

# Interparking

Activity Report 2025



INTERPARKING IS "TAKING CLIMATE ACTION" CERTIFIED



Clean Air Alliance.  
CLEAR DATA. CLEAN AIR.

 Interparking Group

# Strategic Report

**Interparking is a European leader in the urban mobility sector. While ensuring the availability of secure and convenient parking options, we also invest in solutions that help cities adapt to evolving mobility expectations. Our teams are engaged daily in facilitating travel across urban environments, working in line with three key strategic priorities:**

- continuous improvement in the quality of our services;
- an innovative offer of mobility solutions to meet the challenges of cities;
- an environmentally-responsible policy.

Interparking is internationally active in fifteen countries: Andorra, Austria, Belgium, Chile, Czech Republic, France, Germany, Italy, the Netherlands, Poland, Portugal, Romania, Spain, Slovakia and United Kingdom.

Our 2,092 operations comprise a total of 800.810 parking spaces across Europe. If you were to line up all the vehicles parked in these spaces, the queue would stretch over 4,800 kilometres! About twice the distance between Brussels and Ankara.

To date, Interparking - a member of 14 car park federations - has obtained

266 European Standard Parking Awards. These quality certifications acknowledge the hard work of our teams and guarantee our clients that they have made the right choice by parking at Interparking.

## Facilitating travel

Interparking offers convenient and accessible parking spaces in close proximity to transport hubs; most of our car parks provide easy access to other modes of transport such as bus, tram, metro, train, and bike hire points, facilitating traffic flow within cities.

To further enhance mobility in and around cities, Interparking is developing

a comprehensive range of services for our clients: digitised payments, reservation and subscription services, innovative solutions for cyclists, a tailored offering for electric and shared vehicles, and more...

## Partnering with stakeholders

Interparking has close partnerships with mobility stakeholders of all kinds, and encourages regular engagement and ongoing dialogue. Our stakeholders - including users, local residents, airports, railway companies, cities, public authorities, and institutional clients - are engaged and consulted with when planning the mobility of tomorrow.

# Key figures: Environmental Responsibility



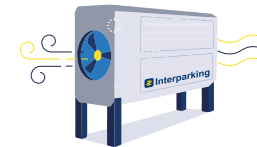
**100 %**

Taking Climate Action certified (previously known as CO<sub>2</sub> neutral)



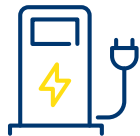
**15,639**

Tonnes of CO<sub>2</sub> offset (incl. Q4 at Saba)



**137**

Lungs in the city (Fine particle neutralization systems)



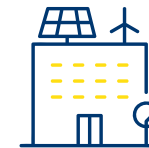
**9,511**

EV charging stations



**1<sup>st</sup>**

company in Belgium to link its credit rate to its carbon impact



**97 %**

Interparking obtained a score of 97 % in the Global Real Estate Sustainability Benchmark (GRESB)



Key Figures

# A growing international footprint



## Austria

8 cities  
41 sites  
12,765 off-street spaces  
551 on-street spaces  
164 EV charging points

## Belgium

12 cities  
114 sites  
47,680 off-street spaces  
355 on-street spaces  
2,888 EV charging points

## Czech Republic

9 cities  
45 sites  
22,408 off-street spaces  
14 EV charging points

## Chile

4 cities  
43 sites  
45,198 off-street spaces  
34 on-street spaces  
360 EV charging points

## France

17 cities  
74 sites  
24,662 off-street spaces  
3,831 on-street spaces  
851 EV charging points

## Germany

195 cities  
481 sites  
116,380 off-street spaces  
19,717 on-street spaces  
1,212 EV charging points



567  
cities



800,810  
parking spaces



2,092  
off-street  
& on-street sites





# Our presence across Europe and Chile



## Italy

126 cities  
189 sites  
45,488 off-street spaces  
114,459 on-street spaces  
438 EV charging points

## Poland

9 cities  
43 sites  
20,479 off-street spaces  
378 on-street spaces  
228 EV charging points

## Portugal

18 cities  
108 sites  
33,270 off-street spaces  
1,749 on-street spaces  
247 EV charging points

## Romania

2 cities  
6 sites  
3,024 off-street spaces  
22 EV charging points

## Slovakia

7 cities  
15 sites  
4,339 off-street spaces  
8 EV charging points

## Spain & Andorra

92 cities  
250 sites  
99,352 off-street spaces  
2,665 on-street spaces  
1,327 EV charging points

## The Netherlands

30 cities  
92 sites  
48,405 off-street spaces  
1,111 EV charging points

## United Kingdom

38 cities  
591 sites  
133,621 off-street spaces  
654 EV charging points



4,375

employees



266

European Standard Parking  
Award certifications



100%

Taking Climate Action certified  
(previously known as CO<sub>2</sub> neutral)



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## Interparking's 2025 performance

# Scaling up with purpose: integration, value creation and sustainable growth

2025 marked an important year for Interparking, with the acquisition of Saba expanding the Group's scale and European footprint. Solid financial performance, continued investment, progress in digitalization and the expansion of EV charging infrastructure supported this transition, while the 2025 GRESB result reflected the robustness of the Group's ESG approach.

### The year saw a major integration and a significant increase in scale for Interparking. What stands out most when you look back on 2025?

Beyond strong financial performance, last year marked the closing of the successful acquisition of Saba, approved without remedies by competition authorities, reshaping the Group as a leading pan-European parking and mobility operator.

From a financial perspective, the results clearly reflect this change in scale.

Consolidated revenue excluding non-recurring items reached €719.9 million (incl. Q4 with Saba), an increase of more than 20% compared with 2024, while EBITDA rose by almost 30% to €310.1 million. On a full year, combined basis, the enlarged Group is expected to represent close to €1 billion in revenue and approximately €440 million in EBITDA.

### What does the integration of Saba represent for Interparking in practical terms?

By bringing together complementary networks and teams, this operation

strengthens our response to evolving urban mobility needs. By the end of 2025, the Group operated around 2,100 sites in 567 cities across 15 countries, managing over 800,000 parking spaces.

Today, team integration across geographies is complete, enabling greater scale, shared expertise and faster innovation, while reinforcing our role as a long-term partner for cities.

### Investment remained high in 2025. Where were the main priorities?

We invested more than €218 million in 2025 to support our growth and transformation. These investments encompassed major construction projects, including the Port of Kołobrzeg car park in Poland, as well as a number of strategic acquisitions. These included Mazarine in Paris, Astadt in Cologne, Brönnnerstrasse in Frankfurt, and Centro Direzionale in Venice. Additional prime locations were

secured in key European capitals such as Paris, Amsterdam and Brussels, respectively with the Mazarine, The Bank, and Lebeau car park, the latter located in the prestigious Sablon district.

The investment programme also covered major renovation projects, including the Garage Europa car park in Florence and Velázquez in Madrid. We also supported the continued expansion of our electric charging network, as well as the reinforcement of our IT and digital platforms.

At the same time, Saba continued to invest in strategic locations, notably in Chile, as well as through partnerships with public transport authorities such as Adif in Spain, the manager of the national railway infrastructure. This approach mirrors the long-standing model in Germany, where our subsidiary Contipark operates a joint venture with Deutsche Bahn.



Our objective is to invest €250 million per year over the foreseeable future in new assets to be operated across the Group.

### **Sustainability continues to shape Interparking's strategic priorities. What concrete progress was made in 2025, and how does this link to your GRESB performance?**

We significantly expanded our EV charging network, with charging stations increasing by more than 50% to over 9,500, positioning Interparking among the leading charging operators in several geographies. The progress we made in the field of sustainability was reflected in our 2025 GRESB result, with a 97% score and a four-star rating, confirming the maturity and consistency of our ESG approach. Following the integration of Saba, we are now reviewing our enlarged footprint and working on a revised net zero policy aligned with the Group's expanded scope and ambitions.

### **How does Interparking manage growth while maintaining financial discipline?**

Supporting growth at this scale requires a robust and flexible financial structure. In 2025, we significantly strengthened our financing framework to support the integration of Saba and our ongoing

investments. We diversified our funding sources, secured additional financing, - aiming for an investment grade rating in the medium term -, and maintained a prudent approach to risk management, including extensive interest rate hedging.

Our objective is clear: to sustainably improve the Group's financial profile and work towards an investment-grade credit rating in the short to medium term. This ambition reflects our commitment to long-term value creation, for our shareholders, our partners and the cities we serve.

### **Finally, what are your priorities looking ahead?**

Our focus remains unchanged: with a strong emphasis on quality and operational excellence, customer experience, sustainability and innovation. Urban mobility is evolving rapidly, and Interparking aims to stay ahead through durable infrastructure, digital solutions and strong public partnerships.

Supported by strong teams across all countries, the continued confidence of our shareholders, and trusted relationships with our partners, the Group is well positioned to deliver durable, long-term performance.

**Roland Cracco**  
CEO



## Expansion

# Interparking and Saba: a new European scale

Effective 1 October 2025, Interparking finalized the closing of the alliance with Saba following the agreement reached on 16 October 2024 and the receipt of all required antitrust approvals.

Following the integration, AG Insurance and AG Real Estate syndicated a minority stake in Interparking, welcoming Northleaf Capital Partners, Hedera and TINC/Infravest as co-shareholders through AG Real Estate Car Park SA. AG remains the majority and controlling shareholder, alongside APG Asset Management and CriteriaCaixa.

With this acquisition, the Interparking Group manages more than 2,000 car parks in over 567 cities across 15 European countries, representing nearly 800,000 parking spaces and approximately 9,500 electric vehicle charging points. The Group's headquarters remain in Belgium, with a regional hub established in Barcelona.



**15**  
countries

**567**  
cities



**801K**  
parking spaces

Leveraging on the best of both worlds, the enlarged Interparking Group continues to pursue a long-term strategy focused on service quality, digital transformation, and sustainable urban mobility. The combination with Saba strengthens the Group's ability to deploy innovative digital solutions, expand its electric charging infrastructure, and further enhance the customer experience across its network.



# Highlights 2025

With the merger with Saba finalised on 1 October 2025, Interparking now operates across an enlarged international perimeter that includes Chile alongside 14 European countries. This strengthened platform allows for a more integrated approach to mobility solutions. During the year, numerous new car parks were also opened, notably in Germany, Spain, France, Belgium, Portugal, the Netherlands and Poland, further expanding our network and enhancing our proximity to users. Our sustainability performance also advanced, with a GRESB score of 97 percent achieved during the year.



## Belgium

### Brussels Airport: enhanced drop-off facilities underway

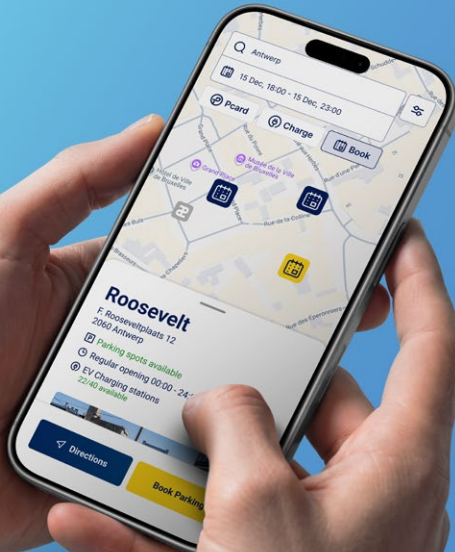
In 2025, work began on an expanded drop-off zone at Brussels Airport, relocated closer to the terminal on the departures level to improve accessibility and passenger convenience. The project supports expected traffic growth and includes a dedicated assistance point for passengers with reduced mobility. As part of the drop-off reconfiguration, the car rental zone on the site will become accessible to the general public, increasing the airport's total parking capacity. Works will continue until October 2026, with the existing drop-off remaining fully accessible throughout.



## Belgium

### Booking ahead with Pcard app

In Belgium, Pcard users can now book a parking space in advance via the Pcard app in a selection of car parks. The new functionality allows users to search for eligible locations, reserve a space ahead of time, and complete payment directly from their smartphone. Making parking even more seamless and predictable.



## France

### Gare Saint-Jean Armagnac among the top three parking facilities in Europe

The Interparking Gare Saint-Jean Armagnac car park in Bordeaux was shortlisted in the “Best New Parking Structure” category at the European Parking Awards 2025. Recently inaugurated in the Saint-Jean district, the facility benefits from a prime location close to Bordeaux’s main railway station and strong connectivity to the urban tram network.

The car park offers 496 parking spaces, including 99 EV charging points, representing 20% of total capacity. Featuring an innovative hybrid wood-concrete structure, it combines environmental performance, architectural quality and user-focused services.

## Spain

### Operational and EV enhancements in Port of Cambrils

The Port of Cambrils car park is a 291-space underground facility located along the city's seafront promenade and operated by Saba Spain since 2000. It plays an important role in supporting local mobility and tourism. As part of the recent concession extension, planned upgrades will soon focus on digitalisation, enhanced security, infrastructure modernisation and improved accessibility. This programme will also include the deployment of environmentally friendly solutions, including energy-efficient systems and EV charging infrastructure.



## Slovakia

### Pay and display parking services



**100**  
Pay &  
Display  
sites

Saba Slovakia, in partnership with city and municipal authorities, has installed and now manages 100 Pay & Display sites across four cities. The operation includes customer support and technical services to ensure the ongoing maintenance and reliability of parking meters, contributing to effective on street parking management in urban areas.





## France

### Upgrading prime parking locations in Cassis

In the Mediterranean town of Cassis, Interparking France completed the renovation of the centrally located Viguerie car park, which offers 300 parking spaces. The upgrade enhances the quality, comfort and overall user experience of this key town centre facility, supporting access to one of the region's most attractive coastal destinations.

## Italy

### Affordable long stay parking for visitors to Venice

At its Venice Mestre site, Saba Italy has introduced an outdoor long stay parking area for camper vans, offering visitors a cost effective alternative for parking over several days or weeks. Located next to the multi storey car park, this previously underused space has been repurposed to support longer stays at favourable rates. The site also now includes luggage lockers, allowing visitors to park, store belongings and easily access rail connections to Venice's historic centre, reinforcing the location's role as a practical mobility gateway to the city.



## Belgium

### Integrating bikes and cars

In three Belgian cities, Brussels, Liege and Ath, Interparking introduced dedicated bicycle parking facilities in car parks. This initiative supports the development of a more integrated, multimodal mobility ecosystem as cities continue their transition.

## Germany

### At the heart of history

Just north of Hannover, the historic city of Celle is renowned for its well preserved old town, home to landmarks such as Celle Castle and the Bomann Museum. Contipark operates a small 16 space open air car park in the heart of the old town, offering pay and display parking with the option of digital tickets. Thanks to its prime central location, the site has quickly proven popular with visitors.



## Spain

### Fast charging and multimodal access in Madrid

In April 2025, Saba completed the upgrade of the Nuevos Ministerios car park into one of Spain's most advanced urban fast charging hubs. Located on Paseo de la Castellana, next to the Metro and Cercanías station, the facility now offers 157 parking spaces, including 40 fast charging bays powered entirely by renewable energy, with capacity set to increase further. With a high installed power enabling rapid EV charging and

servicing a major public transport hub used by more than 185,000 passengers daily, the site has become a reference point for sustainable and multimodal mobility in Madrid. The upgrade also improved accessibility and integrated digital services, including license plate recognition, energy efficient lighting and ventilation, mobile network coverage and ticketless access via the VIA T system.

## Belgium

### Expanding capacity in the heart of Antwerp

In 2025, Interparking Belgium expanded its presence in Antwerp with the addition of three new car parks. Arenberg, located in the theatre district, offers 387 spaces including 13 EV charging points. Breidel, near the casino district and central station, provides 281 spaces with 5 EV charging points, while Meir

Opera, close to the Opera and the University, adds 204 spaces with 4 EV charging points.

During the same period, Interparking also reinforced its rights over the Antwerp Centraal site, strengthening its long-term position at this key mobility location.



## The Netherlands

### Repurposing a landmark in Haarlem

The De Koepel complex in Haarlem, a former early 20th century prison, has undergone a remarkable transformation into a vibrant mixed use destination at the edge of the city centre. The domed landmark now hosts meeting rooms, workspaces, retail and leisure venues, student facilities and a hotel, forming a modern urban agora at a key gateway to the city. Construction has begun on a two level underground car park, delivering 192 parking spaces for the site and its visitors. Early involvement from the Interparking Nederland team has ensured smooth traffic flow and a high level of user convenience, supporting both the redevelopment and access to the city.



## United Kingdom

### Biodiversity and employee volunteering

Saba UK has introduced a collaboration with the Herts and Middlesex Wildlife Trust, part of the National Wildlife Trust network, which manages more than 40 nature reserves across the region. Employees from the Business Support Centre and selected operational sites are offered opportunities to volunteer on conservation activities. These initiatives include practical work such as habitat management and site maintenance, supporting local biodiversity while encouraging staff engagement.



## Portugal

### Retail and education parking facilities

Saba Portugal operates since 2025 new underground parking facilities serving both education and retail destinations. At the Universidade de Lisboa, a 482 space car park supports access for students, staff and visitors, while the La Vie Shopping Centre offers 258 underground parking spaces. These sites improve accessibility and traffic flow in busy urban environments.

## Poland

### ESPA Gold recognition in Gdańsk

Each year, the European Parking Association awards the prestigious ESPA Gold label to a limited number of car parks that exceed the highest standards in quality, safety and customer friendliness. In 2025, Interparking Polska received this distinction twice in Gdańsk, with ESPA Gold awards for the Granary Island car park and the newly opened P8 facility at Gdańsk Airport, highlighting excellence across both urban and airport parking environments.





## France

### Acquisition in Salon-de-Provence

Interparking France had been operating the Place Morgan car park in Salon-de-Provence prior to acquiring the asset in December 2025. Ideally located in the heart of the city centre, the facility offers 310 parking spaces. The car park is also equipped with 20 EV charging points, upporting accessible and sustainable urban mobility while reinforcing Interparking's presence in the city centre.



## Belgium

### Shopkeeper: simplifying parking benefits for local merchants

Interparking further strengthened its merchant ecosystem with the modernisation and deployment of Shopkeeper, its dedicated app for partner retailers in Belgium and France.

Fully redesigned on a modern and secure platform, Shopkeeper enables merchants to grant parking benefits to their customers in a simple, fully digital way, directly linked to the Pcard ecosystem.

## Germany

### Supporting sustainable urban development

In Hannover, the Kronsrode II development forms part of a large-scale urban expansion focused on high-density, sustainable residential living in the Kronsberg area. The project combines residential buildings, green spaces and a retail centre, with a centrally located underground car park integrated into the development. Saba manages the parking facility, supporting everyday mobility needs within this growing urban neighbourhood.





## Slovakia

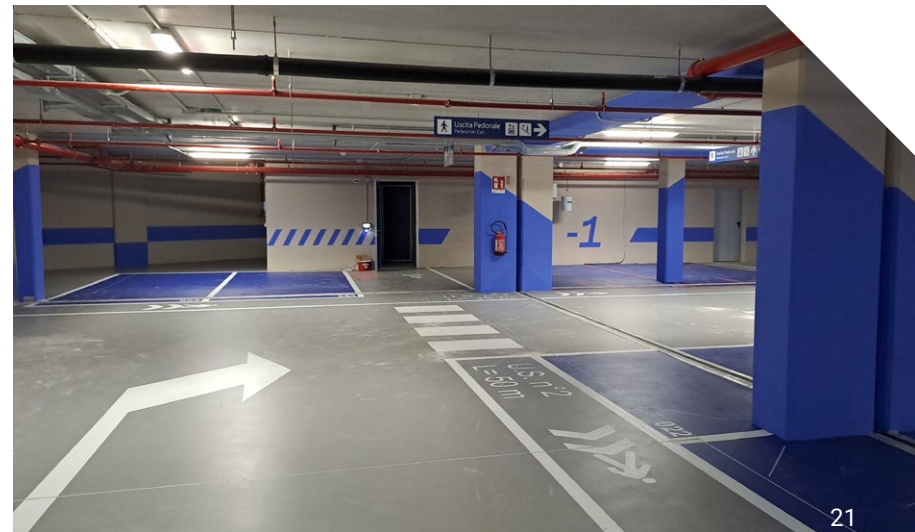
### Meaningful action for children

In 2025, Saba Slovakia maintained its commitment to supporting vulnerable children by partnering with several charities across the country. Through initiatives focused on inclusion, healthcare and well-being, the company contributed to programmes that help children take their first steps towards pre-school and school in close cooperation with their parents, improve conditions and equipment in children's hospital wards nationwide, and provide dedicated support to young people facing mental health challenges. These actions reflect a long-term commitment to creating a more inclusive and supportive environment for children and young people in Slovakia.

## Italy

### City centre parking in Lecce

In Lecce, often referred to as the Florence of the South, Saba Italy has expanded its presence with the management of a centrally located underground car park. The facility offers around 460 parking spaces and supports access to the historic city centre, helping manage traffic flows while preserving the character of one of southern Italy's most attractive cultural destinations.





## Chile

### Shopping mall and mixed use parking operations

Last year, Saba Chile expanded its shopping mall parking operations across multiple locations nationwide, managing facilities serving seven major retail centres with more than 10,000 parking spaces. The portfolio was further strengthened with the addition of a large urban shopping

mall in Santiago, adding around 1,500 spaces. In the capital, parking operations were also introduced at a mixed use development combining offices, residential units and retail, supporting access in a dense urban environment.

## Poland

### Next to Wawel Royal Castle in Kraków

Located just steps from the Wawel Royal Castle and the famous Wawel Dragon, the Wawel Kraków underground car park underwent an upgrade with the installation of a new entrance ramp and the renovation of its staircases. The facility offers 600 parking spaces, including 20 EV charging points, as well as dedicated motorcycle and bicycle areas and a 24 hour on site customer service office. Situated beneath a multifunctional sports court and integrated into a neighbourhood combining contemporary public space with historic housing, the car park provides a high quality local parking solution close to the city centre.



## Interparking Group

### GRESB: a strong ESG performance

Interparking achieved a GRESB (Global Real Estate Sustainability Benchmark) score of 97%, reflecting the Group's strong performance in environmental, social and governance practices. This result marks an improvement compared to the previous year and confirms the robustness of Interparking's ESG strategy across its European operations.



97%

## Austria

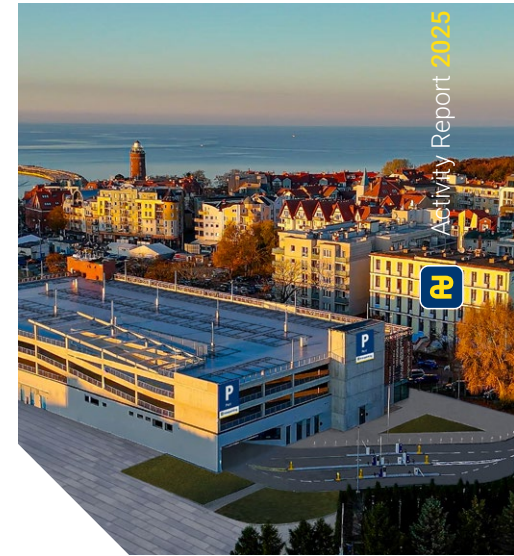
### Additional strategic renewals

Further strategic renewals were secured in Austria with the continuation of the Wifi car park in Zell am See and the Salinenplatz car park in Bad Ischl. Located beside Lake Zell, the Wifi site offers 80 spaces and serves both seasonal summer visitors and winter sports users, with easy access to the ski lift. Salinenplatz benefits from a prime location close to Bad Ischl's historic old town, supporting visitor access to the city centre.

## Poland

### Parking on the Baltic coast in Kołobrzeg

In December 2025, Interparking Polska opened the new Port Kołobrzeg car park within the port area of the Baltic Sea resort city, renowned for its harbour and spa facilities. The site offers 365 parking spaces across three levels, including 8 EV charging points, alongside a 2,900 m<sup>2</sup> commercial area. Ideally located, it provides direct access to the port and is within 400 metres of the beach, pier, lighthouse and seaside promenade, while also supporting access to the city centre.



## United Kingdom

### Renewable energy solutions across the parking network



At South Woodford Railway Station in London, the Saba UK car park now operates entirely on renewable energy, supported by on-site solar and wind infrastructure adapted to limited grid capacity. The solution enabled upgrades to lighting and signage while reducing reliance on external power and is designed for replication at other Transport for London sites. Elsewhere in the UK, renewable energy installations were added at several locations, including 264 solar panels at Addenbrookes Hospital and 266 panels at a Milton Keynes car park, alongside combined wind and solar systems supporting office operations in Cheltenham.



## Germany

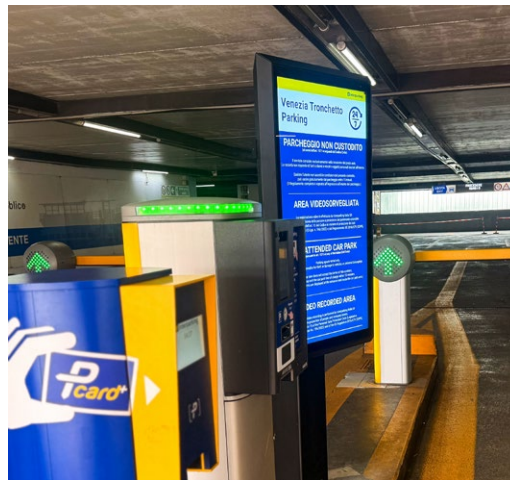
### On the road to Denmark

Located on Germany's Baltic coast, Rostock is home to one of the region's oldest universities. Contipark operates now a conveniently located open air car park with 163 spaces, offering easy access for last minute shopping before joining the E55 route towards Denmark.

## Italy

### Strengthening the Venice network

In Venice, Interparking Italia expanded its network with the addition of the 187-space Park Centre car park, which became operational in December 2025. The addition of Park Centre bolsters the existing Interparking sites at Tronchetto and at the Mestre train station. In Tronchetto car park, the team also installed the first new digital display totem at the entrance. This installation marks the starting point of a broader rollout planned for 2026 across several additional locations, enhancing visibility and on site communication.



## Poland

### Macro sustainability in a microhub

Interparking Poland partnered with the City of Wrocław, the Wrocław University of Economics and a number of local delivery partners to launch Poland's first shared urban delivery microhub. Located beneath the National Forum of Music in the city centre, the 500 m<sup>2</sup> facility enables delivery vehicles to transfer goods to cargo bikes and refrigerated cycles for last-mile distribution. By reducing emissions, noise and congestion while freeing up sidewalks from parked delivery vans, the microhub represents a concrete step towards more liveable and sustainable city centres.

## Spain

### Child friendly parking at Sant Joan de Déu Hospital in Barcelona

At the Sant Joan de Déu children's hospital in Barcelona, Saba Spain has enhanced the on site car park to create a more welcoming and supportive environment for families. The 519 space facility has been repainted using a brighter, child friendly colour palette, moving away from standard designs, and additional lighting has been

installed to improve comfort and perception of safety. Special rates are available for regular users, helping ease the burden for families accompanying children undergoing long term treatment at one of Europe's leading paediatric hospitals.



## United Kingdom

### Supporting hospital parking with NHS Trusts

In the United Kingdom, Saba works in close cooperation with NHS Trusts to manage parking facilities serving hospitals, staff, patients and visitors. In Dorset, Saba UK now manages multiple car parks across three hospital sites, providing access to more than 3,800 parking spaces and supporting the daily operation of essential healthcare services. In Milton Keynes, Saba UK has also expanded its hospital portfolio with the management of parking facilities serving the University Hospital. With around 2,300 spaces, these car parks contribute to improved accessibility and smoother visitor flows, helping ensure a reliable parking experience in busy healthcare environments.

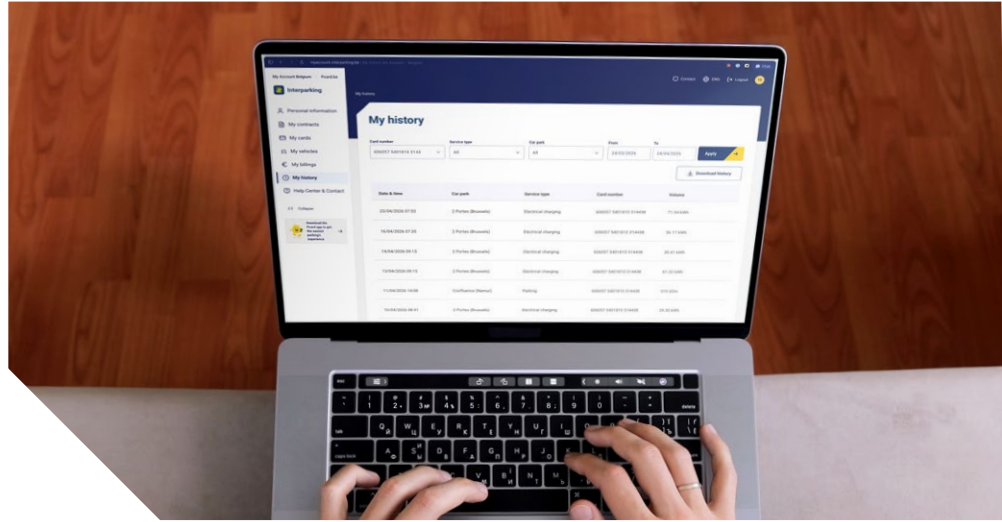
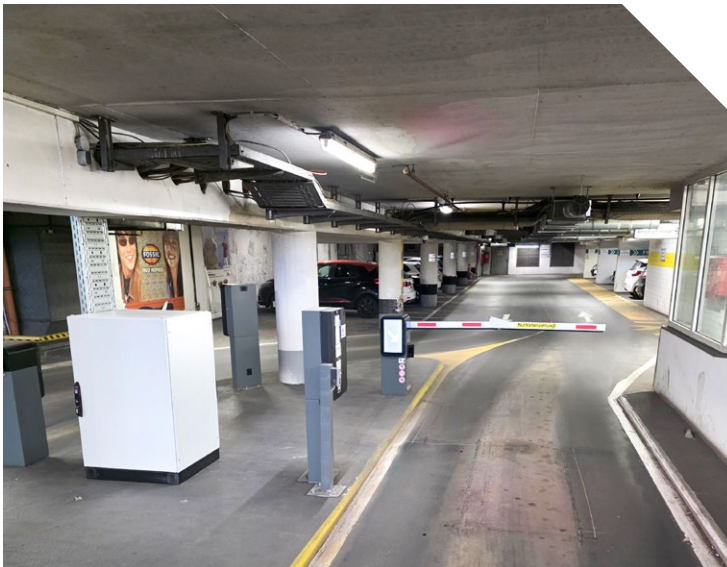


## Germany

### Modernisation of major urban car parks

In 2025, several key sites of Saba Germany were upgraded to enhance access, technology and user experience. In Aschaffenburg, the 1,400 space car park was refurbished with redesigned entrances and exits, a renewed interior, licence plate recognition and cashless payment. In Hildesheim, improvements across multiple

locations included ticketless LPR access, upgraded lifts and stairways, and improved entrances, while in Hamm the parking management system at the rail station site was modernised to support current operational standards.



## Belgium

### MyAccount, a key driver of digital transformation

Over the past two years, MyAccount has become a key pillar of Interparking's digital transformation, bringing together nearly 55,000 users in Belgium. The platform supports a broad ecosystem of partners, including local businesses, restaurants, hotels, cultural institutions and public entities.

Designed as a single point of access, MyAccount centralises ticket management, NFC validations,

equipment and activity reporting. By streamlining processes and improving data quality through automated controls, it reduces administrative workload while increasing transparency. Advanced reporting tools help users monitor activity, anticipate demand and optimise operations through data-driven insights. Building on this success, MyAccount is set to expand to other Group countries from 2026 onward, with Austria and Germany leading the rollout.



## Italy

### Further digitalisation of parking services

Interparking Italia enhanced its digital offering by integrating a new online booking solution into the Pcard platform, enabling customers to book parking online across selected sites in Venice, Milan and Bari. This initial rollout represents a first key step towards a broader initiative aimed at extending Pcard and Pcard App access to the full Italian network by the end of 2026. At the same time, the implementation of Pcard in Italy brought four additional sites online during the year (two in Milan and two in Bari), further expanding digital access and consistency across key cities.



## Portugal

### Car sharing integration in urban car parks

Saba Portugal introduced dedicated parking for car sharing services through a collaboration with Bolt Cars. A total of 50 parking spaces are provided across 10 car parks nationwide, supporting ease of access and ease of parking for their customers.

## Spain

### Supporting electric mobility with Silence Battery Stations

Saba Spain continues to strengthen its role as a multimodal mobility hub by integrating Silence Battery Stations into its car parks. In partnership with Silence, users can swap batteries for electric motorcycles and nanocars in under 30 seconds, using Saba Spain's connected and digital infrastructure. A total of 15 Battery Stations are already in operation across Spain, with further installations planned in Barcelona, Seville and Madrid, supporting the adoption of efficient and sustainable electric mobility solutions.





## France

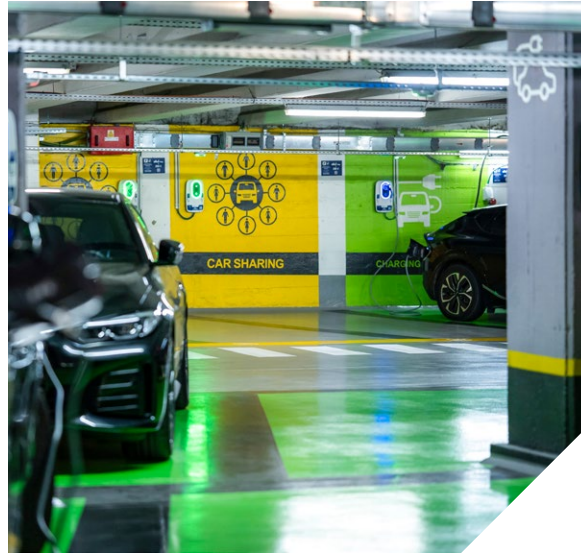
### New awards across key sites

Several Interparking France sites received industry recognition in 2025. The Gare Saint Jean Armagnac car park in Bordeaux was shortlisted by the European Parking Association (EPA) in the *New Parking Structures* category of the EPA Awards. In addition, the Viguerie car park in Cassis and the Gare SNCF car park in Menton were each awarded an ESPA label, with Menton achieving ESPA Gold, highlighting the quality and standards of these facilities.

## Czech Republic

### Saba Czech Republic has you covered in Prague

Building on a successful collaboration, Saba Czech Republic has signed a new contract with TSK Praha, the authority responsible for parking in Prague. The contract covers the control and upkeep of 11 car parks in the city, with a total of 1,700 spaces.



## Belgium

### Targeted upgrades across key sites

Interparking Belgium completed renovations in a number of sites during 2025. In Liège, The Saint-Georges facility received an upgraded entrance/exit ramp, while the Cité car park was extended to add an additional 98 spaces, 10 motorcycle spaces and 48 secure bicycle spaces. The Discount 2 car park at Brussels airport was reopened and the underground levels of the 2 Portes site were fully repainted, improving both comfort and visual quality.

## United Kingdom

### High-speed rail connectivity

HS1 is the high-speed rail line linking London St Pancras to the Channel Tunnel and onward to Europe, with four UK stations before the tunnel. Saba UK manages the 10 car parks serving these stations, providing a total of 8,540 parking spaces. The sites support rail passengers with convenient, well-located parking along this major international transport corridor.





## Germany

### Supporting multimodal commuting

Saba Germany is piloting a secure bicycle parking service at the Aschaffenburg car park to support commuters combining cycling with other transport modes. The facility offers dedicated bike boxes in a separate, pedestrian and bicycle only area, available from EUR 1 per day. The service is designed to meet the needs of users of high value and electric bicycles, improving security and convenience for daily commuting.

## Italy

### Long term parking services at Brindisi Airport

Saba Italy has added the Brindisi Airport car park to its portfolio, expanding its presence in the airport segment. The site offers around 2,000 parking spaces and includes dedicated areas for leading regional car rental operators, supporting airport operations and passenger flows. In a first for Saba Italy, Amazon lockers have also been introduced within the car park, providing passengers with a convenient option for parcel collection and reinforcing the site's role as a multifunctional mobility hub.



## The Netherlands

### Social return in Breda

In Breda, Interparking Nederland is now responsible for the operation of six extra car parks across the city. The project includes a strong social return component, with a focus on creating local employment opportunities and contributing positively to the city's social and economic fabric.



## Romania

### Access restored to Bucur Obor Market in Bucharest

The Bucur Obor car park in Bucharest is located just steps from the city's largest market and, with a capacity of 771 spaces, is able to serve the area even on its busiest days. During 2025, three new access ramps were added to the underground facility, improving entry and exit flows for users. At the same time, repair works were carried out in several areas affected by water damage in previous years, further enhancing safety and the overall user experience.



## Spain

### Saba ParkHotel, a digital parking solution for hospitality

Strengthening its B2B portfolio, Saba Spain has enhanced its digital offering with a fully autonomous parking-management solution for hotels. Guests can access car parks using Licence Plate Recognition (LPR) or QR codes without administrative delays, while hotels benefit from simplified reservation management and greater operational efficiency.

## The Netherlands

### Upgrading a central site in Amsterdam

In the historic canal district of Amsterdam, Interparking Nederland operates The Bank, an underground car park offering 110 spaces and 14 EV charging points, centrally located at Rembrandtplein, one of the city's busiest squares. In a city where cycling dominates and parking space is scarce, the site plays a strategic role in providing accessible off street parking. Following a comprehensive refurbishment, the car park now offers an improved user experience, with brighter finishes, upgraded lighting and clearer signage, enhancing comfort and ease of use throughout the site.





## Portugal

### Airport and hospital parking operations

In 2025, Saba Portugal expanded its presence in the airport sector in partnership with ANA Airports, for the management of five airports with a total of 53 car parks nationwide, providing a total capacity of 6,900 spaces. Last year, Saba Portugal expanded also its hospital operations with the takeover of seven car parks at Hospital de Braga (2,100+ spaces). New operations also include three CUF hospital car parks (240 spaces) and five sites at Hospital Vila Franca de Xira (900 spaces).

## Slovakia

### Upgrading a flagship

In Bratislava, the Opera car park, located at the edge of the historic city centre, underwent a comprehensive refurbishment to enhance user experience. The nearly 400 space, four level facility was refreshed with repainted interiors and entrances, renovated staircases and stairwells, and the introduction of 4G mobile phone coverage throughout. These improvements build on earlier upgrades and support comfort at one of the city's largest car parks.

**400**  
parking spaces





## Belgium

### Updating a piece of Interparking history

Opened in the 1960s, the Botanique car park in the heart of Brussels underwent major renovations in 2025 to meet today's standards. Modern SUVs and electric vehicles are heavier, so the structure was reinforced accordingly. During the works, cracks in the 60-year-old structure were identified and repaired to prevent further deterioration. Given the car park's proximity to a hospital, additional fire safety measures were implemented beyond regulatory requirements, including enhanced fire protection of the structure, upgraded ventilation systems and the installation of a sprinkler system. The renovation also included upgraded ventilation on several floors and the installation of 30 additional EV charging stations.

## Germany

### Saba control centre supporting third-party car parks

From its control centre in Hildesheim, Saba provides remote support services for third party car parks. The service delivers customer assistance and operational support to car park users through a centralised platform. In 2025, four new contracts were added to the portfolio in Northern Germany. This activity strengthens service coverage while optimising operational efficiency across multiple locations.





**Spain**

**Smart lockers for online purchases**

Saba Spain operates 185 smart locker units across its car park network, offering a convenient solution for collecting and returning online purchases. Introduced in 2019, the service supports more efficient urban logistics by reducing delivery traffic in city centres, helping to limit congestion and emissions while improving convenience for users.



**Germany**

**At the city wall**

Located along the historic city wall in Siegburg, the S'Carre car park offers 287 parking spaces in a central urban setting. Designed with user comfort and safety in mind, the site includes dedicated parking spaces for women as well as 18 spaces for people with reduced mobility, contributing to a safe, accessible and inclusive parking experience for all users.

**Czech Republic**

**Saba Czech Republic expands reach with 40 Pay-and-Display sites**

In 2025, the Saba team in Czech Republic is has won the contract for the installation and management of 40 city centre parking metres in several cities throughout the country, including Jihlava, Opava and Tabor. Customer service is provided centrally 24/7, to ensure trouble-free operation of the sites.





## Germany

### Contipark extends its contracts with an eye to enhancing the EV infrastructure

In 2025, Contipark successfully renewed a number of contracts in Essen, Berlin, Passau and Solingen. Most of these renewals are multi-year extensions with the opportunity for further extensions. Importantly for the growth in EV charging infrastructure, a large number of these renewals include the option to install EV charging spaces or to increase the existing number of charging spaces.

## Italy

### Photovoltaic power in Bergamo

The Interparking car park in Bergamo is now powered by an on site photovoltaic roof installation. Since November 2025, the system has been supplying the site's electricity needs during daytime production hours, including power for EV charging. Any surplus energy generated is fed back into the grid, supporting more efficient and sustainable energy use at the site.



## Romania

### Speed and flexibility with QR codes

Interparking Romania is rolling out QR code payments, with the technical groundwork completed and an initial pilot site planned. Following the pilot phase, the solution will be progressively deployed across the national network, offering greater speed and flexibility for customers. In parallel, a dedicated solution has been successfully introduced, enabling hotels to offer parking to their guests as part of their stay. This new service is well suited to the country's growing tourism and business travel market, further enhancing the overall parking experience.

## Spain

### Expansion and improvements in Madrid

Interparking Spain has deepened its presence in the capital with the addition of two new car parks in the Salamanca district. Velázquez Juan Bravo, offering 339 spaces, is located on one of the district's busiest avenues and provides convenient access to shops, restaurants, entertainment venues and office areas. The Velázquez

Ayala car park serves local residents, ensuring reliable parking for those living in the city centre. During the same period, upgrades were completed at the Velázquez Jorge Juan and Villaverde car parks to maintain quality standards and enhance customer friendliness across the network.



## Portugal

### Major transport hubs and urban parking

Saba Portugal signed a number of new contracts in 2025. The largest of these was the Parking Gare do Oriente Train Station, featuring 1,670 spaces. Five other contracts were signed around the country with a total of 593 spaces. Parking Clube Desportivo da Póvoa with 130 surface spaces, Parking Empreendimento Upscale with 60 underground parking spaces, Parking Lota Póvoa with 174 surface parking spaces, Garagem Comércio do Porto with 135 spaces and Parking Monumental with 94 underground parking spaces.



## United Kingdom

### Service quality, people development and site safety

Saba UK received the Customer Service Excellence award for its Customer Support Centre, reflecting consistent service quality following an independent assessment. The organisation also maintained its Investors in People Gold accreditation, underlining its ongoing focus

on employee development and engagement. Across the network, more than 200 car parks retained the Park Mark standard, awarded by the British Parking Association and accredited by the UK Police, supporting user confidence through robust safety, lighting and security measures.



## Germany

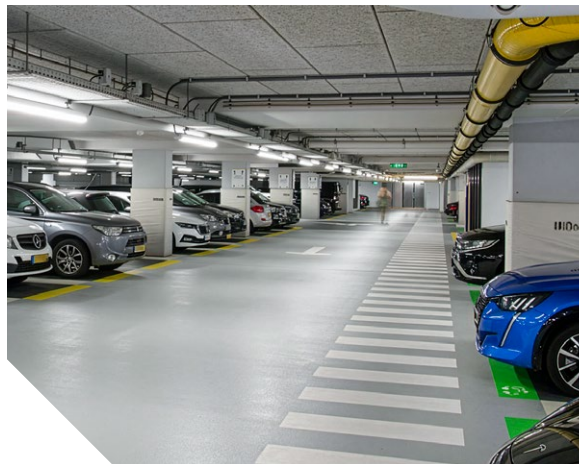
### New car park in Erlangen

Located within walking distance of the Friedrich Alexander University and close to Erlangen's city centre, Contipark operates today the Tiefgarage Henkestraße, a 433 space underground car park. Its central location makes it well suited for city visits and particularly convenient for theatre goers.

## United Kingdom

### Last-mile delivery support in London's Docklands

At the West India Quay car park in London, Saba UK supports last-mile delivery operations in collaboration with Port Bicycles, a specialist in electric bike and cargo bike deliveries. The site provides 15 dedicated spaces for charging and storing vehicles used by vetted couriers, with restricted access not open to the general public. The initiative contributes to efficient, low-impact urban logistics in a busy commercial area.



## The Netherlands

### IJDock Amsterdam gets an upgrade

The IJDock car park, located close to Amsterdam Central Station, was upgraded in late 2025. With 364 spaces and a central location, the site is popular with city visitors. Updated signage and improved guidance in the underground facility were introduced to enhance convenience, ease of use and the overall customer experience.

## Italy

### A new step in digital services for on-street parking

In 2025, SIS launched version 2.0 of Muvin, its digital platform for managing on street parking permits, subscriptions and access authorisations. The system enables secure, cashless, and transparent user interactions while reducing administrative workload for municipalities. Its modular architecture supports digital permit issuance, multichannel payments, real time validation for enforcement teams, and integrated dashboards that help public administrations make data driven decisions.





## Italy

### Park and fly services in Milan

Interparking Italia expanded its airport adjacent offer in Milan with the addition of the Linate car park, located a short distance from the airport and supported by a dedicated shuttle service for travellers. The single level facility is compatible with the Telepass system, ensuring smooth access and payment. Renovation works were completed on both the offices and the car park towards the end of 2025, enhancing comfort and operational quality.



## Poland

### Further expansion at Gdańsk Airport

Interparking Polska continued to expand its presence at Gdańsk Airport with the opening of the new P8 budget car park, responding to sustained passenger growth and increasing demand for long-term parking. The facility provides 988 parking spaces and brings total parking capacity at the airport to around 5,000 spaces, improving accessibility at this key gateway to the city and the region. The development also supports a long-term approach to parking services at high-demand locations, with ongoing attention to customer needs and the progressive rollout of EV charging infrastructure at the airport.

## Spain

### Enhancing hospital access in Sant Joan Despí

Interparking Spain strengthened its presence in the healthcare sector with the addition of the Moisès Broggi Hospital car park in Sant Joan Despí. Located just steps from the hospital entrance, the facility provides more than 500 parking spaces, including dedicated spaces for people with reduced mobility and motorcycles, ensuring convenient and reliable access for patients, visitors and medical staff alike.





## Austria

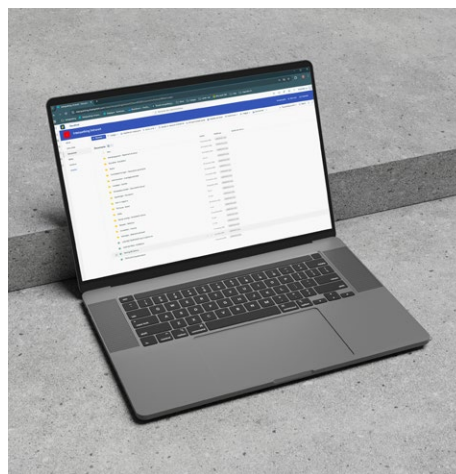
### Key renewals in the tourist hub of Salzburg

Renowned for its historic centre and narrow streets, the city of Salzburg renewed the management contract for its main Park & Ride facility, P&R South, following a public tender. Contipark, the incumbent operator, successfully retained the contract. The site offers 330 parking spaces, including 50 dedicated to buses, helping commuters avoid inner city traffic. During the same period, the Julius Raab Platz car park in the city centre also secured a long term contract extension through 2034.

## Belgium

### Upskilling the team

In 2025, Interparking Belgium rolled out two new online tools to support knowledge sharing, training and employee wellbeing. Flowsparks, a self paced digital learning platform, strengthens ongoing upskilling while ensuring a harmonised onboarding experience for new employees. In parallel, the new Parking Safety intranet centralises essential workplace safety information, providing a scalable and up to date resource for all team members.



## Chile

### Digital platforms enhancing customer experience

Saba Chile continued to advance its subscriber digitalisation programme, with the majority of customer agreements now signed electronically and most payments processed through the Servipag platform. A centralised customer service system was introduced to support case management, knowledge sharing and data driven service improvements. Digital payment options were also expanded through the integration of third party apps, supporting free flow and app based payments while maintaining back office management in house.

## Spain

### Expanding the P-app capabilities

At Interparking Hispania, a number of new functionalities have been added to the P app, allowing users to pay for EV charging. Further development has also enabled the integration of the University of Deusto into the P app, allowing students and users to access dedicated parking services directly within the application, following the model already implemented with the University of Oviedo.



## France

### Expanding capacity in Saint Laurent du Var and Bordeaux

Interparking France secured a prime location in Saint Laurent du Var, located close to Nice Airport and serving the wider coastal area. The site will provide 347 spaces, including 43 EV charging points. In parallel, Interparking France is set to operate additional capacity in Bordeaux with the B127 car park, supporting access to one of France’s most attractive urban destinations.

## Germany

### Urban harbour living

Zollhafen is Mainz’s newest urban district, developed on the former harbour along the Rhine. Once a container port, the area has been transformed into a vibrant mixed use neighbourhood combining restaurants, offices, commercial spaces, housing and public services. Contipark operates a 400 space multi storey car park in the district, with approval granted for the installation of 14 EV charging points, ensuring convenient parking access for both residents and visitors.

**400**

400 space multi storey car park





## Italy

### Premium parking services at Villa Borghese in Rome

At the car park located next to Rome's Villa Borghese, Saba Italy has introduced a Luxury Parking service for visitors and local users seeking enhanced security and comfort. The service offers a reserved and secured area within a dedicated section of the facility, located close to key car park amenities. This premium option combines convenience with added peace of mind in one of the city's most prestigious locations.

## Belgium

### Mobile battery buffer in Dinant

Interparking Belgium has installed a mobile battery at the EV charging station in the Dinant Car Park. Acting as a buffer micro grid, the system supports the existing electrical network without requiring costly upgrades, while enabling continuous energy storage and intelligent redistribution to the charging stations as needed.



## Spain

### Virtual assistant for digital customer service

Saba Spain has introduced an artificial intelligence powered chatbot on its e-commerce website to enhance the digital customer experience and streamline service processes. The chatbot provides instant answers to frequently asked questions, guides users through products and services, and routes specific enquiries to the appropriate teams, including parking operations, customer service, commercial and electric mobility. The initiative supports Saba Spain's omnichannel strategy by enabling faster, more efficient and more personalised digital interactions.





## The Netherlands

### A dog friendly service at the seaside

In a first for the Netherlands, Interparking Nederland introduced a dog wash facility at the Boulevard car park in The Hague. Located next to the beachfront and promenade, the site now allows visitors to park, enjoy a walk along the coast with their dogs, and clean and dry them before returning to their vehicles. The service has generated strong media and social media interest, highlighting an innovative and user focused approach to parking services.

## Italy

### Commitment to leading tourist destinations

In 2025, SIS has continued to expand and modernise its on street parking network in some of Italy's most attractive tourist destinations, where mobility is closely linked to cultural heritage, seasonal demand and visitor experience. From historic cities such as Ragusa to coastal locations including Trani, Salve, Muravera, Peschici, Cabras and Conversano, SIS supports municipalities facing strong tourist flows with reliable and innovative mobility solutions that contribute to sustainable, high quality public services.



## Poland

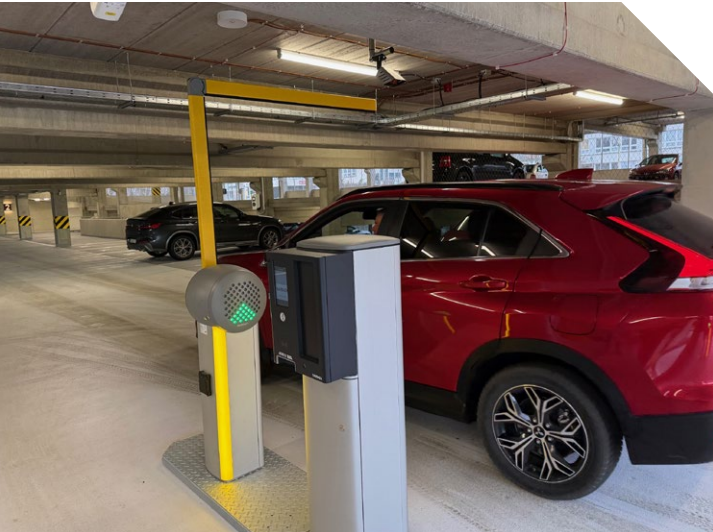
### Expanding the network in Szczecin

Located near the German border, Szczecin is the westernmost city in Poland and the capital of the West Pomeranian Voivodeship, situated on the Odra River. In 2025, Interparking Polska opened the Brama Portowa car park in the heart of the city, providing a centrally located parking solution. The site currently offers monthly subscriptions, with renovation works and the rollout of hourly, daily and monthly parking options planned for 2026, further supporting access to the city centre.

## Czech Republic

### Ticketless parking in Tábor

In the city of Tábor, Saba Czech Republic delivered and installed a parking management system for a new multi storey car park. A ticketless solution enables seamless entry and exit using modern access technology. The system supports efficient operations and a smoother parking experience for users.



## Spain

### Support for communities affected by the Valencia floods

In 2025, Saba Spain and Interparking Hispania supported relief efforts following the devastating floods that affected the Valencia region in late 2024. In cooperation with the Red Cross, the companies made an initial donation and launched an internal solidarity campaign to encourage employee contributions. All staff donations were matched by the companies, reinforcing a collective commitment to supporting communities impacted by this exceptional natural disaster.



## Italy

### Discreet parking solutions for historic city centres

SIS has introduced a new generation of on street parking systems designed to minimise visual impact in historic and culturally sensitive environments. Parking meters are integrated into their surroundings through high quality visual treatments inspired by local landmarks, while signage uses refined materials and

understated design. These solutions are already implemented in cities including Trani, Conversano, Castel Gandolfo and Giovinazzo, ensuring full technological performance while respecting each city's architectural identity.



## France

### Supporting parking transition in Brignoles

Working in close collaboration with the municipality of Brignoles, Interparking France supported a major evolution of the city's parking offer. Several new open air car parks were opened, bringing a total of 541 off street spaces across multiple sites, including facilities with EV charging. At the same time, Interparking took on the management of 867 on street parking spaces, accompanying the introduction of paid on street parking. To assist drivers during this transition, the team also opened the *Maison du Stationnement*, a dedicated information point providing guidance on parking options and services.



**Spain**

**Enforcing low emissions in Bilbao**

Bilbao’s Low Emission Zone restricts access, circulation and parking for the most polluting vehicles, using camera and sensor technology based on automatic number plate recognition. Introduced in 2024, the system was further expanded in 2025 with the integration of Interparking’s Plaza Euskadi car park, supporting the city’s efforts to improve air quality and regulate access in the urban core.



**Belgium**

**Rewarding consumer excellence**

Interparking Belgium was named “Brand of the Year” by POY International, following an independent study among Belgian consumers. The award recognises the strength of the brand in terms of innovation, societal and environmental commitment, perceived quality and overall satisfaction, as well as the consistency and impact of its communication.

**United Kingdom**

**Parking management and enforcement services**

In the Dacorum area, just northwest of London, Saba UK now manages a network of 18 surface car parks and two multi-storey facilities, alongside on and off-street parking enforcement activities. The operation covers 2,300 off-street parking spaces and nine controlled on-street parking zones. The integrated approach supports local mobility needs and effective parking regulation across the borough.





## Romania

### Building for the future in Bucharest

The future Interparking Romania headquarters will be located on Ion Ghica Street, on the edge of Bucharest's Old Town and close to the Piața Universității car park. The building will be remodelled to accommodate the company's corporate headquarters, with works scheduled to begin in 2026, supporting long term growth and operational efficiency.



## Italy

### European recognition for on street innovation in Monopoli

SIS has received the EPA (European Parking Association) award for "Best On-street Parking Project" for its operations in the city of Monopoli. Developed in close cooperation with the local authority, the project highlights innovation and sustainability in on street parking, improving mobility management, operational efficiency and the quality of public space in the historic city centre.

## France

### Future developments in Bordeaux's Bastide Niel district

Further developments are underway in Bordeaux's rapidly evolving Bastide Niel district, supporting the area's urban transformation. A first car park is currently under construction and will offer 440 parking spaces, including 20 EV charging points, with an opening planned for 2026. A second facility is set to follow, providing 480 additional spaces and scheduled to open in 2028. Together, these projects will enhance accessibility while delivering sustainable parking solutions for residents, visitors and local businesses.





## Spain

### Modernising urban parking in central Barcelona

In 2025, Bamsa, the joint venture between Saba Spain and the City of Barcelona, completed a major refurbishment of the Plaça Castella Tallers car park in central Barcelona. The facility offers more than 300 spaces across three levels and has been upgraded to improve safety, accessibility and operational efficiency. Works included new dedicated areas

for motorbikes, bicycles and electric vehicles, upgraded lighting, ventilation and guidance systems, as well as new control rooms and customer service areas, enhancing the overall user experience and supporting evolving urban mobility needs.

## Germany

### Serving shoppers in Frankfurt

Contipark is strengthening its presence in Frankfurt with the operation of a multi storey car park on the Zeil, serving both the city centre and the MyZeil shopping centre. Extensive renovation works are underway to ensure the site meets operational requirements and fully reflects the Contipark brand. The car park is scheduled to open in 2026.





# 2025 in a nutshell



## Austria

### Contipark Österreich

#### Operational achievements

- Key contract renewals in Salzburg with the “Park&Ride South site” and the “Julius Raab Platz” car park
- Strategic renewals with “Zell am See” car park (serving both summer tourists and winter sports visitors) and “Bad Ischl” car park

#### Technical accomplishments

- 560,000 Pcard+ users in Germany and Austria
- 1,792 charging points for electric vehicles in Germany and Austria

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)

## Belgium

### Interparking Belgium

#### Operational achievements

- 5 new car parks in Brussels, Bruges and Antwerp
- Reopening of “Discount 2” parking lot at Brussels Airport
- Works started on a new drop-off zone on the departures level at Brussels Airport
- Extra spaces in Parking Cité in Liège: 98 car, 10 motorcycle and 48 new bicycle spaces
- Upgraded entrance/exit ramp at Saint-Georges car park in Liège
- New bicycle parking in Brussels, Liège and Ath

#### Technical accomplishments

- Launch of new digital tools for staff development and safety, including the Flowsparks e-learning platform and the Parking Safety intranet
- Installation of a mobile battery buffer at the Dinant car park for EV charging
- New digital services with the Shopkeeper app, enabling retailers to offer tailored parking rates
- Booking feature added to the Pcard app

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)

## Chile

### Saba Chile

#### Operational achievements

- Renewal of the Parque Arauco contract for seven malls and new contract signed with Parque Arauco Oriente mall
- New contract for Urbana Center Apoquindo, mixed-use center (offices, apartments, retail)
- Management of Clínica Meds car park

#### Technical accomplishments

- LED lighting upgrades in three car parks (Bulnes, Catedral, Tribunales)
- New parking guidance system at Clínica Meds
- 90% of contracts digitally signed; 95% of payments via digital platforms
- Implementation of Freshdesk SaaS for customer service

#### Awards and certifications

- ISO 9001 (quality), ISO 14001 (environment), ISO 45001 (health and safety) and ISO 50001 (energy)

## Czech Republic

### Saba Czech Republic

#### Operational achievements

- New contract in Prague to operate 11 car parks
- Deployment of over 40 new parking meters in key urban locations, including Jihlava, Opava and Tábor

#### Technical accomplishments

- Supply and installation of a new PMS/ticketless system in Tábor



## France

### Interparking France

#### Operational achievements

- Expansion in Brignoles with four new openair car parks and management of 867 on-street spaces
- New contracts in Saint-Laurent-du-Var and B127 in Bordeaux
- Acquisition of the Place Morgan car park in Salon-de-Provence
- Renovation of the Viguerie car park in Cassis
- Ongoing development in Bordeaux with two car parks opening in 2026 and 2028

#### Technical accomplishments

- Deployment of 224 new EV charging stations across eight sites, raising the national total to 871 EV chargers

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)
- Gare Saint-Jean Armagnac car park shortlisted for the 2025 European Parking Awards (New Parking Structures)
- Two new ESPA labels for Viguerie Cassis and Gare SNCF Menton (ESPA Gold)

## Germany

### Contipark Deutschland

#### Operational achievements

- Acquisition of 6 new car parks across Germany (Erlangen, Hannover, Frankfurt, Mainz, Siegburg and Rostock)
- Renewal of multi-year contracts in Essen, Berlin, Passau and Solingen

#### Technical accomplishments

- 110 car parks equipped with SPC technology
- 1,792 charging points for electric vehicles in Germany and Austria
- 560,000 Pcard+ users in Germany and Austria
- Enhanced safety features for customers with well-lit spaces reserved for women near the entrance

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)

### Saba Germany

#### Operational achievements

- New management contract for Kronsrode II development (Hannover)
- Four new Control Centre contracts in Northern Germany
- Renewals in Bielefeld and Sparkasse Hildesheim (enabling investment)
- Renovation in Bavaria of Aschaffenburg car park
- Lowe Saxony: Upgrades in 13 Hildesheim sites
- Partnerships Saba and Contipark with Vivantes (9 hospitals in Berlin)
- Launch of bike box service

#### Technical accomplishments

- Expansion of LPR and cashless systems
- Hi-Park digital app





## Italy

### Interparking Italia

#### Operational achievements

- Opening of “Park Centre” car park in Venice
- Installation of the first digital display totem at Tronchetto, marking the start of a wider rollout in 2026
- Expansion of Park&Fly services in Milan with the Linate car park

#### Technical accomplishments

- Integration of online booking into the Pcard platform across Venice, Milan and Bari
- Rollout of four new Pcard-enabled sites (two in Milan, two in Bari)
- Expansion of EV infrastructure with 160 new charging points, bringing Italy close to 282 EV spaces
- Photovoltaic roof installation in Bergamo
- Full transition to LED lighting across all Interparking sites in Italy

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)

### Saba Italy

#### Operational achievements

- Long-term concession for Brindisi Airport car parks
- Management contract for Lecce city centre
- Management contract for Rieti, with extension potential
- Operational support for festivals and city events
- Launch of “Luxury Parking” at Villa Borghese (Roma)
- Camper parking project in Venice Mestre

#### Technical accomplishments

- Centralised waste management platform
- Establishing energy baseline and action plan

#### Awards and certifications

- ISO 9001 (quality), ISO 14001 (environment), ISO 45001 (health and safety) and ISO 50001 (energy)

### SIS

#### Operational achievements

- Continued expansion of SIS’s on-street parking network across Italian tourist destinations (Ragusa, Trani, Salve, Muravera, Pechici, Cabras, Conversano)

#### Technical accomplishments

- Launch of Muvin 2.0, SIS’s digital platform for permits, subscriptions and access management, enabling cashless use, real-time validation and data-driven dashboards for municipalities
- Deployment of discreet on-street parking systems designed for historic city centres (Trani, Conversano, Castel Gandolfo, Giovinazzo)

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)
- European Parking Award for “Best On-street Parking Project” in Monopoli
- Newly obtained certifications: ISO 27001:2022 (information security management), ISO 37001:2016 (anti-bribery management system), ISO 45001:2018 (health & safety management)
- Maintenance certifications: ISO 9001:2015 (quality management), ISO 14001:2015 (environmental management), SA8000:2014 (social accountability)





## Poland

### Interparking Polska

#### Operational achievements

- 4 new car parks, including Port Kołobrzeg on the Baltic coast, P8 car park at Gdańsk Airport and Brama Portowa in Szczecin, strengthening the city centre network
- Upgrades of the Wawel Kraków car park (improved access and facilities)

#### Technical accomplishments

- Launch of Poland's first urban delivery microhub in Wrocław
- Continued expansion of EV charging infrastructure across major new sites

#### Awards and certifications

- Retention of "Taking Climate Action" certification (previously known as CO<sub>2</sub> neutral)
- Two ESPA Gold distinctions in Gdańsk with *Granary Island* car park and *P8 Gdańsk Airport* car park

## Portugal

### Saba Portugal

#### Operational achievements

- New lease contract in Lisbon for Parking Gare do Oriente Train Station
- Five additional new car parks (3 new car parks in Póvoa with "Clube Desportivo", "Empreendimento Upscale" & "Lota" car parks, "Garagem do Comercio" in Porto and "Monumental" car park in Lisbon)
- ANA Airports: management of 5 airports
- Health sector: management contracts for 15 car parks (7 car parks at Hospital de Braga, 3 surface car parks at CUF Hospitals and 5 car parks at Hospital Vila Franca de Xira)
- Two lease contracts for underground car park in Universidade de Lisboa and in La Vie Shopping Centre (Porto)

#### Technical accomplishments

- Enhanced customer data capture and lead management tools
- AI-analytics with Kraz; preparation of an AI chatbot
- Bolt car-sharing partnership
- Cashback pilot in 10 car parks
- 45 EV chargers installed (+56% EV charging capacity)

#### Awards and certifications

- ISO 9001 (quality), ISO 14001 (environment), ISO 45001 (health and safety) and ISO 50001 (energy)





## Romania

### Interparking Romania

#### Operational achievements

- Upgrades completed at Bucur Obor car park in Bucharest
- Future Interparking Romania headquarters confirmed on Ion Ghica Street, with redevelopment works starting in 2026

#### Technical accomplishments

- Rollout of QR code payments
- New solution enabling hotels to offer guest parking

#### Awards and certifications

- Retention of "Taking Climate Action" certification (previously known as CO<sub>2</sub> neutral)

## Slovakia

### Saba Slovakia

#### Operational achievements

- Renovation of the Opera car park in Bratislava
- Installation and operation of 100 Pay & Display sites in four cities

#### Technical accomplishments

- Pilot of ParkDots app for mobile payments at three locations



## Spain

### Interparking Hispania

#### Operational achievements

- Acquisition of two new car parks in the Salamanca district, Madrid
- Acquisition of Moisès Broggi Hospital car park in Sant Joan Despí
- Upgrades completed at Jorge Juan and Villaverde car parks to improve appearance and customer comfort

#### Technical accomplishments

- Strategic nationwide EV partnerships with multiple providers (Electromaps, Electroverse, Chargemap, Wenea, Chargeassist, Zunder, Deftpower, Volkswagen) to accelerate future charging infrastructure growth
- P-app upgrades: EV charging payments added and integration of the University of Deusto for student parking access

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)

### Saba Spain

#### Operational achievements

- Extension of the Sant Joan de Déu Hospital car park in Barcelona and Port de Cambrils car park in Cambrils
- Contract lease for Kansas City car park in Seville
- Refurbishment in the center of Barcelona of Plaça Castella-Tallers car park

#### Technical accomplishments

- Transformation of Nuevos Ministerios into a Madrid major fast-charging hub (+25% capacity)
- LPR access and VIA-T payment system
- 15 “Silence” battery-swap stations
- ParkHotel fully autonomous solution (LPR/QR-based)
- New AI-powered Chatbot launched on Spain’s e-commerce website

#### Awards and certifications

- ISO 9001 (quality), ISO 14001 (environment), ISO 45001 (health and safety) and ISO 50001 (energy)

## The Netherlands

### Interparking Nederland

#### Operational achievements

- Six additional car parks in Breda
- Full refurbishment of the Bank car park in Amsterdam
- Upgrades completed for the IJDock car park in Amsterdam
- Opening of the first dogwash facility at the Boulevard car park in The Hague

#### Technical accomplishments

- Early technical involvement at De Koepel in Haarlem

#### Awards and certifications

- Retention of “Taking Climate Action” certification (previously known as CO<sub>2</sub> neutral)
- Retention of ISO 14000 and ISO 9001 certifications





## United Kingdom

### Saba UK

#### Operational achievements

- New contracts with hospitals: NHS contract for Dorset Trust and contract for Milton Keynes hospital
- Management of 10 HS1 rail car parks
- Operation of 18 off-street and 9 on-street zones in Dacorum
- Last-mile mobility partnership at West India Quay

#### Technical accomplishments

- Group website and e-commerce migration completed
- Renewable energy transition at South Woodford (TfL site) with hybrid solar and wind infrastructure
- Nationwide rollout of solar installations with 264 solar panels installed at Addenbrooke's Hospital and 266 at Milton Keynes

#### Awards and certifications

- Customer Service Excellence Award
- Investors in People - Gold accreditation retained
- Retention of the Park Mark award in 200+ car parks
- British Parking Association award. UK Police accreditation (based on security and risk assessment)



# Interparking's ESG journey

Interparking brings over six decades of experience in the European parking sector, covering the full cycle from design and construction to acquisition and daily operations. A central part of our corporate approach is the integration of clear Environmental, Social and Governance objectives that drive our actions. Through these commitments, we seek to generate positive outcomes for individuals, the broader economy and the environment. Our ESG priorities are developed in line with the United Nations Sustainable Development Goals and their 2030 agenda.





## Interparking has a strong governance structure that aligns its operations with sustainability goals and ESG principles, ensuring accountability at all levels.

A dedicated ESG Core Team within top management steers this strategy, integrating sustainability into strategic planning and decision-making, and embedding ESG considerations into key business operations and long-term objectives.

### Our ESG journey

We have started our ESG journey in 2012, beginning with the measurement of our carbon footprint in Belgium and were awarded the CO<sub>2</sub> neutral label consequently. Over the years, we have expanded the scope of our carbon footprint calculations, incorporating more countries and refining our methodologies.

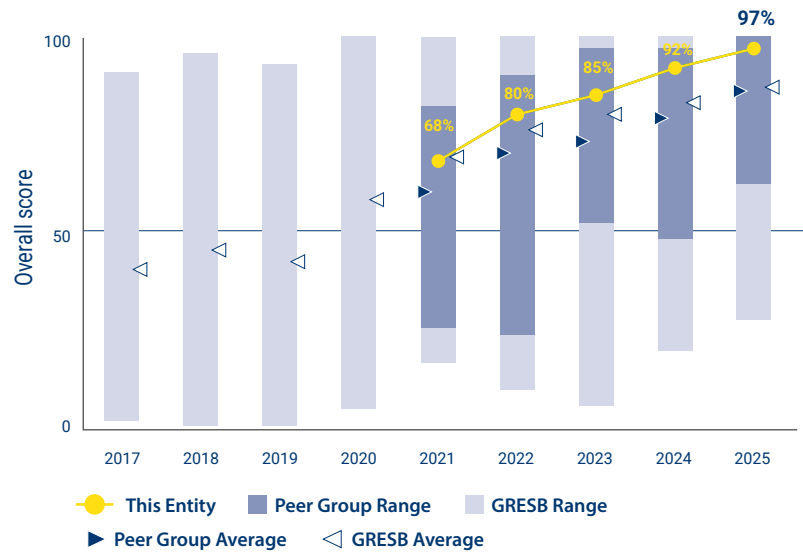
Certified CO<sub>2</sub> neutral in 9 countries in 2015, we took a step further in our commitment the following year by investing in community projects aimed at combatting deforestation in Africa. Two years later, Interparking contracted the first green credit loan in Belgium. The payment conditions were determined by the achievement of environmental commitments which we achieved in 2020.

Improving air quality in cities is also one of the ESG strategic goals of Interparking. This is why, in 2019, we were the first car park operator to roll out “Lung in the City”, enabling us to reduce significantly the amount of fine particles in our operations (see p.72).

In 2020, we revised our greenhouse gas (GHG) calculation methodology. The new method led to a higher reported total emissions, prompting us to adopt a more ambitious emissions reduction plan. The following year, we signed a green Interest Rate Swap (IRS) with stringent environmental commitments and joined the Global Real Estate Sustainability Benchmark (GRESB).

## Interparking consistently outperforms its peer group average in the GRESB rating since 2021

Evolution of Interparking's GRESB score (/100) vs. peer group over the years



### Reporting to GRESB since 2021

2025 score change: +5 points

- Environment: 23/25 pts
- Social: 51/51 pts
- Governance: 23/24 pts

➔ **97/100**



This international assessment compares the ESG performances of actors in real estate sector. From our very first entry, we scored above the average of our peers and grew year after year, obtaining a score of 97% in 2025.

In 2022, we worked with global sustainability consultancy Environmental Resource Management (ERM) to identify the ESG topics most material to our business and stakeholders. Six priority topics (see blue frame p.63) were agreed via consultation with our valued stakeholders (employees, end users, shareholders, car park holders, suppliers, society) and members of Interparking management.

Entering 2023, we outlined specific ESG objectives and key performance indicators (KPIs) (see p.62) and, with the assistance of Southpole, we conducted a physical risk assessment to examine the potential impacts of climate-related events on our parking facilities.

In 2024, we expanded the analysis to transition risks and opportunities through a climate-related scenario assessment to evaluate the potential effects of the shift towards a low-carbon economy. We then prioritized these risks based on their likelihood (determined through scenario analysis, literature review, and stakeholder interviews).

In 2025, Interparking has renewed South Pole's 'Taking Climate Action' label (previously known as CO<sub>2</sub> neutral certification) which includes external audit by Vinçotte and by PwC. Interparking has mapped existing resilience actions for physical hazards that represent a high or very high risk for material assets. As resilience measures for carbon pricing risks, we will leverage existing decarbonisation plans which will be enhanced in the future with Interparking Net Zero Emission strategy.

### Double materiality assessment

Interparking's Double Materiality Assessment (DMA) aligned with EFRAG guidelines was carried out by South Pole. This assessment, followed by a gap analysis, resulted in a comprehensive identification and prioritization of impacts, risks, and opportunities for Interparking across environmental, social, and governance topics. The exercise identified the following topics – the same as its parent company AG Insurance – as being material from either an impact or financial perspective:

- Climate change (E1)
- Own workforce (S1)
- Consumers and end-users (S4)
- Business conduct (G1)



### ESRS E1: Climate change

Climate change affects multiple aspects of Interparking's business model, bringing both opportunities and risks that impact operations, infrastructure, and investment considerations.

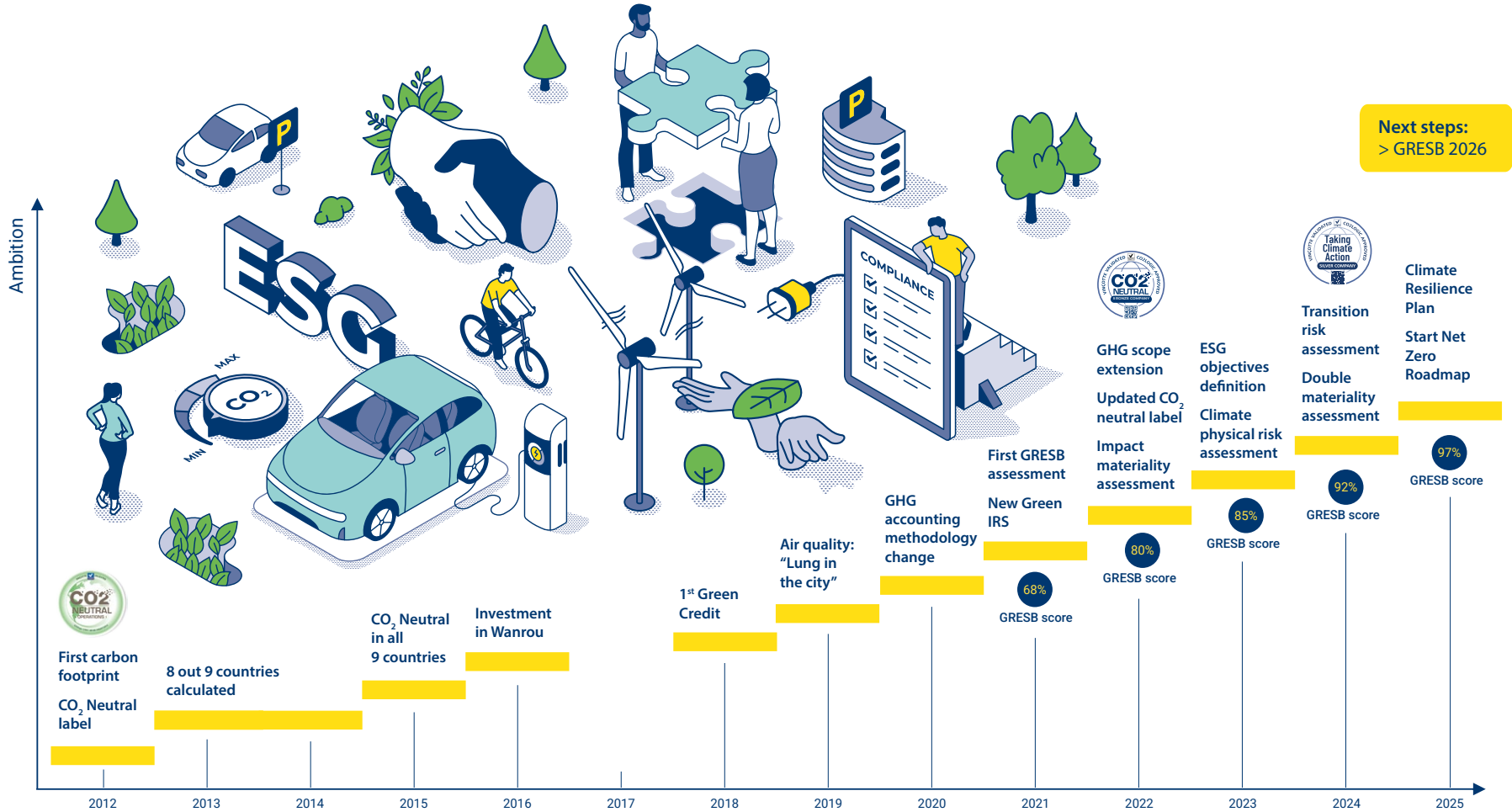
Interparking continues to focus on initiatives that support the shift towards a greener mobility. With the number of electric vehicles on the road projected to grow significantly, Interparking holds a strategic position to support this shift, especially in urban centres. The company is in a position to attract new low-carbon mobility users and is investing in expanding electric vehicle charging infrastructure at its off-street car parks.

However, this growth in the number of electric vehicles is also naturally leading to higher electricity consumption. The transport-related services sector is classified as a high-climate-impact sector, and electricity consumption is expected to rise as more charging points are rolled out. Although a significant portion of Interparking's electricity consumption is already green, grey electricity still accounts for a fraction of the energy it uses.

The construction sector, which is essential for Interparking's operations, is responsible for high GHG emissions globally owing to the use of materials that contribute to these emissions. However, the sector also offers opportunities through the use of low-GHG-emitting materials. Interparking addresses this by ensuring that low-carbon construction materials are used in the building of their facilities, which can lead to a reduction in GHG emissions.

Lastly, Interparking is aware of the risk from rising carbon prices under climate change regulations. Projected increases in carbon costs and additional reporting requirements are expected to elevate operational expenses, adding financial pressure through both direct carbon costs and compliance obligations.

Since 2015, Interparking has been actively measuring its carbon footprint, encompassing full Scope 1 and 2 emissions, as well as partial Scope 3 emissions (purchased goods and services, capital goods, fuel and energy related activities, waste generated in operations, business travel, employee commuting), to gain a comprehensive understanding of its environmental impact. Interparking's strategy to





reduce GHG emissions includes switching to green electricity contracts for the remaining offices and car parks, electrifying the car fleet, improving the business travel policy by fostering lower carbon options, improving waste sorting systems, and banning single-use items in all offices.

Interparking offsets all its calculated GHG emissions by supporting community projects, which aid in reducing deforestation and promoting sustainable cooking practices. This commitment to climate action has earned Interparking the "Taking Climate Action" silver label. Interparking has set the following targets related to climate change:

- Equip 12.5% of controlled off-street parking spaces with electric vehicle charging points by 2030.
- Keep the "Taking Climate Action" certification in all nine countries for scope 1 and 2 emissions and partial scope 3 emissions.

Following the integration of Saba, Interparking is now reviewing its enlarged footprint and working on a revised net zero policy aligned with the Group's expanded scope and ambitions.





### ESRS S1: Own workforce

Interparking attaches great importance to its own workforce. Investing in employee career development helps workers feel valued and enhances their satisfaction and well-being.

To this end, Interparking has several policies that ensure high employee-wellbeing through favorable working conditions and compliance with applicable regulations. Interparking treats all employees with dignity and respect, regardless of their role, fostering a professional, courteous, and collaborative work environment.

The Principles of Good Conduct and the Fit & Proper Policy promotes diversity, equal opportunities and respect within its workforce. The company firmly opposes any form of discrimination based on gender, race, religion, political opinions or sexual orientation.

To enhance its capacity to improve ESG goals, Interparking ties employee performance evaluations to ESG-related objectives. Annual performance targets for management

include specific, measurable ESG Key Performance Indicators, ensuring individual contributions align with broader corporate sustainability goals. These performance-linked targets come with financial incentives, such as bonuses based on achieving personal ESG objectives.



### ESRS S4: Consumers and end-users

Building on its core provision of traditional parking spaces, Interparking has broadened its services to include a range of ancillary offerings. These additions address broader mobility needs and add value for customers.

Interparking places high importance on ensuring that its facilities are intuitive and accessible, thereby enhancing the overall ease of use for all customers. These enhancements further promote inclusivity by accommodating all users, including providing dedicated parking spaces for people with disabilities, who frequently use cars. The impact of improved car park facilities has proven to be positive, especially in terms of reducing the number of minor injuries often associated with parking accidents. In

line with its core principles, Interparking also remains committed to delivering solutions that are both competitively priced and environmentally sustainable.

In 2024, Interparking launched a deep review of the Customer Complaints Management process through the whole group. The contact points have been rationalized, the contact form available on the websites have been streamlined between countries and the general organization has been transformed to reflect a more product-based approach. Customers can use the contact form on the website to communicate any issues they encounter with Interparking products or during the payment process, as well as to submit data privacy requests.

Relatedly, the Customer Complaints Management Policy has been modified to integrate the new Key Performance Indicators and to implement a root-causes analysis procedure. Analyzing the major causes of complaints will improve the overall quality of the product portfolio. Interparking has set the following Key Performance Indicators:

- Customer Complaints: Total number of complaints not higher than 0,1% of all parking entries.
- Customer Complaints Within 5 working days, at least 75% of closed cases.

Interparking is also implementing “lungs in the city” in several car parks. Those are designed to improve air quality. These devices neutralize fine and ultrafine particles, which are potentially harmful to health when inhaled. These particles are collected, gathered, and sent to a treatment center. As a result, the ambient air is cleared of 50 to 70% of particles, 40% of fine particles, and 20% of ultrafine particles in suspension. This initiative represents a significant investment in the health of our customers and our employees.



### ESRS G1: Business conduct

Interparking aligns with the principles upheld by its parent company, AG, while also addressing specific impacts unique to its operations. Its central position within the car park industry allows it to exert a positive influence on urban mobility policies. This position also enables Interparking to collaborate with local authorities, supporting initiatives aimed at improving parking efficiency and sustainable mobility solutions. Consequently, Interparking contributes to shaping policies that enhance accessibility and mobility within urban areas.

Interparking firmly believes that ethical behaviour reflected in the Principles of Good Conduct, combined with operational efficiency, is the key to maintaining its reputation as a top-tier car park operator and ensuring long-term profitability. Interparking refuses to engage with individuals or organizations involved in illegal or unethical activities, ensuring that all partnerships align with its core values. This commitment to ethical standards extends to relationships with subcontractors, suppliers, and advisors, where Interparking carefully selects partners that uphold its principles of integrity and responsibility, as it is stated in the Procurement Policy, the Supplier Code of Conduct and the Subcontracting Policy.

Interparking has an Internal Alert System Policy defining the principles applicable to whistleblowing, allowing to report suspected misconduct (including breaches to the Principles of Good Conduct), illegal activities, or public safety risks within Interparking. A specific and independent channel of communication has been created for the whole group. Alerts are being first reviewed via an independent law firm, ensuring confidentiality through the whole process. Whistleblowers receive a specific protection, the alert being confidential and even anonym, if chosen by the Whistleblower. The cases are being investigated by the Group Compliance Officer, assisted by the Compliance Committee. Employees have been trained on this topic to ensure accessibility to the Alert communication channel.



## Environmental

### Ambitions

- Facilitating the development of **green mobility** and advocating the development of multimodality
- Keeping our operations **“Taking Climate Action”** certified
- Improving **air quality** in cities

### Goals

- 12,5% of controlled off-street parking spaces equipped with EV charging points by 2030
- +100% bike spaces in controlled car parks by 2035
- “Taking Climate Action”** certified in all countries for scope 1, 2 and partial scope 3
- 100% of newly acquired corporate fleet to be electric as from 2035
- Increase the number of particle reduction systems by +25% by 2030

### Topics

- Green mobility
- Emissions management
- Air quality management



## Social

### Ambitions

- Promoting and protecting the **mental and physical well-being** of our employees
- Attracting, retaining, developing and rewarding our (future) employees
- Ensuring the **satisfaction** as well as the **health and safety** of car park users

### Goals

- Max. 7500 lost-time injuries & a LTIFR of max. 2500 and max. 72 total recordable injuries and a TRIFR of max. 24 in 2023
- Min 45% response rate of employees in employee satisfaction survey
- 95% of office employees receiving annual performance review starting from 2025
- Max of 0,0025% of car park users sustaining injuries
- 75% of car parks with a minimum of 3 stars out of 5 (Google reviews)

### Topics

- Employee health and wellbeing
- Talent attraction and development
- Car park users
- Diversity and inclusion
- Community engagement



## Governance

### Ambitions

- Conducting business in a **responsible and ethical manner**
- Treating the data** of our business, customers and employees **confidentially** and keep it safe from cyber-attacks.

### Goals

- 95% of new employees (car parks and offices) trained on policies linked to responsible governance as from Q1 2024
- One awareness communication a year on policies linked to responsible governance in every country as from 2024
- One awareness communication a year on Information security and Data Protection in every country as from 2024

### Topics

- Responsible governance, ethics and compliance
- Data security and Privacy



**This section of the report highlights some of the progress we've already made on these topics.**

- Community Engagement 63
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- Digitalised Mobility 74
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## Community Engagement

Our strategic goal: Engaging and forming partnerships with our local communities such as cities, railroad operators and airports to ensure their considerations and ideas are taken into account (e.g., consultations with cities to ensure sustainable urban planning, partnerships to support local retailers, actors of the social and cultural life).

Interparking has entered into a number of partnerships, not only with players in the mobility and transport sector, but also with local authorities and service provider so as to expand the range of products and services we can offer.

This commitment is also reflected in a number of corporate philanthropic and sponsorship initiatives in social, environmental, cultural and sporting areas.





Community Engagement: Education

# Interparking & 42 Belgium: partnering for purposeful digital inclusion





Interparking places community engagement at the centre of its approach, working with local stakeholders to ensure that their expectations are reflected in our projects. This includes cooperation with cities on sustainable urban planning and support initiatives for local retailers and cultural or social actors.

Our partnerships extend across mobility operators, public authorities and service providers, allowing us to broaden the range of services offered to users. This commitment is also expressed through philanthropic and sponsorship activities in social, environmental, cultural and sporting fields.

42 Belgium is part of the international 42 Network, a revolutionary coding school system with no teachers, no tuition fees, and a strong focus on peer-to-peer, project-based learning. In 2025 alone, 748 active students benefited from its radically inclusive model in Belgium. With a significant part of learners previously unemployed, and 45% holding only secondary education diplomas or less, 42 Belgium represents a powerful engine for social mobility and Interparking helps drive it.

The impact goes beyond skills. Thanks to sponsors like Interparking, students receive not only technical training but also coaching in ethics, job readiness,

and soft skills. Through strategic collaboration, Interparking and other partners help create opportunities for internships, employment, mentorship, and real-world projects — bridging the gap between education and the job market.

Interparking's engagement also supports 42 Belgium's broader ESG objectives, including gender equity through women-focused bootcamps and events, sustainable thinking via ethical tech initiatives, and accessibility through dedicated infrastructure and support programs. Their involvement in the newly formed Impact Council reinforces their commitment to responsible corporate citizenship and long-term societal impact.

By standing behind 42 Belgium, Interparking confirms its belief in a future where education is a lever for equity, innovation, and resilience — and where every student, regardless of background, gets a real shot at building a tech-driven future.

## Partnerships

As part of its commitment to corporate social responsibility, Interparking actively supports a range of organisations that contribute positively to society. Our sponsorship efforts focus on three key areas: Healthcare, Education, and Culture.

Through these partnerships, we aim to foster inclusion, wellbeing, and social development across the communities we serve.



### Healthcare & Social Support

#### Hospitals

- Fondation Saint-Luc
- Fondation CHU St-Pierre
- Fondation Saint-Jean
- Fonds Erasme
- Institut Jules Bordet

#### Social

- A Song for Hope
- be.Source
- Belgium Kids Fund
- Cliniclown
- Infirmiers de rue
- Samusocial
- Missing Children Europe



### Education

- 42 Belgium
- El Amanecer
- Youthstart



### Culture

- Bozar
- Brussels Jazz project
- Concertgebouw Brugge
- Concours Reine Elisabeth
- Conservamus
- Festivita
- Ghent Festival van Vlaanderen
- Klarafestival
- Musée d'Ixelles
- Maison Maurice Béjar
- Smak
- Tapis de fleurs
- Théâtre Royal de la Monnaie



## Green mobility

# “Mobility is reinventing itself”

Our strategic goal: Facilitating green mobility (e.g., by rewarding drivers for using low-polluting vehicles, providing charging terminals for electric vehicles, and reserving parking spaces for shared cars) as well as advocating the development of multimodality by connecting our car parks to public transport, and bike hire points.





The last few years have seen the emergence of a number of innovations in the field of mobility with the aim of helping to achieve cleaner air and lower CO<sub>2</sub> footprint by reducing emissions. Hybrid and electric cars significantly reduce CO<sub>2</sub> emissions and fine particles in the atmosphere and these new modes of mobility require a tailored parking offering. To support the transition toward low-polluting vehicles, we are increasing the number of charging terminals for electric and hybrid vehicles in our car parks.

### Environmental commitment targets

After having contracted (in 2018) the first green credit loan in Belgium where-by payment conditions are determined by the achievement of environmental commitments, in 2020 Interparking had reached the two targets that had been set. In 2021, we therefore signed, with BNP Paribas Fortis, a new green IRS with the following environmental commitments spanning a five-year period:

- to maintain our “CO<sub>2</sub> Neutral” certification (undertaken by an independent and certified body) in all countries in which Interparking group operates
- to increase the amount of electrical vehicle spaces by 300 every year.



### Bike parking

While most of the car parks operated by Interparking have already been offering parking spaces dedicated to bicycles for many years, recent years have seen the implementation of a partnership contract with the City of Antwerp for the management of 32 car parks, 12 of which are dedicated exclusively to two wheels with a total of 756 parking spots for bikes. We also installed dynamic signage at the Bruges bicycle parking facilities to provide cyclists above ground with real-time availability

of spaces. Plus, the redevelopment of the Parking Loi facilities in Brussels features a complete floor dedicated to cyclists and cargo bike owners offering charging stations for electric bicycles as well as a maintenance workshop.

### Shared cars

In partnership with several major car-sharing operators we reserve spaces for shared cars in our car parks.



**9,511**  
EV charging stations



## CO<sub>2</sub> Emissions Management

# “Reducing and offsetting emissions”

Our strategic goal: Keeping our operations “Taking Climate Action” certified by minimising the emissions generated by our operations (as well as offsetting), by reducing our energy consumption (through initiatives such as the introduction of LED lighting systems) and by using renewable energy.



We use green energy and automation to avoid keeping lights on in car parks 24 hours a day





# 100%

Taking Climate Action certified  
(previously known as CO<sub>2</sub> neutral)

Since 2015, Interparking Group's operations have been certified "Taking Climate Action" (previously known as CO<sub>2</sub> neutral) across all nine countries in which we operate. This certification was achieved by activating the following:

- firstly, we strive continuously to significantly reduce the CO<sub>2</sub> emissions generated by our operations;
- secondly, the Group is involved in a CO<sub>2</sub> offsetting project in partnership with the certification agency Co2logic.

### Reducing energy consumption

To reduce its energy consumption, Interparking is expanding the use of LED (Light Emitting Diode) lighting systems, installing low-energy ventilation mechanisms, and gradually renewing its vehicle fleet with low-pollution vehicles. LED lighting uses between six and 10 times less energy than traditional lighting. We also use green energy and automation to modulate lighting to avoid having lights on in car parks when no movement is detected. Nevertheless, emission reduction remains a material

issue for us so we remain focused on our objectives, with particular focus on offsetting residual emissions in every country we operate. In 2025, the carbon emissions corresponding to Saba's Q4 footprint (covering the period from its integration into the Interparking Group) were also offset.







The interest rate of the new green IRS is calculated based on two specific environmental indicators:



**30 %**

Carbon footprint: to maintain our "Taking Climate Action" certification in all countries

+



**+300**

To increase the amount of electrical vehicle spaces by 300 every year



## Air Quality Management

# “Breath of fresh air in the city”

Our strategic goal: Improving air quality in cities in a direct way (by installing particle neutralisation systems) and indirectly (by reducing the time that car drivers spend searching for a parking space and by reserving spaces for shared and electric cars in our car parks).

Air quality is an extremely important issue for Interparking so we aim to purify the air in our car parks, for example by neutralising harmful particles and minimising the time car drivers spend searching for a parking space.

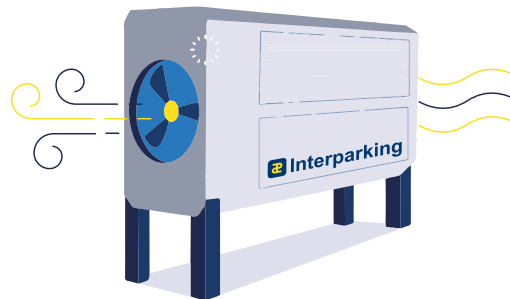
A first notable initiative was launched in April 2019 with the commissioning of a particle reduction system at the Beffroi car park in Namur, Belgium. Developed

## The air becomes better quality inside the car park than outside

in collaboration with Delft University of Technology in the Netherlands, this system uses the positive ionisation process to capture the fine particles present in the ambient air. As a result, the ambient air is cleared of 50% to 70% of particles, 40% of fine particles, and 20% of ultrafine particles. According to air quality measurement firm Airscan.org, thanks to the system installed at the Beffroi car park, the concentration of particles inside the car park is lower than the average levels recorded outside. This was the first system of this type for the Interparking Group and the first to be rolled out in Belgium. Since then, 137 systems have been deployed in our car parks.

# 70%

The system can neutralize up to 70% of the particles present in the air







Digitalised Mobility

# “Driving the transition towards smart mobility”



Our strategic goal: Improving the quality of our services through the development of innovative solutions that meet the needs of our end-users and car park holders (e.g. digitising payment, automatic number plate recognition, reservation and subscription services, tailored offers for electric and shared vehicles)

## Pcard+

In previous years, Interparking was delighted to be awarded Product of the Year for its Pcard+ offering following a survey by the independent firm Nielsen of some 10,000 randomly selected consumers, as well as more than 5,000 of its regular users. This sector-based award, using four criteria: attractiveness, innovation, purchase intention and satisfaction gave Pcard+ a remarkable rating of 4.6 stars out of 5. The license plate recognition feature linked to the Pcard+ account and the quality of the customer service were particularly appreciated by those surveyed.



## Pcard app

After the success of the Pcard, a virtual version of the card as a mobile application was developed. In a few seconds, the user can register and link his or her licence plate number to their bank card. The user's car will be instantly recognised within the Pcard+ app network. The app also generates a QR-code required to open pedestrian access and provides a transaction history. Today, the users can charge their EV vehicles and consult in realtime the availability of charging stations within the app. This platform is being gradually rolled out in the various countries where Interparking is present. Since 2025, Pcard users can book a parking space in advance via the Pcard app in selected car parks, with reservation and payment completed directly on their smartphone.



Pcard app rating in the stores





## Employee Health, Safety & Wellbeing

# “Parking school: continuous improvement”

**Our strategic goal:**  
Promoting and protecting the mental and physical wellbeing of our employees by providing a safe work environment, implementing health & safety measures, and enabling employees to make informed decisions to achieve and maintain a healthy lifestyle.

Interparking offers its employees state-of-the-art training to ensure they can develop their skills and better respond to the changing requirements of our clients and the cities of tomorrow.

The Parking School plays a key role in developing talents at Interparking: internal mobility is possible. Further training has enabled staff members to advance in their career and take on new responsibilities. The staff training policy encourages regular training to enable high quality teams with training tailored for roles ranging from specialised blue collar worker through the functions of Controller towards Parking Manager. To celebrate success, the cycles of training courses provided result in two graduation ceremonies per year.

The Parking School program covers a range of topics, including safety procedures, conflict resolution, and communication skills. By investing in the professional development of our

employees, we are fostering a skilled and competent workforce that is able to deliver high-quality service while adhering to our ESG values.

As digital transformation and technology continue to evolve, the parking industry is facing new challenges that require companies to adapt and stay up-to-date with the latest developments.

This is particularly important in areas such as customer service, where new digital platforms are changing the way we interact with our customers. To address this challenge, we have incorporated training on digital tools and platforms into our “parking school” program. Our employees receive training on topics such as mobile payment systems, online reservations, and automated parking systems. This ensures that they are able to provide our customers with the best possible service and experience, while also contributing to our ESG values of innovation and sustainability.



**6,199**  
course hours per year  
(on average)

In addition to digital training, we also prioritize soft skills training for our employees. We believe that effective communication, conflict resolution, and customer service skills are essential for providing a high-quality parking experience.

By investing in the professional development of our employees, we are building a workforce that is equipped to adapt to the changing needs of our industry and provide exceptional service to our customers.



**Further training has enabled staff members to get a meaningful job and gradually take on new responsibilities**





Outlook

# Supporting the evolution of urban mobility





The future is exciting for mobility with the regular emergence of new innovations that extend and encourage ever more environmentally-friendly modes of travel. Technologies are already providing solutions to try to tackle the planet's climate issues.

Here at Interparking, to support a sustainable future, we will:

- Continue to focus on multimodal initiatives: car parks connected to other means of transport, such as buses, trams, metros, bikes, trains and airports.
- Step up our efforts to improve air quality by rolling out the installation of particle neutralisation systems.

- Further roll-out number plate recognition where we can to facilitate speedy access to our car parks (automation reduces waiting times and unnecessary tailpipe emissions).
- Use Big Data to enable us to carefully consider the demand for charging terminals for electric vehicles and best meet the expectations of motorists.
- Prepare for the arrival of next-generation vehicles such as self-driving cars. These will present new challenges for us to embrace in order to continue to contribute towards more efficient and responsible mobility in and around large cities.



# Board of directors and management



**ROLAND CRACCO<sup>(1)</sup>**  
CEO



**SERGE FAUTRE**  
Chairman



**EMMANUEL  
VAN GRIMBERGEN**  
Director



**MARC VAN BEGIN<sup>(2)</sup>**  
Director



**PIET COELEWIJ<sup>(3)</sup>**  
Director



**KAREL TANGHE**  
Director





**AMAND BENOÎT D'HONDT<sup>(4)</sup>**  
Director



**JAN JACOB VAN WULFFTEN PALTHE**  
Director



**BART SAENEN**  
Director



**ESTEFANIA COLLADOS LÓPEZ DE MARÍA<sup>(5)</sup>**  
Director



**JUAN ANTONIO VAQUE TERRON<sup>(6)</sup>**  
Director



**RODERICK GADSBY**  
Director

## Investment committee

- Serge Fautré ■ Chairman
- Amand Benoît D'hondt<sup>(4)</sup> ■ Member
- Bart Saenen ■ Member
- Estefania Collados López de María ■ Member
- Piet Coelewij<sup>(3)</sup> ■ Observer
- Carmen Fernandez Gracia ■ Observer
- Marc Van Begin<sup>(2)</sup> ■ Observer

## Preparatory audit committee

- Marc Van Begin<sup>(2)</sup> ■ Chairman
- Amand Benoît D'Hondt<sup>(4)</sup> ■ Member
- Bart Saenen ■ Member
- Estefania Collados López de María ■ Member
- Carmen Fernandez Gracia ■ Observer

## Nomination and remuneration committee

- Serge Fautré ■ Chairman
- Karel Tanghe ■ Member
- Bart Saenen ■ Member
- Juan Antonio Vaque Terron ■ Member

(1) KINGSDALE CONSULTING SRL  
 (2) MARC VAN BEGIN SRL  
 (3) ADSUM AUXILIO BV  
 (4) AMAND BENOÎT D'HONDT SRL  
 (5) FROM 01/10/2025  
 (6) FROM 01/10/2025





## Group Executive Leadership

(as of 01/01/2026)



**MARC IANNETTA**  
Group Audit & Risk  
Director



**ROLAND CRACCO**  
Group CEO



**NICOLAS GODON**  
Group Marketing &  
Communication Manager

### Executive committee



**EDOUARD DE VACLEROY<sup>(7)</sup>**  
Chief Financial Officer



**ELISABETH ROBERTI**  
Chief Legal & General  
Counsel



**ARNAUD BAIJOT**  
Chief Strategy &  
Transformation Officer



**CLARA ALONSO PALMA**  
Chief Human  
Resources Officer



**JOAN MANUEL ESPEJO**  
Chief Information  
Officer



**HERMAN HERTELEER**  
Chief Information  
Officer



**JOSEP ORIOL CARRERAS**  
COO North Europe



**ERNESTO PIERA**  
COO South Europe

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# Management report

## on the consolidated accounts for the 2025 financial year

Dear Sir or Madam,

We have the pleasure of presenting to you the consolidated accounts of the Interparking Group as per 31 December 2025.

During the financial year, Interparking completed the integration of Saba on 1 October 2025, following an agreement reached on 16 October 2024 and the subsequent approval from the competition authorities. AG Group remains the majority shareholder, alongside APG Asset Management and CriteriaCaixa.

This strategic alliance strengthens Interparking's position as a leading pan European operator. The complementarity of both networks and their combined expertise enable the Group to fully capitalise on emerging trends in urban mobility and to deploy electric charging solutions across the continent.

The results for the 2025 financial year demonstrate a significant improvement, both in revenue and in EBITDA. Consolidated revenue excluding non

recurring items amounts to €719.9 million, an increase of 22.8% compared with the €586.1 million recorded in 2024. Consolidated EBITDA reaches €310.1 million, representing a 30.5% increase compared with the previous financial year.

The Group has invested more than € 170 million in its growth, mainly to complete major construction projects, acquire new carparks, extend its EV charging network, and reinforce its IT structures.

In Belgium, the Group is carrying out several construction and renovation projects, notably in Brussels and Antwerp. It has also acquired, through an asset deal, a parking facility in Antwerp that it previously operated.

In Germany, the Group acquired, also through asset deals, several car parks in the cities of Cologne, Frankfurt, Mainz, Düren, Erlangen and Celle.

In Italy, the Group acquired an additional parking facility in Venice through an asset deal, thereby strengthening its offering near the "City of the Doges".

In France, the Group operates parking facilities in the cities of Cassis and Brignoles, acquired a car park in Saint Laurent du Var through an asset deal, and secured a concession in Salon de Provence. This has reinforced the Group's position in the south of the country. The past financial year also saw the construction of car parks in Bordeaux and Saint Ouen.

Our Polish subsidiary continues its expansion, particularly in Gdansk and in new cities such as Kolobrzeg and Szczecin.

In the Netherlands, the main subsidiary now operates a parking facility along the Amstel River in Amsterdam, expanding its presence in the city.

In Spain, the Group is completing major renovation works in Madrid. The Spanish subsidiary has also acquired a parking facility in Barcelona.

For SABA, the last quarter of 2025 saw the completion of investments in Santiago, Chile, in Funchal on Madeira







Island, as well as through its collaboration with the Spanish railway operator Adif.

Including new operations and considering expiring contracts, as of 31 December 2025, the Group operated 2,092 sites in 567 cities in sixteen countries mostly in European Union countries and managed more than 800,000 parking spaces. This compares to 1.019 sites and 436,000 parking places at the end of 2024.

ESG and sustainable mobility remain at the core of our strategy. In 2025, we expanded our network of electric charging stations across several countries, thereby facilitating our customers' transition to electric vehicles. Our mobile application, the Pcard app, which continues to grow in popularity, now includes an electric charging feature, offering a seamless digital experience.

The number of Pcards grew by over 18% compared to 2024, further demonstrating the client expectations for digital products.

To reduce the impact of mobility on the environment, the Group promotes the Pcard as an intermodal tool compatible with public transport.

The Group continued investing to improve the quality of our car parks. By the end of 2025, 266 of the Group's car parks had been awarded the ESPA quality label granted by the European Parking Association (EPA), whereof 51 were "Gold" labelled. This is an increase of 3 car parks compared to the previous financial year.

To support the transition to low-polluting vehicles, Interparking is increasing the number of charging stations for electric and hybrid vehicles in its car parks. The number of parking spaces equipped with charging stations has increased by more than 50% to reach 9,522 spaces on 31 December 2025.

The Group ranks among the top 10 charging networks in Belgium, according to Chargemap's 2025 ranking, which is based on feedback from thousands of users across Europe. We are the first parking operator to appear in this ranking, alongside other major players in the electric vehicle charging sector. Our development of electric charging solutions is built on a progressive approach: testing, analysing, and adapting solutions according to real world usage. In this context, an innovative pilot project has just been launched in Dinant, involving the installation of a mobile





battery designed to support the power supply of existing charging stations.

The Group has been fully CO<sub>2</sub> neutral since 2015, thanks to its energy consumption savings and green energy supplies. In 2025, Interparking continued to invest to reduce the environmental impact of its activities. At the end of 2025, the Group had over 137 fine particle neutralisation units, which we call “Lungs in the city”. We have also entered new “green” financing agreements that foresee lower interest rates if specific Environmental Social Governance (ESG) parameters are met.

Finally, the Group participates in the Global Real Estate Sustainability Benchmark (GRESB) since 2021. The GRESB is an international certification that evaluates and compares the ESG performance of stakeholders in the real estate and infrastructure sector. The Group obtained a score of 97% and a four-star ranking.

Net financial costs, were € 73.5 million in 2025, compared with € 48.8 million in 2024.

The Group's net debt excluding IFRS16 was € 1.482 billion at the end of 2025.

In 2025, the Group significantly strengthened its financing structure in order to support its development and the strategic investments related to the integration of SABA. In this context, a syndicated bridge loan involving ten leading banks was put in place. An amount of €787 million was drawn from the €1,150 million available, with the aim of covering the financing needs identified during or after closing, including the repayment of SABA's loans, the financing of CAPEX, as well as other bilateral facilities. It also aims to ensure the transition until the implementation of DCM solutions, which will enable the long term refinancing of this structure.

At the same time, the Group continued its strategy of diversifying its funding sources. In this regard, a third financing line was obtained from Pricoa in 2025 for an additional amount of €70 million, bringing the total to €190 million out of the €220 million available. This approach is intended to strengthen the Group's financial flexibility.

Finally, the expansion of the Group's perimeter represents a key lever in its ambition to obtain an Investment Grade (IG) credit rating in the medium term. This objective reflects a commitment to

sustainably improve the Group's financial profile while supporting its ability to invest in its infrastructure and mobility services.

The Group's net debt / EBITDA ratio, calculated according to the definition included in its banking covenants, stood at 5.0 at the end of 2025, taking into account a full year of SABA.

Interparking limits the rate risk inherent to its financial debt via interest rate hedging instruments and cross currency hedging instruments. In a volatile financial market characterized by instability and fluctuating interest rates, the Group is well protected by a debt that is 90% hedged against interest rate variations.

Profit before tax were € 54.6 million in 2025 compared to € 53.2 million the previous year. In 2025, the Group's profit attributable to the owners of the company was €28.3 million, compared with € 31.3 million in 2024.

Lastly, with respect to risk, the Group analyses and closely tracks changes in mobility which could potentially entail a risk for the operation of certain carparks. More specifically, the Group could be impacted by certain mobility

and parking trends, such as reductions in access to city centres, or the promotion of alternative transport means. The Group's development strategy is thus focused both on major European cities and other quality cities.

The Group anticipates and tracks these changes jointly with its “upstream” customers and aims, within this framework, to strengthen its collaboration with cities, notably through the promotion of parking guiding systems, the development of bicycle parking facilities, and proactive participation in the policy to move parking from the street to off-street carparks.

Aware of its social responsibility, the Group continued to support various social, cultural, and sporting initiatives during the past year.

No major event has occurred since the accounts for the 2025 financial year were closed that would be such as to have any significant effect on the Group's financial situation and results.

**Brussels, 04 March 2026**

The Board of Directors

# Consolidated Statement of Financial Position

## Assets

(in € millions)

As at	31/12/2025	31/12/2024	31/12/2023	31/12/2022	31/12/2021
<b>Non-current assets</b>					
Net goodwill	323,5	-	-	-	-
Intangible Assets Concessions	1 535,9	509,2	453,7	443,3	445,3
Intangible Assets Right of Use Assets	166,2	38,3	34,7	38,8	39,3
Intangible Assets Other	19,7	2,5	3,2	3,2	3,3
Property Plant & Equipment	1 283,3	996,9	912,5	846,5	836,5
Property Plant & Equipment Right of Use Assets	615,2	482,1	447,1	458,1	439,6
Financial assets	23,0	7,6	7,1	7,2	7,4
Investments in companies accounted for under the equity method	33,0	27,1	26,7	19,5	18,2
Other receivables	16,0	14,5	19,8	18,2	11,1
Deferred Tax Assets	15,7	4,6	4,7	4,6	4,3
<b>Total non-current assets</b>	<b>4 031,4</b>	<b>2 082,7</b>	<b>1 909,5</b>	<b>1 839,3</b>	<b>1 805,0</b>
<b>Current assets</b>					
Inventories	3,4	1,8	1,4	1,3	1,2
Trade receivables	63,7	55,8	51,9	39,2	35,8
Other receivables	61,5	43,4	37,2	31,8	28,5
Derivatives	9,5	6,1	16,5	29,5	0,7
Cash and cash equivalents	138,7	79,4	64,8	61,1	62,9
<b>Total current assets</b>	<b>276,8</b>	<b>186,4</b>	<b>171,8</b>	<b>162,8</b>	<b>129,0</b>
<b>Total Assets</b>	<b>4 308,2</b>	<b>2 269,1</b>	<b>2 081,3</b>	<b>2 002,1</b>	<b>1 934,0</b>

## Equity and Liabilities

(in € millions)

As at	31/12/2025	31/12/2024	31/12/2023	31/12/2022	31/12/2021
<b>Equity</b>					
Share capital	23,7	15,9	15,9	15,9	15,9
Share premium	795,9	38,7	38,7	38,7	38,7
Reserves	190,8	184,7	176,3	178,3	154,7
Retained earnings	180,9	171,6	198,8	198,5	164,2
<b>Equity attributable to owners of the company</b>	<b>1 191,3</b>	<b>410,9</b>	<b>429,8</b>	<b>431,5</b>	<b>373,5</b>
Non-controlling interests	134,7	19,3	18,6	18,2	17,5
<b>Total equity</b>	<b>1 326,0</b>	<b>430,2</b>	<b>448,3</b>	<b>449,7</b>	<b>391,0</b>
<b>Liabilities</b>					
Financial debts	1 452,6	874,6	731,1	721,0	220,6
Lease liabilities	731,1	487,1	451,2	448,1	434,0
Employee benefit	6,5	4,5	5,1	5,5	5,1
Provisions	11,0	3,9	4,0	4,8	4,3
Other liabilities	71,0	13,6	19,0	9,0	9,0
Deferred Tax Liabilities	173,2	55,8	61,0	67,0	60,3
<b>Total non-current liabilities</b>	<b>2 445,4</b>	<b>1 439,4</b>	<b>1 271,3</b>	<b>1 255,4</b>	<b>733,4</b>
<b>Current Liabilities</b>					
Current tax payable	17,2	9,0	9,4	8,2	3,2
Financial debts	167,8	165,5	149,8	113,2	640,8
Lease liabilities	87,4	64,6	58,2	59,5	51,4
Employee benefit	15,1	10,5	10,4	10,3	9,8
Trade payables	135,1	86,1	79,8	66,7	68,0
Other liabilities	109,5	57,4	52,1	38,5	33,3
Derivatives	4,7	6,3	1,9	0,5	3,1
<b>Total current liabilities</b>	<b>536,8</b>	<b>399,4</b>	<b>361,7</b>	<b>297,0</b>	<b>809,7</b>
<b>Total liabilities</b>	<b>2 982,2</b>	<b>1 838,8</b>	<b>1 633,0</b>	<b>1 552,5</b>	<b>1 543,0</b>
<b>Total Equity And Liabilities</b>	<b>4 308,2</b>	<b>2 269,1</b>	<b>2 081,3</b>	<b>2 002,1</b>	<b>1 934,0</b>



# Consolidated statement of profit or loss

(in € millions)

For the period ended	31/12/2025	31/12/2024	31/12/2023	31/12/2022
Revenue	719,9	586,1	543,9	481,4
Concession construction revenue	2,1	3,9	2,2	1,3
Operating expenses	(267,0)	(228,3)	(200,7)	(166,7)
Personnel expenses	(140,9)	(111,9)	(104,9)	(95,9)
Depreciation and amortisation	(186,9)	(144,7)	(139,2)	(127,9)
Tax & levies	(24,4)	(22,7)	(21,2)	(19,6)
Other income	20,3	14,5	10,6	12,1
Net provisions and impairment of non-current assets				
<b>Operating Profit</b>	<b>123,2</b>	<b>96,9</b>	<b>90,7</b>	<b>84,8</b>
Financial income	3,0	1,7	4,9	1,9
Financial cost	(76,5)	(50,4)	(44,7)	(35,4)
<b>Net financial costs</b>	<b>(73,5)</b>	<b>(48,8)</b>	<b>(39,8)</b>	<b>(33,5)</b>
Share of profit of equity-accounted investees, net of tax	4,9	5,1	3,5	2,2
<b>Profit before tax</b>	<b>54,6</b>	<b>53,2</b>	<b>54,4</b>	<b>53,5</b>
Income tax expenses	(24,2)	(20,0)	(17,1)	(17,9)
<b>PROFIT FOR THE PERIOD</b>	<b>30,4</b>	<b>33,2</b>	<b>37,3</b>	<b>35,6</b>
attributable to the owners of the company	28,3	31,3	36,0	34,4
attributable to non-controlling interests	2,1	1,9	1,3	1,1
<b>EBITDA</b>	<b>310,1</b>	<b>241,7</b>	<b>229,9</b>	<b>212,7</b>

# Consolidated statement of comprehensive income

(in € millions)

For the period ended	31/12/2025	31/12/2024	31/12/2023	31/12/2022
<b>Items that will not be reclassified to profit or loss</b>	<b>(0,2)</b>	<b>(0,0)</b>	<b>0,6</b>	<b>0,2</b>
Remeasurements of defined benefit liability (asset)	(0,2)	(0,0)	0,6	0,2
<b>Items that are or may be reclassified subsequently to profit or loss</b>	<b>4,4</b>	<b>(11,1)</b>	<b>(10,7)</b>	<b>23,9</b>
Cash flow hedges – effective portion of changes in fair value	5,9	(14,8)	(14,3)	31,3
Related tax	(1,5)	3,7	3,6	(7,4)
<b>Total other comprehensive income for the period</b>	<b>4,2</b>	<b>(11,1)</b>	<b>(10,2)</b>	<b>24,1</b>
<b>Total comprehensive income for the period</b>	<b>34,6</b>	<b>22,1</b>	<b>27,1</b>	<b>59,7</b>
<b>Attributable to</b>				
- Owners of the Company	32,5	20,2	25,8	58,5
- Non-controlling interest	2,1	1,9	1,3	1,1
<b>Total comprehensive income for the period</b>	<b>34,6</b>	<b>22,1</b>	<b>27,1</b>	<b>59,7</b>



# Consolidated statement of cash flows

(in € millions)

As at	31/12/2025	31/12/2024	31/12/2023	31/12/2022
<b>Net income for the period (including non-controlling interests)</b>	<b>30,4</b>	<b>33,2</b>	<b>37,3</b>	<b>35,6</b>
Depreciation and amortisation	186,9	144,8	139,2	127,9
(Decrease)/increase in provisions	(2,4)	(0,2)	(0,1)	0,5
Bad debt written off	(0,3)	(0,2)	0,5	0,5
Share of profit of equity-accounted investees	(4,9)	(5,1)	(3,5)	(2,2)
Net financing costs recognized	73,5	48,8	39,9	33,5
Current and deferred tax expense recognised	24,2	20,0	17,1	17,9
<b>Cash flows from operations before tax and financing costs</b>	<b>307,4</b>	<b>241,2</b>	<b>230,3</b>	<b>213,8</b>
Change in working capital (including non-current contract liabilities)				
(Increase)/decrease in inventory	(0,6)	(0,4)	(0,1)	(0,1)
(Increase)/decrease in trade receivables	10,3	(3,6)	(13,2)	(4,0)
(Increase)/decrease in other receivables	(7,1)	(2,0)	(5,5)	(3,3)
Increase/(decrease) in trade and other payables	7,1	11,0	22,0	(0,8)
Increase/(decrease) in contract liabilities	4,8	(5,4)	9,9	0,0
Taxes paid	(26,0)	(20,9)	(18,1)	(10,2)
Interest received	1,7	0,8	0,7	0,7
Interest paid (leases)	(24,7)	(19,3)	(18,2)	(16,1)
Interest paid (non-lease related)	(47,3)	(40,0)	(30,8)	(17,7)
Dividends received from companies accounted for under the equity method	3,4	4,8	1,7	1,4
<b>Cash flows (used in)/from operating activities</b>	<b>229,0</b>	<b>166,2</b>	<b>178,7</b>	<b>163,8</b>

(in € millions)

<b>As at</b>	<b>31/12/2024</b>	<b>31/12/2024</b>	<b>31/12/2023</b>	<b>31/12/2022</b>
Acquisition Saba	(176,0)	-	-	-
Purchases of intangible assets (concessions)	(16,2)	(86,1)	(41,3)	(17,7)
Purchases of intangible assets (other intangibles)	(7,4)	(0,6)	(0,8)	(0,4)
Purchase of property, plant and equipment	(192,1)	(134,7)	(87,7)	(61,7)
Proceeds from the disposal of PPE and intangible assets	5,9	2,3	0,3	0,9
<b>Free cash flow (after investments)</b>	<b>(385,8)</b>	<b>(218,9)</b>	<b>(129,5)</b>	<b>(78,9)</b>
Proceeds from credit institutions and other borrowings	858,1	177,5	182,0	54,4
Repayments of credit institutions and other borrowings	(898,7)	(18,5)	(135,2)	(81,6)
Repayments of lease liabilities	(67,7)	(60,2)	(62,6)	(55,6)
Payment of provisions	-	(0,6)	(0,7)	-
Proceeds from/(repayments of) hedging instruments	1,5	9,1	7,0	(0,1)
Investment in equity accounted entities	(4,1)	-	(5,4)	(0,3)
Loans issued to equity accounted investees and other parties	3,5	1,2	(1,6)	(7,1)
Proceeds from issue of shares	348,3	-	-	-
Proceeds from disposal of financial assets	0,9	(0,5)	0,1	0,2
Dividends paid	(20,8)	(40,3)	(29,2)	-
Other	(4,6)	(0,6)	(1,0)	4,0
<b>Net cash flows (used in)/from financing activities</b>	<b>216,4</b>	<b>67,1</b>	<b>(46,7)</b>	<b>(86,2)</b>
Other changes (including impact of exchange rate movements)	(0,3)	0,2	1,3	(0,6)
<b>Net change in net cash position</b>	<b>59,3</b>	<b>14,5</b>	<b>3,8</b>	<b>(1,9)</b>
<b>Net cash and cash equivalents at beginning of period</b>	<b>79,4</b>	<b>64,8</b>	<b>61,1</b>	<b>62,9</b>
<b>Net cash and cash equivalents at end of period</b>	<b>138,7</b>	<b>79,4</b>	<b>64,8</b>	<b>61,1</b>

# Appendices to the consolidated accounts

Companies	31/12/2025		31/12/2024	
	Consolidation method	Detention Rate	Consolidation method	Detention Rate
<b>GROUP</b>				
Interparking S.A.	Full Consolidation	Parent	Full Consolidation	Parent
<b>BELGIUM</b>				
Beheercentrale N.V.	Full Consolidation	100,0%	Full Consolidation	100,0%
Parking 2 Portes S.A.	Full Consolidation	75,0%	Full Consolidation	75,0%
Parking Entre-2-Portes S.A.	Full Consolidation	75,0%	Full Consolidation	75,0%
Parking Roosevelt N.V.	Full Consolidation	87,7%	Full Consolidation	87,7%
Kievitplein N.V.	Equity Method	50,0%	Not Integrated	---%
Parking Kievitplein N.V.	Equity Method	50,0%	Not Integrated	---%
Uniparc Belgique S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
Parking Palais de Justice Namur S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
Proxiparking S.R.L.	Equity Method	29,6%	Not Integrated	---%
Serviparc S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking - Vesting S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
Servipark International S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
<b>ITALY</b>				
Interparking Italia S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking Servizi S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
SIS S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Project Parcheggi Recanati S.R.L.	Full Consolidation	99,0%	Full Consolidation	99,0%
New Linate Parking S.R.L.	Full Consolidation	65,1%	Full Consolidation	65,1%
Interparking Roma S.R.L.	Full Consolidation	80,0%	Full Consolidation	80,0%
Caltanissetta Hospital Parking S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking San Raffaele	Equity Method	50,0%	Equity Method	50,0%
Interparking San Raffaele S.R.L.	Merged	---%	Equity Method	50,0%
GKSD Interparking S.P.A.	Equity Method	50,0%	Equity Method	50,0%
Interparking Bari S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking Prodotti & Servizi S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Saba Italia, S.p.A.	Full Consolidation	99,4%	Not Integrated	---%
Societa Immobiliare Parcheggi Auto - Sipa, S.p.A	Full Consolidation	72,7%	Not Integrated	---%
Metro Perugia S.c.a.r.l.	Equity Method	15,7%	Not Integrated	---%

Companies	31/12/2025		31/12/2024	
	Consolidation method	Detention Rate	Consolidation method	Detention Rate
<b>AUSTRIA</b>				
Villacher Parkgaragen GmbH & Co.KG	Full Consolidation	96,9%	Full Consolidation	96,9%
Optimus Parkhausverwaltungs GmbH	Full Consolidation	96,9%	Full Consolidation	96,9%
Optimus Parkhausverwaltungs GmbH & Co.KG	Full Consolidation	96,9%	Full Consolidation	96,9%
ÖPark Garagen GmbH	Full Consolidation	96,9%	Full Consolidation	96,9%
Contipark International Austria GmbH	Full Consolidation	96,9%	Full Consolidation	96,9%
Servipark Austria GmbH	Full Consolidation	98,5%	Full Consolidation	98,5%
<b>SPAIN</b>				
Interparking Hispania S.A.	Full Consolidation	98,2%	Full Consolidation	98,2%
Interparking Lleidatana S.A.	Full Consolidation	92,1%	Full Consolidation	92,1%
Aparcamiento Parque Santurtzi S.A.	Equity Method	49,1%	Equity Method	49,1%
Aparcamientos Plaza de Euskadi y Ametzola S.A.	Equity Method	49,1%	Equity Method	49,1%
Sanibaix Contruccion i Serveis S.A.	Full Consolidation	98,2%	Not Integrated	---
P-APP & WEB Servicios digitales S.L.U.	Full Consolidation	98,2%	Full Consolidation	98,2%
Saba Infraestructuras, S.A.	Full Consolidation	99,5%	Not Integrated	---
Saba Park, S.L.	Full Consolidation	99,5%	Not Integrated	---
Geever Servicios de Proximidad, S.L.	Full Consolidation	97,8%	Not Integrated	---
Saba Aparcamientos, S.A.	Full Consolidation	99,4%	Not Integrated	---
Saba Aparcamient de Santa Caterina, S.L.	Full Consolidation	99,4%	Not Integrated	---
Societat d'Aparcaments de Terrassa, S.A.	Full Consolidation	87,5%	Not Integrated	---
Societat Pirenaica d'Aparcaments, S.A.	Full Consolidation	59,6%	Not Integrated	---
Saba Car Park S.L.U	Full Consolidation	99,4%	Not Integrated	---
Barcelona d'Aparcaments Municipals, S.A.	Full Consolidation	59,6%	Not Integrated	---
Aparcamiento Gran Bulevar, S.L.	Full Consolidation	99,4%	Not Integrated	---
Saba Aparcamiento Delicias, S.L.	Full Consolidation	99,4%	Not Integrated	---
<b>FRANCE</b>				
Solopark S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking Services S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Uniparc Cannes s.n.c.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking France S.A.	Full Consolidation	100,0%	Full Consolidation	100,0%
Société Mantaise de Stationnement S.A.S.	Merged	---	Full Consolidation	100,0%
Cassis Parc Auto S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Brignoles Parcs Auto S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Société du Parc Sulzer S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Park Alizés S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Menton Parc Auto S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
SCI Parking 132	Full Consolidation	100,0%	Full Consolidation	100,0%
Versailles Parc Auto S.A.S.	Merged	---	Full Consolidation	100,0%
Montauban Parc Auto S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%
Servipark France S.A.S.	Full Consolidation	100,0%	Full Consolidation	100,0%



Companies	31/12/2025		31/12/2024	
	Consolidation method	Detention Rate	Consolidation method	Detention Rate
<b>NETHERLANDS</b>				
Interparking Nederland B.V.	Full Consolidation	100,0%	Full Consolidation	100,0%
Parking & Protection B.V.	Merged	---%	Full Consolidation	100,0%
Strandweg Parking B.V.	Equity Method	50,0%	Equity Method	50,0%
Interparking Producten & Diensten B.V.	Full Consolidation	100,0%	Full Consolidation	100,0%
<b>GERMANY</b>				
Centre 85 Parkgaragen und Immobilien GmbH	Full Consolidation	100,0%	Full Consolidation	100,0%
Contipark Parkgaragen GmbH	Full Consolidation	93,1%	Full Consolidation	93,1%
Contipark International Parking GmbH	Full Consolidation	94,0%	Full Consolidation	94,0%
DB BahnPark GmbH	Equity Method	46,1%	Equity Method	46,1%
Servipark Deutschland GmbH	Full Consolidation	96,6%	Full Consolidation	96,6%
Contipark Parkgarage Kurhaus Wiesbaden GmbH	Full Consolidation	88,4%	Full Consolidation	88,4%
McParking Germany GmbH	Equity Method	47,0%	Equity Method	47,0%
Contipark Parkgarage Marienplatz München GmbH	Full Consolidation	93,1%	Full Consolidation	93,1%
Saba Park Deutschland GmbH	Full Consolidation	99,4%	Not Integrated	---%
<b>POLAND</b>				
Interparking Polska Sp. z o.o.	Full Consolidation	100,0%	Full Consolidation	100,0%
Parking Wawel S.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking Produkty i Usugli spolka z o.o.	Full Consolidation	100,0%	Full Consolidation	100,0%
<b>PORTUGAL</b>				
SabaPortugal - Parques de Estacionamento, S.A.	Full Consolidation	99,4%	Not Integrated	---%
Lizestacionamentos - Desenvolvimento, Exploração e Construção de Parques de Estacionamento, S.A.	Full Consolidation	99,4%	Not Integrated	---%
CPE - Companhia de Parques de Estacionamento, S.A.	Full Consolidation	99,4%	Not Integrated	---%
SemovePark Viseu - Estacionamientos, S.A.	Full Consolidation	50,7%	Not Integrated	---%
Saba Estacionamientos Ribeira, S.A.	Full Consolidation	99,4%	Not Integrated	---%
<b>ROMANIA</b>				
Sc Square Parking S.R.L.	Full Consolidation	98,2%	Full Consolidation	98,2%
Alpha Parking S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
Interparking Produse & Servicii S.R.L.	Full Consolidation	100,0%	Full Consolidation	100,0%
<b>CHILE</b>				
Saba Estacionamientos de Chile S.A.	Full Consolidation	99,4%	Not Integrated	---%
Saba Aeropuerto Chile S.p.A.	Full Consolidation	99,4%	Not Integrated	---%
Sociedad Concesionaria Plaza de la Ciudadanía S.A.	Full Consolidation	99,4%	Not Integrated	---%
<b>CZECHIA</b>				
Saba Parking CZ, A.S.	Full Consolidation	99,4%	Not Integrated	---%
Saba ClickPark, s.r.o.	Full Consolidation	99,4%	Not Integrated	---%
<b>SLOVAKIA</b>				
Saba Parking SK, s.r.o.	Full Consolidation	99,4%	Not Integrated	---%

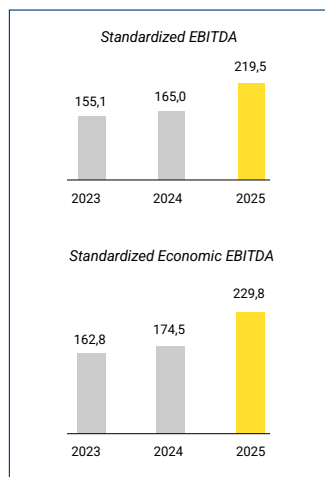


Companies	31/12/2025		31/12/2024	
	Consolidation method	Detention Rate	Consolidation method	Detention Rate
<b>UNITED KINGDOM</b>				
Saba Group UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra Holdings UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Unigarage UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Park Services UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra Cambridgeshire Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Park Solutions UK Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra Gloucestershire Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra Hertfordshire Limited	Full Consolidation	99,4%	Not Integrated	---%
Saba Infra Liverpool Limited	Full Consolidation	99,4%	Not Integrated	---%

## Key figures in €m

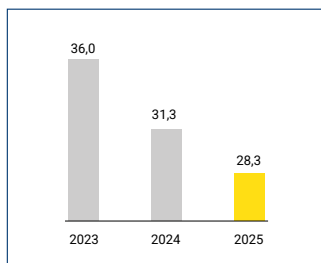
Figures in IFRS

Standardized EBITDA - IFRS

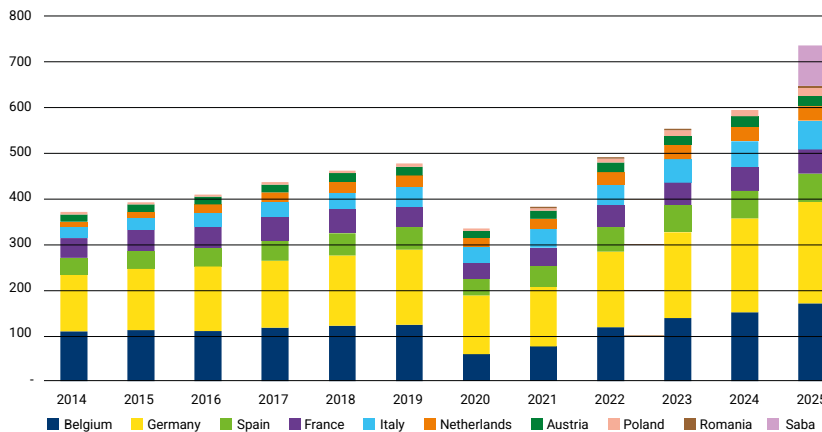


Net Earning IFRS

Net Earning - IFRS



## Recurrent Turnover in €m



Scan to access to the full financial statement





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 Interparking Group

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saba<sup>o</sup>  
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DB Bahn Park

  
SERVIPARK

  
Parking +  
Protection

  
McParking

  
ÖPARK

  
Pcard  
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P-app  
Interparking