INNOVATION

2025 DENVER, COLORADO

OIC

OIC NETWORK OF EXPERTS

IN INFRASTRUCTURE

WELCOME...

...to The OIC Forum on Infrastructure Innovation. We're delighted that you can join us in Denver, Colorado for this gathering of accomplished and dedicated leaders in the infrastructure community.

Our aim is to facilitate a candid, informed and forward-looking conversation about innovation in infrastructure among a group of people who believe in promoting positive change for the future of our planet.

The topic is both important and urgent, and we look forward to hearing everyone's thoughts, ideas and perspectives.

WHAT WE’RE ABOUT

At OIC, we’re building a diversified portfolio of investments focused on environmental and social innovation in infrastructure. We believe that funding innovation in infrastructure is critical to tackling climate change and advancing social progress, and there is no time to lose if we intend to make a meaningful impact.

NEWPORT FORUM 2023

NEWPORT FORUM 2023

ATLANTA FORUM 2024

OIC FORUM ON INFRASTRUCTURE INNOVATION DENVER, COLORADO

SEPTEMBER 24 - 26, 2025
Accommodations provided by OIC at Populus,
the country's first carbon-negative hotel

OIC takes great pride in our investments and their role in shaping the future of innovative infrastructure. We value being part of a community of industry leaders focused on advancing technological, environmental and social innovation in infrastructure.

To foster forward-looking conversation on these topics, in 2023 we hosted a small group of partners, friends and other sector experts in Newport, Rhode Island. In 2024, we invited a similar group to Atlanta, Georgia.

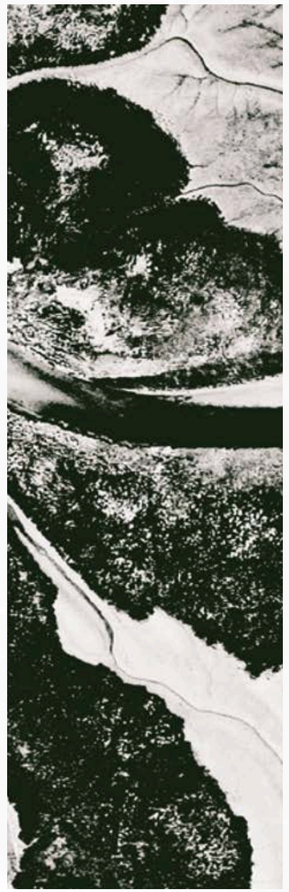
The feedback from these gatherings has been so positive, we're doing it again. We're pleased to welcome you to the third annual OIC Forum on Infrastructure Innovation, in Denver, Colorado, on September 24 - 26, 2025.

As those of you who attended in the past can attest, this is not a "conference." This is a forum for diverse views, from all angles of infrastructure investing, focused on driving social and environmental innovation. Please join us ready to dig in, speak up, and help build our community as we explore common ground for innovation in infrastructure.

Gerrit

AGENDA

WEDNESDAY, SEPTEMBER 24, 2025



9:00 AM - 12:00 PM	Arrival and Check-In, Populus Hotel
12:00 PM	Optional Lunch at Populus hotel
12:45 - 1:00 PM	Welcome remarks by Gerrit Nicholas, OIC Co-founder and CIO
1:00 - 2:00 PM	United States Senator John Hickenlooper. "Colorado and the Age of Infrastructure."
2:00 - 2:15 PM	Short Break
2:15 - 3:30 PM	What is Infrastructure Now? How technological innovations are expanding our definitions of infrastructure—and why that matters.
3:30 - 4:00 PM	Coffee and "Speed Networking"
4:00 - 5:30 PM	Food, Feed, Fuel: The Crossroads of AI and Agricultural Science AI is creating new opportunities in agricultural innovation. Here's where they're happening and how they're going to change the world.
5:30 - 6:00 PM	Pre-dinner break
6:00 - 6:15 PM	An introduction to Populus, the country's first carbon-negative hotel
6:15 - 7:00 PM	Cocktails at Stellar Jay, on the roof of the Populus hotel
7:00 - 9:00 PM	Dinner at Stellar Jay Remarks from Nazar Massouh, OIC Co-founder and CEO

AGENDA

THURSDAY, SEPTEMBER 25, 2025

7:00 - 9:00 AM	Optional breakfast at Pasque in the Populus hotel
9:00 - 9:30 AM	Drive to Forge Nano Campus
9:30 - 10:30 AM	Tour Forge Nano An up-close look at innovation in this rising materials science company
10:30 - 11:30 AM	Forge Ahead What Forge Nano's journey from start-up to success can teach entrepreneurs and investors.
11:30 AM - 12:00 PM	Drive to Denver Art Museum (DAM)
12:00 - 1:00 PM	Lunch in the Prow Garden at DAM
1:00 - 2:15 PM	The Entrepreneurs' Dilemma In the current environment, how do entrepreneurs know when to hold and when to sell?
2:15 - 3:30 PM	The Funding Dilemma In a divided country, there's one thing everyone seems to agree on: America needs more infrastructure than ever before. But who's going to pay for it?
3:30 - 3:45 PM	Short break
3:45 - 5:15 PM	Opportunities for Innovation in Trump 2.0 What is the path ahead for infrastructure and renewable energy following the passage of President Trump's "big, beautiful bill"?
5:15 - 6:00 PM	Tour and Discussion with Denver Art Museum
6:00 - 7:30 PM	Energy and AI the Texas Way: A Conversation with Rick Perry, co-founder, Fermi America; former United States Secretary of Energy; former governor of Texas
7:30 - 10:00 PM	Al Fresco Cocktails and Dinner in the Kemper Courtyard at DAM Entertainment by local bluegrass band: High Lonesome
9:30 - 10:00 PM	Bus or group walk back to the Populus Hotel
10:30 - 12:00 AM	Optional Drinks at Stellar Jay on Populus' Rooftop

AGENDA

FRIDAY, SEPTEMBER 26, 2025

7:00 - 9:00 AM	Breakfast and Concluding Remarks (Nazar Massouh and Gerrit Nicholas)
9:00 - 11:00 AM	Departures

MEET OUR 2025 GUESTS

NICOLAS ALBRECHT

Nicolas is the CEO of CargoBeamer. He joined the company in early 2020 as chief business development officer and became CEO in 2022. He is also a member of the executive board.

Prior to joining CargoBeamer, Nicolas started as a consultant for the Boston Consulting Group, then served as Continental Head for South America in the zinc and silver sector for Swiss commodities group Glencore. He is also a member of YPO, the world's largest leadership community of chief executives.

Nicolas earned his BA in Economics at Stanford University.

IAN ARMSTRONG

Ian is the founding partner and president of RIC Energy Mexico, a critical infrastructure company based in Monterrey, Mexico. RIC Energy is a qualified energy supplier in the Mexican energy wholesale market. The company has recently concluded the construction of a 60 MVA substation (first phase) within a private industrial park in the state of Coahuila that serves the energy needs of our multinational clients like John Deere and Posco. It is important to mention that within our natural gas solutions portfolio, RIC is about to conclude a 14Km last mile natural gas pipeline project that aims to satisfy our clients' needs within the Ramos Arizpe, Coahuila industrial corridor.

Ian is currently a board member at TecSalud of the Monterrey Institute of Technology. He also served as a board member at Cemex for seven years. He got his BBA in business administration and management from the Monterrey Institute of Technology and also holds an IMBA in Business Administration and Management from the IE Business School where he was recently included in the IE IMBA 50th class. He is married with four children.

HENRY ASZKLAR

Henry is a co-founder of Yardarm Energy, a company focused on empowering farmers and strengthening agricultural communities through the development of renewable ammonia projects. He also serves as an advisor to private equity funds, concentrating on investments related to technology transitions. Henry has extensive experience in the energy industry, having led the acquisition, development, and financing of over $10 billion in energy assets. His previous roles included Vice President at AES, Managing Director at Riverstone Holdings, and CEO of Globeleq, Africa's largest independent power producer.

Before entering the private sector, Henry qualified as a Chief Engineer in the U.S. Navy's Nuclear Power program.

He attended the U.S. Naval Academy, earning a Bachelor of Science in Aerospace Engineering. After Naval service, he pursued a Master of Science in Finance and Technology Innovation at the MIT Sloan School of Management. He completed his PhD in Sustainability Transitions at the University of Cambridge.

JIM BENDER

Jim is a former member of OIC's Senior Advisory Board. Prior to OIC, he retired from WPX Energy in 2014 after serving in various roles including President and CEO. He also served as the chairman of the board at Apco Oil & Gas International, an affiliate of WPX.

Previously, Jim was also senior VP and general counsel of The Williams Companies and NRG Energy. He also spent some time as a member of the Board of Directors of the general partner of Shell Midstream Partners and Two Harbors Investment Corp.

KAMAL BHERWANI

Kamal is currently on the Board of Directors for CGS Global Immersive, Syzygy, and Queens Community House. He's also chairman for Pre-Clivity, Magine Pro, and HZO.

Prior to these roles, Kamal was CEO for GCOM Software. He's also on the Strategic Committee of Evolution Well Services and AMP, both located in the Woodlands and owned by BEUSA. He has over 40 years of global technology and operating experience with multibillion-dollar enterprises across both the public and private sectors in CEO, CIO, CTO, and CDO roles.

Kamal majored in Computer Science for Queens College.

DAVID BLANCHARD

Dave is Managing Director & Investment Principal at OIC, responsible for the evaluation, due diligence, execution, and monitoring of investments as part of a dedicated Infrastructure Growth team.

Prior to OIC, he was VP at Global Natural Resource Investments (GNRI), a multibillion-dollar London-based private equity fund. Prior to GNRI, he spent 3 years working for the strategy team at Newmont Mining Corporation.

Dave received his BS from Saint Mary's College of California.

PAUL BLOOM

Paul is Chief Business Officer, as well as Chief Carbon Officer and Chief Innovation Officer, for Gevo Inc. He has almost 20 years of experience driving innovation from concept to commercialization, with a focus on sustainable solutions for food, feed, fuel, and materials.

Before joining Gevo, he spent 14 years at ADM, with his most recent position as VP of Sustainable Materials. He is also the Head of Verity Tracking.

Paul got his BS in Chemistry from Illinois State University before getting his PhD in Chemistry from Iowa State. He also attended the CEO-led Executive Development Program at Harvard Business School.

RICHARD BRADLEY

Richard is Director of Content at OIC. He writes the OIC InfraREAD, the firm's weekly newsletter, and helps create programming for events such as the OIC ONE 2025 Forum on Infrastructure Innovation.

Before joining OIC, he was editor-in-chief of *Worth*, one of the country's leading financial magazines. Prior to *Worth*, Richard was a founding editor and executive editor of *George* magazine, working with John F. Kennedy, Jr. He is the author of the bestselling books *American Son*, *Harvard Rules,* and *The Greatest Game*. His forthcoming book, *Opening the Circle–Groton School in a Changing America*, is a cultural history of the Massachusetts prep school.

Richard has written for *The New York Times*, the *Washington Post*, the *Boston Globe*, the *Los Angeles Times*, *Rolling Stone*, *Salon, Slate*, *The New Republic*, and *Vanity Fair*, among others.

ARIEL BURT

Ariel is a Co-Founder and Executive Director at Caero. She's an entrepreneur with a Swiss-licensed ETH architect background and a strong emphasis on energy and infrastructure projects globally. Her extensive industry knowledge and network have enabled her to secure financing for numerous energy and real estate transactions, encompassing various debt and equity layers. Ariel is dedicated to driving innovation and excellence in the energy and infrastructure sector.

ORIANA BRUT-CHRISTENSEN

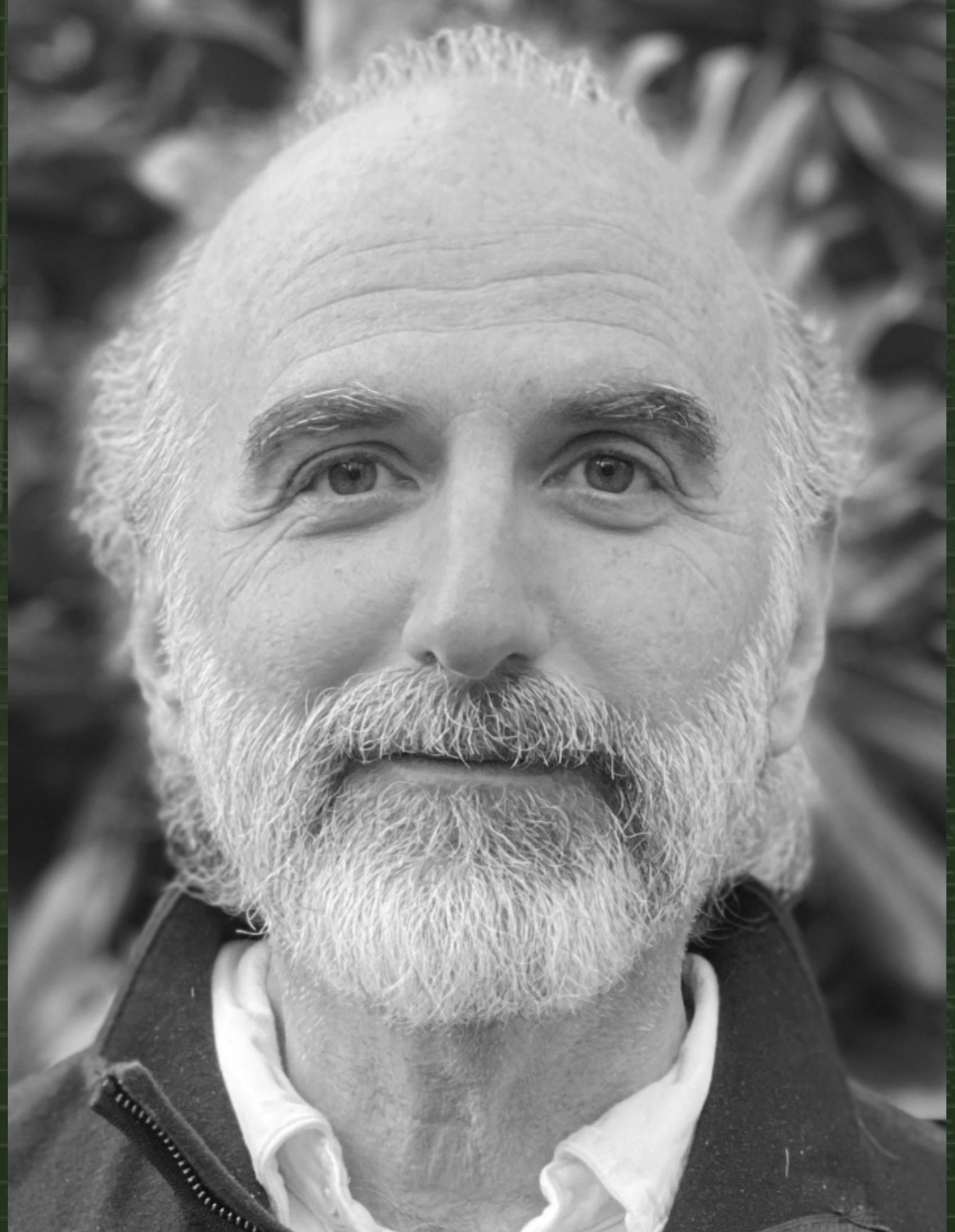
Oriana is a Senior Associate at OIC. She is part of OIC's investor-focused function, the IDEA group. Prior to joining OIC, she worked with Boston Consulting Group's Financial Institutions practice area collaborating with asset and wealth managers globally. Previously, she also worked with Neuberger Berman with their Institutional Client Group, and at S&P Global within the Financial Services department.

Oriana got her BA in International Political Economy from Fordham University.

MICHAEL CANTOR

Michael Cantor is an investor, entrepreneur, and philanthropist who for 35 years has successfully managed a broad range of international renewable energy, technology, marine transportation, and real estate investment activities on behalf of the Washington, D.C.-based Equator Capital Group. Prior to co-founding Equator, Mr. Cantor was active in the area of mergers and acquisitions and leveraged transactions, both as a banker in Citicorp's Leveraged Capital Group and as an advisor to corporate clients and private-equity partnerships.

Michael earned his MBA from the University of Chicago Graduate School of Business, was a Graduate Fellow at El Colégio de México, completed graduate coursework at Johns Hopkins School of Advanced International Studies (SAIS), and received his B.A. from the University of Pennsylvania.



MATT CRISP

Matt is the Principal of Crisp & Company, an advisory and investment firm with a proven track record of launching and scaling high-impact ventures at the intersection of biotechnology, agriculture, and sustainability. He also serves as Executive Chairman and Co-founder of Quercus Biosolutions, Lilac Agriculture, and Edison Agrosciences, as well as Chairman and CEO of Ichor Agriculture. He also advises agtech companies Alpine Bio and Landjourney.ai.

Previously, Matt co-founded and served as CEO of Benson Hill, a vertically integrated agbiotech company that combined advanced genomics and data science to improve crops. He led the company from concept through R&D, commercial scale-up, and a successful public listing on the NYSE in 2021. Prior to that, he was the Founding President of the AgBio Division at Intrexon Corporation, a synthetic biology company, and a Managing Director at Third Security, a life sciences-focused venture investment firm.

Matt holds a B.B.A. in Finance from Radford University.

GLEN DAVIS

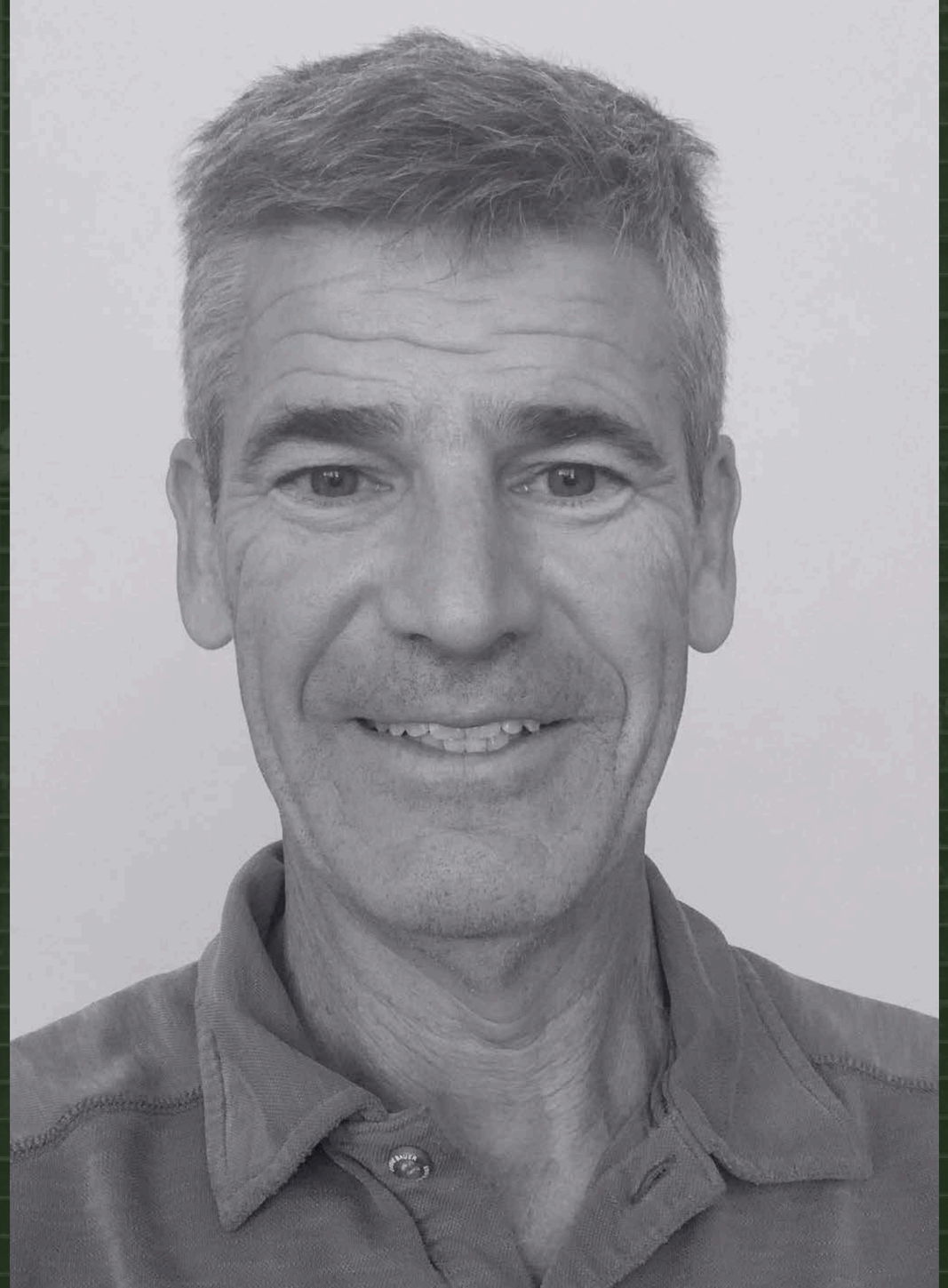
Glen is the President of Agile Energy Advisors, LLC., a company that provides advice and services to companies and organizations pursuing energy and infrastructure objectives. He is also a board member for Lightshift Energy and Madison Energy Infrastructure. Glen has many years of experience in the energy industry, starting and completing various roles for the AES Corporation in 1985.

Glen went to Brown University, where he earned an ScB in Mechanical Engineering for his undergraduate degree, followed by getting his MBA in International Management & Finance from MIT's Sloan School of Management.

BOB DOHERTY

Bob is a Board Member and CFO for Sustainable Living Innovations, a building technology company that manufactures the world's most sustainable buildings. He's responsible for multiple series of equity and debt capital raises for the company, as well as developing the company's business model and financial plans. He is also a board member and the audit committee chairman for Versus Capital Real Assets, Real Estate, and Infrastructure Income Funds LLC. Bob has been working in the finance sector since 1988, starting his work off as a Managing Director for Merrill Lynch, and transitioned to renewable energy in 2010.

Bob earned his BSFS in International Politics from Georgetown University and then his MBA in Finance from the University of Chicago Booth School of Business.



JEREMY GLICK

Jeremy Glick is Investment Partner & Head of Infra Growth at OIC and is responsible for leading the firm's Infra Growth investment platform. Jeremy is a voting member of the Infra Growth Investment Committee. He is based in the New York office.

Before joining OIC, Jeremy served as a Managing Director at Goldman Sachs, responsible for Research and Development across the firm. Jeremy had returned to Goldman Sachs after spending several years at Noble Group, a Fortune 100 commodity company based in Hong Kong, where he was responsible for all technology, valuation, risk, and structuring of all material positions in power, gas, iron ore, base metals, and agricultural commodities.

Jeremy began his career at Goldman Sachs, where he led the strategists team doing valuation, risk, and structuring for all commodities in New York.

Jeremy earned a Masters in Economics from MIT and a BSC with Honors in Mathematics from the University of Melbourne.

BRAD GENTILE

Brad is the Founder and CEO of HillEast Group. He founded HillEast in 2017 and has managed the firm's growth in lobbying, communications, federal procurement support, and state advocacy.

Prior to founding HillEast, he spent nearly a decade in public service and developed strong relationships throughout Washington on both sides of the political aisle.

During his tenure on Capitol Hill, Brad served as a Chief of Staff, Legislative Director, and Policy Advisor, working for three members of Congress, including the Ranking Member of the House Committee on Homeland Security and the Speaker of the House.
Throughout his time in Washington, Brad served as the chief policy and political advisor to members of Congress, where he crafted, negotiated, and helped pass numerous policy initiatives.

TOM GRIFFIN

Tom is a seasoned leader in facing complex process engineering technology challenges, with over thirty years of industrial experience in applied technology development and deployment, including contributions over a wide range of energy and environmental initiatives

Most recently, Tom was Chief Engineering Officer and co-CEO of Viridos, developing pathways to sythesize SAF and RD fuels. He served as CTO at both Edeniq and Pennsylvania Sustainable Technologies (co-founder). As a Managing Director at Breakthrough Energy Ventures, he led diligence efforts in BEV's Manufacturing vertical while holding several board positions for BEV portfolio companies. Tom also held senior technology leadership roles at Infinium, Reliance Industries (India), DuPont, and Molten Metal Technology, making hands-on engineering contributions in algal cultivation and processing, alternative fuels, biochemicals, photovoltaics, gasification, and high-temperature waste conversion and circularity processes.

Tom served on active duty as a shipboard officer in the U.S. Nuclear Navy. He holds SB, SM, and PhD degrees in Chemical Engineering from MIT, with a concentration in chemical reaction engineering and a minor in applied mathematics.

YURI HERRERAS

Yuri is currently the Co-Founder and CEO of the Camelina Company, a lead producer of camelina, a sustainable industrial crop. He has a background in industrial engineering specialized on energy. Before that, he was a co-founder of Bioenergy and Agroenergy Crops SL and a member of the EIP-Agri Focus Group “Sustainable industrial crops.”

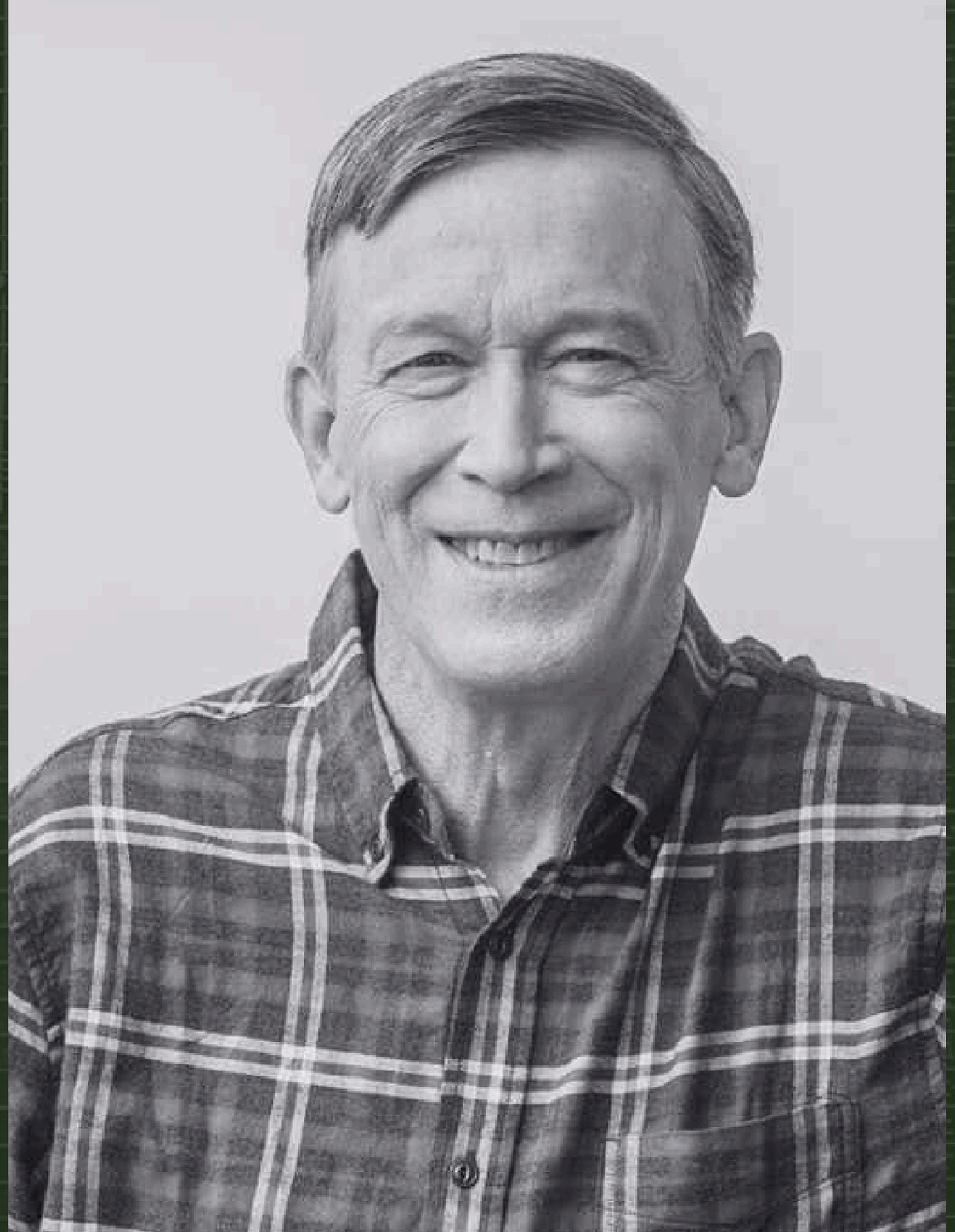
Yuri went to Polytechnic University of Madrid for undergraduate and graduate studies, where he earned a master in Nuclear Science and Technology, and also was a researcher for the university and CIEMAT in that time. He eventually went to IE Business School in their Advanced Management Program in 2019.

JOHN HICKENLOOPER

John is the U.S. Senator from Colorado and former Governor of Colorado. He began his career as a petroleum geologist before co-founding Wynkoop Brewing Company in 1988, one of the nation's first brewpubs, helping to revitalize downtown Denver. Prior to his political career, John built a reputation as an entrepreneur and civic leader, bridging business and community interests. He entered public service as Mayor of Denver in 2003, where he focused on regional cooperation and urban development, and went on to serve two terms as Colorado's Governor from 2011 to 2019, overseeing economic growth, healthcare expansion, and climate initiatives.

In 2020, he was elected to the U.S. Senate, where he continues to advocate for pragmatic, bipartisan solutions on issues including energy, climate, and economic opportunity.

John earned a Bachelor of Arts in English and a Master of Science in Geology, both from Wesleyan University. He lives in Colorado with his wife, Robin Pringle, and has one son from his first marriage.



JOHN KATKO

John is a Senior Advisor at HillEast Group. An accomplished leader, John served central New York in the United States House of Representatives from 2015 until his retirement from elected office in 2022.

Early in his career in Congress, John became a strong voice on the House Homeland Security Committee. In 2020, he was selected to lead House Homeland Security Committee Republicans. As Ranking Member, John led efforts to secure the border and prioritized a robust focus on cybersecurity, as well as transportation and airport security. Additionally, John served eight years as a member of the House Transportation & Infrastructure Committee.

SANJEEV KRISHNAN

Sanjeev Krishnan is a Managing Partner and co-leads S2G.
He is active in developing investment strategy as well as overseeing investments and portfolio management. For more than 20 years, he has been focused on finding opportunities at the intersection of innovation and multi-asset investing to drive productivity, profitability, and systems change. Under Sanjeev's leadership, S2G has expanded to include systems investing strategies across energy, food and agriculture, and oceans, as well as a team with deep sector, investment and value-added platform expertise.

Prior to S2G, Sanjeev held positions at CLSA Capital Partners, Global Environment Fund, International Finance Corp. (World Bank Group), and JP Morgan.

Sanjeev received a BA from the London School of Economics.

SHAMEEK KONAR

Shameek is a Partner and Head of Energy for Ara Partners with over 29 years of experience in the energy field. He is also a board member for both the Conservation Fund and Expand Energy. He is also an adjunct professor and member of the board of advisors for the University of Tennessee. He started as a managing consultant for PA Consulting Group, an environmental and energy practice, in 1996 where he focused on M&A support and public policy matters.

He received his BA in Economics from St. Stephen's College, Delhi, and earned his MA in Economics from Delhi School of Economics. He then went to Vanderbilt University for a PhD in Economics and Finance.

KRISTIAN KOS

Kristian is the Founder and CEO of MidCentral. He's an avid innovator with an unwavering work ethic. He founded MidCentral in 2010 with a vision to revolutionize energy efficiency. He's been involved in various aspects of the energy industry since 2005, working at multiple oilfield service- and energy-related startups, as well as the founding of NYSE:NSLP in 2012.

Prior to entering the energy industry, Kristian worked in the financial sector for hedge fund manager Wexford Capital LP. He was also a professional rugby player, playing for clubs in France, South Africa and his native Ireland.

Kristian earned Bachelor of Arts and Master of Arts degrees in Economics and Philosophy from Trinity College, Dublin, in 1999. He also earned a Master of Philosophy degree in Economics from the University of Aix-Marseille, France in 2000.

JENNIFER KUSA

Jennifer is a Senior Director at New York Life Investments, where she has spent over 12 years focused on private capital investing in infrastructure, power, and utilities, and plays a key role in managing transactions within the Private Capital Investors group.

Before joining New York Life, Jennifer was an Analyst at Smith Affiliated Capital.

Jennifer holds a BA in Economics from Drew University

CHRIS LEARY

Chris Leary is Investment Partner and Head of Infra Equity at OIC and is responsible for leading OIC's Infra Equity platform. Chris is also a voting member of the Investment Committees for Infra Equity and Infra Credit and a voting member of the Valuation Committee.

Prior to joining OIC, Chris was Vice President at Barclays Natural Resource Investments (BNRI), a multi-billion-dollar private equity fund invested in energy, power, renewables, asset-heavy infrastructure services and mining.

At BNRI, Chris was involved in managing the fund's equity investments, subsequent asset acquisitions and exits in the portfolio. Select portfolio companies included K Road Power, CIG Logistics, PetroGranada, Enhance Energy, American Wind Capital Company, Hydra Energy, Southern Peaks Mining and BMC Minerals.

Chris also led or participated in the structuring and execution of various senior and mezzanine debt financings across the BNRI portfolio.

Chris has a B.S., Management (Finance), B.S. Physics from the Carroll School of Management of Boston College, summa cum laude.

PAUL LICHTY

Paul is the CEO and Founder of Forge Nano, a materials science company. He founded the company over 14 years ago and has since overseen technology development, interfaces with potential customers and investors, and company operations, which he runs. In his first 2 years of founding Forge Nano, Paul also spent some time as a Senior Research Engineer for Sundrop Fuels, where he worked with the developed research program for high temperature biomass gasification-to-fuels process.

Paul received his PhD in Chemical Engineering and bachelor’s degree in Mechanical Engineering from the University of Colorado.

JACOB LIPP

Jacob is the Senior Director of Advancement – Regional at the ASU Foundation, where he leads advancement efforts across the West South Central U.S., including Texas, Colorado, Arkansas, Louisiana, New Mexico, and Oklahoma. He joined ASU in 2023 after more than a decade of leadership at the University of Houston-Downtown, where he served as Executive Director of Advancement, Director of University Advancement, and Director of Corporate Relations.

Previously, Jacob spent nearly eight years at the University of Houston, holding roles as Assistant Director of Corporate Relations and Director of Development for Regional Special Projects. In the early 2000s, he served as Chief of Staff to the late Congressman Sylvester Turner, during his service in the Texas Legislature, gaining extensive policy and political experience.

Jacob holds a Master of Arts in Non-Profit/Public/Organizational Management from the University of Houston-Downtown and a Bachelor's degree in Political Science and Government from Southwestern University.

BOB MANCINI

Bob is CEO of RMG Capital, a private investment platform that raises growth capital and makes proprietary investments in late-stage private companies and small cap public companies. RMG Capital is also the sponsor entity for RMGC, a NASDAQ-listed special purpose acquisition company focused on energy transition to low carbon solutions. Previously, he was a Partner and co-head of the power generation asset investment business for the private equity firm, Carlyle Group, and spent 19 years before that working for Goldman Sachs.

Prior to Goldman, he was a lawyer with the firm Debevoise & Plimpton.

Bob earned his JD in 1984 from NYU Law School and a BA from Binghamton University in 1980.

DAVID MARCHESE

Dave is the CEO for Caliche Development Partners, a private equity backed company developing underground storage hubs in North America. He has 30 years of operational and financial experience in the successful development, construction and operation of energy assets.

Prior to that he worked for Haddington Ventures as a director, Eschelon Energy Partners as a managing partner, Reliant Energy as an associate and manager, and Jacobs as a chief field engineer.

Dave attended Vanderbilt University, where he has a BE in Civil and Environmental Engineering and an MBA from Vanderbilt's Owen Graduate School of Management.

NAZAR MASSOUH

Nazar Massouh is OIC's Chief Executive Officer, Co-Founder, and Managing Partner, and is responsible for leading all firm activities. Nazar is Chair of all OIC Investment Committees, Chair of the Operating Committee and Chair of the Diversity, Equity and Inclusion Committee.

Prior to cofounding OIC, Nazar played a key role in establishing a credit investment strategy and served as portfolio manager of Energy Capital Partners Mezzanine Opportunities Fund, an $805 million private credit fund under the umbrella of private equity firm ECP. From 2011 until 2015, Nazar led a team that was responsible for investments representing energy subsectors including midstream, oil field services, and power generation.

Prior to ECP, Nazar spent 7 years at Goldman Sachs developing and implementing fixed income and commodity financing solutions for a broad range of energy companies, most recently as Managing Director in their Fixed Income, Currency and Commodities Division. Nazar started his career at NRG Energy in power plant development and project finance, participating in over $6 billion of energy projects. Subsequently at Beal Bank in Dallas, Texas, he originated and structured nearly $1 billion in energy project finance mezzanine and debt investments.

Nazar earned a B.S. in international business and mathematics from Aquinas College, magna cum laude, as well as a Master of International Management with Distinction from the Thunderbird School of Global Management.

RICHARD MOON

Richard is the Head of Private Markets at Railpen, one of the U.K.'s largest pension funds, where he has worked for the last 18 years. At Railpen, he oversees a portfolio of over £5bn in private equity, private debt, venture capital, high-growth infrastructure and commodities focused strategies He has 22 years of experience across a broad range of private markets with practical expertise in due diligence across a range of private investment strategies.

His job before this was a consultant for IE Consulting, which he started in 2003.

Richard received his BA in Economics from University of Liverpool, and got his masters degree in Finance and Investment from University of Exeter.

MINA PACHECO NAZEMI

Mina Pacheco Nazemi is the Head of the Diversified Alternative Equity team at Barings and serves on both the investment committee and valuation committee. She is also responsible for originating, underwriting and monitoring primary fund, direct/co-investments, and secondary fund opportunities for private equity and real assets. Mina has worked in the industry since 1998 with experience as a General Partner and Limited Partner investor in private markets and focused on underwriting direct/co-investment opportunities. Prior to joining the firm in 2017, Mina held several leadership and investment positions including Co-Founder and Partner at Aldea Capital Partners and Partner and Investment Committee Member at GCM Grosvenor Customized Fund Investment Group. She also is a board member of the Pan American Development Fund and serves on the investment committee for the City of Hope.

Mina holds a Bachelor of Arts with honors in Economics and Political Science from Stanford University and her Master of Business Administration from Harvard Business School.

GERRIT NICHOLAS

Gerrit Nicholas is Co-Founder and Managing Partner of OIC, where he is responsible for leading the firm's investment activities. Gerrit is Chair of the Investment Allocation Committee, Chair of the ESG Committee, a member of the Operating Committee, and a member of all OIC Investment Committees.

Prior to cofounding OIC, Gerrit spent six years as President and Managing Partner of K Road DG and K Road Power, where he led the acquisition and development of renewable energy and power storage companies / assets. Before that, Gerrit spent six years at Goldman Sachs, most recently as Head of Environmental Commodity Sales, where he led Goldman's U.S. renewable energy and carbon market transactions, structuring commodity-linked credit and equity transactions for Goldman and its clients. While at Goldman Sachs, he also led commodity risk management and commodity-linked capital-raising activities for the U.S. municipal and cooperative power sectors.

Previously, Gerrit headed development and merger and acquisition activities for the AES Corporation in Southern Europe. While at AES, Gerrit focused on the company's investments in thermal and renewable generation assets, natural gas, and LNG infrastructure.

Gerrit earned a B.A., Fine Arts from Harvard University, cum laude, and an M.A., International Economics from The School of Advanced International Studies at Johns Hopkins University.

REYNO NORVAL

Reyno is Partner at OIC and responsible for leading OIC's investor-focused function, the IDEA Group. He's also a member of the ESG Committee and Investment Allocation Committee. Prior to joining OIC, Reyno was a Managing Director at Asante Capital leading several infrastructure and private equity fundraisings, including OIC's inaugural infrastructure credit fund. Prior to Asante, he also spent time working with Altius Associates and Green Gas International and EDF Energy.

Reyno has a BS in Sport and Exercise Science from the University of Wales.

RICK PERRY

Rick is the former U.S. Secretary of Energy and was the longest-serving Governor of Texas. He began his public service career as a member of the Texas House of Representatives in 1985, later serving as Texas Agriculture Commissioner and Lieutenant Governor before becoming Governor in 2000. During his 14 years as Governor, he oversaw significant economic growth, job creation, and the expansion of Texas' energy leadership. From 2017 to 2019, he served as U.S. Secretary of Energy under President Donald Trump, where he focused on energy independence, grid security, and innovation in renewable and nuclear technologies.

Before entering politics, Rick served as a captain in the U.S. Air Force, flying C-130 tactical airlift missions. He has been a prominent national voice on energy, economic policy, and states' rights.

Rick earned a Bachelor of Science in Animal Science from Texas A&M University in 1972. He and his wife, Anita, have two children and two grandchildren.

ABBIE PERRY

Abbie is Managing Director and Co-CFO at OIC. She is responsible for all fund operations, accounting, and tax functions for OIC. Before this role, she worked as the Senior VP of fund operations and finance and controller of infrastructure growth. She's also a member of the Valuation Committee.

Prior to OIC, she spent eight years with PricewaterhouseCoopers and was an audit senior manager.

Abbie got her BBA and MA at Baylor's Hankamer School of Business, and is a Certified Public Accountant in the state of Texas.

DAVID QUINBY

David Quinby is Managing Member of Quinby Advisory LLC, providing business advisory services to select clients on complex transactions and negotiations.David is an attorney and CPA. Prior to his retirement from the practice of law at the end of 2022 from Stoel Rives LLP (where David had served as head of the Energy Development practice group), David represented public and private companies as both in-house and outside counsel, leading numerous negotiations on complex transactions, as well as providing corporate governance advice to senior management and boards of directors.His experience was concentrated in the energy and infrastructure sectors, assisting clients with project development, financing, construction and M&A efforts.

Prior to his legal career, David had four years of public accounting experience with a Big 8 accounting firm. He also serves on a number of non-profit boards and advisory committees, as well as provides pro bono legal services to Minnesota Legal Aid Society clients.

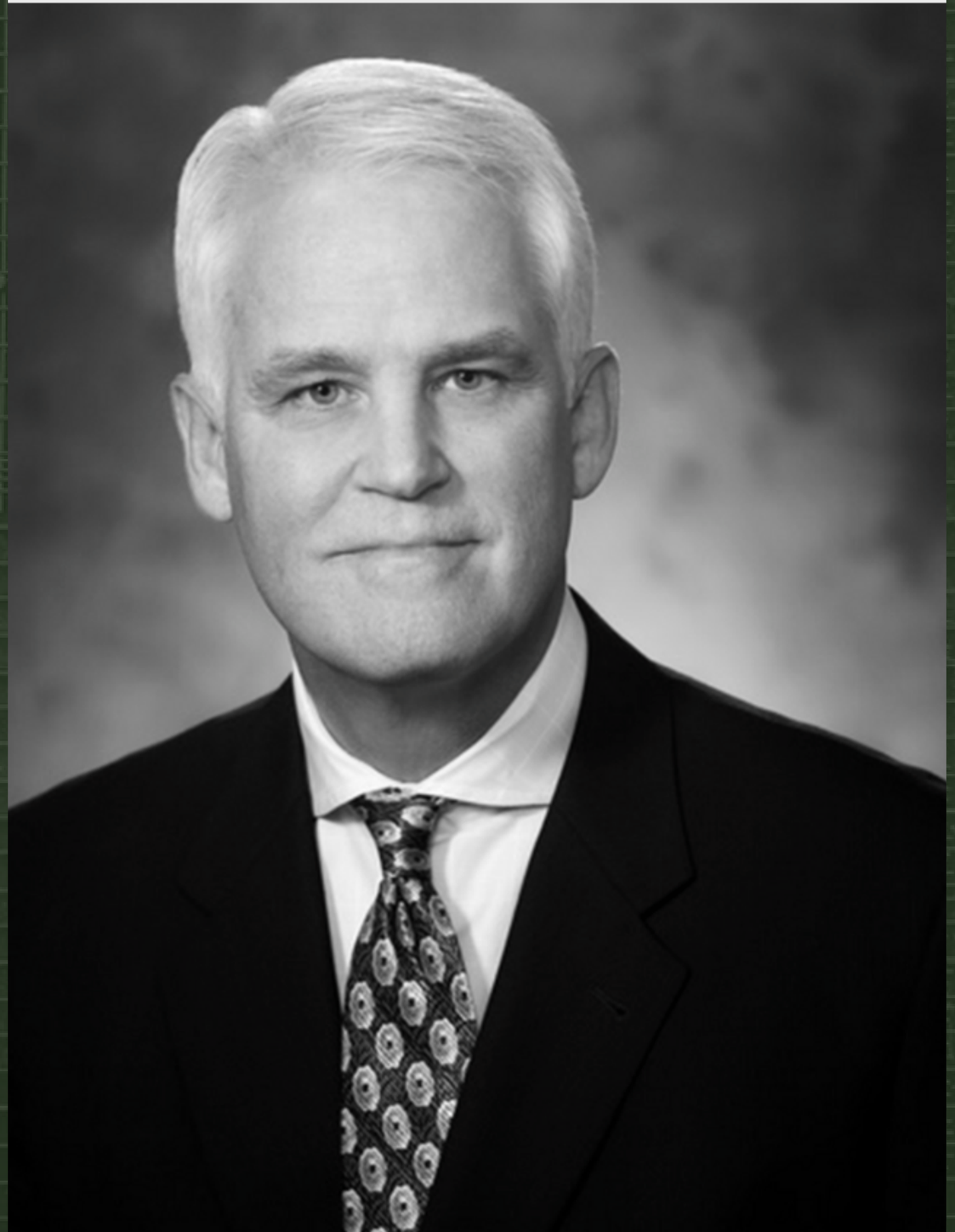
David received a J.D. from the University of Minnesota Law School and a B.A. in Accounting and Economics from Luther College.

ROB RUSK

Rob co-founded OIC and was a Partner before retiring and joining the Senior Advisory Board. He has been working in the finance industry for over 40 years. Currently he's a Board Member for Goodway Technologies, 700 Valve Supply, Cener Phase Energy, and Precision Terminal Logistics. He's also currently an advisor for Alpha Grid and a Senior Advisor for Brown Brothers Harriman. Rob started his work as the Vice President for Bankers Trust Company in 1983.

Rob earned a BA from Hamilton College and an MBA in Finance from The Wharton School.

BRAD SANDERS



Brad currently works at USDG. His main focus is working with the leadership team to identify, develop, and execute strategic commercial and market opportunities.

Prior to USDG, he worked at Koch Industries for 32 years building and managing trading businesses globally.

Brad attended the University of Kansas with a degree in business, and is a current member of KU's Board of Trustees and the Endowment Investment Committee.

OLLIE SCUDAMORE

Ollie is Vice President based in the London Office for OIC. He's part of OIC's investor-focused function, the IDEA Group.

Prior to OIC, he was an associate director at Infracapital, a European Infrastructure fund, where he worked within the investor relations team.

Rob has a BA in Spanish with proficiency in French from the University of Exeter.

VIC SHAO

Vic is the Founder & CEO of DC Grid, a direct current power company working with EV charging hubs and data centers. He is a proven cleantech founder & CEO with experience in solar, energy storage, and EV charging infrastructure.

He started work in 1998, working as group manager for Oracle Corp, focused on Oracle's mobile and embedded product offerings.

Vic got his BS in Mechanical Engineering from the University of Virginia and his MBA from University of California, Berkeley.

ETHAN SHOEMAKER

Ethan is Investment Partner at OIC and is responsible for leading OIC's Infra Credit platform.

Ethan manages OIC's office in Houston and is a voting member of the Investment Committees for Infra Credit and Infra Growth and a voting member of the ESG Committee. Prior to joining OIC, Ethan was in the Natural Resources Group of Goldman Sachs' investment banking division, where he provided M&A and financing advisory services to Goldman's power and utility clients with a specific focus on generation assets.

Prior to joining the investment banking division, Ethan worked in Goldman's commodity structuring and risk management business (J. Aron & Co.), where he worked with corporate and financial sponsor clients to structure commodity hedge and commodity-linked financing products.

Ethan earned a B.A., cum laude, in World Politics from Hamilton College.

BEN SIRAGUSA

Ben is a member of Liberty Mutual Investment's private Energy Transition & Infrastructure strategy, where he is responsible for originating, structuring, and execution of investments, with a primary focus on private credit.

Prior to joining LMI's Energy Transition & Infrastructure team in 2020, Ben was a member of LMI's Leveraged Finance team, where he was responsible for credit investments across several sectors, including Power & Utilities.

CARTER WILLIAMS

Carter is the CEO of iSelect Fund. He has spent his entire career working on innovation, first as a young engineer at McDonnell Douglas, next in his leadership roles at Boeing, managing R&D and starting Boeing Ventures, later as a successful entrepreneur and venture investor. Throughout his career, he has managed investments of over $600 million in early-stage ventures and corporate research, resulting in several billion dollars of new product revenues. As part of Boeing Phantom Works, Carter led Boeing's technology planning process, involving all aspects of internal and external technology development and manufacturing research. This led to his role in founding and managing Boeing Ventures. After Boeing, he was President of Gridlogix, initially a small 4-person startup, exiting successfully to Johnson Controls in October 2008.

Before leading iSelect, Carter was Senior Managing Director at Progress Partners, an energy and technology investment banking firm. He was a Managing Partner at Open Innovation Ventures and a Director at Clayton Capital Partners.

He has an M.B.A. from the MIT Sloan School and a B.S. in Mechanical Engineering from Rensselaer Polytechnic Institute.

SCOTT WILLIS

Scott is the President and CEO of DartPoints, a leading owner and operator of edge colocation data centers serving communities in North America. He has nearly 40 years of experience in the communications industry, where he's recognized for broad global strength in operations, finance, marketing, business development, and sales. He is also currently an advisory board member of Aerwave.

Prior to DartPoints, he was the president and CEO of Zinwave.

Scott went to Columbia Business School and Stanford University Graduate School of Business.

RALPH WITT

Ralph Witt is Senior Managing Director at Hartford Investment Management Company (HIMCO), where he leads Infrastructure and Energy Transition investments across equity and debt.

Prior to his current role, Ralph served as Managing Director at Barings, overseeing Real Assets in Private Equity Funds and Co-Investments. He previously spent over a decade at HIMCO as Senior Vice President, heading Project Finance and Debt Private Placements. Earlier in his career, he was Vice President at Webster Bank, where he focused on High-Yield Bank Loans, and Associate Director at Key Global Finance/42 North Structured Finance, specializing in Project and Cross-Border Lease Finance. Ralph began his career as a Consultant at Grant Thornton LLP.

Ralph earned his MBA in Finance from the Questrom School of Business at Boston University and his Bachelor of Science in Engineering from the University of Connecticut.

STEVE VAVRIK

Steve is CEO of Actuate Energy, a power development consulting firm, and has over 20 years of experience in renewable energy and energy transition project development and operations for both public and private pioneering companies.

From 2023 to 2025, Steve was CEO of Earthrise Energy, a leader in combining existing natural gas power plants with utility-scale solar projects. Before Earthrise, he was co-founder and CEO of Broad Reach Power which developed and operated utility-scale battery storage projects. Steve has also worked at Apex Clean Energy, First Wind, PPM Energy, Dynegy, Enron, and GE Capital.

Steve attended the University of Illinois, where he received his BS and MS in Mechanical Engineering. He then attended Princeton University, where he earned his MPA in Public Policy, and Yale Law School, where he got his JD in Law.

RUI VIANA

Rui Viana is Investment Partner & Chief Risk and Strategy Officer at OIC and leads a team responsible for risk evaluation in all OIC deals, development of enhanced deal structures and portfolio risk optimization. In his Strategy role, Rui is also responsible for broader OIC corporate strategy. Rui is a member of the Diversity, Equity and Inclusion Committee, Investment Allocation Committee, Operating Committee, and a member of all OIC Investment Committees.

Prior to joining OIC, Rui, a graduate of the Massachusetts Institute of Technology, spent 11 years at Goldman Sachs in the commodities risk management and trading business as senior quantitative strategist with global responsibilities over credit risk valuation and risk models, as well as structuring commodity and commodity-linked finance transactions.

Rui earned a B.S. in both Computer Science and Mathematics from MIT and a Gold Medal from the International Mathematical Olympiad.

GERALD YAHOUDY

Gerald Yahoudy is Managing Director of Private Equity at NYSTRS and has diverse work experience spanning over two decades. Gerald began their career as an Internal Auditor at ABN AMRO North America in 1997. Gerald then moved on to NBT Bank in 1998, where they worked as an Internal Auditor for a year. In 1999, they joined Commercial Travelers Mutual Insurance Co. as an Accountant. Gerald then transitioned to a role as a Tax Auditor at the New York State Department of Taxation and Finance in 2000. After spending three years in this role, they joined the NYS Teachers' Retirement System in 2003, where they held various positions including Senior Accountant, Investment Officer, Private Equity Assistant Manager, Private Equity Manager.

Gerald holds a Master's degree in Accounting from SUNY Polytechnic Institute, which they obtained in 2003. Prior to that, they earned a Bachelor's degree in Accounting from the same institution, completing their studies in 1997. Gerald also pursued their Associate's degree in Accounting at Mohawk Valley Community College from 1993 to 1995.

GEORGIANA ZEHNER

Georgiana is Managing Director and Co-CFO and is responsible for the firm's financial planning and enterprise development. This includes leadership of capital raising for OIC's funds and portfolio companies, strategic financial planning for the firm, and oversight of OIC's valuation processes. She is also a member of the Valuation Committee and the ESG Committee. Previously she worked as senior VP on OIC's Infrastructure Credit Team.

Prior to OIC, she was a VP in the Natural Resources Group of Goldman Sachs' investment banking division, where she provided M&A and financing advisory services. She also previously worked as a management associate with Bridgewater Associates.

Georgiana got her BA in History from Dartmouth College, and her JD and MBA from the University of Texas.

BILL ZHANG

Bill is a Senior Investment Analyst for Aware Super, where he focuses on infrastructure and real estate investments.

He started his full time career with EY in 2016, where he was a management consultant. He’s also spent some time working with PwC Australia and NAB.

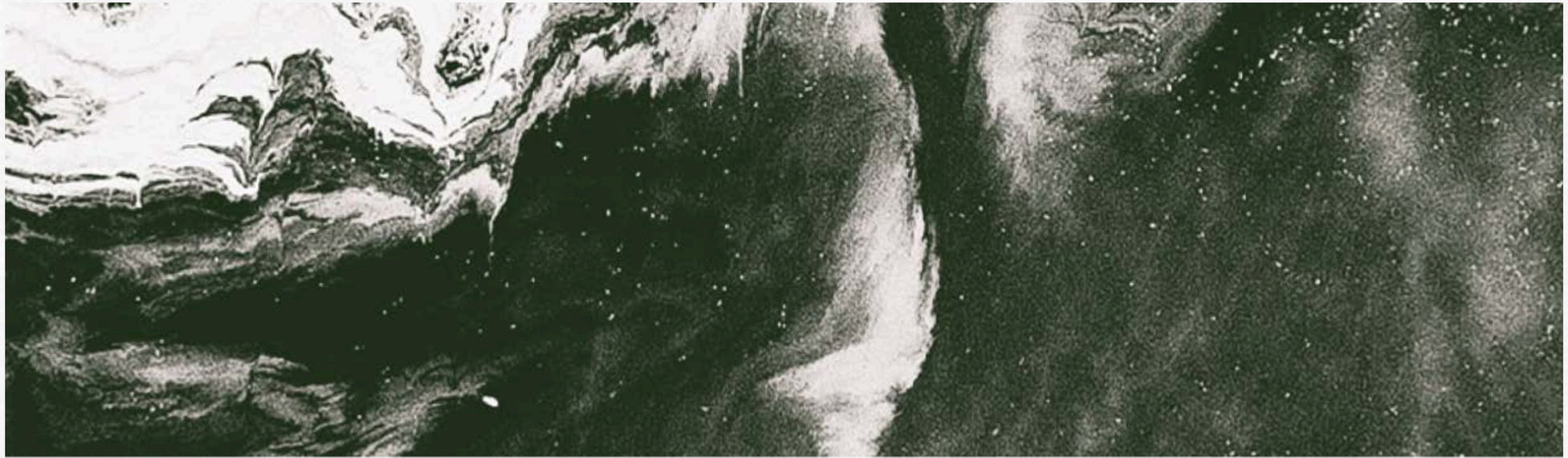
Bill earned his BS from the University of Sydney in Psychology and Anatomy, and eventually got his Master of Commerce there in Quantitative Finance.

LUCY ZHAO

Lucy is an Investment Analyst at Aware Super, where she is involved in evaluating and managing investments across the infrastructure sector, with a focus on energy transition assets. She has over five years of experience in finance and investment with a focus on infrastructure and real assets.

Prior to that, Lucy spent more than two years at PwC Australia in the Deals Modelling and Corporate Value Advisory teams, working her way up from Consultant to Senior Consultant. Her experience includes internships at PwC and Deloitte, as well as an early career role as a Business Analyst at Blue Gum Technologies.

Lucy holds a Bachelor of Commerce in Actuarial Studies and Finance from the University of New South Wales.

THANK YOU

From all of us at OIC, thank you for joining us at this Forum and in these important conversations.
We look forward to talking again soon.