

## FOREWORD FROM UCI PRESIDENT DAVID LAPPARTIENT

Cyclists worldwide dream of wearing the rainbow jersey of UCI World Champion, a distinction that goes to only the very best of our sport.

Each year, track's Junior athletes have just one chance to win that precious jersey: at the UCI Junior Track World Championships.

The UCI Junior Track World Championships are the discipline's leading annual event for Juniors and are much awaited by athletes and fans alike. To perform to their best, the athletes need to be sure that they can compete in the best possible conditions, which is why the role of the event's host is so important.

The UCI greatly appreciates the interest and commitment shown by potential organisers. In bidding to host the UCI Junior Track World Championships, you have already demonstrated your wish to invest in the future of this discipline and I thank you sincerely for that.

To help simplify the bidding process, we have prepared this concise, practical guide that was prepared after consultation with our various partners. Our aim is to help potential hosts compile a watertight candidature file that contains all the required elements, for example concerning the competition site, infrastructure, transport, emergency services, accessibility etc.

This bidding guide also answers frequently asked questions such as: What commitments do candidate organisers make? What services does the UCI offer? What are our obligations? What about scheduling and deadlines?

I wish you the best of luck in your bidding procedure and hope that we will be able to come to your city or region with an edition of our UCI Junior Track World Championships.



**UCI** President



Track is the only cycling discipline to have its own totally separate World Championships for Junior athletes: the UCI Junior Track World Championships.

Since then, the UCI Junior Track World Championships have been held in many different countries on all five continents, demonstration of the international appeal of this discipline.

The UCI Junior Track World Championships have become a prestigious springboard for future Elite champions. Many teenagers who have graced the podiums at the Junior World Championships have gone on to shine at the Elite UCI Track World Championships and Olympic Games.

Speed, excitement and intensity are the DNA of track and Junior racing is no exception. More than just a sporting event, it is a true show for the many spectators attending.

The diversity of the event attracts a large audience, with endurance and sprint, individual and team races ensuring an electric atmosphere throughout. The grandstand's proximity to the track brings the public to the heart of the event.



1975 FIRST UCI JUNIOR TRACK WORLD CHAMPIONSHIPS



FUTURE ELITE CHAMPIONS



SPEED & INTENSITY

UCI JUNIOR TRACK WORLD CHAMPIONSHIPS HOST CITIES:

2025 : Apeldoorn (NED) 2030 : Brisbane (AUS)

2026 : Heusden-Zolder (BEL) 2031 : Trentino (ITA)

2027 : Haute-Savoie (FRA)

2028: Asuncion (PAR)

### THE ADVANTAGES OF HOSTING A **UCI EVENT**

Hosting a UCI event will help a city to achieve economic, touristic and **social** objectives.

According to UCI experience, the most efficient strategy is to host several events over 3-4 years to create a link between cycling and the city.



**BOOST** THE REPUTATION OF YOUR REGION



**SHOWCASE** YOUR INITIATIVES FOR DEVELOPING THE BICYCLE



**INCREASE LOCAL ECONOMY ACTIVITIES** 



**INTERNATIONAL MEDIA COVERAGE WILL BOOST** THE REPUTATION OF YOUR REGION OR CITY



PROMOTIONAL PLATFORM FOR YOUR CITY/REGION



### SPORT & COMPETITIONS **IN NUMBERS**



**5 DAYS** OF COMPETITION



~260 ATHLETES FROM ~45 NATIONS



#### 11 DISCIPLINES

- TEAM SPRINT
- 1KM TIME TRIAL
- INDIVIDUAL PURSUIT OMNIUM
- TEAM PURSUIT
- KEIRIN
- INDIVIDUAL SPRINT
   POINTS RACE
  - MADISON
  - SCRATCH RACE

  - ELIMINATION (FROM 2021)



## MEDIA IN NUMBERS



### RESPONSIBILITIES

SERVICE PROVISION	ORGANISER	UCI
Organisation of the UCI Junior Track World Championships	<b>√</b>	
Coordination of UCI Junior Track World Championships		<b>√</b>
Practical Organisation Guide		<b>√</b>
Staff before, during and post event	✓	<b>√</b>
UCI Technical Delegate		<b>√</b>
Commissaires' Panel		<b>√</b>
UCI Junior Track World Championships label & guidelines		<b>√</b>
Press service and worldwide promotion of the event	<b>√</b>	<b>√</b>
Marketing implementation (backdrops, UCI &OC partners boards and paintings, etc.)	✓	
Event infrastructures and event backdrops	<b>√</b>	
Implementation of UCI partners	✓	
Implementation of OC partners	✓	
'One-year to go' presentation at the preceding World Championships	✓	
Accreditation system and delivery	<b>√</b>	
TV production	Cf. appendix D	
Timekeeping and TV graphics	<b>√</b>	
Organisation of anti-doping controls and its related costs	<b>√</b>	<b>√</b>
Post-event reports	✓	
UCI World Champion jerseys & medals		✓
Visa for all stakeholders of the event	<b>✓</b>	War Marin

## ORGANISER REVENUES



100% OF VIP HOSPITALITY SALES (EXCEPTION UCI VIP TICKETS)



**100% OF FOOD** & BEVERAGE ON SITE



100% OF TICKETS SALES OF THE EVENT



**100% OF RENT** OF SPACES FOR EXPO AREA (EXCEPTION OF THE UCI PARTNERS)



100% OF OFFICIAL **PROGRAM SALES** 





100% OF ONSITE MERCHANDISING SALES (subject to agreement with the UCI official merchandiser)



### BIDDING PROCESS CHRONOLOGY: A ONE YEAR CYCLE







JUNE CONTRACT SIGNATURE



#### **SEPTEMBER**

VOTE OF THE UCI MANAGEMENT COMMITTEE AND PRESENTATION TO UCI CONGRESS

### **BIDDING DOCUMENTS:** CONTENTS & REQUIREMENTS

#### 1. GENERAL PRESENTATION OF THE HOST REGION **GEOGRAPHICAL LOCATION**

- Accessibility
- Connections to the network
- Proximity to airport
- Visa procedure and costs
- Accommodation capacity (hotels etc)
- Parking facilities

#### 2. INFRASTRUCTURE OF THE VELODROME

- Plan of the velodrome
- Description of the velodrome
- Facilities available in the velodrome
- Access

#### 3. SCHEDULE

#### 4. OFFICIAL HOTEL

#### 5. SAFETY

- Medical plan including ambulances, evacuation procedure, hospital, location of the medical post in the velodrome and the medical room
- Safety plan for the public.

#### 6. DETAILED BUDGET BUDGET

(use the UCI template in Appendix K)

#### 7. SUPPORT & APPROVALS

- · Letter of support from the host National Federation
- Letter of approval from the local authorities
- Presentation of the Organising Committee, including any previous experience

### **UCI MANAGEMENT COMMITTEE DECISION:** CRITERIA

#### **EVENT DELIVERY**

- · Logistics: accessibility of the area
- Legacy / cycling development plans
- Overall event sites

#### SPORT ATTRACTIVENESS

- Spectators & atmosphere expected
- UCI geographical strategy
- Cycling development

#### **FINANCE**

- Financial Guarantee
- Provisional budget including the UCI fees
- Economic opportunities

#### **RESOURCES**

- Political risk: stability elections
- Relations with UCI: multi-year events plan
- Organiser experience
- Stakeholders' commitment



# APPENDICES

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## APPENDIX A : BUSINESS MODEL

The UCI proposes business models that can adapt to the local economic environment. Transparency and flexibility are key elements in the relations between the UCI and the organisers.

UCI FEE PER EDITION: CHF 90,000.-

#### **BANK GUARANTEE**

The UCI may request a bank guarantee equivalent to 20% of the contract amount will be requested 60 days after the awarding of the event and will remain in place until 180 days after the last day of the Championships.

#### **CONTRACT SIGNATURE**

The contract must be signed by the city or the region where the event will be organised. The Organising Committee or the National Federation may also cosign the contract.

# APPENDIX B : EXPENSES COVERED BY THE UCI

#### THE UCI COVERS THE FOLLOWING EXPENSES

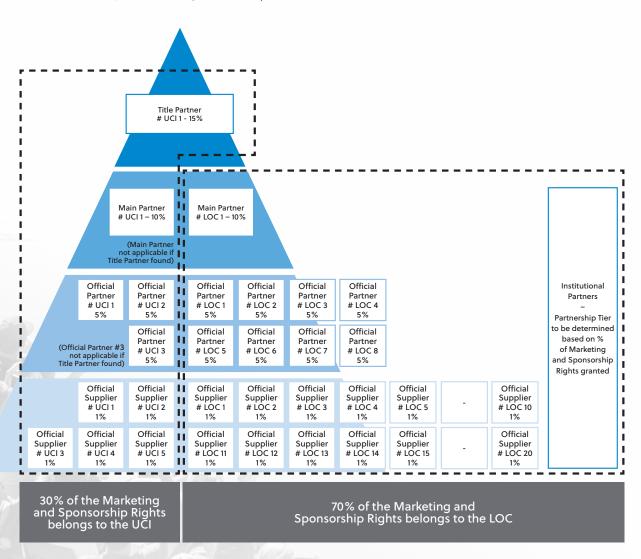
- Presence and travel of the UCI, ITA staff and Officials: Doping Control Officers, International Commissaires, Technical delegate, Implementation staff, Timing staff, UCI Doctor and UCI staff\*
- · Site visits
- · Medals and World Champion jerseys
- Prize money
- Blood tests and anti-doping analyses performed by an accredited World Anti-Doping Agency (WADA) laboratory
- UCI partners' dedicated branding
- Photographers & TV broadcasters bibs
- · One international announcer
- UCI flags and UCI banners

\*Please note that the costs associated with potential visa procedures are to be borne financially by the Organiser.

# APPENDIX C: MARKETING AND SPONSORSHIP RIGHTS

#### PERCENTAGE OF VISIBILITY AND MARKETING STRUCTURE

70% of visibility for the Organiser as per the structure below.



The structure is composed of 4 different tiers which the UCI's and Organiser's commercial and institutional partners will feed into.

These tiers will be reflected accordingly in all the event's communication and visual material. The digits indicate the potential number of partners (of both the UCI and the Organiser) at each level. The percentages represent the approximate share of marketing and sponsorship rights each level will be entitled to.

#### **RESERVED PRODUCTS/SERVICES CATEGORIES**

The UCI reserves the following products/services categories for its partners. Please kindly note that the below categories are subject to contract renewals and may be subject to changes. A detailed overview may be provided by the UCI upon the Organiser's request.

- Timepieces and all kind of watches (digital and analogue), as well as all wrist worn devices which incorporate timing as a function of the device such as smartwatches or activity trackers, clocks, countdown clocks, jewellery pieces with a time piece included as well as any other equipment where timing is a function of the device, timing, timing system, scoring and scoreboard equipment;
- Bicycle-shoes, bicycle components, pedals, rims, wheels, handlebars and stems (except forks, saddles, feeding bottles and tyres), connected cycling components (solely limited to the list of products herein and power meters); e-components (motor, drivetrain, switch unit, computer display and battery)
- All kind of specific / technical cycling clothes, namely cycling jerseys, bib shorts, gloves, socks, caps, skinsuits, thermos vests and raincoats;
- IT (anything related to data processing including computing technologies, hardware, software, network providers, etc..)

In addition, the Organiser agrees not to enter into any partnership with any tobacco manufacturer, companies producing pornographic products, spirits, or sport betting companies (some categories are prohibited and others tolerated under certain conditions by virtue of articles 1.1.008 to 1.1.090 of the UCI Regulations).

#### **ORGANISER'S PARTNERS**

Outside of the reserved products/services categories, the Organiser is free to negotiate with partners in other products/services categories, provided that the exclusive rights of the UCI partners are scrupulously respected. The Organiser's partners are subject to the UCI's approval before the Organiser and the partner enter into an agreement.

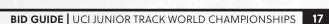
#### MARKETING AND SPONSORSHIP INVENTORY

The UCI World Championships offer its partners clear visibility through the event marketing and sponsorship inventory. Please see below a non-exhaustive list of the key items.

- Outside ring boards (perimeter boards)
- · Infield banners and branded items
- Backdrops and structures
- Track stickers and paintings
- Official communications (programme, result list, etc.)
- Public announcements by speaker
- 30-second clip played on giant screen
- Digital visibility
- Expo area
- Event tickets
- VIP hospitality

#### IMPLEMENTATION OF VISIBILITY

The Organiser is responsible for the implementation of its own and the UCI partners' signage in, on and around the track. The appointed implementation team(s) will be piloted by the Marketing representatives of the Organiser and of the UCI.



# APPENDIX D: TV PRODUCTION & ELECTRONIC MEDIA RIGHTS

#### **TV PRODUCTION**

Television production is not compulsory. Nevertheless, if the Organiser wishes to invest in a TV production, the Organiser should liaise with UCI to set a discussion with its distribution partner in first place.

#### **ELECTRONIC MEDIA RIGHTS**

The UCI is the sole and exclusive owner of all Electronic Media Rights in the widest sense of the term, including any media rights within the territory of the World Championships (Host Country Rights). Host Country Rights acquisition by the Organiser can be discussed together with the television production.

**NOTE:** the above model reflects the current situation but is subject to contract renewal between UCI and its distribution partners (currently EBU for Europe only & IMG).

BID GUIDE UCI JUNIOR TRACK WORLD CHAMPIONSHIPS

## APPENDIX E : **EVENT MERCHANDISING**

The event merchandising includes all merchandising products carrying the event logo.

The event merchandising can be a source of revenues for the Organiser but it generates also an important workload and can be a source of financial risks for the Organiser.

To make the Organiser's life easier, the UCI has launched a merchandising program: an official partner has been appointed by the UCI and it offers a range of products ready to be ordered.

The UCI official partner will have the exclusivity on the production of the merchandising items: all event merchandising orders have to be addressed to the UCI official partner.

The Organiser owns 100% of the distribution of the event merchandising onsite and will retain 100% of the onsite sales revenues (with the exception of the below reserved categories).

The UCI and the Organiser will discuss the possible distribution channels and opportunities.

#### PRODUCTS EXCLUSIVITY - CYCLING CLOTHES AND WATCHES

The UCI official partners for the categories "cycling clothes" and "watches" have been granted the respective exclusivity in relation to the production of cycling clothes and, watches merchandising.

Consequently, the Organiser is obliged to produce any cycling clothes, or watches for its event merchandising via the relevant UCI supplier.

## APPENDIX F: COMMUNICATION & **PROMOTION**

The Organiser will have to ensure the promotion of the event, via a Communication and Promotion plan to be defined in collaboration with the UCI. The UCI will also promote the event on its owned platforms and channel. Visuals and contents coming from the Organiser for both above / below-the-line communication will be validated by the UCI.



The VIP hospitality is a significant opportunity to generate revenues for the Organiser. The UCI family should have access to the highest level of hospitality.

50 hospitality tickets / day shall be delivered to the UCI.

All VIP revenues, UCI hospitality tickets excluded, are for the Organiser.



## APPENDIX H: SPORTS REQUIREMENTS

#### THE FOLLOWING INFRASTRUCTURE IS REQUIRED

- Category 1 or 2 velodrome homologated by the UCI including the facilities mentioned in the UCI regulations.
- grandstands to accommodate the public, VIPs, athletes not competing when possible, TV commentary positions if required
- adequate changing rooms for male and female
- enough toilets for the public, staff, athletes, etc.
- rest lounge for athletes if enough rooms are available in the facility
- various premises (Organiser permanence, UCI, medical room, commissaires, confirmation of starters & team managers'meeting rooms, doping control station, media area, etc.)
- electricity (cabling and power supply)
- giant screen for images (optional) in addition to the scoreboard
- barriers and signposts
- free car parks (press, officials, sponsors, teams, organiser)
- enough car parks for the public
- public transport
- public refreshment
- security for the public, competitors, officials, etc.
- fire service procedure
- a reliable high speed internet connexion for the various actors
- fire service procedure
- etc.

# APPENDIX I : UCI OFFICIAL HOTEL AND MEETINGS

The official hotel for the UCI Junior Track World Championships provides accommodation for the members of the UCI Management Committee, as well as UCI guests, UCI staff and officials and ITA staff and officials.

The Organiser must ensure the availability, quality of services and prices of the official hotel from the time of compiling the candidature. The UCI is responsible for selecting the hotel upon the proposal of the Organiser.

#### **HOTEL STANDARD**

- The hotel must be a high-quality tourist hotel (four stars or higher).
- The minimum reservation for the UCI is 20 rooms for 140 nights.
- 15 officials will be entitled to a full board accommodation.
- Parking for UCI officials and guests is provided free of charge.
- Local transportation (airport- official hotel venue) with ca. 9 vehicles for dedicated groups and a daily shuttle running between the official hotel and the velodrome.

#### **OFFICIAL DINNER**

• The Organiser can arrange an official dinner. The date of this dinner and the list of guests are established in close collaboration with the UCI.

## APPENDIX J : ANTI-DOPING REQUIREMENTS

The UCI Junior Track World Championships are subject to doping controls according to the UCI Anti-Doping Rules. The International Testing Agency (ITA), the independent entity in charge of operational activities of the UCI Anti-Doping programme, will appoint two or more Doping Control Officers (DCOs). Please refer to the ITA's instructions for further details.

ITA will be responsible for the cost of the DCOs daily allowances and travel arrangement to the event. All costs related to accommodation, catering and individual transportation during the event for the DCOs, are borne by the organiser.

The UCI is responsible for the cost of the sample analyses carried out in an accredited World Anti-Doping Agency (WADA) laboratory. The relevant Laboratory will be confirmed by the ITA in due time. However, the cost of the transport of the samples to the laboratory is borne by the Organiser. Organiser shall assist the ITA and the DCOs with the transport of the samples.

#### SAMPLE COLLECTION PERSONNEL

The Organiser is also responsible for all practical aspects of the controls and shall provide the DCOs with the following:

- Male doctor or male nurse & female doctor or female nurse: assigned solely for the anti-doping controls (please note it cannot be the race doctor).
- Chaperons: one chaperon per rider to be tested (shall be of the same gender as the rider).
- Assistant: is required to assist the DCOs before and during the event and act as the liaison with the Organiser.

#### DOPING CONTROL EQUIPMENT

Doping kits and ITA forms are provided by the ITA.

#### DOPING CONTROL STATION (DCS)

The DCS shall be equipped in such a way to facilitate the running of the controls, be located in the immediate vicinity of the finish line and shall be clearly signposted from the finish line. Privacy of the riders shall be respected. The Organiser shall designate an official to monitor the entrance to the DCS, and only allow people involved in doping controls to enter. The DCS should be lockable.

The DCS shall be heated or climatized, large enough, solely used for anti-doping purposes and shall include a waiting room, two administration areas including lavatories in each for the passing of the sample.

Finally, a place must be provided at the infield to enable DCOs to follow the races and instruct the chaperons when required.



The budget template can be downloaded in Excel table format from *this link*.

The budget template provides an indicative overview of usual revenues and expenses based on past events. If necessary, it can be amended.

## APPENDIX L : **EVENT LEGACY**

#### **DEVELOPING CYCLING IN YOUR CITY**

Hosting a UCI event provides the perfect platform for promoting the development of cycling in your city.

- Do you want to promote your region/city as a bike-friendly environment?
- Do you wish to develop tourism in your area and encourage your citizens to use bikes as a means of transport?

Hosting a UCI event will provide a concrete translation of your ideas and plans. The UCI can support you as you build a strategy to develop cycling: we can provide you with ideas and benchmarks from successful initiatives around the world to help you to reach your goals.

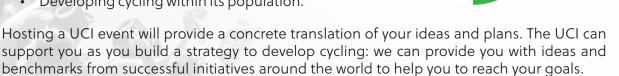
We share the same target: to develop cycling!

Cycling is more than a sport, it is the answer to many concerns of our society: public health, environment, traffic...

#### **UCI BIKE CITY LABEL**

In order to promote cities and regions that invest in cycling, the UCI has created a "UCI Bike City Label". This label will distinguish cities active in two areas:

- Hosting a UCI event
- Developing cycling within its population.



The city/region will be entitled to use the label over a five-year period.

The label will be awarded each year during the UCI Road World Championships. A communication plan dedicated to the winners will be established through the UCI's various communication channels.



## APPENDIX M: SUSTAINABILITY

The UCI has the vision to make cycling one of the world's most sustainable sports and promote the bicycle as a key transport mode in combating climate change, improving population health and building a more sustainable future for all.

We invite all organisations operating within the sport of cycling to sign the <u>UCI Climate</u> Action Charter and make a public commitment in solidarity with the UCI to reduce the sport's environmental impacts, advance the United Nations Sustainable Development Goals, and advocate for more everyday cycling.

The UCI requests that all UCI World Championships and UCI World Cup event organisers, as a minimum, take the following actions:

- 1. ENGAGE RELEVANT STAKEHOLDERS: The strategic value of sustainability comes from involving stakeholders in identifying, understanding, and responding to sustainability issues and concerns. It also allows for the pooling of resources (knowledge, people, money, and technology) to solve problems and reach objectives that your organisation cannot achieve on its own.
- 2. MEASURE & REPORT: Provide a credible account of the event's environmental impacts through collecting Scope 1, 2 and 3 emissions data to produce a carbon footprint, publish results of actions, and share lessons learnt with the UCI, other event organisers and the wider public.
- 3. AVOID & REDUCE EMISSIONS: Prioritise opportunities to avoid carbon emissions. Introduce hierarchies that prioritise resource efficiency in energy use, waste, transport, materials and working practices to reduce the event's carbon footprint.
- 4. PROMOTE ACTIVE TRAVEL: Activate all communication channels to engage local communities, spectators, media, and the wider public on the bicycle's important role in climate action and sustainable development. Encourage spectators, event workforce and other stakeholders to travel to the event by bike, active mobility and public transport.
- 5. ALLOCATE APPROPRIATE RESOURCE: Ensure people have the right knowledge and time to plan for sustainability interventions. Where specific technical skills or responsibility for sustainability is required, ensure this is accounted for in staffing requirements.
- 6. IMPLEMENT A SUSTAINABLE SOURCING CODE: This should set out the minimum standards expected within your supply chain - for example the types of materials, energy and transport standards you expect. By ensuring climate impact is considered as part of a sourcing code you can embed better standards from the start.
- 7. BIODIVERSITY: Take action to address the pressures affecting biodiversity, climate change, pollution, waste management, invasive species and the overexploitation of natural resources. Raise awareness about biodiversity, its values to people, links to the sport, and the importance of conservation through communication and the media.

Detailed guidance on developing effective sustainability programmes and best practices for event organisers can be found in the <u>UCI Sustainability Guidelines</u>. For further information, guidance and links to online resources to support these actions, please visit the UCI's <u>Sustainability Hub</u> as well as the <u>UCI Sustainability Impact Tracker</u>.

### **ABOUT** THE UNION CYCLISTE INTERNATIONALE

The Union Cycliste Internationale (UCI) is the world governing body for cycling recognised by the International Olympic Committee (IOC). The UCI's mission is to develop and promote cycling - in close collaboration with National Federations - as a competitive sport, as a healthy recreational activity and as a means of transport.

The UCI governs eight disciplines of the sport of cycling: road, track, mountain bike, BMX Racing, BMX Freestyle, cyclo-cross, trials, indoor cycling. Five of them are represented at the Olympic Games (road, track, mountain bike, BMX Racing and BMX Freestyle), two at the Paralympic Games (road and track) and four at the Youth Olympic Games (road, mountain bike, BMX Racing and BMX Freestyle).

Additionally, the UCI promotes a number of its own events, including the UCI Road World Championships, an iconic annual event, and a wide range of other UCI World Championships and World Cups across the various disciplines. The different sizes and scopes of our events ensure that UCI cycling events can be hosted by all cities.

#### INTERNATIONAL UCI EVENTS ARE HELD ANNUALLY FOR ALL OUR DISCIPLINES

**UCI Road World Championships** 

**UCI Gran Fondo World Championships** 

UCI Para-cycling Road World Championships

UCI Para-cycling Road World Cup

#### **MOUNTAIN BIKE**

UCI Mountain Bike World Championships

UCI Mountain Bike Marathon World Championships

UCI Mountain Bike Eliminator World Championships

UCI Mountain Bike Enduro World Championships

UCI Pump Track World Championshipa

UCI Masters Mountain Bike World Championships

UCI Snow Bike World Championships

UCI Mountain Bike World Cup

UCI Mountain Bike Eliminator World

UCI E-Mountain Bike Cross-country World Cup

**UCI Gravel World Championships UCI** Gravel World Series

#### **TRACK**

**UCI Track World Championships** 

**UCI Junior Track World Championships** 

UCI Para-cycling Track World Championships

UCI Track Champions League

UCI Track Nations Cup

UCI Masters Track World Championships

#### CYCLO-CROSS

**UCI Cyclo-cross World Championships** 

UCI Cyclo-cross World Cup

UCI Masters Cyclo-cross World Championships

#### COMBINED

**UCI Cycling World Championships** (every pre-Olympic year).

#### CYCLING ESPORTS

**UCI Cycling Esports World** Championships

#### **BMX RACING**

**UCI BMX Racing World Championships** UCI BMX Racing World Cup

#### BMX FREESTYLE

UCI Urban Cycling World Championships

UCI BMX Freestyle World Cup

#### **TRIALS**

UCI Urban Cycling World Championships

**UCI Trials World Cup** 

UCI Trials World Youth Games

#### **INDOOR CYCLING**

UCI Indoor Cycling World Championships

UCI Cycle-ball World Cup UCI Artistic Cycling World Cup

THE UCI HEADQUARTERS ARE LOCATED IN AIGLE, SWITZERLAND, AT THE UCI WORLD CYCLING CENTRE.

