



Opportunity. Arriving Soon.



Charlotte

Gate Open





CHARLOTTE



Why CLT is the next destination for your airline.

Charlotte Douglas International Airport is in the perfect position to help your airline reach its fullest potential. CLT operates as a streamlined and efficient business with a focus on the customer experience for our passengers and airline partners. We also serve as a critical gateway to the vibrant region we're located in. These factors all come together to create a unique opportunity for any airline joining the CLT family. With our renovations currently underway, we can only go up from here.



Opportunity for your business.

The key to CLT's success is that we operate the airport like the business it is, creating benchmarks that we need to meet in order to set our airlines up for success. We take great pride in our self-sustaining business model that allows CLT to make more competitive and compelling offers to airlines. CLT's mission is to connect the world by valuing people, partnerships and productivity. Our process and commitment have boosted the bottom line for our partners and resulted in our airport boasting the lowest cost per enplanement in the country.

In addition, CLT maintains a strong credit rating by all three major U.S. ratings agencies—Moody's Investors Service, Standard & Poor's Global Ratings and Fitch Ratings. We are honored by this high distinction and it's proof we're on the right trajectory of continued growth for the airport and our valued partners.



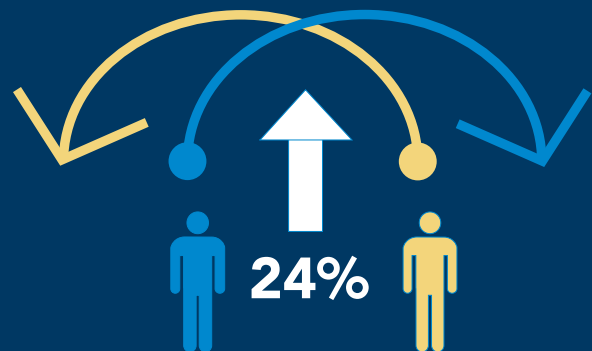
LOWEST LARGE-HUB AIRPORT CPE



**Excluding impacts of COVID-19 on FY2020 and FY2021.*



40%
NET REMAINING
TERMINAL COMPLEX
REVENUE SHARING FOR
SIGNATORY AIRLINES



ORIGIN AND DESTINATION PASSENGER GROWTH BETWEEN 2019 AND 2025

Charlotte Douglas International Airport

Airline Rates and Charges

Fiscal Year 2027 Budget

Airline Rates and Charges Summary

	Signatory Budget FY 2027	Non-Sig Budget FY 2027
Landing Fees:		
Landing Fee	\$2.72	\$2.72
Terminal Rates & Fees:		
Preferential/Exclusive Use Rate (per square foot)	\$106.49	\$106.49
Common Use Gate/Holdroom Fee (per Seat Delivered)	\$1.98	\$3.00
Common Use Ticket Counter Fee (per Hour Used)	\$23.41	\$23.41
City-Owned Loading Bridge Fee (per Bridge)	\$69,811	NA ¹
CBP Fee (per Intl. Deplaned Passenger Processed)	\$9.79	\$9.79
Inline Baggage System Fee (per Originating Bag)	\$1.45	\$1.45

¹ Included in Common use Gate/Holdroom Fee (per Seat Delivered)

ANNUAL ONBOARD PASSENGERS



53.5 MILLION



< HOURS >

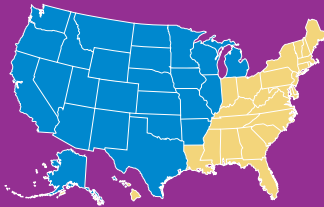


< HOURS >



60%

U.S. POPULATION



CLT

6.9 MILLION



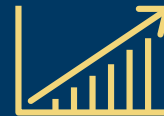
21st

LARGEST ECONOMY IN THE U.S.

CSA



15.3%



5-YEAR GROWTH

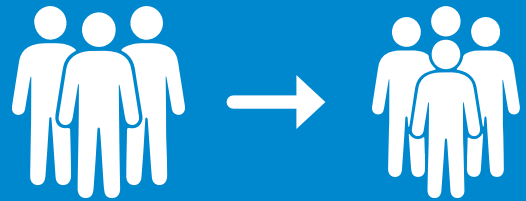
FASTEST GROWING COMBINED STATISTICAL AREA

Opportunity for your customers.

Your customers in the Charlotte region want convenience when it comes to travel. That's exactly what they will find at CLT. Though we're one of the largest hub airports in the country, we offer your customers a seamless path to and from their gate. Passengers don't need to board a train or shuttle to get to where they're going—everything is located under one roof. Plus, the close proximity to Uptown Charlotte only adds to what makes CLT so special. The airport is more than able to service the high volume of travelers in and around the region with all the technology and conveniences of a megahub, yet with a personal touch unique to Charlotte.



157
PEOPLE MOVE TO
THE CHARLOTTE
REGION DAILY



3M POPULATION
TO
4.6M BY 2050



CLT is the only Large Hub airport in the Carolinas as classified by the FAA as of 2025.



8/10

PASSENGERS HIGHLY SATISFIED
WITH OVERALL CLT EXPERIENCE



9/10

PASSENGERS PLEASED WITH
CLT CHECK-IN EXPERIENCE
AND TERMINAL FACILITIES

Source: Bracey Passenger Survey, 2025





CLT is itself a destination.

To make our airport stand out from others in the country we've brought in some local flavor unique to the Charlotte region. Using art, technology and customer engagement programs, we've made it a priority to elevate the airport experience. That way if your customers are returning from a long trip away, it's a nice welcome home. For departing passengers, it's a "See you soon," and if it's just a quick layover, they can say they had a taste of Charlotte hospitality.



Airport renovations today create a gateway to even happier travelers tomorrow.

We're currently undergoing a \$3.1 billion capital investment program to renovate the concourses and expand airport runways, the airfield and terminal. CLT's capital improvement plan is focused on increasing capacity affordably while preserving efficiency - the proven CLT formula for four decades. CLT's balanced funding plan and strategic use of Bipartisan Infrastructure Law (BIL)/ other federal grants minimizes new debt and keeps airline costs low. All of our current partners are genuinely excited about all the opportunity awaiting our expanded growth and capabilities. The sky is truly the limit.



Safe and efficient ground operations are essential to airline operations.

There are many ground handling companies serving CLT's airlines both above and below wing.

ABM

AGI CARGO

AIR GENERAL

DAVCOR AVIATION SERVICES

DNATA

ISS

JETSTREAM

GROUND SERVICES

LSG SKY CHEFS

MENZIES

PRIMEFLIGHT

AVIATION SERVICES

PROSPECT AIRPORT SERVICES

STS LINE

MAINTENANCE

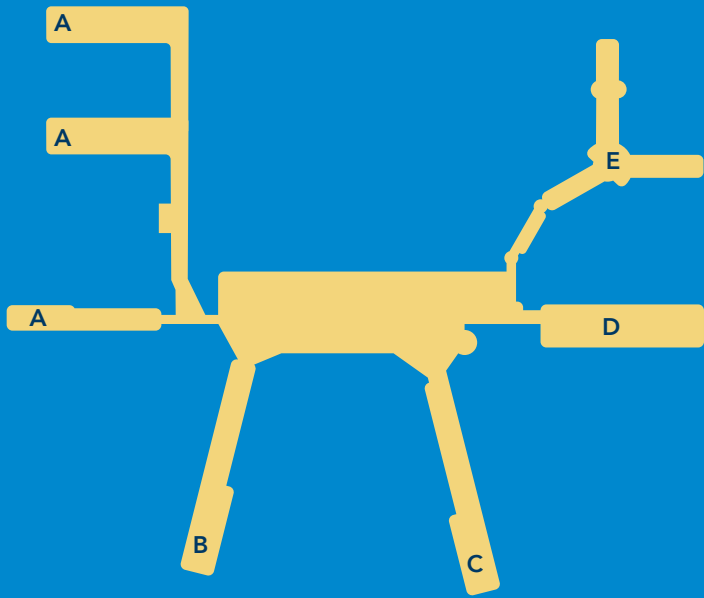
UNIFI

VICTORY LANE AVIATION

*NOT AN ALL-INCLUSIVE LIST.



CLT Terminal



123

GATES

16

CITY OWNED
COMMON USE GATES

13

COMMON USE
TICKET COUNTERS

AIR CARRIERS CURRENTLY SERVING CLT

 AIR CANADA

 American Airlines

 CONTOUR

 DELTA

 ETIHAD

 FRONTIER
AIRLINES

 jetBlue

 Lufthansa

 Southwest

 sun country airlines

 UNITED

 volaris

FBO MANAGED BY MODERN AVIATON

TOP 5 DOMESTIC DESTINATIONS BY ENPLANEMENT

- 1) ORLANDO (MCO)
- 2) DALLAS/FORT WORTH (DFW)
- 3) NEW YORK CITY (LGA)
- 4) MIAMI (MIA)
- 5) CHICAGO (ORD)

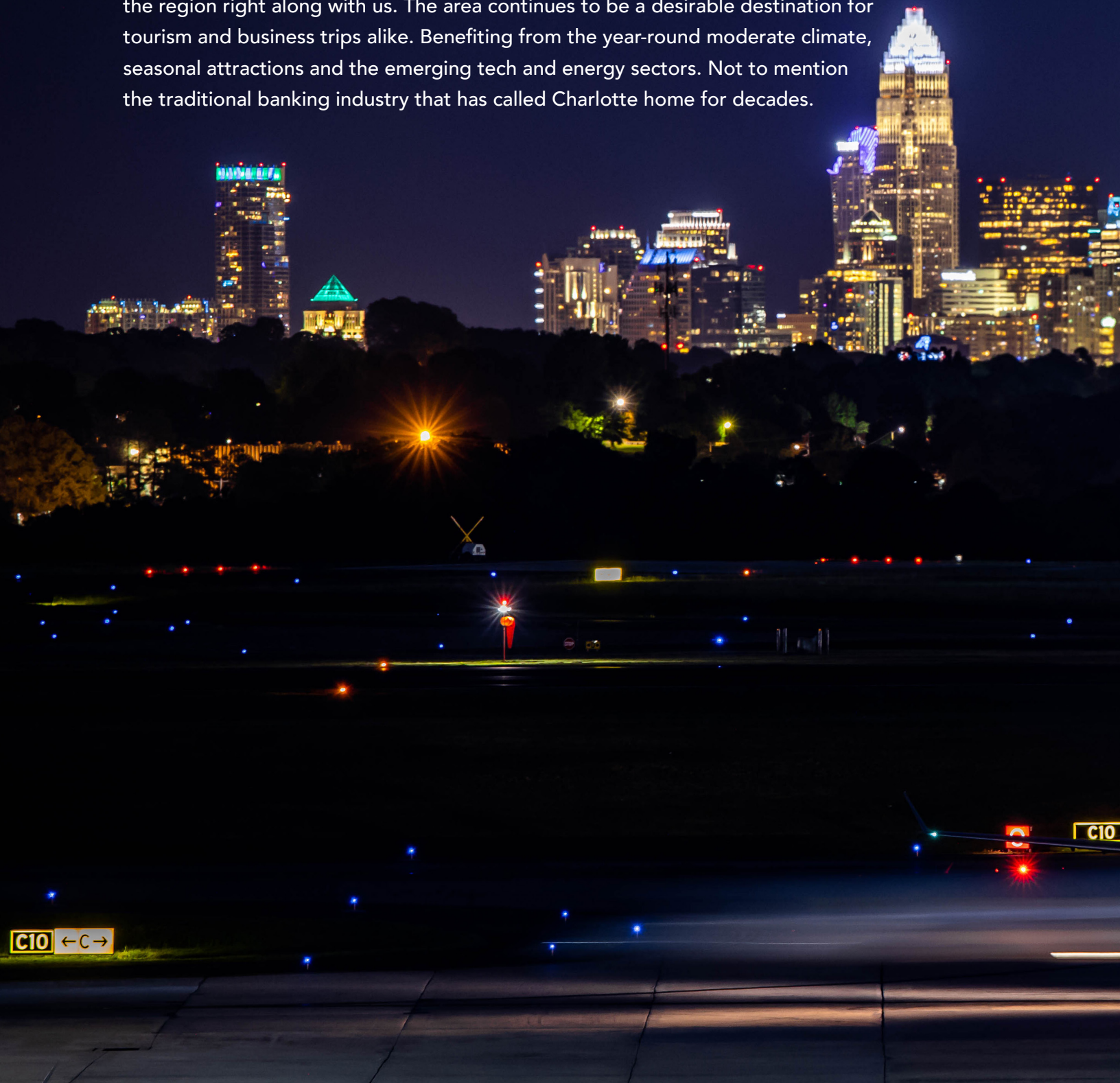
TOP 5 INTERNATIONAL DESTINATIONS BY ENPLANEMENT

- 1) LONDON, ENGLAND (LHR)
- 2) CANCUN, MEXICO (CUN)
- 3) PUNTA CANA, DOMINICAN REPUBLIC (PUJ)
- 4) MONTEGO BAY, JAMAICA (MBJ)
- 5) MUNICH, GERMANY (MUC)



Charlotte delivers a regional opportunity for work and play.

CLT supports and is also supported by a strong and thriving region. It's a symbiotic relationship that's proven to be a recipe for success for all. As we've grown so has the region right along with us. The area continues to be a desirable destination for tourism and business trips alike. Benefiting from the year-round moderate climate, seasonal attractions and the emerging tech and energy sectors. Not to mention the traditional banking industry that has called Charlotte home for decades.



CLT is just 7 miles

from Charlotte's Central
Business District

Area attractions include:

- NASCAR Hall of Fame
- U.S. National Whitewater Center
- Charlotte Hornets
- Carolina Panthers
- Charlotte FC
- Charlotte Motor Speedway
- Carowinds Amusement Park

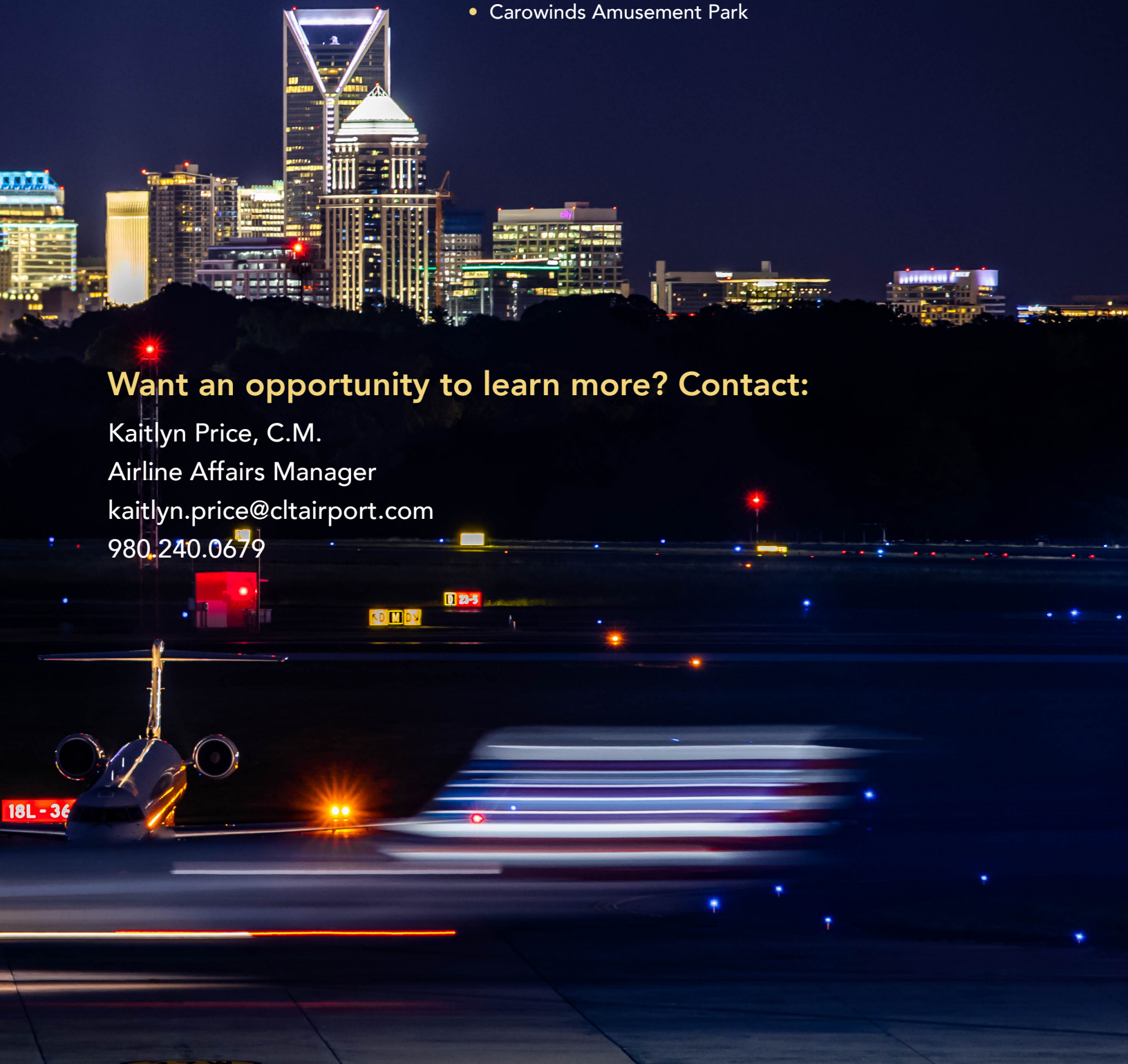
Want an opportunity to learn more? Contact:

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CHARLOTTE DOUGLAS INTERNATIONAL AIRPORT STRATEGIC PRINCIPLES

SAFETY AND SECURITY

Establish a strong safety and security culture that protects people and property.

EMPLOYEE SUCCESS

Promote a diverse and inclusive workplace that values authenticity, belonging, and teamwork.

CUSTOMER EXPERIENCE

Deliver a superior travel experience anchored by innovation and creative solutions.

STRATEGIC GROWTH

Maintain global competitiveness through demand driven, economically conscious development.

POSITIVE PARTNERSHIPS

Safeguard business and community relationships by practicing integrity, transparency, and fiscal responsibility.

ASSET PRESERVATION

Minimize service disruptions and improve reliability through proactive strategies.

