



INTERNATIONAL **BIATHLON** UNION

EXTRAORDINARY BU CONGRESS 2019

18 OCT - 20 OCT 2019 | MUNICH - GER

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	c. Motion of the EB to approve the adaption of the new Vetting Rules and Biathlon Integrity Unit Rules
	d. Motion of the EB to approve the new IBU Rules of Congress and new IBU Executive Board Rules in placeof the current IBU Rules for Elections and Voting at the Congress and the current Rules of Procedure of the Executive Board
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01 WORDS OF WELCOME BY THE PRESIDENT

IBU President Olle DAHLIN opened the Extraordinary Congress 2019 on 19 October 2019 at 01:35 p.m., welcoming the Congress delegates, Executive Board members, the chairpersons of the IBU Committees and all attending guests.

He then proceeded to read out his words of welcome including a summary of the work done in the previous year in the lead up to the Congress.

→ At the request of the President, the Congress adopted the following by an unanimous show of hands: To open the Congress session to the following IBU contracting partners, the representatives of the organizing committees of the 2022 Winter Olympics, the IOC and the media.

 GLADKIKH, Irina 	IOC Associate Director Winter Sports and IF Relations
 KÜRTEN, Stefan 	EBU
 PORTMAN Robert 	EBU
 CHAPPUIS, Bruno 	EBU
 MARTY, Bruno 	Infront
 KRAUSS, Stefan 	Infront
 HANNESSON, Ingolfur 	Infront
 OSTERAUER, Daniel 	Infront
 TIBBS, Jon 	JTA
 SHEA, Justin 	JTA
 ANGUS, Cameron 	BCW
 HAUE-PEDERSEN, Lars 	BCW
• BAUER, Dr. Johannes	КРМС
 NETZLE, Dr. Stephan 	Attorney (Anti-Doping Issues)
 HADERER, Helmut 	Tax Advisor

Afterwards a video message of IOC President, Thomas Bach was presented to the congress.

02

CONGRESS PROGRAMME

IBU Secretary General Niklas CARLSSON confirmed the timetable of the congress programme with no adaptations.

→ The Congress approved the Programme.

03

CONFIRMATION OF DULY-CALLED CONGRESS

The Congress confirmed the duly-called congress which have been sent out by Interim Secretary General Alf Koksvik on 10th July 2019.

04

ROLL CALL AND ANNOUNCEMENT OF NUMBER OF VOTING MEMBERS

IBU President Olle DAHLIN informed the Congress that the NF ARM had registered late, but that the Executive Board had decided at its meeting on 18 October 2019 to allow the attending federation to participate at the Congress as voting members which was confirmed by the congress. The IBU Secretary-General then performed the roll call.

According to the roll call on 19 October 2019, the following IBU member federations were present from the start of the session and entitled to vote:

 ARG
 ARM
 AUS
 AUT
 BLR
 BEL
 BIH
 BRA
 BUL
 CAN
 CHI
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 MKD
 NOR
 POL
 ROU
 SRB
 SVK
 SLO
 SUI
 SWE
 TUR
 UKR
 USA

The provisional member RUS was also present; however, as provisional member, they were not entitled to vote.

The maximum number of eligible votes was then announced as follows:

Present:50(49 full members, and 1 provisional members)Voting members:49

Attending IBU officials:

 DAHLIN, Olle (SWE) 	President
 HAMZA, Jiri (CZE) 	First Vice-President
 LEISTNER, Dr. Klaus (AUT) 	Vice-President of Finances
 STEINLE, Dr. Franz (GER) 	Executive Board Member
 CARRABRE, Dr. James (CAN) 	Executive Board Member
 COBB, Max (USA) 	Executive Board Member
 GERASIMUK, Dagmara (POL) 	Executive Board Member
 LEHOTAN, Ivor (SVK) 	Executive Board Member
 BOYGARD, Tore (NOR) 	Executive Board Member
 CARLSSON, Niklas (SWE) 	Secretary General
 VIERTOLA, Juha (FIN) 	Voluntary IBU auditor
 KOKKONEN, Ray (CAN) 	Voluntary IBU auditor
 RIESS, Dr. Günther (AUT) 	Chair of the Legal Committee
 VASSALLO, Christophe (FRA) 	Chair of the Technical Committee
 LESSER, Erik (GER) 	Athletes Committee
 BÖHM, Daniel (GER) 	Member Technical Committee (Athletes Representative)

For a list of the representatives of all IBU member federations attending, and the IBU officials present, please refer to **ANNEX 1**.

05 ADOPTION OF THE AGENDA

→ The Congress approved the agenda without any amendments.

06 APPROVAL OF THE MINUTES OF THE 13TH REGULAR CONGRESS 2018

The IBU President informed the delegates that no objections had been received regarding the minutes of the 13th Regular IBU Congress 2018.

→ The minutes of the 13th Regular IBU Congress 2018 were unanimously adopted.

07 RULES OF PROCEDURE FOR THE IBU CONGRESS

The IBU Secretary General drew the delegates' attention to the current Rules of Procedure for Congress sessions contained in the handbook.

08

APPOINTMENT OF THE TELLERS OF THE VOTES

The IBU President then nominated the tellers of the votes.

The following persons were unanimously appointed by the Congress as tellers of the votes:

- → PETTERSSON Karl Anders (NF BRA)
- → HECK Philippe (NF BEL)
- → DOJCINOVIC Jelena (NF BIH)
- → Reserve: MIKLÓS Edit (NF HUN)

09 REPORTS EXECUTIVE BOARD

9a IBU President

The IBU President referred to his written report in the Congress handbook and gave a verbal presentation in which he highlighted the governance reform steps which have already been implemented since the 13th Regular Congress in Porec such as the appointment of the External Review Commission and the Athletes Committees representation in the Executive Board. The IBU also held its first ever Gender Equality in Sports Leadership Seminar with 34 participating countries.

The President also reported the efforts undertaken to strengthen the organisation under the leadership of Interim Secretary General Alf Koksvik. With Sarah Fussek-Hakkarainen an Interim Anti-Doping Manager was hired. Since September Niklas Carlsson has taken over as IBU Secretary General. The management team will be further strengthened through the new Head of Finance and Administration and the Development Director for which the recruitment process has just started.

The President informed the Congress about the Strategic Plan "Target 26", which was developed with the whole Biathlon Family. Target 26 is designed to build on past achievements and to realize IBU's huge potential.

The IBU President also pointed to the new Constitution which has been completely rewritten and shall establish a new Biathlon Integrity Unit centrally managing all integrity related matters of biathlon. The constitutional review also included all secondary documents, such as the Event and Competition Rules and the Integrity Code.

He thanked all for the constructive feedback regarding the new Constitution.

Moreover, the President informed about the many positive steps that have been taken for the integration of the IBU in the wider international sports movement.

The IBU stepped up its Anti-Doping efforts through ccoperations, audits and a clear structure for the reinstatement (12 criteria) of the RBU. IBU signed a contract with the International Anti-doping Testing agency. Concerning Sports the cooperation with the organising committees shall be even closer and new formats have been successfully tested last season. New season opening started 2020/21. Prize money has been increased by 20%.

For a more detailed status report concerning the reinstatement of the RBU, the President handed over to IBU Interim Anti-Doping Manager, Sarah FUSSEK-HAKKARAINEN.

The Interim AD Manager reported that 12 criteria were developed and have been adopted by the EB at its meeting 142 (December 2018) in Hochfilzen. At the same time, a working group for the reinstatement criteria follow-up was established, consisting of representatives of IBU, RBU and RUSADA. It was outlined that the "RBU

must demonstrate that the 12 defined criteria have been met, and can reasonable be expected to continue to be met moving forward."

Out of the 12 criteria, 6 criteria can be reported as completed.

4 criteria are completed in terms of establishing, but ongoing in terms of verification that these good efforts will continue. These are:

Criteria 5 and 6: Implementation of an educational programme. An educational plan (short-term and long-term) has been presented, implemented and the activities are ongoing.

Criteria 7: The RBU to install an anti-doping officer within their organisation to be the main liason for anti-doping matters.

Criteria 12: The RBU must co-operate with any investigation into whether previous ADRVs have been covered up. The RBU has interacted with the IBU External Review Commission, and this process is ongoing.

So there are two criteria left that qualify for the status of "ongoing". These are as follows:

Criteria 2: The RBU to reimburse the IBU all of the costs related to the McLaren investigation.

Criteria 11: All RBU athletes must be tested according to the test distribution plan outlined by IBU/ITA without any Anti-Doping Rule violations.

The Executive Board has assessed the reports by the Working Group and is of the opinion that it is still too early for a final vote. Consequently the Executive Board decided to not include the voting on RBU reinstatement on the agenda of the present Extraordinary Congress.

The report of the reinstatement process can be found in **ANNEX 2** attached.

9b IBU Vice-President Finance

The IBU Vice-President of Finances Dr. Klaus LEISTNER referred to his written report contained in the Congress handbook. He made particular mention of the following points:

IBU's three major sources of income consists of media rights, IOC shares from its income from the OWG and Advertising rights.

IBU invested nearly 81% of its expenses directly into sport. Further money was spent for the ERC as well as doping controls, which raised remarkably over the last years.

The Vice-President of Finances stated that IBU has a safe financial position, with a good perspective for the future.

After the Vice President of Finances has finished his report, the NF RUS asked to respond to the RBU status update provided by the Interim AD Manager. In NF RUS report they explained their view on the status of the 12 reinstatement criterias.

10 REPORT OF THE CERTIFIED AUDITING FIRM, KPMG

Dr. BAUER briefed the Congress on KPMG's work methods. He also explained the audit reports for the last fiscal year as provided in the handbook, and the scope and focus areas of the audit (**ANNEX 3**).

KPMG mentioned the Business risks they had to deal with during the last year. These were Strategic projects, Operational change, a regulatory environment and an economic environment.

Their focus areas were on the use of funds in accordance with the articles of association, Securities in bank deposits, bank accounts and expenditures.

No facts were noted which indicate that there could be substantial doubt about the Association's ability to continue as a going concern nor indicate a material deterioration of the Association's performance. Neither indications of non-compliance with Austrian law or the articles of association were noted. No material weaknesses in the internal controls over the financial reporting process were noted.

No inconsistencies or signs of fraud had been detected. For further information, please refer to the KPMG presentation in **ANNEX 4**.

KPMG's report on the fiscal year 2018/2019 was adopted unanimously by the Congress.

11 REPORT OF THE ELECTED IBU AUDITORS

The IBU auditor Ray KOKKONEN (CAN) made reference to the report submitted in the Congress handbook, also in the name of the second elected IBU auditor Juha VIERTOLA (FIN).

The IBU auditors submitted that the balancing of accounts and financial statements of IBU for Fiscal Year 2018/2019 have been set up according to relevant laws and other regulations. Furthermore, information provided by the Executive Board, the minutes of the IBU organs and the year-end closing of accounts statements gave sufficient and correct information about IBU's corporate governance, financial operations, economic situation and results.

The balancing of accounts and closing financial statement for IBU for the subject fiscal Year of 2018/2019 are confirmed as valid and correct.

Congress decisions and directions were followed by the Executive Board and HQ Staff during the past fiscal year.

Having experienced huge international popularity has put the IBU in a very robust financial situation. Biathlon's popularity in the stadiums and on TV continues to attract fans at events and at a high level of TV interest. Such a favourable outlook is expected to continue and to improve operations of the IBU as a result of the ongoing strategic and Constitutional review and a major examination of the fundamental aspects of the IBU, particularly in integrity and ethics matters.

The auditors highly commented the Executive Board and the HQ Staff for their outstanding leadership and the professional performance of their duties in achieving this very favourable status of the IBU and the biathlon sport, and maintaining it despite the recent internal turbulence.

The auditors suggested to discharge the Executive Board for the fiscal year 2018/2019.

12 APPROVAL OF 2018/2019 FINANCIAL STATEMENTS

The financial reports and balance sheets for the fiscal years 2018/19 were unanimously approved by the delegates.

13 DISCHARGE OF THE EXECUTIVE BOARD FOR THE FINANCIAL YEAR 2018/2019

The actions and decisions of the Executive Board in the fiscal years 2018/19 were unanimously approved by the Congress.

→ The Executive Board was formally discharged.

14 REPORT OF THE EXTERNAL REVIEW COMMISSION (ERC)

Jonathan TAYLOR presented on behalf of the External Review Commission the ERC report to the congress, including a three-fold mandate:

- 1. Assist WADA and the criminal authorities
- 2. Conduct an investigation on behalf of the IBU
- 3. Assist with the reform of the IBU Constitution and supporting rules

Taylor also underlined that the ERC is grateful for the cooperation and the input it has received from NFs and also from biathletes.

The report of the External Review Commission can be found in **ANNEX 5** attached.

15 MOTIONS BY THE IBU EXECUTIVE BOARD AND THE MEMBER FEDERATIONS

The IBU Secretary General explained the voting procedure for the motions submitted by the Executive Board and member federations. The member federations used red/green cards for voting.

The IBU Secretary General stated that AUS and BRA confirmed that their motions aimed for the same rule amendment and it was agreed to merch the two motions into one.

NF FIN withdrew its motion after the Executive Board (EB) clarified the procedure for the selection of the WCH host. Such procedure will look as follows:

Application forms will be set-up more detailed and expressive in the future and applications to host WCHs are received until a certain deadline. An expert group consisting of IBU Staff, TC Members and external experts is founded, which will evaluate all applications in detail and propose the results to the EB for decision/approval. The EB will consider the proposals of the evaluation group and also such topics as the overall development of the sport including TV/marketing possibilities and other interests of the sport. Before the results will be announced by the EB (preferred applications), it will be proposed to the Congress for final approval. The EB therefore may transmit up to a maximum of two applications for the final vote at the Congress (depends also on the total number of applications). To sum it up, there could be either one or two proposals to the Congress for voting.

NF AUT withdrew their four motions since the Executive Board made amendments to the motion for the new Constitution.

The Congress discussed the following motions by the National Federations and the Executive Board. In general, the voting procedure was directed by the IBU President

a. Motion of the EB to approve the new Constitution 2019 in place of the current Constitution

- → The President informed the congress that for this motion to pass, a 2/3 majority is needed.
- → The Executive board asked for approval make amendment to the motion of the EB regarding the new Constitution.
- → The Congress unanimously approved the right to amend the motion.
- → The Executive board presented an amendment to the constitution which was distributed in print copy and shown on the screen (ANNEX 6).

→ The Congress unanimously approved this amendment.

The Executive board presented the motion to approve the new Constitution on place of the current Constition except Article 15.3, referring to the motion from NF AUS and BRA.

→ The Congress adopted the motion to approve the new Constitution 2019 except Article 15.3 unanimously.

Motion NF AUS and BRA (Article 15.3)

The Congress discussed Article 15.3 of the EB motion in connection with the merged motion from AUS and BRA.

EB Members Franz STEINLE and Max COBB spoke in favour of the EB motion to grant an additional vote to NFs which qualified an athlete for World Chamionships/Olympic Wintergames in the two winters prior to the Congress.

The national federations BRA, AUS, SWE and ROU spoke in favour of keeping the voting principle "one country - one vote".

→ The Congress rejected the EB motion with a vote of 14 in favour and 28 against.

The IBU Secretary General then proposed a new wording for Article 15.3 in line with the motion from BRA/ AUS: "Each full NF Member has one vote."

- → The Congress unanimously approved this wording of Article 15.3.
- b. Motion of the EB to approve the new IBU Integrity Code in place of the current IBU Code of Ehtics, IBU Anti-Doping Rules and the Whistleblowing Policy

The IBU President informed that a simple majority is required for all following motions.

- → The Congress unanimously approved the motion.
- c. Motion of the EB to approve the adaption of the new Vetting Rules and Biathlon Integrity Unit Rules
- → The Congress unanimously approved the motion.
- d. Motion of the EB to approve the new IBU Rules of Congress and new IBU Executive Board Rules in placeof the current IBU Rules for Elections and Voting at the Congress and the current Rules of Procedure of the Executive Board
- → The Congress unanimously approved the motion.
- e. Motion of the EB to approve the ammendments of the Event and Competitions Rules
- → The Congress unanimously approved the motion including all Annexes.
- f. Motion of the EB to approve the repeal of the Disciplinary Rules, current rules have been integrated into the new sets of rules
- → The Congress unanimously approved the motion.
- g. Motion of the EB to approve the appointment of three independent members of the Inaugural BIU Bord, recommended by the IBU External Review Commission acting as ad hoc screening panel

ERC Chair Jonathan TAYLOR gave a short overview of the three independent members' background.

→ The Congress unanimously approved the three independent members of the BIU board.

16 UPDATED BUDGET PROPOSAL FOR 2019/2020 AND 2020/2021

The IBU Vice-President Finance (VP Finances) Dr. Klaus LEISTNER explained that it would be useful to plan the budgets for the coming two fiscal years, that would give the IBU Executive Board a basis for action until the next Congress, and that KMPG also supported the idea. He reminded the Congress that the 2018/19 budget had already been adopted at the last Congress 2018 but had been subsequently adjusted. He furthermore pointed out that it had not been possible to take the then frozen payments by the IOC into account in the budget proposal presented to the Congress 2018. The budget could thus still be adjusted and increased once the payment had been transferred.

The expenses for development, consultancy, the Extraordinary Congress and Anti-Doping were significantly higher than budgeted. The VP Finances also informed the Congress about the new headquarter building in Anif near Salzburg which will be rented from Mai/June 2020.

By an unanimous show of hands, the Congress approved the basic outline for the updated budgets for 2019/20 and 2020/21 as presented and submitted in the Congress handbook (Annex 7).

NF ROU asked how much exactly the costs for consultancy services have increased. The VP Finances explained that IBU will try to monitor the costs very carefully and to reduce costs within the next years.

NF SWE asked about the reasons for a decrease of the budget for antidoping compared with the actual cost for 18/19. The SG replied that it had been extraordinary costs the year of 18/19 because of change of staff and start up costs with International Testing Agency.

17 APPOINTMENT/RECONFIRMATION OF CERTIFIED AUDITING FIRM FOR THE FINANCIAL YEAR 2019/2020

By an unanimous show of hands, the Congress approved KPMG as Certified Auditing Firm for the financial year 2019/2020.

19 INFORMATION ON THE 2022 OLYMPIC WINTER GAMES IN BEIJING, CHN

The Chinese Winter Sport Federation, represented by Mr. Hao LIU reported on the preparations for the 2022 OWG.

After the presentation the NF AUT explained that their concerns about the reduction of the biathlon quota for the OWG 2022. IBU Sports Director Felix BITTERLING explained that those regulations have been set by the IOC, therefore the IBU had to accept this issue. The precise background of the quota reduction was explained in details by the IOC at the IBU Congress 2018. Anyway, the IBU will do its best to avoid any reductions in the future.

19 OTHER ITEMS

The President of the Russian Biathlon Federation (RBU) then made a statement to the Congress in which he asked the delegates to reinstate the RBU as a full member.

Thereupon the NF BLR brought in the motion from the floor to discuss the reinstatement of the RBU as a full member on the agenda.

The Executive Board consulted with legal advisor Dr. Riess, who explained that such a motion needs a 2/3 majority to pass.

The IBU President handed over to Dr. Steinle who reaffirmed the position of the Executive Board that it is too

early to consider the reinstatement of the RBU since the review and implementation of some of the 12 criteria for reinstatement is still ongoing.

The Congress voted on the motion brought in by the NF BLR:

→ The Congress rejected the motion with a vote of 19 in favour and 24 against.

NF Russia thus remains a provisional member of the IBU.

IBU President Olle DAHLIN closed the congress session at 5:45 p.m. on 19 October 2019.

19 APPROVAL OF THE STRATEGIC PLAN, TARGET 26

The IBU President opened the second day of the Congress on 20 October 2019 at 09:07 a.m.

The IBU Secretary-General then performed the roll call.

According to the roll call on 20 October 2019, the following IBU member federations were present from the start of the session and entitled to vote:

ARG | ARM | AUS | AUT | BLR | BEL | BIH | BRA | BUL | CAN | CHI | CHN | CYP | CZE | DEN | ESP | EST | FIN | FRA | GEO | GER | GBR | GRE | GRL | HUN | IND | IRL | ITA | KAZ | KOR | KGZ | LAT | LTU | MDA | MGL | MKD | NED | NOR | POL | ROU | SRB | SVK | SLO | SWE | SUI | TUR | UKR | UZB

The provisional member RUS was also present; however, as provisional member, they were not entitled to vote.

The maximum number of eligible votes was then announced as follows:

Present:	48* (47 full members, and 1 provisional members)
Voting members:	47*

The IBU President gave an introduction into the main points of the Strategic Plan Target 26 before he handed over to the Executive Board Members to present the single targets:

Dagmara GERASIMUK:	Empowering our federations
Tore BOYGARD:	Enhancing our events
Max COBB:	Extending our reach
Franz STEINLE:	Upgrading our governance
Dagmara GERASIMUK:	Innovating our future

The President then handed over to the Secretary General for answering any questions from the congress and to lead the voting of this motion.

→ The congress unanimously approved the Strategic Plan.

The IBU Secretary General thanked all participants for the commitment and informed about the following workshop aimed at getting further input and opinions from the NFs about IBUs future direction. He went through 19 different questions for which three different answers each were provided. The results can be found in **ANNEX 8** attached.

* During the congress the NF UZB was not present, nevertheless counted within the group of voting members by mistake; this mistake was corrected in these minutes

20 OTHER ITEMS

The IBU President concluded the session by thanking the delegates for their constructive collaboration and the lively discussions which had helped foster very positive, forward-thinking decisions by the IBU. He also thanked the former Interim Secretary General Alf KOKSVIK for his great contribution in difficult times for the IBU.

He announced that the 14th Regular IBU Congress will take place from 04 - 06 September 2020 in Prague, CZE. The honorary auditors Ray KOKKONEN and Juha VIERTOLA are invited for an honor during this congress, were also other awards will be handed out

He also invited all NF Presidents and SG to the Presidents' meeting on 19 February 2020 during the World Championships in Antholz, ITA.

The IBU President closed the Congress at 11:17 a.m. on 20 October 2019.

Olle DAHLIN IBU President

Niklas CARLSSON IBU Secretary General

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	FAMILY NAME	FORNAME	SIGNATURE
BU PRESIDENT	DAHLIN	Olle	Ou John
BU FIRST VP	HAMZA	Jiří	AR
BU VP FINANCES	DR LEISTNER	Klaus	V the
	BØYGARD	Tore	Toelsyd
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EB MEMBERS	EGAN	Clare	excused
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	MIHOC	Dan Gheorghe	Zungil
NF ROU	GASPAR	Puiu	¥
	DRACHEV	Vladimir	Martin
NF RUS PROVISIONAL MEMBER	MAYGUROV	Victor	Haung
	GOLIKOV	Sergey	the
	FARCNIK	Tim	
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	LEHMANN	Urs	1ª
NF SUI	SEGESSENMANN	Markus	Miler-
	AREGGER	Bernhard	Ahr
	KOSZTOLANYI	Ondrej	ly
NF SVK	SARKOZI	Silvia	
	DOMEIJ	Sofia	
NF SWE	KORPELA	Kari	Ka Fryl
	ERIKSSON	Björn	Paster
	TASDEMIR	Mustafa	-but
NF TUR	ОТО	Ali	officts
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NF USA			
	ISMATILLAYEV	Shovkat	
NF UZB	SEREBRYAKOV	Sergey	

18 OCT - 20 OCT 2019 | MUNICH - GER

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	FAMILY NAME	FORNAME	SIGNATURE
IBU PRESIDENT	DAHLIN	Olle	Bue Jahn
IBU FIRST VP	HAMZA	Jiff	
IBU VP FINANCES	DR LEISTNER	Klaus	
	BØYGARD	Tore	Contrapel
	CARRABRE	Jim	, QC
	СОВВ	Max	Uray Cold
EB MEMBERS	EGAN	Clare	excused
	GERASIMUK	Dagmare	lasur Samae
	LEHOTAN	IVOR	
	DR STEINLE	Franz	J. Junily
IBU SECRETARY GENERAL	CARLSSON	Niklas	Allen Lan

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	SALAS	Jorge	
NF ARG			
	VARDEVAN	Grigoryan	
NF ARM LATE REGISTRATION			JUIL
	FLANAGAN	Grant	
NF AUS	FLANAGAN	Emma	Enderty -
	LEIKAM	Anton	a. letra.
NF AUT	BERGER	Franz	thet have
	SCHERER	Christian	Lipher
	HECK	Philippe	
NF BEL	EMONTS	Ralph	AUTOS
	DOJCINOVIC	Jelena	Soinanxit
NF BIH	TANIC	Ljubisa	the
	LOPATIC	Tomislav	1 ta him
	TSYBULSKI	Andrian	Class
NF BLR	NAZAROVA	Olga	MAL
	LEOSH	Darya	Af
	PETTERSSON	Karl Anders	John Hoten
NF BRA			
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	DAFOVSKA	Ekaterina	alay
NF BUL	YANAKOV	Dimitar	Lung
	VASILEV	Nikolay	/

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	MCLEOD	Lyle	and
NF CAN	AMBERY	Heather	Huter Aug
	GONZALEZ	Norman	$\overline{)}$
NF CHI			
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NF CHN			0 ly
	KONTAK	Robert	197
NF CRO	VUKELIC	Lucian	hilly
	VLCEK	Libor	6
NF CZE	JAKES	Vlastimil	45
	SHIAMPANIAS	Panayiotis	81
NF CYP			- A
	MOLGAARD	Asger Fischer	ASAMA
NF DEN	BORCH	Christian Malthe	TChil
	VALENZUELA	Eduardo	81/102
NF ESP	PUNTEL	Franco	6. Valu pre
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	LÄHDESMÄKI	Kalle	Jen that
NF FIN	PUKKI	Таріо	Tuns Pale
	AIKIONIEMI	Heli	K: X20
	BOUTHIAUX	Stephane	Ball
NF FRA			
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	WEIGHILL	Rob	los
NF GBR	CHRISTIE	Roddy	ne
	BUDZISHVILI	Aleksandre	6th m
NF GEO	BUDZISHVILI	Nikoloz	do
	ORGELDINGER	Karin	UN
NF GER	EISENBICHLER	Bernd	SCO
	SCHWARZ	Hubert	held
	GYROUSIS	Dimsthenis	1
NF GRE	TSOUREKAS	Timoleon	
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NF HUN	SZENTGYÖRGYI	Zoltan	/LL)
	SZÖCS	Emöke	Bradis
	VARMA	Jagmohan	(2)
NF IND	JAITLY	Arun Kumar	Dag .

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ANNEX 1

UNDAY, 2	0 OCTOBER 201	9	
NF	FAMILY NAME	FORNAME	SIGNATURE
	NORWOOD	Robert	S Deluzio
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NF ITA	PIROIA	Loretta	foretto the
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NF KOR	PARK	Chulsung	Jark Chalsong
	BROKA	Baiba	E Buller
NF LAT	UPENIEKS	Gundars	1
	OSPELT	Alexander	/
NF LIE			
	DAUGIRDAS	Arunas	Man
NF LTU	GRIAZNOVAS	Ricardas	Autop
	FLOREAN	Ivan	the
NF MDA	BRIA	Petru	K.P.
	CATRICI	Valentin	

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NF	FAMILY NAME	FORNAME	SIGNATURE
	MUNKH-OCHIR	Enebisch	
NF MGL	NARAN-IDER	Batmunkh	1
	PUREVSAMBUU	Tungalag	$\mathcal{D}()$
	SOKLE	Vasil	purge
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	TIELMANN	Horst	41
NF NED			10.
	HORTEN	Arne	Sutt
NF NOR	VARDEN	Anne	AMUMANA
	JEDYNAK-SZOLTY- SEK	Martyna	Rodefi - Roly .
NF POL	BERNAT	Tomasz	SIm (1)
	STOLECKI	Andrzej	M.
	MIHOC	Dan Gheorghe	proof "
NF ROU	GASPAR	Puiu	. T
	DRACHEV	Vladimir	N
NF RUS PROVISIONAL MEMBER	MAYGUROV	Victor	Maure
	GOLIKOV	Sergey	
	FARCNIK	Tim	0
NF SLO	REPINC	Blaz	P/C.
	OZBOLT	Janez	Be Apr
	VUKADIN	Velimir	the Pro
NF SRB	RADOVANOVIC	Miroslav	
	HODZIC	Mirsad	the stand

UNDAY, 2	20 OCTOBER 2019		
NF	FAMILY NAME	FORNAME	SIGNATURE
	LEHMANN	Urs	the
NF SUI	SEGESSENMANN	Markus	nuhr
	AREGGER	Bernhard	Aws
	KOSZTOLANYI	Ondrej	14
NF SVK	SARKOZI	Silvia	
			/ 1
	DOMEIJ	Sofia	162
NF SWE	KORPELA	Kari	tatase
	OEBERG	Ulrika	dia
	TASDEMIR	Mustafa	- HANS
NF TUR	ото	Ali	Att
	KAPLAN	Necati	N. Lou
	BRYNZAK	Volodymyr	april
NF UKR	BONDARUK	Roman	all
	SHLYKOVA	Kseniia	alter
	TRACY	Lamb	
NF USA			
	ISMATILLAYEV	Shovkat	
NF UZB	SEREBRYAKOV	Sergey	

18 OCT - 20 OCT 2019 I MUNICH - GER

REPORT to CONGRESS

Re-Instatement Criteria - Russian Biathlon Union

The Executive Board decided in its meeting 133 the 9-10 of December 2019 to relegate the RBU to a provisional member. In September 2018 the Congress voted against the RBU's application for a full membership.

Afterwards the Executive Board mandated in its Meeting 140 9th of September 2018 a small group "to come up with a proposal what RBU has to do to fulfill the requirements of a full membership".

12 criteria were developed. These have been adopted by the EB at its meeting 142 (December 2018) in Hochfilzen. At the same time, a working group for the re-instatement criteria follow-up was established, consisting of representatives of IBU, RBU and RUSADA. The task of the WG was (and still is) to discuss, verify and monitor progress of each of the 12 identified criteria, and to report to the EB.

The goal of the Boards decision was "to encourage the Russian Biathlon Union

- To become more active in the fight against doping
- To assist in the discovery of any doping manipulations in Russia and
- To enforce strict compliance with the applicable anti-doping rules and policies."

It was further outlined that the *"RBU must demonstrate (by its own efforts and also seeking support by other parties as necessary) that the 12 defined criteria have been met, and can reasonable be expected to continue to be met moving forward."*

Out of the 12 criteria, 6 criteria can be reported as completed. These are as follows:

Criteria 1 – The RBU to pay for an out-of-competition testing programme for one year (November-October 2019).

Criteria 3 – RBU to support and pay for special medal ceremonies for athletes who moved up in the medal standings at World Cup or World Championships as a result of sanctions applied to russian athletes.

Criteria 4 – The RBU to nominate Medical representation.

Criteria 8 – The RBU must help to gain access to the raw analytical data from the Moscow laboratory, respectively until WADA has gained access. WADA has received the data in the beginning of the year. (but during WADA's process of checking the data, they have found obviously manipulated data – therefore the situation must be further monitored).

Criteria 9 – The RBU must maintain compliance with all of the requirements of the WADA Code and the IBU Anti-Doping Rules. This is the case.

Criteria 10 – RUSADA must maintain compliance with all of the requirements of the WADA Code. (This was the case at the time of the last WG meeting. Update: The WADA Compliance Review Committee has opened a compliance procedure beginning of October. The situation must be monitored further and eventually re-assessed).

4 criteria are completed in terms of establishing, but ongoing in terms of verification that these good efforts will continue. These are:

Criteria 5 and 6 – Implementation of an educational programme. An educational plan (short-term and long-term) has been presented, implemented and the activities are ongoing.

Criteria 7 – The RBU to install an anti-doping officer within their organisation to be the main liason for anti-doping matters.

Criteria 12 – The RBU must co-operate with any investigation into whether previous ADRVs have been covered up. The RBU has interacted with the IBU External Review Commission, and this process is ongoing.

So there are **two criteria left that qualify for the status of "ongoing".** These are as follows:

Criteria 2 – The RBU to reimburse the IBU all of the costs related to the McLaren investigation. A significant share oft he amount (by confirmig withhold of IBU payments) has been settled, but not the total amount calculated, whereby costs have not been finalized.

Criteria 11 – All RBU athletes must be tested according to the test distribution plan outlined by IBU/ITA without any Anti-Doping Rule violations. In terms of meeting the test distribution plan, the situation looks comparable with other nations, and therefore satisfactory. In terms of anti-doping rule violations (after estbalishing the 12 criteria), there is one recent case to report in relation of three Missed Tests (M. Vasileva).

The Executive Board has assessed the reports by the Working Group and is of the opinion that it is still too early for a final vote. Consequently the Executive Board decided to not include the voting on RBU re instatement on the agenda of the present Extraordinary Congress.

KPMG

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria

Report on the Audit of the Financial Statements for the Year ended 30 April 2019

12 July 2019

KPMG Austria GmbH Wirtschaftsprüfungs- und Steuerberatungsgesellschaft 14061578/10164892



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Annex

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To the Members of the Management and Executive Board of "IBU" ("die Internationale Biathlon Union"), Salzburg, Austria

We have audited the financial statements and the financial conduct for the year ended 30 April 2019 of

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria (referred to as "the Association"),

and **report** on the result of our audit as follows:

1. Audit Contract and Scope of the Engagement

In the XIII. Ordinary Congress of "IBU" ("die Internationale Biathlon Union") we were elected as auditors in accordance with Section 22 Paragraph 2 Vereinsgesetz (short: "VerG" = Austrian Code of Association) for the financial year from 1 May 2018 to 30 April 2019. According to Section 22 Paragraph 2 VerG our audit includes the procedures performed over financial conduct as comptroller ("Rechnungsprüfung").

The Association, represented by the management, concluded an **audit contract** with us to audit the financial statements of the Association as at 30 April 2019. Our audit also comprised the accounting system in accordance with Section 269 et seq Unternehmensgesetzbuch (short: "UGB" = Austrian Commercial Code) and the comptroller's procedures.

The Association is a **large association** in accordance with Austrian Code of Association. Large Associations have to comply with the regulations of Section 22 Paragraph 2 Austrian Code of Association under corresponding application of the provisions of the Austrian Commercial Code.

The audit is a statutory audit.

Our audit work complies with the principles specified in § 269 ff UGB and with the additional requirements set forth in the Austrian Code of Association.

The **audit includes** assessing whether the statutory requirements concerning the preparation of the financial statements and additional regulations as stipulated in the the articles of association were adhered to.

The **engagement as a Comptroller** includes assessing whether financial conduct was correct in all material aspects and the funds were used in accordance with the articles of association. We are required to report on any identified accounting deficiencies or risks which could pose a

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threat to the Association's ability to continue as a going concern and pay special attention to unusual revenues and expenses, particularly any cases of self-dealing.

Our audit was performed in accordance with the **legal requirements and Austrian Standards on Auditing**. These standards require that we comply with International Standards on Auditing – (ISAs). We would like to emphasize that the goal of the audit is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement. Absolute assurance is not attainable due to the test nature and other inherent limitations of an audit, together with the inherent limitations of any accounting and internal control system. There is an unavoidable risk that even material misstatements may remain undetected. Areas which are generally covered in special engagements were not included in our scope of work.

We performed the audit mainly at the Association's premises in Salzburg in June and July 2019. The audit was substantially completed at the date of this report.

Engagement partner of the engagement is Mr. Johannes Bauer, Wirtschaftsprüfer (Austrian Chartered Accountant).

Our audit is based on the audit contract concluded with the Association. The "General **Conditions of Contract**" issued by the Chamber of Tax Advisers and Auditors (see Annex II), form an integral part of the audit contract. The conditions of contract do not only apply to the Association and the auditor, but to third parties as well. Our liability as auditors is guided under Section 275 UGB in accordance with Section 24 Paragraph 4 VerG.

2. Breakdown and Description of Significant Financial Statement Items

The breakdown and description of all significant financial statement items are included in the notes to the financial statements. We refer to the respective disclosures made by management in the notes.



3. Summary of Audit Findings

3.1. Compliance with Statutory Requirements of the Accounting System and Financial Statements

We obtain evidence that the **accounting system** is in compliance with statutory requirements and the articles of association.

In line with our risk and controls based audit approach and to the extent we considered necessary for the purpose of expressing an opinion, we considered internal controls related to sub processes of the financial reporting process as part of our audit.

With regard to the compliance of the **financial statements** with all applicable statutory requirements we refer to the auditor's report.

3.2. Explanations and Evidence

The President and the other members of the Board concern responsible for accounting and financial management have sufficiently provided all evidence and explanations requested by us as well as their signed management representation letter.

3.3. Reporting in accordance with section 273 paragraph 2 and 3 UGB

During our audit we did not note any facts which indicate that there could be substantial doubt about the Association's ability to continue as a going concern nor indicate a material deterioration of the Association's performance. Neither did we note any indications of noncompliance with Austrian law or the articles of association. We did not note any material weaknesses in the internal controls over the financial reporting process. The criteria for reorganization per Section 22 Paragraph 1 Subsection 1 URG (Austrian Corporate Restructuring Act) were not met.



4. Auditor's Report

Report on the Financial Statements

Audit Opinion

We have audited the financial statements of

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria,

which comprise the Statement of Financial Position as at 30 April 2019, the Statement of Activities for the fiscal year then ended, and the Notes.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Association as at 30 April 2019, and its financial performance for the year then ended, in accordance with Austrian Generally Accepted Accounting Principles and other legal requirements set forth in the Vereinsgesetz (short: "VerG" = Austrian Code of Association).

Basis for our Opinion

We conducted our audit in accordance with Austrian Standards on Auditing. These standards require the audit to be conducted in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the "Auditor's Responsibilities" section of our report. We are independent of the Association, in accordance with Austrian Code of Association and professional regulations, and we have fulfilled our other responsibilities under those relevant ethical requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibility Management's for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Austrian Generally Accepted Accounting Principles and other legal or regulatory requirements set forth in the Austrian Code of Association and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Management is also responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.



Auditors' Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole, are free from material misstatements – whether due to fraud or error – and to issue an auditor's report that includes our audit opinion. Reasonable assurance represents a high level of assurance, but provides no guarantee that an audit conducted in accordance with Austrian Standards on Auditing (and therefore ISAs), will always detect a material misstatement, if any. Misstatements may result from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Austrian Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit.

Moreover:

- We identify and assess the risks of material misstatements in the financial statements, whether due to fraud or error, we design and perform audit procedures responsive to those risks and obtain sufficient and appropriate audit evidence to serve as a basis for our audit opinion. The risk of not detecting material misstatements resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- We conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our audit report to the respective note in the financial statements. If such disclosures are not appropriate, we will modify our audit opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

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 We evaluate the overall presentation, structure and content of the financial statements, including the notes, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Vienna, 12 July 2019

KPMG Austria GmbH Wirtschaftsprüfungs- und Steuerberatungsgesellschaft stri und Steuerbe 1 0 G Johannes Bauer Wirtschaftsprüfer (Austrian Chartered Accountant)

The financial statements together with our auditor's opinion may only be published if the financial statements are identical with the audited version attached to this report. Section 281 paragraph 2 UGB (Austrian Commercial Code) applies.



5. Comptroller's Report

We have performed an independent assurance engagement as Comptroller in connection with the financial conduct of the

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria,

for the financial year from 1 May 2018 to 30 April 2019.

Management's Responsibility

Management is responsible for the correctness of the financial conduct and for the usage of the funds in accordance with the articles of association. Management is also responsible to establish an accounting system appropriate for the requirements of the Association and for the timely and adequate recognition of the Association's financial position.

Comptrollers' Responsibility

Our responsibility is to state whether, based on our procedures performed, the accounting system and the financial conduct are correct in all material respects and whether the Association's funds were used in accordance with the articles of the association. We are required to report on any identified accounting deficiencies or risks which could pose a threat to the Association's ability to continue as a going concern and pay special attention to unusual revenues and expenses, particularly any cases of self-dealing.

Our engagement was conducted in conformity laws and regulations applicable in Austria and with Austrian Standards for independent assurance engagements. These standards require us to comply with our professional requirements including independence requirements, and to plan and perform the engagement to enable us to express a conclusion with reasonable assurance, taking into account materiality.

The procedures selected depend on the comptroller's judgement, including the assessment of the risks of material misstatement whether due to fraud or error. In making those risk assessments, the comptroller considers internal control relevant to the Association's accounting system in order to design procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. The funds are used in accordance with the articles of Association, if the funds are used for the fulfillment of the objectives of the Association, particulary to finance the activities necessary for the realization of the Association's purpose. The assessment of the economy and efficiency of the management was not a subject of the audit.

The procedures that we performed do not constitute an audit or a review. Our engagement did not focus on revealing and clarifying of illegal acts (such as fraud), nor did it focus on assessing the efficiency of management.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our independent assurance conclusion.



Opinion

Based on the procedures performed for the financial year from 1 May 2018 to 30 April 2019 the financial conduct was correct in all material aspects and the funds were used in accordance with the articles of association. Unusual revenues and expenses, particularly any cases of self-dealing, did not occur.

Vienna, 12 July 2019

KPMG Austria GmbH Wirtschaftsprüfungs- und Steuerberatungsgesellschaft ustr nd Stever 0 G Johannes Bauer Wirtschaftsprüfer (Austrian Chartered Accountant)

The financial statements together with our auditor's opinion may only be published if the financial statements are identical with the audited version attached to this report. Section 281 paragraph 2 UGB (Austrian Commercial Code) applies.

Financial Statements for the Year ended 30 April 2019

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria

Statement of Financial Position as at 30 April 2019

with comparison to the previous year's figures in thousends of Euro (TEUR)

Assets:

	30.04.2019 EUR	30.04.2018 TEUR
A. Fixed Assets		
I. Intangible Assets		
Software and Brand	551.991,19	400
II. Tangible Assets		
Equipment	115.220,41	82
III. Financial Assets		
Securities holdings	55.350.539,34	40.345
	56.017.750,94	40.827
B. Current Assets		
I. Receivables and other assets		
1. Accounts receivables	623.862,98	21
2. Other receivables	103.069,10	64
	726.932,08	85
II. Cash and Cash Equivalents		
1. Cash	2.993,95	4
2. Bank accounts	10.410.160,77	12.240
	10.413.154,72	12.244
	11.140.086,80	12.329
<u>C. Def</u> erred Charges	72.205,33	48
	67.230.043,07	53.204

Liabilites and Net Assets:

	30.04.2019 EUR	30.04.2018 TEUR
A. Association net assets		
I. Restricted acc. Congress	40.000.000,00	35.000
II. Temporarily restricted acc. Congress	15.000.000,00	2.802
III. Accumulated surplus	10.105.447,51	14.260
	65.105.447,51	52.062
B. Provisions		
Other Provisions	1.159.300,00	825
C. Liabilities		
1. Accounts payable	929.491,11	213
2. Other liabilities	35.804,45	104
thereof taxes: EUR 14.321,27; previous year: TEUR 16		
thereof social contribution:		
EUR 21.477,18; previous year: TEUR 18		
	965.295,56	317
thereof with maturity of less than one year	965.295,56	317
D. Deferred income	0,00	0
	67.230.043,07	53.204

Statement of Activities for the year ended 30 April 2019

with comparison to the previous year's figures in thousends of Euro (TEUR)

	30.04.2019		30.04.2018	
	EUR	EUR	TEUR	TEUR
1. Revenues		43.145.273,31		24.716
2. Other operating income		289.960,71		60
3. Contributions to National Federations and Sports		-24.830.873,34		-19.866
4. Staff and Management				
a) Staff costs and Management expenses	1.112.865,39		888	
b) Social Expenses	272.102,83		197	
thereof for statutory pension provision	18.612,86		12	
thereof for Payroll taxes and social contributions	253.489,97	-1.384.968,22	184	-1.085
5. Depreciation on intangible and tangible assets		-205.732,59		-104
6. General administration		-4.359.897,61		-2.429
7. Subtotal 1 - 6		12.653.762,26		1.292
8. Income from securities		215.666,71		182
9. Interest earned		55.178,21		32
10. Income from sale of and addition to securities		252.250,30		25
11. Depreciation on securities		-4.994,63		-1
12. Subtotal 8 - 11 (= Financial result)		518.100,59		238
13. Earnings before taxes		13.171.862,85	-	1.530
14. Capital gains tax		-128.317,31		-44
15. Net Income = Earnings after taxes		13.043.545,54	_	1.486
16. Release of reserves		2.801.793,10		4.000
17. Allocation to reserves temporarily restricted		-15.000.000,00		-2.802
18. Profit of the year		845.338,64		2.684
19. Net Income carried forward		14.260.108,87		13.176
20. Allocation to reserves acc. Congress		-5.000.000,00		-1.600
21. Operating surplus		10.105.447,51		14.260

I.

GENERAL INFORMATION ON ACCOUNTING AND VALUATION

ACCOUNTING AND VALUATION METHODS

The financial statements have been prepared in accordance with Austrian Generally Accepted Accounting Principles in order to provide a true and fair view of the assets, liabilities, financial position and results of the association.

The financial statements comply with the accounting principle of completeness.

The evaluation of assets and liabilities follows the accounting principle of individual valuation and the going concern principle. The prudence principle has been taken into account so that only the profits realized on the closing date were accounted for and all foreseeable risks and potential losses were taken into account.

ASSETS

A FIXED ASSETS

I Intangible assets

Intangible assets acquired are stated at cost net of straight-line depreciation.

The useful life for software is 3 years, for homepage and Virtual Gallery is 5 years and for the costs of brand is 10 years.

II Tangible assets

Tangible assets were valued at acquisition or manufacturing costs less straight-line depreciation.

For calculating the depreciation, the following methods are used:

The systematic depreciation is calculated on a straight-line basis over their expected useful life (depreciation periods are shown together with the details to the respective items in the following). Low value assets up to EUR 400,00 each are completely written off in the year of acquisition. Assets acquired in the first half of a financial year are depreciated by an annual depreciation and additions to assets in the second half of a financial year are depreciated by semi-annual depreciation. Impairment losses are recognized at the reporting date if impairment is expected to be permanent. Neither in the fiscal year, nor in the previous year impairment losses have been recognized.

The useful life for equipment is 3 to 5 years, for vehicles is 5 years.

Until 30.04.2011, the additions to fixed assets for the long-term use by IBU were not capitalized and then depreciated according to their useful life, but recognized immediately as cost. The books of IBU include a fixed assets schedule which contains all assets exceeding a value of more than EUR 400,00.
ASSETS

A FIXED ASSETS

III Financial assets

Since fiscal year 2011/2012, financial assets are stated at cost. Until the fiscal year 30.04.2011 the securities were evaluated based on the year-end security price, capital gains and losses were recognized in the financial accounting.

Impairment losses are recognized at the reporting date if the impairment is expected to be permanent. If, in a later financial year, it becomes apparent that the reasons for the impairment no longer exist, the amount of the depreciation will be credited to the extent of the increase in value.

A S S E T S

B CURRENT ASSETS

I <u>Receivables</u>

1. Accounts receivables

Accounts receivables are stated at face value. In the case of foreseeable risks the lower net realizable value is accounted for.

2. Other receivables

Other receivables are stated at face value. In the case of foreseeable risks the lower net realizable value is accounted for.

II Cash and cash equivalents

The evaluation is made at nominal value.

B PROVISIONS

Other provisions

Other provisions are made for all other uncertain liabilities. In accordance with the prudence principle all foreseeable risks during the preparation of the financial statements were provided for with the most probable value based on sound business judgment.

C LIABILITIES

Liabilities are stated at the amount repayable at maturity.

If the current value at the closing date is higher than the amount repayable, the higher current value is accounted for.

II.

GENERAL INFORMATION AND NOTES TO THE FINANCIAL STATEMENTS

Information and explanations to the peculiarities of the presentation, especially the classification, of the annual financial statements

The presentation of the annual financial statements is unchanged compared to the previous year.

Basis for foreign currency translation into Euros

Foreign currency receivables are valued at the purchase rate or at the lower exchange bid-rate at the balance sheet date.

Foreign currency liabilities are valued at the purchase rate or the higher exchange rate asked on the balance sheet date.

III.

DETAILS AND EXPLANATIONS TO CERTAIN ITEMS OF THE BALANCE SHEET AND THE PROFIT AND LOSS ACCOUNT

DETAILS AND EXPLANATIONS TO INDIVIDUAL ITEMS OF THE BALANCE SHEET

A FIXED ASSETS

I Intangible assets

The additions in the financial year relate to the purchase of software, brand registry, Virtual Gallery and relaunch of homepage.

II Tangible assets

Other plant and equipment

The additions in the financial year relate to office, IT equipment and vehicles.

Annex I/12

A S S E T S

A FIXED ASSETS

III Financial assets

<u>Securities</u>

	30.04.2019	30.04.2018
	€	T€
Deposit Spängler Bank	54.250.151,98	39.120
Deposit Credit Suisse	1.100.387,36	1.104
Deposit Deutsche Bank	0,00	120
	55.350.539,34	40.344

The calculation of the values as stated in the fixed assets schedule is computed as follows:

The immediate write-off of low-value assets (below EUR 400,00) is included in the depreciation of the current year, but is deducted from the accumulated depreciation and stated separately again under column "additions" and "disposals"

ASSETS

(For the Fixed Assets Schedule see Attachment to the Notes)

A S S E T S

B CURRENT ASSETS

I <u>Receivables and other assets</u>

1. Accounts receivables

	30.04.2019	30.04.2018
	€	T€
amounting to	623.862,98	21

2. <u>Other receivables</u>

The following items are included:

	30.04.2019 €	30.04.2018 T€
Deposit SPB Spängler	14.672,51	14
Interests	47.437,13	44
Membership fees	1.050,00	1
less allowance	-150,00	0
Others	40.059,46	4
	103.069,10	63

EUR 14.672,51 (*Previous year:* $T \in 15$) *has a maturity of more than one year, all other items have a maturity, as in the previous year, less than one year.*

The Other receivables contain significant amounts in the amount of EUR 88 396,59 (previous year: $T \notin 49$), which were recognized as income, but are Cash flow effective after the balance sheet date.

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A S S E T S

B CURRENT ASSETS

II Cash and cash equivalents

1. <u>Cash</u>

	30.04.2019	30.04.2018
	ϵ	T€
amounting to	2.993,95	4

2. Bank accounts

	30.04.2019	30.04.2018
	ϵ	T€
amounting to	10.410.160,77	12.240

Annex I/15

A S S E T S

C DEFERRED CHARGES

Deferred charges

30.	04.2019	30.04.2018
	€	T€
	72.205,33	48

Others

A ASSOCIATION NET ASSETS

	30.04.2019 €	30.04.2018 T€
I. Restricted acc. Congress	40.000.000,00	35.000
II. Temporarily restricted acc. Congress	15.000.000,00	2.802
III. Accumulated surplus	10.105.447,51	14.260
	65.105.447,51	52.062

	€
Unrestricted at 01.05.2018	14.260.108,87
Allocation to restricted acc. Congress	-5.000.000,00
<i>Operating surplus 01.05.2018 – 30.04.2019</i>	845.338,64
Unrestricted 30.04.2019	10.105.447,51

The dedicated reserves amounting to EUR 15.000.000,00 were built from the proceeds of the Olympic Winter Games in Pyeongchang in 2018 and were released equally until 2022. The proceeds, which were allocated in the amount of $T \in 15.000$ and released for the budget of the period 2018/2019 in the amount of $T \in 2.802$, have been assigned to the temporarily restricted reserves for the period 2018/2019 until 2021/2022 according to the decisions of Congress.

	30.04.2018	Allocation	Release	30.04.2019
	T€	T€	T€	T€
Temporarily restricted reserves	2.802	15.000		
IOC			2.802	15.000

B PROVISIONS

Other provisions

	30.04.2019 €	30.04.2018 T€
Accrued external advisory	638.000,00	0
Accrued vacation days	141.500,00	122
Accrued vacation pay and Christmas bonus	39.700,00	40
Costs for the preparation of the annual financial		
statements	19.500,00	18
Annual audit costs, external	18.000,00	20
Annual audit costs, internal	10.000,00	10
Mobility Contribution	0.00	250
Others	292.600,00	365
	1.159.300,00	825

The external audit fee for this year's audit amounts to \notin 18.000,00 (Previous Year: $T \notin$ 20)

C LIABILITIES

1.	Accounts payables		
		30.04.2019	30.04.2018
		€	T€
	amounting to	929.491,11	213
2.	Other liabilities		
	a. <u>Other tax liabilities</u>		
		30.04.2019	30.04.2018
		€	T€
	Payroll taxes	14.321,27	16
	b. <u>Other liabilities for social contribution</u>	20.01.2010	20.01.2010
		30.04.2019	30.04.2018 T.C
		€	<u><i>T€</i></u>
	Social contribution	21.477,18	18
	c. <u>Other liabilities</u>		
	c. <u>Other indoitities</u>	30.04.2019	30.04.2018
		50.04.2019 €	50.04.2018 T€
	amounting to	6,00	70
	unouning to	0,00	70

All liabilities have a maturity of less than one year as in the previous year.

The Other liabilities contain significant amounts in the amount of EUR 35.804,45 (previous year: $T \in 104$), which were recognized as expenditure, but are Cash flow effective after the balance sheet date.

Obligations arising from the use of property, plant and equipment not shown in the balance sheet:

The obligations under rental agreements will amount to EUR 194,000.00 in the 2019/2020 financial year (previous year: $T \in 197$), in the following five financial years EUR 970.000,00 (previous year: $T \notin 990$).

DETAILS AND EXPLANATION TO INDIVIDUAL ITEMS OF THE PROFIT AND LOSS ACCOUNT

1. <u>Revenues</u>

	2018/2019 €	2017/2018 T€
TV broadcasting rights	24.000.000,00	18.750
Advertising	3.132.206,07	2.811
IOC Sports Development	61.625,14	62
<i>IOC / OC revenue</i>	15.109.190,11	2.879
Membership fees	16.650,00	17
Other	825.601,99	197
	43.145.273,31	24.716

2. <u>Contributions to National Federations and Sport</u>

	2018/2019	2017/2018
	ϵ	$T \in$
Support of National Federations	6.904.015,98	8.119
Prize Money	6.635.068,20	4.279
Contributions to National Fed. for participation	4.410.800,00	3.010
Contributions to IBU events	2.861.420,00	1.830
Doping control expenses	1.403.532,16	784
Other	2.616.037,00	1.844
	24.830.873,34	19.866

IV.

OTHER MANDATORY DECLARATIONS

The financial statements have been prepared based on the respective laws and regulations.

Balance sheets, profit and loss statements and notes comply with legal requirements and give a true and fair view of the financial position in accordance with Austrian Generally Accepted Accounting Principles.

IBU is a large association ("großer Verein") according to § 22 VerG.

INFORMATION ABOUT THE MEMBERS OF THE EXECUTIVE BOARD

The Executive Board of IBU since the Congress in Porec, Croatia, in September 2018:

- Olle Dahlin, SWE, President
- Jiri Hamza, CZE, 1. Vice President
- Dr. Klaus Leistner, AUT, Vice President Finance
- Max Cobb, USA, Executive Board Member
- Tore Boygard, NOR, Executive Board Member
- Jim Carrabre, CAN, Executive Board Member
- Dagmara Gerasimuk, POL, Executive Board Member
- Ivor Lehotan, SVK, Executive Board Member
- Franz Steinle, GER, Executive Board Member
- Clare Egan, IBU, Executive Board Member (Athlete's representative)
- Alf Koksvik, IBU, Interim Secretary General (without right to vote)

AVERAGE NUMBER OF EMPLOYEES DURING THE FISCAL YEAR

In the fiscal year an average of 14 (prior year: 11 employees) were employed.

EVENTS SUBSEQUENT TO BALANCE SHEET DATE

After the balance sheet date no material subsequent events occurred.

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Salzburg, 12 July 2019

President

Olle Dahlin

Vice President Finance Dr. Klaus Leistner

Executive Board Member Tore Boygard

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Executive Board Member Dr. Franz Steinle

Executive Board Member Dr. James E. Carrabre

Interim Secretary General Alf Koksvik

1. Vice President

Jiri Hamza

Executive Board Member Max Cobb

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Executive Board Member Dagmara Gerasimuk

Executive Board Member Ivor Lehotan

Executive Board Member Clare Egan

Attachment

"IBU" ("die Internationale Biathlon Union"), Salzburg, Austria

Fixed Assets Schedule as per 30.04.2019

	01.05.2018	AcAdditons	Acquisition Costs Transfer	s Disposals	30.04.2019	01.05.2018	Ac Depreciation	Accumulated Depreciation	epreciation Disposals	Transfer	30.04.2019	Book Value 01.05.2018 30.0	/alue 30.04.2019
Intangible Assets Software and Trademark "IBU"	495.380,04	307.204,57	0,00	0,00	802.584,61	95.193,70	155.399,72	0,00	00'00	0,00	250.593,42	400.186,34	551.991,19
Total Intangible Assets	495.380,04	307.204,57	0,00	0,00	802.584,61	95.193,70	155.399,72	0,00	00'0	0,00	250.593,42	400.186,34	551.991,19
Tangible Assets Equipment Vehicles Low value assets	256.999,26 64.746,00 0,00	36.872,23 46.127,06 1.798,20	00'0 00'0	15.374,24 63.936,00 1.798,20	278.497,25 46.937,06 0,00	174.701,63 64.745,97 0,00	43.921,96 4.612,71 1.798,20	0,00 0,00	13.832,39 63.935,98 1.798,20	00'0 00'0	204.791,20 5.422,70 0,00	82.297,63 0,03 0,00	73.706,05 41.514,36 0,00
Total Tangible Assets	321.745,26	84.797,49	0,00	81.108,44	325.434,31	239.447,60	50.332,87	0,00	79.566,57	0,00	210.213,90	82.297,66	115.220,41
Financial Assets Deposit Spängler Bank Deposit Spängler Bank - USD Deposit Credit Suisse Deposit Deutsche Bank	29.251.227,40 48.489.681,06 9.868.932,35 4.542.132,94 1.104.942,75 0,00 124.876,65 0,00	48.489.681,06 4.542.132,94 0,00		124.876,65 33.872.001,10 0,00 4.148.725,46 0,00 0,00 -124.876,65 0,00	43.993.784,01 10.262.339,83 1.104.942,75 0,00	34,20 0,00 917,87 4.580,55	1.357,11 0,00 3.637,52 0,00	0,00 0,00 0,00	00'0 00'0	4.580,55 0,00 -4.580,55	5.971,86 0,00 4.555,39 0,00	29.251.193,20 9.868.932,35 1.104.024,88 120.296,10	43.987.812,15 10.262.339,83 1.100.387,36 0,00
Total Financial Assets	40.349.979,15 53.031.814,00	53.031.814,00		0,00 38.020.726,56	55.361.066,59	5.532,62	4.994,63	0,00	0,00	0,00	10.527,25	40.344.446,53	55.350.539,34
Total	41.167.104,45 53.423.816,06	53.423.816,06		0,00 38.101.835,00 56.489.085,51	56.489.085,51	340.173,92	210.727,22	0,00	79.566,57	0,00	471.334,57	40.826.930,53	56.017.750,94



General Conditions of Contract for the Public Accounting Professions (AAB 2018)

Recommended for use by the Board of the Chamber of Tax Advisers and Auditors, last recommended in its decision of April 18, 2018

Preamble and General Items

(1) Contract within the meaning of these Conditions of Contract refers to each contract on services to be rendered by a person entitled to exercise profession in the field of public accounting exercising that profession (de facto activities as well as providing or performing legal transactions or acts, in each case pursuant to Sections 2 or 3 Austrian Public Accounting Professions Act (WTBG 2017). The parties to the contract shall hereinafter be referred to as the "contractor" on the one hand and the "client" on the other hand).

(2) The General Conditions of Contract for the professions in the field of public accounting are divided into two sections: The Conditions of Section I shall apply to contracts where the agreeing of contracts is part of the operations of the client's company (entrepreneur within the meaning of the Austrian Consumer Protection Act. They shall apply to consumer business under the Austrian Consumer Protection Act (Federal Act of March 8, 1979 / Federal Law Gazette No. 140 as amended) insofar as Section II does not provide otherwise for such business.

(3) In the event that an individual provision is void, the invalid provision shall be replaced by a valid provision that is as close as possible to the desired objective.

SECTION I

1. Scope and Execution of Contract

(1) The scope of the contract is generally determined in a written agreement drawn up between the client and the contractor. In the absence of such a detailed written agreement, (2)-(4) shall apply in case of doubt:

(2) When contracted to perform tax consultation services, consultation shall consist of the following activities:

a) preparing annual tax returns for income tax and corporate tax as well as value-added tax (VAT) on the basis of the financial statements and other documents and papers required for taxation purposes and to be submitted by the client or (if so agreed) prepared by the contractor. Unless explicitly agreed otherwise, documents and papers required for taxation purposes shall be produced by the client.

b) examining the tax assessment notices for the tax returns mentioned under a).

c) negotiating with the fiscal authorities in connection with the tax returns and notices mentioned under a) and b).

d) participating in external tax audits and assessing the results of external tax audits with regard to the taxes mentioned under a).

e) participating in appeal procedures with regard to the taxes mentioned under a).

If the contractor receives a flat fee for regular tax consultation, in the absence of written agreements to the contrary, the activities mentioned under d) and e) shall be invoiced separately.

(3) Provided the preparation of one or more annual tax return(s) is part of the contract accepted, this shall not include the examination of any particular accounting conditions nor the examination of whether all relevant concessions, particularly those with regard to value added tax, have been utilized, unless the person entitled to exercise the profession can prove that he/she has been commissioned accordingly.

(4) In each case, the obligation to render other services pursuant to Sections 2 and 3 WTBG 2017 requires for the contractor to be separately and verifiably commissioned.

(5) The aforementioned paragraphs (2) to (4) shall not apply to services requiring particular expertise provided by an expert.

(6) The contractor is not obliged to render any services, issue any warnings or provide any information beyond the scope of the contract.

(7) The contractor shall have the right to engage suitable staff and other performing agents (subcontractors) for the execution of the contract as well as to have a person entitled to exercise the profession substitute for him/her in executing the contract. Staff within the meaning of these Conditions of Contract refers to all persons who support the contractor in his/her operating activities on a regular or permanent basis, irrespective of the type of underlying legal transaction.

(8) In rendering his/her services, the contractor shall exclusively take into account Austrian law; foreign law shall only be taken into account if this has been explicitly agreed upon in writing.

(9) Should the legal situation change subsequent to delivering a final professional statement passed on by the client orally or in writing, the contractor shall not be obliged to inform the client of changes or of the consequences thereof. This shall also apply to the completed parts of a contract.

(10) The client shall be obliged to make sure that the data made available by him/her may be handled by the contractor in the course of rendering the services. In this context, the client shall particularly but not exclusively comply with the applicable provisions under data protection law and labor law.

(11) Unless explicitly agreed otherwise, if the contractor electronically submits an application to an authority, he/she acts only as a messenger and this does not constitute a declaration of intent or knowledge attributable to him/her or a person authorized to submit the application.

(12) The client undertakes not to employ persons that are or were staff of the contractor during the contractual relationship, during and within one year after termination of the contractual relationship, either in his/her company or in an associated company, failing which he/she shall be obliged to pay the contractor the amount of the annual salary of the member of staff taken over.

2. Client's Obligation to Provide Information and Submit Complete Set of Documents

(1) The client shall make sure that all documents required for the execution of the contract be placed without special request at the disposal of the contractor at the agreed date, and in good time if no such date has been agreed, and that he/she be informed of all events and circumstances which may be of significance for the execution of the contract. This shall also apply to documents, events and circumstances which become known only after the contractor has commenced his/her work.

(2) The contractor shall be justified in regarding information and documents presented to him/her by the client, in particular figures, as correct and complete and to base the contract on them. The contractor shall not be obliged to identify any errors unless agreed separately in writing. This shall particularly apply to the correctness and completeness of bills. However, he/she is obliged to inform the client of any errors identified by him/her. In case of financial criminal proceedings he/she shall protect the rights of the client.

(3) The client shall confirm in writing that all documents submitted, all information provided and explanations given in the context of audits, expert opinions and expert services are complete.

(4) If the client fails to disclose considerable risks in connection with the preparation of financial statements and other statements, the contractor shall not be obliged to render any compensation insofar as these risks materialize.

(5) Dates and time schedules stated by the contractor for the completion of the contractor's products or parts thereof are best estimates and, unless otherwise agreed in writing, shall not be binding. The same applies to any estimates of fees: they are prepared to best of the contractor's knowledge; however, they shall always be non-binding.

(6) The client shall always provide the contractor with his/her current contact details (particularly the delivery address). The contractor may rely on the validity of the contact details most recently provided by the client, particularly have deliveries made to the most recently provided address, until such time as new contact details are provided.

3. Safeguarding of Independence

(1) The client shall be obliged to take all measures to prevent that the independence of the staff of the contractor be jeopardized and shall himself/herself refrain from jeopardizing their independence in any way. In particular, this shall apply to offers of employment and to offers to accept contracts on their own account. (2) The client acknowledges that his/her personal details required in this respect, as well as the type and scope of the services, including the performance period agreed between the contractor and the client for the services (both audit and non-audit services), shall be handled within a network (if any) to which the contractor belongs, and for this purpose transferred to the other members of the network including abroad for the purpose of examination of the existence of grounds of bias or grounds for exclusion and conflicts of interest. For this purpose the client expressly releases the contractor in accordance with the Data Protection Act and in accordance with Section 80 (4) No. 2 WTBG 2017 from his/her obligation to maintain secrecy. The client can revoke the release from the obligation to maintain secrecy at any time.

4. Reporting Requirements

 (Reporting by the contractor) In the absence of an agreement to the contrary, a written report shall be drawn up in the case of audits and expert opinions.

(2) (Communication to the client) All contract-related information and opinions, including reports, (all declarations of knowledge) of the contractor, his/her staff, other performing agents or substitutes ('professional statements') shall only be binding provided they are set down in writing. Professional statements in electronic file formats which are made, transferred or confirmed by fax or e-mail or using similar types of electronic communication (that can be stored and reproduced but is not oral, i.e. e.g. text messages but not telephone) shall be deemed as set down in writing; this shall only apply to professional statements. The client bears the risk that professional statements may be issued by persons not entitled to do so as well as the transfer risk of such professional statements.

(3) (Communication to the client) The client hereby consents to the contractor communicating with the client (e.g. by e-mail) in an unencrypted manner. The client declares that he/she has been informed of the risks arising from the use of electronic communication (particularly access to, maintaining secrecy of, changing of messages in the course of transfer). The contractor, his/her staff, other performing agents or substitutes are not liable for any losses that arise as a result of the use of electronic means of communication.

(4) (Communication to the contractor) Receipt and forwarding of information to the contractor and his/her staff are not always guaranteed when the telephone is used, in particular in conjunction with automatic telephone answering systems, fax, e-mail and other types of electronic communication. As a result, instructions and important information shall only be deemed to have been received by the contractor provided they are also received physically (not by telephone, orally or electronically), unless explicit confirmation of receipt is provided in individual instances. Automatic confirmation that items have been transmitted and read shall not constitute such explicit confirmations of receipt. This shall apply in particular to the transmission of decisions and other information relating to deadlines. As a result, critical and important notifications must be sent to the contractor by mail or courter. Delivery of documents to staff outside the firm's offices shall not count as delivery.

(5) (General) In writing shall mean, insofar as not otherwise laid down in Item 4. (2), written form within the meaning of Section 886 Austrian Civil Code (ABGB) (confirmed by signature). An advanced electronic signature (Art. 26 eIDAS Regulation (EU) No. 910/2014) fulfills the requirement of written form within the meaning of Section 886 ABGB (confirmed by signature) insofar as this is at the discretion of the parties to the contract.

(6) (Promotional information) The contractor will send recurrent general tax law and general commercial law information to the client electronically (e.g. by e-mail). The client acknowledges that he/she has the right to object to receiving direct advertising at any time.

5. Protection of Intellectual Property of the Contractor

(1) The client shall be obliged to ensure that reports, expert opinions, organizational plans, drafts, drawings, calculations and the like, issued by the contractor, be used only for the purpose specified in the contract (e.g. pursuant to Section 44 (3) Austrian Income Tax Act 1988). Furthermore, professional statements made orally or in writing by the contractor may be passed on to a third party for use only with the written consent of the contractor.

(2) The use of professional statements made orally or in writing by the contractor for promotional purposes shall not be permitted; a violation of this provision shall give the contractor the right to terminate without notice to the client all contracts not yet executed.

(3) The contractor shall retain the copyright on his/her work. Permission to use the work shall be subject to the written consent by the contractor.

6. Correction of Errors

(1) The contractor shall have the right and shall be obliged to correct all errors and inaccuracies in his/her professional statement made orally or in writing which subsequently come to light and shall be obliged to inform the client thereof without delay. He/she shall also have the right to inform a third party acquainted with the original professional statement of the change.

(2) The client has the right to have all errors corrected free of charge if the contractor can be held responsible for them; this right will expire six months after completion of the services rendered by the contractor and/or – in cases where a written professional statement has not been delivered – six months after the contractor has completed the work that gives cause to complaint.

(3) If the contractor fails to correct errors which have come to light, the client shall have the right to demand a reduction in price. The extent to which additional claims for damages can be asserted is stipulated under Item 7.

7. Liability

(1) All liability provisions shall apply to all disputes in connection with the contractual relationship, irrespective of the legal grounds. The contractor is liable for losses arising in connection with the contractual relationship (including its termination) only in case of willful intent and gross negligence. The applicability of Section 1298 2nd Sentence ABGB is excluded.

(2) In cases of gross negligence, the maximum liability for damages due from the contractor is tenfold the minimum insurance sum of the professional liability insurance according to Section 11 WTEG 2017 as amended.

(3) The limitation of liability pursuant to Item 7. (2) refers to the individual case of damages. The individual case of damages includes all consequences of a breach of duty regardless of whether damages arose in one or more consecutive years. In this context, multiple acts or failures to act that are based on the same or similar source of error as one consistent breach of duty if the matters concerned are legally and economically connected. Single damages remain individual cases of damage even if they are based on several breaches of duty. Furthermore, the contractor's liability for loss of profit as well as collateral, consequential, incidental or similar losses is excluded in case of willful damage.

(4) Any action for damages may only be brought within six months after those entitled to assert a claim have gained knowledge of the damage, but no later than three years after the occurrence of the (primary) loss following the incident upon which the claim is based, unless other statutory limitation periods are laid down in other legal provisions.

(5) Should Section 275 Austrian Commercial Code (UGB) be applicable (due to a criminal offense), the liability provisions contained therein shall apply even in cases where several persons have participated in the execution of the contract or where several activities requiring compensation have taken place and irrespective of whether other participants have acted with intent.

(6) In cases where a formal auditor's report is issued, the applicable limitation period shall commence no later than at the time the said auditor's report was issued.

(7) If activities are carried out by enlisting the services of a third party, e.g. a data-processing company, any warranty claims and claims for damages which arise against the third party according to law and contract shall be deemed as having been passed on to the client once the client has been informed of them. Item 4. (3) notwithstanding, in such a case the contractor shall only be liable for fault in choosing the third party.

(8) The contractor's liability to third parties is excluded in any case. If third parties come into contact with the contractor's work in any manner due to the client, the client shall expressly clarify this fact to them. Insofar as such exclusion of liability is not legally permissible or a liability to third parties has been assumed by the contractor in exceptional cases, these limitations of liability shall in any case also apply to third parties on a subsidiary basis. In any case, a third party cannot raise any claims that go beyond any claim raised by the client. The maximum sum of liability shall be valid only once for all parties injured, including the compensation claims of the client, even if several persons (the client and a third party or several third parties) have sustained losses; the claims have been raised. The client will indemnify and hold harmless the contractor and his/her staff against any claims by third parties in connection with professional statements made orally or in writing by the contractor and passed on to these third parties.

(9) Item 7. shall also apply to any of the client's liability claims to third parties (performing agents and vicarious agents of the contractor) and to substitutes of the contractor relating to the contractual relationship.

8. Secrecy, Data Protection

(1) According to Section 80 WTBG 2017 the contractor shall be obliged to maintain secrecy in all matters that become known to him/her in connection with his/her work for the client, unless the client releases him/her from this duty or he/she is bound by law to deliver a statement.

(2) Insofar as it is necessary to pursue the contractor's claims (particularly claims for fees) or to dispute claims against the contractor (particularly claims for damages raised by the client or third parties against the contractor), the contractor shall be released from his/her professional obligation to maintain secrecy.

(3) The contractor shall be permitted to hand on reports, expert opinions and other written statements pertaining to the results of his/her services to third parties only with the permission of the client, unless he/she is required to do so by law.

(4) The contractor is a data protection controller within the meaning of the General Data Protection Regulation ("GDPR") with regard to all personal data processed under the contract. The contractor is thus authorized to process personal data entrusted to him/her within the limits of the contract. The material made available to the contractor (paper and data carriers) shall generally be handed to the client or to third parties appointed by the client after the respective rendering of services has been completed, or be kept and destroyed by the contractor if so agreed. The contractor is authorized to keep copies thereof insofar as he/she needs them to appropriately document his/her services or insofar as it is required by law or customary in the profession.

(5) If the contractor supports the client in fulfilling his/her duties to the data subjects arising from the client's function as data protection controller, the contractor shall be entitled to charge the client for the actual efforts undertaken. The same shall apply to efforts undertaken for information with regard to the contractual relationship which is provided to third parties after having been released from the obligation to maintain secrecy to third parties by the client.

9. Withdrawal and Cancellation ("Termination")

(1) The notice of termination of a contract shall be issued in writing (see also Item 4. (4) and (5)). The expiry of an existing power of attorney shall not result in a termination of the contract.

(2) Unless otherwise agreed in writing or stipulated by force of law, either contractual partner shall have the right to terminate the contract at any time with immediate effect. The fee shall be calculated according to Item 11.

(3) However, a continuing agreement (fixed-term or open-ended contract on – even if not exclusively – the rendering of repeated individual services, also with a flat fee) may, without good reason, only be terminated at the end of the calendar month by observing a period of notice of three months, unless otherwise agreed in writing.

(4) After notice of termination of a continuing agreement and unless otherwise stipulated in the following, only those individual tasks shall still be completed by the contractor (list of assignments to be completed) that can (generally) be completed fully within the period of notice insofar as the client is notified in writing within one month after commencement of the termination notice period within the meaning of Item 4. (2). The list of assignments to be completed shall be completed within the termination period if all documents required are provided without delay and if no good reason exists that impedes completion.

(5) Should it happen that in case of a continuing agreement more than two similar assignments which are usually completed only once a year (e.g. financial statements, annual tax returns, etc.) are to be completed, any such assignments exceeding this number shall be regarded as assignments to be completed only with the client's explicit consent. If applicable, the client shall be informed of this explicitly in the statement pursuant to Item 9. (4).

10. Termination in Case of Default in Acceptance and Failure to Cooperate on the Part of the Client and Legal Impediments to Execution

(1) If the client defaults on acceptance of the services rendered by the contractor or fails to carry out a task incumbent on him/her either according to Item 2. or imposed on him/her in another way, the contractor shall have the right to terminate the contract without prior notice. The same shall apply if the client requests a way to execute (also partially) the contract that the contractor reasonably believes is not in compliance with the legal situation or professional principles. His/her fees shall be calculated according to Item 11. Default in acceptance or failure to cooperate on the part of the client shall also justify a claim for compensation made by the contractor for the extra time and labor hereby expended as well as for the damage caused, if the contractor does not invoke his/her right to terminate the contract.

(2) For contracts concerning bookkeeping, payroll accounting and administration and assessment of payroll-related taxes and contributions, a termination without prior notice by the contractor is permissible under Item 10. (1) if the client verifiably fails to cooperate twice as laid down in Item 2. (1).

11. Entitlement to Fee

(1) If the contract fails to be executed (e.g. due to withdrawal or cancellation), the contractor shall be entitled to the negotiated compensation (fee), provided he/she was prepared to render the services and was prevented from so doing by circumstances caused by the client, whereby a merely contributory negligence by the contractor in this respect shall be excluded; in this case the contractor need not take into account the amount he/she obtained or failed to obtain through alternative use of his/her staff.

(2) If a continuing agreement is terminated, the negotiated compensation for the list of assignments to be completed shall be due upon completion or in case completion fails due to reasons attributable to the client (reference is made to Item 11. (1). Any flat fees negotiated shall be calculated according to the services rendered up to this point.

(3) If the client fails to cooperate and the assignment cannot be carried out as a result, the contractor shall also have the right to set a reasonable grace period on the understanding that, if this grace period expires without results, the contract shall be deemed ineffective and the consequences indicated in Item 11. (1) shall apply.

(4) If the termination notice period under Item 9. (3) is not observed by the client as well as if the contract is terminated by the contractor in accordance with Item 10. (2), the contractor shall retain his/her right to receive the full fee for three months.

12. Fee

(1) Unless the parties explicitly agreed that the services would be rendered free of charge, an appropriate remuneration in accordance with Sections 1004 and 1152 ABGB is due in any case. Amount and type of the entitlement to the fee are laid down in the agreement negotiated between the contractor and his/her client. Unless a different agreement has verifiably been reached, payments made by the client shall in all cases be credited against the oldest debt.

(2) The smallest service unit which may be charged is a quarter of an hour.

(3) Travel time to the extent required is also charged.

(4) Study of documents which, in terms of their nature and extent, may prove necessary for preparation of the contractor in his/her own office may also be charged as a special item.

(5) Should a remuneration already agreed upon prove inadequate as a result of the subsequent occurrence of special circumstances or due to special requirements of the client, the contractor shall notify the client thereof and additional negotiations for the agreement of a more suitable remuneration shall take place (also in case of inadequate flat fees).

(6) The contractor includes charges for supplementary costs and VAT in addition to the above, including but not limited to the following (7) to (9):

(7) Chargeable supplementary costs also include documented or flatrate cash expenses, traveling expenses (first class for train journeys), per diems, mileage allowance, copying costs and similar supplementary costs.

(8) Should particular third party liabilities be involved, the corresponding insurance premiums (including insurance tax) also count as supplementary costs.

(9) Personnel and material expenses for the preparation of reports, expert opinions and similar documents are also viewed as supplementary costs.

(10) For the execution of a contract wherein joint completion involves several contractors, each of them will charge his/her own compensation.

(11) In the absence of any other agreements, compensation and advance payments are due immediately after they have been requested in writing. Where payments of compensation are made later than 14 days after the due date, default interest may be charged. Where mutual business transactions are concerned, a default interest rate at the amount stipulated in Section 456 1st and 2nd Sentence UGB shall apply.

(12) Statutory limitation is in accordance with Section 1486 of ABGB, with the period beginning at the time the service has been completed or upon the issuing of the bill within an appropriate time limit at a later point.

(13) An objection may be raised in writing against bills presented by the contractor within 4 weeks after the date of the bill. Otherwise the bill is considered as accepted. Filing of a bill in the accounting system of the recipient is also considered as acceptance.

(14) Application of Section 934 ABGB within the meaning of Section 351 UGB, i.e. rescission for laesio enormis (lesion beyond moiety) among entrepreneurs, is hereby renounced.

(15) If a flat fee has been negotiated for contracts concerning bookkeeping, payroll accounting and administration and assessment of payroll-related taxes and contributions, in the absence of written agreements to the contrary, representation in matters concerning all types of tax audits and audits of payroll-related taxes and social security contributions including settlements concerning tax assessments and the basis for contributions, preparation of reports, appeals and the like shall be invoiced separately. Unless otherwise agreed to in writing, the fee shall be considered agreed upon for one year at a time.

(16) Particular individual services in connection with the services mentioned in Item 12. (15), in particular ascertaining whether the requirements for statutory social security contributions are met, shall be dealt with only on the basis of a specific contract.

(17) The contractor shall have the right to ask for advance payments and can make delivery of the results of his/her (continued) work dependent on satisfactory fulfillment of his/her demands. As regards continuing agreements, the rendering of further services may be denied until payment of previous services (as well as any advance payments under Sentence 1) has been effected. This shall analogously apply if services are rendered in installments and fee installments are outstanding.

(18) With the exception of obvious essential errors, a complaint concerning the work of the contractor shall not justify even only the partial retention of fees, other compensation, reimbursements and advance payments (remuneration) owed to him/her in accordance with Item 12.

(19) Offsetting the remuneration claims made by the contractor in accordance with Item 12. shall only be permitted if the demands are uncontested and legally valid.

13. Other Provisions

(1) With regard to Item 12. (17), reference shall be made to the legal right of retention (Section 471 ABGB, Section 369 UGB); if the right of retention is wrongfully exercised, the contractor shall generally be liable pursuant to Item 7. or otherwise only up to the outstanding amount of his/her fee.

(2) The client shall not be entitled to receive any working papiers and similar documents prepared by the contractor in the course of fulfilling the contract. In the case of contract fulfilliment using electronic accounting systems the contractor shall be entitled to delete the data after handing over all data based thereon – which were prepared by the contractor in relation to the contract and which the client is obliged to keep – to the client and/or the succeeding public accountant in a structured, common and machine-readable format. The contractor shall be entitled to an appropriate fee (Item 12. shall apply by analogy) for handing over such data in a structured, common and machine-readable format. If handing over such data in a structured, common and machine-readable format is impossible or unfeasible for special reasons, they may be handed over in the form of a full print-out instead. In such a case, the contractor shall not be entitled to receive a fee. (3) At the request and expense of the client, the contractor shall hand over all documents received from the client within the scope of his/her activities. However, this shall not apply to correspondence between the contractor and his/her client and to original documents in his/her possession and to documents which are required to be kept in accordance with the legal anti-money laundering provisions applicable to the contractor. The contractor may make copies or duplicates of the documents to be returned to the client. Once such documents have been transferred to the client, the contractor shall be entitled to an appropriate fee (Item 12. shall apply by analogy).

(4) The client shall fetch the documents handed over to the contractor within three months after the work has been completed. If the client fails to do so, the contractor shall have the right to return them to the client at the cost of the client or to charge an appropriate fee (Item 12. shall apply by analogy) if the contractor can prove that he/she has asked the client twice to pick up the documents handed over. The documents may also further be kept by third parties at the expense of the client. Furthermore, the contractor is not liable for any consequences arising from damage, loss or destruction of the documents.

(5) The contractor shall have the right to compensation of any fees that are due by use of any available deposited funds, clearing balances, trust funds or other liquid funds at his/her disposal, even if these funds are explicitly intended for safekeeping, if the client had to have anticipated the counterclaim of the contractor.

(6) To secure an existing or future fee payable, the contractor shall have the right to transfer a balance held by the client with the tax office or another balance held by the client in connection with charges and contributions, to a trust account. In this case the client shall be informed of the transfer. Subsequently, the amount secured may be collected either after agreement has been reached with the client or after enforceability of the fee by execution has been declared.

14. Applicable Law, Place of Performance, Jurisdiction

 The contract, its execution and the claims resulting from it shall be exclusively governed by Austrian law, excluding national referral rules.

(2) The place of performance shall be the place of business of the contractor.

(3) In absence of a written agreement stipulating otherwise, the place of jurisdiction is the competent court of the place of performance.

SECTION II

15. Supplementary Provisions for Consumer Transactions

 Contracts between public accountants and consumers shall fall under the obligatory provisions of the Austrian Consumer Protection Act (KSchG).

(2) The contractor shall only be liable for the willful and grossly negligent violation of the obligations assumed.

(3) Contrary to the limitation laid down in Item 7. (2), the duty to compensate on the part of the contractor shall not be limited in case of gross negligence.

(4) Item 6. (2) (period for right to correction of errors) and Item 7. (4) (asserting claims for damages within a certain period) shall not apply.

(5) Right of Withdrawal pursuant to Section 3 KSchG:

If the consumer has not made his/her contract statement in the office usually used by the contractor, he/she may withdraw from the contract application or the contract proper. This withdrawal may be declared until the contract has been concluded or within one week after its conclusion; the period commences as soon as a document has been handed over to the consumer which contains at least the name and the address of the contractor as well as instructions on the right to withdraw from the contract, but no earlier than the conclusion of the contract. The consumer shall not have the right to withdraw from the contract

 if the consumer himself/herself established the business relationship concerning the conclusion of this contract with the contractor or his/her representative,

2. if the conclusion of the contract has not been preceded by any talks between the parties involved or their representatives, or

3. in case of contracts where the mutual services have to be rendered immediately, if the contracts are usually concluded outside the offices of the contractors, and the fee agreed upon does not exceed €15.

In order to become legally effective, the withdrawal shall be declared in writing. It is sufficient if the consumer returns a document that contains his/her contract declaration or that of the contractor to the contractor with a note which indicates that the consumer rejects the conclusion or the maintenance of the contract. It is sufficient if this declaration is dispatched within one week.

If the consumer withdraws from the contract according to Section 3 KSchG,

 the contractor shall return all benefits received, including all statutory interest, calculated from the day of receipt, and compensate the consumer for all necessary and useful expenses incurred in this matter,

 the consumer shall pay for the value of the services rendered by the contractor as far as they are of a clear and predominant benefit to him/her.

According to Section 4 (3) KSchG, claims for damages shall remain unaffected.

(6) Cost Estimates according to Section 5 Austrian KSchG:

The consumer shall pay for the preparation of a cost estimate by the contractor in accordance with Section 1170a ABGB only if the consumer has been notified of this payment obligation beforehand.

If the contract is based on a cost estimate prepared by the contractor, its correctness shall be deemed warranted as long as the opposite has not been explicitly declared.

(7) Correction of Errors: Supplement to Item 6.:

If the contractor is obliged under Section 932 ABGB to improve or complement his/her services, he/she shall execute this duty at the place where the matter was transferred. If it is in the interest of the consumer to have the work and the documents transferred by the contractor, the consumer may carry out this transfer at his/her own risk and expense.

(8) Jurisdiction: Shall apply instead of Item 14. (3)

If the domicile or the usual residence of the consumer is within the country or if he/she is employed within the country, in case of an action against him/her according to Sections 88, 89, 93 (2) and 104 (1) Austrian Court Jurisdiction Act (JN), the only competent courts shall be the courts of the districts where the consumer has his/her domicile, usual residence or place of employment. (9) Contracts on Recurring Services:

(a) Contracts which oblige the contractor to render services and the consumer to effect repeated payments and which have been concluded for an indefinite period or a period exceeding one year may be terminated by the consumer at the end of the first year, and after the first year at the end of every six months, by adhering to a two-month period of notice.

(b) If the total work is regarded as a service that cannot be divided on account of its character, the extent and price of which is determined already at the conclusion of the contract, the first date of termination may be postponed until the second year has expired. In case of such contracts the period of notice may be extended to a maximum of six months.

(c) If the execution of a certain contract indicated in lit. a) requires considerable expenses on the part of the contractor and if he/she informed the consumer about this no later than at the time the contract was concluded, reasonable dates of termination and periods of notice which deviate from lit. a) and b) and which fit the respective circumstances may be agreed.

(d) If the consumer terminates the contract without complying with the period of notice, the termination shall become effective at the next termination date which follows the expiry of the period of notice. 18 OCT - 20 OCT 2019 | MUNICH - GER



EXTRAORDINARY IBU CONGRESS 2019

18 OCT - 20 OCT 2019 | MUNICH - GER



IBU EXTERNAL REVIEW COMMISSION

REPORT TO THE EXTRAORDINARY MEETING OF THE IBU CONGRESS IN OCTOBER 2019

On behalf of the independent IBU External Review Commission (myself, Dr Christian Dorda, Dr Anja Martin, and Mr Vincent Defrasne), I am pleased to present this report to the IBU Congress on the progress that the Commission has made in carrying out the mandate set out in its terms of reference (available at: <u>https://www.biathlonworld.com/about-ibu/inside-ibu/committees</u>).

As a reminder, in late 2017, the Intelligence & Investigations Department of the World Anti-Doping Agency (WADA) issued a report outlining allegations that the then IBU President had covered up anti-doping rule violations by Russian biathletes, with the assistance of the then IBU Secretary General, and that delegates of IBU member federations at the 2016 IBU Congress had been bribed to vote in favour of the 2021 World Championships being held in Tyumen, Russia. The criminal authorities in Austria subsequently opened a formal criminal investigation into potential doping fraud, corruption, and/or financial crimes. Working with the Norwegian criminal authorities, they conducted surveillance of communications by the then IBU President and Secretary General, and in April 2018 they searched their respective private residences, as well as the IBU's offices in Salzburg.

In light of the above, the IBU Executive Board that was elected at the 2018 IBU Congress established the Commission on 6 November 2018, to carry out the following three-fold mandate:

- (1) Assist WADA and the criminal authorities with their investigations, including by facilitating the provision of relevant information under IBU control to those investigators.
- (2) Conduct an investigation on behalf of the IBU into the matters being considered in the WADA and criminal investigations, as well as into any further issues of concern in relation to governance or ethical matters within the IBU and/or biathlon generally that are identified in the course of the investigation, such investigation to establish the relevant facts and determine whether any person or body has a case to answer for breach of the IBU rules and regulations in force at the relevant time.
- (3) Assist with the reform of the IBU Constitution and supporting rules to bring the IBU into line with international best practice in sports governance, thereby ensuring that the IBU has a strengthened ability to prevent and to respond robustly to any future breaches of its integrity rules.

The Commission has provided regular updates on its work to the IBU Executive Board in the form of interim reports, copies of which are available via the link above. I also set out below a summary of its progress to date.

1. SUPPORTING THE EXTERNAL INVESTIGATIONS BY THE CRIMINAL AUTHORITIES AND WADA

1A. Criminal authorities

1.1 In November 2018, shortly after the Commission was formally established, we made formal contact with the heads of the Austrian and Norwegian criminal authorities, to advise them that the Commission stood ready to assist them by all possible means with their respective investigations.

1.2 In January 2019, we had a meeting with the Austrian criminal authorities in Vienna, also attended by representatives of the Norwegian criminal authorities, to discuss concretely how the

Commission might assist them. Since then, we have been in continuous communication with the Austrian criminal authorities, developing a strong cooperative relationship, providing assistance and information where requested, and obtaining regular updates on the progress of their investigation.

1.3 In March 2019, the Austrian and German criminal authorities announced that they were investigating allegations of blood doping involving 21 athletes from five sports and eight countries, initiated following an ARD report relating to Austrian cross-country skier Johannes Dürr. The investigation is called 'Operation Aderlass'. The Commission quickly established a dialogue with the criminal authorities and national anti-doping agencies involved in Operation Aderlass, with a view to sharing relevant information.

1.4 In early July 2019, we had a further in-person meeting with the Austrian criminal authorities in relation to both the biathlon investigation and Operation Aderlass. IBU President Olle Dahlin attended part of the meeting to confirm to the Austrian prosecutor the IBU's commitment to assist the criminal authorities.

1.5 At the end of July 2019, the Austrian criminal authorities formally requested to refer the part of their investigation relating to former IBU President Anders Besseberg to the Norwegian criminal authorities (Mr Besseberg is a Norwegian citizen and resident).

1.6 In September 2019, the Austrian authorities confirmed that they had closed the part of their investigation relating to potential anti-doping rule violations at the IBU Biathlon World Championships in Hochfilzen in February 2017.

1.7 The Commission's understanding is that the Austrian authorities hope to conclude the remainder of their investigation, and determine whether any criminal charges should be brought, by the end of 2019, although there are a number of factors that might extend that timeline. In the meantime, the Commission remains ready to help both the Austrian and the Norwegian criminal authorities as necessary.

1B. WADA

1.8 In November 2018, we made contact with Gunter Younger, Director of WADA's Intelligence & Investigations Department, who supervised WADA's investigation of IBU-related matters, to confirm that the Commission had been mandated to provide WADA with any information or other assistance that it required to pursue its investigation. Once again, a strong and mutually cooperative relationship was quickly established.

1.9 In early 2019, WADA decided to refer the investigation over to the Commission, so that WADA's Intelligence and Investigations Department could concentrate on reviewing and authenticating the analytical data it had obtained from the Moscow anti-doping laboratory (see https://www.wada-ama.org/en/media/news/2019-01/wada-successfully-retrieves-data-from-moscow-laboratory), some of which has since been provided to the IBU to support doping cases against Russian biathletes.

1.10 We remain in close contact with WADA, keeping it updated on the Commission's investigation.

2. INVESTIGATION ON BEHALF OF THE IBU

2.1 The Commission has spent considerable time and resources gathering information and evidence to help it determine whether any person or body has a case to answer for breach of IBU rules and regulations. This has included the following:

2.1.1 On our application, the Austrian criminal authorities recognised the Commission's legitimate interest in reviewing the information in the Austrian criminal file, and therefore granted the Commission full access to the file.

2.1.2 We have also been provided with evidence gathered by WADA, including copies of reports issued by its Intelligence & Investigations Department. In February 2019 we had a very useful and constructive meeting with Gunter Younger and his I&I colleague Julian Broséus in Lausanne, and agreed on the most efficient means of sharing information and progressing open items moving forward. We also liaised with WADA in relation to the analysis of blood screening data collected by the IBU until 2015. Subsequently WADA has also been extremely helpful in assisting the Commission to investigate various anomalies in relation to IBU blood passport profiles, including in relation to samples collected at the 2014 Sochi Olympics that were initially declared void.

2.1.3 In November 2018, we also made contact with Margarita Pakhnotskaya, Deputy Director-General of RUSADA (the Russian NADO), who has been very cooperative and provided relevant information on request.

2.1.4 In February 2019, we launched a whistleblower web portal using the BKMS[®] System provided by Business Keeper AG, the leading whistleblower service provider in Europe, allowing persons with information of interest to communicate with the Commission securely and on an anonymous basis (the portal is available in English, German and Russian: <u>https://www.bkms-system.com/ibuerc</u>). To date, however, we have received limited information from this source.

2.1.5 Over the course of the investigation to date, we have interviewed a number of IBU officials and staff members, and taken copies of various emails and documents from the IBU server. In addition, in May 2019 we conducted an in-depth interview of Dr Grigory Rodchenkov, former head of the Moscow anti-doping laboratory, regarding his allegations relating to the IBU and Russian biathlon referenced in the WADA report that prompted the pending criminal investigations. Dr Rodchenkov provided significant further information and documents to the Commission, and has agreed to continue to assist the Commission with its inquiries moving forward.

2.1.6 Information and evidence have also been gathered from other sources, including the Russian Biathlon Union, the WADA-accredited laboratories in Cologne and Seibersdorf, and the Nordic APMU.

2.2 We are currently working through the significant information and data gathered to date, in order to identify and pursue any further lines of inquiry. We hope to be able to conclude the investigation in the first quarter of 2020, although achieving that will depend on a number of factors not wholly under our control, including the ready availability of various witnesses.

3. REFORM OF THE IBU CONSTITUTION AND SUPPORTING RULES

3.1 The Commission has worked with the IBU Constitution Working Group chaired by Dr Franz Steinle on the review of the IBU Constitution and various supporting rules. We have recommended a series of reforms and improvements that are designed to bring the IBU's governance into line with international best practice in sports governance, in particular in relation to the policing and enforcement of integrity-related rules. 3.2 I provided a detailed explanation of our recommendations in my letter of 19 July 2019 to member federations that accompanied the initial drafts of the Constitution and supporting rules (the new Integrity Code, Biathlon Integrity Unit Rules, Vetting Rules, Rules of Congress, and Executive Board Rules), and the proposal to adopt them forms the main part of the agenda for this Extraordinary Congress Meeting. For this report, therefore, I limit myself to highlighting two of the key reforms that (in the Commission's view) put the IBU at the cutting edge of good governance in international sport:

3.2.1 Article 28.2 of the new IBU Constitution will establish a new Biathlon Integrity Unit (**BIU**), which will replace the current IBU Ethics Commission, and will be a new specialised unit that is responsible for investigating and prosecuting violations of the Integrity Code, and for ensuring that the IBU complies with its obligations under the World Anti-Doping Code and with its other governance and ethical compliance obligations set out in the Constitution and the Rules. The BIU will operate independently of the IBU Executive Board and IBU staff, under the supervision of an independent board of directors. As a result, the IBU Executive Board will no longer have any actual or apparent conflict of interest in dealing with potential violations of the IBU Integrity Code. Instead all of the IBU member federations and other stakeholders in the sport will be able to have confidence that the BIU will investigate and determine whether to bring proceedings for apparent violations of the IBU Integrity Code independently, impartially, and without any fear or favour.

3.2.2 Articles 26 and 27 of the new IBU Constitution will require all persons elected or appointed or nominated for election or appointment as IBU staff or as members of the IBU Executive Board or an IBU Committee to be vetted to ensure they meet specified eligibility criteria (e.g., not having any serious criminal convictions or doping violations on their record, not being bankrupt, not being subject to other specified disqualifying conditions). The vetting will be carried out by the independent members of the BIU board of directors in accordance with the new Vetting Rules. The nature and scope of such vetting will vary depending on the amount of responsibility the person in question would have (for example, a candidate for President will be subject to much more scrutiny than a candidate for employment in an administrative post at IBU HQ). Any decision by the vetting panel that a person is not eligible for election or appointment as an IBU official or IBU staff member may be appealed to the CAS.

3.3 The draft Constitution and supporting rules were first circulated to member federations on 19 July 2019. Clare Egan, Chair of the Athletes' Committee, also circulated those drafts to biathletes on the same date. The feedback received through the consultation process was positive and supported the many reforms proposed. The feedback also provided a number of very detailed and helpful comments, which have helped to improve the draft rules.

3.4 Following a meeting of the IBU Constitution Working Group on 19 August 2019, and the IBU Executive Board on 31 August 2019, amendments were made to the draft Constitution and rules, and revised drafts were circulated to IBU member federations on 5 September 2019. My letter of 5 September 2019 explains the key changes made in the revised drafts.

3.5 As I will report in detail at other parts of the Congress agenda, the IBU Executive Board has accepted all of the Commission's recommendations, and as a result the Commission is able to fully endorse the draft Constitution and supporting rules that have been circulated to members. In the Commission's view, if adopted by Congress, the new IBU Constitution and supporting rules will introduce the highest standards of integrity and transparency to the IBU, in line with international best practice in this area, and will ensure that the IBU has a greatly strengthened ability to protect itself against, and to respond robustly to, future threats to the integrity of the sport.

4. ENGAGEMENT WITH BIATHLETES

4.1 The Commission would also like to underline that it is grateful for the cooperation with and input it has received from biathletes. In particular:

4.1.1 Vincent Defrasne and the Commission Legal Secretary Lauren Pagé staged a Q&A session for biathletes and support staff at the IBU World Cup in Holmenkollen on 19 March 2019, to explain the Commission's work and to invite biathletes and support staff to come forward with any information that they might wish to share with the Commission. Based on those discussions, it is clear that biathletes are keen to see stronger governance structures put in place at the IBU, and greater transparency in dealing with anti-doping and other integrity-related issues.

4.1.2 Ms Pagé also had an opportunity to speak with a number of biathletes one-on-one, including Clare Egan, Martin Fourcade, Michal Šlesingr, and Sebastian Samuelsson, as well as retired US Olympic biathlete Lowell Bailey.

4.1.3 Mr Defrasne, Ms Pagé, and Clare Egan hosted a webinar for biathletes on 8 August 2019, to provide an update on the key governance reforms in the new proposed Constitution and supporting rules, to give them an opportunity to ask questions or comment on the draft Constitution and rules, and to provide an update and forum for questions about the Commission's investigation.

4.2 The Commission is in the process of organising the next in-person meeting with athletes, which is scheduled to take place on 2 December 2019 in Ostersund.

Jonathan Taylor QC Chair of the External Review Commission 17 September 2019

INTERNATIONAL BIATHLON UNION

CONSTITUTION

Effective 19 October 2019

(see Article 37)

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- 11.1.3 No *Athlete, Athlete Support Personnel* or other person who is a member of or affiliated to the former *IBU Member* may enter, compete, participate or otherwise be involved in any capacity in any competition, activity, event, function or meeting of the *IBU* or any of its *IBU Members*, unless specified otherwise in the *Rules*.
- 11.2 Where membership of the *IBU* is suspended, the consequences will depend upon the terms of such suspension, which will be determined in accordance with Appendix 4.

PART III: CONGRESS

12. Composition and powers of Congress

- 12.1 *Congress* is the general meeting of the *NF Members*, represented by their respective delegates.
- 12.2 *Congress* holds ultimate and supreme authority in relation to the affairs of the *IBU*. It has the right to exercise all of the powers given to the *IBU* in this *Constitution* where it considers necessary or appropriate to do so in order to further the *Purposes*, including the power to:
 - 12.2.1 establish further categories of membership beyond those set out in this *Constitution;*
 - 12.2.2 admit, suspend, expel, and reinstate *NF Members*;
 - 12.2.3 admit to membership and terminate the membership of *Extraordinary Members* and *Honorary Members* and other types of members;
 - 12.2.4 amend this *Constitution*;
 - 12.2.5 decide on motions proposed by the *Executive Board* or by full *NF Members* to issue, amend or annul *Reserved Rules*;
 - 12.2.6 decide on motions proposed by full *NF Members* to amend or annul *Rules* issued by the *Executive Board* pursuant to Article 17.1.2 or by the *Technical Committee* pursuant to Article 25.1, in which case those *Rules* will be amended or annulled with effect from such date as *Congress* may specify, but such amendment or annulment will not have retroactive effect;
 - 12.2.7 elect:
 - 12.2.7.1 the *President, Vice-President, <u>Treasurer</u>* and other members of the *Executive Board* in accordance with Article 16; and
 - 12.2.7.2 the members of the *Technical Committee* in accordance with Article 25.2;
 - 12.2.8 appoint the independent members of the *BIU Board*, upon the recommendation of a screening panel acting pursuant to Article 27.1 in the case of the inaugural *BIU Board*, and upon the recommendation of the *Vetting Panel* in the case of subsequent vacancies;

- 12.2.9 appoint the *Auditor(s)* in accordance with Article 41, upon the recommendation of the *Executive Board*, for a period of at least two financial years;
- 12.2.10 receive for approval annual reports from:
 - 12.2.10.1 the *Executive Board*, which report shall include the <u>audited</u> financial statements or statements of income and expenditure (as applicable, in accordance with Article 41) for the two most recent financial years, and the report thereon of the *Auditor(s)*;
 - 12.2.10.2 the Vetting Panel; and
 - 12.2.10.3 the *BIU Board*, which report shall include any funding request made by the *BIU Board* in accordance with Article 29.5;
- 12.2.11 establish a policy to remunerate the *Executive Board* members, including the *President* and *Vice-President*;
- 12.2.12 approve the *Executive Board*'s proposal for the award of the right to host the Biathlon World Championships to a full *NF Member*;
- 12.2.13 elect the host, venue and date of the next *Ordinary Congress meeting* to be held in a year that is not an *Olympic Year*;
- 12.2.14 decide on motions proposed in accordance with this *Constitution* and the *Rules*;
- 12.2.15 grant awards for services to the *IBU* and the sport of *Biathlon*, on the recommendation of the *Executive Board*;
- 12.2.16 confirm the annual IBU budget and membership fees fixed by the Executive Board;
- 12.2.17 grant *Honorary Membership* in accordance with Article 8 and in the *Rules for Honors*;
- 12.2.18 merge the *IBU* with another body; or
- 12.2.19 dissolve the *IBU* in accordance with Part X of this *Constitution*.
- 12.3 *Congress* may delegate to the *Executive Board* any of its powers under Articles 12.2.1, 12.2.3, 12.2.13, 12.2.15, and/or 12.2.17 and any other powers not specifically enumerated in Article 12.2. Alternatively, *Congress* may refer matters to the *Executive Board* for consideration and advice.

13. Meetings of *Congress*

- 13.1 *Ordinary Congress meetings* will be held every two years (in even years), between June and September where possible.
 - 13.1.1 The *Executive Board* will determine the specific date and venue (which shall be reasonably proximate to the *IBU* headquarters) of *Ordinary Congress meetings* held in Winter *Olympic Years*. The *IBU Staff* will organise such meetings.

applicable, the Olympic Winter Games) in at least one of the two seasons prior to the *Congress* meeting will receive one additional vote at that meeting (for a total of two votes).

- 15.4 A motion will be passed by *Congress* if it receives the requisite majority of votes in favour. Unless otherwise specified in this *Constitution* or the *Rules*, the requisite majority is a *Simple Majority*. In the event of a tie in the votes cast, the motion will not be passed.
- 15.5 Motions passed by *Congress* will become effective immediately, unless *Congress* specifies a later effective date.

PART IV: EXECUTIVE BOARD

16. Composition of the *Executive Board*

- 16.1 The *Executive Board* will be comprised of:
 - 16.1.1 the *President*, the *Vice-President*, <u>the *Treasurer*</u> and <u>sixeven</u> further natural persons, each elected by *Congress* in accordance with this Article 16;
 - 16.1.2 the Chair or another member of the *Athletes' Committee*, as designated by the *Athletes' Committee*; and
 - 16.1.3 the Secretary General (non-voting member).
- 16.2 The *President*, the *Vice-President*, <u>the *Treasurer*</u>, and the <u>sixeven</u> further persons referenced in Article 16.1.1 will be elected, in that order, at each *Election Congress*. They must all be affiliated to different full *NF Members*. Starting with the *Executive Board* elected at the 2022 *Election Congress*, there must be at least two representatives of the male gender and at least two representatives of the female gender among them (provided that there are at least two from each gender among the candidates for election).
 - 16.3 All elections will be conducted as specified in the *Rules of Congress*. Votes will be cast by secret ballot.
 - 16.4 Each candidate nominated for election must:
 - 16.4.1 be nominated by a full *NF Member* (no other person has the right to nominate candidates for election);
 - 16.4.2 be affiliated to the nominating *NF Member* and a *Citizen* of its *Country*;
 - 16.4.3 be *Eligible* in accordance with Article 26; and
 - 16.4.4 not have reached the age of 75 as of the date of the *Election Congress* meeting.
 - 16.5 All nominations for election to the *Executive Board* will be made in accordance with the procedure set out in the *Rules of Congress*.
 - 16.6 No person may hold more than one elected *IBU* position at any one time. If an elected member of the *Athletes' Committee* or the *Technical Committee* is elected to the *Executive Board*, they must immediately resign from the *Athletes' Committee* or *Technical Committee* (as applicable).

President is required to take over the *President*'s role because the *President* is incapacitated (not just temporarily unavailable), the same restriction will apply to the Vice *President*.

21.3 The *President* may not be appointed as the *Executive Board* member on the *BIU Board*.

22. <u>The Vice-President and the Treasurer</u>

- <u>22.1</u> The role of the *Vice-President* is to stand in for the *President* whenever the *President* is unavailable and/or otherwise as the *President* may request.
- 22.2 The role of the *Treasurer* will be as defined by the *Executive Board*, and will focus on strategy and consultations.

22.1

23. Secretary General

- 23.1 The *Secretary General* is appointed by, and accountable to, the *Executive Board*. The *Secretary General* is responsible for:
 - 23.1.1 managing the day-to-day operations of the *IBU* (except for the *Biathlon Integrity Unit*), in accordance with the directions of the *Executive Board* and the *President*, and within such limitations and delegated authority as the *Executive Board* may specify. If there is any inconsistency between directions from the *President* and directions from the *Executive Board*, the matter will be referred to the *Executive Board* for resolution;
 - 23.1.2 managing the IBU office and the IBU Staff (but not the BIU Staff);
 - 23.1.3 serving as a non-voting member of the *Executive Board*;
 - 23.1.4 attending meetings of the *Executive Board* and *Congress*;
 - 23.1.5 supporting the *Executive Board* in its development of a strategic plan for the *IBU*, and implementing the plan following its approval by the *Executive Board*;
 - 23.1.6 developing an annual operational plan for the *IBU* and implementing that plan following its approval by the *Executive Board*;
 - 23.1.7 developing and growing the commercial revenues of the *IBU* to enable it to fulfil the *Purposes*;
 - 23.1.8 supporting the *President* in engaging with stakeholders of the *IBU*;
 - 23.1.9 ensuring compliance by the *IBU* and *IBU Staff* with all applicable laws, rules and regulations, including this *Constitution* and the *Rules*;
 - 23.1.10 preparing minutes of meetings of Congress and the Executive Board;
 - 23.1.11 preparing the annual reports of the *Executive Board* to *Congress*, including arranging for the required review by the *Auditor(s)* of the financial statements included in those reports;

permitted, such remaining assets will be donated to institutions pursuing the same or similar purposes as the *IBU*.

36. Completion of liquidation of assets

36.1 At the completion of the liquidation, the liquidator(s) will submit a final report to the relevant registration authority, which will declare the liquidation closed.

PART XI: MISCELLANEOUS

37. Effective date

37.1 This *Constitution* will come into effect on 19 October 2019 (subject to any subsequent objection by the Registrar of the Central Austrian Register of Associations), and supersedes all prior *IBU* constitutions as from that date. Members of the *Executive Board* and the *Technical Committee* and the *Athletes' Committee* in office as of 19 October 2019 shall remain in office for the rest of their original terms, in accordance with the terms of this *Constitution*. The member of the *Executive Board* who was First Vice-President under the previous *Constitution* will act as *Vice-President* under this *Constitution*, and the member of the *Executive Board* who was Vice-President of Finances will retain that title and perform the role of *Treasurer*, in each case in accordance with the terms of this *Constitution*. However the auditors elected under the previous *IBU* constitution shall cease to hold office with effect from 19 October 2019.

38. Official languages

- 38.1 The official language of the *IBU* will be English. All documents or communications to the *IBU* will be in English.
- 38.2 The official *Congress* languages are English, German, and Russian. Other *IBU* bodies may choose any of the official *Congress* languages as their working language, English being the preferred choice.
- 38.3 The *Constitution* and *Rules* will be published in English, German, and Russian. Minutes, reports and other communications from the *IBU* will be published in English and in any other language specified by the *Executive Board*.
- 38.4 In the event of any difference in interpretation of any text, the English version will prevail.

39. Legal representation

- 39.1 The *IBU* will be legally represented by the *President* jointly with any elected member of the *Executive Board*. The *Executive Board* may decide from time to time as a matter of internal policy that only specified elected members of the *Executive Board* will exercise this power.
- 39.2 The legal representatives must not have a conflict of interest in respect of the issue at hand. If the *President* is incapacitated or conflicted for any reason, the Vice *President* will replace the *President* for these purposes. If any elected member of the *Executive Board* is conflicted for any reason, another (non-conflicted) elected member of the *Executive Board* will replace that conflicted member for these purposes.

- 39.3 The legal representatives may grant powers of attorney to other designated persons, which may be restricted or qualified as set out in the power of attorney in question.
- 39.4 Any contract in the name of the *IBU* that is signed by the legal representatives or by persons holding a relevant power of attorney will bind the *IBU*.

40. Indemnity

40.1 Every member of the *Executive Board*, every member of a *Committee*, the *Secretary General* and the *IBU Staff*, the *BIU Board*, the *Head of the BIU* and the *BIU Staff*, and the members of the *Vetting Panel* and any screening panel appointed in accordance with Article 27.1 will be indemnified by the *IBU*, to the extent permitted under the Austrian Law of Associations, in respect of any personal liability (for fines, damages, costs or otherwise) arising from any claim (whether civil or criminal) that is made against them as a result of their office or the exercise of their powers or the execution of their duties under the *Constitution* or the *Rules*, whether or not judgment is given in their favour or they are acquitted, provided that they can show that they have acted at all times in good faith.

41. Financial year and audit

- 41.1 Unless *Congress* decides otherwise, the financial year of the *IBU* starts on 1 May and ends on 30 April.
- 41.2 <u>TIF</u> the *IBU* qualifies ias a major association under Section 22 of the Austrian Law of Associations and is therefore obliged to provide qualified financial reporting, or if *Congress* decides (on the recommendation of the *Executive Board*) to provide such qualified financial reporting even though the *IBU* is not legally obliged to do so, t. The *Executive Board* wishall preparecause annual financial statements to be prepared that meet the requirements of that criteria set out in paragraphs 1 and 2 of the aforementioned Section 22, and Those annual financial statements will be audited in accordance with the requirements of that Section 22 by a chartered accountant appointed as *Auditor* by *Congress* (on the recommendation of the *Executive Board*.) will audit those annual financial statements.
- 41.3 If the *IBU* is not required to provide and *Congress* does not decide to provide qualified financial reporting that is compliant with Section 22 of the Austrian Law of Association, the *Executive Board* will instead cause a statement of income and expenditure to be prepared for each financial year. That statement of income and expenditure will be reviewed for correctness and for compliance with the budget by two persons appointed as *Auditors* by *Congress* (on the recommendation of the *Executive Board*) in accordance with Article 12.2.9.
- 4<u>1.441.3</u> The *IBU's* <u>audited</u> annual financial statements <u>or statements of income and</u> <u>expenditure (as applicable)</u> will be submitted to *Congress* for approval in accordance with Article 12.2.10.

42. Amendments to the *Constitution*

- 42.1 Subject to Article 42.3, this *Constitution* may only be amended, added to or repealed by a motion passed by a *Special Majority* at a meeting of *Congress*.
- 42.2 Notice of a proposal to amend this *Constitution* must be given by an *NF Member* or the *Executive Board* to the *Secretary General* no later than:

APPENDIX 1: DEFINITIONS AND INTERPRETATION

A1.1 Italicised terms used in the *Constitution* have the following meanings:

Absolute Majority means more than half of all of the votes that could be cast if all of those entitled to vote were present.

Athlete means any biathlete competing in the sport of *Biathlon* who is a member of or affiliated to an *NF Member* or a member or affiliate organisation of an *NF Member*, or who otherwise participates in International Events or other *Biathlon Competitions* and/or in other activities organised, convened, authorised or recognised by the *IBU* or an *NF Member*, or is otherwise subject to the jurisdiction of the *IBU* and/or an *NF Member*.

Athlete Support Personnel means any coach, trainer, manager, agent, team staff, official, medical or para-medical personnel, selector, family member or other person working with, treating or assisting an *Athlete*.

Athletes' Committee means the Committee of that name established under Article 24.

Auditor(s) means the person(s) appointed by *Congress* in accordance with Article <u>12.2.10</u><u>12.2.9</u> to carry out the functions specified in Article 41.2 or Article 41.3 (as applicable).

Biathlon means the sport of biathlon, as described in Article 1.2.

Biathlon Competition means any single *Biathlon* competition organised by the *IBU* or one or more of its *NF Members*, either on its own or in combination with other *Biathlon* competitions as part of a larger event, such as the *Biathlon* programme in the Winter Olympic Games.

Biathlon Integrity Unit means the unit described in Part VIII of this Constitution.

BIU means the Biathlon Integrity Unit.

BIU Board means the body described in Article 29.3.

BIU Rules means the rules of that name that are maintained by the *Executive Board*, subject to the ultimate authority of *Congress*.

BIU Staff means any person who is employed or engaged by the *IBU* or the *BIU* to undertake work for the *BIU* or on its behalf.

CAS means the Court of Arbitration for Sport in Lausanne, Switzerland.

Citizen means a person who has legal citizenship of a *Country* under the laws of that *Country*; or (in the case of a territory or region that is not an independent state) a person who has legal citizenship of the *Country* of which the territory or region is a part, and the right to permanent residence in the territory or region.

Committee means a group of people (whether described as a committee, a commission, a working group, a taskforce, or otherwise) that either (a) is established under Part VI of this *Constitution* to carry out the roles set out in that part; or (b) is appointed by the *Executive*

Receiving Party. See Article 43.1.

Reserved Rules means the Articles designated as such in the version of the *IBU Event and Competition Rules* and the Annexes thereto that is approved by *Congress* at the 2019 *Extraordinary Congress meeting*. For the avoidance of doubt, any Articles in those versions of the *IBU Event and Competition Rules* and the Annexes thereto that are not designated as *Reserved Rules* (a) may be issued, amended, and/or rescinded by the *Executive Board* in accordance with Article 17.1.2; or (b) if they are *Technical Rules*, may be added to, amended or rescinded by the *Technical Committee* in accordance with Article 25.1.

Rules means the various rules and regulations of the *IBU* approved by *Congress* or issued by the *Executive Board* with the delegated authority of *Congress* or by the *Technical Committee* with the delegated authority of the *Executive Board*.

Rules of Congress means the rules of that name that are maintained by the *Executive Board*, subject to the ultimate authority of *Congress*.

Rules for Honors means the rules of that name that are maintained by the *Executive Board*, subject to the ultimate authority of *Congress*.

Secretary General means the Secretary General of the IBU referred to in Article 23.

Simple Majority means more than 50% of the valid votes cast by those present and entitled to vote.

Special Majority means two-thirds or more of the valid votes cast by those present and entitled to vote.

Technical Committee means the Committee of that name established under Article 25.

Technical Delegates are persons appointed to such positions by the *IBU* in accordance with the applicable *Rules*.

Technical Rules means the Articles designated as such in the version of the *IBU Event and Competition Rules* and the Annexes thereto that is approved by *Congress* at the 2019 *Extraordinary Congress meeting*.

Treasurer means the elected member of the *Executive Board* who is appointed to that role in accordance with Article 22.2.

Vetting Panel means the panel referred to in Article 27.

Vetting Rules means the rules of that name that are maintained by the *Executive Board*, subject to the ultimate authority of *Congress*.

Vice-President means the *Vice-President* of the *IBU* elected in accordance with Article 16.

WADA means the World Anti-Doping Agency.

World Anti-Doping Code means the *World Anti-Doping Code* adopted by *WADA*, as amended from time to time.

A1.2 In the *Constitution* and also in the *Rules*, unless expressly specified otherwise:

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Costs Referees IBU Events 94 359,98 100 000 120 000 120 000 Event related expenses 6 804,88 30 000 30 000 30 000 30 000 Event related expenses 7 33 000,39 855 000 855 000 30 000 30 000 14 Meeting/Seminar expenses 24 926 481.11 23 759 000 16 898 000 23 85 24 24 23 85 24 24 23 85 24 24 23 85 24 24 23 85 24 24 23 85 24 24 23 85 24 24 23 85 24 24 23 85 26 2000 23 85 26 2000 23 85 26 2000 23 85 23 85 24 20 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 7 27 85 27 85 27 85 2	54000		2 903 420,00	2 864 000	3 105 000	2 864 000	3 105 000
Event related expenses 6 804,88 30 000	54100	Costs Referees IBU Events	94 359,98	100 000	120 000	100 000	120 000
Meeting/Seminar expenses 73 000,39 855 000 880 000 880 000 880 000 23 759 000 26 985 000 23 759 000 23 759 000 23 759 000 23 759 000 26 985 000 23 759 000 23 759 000 24 014 000 1 1 23 759 000 26 985 000 23 759 000 26 985 000 23 759 000 23 759 000 26 985 000 23 759 000 23 759 000 23 759 000 23 759 000 23 553 000 23 55 553 000 24 7 100 77 000 <th< td=""><td>54020</td><td></td><td>6 804,88</td><td>30 000</td><td>30 000</td><td>30 000</td><td>30 000</td></th<>	54020		6 804,88	30 000	30 000	30 000	30 000
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1612868.22 1470000 1536000 42421243 2630000 4014000 30781471.76 27859000 32635000 -31355344.32 -27692000 32635000 -573872,56 -167000 -7000 -5738.64 167000 -7000		Sport. assistance and committees	24 926 481.11	23 759 000	26 985 000	<u>23 834 000</u>	27 250 000
4 242 122 43 2 630 000 4 014 000 3 30 781 471.76 27 859 000 32 635 000 28 -31 355 344.32 -27 692 000 32 642 000 20 -573 872,56 167 000 -7 000 -7 000		<u>Management, staff</u>	<u>1 612 868.22</u>	<u>1 470 000</u>	<u>1 636 000</u>	1 510 000	1 735 000
30 781 471.76 27 859 000 32 635 000 28 -31 355 344.32 -27 692 000 -32 642 000 -27 -573 872,56 167 000 -7 000 -7 000 -845 338.64 167 000 -7 1		<u>General administration</u>	4 242 122,43	2 630 000	<u>4 014 000</u>	3 005 000	3 682 000
-573 872,56 167 000 -7 000 -845 338.64 167 000 -7 000		<u>Sum total expenditure</u> Sum total revenues	<u>30 781 471.76</u> -31 355 344.32	<u>27 859 000</u> -27 692 000	<u>32 635 000</u> -32 642 000	<u>28 349 000</u> -27 707 000	<u>32 667 000</u> -32 687 000
-845 338,64 167 000 -7 000		<u>Financial performance</u>	-573 872,56	167 000	000 2-	642 000	-20 000
		Annual Profit (-) / Loss (+)	-845 338.64	<u>167 000</u>	<u>-7 000</u>	642 000	-20 000

18 OCT - 20 OCT 2019 I MUNICH - GER



EXTRAORDINARY IBU CONGRESS 2019

18 OCT - 20 OCT 2019 | MUNICH - GER

IBU IBU	EXTRAORDI IBU CONG 19 OCT-20 OCTAVITY	RESS 2019	IBU IBU		RDINARY NGRESS 2019 12019 MUNICH - GER
target26	Which aspect do you think would most i experience of fans at IBU events?	mprove the	target26	Which action would you prioritise to in promotion of biathlon internationally	•
ENHANCING OUR EVENTS	1 Improved support with transport and accommodation	50.0 %	EXTENDING OUR REACH	Improve collaboration with international sponsors Increase support to athletes across the world	41.7 9
Objective 2	2 More information circulated online	37.0 %	Objective 3	to promote the sport	50.0 9
	3 Other	13.0 %		3 Collaborate and communicate more with biathlon fa	an groups 8.3
IBU	EXTRAORDIN IBU CONG 180-07-20-07-2019	RESS 2019	IBU IBU		RDINARY NGRESS 2019 T2019 MUNICH - GER
ARGETZÓ	What should be the main priority for IBU their athletes and support teams?	to help	TARGET26	Would it be useful to receive more too support good governance in your Fed	
ENHANCING OUR EVENTS	1 Improved on-site facilities	41.3 %	UPGRADING OUR GOVERNANCE	1 Yes	88.4
	2 Improved transport and accommodation support	54.3 %		2 No	7.0
Objective 3	3 Other	4.3 %	Objective 1	3 Don't know	4.7
	THE BIATHLON FAMILY	11		THE BIATHLON FAMILY	15
IBU	EXTRAORDIN IBU CONG IBOCT - 20 OCT 2019/	RESS 2019	IBU	IBU CO	RDINARY NGRESS 2019 T2019 MUNICH - GER
	IBU CONGI	nost useful	IBU TARGET26	IBU CO	NGRESS 2019 T2019 MUNICH - GER
ARGET26	IBU CONG Noct 20 OCT 2019	nost useful	TARGET26	אנט בסט און	NGRESS 2019 T2019 I MUNICH - GER
ARGET26	Which of the following areas would be n to help promote biathlon in your country	RESS 2019 Munich der host useful ?	target26	Which area of support would be most as leaders of National Federations?	NGRESS 2019 T2019 MUNICH - GER
ARGET26	Which of the following areas would be n to help promote biathlon in your country <u>1 Enhanced social media coverage</u>	nost useful ?? 43.5 %	TARGET26	IBU CO INCOL - 2000 Which area of support would be most as leaders of National Federations? Awareness about opportunities to get involved in international sports organisations Support from IBU when running for positions in	ngress 2019 trans.useful to you 13.6 20.5
EXTENDING REACH	I Enhanced social media coverage I Improved IBU website	RESS 2019 MANNOH GER 100St useful 17 43.5 % 10.9 %	TARGET26	IBU CO INCOLOGY Which area of support would be most as leaders of National Federations? Awareness about opportunities to get involved in international sports organisations Support from IBU when running for positions in international sports organisations Information about international sports	ngress 2019 trans.useful to you 13.6 20.5
EXTENDING REACH	Which of the following areas would be m to help promote biathlon in your country Enhanced social media coverage Improved IBU website Development of an IBU app	RESS 2019 MANNOH GER MANNOH GER 43.5 % 10.9 % 45.7 % 12 12	TARGET26	Decretors Which area of support would be most as leaders of National Federations? 4. Awareness about opportunities to get involved in international sports organisations 5. Support from IBU when running for positions in international sports organisations 3. Information about international sports Seminars and Workshops that I can attend THE BATHLON FAMILY	ngress 2019 2 useful to you 13.6 20.5 65.9 15
EXTENDING OUR REACH Objective 1	UNCL - 2007201 Which of the following areas would be no to help promote biathlon in your country 1 Enhanced social media coverage 2 Improved IBU website 3 Development of an IBU app THE BIATHLON FAMILY	RESS 2019 MANNEH GEB 100St USEful 23.5% 10.9% 45.7% 10.9% 45.7% 12	TARGET26	Decretors Which area of support would be most as leaders of National Federations? 4. Awareness about opportunities to get involved in international sports organisations 5. Support from IBU when running for positions in international sports organisations 3. Information about international sports Seminars and Workshops that I can attend THE BATHLON FAMILY	NGRESS 2019 2 USEFUI to you 13.6 20.5 65.9 10 RDINARY NGRESS 2019 RDINARY NGRESS 2019
Cobjective 1	Uncertained Which of the following areas would be in to help promote biathlon in your country 1 Enhanced social media coverage 2 Improved IBU website 3 Development of an IBU app THE BIATHLON FAMILY EXTRAORDIN EXTRAORDIN DOC: 20022001 Which area would you prioritise to bette	RESS 2019 MANNEH GEB 100St USEful 23.5% 10.9% 45.7% 10.9% 45.7% 12	TARGET26	Which area of support would be most as leaders of National Federations? Awareness about opportunities to get involved in international sports organisations Support from IBU when running for positions in international sports organisations Information about international sports Seminars and Workshops that I can attend Information about international sports Seminars and Workshops that I can attend Information about international sports Seminars and Workshops that I can attend Information about international sports Seminars and Workshops that I can attend Information about international sports Seminars and Workshops that I can attend Information about international sports The MATHLOW FAMILY Information about international sports To what extent would you like to contain	NGRESS 2019 2019: MANUCH-GER 2005 65.9 16 2005 75 75 75 75 75 75 75 75 75 75 75 75 75
ARGET26	Which of the following areas would be n to help promote biathlon in your country 1 Enhanced social media coverage 2 Improved IBU website 3 Development of an IBU app THE BIATHLOW FAMILY EXTRAORDIN UNCL. 200CTAUY Which area would you prioritise to bettee biathlon internationally?	RESS 2019 MANNOH GER 1005t USEful ?? 43.5 % 10.9 % 45.7 % 45.7 % 12 12	TARGET26	Which area of support would be most as leaders of National Federations? Awareness about opportunities to get involved in international sports organisations Support from IBU when running for positions in international sports organisations Information about international sports Seminars and Workshops that I can attend THE BUATHLON FAMILY FIGURATION FAMILY To what extent would you like to contain implementation of Target26?	NGRESS 2019 2 USEFUI to you 13.6 20.5 65.9 10 RDINARY NGRESS 2019 ribute to the 68.1
ARGET26	Which of the following areas would be m to help promote biathlon in your country 1 Enhanced social media coverage 2 Improved IBU website 3 Development of an IBU app IMATHLON FAMILY EXTRAORDING Which area would you prioritise to bettee biathlon internationally? 1 Improved opportunities for biathlon coverage 2 More international IBU events held outside	RESS 2019 MANNOH GER 1005t USEFUl 23 43.5 % 10.9 % 45.7 % 45.7 % 12 12 RESS 2019 12 REVECT GER	TARGET26	Which area of support would be most as leaders of National Federations? Awareness about opportunities to get involved in international sports organisations Support from IBU when running for positions in international sports organisations Information about international sports Seminars and Workshops that I can attend THE MATHLOW FAMILY EXTERNOT INFORMATION CONTRACTIONS Contraction of Target26? Very much so	NGRESS 2019

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INTERNATIONAL BIATHLON UNION

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