

# Interparking

Activity Report 2024



INTERPARKING IS "TAKING  
CLIMATE ACTION" CERTIFIED



Clean  
Air  
Alliance.  
CLEAR DATA. CLEAN AIR.

 **Interparking**

# Strategic Report



**Interparking is a European leader in the urban mobility sector. As well as offering convenient and secure car parks, we are growing a range of innovative products and services that meet the needs of major European cities. Every day, our teams help to facilitate travel in and around urban centres, focusing on three strategic priorities:**

- continuous improvement in the quality of our services;
- an innovative offer of mobility solutions to meet the challenges of cities;

■ an environmentally-responsible policy. Interparking is internationally active across nine European countries: Germany, Austria, Belgium, Spain, France, Italy, the Netherlands, Poland, and Romania.

Our 1,019 operations comprise a total of 435,810 parking spaces across Europe. If you were to line up all the vehicles parked in these spaces, the queue would stretch over 2,500 kilometres! A little more than the equivalent of the distance between Paris and Madrid.

To date, Interparking - a member of 9 car park federations - has obtained 263 European Standard Parking Awards.

These quality certifications acknowledge the hard work of our teams and guarantee our clients that they have made the right choice by parking at Interparking.

## Facilitating travel

Interparking offers convenient and accessible parking spaces in close proximity to transport hubs; most of our car parks provide easy access to other modes of transport such as bus, tram, metro, train, and bike hire points, facilitating traffic flow within cities.

To further enhance mobility in and around cities, Interparking is developing

a comprehensive range of services for our clients: digitised payments, reservation and subscription services, innovative solutions for cyclists, a tailored offering for electric and shared vehicles, and more...

## Partnering with stakeholders

Interparking has close partnerships with mobility stakeholders of all kinds, and encourages regular engagement and ongoing dialogue. Our stakeholders - including users, local residents, airports, railway companies, cities, public authorities, and institutional clients - are engaged and consulted with when planning the mobility of tomorrow.

# Key figures: Environmental Responsibility



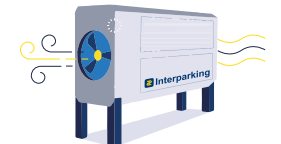
## 100 %

Taking Climate Action certified (previously known as CO<sub>2</sub> neutral)



## 11,313

Tonnes of CO<sub>2</sub> offset



## 135

Lungs in the city (Fine particle neutralization systems)



## 6,316

parking spaces dedicated to electric or hybrid vehicles



## 1<sup>st</sup>

company in Belgium to link its credit rate to its carbon impact



## 92 %

Interparking obtained a score of 92 % in the Global Real Estate Sustainability Benchmark (GRESB)





## Key Figures

# A resolutely european group

### Austria

8 cities  
42 sites  
12,233 off-street spaces  
551 on-street spaces  
88 EV charging points

### Belgium

12 cities  
108 sites  
46,388 off-street spaces  
2,700 EV charging points

### France

19 cities  
76 sites  
25,532 off-street spaces  
4,060 on-street spaces  
701 EV charging points

### Germany

187 cities  
437 sites  
100,717 off-street spaces  
19,692 on-street spaces  
862 EV charging points

### The Netherlands

31 cities  
111 sites  
55,571 off-street spaces  
1,046 EV charging points

### Italy

105 cities  
125 sites  
23,721 off-street spaces  
93,487 on-street spaces  
161 EV charging points

1,019  
off-street  
& on-street sites

### Poland

9 cities  
47 sites  
21,379 off-street spaces  
528 on-street spaces  
205 EV charging points

### Romania

2 cities  
6 sites  
3,024 off-street spaces  
16 EV charging points

### Spain

33 cities  
67 sites  
28,362 off-street spaces  
565 on-street spaces  
517 EV charging points



2,224  
employees



263  
European Standard Parking  
Award certifications



406  
cities



100 %  
Taking Climate Action certified  
(previously know as CO<sub>2</sub> neutral)





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## Interparking's 2024 performance

# Expanding across borders: a collective step forward

2024 was a pivotal year for Interparking, not only in terms of financial performance, but also in the way it expanded its vision beyond current markets. Between record-breaking results, a historic agreement with Saba, and continued progress on innovation and sustainability, the company has laid the foundations for a new phase of growth.

### 2024 proved to be a year of growth for Interparking. What were the key highlights?

Yes, indeed. Our financial results confirm the strength of our business model, and we've made significant strides in our strategic development. We closed 2024 with a record €598.5 million in revenue and €174.5 million in standardized economic EBITDA —numbers that reflect both solid execution and the trust of our customers and partners.

Beyond the financials, one of the most important milestones was the signing

of the agreement to unite forces with Saba, another well-established player in the European parking industry. This move reinforces our position as a leading parking operator in Europe and will also extend our operations to South America. After the integration, the Interparking Group will operate more than 2,000 car parks, totaling almost 800,000 parking spaces in 16 countries, as well as 8,000 electric charging points. The transaction is subject to approval by the European competition authorities, which we expect to receive before the end of 2025.

### Sustainability is a major focus for Interparking. What progress has been made?

ESG and sustainable mobility remain at the heart of our strategy. In 2024, we expanded our network of electric charging stations across multiple countries, making it easier for our customers to transition to electric vehicles. Our mobile application, the Pcard app, which continues to gain popularity, now includes an electric charging feature, offering a seamless digital experience. We also launched an innovative project in Bordeaux: our first parking facility built with a wood-based structure.

### Interparking achieved a 92% score in the GRESB assessment. What does this recognition mean?

This excellent result highlights our dedication to social and environmental responsibility. It showcases the efforts we've made to integrate sustainability into every aspect of our business, from

energy efficiency to responsible construction, customer experience and corporate governance.

### Interparking collaborated with emergency services this year. Can you tell us more?

Yes, we worked closely with firefighters on large-scale training exercises held in our parking facilities over three months. We also hosted an international congress to share best practices on safety and electric mobility. This public-private partnership strengthens safety protocols and supports the transition to cleaner and safer transport solutions.

### What about expansion? Apart from the Saba deal, has Interparking grown its existing network in 2024?

Certainly. We opened new locations in key markets, including the Granaria parking facility in the historic center of Gdańsk, Poland. Additionally, we expanded our German portfolio with

We remain focused on innovation, customer experience, and sustainability.



10 new car parks and added five more in Cassis, France. These are just a few examples of the many sites we incorporated into our network last year. I encourage you to explore the next chapter for a closer look at our business development.

### What's next for Interparking?

We remain focused on innovation, customer experience, and sustainability. In the newly combined entity, we will create a robust and integrated platform that will be able to offer state-of-the-art as well as more durable urban mobility solutions and continue to expand our electric charging network. Urban mobility is evolving rapidly, and we intend to stay ahead by continuously adapting our services and investing in new technologies. None of this would be possible without the dedication of our teams, the trust of our shareholders and partners, and the loyalty of our customers.

Thank you all for your continued support. We look forward to achieving together even greater milestones in the evolution of mobility.

**Roland Cracco**  
CEO





## Expansion

# Interparking and Saba: a new European scale

In October 2024, Interparking signed an agreement to integrate Saba Infraestructuras into the Interparking Group. Saba, a major Spanish player in the public parking sector with a presence in nine countries, will join forces with Interparking to form a pan-European platform for urban mobility solutions.

Following the transaction, Interparking Group will remain headquartered in Brussels, with a regional hub in Barcelona, with AG retaining majority and controlling ownership. Interparking and Saba share a commitment to innovation, sustainability, and the continued expansion of electric vehicle (EV) charging infrastructure across Europe.

The future combined entity will operate over 2,000 car parks in 16 countries and 600 cities, offering nearly 800,000 parking spaces and close to 8,000 EV charging points. This transaction will also mark Interparking's entry into South America.

This strategic alliance aims to leverage synergies between the two companies, enabling the group to address evolving urban mobility challenges, promote intermodality, and contribute to the reduction of urban pollution.

The transaction reflects the partners' long-term industrial vision and commitment to building a sustainable and customer-oriented mobility ecosystem. The closing of the deal, including approval by European competition authorities, is expected by Q4 2025.



## Highlights 2024

In 2024, Interparking signed a strategic agreement with Saba, which, pending regulatory approval, will significantly expand its international footprint. The company also continued to invest in sustainable infrastructure, notably with the rollout of 700 electric charging stations at Brussels Airport. Several new sites were added across Europe, including in Poland, Germany, and France.



**700**  
electric charging  
stations at  
Brussels Airport



## Germany

### Contipark strengthens its urban presence with 10 new car parks

2024 saw continued expansion of the Contipark activities in Germany. In total, 10 new car parks were added to its portfolio, through a combination of new ownership and additional leasehold contracts.

Four of these acquisitions were existing leases now owned by Contipark. In Düsseldorf, two new car parks were added, with a total of approximately 400 spaces, reserved for residents of the city. An additional car park was acquired in Pforzheim, near Stuttgart. In Cologne, Contipark purchased the multi-story car park Hauptbahnhof Altstadt-Nord

(previously called Rhein Triadem). Located just steps from Cologne Central Station and offering over 600 spaces, this car park provides a convenient and readily available parking solution for travelers.

In addition to these acquisitions, Contipark took over the lease for six additional car parks: the Willy-Millowitsch-Platz car park in central Cologne, the Center am Potsdamer Platz in the heart of Berlin, and two car parks in Freudenstadt near Strasbourg. Completing the six are two sites taken over from DB BahnPark.





France

Introducing paid parking in historic Brignoles

Interparking France operates now 1,000 on-street spaces and six car parks, which together offer 560 spaces, in the historic city of Brignole, Provence. This medium-sized city in Provence has a beautiful city center, featuring the 13<sup>th</sup> century castle of the Counts of Provence. Being a medieval city, it features narrow streets with one-way systems and, to date, has had

no paid parking, which has led to severe congestion.

In 2024 and 2025, Interparking will have equipped five small open-air car parks with 310 spaces and one underground site with 250 spaces. In addition, 47 pay-and-display machines have been introduced for on-street parking.



Belgium

Opening Esplanade car park in Ath

Interparking recently expanded its presence in Belgium with the opening of the Esplanade car park in the heart of Ath, Hainaut province. This acquisition marks the company's inaugural entry into this region, which is experiencing significant tourism growth. Renowned for its rich cultural heritage, including its internationally acclaimed August fair and its picturesque rural surroundings, Ath is increasingly attracting visitors.

The Esplanade car park offers 124 underground spaces and 38 outdoor spaces in the city center. This car park will soon be equipped with 40 EV charging stations.

The Netherlands

Championing sustainability with eco-friendly apparel and recycling

Interparking Netherlands continues to offer sustainable clothing to its staff. Service employees now sport new outfits, including a polo shirt, softshell jacket, anorak sweater, work trousers, and winter coat, all made from environmentally-friendly materials. The company also recycles worn or unused clothing, ensuring items are cleaned, repaired, and reused, or sustainably recycled into new raw materials.

Spain

Revamped Mercado Centro car Park in Jerez de la Frontera

The Mercado Centro car park underwent a full refurbishment to create a brighter, more welcoming environment. Its position adjacent to the Mercado de Abastos and within a five-minute radius of city hall makes this site an ideal base for city visits and nightlife. The car park includes 291 spaces, six of which are dedicated disabled spaces and six EV charging spaces.

Germany

Large-scale refurbishment gives Würzburg's car park a makeover

The full refurbishment of Contipark's car park on Neubaustraße in Würzburg was completed this past summer when full operation restarted after 18 months of construction. The entire floor was remodeled with a new floor featuring a modern surface protection system. The walls and ceilings were also repaired before being fully repainted. New energy efficient LED lighting was installed on all levels, and the entry and exit systems were upgraded for license plate recognition as well as cashless payment. Additional spaces were added by converting unused office space. Contipark plans to install 33 EV charging points at this location in 2025.







## Italy

### Interparking Expands in Bari, Southern Italy

Since May 2024, Interparking has added two new car parks in Bari, Southern Italy, to its portfolio. The first car park, located under Piazza Cesare Battisti, offers a modern and secure parking solution with 15,000 square meters of space, three underground levels, and 700 spaces. It is conveniently situated near university complexes, cinemas, shopping streets, and hospitality venues. This car park also features two EV charging points and 20 Pink spaces reserved for expectant mothers or parents with small children. The advanced guidance and payment system ensures easy entry and exit.

## Belgium

### Landmark Dinant building acquired for redevelopment

In Dinant, Interparking has acquired the historic 'Ecole Notre Dame' building, a classified monument. This former school will be restored and transformed into a mixed-use space featuring housing, offices, spaces for liberal professions, and retail shops. The parking lot, which was previously located on the surface, will now become an underground car park, providing valuable space savings above ground and better integration into the urban environment.



## France

### Strengthening Interparking's presence on French Riviera with a new rail station car park

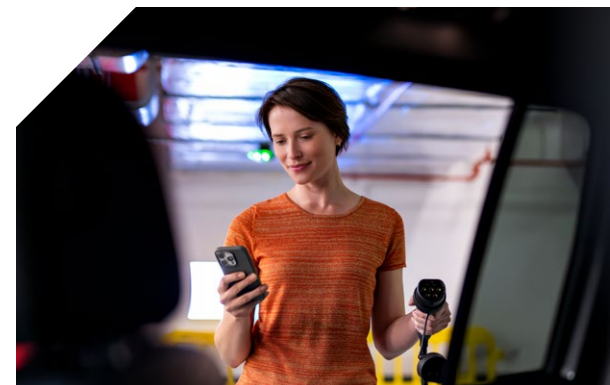
In 2024, Interparking France took over the operation of the new rail station car park in Menton, on the French Riviera, east of Monaco near the Italian border. The city, known for its beaches and public gardens is also popular with tourists, and this site adds to the five car parks Interparking already offers in Menton. The construction was completed in December 2024 and the car park is now open. The facility features 340 spaces with 19 EV charging spaces.



## Spain

### Enhancing payment solutions for EV drivers

To enhance ease of use, Interparking Hispania expanded its payment solutions in 2024. EV drivers can now pay via the P-App which provides the benefit of online monitoring, instant billing and a 10% discount on charging fees. Existing users of the P-card can also use this to pay. Two other Interparking solutions are the P-store, which gives a web-based solution without registration, and the previously mentioned P-Charge device which also allows anonymous charging and seamless payment. Finally, for those customers who prefer to use third-party apps popular in Spain, they are now integrated into our payments system.



## Germany

### Reimagining sustainability with multi-modal mobility

The Contipark and DB BahnPark joint venture deeply integrates sustainability into its operations. As of the end of 2024, all DB BahnPark car parks managed by Contipark were examined for their potential to be expanded as mobility parks. These facilities offer additional spaces for multi-modal transport. In addition to space for car sharing, bike rental and e-scooters services, cyclists are given parking spaces to make it easy to connect to convenient and sustainable modes of transport. A number of these facilities even offer secure bike parking in bike garages or bike boxes and a limited number of bicycle service points.







## Spain

### Boulevard Rosa in Barcelona: a new EV Charging floor

The first phase of renovations at the Boulevard Rosa car park in Barcelona was completed in 2024. This included the creation of an entire floor dedicated to EV charging. The facility, which offers more than 200 spaces and direct access to the Boulevard Rosa shopping mall, also features 10 dedicated motorbike spaces. P-App users benefit from a 10% discount on charging rates.

## France

### Successful rollout of SPC System across France

Interparking France completed the deployment of the SPC system in 2024. Starting in 2022, the rollout was completed this past November. The final 48 existing car parks were implemented in 2024 and all new car parks in France are automatically deployed with SPC, enabling Pcard and Pcard app use, subscriptions, license plate recognition and bookings from day one of operation.

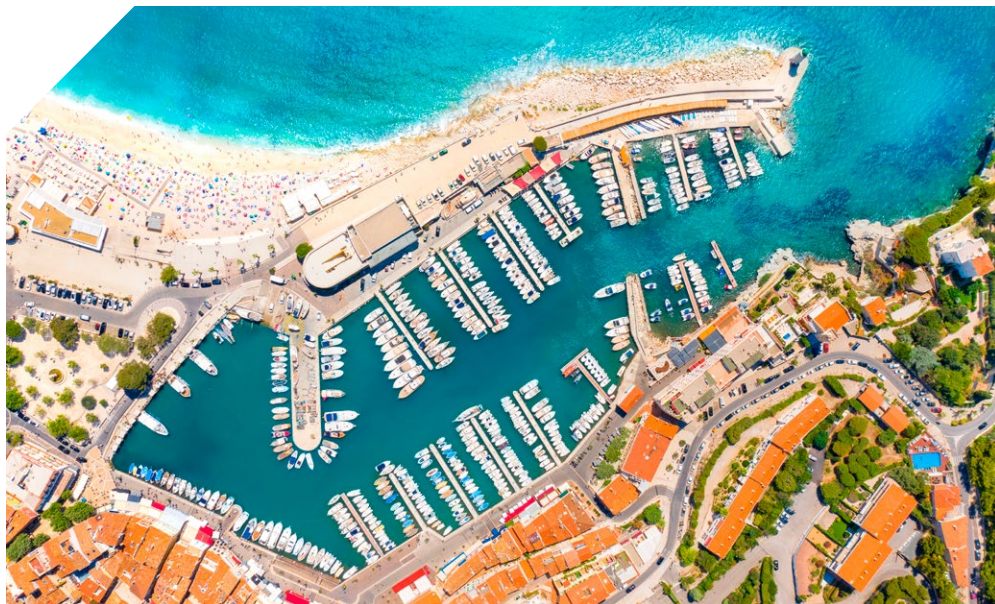
## France

### Expanding Interparking's portfolio in Cassis

In 2024, Interparking France has become the operator of 5 car parks in the coastal city of Cassis, a short drive east of Marseilles. This Mediterranean port village is popular with sightseers and hikers, who enjoy the cliff walks and inlets. As a result, the population jumps from 7,000 to 40,000 in high season. In order to cater to this peak season visitors, Interparking France operates now three open-air car parks, one underground and one multi-storey, with a total of more than 1,000 spaces equipped soon with 54 EV charging spaces. The floor markings and surfaces have been renovated where necessary. One of the car parks will also need a full refurbishment, to be delivered in 2025.



**1,000**  
parking spaces



## Poland

### Strategic expansion for Krakow's future Music Centre parking

In January 2024, Interparking Poland signed a long-term lease and opened a new car park in Krakow, adjacent to the planned Krakow Music Centre, opening in 2026. With 195 parking spaces, five EV charging spaces and a prime location close to the main city green part and very popular Blonia & Jordan park, this 3 level car park is perfect for residents and visitors. It is also conveniently located to the two nearby main city football and concerts stadiums: Wisla Krakow and Cracovia.

## Italy

### New Facilities at Giulio Cesare Car Park

Located under square Giulio Cesare, this new Interparking car park features three underground levels and 771 parking spaces. Positioned at the entrance to the prestigious Policlinico di Bari healthcare complex, which also hosts the University of Medicine, it provides direct access to major roads leading to the city center. This facility includes 15 Pink spaces, four EV charging points, vending machines for drinks and snacks, Amazon lockers, advertising LED walls, and dedicated public toilets.

Both sites feature multiple entry and exit options, automated payment machines, contactless card payments, Telepass devices and license plate recognition systems.



## Germany and Austria

### Powering the future: expanding e-charging infrastructure

Since 2023, Contipark has installed more than 1,925 e-charging points in almost 30 parking facilities throughout Germany and Austria. Approximately 700 of these were active by the end of the year. Contipark offers an above-average number of charging points at its parking facilities to guarantee users reliable access to charging infrastructure. The organization's e-charging infrastructure in Germany and Austria will be further expanded in the coming year.



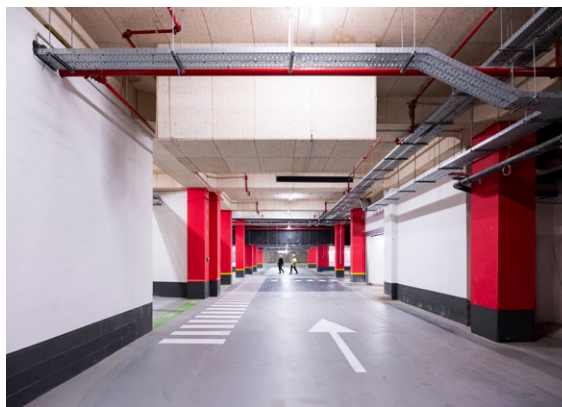




## Belgium

### The ZIN Car Park, formerly known as the WTC Car Park, has reopened in Brussels

Following complete renovation, the ZIN Car Park in Brussels is now open. Situated in the North District, just 400 meters from the Brussels North train station, this modernized facility is in a bustling business hub. Formerly known as the WTC car park, it now forms part of a major real estate development project, which includes the new headquarters of the Flemish Government. Interparking owns levels -2 and -3 out of the five available underground levels. These two floors comprise 350 parking places, 87 of which are equipped with EV charging stations.



## Spain

### Madrid premier business district gets a parking facelift

Interparking Hispania is renovating three essential car parks on Velázquez Street in Madrid: Juan Bravo, Jorge Juan, and Ayala. Velázquez street and its surrounding area forms one of the most important business and shopping districts in Madrid and offers plenty of opportunity for evening entertainment. Work has begun on the Juan Bravo and Ayala sites, and they are currently closed pending completion. This leaves the remaining Jorge Juan site with its 547 spaces servicing customers in the area.

## France

### Boosting local development in Saint-Ouen

Interparking France finalized the acquisition of a new car park in Saint-Ouen, a municipality north of Paris. This 330-space facility is expected to be completed by early 2026. The car park is part of a larger development, called Project Bauer Box, which also features housing and a new stadium for Red Star FC, the fourth oldest French football team and the lesser known of the two Parisian clubs. One of the aims of project Bauer Box is to help promote Red Star to Ligue 1 and this car park will primarily service the new stadium, nearby shopping, commercial districts and the famous antique market Les puces de Paris Saint-Ouen.



## Italy

### Enhancing efficiency with the new BeMS system in Trieste

A new Building Energy Management System (BeMS) was installed in June 2024. This system allows the team to centrally manage lighting, ventilation, HVAC and fire systems, all from the control room. The automated reporting on energy usage and system status drives further efficiency and energy savings. This system has initially been implemented in Trieste, in a site ideally suited for this new technology: a large and complex structure carved into the mountain. Smarter facility management streamlines operations in Italy.

The Facility Management module in Salesforce has also been provided throughout Italy. This module operates as a contract database and provides better visibility on contract clauses, including any scheduled reviews during the term of the contract. It also provides ease of management of building certificates, particularly fire prevention certificates and their renewal dates.







Italy

## Aeroparker platform combines parking and city tax payment in Venice

The city of Venice has recently implemented a new 'City Tax' for all tourist visitors. In preparation, Interparking Italy has rolled out the Aeroparker platform during 2024. This new platform combines parking reservation & payment for parking and payment of the city tax, easing the burden on tourists. Following a pilot in Venice, this solution will be further rolled out in other cities in Italy.



Spain

## La Paz car park in Madrid: a fresh look and enhanced monitoring

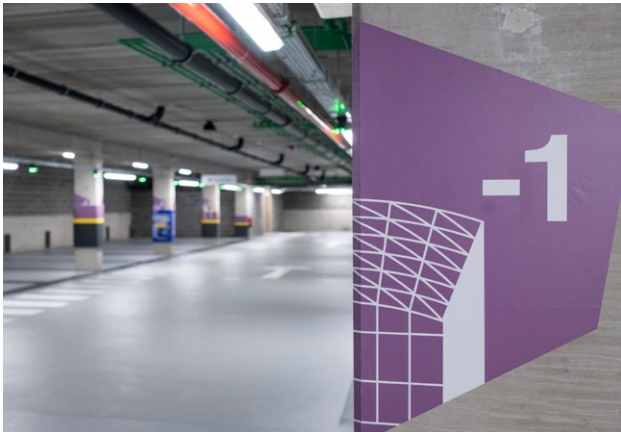
Additional paintwork was completed in the La Paz car park to ensure this busy site maintains its fresh, bright look and feel. Next to the La Paz hospital in Madrid, this large car park with 1,162 spaces is also close to the Cuatro Torres (four towers) Business Center. Also in 2024, this facility was fully connected to the central control room, allowing real-time monitoring of both the car park and the commercial gallery above the facility, which Interparking manages. This integration, along with the painting, ensures a cleaner, safer and more seamless experience for visitors and customers.

Belgium

## Opening of Casernes car park in Namur

The former Leopold Barracks in Namur, now known as the Novia development, serves as an excellent example of urban regeneration. This mixed-use project near the Palace of Justice includes apartments, an African art museum, a library, the Cav&Ma music hall, and a farmers' market.

To meet growing demand for parking, the former surface parking lot has been replaced by two brand-new underground parking levels: 400 places, 265 of which are open to the public by Interparking, while the remaining spaces are reserved for apartment residents. In addition, 20 electric vehicle charging stations have been installed, along with five spaces specifically designed for people with reduced mobility.



France

## Interparking supports Bordeaux's green initiative to transform Bastide Niel with smart parking

The city of Bordeaux is regenerating the Bastide Niel district on the East bank of the Estuary of la Garonne river. In line with the sustainability ambitions of the city authorities, this innovative new eco-development has been carefully designed to maximize quality of life and sustainability. The project aims to create a village on the site which was previously a derelict industrial zone. The development includes housing, shopping and commercial opportunities, with schools and other social, cultural and sporting amenities to help create a self-contained village feel.

In October 2024, Interparking France signed the contract to buy a new car park in Bastide Niel. The car park is expected to be operational in 2026 and will feature the same eco-friendly characteristics as other buildings in the new district. The site will have a unique pyramid style structure with photovoltaic panels and will have 440 spaces on five levels and 10 EV charging spaces. It will also be well serviced by public transport, including a tram station directly outside.



Italy

## LED upgrades reduce energy use in Interparking car parks

A new LED lighting system and lighting control system has been introduced to reduce energy consumption in Milano San Raffaele Car Park and in Milano V Alpini car Park. This has already resulted in a reduction in energy consumption of between 10-20%. In Bergamo Triangolo, a similar LED implementation has produced a reduction greater than 20%.

Poland

## Expanding convenience: Pcard rollout reaches eight key locations

Having started in 2022, the Pcard roll-out continued throughout 2024 with the addition of car parks in Warsaw, Wroclaw, Krakow, Poznan and Gdansk to the portfolio. This brings the total to eight sites with the full suite of Pcard services.



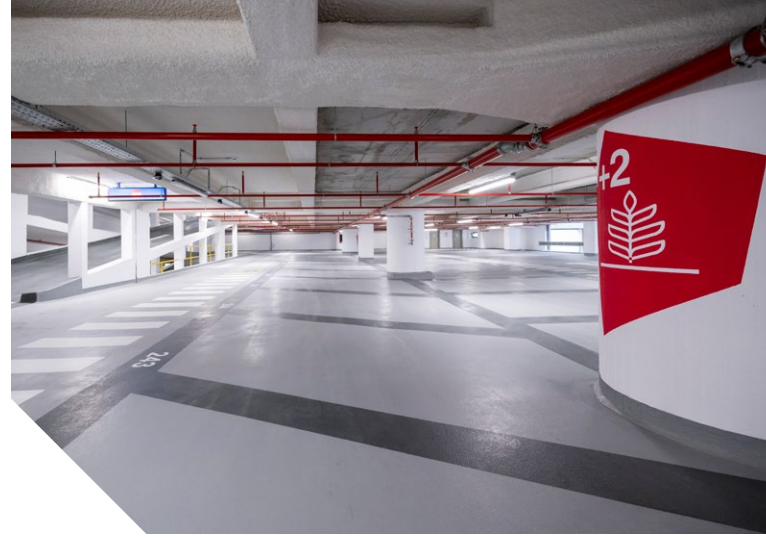


## Poland

### Cashless payment technology: Smart Web Payment via mobile phone

The Granary Island car park in Gdansk became the first site to implement cashless payments via mobile phone. The solution prints a QR code on the ticket. Customers simply scan the QR code and pay via smart phone, without the need to download any app, no

customer registration required. This solution is convenient for users and has successfully reduced the number of payment terminals and the administration associated with handling cash payments. Plus no more queues at payment terminals.



## Belgium


### Botanique car park upgrades

To accommodate the increasing size and weight of vehicles, particularly electric ones, structural reinforcements were made to the 61-year-old Botanique car park. The technical installations were modernized to meet today's standards. While the upper floors, with an open façade, require no ventilation, levels -1 and -2 have been equipped with a brand-new ventilation system. The car park now offers 328 spaces, including 30 charging points. Disabled spaces are strategically placed: five on the first floor and five on the fourth floor, with direct access to Saint-Jean Hospital.

## France

### Interparking France ensures comprehensive EV charging access

At the end of 2024, Interparking France offered 701 operational EV charging spaces across 27 car parks. This represents an average of 7% of total spaces in these 27 sites. An additional 332 new EV charging spaces across 10 other sites have been installed in 2024 and were activated at the beginning of 2025.

 **701**  
operational EV  
charging spaces



## Romania

### Supporting Lagoon Park's ambitious development in Bucharest

In July, Interparking Romania signed a contract to operate the new car park at 'Lagoon Park' in Bucharest. This is the first urban lagoon in Europe and offers water sports, bars, restaurants and entertainment venues. Lagoon Park is the first phase of an ambitious development that will eventually (2030) see the construction of a small city, including housing, offices, hotels and public amenities.



## Spain

### Expansion of Jaén car park to meet growing demand

A new extension was added to Interparking's car park in Jaén in the south of Spain to meet growing demand for locals and visitors to this medieval city. This extension will add 67 spaces and two EV charging spaces to the existing 286 spaces in this centrally located car park on Plaza Constitucion.







## Belgium

### Collaboration between Interparking and Belgian fire departments

Safety, and especially fire-related risks, is a priority for Interparking which has partnered with the Brussels Fire Department to organize full-scale drills during the six-week renovation of Monnaie Parking. These drills allowed almost 500 fire-fighters to train in real-life conditions, thereby enhancing their skills for future interventions.

Moreover, 34 other emergency zones in the country had the opportunity to observe the drills through a collaboration with regional networks.

At the end of the year, an international summit was held in collaboration with Interparking to share lessons learned from these unique drills and to discuss best practices in fire safety for parking infrastructure. An exhibition featuring 30 vendors showcased the latest advancements in fire safety equipment, including thermal cameras, detection modules, and high-tech protective gear, at Brucity car park. This event marked a key milestone in the collaboration between public and private stakeholders, reaffirming their shared commitment to user and infrastructure safety.

## Spain

### Strengthening hotel partnerships with P-App integration

Interparking Spain further solidified agreements with 18 hotels using the P-App, offering tailored parking solutions that integrate seamlessly into their operations.



agreements with  
**18 hotels**

## Poland

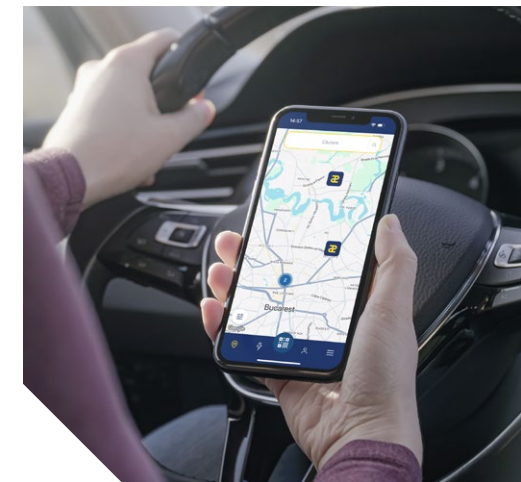
### Nationwide expansion of EV charging stations in line with green strategy

The rollout of EV charging stations continued during 2024. As of the end of the year, all main car parks in the country provide EV charging capabilities to customers.

## Romania

### P-App deployment in all Interparking car parks throughout Romania

Interparking Romania has implemented the P-App in the last of the Interparking-owned car parks in Romania, Bucur Obor. The P-App provides many of the standard functionalities like subscription with discounts, license plate recognition and payment services. In 2024, the usage of the P-App has been extended to facilitate payment of EV charging.



## Poland

### Interparking's new Gdansk car park opens in award-winning development

At the end of 2024, Interparking Poland opened a brand-new car park in Granary Island Gdansk (Wyspa Spichrzów Gdańsk) in Gdansk's old town. Ideally located for tourists, residents and nighttime revelers, this modern two-story underground car park has 469 spaces and a dedicated bicycle parking area. It also features seven EV charging spaces now and more coming in the future, 24h access and easy online booking for users. The car park is Interparking full property and it is a part of a large transformative urban development that also includes luxury apartments, commercial units, food court area and a hotel. The entire development received the MIPIM award for 'Best Urban Project' due to its commitment to sustainable, premium urban living.

## Germany and Austria

### More than 500,000 Pcard+ users in Germany and Austria

The Pcard+ continues to be popular with parkers in Germany and Austria. In 2024, Contipark has added approximately 75,000 new Pcard+ customers and about 4,000 new Pcard Corporate customers. Overall, half a million customers use the card to gain access at discounted rates.







## Italy

### Expansion of EV facilities powers ahead in Italy

Upgrades to EV infrastructure continued at pace. In 2024, five new car parks have been equipped for EV charging and a total of 83 EV spaces were installed and are in operation. This brings the national total to 145 active spaces for Interparking Italia. This rollout will continue in 2025.



## Poland

### Keeping pace with growth: new Gdansk airport parking developments underway

Due to continued growth in demand at Gdansk's airport, Interparking Poland began in 2024 development of another new site 'P8', planned to be opened spring 2025. This most recent development will bring total capacity to just under 6,000 spaces. Each of the eight open-air sites offers EV charging stations and offer easy access to the airport terminal. The site includes photovoltaic installation as well.



## Spain

### Interparking secures prime location in Barcelona

Interparking Spain acquired the contract for the Les Rambles-Teatre Liceu car park in Barcelona in 2024. This car park is located on the iconic Las Ramblas and offers unparalleled pedestrian access to iconic sites like the Liceu Theatre, Barcelona Wax Museum and La Rambla itself. Food lovers will enjoy El Mercat de Sant Josep (La Boqueria), a short walk from the car park. This excellent location boasts 275 parking spaces.



## Germany and Austria

### Scaling SPC technology across Germany and Austria

The Interparking Group SPC technology is steadily becoming the standard in Germany and Austria. This year, a total of 65 parking facilities were equipped with SPC technology. This facilitates the central management of parking fees at those sites, online and in real time, and makes products such as the Pcard+ or long-term parking permits available to customers. The expansion will go on in 2025 by equipping more than 110 car parks with SPC technology.

## Belgium

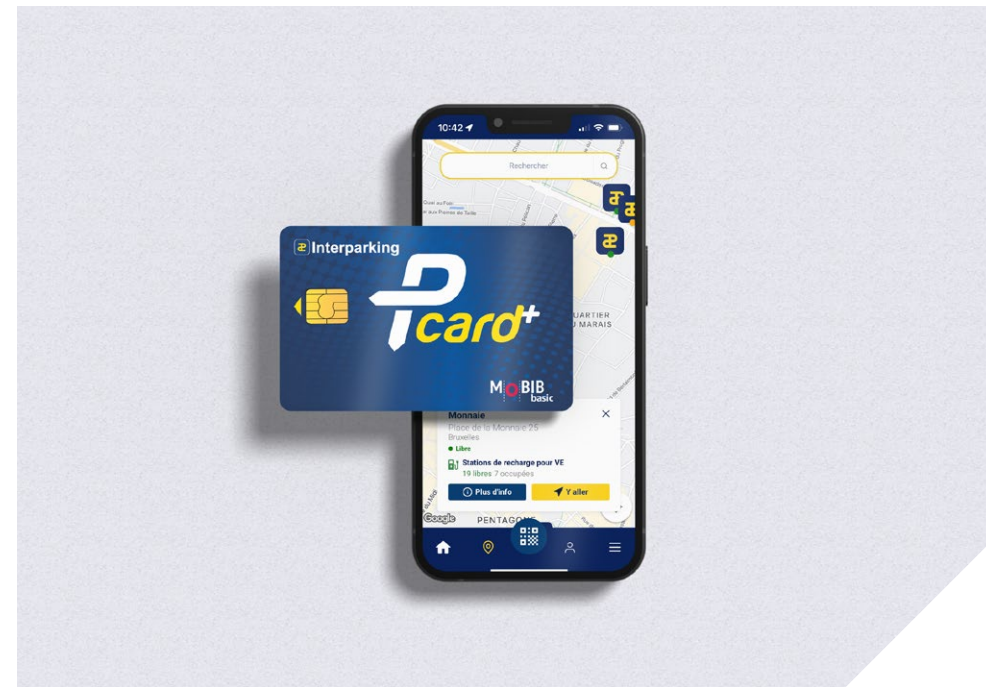
### Pcard App 3.0: Enhanced features for EV users

2024 saw the introduction of additional features to the Pcard App, specifically designed for electric vehicle drivers. The 3.0 release simplifies adding an existing Pcard to the app and includes significant innovations in charging functionalities. With NFC technology, users can instantly link

their existing Pcard by placing it close to their smartphone screen.

Users can now add and modify multiple license plate numbers to their account, useful for those with different vehicles. The app also allows customers to check the availability

of charging stations remotely in real time, and to initiate a charging session directly from the app. Users can then track their electricity consumption in real time and view session history, enhancing convenience and enabling immediate charging for new users without waiting for a physical card.







## The Netherlands

### Optimizing access, expanding capacity

At the Olympisch Stadion site in Amsterdam, additional space was created and traffic flow improved by bringing all the entry and exit lanes to a single central location. Simultaneously, entry and exit equipment was upgraded in preparation for the transfer to a hybrid ticketed/ticketless system in the future.

An additional 80 spaces were added in the WTC Beursplein car park in Rotterdam by installing a speed gate and bridge to the roof of the adjacent building.

## Italy

### Securing key car park in Trieste

Interparking Italy has taken over the operations of the Trieste Via Gioia car park. This site, with 113 spaces, is located next to the busy city of Trieste train station. This new site complements the existing Interparking site nearby. The new car park also offers 10 EV charging spaces, two disabled spaces and four spaces for motorbikes.



## Romania

### Bucur Obor car park re-opened after large-scale renovation

Renovations at Bucur Obor, a key underground parking facility in northern Bucharest, have been largely completed. Originally built in the 1980s, the site underwent extensive upgrades to meet Interparking standards. Reopened in early 2024, the facility now features 750 parking spaces, bike parking, EV charging and P-App integration. The final phase, including three new access ramps, has been completed and is pending inspection for operational permits. Located in a very busy area of Bucharest next to Romania's largest food market and a major commercial hub, it offers convenient access to the E85 arterial route.



## Belgium

### Sustainability milestone: Interparking's GRESB score rises!

Interparking has raised its Global Real Estate Sustainability Benchmark (GRESB) score from 85% to an impressive 92%. The GRESB is an internationally recognized standard for assessing the environmental, social, and governance (ESG) performance of real estate and infrastructure companies. The score provides investors, stakeholders, and partners with a transparent and standardized way to evaluate how well companies are managing their ESG responsibilities.



G R E S B



## Poland

### Office and control room upgrades to support innovation

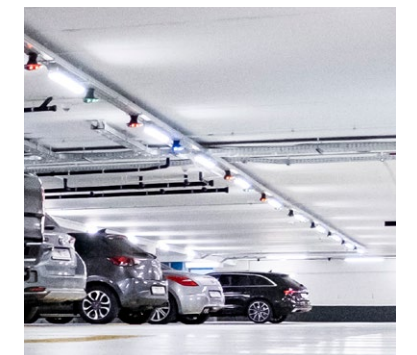
The Interparking Poland head office was enlarged in 2024, following work to expand and modernize the office space. Also, at the Interparking site at Gdansk Airport, work has begun to completely rebuild the central control room which will reopen in 2025. The facility will be enlarged and updated to ensure it is future proofed and ready for continued business evolution.

## Spain

### Eco-friendly approach to smart lighting

Interparking Spain introduced a new intelligent lighting system using LED tubes and connected sensors aiming to reduce energy consumption and enhance sustainability. The system adjusts brightness levels based

on detected movements, ensuring optimal illumination only when necessary. This system is already operational in 15 car parks and is in the process of being implemented in six additional locations.







## Belgium

### More than 750 charging points at Brussels Airport

Interparking has rolled out over 700 EV charging stations in Brussels Airport car parks, significantly increasing the number of equipped parking spaces to address the growing use of electric vehicles in Belgium. Previously, EV drivers had access to 50 charging spaces in front of the terminals. In 2024, 500 new stations for passengers were installed in P1 and P3, and 200 others for staff in P1, totaling 750 charging spaces. This initiative is part of Interparking's broader project to expand EV charging infrastructure

across Belgium and the eight other European countries. The new charging stations at the airport are optimized for long-term parking, ideal for travelers leaving their cars for extended periods. No additional fees apply for parking at these stations, even after charging is complete.

Interparking won the 'Sustainability Leadership in Parking' Award in APNE Istanbul for this recent installation.



## Spain

### P-Charge: Improving EV charging with local credit card payment

During 2024, Interparking Hispania introduced a number of innovations to enhance control of EV chargers but also facilitate ease of use by EV drivers using its car parks.

The P-Charge device gives central control over all the chargers in a car park and also allows anonymous charging for all private users and partner company users can charge without sharing personal data. The P-Charge device also provides integrated payment terminals with RFID antennas and QR code scanners while its real-time tracking of charging sessions provides instant invoicing via email.

## The Netherlands

### A new family-friendly parking facility at Groninger Museum

Situated in Groningen's city center, the Museum Centrum car park offers 225 spaces and amenities such as LED lighting and EV charging stations. This new acquisition fits perfectly with Interparking Netherlands' mission to provide accessible and customer-focused parking facilities in the country.



## Poland

### Smart surveillance: enhancing safety & compliance in Gdansk Centrum car park

Cameras with advanced thermal imaging have been successfully implemented in the Interparking Gdansk Centrum car park located at Gdansk Railway Station. By monitoring increases in temperature in a location for more than 10 minutes, the system triggers an alert on the monitoring wall in the Control Room, where an agent can issue additional instructions if needed.

This technology also recognizes when traditional non-EV combustion cars are being parked in an EV space. The system then triggers an automatic voice warning.

## Italy

### Ongoing renovations in Mestre will revamp centrally located car park

With a site consisting of about 100 spaces, the new open-air Mestre Lazzari car park is ideally located in the city center of Mestre, the inland gateway to the historic Venice. The car park will soon undergo extensive structural and technical renovations. The parking lot will be equipped with Pcard access, cutting-edge payment machines and a license plate recognition system. This excellent location offers easy access to the city center, the "Le Barche" shopping center and is very close to one of the city's main food market.







## Poland

### Helping flood-affected schools in southern Poland

After the floods experienced across much of eastern Europe, including parts of southern Poland, a number of schools in the city of Stronie Śląskie in South Poland Region were forced to close. Interparking Poland provided financial support to the children impacted via a regional foundation supporting children's education.

## Spain

### Partnership with universities to promote sustainable parking

Interparking Spain has established agreements with several universities to provide parking facilities for students and staff with special rates and preferential conditions. As part of this initiative, the use of ticketless parking systems is encouraged, offering a more seamless, convenient, and sustainable experience. Following the success of the program in 2024, further expansion to more institutions is planned for 2025.

## Spain

### Interparking accelerates EV infrastructure with strategic partnerships

To facilitate the expansion of the EV charging infrastructure in Spain, Interparking has entered into partnership with three of Spain's major players in the EV ecosystem: Electromaps, Electroverse, Chargemap. These partnerships, along with other developments, help maintain the Interparking Spain's market leading position and enhances the charging experience of customers.



## The Netherlands

### Comprehensive structural upgrades in Haarlem Station

The Haarlem Station car park underwent extensive maintenance on both the ground floor and basement, including structural repairs and the installation of new fire safety systems. Interparking Netherlands took the opportunity during the renovations to optimize and improve the overall customer experience with changes to routing, way-finding, lighting and upgraded essential parking equipment.



## Germany and Austria

### Cashless payment in Germany and Austria

Consumer uptake of cashless payment is steadily increasing in Germany. To align with this trend, Contipark is increasingly focusing on cashless payment systems in parking facilities. In 2024, a total of 78 locations in Germany and Austria were converted to cashless payment only. Another 50 facilities will be added this year. By the end of 2025, over half of our gated portfolio in Germany and Austria will be fully cashless. Additionally, over 70% of all 860 payment machines have already been converted to cashless.



## Poland

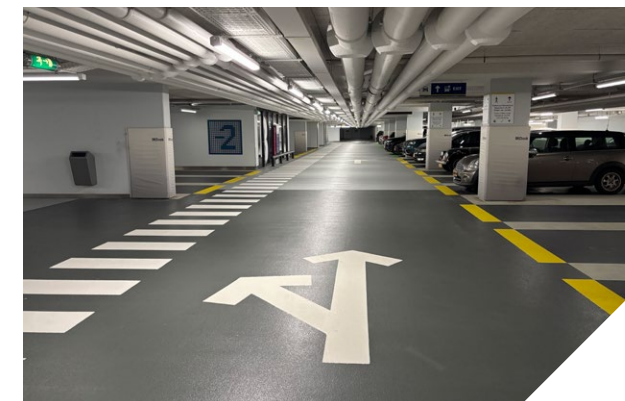
### Expanding our footprint: securing a prime parking location in Kolobrzeg underway

Interparking Poland is finalizing construction of a new car park in the heart of Kolobrzeg on the Baltic coast. Due to open in 2025, this multistory site will have over 370 spaces, EV charging points and is co-located with a 2,900m<sup>2</sup> commercial premises. The location also provides convenient access to the beach, promenade and the port which will make it very accessible for seaside visitors and those destined for the port. The wellknown resort town also has several popular tourist attractions, making it a very busy summer destination.

## The Netherlands

### Facelift gives Amsterdam car park a fresh new look

On the IJDock city island in Amsterdam, the IJDock car park benefited from a makeover in 2024. All lanes, ramps, and entrance & exit points were given a fresh coat of paint while new zebra crossings enhanced pedestrian safety. Plus, EV charging spaces were upgraded to be in line with the new Interparking branding.





# 2024 in a nutshell



## Germany

### Operational achievements

- 10 new car parks through a combination of new ownerships and additional leasehold contracts. Among them, two car parks in Dusseldorf and two in Cologne.
- Large-scale refurbishment in Neubaustraße car park in Würzburg

### Technical accomplishments

- 65 car parks equipped with SPC technology (new generation of Pcard) in Germany and Austria
- More than 500,000 Pcard+ users in Germany and Austria
- Multi-modal mobility parks in DB BahnPark
- 862 charging points for electric vehicles

### Awards and certifications

- Retention of "Taking Climate Action" certification (previously know as CO<sub>2</sub> neutral)
- 2 new ESPA certifications

## Austria

### Operational achievements

- Reopening of Andreas-Hofer-Platz car park in Graz

### Technical accomplishments

- 65 car parks equipped with SPC technology (new generation of Pcard) in Germany and Austria
- More than 500,000 Pcard+ users in Germany and Austria
- 88 charging points for electric vehicles

### Awards and certifications

- Retention of "Taking Climate Action" certification (previously know as CO<sub>2</sub> neutral)

## Belgium

### Operational achievements

- Opening of Casernes - Palais de Justice car park in Namur
- Acquisition of the Esplanade car park in Ath
- Renovation of Botanique car park in Brussels
- Renovation and reopening of Zin car park in Brussels
- Acquisition of the "Ecole Notre Dame" building in Dinant
- Three months of fire drills in Monnaie car park to train more than 500 firefighters

### Technical accomplishments

- EV charging features in the Pcard app
- More than 750 new charging stations at Brussels Airport
- 2,700 charging points for electric vehicles

### Awards and certifications

- Retention of "Taking Climate Action" certification (previously know as CO<sub>2</sub> neutral)
- 2 new ESPA certifications

## Spain

### Operational achievements

- New Les Rambles - Teatre Liceu car park in Barcelona
- Expansion of the "Plaza de la Constitución" car park in Jaén
- Renovation of three car parks on Velázquez Street in Madrid: Juan Bravo, Jorge Juan and Ayala
- Renovation of Parking Mercado Centro in Jerez de la Frontera
- Renovation of Boulevard Rosa car park in Barcelona
- Renovation of La Paz car park in Madrid

### Technical accomplishments

- EV charging through the P-App
- 15 car parks equipped with LED dimming systems
- 517 charging points for electric vehicles

### Awards and certifications

- Retention of "Taking Climate Action" certification (previously know as CO<sub>2</sub> neutral)
- 3 new ESPA certifications





## France

**Operational achievements**

- 5 new car parks in Cassis
- 1,000 on-street spaces and six new car parks in Brignoles, Provence
- Acquisition of a new car park in Saint-Ouen
- Reopening of Pullman car par after renovation works
- New Gare SNCF car park in Menton
- 701 charging points for electric vehicles

**Awards and certifications**

- Retention of “Taking Climate Action” certification (previously know as CO<sub>2</sub> neutral)
- 2 new ESPA certifications

## Italy

**Operational achievements**

- 4 new car parks:
  - 2 new car parks in Bari: Giulio Cesare and Battisti
  - Via Gioia car park in Trieste and Via Lazzari car park in Mestre

**Technical accomplishments**

- New Building Energy Management System (BeMS) in Trieste
- Facility Management module in Salesforce provided throughout the country
- New LED lighting systems in San Raffaele and Milano V Alpini car parks
- 161 charging points for electric vehicles

**Awards and certifications**

- Retention of “Taking Climate Action” certification (previously know as CO<sub>2</sub> neutral)
- 2 new ESPA certifications

## The Netherlands

**Operational achievements**

- 2 new car parks: Rietlandpark in Amsterdam and Museum Centrum car park in Groningen
- Renovation of IJDock car park in Amsterdam
- Expansion of Olympisch Stadion car park in Amsterdam

**Technical accomplishments**

- Structural upgrade in Haarlem Station car park
- 1046 charging points for electric vehicles

**Awards and certifications**

- Retention of “Taking Climate Action” certification (previously know as CO<sub>2</sub> neutral)
- 2 new ESPA certifications



## Poland

**Operational achievements**

- New Wyspa Spichrzów car park in Granary Island (Gdansk)
- New Kraków - KCM car park, adjacent tot the planned Krakow Music Centre
- New SPZOZ car park in Mińsk Mazowiecki

**Technical accomplishments**

- Smart thermal imaging in Gdansk Centrum to enhance safety
- 205 charging points for electric vehicles

**Awards and certifications**

- Retention of “Taking Climate Action” certification (previously know as CO<sub>2</sub> neutral)

## Romania

**Operational achievements**

- Lagoon City, surface parking lot in Bucharest
- Renovation of Bucur Obor car park in Bucharest

**Technical accomplishments**

- 16 charging points for electric vehicles

**Awards and certifications**

- Retention of “Taking Climate Action” certification (previously know as CO<sub>2</sub> neutral)







# Interparking's ESG journey

For over 60 years, Interparking has been designing, developing, building, acquiring and operating high-quality car parks in Europe. We are committed to achieving strategic Environmental, Social and Governance (ESG) objectives as we are convinced these will positively impact people (our internal and external stakeholders), the economy, and the environment. Our strategy supports the United Nations Sustainable Goals, an agenda that sets targets to be met by 2030 through ambitious but realistic goals.



**Interparking has a strong governance structure that aligns its operations with sustainability goals and ESG principles, ensuring accountability at all levels.**

A dedicated ESG Core Team within top management steers this strategy, integrating sustainability into strategic planning and decision-making, and embedding ESG considerations into key business operations and long-term objectives.

## Our ESG journey

We have started our ESG journey in 2012, beginning with the measurement of our carbon footprint in Belgium and were awarded the CO<sub>2</sub> neutral label consequently. Over the years, we have expanded the scope of our carbon footprint calculations, incorporating more countries and refining our methodologies.

Certified CO<sub>2</sub> neutral in 9 countries in 2015, we took a step further in our commitment the following year by investing in community projects aimed at combatting deforestation in Africa. Two years later, Interparking contracted the first green credit loan in Belgium. The payment conditions were determined by the achievement of environmental commitments which we achieved in 2020.

Improving air quality in cities is also one of the ESG strategic goals of Interparking. This is why, in 2019, we were the first car park operator to roll out “Lung in the City”, enabling us to reduce significantly the amount of fine particles in our operations (see p.56).

In 2020, we revised our greenhouse gas (GHG) calculation methodology. The new method led to a higher reported total emissions, prompting us to adopt a more ambitious emissions reduction plan. The following year, we signed a green Interest Rate Swap (IRS) with stringent environmental commitments and joined the Global Real Estate Sustainability Benchmark (GRESB).

**Interparking consistently outperforms its peer group average in the GRESB rating since 2021**

Evolution of Interparking's GRESB score (/100) vs. peer group over the years



Reporting to GRESB since 2021

2024 score change: +7 points

**Environment:** 22/24 pts  
**Social:** 47/48 pts  
**Governance:** 22/28 pts

**92/100**







This international assessment compares the ESG performances of actors in real estate sector. From our very first entry, we scored above the average of our peers and grew year after year, obtaining a score of 92% in 2024.

In 2022, we worked with global sustainability consultancy Environmental Resource Management (ERM) to identify the ESG topics most material to our business and stakeholders. Six priority topics (see blue frame p.45) were agreed via consultation with our valued stakeholders (employees, end users, shareholders, car park holders, suppliers, society) and members of Interparking management.

Entering 2023, we outlined specific ESG objectives and key performance indicators (KPIs) (see p.44) and, with the assistance of Southpole, we conducted a physical risk assessment to examine the potential impacts of climate-related events on our parking facilities.

In 2024, we expanded the analysis to transition risks and opportunities through a climate-related scenario assessment to evaluate the potential effects of the shift towards a low-carbon economy. We then prioritized these risks based on their likelihood (determined through scenario analysis, literature review, and stakeholder interviews).

Also in 2024, Interparking has attained South Pole's 'Taking Climate Action' label (previously known as CO<sub>2</sub> neutral certification) which includes external audit by Vinçotte and by PwC. Interparking is now mapping existing resilience actions for physical hazards that represent a high or very high risk for material assets. As resilience measures for carbon pricing risks, we will leverage existing decarbonisation plans which will be enhanced in the future with Interparking Net Zero Emission strategy.

### Double materiality assessment

In 2024, Interparking's Double Materiality Assessment (DMA) aligned with EFRAG guidelines was carried out by South Pole. This assessment, followed by a gap analysis, resulted in a comprehensive identification and prioritization of impacts, risks, and opportunities for Interparking across environmental, social, and governance topics. The exercise identified the following topics – the same as its parent company AG Insurance – as being material from either an impact or financial perspective:

- Climate change (E1)
- Own workforce (S1)
- Consumers and end-users (S4)
- Business conduct (G1)



### ESRS E1: Climate change

Climate change affects multiple aspects of Interparking's business model, bringing both opportunities and risks that impact operations, infrastructure, and investment considerations.

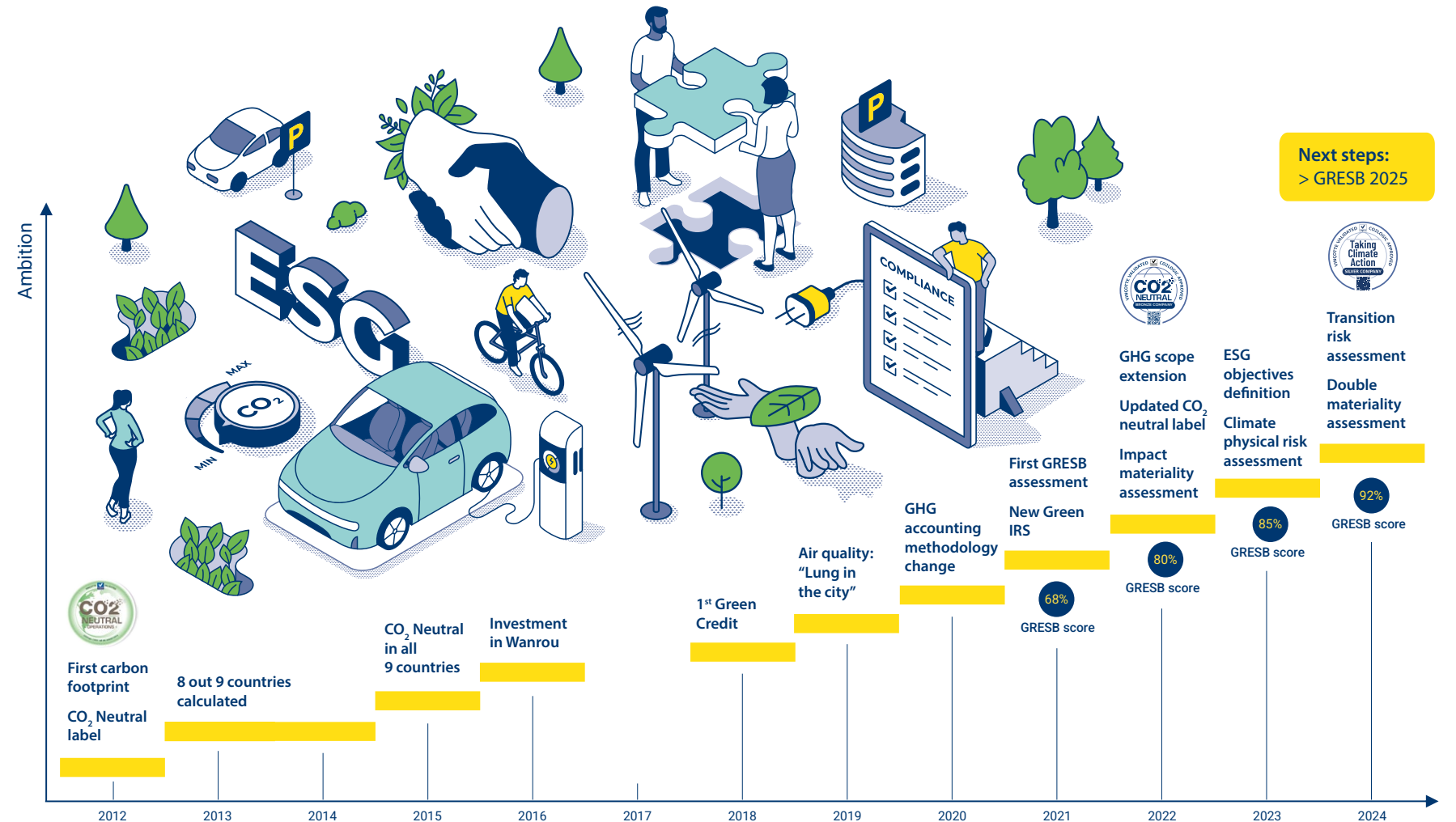
Interparking continues to focus on initiatives that support the shift towards a greener mobility. With the number of electric vehicles on the road projected to grow significantly, Interparking holds a strategic position to support this shift, especially in urban centres. The company is in a position to attract new low-carbon mobility users and is investing in expanding electric vehicle charging infrastructure at its off-street car parks.

However, this growth in the number of electric vehicles is also naturally leading to higher electricity consumption. The transport-related services sector is classified as a high-climate-impact sector, and electricity consumption is expected to rise as more charging points are rolled out. Although a significant portion of Interparking's electricity consumption is already green, grey electricity still accounts for a fraction of the energy it uses.

The construction sector, which is essential for Interparking's operations, is responsible for high GHG emissions globally owing to the use of materials that contribute to these emissions. However, the sector also offers opportunities through the use of low-GHG-emitting materials. Interparking addresses this by ensuring that low-carbon construction materials are used in the building of their facilities, which can lead to a reduction in GHG emissions.

Lastly, Interparking is aware of the risk from rising carbon prices under climate change regulations. Projected increases in carbon costs and additional reporting requirements are expected to elevate operational expenses, adding financial pressure through both direct carbon costs and compliance obligations.

Since 2015, Interparking has been actively measuring its carbon footprint, encompassing full Scope 1 and 2 emissions, as well as partial Scope 3 emissions (purchased goods and services, capital goods, fuel and energy related activities, waste generated in operations, business travel, employee commuting), to gain a comprehensive understanding of its environmental impact. Interparking's strategy to







reduce GHG emissions includes switching to green electricity contracts for the remaining offices and car parks, electrifying the car fleet, improving the business travel policy by fostering lower carbon options, improving waste sorting systems, and banning single-use items in all offices.

Interparking offsets all its calculated GHG emissions by supporting community projects, which aid in reducing deforestation and promoting sustainable cooking practices. This commitment to climate action has earned Interparking the “Taking Climate Action” silver label. Interparking has set the following targets related to climate change:

- Equip 12.5% of controlled off-street parking spaces with electric vehicle charging points by 2030.
- Keep the “Taking Climate Action” certification in all nine countries for scope 1 and 2 emissions and partial scope 3 emissions.



ESRS S1: Own workforce

Interparking attaches great importance to its own workforce. Investing in employee career development helps

Table 1: GHG emissions: Scope 1, scope 2, scope 3 and total emissions of Interparking

Scope 1 GHG emissions	
Gross Scope 1 GHG emissions (tCO2e)	2,049
Percentage of Scope 1 GHG emissions from regulated emission trading schemes (%)	
Scope 2 GHG emissions	
Gross location-based Scope 2 GHG emissions (tCO2e)	15,195
Gross market-based Scope 2 GHG emissions (tCO2e)	1,728
Significant scope 3 GHG emissions	
Total Gross indirect (Scope 3) GHG emissions (tCO2e)	4,536
1 Purchased goods and services	16
2 Capital goods	169
3 Fuel and energy-related activities (not included in Scope 1 or Scope 2)	2,837
4 Upstream transportation and distribution	-
5 Waste generated in operations	43
6 Business travelling	322
7 Employee commuting	1,148
8 Upstream leased assets	-
9 Downstream transportation	-
10 Processing of sold products	-
11 Use of sold products	-
12 End-of-life treatment of sold products	-
13 Downstream leased assets	-
14 Franchises	-
15 Investments	-
Total GHG emissions	
Total GHG emissions (location-based) (tCO2e)	21,780
Total GHG emissions (market-based) (tCO2e)	8,313

Note: “Total GHG emissions (market-based)” reconciles with the “Interparking” line in AG’s emissions reporting table.

workers feel valued and enhances their satisfaction and well-being.

To this end, Interparking has several policies that ensure high employee-wellbeing through favorable working conditions and compliance with applicable regulations. Interparking treats all employees with dignity and respect, regardless of their role, fostering a professional, courteous, and collaborative work environment.

The Principles of Good Conduct and the Fit & Proper Policy promotes diversity, equal opportunities and respect within its workforce. The company firmly opposes any form of discrimination based on gender, race, religion, political opinions or sexual orientation.

To enhance its capacity to improve ESG goals, Interparking ties employee performance evaluations to ESG-related objectives. Annual performance targets for management include specific, measurable ESG Key Performance Indicators, ensuring individual contributions align with broader corporate sustainability goals. These performance-linked targets come with financial incentives, such as bonuses based on achieving personal ESG objectives.



ESRS S4: Consumers and end-users

Building on its core provision of traditional parking spaces, Interparking has broadened its services to include a range of ancillary offerings. These additions address broader mobility needs and add value for customers.

Interparking places high importance on ensuring that its facilities are intuitive and accessible, thereby enhancing the overall ease of use for all customers. These enhancements further promote inclusivity by accommodating all users, including providing dedicated parking spaces for people with disabilities, who frequently use cars. The impact of improved car park facilities has proven to be positive, especially in terms of reducing the number of minor injuries often associated with parking accidents. In line with its core principles, Interparking also remains committed to delivering solutions that are both competitively priced and environmentally sustainable.

In 2024, Interparking launched a deep review of the Customer Complaints Management process through the

whole group. The contact points have been rationalized, the contact form available on the websites have been streamlined between countries and the general organization has been transformed to reflect a more product-based approach. Customers can use the contact form on the website to communicate any issues they encounter with Interparking products or during the payment process, as well as to submit data privacy requests.

Relatedly, the Customer Complaints Management Policy has been modified to integrate the new Key Performance Indicators and to implement a root-causes analysis procedure. Analyzing the major causes of complaints will improve the overall quality of the product portfolio. Interparking has set the following Key Performance Indicators:

- Customer Complaints: Total number of complaints not higher than 0,1% of all parking entries.
- Customer Complaints Within 5 working days, at least 75% of closed cases.

Interparking is also implementing “lungs in the city” in several car parks. Those are designed to improve air quality. These devices neutralize fine and ultrafine particles, which are potentially harmful to health when inhaled. These particles are collected, gathered, and

sent to a treatment center. As a result, the ambient air is cleared of 50 to 70% of particles, 40% of fine particles, and 20% of ultrafine particles in suspension. This initiative represents a significant investment in the health of our customers and our employees.



ESRS G1: Business conduct

Interparking aligns with the principles upheld by its parent company, AG, while also addressing specific impacts unique to its operations. Its central position within the car park industry allows it to exert a positive influence on urban mobility policies. This position also enables Interparking to collaborate with local authorities, supporting initiatives aimed at improving parking efficiency and sustainable mobility solutions. Consequently, Interparking contributes to shaping policies that enhance accessibility and mobility within urban areas.

Interparking firmly believes that ethical behaviour reflected in the Principles of Good Conduct, combined with operational efficiency, is the key to maintaining its reputation as a top-tier car park operator and ensuring long-term







profitability. Interparking refuses to engage with individuals or organizations involved in illegal or unethical activities, ensuring that all partnerships align with its core values. This commitment to ethical standards extends to relationships with subcontractors, suppliers, and advisors, where Interparking carefully selects partners that uphold its principles of integrity and responsibility, as it is stated in the Procurement Policy, the Supplier Code of Conduct and the Subcontracting Policy.

Interparking has an Internal Alert System Policy defining the principles applicable to whistleblowing, allowing to report suspected misconduct (including breaches to the Principles of Good Conduct), illegal activities, or public safety risks within Interparking. A specific and independent channel of communication has been created for the whole group. Alerts are being first reviewed via an independent law firm, ensuring confidentiality through the whole process. Whistleblowers receive a specific protection, the alert being confidential and even anonym, if chosen by the Whistleblower. The cases are being investigated by the Group Compliance Officer, assisted by the Compliance Committee. During 2024, employees have been trained on this topic to ensure accessibility to the Alert communication channel.



## Environmental

### Ambitions

- Facilitating the development of **green mobility** and advocating the development of multimodality
- Keeping our operations **carbon-neutral**
- Improving **air quality** in cities

### Goals

- 12,5% of controlled off-street parking spaces equipped with EV charging points by 2030
- +100% bike spaces in controlled car parks by 2035
- Carbon neutral in all 9 countries for scope 1,2, and partially carbon neutral for scope 3
- 100% of newly acquired corporate fleet to be electric as from 2035
- Increase the number of particle reduction systems by +25% by 2030

### Topics

- Green mobility
- Emissions management
- Air quality management



## Social

### Ambitions

- Promoting and protecting the **mental and physical well-being** of our employees
- Attracting, retaining, developing and rewarding our (future) employees
- Ensuring the **satisfaction** as well as the **health and safety** of car park users

### Goals

- Max. 7500 lost-time injuries & a LTIFR of max. 2500 and max. 72 total recordable injuries and a TRIFR of max. 24 in 2023
- Min 45% response rate of employees in employee satisfaction survey
- 95% of office employees receiving annual performance review starting from 2025
- Max of 0,0025% of car park users sustaining injuries
- 75% of car parks with a minimum of 3 stars out of 5 (Google reviews)

### Topics

- Employee health and wellbeing
- Talent attraction and development
- Car park users
- Diversity and inclusion
- Community engagement



## Governance

### Ambitions

- Conducting business in a **responsible and ethical manner**
- Treating the data** of our business, customers and employees **confidentially** and keep it safe from cyber-attacks.

### Goals

- 95% of new employees (car parks and offices) trained on policies linked to responsible governance as from Q1 2024
- One awareness communication a year on policies linked to responsible governance in every country as from 2024
- One awareness communication a year on Information security and Data Protection in every country as from 2024

### Topics

- Responsible governance, ethics and compliance
- Data security and Privacy

This section of the report highlights some of the progress we've already made on these topics.

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## Community Engagement

Our strategic goal: Engaging and forming partnerships with our local communities such as cities, railroad operators and airports to ensure their considerations and ideas are taken into account (e.g., consultations with cities to ensure sustainable urban planning, partnerships to support local retailers, actors of the social and cultural life).

Interparking has entered into a number of partnerships, not only with players in the mobility and transport sector, but also with local authorities and service provider so as to expand the range of products and services we can offer.

This commitment is also reflected in a number of corporate philanthropic and sponsorship initiatives in social, environmental, cultural and sporting areas.







Community Engagement: Education

# Interparking & Campus 19: partnering for purposeful digital inclusion



As a structural sponsor of Campus 19, Interparking plays a pivotal role in shaping a new era of inclusive tech education in Belgium. Their long-term support enables the campus to deliver cutting-edge digital training — entirely free of charge — to hundreds of students from diverse backgrounds, removing financial and social barriers to entry.

Campus 19 is part of the international 42 Network, a revolutionary coding school system with no teachers, no tuition fees, and a strong focus on peer-to-peer, project-based learning. In 2024 alone, 666 active students benefited from its radically inclusive model in Belgium. With 44% of learners previously unemployed, and 45% holding only secondary education diplomas or less, Campus 19 represents a powerful engine for social mobility — and Interparking helps drive it.

The impact goes beyond skills. Thanks to sponsors like Interparking, students receive not only technical training but also coaching in ethics, job readiness, and soft skills. Through strategic collaboration, Interparking and other partners help create opportunities for internships, employment, mentorship, and real-world projects — bridging the gap between education and the job market.

Interparking’s engagement also supports Campus 19’s broader ESG objectives, including gender equity through women-focused bootcamps and events, sustainable thinking via ethical tech initiatives, and accessibility through dedicated infrastructure and support programs. Their involvement in the newly formed Impact Council reinforces their commitment to responsible corporate citizenship and long-term societal impact.

By standing behind Campus 19, Interparking confirms its belief in a future where education is a lever for equity, innovation, and resilience — and where every student, regardless of background, gets a real shot at building a tech-driven future.

## Partnerships

As part of its commitment to corporate social responsibility, Interparking actively supports a range of organisations that contribute positively to society. Our sponsorship efforts focus on three key areas: Healthcare, Education, and Culture.

Through these partnerships, we aim to foster inclusion, wellbeing, and social development across the communities we serve.



### Healthcare & Social Support

- Hospitals**
- Fondation Saint-Luc
  - Fondation CHU St-Pierre
  - Fondation Saint-Jean
  - Fonds Erasme
  - Institut Jules Bordet

### Social

- A Song for Hope
- be.Source
- Belgium Kids Fund
- Cliniclown
- Infirmiers de rue
- Samusocial
- Missing Children Europe



### Education

- Campus 19
- El Amanecer
- Youthstart



### Culture

- Bozar
- Brussels Jazz project
- Concertgebouw Brugge
- Concours Reine Elisabeth
- Conservamus
- Festivita
- Ghent Festival van Vlaanderen
- Klarafestival
- Musée d'Ixelles
- Maison Maurice Béjar
- Smak
- Tapis de fleurs
- Théâtre Royal de la Monnaie







## Green mobility

# “Mobility is reinventing itself”

Our strategic goal:  
Facilitating green mobility (e.g., by rewarding drivers for using low-polluting vehicles, providing charging terminals for electric vehicles, and reserving parking spaces for shared cars) as well as advocating the development of multimodality by connecting our car parks to public transport, and bike hire points.



The last few years have seen the emergence of a number of innovations in the field of mobility with the aim of helping to achieve cleaner air and lower CO<sub>2</sub> footprint by reducing emissions. Hybrid and electric cars significantly reduce CO<sub>2</sub> emissions and fine particles in the atmosphere and these new modes of mobility require a tailored parking offering. To support the transition toward low-polluting vehicles, we are increasing the number of charging terminals for electric and hybrid vehicles in our car parks.

### Environmental commitment targets

After having contracted (in 2018) the first green credit loan in Belgium where-by payment conditions are determined by the achievement of environmental commitments, in 2020 Interparking had reached the two targets that had been set. In 2021, we therefore signed, with BNP Paribas Fortis, a new green IRS with the following environmental commitments spanning a five-year period:

- to maintain our “CO<sub>2</sub> Neutral” certification (undertaken by an independent and certified body) in all countries in which Interparking group operates
- to increase the amount of electrical vehicle spaces by 300 every year.



### Bike parking

While most of the car parks operated by Interparking have already been offering parking spaces dedicated to bicycles for many years, recent years have seen the implementation of a partnership contract with the City of Antwerp for the management of 32 car parks, 12 of which are dedicated exclusively to two wheels with a total of 756 parking spots for bikes. We also installed dynamic signage at the Bruges bicycle parking facilities to provide cyclists above ground with real-time availability

of spaces. Plus, the redevelopment of the Parking Loi facilities in Brussels features a complete floor dedicated to cyclists and cargo bike owners offering charging stations for electric bicycles as well as a maintenance workshop.

### Shared cars

In partnership with several major car-sharing operators we reserve spaces for shared cars in our car parks.





## Green mobility

# Enhancing fire safety in parking facilities

To address the evolving risks from electric vehicle (EV) charging stations, Interparking is making fire safety a key focus in its parking facilities. In collaboration with the Brussels Fire Brigade, the company launched in 2024 a comprehensive initiative aimed at enhancing fire prevention and response systems.

The project included fire simulations, a firefighter congress, and an exhibition showcasing cutting-edge fire safety technologies. It brought together key stakeholders to drive improvements in safety measures at both local and international levels.

## Large-scale fire drills

Over a three-month period, the Brussels Fire Brigade conducted intensive fire drills at the Monnaie car park. These exercises allowed firefighters to test their equipment and refine intervention protocols under real-life conditions, with particular attention to the risks posed by lithium-ion batteries in EVs. This initiative followed a series of smaller-scale drills held at Brucity Parking in 2023, expanding on the lessons learned and further refining intervention strategies.

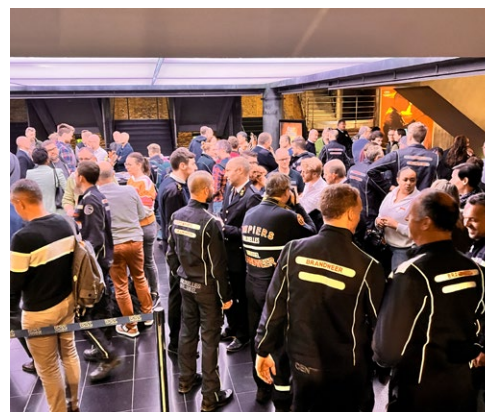
The drills simulated emergency scenarios to better understand fire dynamics in underground parking areas and

improve containment methods. They also provided an opportunity to evaluate existing safety measures, identify areas for improvement, and ensure better preparedness for actual incidents.

## Firefighter congress

On October 15, 2024, Interparking co-hosted a firefighter congress in collaboration with fire services from across Belgium. International experts from Norway, the UK, the Netherlands, and Switzerland also participated. The event focused on fire prevention, intervention strategies, and the latest advancements in firefighting technologies, fostering a collaborative approach to addressing fire risks in parking infrastructures.

The congress served as a key platform for knowledge exchange among emergency responders, industry professionals, and policymakers. It helped establish best practices for managing fire hazards in parking facilities, including



those related to EV charging stations, and contributed to enhancing fire safety standards across Europe.

## Industry exhibition

Parallel to the congress, Interparking organized a fire safety exhibition at Brucity Parking. Leading manufacturers and distributors showcased the latest fire prevention and suppression technologies, offering practical solutions to improve safety in parking facilities.

The exhibition provided a valuable opportunity for fire brigades and infrastructure operators to engage with equipment providers and explore new innovations in fire safety.

## International reach and impact

Although based in Brussels, the initiative had a far-reaching impact beyond Belgium. By involving international fire brigades and safety experts, the project reinforced its European dimension.

The congress also attracted representatives from cities where Interparking operates, along with insurance companies and facility managers. Their involvement highlighted the relevance of fire safety in parking infrastructures across multiple sectors, further expanding the initiative's influence and fostering greater collaboration within the industry.





## CO<sub>2</sub> Emissions Management

# “Reducing and offsetting emissions”

Our strategic goal: Keeping our operations carbon-neutral by minimising the emissions generated by our operations (as well as offsetting), by reducing our energy consumption (through initiatives such as the introduction of LED lighting systems) and by using renewable energy.



We use green energy and automation to avoid keeping lights on in car parks 24 hours a day



100 %  
Carbon neutral in all nine countries

Since 2015, Interparking Group's operations have been certified “Taking Climate Action” (previously known as CO<sub>2</sub> neutral) across all nine countries in which we operate. This certification was achieved by activating the following:

- firstly, we strive continuously to significantly reduce the CO<sub>2</sub> emissions generated by our operations;
- secondly, the Group is involved in a CO<sub>2</sub> offsetting project in partnership with the certification agency Co2logic.

### Reducing energy consumption

To reduce its energy consumption, Interparking is expanding the use of LED (Light Emitting Diode) lighting systems, installing low-energy ventilation mechanisms, and gradually renewing its vehicle fleet with low-pollution vehicles. LED lighting uses between six and 10 times less energy than traditional lighting. We also use green energy and automation to modulate lighting to avoid having lights on in car parks when no movement is detected. Nevertheless, emission reduction remains a material issue for us so we remain focused on our objectives, with particular focus on offsetting residual emissions.

**Interparking's operations are certified “Taking Climate Action” in all nine countries in which the Group operates**







## Sustainable economy

# Green loans

In 2018, Interparking took out a “green” loan; a loan with a cost that’s dependent on criteria linked to the firm’s environmental performance. This was a first in Belgium! BNP Paribas Fortis provided Interparking with the loan, of €80 million to finance its expansion. The interest rate was calculated based on two specific environmental indicators:

- to maintain our “CO<sub>2</sub> Neutral” certification (undertaken by an independent and certified body) in all countries in which Interparking group operates;
- to increase the amount of electrical vehicle spaces by 300 every year.

Based on this loan criteria Interparking was able to claim a discount of around 10% on the cost of the loan by meeting these conditions. In 2021, we signed a new green IRS for a five-year period (see p.49).



The interest rate of the new green IRS is calculated based on two specific environmental indicators:



30 %

Carbon footprint: to maintain our “Taking Climate Action” certification in all countries

+



+300

To increase the amount of electrical vehicle spaces by 300 every year





## Air Quality Management

# “Breath of fresh air in the city”

Our strategic goal: Improving air quality in cities in a direct way (by installing particle neutralisation systems) and indirectly (by reducing the time that car drivers spend searching for a parking space and by reserving spaces for shared and electric cars in our car parks).

Air quality is an extremely important issue for Interparking so we aim to purify the air in our car parks, for example by neutralising harmful particles and minimising the time car drivers spend searching for a parking space.

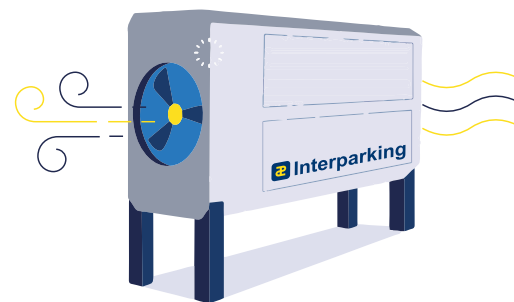
A first notable initiative was launched in April 2019 with the commissioning of a particle reduction system at the Beffroi car park in Namur, Belgium. Developed

## The air becomes better quality inside the car park than outside

in collaboration with Delft University of Technology in the Netherlands, this system uses the positive ionisation process to capture the fine particles present in the ambient air. As a result, the ambient air is cleared of 50% to 70% of particles, 40% of fine particles, and 20% of ultrafine particles. According to air quality measurement firm Airscan.org, thanks to the system installed at the Beffroi car park, the concentration of particles inside the car park is lower than the average levels recorded outside. This was the first system of this type for the Interparking Group and the first to be rolled out in Belgium. Since then, 135 systems have been deployed in our car parks.

70 %

The system can neutralize up to 70% of the particles present in the air





## Digitalised Mobility

# “Driving the transition towards smart mobility”



Our strategic goal: Improving the quality of our services through the development of innovative solutions that meet the needs of our end-users and car park holders (e.g. digitising payment, automatic number plate recognition, reservation and subscription services, tailored offers for electric and shared vehicles)

## Pcard+

In previous years, Interparking was delighted to be awarded Product of the Year for its Pcard+ offering following a survey by the independent firm Nielsen of some 10,000 randomly selected consumers, as well as more than 5,000 of its regular users. This sector-based award, using four criteria: attractiveness, innovation, purchase intention and satisfaction gave Pcard+ a remarkable rating of 4.6 stars out of 5. The license plate recognition feature linked to the Pcard+ account and the quality of the customer service were particularly appreciated by those surveyed.

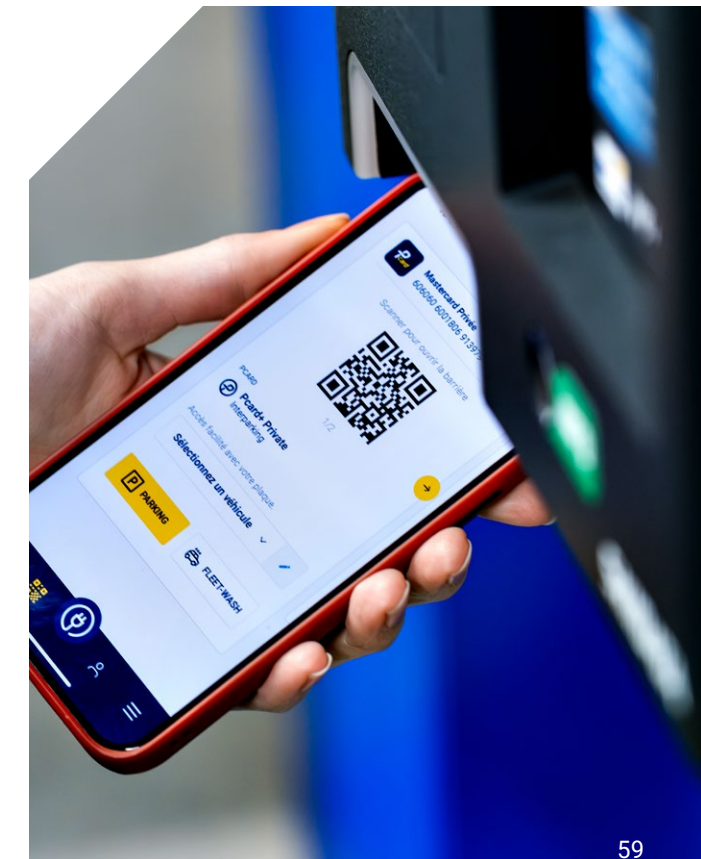


4,4/5

Pcard App rating in the stores

## Pcard App

After the success of the Pcard, a virtual version of the card as a mobile application was developed. In a few seconds, the user can register and link his or her licence plate number to their bank card. The user's car will be instantly recognised within the Pcard+ app network. The app also generates a QR-code required to open pedestrian access and provides a transaction history. Today, the users can charge their EV vehicles and consult in realtime the availability of charging stations within the app. This platform is being gradually rolled out in the various countries where Interparking is present.





## Employee Health, Safety & Wellbeing

# “Parking school: continuous improvement”

**Our strategic goal:**  
Promoting and protecting the mental and physical wellbeing of our employees by providing a safe work environment, implementing health & safety measures, and enabling employees to make informed decisions to achieve and maintain a healthy lifestyle.

Interparking offers its employees state-of-the-art training to ensure they can develop their skills and better respond to the changing requirements of our clients and the cities of tomorrow.

The Parking School plays a key role in developing talents at Interparking: internal mobility is possible. Further training has enabled staff members to advance in their career and take on new responsibilities. The staff training policy encourages regular training to enable high quality teams with training tailored for roles ranging from specialised blue collar worker through the functions of Controller towards Parking Manager. To celebrate success, the cycles of training courses provided result in two graduation ceremonies per year.

The Parking School program covers a range of topics, including safety procedures, conflict resolution, and communication skills. By investing in the professional development of our

employees, we are fostering a skilled and competent workforce that is able to deliver high-quality service while adhering to our ESG values.

As digital transformation and technology continue to evolve, the parking industry is facing new challenges that require companies to adapt and stay up-to-date with the latest developments.

This is particularly important in areas such as customer service, where new digital platforms are changing the way we interact with our customers. To address this challenge, we have incorporated training on digital tools and platforms into our “parking school” program. Our employees receive training on topics such as mobile payment systems, online reservations, and automated parking systems. This ensures that they are able to provide our customers with the best possible service and experience, while also contributing to our ESG values of innovation and sustainability.



# 6,199

course hours per year  
(on average)

In addition to digital training, we also prioritize soft skills training for our employees. We believe that effective communication, conflict resolution, and customer service skills are essential for providing a high-quality parking experience.

By investing in the professional development of our employees, we are building a workforce that is equipped to adapt to the changing needs of our industry and provide exceptional service to our customers.



**Further training has enabled staff members to get a meaningful job and gradually take on new responsibilities**





## Outlook

# Green mobility is possible

Self-driving cars is a challenge that we are proud to address successfully



The future is exciting for mobility with the regular emergence of new innovations that extend and encourage ever more environmentally-friendly modes of travel. Technologies are already providing solutions to try to tackle the planet's climate issues.

**Here at Interparking, to support a sustainable future, we will:**

- Continue to focus on multimodal initiatives: car parks connected to other means of transport, such as buses, trams, metros, bikes, trains and airports.
- Step up our efforts to improve air quality by rolling out the installation of particle neutralisation systems.

- Further roll-out number plate recognition where we can to facilitate speedy access to our car parks (automation reduces waiting times and unnecessary tailpipe emissions).

- Use Big Data to enable us to carefully consider the demand for charging terminals for electric vehicles and best meet the expectations of motorists.

- Prepare for the arrival of next-generation vehicles such as self-driving cars. These will present new challenges for us to embrace in order to continue to contribute towards more efficient and responsible mobility in and around large cities.





# Board of directors and management



**ROLAND CRACCO<sup>(1)</sup>**  
CEO

**EMMANUEL VAN GRIMBERGEN<sup>(4)</sup>**  
Director

**PIET COELEWIJ<sup>(3)</sup>**  
Director

**AMAND BENOÎT D'HONDT<sup>(5)</sup>**  
Director

**BART SAENEN**  
Director

**SERGE FAUTRE**  
Chairman

**MARC VAN BEGIN<sup>(2)</sup>**  
Director

**KAREL TANGHE**  
Director

**JAN JACOB VAN WULFFTEN PALTHE**  
Director

## Investment committee

Serge Fautré ■ Chairman  
Amand Benoît D'hondt<sup>(5)</sup> ■ Member  
Bart Saenen ■ Member

## Preparatory audit committee

Marc Van Begin<sup>(2)</sup> ■ Chairman  
Amand Benoît D'Hondt<sup>(5)</sup> ■ Member  
Bart Saenen ■ Member

## Nomination and remuneration committee

Serge Fautré ■ Chairman  
Karel Tanghe ■ Member  
Bart Saenen ■ Member

## Corporate management

Roland Cracco<sup>(1)</sup> ■ Chief Executive Officer  
Elisabeth Roberti ■ General Secretary  
Edouard de Vaucleroy<sup>(6)</sup> ■ Chief Financial Officer  
Arnaud Baijot ■ Head of Group M&A

(1) KINGS DALE CONSULTING SRL  
(2) MARC VAN BEGIN SRL  
(3) ADSUM AUXILIO BV  
(4) FROM 01/06/2024  
(5) AMAND BENOÎT D'HONDT SRL  
(6) ONLINE E.V. SRL

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# Management report

## on the consolidated accounts for the 2024 financial year

Dear Sir or Madam,

We have the pleasure of presenting to you the consolidated accounts of the Interparking Group as per 31 December 2024.

The 2024 results have improved compared to 2023 in terms of both revenue and EBITDA.

Overall, the Group's consolidated revenue, excluding non-recurring items, rose from € 543.9 million in 2023 to € 586.1 million, corresponding to, an increase of 8%.

The Group's consolidated EBITDA in 2024 amounted to € 241.7 million compared with € 229.9 million in the previous year, corresponding to, an increase of 5%.

The Group has invested more than € 175 million in its growth, mainly to complete major construction projects, acquire new car parks, extend its EV charging network, and reinforce its IT structures.

In Belgium, the Group has completed several construction and renovation

projects particularly in Namur and Brussels. It has also acquired as an asset deal, the Esplanade carpark in Ath, which provides a first establishment in Picardy Wallonia.

In Italy, the Group acquired the company Parking Bari, through asset deal, which owns 2 car parks in the Puglia region.

In France, the group won concession contracts in Cassis and in Brignoles and also finalised the construction of the station carpark in Menton. Those allowed to further strengthen the group's position in the south of the country. The past year also saw the reopening of the Pullman Tour Eiffel carpark in Paris after several years of renovation works.

Our Polish subsidiary continues to expand in Gdansk and Krakow.

In Germany, the Group now manage new car parks in additional small towns. The Group is also pursuing a program to renovate car parks in Bielefeld, Würzburg and Düsseldorf.

In the Netherlands, the main subsidiary bought a carpark in the center of Groningen at the end of the year.

In Spain, the Group won the tender to operate three top car parks of Madrid for a long duration. As a consequence, heavy refurbishment work of those car parks has been started. The Spanish subsidiary also purchased a carpark on the Ramblas in Barcelona.

Including new operations and considering expiring contracts, as of 31 December 2024, the Group operated 1,019 sites in 406 cities in nine European Union countries and managed close to 436,000 parking spaces. This compares to 1.009 sites and 433,000 parking places at the end of 2023.

The Group continued to invest to optimize the customers' digital experience. The digital version of the Pcard+, the Pcard App, continues to be deployed and modernised. It enables users to quickly identify which carpark to go to, depending on their points of interest, and replace the physical card by a

digital one directly accessible on the smartphone.

The number of Pcards grew by over 15% compared to 2023, further demonstrating the client expectations for digital products.

To reduce the impact of mobility on the environment, the Group promotes the Pcard as an intermodal tool compatible with public transport.

The Group continued investing to improve the quality of our car parks. By the end of 2024, 263 of the Group's car parks had been awarded the ESPA quality label granted by the European Parking Association (EPA), whereof 44 were "Gold" labelled. This is an increase of 8 car parks compared to the previous financial year.

To support the transition to low-polluting vehicles, Interparking is increasing the number of charging stations for electric and hybrid vehicles in its car parks. The number of parking spaces equipped with charging stations has

increased by more than 65% to reach 6,316 spaces on 31 December 2024.

The Group has been fully CO<sub>2</sub> neutral since 2015, thanks to its energy consumption savings and green energy supplies. In 2024, Interparking continued to invest to reduce the environmental impact of its activities. At the end of 2024, the Group had over 135 fine particle neutralisation units, which we call "Lungs in the city". We have also entered new "green" financing agreements that foresee lower interest rates if specific Environmental Social Governance (ESG) parameters are met.

Finally, the Group participates in the Global Real Estate Sustainability Benchmark (GRESB) since 2021. The GRESB is an international certification that evaluates and compares the ESG performance of stakeholders in the real estate and infrastructure sector. The Group obtained a score of 92%.

Net financial costs, were € 48.8 million in 2024, compared with € 39.8 million in 2023.

The Group's net debt excluding IFRS16 was € 956 million at the end of 2024. We also recently renewed several loans and are in negotiations for the renewal of the other credit lines maturing in 2025. As expected, our net debt to EBITDA ratio reaches 5.8 at the end of 2024.

Interparking limits the rate risk inherent to its financial debt via interest rate hedging instruments. In a volatile financial market characterized by instability and fluctuating interest rates, the Group is well protected by a debt that is 79% hedged against interest rate variations.

Profit before tax were € 53.2 million in 2024 compared to € 54.4 million the previous year. In 2024, the Group's profit attributable to the owners of the company was €31,3 million, compared with € 36.0 million in 2023.

Lastly, with respect to risk, the Group analyses and closely tracks changes in mobility which could potentially entail a risk for the operation of certain car parks. More specifically, the Group could be impacted by certain mobility

and parking trends, such as reductions in access to city centres, or the promotion of alternative transport means. The Group's development strategy is thus focused both on major European cities and other quality cities.

The Group anticipates and tracks these changes jointly with its "upstream" customers and aims, within this framework, to strengthen its collaboration with cities, notably through the promotion of parking guiding systems, the development of bicycle parking facilities, and proactive participation in the policy to move parking from the street to off-street car parks.

Aware of its social responsibility, the Group continued to support various social, cultural, and sporting initiatives during the past year.

On 16 October 2024, Interparking's shareholders, AG and APG, have reached an agreement with CriteriaCaixa to integrate Saba Infraestructuras into Interparking. Saba is a Spanish based player in the public carpark sector, with a presence in 9 countries. The

three partners will all become shareholders in Interparking Group, which will remain headquartered in Brussels. Interparking and Saba joining forces will allow Interparking Group to capitalise on the strengths and synergies of both companies and create a pan-European player in mobility solutions with a long-term vision.

In the newly combined entity, AG will remain the majority and controlling shareholder, alongside APG and CriteriaCaixa.

The closing of this transaction is subject to customary conditions including the approval of the European competition authorities.

No major event has occurred since the accounts for the 2024 financial year were closed that would be such as to have any significant effect on the Group's financial situation and results.

**Brussels, 27 February 2025**  
The Board of Directors







# Consolidated Statement of Financial Position

Assets				
(in € millions)				
As at	31/12/2024	31/12/2023	31/12/2022	31/12/2021
Intangible Assets Concessions	509,2	453,7	443,3	445,3
Intangible Assets Right of Use Assets	38,3	34,7	38,8	39,3
Intangible Assets Other	2,5	3,2	3,2	3,3
Property Plant & Equipment	996,9	912,5	846,5	836,5
Property Plant & Equipment Right of Use Assets	482,1	447,1	458,1	439,6
Financial assets	7,6	7,1	7,2	7,4
Investments in companies accounted for under the equity method	27,1	26,7	19,5	18,2
Other receivables	14,5	19,8	18,2	11,1
Deferred Tax Assets	4,6	4,7	4,6	4,3
Total non-current assets	2 082,7	1 909,5	1 839,3	1 805,0
Inventories	1,8	1,4	1,3	1,2
Trade receivables	55,8	51,9	39,2	35,8
Other receivables	43,4	37,2	31,8	28,5
Derivatives	6,1	16,5	29,5	0,7
Cash and cash equivalents	79,4	64,8	61,1	62,9
Total current assets	186,4	171,8	162,8	129,0
Total Assets	2 269,1	2 081,3	2 002,1	1 934,0

Equity and Liabilities				
(in € millions)				
As at	31/12/2024	31/12/2023	31/12/2022	31/12/2021
Equity				
Share capital	15,9	15,9	15,9	15,9
Share premium	38,7	38,7	38,7	38,7
Reserves	184,7	176,3	178,3	154,7
Retained earnings	171,6	198,8	198,5	164,2
Equity attributable to owners of the company	410,9	429,8	431,5	373,5
Non-controlling interests	19,3	18,6	18,2	17,5
Total equity	430,2	448,3	449,7	391,0
Liabilities				
Financial debts	874,6	731,1	721,0	220,6
Lease liabilities	487,1	451,2	448,1	434,0
Employee benefit	4,5	5,1	5,5	5,1
Provisions	3,9	4,0	4,8	4,3
Other liabilities	13,6	19,0	9,0	9,0
Deferred Tax Liabilities	55,8	61,0	67,0	60,3
Total non-current liabilities	1 439,4	1 271,3	1 255,4	733,4
Current tax payable	9,0	9,4	8,2	3,2
Financial debts	165,5	149,8	113,2	640,8
Lease liabilities	64,6	58,2	59,5	51,4
Employee benefit	10,5	10,4	10,3	9,8
Trade payables	86,1	79,8	66,7	68,0
Other liabilities	57,4	52,1	38,5	33,3
Derivatives	6,3	1,9	0,5	3,1
Total current liabilities	399,4	361,7	297,0	809,7
Total liabilities	1 838,8	1 633,0	1 552,5	1 543,0
Total Equity And Liabilities	2 269,1	2 081,3	2 002,1	1 934,0







# Consolidated statement of profit or loss

(in € millions)

For the period ended	31/12/2024	31/12/2023	31/12/2022
Revenue	586,1	543,9	481,4
Concession construction revenue	3,9	2,2	1,3
Operating expenses	(228,3)	(200,7)	(166,7)
Personnel expenses	(111,9)	(104,9)	(95,9)
Depreciation and amortisation	(144,7)	(139,2)	(127,9)
Tax & levies	(22,7)	(21,2)	(19,6)
Other income	14,5	10,6	12,1
Operating Profit	96,9	90,7	84,8
Financial income	1,7	4,9	1,9
Financial cost	(50,4)	(44,7)	(35,4)
Net financial costs	(48,8)	(39,8)	(33,5)
Share of profit of equity-accounted investees, net of tax	5,1	3,5	2,2
Profit before tax	53,2	54,4	53,5
Income tax expenses	(20,0)	(17,1)	(17,9)
PROFIT FOR THE PERIOD	33,2	37,3	35,6
attributable to the owners of the company	31,3	36,0	34,4
attributable to non-controlling interests	1,9	1,3	1,1
EBITDA	241,7	229,9	212,7

# Consolidated statement of comprehensive income

(in € millions)

For the period ended	31/12/2024	31/12/2023	31/12/2022
Items that will not be reclassified to profit or loss	(0,0)	0,6	0,2
Remeasurements of defined benefit liability (asset)	(0,0)	0,6	0,2
Items that are or may be reclassified subsequently to profit or loss	(11,1)	(10,7)	23,9
Cash flow hedges – effective portion of changes in fair value	(14,8)	(14,3)	31,3
Related tax	3,7	3,6	(7,4)
Total other comprehensive income for the period	(11,1)	(10,2)	24,1
Total comprehensive income for the period	22,1	27,1	59,7
Attributable to			
- Owners of the Company	20,2	25,8	58,5
- Non-controlling interest	1,9	1,3	1,1
Total comprehensive income for the period	22,1	27,1	59,7

\*Excluding Concession construction revenue







# Consolidated statement of cash flows

(in € millions)

As at	21/12/2024	21/12/2023	31/12/2022
Net income for the period (including non-controlling interests)	33,2	37,3	35,6
Depreciation and amortisation	144,7	139,2	127,9
(Decrease)/increase in provisions	(0,2)	(0,1)	0,5
Bad debt written off	(0,2)	0,5	0,5
Share of profit of equity-accounted investees	(5,1)	(3,5)	(2,2)
Net financing costs recognized	48,8	39,9	33,5
Current and deferred tax expense recognised	20,0	17,1	17,9
Cash flows from operations before tax and financing costs	241,2	230,3	213,8
Change in working capital (including non-current contract liabilities)			
(Increase)/decrease in inventory	(0,4)	(0,1)	(0,1)
(Increase)/decrease in trade receivables	(3,6)	(13,2)	(4,0)
(Increase)/decrease in other receivables	(2,0)	(5,5)	(3,3)
Increase/(decrease) in trade and other payables	11,0	22,0	(0,8)
Increase/(decrease) in contract liabilities	(5,4)	9,9	0,0
Taxes paid	(20,9)	(18,1)	(10,2)
Interest received	0,8	0,7	0,7
Interest paid (leases)	(19,3)	(18,2)	(16,1)
Interest paid (non-lease related)	(40,0)	(30,8)	(17,7)
Dividends received from companies accounted for under the equity method	4,8	1,7	1,4
Cash flows (used in)/from operating activities	166,2	178,7	163,8

(in € millions)

As at	21/12/2024	21/12/2023	31/12/2022
Purchases of intangible assets (concessions)	(86,1)	(41,3)	(17,7)
Purchases of intangible assets (other intangibles)	(0,6)	(0,8)	(0,4)
Purchase of property, plant and equipment	(134,7)	(87,7)	(61,7)
Proceeds from the disposal of PPE and intangible assets	2,3	0,3	0,9
Free cash flow (after investments)	(218,9)	(129,5)	(78,9)
Proceeds from credit institutions and other borrowings	177,5	182,0	54,4
Repayments of credit institutions and other borrowings	(18,5)	(135,2)	(81,6)
Repayments of lease liabilities	(60,2)	(62,6)	(55,6)
Payment of provisions	(0,6)	(0,7)	-
Proceeds from/(repayments of) hedging instruments	9,1	7,0	(0,1)
Investment in equity accounted entities	-	(5,4)	(0,3)
Loans issued to equity accounted investees and other parties	1,2	(1,6)	(7,1)
Proceeds from disposal of financial assets	(0,5)	0,1	0,2
Dividends paid	(40,3)	(29,2)	-
Other	(0,6)	(1,0)	4,0
Net cash flows (used in)/from financing activities	67,1	(46,7)	(86,2)
Other changes (including impact of exchange rate movements)	0,2	1,3	(0,6)
Net change in net cash position	14,5	3,8	(1,9)
Net cash and cash equivalents at beginning of period	64,8	61,1	62,9
Net cash and cash equivalents at end of period	79,4	64,8	61,1







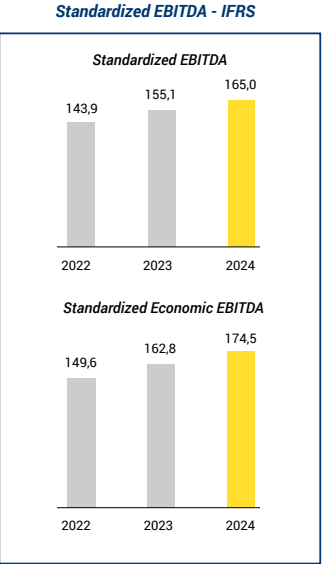
# Appendices to the consolidated accounts

Consolidation structure		Group's right	
I. List of Group companies under global consolidation			
Servipark International S.A.	Brussels	100.00%	BE 458 245 915
Serviparc S.A.	Brussels	100.00%	BE 441 030 096
Uniparc Belgique S.A.	Brussels	100.00%	BE 427 825 725
Beheercentrale N.V.	Antwerp	100.00%	BE 406 391 002
Parking Palais de Justice Namur S.A.	Brussels	100.00%	BE 713 773 213
Interparking – Vesting S.A.	Brussels	100.00%	BE 713 600 987
Parking Roosevelt N.V.	Antwerp	87.75%	BE 406 715 456
Parking 2 Portes S.A.	Brussels	75.00%	BE 403 317 486
Parking Entre-2-Portes S.A.	Brussels	75.00%	BE 546 547 389
Interparking France S.A.	Paris	100.00%	
Interparking Services S.A.S	Paris	100.00%	
Uniparc Cannes S.N.C	Paris	100.00%	
Solopark S.A.S	Nîmes	100.00%	
Servipark France S.A.S.	Paris	100.00%	
Société du Parc Sulzer S.A.S	Nice	100.00%	
Park Alizés S.A.S.	Paris	100.00%	
Menton Parc Auto S.A.S.	Paris	100.00%	
SCI Parkings 132	Paris	100.00%	
Versailles Parc Auto S.A.S.	Paris	100.00%	
Montauban Parc Auto S.A.S.	Paris	100.00%	
Société Mantaise de Stationnement SAS	Mantes la Jolie	100.00%	
Cassis Parc Auto	Cassis	100.00%	
Brignoles Parcs Auto SAS	Brignoles	100.00%	
Interparking Nederland B.V.	Rotterdam	100.00%	
Parking & Protection B.V.	Rotterdam	100.00%	
Interparking Producten & Diensten B.V.	Rotterdam	100.00%	
Interparking Italia S.R.L.	Venice	100.00%	
Interparking Servizi S.R.L.	Venice	100.00%	
SIS S.R.L.	Corciano	100.00%	
Interparking Prodotti & Servizi S.R.L.	Venice	100.00%	
Caltanissetta Hospital Parking S.R.L.	Venice	100.00%	
Project Parcheggi Recanati S.R.L.	Venice	99.00%	
Interparking Roma S.R.L.	Venice	80.00%	
Interparking Bari SRL	Venice	100.00%	
New Linate Parking S.R.L.	Venice	65.00%	

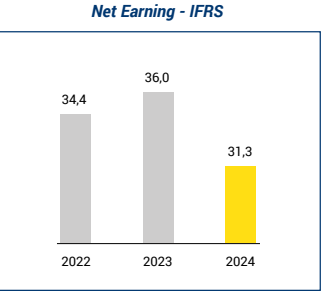
Consolidation structure		Group's right	
I. List of Group companies under global consolidation			
Centre 85 Parkgaragen und Immobilien GmbH	Berlin	100.00%	
Servipark Deutschland GmbH	Berlin	96.62%	
Contipark International Parking GmbH	Berlin	94.00%	
Contipark Parkgaragen GmbH	Berlin	93.10%	
Contipark Parkgarage Marienplatz München GmbH	Berlin	93.10%	
Contipark Parkgarage Kurhaus Wiesbaden GmbH	Berlin	88.36%	
Servipark Austria GmbH	Salzburg	98.49%	
Contipark International Austria GmbH	Salzburg	96.92%	
Ö Park Garagen GmbH	Vienna	96.92%	
Optimus Parkhausverwaltungs GmbH	Vienna	96.92%	
Optimus Parkhausverwaltungs GmbH & Co KG	Vienna	96.92%	
Villacher Parkgaragen GmbH & Co KG	Salzburg	96.92%	
Parking Wawel S.L.	Barcelona	100.00%	
Interparking Hispania S.A.	Barcelona	98.24%	
P-APP & Web Servicios Digitales S.L.U.	Barcelona	98.24%	
Interparking Lleidatana S.A.	Lleida	92.12%	
Alpha Parking S.R.L.	Bucharest	100.00%	
Interparking Produse & Servicii S.R.L.	Bucharest	100.00%	
Sc Square Parking S.R.L.	Bucharest	98.24%	
Interparking Polska sp. z o.o.	Warsaw	100.00%	
Interparking Produkty I Usugli sp. z o.o.	Warsaw	100.00%	
III. List of group companies valued by the equity method			
Strandweg Parking B.V.	Rotterdam	50.00%	
Interparking San Raffaele Holding spa	Venice	50.00%	
Interparking San Raffaele S.R.L.	Venice	50.00%	
GKSD Interparking spa	Venice	50.00%	
Aparcamiento Parque Santurtzi S.A.	Santurtzi	49.12%	
Aparcamientos Plaza de Euskadi y Ametzola S.A.	Bilbao	49.12%	
DB BahnPark GmbH	Berlin	46.06%	
Mc Parking	Berlin	47.00%	

## Key figures in €m

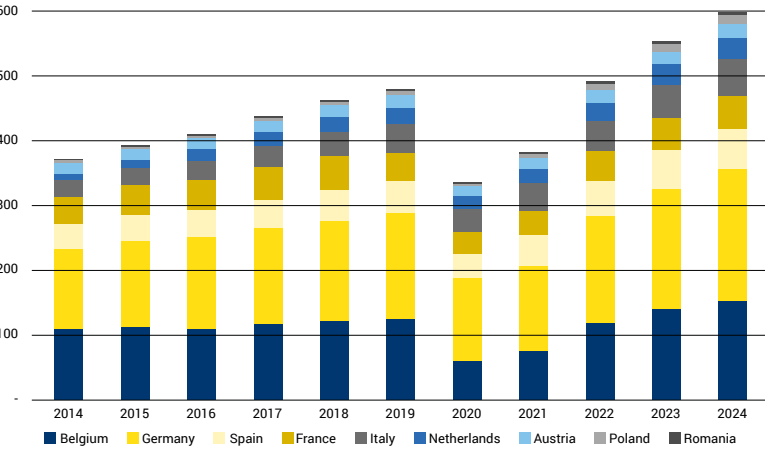
Figures in IFRS



Net Earning IFRS



## Recurrent Turnover in €m



Scan to access to the full financial statement





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