



IBU DEVELOPMENT

INFO DAY

WORKSHOPS, APRIL 2021

01 IBU DEVELOPMENT PROJECTS – GUIDELINES 2021

02 IBU REGIONAL EVENTS 2021/2022

03 IBU-IOC CAMPS 2021

04 OLYMPIC SOLIDARITY SUPPORT 2021-2024

05 ERASMUS+ SPORT

06 IBU SCOPE – ONLINE APPLICATION

07 SUMMARY AND NEXT STEPS

AGENDA

01 IBU DEVELOPMENT PROJECTS



GUIDELINES 2021

IBU NF Allocation in Development Categories for the fiscal year 2021/2022

Category A - Advanced Structure:

GER, RUS, NOR, FRA, SWE

Category B - Developed Structure:

AUT, BLR, CAN, CZE, EST, FIN, ITA, KAZ, KOR, POL, SLO, SUI, SVK, UKR, USA

Category C - Progressing Structure:

ARG, AUS, BEL, BIH, BRA, BUL, CHN, CRO, GBR, GRE, GRL, HUN, JPN, KGZ,
LAT, LTU, MDA, MGL, MKD, ROU, SRB, TUR

Category D - Grassroot Structure:

CHI, DEN, ESP, GEO, NED, NZL

Category E - Provisional NFs and Inactive Members:

AND, ARM, CYP, DOM, IND, IRL, LIE, TPE, UZB, ISL, MEX

(In total: 59 nations)

BUDGET

800 000 EUR

OBJECTIVES

- Build the capacity of existing members to better regulate, promote and develop the sport at a national level
- More activity by member federations
- Promotion of gender equality and sustainability

PROJECT TARGETS

- Youth and Junior athletes development as a part of long-term national strategy
- Biathlon expert support and human resources management (capacity building)
- Support for training venues
- NFs Partnership
- Advice on IBU Rules and Guidelines, Sustainability, Gender Equality, Governance

GENERAL PRINCIPLES

- The budget allocated to the national federation project(s) will be a maximum of **20,000 EUR for individual project (s)** and **30,000 EUR per joint projects** (NF's cooperation)
- Partnership projects concern cooperation with one of the NFs from category **A or B**. One NF from the A and B category may lead **a maximum of 3 partnership projects**.
- NF can apply for more than one individual project, but the maximal contribution may not exceed 20 000 EUR in total.
- The IBU financial support shall not exceed **50%** of the total project costs (to ensure own financial activities from the NFs). **The donated services, voluntary work** may not exceed 50% of NF contribution. If the applicant reduces the budget during project execution, the IBU contribution may be reduced accordingly due to the 50% rule.
- The total development support cannot be bigger than 20% of the NF's turnover the previous years
- The provisional and inactive members (E) can apply for Advice on IBU Rules and Guidelines, Sustainability, Gender Equality, Governance

GENERAL PRINCIPLES

- The following projects **are not to be considered** for any development support:
 - stadium constructions
 - stadium maintenance
 - renovation of targets
 - material requests
 - car purchase
 - Team equipment and any materials already provided through the supplier pool
- The applications have to be submitted online in the **IBU Scope**
- **50%** of the financial support will be transferred after the project has been approved, and the other **50%** will be transferred after the project report has been accepted
- Following the project's approval, the NF must ensure that the approved activities are completed and comprehensive **reporting** is provided as indicated on each project.

YOUTH AND JUNIOR ATHLETES DEVELOPMENT

- **identification and training** of youth and junior athletes with regard to increasing the number of athletes at the national and international level,
- the popularisation of biathlon among kids (**minimum age of 12 years**)



YOUTH AND JUNIOR ATHLETES DEVELOPMENT

- Co-financing may cover the following costs:

- Transport for participants
- Accommodations
- Insurance of project participants, coaches
- National coach-coordinator fee
- Transportation of sport equipment

NOT costs relating to the participation of athletes in national and international events!

- The application must be submitted through **IBU** ***SCOPE*** and include the following information:

- Description of a long term national strategy
- Proposed action plan based on the expected objectives
- Dates and deadlines of the various phases/activities of the projects
- Detailed budgetary proposal covering all expenses, and accommodation costs, and fees agreed with the coach or coordinator of the project
- Other parties included in the project, especially Olympic Solidarity (OS) findings, if applicable

ESTABLISHING A YJ/ATHLETES PROGRAMME WITH THE SUPERVISION OF THE IBU

You can refer to the list of the potential project below:

- To encourage grassroots development or further develop existing initiatives
- To establish/improve the national competition system
- To set up or strengthen youth and junior training programme
- To create a national talent identification system



ESTABLISHING A YJ/ATHLETES PROGRAMME WITH THE SUPERVISION OF THE IBU

- Co-financing may cover the following costs:
 - Organisational costs
 - Expert's transport costs
 - All the costs linked to the presence of the expert in the country (accommodation, food, domestic transport)
 - Expert's fee
 - Health and accident insurance.
- The experts may be proposed by the NFs or appointed by the IBU
- The application must be submitted through **IBU SCOPE** and include the following information:
 - Dates and deadlines of the various phases/activities of the projects
 - CV of the experts, if the NF proposes the person
 - Detailed budgetary proposal covering all expenses, including the travel and accommodations costs, and fees agrees with the expert

ATHLETE RECRUITMENT FOR BIATHLON DEVELOPMENT AFTER SPORT CAREER

The project offers the NFs financial assistance to keep athletes in the sports organisations in different roles and ensure a smooth post-sporting transition for athletes. The project should last no less than 6 months.



ATHLETE RECRUITMENT FOR BIATHLON DEVELOPMENT AFTER SPORT CAREER

- Co-financing may cover the following costs:
 - Athlete's education or training related to the sports organisations work (sport management, coaches at a different level, etc.).
 - Athlete's remuneration in the NF in sport or administrative area.
- The application must include the following information:
 - Dates and deadlines of the various phases of the projects
 - CV and motivational letter of the athlete
- Athletes must have the following profile to be considered for financial support:
 - Represents NFs at the international level in senior categories a minimum of 2 seasons period
 - Only athletes who have not been convicted of a doping offence or sanctioned for actions contrary to standards of sporting ethics

GENDER EQUALITY

You can refer to the list of the potential project below:

- To encourage gender equality and diversity activities or further develop existing initiatives
- To organise gender equality seminars, webinars and workshops to encourage more women working in biathlon
- To establish programmes focused on preventing harassment and abuse



GENDER EQUALITY

- Co-financing may cover the following costs:
 - Organisational costs
 - Expert's (lecturer) transport costs
 - Expert's or lecturer's fee
 - Preparation and production of materials (e.g. Brochure)
 - Other approved by IBU
- The application must be submitted through **IBU** **SCOPE** and includes the following information:
 - Proposed action plan based on the expected objectives
 - Dates and deadlines of the various phases/activities of the projects
 - Draft of seminars/workshops agenda
 - Detailed budgetary proposal
 - Other parties included in the project

SUSTAINABILITY

You can refer to the list of the potential project below:

- To encourage the development of systematic sustainability plans and initiatives for NF
- To promote understanding and reduction of the climate impact of biathlon through measurement of the carbon footprint of NF's operations, development of measures to reduce that and joining the United Nations Sports for Climate Action Framework
- To establish communication and educational programmes to grow awareness of sustainability and advocate for the importance of climate action by the national biathlon family, stakeholders and fans



SUSTAINABILITY

- Co-financing may cover the following costs:
 - Organisational and administrative costs
 - Expert's travel costs
 - Expert's fees
 - Preparation and production of materials (e.g. policy or calculation or campaign materials)
 - Other approved by IBU
- The application must be submitted through **IBU** **SCOPE** and includes the following information:
 - Proposed action plan based on the expected objectives
 - Dates and deadlines of the various phases/activities of the projects
 - Definition of external expertise required
 - Detailed budgetary proposal
 - Other parties included in the project

SUPPORT OF TRAINING VENUES

You can refer to the list of the potential project below:

- Buying the biathlon targets
- Provision of laser or air rifles for training youngsters



SUPPORT OF TRAINING VENUES

- Co-financing may cover the following costs:
 - Biathlon targets costs (a maximum of 10 targets)
 - Laser or air rifles costs
- The application must be submitted through **IBU** **SCOPE** and includes the following information:
 - Documentation that approves the existing training facility for the biathlon targets
 - Information about the laser or air rifles users
 - Dates and deadlines of the various phases/activities of the projects
 - Detailed budgetary proposal
 - Other parties included in the project

NFs PARTNERSHIP

You can refer to the list of the potential project below:

- Best practise exchange system for administrative staff
- Joint camps combined with educational programmes for coaches (seminar, presentation, meetings, etc.)
- Joint Referee/Official Seminars
- Joint Technician Seminars



NFs PARTNERSHIP

- Co-financing may cover the following costs:
 - Organisational costs
 - Travel and accommodation costs
 - Expert's fee during the seminars and workshops
 - Health and accident insurance.
- The application must be submitted through **IBU** **SCOPE** and includes the following information:
 - Plan of the exchange program
 - Dates and deadlines of the various phases/activities of the projects
 - Draft of the seminars and other educational activities agenda
 - Detailed budgetary proposal covering all expenses, including the travel and accommodations costs, and fees agrees with the experts
 - Statement of the third party (NF) about participation in the project

ADVICE ON IBU RULES AND GUIDELINES, SUSTAINABILITY, GENDER EQUALITY, GOVERNANCE

You can refer to the list of the potential project below:

- Workshops according to the needs
- Expertise and consulting venues



ADVICE ON IBU RULES AND GUIDELINES, SUSTAINABILITY, GENDER EQUALITY, GOVERNANCE

- Co-financing may cover the following costs:
 - The expert's fee and travel to next airport
- The application must be submitted through **IBU** **SCOPE** and includes the following information:
 - Plan of the expert's visit
 - Dates and deadlines of the various phases/activities of the project
 - Detailed budgetary proposal
 - Other parties included in the project
- The IBU appoints the experts.

15 MAY 2021

Call for applications

**FROM 15 MAY 2021
TO 30 MARCH 2022**

Duration of projects

**11 JUNE 2021
02 SEPTEMBER 2021
04 NOVEMBER 2021**

Applications proceeding dates

30 APRIL 2022

Deadline for reports submission

02 IBU REGIONAL EVENT



GUIDELINES 2021/2022

BUDGET

500 000 EUR. This budget includes organisation and travel contribution to participating NFs.

OBJECTIVES

- Support NFs to implement good quality international competitions for **young athletes**
- Address gaps in participation pathways by supporting **NFs** to introduce programs based on international cooperation
- Create the possibility of wide participation in system sports competitions (popularisation)
- Support NFs to use local biathlon facilities and venues to **promote biathlon** nationally and regionally
- Increase the activity and efficiency of biathlon federations/associations and clubs to promote the sport of children and youth.
- Gain access to additional resources and funding.

IBU REGIONS

WEST EUROPE	EUROPE	CENTRAL-EAST EUROPE	NORTH EUROPE	SOUTH EUROPE
Alpen Cup		Central-East Europe Cup	Baltic Cup	Balkan Cup
AUT ITA GER SLO SUI LIE FRA	FRA** ESP NED BEL GBR IRL AND*	POL CZE SVK UKR HUN BLR	FIN SWE NOR DEN GRL EST LAT LTU ISL*	CRO BIH GRE BUL SRB ROU MLD TUR MKD CYP
EURO-ASIA	ASIA	NORTH AMERICA	SOUTH AMERICA	OCEANIA
RUS* KAZ UZB GEO ARM KGZ MGL BLR** CHN**	CHN JPN KOR IND TPE AUS** NZL**	USA CAN	BRA CHI ARG DOM* MEX*	AUS NZL

*Provisional IBU members

**NFs that could participate in more than one regional event due to their geographic location

GENERAL PRINCIPLES

- In season 2021/2022, Regions can apply for a maximum of **80 000 EUR** support for the whole season series. The maximum support per winter event is **20 000 EUR**, and per summer event is **10 000 EUR**.
- Participation of a minimum of three NFs in one IBU Regional Event is required. One NF should be represented with a minimum of 3 athletes. As a priority, the IBU NF should take part in their IBU Regional Event series.
- IBU financial support shall not exceed 50% of the total project costs. The donated services, voluntary work could not exceed 50% of NF/OC contribution. If the applicant reduces the budget during project execution, the IBU contribution may be reduced due to the 50% rule.

GENERAL PRINCIPLES

- The IBU financial support can be spent on:
 - Timing
 - Referees
 - Venue preparation costs
 - Provision of unified-wax skis preparation for participants
 - Medical assistance and COVID-19 preventative measures
 - Insurance
 - Other costs specified by organisers and approved by IBU
 - Promotion and popularisation of the project (digital and print materials, award ceremony back wall, speaker/commentator, etc.)
- The applications have to be submitted online in the **IBU Scope**
- **50%** of the financial support will be transferred after the project has been approved, and the other **50%** will be transferred after the project report has been accepted
- The IBU contributes the travel costs **100 EUR per youth and junior athlete** per event, but the maximum contribution is **2500 EUR** per participating NF. The travel contribution based on competition results and will be transferred by IBU.

15 MAY 2021

Call for applications

**FROM 01 JULY 2021
TO 30 MARCH 2022**

Duration of projects

**11 JUNE 2021
15 SEPTEMBER 2021**

Applications proceeding dates

30 APRIL 2022

Deadline for reports submission

03 IBU IOC CAMPS



PROJECT OUTLINES

BUDGET

220 000 EUR. This budget includes IOC findings - 70 000 USD.

OBJECTIVES

- Promotion of human resources in the host country
- Promotion of diversity and gender equality in sport
- Promotion of youth participation in biathlon
- Maintenance and improvement of the structure of the international training camps, taking into consideration the option of changing the hosting venue (mid-term planning) in some regions every other year to include more NFs in total
- Providing IBU-IOC assistance for national guidance and legacy in the respective hosting countries on the targeted continents
- Providing a combination of theory and practice in biathlon sport coaching as well as delivering organizational skills and guidance

GENERAL PRINCIPLES (C&D)

V.1. Virtual Camps

- Due to Covid Situation during entire 2021 Camps need to be Virtual similar to 2020 Season.
- The experience of the last camps could be helpful to conduct the single Camps

V.2. Overall Summer/Winter Camps

- If the Covid 19 situations is going to moderate numbers in all areas where our developing NFs are located we will organise camps in person with similar preventive measures as in the winter season.
- 2 Camps: one Summer/Fall Camp and one Winter Camp with all C&D NFs

V.3. Common Camp Structure

- If the Covid situation allows, also in regards of extensive vaccination success and almost no travel restrictions for all invited NFs.
- Possibilities to conduct the common IBU IOC Camp structure after season 2019 with invitation procedure starting end of May.

04 OLYMPIC SOLIDARITY 2021-2024



INFORMATION

**3
DEVELOPMENT
AREAS**

ATHLETES & SPORT DEVELOPMENT

VALUES

**CAPACITY BUILDING
& ADMINISTRATION**

**5
PROGRAMME
CLUSTERS**



**Olympic Games
Universality**



Entourage



**Sport
Development**



**Olympic
Values**



**NOC Management &
Knowledge Sharing**

**20
WORLD
PROGRAMMES**

- Olympic Scholarships for Athletes "Tokyo 2020"
- Olympic Scholarships for Athletes "Beijing 2022"
- Olympic Scholarships for Athletes "Paris 2024"
- Olympic Scholarships for Athletes "Milano Cortina 2026"
- Team Support Grant

- Technical Courses for Coaches
- Olympic Scholarships for Coaches
- Athletes Career Transition
- NOC Athletes' Commission Activity Grant

- Development of National Sports System
- Continental Athlete Support Grant
- Youth Athlete Development
- Refugee Athlete Support

- Olympic Values

- NOC Administration Development
- National Courses for Sports Administrators
- International Executive Courses in Sport Management
- NOC Exchanges
- Forums for NOCs and their Athletes
- Special Projects

05 ERASMUS + SPORT 2021-2027



INFORMATION

STRUCTURE - WHERE DO WE FIND SPORT?

NEW!

Sport fully integrated in the programme – no specific sport chapter!



Key action 1 LEARNING MOBILITY OF INDIVIDUALS	Key action 2 COOPERATION AMONG ORGANISATIONS	Key action 3 SUPPORT TO POLICY DEVELOPMENT
<p>Well-known high school and university study exchanges Youth exchanges</p> <p>NEW! AS OF 2023 MOBILITY OF SPORT STAFF</p>	<p>Partnerships for cooperation (relevant for sport)</p> <ul style="list-style-type: none"> • SMALL-SCALE PARTNERSHIPS • COOPERATION PARTNERSHIPS • NON-FOR-PROFIT EUROPEAN SPORT EVENTS 	<p>In the area of sport e.g. EU Sport Forum, EU's cooperation with international organisations, EWoS...</p>

WHERE TO APPLY AND MANAGE PROJECTS?

Type of organisation

- Public or private (profit or non-profit organisations)
- Active in the field of sport (and/or in any sector relevant to achieving partnership's objectives)
- Main applicants vs. partners

NEW! Associated Partners

- Can be part of the application, but are not part official members of the consortium
- No budget is directly attributed
- Boosting of the project application

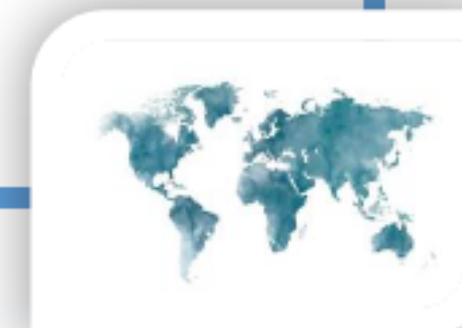
Organisations from **Programme countries**

- Can be lead applicants or partners in partnerships and events without restrictions
- Which countries ?
 - EU 27
 - North Macedonia, Serbia, Turkey
 - Iceland, Lichtenstein, Norway



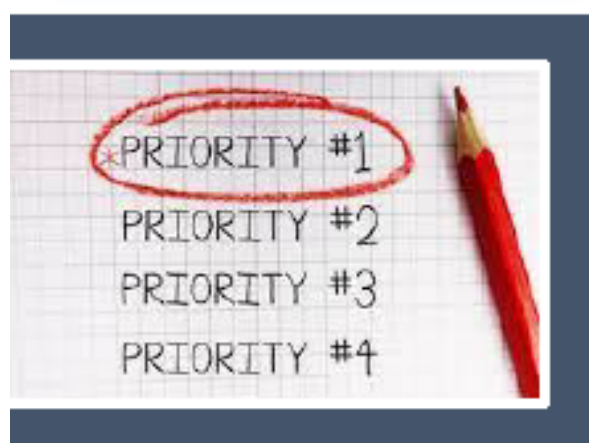
Organisations from **Partner Countries**

- Cannot be lead applicants, but can be partners in partnerships
- Specific rules for events
- Which countries?
 - ! **UK, Switzerland**
 - Remaining Western Balkans countries
 - EU Neighborhood countries
 - Rest of the world



PRIORITIES / OBJECTIVES

PARTNERSHIPS



- The same priorities for small and big partnerships
- Partnerships must contribute to meeting at least one priority, more is also possible
- Even if not their priority, all projects should reflect environmental, digital and social inclusion dimension in their implementation
- No longer % division of the budget by priority

NEW! HORIZONTAL

- Inclusion and diversity
- Environment and fight against climate change
- Addressing digital transformation through development of readiness, resilience and capacity
- Common values, civic engagement and participation

SPORT-SPECIFIC

- **Encouraging the participation in sport and PA**
NEW! *traditional sports/games, intergenerational sport*
- **Promoting integrity and values in sport**
NEW! *promotion of positive values of sport*
- **Promoting education in and through sport**
NEW! *using mobility as a tool for improving qualifications*
- **Combating violence and tackling racism, discrimination, and intolerance in sport, and tackling violent radicalisation**

COOPERATION PARTNERSHIPS

ACTIVITIES (1)



Goals of Cooperation Partnerships (*aka "big projects"*) is to allow organisations to:

- Increase the quality and relevance of their activities
- Develop and reinforce their networks of partners
- Increase their capacity to operate jointly at transnational level, boosting internationalisation of their activities
- Exchange or develop new practices and methods as well as share and confronting ideas.

Partnership	Venues of activities	Duration	Budget/lump sum
NEW! At least 3 organisations from 3 Programme countries	Partners' countries	12 – 36 months	120 000
No maximum number of partners	NEW! In justified cases: at the seat of an EU institution or at relevant transnational events/conferences in any other country (project promotion activities)		250 000
NEW! Possibility to involve “associated partners”			400 000

SMALL-SCALE PARTNERSHIPS

ACTIVITIES (2)



- Small-scale partnerships (aka "*small projects*")
 - Reaching out to grassroots organisations and newcomers to the Programme and less experienced organisations, reducing entry barriers to the programme for organisations with smaller organisational capacity.
- ! Providing support also to bilateral and cross-border partnerships
- As in the previous period, small partnerships **should involve at least one sports club!**

Partnership	Venues of activities	Duration	Budget/lump sum
NEW! At least 2 organisations from 2 Programme countries	Partners' countries	NEW! 6 – 24 months	30 000
No maximum number of partners	NEW! In justified cases: at the seat of an EU institution		60 000

NON-FOR-PROFIT EUROPEAN SPORT EVENTS

ACTIVITIES (3)



Support to the preparation, organisation and follow up of not-for-profit sport events, **organised either in one single country or NEW! in several countries**

- Only organisations/public bodies active in the field of sport and **established in Programme countries can apply and be partners**
- Less priorities to choose from than projects
- **NEW!** Duration **12-18 months**

	Partners/participants	Place	Lump sum
NEW! European Local Event A	Multi-beneficiary 3-5 organisations from 3 Programme countries	Activities must take place in each Programme country involved (more smaller events, do not have to take place at the same time)	200 000
NEW! European Local Event B	Same as Local event A, only 6 and more organisations from 6 and or more Programme countries	Same as Local event A	300 000
Europe-wide Event	Mono-beneficiary 1 applicant and participants (sent by “associated partners”) from at least 9 Programme countries	Country of the applicant	450 000

PRACTICAL INFORMATION

DEADLINE: **20 MAY, 17H00**

TOTAL AVAILABLE BUDGET FOR SPORT: **41,6 million**

Action	Total amount (EUR)	Estimated no. of projects
Cooperation partnerships – sport	30 663 231	108
Small-scale partnerships – sport	7 000 000	152
Non-for-profit European Sport Events	4 000 000	14

FUNDING & TENDER OPPORTUNITIES PORTAL: **all forms and guidance available this week**



06 IBU SCOPE



EASY APPLICATION



DEVELOPMENT