



**GLOBAL
MARITIME
FORUM**

Global Maritime Forum
Annual Summit 2025
21-22 October | Antwerp

Uncharted waters

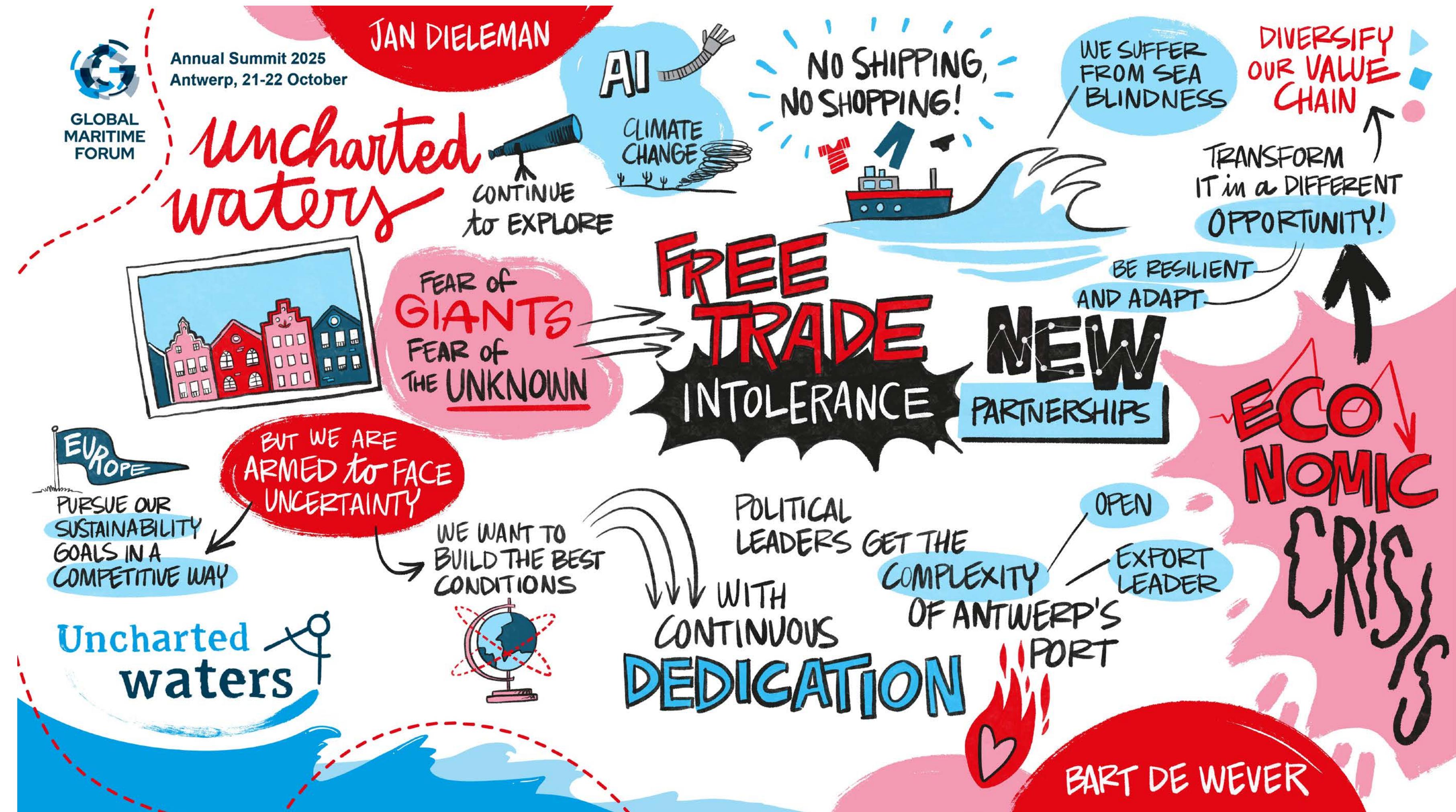




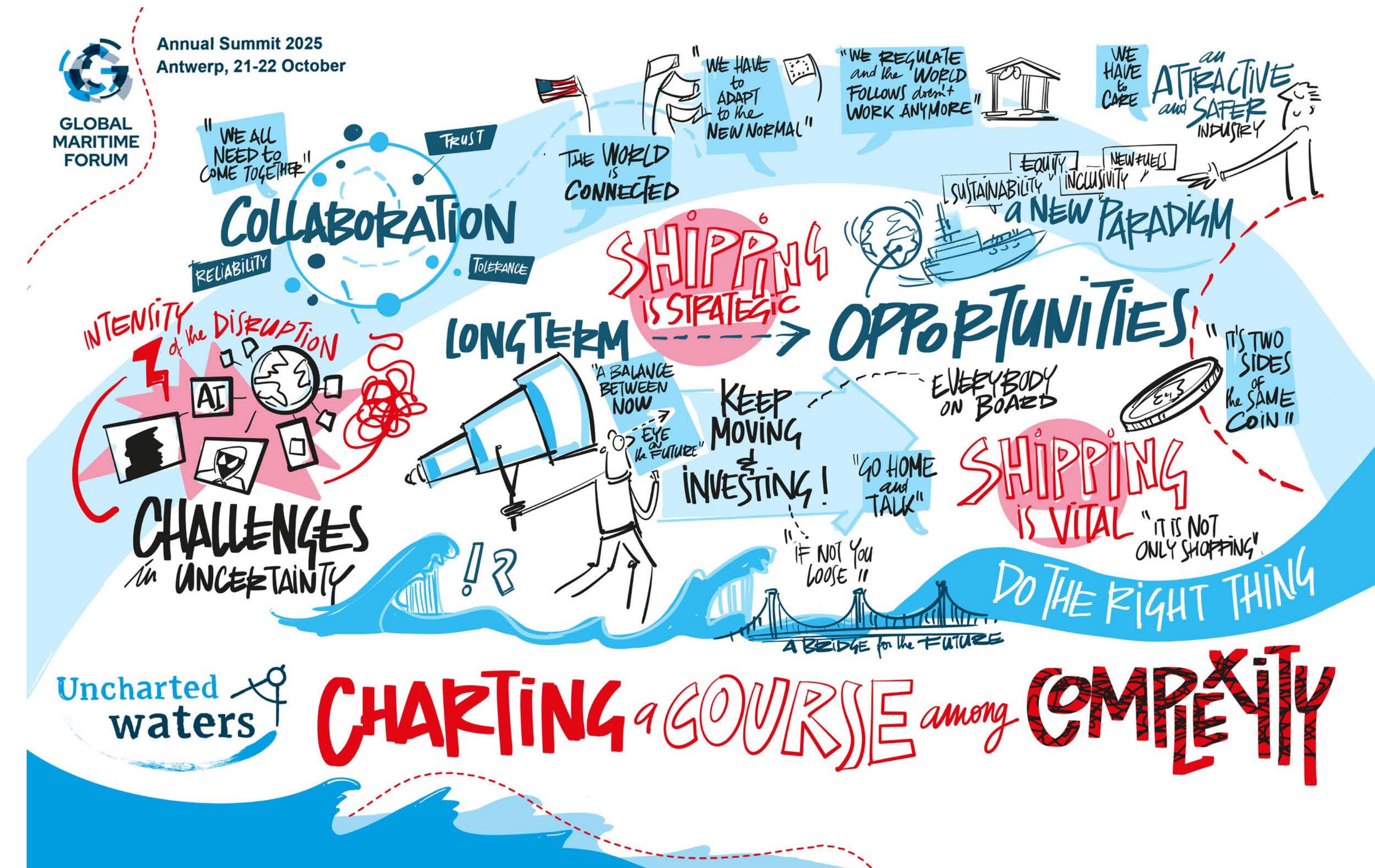
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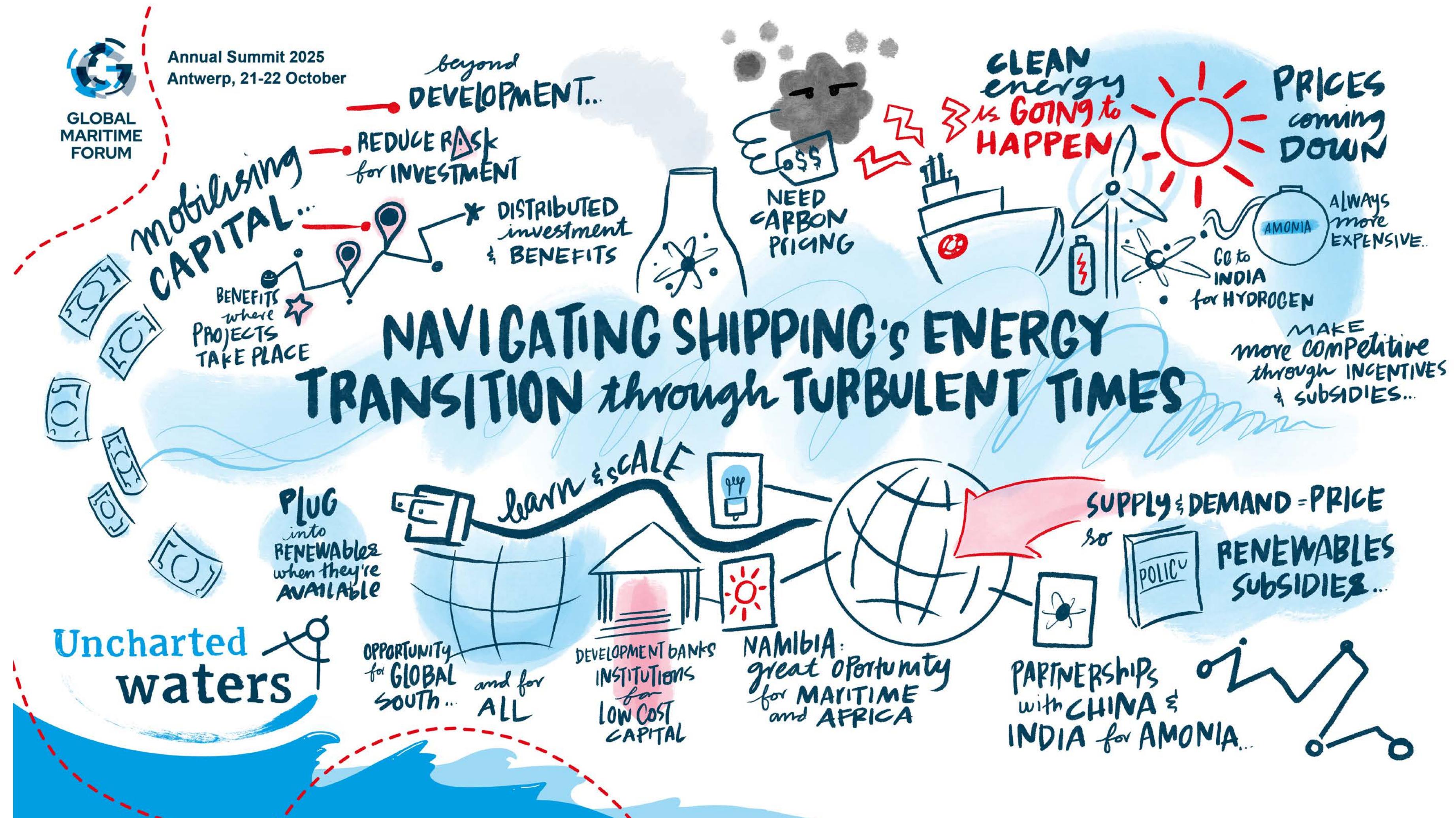
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Opening remarks by Bart De Wever



Charting a course among complexity





Roman Krznaric: Becoming a good ancestor



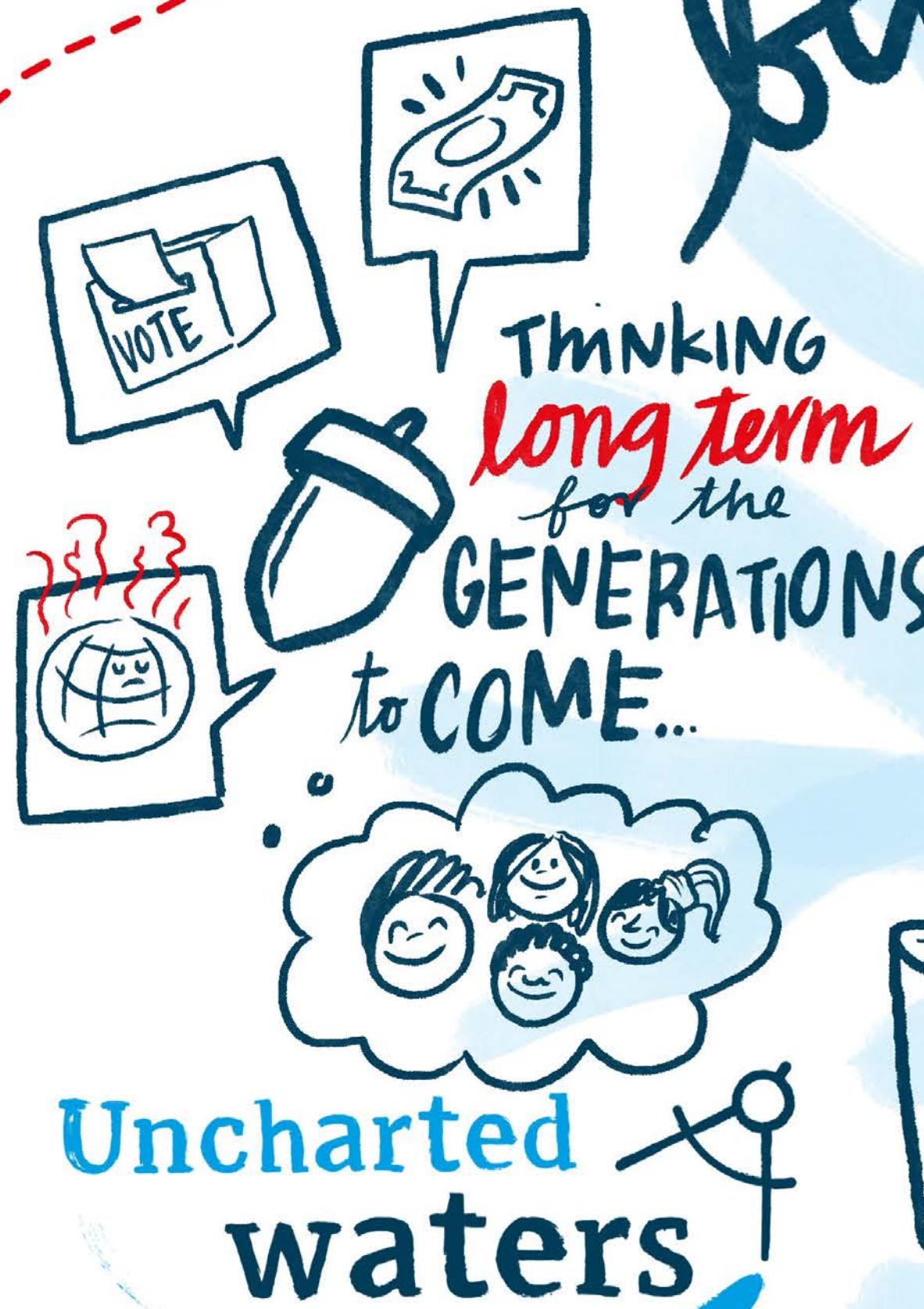


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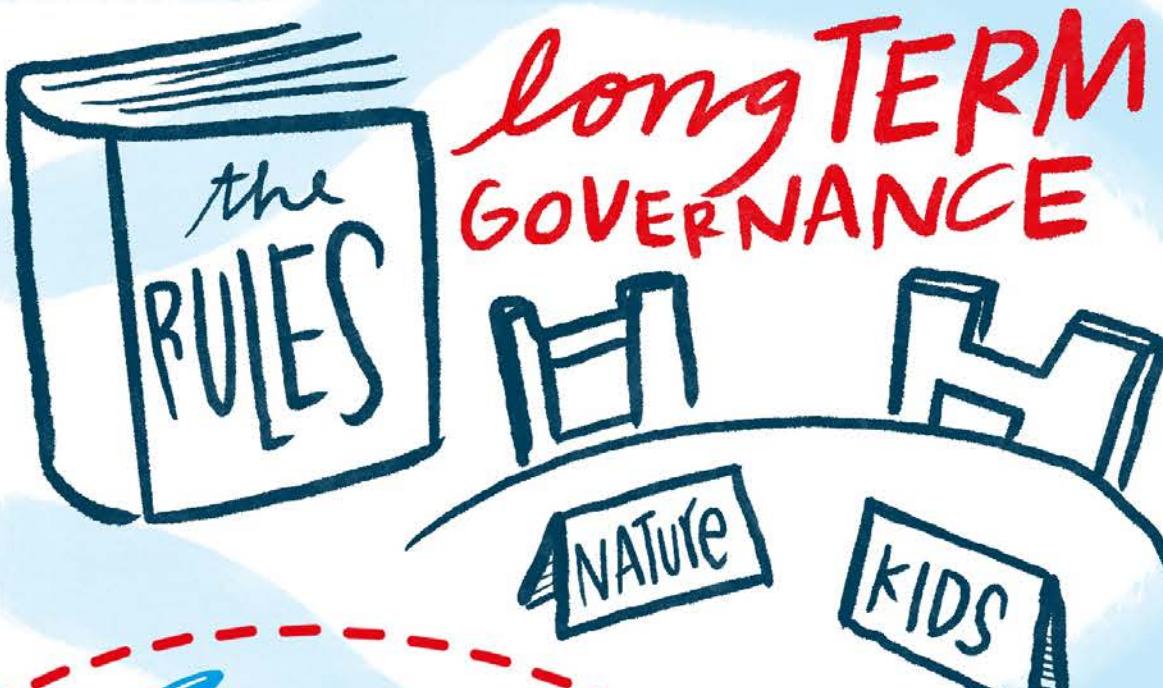
Becoming a GOOD ancestor

ROMAN KRZNARIC



CATHEDRAL thinking & ACTING

resilience
ADAPTABILITY



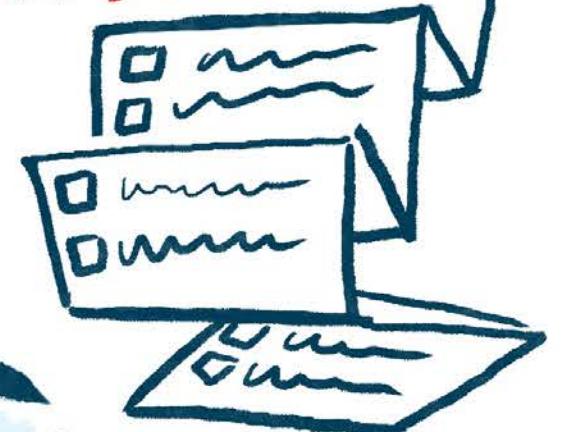
transcendent GOALS
Put the DONUT in the BOARDROOM...
SAFE & JUST

the ACORN brain
choose your PENSION over the new iPhone

LEGACY MINDSET...
think of the 7th GENERATION



OPTIMISM
vs.
HOPE
(with ACTION)



and
UNIVERSAL
strangers
through
TIME



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Anne Applebaum: Navigating the geopolitical tide

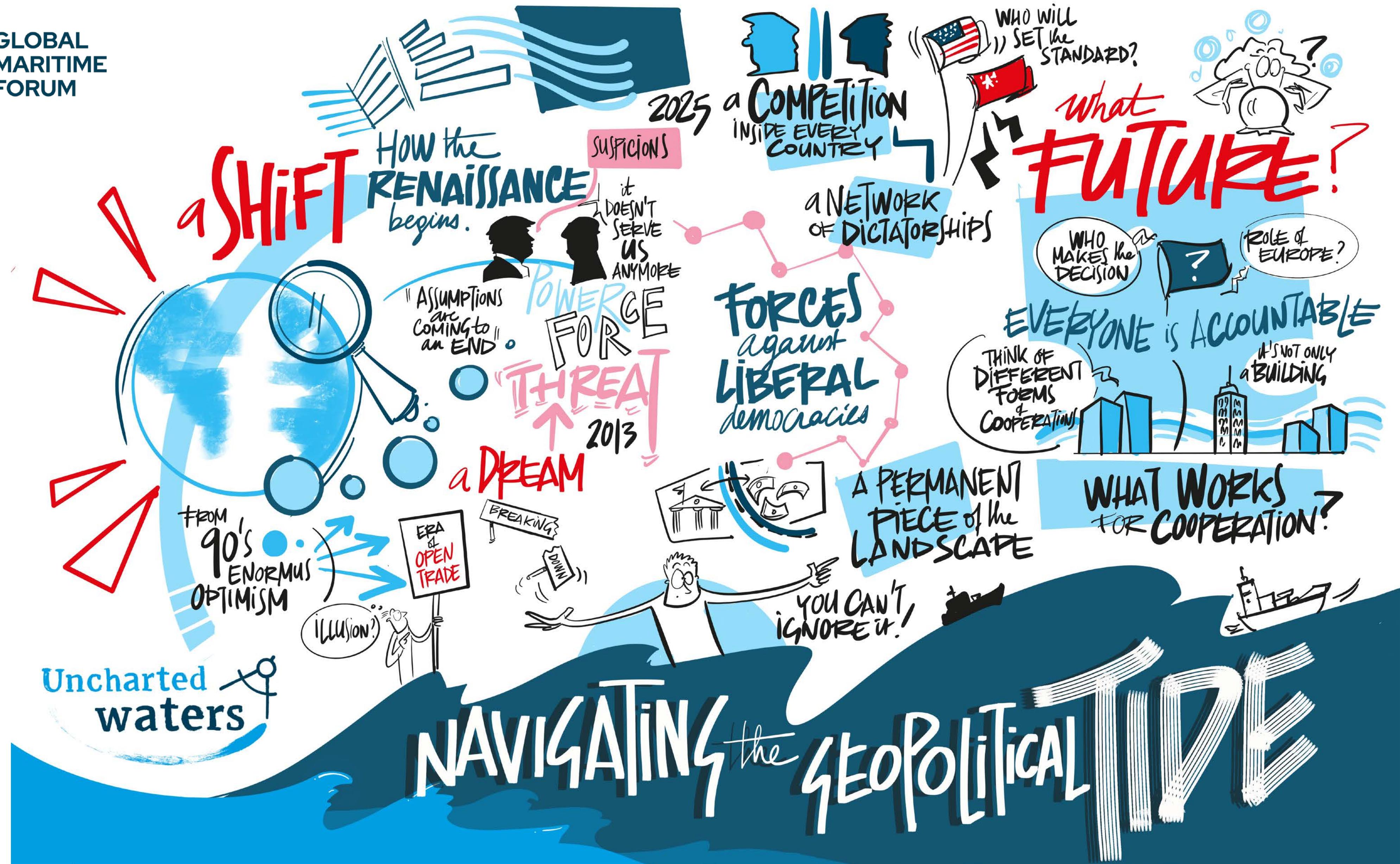


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LIFE GOES ON!

GEOPOLITICS
TOOK OVER

WE NEED
TO REACT

MOVING
FORWARD

Uncharted
waters

AT THE HELM

WITH INTeRNATIONAL MaRITIe ORGaNISATION SECRETARY-GeNeRaL ARSENIO DOMINGUEZ

CHANGING THE
MANDATE of the
ORGANISATION

WE ARE
MORE THAN
WHAT HAPPENED
LAST WEEK!

ADAPTING

WE NEED TO
EVOLVE

STARTING
WITH THE
HUMAN FACTOR

INVESTING
To ATTRACT
PEOPLE
WE
LOOKING AT
YOUNGER
GENERATIONS

PIVOTAL
MoMents
IS THERE A TREND
TOWARDS
REGIONALISATION?

WE NEED TO BE PATIENT
AND OBSERVE WHAT WILL HAPPEN

WE CONSIDER
CONSTANTLY
WHERE
SHIPPING
IS GOING

WE
LISTEN

NUCLEAR

WE CONTINUE
WITH OUR
WORK

AVOIDING
MISTAKES WE
MADE IN THE PAST...

WE NEED
TO PROVIDE
MORE
ASSISTANCE
AND ADVICE AS
AN ORGANISATION

TECHNOLOGIES
USED MORE IN
ASSISTING SEAFARERS
MEETING THE 2030
GOALS

FINALISE
THE REVIEW



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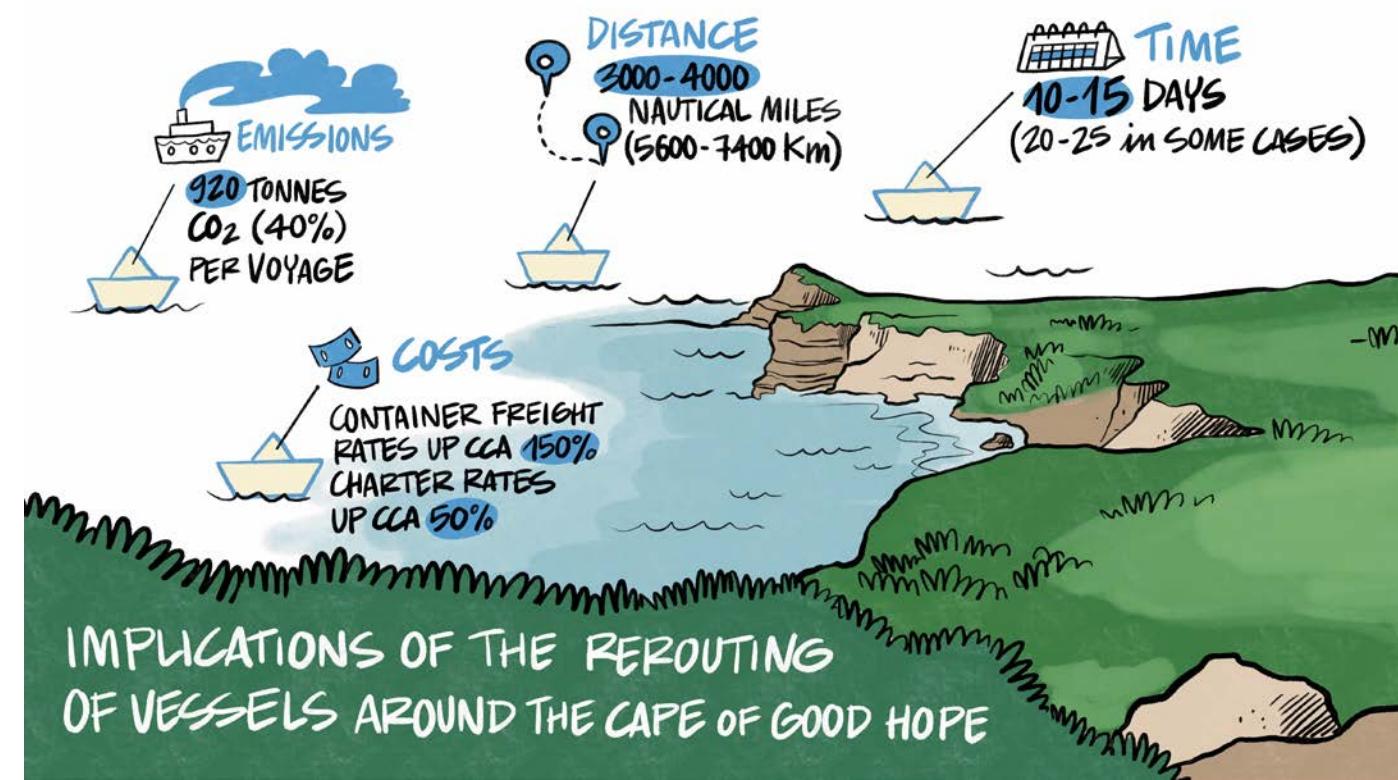
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Deep dive #1: Resilience in a fragmenting world

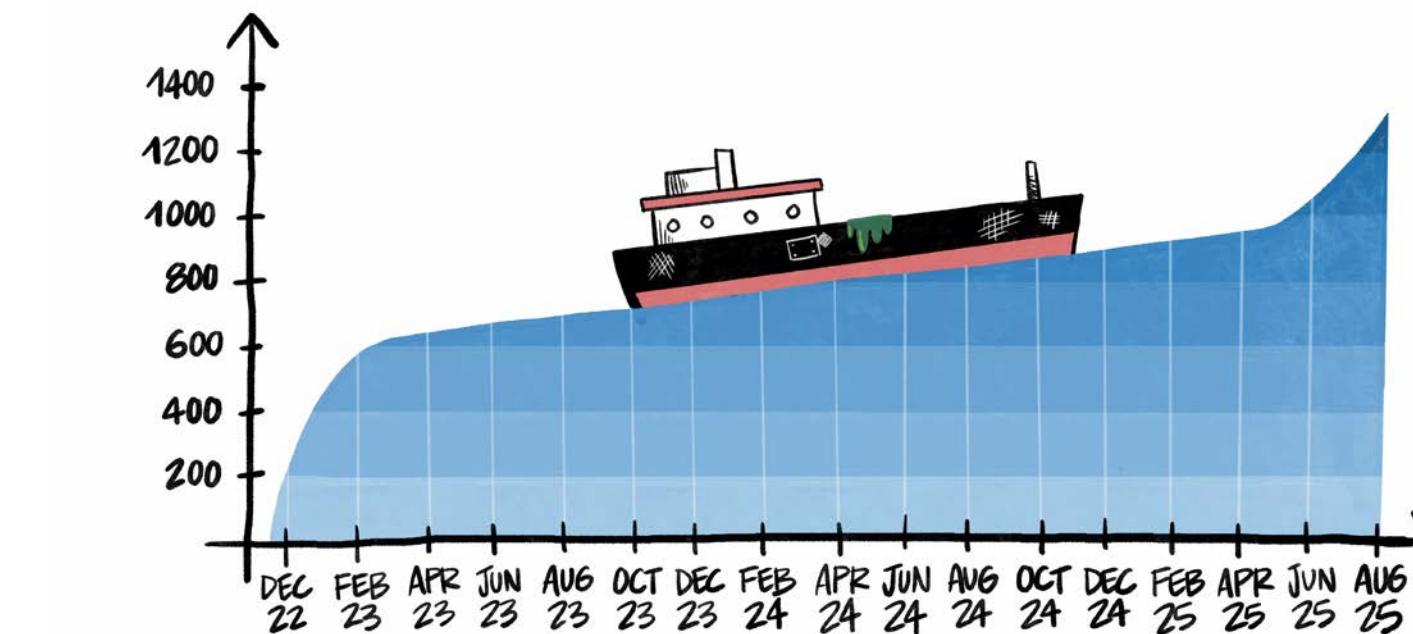
Asia-Europe detour impact (Cape route)

Typical detours add ~4000 nm and ~two weeks-multiplying fuel burn charter costs and emissions per voyage.



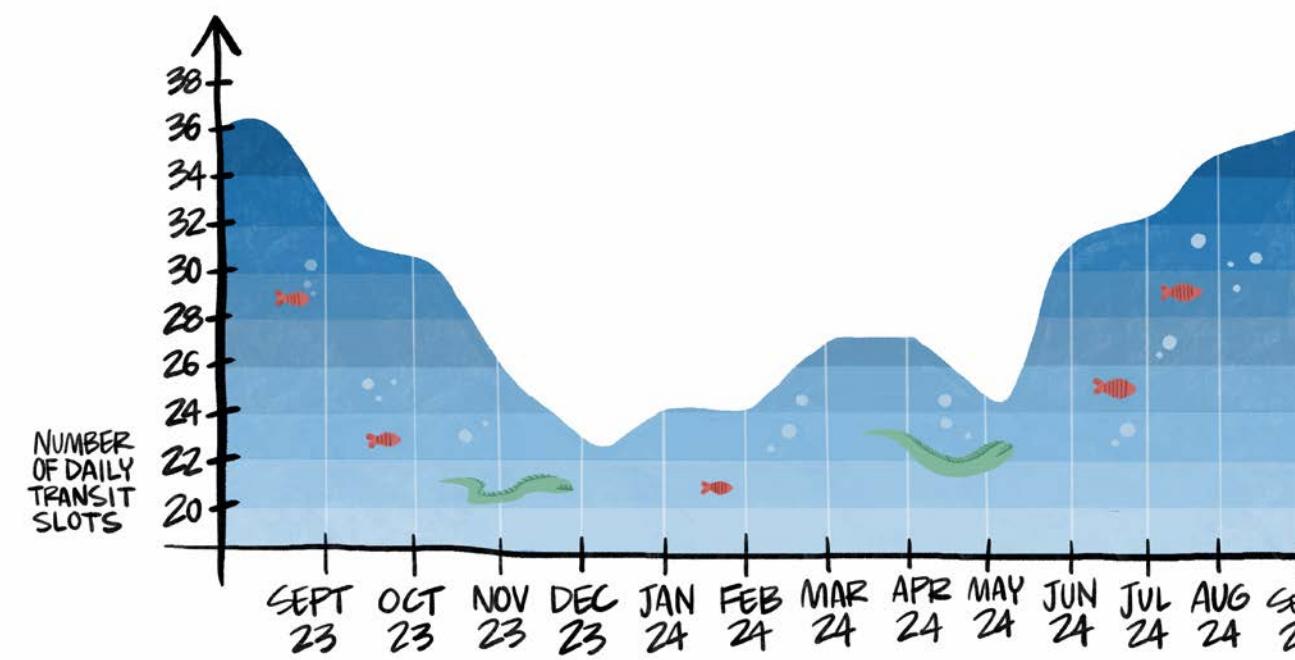
Shadow/dark tanker fleet growth (2019-2025)

A small fringe became a major parallel fleet post-2022
Raising safety, environmental and compliance risks across markets.

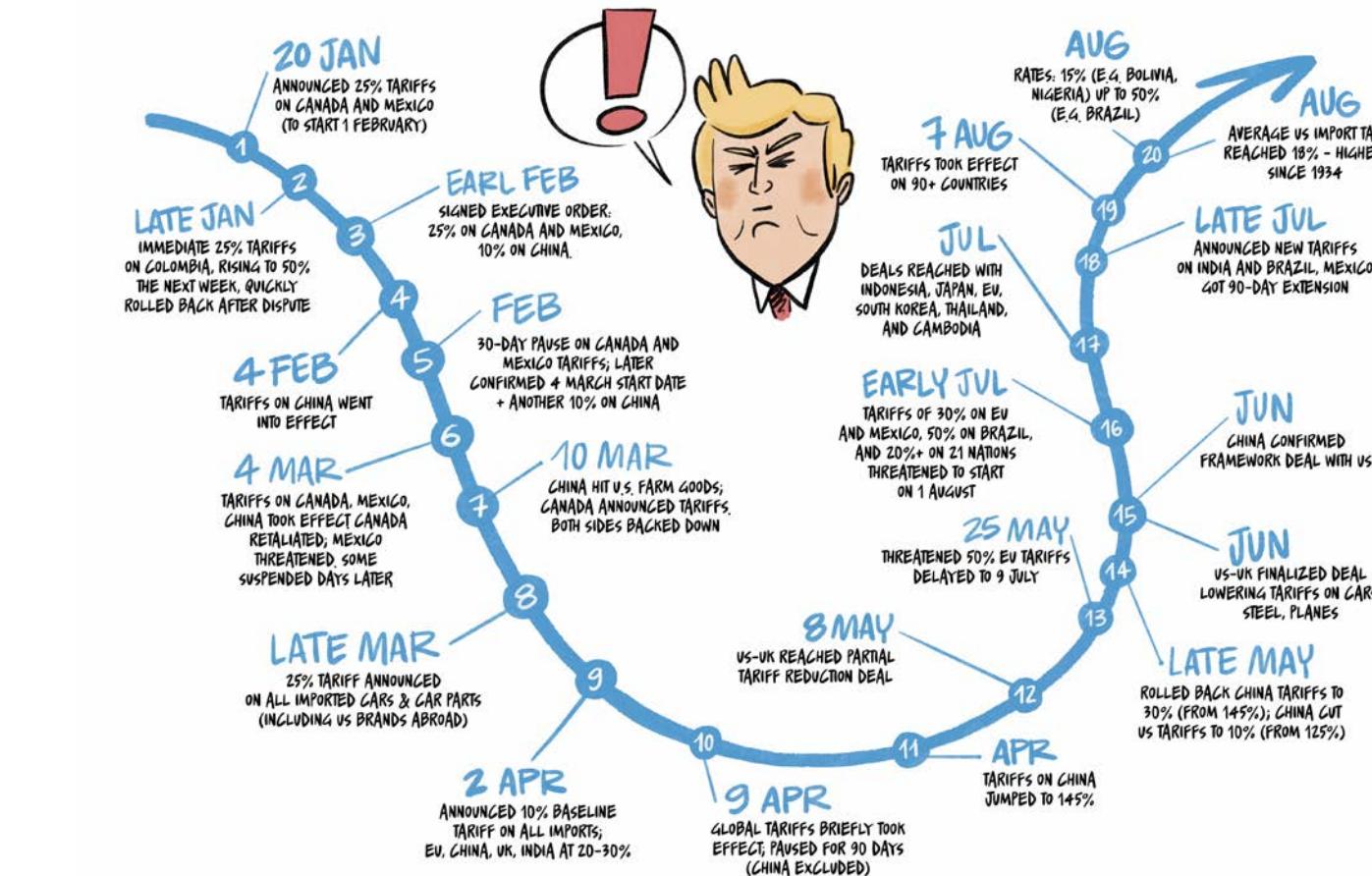


Panama Canal daily transit slots

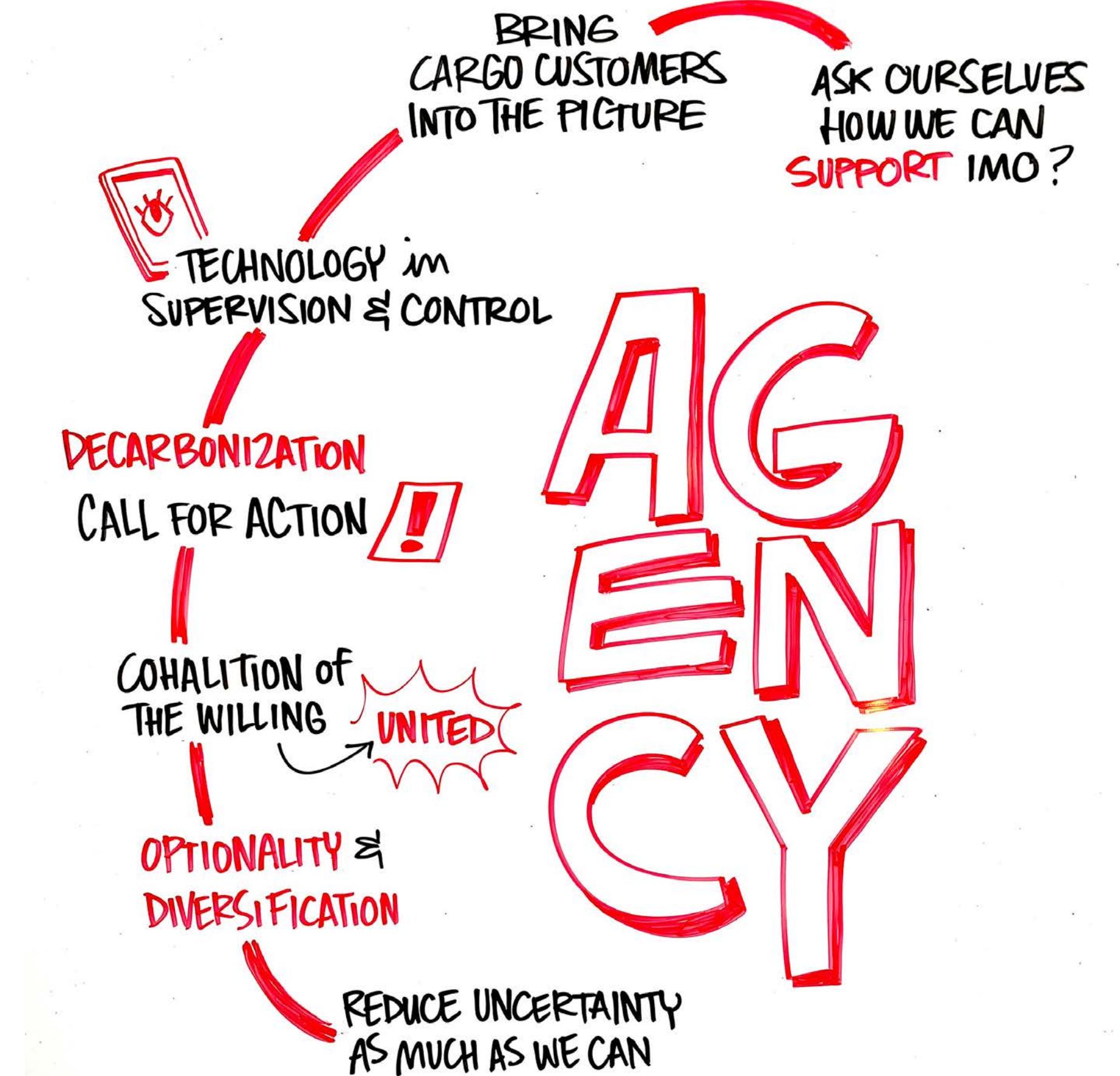
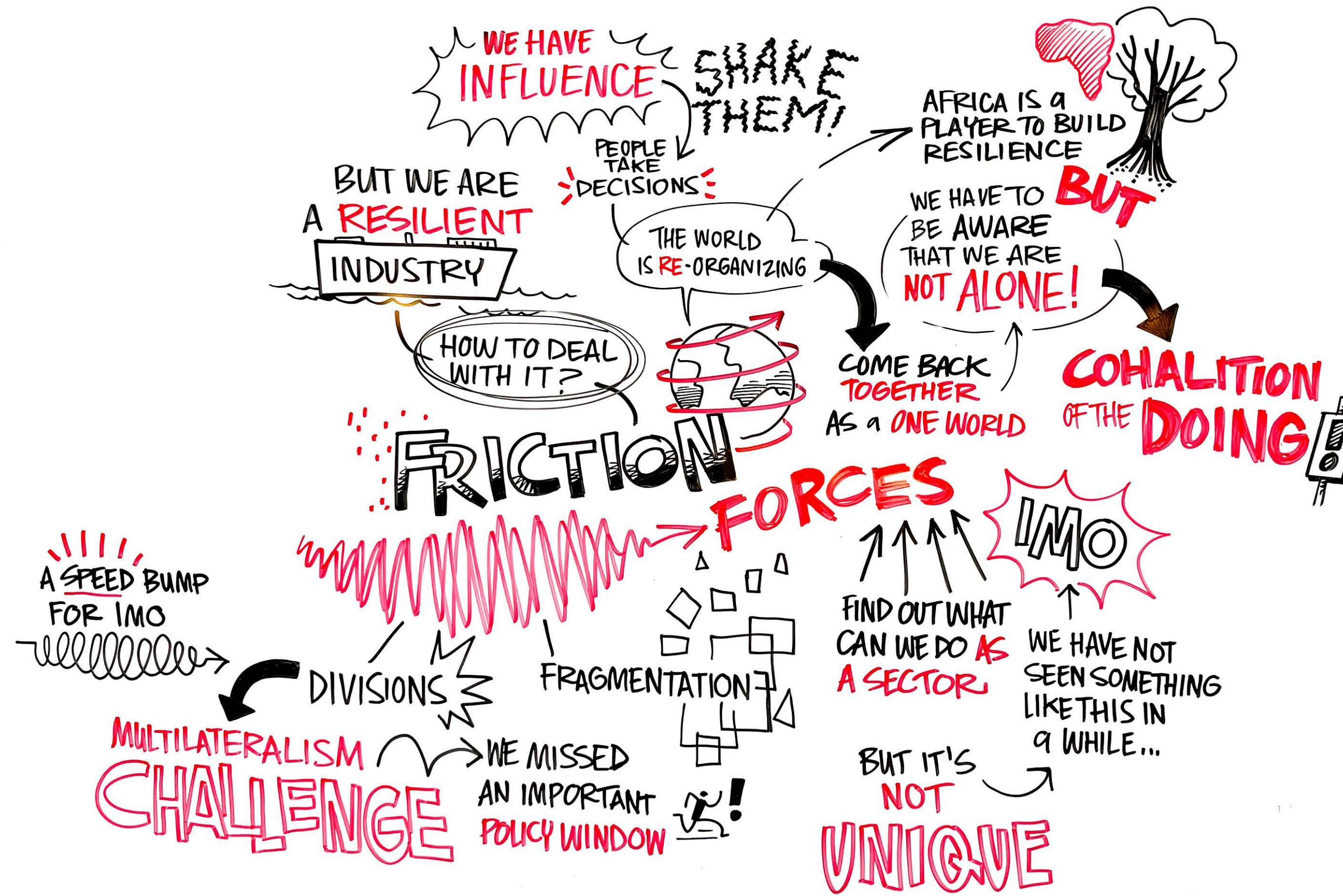
Drought forced severe slot cuts in late-2023/early-2024.
Another chokepoint shock layered onto global routing risk.

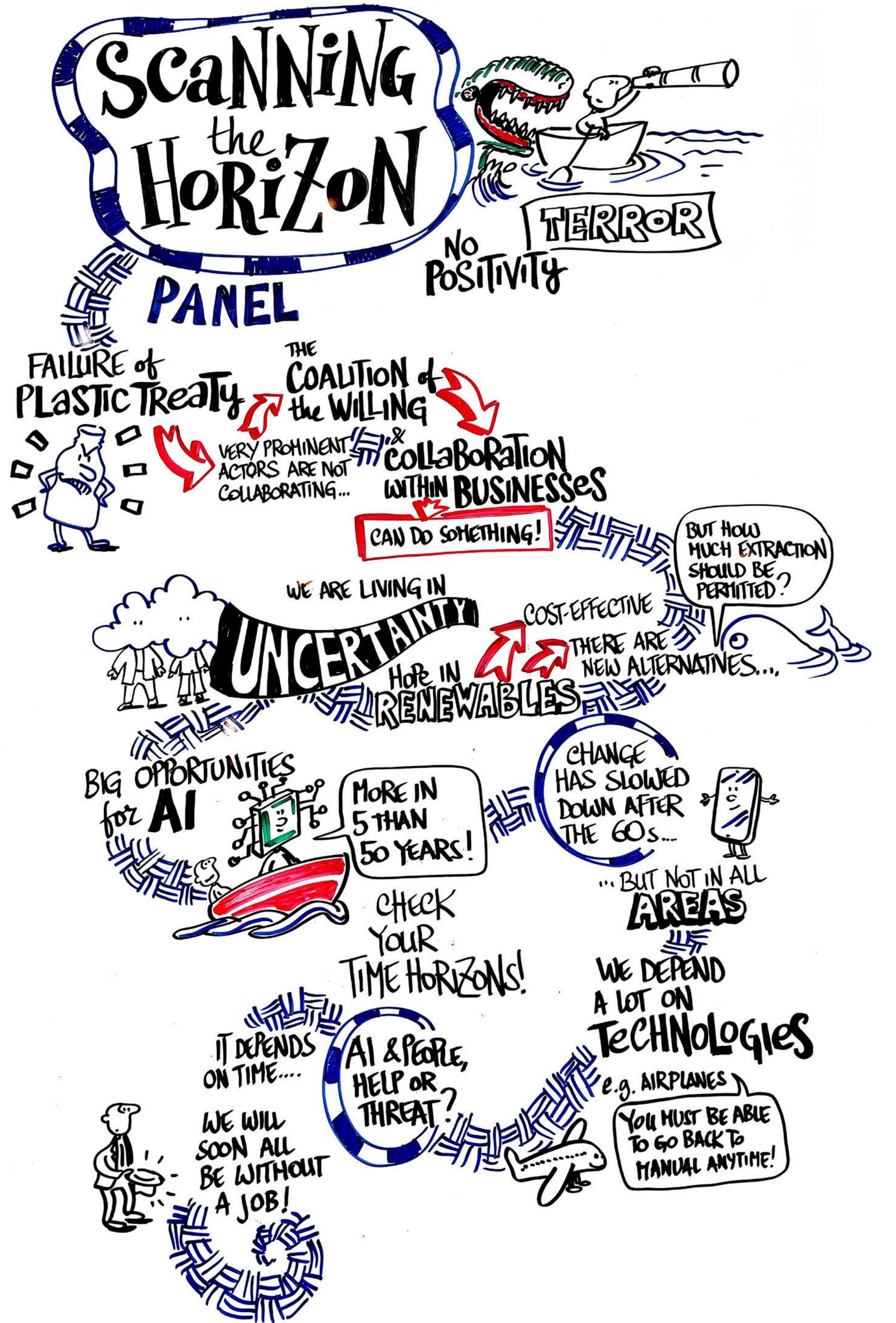


Timeline of Trump administration imposed tariffs



Deep dive #1: Resilience in a fragmenting world

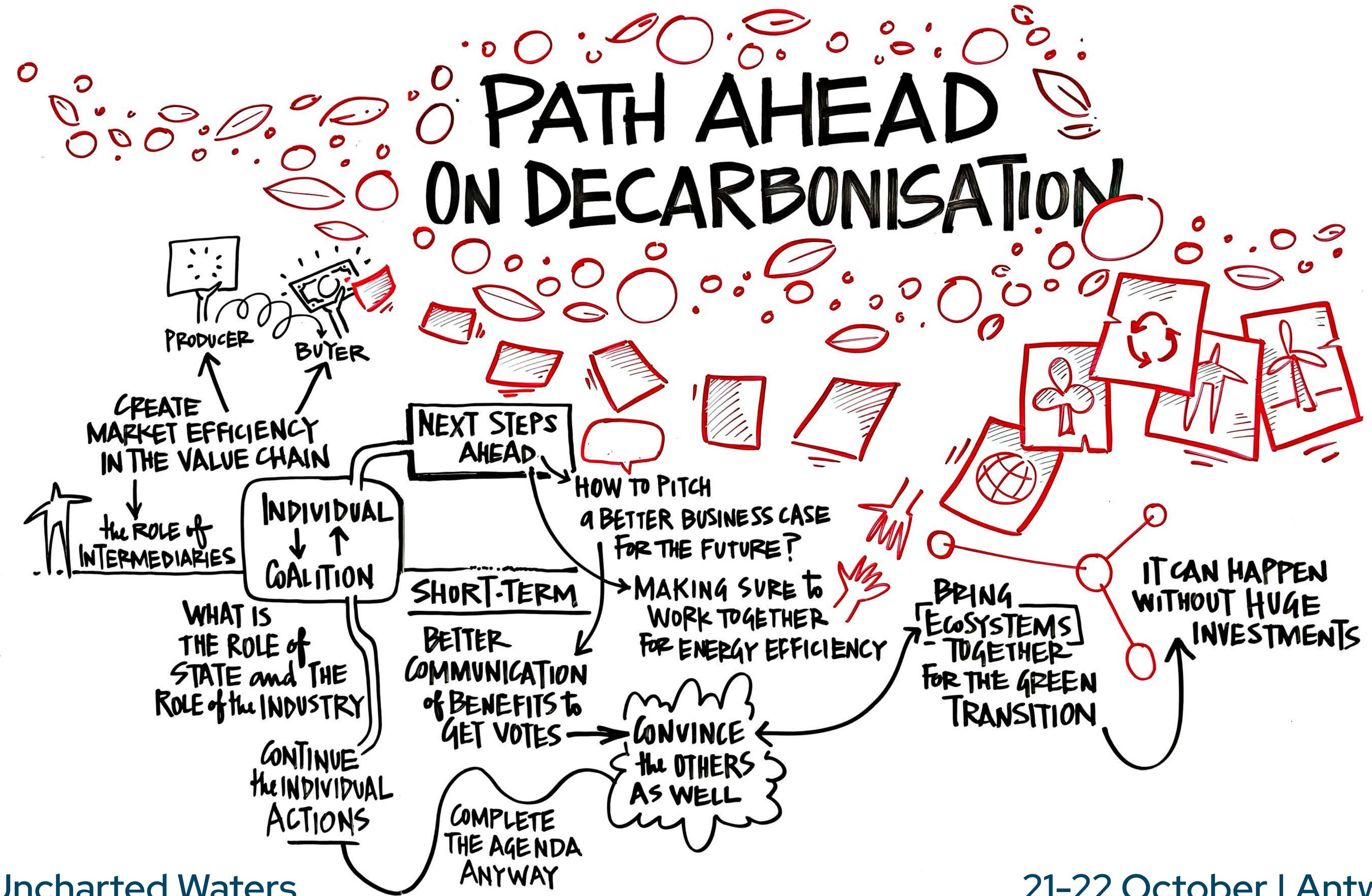


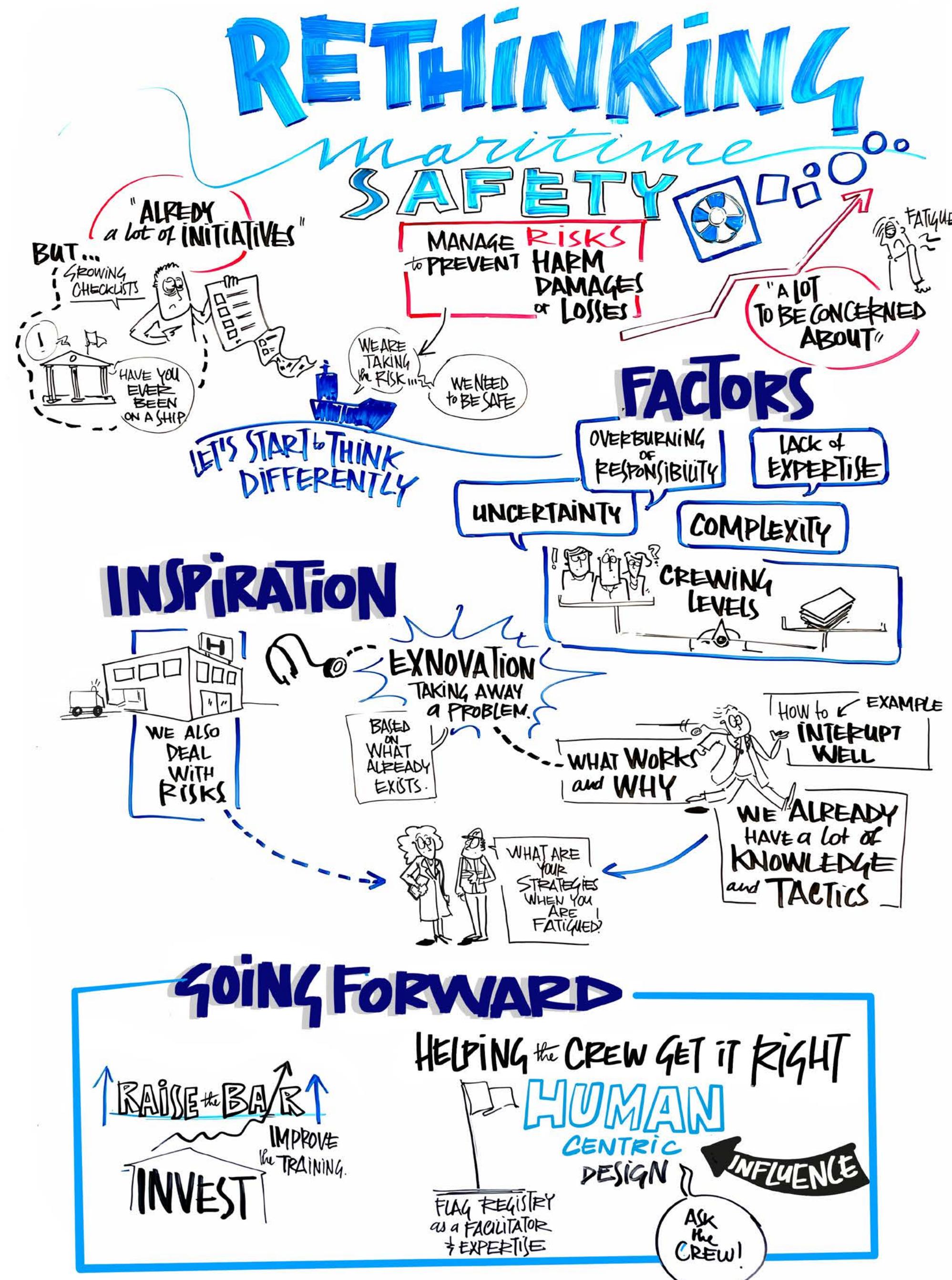


Deep dive #2: Scanning the horizon

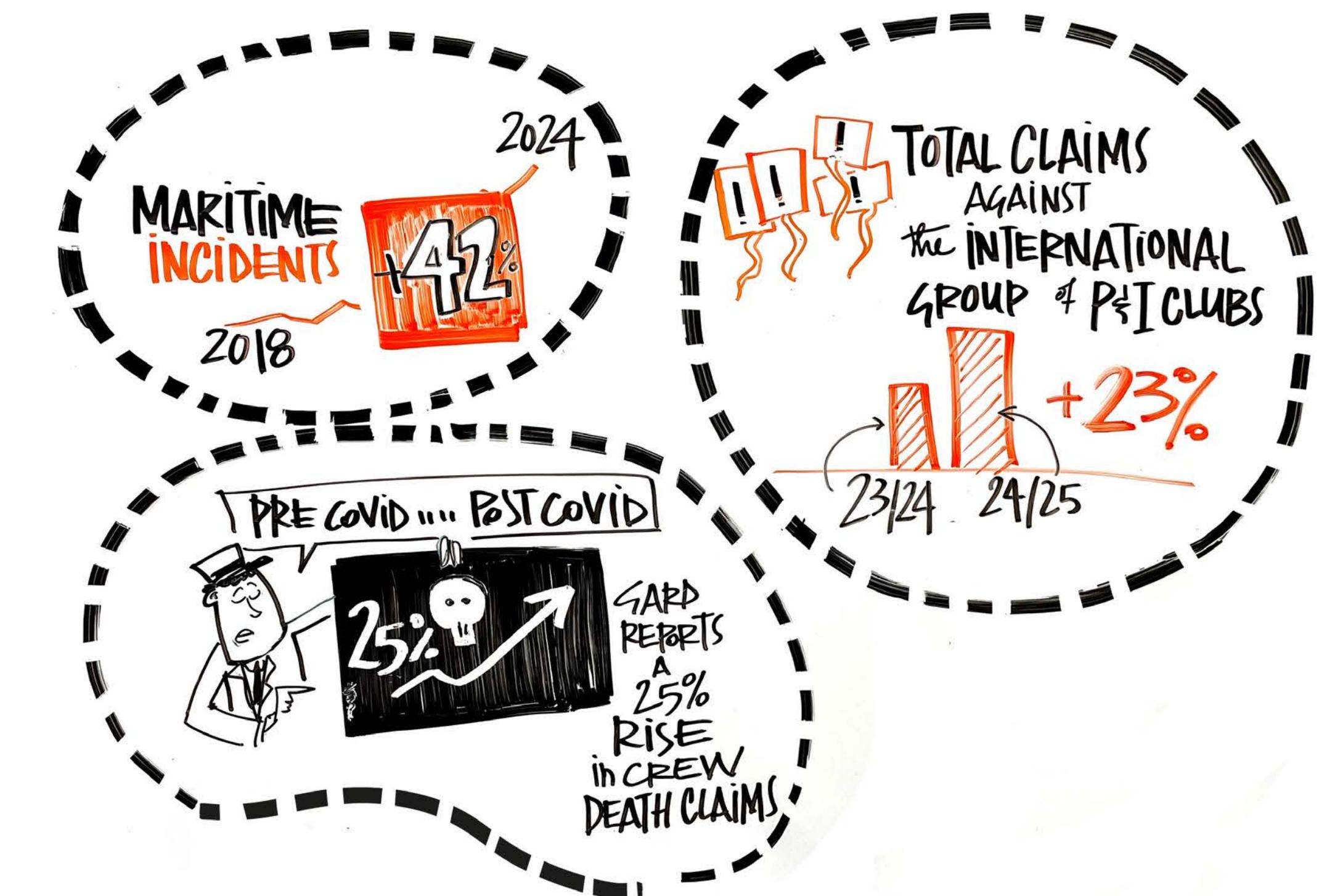


Deep dive #3: Path ahead for decarbonisation





Deep dive #4: Rethinking maritime safety



Will AI make ships autonomous?

I'm so happy we don't need humans anymore!

oh yeah! those guys really messed everything up!

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Maaike
Hartjes

Grandpa, what are those black things?

ah, your grandma and her colleagues got rid of that in the 20's!

©2025
Maaike Hartjes

What will be our LEGACY?

MENTAL HEALTH ON BOARD

NAH, NOT SEA-SICK...

JUST SICK OF THE SEA ...



LECTRR.

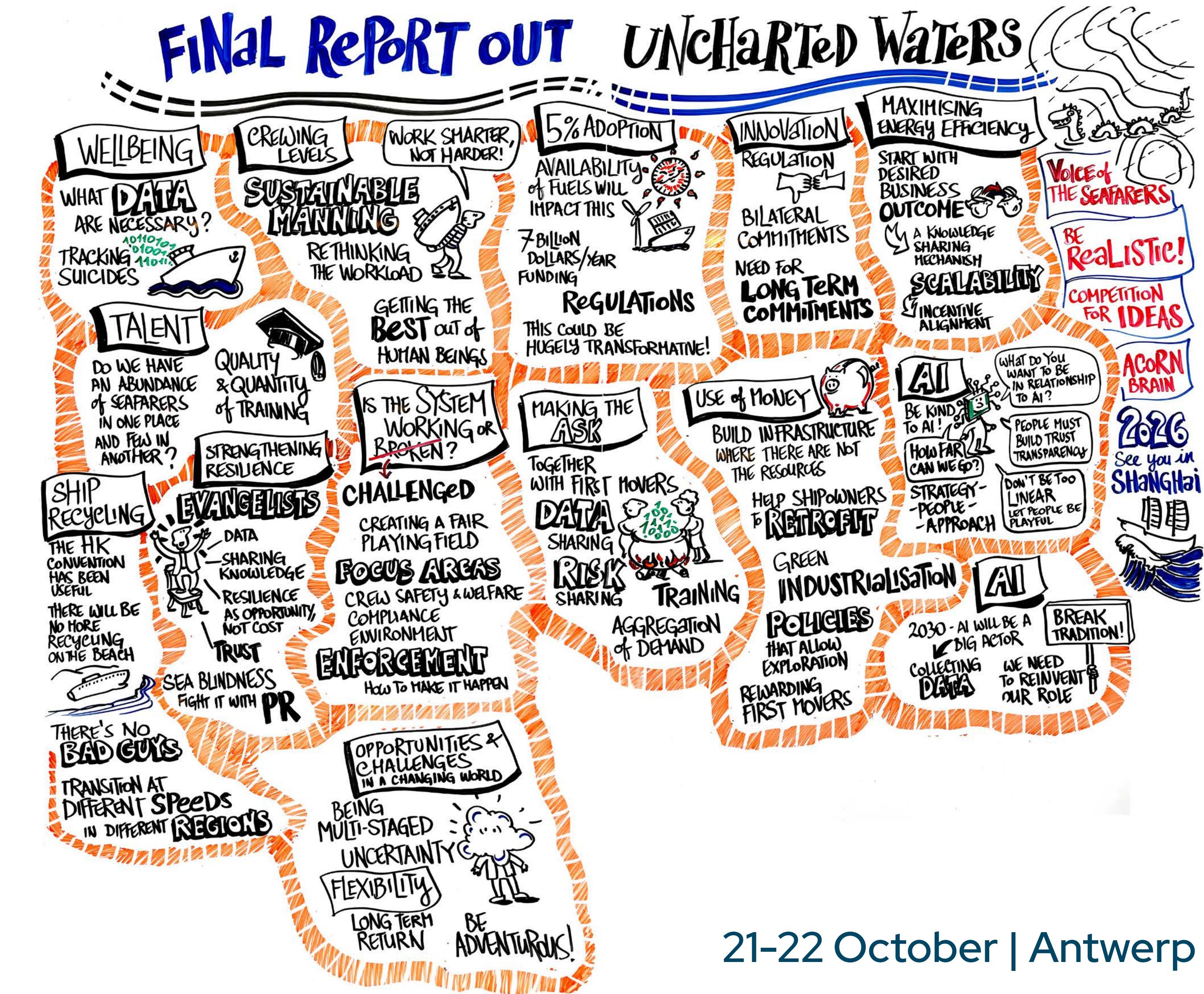
WHAT'S THE PRICE FOR CARBON?

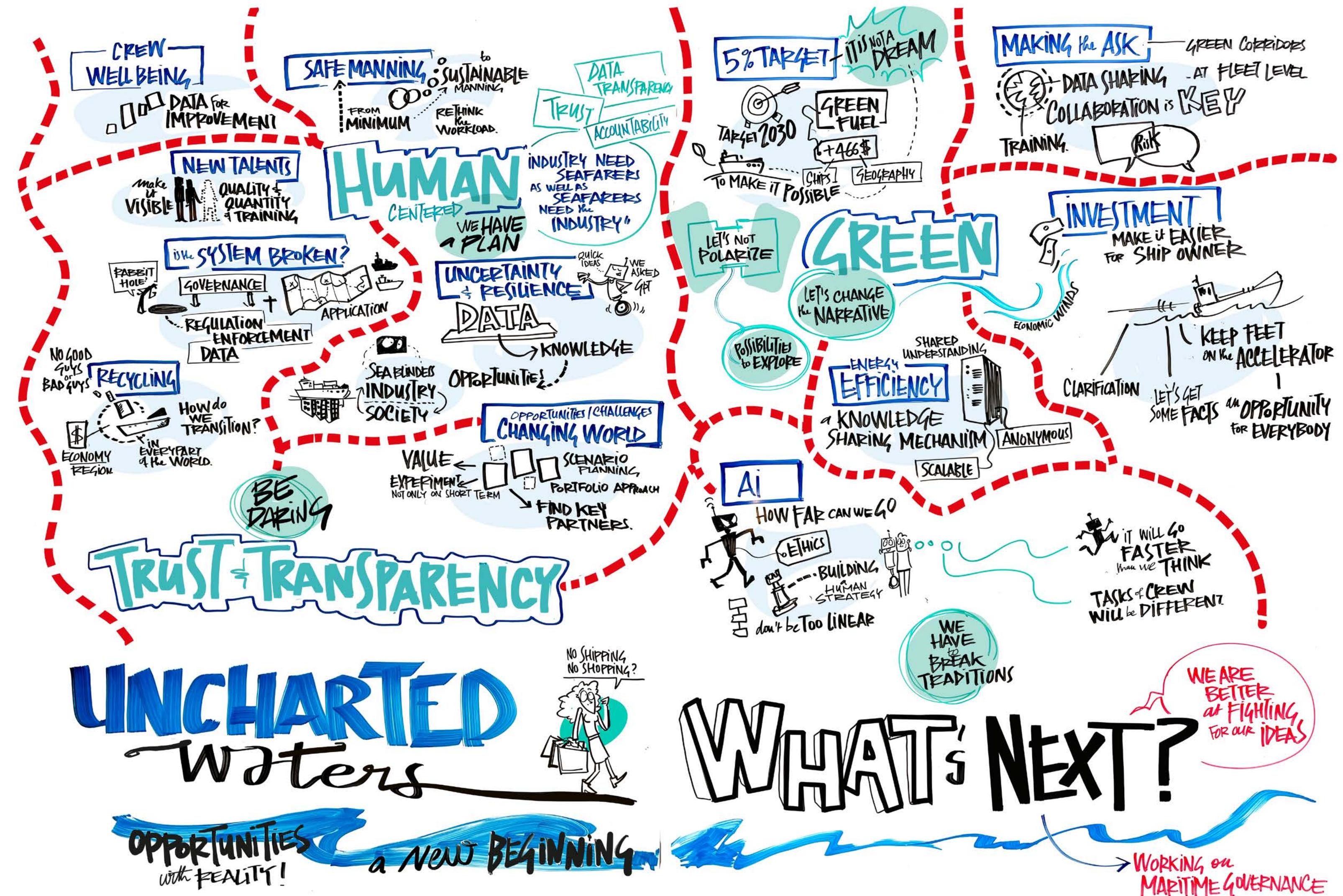
DEATH OF A PLANET?



LECTRR.









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see you in
SHANGHAI

OCTOBER
2026

2026 年十月
上海见！

