



Edo State
Government



Office of the Governor

2024

Transition Committee Report

FROM THE GOVERNOR'S DESK

Dear Citizens,

As I prepare to hand over the reins of leadership, I am filled with a deep sense of gratitude for the opportunity to have served the good people of Edo State. It has been an honour and a privilege to lead this great state, and I am proud of the progress we have made together.

This Transition Report is a testament to the hard work and dedication of the Transition Committee. I commend them for their thoroughness and commitment to ensuring a smooth transition.

The incoming administration will inherit a state that is on a positive trajectory. We have made significant strides in improving socio-economic infrastructure, enhancing education, providing access to quality healthcare, and promoting economic growth. However, there is still much work to be done.

I urge the new government to build on the foundation we have laid and to continue to work tirelessly for the betterment of all Edo people. I am confident that, with the support of the people, they will succeed in taking Edo State to even greater heights.

I wish the incoming Governor and his team all the best in their endeavours. May God bless Edo State and its people.

Godwin Nogheghase Obaseki
Governor, Edo State

FOREWORD BY THE TRANSITION COMMITTEE CHAIRMAN

November, 2024

It is with a sense of profound responsibility and accomplishment that I present the Transition Report of the Godwin Obaseki led administration. This comprehensive document represents the culmination of months of rigorous work, dedicated collaboration, and a shared commitment to ensuring a seamless and productive transfer of power in our beloved Edo State.

Since our inauguration in mid-July, this Committee has diligently undertaken the crucial task of reviewing the outgoing administration's policies, programs, and projects. We have meticulously assessed the state's financial standing, human resources, and infrastructural development, leaving no stone unturned in our quest to provide a clear and accurate picture of the state of affairs.

This report is not merely a compilation of data and figures; it is a roadmap for the incoming administration, offering valuable insights and recommendations to guide its decision-making and policy formulation. It is our hope that this document will serve as a compass, steering the new government towards a path of sustainable progress and prosperity for all Edo people.

I wish to express my sincere gratitude to His Excellency, the outgoing Governor, for his unwavering support and cooperation throughout this transition process. I also commend my fellow Committee members for their tireless efforts, dedication, and commitment to excellence. Finally, I extend my heartfelt appreciation to the people of Edo State for their trust and confidence in our work.

As we stand on the threshold of a new era in Edo State, I am filled with optimism and hope for the future. I am confident that this Transition Report will serve as a valuable tool in shaping a brighter tomorrow for our state.

Joseph Eboigbe
Chairman, Edo State Government Transition Committee



Godwin Nogheghase Obaseki

Executive Governor

Serve as the State's Chief Executive Officer and oversees the functions of the executive branch of government



Omobayo Godwins

Deputy Governor

Assists the Governor in exercising the primary assignments of overseeing the functions of the executive branch of government.



Joseph Eboigbe

Secretary to the State Government

Serves as the Secretary to the State Executive Council and coordinates the activities of MDAs in implementing policies and decisions.



Dr. Anthony Osas Okungbowa

Head of Service

Provides leadership and direction to the civil/public service and deploys civil servants of all cadres in the State's civil service



Hon. Osaigbovo Iyoha

Chief of Staff

Responsible for coordinating the operations of the Governor's office as well as assisting the chief executive in the management of affairs of the State.

Vision

To make Edo State the best State to live and prosper in Nigeria by year 2050

Mission

Making Edo Great Again (MEGA)

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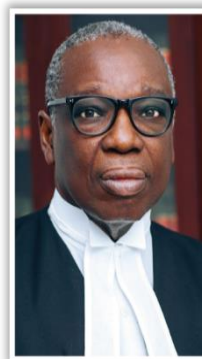
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Secretary to the State Government,
Former commissioner,
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Secretary/Coordinator
Permanent Secretary
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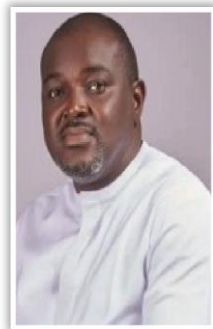
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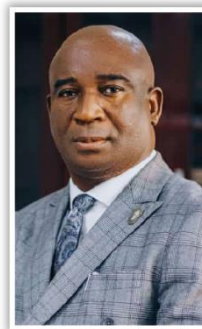
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Igberaese G.O. *(MNIM)*
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Permanent Secretary,
Directorate of Human Resources
Management



Mrs Igbinobaro Joy
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Ministry of Business, Trades, and
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Mrs Edugie Agbonlahor *FCA, FCILT*
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Managing Director/CEO,
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Edo State Geographic Information
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Member

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Edo State Universal Basic
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Mokogwu Osayamen
Member

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Department of Corporate &
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TRANSITION COMMITTEE SUPPORT TEAM

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Mrs. Obarisiagbon Maureen	Internal Subject Matter Expert - Finance
Mr. Oseh Michael Akhayante	Internal Subject Matter Expert - MTFE/MTEF
Mrs. Ruth Omonkhefe Oaihimore	Internal Subject Matter Expert - Legal
Mr. Patrick Omagbon	Internal Subject Matter Expert - Procurement
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Engr. Martin Nyamili	External Subject Matter Expert - Infrastructure Development & Environmental Sustainability
Olusoji Adeniyi	External Subject Matter Expert - Social Welfare Enhancement
Dr. Ifenna E. Chukwujekwu	External Subject Matter Expert - Fixed Assets
Ms. Josephine Okeke	External Subject Matter Expert - Economic Revolution
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Mr. Nicholas Adheji	Support Staff-Data Unit
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Mr. Omorogbe Osayamon Bright	Secretariat Member
Ms. Chimaobim Okeke	Secretariat Member
Mrs. Ometere Archibong Mary	Secretariat Member
Mr. Usifo David Akele	Secretariat Member
Mr. Samuel Osahon Ojomo	Secretariat Member
Mrs. Ekhatior Imuetinyan Christabel	Secretariat Member
Miss Sede Gracious Oshozotse	Secretariat Member
Mrs. Theresa Chiamaka Ibeleme	Secretariat Member
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Obasefunmi Victor Jacob	Analyst - Infrastructure Development & Environmental Sustainability
Izebere Bright Oisamuode	Analyst - Infrastructure Development & Environmental Sustainability

THEMATIC PILLARS & FOCUS AREAS

Economic Revolution, Culture & Tourism

ICT Digital Ecosystem

Institutional Reforms

Infrastructure Development & Environmental Sustainability

Social Welfare Enhancement

Finance

Legal

Procurement & State Tenders Board (STB) Report

EXECUTIVE SUMMARY

A New Beginning for Edo State: The Path to Prosperity

In 2016, the people of Edo State embarked on a journey of transformation under the leadership of Governor Godwin Nogheghase Obaseki. His administration entered office during a time when Edo faced noteworthy challenges, including economic recession, infrastructure deficits, and governance gaps. However, with a vision of creating a modern, inclusive, and prosperous society, the Obaseki administration charted a bold new course.

Through the 2016 Edo State Strategy Dialogue, over 150 stakeholders, including government officials, civil society, and private sector leaders, gathered to develop a governance blueprint. This initiative aimed to foster inclusive growth and sustainable development. The results of the dialogue laid the foundation for Obaseki's first-term reforms, with six thematic pillars emerging as key focus areas: Infrastructure Development, Socio-Welfare Enhancement, Culture and Tourism, Environmental Sustainability, Economic Revolution, and Institutional Reforms.

Continuing the Vision: The MEGA Agenda

As Governor Obaseki began his second term in 2020, the administration's commitment to transforming Edo State grew even stronger with the launch of the "Making Edo Great Again" (MEGA) agenda. Building on the achievements of the first term, the MEGA agenda aimed to consolidate reforms, drive further economic development, and enhance the quality of life for all citizens. This ambitious plan targeted key areas such as infrastructure, healthcare, education, security, and industrialization, with a promise of inclusivity, accountability, and efficiency.

The administration now faced the dual responsibility of preserving the successes of the first term while addressing lingering challenges. Alongside, a clear vision for the future, the MEGA manifesto set out to guide Edo toward becoming a modern, prosperous, and progressive society.

About the Executive Summary

The executive summary presented here reflects on the achievements, challenges, and lessons learned from Edo State's development trajectory under the leadership of Governor Godwin Obaseki between 2016 and 2024. This comprehensive review focuses on five key thematic pillars: **Economic Revolution, Arts, Culture & Tourism, Social Welfare Enhancement, Infrastructure Development & Environmental Sustainability, Institutional Reforms**, and the **ICT/Digital Ecosystem**. Each theme highlights significant progress made, the barriers encountered, and offers strategic recommendations to ensure the sustained prosperity of Edo State.

Edo State's developmental journey has been characterized by strategic reforms, groundbreaking projects, and transformative governance aimed at enhancing economic productivity, improving social welfare, and modernizing infrastructure. Governor Obaseki's administration emphasized economic diversification, technology adoption, and human capital development to build a resilient state, capable of withstanding global and local challenges. The following sections detail the achievements, challenges, and lessons learned across key sectors, followed by consolidated recommendations to inform future administrations and stakeholders.

ECONOMIC REVOLUTION, CULTURE & TOURISM

The report evaluated the accomplishments and progress made during the administration of Governor Godwin Obaseki in Edo State. The evaluation was done in alignment with the 2016 and 2020 manifestos, which outlined bold objectives for economic diversification, industrialization, and cultural revitalization. The administration's goal was to transform Edo into a hub of innovation, cultural pride, and sustainable growth, whilst tapping into the state's unique geographical location and historical significance.

The Landscape

Upon assuming office in November 2016, Governor Obaseki faced a challenging economic landscape marked by declining revenue, mounting debt, and infrastructural deficits. External crises, including two economic recessions in 2016 & 2020, the COVID-19 pandemic, and a nationwide cost of living crisis driven by the removal of fuel subsidy and the liberalization of the foreign exchange market, compounded these difficulties. Despite these challenges, considerable strides were made to stabilize and grow the state's economy, reflected in various macroeconomic and microeconomic indicators.

The state's GDP grew from ₦2.03tr to 4.09tr between 2016 and 2024 with a growth rate of 12.65% in 2022 due to the economic policies pursued by this administration such as the ease & timely processing of land title documents, low interest loans granted to MSMEs, building of critical infrastructure and provision of market linkage opportunities amongst others. Also, the administration's commitment to fiscal transparency and efficiency, positioned Edo as one of the top revenue-generating states in Nigeria. Reforms of the Edo State Internal Revenue Service (EIRS) and the implementation of digital tax collection systems- Edo Revenue Administration System (ERAS), increased taxpayers count from 131,868 in 2016 to 372,968 in 2023. Similarly, internally generated revenue (IGR) increased from ₦23 billion in 2016 to ₦65 billion in 2023, with projections to close at ₦83 billion by 2024. If these reforms in EIRS governance, tax administration, and the broader economic revolution are sustained, the state IGR is projected to hit ₦100 billion and ₦250 billion monthly by 2025 and 2028 respectively.

Investments and Industrialization

The administration's industrialization efforts were exemplified by the Edo State Oil Palm Program, which led to the cultivation of over 70,000 hectares of oil palm, making Edo the leading oil palm producer in Nigeria. Strategic foreign and local investments of over \$2.5 billion led to the establishment of two modular refineries, two ethanol plants, and the expansion of cement production by Dangote and BUA groups. Additionally, Edo has attracted the largest Chinese community in Nigeria outside of construction, engaging in diverse manufacturing activities.

The administration's investment in airport infrastructure improved nighttime landing capabilities thus increasing number of airlines to five and about twelve flights to Benin daily. The development of the Benin River Port and Edo AMES Inland Dry Port further bolstered Edo's status as an economic hub by serving as gateways for export, diversifying the state's economy. Governor Obaseki also focused on industrial corridors like the Iyanomo Free Trade Zone and Industrial Park, while critical infrastructure projects such as the Ossiomo Power Plant and Edo Modular Refinery also boosted local manufacturing and energy production.

Job Creation and Human Empowerment

Job creation was a cornerstone of Governor Obaseki's administration, surpassing its original target with the creation of over 300,000 jobs. Initiatives like *EdoJOBS* established seven job centers across the state, providing training and employment opportunities for residents. The administration's investor-friendly policies also attracted major retail brands such as Shoprite, Market Square, FordMart, and Jara, etc. creating direct and indirect employment.

The Edo State Government, in collaboration with the Bank of Industry, set up a ₦2 billion MSME fund aimed at supporting local businesses, especially those led by women and youths. Furthermore, 50,000 people received training in digital skills, and a whole lot more in vocational education, and renewable energy thus enhancing employability and workforce mobility. As a result, unemployment decreased from 19% in 2016 to 12% in 2024, emphasizing the administration’s commitment to skill acquisition and human empowerment.

Cultural Preservation and Tourism Development

Edo State's unique location as a transportation hub and its rich cultural heritage were leveraged to develop a sustainable income stream through tourism, acting as a key driver of economic growth. The state's tourism master plan outlined the construction of a tourism district in the city center, featuring three museums, the Victor Uwaifo Creative Hub, a School of Archaeology, the rehabilitation of the Benin Moat, and the creation of a rainforest reserve. These initiatives are designed to position Edo as a premier cultural destination, increasing global visibility and attracting tourists.

Governor Obaseki’s administration also made remarkable strides in preserving Edo’s cultural heritage through the introduction of the Edo State Heritage Protection and Promotion Policy in 2024. This policy ensured the conservation of historical assets, including the nomination of the Benin Moat for UNESCO world heritage status. Major cultural events like NAFEST and EDOFEST attracted nearly 400,000 visitors and generated ₦2.2 billion in revenue, contributing to the state’s cultural and economic revitalization. These efforts have also spurred job creation in the tourism sector, such as opportunities for tour guides, further strengthening Edo’s economy.

Key Achievements

- **Job Creation:**
 - ✓ Over **300,000 jobs** created through initiatives like EdoJOBS and the Edo Innovates program. Key successes include:
 - **125,932 residents** connected to career services through job centers across Edo’s three senatorial districts.
 - **3,702 job seekers** matched with employment opportunities during five job fairs.
 - Over **2,500 beneficiaries** enrolled on the EdoJOBS portal and learning management system.
 - Digital skills training through **Edo Innovates**, which successfully trained over **50,000 people** in technology and entrepreneurship.
- **Revenue Growth:**
 - ✓ Edo’s Internally Generated Revenue (IGR) grew from **₦23 billion in 2016** to **₦65 billion in 2023**, marking a **162% increase**. Tax reforms and enhanced business environments contributed to this rise.
 - ✓ Strategic fiscal reforms led to a **36% IGR growth rate in 2023**, positioning Edo as one of Nigeria's leading revenue-generating states.
- **Cultural & Tourism Impact:**
 - ✓ Major cultural events like NAFEST and EDOFEST attracted nearly **400,000 visitors** and generated over **₦2.2 billion** in revenue.
 - ✓ Development of Edo’s **Tourism Master Plan**, which included the construction of three museums, a creative hub, and a rainforest reserve, all aimed at bolstering the state’s global visibility.

- ✓ The development of the **Museum of West African Arts (MOWAA) Africa’s largest museum**, which will serve as a key cultural and educational hub, dedicated to the preservation and celebration of West African heritage and creative programs.

- **Other Economic Indicators**

- ✓ 2024 GDP estimated to be N5.3 trillion at 42% growth in 4 years
- ✓ Unemployment reduced to 12%
- ✓ Multidimensional Poverty reduced to 12% from 29.4% in 2016
- ✓ Annual budget grew to N450 Billion in 2024 from less than N100 Billion in 2016

Challenges and Lessons Learned

Despite notable achievements, several challenges hindered the full realization of the administration’s ambitious goals. These included the dominance of the informal sector, infrastructure gaps—especially in rural areas—and unresolved legal and bureaucratic hurdles that delayed the revival of key industries like Bendel Brewery. The lessons learned underscore the importance of local capacity building to sustain Public-Private Partnerships (PPPs) and the need for targeted vocational training to support industrialization efforts. Furthermore, adopting climate-smart agriculture is essential to mitigate the risks posed by climate change to food security.

Recommendations

To continue building on Governor Obaseki’s legacy, the incoming administration should prioritize the formalization of the informal sector, enhance access to capital for local entrepreneurs, and resolve land tenure conflicts that impede agricultural expansion. Moreover, improving infrastructure, particularly in rural areas, and developing tourism-specific facilities such as improved transportation networks and accommodations, will be vital to sustaining long-term growth.

ICT DIGITAL ECOSYSTEM

A comprehensive analysis of Edo State’s Information and Communication Technology (ICT) and digital transformation initiatives under Governor Godwin Obaseki’s administration, spanning from 2016 to 2024 was reported. The administration's efforts focused on modernizing civil service operations, promoting digital literacy, improving government efficiency, and transforming Edo into a competitive digital economy.

The Landscape

Edo State's ICT transformation began in 2012 with the establishment of the Edo State Information and Communication Technology Agency (ICTA). Under Governor Obaseki’s "Making Edo Great Again" (MEGA) Agenda, these efforts intensified, focusing on the digitalization of the civil service, strengthening e-governance, and enhancing the state’s digital infrastructure. By 2020, the administration had expanded its digital vision to include developing Edo into a hub for outsourcing, improving science and technology education, and fostering digital economic growth.

The state’s ICT transformation was closely aligned with its broader strategic objectives outlined in the 2016 development agenda, which was built on six thematic pillars: infrastructure development, social welfare, tourism, environmental sustainability, economic revolution, and institutional reforms. The ICT strategy served as a

backbone for several of these pillars, supporting broadband development, youth empowerment, improved public service delivery, and e-governance initiatives that were essential to the state's modernization goals.

MDAs Digitalization

Governor Obaseki's administration made considerable progress in advancing Edo's digital transformation through a range of impactful initiatives. The achievements include the development of a robust digital infrastructure, such as the deployment of a fibre optic network across government ministries and the creation of a Tier 3 data centre. These infrastructure investments facilitated smart city projects, e-commerce platforms, and e-payment systems, all of which contributed to Edo's digital economy.

In education, ICT tools were integrated into schools through the EdoBEST initiative, which introduced e-learning platforms to students and civil servants alike. Besides, the "One Laptop per Child" program was launched to promote digital literacy among students. In government operations, platforms such as the EdoGov ERP streamlined internal processes, improving service delivery and operational efficiency. The deployment of Oracle systems enhanced payroll, HR, and financial management across ministries.

The state also made advances in healthcare and agriculture through digital solutions. Telemedicine services were introduced to improve access to healthcare, while agri-tech tools and smart farming solutions supported farmers by providing real-time data for better productivity. Despite these milestones, several ongoing projects, including extending broadband connectivity to rural areas and local governments, remain in various stages of completion.

Key Achievements

- **Digital Infrastructure:**
 - ✓ Deployment of **4,892.71 kilometers of fiber optic cable** across 18 local government areas, positioning Edo as a leader in digital connectivity.
 - ✓ Establishment of a **Tier 3 data center** to support e-governance and smart city projects.
 - ✓ Digitalization of the Public Service (Paperless Government)
 - ✓ Deployment of free internet services (**EdoNet**) with about 30,000 daily subscribers
- **Education & Healthcare:**
 - ✓ Integration of ICT tools into the EdoBEST program, enhancing digital literacy among students and educators.
 - ✓ Telemedicine services improved access to healthcare, particularly in rural areas

Key Findings and Analysis

A detailed SWOT analysis revealed several insights about Edo State's digital transformation. The state's strengths lie in strong political leadership, effective public-private partnerships, and a well-defined e-government strategy, all of which help to drive ICT development. Edo also benefits from a growing digital infrastructure and the presence of subject-matter experts who have championed various initiatives.

However, challenges persist. The state continues to face resource constraints, fragmented knowledge management systems, and bureaucratic inefficiencies, which hinder the full realization of its digital potential. There is also a need for standardized IT systems and improved data sharing across ministries. Opportunities abound in the form of a young, tech-savvy population and growing support from international donors. However, the state must navigate threats such as low public digital literacy, cultural resistance to technology adoption, and potential political interference that could disrupt ongoing projects.

Challenges and Lessons Learned

Edo State's digital transformation has been guided by several key policy frameworks. The *Edo State ICT Policy* has prioritized the modernization of government services through broadband deployment and digitalization efforts. The *Digital Economy Policy Framework* has promoted innovation, entrepreneurship, and ICT adoption across critical sectors such as agriculture and healthcare. The *Cybersecurity Strategy* has ensured the protection of the state's digital infrastructure and the privacy of citizens' data.

Despite the presence of these strong policies, challenges remain in their implementation. The 2020-2025 Technology Strategy outlines a vision for a fully digital government that delivers personalized, data-driven services to its citizens, but there is still work to be done in terms of standardizing digital infrastructure and ensuring consistent policy enforcement across all government ministries and departments.

Sustainability and Outlook

Edo State's digital transformation is still ongoing, with several initiatives needing further development, particularly in terms of citizen engagement and service delivery. The report emphasizes the importance of continued investments in digital literacy programs, infrastructure development, and greater coordination between ministries to ensure that the state remains on its current digital trajectory. The long-term sustainability of these efforts will also depend on the continuity of strategic ICT projects.

Recommendations

To sustain the momentum of Edo State's digital transformation, the report offers several key recommendations. These include strengthening digital infrastructure by expanding broadband networks and smart city initiatives, promoting digital literacy programs among youth and civil servants, and enhancing e-governance platforms across all levels of government. Moreover, the state must continue to develop a robust cybersecurity framework to protect its growing digital infrastructure. Investing in innovation hubs and entrepreneurship will also be crucial for fostering a vibrant digital economy. Finally, it is vital to establish policies that ensure the continuity of digital initiatives beyond political cycles.

INSTITUTIONAL REFORMS

The report emphasized the administration's strategic initiatives aimed at modernizing governance, enhancing public service delivery, improving the justice system, and promoting security, transparency, and accountability within the state. Through the Institutional Reforms Thematic Pillar (IRTP), significant strides were made in reshaping Edo State's governance framework, civil service, judiciary, local governance, and security infrastructure.

The Landscape

The Institutional Reform Thematic Pillar was established to build a more efficient, accountable, and technologically advanced public service capable of meeting the needs of Edo State's citizens. Upon taking office in 2016, Governor Obaseki's administration identified gaps in the state's institutions, leading to the development of comprehensive reform strategies. The primary focus was on strengthening governance through innovation, capacity building, and the implementation of e-governance systems. The reforms aimed to modernize the civil service, improve service delivery, enhance the rule of law, and build a safer and more secure state.

Governance Reforms and Digital Transformation

One of the central achievements of the Institutional Reform Pillar was the digital transformation of governance across Ministries, Departments, and Agencies (MDAs). The introduction of e-governance platforms such as M-files (an electronic document management system) and e-procurement systems was critical in reducing bureaucratic delays and streamlining government processes. These platforms improved the speed and efficiency of service delivery while enhancing transparency and accountability. By 2024, Edo State had become a model of digital governance, with free internet services expanded across all 18 Local Government Areas (LGAs) to enhance access to public services.

The administration's commitment to cost-effectiveness and transparency was further demonstrated through the introduction of performance management systems and regular appraisals of MDAs. This ensured that public funds were utilized efficiently and that projects were completed within budget and on time. In addition, the establishment of the **John Odigie Oyegun Public Service Academy** provided continuous training for civil servants, equipping them with the skills needed to thrive in a modern, technology-driven public service. The introduction of a centralized fleet management system also enhanced resource allocation and boosted operational efficiency. This initiative (**Mega Connect System**) optimized the use of state assets, reduced maintenance costs, and streamlined vehicle management, demonstrating a commitment to prudent resource management and effective governance.

Public Service Modernization

The Edo State government prioritized modernizing its civil service, achieving remarkable success through the Edo State Transformation and Enhancement Programme (EdoSTEP). Launched by Governor Godwin Obaseki, EdoSTEP aimed to enhance service delivery, promote good governance, and meet the evolving needs of Edo State residents. The program's score objectives included; Operational Excellence: Preparing the government for optimal performance; Capacity Building: Rebuilding the knowledge base and skill set of public servants; Process Improvement: Enhancing service delivery processes and Technology Integration: Leveraging technology to boost management effectiveness

EdoSTEP spawned numerous initiatives, including: New Public Service Rules, Rationalization of MDAs, Fleet Management, Shared Service Model, MDAs Quarterly Performance Review, PS Appointment Process, Competency Assessment and Capacity-Building Initiatives, Performance-Based Promotions & Quarterly MDAs Performance Reviews and Staff Welfare Improvements. These reforms have positioned the Edo State Public Service as a model of excellence in Nigeria, promoting transparency, accountability, and employee satisfaction. The introduction of the Contributory Pension Scheme (CPS) replaced the outdated Defined Benefit Scheme, ensuring timely pension payments and providing financial security for retirees. By 2024, the administration had disbursed **₦62.64 billion** in pensions and **₦3.83 billion** in gratuities, marking a major milestone in addressing pension arrears.

The administration also improved employee morale by increasing the minimum wage to **₦70,000** by 2024, which helped boost productivity and trust in the government. The **John Odigie Oyegun Public Service Academy** played a central role in training over **15,000 civil servants**, focusing on digital literacy, leadership, and project management. This resulted in a more professional and responsive workforce, capable of meeting the demands of a modern government.

Justice, Judiciary, and Rule of Law

In the justice sector, the Edo State Government made critical investments in infrastructure and legal reforms. The construction of new judicial facilities, including a High Court Complex and an Industrial Court improved access to justice and enhanced working conditions for judicial officers. The administration also introduced several legal reforms, such as the **Edo State Criminal Law of 2022** and the **Violence against Persons Prohibition Law of 2021**, to strengthen the legal framework and protect the rights of vulnerable groups.

To reduce case backlogs and expedite legal processes, the administration established the **Edo State Multi-Door Court-House** and the **Citizens Mediation Centre**, which provided alternative dispute resolution mechanisms. These reforms improved judicial efficiency and access to justice, particularly for citizens in rural areas. However, challenges remain in fully digitizing legal records and expanding access to justice in underserved regions.

Local Government and Traditional Institutions

The administration focused on strengthening local governance and empowering traditional institutions to foster peace and social cohesion. Training programs were rolled out to improve the capacity of Local Government Councils, aligning their operations with state objectives. This helped enhance service delivery at the grassroots level.

Traditional rulers played a key role in promoting community stability and resolving conflicts. The government facilitated the appointment of **58 traditional rulers** and mediated **49 inter/intra-communal disputes**, reinforcing the role of traditional institutions in governance. However, challenges persist in improving revenue generation at the local level, and more efforts are needed to integrate traditional institutions with modern governance frameworks.

Public Security and Safety

Public security was another priority under the Institutional Reforms Pillar. The administration launched the **Public Works Volunteers (PUWOV)** program, which trained over **3,000 community police volunteers** to support law enforcement and enhance security at the grassroots level. The installation of **CCTV cameras** across the state's three senatorial districts and the establishment of the **Solomon Arase Command Centre (EC3)** improved crime prevention and emergency response capabilities. The Edo State Fire Service responded to over **1,400 fire incidents**, while the Edo State Emergency Management Agency (EDOSEMA) provided disaster relief to nearly **880,000** people affected by various disasters.

Despite these successes, challenges remain in expanding surveillance coverage to rural areas and improving fire service response times. Continued investment in security infrastructure and training for law enforcement personnel will be critical to sustaining these reforms.

Key Achievements

- **Digital Transformation:**
 - ✓ The **EdoGov platform** digitized processes across **76 Ministries, Departments, and Agencies (MDAs)**, saving the state over **₦60 billion** through efficient public service delivery.
 - ✓ Over **17,000 civil servants** were trained in the use of the ERP system, enhancing their capacity to meet performance goals.
 - ✓ Re-engineered the state's civil service processes, eliminating redundancies and creating a more efficient system for delivering public services via **EdoSTEP**
- **Judiciary:**

- ✓ The **Edo State Criminal Law of 2022** and the **Violence against Persons Prohibition Law of 2021** improved access to justice, particularly for vulnerable groups.
- ✓ New judicial infrastructure, including a **High Court Complex**, enhanced the state's legal capacity.

Challenges and Lessons Learned

Although the Institutional Reform Pillar achieved noteworthy milestones, several challenges hindered the full realization of its objectives. One major issue was the underutilization of capital budgets, particularly in infrastructure projects. Delays in procurement processes and bureaucratic red tape led to project delays and incomplete initiatives. Besides, some MDAs resisted the adoption of e-governance tools and performance management systems, highlighting the need for continuous reorientation and cultural change initiatives.

In the civil service, while many employees benefitted from training programs, capacity gaps remain in certain departments, particularly those with older or less digitally literate staff. Similarly, the full digitization of legal records in the judiciary has not yet been achieved, and access to justice in rural areas remains limited. In public security, the lack of surveillance coverage in rural regions continues to pose a challenge.

Recommendations

The Institutional Reforms Thematic Pillar laid a strong foundation for modern governance, effective civil service operations, and a more responsive justice system in Edo State. The reforms introduced under this pillar have significantly improved transparency, efficiency, and accountability across all sectors. However, addressing challenges related to capital budget utilization, pension arrears, and rural security infrastructure will be critical to ensuring the sustainability of these reforms.

Moving forward, the state should focus on expanding ICT infrastructure, enhancing project management in MDAs, and ensuring the full adoption of performance management systems across all government departments. Investments in capacity building, security, and infrastructure should continue, with a particular emphasis on improving service delivery at the local government level and expanding access to justice in rural areas.

The outlook for the Institutional Reforms Pillar is positive. By sustaining the gains made and addressing existing challenges, Edo State is well-positioned to achieve its long-term development goals and serve as a model of efficient governance in Nigeria.

INFRASTRUCTURE DEVELOPMENT & ENVIRONMENTAL SUSTAINABILITY

The report highlighted the administration's commitment to addressing Edo State's infrastructural needs and environmental challenges, with a focus on long-term sustainability and growth.

The Landscape

The Infrastructural Reforms birthed the **Edo State Regional Development Masterplan (2023-2053)** and the **Benin City Masterplan** to provide long-term roadmaps for policy-making and infrastructure development. These masterplans were critical to guiding the state's development and positioning it as a destination of choice for investment, particularly in infrastructure and environmental management.

Infrastructural development was a major priority for the Obaseki administration, with a clear focus on sustainability and economic growth. The administration worked to improve road networks, enhance public transportation systems, address the state's energy needs, and develop affordable housing projects. Several Ministries, Departments, and Agencies (MDAs) were tasked with implementing these initiatives. Key projects included the establishment of a land use framework, the construction and rehabilitation of roads, the development of public mass transit, and the creation of new housing units, all aimed at improving the quality of life and fostering economic activity.

Roads and Transportation

One of the most prominent achievements under this pillar was the construction and rehabilitation of **746 roads** across all 18 local government areas, covering a total of **1,040 kilometres**, with **186 additional roads** still under construction. This included critical projects such as the construction of a pedestrian bridge at the University of Benin and junction improvement works aimed at alleviating traffic congestion and improving connectivity. In public transportation, the state introduced free bus rides to mitigate the impact of fuel subsidy removal and procured water buses for riverine areas, enhancing access and safety for commuters. The establishment of the **Edo State Transport Authority (ESTA)**, and vehicle inspection centres were also pivotal in improving transportation infrastructure and services.

Housing and Urban Development

The administration made noteworthy progress in the housing sector with the development of **68 and 147 housing units** at Emotan Gardens Estate (Phases 1 and 2), as well as the construction of **26 luxury apartments** at Golf Mews. A flagship initiative was the **Coral City project**-creating a smart & sustainable city, which was aimed to alleviate pressure on existing urban areas. These developments, coupled with the renovation of **94 public buildings**, including government offices and commercial facilities, highlighted the administration's focus on providing affordable housing and improving public infrastructure.

Energy and Power Supply

The energy sector also saw remarkable progress, with the completion of the **CCETC-Ossiommo Power Project**, a **25MW power plant**, which significantly improved the state's power supply to government offices and other critical infrastructure. This project marked a turning point in the state's efforts to address its chronic energy shortages. Plans to expand energy access through small-scale independent power projects (IPPs) are ongoing, demonstrating the administration's commitment to energy sustainability. More so, the enactment of the State Electricity Market law, coupled with the National Electricity Regulatory Commission's approval to transfer regulatory control to the Edo State Electricity Regulatory Commission, marks a major milestone in tackling Edo State's power challenges. This bold move sets the stage for a robust regulatory framework, fostering a competitive electricity market that benefits businesses and residents alike. With the Edo State Electricity Regulatory Commission at the helm, the state is poised to address perennial power issues, unlock economic growth, and enhance the overall quality of life for its citizens.

Environmental Sustainability

In parallel with infrastructural development, environmental sustainability was a core focus of the administration's strategy. The administration aimed to combat deforestation, manage waste, and address flooding and pollution. Several key policies were enacted to support these efforts, including the establishment of the **Edo State Forestry Commission** and the review of the **Environmental Sanitation and Pollution Management Law**. The state

also launched meaningful afforestation initiatives, such as the **Ten Million Tree Planting Exercise**, and established forest plantations to promote environmental conservation.

Waste Management and Water Resources

In waste management, Edo State made strides by launching a recycling centre in Benin City and decommissioning the **Iguomo Dumpsite**, while creating two new dumpsites in partnership with private investors. These initiatives improved waste disposal practices and demonstrated the state's commitment to sustainable waste management. In water resource management, the administration constructed **112 water facilities** in rural communities and implemented several flood mitigation measures, such as drainage systems and retention ponds. The creation of the **Edo State Flood and Erosion Watershed Management Agency (FEWMA)** played a key role in managing flood risks and erosion across the state.

Budget Allocation and Performance

Over the eight-year period, **72.9%** of the approved budget for infrastructure and environmental sustainability was utilized by MDAs, with the roads sector receiving the highest percentage of fulfilled budgeted funds at **79%**. The transportation sector received the least funding. Despite challenges related to the COVID-19 pandemic in 2020, the administration successfully maintained funding for critical projects. This steady allocation of resources enabled the administration to make substantial progress toward its infrastructural and environmental goals.

Key Achievements

- **Roads and Transportation:**
 - ✓ Construction and rehabilitation of **746 roads** spanning **1,040 kilometers**, significantly improving urban-rural connectivity.
 - ✓ Introduction of **free bus rides** and water buses for riverine areas, ensuring safe and affordable transportation for commuters.
 - ✓ Major projects like the **Central Bus Terminal** have streamlined public transport, enhanced road safety and transportation efficiency.
- **Energy:**
 - ✓ Completion of the **25 MW CCETC-Ossiommo Power Plant**, improving electricity reliability for government offices and industries.
 - ✓ Delivery of **10,000 smart meters** and generating over **500 MW of solar-powered electricity** to promote clean energy.
- **Environmental Sustainability:**
 - ✓ The **Ten Million Tree Planting Exercise** and establishment of forest plantations helped combat deforestation.
 - ✓ Waste management improvements, including the construction of **112 water facilities** and flood mitigation systems, improved urban resilience.
- **EdoGIS and Revenue Generation: Over 30,000 Certificates of Occupancy (C of Os)** have been approved since October 2018 generating nearly **₦10 billion in revenue**. This also has helped in reducing the **processing time of Certificates of Occupancy (C of Os) from 240 days to just 30 working days, indicating an 87.5% improvement in efficiency**.

Challenges and Recommendations

Although considerable progress was made, the report also highlighted several challenges, including inadequate manpower, insufficient project management expertise, and issues related to urban planning. The administration faced difficulties in coordinating MDAs, acquiring sufficient equipment, and providing adequate off-street parking. To address these challenges, the report recommended stronger coordination between government agencies, continued investment in public-private partnerships, and the completion of ongoing projects. It also suggested that budget allocations be strengthened to ensure more consistent progress on projects, especially in transportation and housing.

SOCIAL WELFARE ENHANCEMENT

The report focused on the initiatives aimed at improving the well-being of Edo State citizens, particularly the disadvantaged, through programs in health, education, and social development across 30 Ministries, Departments, and Agencies (MDAs). The administration's vision was to strengthen human capital development, an essential driver for long-term economic growth, social stability, and poverty reduction. By prioritizing investments in these critical sectors, the administration laid the groundwork for a more equitable and productive society.

The Landscape

In 2016, Governor Obaseki's administration initiated a broad socio-welfare reform agenda to address structural inefficiencies and improve service delivery in Edo State. This agenda covered key sectors including health, education, and social development, focusing on enhancing human capital as a critical enabler of economic growth and social stability. The reforms aimed to provide citizens, especially vulnerable groups, with access to quality education, healthcare, and social services. Through these programs, the state government created a more inclusive and equitable society, driving long-term prosperity.

Health Sector

Governor Obaseki's healthcare vision was built on the principles of universal healthcare, the establishment of Edo State as a hub for medical tourism, and the creation of a resilient and well-equipped healthcare system. Central to this strategy was the Edo Health Improvement Program (EDOHIP) with a mission to provide efficient, accessible, and sustainable healthcare, targeting both primary and specialized care. The state further committed to improving healthcare financing through innovative funding models, reducing out-of-pocket expenses, and protecting vulnerable populations through the Edo State Health Insurance Scheme (EDOHIS); which now provides coverage to over 1 million citizens, importantly improving access to affordable healthcare.

The administration also strengthened healthcare regulation by digitizing the registration process for healthcare facilities and introducing the SafeCare methodology to maintain high-quality service standards. The establishment of a Public-Private Partnership (PPP) model improved the management of secondary and tertiary healthcare institutions such as up-grade of Auchi General Hospital to a Teaching Hospital, Operationalization of the Benin Specialist Hospital and the establishment of a health hub that houses the remodelled Stella Obasanjo Hospital etc., leading to better patient outcomes. As a result, critical health indicators such as infant mortality, maternal mortality, and HIV prevalence have seen major improvements. The number of registered healthcare facilities rose from 679 in 2016 to 3,356 in 2024, while the Lassa fever fatality rate dropped from 25.71% to 15.25%. Also, Edo recorded zero case during the recent cholera outbreak across the country and was one of the least impacted states during the Covid 19 pandemic.

The administration also rebuilt, remodelled and upgraded the mid-level healthcare manpower institutions in the state. The Edo State School of Nursing and Midwifery which lost its accreditation and was shut down is now a College of Nursing Science with world class facilities for teaching and learning. The same is the story of the defunct School of Health Technology that is now College of Health Sciences and Technology with best-in-class facilities and environment.

Education Sector

The education sector reforms under Governor Obaseki focused on foundational literacy, skills development, and enhancing the state's global competitiveness. Through the Edo Basic Education Sector Transformation (EdoBEST) initiative, the administration tackled key challenges by integrating technology, revamping teacher training, and improving curriculum development. The EdoBEST program trained over 20,000 teachers in modern pedagogical techniques, distributed over 1.8 million textbooks, and standardized lessons to improve student outcomes.

EdoBEST 2.0 expanded these reforms to secondary, technical, and tertiary education, resulting in the revitalization of institutions like Ambrose Alli University and Edo State Polytechnic, which now offer globally competitive programs. Technical and vocational education (TVET) institutions were upgraded to meet workforce demands, aligning student skills with industry needs. The World Bank-supported EdoBEST project further boosted educational outcomes by funding digital skills development and teacher professional development.

Furthermore, the education edict of 1980 that provided the legal framework for the sector has been reviewed and an Education Bill has been sent to the State House of Assembly to provide for an up-to-date framework to guide the Education Ecosystem.

Social Development

In the social development sector, Governor Obaseki's administration focused on poverty reduction, gender equality, youth empowerment, and social inclusion. The Edo Social Investment Programme (ESIP) provided cash transfers to vulnerable citizens, while the Community Sustainable Development Agency (CSDA) implemented community-driven development projects. Over 12,000 beneficiaries received medical outreaches and free healthcare services, and the establishment of the State Operations Coordinating Unit and State Cash Transfer Unit streamlined welfare delivery.

The Ministry of Social Development and Gender Issues played a crucial role in promoting gender and youth empowerment through various initiatives aimed at creating employment and fostering social equity. The Edo Social Welfare Enhancement Program also addressed humanitarian concerns, supported sports development, and expanded communication outreach to the youth, strengthening social cohesion across the state.

The state has also made influential strides in combating human trafficking. The establishment of the Edo State Taskforce against Human Trafficking (EHTAT) has been instrumental in raising awareness, identifying and rescuing victims, and providing support services. As a result, the state's narrative has shifted from one of vulnerability to a focus on talent retention and development, often referred to as "brain gain". Furthermore, this administration experienced a remarkable transformation in its sports infrastructure, elevating its facilities to world-class standards. This upgrade has positioned the state as a premier destination for national and international competitions and trials. Also, the state's football teams achieved historic successes, with Bendel Insurance winning

the Federation Cup after a 40-year drought and Edo Queens emerging as champions of West Africa for the first time.

Key Achievements

- **Healthcare:**
 - ✓ Expansion of the **Edo Health Insurance Scheme (EDOHIS)**, with over **249,751 residents** enrolled, ensuring widespread access to healthcare services.
 - ✓ **Reduction in infant mortality** from **31.5% in 2016** to **9.8% in 2024**.
 - ✓ Renovation of **45 Primary Healthcare Centers (PHCs)** under the STREAM initiative, which emphasized staffing, technology, and equipment upgrades.
- **Education:**
 - ✓ The **Edo Basic Education Sector Transformation (EdoBEST)** program revolutionized foundational education, training over **20,000 teachers** and distributing over **1.8 million textbooks**.
 - ✓ Expansion of EdoBEST 2.0 to secondary, technical, and tertiary education, with schools like Ambrose Alli University and Edo State Polytechnic undergoing revitalization.
 - ✓ Implementation of the **disarticulation policy** ensuring the 9-3-4 system address the unique needs of schools in the state and ensure retention of learners especially in basic education.
 - ✓ **Achieved full disarticulation in TVET schools in 2022**
- **Social Protection:**
 - ✓ The **Edo Social Investment Programme (ESIP)** provided cash transfers to vulnerable citizens, while medical outreaches benefitted over **12,000 people**.
 - ✓ Pension arrears totalling **₦4.8 billion** were cleared, ensuring financial security for retirees.
 - ✓ Establishment of the **Edo State Taskforce against Human Trafficking (EHTAT)** for coordinated efforts against trafficking and illegal migration.
 - ✓ Formation of the **Gender-Based Violence Management Committee (GBVMC)** to address and support victims of gender-based violence.
 - ✓ Establishment of the **Vivian Centre** for comprehensive support services for victims of sexual assault.
 - ✓ Formation of a **Children's Parliament** to represent and protect children's rights.
 - ✓ **Solomon Arase Command and Control Centre (EC3) established** with the introduction of toll-free emergency lines 739 and 112 to enhance the state's ability to respond swiftly to emergencies, ensuring timely intervention in critical situations.

Challenges and Lessons Learned

Despite these successes, challenges persist, including staff attrition in the healthcare sector due to the migration of skilled workers, and inefficient data management systems, which have hindered effective monitoring and evaluation. To address these issues, the administration established an Ad-hoc Project Committee to fast-track project completion, improved recruitment and retention strategies in healthcare, and began efforts to strengthen data management systems.

Recommendations

To build on the progress made, the report recommends strengthening data management systems to improve decision-making, developing a sustainable healthcare financing model, increasing investments in local research

and development, and enhancing public-private partnerships, particularly in healthcare and education. In addition, community engagement must be strengthened to ensure that citizens actively participate in the implementation of development programs, fostering ownership and accountability.

LEGAL

The report provided a detailed legal due diligence of the legislative actions, litigation cases, and strategic investments in Edo State under the Obaseki-led administration from 2016-2024. This will serve as a foundation for the incoming administration to assess the legal landscape, address potential risks, and build on the successes achieved.

Key Achievements:

1. Legislative Actions:

- ✓ **A total of 104 laws were passed by the Edo State House of Assembly**, with 92 of these laws assented to by the governor. Key legislative areas addressed included budget approvals and amendments to existing laws to remove implementation bottlenecks.
- ✓ Executive-led initiatives constituted the majority of the laws passed, demonstrating the administration's active governance and legal reform efforts.

2. Judicial Infrastructure and Cases:

- ✓ The state's judiciary saw remarkable developments, including the **appointment of 15 new judges and the construction of a new High Court complex**.
- ✓ The establishment of the **Edo State Multi-Door Courthouse** in 2018 streamlined case resolutions and provided alternative dispute resolution (ADR) services. **Over 561 cases were resolved using ADR mechanisms**, showing a reduction in court workloads.
- ✓ The **Department of Public Prosecutions concluded 150 cases**, with 1,448 ongoing.

3. Strategic Investments:

- ✓ **Several Special Purpose Vehicles (SPVs) and State-Owned Enterprises (SOEs)** contributed to the state's industrialization efforts. These include Edo New Towns Development Ltd., Edo Integrated Farms Ltd., and other strategic enterprises.

4. Ministry of Justice Expansions:

- ✓ The Ministry of Justice expanded its scope by creating the **Citizens' Mediation and Rights departments**, providing free legal services and facilitating access to justice for vulnerable citizens.

Key Challenges:

- **Legislative Implementation:** Many laws passed were not gazetted or disseminated, creating accessibility challenges. Also, some laws lacked functional oversight bodies for implementation.
- **Ongoing Litigation:** Several ongoing litigations pose potential liabilities, with cases like land disputes from the New Town Development Project contributing to the bulk of problematic legal issues.

- **Resource Constraints:** Delayed case processing, lack of courtroom automation, and insufficient resources hindered the efficiency of the judiciary.

Recommendations:

1. Improve Legislative Oversight:

- ✓ Establish functional boards to ensure the enforcement of laws and maintain an updated repository of all enacted laws through electronic platforms.

2. Judicial System Optimization:

- ✓ Automate the judiciary's case management system and employ courtroom stenographers to improve case handling efficiency.
- ✓ Renovate more courtrooms and build judges' quarters in underserved areas to expand judicial capacity.

3. Legal Risk Mitigation:

- ✓ Prioritize the resolution of pending litigation to minimize financial exposure and promote governance stability.
- ✓ The Ministry of Justice should adopt proactive legal strategies, including earlier interventions in disputes, to prevent prolonged litigation.

4. SPV and SOE Governance:

- ✓ Centralize SPV and SOE management under the Ministry of Finance Incorporated (MOFI) to improve governance and ensure the efficient operation of these entities.

FINANCE

The report provided an overview of EDSG's financial achievements, key challenges, and recommendations for ensuring continued fiscal sustainability.

The Landscape

The financial performance of Edo State Government (EDSG) from 2016 to September 2024 highlights considerable improvements in fiscal planning, revenue generation, and budget implementation. Over this period, the state has focused on expanding its revenue base while balancing expenditures, despite external challenges such as the COVID-19 pandemic and fluctuating foreign exchange rates.

Key Achievements

1. **Consistent Budget Growth:** EDSG's budget has seen consistent growth, climaxing at **N450 billion in 2024**. This represents an impressive annual average growth rate of **16.95%**, reflecting increased revenue expectations and expanded government expenditures. The only exception was in 2020 when the budget saw a slight reduction due to the COVID-19 pandemic.
2. **High Budget Performance:** EDSG achieved an average budget performance of **88%**, one of the highest among sub-national governments in Nigeria. This reflects strong fiscal management and effective resource allocation over the review period.

PROCUREMENT

3. **Revenue Growth:** The state received aggregate receipts of **N1.59 trillion** between 2016 and September 30, 2024. Of this, **61%** came from the **Federal Accounts Allocation Committee (FAAC)**, while Internally Generated Revenue (IGR) and capital receipts contributed **21%** and **18%** respectively.

- ✓ IGR grew significantly from **N23 billion in 2016 to N52 billion in 2024**, representing a **126.09%** increase. In spite of this impressive growth in IGR, it is still far below the expected 50% of total revenues for fiscal sustainability.

4. **Capital Expenditure Focus:** From the **N1.58 trillion** total expenditure during the period, **45.76%** was allocated to capital projects, demonstrating the state's commitment to infrastructural development. Personnel and overhead costs each took up **17%**, while the remaining **12%** was attributed to consolidated revenue charges.
5. **Strategic MDA Spending:** The top twenty MDAs accounted for **94%** of the total capital expenditure of **N725.23 billion**, with the Ministry of Roads and Bridges leading at **31.65%**. This reflects the administration's priority on improving transportation infrastructure.

Challenges

1. **Dependence on FAAC:** Despite the prominent growth in IGR, EDSG remains heavily reliant on FAAC allocations, which made up **61%** of total receipts. The state's **tax-to-GDP ratio** is below **2%**, significantly lower than the global standard of **15%** recommended by the Bretton Woods institutions.
2. **Rising Debt Stock:** The state's rising debt stock is primarily driven by **foreign currency-denominated debts** affected by fluctuating exchange rates. The situation worsened in 2023 due to the floating exchange rate policy introduced by President Bola Tinubu, further escalating the state's debt servicing costs.
3. **Uneven Capital Expenditure Distribution:** While the top MDAs received the bulk of the capital expenditure, other sectors accounted for only **4.7%**, raising concerns about the equity and comprehensiveness of investment across different government sectors.

Recommendations

1. **Increase IGR Efforts and Tax Reforms:** EDSG must further enhance its IGR initiatives to reduce reliance on FAAC allocations. Tax reforms and improved collection mechanisms are necessary to boost the state's **tax-to-GDP ratio** closer to the global standard of **15%**.
2. **Debt Management and Exchange Rate Mitigation:** The state should adopt strategies to manage its foreign currency-denominated debts, including debt restructuring and hedging mechanisms to mitigate exchange rate risks. Additionally, exploring alternative financing options may reduce exposure to foreign exchange volatility.
3. **Balanced Capital Expenditure:** EDSG should aim for more equitable capital expenditure distribution across all sectors. While infrastructure remains critical, investing in other areas such as education, healthcare, and economic diversification will ensure more inclusive growth.
4. **Sustainable Financial Planning:** Continuous financial planning, aligned with revenue growth, should be maintained to ensure that the state's fiscal policies remain sustainable. By focusing on long-term investments in infrastructure and human capital, Edo State can maintain its growth trajectory.

In summary, while Edo State has made remarkable progress in fiscal growth and budget performance, addressing challenges related to revenue dependency, debt management, and equitable expenditure distribution will be crucial to sustaining this progress.

The report delved into the journey of Edo State's Public Procurement Agency, examining its achievements, challenges, and the road ahead.

The Landscape

Since the enactment of the **Edo State Public Procurement Law** in 2012, the state has made important strides in strengthening its procurement systems. Initially met with skepticism, the law aimed to create a system that prioritized **transparency, ethical discipline, and accountability**. The Agency, which began operations in 2014, now oversees a public procurement landscape that handles a substantial portion of the state's capital expenditure. By 2020, the Public Procurement Law was repealed and reenacted to reflect new dynamics, especially with the introduction of technological innovations like **e-procurement**.

Key Achievements:

The Procurement Agency has been pivotal in driving key reforms:

1. **Capacity Building:** Over 20 procurement officers were trained and certified by international institutions, while the establishment of a procurement officers' cadre standardized procurement practices across the civil and public service.
2. **E-Procurement Pilot Program:** In an effort to digitize the procurement process, an e-procurement system was piloted across four Ministries, Departments, and Agencies (MDAs), promising to improve transparency and reduce human interference.
3. **Standardized Bidding Documents:** The development and state-wide deployment of **Standard Bidding Documents (SBD)** improved efficiency and consistency in procurement processes.
4. **Price Intelligence Unit:** A **Price Intelligence Unit** was established to monitor and maintain standard prices for contract items, ensuring value for money in public spending.
5. **Exchange Visits:** **Due to the pilot e-procurement, the State welcomed 19 sub-nationals and 3 African country visits to understudy EDSG e-procurement set up.**

Challenges:

Despite the notable progress, several issues persist:

1. **Limited Adoption of Standard Bidding Documents:** Many MDAs still fail to utilize standardized documents, which creates inconsistencies and inefficiencies across procurement activities.
2. **Inadequate Procurement Planning:** Poor planning and unclear **Terms of Reference (ToR)** for consultants result in delays and cost overruns in project execution.
3. **Non-Justifiable Special Procurement Methods:** Certain MDAs use special procurement methods without sufficient justification, undermining the transparency of the process.
4. **Incomplete E-Procurement Rollout:** Although the e-procurement system has shown promise, it has only been piloted in four MDAs, limiting its overall impact.

Recommendations:

To further enhance Edo State's public procurement system, the following initiatives are proposed:

1. **Price Intelligence Portal:** Establish a **price intelligence portal** to provide MDAs with current market prices for goods and services, ensuring consistency and preventing inflated contract values.
2. **Capacity Building:** Ongoing **training and certification programs** for procurement officers will be essential to maintain a high level of professionalism and efficiency.
3. **Expand E-Procurement:** Extend the e-procurement system to more MDAs, aiming for over 90% of the state's capital expenditure to be processed electronically.
4. **Strengthen Project Monitoring:** Fully develop the **Edo Project Monitoring System (EDPMS)** to provide robust oversight of contracts and ensure that projects are delivered on time and within budget.
5. **Enhanced Stakeholder Engagement:** Increase collaboration with suppliers, civil society, and other stakeholders to ensure procurement policies remain relevant and responsive to the needs of the state.

KEY TAKEAWAYS AND CONCLUSION

To build on the progress made, the following recommendations are essential:

- **Economic Revolution:** Strengthen policies that formalize the informal sector and improve access to finance for local entrepreneurs.
- **Social Welfare:** Develop sustainable healthcare financing models and invest in local research and development to address human capital flight.
- **Infrastructure Development:** Ensure that all infrastructure projects integrate climate resilience and smart urban planning.
- **Environmental Sustainability:** Expand afforestation programs and promote renewable energy investments to ensure long-term environmental protection.
- **Institutional Reforms:** Deepen digital literacy among public servants and ensure the full digitization of all legal records.
- **ICT/Digital Ecosystem:** Continue investing in broadband infrastructure and smart city projects to enhance Edo's competitiveness in the digital economy.
- **Legal Due Diligence:** Prioritize the resolution of pending litigation to minimize financial exposure and promote governance stability.
- **Procurement Due Diligence:** Establish a **price intelligence portal** to provide MDAs with current market prices for goods and services, ensuring consistency and preventing inflated contract values.
- **Financial Due Diligence:** EDSG must further enhance its IGR initiatives to reduce reliance on FAAC allocations. Tax reforms and improved collection mechanisms are necessary to boost the state's **tax-to-GDP ratio** closer to the global standard of **15%**.

In conclusion, Governor Obaseki's administration has laid a robust foundation for Edo State's continued transformation, particularly through significant strides in economic development, legal reform, and institutional strengthening. From improving the procurement system to ensuring transparency in governance, these achievements reflect the administration's commitment to sustainable growth and equitable progress.

However, the journey ahead requires the incoming administration to build on these successes by addressing the challenges that remain. This includes resolving pending legal disputes, fully operationalizing enacted laws, expanding e-procurement, and enhancing capacity-building efforts across the state's institutions. By prioritizing innovation, inclusivity, and digital governance, and by implementing the strategic recommendations outlined in this report, Edo State can secure a future where the benefits of development are shared equitably among all citizens.

Ultimately, with continued investment in human capital, infrastructure, and governance reforms, Edo State is well-positioned to maintain its trajectory as a leader in sustainable development, setting a strong example for other regions in Nigeria. The incoming administration has the opportunity to not only sustain but elevate the state's progress, ensuring a seamless transition into a prosperous and resilient future.

KEY POLICY INITIATIVES

S/N	POLICY INITIATIVE	PURPOSE	IMPACT
1.	AUTOMATION OF THE SALARY PAYROLL SYSTEM	To deal with the cumbersome and lengthy process of salary preparation which was often characterized by clerical errors, fraudulent manipulations, omissions and duplication of names.	<ul style="list-style-type: none"> Seamless payment of salaries and pensions on or before 26th of every month
2.	PENSIONS REFORMS	The Reforms were designed to ameliorate the age-long suffering of retirees, ensure their financial security, promote their wellbeing through the smooth transition from salary payroll to pension payroll as well as prompt payment of gratuities.	<ul style="list-style-type: none"> Automatic and early access to pensions and gratuity Reduced pension liabilities Financial security for retirees
3.	E-GOVERNANCE	This was designed to move government transactions from analogue to digital with a view to eliminating bureaucratic delays and gross inefficiencies that characterized government service delivery.	<ul style="list-style-type: none"> Promotes transparency and accountability in governance processes Reduce cost of governance Increased efficient service delivery
4.	FLEET MANAGEMENT SYSTEM	Government was desirous to have a robust and sustainable operational vehicles' system that would be cost efficient and effective, ensure safe and comfortable commuting for officials as well as total visibility over vehicular assets.	<ul style="list-style-type: none"> Vehicles running cost reduced Promotes roadworthy and benefitting government vehicles Total visibility of all government vehicles Efficient and well-mannered public drivers
5.	EDO STATE TAX HARMONIZATION POLICY	To streamline and digitize tax collection processes, so as to avoid double taxation, revenue leakages and promotes the ease of doing business.	<ul style="list-style-type: none"> Eliminates double taxation Promotes fairness in tax administration
6.	EDO HEALTH IMPROVEMENT PROGRAMME (EDO-HIP)	To increase access to efficient, effective and sustainable quality healthcare services which promote enhanced citizens well-being.	<ul style="list-style-type: none"> Improved healthcare delivery
7.	EDO HEALTH INSURANCE SCHEME (EDO-HIS)	To consolidate healthcare services in an affordable and accessible manner for Edo indigenes, especially the vulnerable to effectively reduce out-of-pocket health expenditure.	<ul style="list-style-type: none"> Promotes wider access to healthcare Enhanced inclusiveness in healthcare delivery Reduced out-of-pocket healthcare expenditure
8.	EDO GEOGRAPHIC INFORMATION SYSTEM (EDO-GIS)	To streamline and expedite the processes of land related documents in a more cost efficient and digital way and enforce land use laws to tackle the menace of land grabbing and encroachment.	<ul style="list-style-type: none"> Accurate data of lands and landed property Easy land administration Streamlined and expedite the processes of land related documentation Acquisition of Certificate of Ownership (C of O) in 30 days

9.	EDO MASTER PLAN	The idea of the Master Plan just like in other climes was intended to birth quality creation and infrastructural development, acting as a roadmap for the development of the state infrastructure on a long-term basis.	<ul style="list-style-type: none"> • Orderly and planned development • Better distribution of social facilities • Easier intra-city commuting
10.	EDO STATE MUSEUM FOR WEST AFRICAN ARTS (EMOWAA)	The EMOWAA was conceived as an avenue to drive tourism giving our rich cultural heritage and unique location to contribute to economic growth thereby diversifying the subnational economy.	<ul style="list-style-type: none"> • Created direct and indirect jobs • Attracted foreign direct investment
11.	BENIN CITY CENTRAL PARK	The Central motor park at Obakhavbaye is meant to provide comfort and safety for intra-city commuters as in other civilized climes. It was also intended to eliminate the perennial and ugly incidence of loading and offloading of passengers along around the city centre (King square).	<ul style="list-style-type: none"> • Safer and comfortable commuting • Ready availability of sanitation facilities for commuters • Direct and indirect jobs • Aids enumeration and profiling of intra-city drivers • Prevents frequent clashes of transport union members • Streamlined and improved revenue collection • Reduced traffic gridlock • Seamless intra-city commuting
12.	SCHOOLS DISARTICULATION POLICY	This policy was to adapt UBE 2004 9-3-4 National Policy which replaced the previous 6-3-3-4 aimed at a comprehensive, uninterrupted education that lay a strong foundation for life-long learning.	<ul style="list-style-type: none"> • Lays a solid foundation for life-long learning and equip students with skills that guarantees them a livelihood
13.	GENDER BASED VIOLENCE INTERVENTION POLICY	This policy was to address the rising cases of rape, especially against minors and other forms of GBV in Edo State.	<ul style="list-style-type: none"> • Reduced cases of rape and other gender-based violence • Increased care for victims ranging from medical, legal to socio-economic support • Rehabilitation and reintegration of victims
14.	JOHN ODIGIE-OYEGUN PUBLIC SERVICE ACADEMY (JOOPSA)	For the continuous training and retraining of public officers so as to equip them with both digital and other skills necessary to thrive in a modern work environment.	<ul style="list-style-type: none"> • Training programmes now duly attended • Reduced expenditure for training programmes • Training related travel risks reduced
15.	EDO STATE STRATEGY TRANSFORMATION AND ENHANCEMENT PROGRAMME (EDO-STEP)	To re-engineer the public service processes with a view to eliminating redundancy, improve service delivery and ensure accountability.	<ul style="list-style-type: none"> • Enhanced capacity building • Modern works tools • Conducive work environment • Morale boosting incentives for workers
16.	COMMAND AND CONTROL CENTRE (C3)	To have a real time crime prevention and emergency response mechanism, which provide typical support in coordinating security response architecture.	<ul style="list-style-type: none"> • Improved safety and crime control • Rapid response to distress calls • Inventory of crime incidents • Digital monitoring and tracking of prospective crime hotspots

17.	PUBLIC WORKS VOLUNTEERS (PUWOV)	The PUWOV Scheme was introduced to foster a safer environment for residents and businesses, help in law enforcement, community policing and intelligence gathering.	<ul style="list-style-type: none"> • Eradicates street trading • Reduced traffic gridlocks and congestion • Aids intelligence gathering • Assists in crowd control
18.	EDO STATE SECURITY NETWORK (ESN)	Primarily designed to enhance the safety and security of all residents through a coordinated community driven approach to crime prevention and emergency response.	<ul style="list-style-type: none"> • Peaceful and secure environment • Helps security intelligence • Prompt response to security emergencies.
19.	EDO STATE PUBLIC BUILDING AND MAINTENANCE AGENCY	The establishment of the Edo State Public building and Maintenance Agency was borne out of the need to have a dedicated organ of government appropriately and sufficiently staffed not only to undertake standard new constructions but to maintain existing government buildings holistically to sustain the useful life of the asset in a cost-efficient manner.	<ul style="list-style-type: none"> • Reduce maintenance cost • 24/7 functional facilities • Uniformity of standard across board • Create employment • Avoidance of duplication of roles
20.	SECURITY AND DISASTER MANAGEMENT	The Security Disaster Management Policy was aimed at a rapid disaster response mechanism and 24/7 CCTV surveillance, to aid crime fighting and deterrence.	<ul style="list-style-type: none"> • Reduced crime and criminality through community policing • Prompt response to security related disasters • 24/7 digital and physical surveillance

KEY ACHIEVEMENTS AND IMPACTS

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
1.	INSTITUTIONAL REFORMS	i. Salary and Pension Reforms	<ul style="list-style-type: none"> Increased salaries and pensions which enhances disposable income and reduce poverty
		ii. Automation of the Salary Pay Roll System	<ul style="list-style-type: none"> Seamless payment of salaries and pensions on or before 26th of every month
		iii. E-governance Introduction of e-governance for paperless transactions in service delivery.	<ul style="list-style-type: none"> Promotes transparency and accountability in governance processes Reduce cost of governance Increased efficient service delivery
		iv. Edo State Transformation and Enhancement Programme (Edo-STEP)	<ul style="list-style-type: none"> Enhanced capacity building Availability of Modern work tools Conducive work environment Morale boosting incentives for workers
		v. Operationalization of the John Odigie-Oyegun Public Academy (JOOPSA)	<ul style="list-style-type: none"> Training programmes now duly attended Reduced expenditure for training programmes Training related travel risks reduced
		vi. Introduction of the Fleet Management System	<ul style="list-style-type: none"> Vehicles running cost reduced Promotes roadworthy and benefitting government vehicles Total visibility of all government vehicles Efficient and well-mannered public drivers

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		vii. First Class Graduate Development Programme	<ul style="list-style-type: none"> Increased public servants' performance and efficiency Creates ready employment for beneficiaries
		viii. Pension Reform Policy (from defined benefit scheme to contributory pension scheme)	<ul style="list-style-type: none"> Automatic and early access to pensions and gratuity Reduced pension liabilities Financial security for retirees
		ix. Civil Service Reform Policy	<ul style="list-style-type: none"> Enhanced service delivery Streamlined performance evaluation Professional and accountable workforce
		x. Security and Disaster Management Policy	<ul style="list-style-type: none"> Reduced crime and criminality through community policing Prompt response to security related disasters 24/7 digital and physical surveillance
		xi. Establishment and launch of Solomon Arase Command and Control Centre (EC3)	<ul style="list-style-type: none"> Improved safety and crime control Rapid response to distress calls Inventory of crime incidents Digital monitoring and tracking of prospective crime hotspots
		xii. Establishment of the State Public Works Volunteer Scheme (PUWOV)	<ul style="list-style-type: none"> Eradicates street trading Reduced traffic gridlocks and congestion Aids intelligence gathering Assists in crowd control
		xiii. CCTV coverage	<ul style="list-style-type: none"> Enhanced security surveillance
		xiv. Fire and Emergency Services	<ul style="list-style-type: none"> Timely response to fire outbreaks

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
			<ul style="list-style-type: none"> Minimized losses arising from fire outbreak
		xv. State-wide identification management system	<ul style="list-style-type: none"> Reduced identity theft Enhanced data driven decision making Provides a unique identification for citizens
		xvi. Introduction of e-procurement into the State procurement system	<ul style="list-style-type: none"> Reduced procurement time cycle Enhanced processes speed Reduced processing and clerical errors Accurate procurement data Reduced conflict of interest
2.	ECONOMIC REVOLUTION	i. Edo State Heritage Protection and Promotion Policy (2024)	<ul style="list-style-type: none"> Provides a framework for the protection and promotion of our cultural heritage, including the moat and UNESCO world listing
		ii. Tourism Master Plan (2022)	<ul style="list-style-type: none"> Provides a trajectory for the holistic development of the tourism sector.
		iii. Edo State Tax Harmonization Policy	<ul style="list-style-type: none"> Eliminates double taxation, promotes fairness in tax administration
		iv. Industrialization Policy	<ul style="list-style-type: none"> A clear roadmap to industrial development
		v. Trademark policy-proudly Edo logo	<ul style="list-style-type: none"> Promotes Edo as a brand
		vi. Domestication of National Policy on MSMEs	<ul style="list-style-type: none"> Increased access to data and funding for MSMEs
		vii. Public Private Partnership Project	<ul style="list-style-type: none"> Private sector participation in socio- economic development, creating employment and reducing poverty.
		viii. Edo State Oil Palm Programme (ESOPP) Initiative	<ul style="list-style-type: none"> Cultivation of over 60, 000 hectares of oil palm, making Edo first in the sub region Contributes 12% of national oil palm production

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		ix. Vocational Enterprise Programme (VEP) Policy	<ul style="list-style-type: none"> Over 10, 000 direct and indirect jobs created Availability of skilled artisans
3.	SOCIAL WELFARE ENHANCEMENT	i. Introduction of Edo Basic Education Sector and Skills Transformation (Edo BESST) project:	<ul style="list-style-type: none"> Increased school enrolment and reduced pupil absenteeism
		ii. Edo State Mass Literacy Programme “Sabi Read”	<ul style="list-style-type: none"> Increased State literate population, ranks among the top nationally
		iii. Deployment of ICT to all State-owned institutions to capture student registration, staff strength, revenues, expenditure control etc.	<ul style="list-style-type: none"> Accurate student and staff data Optimized revenue collection Streamlined expenditure control
		iv. Disarticulation Policy	<ul style="list-style-type: none"> Lays a solid foundation for life-long learning Equip students with skills that guarantee them a livelihood
		v. Upgrade of Tertiary Institutions	<ul style="list-style-type: none"> Provides increased intake into tertiary institutions Production of globally competitive graduates
		vi. Safeguarding Policy	<ul style="list-style-type: none"> Reduced child abuse Reduction in encroachment into School land and damage to school assets
		vii. Monitoring and Evaluation	<ul style="list-style-type: none"> Standardized teaching Streamlined evaluation, learning assessment across board Provided a basis for teaching gap assessment
		viii. Teaching at the Right Level (TaRL)	<ul style="list-style-type: none"> Students are now taught at the right levels rather than those recommended by the curriculum
		ix. Edo Learning Agenda	<ul style="list-style-type: none"> Foundational literacy is accelerated

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
			<ul style="list-style-type: none"> Essential skills acquired by students for academic success
		x. Learning Assessment	<ul style="list-style-type: none"> Evaluation of student learning outcomes Identification of learning gaps Continuous development of educational strategies
		xi. The Nigerian Learning Passport	<ul style="list-style-type: none"> Increased teachers and learners' continuous education 24/7 learning made possible
		xii. Sporting Activities in Schools	<ul style="list-style-type: none"> Discovery of talents Pupils' fitness and culture of physical exercises Balanced child development
		xiii. Legal Reforms	<ul style="list-style-type: none"> Updated educational laws
		xiv. Establishment of the Directorate of Educational Quality and Accountability (DEQA)	<ul style="list-style-type: none"> Improved learning outcomes arising from the creation of additional directorates Standardized private schools' operations Increased accountability and transparency in private school registration Reduced revenue leakage from private schools' registration
		xv. Establishment of Edo State Agency for Mass Education	<ul style="list-style-type: none"> Provision of schooling opportunity for adults and youths with no formal education
		xvi. Upgrade of existing Technical Schools	<ul style="list-style-type: none"> Increased literacy and skills

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		xvii. Repositioning of the Technical and Vocational Education Training (TVET) Board	<ul style="list-style-type: none"> Availability of middle manpower for industries Skilled artisans More efficient service delivery Prudent management of resources Timely resolution of intra-management conflicts Roles' clarity and deliverables (using KPIs)
		xviii. Edo State Social Protection Policy	<ul style="list-style-type: none"> Inclusivity of the poor and vulnerable Increased access to social welfare Increased economic empowerment
		xix. Gender Based Violence Intervention	<ul style="list-style-type: none"> Reduced cases of rape and other gender-based violence Increased care for victims ranging from medical, legal to socio-economic support Rehabilitation and reintegration of victims
		xx. Creation of Edo State Taskforce for Human Trafficking	<ul style="list-style-type: none"> Reduced illegal migration Return of migrants, rehabilitation and reintegration through empowerment
		xxi. Sports Reforms	<ul style="list-style-type: none"> Increased access to sporting facilities Enhanced talents discovery and nurturing Enhanced grassroots sports development Enabled learning and sporting

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		xxii. Media Reforms	<ul style="list-style-type: none"> Increased media visibility Increased Citizens' access to socio-cultural and educational programmes Provision of direct and indirect employment Reduced information communication gap between government and citizens
		xxiii. Poverty Alleviation and Economic Empowerment	<ul style="list-style-type: none"> Availability of social register Easier and wider reach to the poor and vulnerable groups
		xxiv. EDO-CARES	<ul style="list-style-type: none"> Equipped over 100, 000 Edo State MSMEs with digital skills Improved rural health care and sanitation Link rural farmers to market Brought development closer to rural dwellers
		xxv. Digitization of social welfare services in the State	<ul style="list-style-type: none"> More efficient service delivery Increased access to social services for the poor and vulnerable Readily available data (in terms of the number and location) of the poor and vulnerable
		xxvi. Guideline for alternative care for children	<ul style="list-style-type: none"> Reduced irregular migration Rehabilitation of victims of irregular migration

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		xxvii. Establishment of Sexual Assault Referral Centres across the 18 Local Government Areas in the State	<ul style="list-style-type: none"> Rehabilitation and reintegration of victims of sexual harassment Free medical and legal services to victims of sexual harassment Socio-economic empowerment for victims Equipping victims with livelihood skills
		xxviii. Manpower planning of the Senator Daisy Danjuma Women Centre (SDDWC)	<ul style="list-style-type: none"> Provides a logical basis for recruitment Training and retraining to prevent capacity gaps
		xxix. Youth Socio-economic, political participation and development programme	<ul style="list-style-type: none"> Broader and inclusive youth participation in political activities Deepened political culture
		xxx. Promotion of a sustainable livelihood and long-term development programme	<ul style="list-style-type: none"> Increase in vocational training Provision of avenues for creativity & sustainability
		xxxi. Creation of partnerships with Youth NGOs and donor agencies	<ul style="list-style-type: none"> Youth skills development Foreign aid to Youth organizations
		xxxii. The registration of worship and entertainment centres	<ul style="list-style-type: none"> Data on number and location of entertainment and worship centres
		xxxiii. Establishment of the Edo State Sports Commission	<ul style="list-style-type: none"> More efficient sports governance Sustainable management of sports assets
		xxxiv. Secure front of shirt sponsorship of both Bendel Insurance and Edo Queens	<ul style="list-style-type: none"> Pecuniary benefits Better kits for the playing squads Boosts players' morale
		xxxv. Remodeling of the Samuel Ogbemudia Stadium	<ul style="list-style-type: none"> Can now host up to 15 international events Players' security and comfort Streamlined and safer collection of sporting fees and charges

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		xxvi. Establishment of 4 mini stadia, Cricket oval and rugby pitch	<ul style="list-style-type: none"> • More awareness and interest in sporting activities • Easier access and participation in sports
		xxvii. Development of policies on training for Coaches	<ul style="list-style-type: none"> • Attracts funding • Training more Coaches
		xviii. Hosting of the National Sports Festival, “Edo 2020”	<ul style="list-style-type: none"> • Creation of direct and indirect jobs • Outlet for made-in-Edo goods • Exposition of Edo State as Sports hub • Huge sporting revenue
		xxix. Hosting of the first Edo State Sports Summit	<ul style="list-style-type: none"> • Popularized Edo State as a sports-loving State • Established a pathway for the development of appropriate sports policies
		xl. Website and mobile app for live streaming, news and entertainment content	<ul style="list-style-type: none"> • Wider coverage • Greater accessibility by the citizenry • Skilled personnel for the media and entertainment space
		xli. Revitalization of the Edo State broadcasting Station & upgrade for improved signal quality and reach	<ul style="list-style-type: none"> • Wider coverage • Job creation • Better signal quality and improved programme content
		xlii. Introduction of a programme to engage with local communities through town hall meetings, public lectures and cultural events	<ul style="list-style-type: none"> • Better synergy between government and citizens • Increased ownership of government facilities in the communities
		xliii. Training programme for young journalists, presenters, and producers to develop their skills (Youth Empowerment Programme)	<ul style="list-style-type: none"> • Capacity building for media personnel • Enhanced job earnings and mobility

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		xliv. Collaborations with International broadcasters (BBC media) for content exchange, training and cultural exchange programmes	<ul style="list-style-type: none"> • Capacity building • Cultural and knowledge exchange • Increased earning and job mobility
		xliv. Conduct of basic communication skills and Project management training for staff and management	<ul style="list-style-type: none"> • Built capacity • Enhanced skills • Promoted employability and workability
		xlvi. Introduction of annual awards to recognize excellence in broadcasting, journalism and community service	<ul style="list-style-type: none"> • Enhanced morale • Promotes healthy intra-organizational competition
		xlvii. Use of teleprompter during State News (Comprehensive News)	<ul style="list-style-type: none"> • Enhanced news casting delivery
		xlviii. Edo Health Improvement Programme (Edo HIP)	<ul style="list-style-type: none"> • Improved healthcare delivery
		xliv. Edo State Health Insurance Scheme	<ul style="list-style-type: none"> • Promotes wider access to healthcare • Enhanced inclusiveness in healthcare delivery • Reduced out-of-pocket healthcare expenditure
		i. Tele-medicine initiative and expansion	<ul style="list-style-type: none"> • Promotes access to global healthcare • Supports development of local healthcare personnel
		ii. Restructuring of the Ministry of Health	<ul style="list-style-type: none"> • Enhanced organizational efficiency • Better work relationships • Better conflict management
		iii. Implementation of the Public Private Partnership	<ul style="list-style-type: none"> • Synergies of medical ideas • Professional prudent management of healthcare facilities • Attracts external funds to the healthcare sector
		iii. Strengthening Health care Regulation	<ul style="list-style-type: none"> • More standardized practices • Reduced quackery and unhealthy practices

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		<ul style="list-style-type: none"> liv. Renovation of the Stella Obasanjo Women and Children' Hospital 	<ul style="list-style-type: none"> • Access to modern healthcare services • Better equipped healthcare giver • Easier access to mother and child healthcare services
		<ul style="list-style-type: none"> lv. Enhanced Public Health Emergency Management 	<ul style="list-style-type: none"> • Reduced Public healthcare hazards • Timely intervention in medical emergencies
		<ul style="list-style-type: none"> lvi. Youth Engagement (Digital Innovation and Entrepreneurship) 	<ul style="list-style-type: none"> • Youth capacity building • Acquisition of vocational skills • Youth empowerment
		<ul style="list-style-type: none"> lvii. Ecosystem development (Edo State Technology Ecosystem Strengthening Project) and startup funding 	<ul style="list-style-type: none"> • Vocational training • Skills development • Startup kits for youths
4.	INFRASTRUCTURAL DEVELOPMENT & ENVIRONMENTAL SUSTAINABILITY	<ul style="list-style-type: none"> i. Establishment of Edo Geographic Information Service (GIS) 	<ul style="list-style-type: none"> • Accurate data of lands and landed property • Easy land administration • Streamlined and expedited processes of land related documentation • Acquisition of Certificate of Ownership (C of O) in 30 days
		<ul style="list-style-type: none"> ii. Development of Edo State Master Plan 	<ul style="list-style-type: none"> • Orderly and planned development • Better distribution of social facilities • Easier intra-city commuting
		<ul style="list-style-type: none"> iii. New Township development 	<ul style="list-style-type: none"> • Decongestion of the city centre • Reasonable property prizing • Spreads development to the hinterland
		<ul style="list-style-type: none"> iv. Completion of 25 mw CCETC Ossiomo Power Project 	<ul style="list-style-type: none"> • Creates over 3000 direct and indirect jobs • More access to stable power supply • Stable power supply to government establishments

S/N	THEMATIC PILLAR	ACHIEVEMENTS	IMPACT
		<ul style="list-style-type: none"> v. Establishment of a central motor park in the Benin City centre 	<ul style="list-style-type: none"> • Safer and comfortable commuting • Ready availability of sanitation facilities for commuters • Direct and indirect jobs • Aids enumeration and profiling of intra-city drivers • Prevents frequent clashes of transport union members • Streamlined and improved revenue collection • Reduced traffic gridlock • Seamless intra-city commuting
5.	ICT ECOSYSTEM	Edo Digi Link Programme	<ul style="list-style-type: none"> • Increased number of tech-savvy youths • Creates jobs remotely • Promotes employability
		Digital Infrastructure: Broadband Technology across the State	<ul style="list-style-type: none"> • ICT-innovation/decomposition hubs • E-Commerce and E-payment platforms
		Digital and Data Agency (DiDa)	<ul style="list-style-type: none"> • Easier access to socio-economic data • Data security • Better data management
		Free internet service across the Local Government Areas	<ul style="list-style-type: none"> • Promotes on-line business • Promotes distant learning • Enhanced cheaper communication • Aids timely transmission of information

Economic Revolution, Culture & Tourism



Iserhienrhien Edamwen Efe

Economic Revolution, Culture & Tourism
Team Lead

- Economic Landscape
- Industrialization
- Culture and Tourism
- GDP & Debt Stock
- Sustainability & Outlook

Economic Revolution, Culture & Tourism

Industrialization | Heritage | Sustainability | Empowerment

ASPIRATIONS AND POLICY DIRECTION

BACKGROUND & INTRODUCTION

As Edo State approaches a pivotal transition in governance, it is crucial to reflect on the contributions and promises of Governor Godwin Obaseki's administration. This evaluation not only serves as a measure of past performance but also as a guide for the incoming administration to shape the state's future.

Governor Obaseki's tenure, shaped by the 2016 and 2020 manifestos, laid out an ambitious vision to transform Edo State into a leading economic and cultural hub in Nigeria. Notably, this vision was initiated in the midst of the 2016 economic recession that affected the entire nation, including Edo State. Despite the challenges posed by the recession, the administration's strategy revolved around several key pillars, including Economic Revolution, Institutional Reform, Social Welfare and Security, Environmental Sustainability, Culture and Tourism, and Infrastructure Development. This report, however, focuses on Economic Revolution and Culture & Tourism.

The 2016 and 2020 manifestos set bold targets to build a diversified, resilient economy through strategic investments in industrialization, agriculture, infrastructure, and the creative sector, while also preserving and promoting Edo's rich cultural heritage.

Under the Strategic Pillar of Economic Revolution, this report breaks down progress into the following key areas: Economic Growth, Industrialization, Agriculture & Food Security, Youth Empowerment, and Job Creation. These are aligned with the broader strategic priorities of the administration.

This comprehensive assessment evaluates the administration's efforts in revolutionizing Edo State's economy, promoting tourism, and safeguarding the cultural legacy of the Edo people. It examines the effectiveness of key strategic initiatives, the achievements towards the goals set in the 2016 and 2020 manifestos, the challenges faced, and lessons learned, and offers recommendations for the incoming administration.

As Edo State prepares for a new phase in leadership, this report provides a crucial reference point for understanding the administration's legacy. It highlights past successes, identifies areas that require further attention, and offers a roadmap for the next government to build on the foundations laid for continued growth and development in these critical sectors.

THE OVERCHING STRATEGIC OBJECTIVES OF THE THEMATIC PILLAR/VISION AND KEY PROMISES MADE

Our vision for economic revolution in Edo State is centered on achieving prosperity for all Edo people and diversifying the economy, particularly in the extractive industry, agriculture, MSME development, culture & tourism, women and youth empowerment.

Purpose

- To drive sustainable economic growth and enhance the overall development of Edo State, creating wealth and job opportunities through strategic initiatives across key sectors.
- To establish Edo State as the premier destination for cultural, eco, and business tourism in Africa, leveraging the state's rich heritage and natural resources for economic growth.

Objectives

- To achieve industrialization by developing the extractive industry, positioning Edo State as a top mining destination.
- To boost agriculture and food security by empowering local farmers to increase yield and quality, fostering agribusiness growth.
- To promote human empowerment through MSME development, women empowerment, and job creation, aiming for at least 200,000 jobs over four years.
- To foster economic diversification and growth by creating a conducive business environment, positioning Edo State as the leading economy in Nigeria within 7-10 years.
- To improve the Ease of Doing Business in the state both for start-ups and existing businesses.
- To make the State an Economic Hub and the No. 1 choice for both foreign and local investors.
- To enhance Edo State's status as a cultural and eco-tourism hub, increasing tourist visits and revenue.
- To improve tourism infrastructure to attract business and leisure tourists, driving sustainable development in the tourism sector.
- To capitalize on Edo's unique cultural heritage to boost economic growth and global recognition.

2016 AND 2020 LANDSCAPE

EDO STATE'S 2016 ECONOMIC LANDSCAPE

In 2016, Edo State's economy faced high unemployment, a struggling agricultural sector, over-reliance on federal allocations, and widespread inefficiencies across government agencies. Outdated policies, financial constraints, and poor infrastructure hindered growth. Despite the potential in industrialization, agriculture, and the talents of Edo's youth, these sectors were neglected. Modernization and reforms were urgently needed to boost revenue generation, drive self-sufficiency, and diversify the economy for sustainable development.

Financial Dependence and Revenue Collection

- **Economic Challenges:** Edo State grappled with high unemployment, particularly among the youth, and inadequate infrastructure, hindering economic diversification and growth.
- **Fiscal Instability:** The state's heavy reliance on federal allocations, especially oil revenues, made it vulnerable to economic shocks. Low IGR further exacerbated this vulnerability.
- **Revenue Modernization:** Inefficient tax collection and outdated revenue systems underscored the need for fiscal modernization to enhance revenue generation and improve fiscal sustainability.

Underdeveloped Agriculture Sector

- **Outdated Policies and Limited Mechanization:** The agriculture sector struggled with outdated policies and inadequate mechanization, contributing to a predominantly subsistence-based system.
- **Sub-optimal Economic Contribution:** Despite significant potential for agribusiness, the sector's contribution to the state's economy remained minimal, failing to drive substantial growth.
- **Financial Constraints and Lack of Modernization:** Financial limitations within the Ministry of Agriculture hindered efforts to modernize and innovate farming practices, restricting the sector's development and impact.

Limited Industrialization and Manufacturing Sector

- **Underdeveloped Industrial Base:** The state's industrial sector was underdeveloped, with minimal manufacturing activity and insufficient investment in key industries, leading to limited economic impact.
- **Underutilization of Natural Resources:** Despite rich natural resources like limestone and oil palm, these were not fully leveraged for industrial growth due to inadequate infrastructure and a lack of targeted industrial policies.
- **Inadequate Infrastructure and Investment Incentives:** Limited access to modern infrastructure, such as reliable electricity and transportation networks, restricted industrial expansion and deterred potential investors. The lack of targeted policies and incentives further contributed to the sector's stagnation.

High Unemployment and Unstructured Human Empowerment

- Unemployment, particularly among the youth, was a critical issue due to the lack of industrial activity and limited job opportunities.

- The state's economy depended largely on government employment, with poor infrastructure and minimal private-sector investments hindering diversification efforts.

EDO STATE'S 2020 ECONOMIC LANDSCAPE

In 2020, Edo State, Nigeria, faced a complex economic landscape shaped by both global and domestic factors. The state's economy, like many others, was significantly impacted by the COVID-19 pandemic, which led to disruptions in various sectors and a decline in overall economic activity. Despite the challenging economic landscape in 2020, the state's efforts to diversify its economy, improve infrastructure and address poverty were notable. The strategic initiatives provided a foundation for future economic recovery and growth.

Key Economic Indicators

Government Initiatives

- **Economic Diversification:** The state government implemented strategies to diversify the economy and reduce its dependence on oil.
- **Infrastructure Development:** Investments were made in infrastructure, such as roads and power, to support economic growth and attract businesses.
- **Business Environment:** Reforms were undertaken to improve the ease of doing business and create a more conducive environment for investors.

Key Sectors and Challenges

- **Agriculture:** Despite its potential, the agricultural sector faced challenges such as limited access to modern farming techniques and inadequate infrastructure. However, there were efforts to promote commercial agriculture and increase productivity.
- **Industrialization:** The industrial sector experienced limited growth due to factors like power shortages and infrastructure constraints. The state focused on attracting investments and promoting industrial development.
- **Services:** The service sector, particularly tourism, faced disruptions due to the pandemic. Efforts were made to promote tourism and attract visitors to Edo State 2016 & 2020

ECONOMIC INDICATORS

(See annexure ER XX)

ECONOMIC INDICATORS	2016	2020
Gross Domestic Product (GDP)	• ₦2.02 trillion, ranked 15th out of 36 states.	• ₦2.72 trillion

ECONOMIC INDICATORS	2016	2020
	<ul style="list-style-type: none"> GDP contraction of 2.34%, above the national contraction of 1.62%. 	
Internally Generated Revenue (IGR)	<ul style="list-style-type: none"> ₦23.0 billion, contributing 47.4% to the total revenue of ₦48.5 billion. IGR per capita: ₦5,440. IGR was 15.33% of the total expenditure Ranked 11th in fiscal sustainability in Nigeria, and 4th in the South-South region. 	<ul style="list-style-type: none"> ₦27.18 billion. Edo State was ranked 10th in Nigeria and 5th in the south-south region.
Federal Allocation (FAAC)	<ul style="list-style-type: none"> ₦37.43 billion Ranked 18th nationally and 5th in the South-South region. 	<ul style="list-style-type: none"> ₦65.16 billion
Poverty Rate	<ul style="list-style-type: none"> 29.4%, affecting about 1.25 million residents. 	<ul style="list-style-type: none"> 15.83% (2019)
Air Traffic	<ul style="list-style-type: none"> Benin Airport operated with three airlines 	<ul style="list-style-type: none"> Five (5) airlines operating in the State's airport
Industrialization	<p>Commercial Oil Palm Production:</p> <ul style="list-style-type: none"> Leading oil palm producer, contributing 12% of Nigeria's total output. Key players: Presco Plc and Okomu Oil Palm, with over 60,000 hectares of plantations. <p>Cement Production:</p> <ul style="list-style-type: none"> Major limestone deposits in Okpella, North Ibie, and Igarra. Ongoing construction of a \$1 billion Dangote Cement factory, in addition to the large BUA Cement plant. 	<ul style="list-style-type: none"> FDI of over ₦205 billion from companies like Dufil Prima Foods, Edo Refinery, Don Mac Limited etc. Edo Production Centre in Benin City and other areas to offer reliable power and facilities to support SMEs. Growth in focus sectors - Manufacturing (food processing, textile, metal fabrication), agriculture (processing and export), and tourism. Alaghodaro Investment Summit attracted investors which has improved the business environment.
Agriculture Sector	<ul style="list-style-type: none"> Primarily peasant farming with 1.6 million hectares of arable land. Key crops: rubber, oil palm, cocoa, rice and cassava. Limited access to modern farming techniques and market linkages. 	<ul style="list-style-type: none"> Implemented and ongoing initiatives which improve farming practices, expand agricultural land and enhance value chain.
Ease of Doing Business	<ul style="list-style-type: none"> Ranked 33rd out of 37 states in Nigeria. (in 2016) Regulatory inefficiencies, poor infrastructure, and bureaucratic challenges severely hindered business operations. 	<ul style="list-style-type: none"> Ranked 30th out of 36 states and FCT

EDO STATE'S 2016 CULTURAL & TOURISM LANDSCAPE

(See annexure ER XX)

In 2016, Edo State's arts, culture, and tourism sectors were significantly underdeveloped, despite possessing a rich cultural heritage centered on the ancient Benin Kingdom. While the state's cultural assets were globally renowned, they were not fully leveraged for economic growth. Below is the state of culture & tourism in Edo State in 2016.

Rich Cultural Heritage

- **Benin Kingdom:** Edo State, particularly Benin City, is globally renowned for its history as the capital of the ancient Benin Kingdom, which dates back over a thousand years. The state is home to a wealth of cultural treasures, such as the famous Benin Bronzes, traditional arts, and festivals. However, in 2016 these cultural assets were not fully harnessed for economic or touristic purposes.
- **Traditional Festivals:** Festivals like the Igue Festival and other local celebrations, though significant within the community, were not adequately promoted to attract international or even domestic tourists. The cultural depth of these events was largely confined to local appreciation without broader commercial exploitation.

Missed Economic Opportunities and Limited International Recognition

- **Underinvestment in Tourism and Lack of Modernization:** Edo State had not prioritized tourism as an economic sector, leading to minimal investment and development. The state also struggled to balance cultural preservation with modernization, hindering its ability to attract international tourists.
- **Limited International Engagement:** Edo State had not fully capitalized on its international cultural assets, such as the Benin Bronzes. There was limited engagement with international organizations to promote the state's cultural heritage or to repatriate stolen artifacts. This missed opportunity could have boosted cultural tourism and economic benefits.

Limited Tourism Development and Government Neglect

- **Neglected Historical Sites and Inadequate Infrastructure:** Many historical sites in Edo State, such as the Benin Moat, were undermaintained and lacked proper tourism infrastructure. The state also lacked modern amenities and organized tours to support a robust tourism industry.
- **Government Neglect and Lack of Promotion:** The government provided minimal attention and investment in the arts, culture, and tourism sectors. There was no comprehensive policy framework or structured marketing strategy to promote Edo State as a cultural and tourism destination. This neglect hindered the development of the tourism industry and the economic benefits it could offer.

Neglected Arts Sector

- **Lack of Support for Contemporary Arts:** While Edo State has a long history of artistic excellence, including wood carvings, metal works, and bronze casting, the contemporary art scene in 2016 was struggling with minimal governmental or institutional support. Artisans and craftsmen lacked exposure, funding, and platforms to showcase their work to wider audiences, both locally and globally.
- **Art and Craft Industries:** The famous Igun Street, where the guild of bronze casters is located, had become more of a curiosity than a thriving industry. There was little effort to commercialize or modernize the industry to benefit from the global interest in African art.

POLICY INITIATIVES & IMPACTS

Policy Initiatives	Impact
Tax Reforms	<ul style="list-style-type: none"> ▪ Increased tax compliance and IGR growth by over 150% ▪ Reduced tax disputes, manual errors and corruption in tax collection ▪ Reduced contacts with multiple tax authorities
EdoJOBS	<ul style="list-style-type: none"> ▪ Setup of EdoJOB centers for essential services such as job matching, career counseling, and employability skills training, improving workforce readiness. leading to the creation of jobs, skill acquisition and manpower development. ▪ MSME, women and youth empowerment through international and local funding ▪ Established Edo State as a growing hub for the entertainment industry through partnership with ROK Studios.
Digitalization of Land Administration Processes	<ul style="list-style-type: none"> ▪ Improved business access to credit ▪ Boosted investor confidence
Mining and Energy infrastructure and creation of Special Purpose Vehicle (SPV)	<ul style="list-style-type: none"> ▪ Established SPV (Edo State Mining and Investment Company Limited) ▪ Attracted key investments in the Energy sector e.g., Ossiomo Power Plant. ▪ Attracted various investors in the mining sector e.g. Renera-Rosatam, (Cooperation Russia), Climax Mining Limited (NECIT), etc.

	<ul style="list-style-type: none"> Discovered significant mineral deposits and initiated mineral exploration
Support for MSMEs	<ul style="list-style-type: none"> Increased access to finance and support services Creation of Edo State Technology Incubation Center to improve manufacturing. Digitization and Automation of Cooperatives registration process.
Passage of Edo State Public Financial Management and Fiscal Responsibility Law	<ul style="list-style-type: none"> Improved resource allocation and built public trust.
Promoting Investments	<ul style="list-style-type: none"> Established a one-stop center to provide investors with all necessary information and services, e.g. business registration, licensing, and permits. Created a more investor-friendly environment leading to significant increase in domestic and foreign investments particularly in the agricultural, industrial and technology sectors.
Agricultural Programs and Capacity building for agricultural development	<ul style="list-style-type: none"> Provided financial resources and enhanced the capacity of local farmers to increase production and processing in cassava, rice, poultry and fish farming through ADP, IFAD-LIFE-ND, Edo-CARES & L-PRES. Remodeled and constructed the Edo State College of Agriculture and Natural Resources, Iguoriakhi.
Passage of the Diaspora Law and Creation of Tourism Masterplan	<ul style="list-style-type: none"> Attracted investments from diaspora in real estate, agriculture, technology, education and healthcare Significant rise in the number of hospitality sites in the state Increased number of visitors into the state which has stimulated the hospitality and service sectors, contributing to economic diversification.

MAJOR ACHIEVEMENTS AND STATUS OF ONGOING PROJECTS

KEY ACHIEVEMENTS

- Growth in GDP over the years from 2.04 trillion in 2016 to 4.09 trillion in 2024 indicating 100.49% increase.
- Empowered 12,522 MSMEs through the first tranche of a ₦2 billion development fund in 2016 and ₦1 billion development fund in 2024, with specific COVID-19 grants of ₦645m to 2,144 businesses.
- Disbursed funds to 1,746 MSMEs through ₦500m MSMEs Bank of Industry development funds and United Nations Development Programme MSMEs Grant of ₦300m
- Secured over \$2.5 billion in investments across agriculture, manufacturing, energy, and oil & gas, resulting in successful completion of various Public Private Partnership projects such as the Benin Bus Terminal and Ossiomo Power Plant.
- Attracted over 6 local and foreign investors in the mining sector through the establishment of Edo State Mining and Investment Company Ltd. The investors include Climax Mining Limited, Rosatum Group, Izedon Industries Limited, Mercury Quarries, amongst others.
- Attracted 7 Chinese investors in the manufacturing industry specifically in steel, iron, ceramic, recycling and wood works. (Rongtai aluminum company limited, Utesi, Ikpoba-Okha local government area; Rongtai wood Nigeria Limited; Yongxing steel limited; Rongtai plastic and glass company limited; Rongsheng Doors; Time Ceramics and New Watson Doors industry limited)
- Established solar farms at Eyaen, Ohovbe, Irrua, and Oza enhancing renewable energy capacity and access to electricity.
- Increased tax revenue and transparency through the Edo Revenue Administrative System resulting in IGR growth from ₦23.04b in 2016 to ₦59.8b in 2023 which is over 150%.
- Discovered mineral deposits such as Lithium, Gold and Kaolin across the state.
- Establishment of Dr. Betsy Obaseki Mineral Analysis and Trade Centre to analyze, trade, and manage the Dagbala Gold deposit reserve.
- Constructed the largest Calcium Carbonate Plant in Lampese, Akoko-Edo LGA.
- Establishment of the Ojirami Solid mineral industrial park (100 hectares)
- Completed strategic projects such as the Edo Modular Refinery and Auchu Fertilizer and Chemical Companies.
- Produced 11,284.15MT of cassava tubers, 2,311.4MT of rice, 341.90MT of broiler, and 1,278.10MT of fish through the IFAD-LIFE-ND and L-PRES programs.
- Development of 2,400 hectares of land for cluster farming in Sobe, Usugbenu, Ekpoma
- Supported 2,050 Small Holder Farmers (SHF) with inputs to cushion the impact of COVID19 pandemic on rural livelihoods.
- 1050 hectares of land have been developed with 1 hectare to a farmer through programs like ‘Tractorise Edo’.
- Facilitated community engagement with nine agro-investors and allocated 65,500 hectares for oil palm development produce by major players such as DUFIL, Okomu, Presco Plc., under Edo State Oil Palm Programme (ESOPP)
- Remodeling and Construction of the Edo State College of Agriculture and Natural Resources.
- Established 6 rice processing mills (Illushi, Agbede, Iguoriakhi, Weppa, Osomhegbe & Enme-Ora) and 6 cassava processing mills (Ogbairhue, Ekpoma, Ojah, Uromi, Ewossa & Ebudin) and provided for 12 crop production clusters under the Edo-CARES project.
- Signed an MOU with ROK studios to produce 50 movies in Edo State with 70% of cast and crew members from Edo State in 2022
- Setup a world class Dolby Atmos studio for music recording and production
- Trained 38,127 individuals in various tech skills and programs

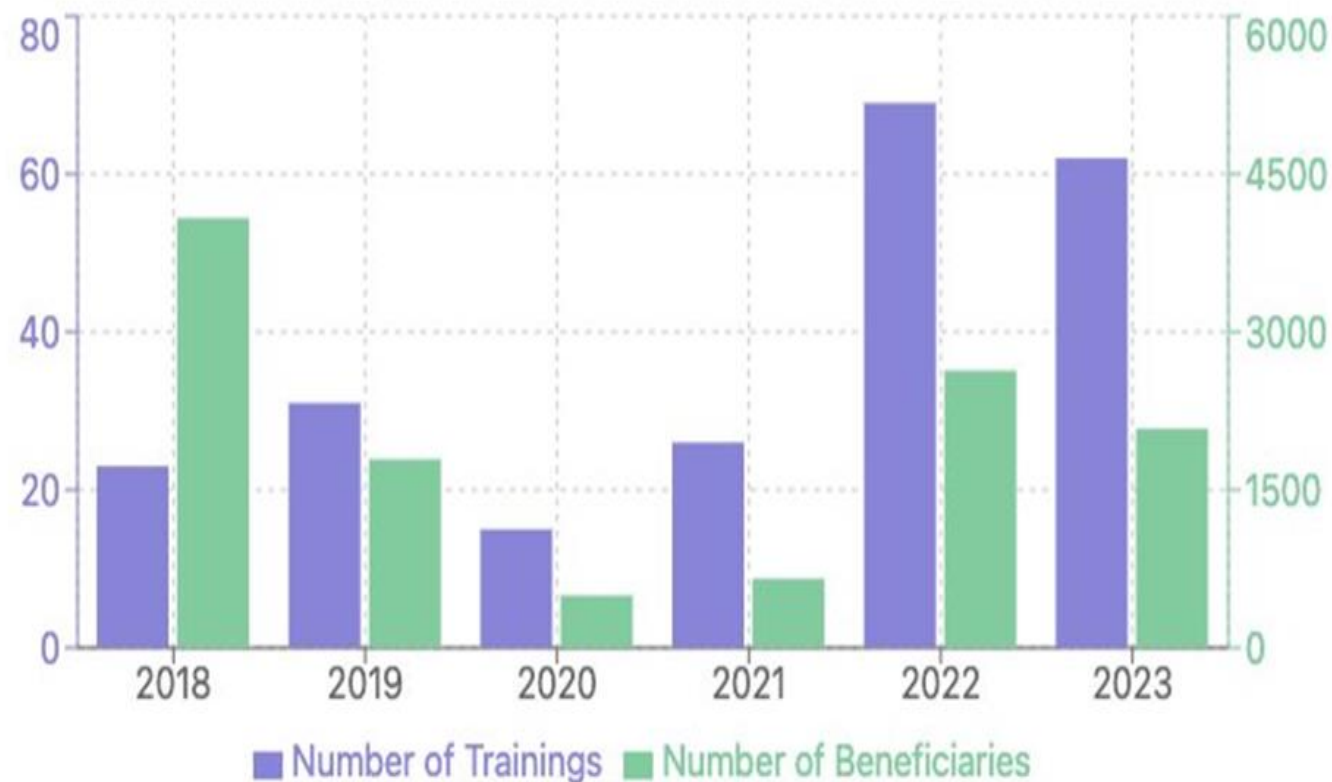
- 8,664 benefitted from the creative hub programmes while 1,464 benefitted from Edo production centre directly and indirectly.
- Establishment of 2 pilot job centers in urban areas in Oredo and Ikpoba-Okha L.G.A., and 5 rural job centers in Uromi, Usen, Auchi, Irrua, and Ekpoma and information desks across the state, which created over 200,000 jobs providing training, skills development, job matching and placements.
- 15,502 corps members trained in Edo state, on employability soft skills in collaboration with Jobberman. In addition, 41 trained job counselors were deployed across these centers.
- 125,932 benefitted from career counselling, job placement, internship scheme, employability skills and indirect employment through the EdoJOBS centres
- Establishment of the Edo production centre, the Furniture Hub and the EdoInnovates Hub
- Establishment of the Edo Farmers' Market at Ovia South-West Local Government Area in collaboration with Deutsche Gesellschaft fur Internationale Zusammenarbeit (GIZ)
- About 50million naira worth of Farm produce have been transacted via the access to market initiative.

- Over 4000 new and existing farmers trained and provided with the right knowledge, skills and inputs for improved yield and income.
- Sensitization and Awareness across the 3-senatorial district on EDO SURE FOR YOU with 376 beneficiaries in collaboration with the International Organization for Migration (IOM)
- Created a Tourism Masterplan (2022) and hosted the 2019 NAFEST, generating ₦2.2 billion in revenue and attracting over 395,000 visitors.
- Developed an E-Culture application on tangible/intangible and natural sites: (84 festivals captured, 1550 hospitality outfits captured across the 3 senatorial districts.)
- Completion of the Benin City Mall.

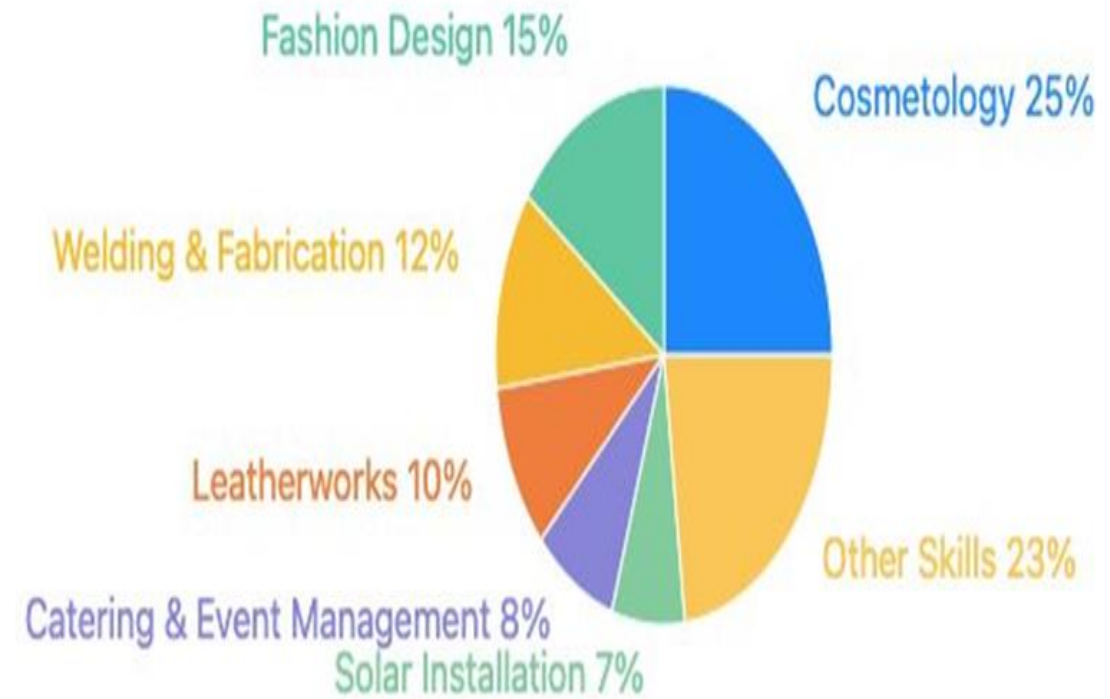
SNAPSHOT OF EDOJOBS ACHIEVEMENTS

EdoJobs Achievement Charts

Annual Training Programs and Beneficiaries



Distribution of Training Programs by Skill Category



ONGOING PROJECTS

Project Title	Purpose	Status/% Completion
Benin Enterprise Park [Ministry of Business, Trade, and Cooperatives]	Serve as a regional hub for innovation, technology, and commerce, fostering economic development and job creation	8% [Land acquired, groundwork design initiated, permits received, stakeholder consultations ongoing, compensation in progress, Environmental and Social Impact Assessment (ESIA) complete and awaiting approval, Nigeria Export Processing Zones Authority (NEPZA) approval at Federal Executive Council (FEC) stage]
Benin Port Project [Ministry of Business, Trade, and Cooperatives]	Develop a Port and industrial park clusters to boost maritime transportation, increase international trade, create jobs, and enhance revenue	Approvals secured, feasibility study and Environmental and Social Impact Assessment (ESIA) completed, negotiations and contract agreements finalized
Radisson Hotel [Ministry of Finance]	Enhance tourism sector, create jobs, boost GDP, support tourism masterplan	Over 50%
Truck Transit Park, Aviele community [Ministry of Finance]	Provide resting place for truck drivers, enhance safety and security of cargo, boost IGR	Project inception phase
International Conference Centre [Ministry of Finance]	Foster knowledge exchange, boost tourism and investment, generate revenue, drive infrastructure development	Project inception phase
Edo Vehicle Inspection Centre [Ministry of Finance]	Enhance road safety, extend vehicle life, protect environment, boost revenue generation	Project negotiation phase
Engineering Design of 105.43km of Rural Access Roads [Rural Access and Agricultural Marketing Project (RAAMP)]	Enhance rural access, produce transportation and reduce post-harvest losses	85%
Establishment of Benin Cultural District [Ministry of Arts, Culture, and Tourism]	Maintain, promote and protect cultural heritage assets	First phase to be launched in Nov. 2024
Benzoni Archaeological Project at Ughoton [Ministry of Arts, Culture, and Tourism]	Carry out archaeological inventory, identify and document historical properties	10%
Heritage Protection and Promotion Agency Bill [Ministry of Arts, Culture, and Tourism]	Provide structured approach to preserving and valuing heritage assets	90%
Diaspora Portal [Ministry of Arts, Culture, and Tourism]	Showcase Edo State MDAs' initiatives to diaspora, promote cultural heritage	85%
Edo State Agripreneur Programme [Ministry of Agriculture and Food Security]	Support farmers with input in crop, livestock and fisheries production	Active

Project Title	Purpose	Status/% Completion
Poultry Value Chain Development [Ministry of Agriculture and Food Security]	Support smallholder poultry farmers, construct 10,000/day poultry processing plant	80% (installation of power supply)
Establishment of Edo State Bureau of Statistics [Ministry of Budget and Economic Planning]	Improve and strengthen State Statistical services and delivery system	95%
Production of Edo State 30-Year Development plan [Ministry of Budget and Economic Planning]	Formulate and implement short, medium and long-term development plans	85%
Expansion of the State social register [Ministry of Budget and Economic Planning]	Ameliorate the plight of poor and vulnerable households	10%

KEY FINDINGS AND ANALYSIS (POLICY)

KEY FINDINGS

This comprehensive review of Edo State's strategic initiatives highlights progress made across five critical sectors: Economic Growth, Industrialization, Agriculture & Food Security, Human Empowerment & Job Creation, and Culture & Tourism. The analysis evaluates the effectiveness of the policies within each sector, identifying both notable achievements and ongoing challenges.

By assessing these areas, the report provides an informed basis for strengthening policy implementation, enhancing impact, and driving sustainable development. These findings will guide the incoming administration in making strategic decisions to build on the foundations laid and address areas requiring further attention to ensure continued growth and prosperity in Edo State.

DATA ANALYSIS

The policy initiatives of the state have demonstrated significant progress across multiple sectors. The tangible outcomes of these efforts are evident in the support provided to MSMEs, attraction of foreign investments, increased agricultural outputs, job creation, and the promotion of cultural heritage.

Key achievements include:

- Support for 12,279 MSMEs through a 2-billion-naira development fund
- Attraction of over \$2.5 billion in foreign investments
- Significant agricultural production increases through programs like IFAD-LIFE-ND
- Creation of job opportunities for over 108,698 residents through the EdoJOBS Initiative

- Development of a Tourism Masterplan and introduction of the Heritage Protection and Promotion Policy

However, the analysis has revealed areas where the full potential of these initiatives has yet to be realized. Challenges persist in the form of:

- Lack of comprehensive data on long-term impacts and outcomes
- Insufficient monitoring and evaluation mechanisms
- Limited integration between different policy areas

To address these challenges and maximize the impact of future policies, the following strategic recommendations have been identified:

- Implement comprehensive systems to track long-term impacts across all sectors, ensuring data-driven decision-making.
- Develop robust mechanisms for gathering and analyzing sector-specific data to inform policy adjustments and measure success.
- Define and implement standardized performance indicators for all major initiatives and projects.
- Create targeted approaches for key areas such as the Industrial Park, Calcium Carbonate Plant, and agricultural programs.
- Ensure job creation efforts and skills training programs are responsive to current and future workforce demands.
- Foster synergies between different policy areas, particularly in aligning cultural preservation with economic development.
- Review and update existing regulations to comprehensively support development goals across all sectors.
- Implement regular public reporting and establish mechanisms for stakeholder feedback and participation.

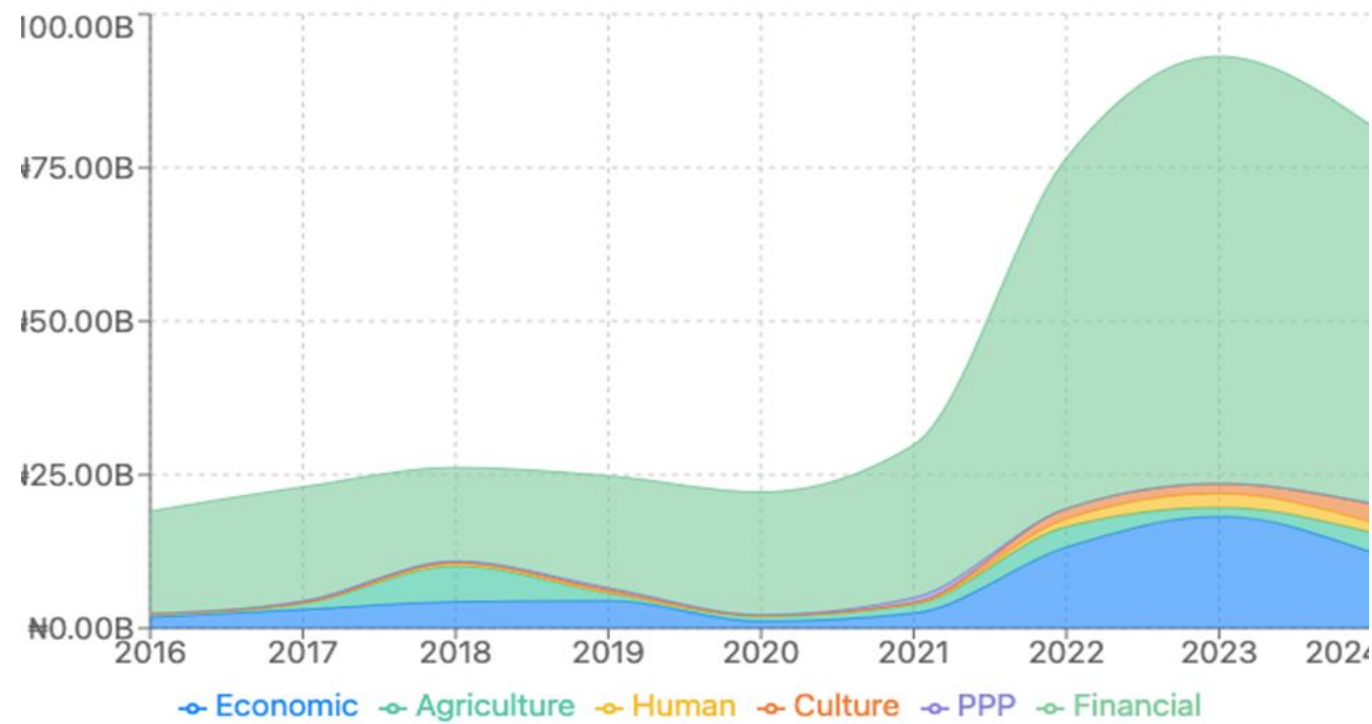
By addressing these challenges and implementing the outlined strategic recommendations, Edo State will be better positioned to fully harness the potential of its policies and programs. This approach is expected to result in sustained economic growth and an increase in foreign investment; more effective industrialization and agricultural development; improved outcomes in job creation and human empowerment; enhanced preservation and promotion of cultural heritage; and strengthened coordination among government agencies, the private sector, and civil society organizations.

In conclusion, while significant strides have been made across various sectors, there remains substantial opportunity for further improvement. By prioritizing data-driven decision-making, adopting integrated policy approaches, and strengthening monitoring and evaluation mechanisms, Edo State can accelerate its development trajectory. These efforts will lead to more robust economic growth, attract increased investment, and drive comprehensive development across all key sectors, ultimately improving the quality of life for citizens and positioning Edo State as a model for effective governance and sustainable development.

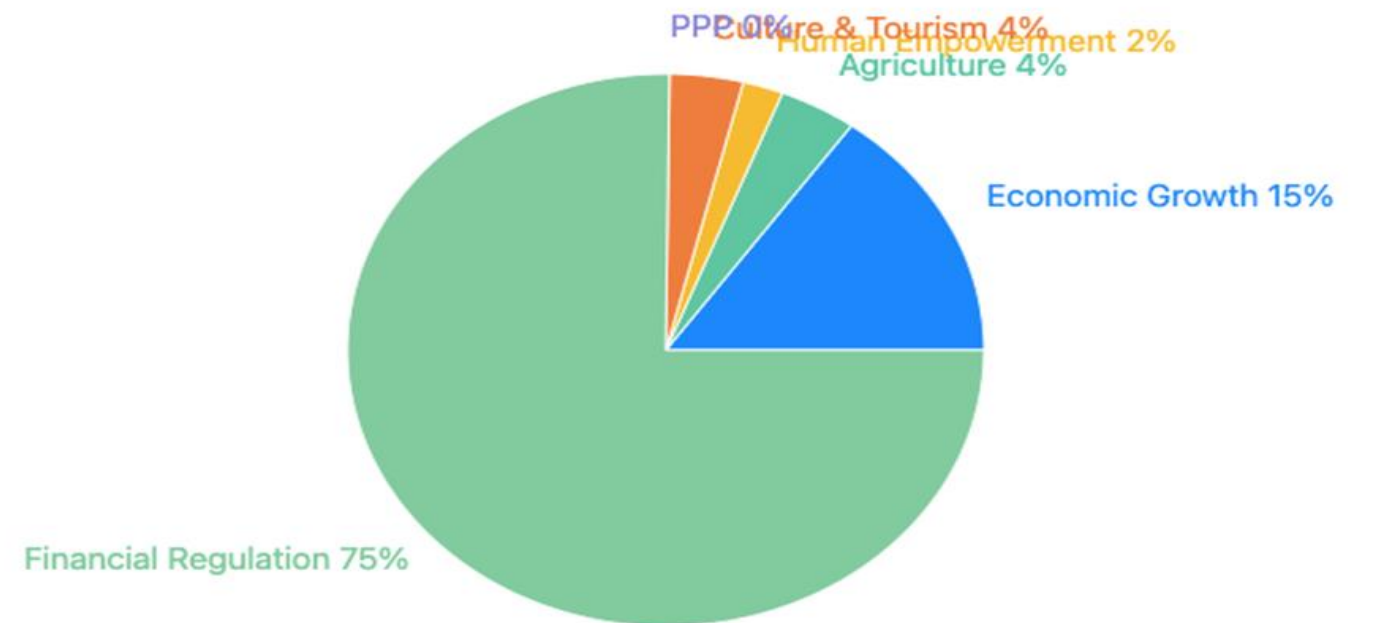
BUDGET PERFORMANCE ANALYSIS

(See annexure ER XIX & ER XXII)

Budget Allocation Trends (2016-2024)



2024 Budget Distribution



Economic Growth and Industrialization	15% N 12.34 B
Agriculture & Food Security	4% N 3.22 B
Human Empowerment & Job Creation	2% N 1.68 B
Culture & Tourism	4% N 3.05 B
Financial Regulation	75% N 61.47 B

BUDGET PERFORMANCE ANALYSIS: KEY FINDINGS

1. Overall Budget Growth: The total budget has grown significantly from 2016 to 2024, with a notable spike in 2022-2023.
2. Category Trends:
 - Economic Growth and Industrialization: Showed substantial growth from 2016 to 2023, with a slight decrease in 2024.
 - Agriculture & Food Security: Experienced fluctuations, with significant increases in 2018 and 2024.
 - Human Empowerment & Job Creation: Saw a substantial increase from 2021 to 2022, maintaining higher levels through 2024.
 - Culture & Tourism: Remained relatively low until 2022, then saw a significant increase in 2024.
 - Public Private Partnership: Peaked in 2021 and then was discontinued or reallocated from 2022 onwards.
 - Financial Regulation: Consistently the largest category, showing significant growth over the years.
- 2024 Budget Distribution:
 - Economic Growth and Industrialization: 15%
 - Agriculture & Food Security: 4%
 - Human Empowerment & Job Creation: 2%
 - Culture & Tourism: 4%
 - Public Private Partnership: 0%
 - Financial Regulation: 75%
3. Sector-specific Observations:
 - Financial Regulation has consistently been the largest budget category, indicating a strong focus on financial management and control.
 - Economic Growth and Industrialization saw rapid growth from 2021 to 2023 but experienced a decrease in 2024.
 - The Culture & Tourism budget saw a substantial increase in 2024, suggesting a new focus on this sector.
 - Public Private Partnership funding was discontinued after 2021, possibly indicating a shift in strategy or reallocation of funds.

BUDGET PERFORMANCE ANALYSIS:

IMPLICATIONS & OUTLOOK

Implications

- The dominant share of the budget allocated to Financial Regulation suggests a strong emphasis on improving financial management, control, and possibly revenue generation.
- Despite a slight decrease in 2024, the consistent growth in the Economic Growth and Industrialization budget indicates a sustained focus on economic development.
- The fluctuations in agricultural budgets might indicate changing priorities or project-based funding in this sector.
- The increased budget for Human Empowerment & Job Creation from 2021 onwards implies a growing focus on skills development and employment.
- The significant increase in the Culture and Tourism budget for 2024 suggests a new strategic focus on developing this sector.
- The discontinuation of the Public Private Partnership budget category may indicate a change in approach to private sector engagement.

Outlook

- Continued emphasis on financial regulation and management is likely, given its large and growing budget allocation.
- The balanced growth across different sectors suggests an ongoing effort to diversify the state's economy.
- The substantial increase in the culture and tourism budget for 2024 may lead to significant developments in this sector in the coming years.
- Continued focus on human empowerment and job creation is likely, given the sustained higher budgets in this category.
- The fluctuating but generally increasing agricultural budget may lead to modernization and increased productivity in this sector.

BUDGET PERFORMANCE ANALYSIS:

RISKS & CONSIDERATIONS

Risks

- The heavy allocation towards Financial Regulation might lead to underfunding in other critical areas of development.
- Some sectors experience significant budget fluctuations, which could lead to inconsistent development and challenges in long-term planning.

- The absence of dedicated PPP funding might limit private sector engagement in development projects.
- The substantial budget increases in some sectors may pose challenges in terms of execution capacity and efficient fund utilization.

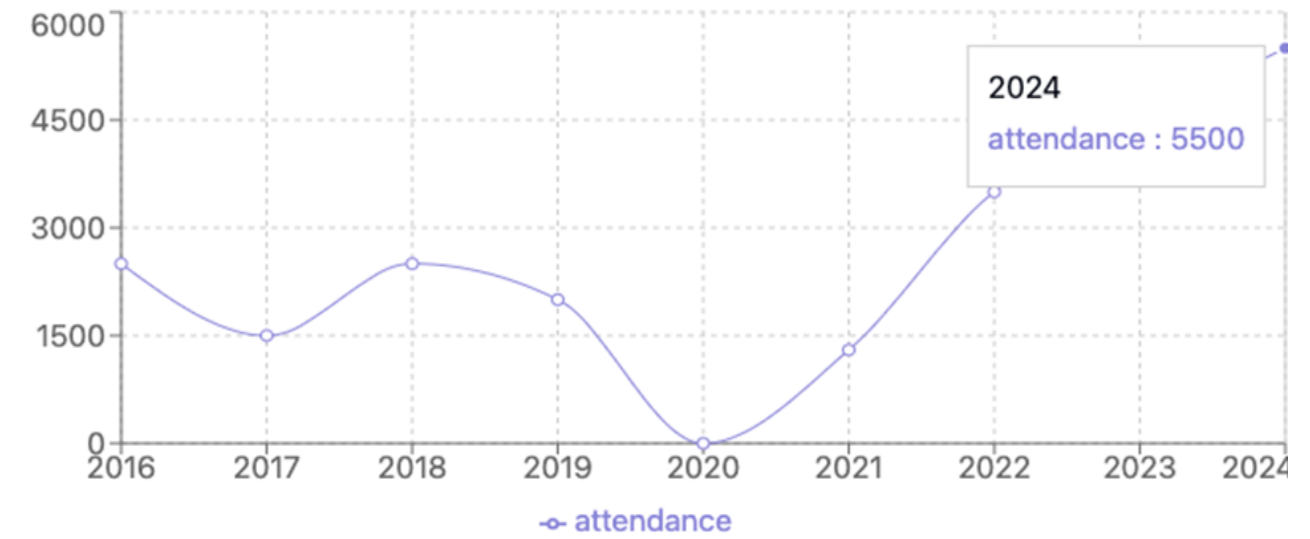
Considerations

- Consider reviewing the large allocation to Financial Regulation to ensure other critical development areas are not underfunded.
- Ensure that the focus on economic growth and industrialization is balanced with sustainable development practices.
- Given the fluctuations in agricultural budgets, consider developing a more consistent long-term strategy for this crucial sector.
- Ensure that the increased focus on human empowerment aligns with the needs of the growing and diversifying economy.
- With the increased budget for culture and tourism, consider comprehensive planning for tourism infrastructure development.
- Although the PPP budget has been discontinued, explore alternative ways to engage the private sector in development initiatives.
- implement robust monitoring and evaluation systems to ensure efficient utilization of the increased budgets across sectors.
- While focusing on financial regulation and management, also consider strategies to diversify revenue source.

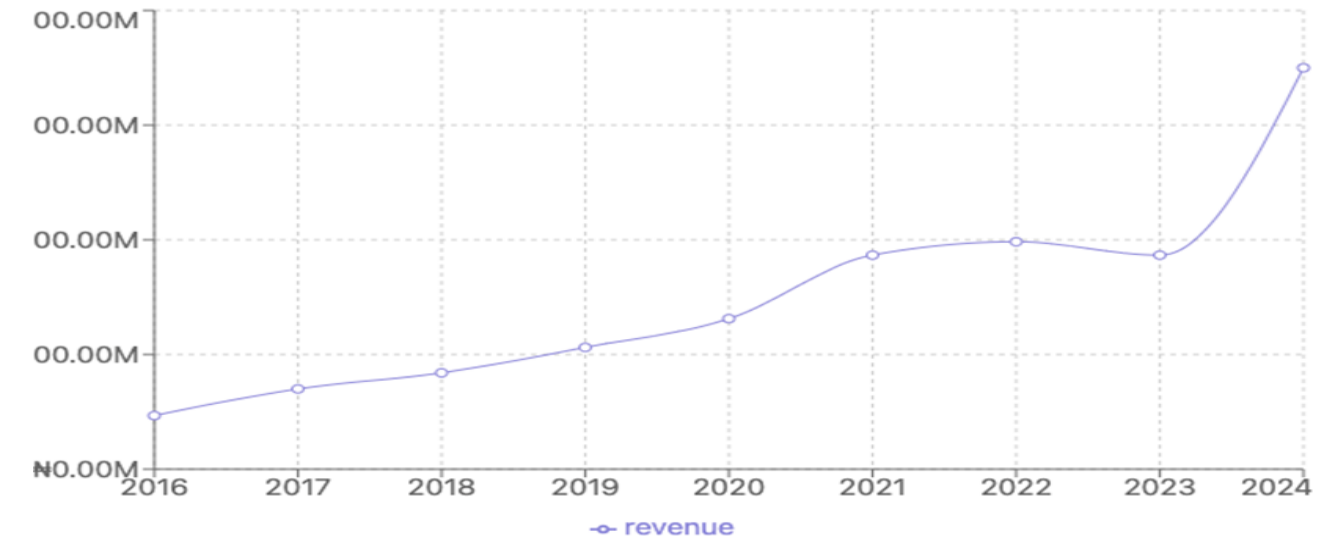
CULTURE & TOURISM ANALYTICS

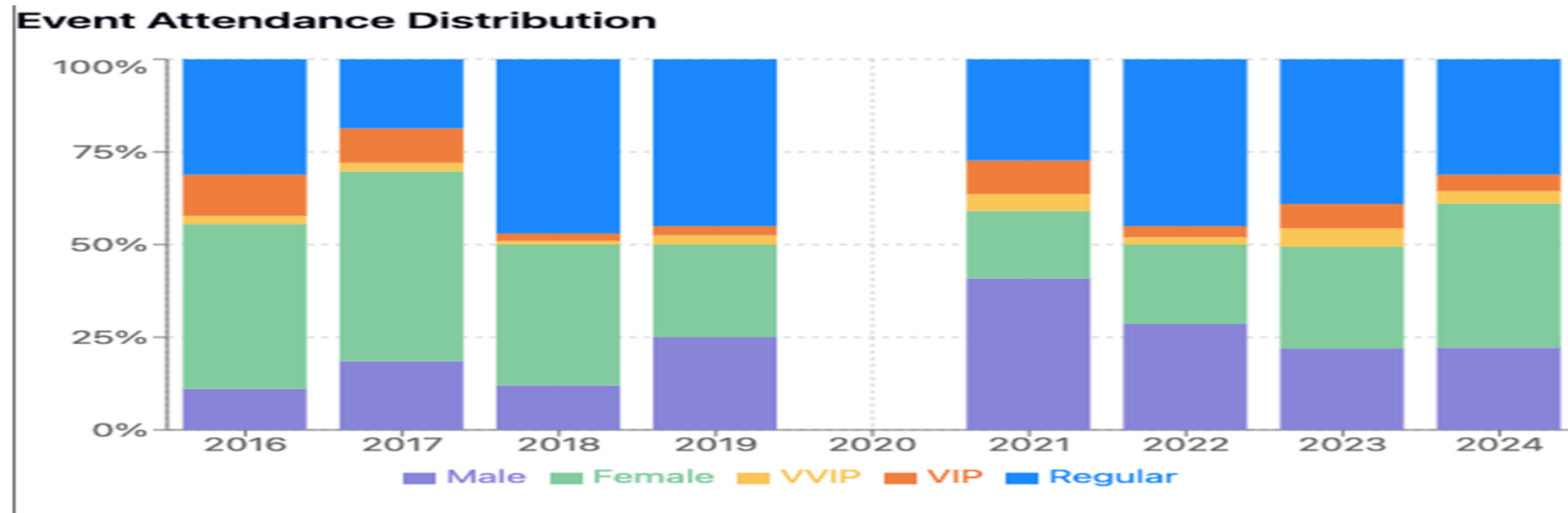
- (see annexure ER XXIII)

Event Attendance Over Time



Hotel Revenue Over Time





CULTURE & TOURISM: KEY FINDINGS & ECONOMIC IMPACT

Key Findings

- The number of events and registrations has generally increased over the years, with a peak of 7 events in 2022 and 2023.
- Event attendance has shown significant growth, from 2,500 in 2016 to 5,500 in 2024, with a notable dip in 2020 (likely due to the COVID-19 pandemic).
- The number of partners and vendors has increased, reaching 10 each in 2024, indicating growing interest and support for the events.

Economic Impact

- Hotel bookings increased from 40 in 2016 to 100 in 2024.
- Average hotel rates rose from 100,000 to 300,000 over the period.
- Event setup/management costs grew from 2,000,000 to 5,000,000.
- The number of volunteers has remained relatively stable, ranging from 100 to 140 throughout the years.
- The public rating of the events has consistently been 5 out of 5, with comments noting they were “well organized” each year.

IMPLICATIONS AND OUTLOOK

Implications

- The growing number of events, increased attendance, and higher hotel bookings suggest a positive economic impact on the local economy.

- Rising attendance and hotel bookings indicate that these events are attracting more tourists to the area.
- Consistent volunteer numbers show ongoing community involvement in these cultural initiatives. Stakeholder Interest: The increase in partners and vendors suggests growing business interest in these events.

Outlook

- The overall trend suggests continued growth in event attendance and economic impact.
- Rising event costs and hotel rates indicate potential for increased investment in the tourism sector.
- With consistent growth, there's an opportunity to innovate in event offerings and management practices.
- Consider strategies to leverage the success of these events to boost year-round tourism and cultural engagement.

CULTURE & TOURISM: RISKS & CONSIDERATION

Risks

- Rapid growth in tourism can lead to issues like overcrowding and strain on local resources.
- The local economy may become overly reliant on these events, making it vulnerable to disruptions (as seen in 2020).

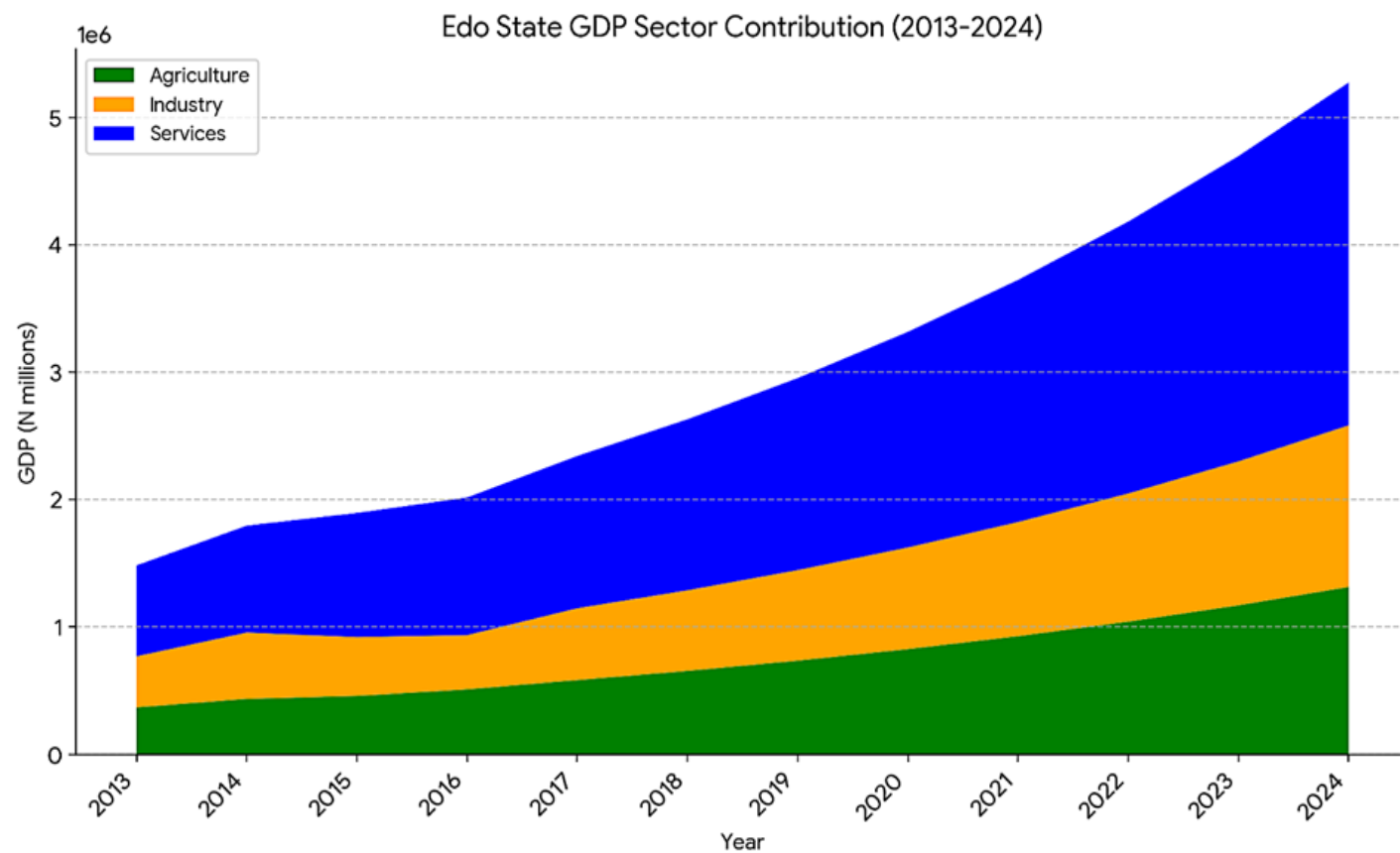
- The rising costs of event management and hotel rates could make the events less accessible or profitable over time.
- As events grow, maintaining the high quality (5/5 rating) may become more challenging.

Considerations

- With growing attendance, ensure that event venues and local infrastructure can accommodate larger crowds.
- Consider diversifying event types to cater to different interests and attract a wider audience.
- As events grow, focus on sustainable practices to minimize environmental impact.
- Ensure that the economic benefits are shared with the local community, not just large hotels and vendors.

EDO STATE GDP SECTOR CONTRIBUTION

(See annexure ER XXI)



GDP Sector Contribution: Key Findings:

- Steady GDP growth.
- Service sector dominance.
- Increasing industrial contribution.
- Stable agricultural sector.

GDP Sector Contribution: Implications:

- Service-based economy.
- Industrial growth potential.
- Agricultural importance.

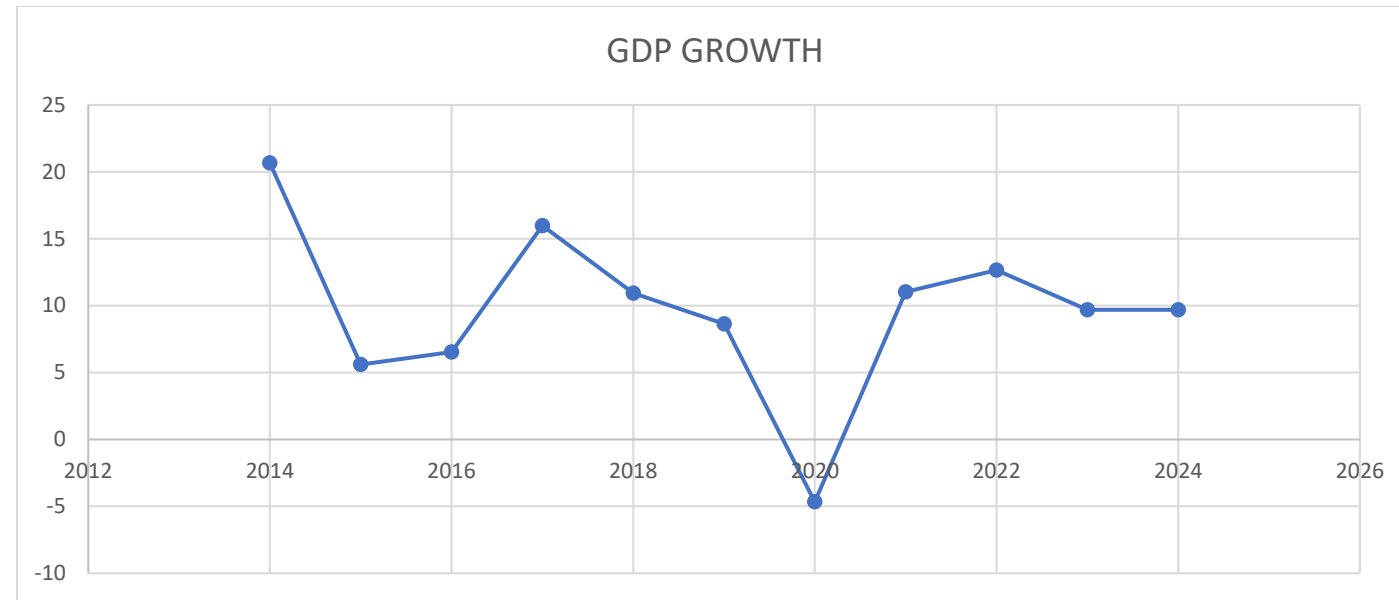
GDP Sector Contribution: Expected Outcomes & Future Trends:

- Continued growth.
- Diversification.
- Infrastructure development.
- Effective policies.

Overall: Edo State has experienced steady economic growth, driven by the service sector. However, there is potential for further development in the industrial and agricultural sectors, which could contribute to a more diversified and resilient economy.

EDO STATE GDP GROWTH RATE

(see annexure ER XXI)



GDP Growth Rate: Key Findings:

- The GDP growth rate has fluctuated significantly over the years, with both positive and negative growth rates recorded.
- Peak growth was observed at **20.66%**, representing a period of significant economic expansion.
- The lowest point was **-4.67%**, indicating a year of economic contraction.
- Growth rates appear to stabilize around the **10-12%** range in later years (e.g., 10.94%, 11.03%, 12.65%), suggesting a trend toward consistent but moderate economic growth as the state approaches 2024.

GDP Growth Rate: Implications:

- The fluctuations suggest that Edo State's economy has undergone periods of both high growth and contraction, highlighting the vulnerability of the economy to internal and external shocks. This is particularly critical for future planning and policy-making.
- The negative growth of -4.67% indicates a recession or significant economic setback such as the COVID-19 pandemic.
- The consistent growth in the final years points to a maturing economy that might be benefiting from sustained policy efforts, infrastructure development, or investment inflows, potentially improving investor confidence.

GDP Growth Rate: Expected Outcomes & Future Trends:

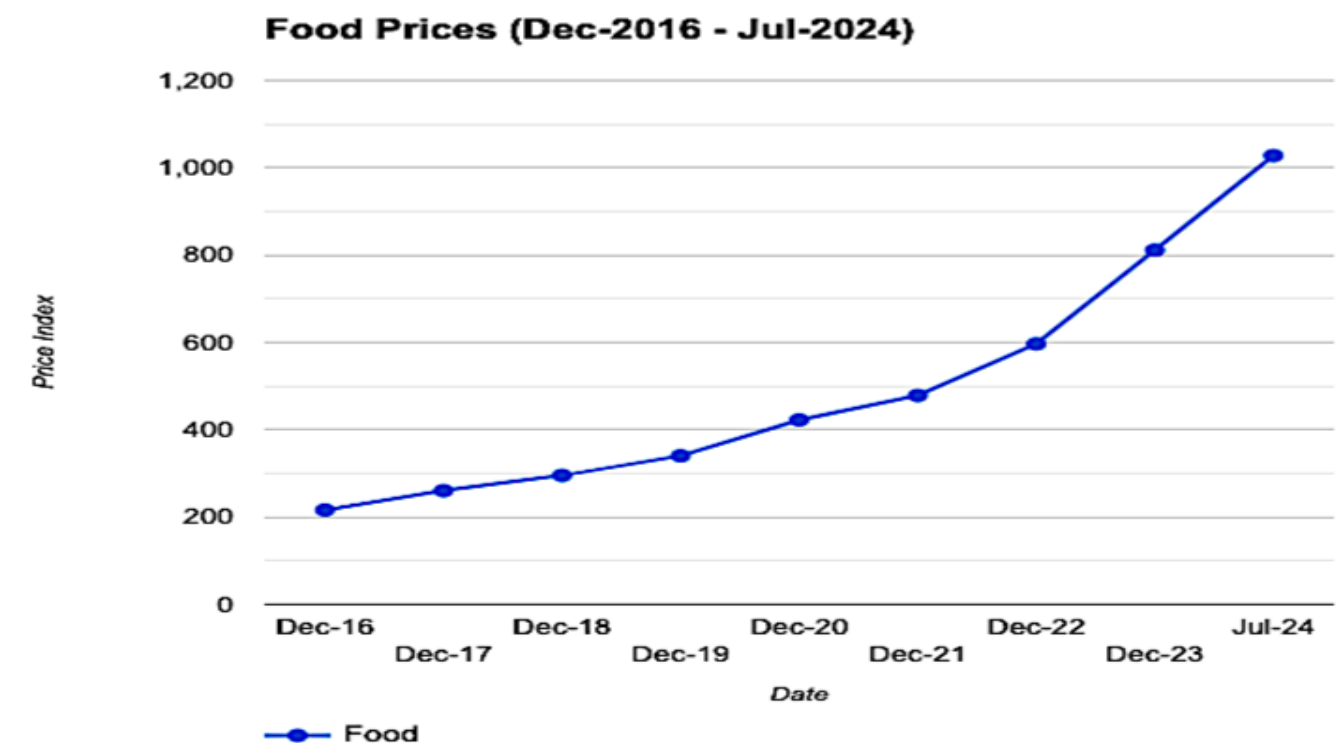
Expected Outcomes

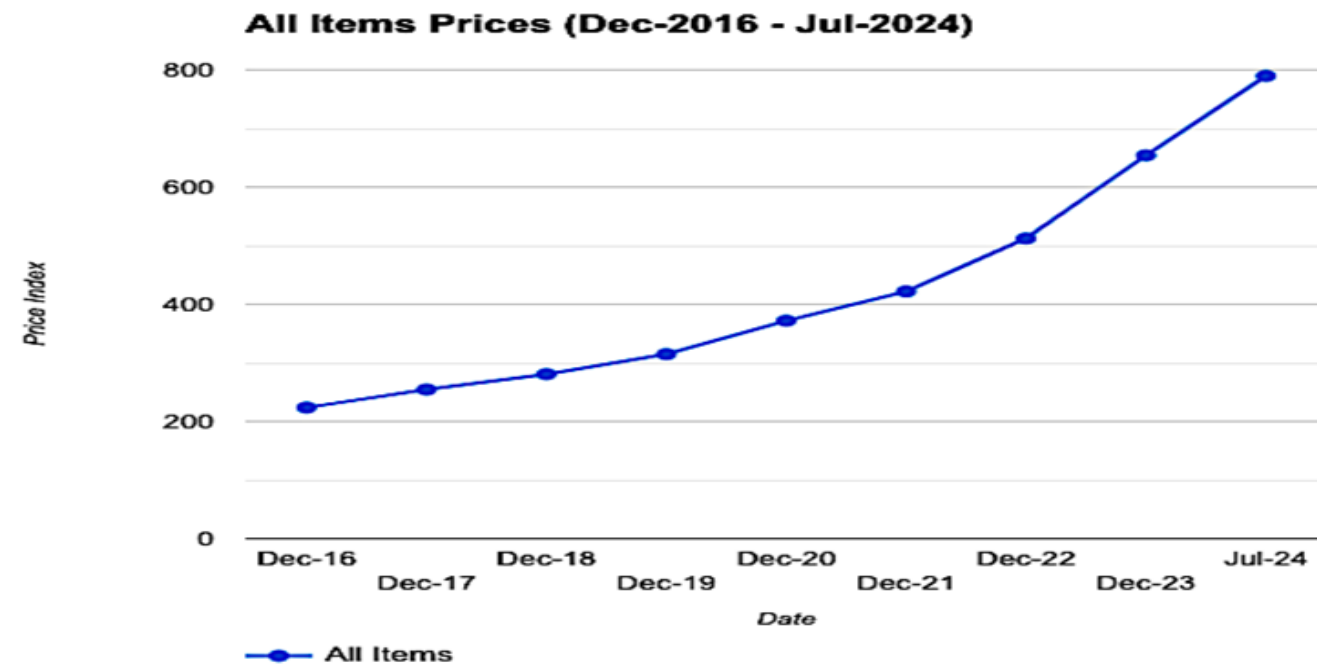
- The positive trend toward the end suggests that the state could enter a period of steady economic expansion if current growth drivers are maintained or enhanced.
- The growth rates suggest that investing in the sectors driving economic growth, such as agriculture, manufacturing, or technology could further boost economic activity and job creation.
- As the economy grows, the government could experience increased revenue, which could then be funnelled into public services, infrastructure, and social programs.

Future Trends

- Based on the latter part of the data, we can expect the State's GDP growth to stabilize between 10-13% annually in the near term. This suggests an economy that is transitioning from periods of volatility to more predictable and manageable growth patterns.
- If the State has been dependent on a few sectors for its economic growth, diversification will be key to ensuring long-term stability. Efforts to grow sectors like agriculture, technology, and tourism could create more balanced and resilient growth.
- The State's future GDP growth will also depend on broader economic trends. Continued focus on infrastructure and human capital development will be crucial to weather potential downturns.

EDO STATE CONSUMER PERFORMANCE INDEX (CPI)





Consumer Performance Index: Key Findings:

- Both food prices and all items’ prices have experienced a steady increase from December 2016 to July 2024.
- Food prices have consistently increased at a faster rate than all items’ prices, indicating a higher inflation rate for food.
- The rate of increase in both food and all items’ prices has accelerated in recent years, especially from 2022 onwards.

Consumer Performance Index: Implications:

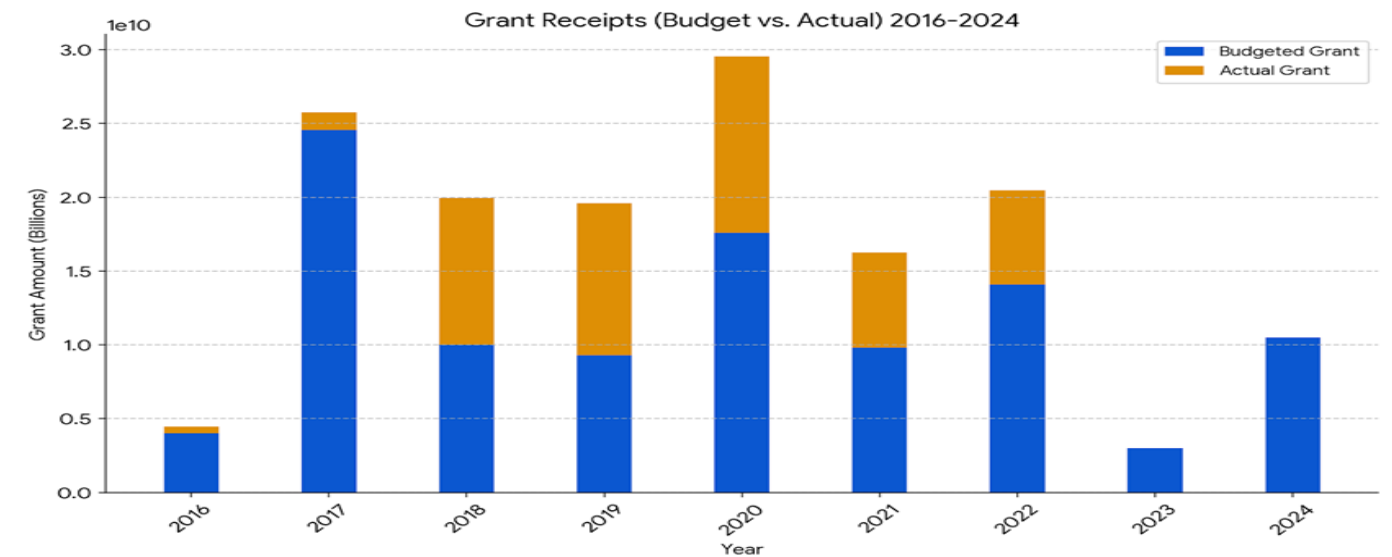
- The rising prices have contributed to inflationary pressures in the economy, affecting household budgets and purchasing power.
- Inflation can have a negative impact on economic growth, investment, and overall living standards.
- The government may need to implement measures to address inflation and stabilize prices.

Consumer Performance Index: Expected Outcomes & Future Trends:

- If the current trend continues, we can expect further increases in food and all items’ prices in the coming months.
- The government may need to intervene to address inflationary pressures, such as implementing price controls or increasing food production.

- The rising cost of living can have a significant impact on the economy, particularly for low-income households.

EDO STATE GRANTS RECEIPTS



Edo State Grants Receipts: Key Findings:

- Significant variability in grant receipts year over year
- Actual grants often differ substantially from budgeted amounts
- Peak in actual grant receipts around 2020
- Recent decline in both budgeted and actual grant amounts

Edo State Grants Receipts: Implications:

- Difficulty in accurate budget forecasting for grants
- Potential cash flow challenges due to unpredictable grant income
- Possible reliance on short-term or one-time grants rather than stable funding sources

Edo State Grants Receipts: Expected Outcomes & Future Trends:

Expected Outcomes:

- Continued uncertainty in future grant funding
- Need for diversification of funding sources to offset grant volatility

- Potential budget constraints if grant funding continues to decline

Trends:

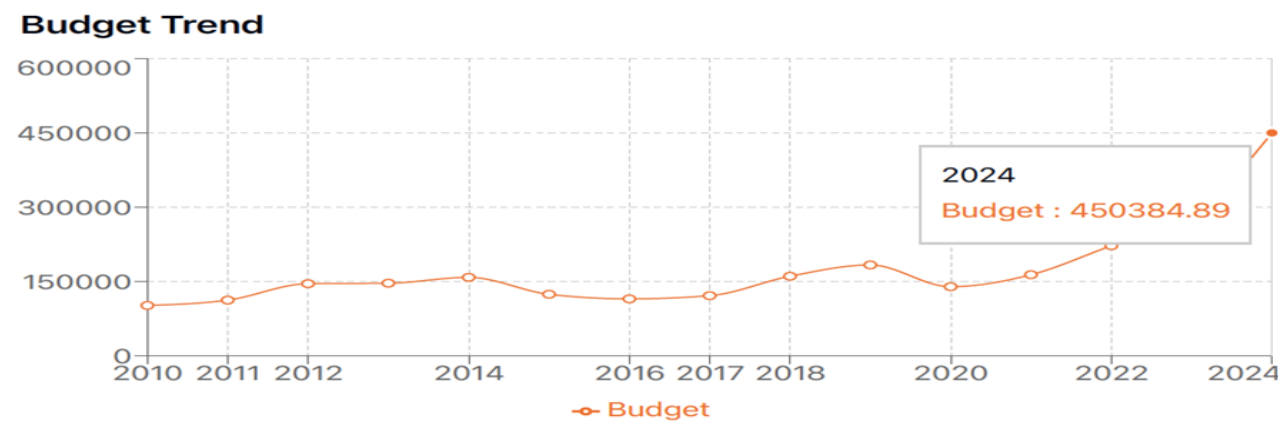
- Overall downward trend in grant receipts since 2020 peak
- Narrowing gap between budgeted and actual amounts in recent years
- More conservative budgeting approach in later years, possibly due to past overestimations

Overall: These observations suggest a challenging and unpredictable grant funding environment, with a need for careful financial planning and potentially exploring alternative revenue streams to ensure stability.

EDO STATE BUDGET TREND

(See annexure ER XIX)

State Financial Analysis (2010-2024)



Edo State Budget Trend: Key Findings:

- The state's budget has shown an overall increasing trend from 2010 to 2024.
- There was relatively steady growth from 2010 to 2019, with some fluctuations.
- A noticeable dip occurred in 2020, possibly due to economic challenges or policy changes.
- From 2021 onwards, there has been a steep upward trend in the budget.
- The budget for 2024 shows a dramatic increase, nearly doubling from the previous year.

Edo State Budget Trend: Implications:

- The overall increasing budget suggests growing economic activities and revenue expectations.

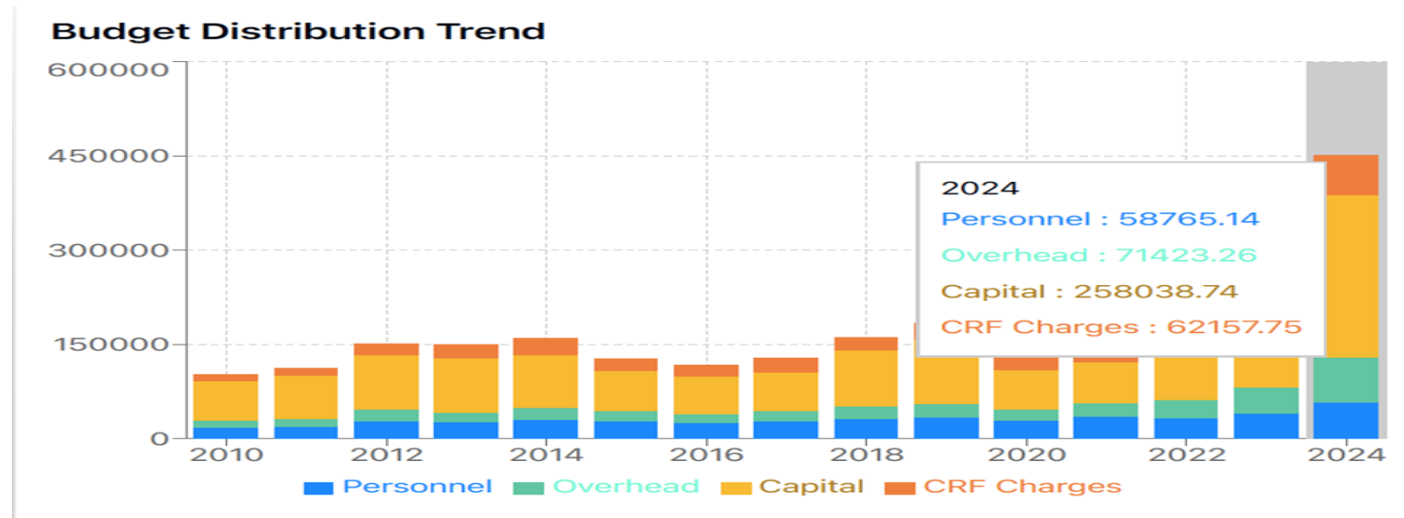
- The sharp increase in recent years, especially for 2024, indicates ambitious development plans or significant new initiatives.
- The state may be anticipating substantial increases in revenue sources, particularly IGR, to support the enlarged budget.
- There might be increased pressure to improve revenue collection and expand the tax base to meet the growing budget expectations.
- The dramatic budget increase for 2024 may involve significant borrowing or expected grants, which could impact the state's long-term fiscal health.

Edo State Budget Trend: Potential Risks & Considerations:

- The steep budget increase may lead to challenges in the implementation and absorption capacity of various government departments.
- If actual revenues fall short of projections, it could result in a larger deficit and an increased debt burden.
- There may be a need for enhanced fiscal responsibility measures to ensure efficient use of the increased budget.
- There is a need to have robust contingency plans in case of unexpected economic downturns or revenue shortfalls.
- Transparency in budget allocation and utilization will be crucial to maintaining public trust with such significant increases.

EDO STATE BUDGET DISTRIBUTION TREND

(see annexure ER XIX)



Edo State Budget Distribution Trend: Key Findings:

- Capital expenditure consistently forms the largest portion of the budget, ranging from 40% to 60% over the years.
- Personnel costs have remained relatively stable as a proportion of the budget, typically around 20-25%.
- Overhead costs have shown a gradual increase in their share of the budget, particularly in recent years.
- CRF charges have also seen an increase in their proportion, especially from 2020 onwards.
- In the latest year (2024), the budget distribution is approximately: Capital Expenditure: 57%; Overhead: 16%; Personnel: 13%; CRF Charges: 14%

Edo State Budget Distribution Trend: Implications:

- High capital expenditure suggests a strong focus on infrastructure development and long-term investments.
- The relatively stable personnel costs indicate controlled growth in the public sector workforce.
- Increasing overhead costs may suggest expanding government operations or rising operational expenses.
- The growing proportion of CRF charges might indicate increasing debt servicing costs or statutory obligations.

Edo State Budget Distribution Trend: Considerations, Risks, and Outlook

- The high proportion of capital expenditure may be challenging to sustain in the long term.
- There's a need to ensure that the increasing overhead costs are translating into improved public services.
- The growing CRF charges warrant careful monitoring of the state's debt levels and servicing costs.
- While focusing on capital projects is important, adequate funding for personnel and overheads is crucial for effective service delivery.
- The current distribution might limit fiscal flexibility in responding to unforeseen circumstances or economic shocks.
- The state should consider how the current distribution aligns with its long-term development goals and adjust if necessary.
- To support the high capital expenditure, the state needs to ensure robust and growing revenue sources.
- Clear communication about the benefits of high capital expenditure is crucial for public support and accountability.
- Outlook: If the current trend continues, we might see further increases in the proportion of capital expenditure and overhead costs.

EDO STATE BUDGET GROWTH RATE

(see annexure ER XIX)

Budget Growth Rate Analysis (2010-2024)

Budget Growth Rate



Edo State Budget Growth Rate: Key Findings:

- The budget growth rate has been highly volatile over the years, ranging from -23.87% to 60.65%.
- There have been three periods of negative growth: 2015 (-21.52%), 2016 (-7.41%), and 2020 (-23.87%).
- The highest growth rates were observed in 2024 (60.65%), 2022 (35.65%), and 2012 (29.49%).
- The average growth rate over the period is approximately 13.39% (excluding the base year 2010).
- There's a general trend of increasing growth rates in recent years, with 2021-2024 showing consistently high growth.

Edo State Budget Growth Rate: Implications:

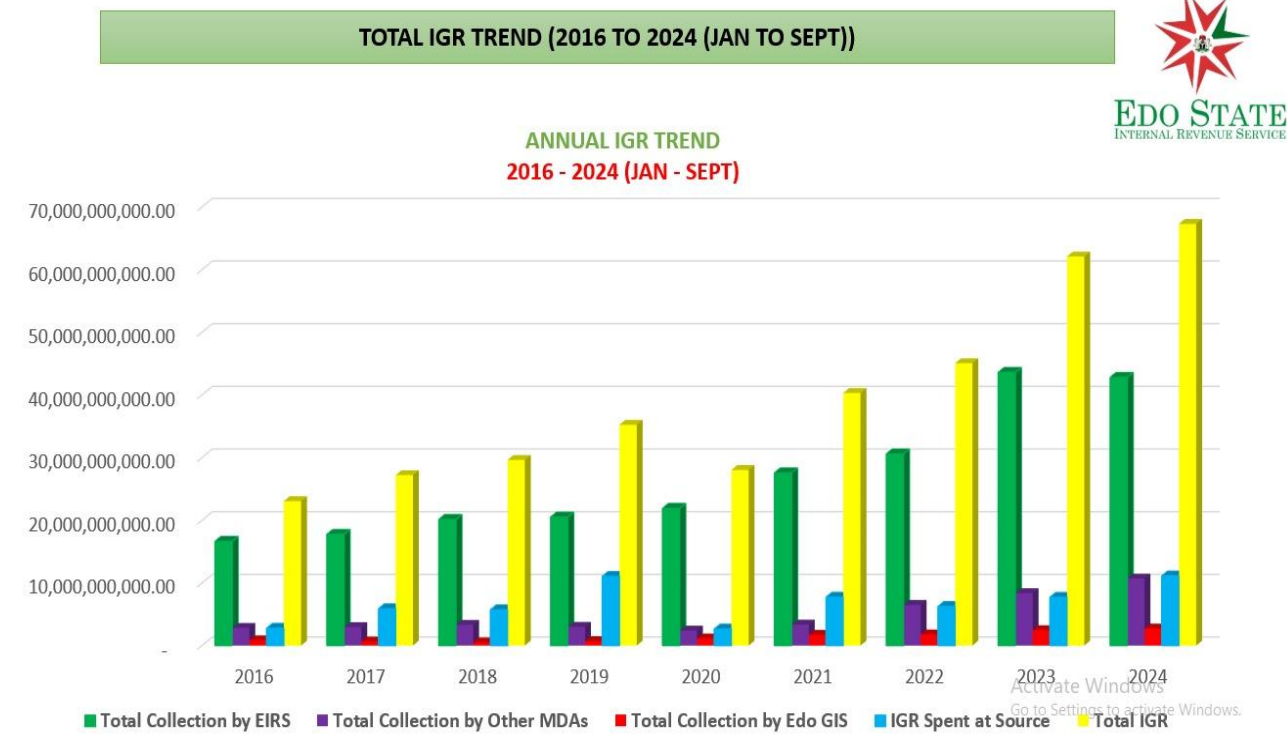
- The volatility in growth rates suggests a dynamic and potentially unpredictable fiscal environment.
- Negative growth years may indicate economic challenges or policy shifts that required budget contractions.
- The recent trend of high growth rates, especially the 60.65% in 2024, implies very ambitious fiscal expansion plans.
- Sustained high growth rates may lead to increased public expectations for service delivery and development projects.

- The state may be anticipating significant increases in revenue or planning major borrowing to support the rapid budget expansion

- Outlook: While the short-term outlook suggests continued expansion, the state should prepare for eventual normalization of growth rates.

Edo State Budget Growth Rate: Considerations, Risks, and Outlook

- The recent high growth rates may not be sustainable in the long term. The state should have plans for eventual stabilization.
- Rapid budget expansion may strain the state's ability to efficiently allocate and utilize funds.
- If projected revenues don't materialize, the state may face significant deficits and an increased debt burden.
- High growth rates make the budget more vulnerable to economic shocks, as seen in the negative growth years.
- Rapid fiscal expansion could contribute to inflationary pressures in the state's economy.
- Managing public expectations will be crucial, especially if future growth rates need to moderate.
- Robust fiscal responsibility measures are essential to ensure the efficient use of the expanding budget.
- To support sustained growth, the state should focus on diversifying its revenue sources and enhancing IGR.

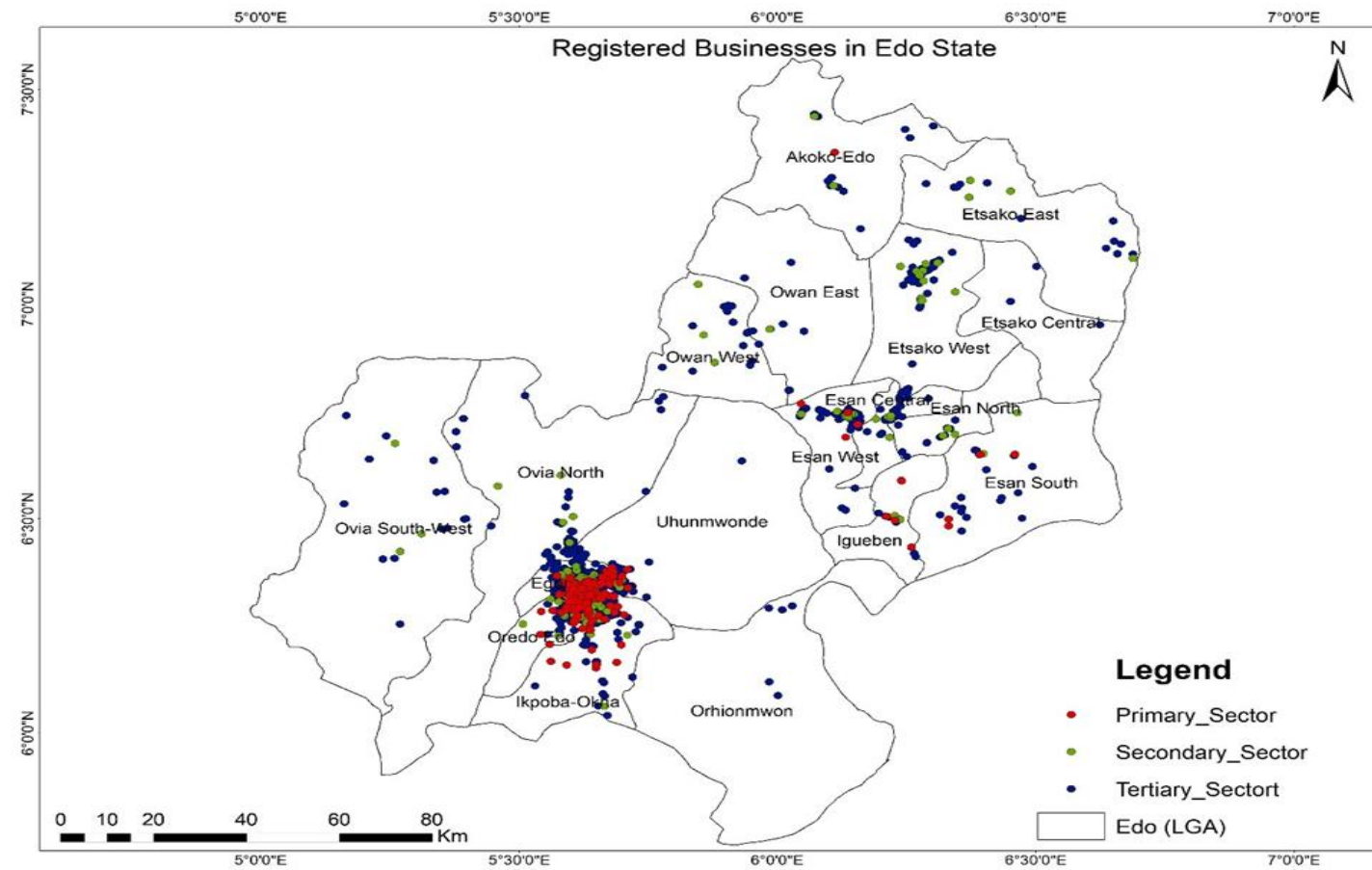


EDO STATE IGR SUMMARY (2016 TO 2024 (JAN TO SEPT))



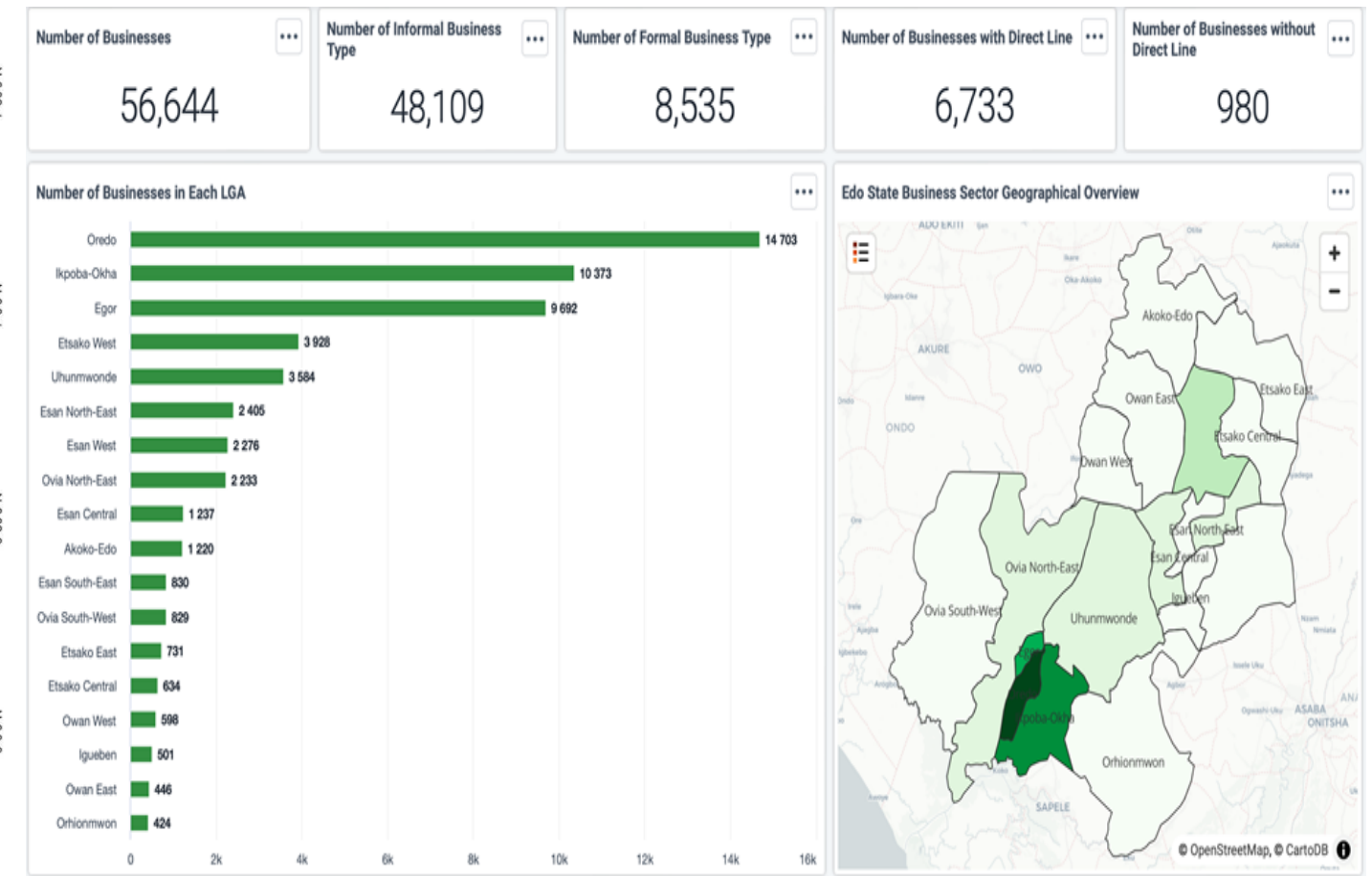
EDO STATE INTERNAL REVENUE SERVICE									
IGR Summary (2016 - 2024)									
MONTH	2016	2017	2018	2019	2020	2021	2022	2023	2024
JANUARY	1,790,050,485.67	1,487,221,756.92	1,678,278,012.81	2,069,223,712.17	2,057,788,886.13	3,752,365,136.54	2,117,934,357.63	6,529,731,594.94	8,449,510,712.16
FEBRUARY	1,420,068,159.38	2,023,045,727.14	1,765,405,794.71	1,773,359,042.53	2,026,420,099.55	1,950,124,853.87	3,016,191,692.44	5,239,692,195.24	5,153,247,842.78
MARCH	1,884,099,844.52	1,942,256,186.19	2,190,054,812.81	1,734,666,701.22	3,773,916,998.42	2,681,624,508.52	3,078,212,297.19	3,808,325,651.40	5,376,591,321.26
APRIL	1,833,798,795.28	1,490,991,660.07	1,980,224,015.49	1,860,231,415.03	1,326,771,910.12	2,763,686,930.34	2,816,842,865.25	3,430,051,263.86	4,743,067,440.87
MAY	1,828,014,064.84	2,013,768,304.42	2,220,618,101.43	3,483,183,069.99	1,531,585,019.99	4,159,148,421.78	2,791,672,846.90	3,242,088,261.43	6,706,453,724.30
JUNE	1,716,223,734.19	1,647,215,279.81	1,769,777,555.21	2,011,379,325.87	1,611,151,218.05	2,337,492,804.23	2,809,384,276.63	3,759,953,245.61	5,681,205,462.35
JULY	1,703,146,100.53	1,684,810,675.14	2,001,567,665.42	2,020,277,828.59	1,861,141,429.39	2,577,797,131.36	2,393,865,097.97	4,110,063,201.19	6,932,434,856.16
AUGUST	2,016,936,833.37	1,817,204,919.17	2,237,204,130.78	1,815,689,242.01	3,811,656,959.45	1,974,880,993.12	3,161,784,526.37	4,070,351,485.29	5,578,949,177.65
SEPTEMBER	1,365,255,031.18	1,510,403,752.60	2,219,640,701.50	1,704,551,007.92	2,147,507,572.31	2,377,367,127.92	5,224,184,556.29	3,863,282,210.56	7,570,235,201.74
OCTOBER	1,721,476,186.63	1,769,668,444.22	2,295,831,751.13	1,708,523,440.55	1,134,084,171.86	2,603,252,413.35	3,374,697,500.34	4,876,228,103.54	
NOVEMBER	1,599,366,297.59	1,742,401,959.46	1,656,623,345.56	1,846,078,328.87	1,966,164,692.58	2,452,975,132.40	3,910,587,355.03	6,423,123,098.57	
DECEMBER	1,413,088,447.93	2,202,059,479.74	1,914,620,729.78	2,169,569,646.87	2,148,193,395.69	2,969,966,675.90	4,141,776,910.12	5,041,537,769.21	
annual total	20,291,523,981.11	21,331,048,144.88	23,929,846,616.63	24,196,732,761.62	25,396,382,353.54	32,600,682,129.33	38,837,134,282.18	54,394,428,080.84	56,191,695,739.27
monthly average	1,690,960,331.76	1,777,587,345.41	1,994,153,884.72	2,016,394,396.80	2,116,365,196.13	2,716,723,510.78	3,236,427,856.85	4,532,869,006.74	6,243,521,748.81
Increment over previous year	-	1,039,524,163.77	2,598,798,471.75	266,886,144.99	1,199,649,591.92	7,204,299,775.79	6,236,452,152.85	15,557,293,798.67	1,797,267,658.43
% growth over previous year	0%	5%	12%	1%	5%	28%	19%	40%	3%
annual budget	25,010,300,000.00	30,203,577,110.39	31,712,468,898.05	42,701,706,416.50	26,276,492,364.00	36,041,812,364.00	45,183,830,385.18	60,353,640,403.88	73,952,568,484.68
% performance on budget	81%	71%	75%	57%	97%	90%	86%	90%	76%
IGR Spent at Source	2,751,703,062.05	5,862,986,036.33	5,691,639,109.07	11,031,262,101.47	2,620,926,839.08	6,068,182,296.02	6,225,453,157.74	7,684,695,207.53	11,094,142,330.70
Grand-Total	23,043,227,043.16	27,194,034,181.21	29,621,485,725.70	35,227,994,863.09	28,017,309,192.62	38,668,864,425.35	45,062,587,439.92	62,079,123,288.37	67,285,838,069.97
Monthly Average on Grand Total	1,920,268,920.26	2,266,169,515.10	2,468,457,143.81	2,935,666,238.59	2,334,775,766.05	3,222,405,368.78	3,755,215,619.99	5,173,260,274.03	7,476,204,230.00
% perf. of total Revenue to Budget	92%	90%	93%	82%	107%	107%	100%	103%	91%
Total Collections by 18 LGCs	581,100,000.00	871,780,000.00	2,212,630,000.00	2,415,491,633.72	1,333,494,410.35	2,126,126,442.68	2,395,540,633.33	2,592,374,073.41	2,216,330,944.50
EDO STATE TOTAL IGR	23,624,327,043.16	28,065,814,181.21	31,834,115,725.70	37,643,486,496.81	29,350,803,602.97	40,794,990,868.03	47,458,128,073.25	64,671,497,361.78	69,502,169,014.47

GEOGRAPHIC DISTRIBUTION OF BUSINESSES IN EDO STATE BY SECTOR

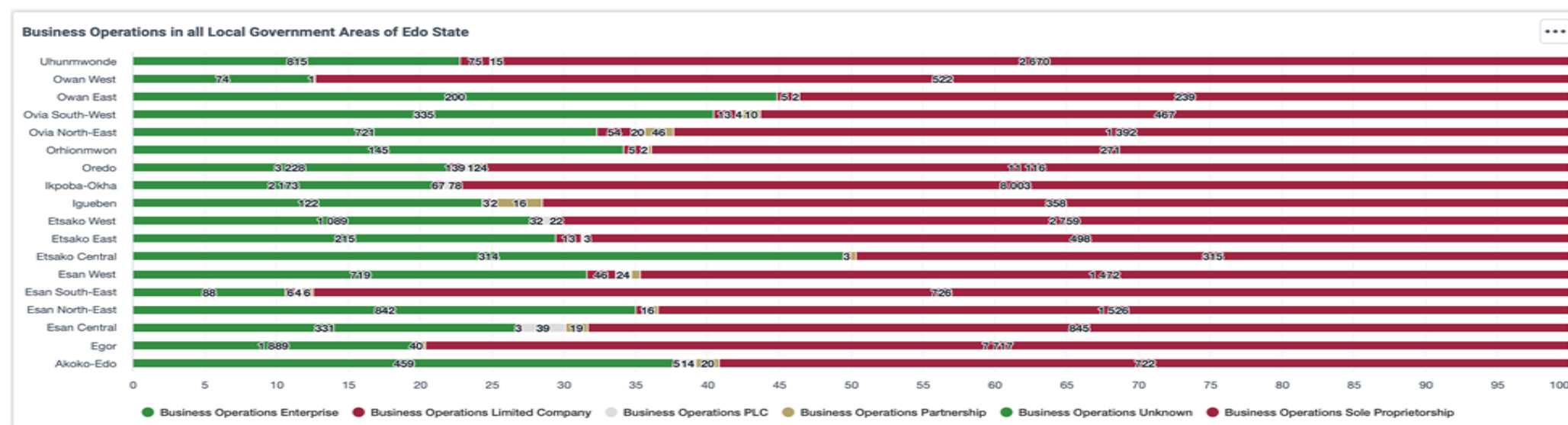


Source: Edo Digital Governance and Data Management (EdoDiDa)

BUSINESS DIRECT TO MARKET DATA REPORT: Summary of Business Stats & Overview

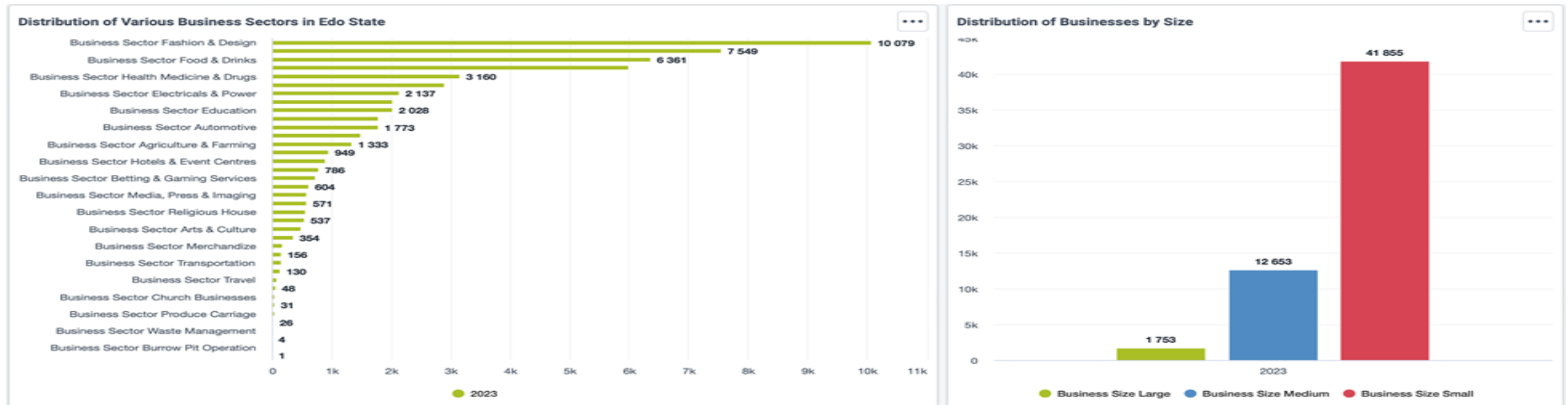


BUSINESS DIRECT TO MARKET DATA REPORT: Distribution by Incorporation Type across LGAs



Source: EdoDiDa

BUSINESS DIRECT TO MARKET DATA REPORT: Distribution by Sector & Size



Source: EdoDiDa

SUMMARY, CONCLUSION AND RECOMMENDATIONS

CHALLENGES

- Industries like Bendel Brewery face bureaucratic and legal challenges in their revival, delaying broader industrial growth.
- Despite job creation initiatives, industries often struggle to find workers with the technical skills needed for advanced manufacturing and industrial sectors.
- Many potential agricultural lands are tied up in land tenure conflicts, delaying the achievement of the 250,000-hectare target.
- Despite investments, Edo State's ability to attract internal capital for long-term projects remains limited. Local entrepreneurs and businesses cannot often match foreign investors, leading to slow project take-off.
- Insecurity has disrupted farming activities, threatening productivity and food security.
- Despite youth empowerment initiatives, youth unemployment remains high, signalling gaps in program coverage and access.
- While there have been some successes in promoting tourism, infrastructure such as transportation, accommodation, and tourist services need more attention.
- Despite the cultural richness of Edo, the state lacks consistent branding to position itself as a prime cultural tourism destination.
- Limited funding to protect and preserve cultural heritage sites hinder sustainable tourism development.

CONCLUSION

As Governor Godwin Obaseki's administration concludes, Edo State stands at the crossroads of economic transformation and cultural revival. The past years have witnessed commendable progress in economic growth, industrialization, and job creation, highlighted by steady revenue increases and the generation of over 210,000 job opportunities. The administration's initiatives to enhance the business environment, attract investments, and reform tax policies have laid a foundation for sustainable economic development.

While significant advances have been made, opportunities for refinement remain, particularly in aligning ambitious budget projections with actual financial outcomes. The incoming administration will inherit a state with improved fiscal discipline and a vision for continued growth, alongside the chance to address economic vulnerabilities and enhance financial planning processes.

Moving forward, a holistic approach to Edo State's development could prove beneficial. This might encompass sustained infrastructure investment, youth empowerment through education and skills training, economic diversification, and the promotion of good governance. Strengthening public-private partnerships, integrating sustainability principles, fostering innovation and technology adoption, encouraging regional integration, and ensuring social inclusion could contribute to equitable and inclusive growth.

In the tourism and cultural sector, developing a comprehensive plan with clear objectives and strategies could be advantageous. This might include investments in tourism infrastructure, preservation of cultural heritage, and community engagement. Utilizing data-driven decision-making, implementing targeted marketing, and diversifying tourism offerings could enhance the state's appeal to both domestic and international visitors. Creating a database of local artisans could aid in preserving and promoting Edo's rich cultural heritage.

As Edo State transitions to new leadership, building on existing achievements while addressing ongoing challenges will be crucial. Focusing on narrowing the revenue-expenditure gap, further economic diversification, and ensuring widespread benefit from economic growth could be key priorities. By leveraging its cultural heritage and economic potential, Edo State could continue its evolution into a leading economic and cultural centre in Nigeria. The path ahead may call for a balanced approach, harmonizing economic aspirations with cultural preservation, technological advancement with traditional values, and global competitiveness with local community development.

RECOMMENDATIONS AND CRITICAL SUCCESS FACTORS

- Establish a state-controlled investment fund that pools capital from public, private, and institutional investors to finance long-term projects. This fund could focus on strategic sectors such as agribusiness, industrial development, and infrastructure.
- Extend PPP frameworks to rural areas, with a focus on creating agro-based and resource-based industries. Incentivize these initiatives through lower tariffs on imported machinery as a way of encouraging industrial and agricultural investments.
- Build critical infrastructure like roads, power, and communication networks in non-urban areas to support sustainable economic expansion. Implement a rural infrastructure development fund to finance these projects through a mix of public and private investments.
- Fast-track the development of moribund industries such as the Bendel Brewery, Edo Line, and other industries with public financing options.
- Collaborate with global industrial players to transfer modern technologies and manufacturing practices to local industries. Invest heavily in technical education and vocational training programs that will provide a skilled workforce for new industrial investments.
- Scale up the development of fully integrated farms by securing additional land and extending irrigation and mechanization to farmers and initiatives like the Tractorise Edo Project to give small farmers access to mechanized services at subsidized rates. This will reduce reliance on manual labour and increase productivity.
- Establish agro-processing zones near farming clusters to encourage the production of finished agricultural goods. This will reduce post-harvest losses, create jobs, enhance food security, and increase export opportunities.
- Collaborate with national and international trade bodies to secure export markets for agricultural produce such as oil palm, cassava, and cocoa. Invest in quality control, certification, and logistics infrastructure to ensure access to global markets.
- Scale up digital platforms like the EdoJOBS portal, using artificial intelligence and data analytics to better match job seekers with employers, both locally and abroad. Integrate skill assessments into the portal to facilitate job matching.

- Expand existing initiatives supporting women and youth entrepreneurs, providing low-cost financing, access to global markets, and mentorship programs. Develop incubators and accelerators in innovation hubs that focus on agribusiness, technology, and tourism.
- Introduce more community-based programs that offer cash-for-work opportunities, focusing on rural infrastructure development, reforestation, and tourism enhancement. These programs will provide immediate income and help reduce poverty levels.
- Strengthen the state's tourism master plan by prioritizing investment in key cultural heritage sites, including the Benin Royal Museum, festivals, and conservation projects. Strengthen existing collaborations towards completing the Museum of West African Arts (MOWAA); and build new collaborations to drive the operationalization of the Museum of West African Arts (MOWAA) especially with regards to driving tourist visit and contributing to economic growth through tourism.
- Partner with international tourism agencies to market Edo State as a prime cultural destination. Host annual festivals that attract international tourists and investors.
- Improve public-private partnerships to build tourist infrastructure (hotels, roads, museums) and facilitate ease of travel.
- Strengthen support programs for the arts and crafts industry through financing, training, and market access. Expand the role of local festivals, art exhibitions, and fairs to generate revenue for artisans and craft traders.

SUSTAINABILITY & OUTLOOK (PROJECTIONS/SUSTAINABILITY JUSTIFICATION)

GDP (Gross Domestic Product)

- **2024 Projection:** GDP at Market Prices - ₦4.09 trillion
- **2028 Projection:** GDP at Market Prices - ₦5.63 trillion (Assuming an average annual growth rate of 8.2% based on recent trends)

Indirect Taxes

- **2024 Projection** - ₦57,105.81 million
- **2028 Projection** - ₦78,234.96 million (Assuming an average annual growth rate of 8.2%, in line with GDP growth)

Oil vs Non-Oil Contribution (2024 projection, based on recent trends):

- **Oil:** 7.55% of GDP
- **Non-Oil:** 92.45% of GDP

GDP Contribution by Sector

Top Contributing Sectors:

- Agriculture: ₦1,039,784.72 million (25.41% of GDP)
- Trade: ₦618,101.95 million (15.11% of GDP)

- Information and Communication: ₦600,502.63 million (14.68% of GDP)
- The 2028 sector contributions are likely to continue this trend, with services potentially increasing their share further.

Fastest Growing Sectors (2023-2024 projected growth):

- **Mining and Quarrying:** 9.69%
- **Manufacturing:** 9.69%
- **Information and Communication:** 9.69%

Ease of Doing Business

- **Ranked 30th out of 37** states in Nigeria. (in 2020)

Air Traffic

- Benin Airport with increased air traffic. From 3 airlines in 2016 to about five (5) airlines.

KEY OBSERVATIONS & OUTLOOK

- The economy shows signs of diversification, with the services sector playing an increasingly important role. This trend is likely to continue through 2028.
- Despite the growth in services, agriculture continues to be a significant contributor to the state's economy. Investments in agricultural technology and value chain improvements could further boost this sector.
- The strong performance of the Information and Communication sector suggests a growing digital economy. This could be a key driver of future growth and innovation.
- The declining share of oil in the GDP indicates a reduced dependence on oil revenues. This trend is positive for economic stability but may require careful management by the incoming administration
- While the industrial sector's share has been relatively stable, there may be opportunities for growth through manufacturing and value-added processing of agricultural products.
- The projected growth in indirect taxes suggests potential for increased IGR. However, the state may need to explore additional revenue sources to support development projects.
- The diversified economic base provides some resilience against sector-specific shocks. However, the state should continue to monitor global economic trends and their potential impacts on key sectors.

IMPLEMENTATION ROADMAP

Quick Wins (0 – 1 Year)

- Expand public-private partnerships to secondary cities.
- Establish simplified tax regimes for SMEs.
- Promote cash-for-work programs for immediate job creation.

- Accelerate the development of the Benin Royal Museum and cultural festivals.

Mid-Term Initiatives (1 – 3 Years)

- Prioritize infrastructure development in industrial corridors.
- Expand mechanization and irrigation for smallholder farmers.
- Strengthen TVET centres and entrepreneurial incubators.
- Attract private investment in tourism infrastructure.

Long-Term Initiatives (3+ Years)

- Fully diversify the economy by replacing crude oil with agricultural exports like oil palm.
- Develop Edo State as a major cultural and tourism hub.
- Complete large-scale infrastructure projects such as rural roads and energy projects

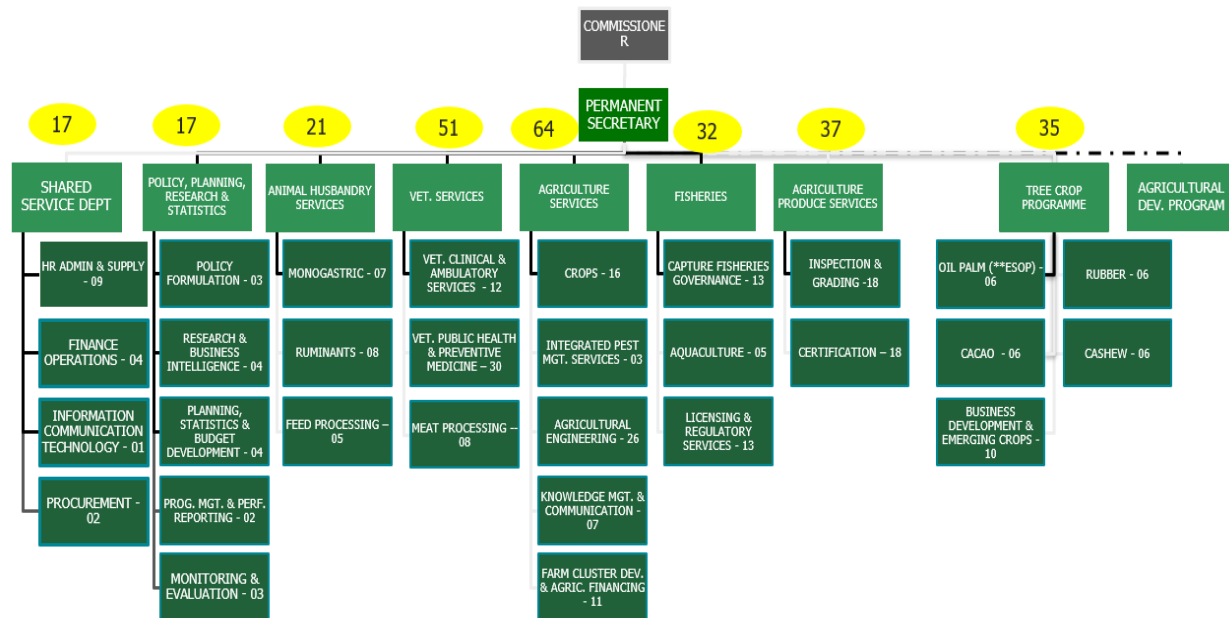
CRITICAL SUCCESS FACTORS

- Ensuring continuity of policies across administrations is essential for long-term development.
- Ongoing collaboration with investors and businesses will drive industrialization and economic diversification.
- Proper budgeting and efficient allocation of resources across sectors are vital.
- Establish performance metrics and continuous monitoring to ensure effective execution of initiatives

ANNEXURES

ER I: MINISTRY OF AGRICULTURE & FOOD SECURITY

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 1932

Available Full Time Employees = 265

Vacancies = 1667

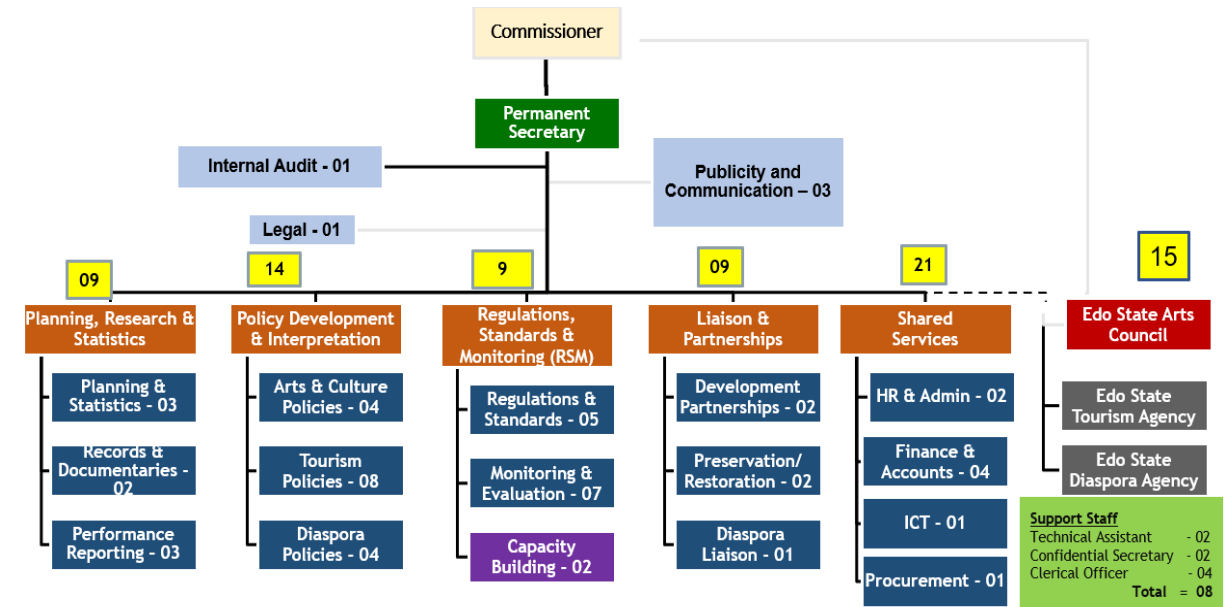
Critical Vacancies = 109

POLICIES, PROGRAMS & INITIATIVES

- Edo State agriculture policy
- Independent Farmers' Initiative
- Edo State Agripreneur Programme
- Edo State Oil Palm Programme
- Cassava Intensification Initiative

ER II: MINISTRY OF ARTS, CULTURE & TOURISM

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 70

Available Full Time Employees = 70

Vacancies = 15

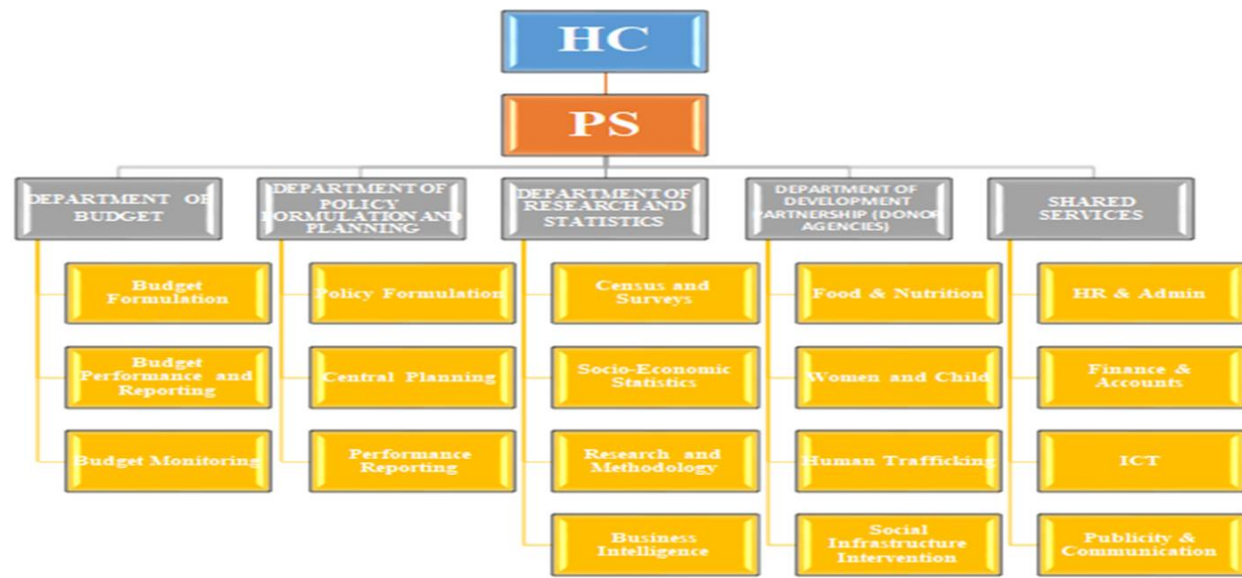
Critical Vacancies = 9

POLICIES, PROGRAMS & INITIATIVES

- Edo State Heritage Protection and Promotion Policy (2024)
- Tourism Masterplan (2022)
- Diaspora Law (2022)
- Edo State Festival of Arts & Culture (EdoFEST)
- Rema Youth Home Coming Programme

ER III: MINISTRY OF BUDGET AND ECONOMIC PLANNING

ORGANOGRAM



STAFFING LEVELS

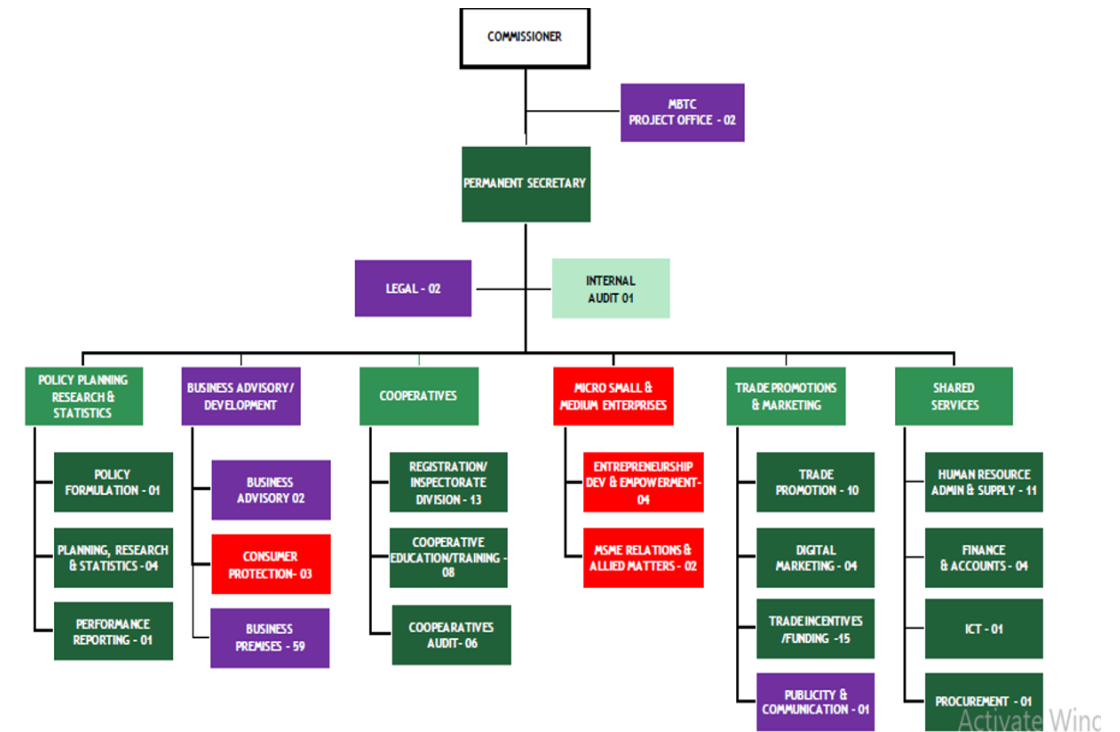
Establishment Number = 496
 Available Full Time Employees = 151
 Vacancies = 345
 Critical Vacancies = 6

POLICIES, PROGRAMS & INITIATIVES

Establishment of Edo State Bureau of Statistics
 Edo State 30 – Year Development Plan

ER IV: MINISTRY OF BUSINESS, TRADE AND COOPERATIVES

ORGANOGRAM



STAFFING LEVELS

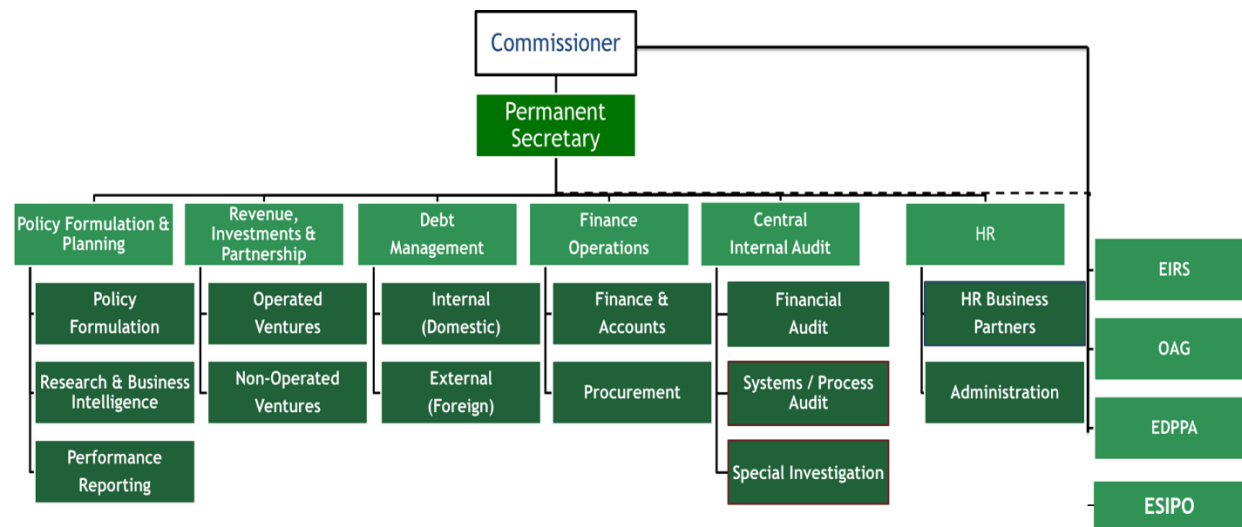
Establishment = 411
 Available Full Time Employees = 137
 Vacancies = 288
 Critical Vacancies = 1

POLICIES, PROGRAMS & INITIATIVES

- Domestication of National Policy on MSMEs
- Industrial Cluster Policy
- Trademark Policy – Proudly Edo Logo
- Digitization and automation of cooperatives registration process.

ER V: MINISTRY OF FINANCE

ORGANOGRAM



STAFFING LEVELS

Establishment = 216

Available Full Time Employees = 29

Vacancies = 187

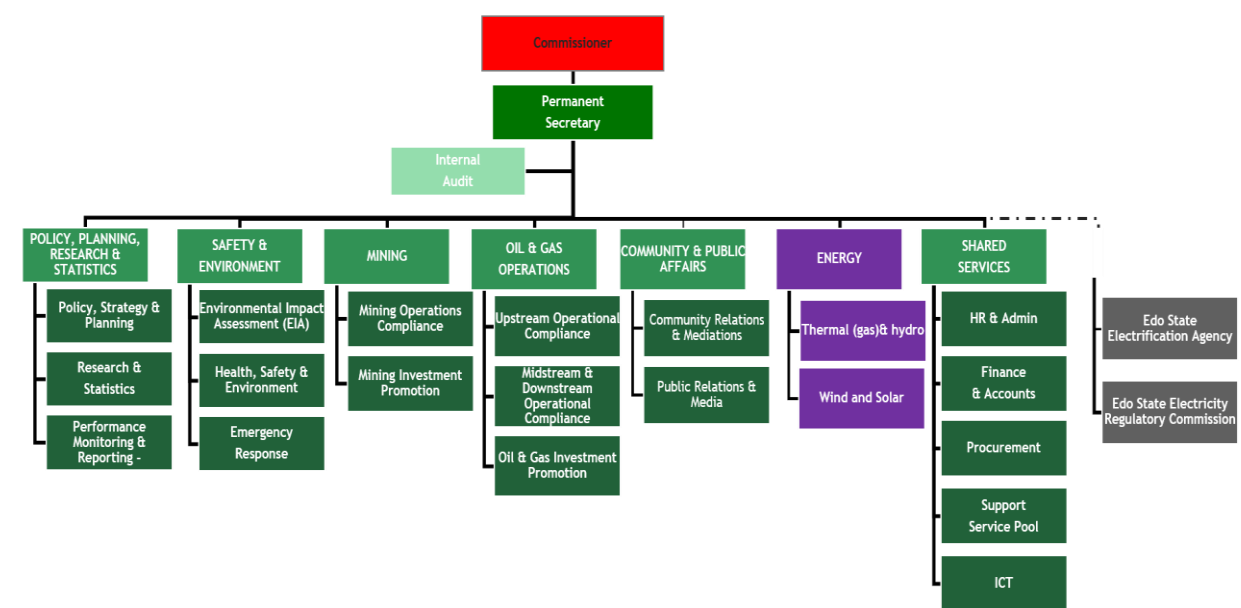
Critical Vacancies = 25

POLICIES, PROGRAMS & INITIATIVES

- Public Financial Management and Fiscal Responsibility Law

ER VI: MINISTRY OF MINING AND ENERGY

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 45

Available Full Time Employees = 45

Vacancies = 112

Critical Vacancies = 96

POLICIES, PROGRAMS & INITIATIVES

- Edo State Mining and Investment Company Limited
- Mining and Energy strategy policy
- Edo State Mass Metering Initiative
- Operation Light up Edo
- Edo state ceramic development initiative plan
- Electricity Education Initiative

ONGOING PROJECTS

ONGOING INITIATIVES	DESCRIPTION OF INITIATIVES/PROJECTS (PURPOSE)	STATUS %/ COMPLETION
Development of a Mining, Energy, Oil and Gas Policy	Project designed to create a roadmap for the sector and provide for the State Government participation in the sector	50%/Review of Mining Policy Ongoing
Characterize oil producing communities into host communities and impact communities to attract investors in the sector	Project designed to properly classify and document the actual nomenclature of all oil producing communities to promote ease of doing business	70%
Monitor and create a database for LPG and filling stations/ marketers in the state to verify their operational status and to attract investors.	Project designed to enforce standards and produce documented nomenclature for all LPG stations and other marketers	80%
Review a five-year CSR plan of operators in the oil and gas sector to avoid repetition of projects.	Project designed to collate, study, evaluate and recommend needs-based projects for implementation in the oil and gas sector	50%
Establishment of solar micro grid	Project designed to make electricity available and affordable to the citizens of Edo State by facilitating investments in the generation of electricity under the Project Light Up Edo 2.0	85%
Commencement of Edo state mass metering initiative	Project designed to facilitate Edo State citizen's acquisition of meters for their homes and buildings aimed at eliminating estimated billing and promoting a responsible metering system in Edo State	80%/ Registration and Evaluation of Building for Metering ongoing
Hold investment forum and programs with relevant stakeholders in the mining, oil and gas sectors.	Project designed to drive investment policies through engagements and interaction with relevant stakeholders	Continuous
Develop an updated catalogue of minerals in Edo State and update website of the ministry.	Project designed to deliberately collate all necessary data shaped to specific requirements.	Continuous

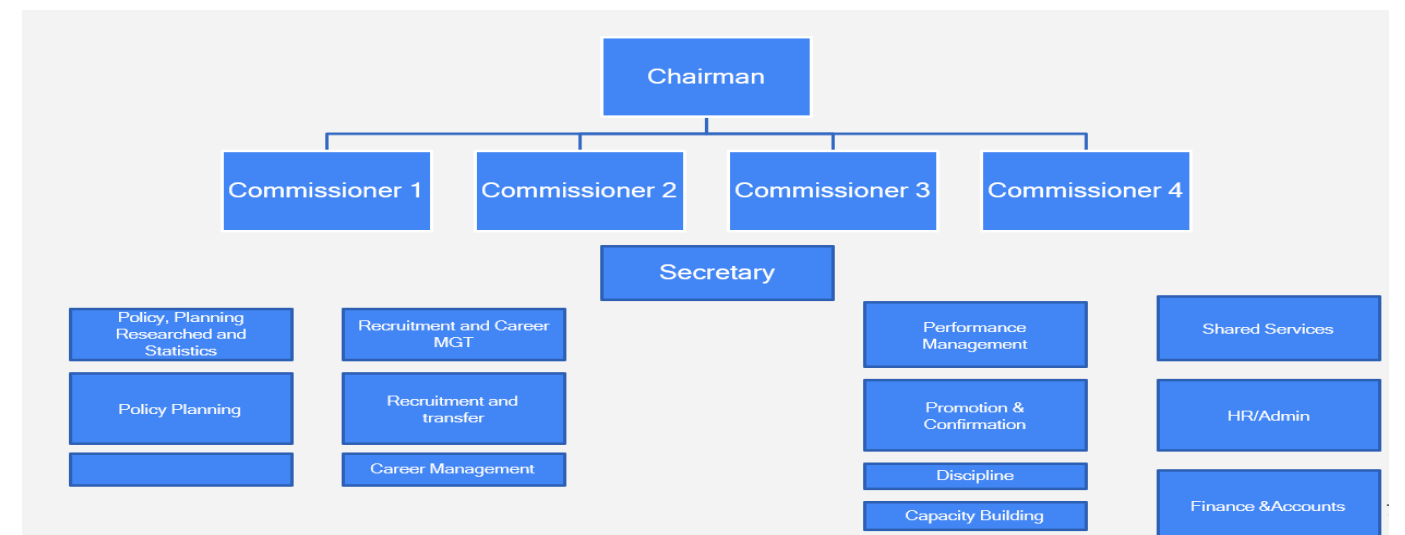
ONGOING INITIATIVES	DESCRIPTION OF INITIATIVES/PROJECTS (PURPOSE)	STATUS %/ COMPLETION
Classify and profile operators in the mineral and oil and gas sectors in Edo State.	Project designed to properly classify and document the actual nomenclature of all operators within the Eco-System, to promote ease of doing business	Continuous
Commencement of Operation Light Up Edo 2.0 at Aduwawa for power generation	Part of a project plan designed to generate and provide electricity for rural communities targeting 1,000 homes and businesses in 100 communities through renewable energy sources	80%/ Near Commissioning
Commencement of Operation Light Up Edo 2.0 at Military Hospital for power generation of 1 MW of Electricity	Part of a project plan designed to generate and provide electricity for rural communities targeting 1,000 homes and businesses in 100 communities	80%/ Near Commissioning
Commencement of Operation Light Up Edo 2.0 at Ohovbe for power generation with a target 1000 MW	Part of a project plan designed to generate and provide electricity for rural communities targeting 1,000 homes and businesses in 100 communities	85%/ Awaiting Commissioning
Commencement of Operation Light Up Edo 2.0 at Irrua Teaching Hospital for power generation	Part of a project plan designed to generate and provide electricity for rural communities targeting 1,000 homes and businesses in 100 communities	85%/ Awaiting Commissioning
Partnership with New Hampshire on Edo state metering initiatives	Project designed to enter into partnership with relevant energy providers to reduce citizens' wait-time and delay in the acquisition of meters for their homes and business premises.	80%/ Registration and Evaluation of Building for Metering ongoing
Attract investor in gas commercialization through the use of CNG as an alternative source of fuel for power, residential, automobile and industrial purposes. (Gasolider Energy Solution Company)	Project designed to facilitate the entrance of companies into the gas commercialization initiatives of gas to power for both the Federal and State Government.	60%

ONGOING INITIATIVES	DESCRIPTION OF INITIATIVES/PROJECTS (PURPOSE)	STATUS %/ COMPLETION
Commencement of Edo State CNG Conversion Program for domestic market	Project designed to facilitate the entrance of companies into the gas commercialization initiatives of gas to power for both the Federal and State Government.	60%/Profiling of Interested Applicant ongoing
Solid mineral conference	Project designed to create awareness to the mineral potentials of Edo State.	Planning Stage
Monitoring of the implementation of needs base CSR initiatives by oil and gas operators to enhance host community development in the sector	Project designed to enforce needs-based developmental strategies by operators of oil companies in host communities.	70%
Validation and verification of host community heads and executives in the three-oil producing LGAs.	Project designed to authenticate the leadership of various host communities for ease of doing business	50%
Monitoring and evaluation of the incorporation of host community development trust by operating companies in the oil and gas producing areas in line with the provisions of the Petroleum Industry Act (PIA)	Project designed to facilitate the provisions of the PIAAct and assist where necessary with the strengthening of the local community through the incorporation of companies as enshrined in the PIAAct	70%
Ojirami solid mineral industrial park (100 hectares)	Project designed to create mining industrial hub in Akoko Edo Local Government Area	Planning Stage
Introduction of solid minerals initiatives into secondary school curriculum	Project designed to make the study of solid mineral related courses attractive to indigene students	Planning Stage
Edo state ceramic development initiative plan	Project designed to draw attention to the large deposit of clay and kaolin in Edo State	Preliminary survey done in some communities
Review of electricity Law and commencement of electricity education initiative	Project designed to review, adopt and move for the implementation of the Edo State Electricity Law.	50% (passed)

ONGOING INITIATIVES	DESCRIPTION OF INITIATIVES/PROJECTS (PURPOSE)	STATUS %/ COMPLETION
		Electricity education (planning stage)
Training of 600 youth in solid mineral development	Project designed to train indigene youths on the opportunities existing within the solid mineral market value chain.	Planning Stage
Revamping of Ikpoba dam to generate 20 mw of electricity	Project designed to generate electricity from the Ikpoba River flow.	Planning Stage
Review and formalization of artisanal miners to reduce illegal mining activities	Project designed to incorporate into a cooperative, artisanal miners who are yet to be licenced and then subsume them under the State Government SPV.	50% (gold)

ER VII: AUDIT SERVICE COMMISSION

ORGANOGRAM

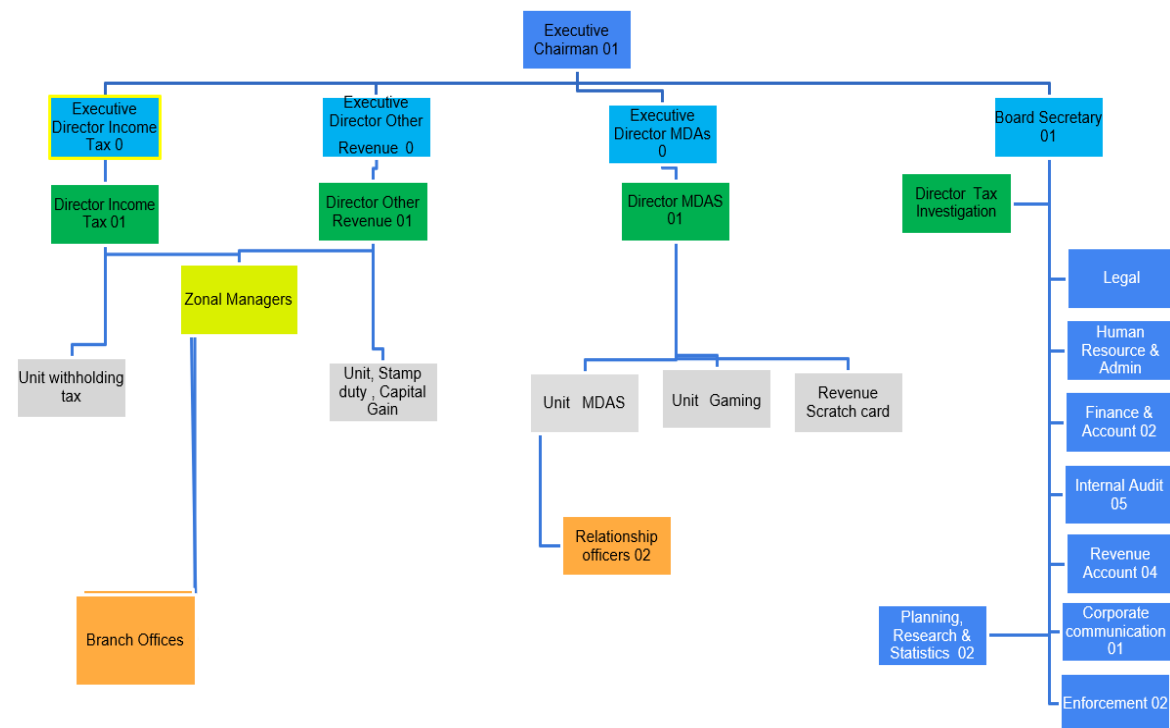


STAFFING LEVELS

Establishment Number = 23
 Available Full Time Employees = 7
 Vacancies = 16
 Critical Vacancies = 5

ER VIII: EDO STATE INTERNAL REVENUE SERVICE

ORGANOGRAM



STAFFING LEVELS

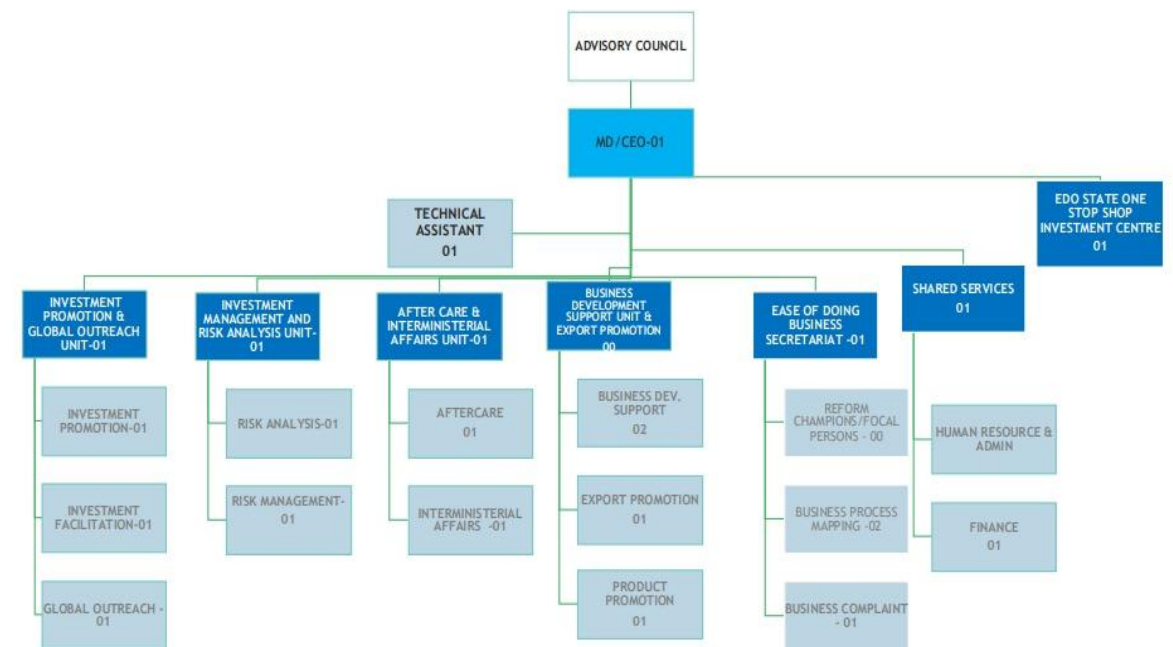
Establishment Number = 533
 Available Full Time Employees = 533
 Vacancies = 12

POLICIES, PROGRAMS & INITIATIVES

- Edo State Tax Harmonization Policy
- Edo Revenue Administration System (ERAS)

ER IX: EDO STATE INVESTMENT PROMOTION OFFICE

ORGANOGRAM



STAFFING LEVELS

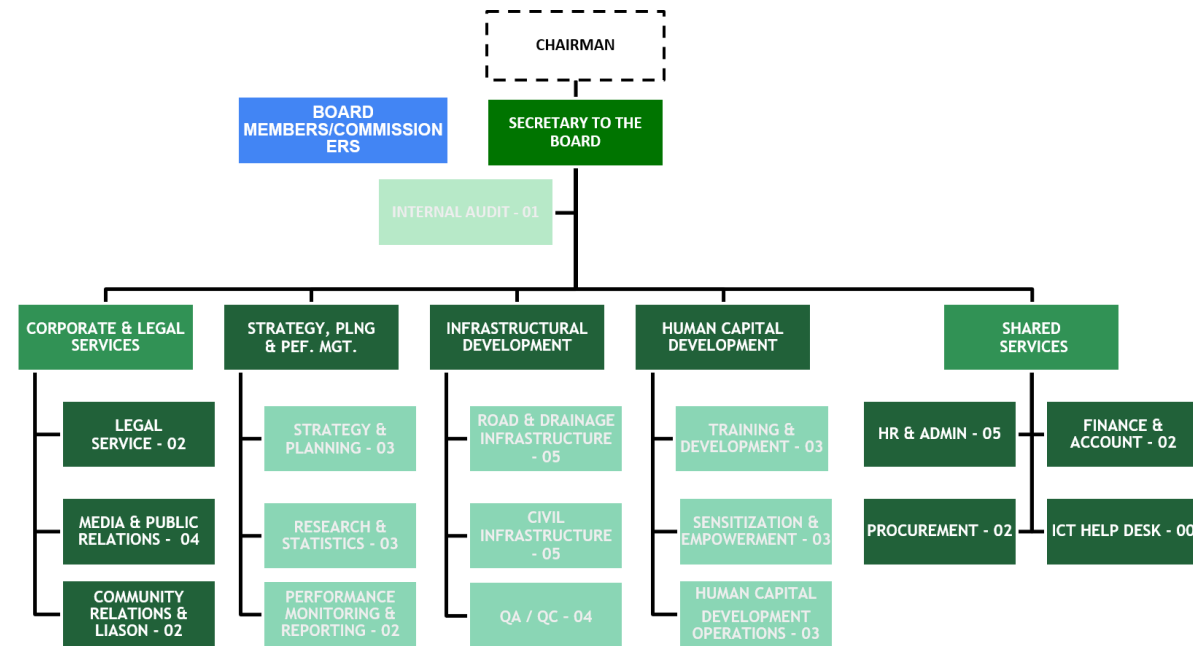
Establishment Number = 43
 Available Full Time Employees = 17
 Vacancies = 26
 Critical Vacancies = 6

POLICIES, PROGRAMS & INITIATIVES

- Edo State Investment Law (2021)
- One-Stop Investment Centre
- Edo State Industrial Policy (2020)
- Edo State Green Growth Plan (2020)

ER X: EDO STATE OIL AND GAS PRODUCING AREA DEVELOPMENT COMMISSION

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 72

Available Full Time Employees = 72

Selected = 54

Vacancies = 18

Support Staff (Drivers) = 13

ONGOING PROJECTS

S/N	PROJECT	LOCATION	STATUS
1	ELECTRICITY SUPPLY AND DISTRIBUTION TO SOME COMMUNITIES IN ORHIONMWON LGA	IDUDOLOR, UGUEHENZAE, UGBEZE, ADESAGBE, OBADAN, URHOKUOSA COMMUNITIES IN ORHIONMWON	85%

S/N	PROJECT	LOCATION	STATUS
2	RURAL ELECTRIFICATION PROJECT IN ABE COMMUNITY, ORHIONMWON LGA	ABE COMMUNITY, ORHIONMWON LGA	50%
3	CONSTRUCTION OF ADDITIONAL NEW MALE HOSTEL AT THE NYSC ORIENTATION CAMP GROUND, OKADA OVIA NORTH EAST	NYSC ORIENTATION CAMP GROUND, OKADA OVIA NORTH EAST	10%
4	CONSTRUCTION OF MAGISTRATE COURT COMPLEX IN EGBA, IKPOBA OKHA	EGBA, IKPOBA OKHA	8%
5	CONSTRUCTION OF EXTERNAL WORKS WHICH INCLUDE LANDSCAPING AND DRAINAGE/EROSION CONTROL AT THE NYSC ORIENTATIN CAMP, OVIA NORTH EAST	NYSC ORIENTATIN CAMP, OVIA NORTH EAST	85%
6	CONSTRUCTION OF PERIMETER FENCE AT PHC EVBOESI VILLAGE ORHIONMWON	EVBOESI VILLAGE ORHIONMWON	85%
7	CONSTRUCTION OF PERIMETER FENCE AND REACTIVATION OF BOREHOLE FOR PRIMARY HEALTH CENTER AT EVBUOROKHO, OVIA N/E	EVBUOROKHO, OVIA N/E	80%
8	CONSTRUCTION OF PERIMETER FENCE WITH SECURITY HOUSE, STAFF QUARTERS, GENERATOR HOUSE WITH GENERATOR SET AND REACTIVATION OF BOREHOLE AT OROGHO PRIMARY HEALTH CENTER ORHIONMWON	ORHIONMWON	70%
9	CONSTRUCTION OF PERIMETER FENCE, STAFF QUARTERS AND REACTIVATION OF BOREHOLE AT PHC IKORO VILLAGE, OVIA NORTH EAST LGA	Ovia North East	65%
10	CONSTRUCTION OF PERIMETER FENCE, STAFF QUARTERS AND	ABE ORHIONMWON LGA	70%

S/N	PROJECT	LOCATION	STATUS
	REACTIVATION OF BOREHOLE AT POLICE POST, ABE ORHIONMWON LGA		
11	CONSTRUCTION OF HIGH COURT OF JUSTICE, ABUDU, ORHIONMWON LGA	ABUDU, ORHIONMWON LGA	80%
12	CONSTRUCTION OF RESIDENTIAL JUDGES VILLA, ABUDU, ORHIONMWON LGA	ABUDU, ORHIONMWON LGA	80%
13	CONSTRUCTION OF REGISTRAR/SERVANT QUATERS AT HIGH COURT OF JUSTICE, ABUDU, ORHIONMWAN LGA	ABUDU, ORHIONMWAN LGA	75%
14	CONSTRUCTION OF REGISTRAR/SERVANT QUATERS AT HIGH COURT OF JUSTICE, ABUDU, ORHIONMWAN LGA	ABUDU, ORHIONMWAN LGA	80%
15	CONSTRUCTION OF MAGISTRATE COURT, ABUDU, ORHIONMWAN LGA	ABUDU, ORHIONMWAN LGA	75%
16	CONSTRUCTION OF MAGISTRATE COURT QUARTERS, ABUDU, ORHIONMWAN LGA	ABUDU, ORHIONMWAN LGA	80%
17	CONSTRUCTION OF PRESIDENT AREA CUSTOMARY COURT QUARTERS AT ABUDU, ORHINMWAN LGA	ABUDU, ORHIONMWAN LGA	80%
18	RENOVATION OF ENOGIE PALACE, OBASUWA, OBASUWA COMMUNITY, OVIA N/E	OBASUWA COMMUNITY, OVIA N/E	85%
19	RURAL ELECTRIFICATION OF IGUIYE COMMUNITY, OVIA N/E	IGUIYE COMMUNITY, OVIA N/E	40%
20	RECONSTRUCTION OF BURNT ENOGIE PALACE, OGAN ABIOKUNLA CLAN, ORHIONMWON	ORHIONMWON	60%

S/N	PROJECT	LOCATION	STATUS
21	CONSTRUCTION OF INTERNAL ROAD WITHIN NYSC ORIENTATION CAMP OKADA OVIA NORTH EAST	NYSC ORIENTATION CAMP OKADA OVIA NORTH EAST	80%
22	CONSTRUCTION OF ST. SAVIOUR ROAD AND OBA COMMUNITY - OBASAGBON COMMUNITY- OBADOLOIBIYEYI COMMUNITY TO IDOGBO/AGBOR ROAD BYPASS	OBADOLOIBIYEYI COMMUNITY TO IDOGBO/AGBOR ROAD BYPASS	85%
23	CONSTRUCTION OF OHOVBE ROAD/OHOVBE EVBOMODU VIA ENOGIE ROAD AND ENVIRONS	ENOGIE ROAD AND ENVIRONS	70%
24	CONSTRUCTION OF UGBOKUN - IGUEBOR ROAD IN OVIA NORTH EAST LGA	OVIA NORTH EAST LGA	80%
25	CONSTRUCTION OF AREA CUSTOMARY COURT AT EKIADOLOR COMMUNITY OVIA NORTH EAST	OVIA NORTH EAST	55%
26	CONSTRUCTION OF LANDSCAPING/EXTERNAL WORKS AND INSTALLATION OF SOLAR LIGHT AT POLIC POST ABE COMMUNITY IN ORHIONMWON	ABE COMMUNITY IN ORHIONMWON	50%
27	CONSTRUCTION OF LIASON OFFICE AND ACCOMODATION AT IGUELABA IN ORHIONMWON	IGUELABA IN ORHIONMWON	Abandoned
28	PROPOSED ELECTRIFICATION OF OZOGUO RURAL COMMUNITY, OVIA N/E LGA	OZOGUO Community, Ovia North East LGA	80%
29	CONSTRUCTION OF MAGISTRATE COURT, EKIADOLOR OVIA N/E	EKIADOLOR OVIA N/E	60%
30	CONSTRUCTION OF PERIMETER FENCE AND REACTIVATION OF BOREHOLE AT OPEN MARKET, OROGHO VILLAGE, ORHIONMWON	OROGHO VILLAGE, ORHIONMWON	80%
31	SUPPLY AND INSTALLATION OF 2.5MVA 33/11KV TRANSFORMER FOR	ORHIONMWON	80%

S/N	PROJECT	LOCATION	STATUS
	THE SUPPLY OF ELECTRICITY ABUDU AND ITS ENVIRONS IN ORHIONMWON		
32	CONSTRUCTION OF LIAISON OFFICE AND ACCOMODATION AT UGBOTUN IN OVIA NORTH EAST LGA	OVIA NORTH EAST LGA	Abandoned
33	ELECTRIFICATION/INSTALLATION OF 300KVA/33KVA, 0.415V TRANSFORMER AT UGBEDUN COMMUNITY	ORHIONMWON	90%
34	CONSTRUCTION OF BENIN ABRAKA ROAD PHASE I-BENIN UGO	UGHOR	40%
35	CONSTRUCTION IKPAKO AJOKI ROAD OFF UPPER EKENWAN ROAD, COVERING ATOTAL LENGTH OF 16.742KM	IKPAKO AJOKI ROAD	50%
36	CONSTRUCTION OF EDOMWADAGBON STREET IKPOBA OKHA	IKPOBA OKHA	20%
37	CONSTRUCTION OF BENIN ABRAKA ROAD PHASE I A - BENIN UGO SEGMENT	ORHIONMWON	70%
38	CONSTRUCTION OF BENIN ABRAKA ROAD PHASE I B - BENIN UGO SEGMENT	ORHIONMWON	60%
39	CONSTRUCTION OF BENIN ABRAKA ROAD PHASE I C - BENIN UGO SEGMENT	ORHIONMWON	50%
40	ELECTRIFICATION/ INSTALLATION OF 300KVA/11 KVA/33 KVA, 0.415V TRANSFORMER AT IGUOTOR COMMUNITY	OVIA NORTH EAST	80%
41	OHOVBE PRIMARY SCHOOL ROAD	IKPOBA OKHA	20%

S/N	PROJECT	LOCATION	STATUS
42	ELECTRICITY SUPPLY AND DISTRIBUTION AT AVBIAMA	IKPOBA OKHA	60%
43	CONSTRUCTION OF CONCRETE PEDESTRIAN JETTY NIKOROGHA	OVIA SOUTH WEST	75%
44	CONSTRUCTION OF CONCRETE PEDESTRIAN JETTY OFUNAMA	OVIA SOUTH WEST	50%
45	UPGRADE/REMANUFACTURING OF NIGERIA POLICE ARMoured PERSONNEL CARRIERS (APC)	EDO STATE	70%
46	REHABILITATION OF AMAZA TO OBOBAFO COMMUNITY 11KV LINE AND REPLACEMENT OF FAULTY TRANSFORMERS AND REPAIRS OF THE SUBSTATIONS IN OBABOFO (LOT 3)	OVIA SOUTH WEST	80%
47	GRADING AND SAND-FILLING OF GBEoba, SALERIA, ABERE AND GBELUKANGA COMMUNITIES' ROAD (LOT 3) OVIA SOUTH WEST	OVIA SOUTH WEST	30%
48	GRADING AND SAND-FILLING OF AJAKURUMA COMMUNITY ROAD (LOT 2)	OVIA SOUTH WEST	30%
49	GRADING AND SAND-FILLING OF JAMAGIE AND ISABA COMMUNITIES (LOT 4)	OVIA SOUTH WEST	30%
51	GRADING AND SAND-FILLING OF OSAYAMEN, ASAMARA AND UGBO COMMUNITIES' ROAD (LOT 5)	OVIA SOUTH WEST	30%
52	ELECTRICITY SUPPLY AND DISTRIBUTION AT JULIUS OSAGIE AREA OHOGHOBI	IKPOBA OKHA	50%
53	REHABILITATION/REPLACEMENT OF EVBONOGBON COMMUNITY FAULTY TRANSFORMERS AND SUBSTATION (LOT 2)	OVIA SOUTH WEST	80%

S/N	PROJECT	LOCATION	STATUS
54	REHABILITATION OF ESSI TO SIAYO COMMUNITY 11KV LINE, REPLACEMENT OF FAULTY TRANSFORMERS AND REPAIRS/REPLACEMENT OF THE SUBSTATIONS (LOT 1)	OVIA SOUTH WEST	80%
55	CONSTRUCTION OF EKIADOLOR-IGUIKHINMWIN-BENIN-AKURE ROAD AND REHABILITATION/CONSTRUCTION OF DRAINS AND FAILED SECTION AT EMAH/OKOKHUO JUNCTION MARKET ROAD	OVIA NORTH EAST	75%

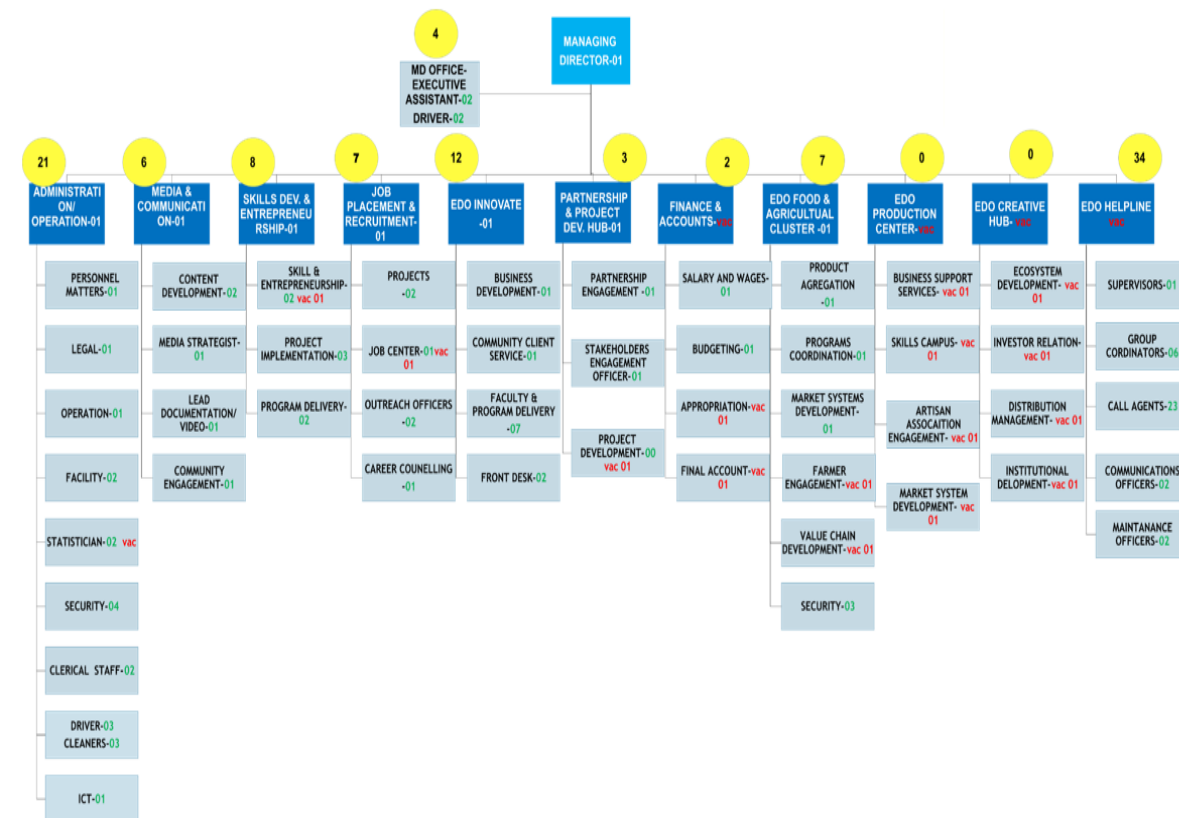
Establishment Number = 262
 Available Full Time Employees = 57
 Vacancies = 185

POLICIES, PROGRAMS & INITIATIVES

- Procurement Agency Specific Scheme of Service
- Expansion of e-Government Procurement System
- Re-enactment of the Public Procurement Law

ER XII: EDO STATE SKILLS DEVELOPMENT AGENCY (EDOJOBS)

ORGANOGRAM

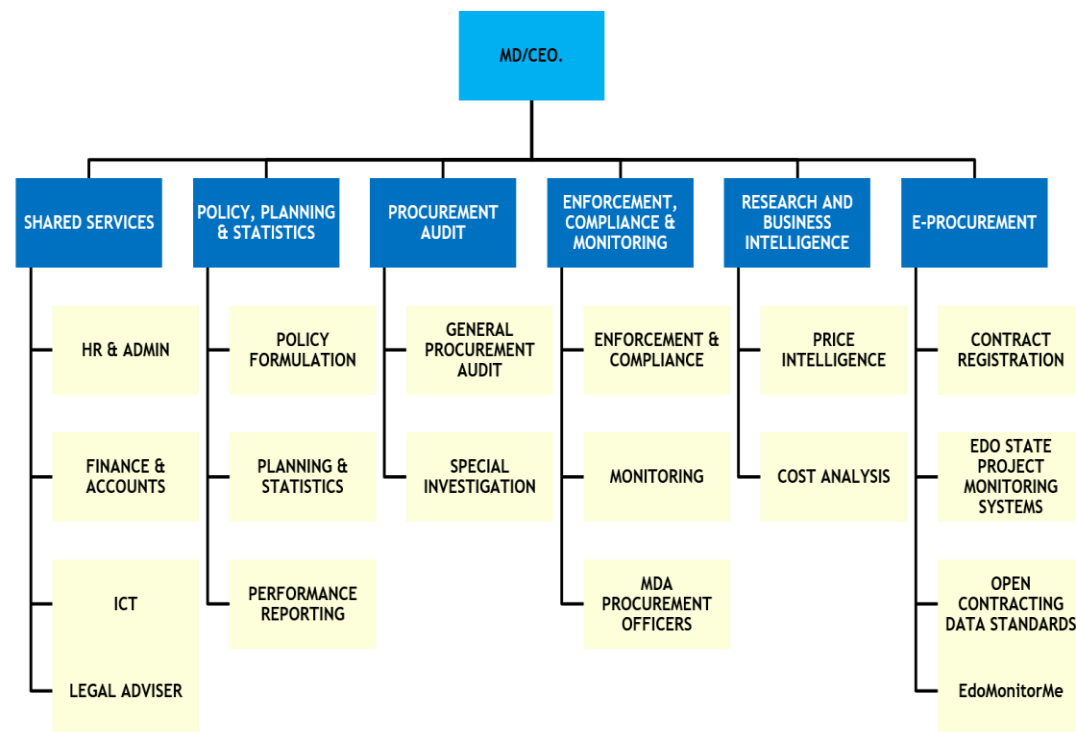


STAFFING LEVELS

Establishment Number = 189

ER XI: EDO STATE PUBLIC PROCUREMENT AGENCY

ORGANOGRAM



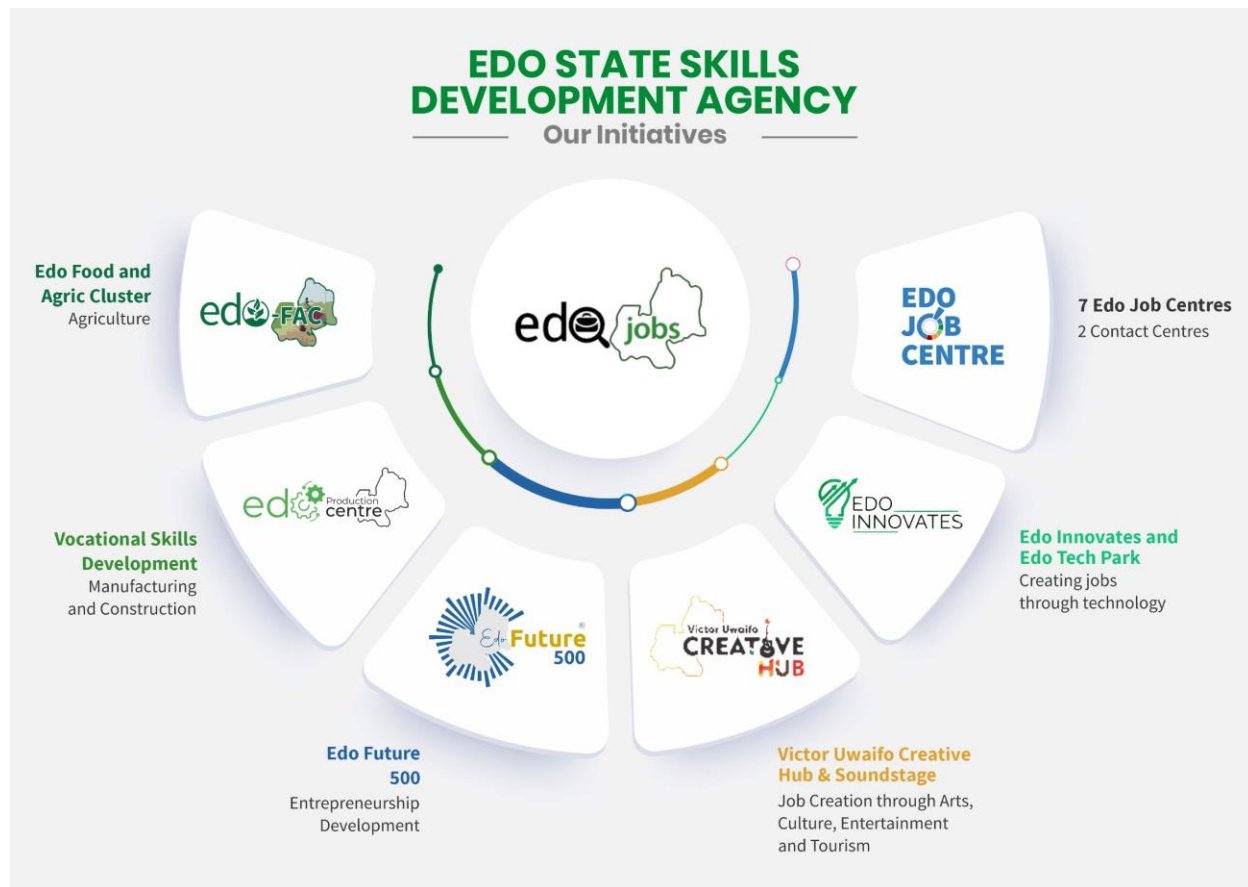
STAFFING LEVELS

Available Full Time Employees = 105

Vacancies = 45

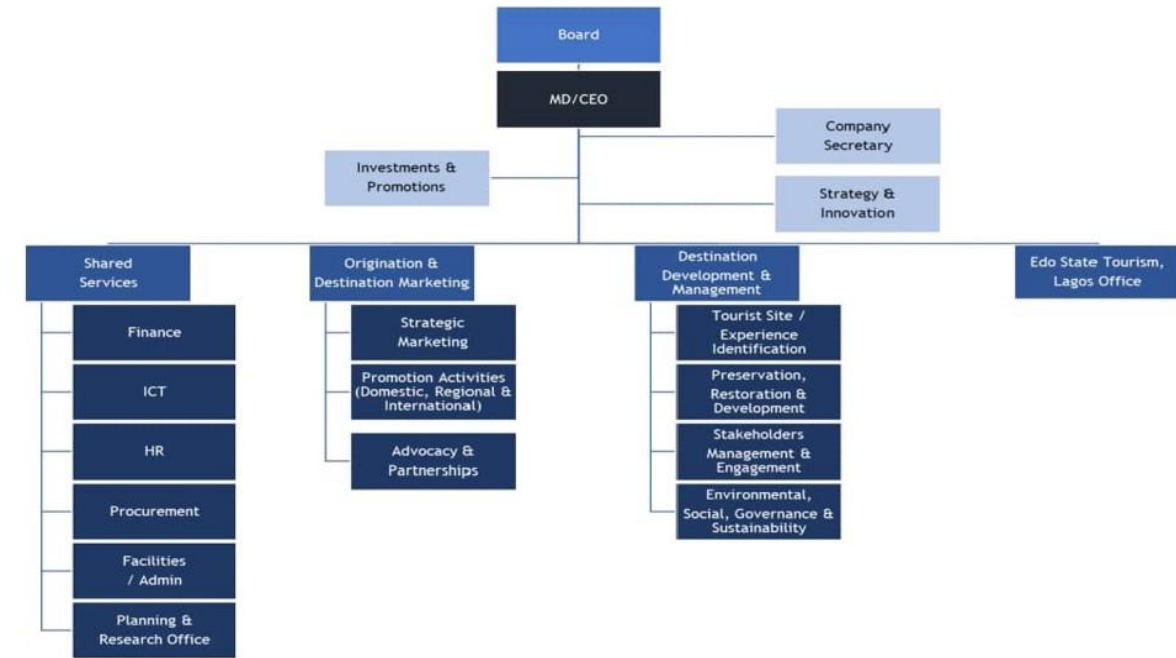
Critical Vacancies = 45

POLICIES, PROGRAMS & INITIATIVES



ER XIII: EDO STATE TOURISM AGENCY

ORGANOGRAM



STAFFING LEVELS

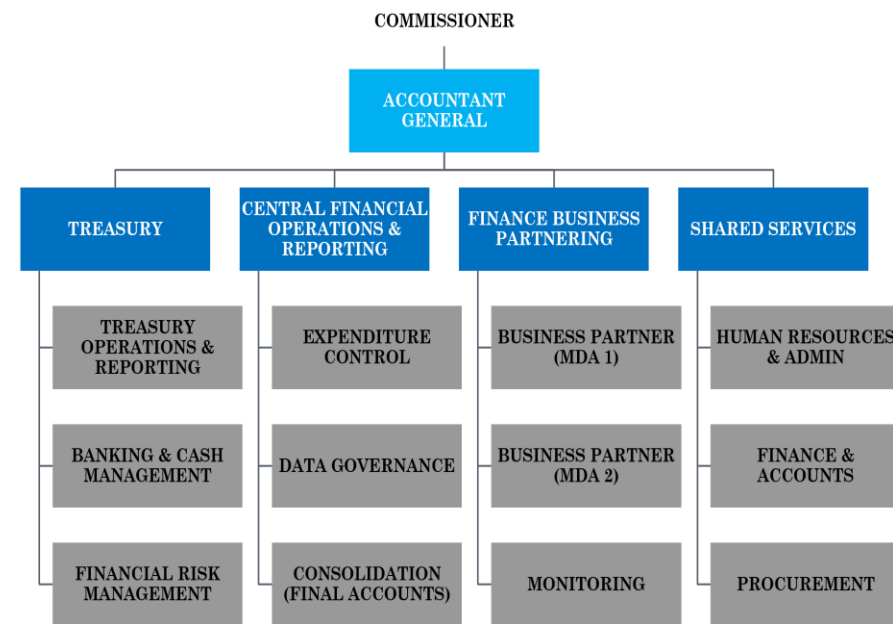
Establishment Number = 8

Available Full Time Employees = 8

Vacancies = 4

Critical Vacancies = 4

**ER XIV: OFFICE OF THE ACCOUNTANT GENERAL
ORGANOGRAM**



STAFFING LEVELS

Establishment Number = 243

Available Full Time Employees = 214

Vacancies = 29

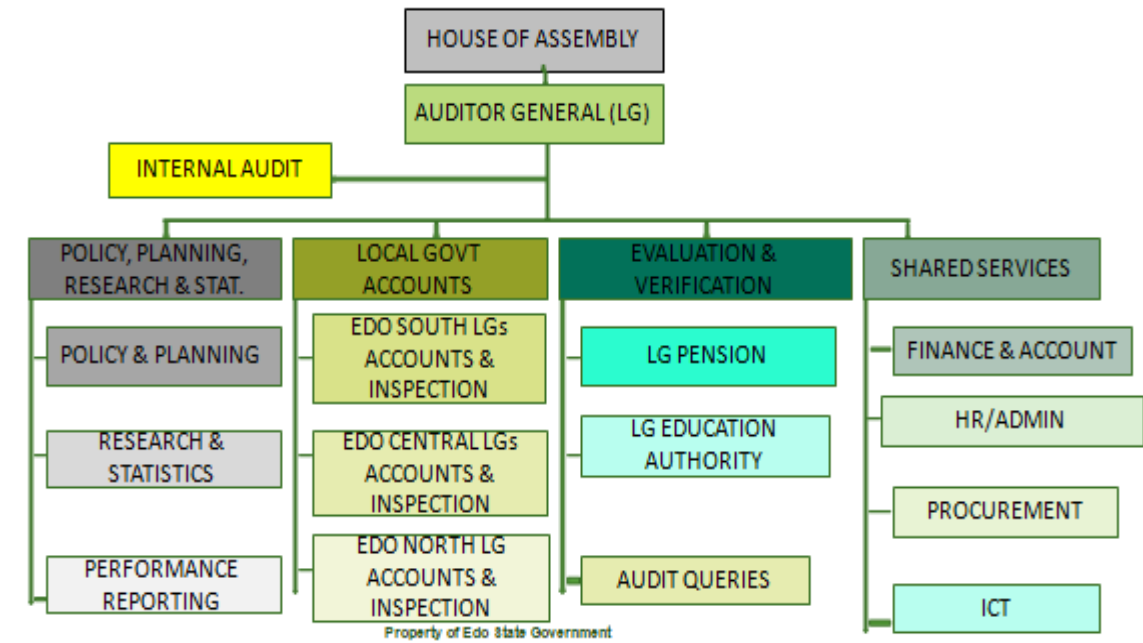
POLICIES, PROGRAMS & INITIATIVES

- Automation of salaries and pension payment process in Edo State.
- State Financial Transparency Accountability and Sustainability Program (SFTAS).
- Implementation of State Integrated Financial Management Information System (SIFMIS).

ER XV: OFFICE OF THE AUDITOR GENERAL (LOCAL GOVERNMENT)



ORGANOGRAM



STAFFING LEVELS

Establishment = 143

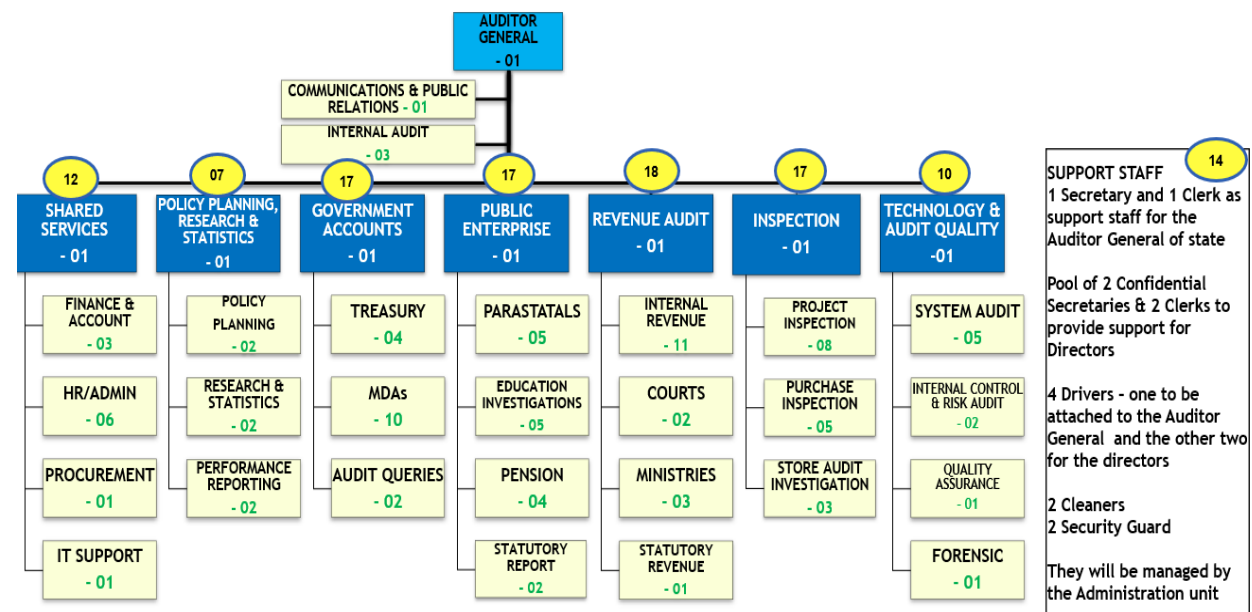
Available Full Time Employees = 43

Vacancies = 100

Critical Vacancies = 50

ER XVI: OFFICE OF THE AUDITOR GENERAL (STATE)

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 284

Available Full Time Employees = 73

Vacancies = 209

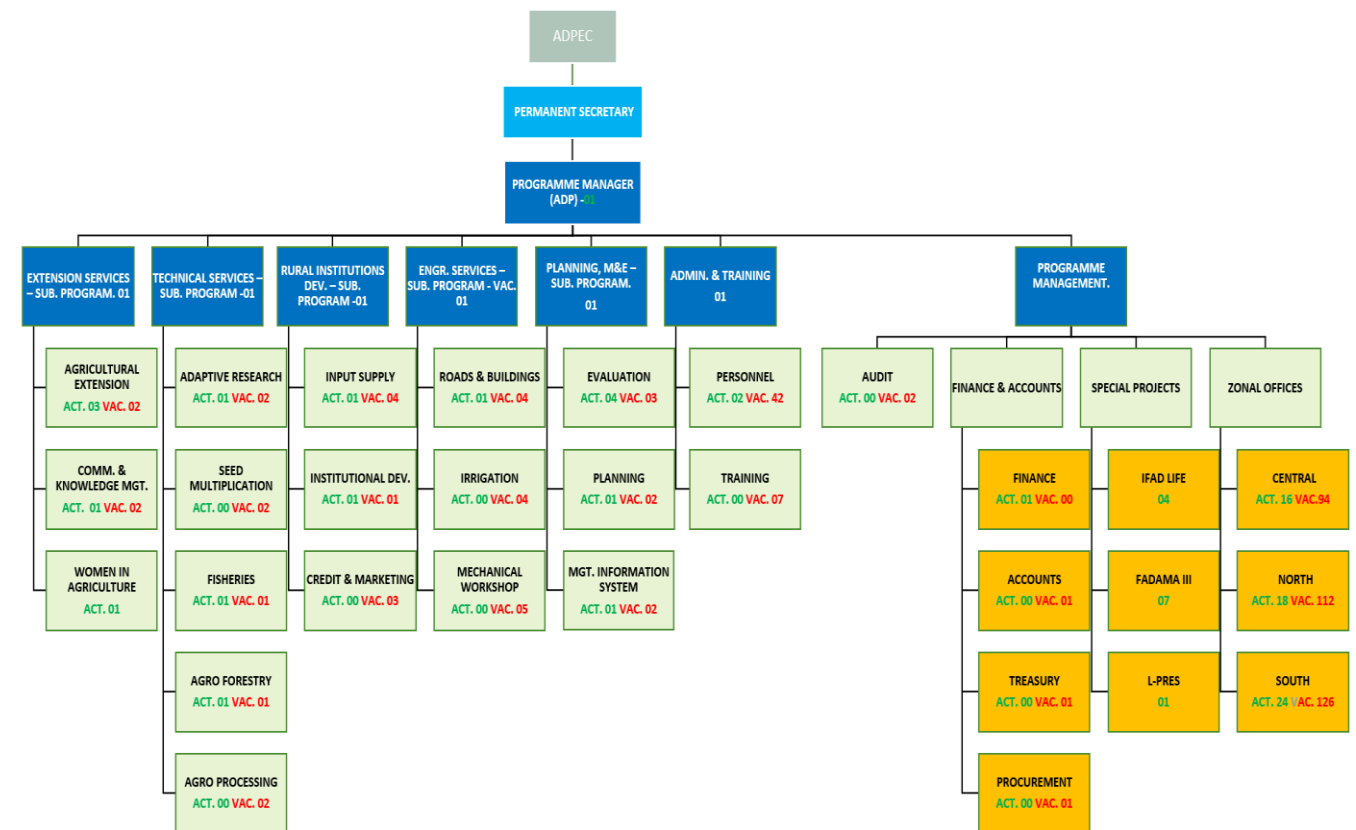
Critical Vacancies = 2

POLICIES, PROGRAMS & INITIATIVES

- Audit Law (2021)

ER XVII: AGRICULTURE DEVELOPMENT PROGRAMME

ORGANOGRAM



STAFFING LEVELS

Establishment Number = 529

Available Full Time Employees = 96

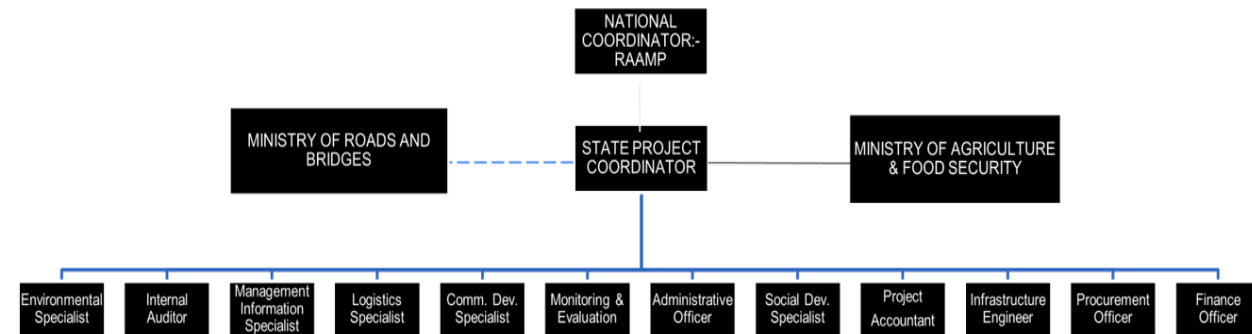
Vacancies = 433

POLICIES, PROGRAMS & INITIATIVES

- International Fund for Agricultural Development (IFAD) towards the Livelihood Improvement Family Enterprise in the Niger Delta (LIFE-ND)
- EDO-CARES
- Livestock Productivity and Resilience Support project (L-PRES)

ER XVIII: RURAL ACCESS AGRICULTURAL MOBILITY PROJECT

ORGANOGRAM



STAFFING LEVELS

Current staff strength = 11

Vacancy = 2

Expected staff strength at maximum effectiveness = 30

POLICIES, PROGRAMS & INITIATIVES

- Federal Government-Rural Travel and Transport Policy (RTTP)
- [ER XIX. Budget Information.xlsx](#)
- [ER XX. Edo State Macroeconomic Report 6 Sept 2024.pdf](#)
- [ER XXI. Edo State GDP 2013-2022 & 2024 Projected.xlsx](#)
- [ER XXII. 2016 - -024.xlsx](#)
- [ER XXIII. Culture and Tourism Initiative.pdf](#)
- [ER XXIV. SPV- EDO AGRICULTURE INVESTMENT & MANAGEMENT SERVICES LIMITED \(1\)](#)
- [ER XXV. PHOTOS](#)

ACRONYMS

ADP – Agricultural Development Programme

BOI – Bank of Industry

COVID-19 – Coronavirus disease 2019

CPI – Consumer Performance Index

CRF – Consolidated Revenue Fund

EDOFEST – Edo State Festival for Arts and Culture

EdoFAC – Edo Food and Agricultural Cluster

EDSG – Edo State Government

EIRS – Edo Internal Revenue Service

ERAS – Edo Revenue Administration System

EREP – Edo Revenue Enhancement Program

ESIA – Environmental, Social Impact Assessment

EXCO – Executive Council

FAAC – Federal Account Allocation Committee

FCT – Federal Capital Territory

FDI – Foreign Direct Investment

FEC – Federal Executive Council

GDP – Gross Domestic Product

GIZ-SKYE – Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) Skills Development for Youth Employment

GPFS – General Purpose Financial Statements

IFAD-LIFE-ND – International Fund for Agricultural Development (IFAD) towards the Livelihood Improvement Family Enterprise in the Niger Delta (LIFE-ND)

IGR – Internally Generated Revenue

IOM – International Organization for Migration

IPSAS – International Public Sector Accounting Standards

LGA – Local Government Area

LPG – Liquefied Petroleum Gas

L-PRES – Livestock Productivity and Resilience Support Project

MDAs – Ministries, Departments and Agencies

MOU – Memorandum of Understanding

MOWAA – Museum of West African Arts

MSMEs – Micro, Small, and Medium Enterprises

MT – Metric Tonne

NAFEST – National Festival for Arts and Culture

NEPZA – Nigeria Export Processing Zone Authority

PPP – Public-Private Partnership

RAAMP – Rural Access and Agricultural Marketing Project

SFTAS – States Fiscal Transparency, Accountability, and Sustainability

SMEs – Small and Medium-Sized Enterprises

SPV – Special Purpose Vehicle

TVET – Technical Vocational Education and Training

UNDP – United Nations Development Programme

UNESCO – United Nations Educational, Scientific and Cultural Organization

UNICEF – United Nations International Children's Emergency Fund

ICT Digital Ecosystem



Yuwa Naps *CPF, MINIM*

ICT Digital Ecosystem
Team Lead

- **E-Governance (Paperless Government)**
- **Connectivity**
- **Digital Interfacing**
- **Technological Innovation**

ICT Digital Ecosystem

Connectivity | Innovation | Efficiency | Automation

ASPIRATIONS AND POLICY DIRECTION

BACKGROUND & INTRODUCTION

The Edo State's journey to becoming a digital government and digital transformation dates to the 2012 creation of the Edo State Information and Communication Technology Agency (ICTA), mainly to render ICT services to the government of Edo and its agencies. Under the leadership of His Excellency Governor Godwin Obaseki, to 'rebuild the Civil Service into a world-class work environment powered by information and communication technology (ICT), the government embarked on a series of initiatives to actualize this goal.

In the last eight years (2016-2024), the Obaseki Administration has devoted the resources of the State towards Making Edo Great Again (M.E.G.A). This MEGA Agenda speaks to restoring the past glory of Edo State and further developing beyond the glory that once was.

As a foundation, His Excellency, in his 2016 manifesto, promised to rebuild the Civil Service into a world-class work environment powered by Information and Communication Technology (ICT), devote resources to training and empowering our public and civil servants with modern management tools and use technology to make government more efficient by deploying information and communication technology (ICT) in internal administration, procurement processing, revenue collection and improving collaboration between and among Ministries, Departments and Agencies (MDAs).

In continuation of the achievements so far on the above promises, in his 2020 manifesto, His Excellency again promised to continuously encourage science and technology education, including Information and Communication Technology (ICT) and entrepreneurship, to continue to provide the enabling environment for cutting-edge innovations and technology; sustain and improve the on-going digitalisation in the use of land (EDOGIS); and also focus on the ICT sector and aggressively market Edo as an outsourcing destination. Following the above, the technology ecosystem, encompassing the Digital Economy, Information and Communications Technology (ICT), and Data Governance, is undergoing a significant transformation in ensuring transparency, efficiency, and effectiveness in government business processes.

The 2016 strategy dialogue identified the ICT and broadband pillars as critical infrastructural components to reduce service delivery costs and improve productivity.

MANDATE

The Edo State ICT landscape includes MDAs responsible for infrastructure, digital literacy, e-government services, data governance, cybersecurity, and ICT innovation. The Transition Committee requires an SME to evaluate the performance of the ICT sector, document the outgoing administration's achievements, and provide strategic recommendations for the incoming administration.

This review presents the state of the ICT/Digital Ecosystem in Edo State, covering agencies, programmes/projects, policies, strategies, frameworks, guidelines and platforms. The digital focus areas addressed include infrastructure, e-government/digital services, innovation and entrepreneurship, digital/data governance, cybersecurity, digital inclusion and digital literacy.

The ICT/digital ecosystem presents opportunities and challenges in the State's transformation into a Digital Economy (see SWOT analysis). By embracing innovation, strengthening infrastructure, enhancing data governance, and promoting digital literacy, stakeholders (G2G, G2C, B2B, and C2C) can harness the full potential of the digital economy, ICT, and data governance to drive sustainable growth and societal progress.

Our recommendations stem from the SWOT assessment, the evaluation of the social contract, and the level of IT strategic alignment. The overarching questions are:

- To what extent has Edo State transformed into a modern and progressive State where every citizen is empowered to live life in its fullness?
- To what extent has Edo State developed and grown a globally competitive digital economy enabled by technology to benefit Edo citizens?

APPROACH

Figure 1 illustrates the review approach deployed in this ICT/digital ecosystem report. The first activity was the collection and review of diverse sets of data, including internal government documents, observations and interviews. The data analysis used the strengths, weaknesses, opportunities, and threats (SWOT) framework across the domains of EDSG strategic goals and the ICT initiatives deployed. The synthesis evaluated the extent to which the social contract was being fulfilled using ICT and the extent to which the ICT initiatives aligned with the EDSG strategy (strategic alignment), using the overarching questions:

1. To what extent has Edo State transformed into a modern and progressive State where every citizen is empowered to live life in its fullness?
2. To what extent has Edo State developed and grown a globally competitive digital economy enabled by technology to benefit Edo citizens

Our recommendations are drawn from the analysis and synthesis and a double-SWOT analysis to identify new strategies.

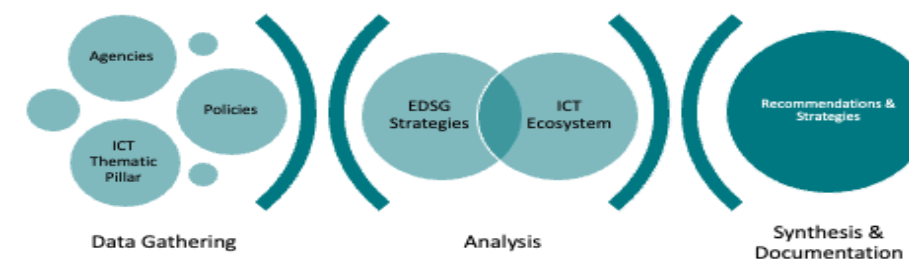


Figure 1: Methodology (source: compiled by authors)

REPORT STRUCTURE

After this introduction, we present the strategic ICT objectives from the Edo State Strategy 2016, highlighting the core ICT/digital initiatives within Pillar 1: Infrastructure Development and ICT-enabled initiatives across the other strategic pillars. We then present the ICT Ecosystem landscape in 2016, 2020, and 2024, showing the evolution of the ICT agencies and policies, presenting the ecosystem’s ministries, departments, and agencies (MDAs). The section on programmes and initiatives introduces the various programmes, projects, and strategies developed and executed since 2016. Section 1 concludes with a review of the policy environment supporting the ICT/digital ecosystem.

Section 2 highlights and presents achievements and outcomes and the status of ongoing projects.

In Section 3, we present the essential findings and the presentation of the data and analysis, as well as a sustainability and outlook assessment. The report concludes with Section 4, which closes with a summary evaluation, highlighting the challenges and lessons learned, before finally presenting recommendations for transforming Edo State into a digital state.

STRATEGIC ICT OBJECTIVES

The 2016 EDSG transformation plan established high-level objectives and domain areas across six (6) pillars for building a prosperous Edo State. Table 1 summarizes the 2016 strategy, outcomes and domain areas, while Table 2 lists the various ICT strategic initiatives across the pillars.

Table 1: Pillars, outcomes and domain areas (source: Edo State Transformation Plan 2016)

Pillar	Outcome	Domain Areas
Infrastructure Development	The successful delivery and efficient use of Edo State public infrastructure to encourage and facilitate the delivery of public services. In addition, it should enable the ease of movement of people, goods and services for socio-economic activities and leisure.	<ul style="list-style-type: none"> • Land Use & Land Management • Roads • Transportation and Traffic Management • ICT and Broadband Technology • New Township Development • Electricity Generation & Distribution
Social welfare enhancement	To ensure good healthcare, education, and sports programs of global standards are available to all citizens of Edo State, value-for-money programs are delivered, and improved living conditions are achieved.	<ul style="list-style-type: none"> • Health Care • Education • Support for Vulnerable (Senior Citizens, Women, Children & Physically Challenged) • Youth Engagement • Sports Development
Culture & Tourism	To ensure that Edo state becomes the premier destination for cultural and eco-tourism in Africa, with a clear potential for business and leisure tourism.	<ul style="list-style-type: none"> • Policy Framework • Tourism Assets • Festivals
Environmental Sustainability	To attain global environmental and waste management standards and improved access to potable water.	<ul style="list-style-type: none"> • Waste management & sanitation • Beautification of public parks & spaces • Water resources management • Environmental protection
Economic Revolution	To achieve holistic development through sustainable economic growth, to generate reliable employment opportunities and ensure citizens’ empowerment. Wealth creation through entrepreneurship development in Edo State, anchored on access to capital, technology and skills development.	<ul style="list-style-type: none"> • Industrialisation • Entrepreneurship Development • Job Creation • Local / Foreign Private Investments

Pillar	Outcome	Domain Areas
Institutional Reforms	To build a modern public service where efficiency, productivity and service delivery are the hallmarks.	<ul style="list-style-type: none"> • Governance • Civil Service Enhancement • Justice, Judiciary, Local Government & Rule of Law • Public Safety & Security

Table 2: Strategic IT initiatives by pillar (source: Edo State transformation plan 2016).

Pillar	Scope	Outcome	Initiative(s) - QW	Initiative(s) - ST	Initiative(s) - MLT
Infrastructure Development	ICT & Broadband Technology	Reduced cost of service delivery and improved productivity	Develop an ICT framework (policy, regulation, implementation and funding), that considers people, processes, infrastructure and applications for Edo State and its economy.	Establish and implement IT best practice management systems. Service strategy, design, execution, transition, continuous improvement (e.g. ITIL, ISO 20000) • Information Security • Business Continuity Management System	Build broadband technology across the State for the rollout of: Smart city initiatives. • ICT-innovation/ decomposition hubs. • e-commerce and e-payment platforms.
			Revamp and review Edo State website to be more dynamic and interactive.	Upgrade Edo State government ICT systems and programmes to improve efficiency and effectiveness within the MDAs.	Rollout 'One Laptop Per Child' initiative for Primary 1 pupils across the state.
			Foster partnerships and collaboration between tertiary institutions and Original Equipment Manufacturers (OEMs).		Implement State-wide identification management system • Birth and death registration
Social welfare enhancement	Healthcare	Improved quality of healthcare service delivery in Edo state, with adequate personnel and increased use of medical facilities by citizens.		Identify and develop a Primary Healthcare (PHC) directory.	
	Education	An inclusive and improved educational system, with high rate of students' enrolment at all levels, producing successful and employable graduates.	Deploy ICT to all state-owned institutions to capture student registration, staff strength, revenues, expenditure control etc.	Introduce electronic libraries in the tertiary institutions.	
	Youth Engagement	Increased participation of youths in all sectors	Empowerment of youth to enhance productivity (e.g. skill acquisition, forming cooperatives, innovation hubs etc.)		Empowerment of youth to enhance productivity (e.g. skill acquisition, forming cooperatives, innovation hubs etc.)

Pillar	Scope	Outcome	Initiative(s) - QW	Initiative(s) - ST	Initiative(s) - MLT
Culture & Tourism	Tourism Assets	Increased number of tourist visits to Edo state. Increase revenue generation from tourism in Edo state. Improved tourism infrastructure in Edo state.	Develop an interactive Tourism website portal as a marketing tool. • Involve Trip Advisor to popularize Edo tourism assets.		
	Festivals	Increased number of tourist visits to Edo state. Increase revenue generation from tourism in Edo state. Improved tourism infrastructure in Edo state.	Develop a register of annual festivals across the state and re-engineer them to be more tourist friendly.		
Environmental Sustainability	Waste Management & Sanitation	Achieve efficient waste disposal practices and increased public and private sanitation to achieve a clean Edo state.	Continuous publicity campaigns on electronic and print media.		
	Environmental Protection	Prevention of environmental degradation and expanding the threshold of potable water available to citizens			Develop carbon credit unit to report to governor or commissioner.
Economic Revolution	Entrepreneurship Development - –SME Development	Increased access by MSMEs to financial services leading to increased productivity of microenterprises and job creation	Creation of credible MSME database and an annual MSME expo championed by the Edo State chamber of commerce/SMEDAN.		Creation of Industrial hubs/clusters e.g., furniture parks, Igun street, mechanic village, ICT hub, innovation market place.
	Job Creation	Creation of at least 200,000 jobs in 4 years.	Develop Edo state job creation framework in line with the National Job Creation Strategy • Priority sector focus on agribusiness, extractive industry, ICT, etc.		

Pillar	Scope	Outcome	Initiative(s) - QW	Initiative(s) - ST	Initiative(s) - MLT
Institutional Reforms	Governance	Increased efficiency, improved revenue and reduced cost of governance.	<p>Develop an institutional framework to ensure regular and effective stakeholder engagement.</p> <p>Establish one call centre per senatorial district (linked to command & control centre).</p> <ul style="list-style-type: none"> • Launch interactive websites, and social media platforms. <p>h E-platform initiatives in conjunction with LGAs, Civil Society Organisations, etc.</p> <ul style="list-style-type: none"> • Digitalisation of registration of birth, deaths and marriages • Strengthen EDSG Open Data Portal and extend Coverage to LGAs • Launch mobile apps to enable citizens report security & infrastructure issues 	<p>Develop and implement a framework that utilises a shared service model to promote efficiency in governance by centralising key Back Office services.</p> <p>Use existing Oracle implementation to assist in centralizing the procurement and equipment maintenance services to MDAs.</p> <p>Strengthen and improve Edo Public Procurement Agency (EDPPA) and procurement processes.</p> <ul style="list-style-type: none"> • Conclude the recruitment process at EDPPA. • Complete all administrative set up at EDPPA. • Limit contractor registration & management to EDPPA only. • Implement Procure to Pay (P2P) module in Oracle Financials. 	
	Justice, Judiciary, Local Government and Rule of Law	Expedient and more efficient dispensation of justice		<p>Develop a compendium of the Laws of Edo State.</p> <p>Digitize the Justice Sector. Automate legal records and implement document management system.</p> <ul style="list-style-type: none"> • Create electronic records of criminals and criminal activities in the state. 	
	Public Safety & Security	A more secure and investment-friendly state		<p>Leverage technology e.g. CCTV Cameras. Develop an integrated approach to include a dedicated command and control centre.</p>	

ICT ECOSYSTEM LANDSCAPE: 2016 AND 2020

The ICT ecosystem in Edo State comprises the ministry, two core agencies and functionality within Edo Jobs under the Edo Innovates initiative to achieve state goals like improving government and governance services, driving youth innovation, and evidence-based decision and policy-making. Figures 2, 3 and 4 illustrate the ecosystem developments from 2016 to date.

ICT MDAs

Edo State’s ICT/digital landscape has evolved since the creation of the Information and Communication Technology Agency (ICTA) in 2012, backed by the Information and Communication Technology Agency (Amendment) Act, 2013 (see Figure 5). 2019 was a pivotal year in the Edo State ICT ecosystem with the establishment of a substantive ministry, the Ministry of Digital Economy, Science and Technology. In the same year, the Edo Youth initiative was conceived with the Edo Innovates initiative, highlighting the Government’s recognition of the digitally savvy youth population, high unemployment, and innovation-driven enterprises (IDEs). Figure 6 illustrates the 2020 landscape map. The dynamic and evolving nature of digital technologies resulted in further ecosystem developments (see Figure 7) and a new agency focused on digital governance and data management.

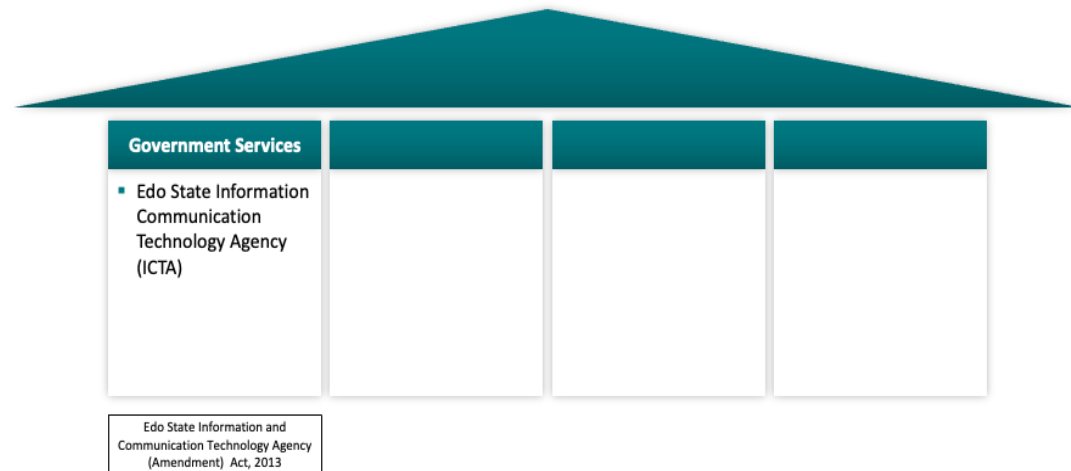


Figure 5: EDSG ICT landscape, 2016 (source: compiled by authors)

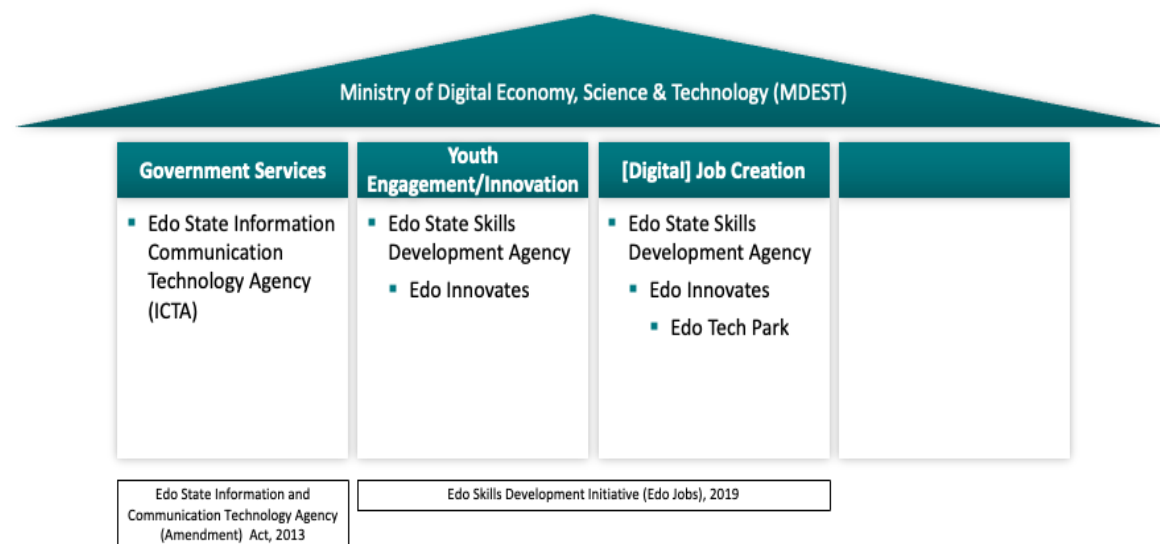


Figure 6: EDSG ICT landscape, 2020 (source: compiled by authors)

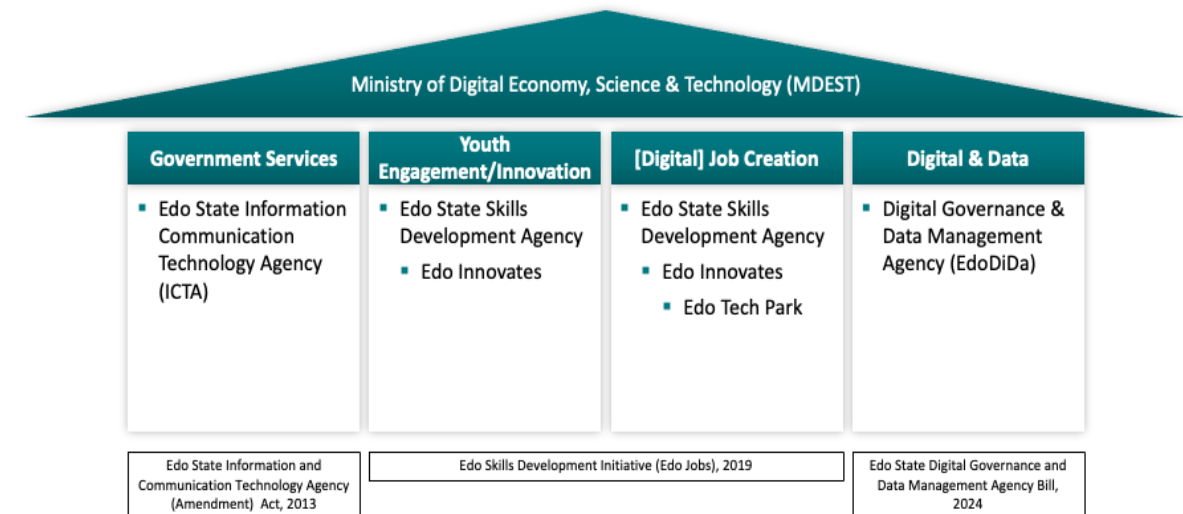


Figure 7: EDSG ICT landscape, 2024 (source: compiled by authors)

MDEST

The Ministry of Digital Economy, Science and Technology (MDEST) is the state's central government agency for science and technology initiatives, including transforming Edo State into a digital economy. The Ministry is the primary policy and advocacy organ for science, technology and innovation. Created in 2019, MDEST envisions “To create a digitally skilled Edo workforce and innovators producing world-class products and services to improve quality of life, grow and transform the economy of the State.” MDEST will achieve this vision by “Promoting Social-Economic Development in Edo State through applying science and technology to create value and prosperity for all. The MDEST mandate and objectives are presented in Figure 8) and Figure 9, respectively.

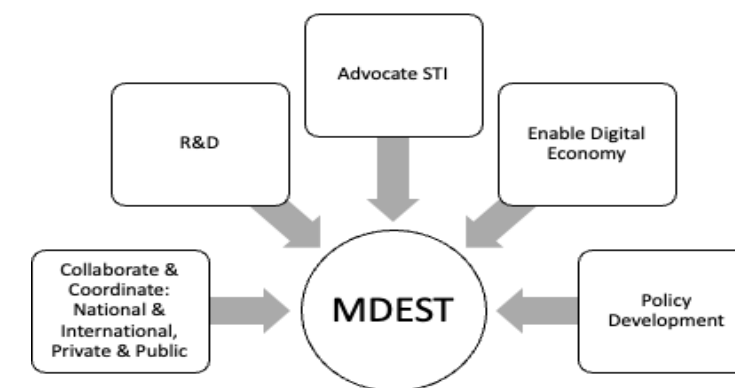


Figure 8: Ministry of Digital Economy, Science and Technology: Mandate (source: MDEST Transition Report)

Policy Planning Research & Statistics	Support the development, formulate, implement & monitor the strategic business plans as well as develop & review the MDA long-term strategy & departmental policies
Science & Technology Promotion	Supervise the teaching of quality Science Education in the State in collaboration with the Ministry of Education & coordinate Technical Vocational & Educational Training activities in technical colleges in collaboration with the Board of TVET
Biomedical, Food & Environmental Science & Technology	Promote a scientific-driven technology, research, and improve methods of building up and enhancing food, health and environmental issues in the State.
Renewable & Conventional Energy Technology	Geared to extensively research & develop technological ways to foster the advancement of renewable & conventional energy as well as profound solutions to other energy related issues.
Digital Economy	Ensures efficient and effective coordination, supervision and implementation of all digital economy related activities of the State.

Figure 9: Ministry of Digital Economy, Science and Technology: Goals (source: MDEST Transition Report)

ICTA

The Edo State Information and Technology Agency (ICTA) was established by the Edo State Information and Communication Technology Agency (Amendment) Act, 2013, to address the emerging digital trends and provide digital government services in the State. The Agency is primarily responsible for digitizing government services for optimal governance, reducing costs, and securing digital assets. ICTA’s vision is “To be the enabler for the full delivery of e-governance in Edo State.” It does this by “enabling responsiveness, effectiveness, and efficiency in the Edo State qualitative public service delivery. To serve as the pivot for transparency and accountability in managing available resources.”

The ICTA mandate and objectives are presented in Figure 10) and Figure 11, respectively.

The ICTA functions include service strategy and development, operations and corporate services. Unlike MDEST, which sets the landscape for the entire State, the ICTA’s focus is government and government services. The operating model illustrates that the ICTA develops and implements the State’s strategic ICT plan for government and government services. The model recognizes the critical assets, resources and capabilities required for optimal IT service delivery

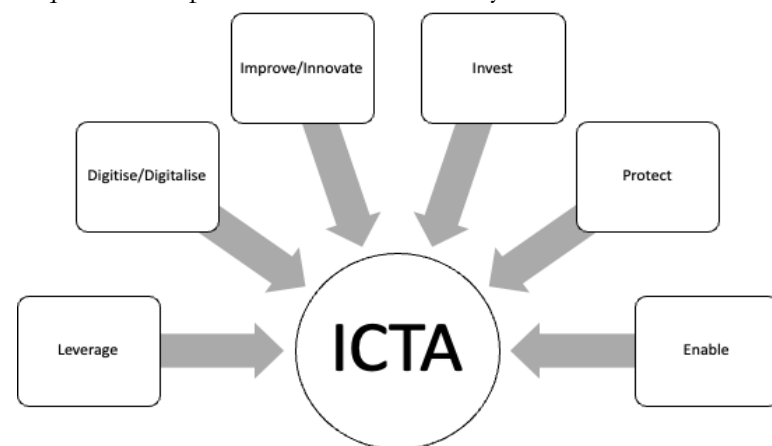


Figure 10: ICT Development Agency: Mandate (source: ICTA Transition Report)

Service Strategy & Development	Operations	Corporate Services
<ul style="list-style-type: none"> IT Strategy / Service Strategy Innovation/demand pipeline KPIs (variance, demand vs. capacity) Compliance with target architecture (e.g. # of apps, # of platforms) Architecture roadmap/standards Develop ICT strategies for ICT infrastructure, applications, security, sourcing, etc, aligned to business strategies Identify key initiatives (i.e. programmes and projects) that need to be undertaken to enable the business strategy 	<ul style="list-style-type: none"> Effective resolution of live service incidents Problem resolution Request fulfilment timeliness Access audit management Ongoing interoperability of all CIs within each version of the live environment Configuration & asset management process measures 	<ul style="list-style-type: none"> IT Spending as a percentage of Revenue per employee Percentage of discretionary spend Budget/forecast accuracy Regulatory compliance index Security compliance index Employee satisfaction index Employee attrition rate vs. target attrition rate for select employee groups Contracts managed under commercial management

Figure 11: ICT Development Agency: Functions (source: ICTA Transition Report)

Edo Innovates

Edo Innovates is an initiative within the Edo Jobs agency that seeks to raise an army of skilled IT professionals who can leverage the digital economy to innovate, create jobs, drive economic growth, and create new economic opportunities. The Initiative is leveraging the emerging digital startup ecosystem, high youth unemployment and other factors to provide decent and dignified work opportunities for the Edo Youth. Edo Innovates seeks “To empower Edo State's brightest minds and foster a culture of innovation that drives sustainable economic growth, technological advancement, and social prosperity.” The mission is to “Serve as an innovation centre producing highly skilled ICT talent in Edo State and enhancing access to jobs in the ICT sector.” The Edo Innovates mandate is presented in Figure 12).

Edo Innovates is based on a 3-phased operating model (see Figure 13) aligned with the lifecycle development of digital startups, from building the individual capacity and ecosystem to growing and scaling digital pathways. Some notable initiatives across these three stages have resulted in about \$800K seed funding grants to Edo Startups.

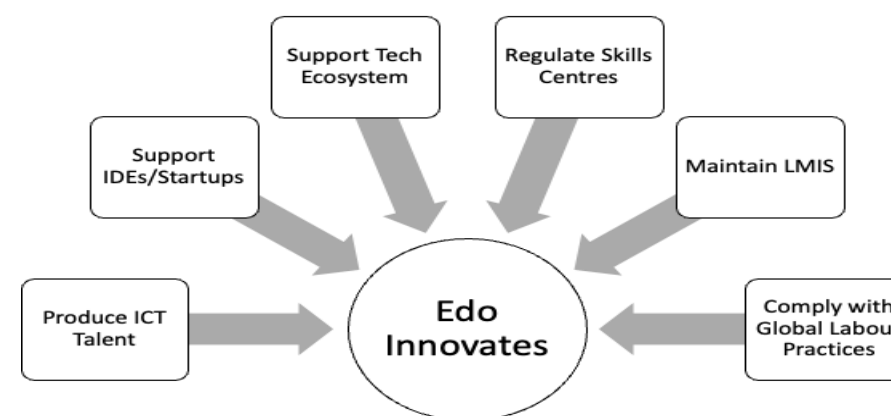


Figure 12: Edo Innovates: Mandate (source: Edo Innovates Transition Report)

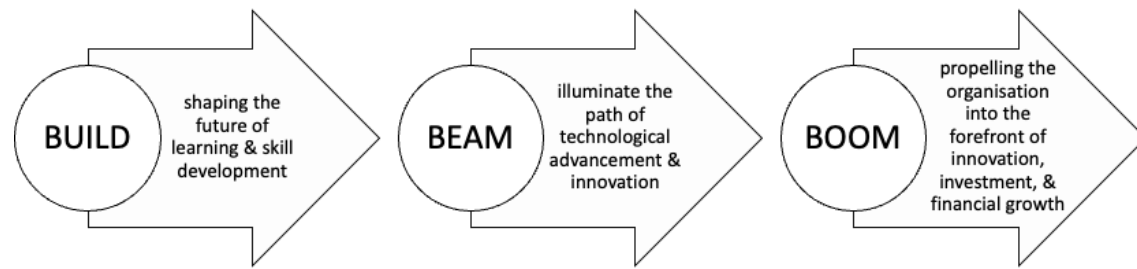


Figure 13: Edo Innovates: Operating model (source: Edo Innovates Transition Report)

DiDA

The Edo Digital and Data Agency (DiDA) is the most recent Agency established by the Edo State Digital Governance and Data Management Agency Bill 2024. The Agency is an output of the Digi Link Programme, conceived to be the overarching agency responsible for digital transformation, data management, and usage to drive evidence-based decision- and policy-making. The new agency seeks “To lead Edo’s digital transformation through accessible, effective, sustainable data and digital public services.” The mission is “To build sustainable digital and data capabilities in the Edo State Government to enable resilient policy-making and service delivery in Edo.” The DiDA mandate is presented in Figure 14).

The Agency seeks to deepen Edo’s investment in ICT and leverage data with the following broad objectives and guiding principles.

- Lead the development of prototype digital and data services in the State
- Establish standards for digital and data service delivery and ensure adherence to them
- Develop policies relating to digital public services, set strategies and coordinate activities for providing them
- Grow digital and data skills and capabilities within the Government
- Support the strengthening of the wider digital ecosystem

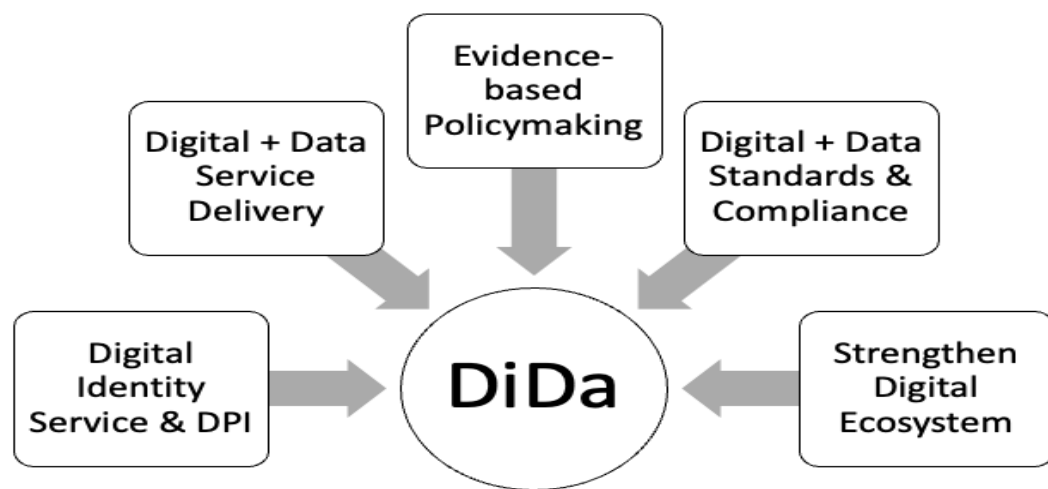


Figure 14: DiDA Innovates: Mandate (source: DiDA Transition Report)

MAJOR PROGRAMMES AND INITIATIVES

The major programmes and initiatives are presented in the subsequent sections and are organized by the ministry, department and agency (MDA).

Programmes, Projects & Strategies

Edo Technology Strategy (2020 - 2025) Plan

The Edo State Technology Strategy (2020 - 2025) Plan is envisioned to develop and grow a globally competitive digital economy enabled by technology to benefit Edo citizens by 2025. The strategic objectives of the plan include:

- Enable Economic Growth
- Innovate for Public Service Delivery
- Foster a Mindset of Change & Innovation
- Build the Foundation

With a focus on Government service delivery, the Strategy envisioned a future and digital Edo by 2025 as:

- A digital government that’s fit for the digital age
 - Increasing digital capability
 - Implementing modern infrastructure
 - Providing accountability
- A government that delivers better services
 - Listening to the customers and service improvement via customer feedback
 - Enabling Omnichannel Touchpoints
 - Breaking down the silos
- A government that’s easy to deal with
 - Personalised and convenient services
 - Unified services supporting key life stages and events
 - Trusted Digital identity for easy and secure
- A government that’s informed by data insights
 - Smart services that adapt to the data shared by citizen
 - Greater insight for better services
 - Trust and Transparency

The Plan also details specific use cases where the changes would be evident, such as having a baby, buying or registering land titles, starting a business, executing a procurement/contract or retiring, thus improving government-to-citizen (G2C), government-to-business (G2B) and government-to-employee (G2E) interactions.

Tech Transformation Programme

The Tech Transformation Program, an ICTA initiative, re-imagined how best EDSG can support its citizens and realize ‘Government 2.0.’— driven by enhancing/enabling the government-to-citizen social contract, efficiency/productivity, evidence-based policies/decision-making and a citizen-focus (human-centred). The programme sought to:

1. Bring government closer to the citizens
2. Drive efficient operations with capability aligned with growing citizen expectations
3. Ensure robust, responsible allocation of scarce resources using data-driven decision-making

Accessible Government	Informed/Smart Government	Service-oriented Government	Digital Government
<ul style="list-style-type: none"> Intuitive and convenient services Integrated services supporting needs and life events Digital identity for easy and secure access 	<ul style="list-style-type: none"> Smart services Greater insights for better services Trust and transparency 	<ul style="list-style-type: none"> Use of ICT delivers improved productivity and automation High quality government services that are easy to-use and can be linked to other services (interoperable) 	<ul style="list-style-type: none"> Expanding digital capability Developing modern infrastructure Providing accountability

Figure 15: Tech Transformation Plan: Priorities (source: Tech Transformation Plan Report)

Edo Digi Link Programme

The Digi Link programme started with a 12-week assessment of the landscape and the opportunities for Supporting and growing digital capability in Edo State. Using a modified version of the Harvard Kennedy School maturity model for digital capability, the program evaluated the State’s digital capability from within the government and the wider ecosystem.

The assessment dimensions include:

- Political and environmental support: The level of executive sponsorship of digital services; capacity of digital teams and services to build political capital; codified digital service standards.
- Delivery capability: The presence of digital delivery teams able to develop services. The government’s ability to adopt and use new tools, work in the open, and adopt an agile approach to iterating and launching services.
- Human-centered design and services: The extent to which user experience (UX) research, design and testing take place and are valuable and embedded in operations, products, and service management capabilities, and common design patterns.
- Workforce: skills and hiring: The presence of digital practitioners able to work on services, the strength of the digital talent pipeline, recruitment practices for digital roles, skills training and career development opportunities.
- Institutional capacity and sustainability: How information technology and digital services are given shape, scope, funded and procured, and the prioritisation and governance of digital service initiatives. How sustainable and embedded digital capabilities are or can be.
- Digital public infrastructure: The development and use of digital public infrastructure, including common platforms (e.g. for identity and payments), platform governance, data publishing, and data-sharing between departments.
- Wider digital ecosystem: How the broader ecosystem engages and collaborates on growing digital capability – for example, innovation labs, hubs, accelerators and civil society groups.
- Digital inclusion and gender equity: How well are the needs of people, specifically women, considered and supported by Edo State’s service infrastructure (or whether they’re excluded)? This includes the digital practitioner skills to develop and not just consume services.

The landscape report outlined measures to develop the government’s digital capability, resulting in a delivery-focused digital capability unit establishing the enabling components - policy, digital strategy, communications, talent and sustainability.



Figure 16: Digi Link Programme (source: Digi Link Programme Report)

Tech4Dev Interventions

In 2023, Tech4Dev developed several strategies we describe in subsequent paragraphs.

e-Government Action Plan and Implementation Strategy

The Edo State e-Government Action Plan and Implementation Strategy is a comprehensive framework to transform governance and public services by integrating digital technologies. While the plan acknowledges existing development by Edo State in e-government, it proposes a sustainable central e-government framework under the pillars of:

- Modernisation of Edo State’s Public administration
- Interoperability across MDAs and Platforms
- E-Democracy and Citizenship Empowerment
- Governance and Regulation

State-Inclusive Digital Economy Plan and Strategy Framework

The state-inclusive digital economy plan and strategy framework proffer a roadmap for Edo State’s vision of becoming a ‘Digital First’ state that leverages technology to drive sustainable development, enhance citizen services, and create new economic opportunities through an environment where the ease of doing business is second to none. The strategic priorities include boosting digital infrastructure, promoting entrepreneurship and innovation, bridging the digital divide, and improving public services through digital transformation anchored on development-enabled regulations.

Action Plan for Digital Jobs Creation and Right of Way Implementation

This document presents a playbook for digital job creation in Edo State while fostering innovation, empowering the youth, and driving state-wide economic activity and growth. The plan aims to create 500,000 jobs under 5 digital job archetypes - –TO/BPO, digital media, e-commerce, startup innovation, and smart manufacturing.

Platforms/Managed Services

This section presents the inventory of software applications and services supporting Edo State (see Table 3). EdoGov is the primary enterprise system supporting government services. The 14 modules of the EdoGov application are being used by about 55 officers, with an average memo response time being 48 hours.

Table 3: Inventory of platforms/managed services (source: ICTA Transition)

Governance/Business Processes	Admin/Productivity	Cybersecurity	IT Management
EGov	M-File	Checkpoint: email security	3cx
EDSG website	Office 365	Malwarebytes	Service desk
Oracle -payroll, HR and Financials	Kobo Collect	Duo security	Cloudfare
Residency ID		Faultyweb web application firewall	Unified access controller
Odoo (LGMS- Local government management system)		Biometrics application	
Headmaster Application			
Let's Mark Application			
Instructional Leadership Application			
Spotlight Application			
e-Quality Application			
EdoBEST@Home Online Application			
IBAS Application			
BEMIS Application			
Edo Revenue Administration System (ERAS)			
Benefit Management System (BMS)			
Edo State Health Insurance Management Software (E-INSURE)			
E-procurement			
DHIS platform (introduced by DiDA)			
Edo State Cooperative Registration App (ECORAP)			
Essential Drug Programme (EDP)			
E-revenue system (Sickle Cell Centre and Iguobazwa General Hospital)			
Electronic Medical Records (EMR)			
Smart health app			

EdoGov

Table 4: EdoGov modules (source: ICTA Transition Report)

Performance & Governance	Human Capital/People	Finance & Accounts	Office Productivity	Function-Specific	Admin
<ul style="list-style-type: none"> •Governor’s Review Manager •MDA Objective Setting & Performance Management 	<ul style="list-style-type: none"> •Leave •Grievance •Objective Setting & Performance Management •Learning & Development (Training) 	<ul style="list-style-type: none"> •[Fixed] Assets •Budget & Planning •Expense •Appropriation •Treasury Operations •Payroll •Requisition 	<ul style="list-style-type: none"> •Meeting Scheduling •Memos •Mail •General Requests 	<ul style="list-style-type: none"> •Facility Management •School Management •Legal [Case] Management •Digital ID •Inventory/Stores •Procurement 	<ul style="list-style-type: none"> •Global Admin Manager •Licensing •Reports & Analytics •Queries

DHIS2 Data Management Platform

The DHIS2 Platform is a health information management system that supports data collection, analysis, visualisation, and sharing. DHIS2 has been adapted to Edo State’s data management needs, training over 200 individuals across 13 MDAs with the skillsets to use data governance. The platform has been deployed across the education, health, and agriculture sectors.

Driving Policies

Since the ICTA launched in 2012, the State has developed policies to guide ICT governance and use. This section introduces the various policies, highlighting their role within the ICT ecosystem.

As the central policy organ, the Ministry has partnered with the Nigeria Economic Summit Group (NESG), Policy Innovation Centre (PIC), and Tech4Dev to adopt and implement the National Digital Economy Policy, focusing on four critical pillars for digital transformation. The focus policy thrusts include:

- Edo State Policy and Strategy on Digital Literacy
- Edo State Broadband Policy
- Edo State Science, Technology and Innovation Policy
- Edo State Digital Policy

In addition, domesticating and adopting national policies like the National Digital Economy Policy and Strategy (NDEPS) and National Science, Technology and Innovation Roadmap 2030 (NSTIR 2030) are under the Ministry’s purview.

Legislation

The legislation establishing the Edo State ICT Agency was enacted on April 4, 2012, with sections on the structure and composition, as well as detailing the broad functions of the Agency and funding mechanisms. In the 2013 amendment, minor changes were made to Section 4 (Composition) and Section 5 (Composition/Appointment).

The bill to establish the Edo State Digital Governance and Data Management Agency is in development and has yet to be enacted by the Edo State House of Assembly. The bill defines the governance, composition and functions, and funding mechanisms.

Edo State Digital Policy

The Edo State Digital Policy is an overarching document covering e-governance, human capital development and entrepreneurship, digital interface guidelines and gatekeeping systems.

E-Governance Policies

- **ICT Policy:** The Edo State ICT Policy seeks to modernise and improve the efficiency of services by defining the framework through which ICT services will be employed to derive social, infrastructure and economic benefits. The operating model strategies align with the EDSG 2016 strategy. As a critical enabler, the infrastructure layer focuses on the buildout of the Edo State data centre and the development of a fibreoptic ring/network within the state to enable broadband connectivity. The governance layer is about delivering effective government services; different service platforms will be deployed across critical sectors, like education, healthcare and agriculture, to form a public service informed by data. Collectively, seeking to:

- Reduce turn-around time and resource wastage in government activities. Ensure delivery of better and “easy to deal with” services.
- Integrate a user-centred approach in digital service delivery design and implementations.
- Enable public service delivery with omnichannel for residents » Create unified services that support key life stages.

The policy document also highlights cross-cutting issues that will be addressed holistically, such as digital public infrastructure (DPI), artificial intelligence (AI), data protection and privacy, etc.

- **Edo State e-Government Masterplan and Roadmap (eGMP):** The Edo State e-Government Masterplan and Roadmap (eGMP) is a vision and the building blocks for a state-led e-government strategy focused on the digital transformation of essential services as a whole government approach to delivering “an integrated government that provides responsive and transparent services.” The eGMP goals emphasise service orientation, use of data, and citizen engagement. Across the three domains of service-orientation, data-driven and open government, the eGMP promotes G2C, G2B, G2E and G2G interactions to drive efficiency, amongst other things.

- **E-Government Interoperability Framework (e-GIF):** The e-Government Interoperability Framework (e-GIF) determines the universal standards for accelerated digital integration of MDAs towards providing a single-entry point for accessing government-enabled services. The framework's thesis is that combining IT standardisation and process integration will lead to efficient public service delivery.

Human Capital Development and Entrepreneurship

- **Edo Digital Economy Policy Framework:** Edo State defines the Digital Economy as “An economy that aggregates ICT infrastructure, innovation policies & regulations and human capital in a digitally enabled environment to transform governance and service delivery, focusing on its comparative advantaged sectors (agriculture, services & industry) to drive global competitiveness and position Edo as a hub for talent and investments.” The Strategic Framework for the Edo State Digital Economy policy advances the Make Edo Great Again (MEGA) and SDP programmes across four pillars, redeveloped ICT adoption and use across critical sectors and enablers/drivers.
- **Edo State Outsourcing Strategy:** The Edo State Outsourcing strategy focuses on building capacity in IT-enabled services (ITES), business process outsourcing (BPO) and knowledge process outsourcing (KPO). The strategy lays the framework for creating 300,000 jobs by 2030. It positions the State as a digital outsourcing destination and a hub for reliable and cost-effective services across the governance, healthcare, manufacturing, IT and telecommunications sectors. The strategic imperatives are:
 - Developing a Comprehensive Policy Framework that Supports the Edo State Outsourcing Strategy
 - Investment in Infrastructure
 - Investment in Skill and Human Capital Development
 - Promotion and Marketing Strategy
 - Incentives and Support Programmes
 - Collaboration and Multi-Stakeholder Governance

Digital Interfacing

The digital interfacing section highlights guidelines for interfacing with other government services.

The Guidelines for Clearance of Information Technology Projects by Public Institutions sets out the framework for other MDAs' development and execution of ICT projects. The guidelines ensure a coordinated, standardised, and orderly approach to the deployment of IT systems by Public Institutions (PIs) in Edo State. Under the Guidelines, PIs are required to obtain clearance from the ICTA for their IT projects.

Likewise, the Guidelines for the Registration of ICT Service Providers to Public Institutions seeks to Ensure a coordinated, standardised, and orderly approach to the deployment of IT systems by Edo State Public Institutions (Pis).

The Guidelines for Local Content Development in ICT in the Edo State Public Sector presents a strategic approach to boost local content development in the State's ICT sector. The Guideline is designed to harness the potential of Edo State's ICT industry by promoting the use of locally developed hardware, software and services. This strategic initiative aims to upgrade the local ICT industry as a capital contributor to Edo State's digital development plans, which foster economic growth, innovation, and self-reliance.

The Guidelines for the Management of Personal Data by Public Institutions are a domestication of the National Data Protection Act of 2023, providing guidelines for regulating personal data by Edo State PIs.

Gatekeeping

- The Edo State Intellectual Property Guidance provides a framework to protect and effectively manage intellectual property within the state. The Government of Edo State acknowledges the role of intellectual property in promoting innovation-driven growth. It is committed to establishing the Intellectual Property Guidance to protect and effectively manage intellectual property assets within the State.
 - **Edo State Cybersecurity Strategy:** The Edo State Cybersecurity Strategy has a three-pronged strategic foundation – guiding principles, goals, and pillars – to enable a robust cybersecurity infrastructure in the State. The strategy chronicles the state of affairs, the cybersecurity goals and action plans, as captured in seven strategic pillars derived from the International Technology Union (ITU), National Cybersecurity Strategy Guide and the National Cybersecurity Policy and Strategy 2021, **all developed for Edo State.**

E-Governance	Human Capital Development and Entrepreneurship	Digital Interfacing	Gatekeeping
<ul style="list-style-type: none"> • Edo State ICT Policy • Edo State E-Government Masterplan and Roadmap • Edo State Interoperability Framework 	<ul style="list-style-type: none"> • Edo State Digital Economy Policy • Edo State Outsourcing Strategy 	<ul style="list-style-type: none"> • Guidelines for Clearance of Information Technology Projects by Public Institutions • Guidelines for Local Content Development in ICT in the Edo State Public Sector • Guidelines for the Management of Personal Data by Public Institutions • Guidelines for the Registrations of ICT Service Providers of Public Institutions 	<ul style="list-style-type: none"> • Intellectual Property • Edo State Cyber Security Strategy

Figure 17: Edo State Digital Policy (source: Edo State Digital Policy Report)

Digital Economy Needs Assessment and Policy Dialogue Report

This document seeks to support the MDEST, which is mandated to domesticate national policies. The report highlights the digitalization efforts of Edo State in alignment with the National Digital Economy Policy and Strategy (NDEPS) by aligning the strategic initiatives alongside NDEPS pillars (see Figure 18). Using evidence from a policy dialogue and needs assessment survey, teReport concludes with the following recommendations:

1. There is a need for a state-wide inclusive digital economy policy that guides the formation of policies for every MDA and alignment with the state-level inclusive digital economy policy, which must be well communicated to the general public.
2. There is a need to intensify efforts to provide digital infrastructure and digital skill training opportunities for persons with disabilities (PWDs), enabling them to take advantage of digital ecosystem opportunities.
3. The government needs to partner with private sector organisations leading digital transformation initiatives to ensure these initiatives are scaled up to meet citizens' digital skill needs.
4. The educational curricula must be reviewed across all educational cadres to improve students' digital skills. In addition, the Government should encourage digital literacy programmes in schools.
5. Stakeholder groups, including MDAs, CSOs, and the private sector, should be involved in the policy development lifecycle, from agenda setting to formation, implementation and evaluation. There is a need to monitor and evaluate projects in the state to track progress and provide an avenue for improving the policy-making process in Edo state.

6. In collaboration with the private sector, the government can support SMEs by providing funding and creating an enabling environment for tech startups and other technology-enabled businesses.
7. There should be an avenue for periodic revision of existing policies because technology is dynamic and constantly evolving. This must include a more comprehensive stakeholder network that is as inclusive as possible.
8. The government needs to establish a law that encourages using local and indigenous technological solutions.
9. Upgrade the skills of public sector employees to deliver on the Federal Government’s digital economy agenda in the state.

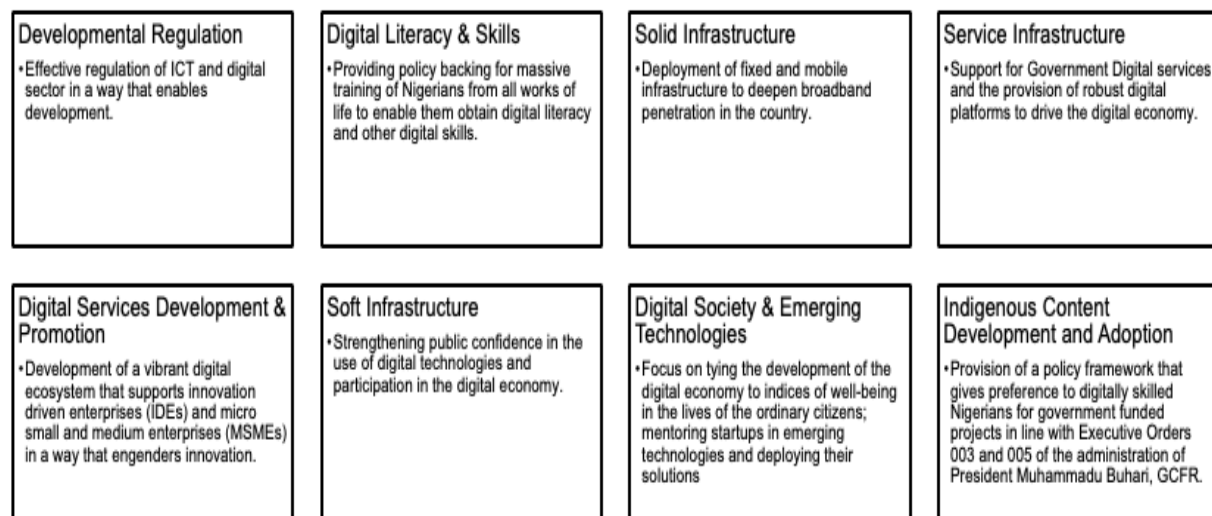


Figure 18: National Digital Economy Policy and Strategy Pillars (source: National Digital Economy Policy and Strategy (2020 – 2030))

MAJOR ACHIEVEMENTS AND STATUS OF ONGOING PROJECTS

Achievements and Outcomes

This section presents the achievements of the ICT/digital ecosystem by agency/programme and mandate. Figure 19 presents MDEST achievements, and Figure 20 lists ICTA achievements. Annex A details the network architecture and connectivity infrastructure deployed across Edo State PIs.

Table: ICTA project spend (2017 – date) (source: compiled from internal reports)

Project	Vendor	Award Date	CoC Date	Contract Value	Variation Value	Total Contract Sum	Comments
Supply of 3,000 Laptops	Warricks and Gennicks	8 Apr 2017	5 Apr 2017	₦1,323,000,000.00		₦1,323,000,000.00	No COC from the Agency
Technological Infrastructure Refresh	Trax International	5 May 2021	27 Apr 2021	₦2,497,866,422.20	₦590,758,815.66	₦3,088,625,237.86	COC Issued
Office 365 licence	Wragby	18 Jun 2023	9 Jun 2023	₦577,120,429.58	₦28,570,319.30	₦605,690,748.88	COC Issued
EdoGov Software subscription (Provision of Green Gov ERP Software for Ministries Extra Ministerial Departments and Agencies.)	Greenzone Technologies	23 Aug 2023	25 Jul 2023	₦1,751,040,000.00		₦1,751,040,000.00	COC Issued

MDEST

Collaborate & Coordinate	R&D	Advocate STI	DE Enablement	Policy
<ul style="list-style-type: none"> Build capacity of farmers on Feed Finishing techniques for ruminant animals (2022) Edo Leather B2B Summit & Fair (2023) Tech hub registry (2023) Solar panel installation capacity building (2023) 	<ul style="list-style-type: none"> Technology Needs Assessment (TNA) in rice production (2022) Use of Black Soldier Fly larvae as an alternative source of protein in feed formulation for aquaculture & poultry (2023) Use of solar technology (2023) 	<ul style="list-style-type: none"> Science, Technology & Innovation Exhibition (annual) Young Nigerian Scientist Presidential Award (annual) National Council on Science and Technology (NCST National Meeting (2017) National Science Quiz Competition (2018) International Day of Women and Girls in Science (2022) Science, Technology, & Innovation units (2023) 	<ul style="list-style-type: none"> Annual World Youth Skills Day (annual) Digital & Financial Literacy training for women (2023) Digital skills training for women & EDSG staff (2023) 	<ul style="list-style-type: none"> Policy on Science, Technology & Innovation (2022) Policy and Strategy on Digital Literacy (2022) NDEPS Domestication (2023) Edo State Digital Policy (2023)

Figure 19: MDEST achievements by mandate (source: MDEST Transition Report)

ICTA/Tech Transformation

Invest	Enable	Digitise/Digitalise	Protect	Improve
<ul style="list-style-type: none"> Fibre Ring across 18 LGAs Data Centre: storage upgrade, Tier III certification EDHA Connectivity EdoNet: EDSG WiFi - 21 Locations Staff Work tools (6000 devices) Infrastructure refresh 	<ul style="list-style-type: none"> EdoGov: LGA Staff, incl. Chairmen, Judiciary Staff Remote work capability Email & workflow tools IP Telephony 	<ul style="list-style-type: none"> EdoGov: 30+ modules 90% MFA tech adoption 99% paperless ecosystem 	<ul style="list-style-type: none"> Endpoint cybersecurity programme VPN Physical Safety: Command & Control Centre 	<ul style="list-style-type: none"> Migrated GIS, SUBEB & Web servers to Data Centre Website: 78 up and running 80% work tools available

Figure 20: ICTA/Tech Transformation achievements by mandate (source: Edo Technology Transformation Programme Report)

Project	Vendor	Award Date	CoC Date	Contract Value	Variation Value	Total Contract Sum	Comments
Network and Fibre Optics Infrastructure Deployment at Edo State College of Agriculture, Iguoriakhi (phase 1)	Multiskill and Airosh Global	4 Sep 2023	4 Sep 2023	₦170,789,000.00	₦120,335,397.00	₦291,124,397.00	COC Issued
Internet IP Access to EDSG, 18 LGA, 60 PHC and Free Wifi locations	Mainone Cable Company Nigeria	10 Oct 2023	4 Sep 2023	₦258,535,474.82		₦258,535,474.82	Still searching
Provision of connectivity to Block A Palm House complex (Renovation)	Multiskills	29 Dec 2023	14 Dec 2023	₦194,796,835.41		₦194,796,835.41	COC Issued
Purchase of IT equipment for the deployment of free WiFi in 4 tertiary institutions	Vestrinity Nigeria Limited	6 Mar 2024	5 Mar 2024	₦189,598,832.46		₦189,598,832.46	COC Issued
Annual Licence Renewal 210	Central Security and Clearing System (CSCS)	17 Apr 2024	4 Apr 2024	₦185,039,390.70		₦185,039,390.70	COC Issued
Annual Renewal of IT Security Solution	Vestrinity Nigeria Limited	17 Apr 2024	16 Apr 2024	₦721,909,989.71		₦721,909,989.71	COC Issued
Data Center Management and Network and Support	Greenzone Technologies	18 Apr 2024	17 Apr 2024	₦451,243,612.50		₦451,243,612.50	COC Issued
Deployment of Fibre Optics to 60 PHC and 6 Tertiary Institutions	Geniserve Limited	6 Jun 2024	3 Jun 2024	₦5,858,330,707.25		₦5,858,330,707.25	COC Issued
DR Colocation	Mainone Cable Company Nigeria	6 Jun 2024	5 Jun 2024	₦66,383,937.50		₦66,383,937.50	COC Issued
BCN Internet Link Back up to EDSG DC link	BCN	17 Jul 2024	16 Jul 2024	₦102,705,500.00		₦102,705,500.00	COC Issued
Purchase of IT equipment for the deployment of free WiFi phase 2	Vestrinity Nigeria Limited	19 Jul 2024	18 Jul 2024	₦196,925,161.35		₦196,925,161.35	COC Issued
Data Centre Tier 3 Certification	TOPTECH	27 Aug 2024	22 Aug 2024	₦261,238,437.50		₦261,238,437.50	COC Issued
Edonet Free WiFi to 23 Locations in Edo State	Geniserve Limited	28 Aug 2024	28 Aug 2024	₦196,670,334.10		₦196,670,334.10	COC Issued
Provision of Connectivity Equipment to the renovated House of Assembly Complex	ICTA			₦30,079,000.00		₦30,079,000.00	Breach of Procurement Process
Office 365 licence (2000 Stop gap Licence before new procurement)	Signal Alliance			₦195,303,123.08		₦195,303,123.08	COC Issued
Edonet Free WiFi Equipment/Electronics to 115 points in Benin City	Vestrinity Nigeria Limited	9 Sep 2024		₦557,390,295.00		₦557,390,295.00	COC Issued
Edonet Free WiFi last Miles Fiber to 115 Points and 55 Motor Parks in Edo State	Airosh Global Resources	9 Sep 2024		₦266,414,296.25		₦266,414,296.25	COC Issued

Edo Innovates

Edo Innovates leverages partners to develop and deliver the various training programmes that provide pathways in the BUILD stage of the operating model. Other strategic partners include Udacity, Work Your Data, IOM, EdoBits, Curators University, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Sterling Bank, LinkedIn Learn, Remote Base, Coven Works, Lonadek, and Aya-gigs. Edo Innovates' primary focus has been on capacity development/talent building, as highlighted in Table 5, Figure 21.

Produce	Support	Regulate	Comply	Maintain
<ul style="list-style-type: none"> • Built partnerships to develop talent • Innovation funding 	<ul style="list-style-type: none"> • Startup grants of \$800K provided 			

Figure 21: Edo Innovates achievements by mandate (source: Edo Innovates Transformation Report)

Table 5: Edo innovates training programmes (source: Edo Innovates Transition Report)

Programme	Duration	Partner	Reach	Post-Programme Pathway
Cloud Computing	3-months	AWS		Certification
Software development	6 months	Decagon		Job placement
Decagon On-Ramp	3-weeks	Decagon		
Supertechies		Udacity	1000	Gig work
Data science	8-weeks			
Power Platform	2-weeks	Microsoft		
Web development	3-months			
Children Coding Bootcamp	3-weeks			
Computer Appreciation (Introduction to Tech)	2-weeks	Tech4Dev		
Campus Tech Initiative			745	

Edo DiDA

As a budding agency, Edo DiDa's implementation and training of 400 on the DHIS2 platform makes it the agency with the highest number of DHIS-certified professionals in the world.

Status of ongoing projects

The status of the State’s strategic initiatives in the 2016 plan is presented in Table 6.

Table 6: Edo technology strategy implementation status (source: compiled by authors from internal sources)

Sector/Programme	Strategic Initiatives	RAG Status
AGRICULTURE: Agribusiness Shared Facility & Innovation Program	Establish a modern abattoir infrastructure for meat processing and packaging with technologies that extract different components of animal protection	
	Establish technologies that extract different components of animal protein as raw materials (hide, bones, blood, fats) for pharmaceutical and manufacturing sectors for different by-products (leathers, buttons, insulin, etc.)	
	Establish Shared Agric Processing Facility	
	Establish leasing of high-tech farming equipment	
	Deploy agribusiness big data and analytics technologies to support farmers	
	Create farmer clubs and incentives to attract young farmers	
	Deploy AgriTech solutions at Edo Agriculture Technical College	
	Onboard government Agric services on the omnichannel service touchpoint	
ARTS, CULTURE & TOURISM: Culture Promotion & Edo Tourism Destination Program	Deploy digital media to showcase the rich culture of Edo State	
	Develop a creative art economy to train local artists on 3D imaging software, digital arts	
	Promote local languages and culture among young generation in schools through e-learning platforms, gamification Edo languages	
	Design and build a world-class museum and tourist sites	
EDUCATION & LEARNING: World-class Innovative Education, eLearning Platform Program (EdoBest)	Design & enable integrated learning content on EdoBest platform, accessible via Tablets by students	
	Design and deploy e-learning content across EdoBest Platform and Civil Service System	
	Gamification of Learning in Civil Service for Personnel Learning Development	
	Awareness campaign on career-based technical education among young graduates	
	Design & setup adult learning centre using digital tools	
	Establish government staff training schools with digital technologies and collaborate with tertiary institutions	
	Establish a protocol for licensing teachers on bi-annually in collaboration with professional assessments and certification authority computer-based test platform	
HEALTH: Health Infrastructure Modernisation & Connected Health System Management Program	Modernise physical infrastructure across all primary and secondary health care centres	
	Implement shared and connected healthcare management system (diagnostic centre) by:	
	Interconnect all primary and secondary healthcare centres with fibre or radio communication	
	Enable Telemedicine Capability through digital channels	
	Use digital technologies to improve healthcare outcomes, e.g., mobile apps, online portal, chat utility	
	Deploy healthcare IT for operational and medicinal activities	
	Launch of Biotechnology & Research Park in partnership with leading Healthcare IT firms	

Sector/Programme	Strategic Initiatives	RAG Status
FINANCIAL SERVICES: Public Finance Environment Program	eProcurement System - Automates the whole purchase cycle until completion of the fee payment process	Green
	Automate and integrate the different business processes in the Public Finance Environment - Finance/Budget/Procurement/OAG	Orange
	Establish a Financial Technology Centre (FinTech Accelerator, Innovation Incubation) in Edo State and enhance the Edo State's position as an international center to test innovations	Green
	Implement & regulate open government data portal	White
	Implement EDSG Data Hubs - to monitor the achievement of the SDGs	White
	Establish State Bureau of Statistics to provide economic data and insights	Green
SPORTS & YOUTHS: Innovation, Skills & Capacity Building	Establish an innovation incubation hub where youths with innovative business ideas and solutions can realize their dreams	Green
ENVIRONMENT & SUSTAINABILITY: Smart Environment & Awareness Program	Smart Recycling Bins, Tracking & Billing	White
	Renewable and Clean Energy & Solar Park	White
	Edo Clean Water Initiative - Purification and Desalination of water for households & industries	Orange
	Integrated municipal and industrial water management smart lightening in all government buildings within the cities	White
	Smart traffic light and parking system for city mobility management	Orange
	Enable compliance and enforcement using digital channels for information on violators, sensitize public in policies and laws relating to environmental issues	White
TRANSPORT: Fleet City & Traffic Management Program	Design & build Fleet City, a "gated" satellite town with parking lots for trucks and other heavy-duty vehicles. The city will have site and service offerings for corporate fleet managers and facilities such spare parts sales, chalets, auto service centers, restaurants, financial services	Orange
SKILLS & WEALTH CREATION: Innovation, Skills & Capacity Building Program	Reskilling and upskilling civil servants' workforce with digital and soft skills	Orange
	Identify and sponsor creative individuals at an early stage	Orange
	Establish an innovative incubation hub to promote a culture of innovation & entrepreneurship	Orange
	Attract the best subnational, national and African talents to Edo State business environment and civil service	White
	Introduce innovation curricula to primary, secondary and tertiary institutions	White
	Launch innovation competition in primary, secondary, and tertiary institutions and civil service	Orange
	Launch civil service innovation hub at staff training school	White
	Train Edo's expanding youth on digital technologies, hands on technical, financial literacy programs & other soft skills	Orange
HOUSING & URBAN RENEWAL: Smart Government Program	Analytics and automation for Smart Urban	White
	Implement energy-efficient building management systems and auditory responsive lighting and heating in all government buildings	White
	Digitise land administration & assets - tagging of fixed & mobile assets	Green
	Create a one-stop approving system for planning permits	Orange
	Implement an e-Library and centralised knowledge repository	White

Sector/Programme	Strategic Initiatives	RAG Status
JUSTICE & REGULATION: Innovation, Skills & Capacity Building Program	Develop an innovation regulatory legal framework for an innovation-enabling environment	
	Implement Electronic Bail Information Management Systems (BIMS)	
SOCIAL DEVELOPMENT: Service Factory Program	Leverage omni-channel contact centre for gender-based violence prevention and response	
	Launch a gender & ethnic parity campaign leveraging digital media to sensitise individuals and promote a collaborative society	
	e-Register for social protection and hall of shame for rapists and domestic violence culprits	
MANUFACTURE & SERVICES: Innovation, Skills & Capacity Building Program	Capacity building in tech entrepreneurship & high-tech manufacturing equipment support	
	Investment awareness & campaign (Edo as Investment Destination)	
MINERALS, OIL & GAS: Capacity Building & Skill Program	Partnership with our majors to train young graduates for acquisition skills in mining processing, etc.	
	Awareness campaigns on mineral potential on Edo State, setup portal as an appendage of the EDSG website	
DIGITAL INFRASTRUCTURE: Smart Government Program	Digitisation - Automate government records	
	Smart infrastructure: sensors in energy, building and water infrastructure that enable better tracking and managing maintenance	
	Smart App – A one-stop-shop app that contains all the EDSG citizens’ government applications	
	Smart Cities - Leveraging new technology to make new cities more prosperous and sustainable	
	Smart digital identity (EdoGovID) platform for the creation of digital identity for online government services, including tax filing	
	Intelligent automation (EdoGov Platform) - Automate and share common services across MDAs	
	Digitalisation of cultural heritage and enable virtual cultural tours	
DIGITAL INFRASTRUCTURE: Service Factory Program	Implement Digital Invoicing - Electronic Invoicing System across all touchpoints	
	Implement Paperless government- enable the government to go completely paper-free	
	Implement an e-Procurement Marketplace - A simple, clear and fast procurement portal for Small & medium size enterprises to deliver innovative services to the government	
	Measures of 'customer satisfaction' 'r happiness' 'should be introduced as a continuous	
	Create a one-stop approval system for planning permits	
	Establish an adequate monitoring system to ensure adherence to planning design standards and procedures during construction	
	Implement Omnichannel Channel Service Delivery Platform USSD Omnichannel Contact Center (Deploy Citizen Relationship Management (CRM), multilingual VIR Self-service, Emails, Telephone &Social media channels) Mobile app (5mart App - – one-stop-shop app that contains all the EDSG citizens’ government applications) Online Portal	
	Enable public access on Omnichannel touchpoints for complaints management on rights violation	
	Drive awareness campaign leveraging digital media to raise awareness of legal knowledge and rights among the public	

Sector/Programme	Strategic Initiatives	RAG Status
	Onboard government Agric services on the Omnichannel service touchpoints - –or information sharing, enquiry and collaboration on farming opportunities in the State.	
	E-Register for Social Protection and Halt of Shame for Rapist and Domestic Violence culprit	
DIGITAL INFRASTRUCTURE: Platform Economy Program	Design and deploy cloud-based back-office services (subscription-based services) for SMEs	
	MySkill Platform - –learning platform for skill acquisition & capacity building for both civil servants and Edo Indigenes	
	Deploy a Farm Produce e-Procurement Marketplace- an independent farmers initiative that will enable collaboration, advisory services, exchange of value and access to global markets	
	Depoly Online education qualifications & certification using digital technologies - capacity building and learning in the Civil Service	
DIGITAL INFRASTRUCTURE: IT Infrastructure Transformation Program	Upgrade EDSG Data Center to tier 3Data Center	
	Implement Enterprise Service Bus- provides a centralised interconnectivity platform for eGovernment services	
	Deploy collaboration and communication infrastructure in al MDAs	
	Deploy broadband services across critical Infrastructure, e.g. State Farm Cluster, primary & secondary health centres, Learning Institutions (Primary to Tertiary), MDAs, Innovation hubs, Industrial Parks, Tourist destinations, Markets, etc.	
	Implement ISO 27001 and ISO 2230 certification of the EDSG Data Center	
DIGITAL INFRASTRUCTURE: Technology Governance & Cybersecurity Program	Define enterprise security architecture framework -security-by-design where technologies are designed from the ground up to be secure	
	Cybersecurity solution deployment- secure digital infrastructure and protect citizens from risk from new technology adoption	
	Implement a Security Operation Center-An operation centre, where citizens provide actionable security intelligence to government and security agencies	
	Big Data/Data Warehouse/ Data Analytics - Implement Data Integration and enable boundaryless information flow within government Ministries, departments & agencies	
	Create comprehensive local farmers portal (database) with requisite requirements to enable access to NIRSAL Microfinance Loans	

Table 7: ICTA Ongoing projects (source: compiled by authors from internal sources)

2024 Approved Sector Objective	2024 Approved Sector Budget	Activities/ Plan/ Task and Targets (April 2024)	Planned Budget (Q1 2024)	Task and Target Achievements (April 2024)	Expenditure (April 2024)	Remarks (Review/ challenges/ Reasons / Expectations)
Edogov ERP Implementation	₦900M	Expand implementation to Edo State House of Assembly	₦800M	Deployment to EDHA successful. Training and knowledge transfer on the application is ongoing	NIL	Knowledge transfer and support to ensure adoption continues
		Engage LGA's in Sensitization/Introductory Workshop ahead deployment across the 18 LGA	NIL	Engagement of LGA's in a Sensitization /Introductory Workshop completed with leaders and staff across the 18 LGA adequately represented	NIL	Plans are being finalised to commence deployment alongside Capacity Building Tours to ensure adoption

2024 Approved Sector Objective	2024 Approved Sector Budget	Activities/ Plan/ Task and Targets (April 2024)	Planned Budget (Q1 2024)	Task and Target Achievements (April 2024)	Expenditure (April 2024)	Remarks (Review/ challenges/ Reasons / Expectations)
Edogov ERP Implementation	₦900M	Monitor and Evaluate efficiency of usage of the E-gov ERP app across different MDA's. Create a feedback mechanism	₦800M	Survey deployed across the MDA's for feedback. Responses received and feedback analysed	NIL	Feedback received to form basis for updating the application going forward.
		Workshop for the E-gov team members to interrogate challenges and ensure sustainability of the Edogov APP	NIL	Workshop successful and issues addressed to be actioned in May	NIL	A follow up workshop to be held in July
Continuous provision of network infrastructure. Network deployment to EBS (Edo Broadcasting Services)/ Observer Newspaper	₦53.04M	Deploy LAN, WAN and wireless to EBS (Edo Broadcasting Services)/ Observer Newspaper	₦53.04M	completed	₦53.04M	
Continuous provision of network infrastructure. New Agricultural Hub	₦115.41M	Deploy LAN, WAN and wireless to ADP new building complex (Provision of Connectivity to the new Agricultural HUB)	₦115.41M			Deployment ongoing
Continuous provision of network infrastructure. (LAN, WAN, wireless)	₦170.79M	Network and Fibre Optics Infrastructure Deployment at Edo State College of Agriculture, IGUORIAKHI (phase 1)	₦170.79M	Deployment is 80% completed		Electricity is yet to be deployed there and this has delayed testing.
	₦148.98M	Deployment of Network connectivity infrastructure and LED screen with sound system to Old Water Board building.	₦148.98M	Network installation completed,		Installation of LED screen and sound system in progress
	₦292.85M	Deployment of Network infrastructure for the School of Health Technology	₦292.85M	Project Ongoing	₦292.85M	
Continuous provision of network infrastructure. (LAN, WAN, wireless)	₦194.8M	Provision of connectivity to Block A Palm House complex (Renovation)	₦194.8M	Wiring on all floors, Network Access and connection to EDSG Data Center		Work in progress ET of completion is end of May 2024
Fibre optic deployment to 18 LGAs HQs	₦4,014.43M	Fiber Optics Connectivity Deployment to all the 18 LGAs Offices for eGov Inclusion	₦4,014.43M	completed	₦3,211.54M	All the 18 LGAs are now on EdoGov and EDSG Network
Edo Website Development	₦231.38M	Edo Website Development (Upgrade)	₦231.38M	78 websites up, and running	₦115.69M	Next is the service Portal which is in progress
Deployment of free WiFi 's	₦46.39M	Deployment of Communication equipment to support of free WiFi in Seven Locations	₦46.39M	Deployment completed	₦46.39M	
Continuous provision of network infrastructure. (LAN, WAN, wireless)	₦140.63M	Supply And Installation/Deployment of Standard I.T Equipment and Internet Connectivity In Edo State Judiciary Complex				Ongoing

2024 Approved Sector Objective	2024 Approved Sector Budget	Activities/ Plan/ Task and Targets (April 2024)	Planned Budget (Q1 2024)	Task and Target Achievements (April 2024)	Expenditure (April 2024)	Remarks (Review/ challenges/ Reasons / Expectations)
Application License	₦613.69M	Renewal Microsoft Office M365 License	₦613.69M	License delivered for 2024 use.		Deployed
Application License	₦198.97M	Payment of 952 annual license for m-files starting	₦198.97M	License delivered for 2024 use.		Deployed
Edo State Digital Transformation Project (Public Health Centres PHC's and Pilot Schools) 60 PHCs		Trenching and ducting to commence across 50% of the 70 PHC's and Priority Pilot Schools	NIL	Trenching and ducting ongoing across 50% of the 60 PHC's.	NIL	Project to be completed in completed by Q2

KEY FINDINGS AND ANALYSIS

Key Findings

Edo State has significantly invested in its ICT/digital ecosystem and transformation aspirations.

SWOT

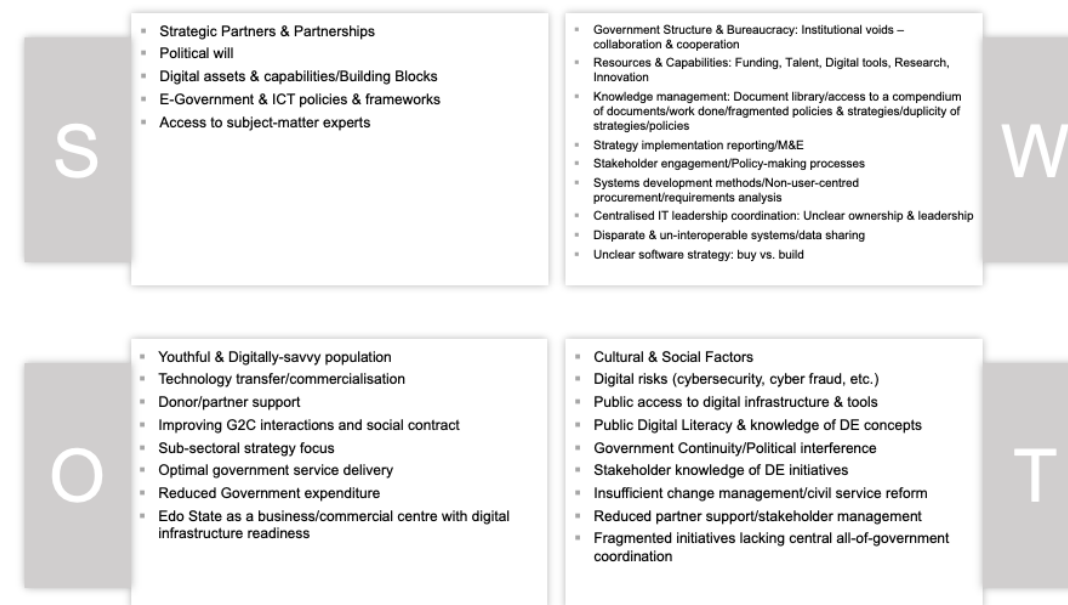


Figure 22: Edo ICT ecosystem SWOT (source: compiled by authors)

Strengths

Strategic Partners & Partnerships	Through the various initiatives, the State has built strategic partnerships with essential tech and development organisations.
Political will/Leadership	Based on the Governor's leadership, the political economy within the State has aligned with the Governor's vision across most arms of government.

Digital assets & capabilities/Building Blocks	The State has made significant investments and commitments to ICT/digital initiatives by promoting a digital-first mindset and commitments to the various PIs within the ecosystem.
E-Government & ICT policies & frameworks	The vast development of diverse policies to drive the digital ecosystem and promote e-government activities/initiatives.
Access to subject-matter experts (SMEs)	The quality of work by the State has attracted renowned SMEs.

Weaknesses

Government Structure & Bureaucracy: Institutional voids – collaboration & cooperation	The various structural, operational and people challenges with driving change in PIs
Resources & Capabilities: Funding, Talent, Digital tools, Research	The limited resources and capabilities for driving and sustaining ICT/digital projects are not limited to financial and human resources.
Knowledge management: Document library/access to a compendium of documents/work done/fragmented policies & strategies/duplicity of strategies/policies	There is an absence of a single source of truth, with knowledge and documents fragmented across agencies.
Strategy implementation reporting/M&E	Limited capacity for implementing strategic initiatives and limited monitoring and evaluation of the implementation progress. This is evident in the number of policies and strategies developed that have yet to be mainstreamed into practice.
Stakeholder engagement/Policy-making processes	Limited stakeholder and citizen engagements in policy development processes.
Systems development methods/Non-user-centred procurement/requirements analysis	While the Guidelines to support MDAs in their ICT project deployment have been drafted, the systems development lifecycle implementation is yet to be standardised.
Centralised IT leadership coordination: Unclear ownership & leadership	The central ownership and vision of the ICT/digital ecosystem results in duplication, lack of synergy, and the inability to leverage economies of scale and scope.
Disparate & un-interoperable systems/data sharing	The various fragmentation levels have resulted in the deployment of different systems without any recourse to a One-Government approach, making interoperability and data sharing challenging.
Unclear software strategy: buy vs. build	Lack of a high-level policy guideline to define the state's software acquisition strategy.

Opportunities

Youthful & Digitally-savvy population	The State boasts a young and digitally savvy population.
Technology transfer/commercialisation	The focus on innovation-driven enterprises (IDEs) presents an opportunity for the state to commercialise tech ventures.
Donor/partner support	The State's drive to develop a digital economy aligns with donor goals, providing funding to develop and deploy digital capabilities without stressing State funds.
Improving G2C interactions and social contract	The vision of transforming government services and making Edo a more prosperous State is yet to be actualised with G2C services.
Sub-sectoral strategy focus	Initial efforts in sectors like education, health, and agriculture demonstrate the significant benefits that can be realised using ICTs.
Optimal government service delivery	The possibility of building a service-oriented, data-driven government is an optimal outcome with using ICTs.

Reduced Government expenditure	The deployment and effective use of ICTs can reduce the cost of government services, enabling the redirection of limited government finances.
Edo State as a business/commercial centre with digital infrastructure readiness	Commercialising the digital infrastructure as a comparative advantage to business entities and promoting Edo as a 21 st -century hub.

Threats

Cultural & Social Factors	Traditional social and cultural norms towards ICTs can be a limiting factor vis-a-vis traditional norms and practices.
Public Digital Literacy & knowledge of DE concepts	Limited digital literacy and digital economy indicators reduce the understanding and usage of ICTs and ICT-based solutions and services.
Digital risks (cybersecurity, cyber fraud, etc.)	Low digital literacy makes consumers more vulnerable to digital risks that widen the digital trust gap.
Public access to digital infrastructure & tools	Access to digital infrastructure and tools is still relatively low because of know-how, device affordability, cost-to-use, basic literacy, etc.
Strategy Continuity/Political Interference	Digital transformation is a politically agnostic journey that Edo State has invested in; however, while the benefits are yet to be achieved, theories such as the diffusion of innovation theory support this evolution. Moreover, the state has the right building blocks, but continuity is essential due to the evolutionary nature of ICTs.
Stakeholder knowledge of DE initiatives	Building awards of DE and DE concepts across diverse stakeholder groups can limit the adoption of ICTs.
Insufficient change management/civil service reform	The lack of complimentary change management strategies that develop the nudges required for behavioural changes to adopt and use ICTs threatens ICT adoption and the digital-first mindset.
Reduced partner support/stakeholder management	Reducing or mismanaging stakeholders and partners can reduce funding and capability support for ICT initiatives.
Fragmented initiatives lacking central all-of-government coordination	Coordination of government ICT initiatives and vision.

Financial Performance

The budget performance charts for MDEST and ICTA, highlighted in Figure 23 and Figure 24, respectively, demonstrate sub-optimal performance with capital budget allocations, unlike recurrent budgetary spending. The difference between the capital allocations of MDEST and ICTA aligns with their mandates. ICTAs are responsible for designing and deploying the digital infrastructure (hard infrastructure), while MDEST is responsible for creating an enabling environment for digital, science and technological innovations.

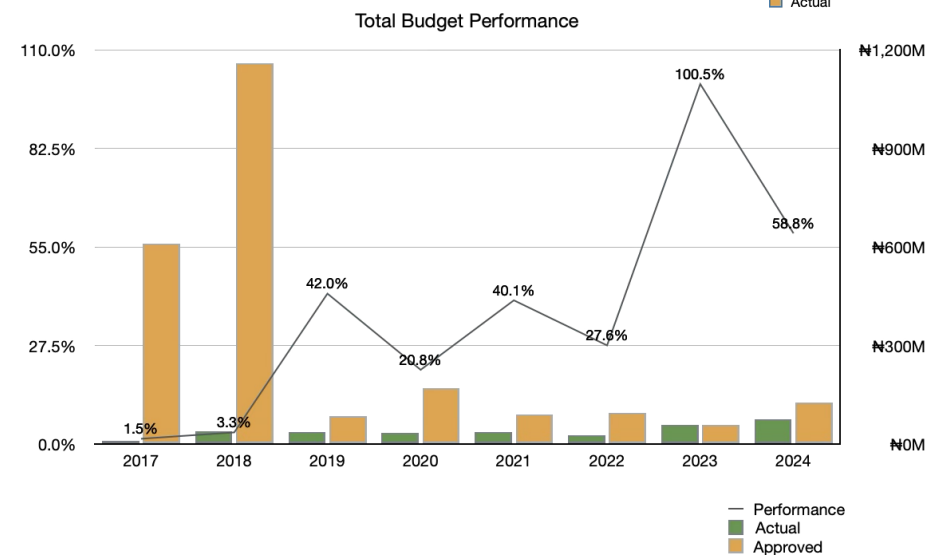
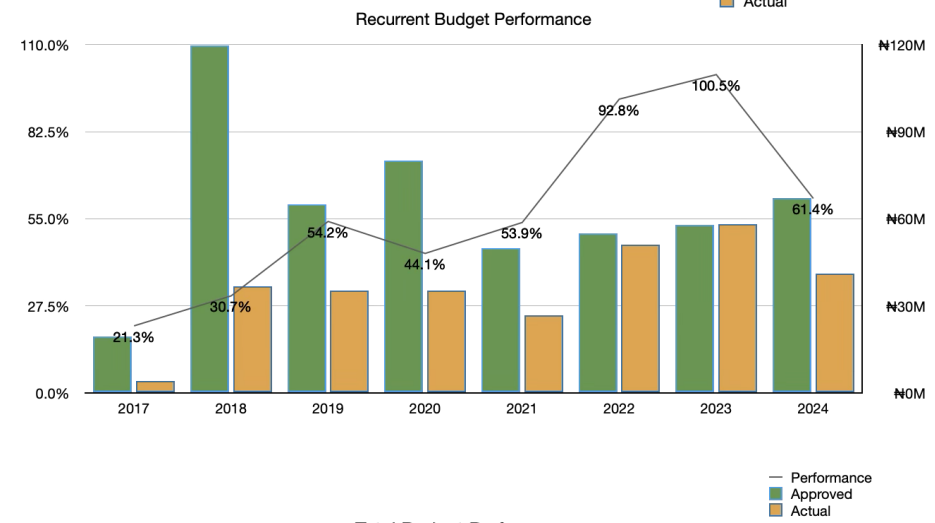
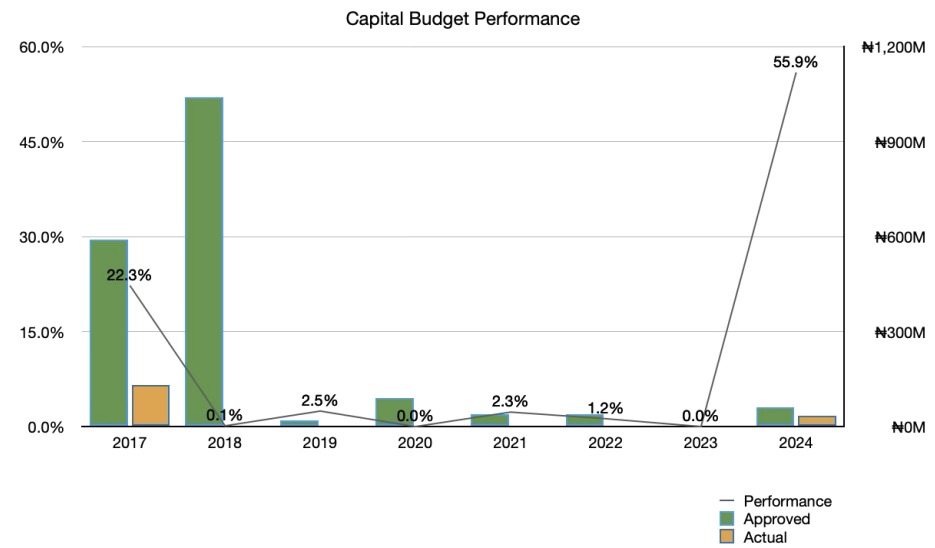


Figure 23: MDEST budget performance (2017 - 2024) (source: compiled by authors from internal reports)

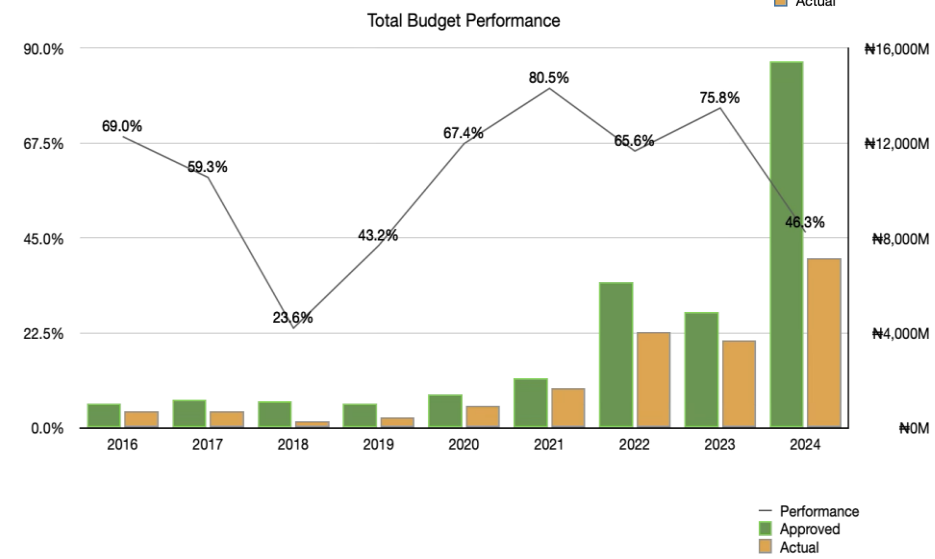
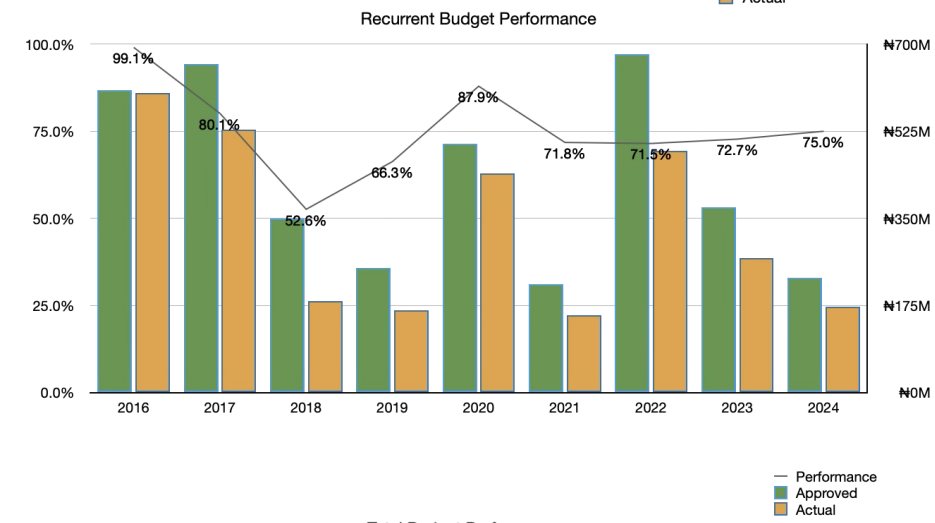
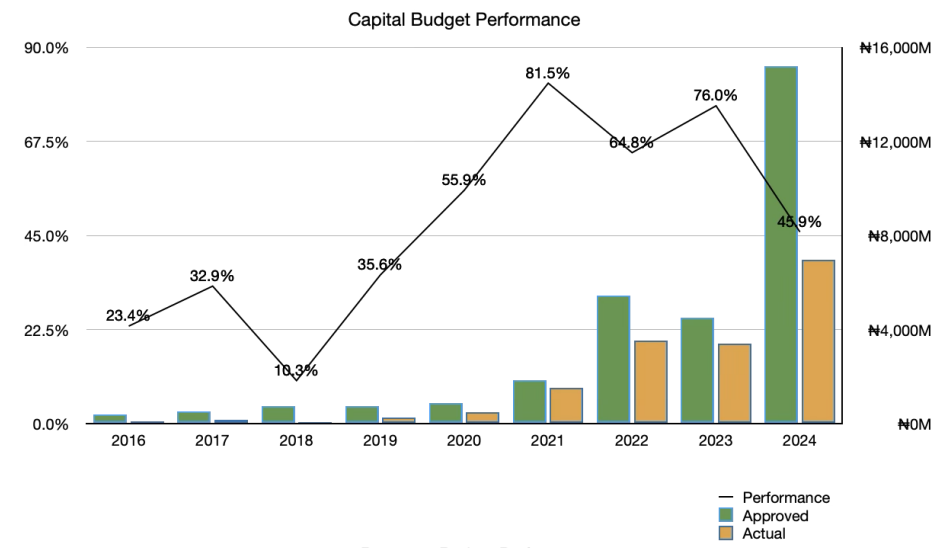


Figure 24: ICTA budget performance (2016 - 2024) (source: compiled by authors from internal reports)

Policy Analysis

Despite the plethora of digital policies (see Table 8), the most significant was the establishment of the Information Communication Technology Agency (ICTA), which serves as the central agency responsible for coordinating and implementing the state's ICT initiatives. The ICTA has implemented various e-government projects to streamline government processes, reduce bureaucracy, and improve transparency.

Policies

Table 8: Edo State Government policies (source: compiled by authors from internal reports)

Policy	Type	Year	Status	Effectiveness
Edo State Information and Communication Technology Agency (Amendment) Act, 2013	Legislation	2013	Active	Establishment of ICTA that has spearheaded e-government initiatives and programmes to drive digital transformation and improve governance.
Edo State Digital Governance and Data Management Agency	Legislation	2024	To be approved	N/A
Edo State Digital Policy		2024	To be approved	N/A
• Edo State ICT Policy	Policy			
• Edo State e-Government Masterplan and Roadmap (eGMP)	Roadmap			
• E-Government Interoperability Framework (e-GIF)	Framework			
• Edo Digital Economy Policy Framework	Framework			
• Edo State Outsourcing Strategy	Strategy			
• Guidelines for Clearance of Information Technology Projects by Public Institutions	Guidelines			
• Guidelines for the Registration of ICT Service Providers to Public Institutions	Guidelines			
• Guidelines for Local Content Development in ICT	Guidelines			
• Guidelines for the Management of Personal Data by Public Institutions	Guidelines			
• Edo State Intellectual Property Guidance	Guidelines			
• Edo State Cybersecurity Strategy	Strategy			
Technology Strategy	Strategy	2020		
e-Government Action Plan and Implementation Strategy	Strategy			
Edo State Policy and Strategy on Digital Literacy	Policy			
State-Inclusive Digital Economy Plan and Strategy Framework	Strategy			
Edo State Broadband Policy	Policy			Basis for Edo Digital Connect - provision of FoB across LGAs and free WiFi
Edo State Science, Technology and Innovation Policy	Policy			

Sustainability & Outlook

Social Contract

To what extent has Edo State transformed into a modern and progressive State where every citizen is empowered to live life in its fullness?

Edo's vision of deploying ICTs to renew her social contract with her citizens is still a work in progress with the correct fundamentals as highlighted in the Edo State ICT Policy (see Figure 25) that aligns with the six pillars of the State's strategy, promising social, infrastructure and economic outcomes. The key enablers of infrastructure, governance and technology are evidenced by investments in broadband connectivity, devices, the tier-3 data centre, Edo Tech Park, and many more.

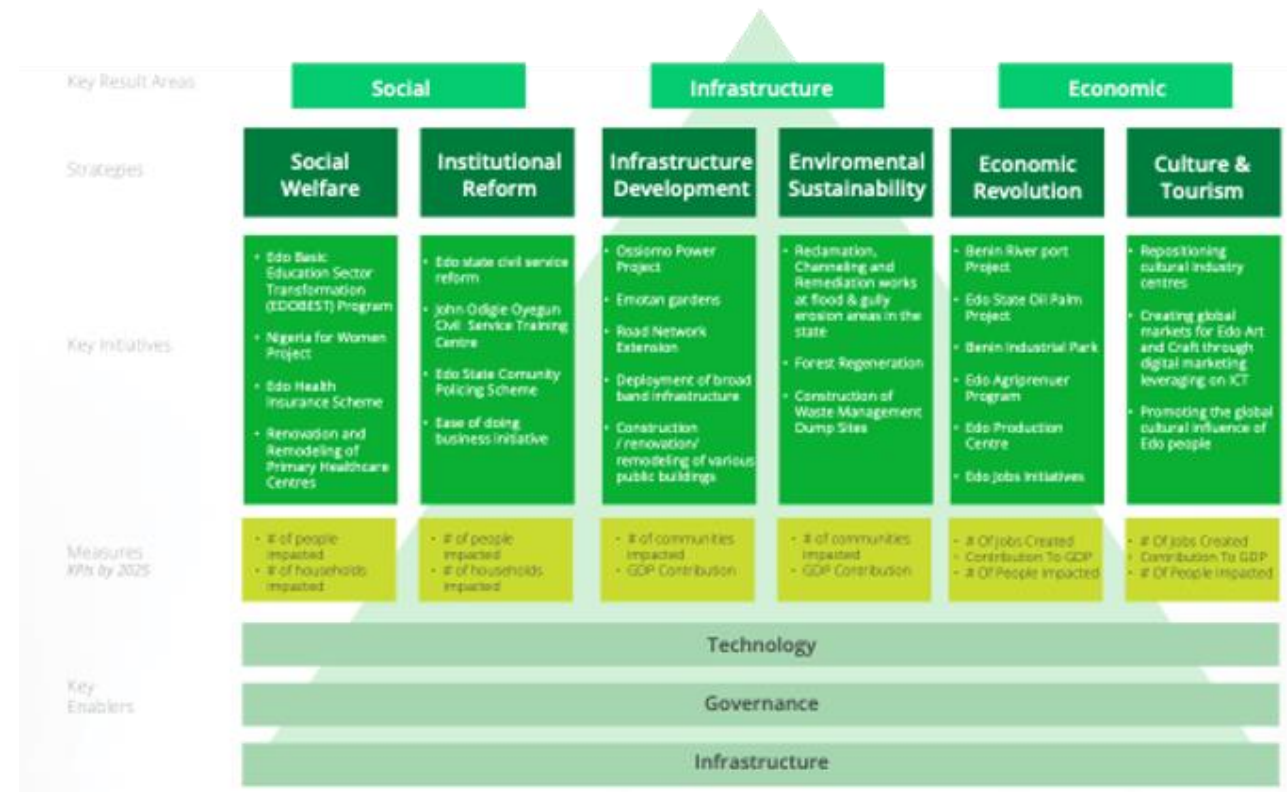


Figure 25: Edo State ICT policy framework (source: Edo State ICT Policy)

Strategic Alignment

To what extent has Edo State developed and grown a globally competitive digital economy enabled by technology to benefit Edo citizens?

Edo's vision of a globally competitive digital economy is yet to be developed because of the challenges highlighted in the SWOT (see Figure 22), especially talent management. Notwithstanding the initiative completion rates, the evidence highlights strategic alignment with the ICT ecosystem developments and the State's global vision; however, significant outreach and efforts are required to deliver the outcomes at the last mile.

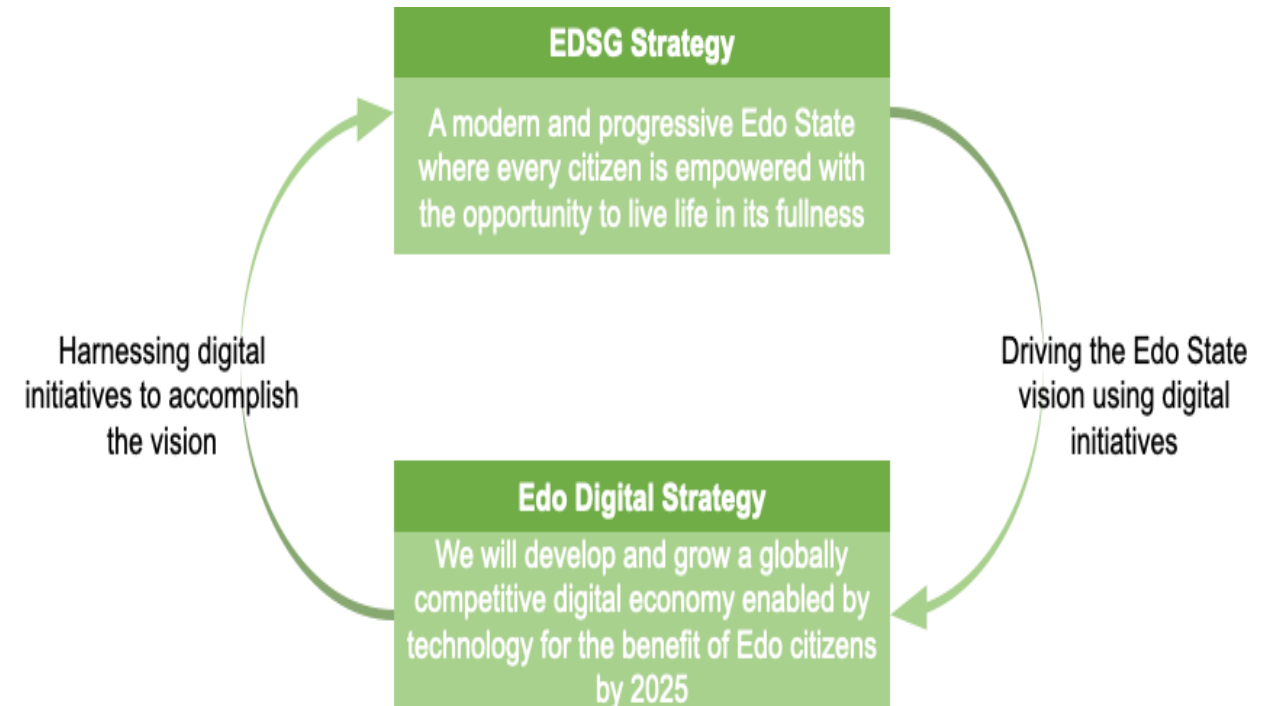


Figure 26: Edo State ICT alignment framework (source: compiled by authors)

SUMMARY, CONCLUSIONS AND RECOMMENDATIONS

Summary

This review highlights Edo State's ICT/Digital Ecosystem in Edo State, covering agencies, programmes/projects, policies, strategies, frameworks, guidelines and platforms. The digital focus areas addressed include infrastructure, e-government/digital services, innovation and entrepreneurship, digital/data governance, cybersecurity, digital inclusion and digital literacy.

The ICT/digital ecosystem presents opportunities and challenges in the State's transformation into a Digital Economy (see SWOT analysis). By embracing innovation, strengthening infrastructure, enhancing data governance, and promoting digital literacy, stakeholders (G2G, G2C, B2B, and C2C) can harness the full potential of the digital economy, ICT, and data governance to drive sustainable growth and societal progress.

Conclusion

With digital developments strongly aligned with the State strategy, the analysis shows that while Edo State has made significant strides in its digital transformation, more efforts are required to generate the benefits of ICT by enhancing digital capabilities statewide. The continuity of these initiatives will truly make Edo State more prosperous.

Recommendations and Critical Success Factors

In summary, transforming Edo into a more prosperous state is achievable. The State can enhance its socio-economic development indicators by harnessing and leveraging existing digital assets across critical sectors, including health, agriculture and education. Figure 27 summarises our recommendations.

	Strengths	Weaknesses
Opportunities	<ul style="list-style-type: none"> Foster stakeholder relationships – donors and private sector service providers. Deepen pathways to achieving the vision of a more prosperous Edo State – G2C, G2B, G2E. Develop an M&E “accountability” framework with KPIs Establish clear pathways for IDEs, actively monitoring progress Develop sectoral strategies (health, education, agriculture) that show positive outcomes and transformative capabilities of ICTs 	<ul style="list-style-type: none"> Reorganise the ICT ecosystem: adopt systems-level thinking and ICT value chain model, focusing on value delivery and systems that promote data sharing and interoperability. Establish ICT centres of excellence in procurement, risk management, cybersecurity, project management, etc. Commercialise Edo’s digital infrastructure for business entities. Build talent and capacity, attract, develop and retain digital mindsets.
Threats	<ul style="list-style-type: none"> Mainstream digital building blocks with civil service reform include enhancing digital and DE competencies. Build digital advocacy campaigns that enlighten Edo indigenes about online safety. Establish Office of the Chief Information Officer (CIO) with all-of-government outlook. 	<ul style="list-style-type: none"> Knowledge management: develop documentation and knowledge transfer standards that support continuity. Establish an ICT/digital PMO or service delivery unit that oversees the design and implementation of ICT services and projects, separating implementations from operations. Citizen-engagement: adopt a human-centered approach to policy development

Figure 27: SWOT Strategies (source: compiled by authors)

ACRONYMS AND ANNEXURES

Acronyms

AI	<i>Artificial intelligence</i>
BPO	<i>Business process outsources</i>
CoC	<i>Certificate of completion</i>
DE	<i>Digital economy</i>
DiDa	<i>Digital and Data Agency</i>
DPI	<i>Digital public infrastructure</i>
e-GIF	<i>E-Government Interoperability Framework</i>
EDSG	<i>Edo State Government</i>
eGMP	<i>e-Government Masterplan and Roadmap</i>
G2B	<i>Government-to-business</i>
G2C	<i>Government-to-citizen</i>
G2E	<i>Government-to-employee</i>
G2G	<i>Government-to-government</i>
ICT	<i>Information and Communication Technology</i>
ICTA	<i>Information and Communication Technology Agency</i>

IDE	<i>Innovation-driven enterprise</i>
ISO	<i>International Standards Organisation</i>
ITES	<i>IT-enabled services</i>
ITO	<i>Information technology outsourcing</i>
KPO	<i>Knowledge process outsourcing</i>
MDA	<i>Ministry, department and agency</i>
MDEST	<i>Ministry of Digital Economy, Science and Technology</i>
MEGA	<i>Make Edo Great Again</i>
MSME	<i>Micro, small and medium enterprise</i>
NDEPS	<i>National Digital Economy Policy and Strategy</i>
OEM	<i>Original Equipment Manufacturers</i>
PI	<i>Public institution</i>
PWD	<i>Persons with disabilities</i>
R&D	<i>Research and development</i>
RAG	<i>Red, amber, green</i>
STI	<i>Science, Technology & Innovation</i>
SWOT	<i>Strengths, weaknesses, opportunities, threats</i>
TVET	<i>Technical Vocational & Educational Training</i>
UX	<i>User experience</i>

Annex A

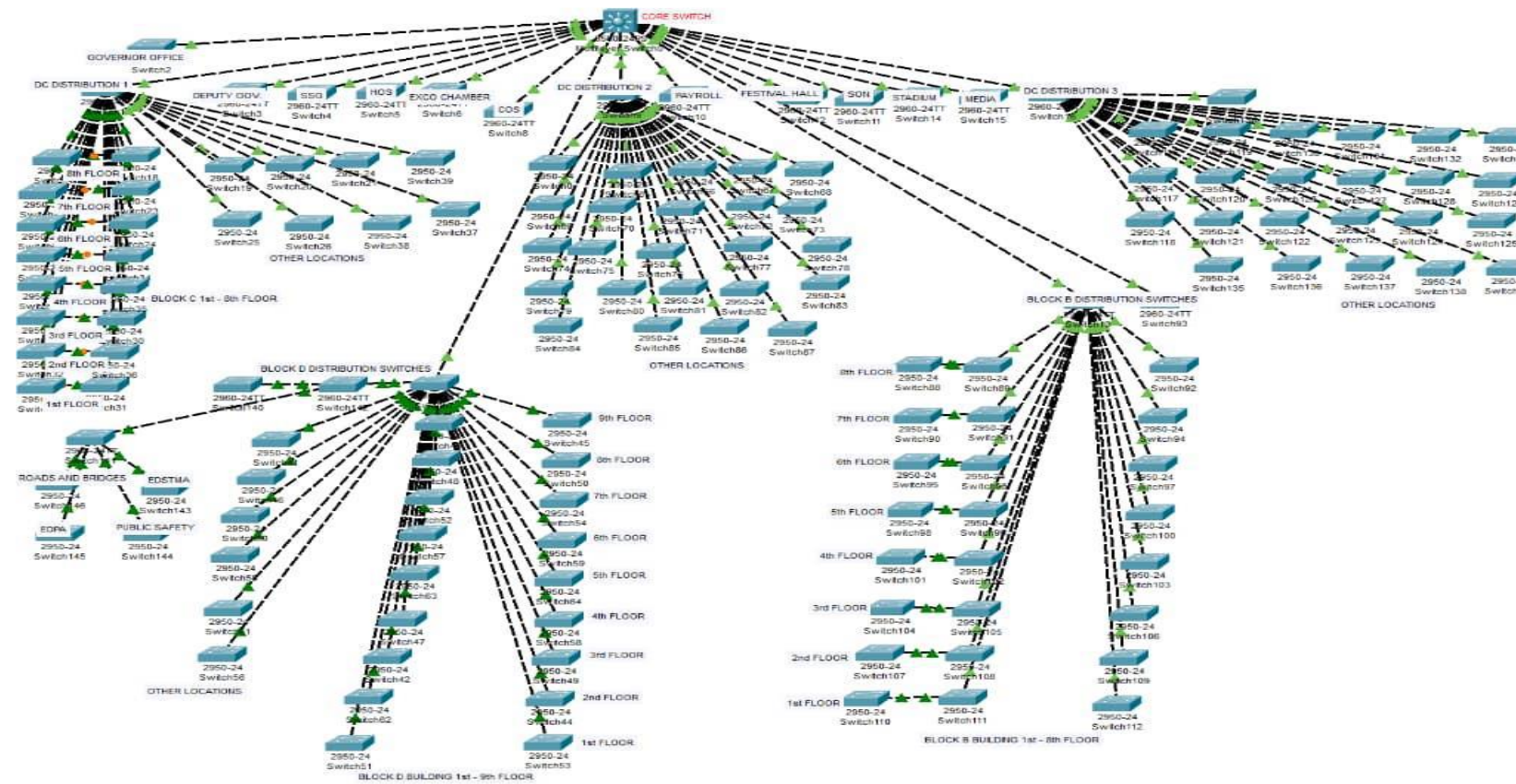


Figure: As-built network infrastructure diagram SWOT (source: internal reports)

Table: Connected network locations (source: compiled from internal reports)

NO	LOCATION	STATUS
1	PUBLIC PRIVATE PARTNERSHIP OFFICE	Completed
2	MINISTRY WATER RESOURCE	Completed
3	CIVIL SERVICE COMMISSION	Completed
4	CIVIL SERVICE COMMISSION	Completed
5	PERM. SEC. ROAD AND BRIDGES	Completed
6	FADAMA	Completed
7	WASTE MANAGEMENT BOARD	Completed
8	ADP	Completed
9	RAAMP	Completed

10	LIFE ND	Completed
11	MINISTRY OF TRANSPORT	Completed
12	SPORT COMMISSION - 1	Completed
13	SPORT COMMISSION - 2	Completed
14	SPORT COMMISSION - 3	Completed
15	SPORT COMMISSION	Completed
16	OFFICE OF THE GOVERNOR - 1	Completed
17	OFFICE OF THE GOVERNOR - 2	Completed
18	OFFICE OF THE DEPUTY GOVERNOR -1	Completed
19	SA MEDIA	Completed
20	ICTA -1	Completed
21	ICTA -2	Completed
22	ICTA -3	Completed
23	CENTRAL ADMIN - 1	Completed
24	CENTRAL ADMIN - 2	Completed
25	CENTRAL ADMIN	Completed
26	EXCO CHAMBER -1	Completed
27	ECONOMIC TEAM -1	Completed
28	CABINET -1	Completed
29	GOVERNOR'S OFFICE	Completed
30	SPORT COMMISSION 5	Completed
31	SPORT COMMISSION 6	Completed
32	SPORT COMMISSION 7	Completed
33	ICTA -4	Completed
34	ICTA -5	Completed
35	FIRST LADY	Completed
36	FESTIVAL HALL	Completed
37	TRAFFIC MANAGEMENT AGENCY	Completed
38	TRAFFIC MANAGEMENT AGENCY	Completed
39	EDSTMA-01	Completed
40	ROAD AND BRIDGES	Completed

41	PUBLIC SAFETY	Completed
42	SDG	Completed
43	STRUWASA	Completed
44	MUSLIM PRIGRIM	Completed
45	ESIPO-GF	Completed
46	ROAD AND BRIDGES COMMISSONER	Completed
47	CREATIVE HUB01 (BENDEL NEWSPAPER)	Completed
48	CREATIVE HUB02 (BENDEL NEWSPAPER)	Completed
49	CREATIVE HUB03 (BENDEL NEWSPAPER)	Completed
50	URBAN WATER COOPERATION	Completed
51	EDO STATE PROPERTY DEV. AGENCY	Completed
52	JUSTICE	Completed
53	LOCAL GOVT. PENSION BEREAU	Completed
54	STATE PENSION BEREAU	Completed
55	SECRETARY TO THE STATE GOVERNMENT - 1	Completed
56	SECRETARY TO THE STATE GOVERNMENT - 2	Completed
57	OFFICE OF THE HEAD OF SERVICE - 1	Completed
58	OFFICE OF THE HEAD OF SERVICE - 2	Completed
59	OFFICE OF THE CHIEF OF STAFF - 1	Completed
60	PHYSICAL PLANNING	Completed
61	BLOCK D COMS ROOM - FIRST FLOOR	Completed
62	PROCUREMENT OFFICE – EIGHTH FLOOR -1	Completed
63	EDHIS - EIGHTH FLOOR - 2	Completed
64	PAYROLL OFFICE -1	Completed
65	EDHIS - 2	Completed
66	ICT - 6	Completed
67	ICT - 7	Completed
68	MINISTRY OF HEALTH – 1 SECOND FLOOR	Completed
69	MINISTRY OF HEALTH - 2 THIRD FLOOR	Completed
70	AUDITOR GENERAL LGA	Completed
71	EDOSEMA	Completed

72	ESTABLISHMENT	Completed
73	DATA CENTRE	Completed
74	BLOCK D	Completed
75	BLOCK D	Completed
76	BLOCK D	Completed
77	BLOCK D	Completed
78	BLOCK D	Completed
79	BLOCK D	Completed
80	DATA CENTRE	Completed
81	SPORT COMMISSION	Completed
82	BLOCK D	Completed

ICT i: INFORMATION COMMUNICATION TECHNOLOGY AGENCY (ICTA)

BACKGROUND

The Information Communication Technology Agency (ICTA) as an enabler of technology for government business processes has the following mandates:

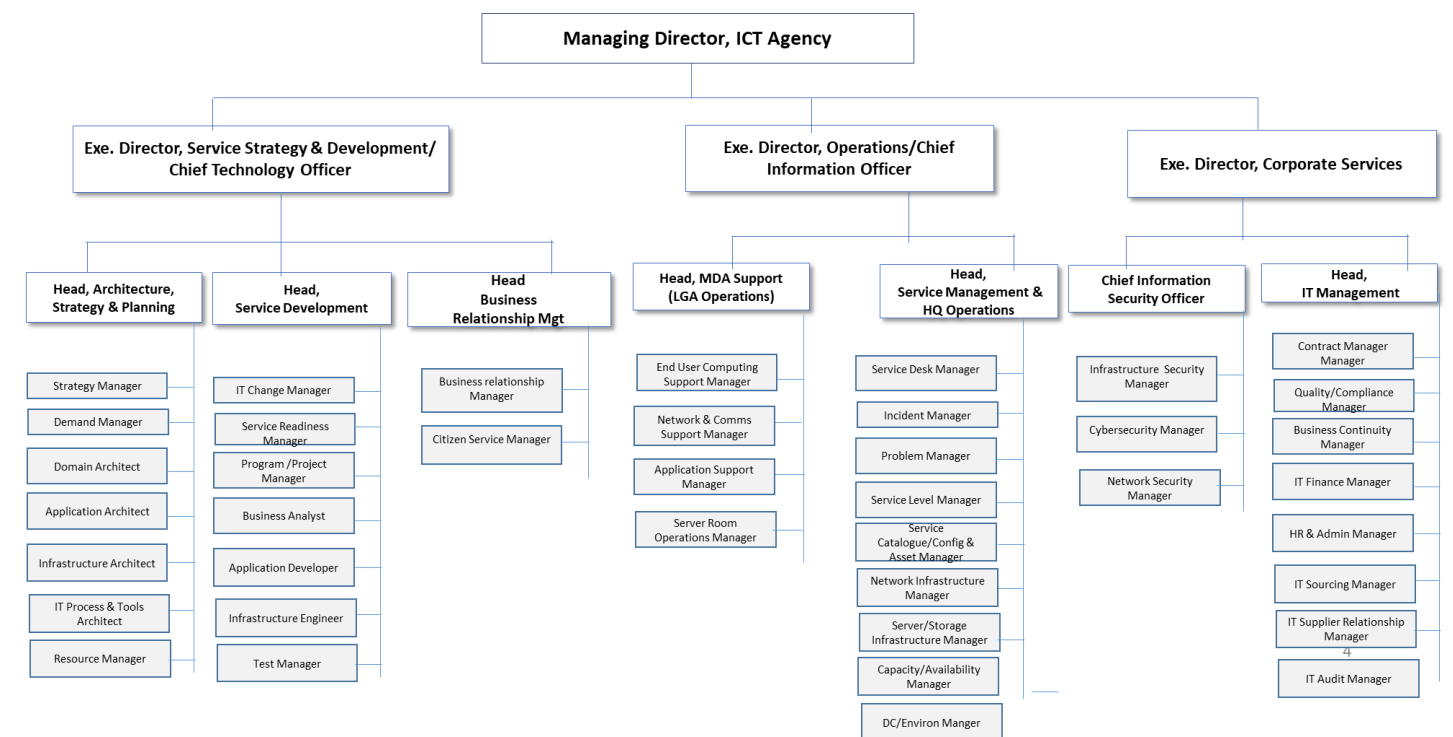
- Leverage technology to break down barriers, eliminate silos and increase communication between the MDAs and the citizens they serve.
- Automate Government workflow processes to achieve efficiency in service delivery.
- Consistently improve user experience and reliability of government’s technology infrastructure.
- Invest in technology related projects to optimize government processes for better service delivery to the citizens of Edo.
- Continuously improve technology service delivery across quarters of government.
- Protect and monitor government infrastructure assets.
- Build innovative capabilities across the various MDAs.

STATEMENTS

MISSION: To enable responsiveness, effectiveness, and efficiency in the Edo State qualitative public service delivery. To serve as the pivot for transparency and accountability in the management of available resources.

VISION: To be the enabler for the full delivery of e-governance in Edo State.

ICTA ORGANOGRAM



KEY PERSONNEL

Managing Director – Goodluck Igbiniedion

Exe. Director, Service Strategy & Development/ Chief Technology Officer

- Head, Architecture, Strategy & Planning
- Head, Service Development
- Head, Business Relationship Management

Exe. Director, Operations/Chief Information Officer

- Head, MDA Support (LGA Operations)
- Head, Service Management & HQ Operations

Exe. Director, Corporate Services Directorate

- Chief Information Security Officer
- Head, IT Management

KEY ACTIVITIES BY EACH DEPARTMENT

Service Strategy & Development Directorate.

- Currency/completeness of IT Strategy / Service Strategy / Annual Plan
- Innovation/demand pipeline KPIs (variance, demand vs. capacity)
- Compliance with target architecture (e.g. # of apps, # of platforms)
- Currency/completeness of Architecture roadmap/standards
- Timelines to develop ICT strategies for ICT infrastructure, applications, security, sourcing, etc. aligned to business strategies
- Timelines identify key initiatives (i.e. programmes and projects) that need to be undertaken to enable the business strategy

Operations Directorate.

- Effective resolution of live service incidents in line with contractual commitments
- Problem resolution in line with contracted service levels
- Request fulfillment timeliness
- Access audit management
- Ongoing interoperability of all CIs within each version of the live environment
- Configuration & asset management process measures

Corporate Services Directorate.

- IT Spending as a percentage of Revenue and/or per employee
- Percentage of discretionary spend
- Budget/forecast accuracy
- Regulatory compliance index
- Security compliance index
- Employee satisfaction index
- Employee attrition rate vs. target attrition rate for select employee groups
- Contracts managed under commercial management

- Network and Fibre Optics Infrastructure Deployment at Edo State College of Agriculture, IGUORIAKHI (phase 1)
- Deployment of Network infrastructure for the School of Health Technology
- Edo Website Development/Edo Service Portal (Upgrade)
- Edo Resident Smart Digital Identity (EdogovID)
- Deployment of Communication equipment to support of free WiFi in Seven Locations
- Fiber links are deployed to selected 60 PHC locations across the 3 senatorial districts
- EdoNet, a project that aims to provide complimentary Wi-Fi in public spaces across the entire state,
- Network and Fibre Optics Infrastructure Deployment at Edo State College of Agriculture, IGUORIAKHI (phase 1)
- Deployment LED screen to Old Water Board building.
- Deployment of Network infrastructure for the School of Health Technology
- Edo Resident Smart Digital Identity (EdogovID)
- Edo Website Development/Edo Service Portal (Upgrade)
- Deployment of Communication equipment to support of free WiFi in Seven Locations
- Fiber links are deployed to selected 60 PHC locations across the 3 senatorial districts

KEY TRENDS AND PATTERNS

ACHIEVEMENTS

2016

2017-2018

2024

- Upgrade of essential connectivity infrastructure to cutting-edge standards across government ministries, ensuring seamless access and enhancing service delivery. (Tech refresh).
- The 18 local government councils have been equipped with fiber connectivity and corporate Wi-Fi access. This means that the various offices spread across these local government areas can now easily access and conduct day-to-day business operations through the EDSG network and digital platform. This enhanced connectivity and digital infrastructure enables efficient and seamless transactions and communication between the offices and the central network.
- Fiber links are deployed to selected 60 PHC locations across the 3 senatorial districts to facilitate telemedicine applications and enhance public health services.
- Edo is introducing EdoNet, a project that aims to provide complimentary Wi-Fi in public spaces across the entire state, promoting digital inclusion, and aiding investment opportunities and access to digital resources. This deployment is done in designated areas encompassing all 8 tertiary institutions, markets, parks, and other public venues.
- The various applications of e-government solutions (EdoGov) have resulted in the optimization of government processes, leading to improved efficiency and transparency in operations.
- Data Centre upgrade: provide a scalable capacity of approximately 200 TB for storage, with a diverse range of server spaces for co-locations with private enterprises and small to medium-sized businesses (SMEs)/startups. The center is equipped with a DR site implementation to replicate and instantly back up operations daily.

ONGOING PROJECTS

- Implemented complimentary Edo State Wi-Fi services at different strategic locations, enabling residents across the region to access free Wi-Fi at designated venues in Benin City:
- These locations include Youth House, NUJ, New Benin Market, Uniben (Ekenwan), Uselu Market, UBTH, Uniben (Faculty of Law), Uniben (Faculty of Engineering), Uniben (Sports Complex), Ekioksa Market 1, Ekioksa Market 2, Ekioksa Market 3, Ekioksa Market 4, Outdoor EDPA, Outdoor Creative Hub, Outdoor Block D, Outdoor Data Centre, Pension, School of Nursing, Civil Service Commission, and Secretariat, ICTA/JOOPSA complex, Edo HA, School of Health Technology etc.
- A spare duct spanning the 2,000 km fiber infrastructure path in Edo has been allocated for potential lease to interested telecommunication (Telco's) companies or Mobile Network Operators (MNOs) seeking to lay fiber in Edo. This duct is referred to as "ONE DIG." It has been announced by Mr. Governor that there will be no right of way for telecommunication companies in Edo, except in areas where fiber laying is intended and where Edo State Government (EDSG) ducts are not present.

TECHNOLOGY OPERATION AND USAGE STATISTICS

- ✓ Overall technology, Adoption sits at 90% in MDAs.
- ✓ 100% system availability of ICT Helpdesk and 3CX and other tools.
- ✓ 100% VPN availability for VIPs.
- ✓ 100% availability of Official Email and collaboration tools deployment.
- ✓ 99% paperless transactions across the ecosystem.
- ✓ 80% of Work tools available for provision to aid productivity.

AWARDS

1st position – Best performing State in ICT Human Capital Development.: National Council of Communication and Digital Economy (NCCDE)

2nd position – ICT Development: National Council of Communication and Digital Economy (NCCDE)

2nd position – Best State in ICT PENETRATION AND ADOPTION: (NITTDA award at Abuja FCT in the best categories)

RECOMMENDATION

- Sustaining the extension of a fiber broadband network to 18 LGAs requires a long-term commitment to infrastructure management, technology upgrades, and community engagement. Regular assessments, proactive maintenance, and a focus on user satisfaction are essential to ensure that the network remains an asset for the communities it serves.
- Sustaining an EDOGOV ERP platform is a complex and ongoing endeavor that requires a strategic approach, regular assessments, and a commitment to improving government operations and services. By focusing on security, data quality, user support, and technological innovation, governments can ensure that their ERP systems remain effective and adaptable to changing needs
- By prioritizing financial sustainability, user experience, security, and community engagement, the Edo State Government can ensure that its free Wi-Fi initiative remains a valuable and accessible resource for residents and visitors alike
- Sustaining document digitization and archiving is not just a one-time project but a continuous effort to ensure that valuable records are preserved, accessible, and secure over time. By following these best

practices and maintaining a strategic focus, EDSG can effectively manage their digital records for years to come.

- Regular assessments, updates, and collaborations are essential to ensure that the system continues to meet the evolving needs of citizens and government services while maintaining trust and security.

ICT II: EDO INNOVATES

HISTORY

In 2016, the former Vice President of the Federal Republic of Nigeria came up with the initiative for the federal government to create 6 (six) tech hubs, 1 in each of the 6 geopolitical zones of the Country. The rationale behind the initiative was to train Nigerian youths on Information Technology (IT) skills and leverage it to generate local and international markets. Therefore, Edo Innovates sits as the tech hub for the south-south region. However, the tech hub operates under the Edo State Skills Development Agency (EdoJOBS) oversight. It was commissioned under His Excellency, Governor Godwin Obaseki's administration on the 14th of June 2018 by Professor Yemi Osinbajo. Since its inception, Edo Innovates has trained 42,000 individuals in technology and seeks to train 40,000 highly skilled IT talents within the next five years.

MISSION

To serve as an innovation center producing highly skilled ICT talents in Edo State and enhancing access to jobs in the ICT sector.

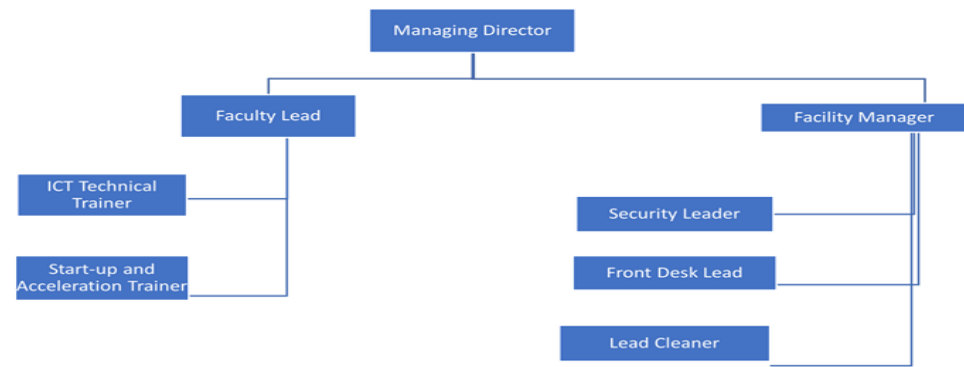
VISION

To empower Edo State's brightest minds and foster a culture of innovation that drives sustainable economic growth, technological advancement, and social prosperity.

KEY FUNCTIONS

- Coordinate and implement all skills development initiatives by the Edo State Government.
- Perform oversight on non-governmental skills development and employment strategies in Edo State.
- Ensure compliance with International Labour Organization (ILO) standards in skills development designs and processes.
- Serve as a technical partner on training for all Ministries, Departments, and Agencies (MDAs) in Edo State.
- Act as a liaison for skills development and job creation interventions in Edo State.
- Identify, revive, and repurpose under-utilized resources for skills development and job creation.
- Maintain a Labour Market Information System for Edo State.
- Regulate and license all skill acquisition organizations in Edo State.
- Create an Edo State Skills Development Strategy.
- Liaise with the Edo State Ministry of Education and the Edo State Board for Vocational and Technical Education on skills development.
- Handle procurement in special circumstances to create jobs and local business ideas.

ORGANOGRAM:



KEY PERSONNEL:

Asemota Izoduwa Precious – Managing Director

TECHNICAL DEPARTMENTS:

EDO INNOVATES BUILD

Welcome to the BUILD arm of Edo Innovates – a dynamic initiative committed to shaping the future of learning and skill development. At the helm of BUILD is the Head of Build, a visionary leader overseeing the comprehensive training ecosystem at our hub. From recruitment to curriculum development, T.F.C (Trainers, Facilitators, and Coaches) management to cutting-edge research, BUILD is dedicated to fostering innovation in training methodologies. The BUILD arm is not just about acquiring knowledge; it's about adapting, evolving, and leading. Our commitment extends to providing a platform for transformative learning experiences, where every new pathway is explored and strategically crafted. Join us in the exciting journey of skill-building and knowledge advancement as we redefine the education landscape through Edo Innovates' BUILD arm.

EDO INNOVATES BEAM

Welcome to the vibrant world of the BEAM arm of Edo Innovates – a transformative initiative poised to illuminate the path of technological advancement and innovation. At the helm is a team of visionaries, steering the course toward a brighter future. The BEAM arm is more than a beacon; it's a hub of cutting-edge technology, research, and development. From fostering innovative solutions to harnessing the power of emerging technologies, BEAM is dedicated to propelling Edo Innovates to the forefront of the digital landscape. With a focus on strategic partnerships, research initiatives, and technology-driven endeavours, BEAM is set to redefine what's possible in the realms of science and technology. Join us as we ignite the spark of innovation and illuminate the way forward through Edo Innovates' BEAM arm.

EDO INNOVATES BOOM

Welcome to the pulsating realm of the BOOM arm of Edo Innovates – a dynamic force propelling the organization into the forefront of innovation, investment, and financial growth. Led by a visionary team, the BOOM arm is committed to fostering an ecosystem and creating an explosion of opportunities. From the strategic formalization of Special Purpose Vehicles (SPVs) to the establishment of the Edo Innovates Investments Fund, BOOM is at the epicentre of financial dynamism. With a dedicated focus on fundraising, investment partnerships, and the meticulous management of our portfolio, we aim to redefine the landscape of startup funding. Join us as we ignite the spark of financial growth, empower startups, and elevate Edo Innovates to new heights through the

transformative power of the BOOM arm. Get ready to witness the impact as we set the stage for innovation to reverberate across the entrepreneurial landscape. Welcome to the BOOM arm, where ideas flourish, investments thrive, and growth knows no bounds.

ANNUAL INITIATIVES:

Cloud computing: In partnership with AWS, the cloud computing program is a 3-months intensive (Monday - Friday) boot camp running thrice yearly that introduces individuals to cloud computing using the AWS cloud. Although this is a beginner-level program, applicants are advised to be well-versed in the use of computers and the traditional computing system. Graduates of this program are eligible to write the AWS cloud practitioner exam and get certified by Amazon. Graduates and job seekers between the ages of 18- 50 looking to get cloud-based roles are the preferred applicants for these programs.

Data Science: This is an 8-week intensive (Monday - Thursday) boot camp that runs thrice a year and introduces individuals to the concept of data analytics and machine learning using SQL, Excel, and Python. Applicants of the program are advised to understand the roles data plays in decision-making and be well-versed in the use of a computer. Individuals between 16 - 50 are preferred for this program.

Power Platform: The Power Platform training is a two-week intensive boot camp in partnership with Microsoft that runs twice a year and introduces learners to the use of Microsoft Power Platform tools (Power Apps, Power Automate, Power BI, and Power Virtual Agents) for building low code applications, automating tasks, and analyzing data. Applicants for the boot camp are strongly advised to have a firm understanding of the use of computers and basic Microsoft Office tools, and the roles of data in an organization. The program is open to any individual between 16-50 who is interested in building a career in the use of Microsoft Power Platform tools.

Web development: This 3-months boot camp (4 times weekly) running thrice a year introduces learners to web development. Learners are introduced to the concept of front-end Web development using HTML, CSS, and JavaScript after which by the 5th week, they can choose between continuing in front-end or branching into back-end web development (PHP and MySQL). Applicants for the boot camp are strongly advised to have a firm understanding of navigation within a computer, HTML, and the concept of websites. The program is open to any individual between 16 and 50 years of age who meets the above criteria and is interested in building a career in web development.

EXISTING POLICY OR POLICY DIRECTION/THRUST:

Currently, Edo Innovates lacks a comprehensive policy document. The operational policies and procedures include:

General Policies:

- Code of Conduct: High standards of professionalism, integrity, and ethical behaviour are expected.
- Non-Discrimination: Equal opportunities for all individuals, regardless of personal characteristics.
- Confidentiality and Data Security: Data is stored securely, with consent required for data sharing.
- Conflict of Interest: Potential conflicts of interest must be disclosed to ensure transparency.

PARTNERSHIP:

Currently, Edo Innovates currently partners with World Bank, Amazon Web Services (AWS), Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Udacity, Sterling Bank, Microsoft Student Partners, LinkedIn Learn, Tech4Dev, Remote base, Coven Works, Lonadek, Decagon, and Aya-gigs.

KEY ACHIEVEMENTS:

Training: Edo Innovates has partnered with companies like Amazon Web Services, Udacity, Microsoft, Tech4Dev, GIZ, Work Your Data, IOM, Decagon, EdoBits, and Curators University, amongst others to bring globally recognized content to Edo state. The training programs we offer include:

- Cloud computing: In partnership with AWS, the cloud computing program is a 3-months intensive (Monday - Friday) boot camp running thrice yearly that introduces individuals to cloud computing using the AWS cloud. Although this is a beginner-level program, applicants are advised to be well-versed in the use of computers and the traditional computing system. Graduates of this program are eligible to write the AWS cloud practitioner exam and get certified by Amazon. Graduates and job seekers between the ages of 18- 50 looking to get cloud-based roles are the preferred applicants for these programs.
- Software Development: This program is done in partnership with Decagon which trains and pairs graduates (post-NYSC) with jobs. Beneficiaries are trained for six months in the tenets of software development at the Edo Innovates Tech Park and paired with jobs at the end of the training. The training which costs 3.6 million naira uses a model of train-and-pay later where individuals must provide guarantors before they are admitted to the program. Individuals are only required to pay the cost of the training after they are matched with a job.
- Decagon On-Ramp: This is a three-week training that prepares beginners for life in the Decagon Software development program. Applicants for the training are expected to have the same characteristics as the Software Development program with Decagon.
- Supertechies with Udacity: This program organized in partnership with Udacity introduced 1000 individuals with a focus on women into tech. The core areas were data analytics, front-end web development, and digital marketing. Graduates of the programs were also introduced to freelancing with a few of the top global freelancing platforms.
- Data Science: This is an 8-week intensive (Monday - Thursday) boot camp that runs thrice a year and introduces individuals to the concept of data analytics and machine learning using SQL, Excel, and Python. Applicants of the program are advised to understand the roles data plays in decision-making and be well-versed in the use of a computer. Individuals between 16 - 50 are preferred for this program.
- Power Platform: The Power Platform training is a two-week intensive boot camp in partnership with Microsoft that runs twice a year and introduces learners to the use of Microsoft Power Platform tools (Power Apps, Power Automate, Power BI, and Power Virtual Agents) for building low code applications, automating tasks, and analyzing data. Applicants for the boot camp are strongly advised to have a firm understanding of the use of computers and basic Microsoft Office tools, and the roles of data in an organization. The program is open to any individual between 16-50 who is interested in building a career in the use of Microsoft Power Platform tools.
- Web development: This 3-months boot camp (4 times weekly) running thrice a year introduces learners to web development. Learners are introduced to the concept of front-end Web development using HTML, CSS, and JavaScript after which by the 5th week, they can choose between continuing in front-end or branching into back-end web development (PHP and MySQL). Applicants for the boot camp are strongly advised to have a firm understanding of navigation within a computer, HTML, and the concept of websites. The program is open to any individual between 16 and 50 years of age who meets the above criteria and is interested in building a career in web development.

- Children Coding Bootcamp: This is a 3-week bootcamp that occurs during the third term holiday and introduces children to the concept of programming using Scratch. The program is open to children between 8-15 years interested in a career in technology.
- Computer Appreciation (Introduction to tech): This is a 2 weeks boot camp (Monday- Friday) in partnership with Tech4Dev running monthly that introduces individuals to the use of Microsoft tools (Microsoft PowerPoint, Excel, and Word) for official tasks, Gmail for communication, OneDrive/Google drive for storing files, online safety, and presentation skills. There are no prerequisites for this training and anyone available and interested can apply for the program.
- Startups Incubation: Edo Innovates supports other businesses by providing partnerships and support in nurturing various startups' new ideas and crystalizing these ideas into a working business model. These partnerships include Xigma, Sabi-Hub, and South-South Incubation Hub. Some of the fundamental support includes coworking space, access to funding, entrepreneurship skills, and incubation programs. We leverage these to create jobs and reduce poverty.
- Ecosystem Support: To grow the technology ecosystem in Edo state, we have partnered with communities such as Google Developers Group, Facebook Developers Circle, and Microsoft Student Community. We also started the Amazon Web Service community alongside the Edo Innovates Community to inform more people about technology in the state.

Edo Innovates in partnership with Bill and Melinda Gates Foundation also provides significant financial support to tech start-ups in Edo State, with a total funding allocation of \$800,000. The funding supports 55 start-ups divided into two categories: Innovation and Inclusion.

A) **Innovation Category (\$20,000):** Focuses on start-ups with ground-breaking technological solutions addressing various challenges. These start-ups receive funding to scale their operations, enhance their products, and enter new markets, driving technological advancements that can have a significant impact on society.

B) **Inclusion Category (\$10,000):** Targets start-ups with female founders, promoting inclusion and addressing issues related to gender equity. The funding supports start-ups working on solutions for marginalized communities, ensuring that technological advancements benefit all segments of society, bridging the digital divide, and promoting inclusive growth.

Created an open communication structure for all tech companies, startups, agencies, and hubs within the state through quarterly stakeholder engagement with the last one held in March 2024.

Edo Innovates has created the Campus Tech Initiative providing entry-level Tech training to over 10,000 Students in the following Higher Education Institutions in the state:

- Edo State University Uzairé
- Edo State Polytechnic Usen
- University of Benin
- Ambrose Ali University, Ekpoma
- Federal Polytechnic of Technology, Auchi
- Wellspring University
- College of Education, Iguoriakhi

The training which began in May, has covered 745 beneficiaries.

KEY CHALLENGES:

- Lack of a comprehensive policy document
- No established independent governance and oversight board
- Lack of dedicated human resource department
- No autonomy in recruitment
- Insufficient staff
- Lack of staff training plan
- No implementation of hybrid learning platform to enhance program flexibility

ICT III: MINISTRY OF DIGITAL ECONOMY, SCIENCE & TECHNOLOGY (MDEST)

HISTORY

The Ministry of Science and Technology was created in July 2017. It is one of the strategic Ministries established by the State Government saddled with the responsibility of facilitating the development and deployment of Science, Technology and Innovation in enhancing the Socioeconomic development of Edo State. The Ministry is located at the 4th floor, Block “D”, State Secretariat Complex, along Sapele Road, Benin City. Following the restructuring of Ministries, Departments and Agencies (MDAs) by the state government, the Ministry was renamed the Ministry of Digital Economy, Science and Technology with the additional responsibilities of domesticating the National Digital Economy Policy and Strategy (NDEPS) in the state and the adoption of the National Science, Technology and Innovation Roadmap 2030 (NSTIR 2030): An initiative of the Federal Ministry of Science, Technology & Innovation

VISION

To create a digitally skilled Edo workforce and innovators producing world-class products and services to improve quality of life, grow and transform the economy of the State

MISSION

To promote Social-Economic Development in Edo State through the application of science and technology to create value and prosperity for all

MANDATE

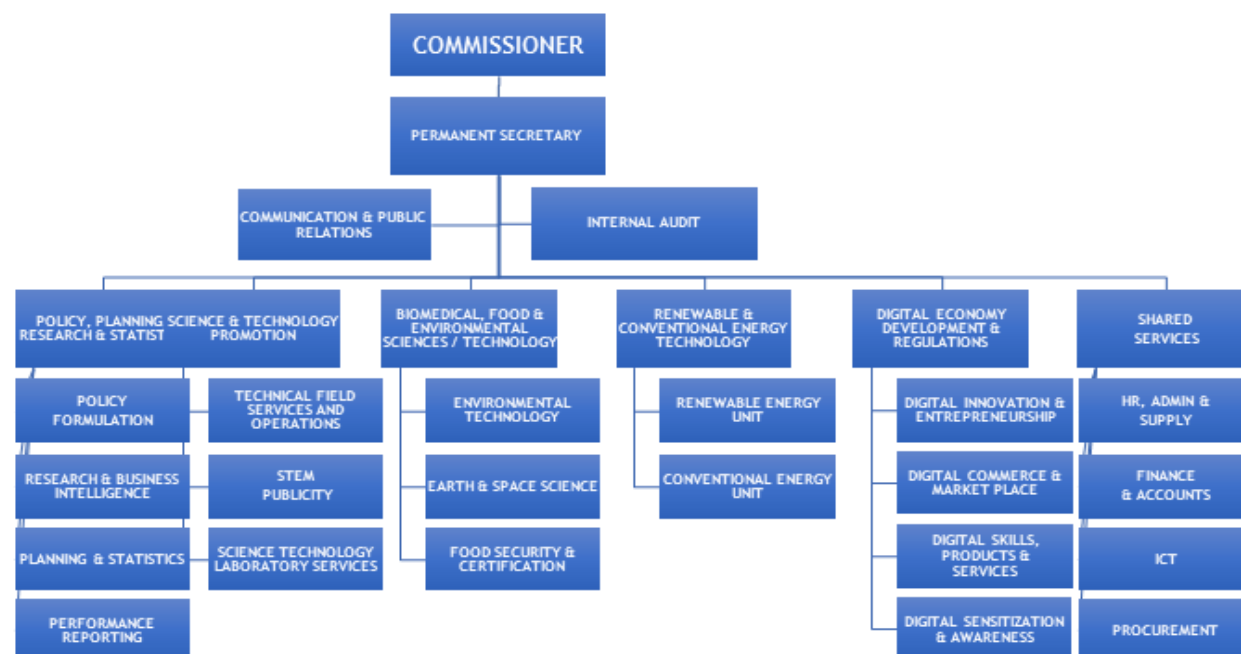
- Liaise with relevant Federal Government Parastatals, State Ministries, and Agencies for the advancement of digital economy in the State.
- Maintain and implement a Science and Technology agenda for the State.
- Coordinate Research and Development
- Collaborate with Ministry of Education and relevant agencies to produce a pool of Nigerians with digital skills validated by globally recognized certifications
- Coordinate relationships with National and Foreign Science and Technology Institutions
- Promote Science and Technology Clubs in Schools

- Coordinate the activities of Technology hubs in the State
- Supervise the teaching of Science and Technology in schools in collaboration with the Ministry of Education
- Create a robust digital ecosystem that fosters innovation by supporting Innovative Driven Enterprises (IDEs) and Micro, Small, and Medium Enterprises (MSMEs)
- Promote STEM Initiative in the State and accelerate digital inclusion in collaboration with relevant MDA’s
- Coordinate the implementation of the National Digital Economy Policy and Strategy (NDEPS) and adoption of National Science, Technology and Innovation Roadmap 2030 (NSTIR: 2030) Initiative of the Federal Ministry of Science & Technology
- Increase the patronage of indigenous digital startups and promote technology usage in various sectors of the economy

KEY FUNCTIONS

- Maintain and implement Science and Technology agenda for the State.
- Coordinate Research and define policies to expand digital economy development and growth
- Collaborate with Ministry of Education on Technical, Vocational Education and Training (TVET)
- Provide robust digital platforms to drive the digital economy and coordinate the activities of Technology Hubs in the State
- Supervise the teaching of Science and Technology in schools in collaboration with the Ministry of Education
- Create a robust digital ecosystem that fosters innovation by supporting Innovative Driven Enterprises (IDEs) and Micro, Small, and Medium Enterprises (MSMEs)
- Promote Science, Technology Engineering & Mathematics (STEM) initiative in the State and collaborate with relevant institutions
- Increase the patronage of indigenous digital startups and organize Annual Science & Technology Fairs & Exhibition
- Promote Technology use in various sectors of the economy
- Coordinate the implementation of the National Digital Economy Policy and Strategy (NDEPS) and adoption of National Science, Technology and Innovation Roadmap 2030 (NSTIR: 2030) Initiative of the Federal Ministry of Science & Technology
- Drive strategies to transform the state into a digital hub for science, technology, & innovation and global outsourcing destination for digital jobs

ORGANOGRAM



KEY PERSONNEL

Ogbeide Ifaluyi-Isibor – Honourable Commissioner

Abieyuwa Igbinowanhia-Naps – Permanent Secretary

Okuo Solomon Bayo – Director, Policy Planning Research and Statistics

Ukpebor Jonathan – Director, Science and Technology Promotion

Fidelis – Director, Shared Services

Noghayin – Head of Account Units

TECHNICAL DEPARTMENTS

1. POLICY PLANNING RESEARCH AND STATISTICS

Mandate:

Support the development, formulate, implement & monitor the strategic business plans as well as develop & review the MDA long-term strategy & departmental policies

Roles & Responsibilities

- Develop, implement & monitor the strategic & business plans of the ministry in collaboration with other key personnel

- Collect, analyze & compile data on social, economic & other relevant issues as it concerns the MDA & State
- Coordinate the development of the annual strategic plan including specific performance goals and objectives at the EDSG, Ministry, Departmental and Divisional levels as part of the annual planning and budget preparation process
- Manage the development and implementation of score card/ KPI's and facilitate monthly performance review meetings including preparation of performance reports for monthly and quarterly review meetings
- Develop & review policies that affect the Ministry

2. SCIENCE AND TECHNOLOGY PROMOTION

Mandate:

Supervise the teaching of quality Science Education in the State in collaboration with the Ministry of Education & coordinate Technical Vocational & Educational Training activities in technical colleges in collaboration with the Board of TVET

Roles & Responsibilities

- Coordinate Technical, Vocational and Education and Training (TVET)
- Promote the Science, Technology, Engineering and Mathematics (STEM) initiatives in the State and collaborate with relevant institutions
- Promote the use of Technology in various sectors of the State economy
- Participate in the establishment and monitoring of Entrepreneurial Studies in Technical Schools in Edo State
- Handle the provision of capacity building for Science and Technical subjects' teachers
- Embrace the revised Federal Government Science, Technology and Innovation (STI) policy
- Facilitate the accreditation of Technical subjects for the State by the National Board for Technical Education (NBTE) and National Business and Technical Education Board (NABTEB)
- Coordinate Junior Engineers, Technicians, and Scientists (JETS) and other similar competitions on behalf of the State
- Facilitate Science Teachers Association of Nigeria (STAN), and Mathematics Association of Nigeria (MAN) capacity building for science teachers

3. BIOMEDICAL, FOOD AND ENVIRONMENTAL SCIENCE AND TECHNOLOGY

Mandate:

To promote a scientific-driven technology, research, and improve methods of building up and enhancing food, health and environmental issues in the State

Roles & Responsibilities

- Promote inventions & innovations in health, and biomedical technology that addresses local need & contribute to the development of the State
- Collaborate & partner with local & international Agencies/Bodies in the promotion of nutrition, Food security
- Initiate development & review policies on health & biomedical technologies
- Promote, facilitate, execute, coordinate, monitor & evaluate activities, projects & programs for the appropriate deployment of health & biomedical technologies in the State
- Collaborate with the private sector on the domestication of indigenous health & biomedical technologies in the State
- Collaborate with public and private tertiary & research institutions on the development, training, and utilization of indigenous health and biomedical technologies
- Collaborate with relevant Agencies to promote, facilitate, coordinate, monitor, and evaluate research and development activities in public and private tertiary and research institutions in health and biomedical technologies
- Involve in the supervision of Science, Technology, and Innovation Programmes in the State

4. RENEWABLE AND CONVENTIONAL ENERGY TECHNOLOGY

Mandate:

Geared to extensively research & develop technological ways to foster the advancement of renewable & conventional energy as well as profound solutions to other energy related issues.

Roles & Responsibilities

- Partner with the energy commission of Nigeria on renewable energy
- Develop priorities in chemical technology research and development
- Collaborate with the Ministry of Energy and Water Resources in the promotion of research & development for providing solutions to energy-related problems associated with environmental degradation, pollution, and climatic changes
- Develop priorities in energy research and development including determination of programmes and projects for their implementation in the State

5. DIGITAL ECONOMY DEVELOPMENT AND REGULATIONS

Mandate:

Ensures efficient and effective coordination, supervision and implementation of all digital economy related activities of the State.

Roles & Responsibilities

- Responsible for implementing programmes and policies aimed at fully supporting and promoting National Digital Economy Policy & Strategy (NDEPS)

- Propose guidelines, frameworks, and regulations to enhance digital economy growth in the State
- Create an enabling environment for Nigerians in the diaspora to support innovative businesses and digitally enabled MSMEs in the State

ANNUAL INITIATIVES

- Science, Technology and innovation Exhibition held from 2021 – till date
- Young Nigerian Scientist Presidential Award
- Annual World Youth Skills Day

EXISTING POLICY OR POLICY DIRECTION/THRUST

- Development and presentation of draft copy of Edo State Policy and Strategy on Digital Literacy to Mr. Governor.
- Development of a draft copy of Edo State Broadband Policy;
- The Ministry in collaboration with the Edo State Committee on Science, Technology and Innovation drafted and presented the Edo State Science, Technology and Innovation policy document to Mr. Governor.
- The Ministry in collaboration with the Nigerian Economic Summit Group and Tech4Dev developed a document to domesticate the National Digital Economy Policy and Strategy (NDEPS) and adoption of the National Science, Technology and Innovation Roadmap 2030 (NSTIR 2030).
- Partnered with Nigerian Economic Summit Group and Policy Innovation Centre for the development of the State Digital Policy

PARTNERSHIP

Internal

- Information Communication Technology Agency (ICTA)
- Digital Governance and Data management Agency (DiDA)
- Ministry of Business Trade and Cooperatives (MBTC)
- Ministry of Social Development and Gender Issues (MSDGI)

External

- GIZ - partnered to train and equip youths with skills in solar installation
- CISCO – partnered to train staff on cyber security
- MTN – partnered on data optimization for MSMEs
- Federal Ministry of Science, Technology and Innovation (FMSTI) - partnership to develop the leather eco system
- Multi-purpose Cooperative of Tech-hubs – partnership to identify and collaborate with tech hubs
- Tech4Dev – partnership on the domestication of 4 thematic pillars of the digital economy document
- Nigerian Economic Summit Group (NESG) - partnership to develop the Edo State Digital Economy Policy document

- Bill and Mellinda Gate Foundation - partnership to develop the Edo State Digital Economy Policy document
- Policy Innovation Centre (PIC) - partnership to develop the Edo State Digital Economy Policy document
- National Information Technology Development Agency (NITDA)
- Igbinedion University/Liverpool John Moore University, UK – Partnership to train and equip women in rural communities on digital and financial literacy
- Liverpool John Hopkins University UK - Partnership to train and equip women in rural communities on digital and financial literacy
- Federal Ministry of Communication, Innovation and Digital Economy
- Nigerian Institute of Science Laboratory Technology
- National Youth Council of Nigeria (Edo State chapter)

- Facilitated the training of 110 women on Digital and Financial Literacy in collaboration with Igbinedion University Okada and Liverpool John Moores University, UK and equipped them with handheld devices to encourage using technology in their businesses
- Initiated and collaborated with the Ministry of Agriculture and Food Security and The Nigerian Institute for Oil Palm Research (NIFOR) on research on the use of Black Soldier Fly larvae as an alternative source of protein in feed formulation for aquaculture and poultry.
- Successfully carried out a survey on access and use of solar technology in Edo south
- Partnered with GIZ to build capacity of 70 youth in solar panel installation across the 2 senatorial districts.
- Engaged 400 women on Digital skills (web design, digital marketing, coding, MS excel) in collaboration with GIZ and Barian System.
- Trained 750 EDSG staff in Digital Skills in collaboration with Tech4Dev in 2023
- Partnered with Nigerian Economic Summit Group to develop the Edo State Digital Policy
- Established Science, Technology, and Innovation units in the 18 LGAs of Edo State.

KEY ACHIEVEMENTS PER BUDGET YEAR

2017

The Ministry successfully hosted the 15th annual meeting of the National Council on Science and Technology (NCST) held from 11th – 15th December, 2017

2018

Coordination of National Science Quiz Competition organized by NNPC held on 8th – 9th October, 2018 in Abuja.

2022

- Development and presentation of draft copy of Edo State policy on Science, Technology and Innovation Mr. Governor in collaboration with the Edo State Committee on Science, Technology and Innovation
- Development and presentation of draft copy of Edo State Policy and Strategy on Digital Literacy
- Carried out Technology Needs Assessment (TNA) in rice production across the 3 senatorial districts of Edo State and designed an Integrated Rice Sterilizer and Dryer as one of the recommendations of the TNA
- Celebrated the International Day of Women and Girls in Science to encourage girls and women to embrace Science
- Initiated and collaborated with Edo State Exporters Clusters to build capacity of farmers on Feed Finishing techniques for ruminant animals.

2023

- Domestication of the National Digital Economy Policy and Strategy (NDEPS) in Edo State in partnership with tech4dev
- Partnered with NILEST to organize and showcase the 2023 Edo Leather B2B Summit and Fair with 300 participants and 20 exhibitors.
- Successfully identified and coordinated tech hubs (28) in the state to register as a multipurpose cooperative society for easy identification

2024

- Develop the Edo State Digital Policy in partnership with the Nigerian Economic Summit Group (NESG)
- Established Science, Technology, and Innovation units in the 18 LGAs of Edo State.
- Commence the standardizing of Science Laboratories in Secondary Schools beginning with Army Day Secondary School and Ihogbe Secondary School
- Launched a Digital Economy Centre in Partnership with Nigerian Information Technology Development Agency (NITDA) and Richard George Foundation in Sancta Mariah School of Nursing Science Uzairue, Edo State.
- Collaborative Engagement with MTN Telcoms and 200 Edo MSME's on data value addition and data costs optimization for MSME's in the state.
- Partnered and engaged with local artisans and fabricators to develop unique simple farm tools from waste to encourage small scale farming and fight food insecurity.

AWARD

- The Ministry represented Edo State at the 7th meeting of the National Council on Communication and Digital Economy ICT peer Review Competition and won the best state in Human capacity building and also took the second position as Best State in ICT Development.
- In 2022, the state represented by the Ministry emerged second position in the States Category at the National annual STI Expo with the presentation of locally manufactured light-weight vehicle.
- Successfully Participated in the annual Young Nigerian Scientist Presidential Award (YONSPA) competition from 2021 – 2024 coming out 3rd in 2023 and 8th in 2024
- Edo State emerged overall Best in e-governance implementation in Nigeria, defeating 35 other States in 2022
- Emerged as first runner up in Information and Communication Technology (ICT) Human Capital Development and performing State in ICT Infrastructural Development. In 2022

- Came out 2nd best in the States category of the Federal Ministry of Science, Technology and Innovation EXPO 2022 (14th – 18th March 2022, at Eagle Square Abuja)

KEY CHALLENGES

- Slow release of fund
- Non-existence of a legally binding policy on Science, Technology and Innovation
- Non-existence of a holistic Digital Policy
- Digital Economy knowledge gap
- Lack of requisite skills in research development
- Inadequate specialized technology skillsets
- Inadequate staffing: the Ministry has less than 30 staff of which 10 are technical staff others are registry and administrative staff
- Duplicity in government agencies functions

ONLINE PRESENCE AND FORMAT

- Website: <https://mde.edostate.gov.ng/contact-us/>
- Facebook: <https://www.facebook.com/edomdest?mibextid=JR0KGI>
- Twitter

Services that can be online

- Data gathering from research institutions

Growth Opportunities

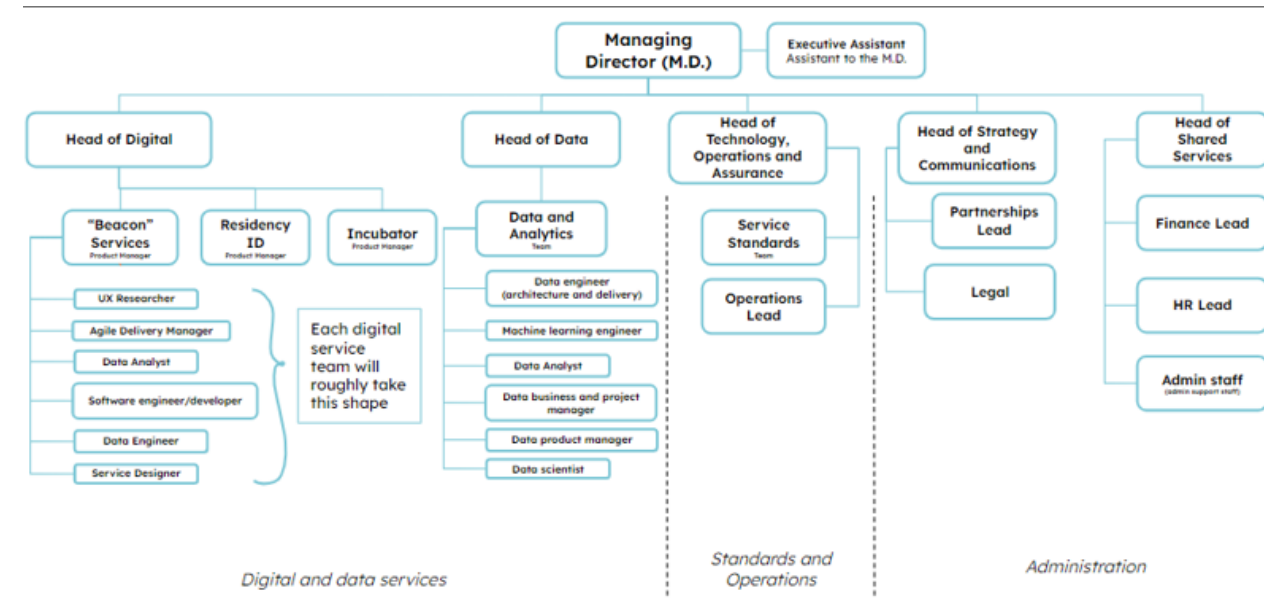
ICT IV: DIGITAL GOVERNANCE AND DATA MANAGEMENT AGENCY

BACKGROUND

To strengthen the use of data for planning and growth processes, His excellency by an executive order that an agency be established. This agency is known as the Digital Governance and Data Management Agency (DIDA). The agency is to lead the building of sustainable digital and data capabilities in Edo State Government to enable resilient policymaking and service delivery in the state.

The vision

To lead Edo’s digital transformation through accessible, effective and sustainable data and digital public services.



DEPARTMENTAL FUNCTIONS

We have 5 departments divided into 3 strategic pillars

Pillar	Departments
Digital and data services	Digital
	Data
Standards and Operations	Technology, Operations and Assurance
Administration	Strategy and Communications
	Shared Services

FUNCTIONS OF EACH PILLAR

1. Digital and data services cluster

- ‘Beacons’ product team: This team will be responsible for showing the value of the digital products, building, refining, and improving the Agency’s digital products or initiatives.
- Incubator team: This team will be responsible for incubating new ideas and grooming them to fit into the larger Agency.
- Residency ID team: This team will be responsible for the enrolment and management of the state’s Residency ID initiative.

2. Service standards cluster

- Service standard team: This team will develop the state’s digital and data service standards and provide support to MDAs in adopting and complying to them.

- Operations: This team will run the live digital and data services and interface with the ICT Agency

3. Administration

- Support Services: Provide administrative and financial support for the agency.
- Operational Efficiency: Ensure smooth day-to-day operations and resource management.
- Strategic Partnerships: Secure partnerships and lead external communications.

OBJECTIVES

1. Enable evidence-based policymaking and improved public service delivery across the State through data management.
2. Establish standards for digital and data service delivery and ensure adherence to them.
3. Demonstrate best practices in digital and data service delivery, and support the State’s ministries, departments and agencies to adopt them for service delivery.
4. Support the strengthening of the wider digital ecosystem in the State.

Policies

- Digital Service Standards

Initiatives

- Edo Data for Governance Platform

Programs

- Design Sprints

SIGNIFICANT ACHIEVEMENTS (2024)

1. Capacity building:

- a. Trained over 100 civil servants in problem-solving using design sprint methodology
- b. Trained 180 civil servants in the use of DHIS2
- c. Facilitated international DHIS2 expert certifications for 146 civil servants across MDAs

2. Digital

- a. Developed digital standards to ensure high-quality state service delivery
- b. Developing the Edo Business Connect platform, enabling MSMEs to access government support (loans, grants, training), lodge complaints and get resolutions.

3. Data

- a. Established a data for governance portal to enable data-informed decision-making in the governor's office and key MDAs
- b. Onboarded 24 MDAs (28% of the total) onto the data for governance portal
- c. Implemented 2 data management, analytics, and intelligence platforms
- d. Integrated high-velocity (live) data from 17 MDAs
- e. Collected 10,200 citizen-reported events across rural communities in 3 senatorial districts

4. Partnerships:

- a. Partnered with National Youth Service Corps (NYSC) to engage 10 corps members
- b. Partnered with Mastercard Foundation for the placement of 10 digital talents for a year in the agency

Institutional Reforms



Iyen Joy Akhibe *LL.D (UNISA)*

Institutional Reform
Team Lead

- **The MEGA Agenda**
- **Civil Service Enhancement**
- **Public Security and Safety**
- **Sustainability and Outlook**

Institutional Reforms

Accountability | Transparency | Governance | Transformation

ASPIRATION AND POLICY DIRECTION

This section outlines the strategic objectives, the vision driving the Institutional Reforms Thematic Pillar, and the transformative policies and programmes implemented across all sectors. It provides an overview of the governance framework and its evolution from 2016 to 2020, highlighting the major programmes and initiatives that have contributed to the modernization and improved service delivery within Edo State.

BACKGROUND & INTRODUCTION

Upon assuming office in 2016, the Edo State Government, led by Governor Godwin Obaseki, conducted a comprehensive assessment of its institutions **to gauge their readiness to deliver on the new administration's mandate**. This assessment revealed significant gaps in efficiency, capacity, and overall institutional performance, prompting an urgent need for reform. The findings laid the foundation for a strategic reorganization of government bodies, aimed at strengthening and revitalizing the state's public institutions for enhanced efficiency and productivity.

To achieve this, the administration embarked on an ambitious reform agenda, categorizing its Ministries, Departments, and Agencies (MDAs) into **Six Thematic Pillars**. Among these, the **Institutional Reform Thematic Pillar** stands out as the central enabler of growth and development across the state.

Focused on enhancing governance through innovation and modernization, the **Institutional Reform Thematic Pillar** sought to build a more efficient, effective, and technologically advanced public service capable of delivering equitable and timely services to all citizens of Edo State.

Significant reforms were introduced such as E-governance, creation of a data centre and deployment of high calibre cyber security system to ensure the safety of information stored electronically, EdoSTEP, digital transformation projects, establishment of a framework for intra and inter-Ministerial, Department and Agencies collaboration and synergy in the implementation of Governments policies and programmes through the creation of new agencies to effectively implement government policies. There was the purposeful renovation and rebuilding of dilapidated office buildings to state of the art work spaces, the implementation of the Contributory Pension Scheme, and continuous human capacity building to enhance the efficiency and productivity of officers through the establishment of the John Odigie Oyegun Public Service Academy. The justice and security sectors were enhanced with the building of a new High Court Complex, renovation of Court complexes across the state, employment of more Judges and Magistrates, setting up of Amicable Dispute Resolution alternatives, the creation of the Edo State Security Network and Surveillance Centre and the Emergency response unit. There was also the introduction of a new Individual Performance Appraisal System (IPAS) integrated into the E-Government platform, and a performance management system that tracks and improves service delivery across MDAs built on MDA performance appraisals.

By modernizing infrastructure, streamlining processes, emphasizing capacity building, and enabling justice and security, **the Institutional Reforms Pillar** has laid the groundwork for long-term institutional stability and improved governance in Edo State. This report outlines the administration's key programs, projects, and initiatives within this pillar, along with a budget performance review, ongoing projects, and recommendations for the next phase of reforms.

The MEGA Agenda and 2024

With the MEGA agenda, Obaseki sought to consolidate these gains while furthering progress across sectors like education, healthcare, and infrastructure. The administration prioritized creating a conducive environment for investments, with a focus on making Edo State an industrial hub. Public sector reforms continued, with an emphasis on improving the welfare of civil servants and retirees through prompt pension payments and social welfare interventions.

By 2024, **Edo State had evolved into a model of innovation, growth, and accountability**. With a foundation of strong governance, the state is well-positioned to tackle the future challenges envisioned under the Edo Project 2050, a long-term plan for sustainable development over the next three decades.

Philosophy of GOVERNANCE in Edo State under the "Obaseki" Administration

The Governance Philosophy of the Obaseki administration in Edo State centres on cost-effectiveness, transparency, and modernization. This approach emphasizes the importance of optimizing government resources through transparent processes, leveraging technology to enhance service delivery, and investing in the capacity building of public servants to ensure they are equipped to utilize modern tools for increased productivity.



A key aspect of this philosophy is the Automation of Processes across the government. By introducing electronic governance (e-Government), the administration has significantly improved the efficiency and speed of operations. Initiatives like the deployment of M-file and e-procurement platforms have streamlined processes and reduced bureaucracy. These reforms have not only minimized delays but also fostered transparency by making government transactions traceable and accessible to both internal and external stakeholders. On the basis of this laudable development, Governor Godwin Obaseki won the NITMA 2023 ICT Gold Merit Award, the Zik Prize for Good Governance Award; in appreciation of his exceptional contributions to the growth of information technology (IT) in Edo State, the United Nations also named Edo State as the best state in Nigeria for information and communications technology (ICT) and digital governance.

Governor Godwin Obaseki's administration views capacity building as another cornerstone of its Governance Philosophy. Recognizing that technology alone cannot drive change, the government established the John Odigie Oyegun Public Service Academy to continuously train civil servants in the use of modern tools and technologies, this reform earned Governor Obaseki an award in 2023 as the. This investment in human capital has allowed the state's workforce to adapt to new systems and tools, thereby enhancing their overall productivity and enabling them to meet the demands of a 21stst century public service. In view of this, Gov. Obaseki was also honoured with merit award for human capacity building and development in 2019. The award was presented to the governor at the 2019 Black and White NBA Dinner and Award night.

Moreover, the administration's commitment to cost-effectiveness is evident in its approach to budgeting and financial management. By integrating performance management systems and regular appraisals of the Ministries, Departments, and Agencies (MDAs), the government has been able to ensure that public funds are utilized efficiently and that projects are completed within budget and on time.

The Obaseki administration's philosophy of governance is built on the pillars of transparency, digital transformation, capacity building, and cost-efficiency. These values are embedded in the reforms carried out under the Institutional Reforms Thematic Pillar, with the ultimate goal of creating a responsive, accountable, and forward-thinking government capable of delivering equitable services to the people of Edo State.

Strategic Objectives & Vision of Institutional Reform Thematic Pillar (IRTP)

The **Institutional Reforms Thematic Pillar (IRTP)** was established to transform Edo State's public service into a world-class, efficient, and transparent governance system. The overarching strategic objectives were aligned with Governor Godwin Obaseki's vision of creating a dynamic and responsive government that could foster sustainable development and ensure service delivery that meets the needs of citizens.

In 2016, Governor Godwin Obaseki embarked on a transformative journey for Edo State, guided by a vision of revitalization, efficiency, and progress. His administration's key focus areas included economic empowerment, governance reforms, creation of job opportunities and enhanced public service delivery. By the time of his re-election in 2020, the governor reinforced these commitments through the "Making Edo Great Again" (MEGA) agenda, setting the stage for sustainable development and long-term prosperity.

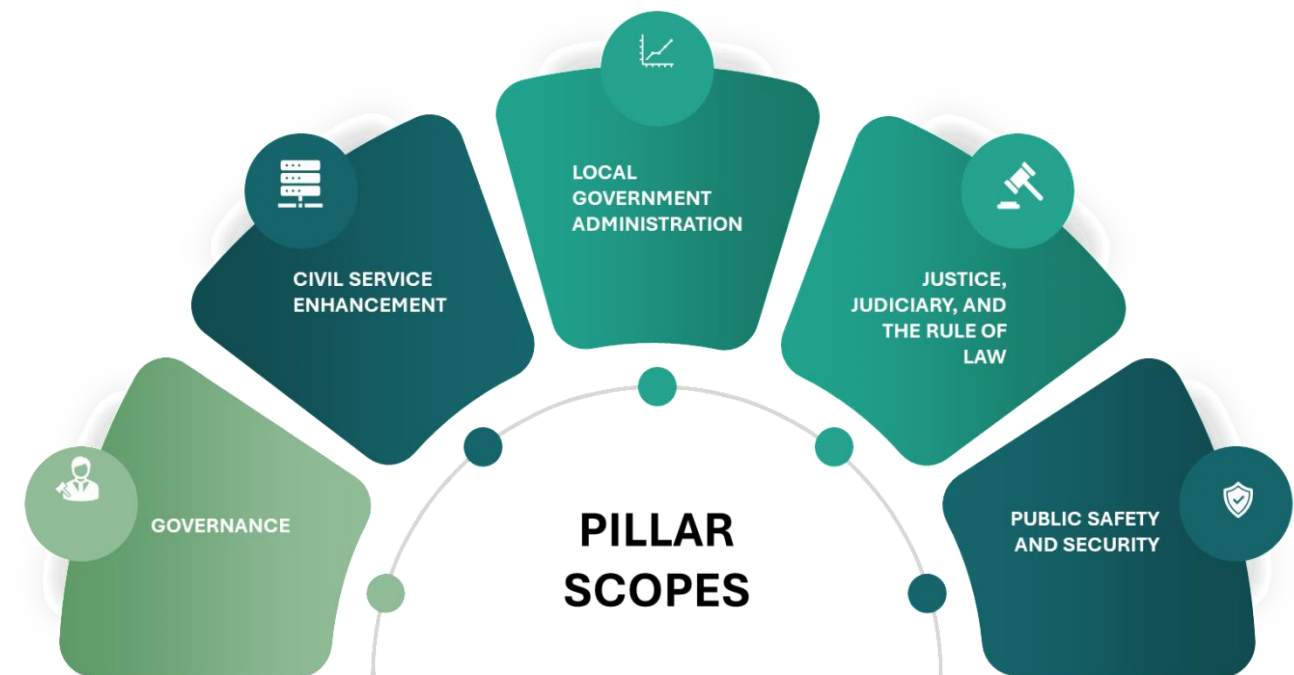
The Obaseki administration, through its unwavering commitment to **key promises made in 2016 and 2020**, has set Edo State on a path of sustainable development and transformation. From salary reforms to modernizing the Civil Service, strengthening the justice system, and preserving the rich cultural heritage, the administration's achievements have not only met expectations but have positioned Edo as a model state for progress, innovation, and accountability. **The journey continues, but the foundations laid are strong, and the future of Edo State looks brighter than ever.**

2016 & 2020 LANDSCAPE OF THE THEMATIC PILLAR

As of 2016, the work processes in Edo State's government system were largely rooted in outdated paper transactions, leading to inefficiencies and bureaucratic delays. Critical files and information were often misplaced, and the absence of a structured scorecard, Key Performance Indicators (KPIs), or evaluation metrics hindered performance assessment. This lack of accountability allowed unprofessional and unethical practices to flourish, coupled with the inability to effectively appraise the performances of Ministries, Departments, and Agencies (MDAs).

Public perception of the government was poor, and resistance to policy reforms was common. Additionally, the Internally Generated Revenue (IGR) service was plagued by leakages and fraud. There was no centralized office to monitor, implement, or translate innovative changes into actionable projects. Obsolete practices, policies, and laws required updates to align with current and future needs, with overlaps and duplications in policies further complicating governance. There were concerns about the quality of projects delivered in the state, necessitating improved monitoring and reporting mechanisms.

Figure 1: Governance



2016 LANDSCAPE

Then the current administration assumed office in 2016, governance in Edo State was characterized by inefficiencies, delayed decision-making, and reliance on outdated, paper-based processes. There was limited use of technology, which caused bureaucratic bottlenecks, opaque governance practices, and poor service delivery across Ministries, Departments, and Agencies (MDAs). Public services were cumbersome, and there was a lack of transparency in procurement and internal management systems.

2020

In the realm of governance, the administration made strides in creating a technology-driven Civil Service, investing in digital platforms like e-Government M-files and e-procurement. These efforts boosted productivity, transparency, and accountability. The establishment of the John Odigie Oyegun Public Service Academy provided continuous training, equipping civil servants with the necessary skills to thrive in a modern workforce. These reforms led to increased productivity, enhanced service delivery, and global competitiveness for Edo State. The use of technology improved accountability, and the continued investment in training made civil servants more adaptive and innovative in their roles.

By 2020, significant changes had been implemented. The government transitioned to an ICT-driven system where **e-governance platforms**, such as M-files and e-procurement, helped streamline administrative processes. This transformation improved the speed and efficiency of service delivery while enhancing transparency and accountability. Citizens began to benefit from faster access to public services, and decision-making processes were more data-driven and transparent.

KEY INITIATIVES AND ACHIEVEMENTS

SCOPE	OBJECTIVE	PROGRAMMES, PROJECTS AND INITIATIVES	KEY ACHIEVEMENTS	IMPACT	ONGOING PROJECTS
GOVERNANCE	Increased efficiency, improved revenue and reduced cost of governance.	<p>E-Government Platforms: M-files and e-procurement platforms automated internal processes, making procurement and administrative workflows more transparent and efficient.</p> <p>Infrastructural Development: Renovation, Modernization and equipping of the State Civil Service Secretariat complex and Other Public Buildings to Create a more conducive and workable environment for civil servants</p> <p>Internet Expansion: The provision of free internet services across all 18 Local Government Areas (LGAs) enhanced access to government services for both citizens and public servants.</p> <p>Restoration of Peace and Harmony between feuding Communities occasioned by boundary dispute: As part of the constitutional duties of the Office of the Deputy Governor, proactive measures are put in place to ensure peace and mutual co-existence among communities in boundary areas.</p>	<p>Digital Transformation: One of the most significant achievements in governance was the deployment of ICT infrastructure across all Ministries, Departments, and Agencies (MDAs). The introduction of e-Government tools, such as M-files, an electronic document management system, and e-procurement platforms, helped automate internal processes and improve overall operational efficiency.</p> <p>State Secretariat and Government buildings refurbished and renovated.</p> <p>ICT modernization with fibre optics and free internet across 18 LGAs.</p> <p>Dispute resolution amongst the following Communities: Uzanu and Igiode, Ekperi and South Ibie, Aviele and South Ibie, Warrake and Auch (In Edo North): Obe/Ogheghe/Oke-Eware and Christ Embassy, Isiohor/Egbaen and S & T Barrack (Edo South) Ugbo and Uzea, Igueben and Uromi, Igueben and Ewohimi (Edo Central)</p> <p>Prompt response to security challenged areas and kidnapping as well as purchase of vehicles, recruitment and training of local vigilante to strengthening the security architecture. The security efforts also include partnership with local hunters and clearing of bushes and forest along major highways.</p>	<p>Enhanced employee skills and morale</p> <p>Transparency and Accountability: The use of digital systems enhanced transparency in government transactions, particularly in procurement, allowing for better tracking and auditing of public spending.</p> <p>Bureaucracy: The integration of these digital platforms streamlined workflows, reducing bureaucratic delays that previously hampered service delivery. The implementation of 48-hour response times for requests through e-Government systems ensured faster service provision across the board.</p> <p>Improved Innovation and adaptability</p> <p>Increased social stability, reduced violence, and enhanced community relations, which are crucial for fostering long-term development and peace.</p>	<p>Expansion of E-Governance Tools: The state continues to expand its e-governance infrastructure, aiming to cover all MDAs fully. The ongoing training of staff to enhance digital literacy will ensure that the use of these platforms becomes embedded in the public sector culture.</p> <p>Free Internet Across 18 LGAs: As part of the broader governance reforms, the extension of free internet services to all 18 local government areas (LGAs) is still in progress. This initiative aims to improve access to e-Government services for both public servants and the general populace, with particular emphasis on rural areas.</p>

GENERAL FINDINGS

- **Digital Transformation:** A major shift towards ICT-based governance was a critical outcome of the reform agenda. Key government processes, including procurement and internal administration, were digitized using platforms such as M-files and e-procurement systems.
- **Efficiency Gains:** The automation of services led to more efficient workflows across Ministries, Departments, and Agencies (MDAs). This digital transformation reduced bureaucratic delays, increased transparency, and allowed faster decision-making processes.
- **Capacity Building:** The introduction of the John Odigie-Oyegun Public Service Academy created a structured framework for continuous capacity building, ensuring that civil servants remained up to date with modern tools and techniques.
- **Performance Monitoring:** A new Individual Performance Appraisal System (IPAS) was implemented, integrated with the e-governance platform, to continuously assess staff performance and align it with the state's objectives.

GENERAL ANALYSIS

The governance reforms under this pillar led to tangible improvements in public sector efficiency and transparency. The integration of digital tools, such as e-governance systems, significantly streamlined workflows and improved service delivery across MDAs. Additionally, the emphasis on capacity building ensured that public servants were adequately equipped to handle modern governance tools, which was critical for long-term sustainability. However, while the use of technology greatly improved the efficiency of government operations, low cooperation among some MDAs presented challenges, suggesting that cultural and attitudinal change efforts should continue.

GENERAL SUSTAINABILITY & OUTLOOK

Amidst the well-established foundations of e-governance, the outlook for governance reforms in Edo State is promising. The government's commitment to transparency and efficiency through technology is likely to foster a more accountable public service that is responsive to the needs of its citizens. However, there should be continued investments in ICT infrastructure and consistent capacity building to sustain these improvements.

ICT and E-Governance Integration

Key Findings:

- **ICT Infrastructure Expansion:** A key achievement under the governance reform was the expansion of ICT infrastructure across MDAs, with the deployment of fibre optics and the introduction of e-Government tools (e.g., M-files, e-procurement platforms). These tools have been instrumental in automating key processes, reducing delays, and improving the overall speed of government operations.
- **Free Internet across Local Government Areas:** The extension of free internet services across the 18 Local Government Areas (LGAs) created a digital foundation for more inclusive and accessible governance. This initiative enabled public servants and local communities to engage with digital tools, fostering greater efficiency and transparency.

Analysis:

The deployment of ICT infrastructure and e-Government platforms was a major step forward in Edo State's public service transformation. By automating processes and improving data flow across MDAs, the government was able to reduce inefficiencies, improve accountability, and make services more accessible to citizens. However, while the technological shift is a positive development, there are challenges associated with maintaining this infrastructure, particularly in rural areas where internet penetration and digital literacy may still be limited.

Sustainability & Outlook:

The ICT infrastructure and e-Governance tools have laid the groundwork for more modern, transparent governance. Sustaining these systems will require ongoing investment in both physical infrastructure and capacity building, especially to keep pace with technological advancements and ensure widespread digital literacy among public servants and the citizenry.

Accountability and Transparency Enhancements

Key Findings:

- **Introduction of Performance Metrics and Appraisals:** The integration of **performance management systems** allowed for regular appraisals of both individual civil servants and MDAs. This led to an improved alignment of departmental performance with state objectives, providing clear metrics for accountability.
- **Procurement Reforms:** The reforms under the Institutional Reforms Thematic Pillar introduced modern procurement practices that emphasized transparency, especially through the implementation of the e-procurement system. This reduced the scope for corruption and inefficiencies in procurement, ensuring that contracts were awarded fairly and efficiently.
- **Monitoring and Evaluation:** The establishment of clear **Key Performance Indicators (KPIs)** and scorecards for MDAs created a mechanism to monitor ongoing projects and ensure that government priorities were being met. This system enabled better tracking of project progress and allowed for realignment when performance gaps were identified.

Analysis:

The government's push for accountability and transparency through the introduction of appraisal systems and e-procurement practices has had a profound impact on governance in Edo State. These systems provided much-needed checks and balances, reducing inefficiencies and limiting the potential for misuse of public funds. The establishment of KPIs helped improve the monitoring and evaluation of government programs, though further efforts are needed to ensure that all MDAs adopt these standards fully and consistently.

Sustainability & Outlook:

The focus on transparency and accountability is essential for ensuring the longevity of these reforms. Thus, the government should ensure that these systems are enforced across all MDAs and that training on accountability measures is provided regularly. Furthermore, there should be a continuous oversight and the updating of KPIs to maintain high standards.

Challenges & Lessons Learned

Despite the progress made across the different pillars, several challenges hindered full realization of the reform objectives.

Governance Challenges:

- **Capital Budget Underutilization:** One of the most significant challenges encountered across MDAs was the underutilization of capital budgets, particularly in infrastructure projects. Delays in procurement processes, bureaucratic red tape, and project management issues led to under-expenditure, which slowed the completion of critical projects.
- **Resistance to Change:** The introduction of e-governance tools and performance-based systems met resistance from some civil servants, particularly those accustomed to traditional methods. This resistance slowed the adoption of digital platforms in certain MDAs, highlighting the need for continuous reorientation and cultural change initiatives.

Recommendations

- **Expand ICT Infrastructure:** The continued expansion of ICT infrastructure across all MDAs is critical. This includes upgrading internet access in rural areas and ensuring all departments are equipped with the tools necessary to fully adopt e-governance systems.
- **Enhance Project Management in MDAs:** To address underutilization of capital budgets, the state should implement more robust project management and procurement systems, with a focus on reducing delays and increasing accountability in capital expenditure.

CIVIL SERVICE ENHANCEMENT

A key goal of Obaseki's administration was to **improve public service delivery**. By implementing Civil Service reforms, automating key processes, and instituting a performance evaluation system, the state achieved a more professional and accountable workforce. The **John Odigie Oyegun Public Service Academy** continued to play a vital role in shaping civil servants' capabilities through rigorous training and certification programs. The

public service became more efficient, with enhanced professionalism and career advancement opportunities. Edo's public servants became well-trained, skilled, and adaptive, leading to improved service delivery for the people of the state.

Likewise, from the outset, **Obaseki promised to reform Edo State's Civil Service and pay workers' salaries promptly**. The state moved from a minimum wage structure to a living wage system, resulting in a significant boost in employee satisfaction. From a N25,000 minimum wage in 2016 to a N70,000 minimum wage by 2024 and the first state to implement a N70,000 minimum wage for the Civil/Public Service in Nigeria at both State and Federal levels. Employee satisfaction surged, boosting productivity and trust in the administration. Workers' well-being improved, as did economic activity across Edo State, driven by the trust employees had in a reliable salary system. This, in turn, fostered an atmosphere of enhanced morale and commitment to service.

Civil Service Enhancement (2016)

In 2016, the Civil Service was underperforming, with limited staff development, low morale, and poor service delivery. Salary delays were common, and the pension system was fraught with inefficiencies, leading to unpaid pensioners and disillusioned staff. Performance evaluations were rarely conducted, and there was no structured approach to capacity building within the public service.

Civil Service Enhancement (2020)

By 2020, the introduction of **capacity-building programmes**, the **Contributory Pension Scheme (CPS)**, and regular **salary payments** significantly improved morale and efficiency. The establishment of the **John Odigie Oyegun Public Service Academy** ensured that over 7,000 civil servants were trained in modern governance practices, leadership, and digital literacy. The state had shifted from a purely bureaucratic Civil Service to a more professional, responsive workforce equipped to meet the challenges of modern governance.

KEY INITIATIVES AND ACHIEVEMENTS

SCOPE	OBJECTIVE	PROGRAMMES, PROJECTS AND INITIATIVES	KEY ACHIEVEMENTS	IMPACT	ONGOING PROJECTS
<p>CIVIL SERVICE ENHANCEMENT</p>	<p>Build a modern Civil Service where efficiency, productivity and service delivery are the hallmarks</p>	<p>Establishing of the John Odigie-Oyegun Public Service Academy to ensure regular capacity building for workers</p> <p>Contributory Pension Scheme (CPS): The CPS replaced the outdated Defined Benefit Scheme (DBS), ensuring that pension payments were made on time and providing financial security for retirees.</p> <p>Introduction and implementation of EdoSTEP Initiative: EdoSTEP strives to create a more prosperous, sustainable and vibrant Edo State.</p>	<p>John Odigie-Oyegun Public Service Academy: A key achievement under the Civil Service enhancement reforms was the establishment of the John Odigie-Oyegun Public Service Academy (JOOPSA) in June 2023. Since its inception, the academy has trained over 15,000 civil servants, focusing on digital literacy, leadership development, and management skills, which are crucial for building a modern, competent workforce.</p> <p>Salary Reforms: The government significantly improved the salary structure for civil servants, moving from a minimum wage to a living wage. Between 2019 and 2024, the minimum wage increased from ₦30,000 to ₦70,000, boosting employee morale and improving productivity.</p> <p>Contributory Pension Scheme: Another notable achievement is the implementation of the Contributory Pension Scheme (CPS). This scheme replaced the older Defined Benefit Scheme (DBS) and ensured timely pension payments. By 2024, a total of ₦62.64 billion had been disbursed as pensions from 2016 to date, while over ₦3.83 billion was paid as gratuities on compassionate grounds. The transition to the CPS marked a turning point in providing financial security for retirees.</p> <p>Automatic Employment of 24 First Class graduates of Edo Origin from any University in Nigeria.</p> <p>Graduate Development Programme for 47 newly employed staff with First Class or Second-Class Upper of high distinction</p> <p>Fleet Management As part of the EdoSTEP initiative, plays a crucial role in enhancing transportation efficiency, safety and cost-effectiveness within Edo State.</p> <p>Centralization of maintenance services through the Public Building and Maintenance Agency</p>	<p>Up-to-date skills and knowledge</p> <p>Organizational Efficiency due to a well-trained and competent workforce</p> <p>Improved and Efficient service delivery</p> <p>Optimizes Cost-Effectiveness</p> <p>Enhances mobility and minimizes delays</p> <p>Employment of a highly skilled, young and innovative workforce who are the best of their peers nationally</p> <p>Unskilled Staff who are highly motivated and purposeful</p> <p>Cost saving, better fleet management, record keeping and servicing of utility vehicles.</p> <p>Better and timely facility management</p>	<p>Further Pension Reforms: Although significant progress has been made in pension disbursements, the state is still working on clearing outstanding gratuity/pension arrears for some workers transitioning from the DBS. The government is also focused on ensuring the continued financial stability of the CPS, including efforts to improve its administration and funding mechanisms.</p> <p>Staff Capacity Building: Training programs at the John Odigie-Oyegun Public Service Academy continue to be expanded, with the state aiming to train additional civil servants in specialized areas such as project management and data analysis. The academy’s curriculum is being updated to meet the evolving demands of a technology-driven Civil Service.</p>

KEY FINDINGS AND ANALYSIS

GENERAL FINDINGS

- **Workplace Modernization:** The Civil Service underwent significant restructuring and modernization, focusing on both physical infrastructure (e.g., the refurbishment of government buildings) and the adoption of digital tools.
- **Salary and Pension Reforms:** Salary structures were improved, with the minimum wage increasing from ₦25,000 in 2016 to ₦30,000 in 2019 and to ₦70,000 in 2024. The State also implemented the 30,000, minimum wage consequential adjustment for Edo State Pensioners. The introduction of the Contributory Pension Scheme ensured timely payments and provided financial security for retirees.
- **Staff Development:** Continuous staff training through the John Odigie-Oyegun Public Service Academy has equipped civil servants with essential digital literacy skills, enhancing their productivity. Over 15,000 civil servants have been trained since 2023.
- **Performance Management:** The introduction of the Individual Performance Appraisal System (IPAS) and performance-based promotions ensured a culture of accountability and professionalism. This allowed for more structured assessments of staff performance, fostering a results-driven public service.

GENERAL ANALYSIS

The restructuring of the Civil Service into a modern, technology-driven workforce was a key success under the Institutional Reforms Pillar. The focus on professional development and digital literacy resulted in an improved public service that was more responsive and accountable. However, challenges remained in achieving full cultural alignment across all levels of government. Low adoption of new processes and technologies among certain MDAs highlighted the need for continuous engagement (awareness & sensitization campaigns) and reorientation efforts.

The pension reforms brought financial security to retirees, which not only boosted employee morale but also led to higher productivity. However, ongoing challenges with settling pension arrears and ensuring full compliance with the new pension system indicate that further attention is needed in these areas.

General Sustainability & Outlook

The outlook for Civil Service enhancement is highly positive. The focus on continuous training, the implementation of structured performance systems, and the modernization of workspaces are crucial steps in building a resilient public service. Ensuring sustainability will require ongoing investments in training, as well as the continued modernization and maintenance of Civil Service infrastructure.

Staff Training and Capacity Building

Key Findings:

- **Training through the John Odigie-Oyegun Public Service Academy:** Over 15,000 civil servants have been trained since 2023, marking a significant investment in capacity building. The academy was established as part of the broader Civil Service transformation to enhance the skills, professionalism, and digital literacy of the workforce.

- **Focus on Modern Tools and Systems:** The training programs were geared toward equipping staff with modern skills to adapt to the technological advancements in governance. These included digital literacy, leadership, project management, and e-Governance systems.
- **Comprehensive Development Plans:** Individual development plans were created for staff to ensure continuous improvement and alignment with state objectives, fostering a high-performance culture.

Analysis:

The state's heavy investment in training programs demonstrated a long-term commitment to building a professional and efficient Civil Service. The focus on technology and digital tools ensured that civil servants were prepared to meet the demands of a 21st-century public service. However, while many employees benefited from these programs, some departments faced challenges in adopting these new skills, particularly among older or less tech-savvy employees. Continued efforts will be necessary to fully integrate all staff into the new, modernized framework of governance.

Sustainability & Outlook:

The outlook for staff training is positive. The establishment of the John Odigie Oyegun Public Service Academy has provided a structured platform for ongoing development, ensuring that the state's workforce remains adaptable, knowledgeable, and competitive. Continuous updates to the curriculum, in line with evolving governance and technology trends, will be necessary to sustain these gains.

Promotions and Performance Appraisal

Key Findings:

- **Performance-Based Promotions:** The **Individual Performance Appraisal System (IPAS)**, introduced as part of the reform, has been a key driver for performance-based promotions. This system enabled objective assessments of Civil Servants' contributions and ensured that promotions were tied to performance metrics rather than tenure alone.
- **Quarterly Appraisals:** MDAs are now regularly appraised, allowing for continuous monitoring and realignment of staff with government priorities. This system has helped identify gaps in performance and streamline the promotional process to reward high-achieving employees.

Analysis:

The promotion system under the reforms represented a significant departure from the traditional methods of advancement based on tenure. By tying promotions to individual performance, the government created a culture of meritocracy within the Civil Service. This approach helped improve motivation, productivity, and accountability among staff. However, there are some struggles observed in MDAs that are less accustomed to performance-based assessments, which may require further adjustments in their operational culture.

Sustainability & Outlook:

The performance appraisal system is expected to foster long-term improvements in public service. By continuing to reward performance and providing clear career advancement opportunities, the government can maintain a motivated and efficient workforce. Ongoing refinement of appraisal metrics will be essential to ensure fairness and effectiveness in the promotion process.

Pensions and Gratuities Payments

Key Findings:

- **Introduction of the Contributory Pension Scheme:** The transition from the **Defined Benefit Scheme (DBS)** to the **Contributory Pension Scheme (CPS)** was a pivotal reform that ensured timely pension payments and greater financial security for retirees. This shift also reduced the backlog of unpaid gratuity & arrears and minimized financial uncertainty for pensioners.
- **Payment of Pensions and Gratuities:** Between 2017 and 2024, the government paid out significant sums to retirees. This included:
 - ✓ **₦62.64 billion** in pensions paid to retired workers.
 - ✓ **₦20.63 billion** in accrued rights from January 2017 to February 2024.
 - ✓ **₦3.83 billion** in gratuities paid on health and compassionate grounds.
 - ✓ **₦2.06 billion** in death benefits to families of deceased employees.
 - ✓ Regular insurance premiums and government contributions to the contributory scheme also ensured the sustainability of the pension system.

Analysis:

The pension reforms have been one of the most critical achievements of the Obaseki administration. The Contributory Pension Scheme not only streamlined pension payments but also brought financial stability to the state's workforce post-retirement. By clearing pension arrears and ensuring timely disbursements, the administration improved the trust and morale of employees, which in turn boosted productivity.

Sustainability & Outlook:

The outlook for pension sustainability is positive. The state's commitment to funding the CPS and ensuring regular disbursements will likely prevent future pension arrears. However, continuous monitoring and adjustments to the system, particularly in regard to life expectancy and economic factors, will be needed to maintain the financial viability of the pension fund.

Change Agents Initiative

Key Findings:

- **Promotion of a Culture Change through Change Agents:** The institutionalization of the **Change Agents Group** was part of the government's broader strategy to promote professionalism, ethics, and a new workplace culture. These agents were tasked with advocating for reform, mentoring colleagues, and helping to institutionalize new ways of working.

- **Capacity Building:** Change agents received targeted training, particularly in leadership, ethics, and change management, allowing them to act as role models and guides in the implementation of the reforms.

Analysis:

The introduction of Change Agents Programme was an innovative approach to embed cultural change within the Civil Service. This initiative fostered a sense of ownership and responsibility among staff, encouraging them to take an active role in the transformation of government services. The agents helped reduce struggles with new systems, particularly in areas like digital transformation, and promoted a more ethical work environment. However, the success of this initiative largely depends on continuous engagement with and support for these agents to ensure their effectiveness.

Sustainability & Outlook:

Sustaining the change agent's initiative will require continuous capacity-building efforts and regular assessments of their impact. By empowering these agents and integrating them into long-term strategic plans, the government can ensure that the cultural shift towards professionalism and ethics remains embedded in the Civil Service.

Employment of First-Class Graduates

Key Findings:

- **Automatic Employment for First-Class Graduates:** The government instituted a policy of automatic employment for First-Class graduates of Edo origin from any university in Nigeria. So far 24 First Class graduates are in the employment of the State. This initiative was part of the broader effort to attract the best talents into the Civil Service and improve the intellectual capital of the workforce.
- **Graduate Development Programme:** Alongside automatic employment, the government introduced specialized training and development programs for newly recruited graduates, where 47 have been trained and ensuring they are equipped with the skills necessary to succeed in the public service.

Analysis:

This policy of recruiting First-Class graduates was a strategic move to inject fresh talent into the Civil Service, promoting innovation and a new generation of public servants with high academic and professional potential. The emphasis on providing further training for these graduates helped ensure that they could quickly adapt to the demands of public service. However, integrating these high-performing individuals into an established bureaucracy presented challenges, particularly in aligning their expectations with the realities of Civil Service work.

Sustainability & Outlook:

The recruitment of First-Class graduates and the focus on developing their careers is a sustainable strategy for building a high-performing Civil Service. Ensuring that these graduates receive ongoing support and opportunities for advancement will help retain top talent and foster a culture of excellence within the public sector.

Challenges & Lessons Learned

Civil Service Enhancement Challenges:

- **Capacity Gaps in Some MDAs:** Although many civil servants benefitted from training through the John Odigie Oyegun Public Service Academy, gaps in capacity remain in certain departments, particularly those with older or less digitally literate employees.
- **Gratuity/Pension Arrears:** The transition from the Defined Benefit Scheme (DBS) to the Contributory Pension Scheme (CPS) left some pensioners with outstanding arrears, creating a backlog that the government is still working to resolve.

Recommendations

- **Improve Pension Administration:** A focused effort should be made to clear remaining pension arrears, particularly for those transitioning from the Defined Benefit Scheme. The Contributory Pension Scheme must be continuously monitored and adequately funded to ensure its long-term sustainability.
- **Continuous Capacity Building:** Training programs through the John Odigie Oyegun Public Service Academy should be expanded to target specific skills gaps, particularly in digital literacy for older civil servants. Customized training for MDAs based on their unique challenges will be critical for maintaining a high-performance culture.

Sector 3: Justice, Judiciary & Rule of Law

Obaseki's administration also delivered **on its promises to strengthen the criminal justice system**. New judicial facilities were built, and security efforts were reinforced with initiatives like Operation Wabaizigan and

the establishment of the Public Works Volunteers (PUWOV), which trained 3,000 personnel to assist law enforcement. These reforms have improved the state's security, making Edo safer for its residents

The Edo State Security Architecture, **Operation Wabaizigan**, was also put in place to enhance law enforcement across the state. These measures have streamlined legal processes, ensuring fairer, more efficient justice for citizens. Law enforcement agencies were equipped with better resources, and Edo State experienced improved safety and a more robust justice system, making justice more accessible to all.

Justice, Judiciary & Rule of Law (2016)

The justice system in 2016 was burdened by outdated infrastructure, long case backlogs, and inefficient legal processes. Judicial officers worked in poor conditions, and there was minimal adoption of modern legal management systems. Access to justice was limited, particularly for vulnerable populations in rural areas, and there was a lack of alternative dispute resolution mechanisms to expedite case settlements.

Justice, Judiciary & Rule of Law (2020)

By 2020, significant reforms had been introduced, including the construction of a new **High Court Complex**, the establishment of the **Edo State Multi-Door Court-House**, and the enactment of new legal frameworks such as the **Edo State Criminal Law of 2022**. These reforms improved access to justice, reduced case backlogs, and introduced alternative dispute resolution methods to expedite legal processes. Judicial officers were provided with better working conditions, and digitization efforts began to modernize legal records management.

KEY INITIATIVES AND ACHIEVEMENTS

SCOPE	OBJECTIVE	PROGRAMMES, PROJECTS AND INITIATIVES	KEY ACHIEVEMENTS	IMPACT	ONGOING PROJECTS
Justice, Judiciary & Rule of Law	Expedient and a more efficient dispensation of Justice	<p>High Court Complex & Multi-Door Court-House: These infrastructure projects improved access to justice and introduced alternative dispute resolution mechanisms that expedited legal processes.</p> <p>Legal Reforms: The enactment of the Edo State Criminal Law of 2022 and other legal frameworks provided a modernized legal foundation to improve the rule of law in the state.</p>	<p>Infrastructural Development:</p> <ul style="list-style-type: none"> • Construction of High Court New Complex with 12 Court Hall, E-Library and Ceremonial Hall and Furnishing. • Construction of 5 Judges Villa with Gym Hall and Well Furnished. • Fully Built and Furnished Magistrate Court at Idogbo. • Fully Built and Furnished Magistrate Court, Urhonigbe. • Fully Built and Furnished Area Customary Court, Ologbo. • Renovation and Furnishing of Magistrates' Court, Evbuoriarua, Oredo 	Improved working conditions of judicial officers and making the judicial system more accessible to the public.	<p>Digitization of Legal Records: The judiciary is still working on fully digitizing legal records and implementing an electronic document management system. While progress has been made, the state continues to work on automating more court processes to improve transparency and speed up the delivery of justice.</p> <p>Community-Based Legal Support: Ongoing efforts are being made to establish community legal clinics in rural areas, providing legal support to underserved populations. These clinics are expected to bolster</p>

			<p>and Egor.</p> <ul style="list-style-type: none"> • Renovation of Magistrates’ Court, Auchi. • Construction and furnishing of High Court, Okada. <p>Legal Reforms: Several key laws were enacted, including the following:</p> <ul style="list-style-type: none"> • Edo State Criminal Law of 2022 • Enactment of the Administration of Criminal Justice Law 2018 (ACJL) • Enactment of the Violence Against Persons Prohibition Law of 2021 • Enactment of the Trafficking in Persons Law 2018 • Amendment of the Private Property Protection law in 2021 • Child Rights Law • Anti Kidnapping Law • Trafficking in Person Law 2018. <p>Alternative Dispute Resolution: The establishment of the Edo State Multi-Door Court-House and the Department of Citizens Mediation Centre provided alternative channels for resolving disputes outside traditional courts.</p>		<p>access to justice for vulnerable communities.</p> <p>Construction of High court, Abudu</p> <p>Construction of Magistrate Court, Abudu</p> <p>Construction of Judges Quarters, Abudu</p> <p>Construction of Magistrate Court, Ekiadolor</p> <p>Construction of Area Customary Court, Ekiadolor</p> <p>Construction of District Customary Court, Ekiadolor</p> <p>Construction of High Court and Magistrate Court, Egba</p> <p>Renovation of High Court, Sapele Road</p>
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Key Findings

- **Infrastructural Development:** New judicial facilities, including the High Court Complex, Industrial Court, and quarters for judges, were constructed to improve access to justice and the working conditions of judicial officers.
- **Law Reforms:** Significant legal reforms were implemented, including the Edo State Criminal Law of 2022, the Violence against Persons Prohibition Law of 2021, and amendments to the Private Property Protection Law in 2021.
- **Judicial Efficiency:** The establishment of the Multi-Door Court-House and the Department of Citizens Mediation Centre improved dispute resolution processes, while new technology-based systems (e.g., electronic legal records and document management) were introduced to expedite legal proceedings.

- **Welfare of Judges:** The administration prioritized the welfare of judges, improving their working conditions and providing technological tools to enhance their efficiency.

Analysis

The reforms within the justice system marked a major improvement in the delivery of legal services in Edo State. The introduction of alternative dispute resolution mechanisms, such as the Multi-Door Court-House, reduced the backlog of cases and provided more accessible justice for citizens. However, challenges remain in ensuring

that these new systems are fully embraced across the judiciary, particularly in rural areas where access to modern technology may be limited.

The legal reforms, especially those targeting gender-based violence and the protection of vulnerable groups, were impactful in promoting social justice. However, continuous updates to the legal framework will be required to keep pace with evolving societal needs.

Sustainability & Outlook

The justice reforms are sustainable as long as there is continuous investment in legal infrastructure and training for judicial staff. The state's focus on technology-driven justice systems will need to be maintained to ensure that the judiciary remains efficient and accessible.

Challenges & Lessons Learned

- **Incomplete Digitization of Legal Records:** Even though progress has been made in automating judicial processes, full digitization of legal records and the adoption of electronic document management systems have not yet been fully realized across the judiciary.
- **Limited Access in Rural Areas:** Access to justice remains limited in rural areas due to insufficient infrastructure and a lack of community-based legal support.

Recommendations

- **Complete Digitization of Legal Systems:** The judiciary should prioritize completing the digitization of legal records and implementing electronic document management systems across all courts. This will improve the efficiency of the legal process and make justice more accessible.
- **Expand Community Legal Services:** Establishing legal support clinics in rural areas will help bridge the justice gap in underserved communities, ensuring equitable access to legal services across the state.

LOCAL GOVERNMENT & CHIEFTAINCY AFFAIRS

Understanding the importance of tradition and faith in Edo State, Obaseki worked to **strengthen relationships between the government, traditional councils, and religious institutions**. His administration ensured that traditional institutions were empowered to preserve cultural heritage and promote local festivals. The government also fostered cooperation between traditional and faith-based organizations to maintain peace and prosperity. Edo State's traditional and religious institutions thrived, fostering greater cultural preservation and community cohesion. The harmonious relationship between these institutions and the government became a hallmark of the state's commitment to cultural pride and societal peace.

Local Government & Chieftaincy (2016)

Local government structures in 2016 were characterized by inefficiencies, lack of capacity, and poor alignment with state policies. Local governments struggled with limited revenue generation capabilities, and their service delivery was hampered by weak administrative capacities. Traditional institutions were often sidelined in governance processes, and their role in conflict resolution was underutilized.

Local Government & Chieftaincy (2020)

By 2020, local government councils had been strengthened through extensive **capacity-building programmes**, improving their ability to deliver essential services. Revenue generation strategies were improved with the introduction of automated systems. Traditional rulers were more actively involved in governance and conflict resolution, with the appointment of **52 new traditional rulers** and the resolution of **49 inter/intra-communal disputes** by 2024. These developments strengthened local governance and community cohesion.

KEY INITIATIVES AND ACHIEVEMENTS

SCOPE	OBJECTIVE	PROGRAMMES, PROJECTS AND INITIATIVES	KEY ACHIEVEMENTS	IMPACT	ONGOING PROJECTS
Local Government & Chieftaincy Affairs	Enhance the capacity of local governments to deliver essential services, while empowering traditional institutions to foster peace and social cohesion.	<p>Traditional Ruler Empowerment: Traditional rulers were more actively involved in governance through the appointment of 52 traditional leaders and the resolution of inter/intra-communal disputes.</p> <p>Capacity Building for LGAs: Training programs were rolled out to local government council staff to improve service delivery and align local government strategies with state objectives.</p>	Improved Local Government Administration: Training programs were rolled out for Local Government Council staff across all 18 LGAs, where a total of 378 staff have been trained thereby	Improved their capacity to deliver essential services. This alignment of local government operations with state-level strategies was critical to ensuring uniformity in governance and service delivery.	<p>Traditional Festival Promotion: Ongoing projects include efforts to support traditional councils in promoting local festivals, helping to revive Edo State's rich cultural heritage. This initiative is crucial for preserving the state's identity and enhancing social cohesion.</p> <p>Strengthening Local Revenue Generation: The state is continuing its</p>

			<p>Conflict Resolution and Traditional Institution Empowerment: The government successfully mediated and resolved 49 inter/intra-communal disputes.</p> <p>Additionally, the government facilitated the appointment of 58 traditional rulers (Edo North 42, Edo Central 16) and issued 100 Certificates of Registration for traditional leaders,</p> <p>The migration from manual to automated IGR collection in the Transport Sub sector in collaboration with the State Government.</p> <p>The migration from manual to automated IGR collection to enhance implementation of State Harmonized Revenue Law which recognized Government as the sole tax collector.</p> <p>The Ministry Collates Monthly Internally Generated Revenue (IGR) Reports from the 18 Local Government which is used to access the progress of revenue profile which has grown from 623 million Naira to 2.592 billion Naira in 2023.</p> <p>The Ministry working with the State Government and ALGON facilitated the regular payment of Local Government Pensioners salaries. Working with the Local Government payment of Pension/Gratuity arrears, salary arrears from 1979-2009 (30 Years backlog) amounting to over 3 billion Naira.</p>	<p>Prevented the escalation of conflicts and fostering peace within communities.</p> <p>Reinforced their roles in cultural preservation and local governance.</p>	<p>work on improving the revenue generation capabilities of local governments through the deployment of automated revenue collection systems, particularly in the transport sector.</p>
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Key Findings

- **Strengthened Local Governance:** Local government administration was enhanced through training and capacity building for Local Government Council staff across the 18 LGAs. This alignment with state strategies improved service delivery at the local level.
- **Traditional Institution Empowerment:** The administration maintained strong relationships with traditional councils and religious institutions, ensuring they played a central role in preserving Edo State's cultural heritage. The government facilitated the appointment of 58 traditional rulers and issued 100 Certificates of Registration to traditional rulers.
- **Conflict Resolution:** The administration mediated several inter/intra-communal disputes, successfully resolving 24 cases and preventing the escalation of 24 others.

Analysis

Local government reforms significantly improved governance at the grassroots level. The focus on aligning local government strategies with state objectives enhanced the capacity of local councils to deliver services. The empowerment of traditional institutions strengthened cultural preservation efforts and fostered greater community cohesion.

However, challenges persist in terms of revenue generation and resolving boundary disputes, which require more strategic interventions. Additionally, the continued support for traditional institutions will be key to ensuring long-term stability and governance at the local level.

Sustainability & Outlook

The outlook for local government administration is strong, particularly with the continued investment in capacity building. The state's support for traditional institutions will sustain cultural heritage and local governance.

Challenges & Lessons Learned

Local Government & Chieftaincy Affairs Challenges:

- **Revenue Generation:** Local government councils yet to optimize their full potential for improving their revenue generation, particularly in effectively managing local taxes and levies. Automated revenue collection systems are not fully operational across all LGAs, limiting their financial independence.

Recommendations

- **Enhance Revenue Collection Mechanisms:** Automated revenue collection systems should be implemented across all LGAs to improve their financial independence. Training and support for local government officials on modern revenue collection practices will be essential to achieving this.
- **Further Integrate Traditional Institutions:** Efforts should continue to integrate traditional rulers into formal governance structures while respecting cultural traditions. Regular engagement between traditional leaders and state officials will ensure that both systems work in harmony.

PUBLIC SECURITY & SAFETY

Public Security & Safety (2016)

In 2016, Edo State's security architecture was underdeveloped, with inadequate surveillance systems, limited law enforcement resources, and a lack of coordination between security agencies. The state faced increasing security challenges, including communal conflicts, urban crime, and insufficient disaster response mechanisms.

Public Security & Safety (2020)

By 2020, the state had significantly improved its security infrastructure with the creation of the **Public Works Volunteers (PUWOV) program**, which trained over **3,000 community police volunteers**. The installation of **CCTV cameras** across three senatorial districts and the launch of the **Solomon Arase Command Centre (EC3)** allowed for real-time crime prevention and emergency response. The **Edo State Fire Service** and **Edo State Emergency Management Agency (EDOSEMA)** were strengthened, responding to over **1,400 fire incidents** and distributing aid to **880,000 disaster-affected people**.

SCOPE	OBJECTIVE	PROGRAMMES, PROJECTS AND INITIATIVES	KEY ACHIEVEMENTS	IMPACT	ONGOING PROJECTS
Public Security & Safety	A more secure and Investment-friendly State	<p>CCTV Surveillance & EC3 Command Centre: The installation of CCTV cameras and the establishment of the EC3 Command Centre enhanced crime prevention and emergency response capabilities.</p> <p>Public Works Volunteers (PUWOV): This initiative trained over 3,000 volunteers to support community-based policing, strengthening security at the grassroots level.</p>	<p>Public Works Volunteers (PUWOV) Scheme: The PUWOV program, which trained over 3,000 members, became a key component of local law enforcement, bolstering community policing efforts. The creation of a community police radio network also improved communication between local law enforcement and citizens.</p> <p>Set up the Edo State Security Architecture (Operation Wabaizigan),</p> <p>CCTV Surveillance and Emergency Response: The installation of CCTV cameras across Edo State's three senatorial districts (56 in Edo South, 20 in Edo North and Central) significantly enhanced crime prevention and investigation capabilities.</p> <p>Establishment and launch of Solomon Arase Command and Control Centre (EC3), which handled over 53,000 emergencies, providing critical support in coordinating security responses.</p> <p>Edo State Fire Service and Disaster Response: The Edo State Fire Service responded to 1,429 fire outbreaks, saved 60 lives and 1,427 buildings, conducted 258 fire drills for personnel, and carried out 2,477 facility inspections, while enhancing cooperation among all fire-fighting agencies in the state.</p> <p>The Edo State Emergency Management Agency (EDOSEMA) distributed palliatives to nearly 880,000 people affected by various disasters, including floods and fires.</p> <p>PUWOV registered and profiled 4,027 vehicles/drivers on the Edo State Transport Authority database, and generated ₦24,703,388 from registered and profiled vehicles/drivers, and an additional ₦39,760,652 from mobile court fines within the period under review.</p>	<p>Enhanced social cohesion, reduced conflicts, and increased mutual respect among different groups, contributing to overall stability and development in the state.</p> <p>Increased sense of security and well-being among vulnerable populations, fostering a more inclusive and equitable society.</p> <p>Reduced loss of life and property due to fires, boosting public confidence in the state's emergency services.</p>	<p>Expansion of CCTV Coverage: The state is working to expand CCTV coverage to more rural and “out of reach” areas, improving surveillance and crime prevention. The aim is to integrate more cameras into the security architecture to provide comprehensive monitoring.</p> <p>Fire Service Capacity Building: Ongoing projects include the further training and certification of fire service personnel, ensuring that they are equipped with advanced firefighting skills to respond to emergencies more effectively.</p>

Key Findings

- **Public Works Volunteer (PUWOV) Program:** The creation of the **Public Works Volunteers (PUWOV)** program, which trained over 3,000 members, played a key role in supporting local law enforcement. This initiative was aimed at enhancing community policing and ensuring safety through trained volunteer forces.
- **CCTV Surveillance and Monitoring:** The installation of **CCTV cameras** across the three senatorial districts significantly improved crime prevention and investigation capabilities. This technology-driven approach to security was coupled with the launch of the **Solomon Arase Command and Control Centre (EC3)**, which managed over 53,000 emergency situations.
- **Fire and Emergency Services:** The **Edo State Fire Service** responded to 1,429 fire outbreaks between 2019 and 2023, saving 60 lives and preventing significant property loss. Additionally, disaster response teams provided aid to nearly 880,000 people, demonstrating an active and responsive emergency management system.

Analysis:

The reforms in public safety, particularly the establishment of the PUWOV program and the installation of CCTV surveillance, were critical in fostering a safer environment for residents and businesses in Edo State. The introduction of technology-based systems in law enforcement enhanced the state's capacity for real-time monitoring, crime prevention, and emergency response. However, challenges remain in ensuring that these systems reach more remote areas and are properly maintained.

Sustainability & Outlook:

DRIVING POLICIES

S/N	KEY POLICIES	IMPACT
1.	E-Gov Policy	This policy drove the adoption of digital tools, promoting: <ul style="list-style-type: none"> ▪ faster workflows, ▪ Improved access to public services ▪ Cost saving, ▪ Accountability and enhanced transparency.
2.	Archiving Policy(M-File)	<ul style="list-style-type: none"> ▪ Digitized over fifty million documents for easy access and use ▪ Enhanced Record keeping ▪ Easy and Efficient retrieval of Documents ▪ Cost Savings and Space Management
3.	Civil Service Reform Policy (Edo State Transformation and Enhancement Project (EdoSTEP))	<ul style="list-style-type: none"> ▪ Improved and Efficient Service delivery ▪ Optimizes Cost-effectiveness ▪ Enhances Mobility and minimizes delays. ▪ Increased Economic Growth and Job Creation ▪ Improved Technological Advancement
4.	Establishment of Specialized Hubs for MDAs within an Ecosystem	<ul style="list-style-type: none"> ▪ Foster collaborations and Resource sharing within Hubs ▪ Easy access to specific MDAs within an ecosystem

The outlook for law enforcement and security reforms is positive, especially with the state's investment in surveillance infrastructure and volunteer forces. To sustain these efforts, the government must continue to invest in the training of security personnel and the maintenance of the surveillance infrastructure. Expanding these initiatives to underserved areas will further enhance public safety across the state.

Challenges & Lessons Learned

Public Security and Safety Challenges:

- **Surveillance Gaps in Rural Areas:** Whereas CCTV installations have enhanced security in urban areas, rural regions still face significant gaps in surveillance coverage. Extending security infrastructure to underserved areas is critical to ensuring comprehensive safety across the state.

Recommendations

- **Expand CCTV Surveillance:** Extending the installation of CCTV cameras to rural areas is critical to enhancing security statewide. This should be coupled with the training of local law enforcement personnel to ensure they can effectively utilize these tools.
- **Strengthen Emergency Response Systems:** The **Edo State Fire Service** and **EDOSEMA** should receive continuous investment in equipment and personnel training to ensure they can respond to emergencies swiftly and effectively.

		<ul style="list-style-type: none"> ▪ Reduced Duplication of efforts and streamlined Processes
5.	MDAs Rationalization	<ul style="list-style-type: none"> ▪ Elimination of duplication and overlapping of Functions. ▪ MDAs have more focused and clearer Mandate. ▪ Simplified organizational structure
6.	Recruitment of First Class Graduates of Edo origin from any University in Nigeria	<p>Over 50 First Class Graduates have been employed into the Edo State Civil/Public Service. This has brought about</p> <ul style="list-style-type: none"> ▪ Innovation and creativity (Graduate Development Programme) ▪ Enhanced Competence ▪ Retention of Talents
7.	Fleet Management	<ul style="list-style-type: none"> ▪ Reduced Operational Cost ▪ Bettered record keeping and servicing of utility vehicles. ▪ Improved Productivity and welfare of Public Servants ▪ Enhanced Operational efficiency
8.	Centralization of maintenance services through the Public Building and Maintenance Agency	<ul style="list-style-type: none"> ▪ Institutionalization of routine maintenance of public facilities ▪ Better and timely facility management ▪ Cost saving ▪ Enhanced Accountability
9.	Institutionalize a merit-based system for Recruitment	<ul style="list-style-type: none"> ▪ Enhanced quality of workforce ▪ Reduced bias in recruitment and fostered a culture of fairness and accountability. ▪ Minimized corruption and nepotism
10.	Institutionalize a performance-based system for promotion and appointments	<ul style="list-style-type: none"> ▪ Improved Competence ▪ Reduced Favoritism ▪ Optimized Transparency
11.	Fiscal Discipline and Transparency	<ul style="list-style-type: none"> ▪ Deployment of e-procurement systems ▪ Enhanced transparency in financial management across MDAs. ▪ Improved Economic stability ▪ Minimized wasteful Spending
12.	Pension Reform	<ul style="list-style-type: none"> ▪ Progression from the Divine Benefit Scheme to the Contributory Pension Scheme. ▪ Seamless transition of Pensioners from salary payroll to Pensions Scheme, ▪ Prompt and Swift Payment of Pensions and Gratuity.
13.	Private Property Protection Law 2021.	<ul style="list-style-type: none"> ▪ Abolition of Community Development Associations (CDAs). ▪ Free access of Justice in respect to land related complaints ▪ Foster Peaceful co-existence between parties involved in dispute through dialogue and settlement ▪ Reduction in Land Grabbing and communal dispute.
14.	Administration of Criminal Justice Law (ACJL) 2018	<ul style="list-style-type: none"> ▪ Improved criminal proceedings and rights protection. ▪ Ensured fair, efficient and effective administration of justice, outlining rights and procedures.

EdoSTEP: Edo State Civil and Public Service Transformation & Enhancement Project

- **Objective:** Re-engineer Civil Service processes to eliminate redundancies, improve service delivery, and ensure accountability.
- **Vision:** To establish a results-driven public service where efficiency, accountability, and performance management are central to service delivery.

EdoSTEP

EdoSTEP, or the Edo State Civil and Public Service Transformation & Enhancement Project, is a reform initiative by the Edo State Government aimed at revitalizing the public service sector. It is a strategic project designed to improve the efficiency, productivity, and service delivery within the Civil Service. The project aligns with Edo State's broader vision of becoming a model state by 2050, with a mission to “Make Edo Great Again (MEGA).”

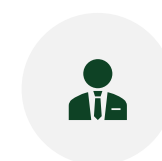
The Edo State Government introduced EdoSTEP to modernize its civil and public service systems, which are the engine for implementing government policies and programs. Public expectations have evolved due to technological advances and social changes, and EdoSTEP was implemented to meet these challenges head-on.

- **Competence Management System (CMS):** The CMS ensured that civil servants were placed in roles aligned with their skills, improving efficiency and productivity.
- **Performance Management Systems:** These systems introduced structured accountability measures across all MDAs, fostering a results-driven culture in the public service.

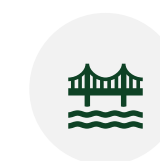


In line with the overarching aspirations of the Government and its 6 Thematic Pillars, the Civil and Public Service Transformation and Enhancement Project is “to build a modern Public Service where efficiency, productivity and service delivery are the hallmarks”, with the following clear objectives:

- Address People and Capacity requirements
- Enhance availability and use of Technology in the Service
- Create and sustain a High-Performance Culture
- Strengthen Service Delivery capacity within the Department
- Creating a robust and efficient organizational structure
- Establish and enhance processes and systems for improved efficiency
- Ensuring statutory compliance with relevant laws
- Create a workplace that inspires and motivates



Re-Skilling Public Servants: Developing skills and capabilities to create a high-performing workforce.



Process Re-engineering: Redesigning the service structure to be more agile, flexible, and responsive.



Improving Service Delivery: Strengthening systems and processes to ensure faster and more effective public services.



Inclusiveness and Ownership: Engaging civil servants to take pride in their work, fostering a sense of ownership in delivering results.



Embedding Values and Culture: Promoting integrity, accountability, and resilience among public servants.

The **EdoSTEP** project focused on several key propositions:

Implementation Initiatives: People and Process Focus

EdoSTEP has been implemented through a phased approach, starting with the transformation of key ministries and agencies. Key initiatives include:

- **People:** Public servants undergo comprehensive training, both in technical skills and organizational culture. Individual development plans are established to ensure ongoing improvement.
- **Process:** The project restructured government operations, simplifying processes and eliminating redundancies. A key part of this transformation was the development of performance management systems, ensuring that every individual and department is held accountable for results.

The MDA Ecosystem and New MDA Organizational Models

In 2022, Edo State embarked on a major restructuring of its Ministries, Departments, and Agencies (MDAs). The EdoSTEP project worked with the EDSG Leadership to streamline and rationalize the existing MDAs to avoid duplication and overlaps of mandate, roles and responsibilities and for improved efficiency and effective service delivery. The rationalization exercise also led to defining the Ecosystem for each MDA, showing clearly the Superintending Ministry/Authority for the Departments, Agencies and the Special Offices. This rationalization aimed to make MDAs more effective, reduce duplication, and save administrative costs. The rationalization of MDAs aligns with the state's vision for a more agile, responsive, and cost-efficient public service system, supporting Edo State's broader development goals.

The redesigned ecosystem emphasizes a clearer delineation of responsibilities between ministries and agencies:

- **Effectiveness:** Ministries focus on policymaking and oversight, while agencies and departments implement the policies. For instance, the Ministry of Water Resources oversees policy formation, while agencies like the Urban Water Corporation Board and STRUASA handle implementation.
- **Minimizing Duplication:** By merging overlapping functions, the state reduces inefficiencies. For example, the Law Reform Commission was merged with the Ministry of Justice, which already had a legal drafting department.
- **Cost Saving:** Eliminating duplicate functions leads to reduced administrative overhead and better use of resources.

The new organizational model is structured to enhance service delivery and operational efficiency. Here's what it looks like:

- **Ministries as Policy Drivers:** Ministries are now primarily tasked with setting policies and monitoring their implementation. For example, the Ministry of Health will focus on policy, while health agencies focus on delivering services.
- **Agencies as Implementation Arms:** Agencies and departments are given clear mandates to execute policies based on ministry guidelines. This division of labour ensures streamlined processes and reduces confusion about roles.
- **Shared Services:** Common administrative functions like human resources, finance, and procurement are now grouped under shared service departments, improving operational consistency across MDAs.
- **Performance Management:** MDAs are held to high performance standards, with clear accountability and oversight mechanisms to ensure that objectives are met efficiently.

Landscape Summary

- In 2016, the Civil Service was plagued by redundant processes, inefficient service delivery, and a lack of accountability. There was no structured approach to performance management, and many civil servants lacked the skills necessary to meet the demands of a modern, tech-driven government.
- **EdoSTEP (2020)**
- By 2020, the **Edo State Civil and Public Service Transformation & Enhancement Project (EdoSTEP)** had re-engineered the state's Civil Service processes, eliminating redundancies and creating a more efficient system for delivering public services. The introduction of a **Competence Management System (CMS)** ensured that civil servants were placed in roles aligned with their skills, while **performance management systems** ensured accountability across MDAs. The result was a more streamlined, results-driven public service capable of meeting the demands of a modern government.

Additional information is contained in the annexures 1 & 4

Key Achievements:

- **High-Performance Culture:** EdoSTEP successfully restructured the state's Civil Service operations, creating a high-performance culture that prioritized efficiency, accountability, and service delivery. Public servants underwent comprehensive training, focusing on both technical skills and organizational culture.
- **Process Re-engineering:** Government operations were streamlined, eliminating redundancies and creating more agile structures for decision-making and service delivery. The **performance management system** introduced under EdoSTEP ensured that MDAs were held accountable for their results, with clear metrics for evaluating performance.

Status of Ongoing Projects:

- **Competence Management System:** The **Competence Management System (CMS)**, which tracks Civil Servant skills and performance, is still being expanded. This system aims to ensure that employees are matched to roles based on their competencies, optimizing human resources across MDAs.
- **Further Implementation of Process Documentation:** The government is also working on developing **Standard Operating Procedures (SOPs)** and a comprehensive **Process Activity Catalogue** for all MDAs. This initiative is designed to standardize processes across the Civil Service, ensuring consistency and improving service delivery.

Key Findings

- **Capacity Building:** EdoSTEP has been instrumental in building a high-performance culture within the Civil Service, focusing on re-skilling civil servants, process re-engineering, and improving service delivery.
- **Process Efficiency:** The project restructured government operations, eliminating redundancies and streamlining processes for better service delivery. Performance management systems were introduced to ensure accountability.
- **Inclusivity and Ownership:** EdoSTEP fostered a sense of ownership among civil servants, encouraging them to take pride in their work and actively contribute to the state's vision.

Analysis

EdoSTEP has effectively redefined the structure and operations of the Civil Service. Its focus on continuous improvement, through training and performance management, has resulted in a more agile, responsive public service. However, challenges remain in fully integrating all MDAs into this high-performance culture, particularly those with lower digital literacy levels.

Sustainability & Outlook

The success of EdoSTEP will largely depend on sustained investments in training and digital infrastructure. The focus on fostering a high-performance culture through structured development plans will be critical to the long-term success of the project.

EdoSTEP Challenges:

- **Process Integration across MDAs:** While EdoSTEP re-engineered many processes, some MDAs have struggled to fully integrate new standard operating procedures and adopt the performance management system. This inconsistency has affected the overall efficiency of service delivery.

Lessons Learned:

- **Change Management is Critical:** The reforms demonstrated that structural changes, especially those involving technology adoption, require well-planned change management strategies. Continuous reorientation, training, and engagement are essential for overcoming resistance to new processes.
- **Sustained Investment in Infrastructure:** Achieving the full potential of reforms, especially in justice, local governance, and security, requires sustained investments in physical and digital infrastructure. Without these, even the best-laid plans for modernization will struggle to achieve long-term impact.

Recommendations

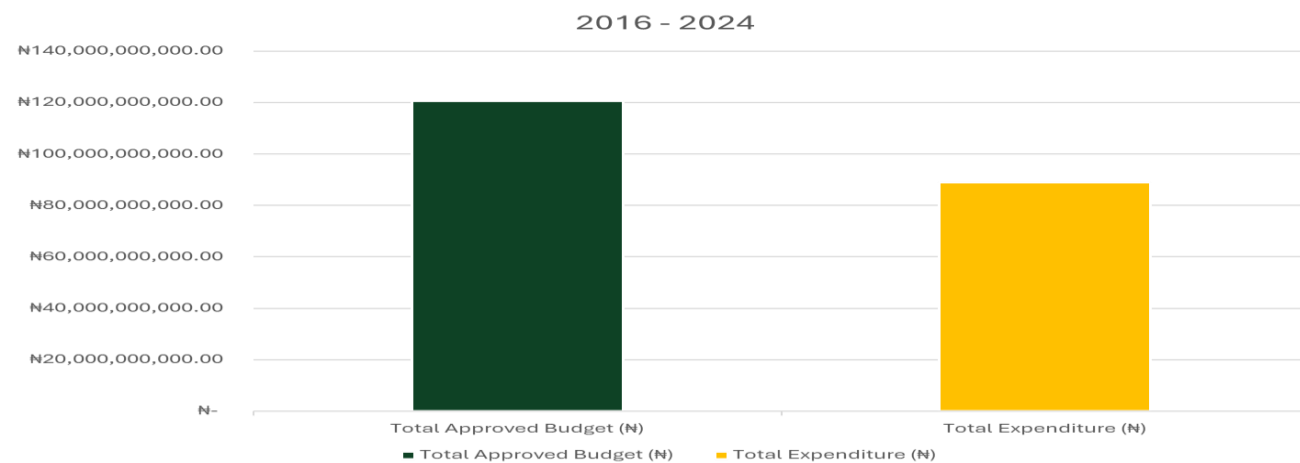
- **Ensure Full Adoption of Performance Systems:** The performance management systems introduced under EdoSTEP should be fully adopted across all MDAs. This will require continuous engagement with departmental heads and clear communication of the benefits of the system to ensure widespread buy-in.
- **Standardize Operating Procedures:** The development and implementation of **Standard Operating Procedures (SOPs)** should be prioritized to ensure that all government departments operate in a uniform and efficient manner. This will standardize processes across the Civil Service, leading to better service delivery.

Key Findings and Analysis – Budget for Institutional Reforms Thematic Pillar

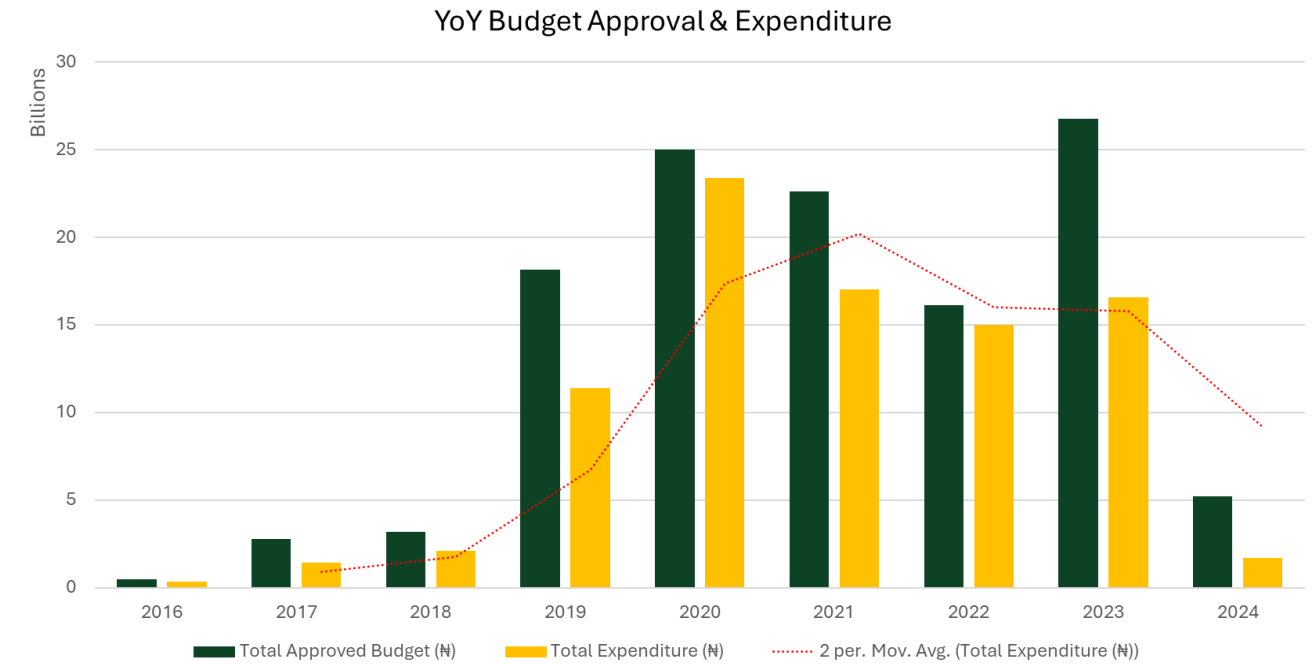
The budgetary analysis of the **IRTP** provides a detailed examination of the fiscal allocation, expenditure, and performance of key initiatives across several years (2016–2024) as shown below. This review identifies successes, inefficiencies, and gaps in the deployment of resources within the governance, Civil Service enhancement, justice, local government, public security, and EdoSTEP initiatives.

Table 1: Budget Overview: 2016-2024

Year	Total Approved Budget (₦)	Total Expenditure (₦)
2016	507,500,000.00	351,626,045.60
2017	2,799,760,650.00	1,447,385,245.66
2018	3,194,000,000.00	2,106,180,240.59
2019	18,159,500,000.00	11,375,948,751.22
2020	25,018,500,000.00	23,379,212,535.27
2021	22,636,404,798.51	17,015,548,641.89
2022	16,146,290,180.00	15,020,267,175.53
2023	26,787,322,797.56	16,560,279,307.50
2024	5,228,062,057.94	1,721,795,667.12



A graphical representation of the Budget Overview (Approved and Expenditure): 2016-2024



A graphical representation of YoY Budget Approval & Expenditure Key Findings

1. Under-Expenditure on Capital Projects:

- One of the most significant issues identified across the years is the **under-utilization of capital budgets**. MDAs involved in infrastructure and public security consistently struggled with executing capital projects. This challenge is evident in multiple years, with under-expenditure being a common issue across key MDAs like the Ministry of Justice and the Office of the Deputy Governor. For example:
 - ✓ In 2021, capital expenditure for the Office of the Deputy Governor was only 20% of the allocated budget, and it dropped to 0% in 2023.
 - ✓ Similarly, the Ministry of Justice, despite having substantial capital allocations, faced difficulties in utilizing these funds effectively, contributing to project delays and incomplete initiatives.

2. Recurrent Budget Performance:

- The **recurrent expenditure** for personnel-related items, such as salaries, pensions, and general staff expenses, consistently met or exceeded the budgetary targets. This shows stability in employment costs and a commitment to timely salary and pension payments. Most MDAs recorded high performance in this area:
 - ✓ For example, in 2022, the **Ministry of Local Government & Chieftaincy Affairs** achieved a personnel budget performance of 107.52%, reflecting effective management of staff costs.
 - ✓ The **Office of the Governor** also consistently performed well, with recurrent expenditure averaging 98-99%, ensuring that essential administrative functions were adequately funded.

3. Overhead Spending Variability:

- Overhead costs varied significantly across MDAs. Whereas some departments performed well in managing overhead expenses, others underperformed, indicating inefficiencies in administrative spending. For example:
- ✓ The **Edo State Independence Electoral Commission (EDSIEC)** showed a moderate overhead budget execution, highlighting potential inefficiencies in project implementation and general administrative overheads.
- ✓ In contrast, the **Directorate of Human Resources Management** demonstrated strong management of overhead budgets, consistently achieving over 96% performance in multiple years.

4. Personnel-Related Budget Stability:

- Across the institutional reform pillar, there was a **consistent focus on personnel-related budgets**, including salaries and pensions. This was a strong point for the administration, as timely payment of salaries and pensions was a top priority:
- ✓ In 2020, personnel expenditure accounted for over 99% of the approved budget for the **Office of the Governor**.
- ✓ The government's commitment to financial stability for retirees was also evident, as several measures ensured timely payment of pensions, including the transition from the defined benefit scheme to the contributory pension scheme. This transition significantly reduced pension arrears and improved financial security for civil servants' post-retirement.

5. Budget Increases and Gaps:

- Budget allocations for institutional reforms saw significant increases between 2016 and 2024, particularly in capital projects. However, these increases were not always matched by actual expenditure. For example:
- ✓ In 2022, the total approved budget for institutional reforms was ₦16.14 billion, but actual expenditure lagged at ₦15.02 billion, reflecting gaps in project execution. These gaps are often attributed to bureaucratic inefficiencies and delays in procurement processes.
- ✓ Similarly, in 2023, the approved budget increased to ₦26.78 billion, but actual expenditure was only ₦16.56 billion. This under-expenditure highlights ongoing challenges in executing large capital projects, particularly in MDAs focused on infrastructure development and public safety.

6. Consistent Budget Performance in Core MDAs:

- **Some MDAs** such as the Office of the Governor, Directorate of Government House, and Protocol consistently demonstrated high levels of budget performance. For instance:
- ✓ In 2020, the recurrent expenditure performance for the **Office of the Governor** was 99.89%, with near-complete utilization of the allocated funds.
- ✓ The **John Odigie-Oyegun Public Service Academy (JOOPSA)**, a key component of the Civil Service reform strategy, also saw consistent budgetary support, allowing it to achieve its training goals.

Analysis

1. Capital Expenditure Underperformance:

- The under-utilization of capital budgets is a recurring issue across the institutional reform pillar. Although the government prioritized infrastructure projects such as the renovation of the State Civil Service Secretariat and the construction of judicial facilities, delays in capital project execution were significant. Factors contributing to this issue include procurement delays, bureaucratic red tape, and challenges in project management.
- These delays affect the delivery of essential services and the completion of key infrastructure that could have long-term benefits for governance and service delivery.

2. Recurrent Budget Strength:

- In contrast to capital expenditure, recurrent budget execution was generally strong. The administration's focus on ensuring timely payment of salaries and pensions helped improve employee morale and productivity, contributing to the overall success of the Civil Service reforms. The consistent allocation and disbursement of funds for personnel expenses are commendable, as they ensured that key government functions continued smoothly despite challenges in other areas.

3. Overhead and Administrative Costs:

- Variability in overhead budget performance points to inefficiencies in how certain MDAs manage their administrative costs. Some agencies consistently underperformed in this area, which could reflect either insufficient budgeting or poor cost management practices. Streamlining these processes, especially in non-critical areas, would allow for better budget utilization and improved project outcomes.

4. High Personnel Budget Execution:

- The personnel-related budgets, particularly those related to salary and pension payments, performed well across the years. This is a clear indication of the administration's commitment to staff welfare, which is vital for the sustainability of Civil Service reforms. The introduction of the contributory pension scheme, coupled with consistent salary reviews, also contributed to improving employee morale and engagement, fostering a more productive public sector.

5. Budget Performance and Policy Alignment:

- In the time significant improvements were made in personnel and overhead spending, capital projects, particularly those related to infrastructure, underperformed. This misalignment between budget allocations and actual spending underscores the need for better project planning and execution mechanisms. Ensuring that capital projects are completed on time is crucial for enhancing the state's overall infrastructure, which is vital for long-term institutional reforms.

SUSTAINABILITY & OUTLOOK

- **Sustainability:** The administration's focus on ensuring timely payments of salaries and pensions has had a positive impact on Civil Service performance. This focus on personnel expenses, combined with efforts to modernize the workforce through capacity-building initiatives like EdoSTEP, positions the Civil Service for long-term success.
- **Outlook:** The primary challenge moving forward will be improving capital project execution. Addressing the delays and inefficiencies in this area will require streamlined procurement processes, better project management, and enhanced oversight of MDAs responsible for key infrastructure projects. Continued investment in technology and training will further support the sustainability of the reforms implemented under the Institutional Reforms Thematic Pillar.
- **Conclusion:** Even though the Edo State Government has made significant strides in enhancing governance and service delivery through the Institutional Reforms Pillar, budgetary challenges related to capital projects remain a key issue. Prioritizing better budget execution and ensuring that allocated funds are fully utilized will be critical to achieving the state's long-term development goals.

SUMMARY

The IRTP has driven transformative changes across all sectors of Edo State's governance. These reforms were anchored in the strategic goal of modernizing public institutions to ensure efficiency, transparency, and accountability. The introduction of **e-Government tools**, such as M-files and e-procurement systems, revolutionized public sector operations, reducing bureaucratic delays and enhancing service delivery. The **John Odigie Oyegun Public Service Academy** provided critical capacity-building opportunities for over 7,000 civil servants, while the **Contributory Pension Scheme** improved financial security for retirees.

In the **justice sector**, significant investments in infrastructure and legal reforms modernized the judicial system, enabling faster resolution of disputes through initiatives like the **Edo State Multi-Door Court-House**. Local government administration was strengthened through capacity-building efforts, and conflict resolution mechanisms, particularly in inter/intra-communal disputes, helped foster peace and stability. In **public security**, the establishment of the **PUWOV program**, expansion of CCTV coverage, and improvement in emergency response mechanisms, through the **Solomon Arase Command Centre**, significantly enhanced safety in Edo State.

The **EdoSTEP** program successfully re-engineered Civil Service processes, introducing performance management systems and streamlining operations across Ministries, Departments, and Agencies (MDAs). These reforms created a high-performance culture that prioritized efficiency, accountability, and service delivery.

Conclusion

The Institutional Reforms Thematic Pillar has laid a strong foundation for modern governance, effective Civil Service operations, and a more responsive justice system. Across all thematic areas, the reforms have resulted in significant improvements in transparency, efficiency, and accountability. The **digital transformation** of governance through e-Government platforms, the **restructuring of Civil Service** processes under EdoSTEP, the establishment of **modern judicial infrastructure**, and the strengthening of **local governance and security mechanisms** are clear indicators of the state's commitment to sustainable development.

Despite the achievements, challenges remain, particularly in ensuring the full integration of digital tools across MDAs, resolving pension arrears, and expanding security infrastructure to rural areas. Nonetheless, the outlook remains positive. Through continuous investments in technology, capacity building, and infrastructure, Edo State is well-positioned to sustain the gains of these reforms and serve as a model of effective governance and public sector efficiency.

Recommendations & Critical Success Factors

Based on the current achievements, ongoing projects and gaps identified, the following recommendations have been provided:

- **Automation of HR processes:** Implement automated work processes to ensure proper human resource management and manpower accounting.
- **Housing Scheme for Public Servants:** Initiate housing schemes that allow civil servants access to affordable, quality housing through flexible payment plans and partnerships with private developers.
- **Improve the Fleet Management System:** Acquire more vehicles to provide better transportation services to MDAs and improve on service delivery.
- **Prompt Release of Funds for Projects:** Implement a more agile approval process for funding, ensuring timely cash backings for project execution.
- **Reward Systems for Outstanding Officers:** Develop a scientific process of identifying outstanding officers and strengthen existing framework for an annual recognition ceremony, and the implementation of financial bonuses for outstanding performance.

Here are two recommended scientific methods that can be used to identify staff for recognition and rewards in Edo State's public/Civil Service:

360-Degree Feedback Evaluation

- **Overview:** This method involves collecting performance feedback from multiple sources: supervisors, peers, subordinates, and even external stakeholders (where applicable). It provides a comprehensive view of an employee's performance, behaviour, and contributions.
- **Process:** Employees are evaluated on leadership, teamwork, communication, problem-solving, and job-specific skills.
- **Benefit:** This evaluation is holistic and reduces bias, as it reflects perspectives from various levels of interaction.
- **Implementation:** The feedback data can be analysed quantitatively to rank employees based on high scores, identifying those who consistently perform well and demonstrate leadership qualities.

Key Performance Indicator (KPI) Tracking and Data Analysis

- **Overview:** Establish clear, measurable KPIs for each role and track performance data over time to identify top performers.
- **Process:** Employees' progress on tasks like service delivery times, productivity, cost-saving initiatives, or other job-related KPIs can be monitored regularly. Those who consistently meet or exceed their targets can be recognized.
- **Benefit:** Objective and data-driven, this method ties recognition directly to measurable outcomes and specific job performance.

- **Implementation:** Automate performance tracking using digital tools, and set thresholds for high performance (e.g., employees who consistently achieve 90%+ of their KPIs).

These methods are transparent, data-driven, and minimize favoritism, ensuring that recognition is fair and based on measurable contributions.

- **Strengthen Data Management Services:**
 - Create data management policies and implement a culture of archiving and document warehousing
- **Continuous Professional Development:**
 - Integrate Continuous Professional Development (CPD) into annual staff performance appraisals.
 - Provide online learning platforms and subsidized courses to encourage professional growth.
 - **Restructuring**
Restructuring of Directorate of Human Resources Management to reflect previous structure of two different departments/directorates of Establishment and Human Resource.
- **Onboarding of Staff:**
 - Mandate the full onboarding of all civil and public service staff onto the e-gov ERP by the end of 2024.
 - Ensure that all new employees are onboarded into the system before they begin drawing salaries, enhancing data accuracy and payroll management.
- **Collaboration amongst MDAs & Thematic Pillars**
 - The administration should set up a platform that allows all the thematic pillars to meet and collaborate, this will help to strengthen synergy across the administration and reduce duplicated efforts/projects, thereby maximizing time, resources and increase results.
- **Peace and Security Meetings:**
 - Enforce regular monthly peace and security meetings at the Local Government level and submit weekly reports to the Ministry.
- **Conflict Resolution and Traditional Rulers:**
 - Formulate policies that address conflicts arising from traditional rulership and community-related issues, using mediation where possible.
- **Command and Control Centers:**
 - Establish command centres in Uromi and Auchi to improve crime prevention and enhance emergency response times.
- **Electronic Voting Systems:**
 - Adopt electronic voting systems to increase voter turnout and transparency during elections.
- **Decentralization of Fire Stations:**
 - Establish fire stations in Edo Central and Edo North Senatorial Districts to reduce response times during emergencies.
 - Recruit and train more fire officers to increase manpower and enhance the state's firefighting capabilities.
- **Fire Safety Laws:**
 - Review and strengthen fire safety regulations to ensure better enforcement and public compliance with safety codes.
- **EDSTMA and PUWOV Enhancements:**

- Equip the Edo State Traffic Management Agency (EDSTMA) with modern security gadgets and provide standardized operational bases for the Public Works Volunteer (PUWOV) across all Local Government Areas.
- **Enforcement of Property Laws:**
 - Amend the Private Property Protection Law to give magistrate courts the authority to handle property damage cases and enforce the law more effectively in volatile communities.
- **Audit and Verification:**
 - Conduct a comprehensive audit of pensioners' records to ensure up-to-date documentation and establish a verification process for new pensioners.
- **Capacity Building:**
 - Invest in capacity-building programs to enhance staff efficiency in pension administration, with a focus on modernizing the system through technology.
- **Diversified Pension Funding:**
 - Diversify pension funding sources to reduce dependency on government allocations, ensuring more stability in pension payments.
- Conduct **periodic reviews of digital policies and tools** to ensure they remain effective, relevant, and aligned with evolving governance needs
- **Continue upgrading automated revenue services** to eliminate loopholes, improve transparency, and increase state revenue generation.
- **Encourage collaboration between different MDAs** by creating inter-departmental task forces to work on cross-cutting issues. This can help break silos, improve communication, and foster a more unified approach to governance.
- Collaborate with the **John Odigie Oyegun Public Service Academy** to design a structured learning path for each cadre, including leadership, digital literacy, and role-specific training. Officers will need to attain certifications in these programs as a prerequisite for advancement.
- Officers' **participation, performance in post-training assessments, and application of the learned skills in the workplace** should contribute to their overall performance score. Those who demonstrate tangible improvements through their training participation will receive higher appraisal scores, which will fast-track their promotion.
- **Utilize data analytics tools to track performance metrics, identify bottlenecks, and optimize resource allocation across MDAs.** This data-driven approach can enhance decision-making, promote accountability, and improve overall governance efficiency.
- Establish an accessible platform for civil servants and the public to provide feedback on new reforms and policies. A **grievance redress mechanism** can help address concerns promptly, enhance transparency, and foster a culture of continuous improvement.
- **Encourage collaboration with private sector partners to bring in expertise, innovation, and resources for implementing complex projects,** such as digital transformation and infrastructure development. PPPs can help enhance service delivery and optimize government spending.

Critical Success Factors

The success of these recommendations' hinges on the following key factors:

- **Political Will:** Continued political commitment to driving these reforms forward is crucial. This includes maintaining focus on digital transformation, capacity building, and infrastructure development.

- **Sustained Funding:** Adequate financial resources must be allocated to ensure the sustainability of projects, particularly those related to ICT infrastructure, security, and Civil Service development.
- **Public Engagement:** Engaging both civil servants and the public will be critical to ensuring that these reforms are accepted and fully integrated into daily governance practices. Change management strategies, including clear communication and training, will be vital for ensuring this.

As a result of addressing these factors, Edo State can build on the successes of the IRTP and continue to improve governance, service delivery, and public sector efficiency.

IMPLEMENTATION ROADMAP

This implementation roadmap outlines the timeframes for the execution of various institutional reforms in Edo State, categorized into Quick Wins (0 – months), Mid-term (6 – 12 months), and Long-term (12 months and above). **Each category includes key success factors and indicators to measure the progress and success of the initiatives.**

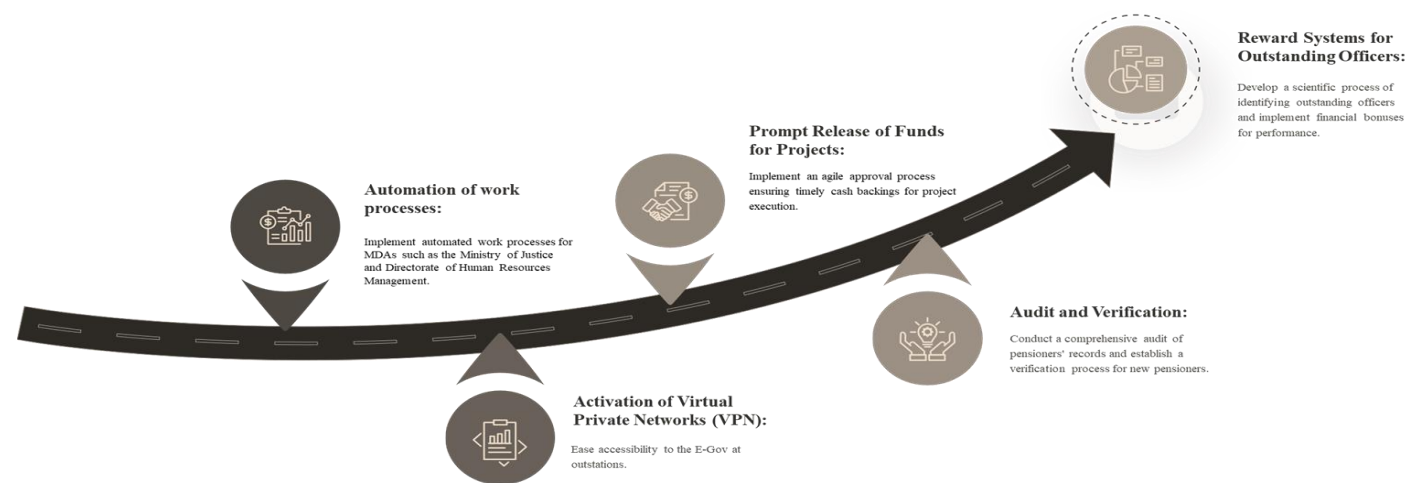
Ongoing Monitoring and Evaluation

For the successful implementation of these reforms, it is crucial that the government establishes a Monitoring and Evaluation (M&E) Unit within the key MDAs responsible for governance, public service, and justice. This unit should track progress on the reform initiatives and provide quarterly reports.

Success Indicators:

- Establishment of the M&E Unit by the 3rd^month.
- Quarterly reports on reform implementation, highlighting key milestones and areas needing further attention.

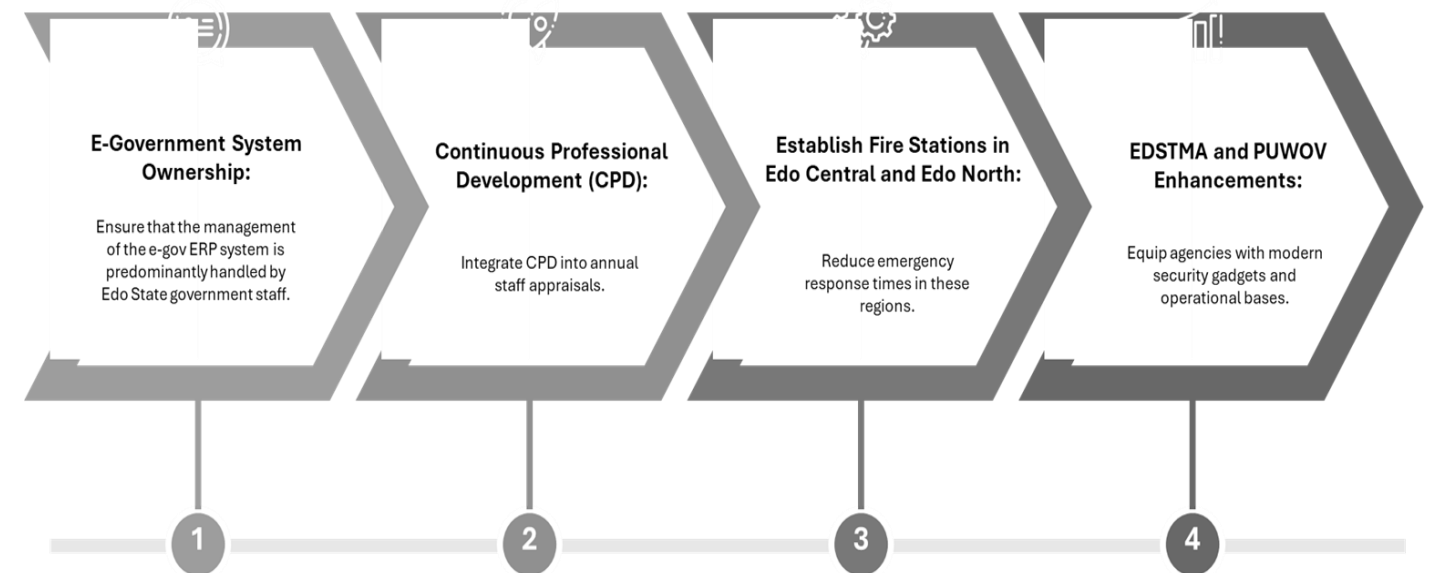
Quick Wins (0 – months)



Success Factors/Indicators:

- Automation implemented in key MDAs, reducing manual processes by 50% within 6 months.
- At least 70% of funds for approved projects are released within the stipulated time frame.
- Recognition system in place with annual ceremonies and financial bonuses awarded to top-performing staff.
- VPN activated and running across all outstations, improving connectivity by at least 80%.
- Completion of pensioners' records audit with updated documentation.

Mid-Term (6 - 12 months)



Success Factors/Indicators:

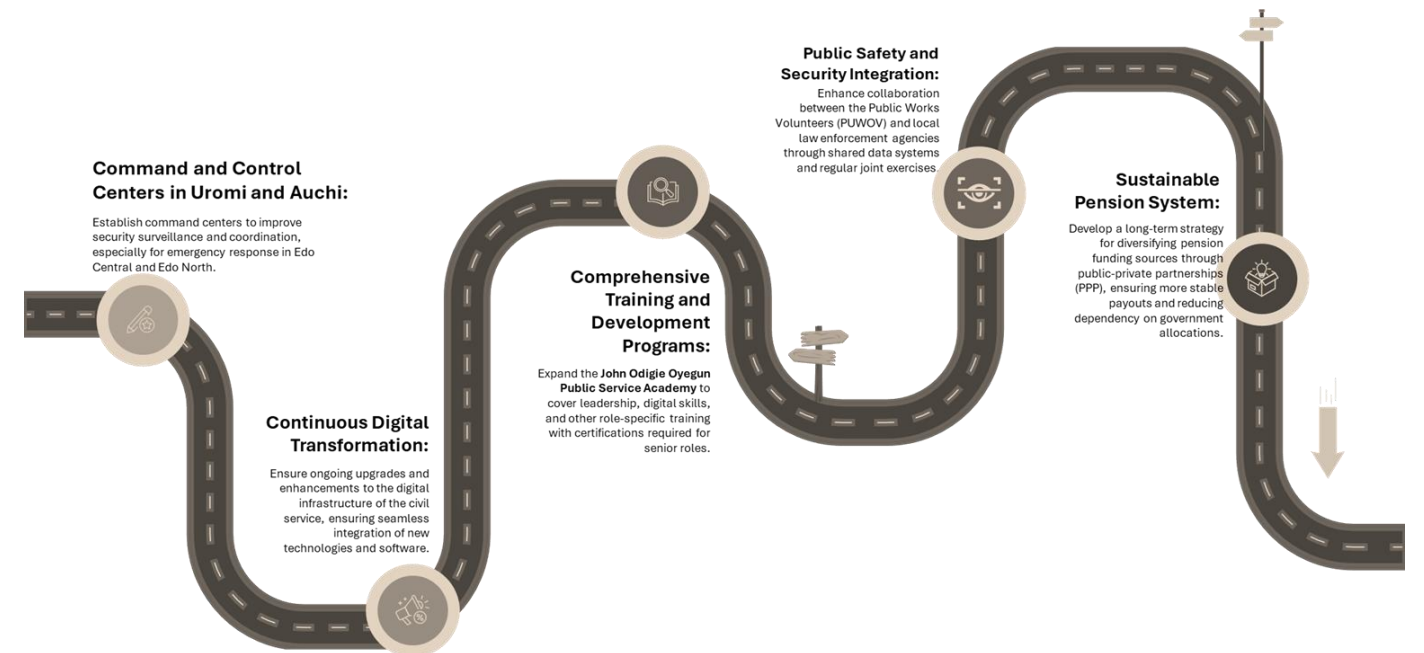
- E-gov ERP management shifted to 80% Edo State government staff by the 12th^month.
- CPD incorporated into staff appraisals with 50% of staff attending professional development programs.
- Operational fire stations established in Edo Central and Edo North, reducing emergency response times by 30%.
- EDSTMA and PUWOV equipped and operational across all LGAs, leading to a 20% improvement in traffic and security management.

Long-Term (12 months and above) Recommendations



Success Factors/Indicators:

- Housing schemes established with at least 1,000 civil servants benefiting by the end of 18 months.
- Command centres in Uromi and Auch operational, reducing crime rates by 15% in the regions.
- Electronic voting systems piloted in selected LGAs, improving voter turnout and transparency.
- New pension funding mechanisms in place, reducing government allocation dependency by 25% within two years.



Success Indicator:

- Command centres operational, reducing emergency response time and crime rates in those regions by 20% within 18 months.
- A minimum of 90% system uptime and a 50% reduction in processing time for administrative tasks across MDAs within 24 months.
- 75% of senior staff undergo leadership training, with all promoted officers completing required certifications within 24 months.
- By the 24thth month, new pension funding mechanisms are in place, reducing the reliance on government allocations by 25%.
- A 15% increase in public safety and emergency response efficiency through data sharing and training exercises

ANNEXURES

IR I – List of Ministries, Departments, and Agencies (MDAs) Under the Institutional Reforms Pillar

S/N	MINISTRIES, DEPARTMENTS AND AGENCIES (MDAs)
1	Office of the Governor
1.1	Office of the Chief of Staff
1.2	Strategy, Policy, Projects and Performance Management
1.3	Media project
1.4	Directorate of Government House and Protocol
2	Office of the Deputy Governor
3	Office of the Secretary to the State Government
3.1	Directorate of Cabinet Affairs and Special Services
4	Office of the Head of Service
4.1.	Directorate of General Service
4.2	Directorate of Human Resources Management
4.3	Directorate of Corporate Change, Communications and Performance Management
4.4	Edo State Pensions Bureau
4.5	Local Government Pensions Bureau
5	Ministry of Justice
6	Ministry of Local Govt, Community & Chieftaincy Affairs

S/N	MINISTRIES, DEPARTMENTS AND AGENCIES (MDAs)
7	Edo State Civil Service Commission (CSC)
8	Local Government Service Commission
9	Edo State Independence Electoral Commission (EDSIEC)
10	John Odigie-Oyegun Public Service Academy
11	Private Property Protection Committee (PPPC)
12	Ministry of Public Safety and Security
13	Emergency Management Agency
14	Edo State Fire Service
15	Edo State Traffic Management Agency (EDSTMA)
16	Edo State Public Works Volunteer (PUWOV)
17	Edo State Judiciary
18	List of MDAs & Establishment List
19	List of Unplaced Staff
20	Establishment Numbers and Vacancies
21	List of Pending Bills
22	HR 5 Year Strategic Plan
26	

IR II- Key Promises Made: (Aspirations & Policy Thrust)

S/N	Aspirations	Policy Initiatives	Outcomes
1	GOVERNANCE		
	<ul style="list-style-type: none"> Improve public service delivery through Civil/Public Service reform. Use technology to make government more efficient by deploying ICT in internal administration, procurement processing, and foster collaboration between and among MDAs and the public Create efficient and transparent government institutions 	<ul style="list-style-type: none"> Renovation and furnishing of office spaces Construction of modern facilities Deployment of technology infrastructure and working tools Provision of constant power source and internet connectivity Make government processes transparent and visible to the public through electronic processes 	<ul style="list-style-type: none"> Increased efficiency and productivity Improved service delivery Global competitiveness Innovation and adaptability Transparency and accountability
2	CIVIL SERVICE ENHANCEMENT		

S/N	Aspirations	Policy Initiatives	Outcomes
	<ul style="list-style-type: none"> Rebuild the Civil Service into a world-class work environment powered by information and communication Technology (ICT) 	<ul style="list-style-type: none"> Renovation of Secretariat Complex and all other Government offices Recruitment and retention of the best of talents Implementation of streamlined and efficient organizational structures within the Civil Service Adoption of technology solutions to automate processes and enhance service delivery 	<ul style="list-style-type: none"> Enhanced employee skills and morale Improved workplace environment and service delivery Increased efficiency and productivity Enhanced accountability Adoption of innovation and digitization Improved public service delivery
	<ul style="list-style-type: none"> Pursue professionalism through training and retraining of the workforce 	<ul style="list-style-type: none"> Access skill gaps, advance and standardize recruitment processes in the Service Improve minimum standards for promotions through assessments and performance Establishment of a Public Service training Academy to ensure regular capacity building for workers Introduction of a standardized and reward-based performance evaluation system to ensure productivity 	<ul style="list-style-type: none"> Up-to-date skills and knowledge Increased career advancement opportunities and transferable skills Organizational efficiency due to competency Enhanced professionalism
	To make Edo State Civil/Public Service a service of choice by ensuring prompt payment of salaries; timely promotions; staff welfare; reward for outstanding performance; adjustment of minimum wage to a living wage; hassle free receipt of full entitlements upon retirement; financial benefits for families of deceased workers and the prompt payment of pensions.	<ul style="list-style-type: none"> Establish a Pension Bureau for Edo State Move Edo State from defined benefit Scheme to Contributory Pension Scheme Timely salary disbursement Efficient payroll system Updated salary structure Increased minimum wage Investment in a life pension scheme for workers Settlements of outstanding pensions Establishment of a Health benefit scheme for workers and pensioners 	<ul style="list-style-type: none"> Employee satisfaction Enhanced employee well-being Higher productivity and engagement Positive economic impact Financial stability for retirees Increased employee trust and morale Boosted recruitment and retention Financial security for retirees Increased trust in the pension system Higher retiree morale and well-being Social stability Reduced financial hardship
	To reposition the Local Government Councils for effective service delivery.	<ul style="list-style-type: none"> Addresses outstanding financial issues such as pensions Strengthen LG revenue generation/collection capacity Align LG staff development with State strategies Resolve boundary disputes Promote cordial relationship between Government and traditional institution Support traditional councils and empower them to carry out their functions in the formulation of general proposal by way of advice to the government, and assisting in the maintenance of law and order 	<ul style="list-style-type: none"> Reduction of outstanding payment of pension Increased revenue generation Internet connectivity in LG Secretariats and some public institutions Automated IGR collection in the transport sector Improved security and public safety Greater efficiency in collating records for harmonization in the State Improved staff welfare Increased staff capacity in the use of IT
3	LOCAL GOVERNMENT ADMINISTRATION		
	To achieve harmony and growth in local communities	<ul style="list-style-type: none"> Harmonize the activities of the traditional councils to support the preservation of our heritage Support and assist traditional institutions in promoting local traditional festivals so as to revive the culture of our people 	<ul style="list-style-type: none"> Boundary dispute resolutions and economic and social growth between communities Reduced incidence in kingship tussle Reduced crime rate

S/N	Aspirations	Policy Initiatives	Outcomes
		<ul style="list-style-type: none"> Build on the cooperation and support enjoyed from religious and faith-based organizations. Periodic collation of security reports for profiling, analysis and prevention Engagement of more youths in vigilante activities 	<ul style="list-style-type: none"> Safer communities
4	JUSTICE, JUDICIARY AND RULE OF LAW		
	<ul style="list-style-type: none"> Continue to strengthen the Criminal Justice System with initiatives targeted at promoting a workable system for the interpretation of the law, determination of disputes and punishment of offenders Ensure social justice 	<ul style="list-style-type: none"> Identify gaps and recruit staff for the Ministry of Justice Revise the laws of Bendel State of Nigeria and publish the Laws of Edo State Develop a compendium of laws of Edo State Embark on legislative initiatives to address current demands on social justice Set up agency to tackle domestic violence and child abuse Create electronic records of criminals and criminal activities in the State 	<ul style="list-style-type: none"> Improved staffing and greater efficiency. Modernization of the laws Access to legislative instruments Ease of reference and speedy dispensation of justice Enactment of laws and policies addressing social issues, gender and child's rights Greater protection for victims of land grabbing, women and children Prevention of abusive acts against persons especially the vulnerable
	<ul style="list-style-type: none"> Continue to give priority to the welfare and well-being of our judges/judiciary to facilitate and enhance speedy dispensation/delivery of justice Continue to create conducive work environment for judges and judicial workers 	<ul style="list-style-type: none"> Renovation and furnishing of the High Court Complex Construction of new Court buildings Digitization of court processes Automation of legal records and implementation of a document management system Creation of alternative dispute resolution centres Establishment of the office of the Public Defender 	<ul style="list-style-type: none"> Improved wellbeing of Judges Better working environment More efficiency in the judiciary Speedy and amicable resolution of disputes Decongestion of cases in Court Healthier legal environment for businesses and communities
5	PUBLIC SAFETY AND SECURITY		
	Set up a security architecture for Edo State and provide infrastructure that supports the police and other security agencies	<ul style="list-style-type: none"> Maintain surveillance units and vigilante groups Provide training, coordination and monitoring Continue to support Operation Thunderstorm Continue to cooperate and collaborate with security agencies Leverage technology e.g., CCTV Cameras Develop an integrated approach to include a dedicated command and control centres. Re-organise and refocus the Security Trust Fund to encourage private sector involvement in State Security 	<ul style="list-style-type: none"> Increased security awareness and information dissemination Availability of data for profiling and crime prevention Synergy between vigilantes and security agencies More security spread and protection Safer society Youth engagement in community protection Attraction of foreign direct investment Economic prosperity

IR III- Assessment of the EdoSTEP Initiatives

S/N	INITIATIVES	STATUS
1.	Design the Enterprise Architecture & Framework to support the new organization	
2.	Develop minimum standards for EDSG office buildings	
3.	Develop strategies to optimize the use of staff and service delivery	
4.	Re-evaluation of establishment numbers	
5.	<ul style="list-style-type: none"> • Setting up of Edo State Diaspora Agency • Conduct an office administrative workshop for key personnel in the new Organization 	
6.	Conduct pre-retirement workshop for staff within 18 months of retirement.	
7.	Develop a training plan to bridge the competency gaps observed from assessment conducted at the Service.	
8.	Develop manpower succession plan	
9.	Establish team building activities/events	
10.	Institutionalize Regular Departmental Meetings	
11.	Organize basic Project Management Training for staff	
12.	Organize basic Computer Training for staff	
13.	Periodic assessment of staff as a pre-requirement for migration	
14.	Set up and Implement a Reward & Recognition	
15.	Implementation of EDSG Compensation Strategy	
16.	Develop Process documentation i.e., Standard Operating procedures (SOP), Process Activity Catalogue and performance indicators.	
17.	Centralization of Staff Information	
18.	Clean-up of Staff Database	
19.	Create and maintain a public facing website with data gathering capability	
20.	Data validation & re-capture (electronically)	
21.	Develop a state-wide weather monitoring system across all the Edo State LGAs	
22.	Redefine IT Sourcing strategy and Business Analysis Model	
23.	Design and implement a manpower planning process to define manpower needs (number of people and skills) required for effective operations	
24.	Develop Strategies for managing mismatch of persons in positions	
25.	Resource the critical vacancies.	
26.	Outsource Facility Management Services for all EDSG buildings	
27.	Strengthen Capacity at Management and Directorate Level	
28.	Conduct periodic competence assessment of staff as a pre-requirement for training, development and progression and update competency database.	
29.	Identify critical vacancies and launch a recruitment drive to resource these vacancies	
30.	Adopt the Competence Management System (CMS) and create a Database of Competencies	
31.	Design and Implement a New Performance Management System	
32.	Design and institute a strategic management and leadership development programme for senior and executive level officers within the service.	
33.	Determine key Information/Indices required in support of Organizational targets and develop Management Report	
28.	Conduct periodic competence assessment of staff as a pre-requirement for training, development and progression and update competency database.	
29.	Identify critical vacancies and launch a recruitment drive to resource these vacancies	
30.	Adopt the Competence Management System (CMS) and create a Database of Competencies	
31.	Design and Implement a New Performance Management System	
32.	Design and institute a strategic management and leadership development programme for senior and executive level officers within the service.	
33.	Determine key Information/Indices required in support of Organizational targets and develop Management Report	
34.	Develop a competence management framework for office administration and secretariat functions	
35.	Develop and Implement Annual Business plans and Quarterly Business Performance Reviews in EDSG	

36.	Develop and Institutionalize Career Planning	
37.	Fill vacancies that are identified from the establishment numbers	
38.	Identify critical vacancies and launch a recruitment drive to resource the vacancies	
39.	Implement Coaching and Mentoring Programmes	
40.	Put in place an incident management and a quality audit process to improve consistency of service delivery.	
41.	Develop Plans to Improve access control	
42.	Implementation of Vehicle Management & Booking System.	
43.	Develop a Web Portal to ease the process of registration and screening	
44.	Establish a Security Information and Event Management System	
45.	Implementation of Digital Library for the Service	
46.	Address staff structure challenges (via timely recruitment of graduate staff)	
47.	Continually train staff in-line with the competence development/training plan	
48.	Periodically update competency database on an ongoing basis	
49.	Develop an enterprise-wide business processes and procedures manual	
50.	Adopt Cloud Computing where applicable	

IR IV- Key Achievements and Impacts (Based on Promises Made & Strategic Priorities)

Strategic Priorities	Key Achievements	Impacts
<ul style="list-style-type: none"> Rebuild the Civil Service into a world-class work environment powered by information and communication Technology (ICT) Use technology to make government more efficient by deploying ICT in internal administration, procurement processing, and foster collaboration between and among MDAs. Devote resources to training and empowering our public services to encourage better outputs 	<ul style="list-style-type: none"> Refurbishing and renovation of the State Civil Service Secretariat Complex and other Government owned buildings and establishments. Modernized ICT infrastructure Deployment of digital tools and platforms, like the E-gov, M-file and e-procurement platforms, to enhance workflow, communication and service delivery Establishing of the John Odigie Oyegun Public Service Academy to ensure regular capacity building for workers Comprehensive Training Programs Onboarding of newly recruited civil servants Performance metrics 	<ul style="list-style-type: none"> Increased efficiency and productivity Improved service delivery Global competitiveness Innovation and adaptability Transparency and accountability Enhanced employee skills and morale
<ul style="list-style-type: none"> Restoration of Peace and Harmony Between Feuding Communities 	<ul style="list-style-type: none"> Dispute resolution amongst the following Communities: Uzanu and Igiode, Ekperi and South Ibie, Aviele and South Ibie, Warrake and Auchu (In Edo North) : Obe/Ogheghe/Oke-Eware and Christ Embassy, Isiohor/Egbaen and S & T Barrack (Edo South) Ugbo and Uzea, Igueben and Uromi, Igueben and Ewohimi (Edo Central). 	<ul style="list-style-type: none"> Increased social stability, reduced violence, and enhanced community relations, which are crucial for fostering long-term development and peace.
<ul style="list-style-type: none"> To ensure that salaries are paid as at when due To adjust salary model from minimum wage structure to living wage structure To clear all outstanding pension owed and ensure that civil servants receive their full entitlement immediately after they retire 	<ul style="list-style-type: none"> Timely salary disbursement Efficient payroll system Updated salary structure Increased minimum wage; (In 2019 from 25,000 to 30,000, In 2021, from 30,000 to 40,000, In 2024, from 40,000 to 70,000) Migration of workers to the contributory pension scheme Settlements of outstanding pensions 	<ul style="list-style-type: none"> Employee satisfaction Higher productivity Enhanced employee well-being Higher productivity and engagement Positive economic impact Financial stability for retirees Increased employee trust and morale Boosted recruitment and retention
<ul style="list-style-type: none"> Continuous alleviation of the plight of pensioners through prompt payment of pension, retirement benefits and gratuities. 	<ul style="list-style-type: none"> Implementation of systems to ensure prompt and regular payments of pensions, retirement benefits, and gratuities 	<ul style="list-style-type: none"> Financial security for retirees Increased trust in the pension system

<ul style="list-style-type: none"> • Sustenance of the existing prompt data capturing of retirees into the pension group • Strengthening the existing contributory pension scheme and guaranteeing quick/immediate payment after disengagement from the Edo state Civil Service 	<ul style="list-style-type: none"> • Sustained and enhanced data capturing for retirees, ensuring accurate and up-to-date records. • Improvement and reinforcement of the contributory pension scheme to ensure reliability and quick payments upon retirement. 	<ul style="list-style-type: none"> • Higher retiree morale and well-being • Social stability • Reduced financial Hardship
<ul style="list-style-type: none"> • Strengthening the existing contributory pension scheme and guaranteeing quick/immediate payment after disengagement from the Edo state Civil Service 	<ul style="list-style-type: none"> • Uninterrupted payment of monthly pension N59,289,010,198.47k + 3,356,024,138.30 = 62,645,034,336.70 • The payment of pension arrears N4,304,218,254.17k • The payment of gratuities on health Compassionate ground (health ground) N2,944,971,397.80k + 887,738,753.31 = 3,832,710,151.11 • Payment of death Benefits to families of Deceased employees • Defined Benefit Scheme (DBS) N1,650,124,320.44K + 413,053,021.44 = 2,063,177,341.88 • - Contributory Pension Scheme (CPS) N749,553,367.38K + 22,209,918.12 = 771,763,285.50 • Government 10% Contribution • Nov, 2017-Nov, 2023 N8,619,648,045.55k • The payment of insurance premium N939,875,966.49 + 173,848,757.68 = 1,113,724,724.17 • The payment of Accrued rights From January, 2017 to Feb, 2024 N8,490,008,195.86k + 715,325,487.38 = N9,205,333,683.24K 	<ul style="list-style-type: none"> • Financial security for retirees • Increased trust in the pension system • Higher retiree morale and well-being • Social stability • Reduced financial Hardship
<ul style="list-style-type: none"> • Improve public service delivery through continuous Civil Service reform. • Pursue professionalism through training and retraining of our Civil Service 	<ul style="list-style-type: none"> • Implementation of streamlined and efficient organizational structures within the Civil Service • Adoption of technology solutions to automate processes and enhance service delivery • Establishing of the John Odigie Oyegun Public Service Academy to ensure regular capacity building for workers • Certification and Accreditation • Performance Evaluation system 	<ul style="list-style-type: none"> • Increased Efficiency and productivity • Enhance Accountability • Innovation and Adaptability • Enhanced professionalism • Up-to-date skills and knowledge • Improved public service delivery • Career advancement Opportunities • Organizational Efficiency due to a well-trained and competent workforce.
<ul style="list-style-type: none"> • Public Service Projects 	<ul style="list-style-type: none"> • Commencement and sustained implementation of the Edo State Transformation and Enhancement Project (EDOSTEP) aimed at repositioning the Public Service for better service delivery. 	<ul style="list-style-type: none"> • Increased Efficiency and productivity
<ul style="list-style-type: none"> • Continue to promote cordial relationship between government and traditional institution • Continue to support traditional councils and empower them to carry out their functions in the formulation of general proposal by way of advice to the government and assisting in the maintenance of law and order. • Harmonize the activities of the traditional councils to support preservation of our Heritage. 	<ul style="list-style-type: none"> • Onboarding of the 18 Local Government Chairmen in collaboration with the Transformation Office. • Mediation on conflicts and proffered solutions to 49 inter/intra communal disputes. (24 were amicably resolved, 24 were prevented from escalating, 1 is ongoing.) • Retraining and Training of Local Government Council Staff across the 18 Local Government Councils 	<ul style="list-style-type: none"> • Increased social Cohesion • Strengthened Governance • Enhanced Cultural Identity • Cultural Preservation • Improved Law and Order • Economic and Social Prosperity • Promotion of peace and unity • Improved Social Stability
<ul style="list-style-type: none"> • Support and assist traditional institutions in promoting local traditional festivals so as to revive the culture of our people. 	<ul style="list-style-type: none"> • Facilitate the appointment of 52 Traditional Rulers (Edo North 37, Edo Central 15) and Gazetted. • Issuance of 100 Certificates of Registration of Traditional Rulers. (Edo Central-62, Edo North-30, Edo South-8). 	

<ul style="list-style-type: none"> Build on the cooperation and support we have enjoyed from our religious and faith-based organizations in the past four years for continued pace and prosperity for Edo people 	<ul style="list-style-type: none"> Presentation of 10 Staff of Office to Traditional Rulers. (Edo Central-2, Edo North 8) Creation of 3 Clans (Fugar, Ebidi Sub Clan and Sasaro Clan) 	
<ul style="list-style-type: none"> Strengthen the Criminal Justice System to expedite the interpretation of laws, determination of disputes, restitution for victims and punishment of offenders. Use technology to make government more efficient Re-introduction of mobile and assize courts to expedite dispensation of justice and reduce the strain on our courts of superior record Continue to support the strengthening and implementations of the law for crimes against women, and girl-child including domestic violence and other legal commitment for social justice. 	<ul style="list-style-type: none"> Built a new High Court complex, Industrial Court, Chief Judge’s residence and Judges’ Quarters. Tablet and Legal Software for State counsel Electronic storage archival equipment Establishment of the Edo State Multi-Door Court-House; Establishment of the Department of Citizens Mediation Centre and Department of Citizens Right 2018 	<ul style="list-style-type: none"> Fair and Efficient legal processes Improved working conditions Enhanced law interpretation and enforcement Improved access to justice. Increase in Social Stability
<ul style="list-style-type: none"> Continue to strengthen the Criminal Justice System with initiatives targeted at promoting a workable system for the interpretation of the law, determination of disputes and punishment of offenders Continue to give priority to the welfare and well-being of our judges/judiciary to facilitate and enhance speedy dispensation/delivery of justice Continue to create conducive work environment for judges and judicial workers 	<p>Legal reforms:</p> <ul style="list-style-type: none"> Edo State Criminal Law of 2022 Enactment of the Administration of Criminal Justice Law 2018 (ACJL) Enactment of the Violence Against Persons Prohibition Law of 2021 Enactment of the Trafficking in Persons Law 2018 Amendment of the Private Property Protection law in 2021 Child Rights Law Anti Kidnapping Law Trafficking in Person Law 2018. 	<ul style="list-style-type: none"> Strengthened Rule of Law Improved Law Interpretation Prompt and effective delivery of Justice. Faster Dispute Resolution Enhanced Productivity Increased Job Satisfaction Judicial Independence
	<ul style="list-style-type: none"> Final production of the reviewed Law of Edo state Introduction of dispensation of Justice through ADR Channels. Upgraded and modernized Justice facilities, (e.g., courts, law libraries etc.) Collaboration with Civil Societies and other partners to mitigate gender-based violence Online publication of the Edo State Laws Use of Special Equipment for physically challenged lawyers Deployment of digital tools and platforms, like the E-gov and M-file to enhance workflow, communication and service delivery 	
<ul style="list-style-type: none"> Support the police and other state-sponsored agents in various capacities including the infrastructure that supports them in the work they do. Continue to tackle insecurity in all rural and urban areas through community watch/policing Increase commitment to revenue drive 	<ul style="list-style-type: none"> Established the Public Works Volunteers (PUWOV) scheme with 3000 trained and kitted workforce and a community police radio network. Set up the Edo State Security Architecture (Operation Wabaizigan), Establishment and launch of Solomon Arase Command and Control Centre (EC3) PUWOV registered and profiled 4,027 vehicles/drivers on the Edo State Transport Authority database and generated ₦24,703,388 from registered and profiled vehicles/drivers, and an additional ₦39,760,652 from mobile court fines within the period under review. 	<ul style="list-style-type: none"> Enhanced social cohesion, reduced conflicts, and increased mutual respect among different groups, contributing to overall stability and development in the state. Improved safety and reduced crime rates in communities, leading to a more secure environment for residents and businesses. Reduced loss of life and property due to fires, boosting public confidence in the state’s emergency services. A more resilient and adaptable security infrastructure, leading to sustained public safety and deterrence of crime.
<ul style="list-style-type: none"> Sustain and expand Wabaizigan, with a statewide Central Closed-Circuit Television Unit (CCTV) installed to ensure a more robust approach to policing. 	<ul style="list-style-type: none"> Procurement and Installation of CCTV cameras in the three senatorial districts in Edo state. 	<ul style="list-style-type: none"> Increased sense of security and well-being among vulnerable populations, fostering a more inclusive and equitable society.

<ul style="list-style-type: none"> Continuously safeguard lives and properties through upgrade and effective fire service delivery Clamping Down on Extortion and Harassment Enhanced Security Architecture 	<ul style="list-style-type: none"> 56 security cameras in Edo South Senatorial Districts and 20 security cameras in Edo North and Edo Central Senatorial District. The Edo State Fire Service has responded to 1,429 fire outbreaks, saving 60 lives and 1,427 buildings, conducted 258 fire drills for personnel, and carried out 2,477 facility inspections, while enhancing cooperation among all fire-fighting agencies in the state. Recruiting and training local vigilantes. 	<ul style="list-style-type: none"> Greater trust in law enforcement, improved public-police relations, and a more just and fairer legal environment for all citizens. Enhanced crime prevention and investigation through real-time monitoring, leading to a safer and more secure state.
	<ul style="list-style-type: none"> Twenty-nine (29) Firemen were trained and certified on the Advanced Fireman Certificate of Competence at the Delta State Fire Service Training School in Asaba, Delta State. Distribution of palliative to a total of 879,686 people by EDOSEMA from year 2019 to 2023 EdoSEMA has also been actively responding to various disasters, including fires, floods, and storms, to provide emergency assistance and support to affected communities. 	

Image I. Snapshot of key Achievements on Governance and Civil Service Enhancement

- State Secretariat and Government buildings refurbished and renovated.**
- ICT modernization with fiber optics and free internet across 18 LGAs.**
- Automatic Employment** of First Class graduates of Edo Origin from any University in Nigeria.
- Graduate Development Programme** for newly employed staff with First Class or Second-Class Upper of high distinction.
- John Odigie Oyegun Public Service Academy trained 7,000 civil servants** since 2023.
- Deployment of e-Government tools, including 48-hour response time and e-procurement.**
- EdoSTEP Phase 3 FINAL REPORT SUMMARIES** Introduction and implementation of EDOSTEP
- The Implementation of an effective Performance Appraisal System** for MDA and individuals.
- Successful resolution of major communal disputes across multiple communities.**
- Promotion of Culture Change processes** through the institutionalization of the **Change Agents group**.
- A digitally equipped and problem-solving workforce. 100 officers have been trained** with problem solving skills.

Image II: Snapshot of Key Achievements on Civil Service Enhancement

Key Achievements Statistics

- 280%** Increase in the minimum wage of workers from 2019 - 2024.
- 50%** of civil servants trained in digital literacy at the public service academy (EODPSA).
- 260%** improvement in payment of graduates since 2020.

Pension Reforms

- Accrued Rights: 10.5%
- Contributory Pension: 9.8%
- Gratuities: 4.2%
- Pension Advances: 4.8%
- Monthly Pension: 69.9%
- Over ₦5 Billion spent on Pension Reform in 2024.

1 Modernized ICT infrastructure

2 Deployment of digital tools and platforms to enhance workflow, communication and service delivery

01 Implementation of streamlined and efficient organizational structures within the civil service. MDA Rationalization, New Organogram

02 Adoption of technology solutions to automate processes and enhance service delivery. e-gov, e-procurement

03 Establishing of the John Odigie Oyegun Public Service Academy to ensure regular capacity building for workers

04 Certification and Accreditation

05 Performance Evaluation system IPAS

06 Commencement and sustained implementation of the Edo State Transformation and Enhancement Project (EDOSTEP)

Chart I: Graphical Representation of In-Service Training beneficiaries.

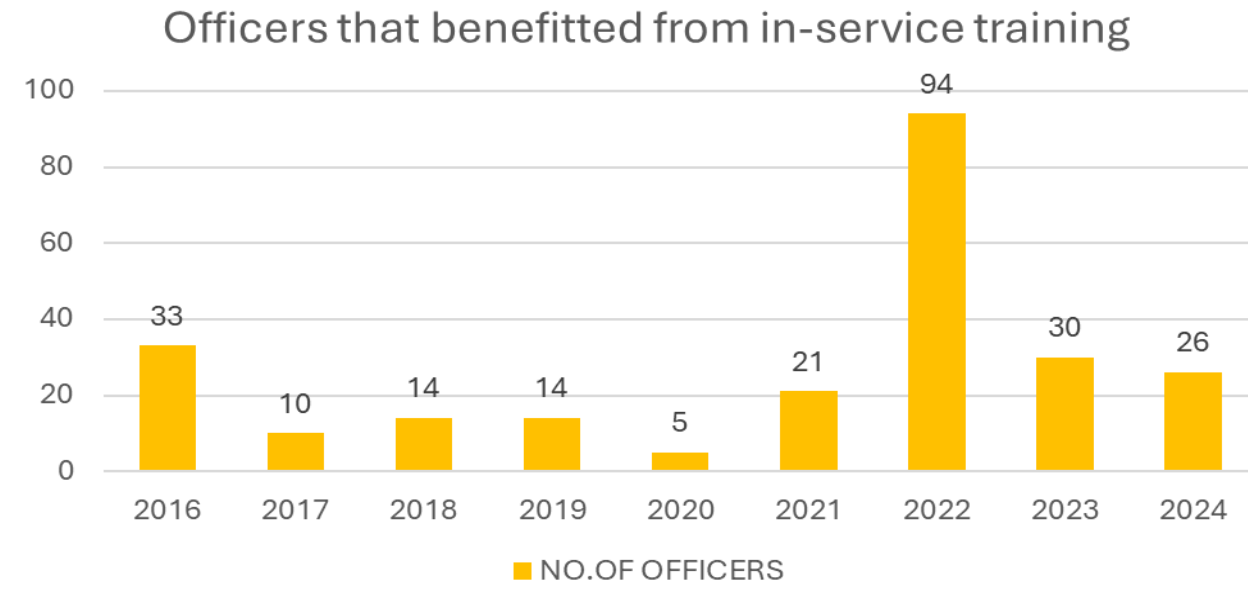


Chart II: Graphical Representation of officers trained and evaluated.

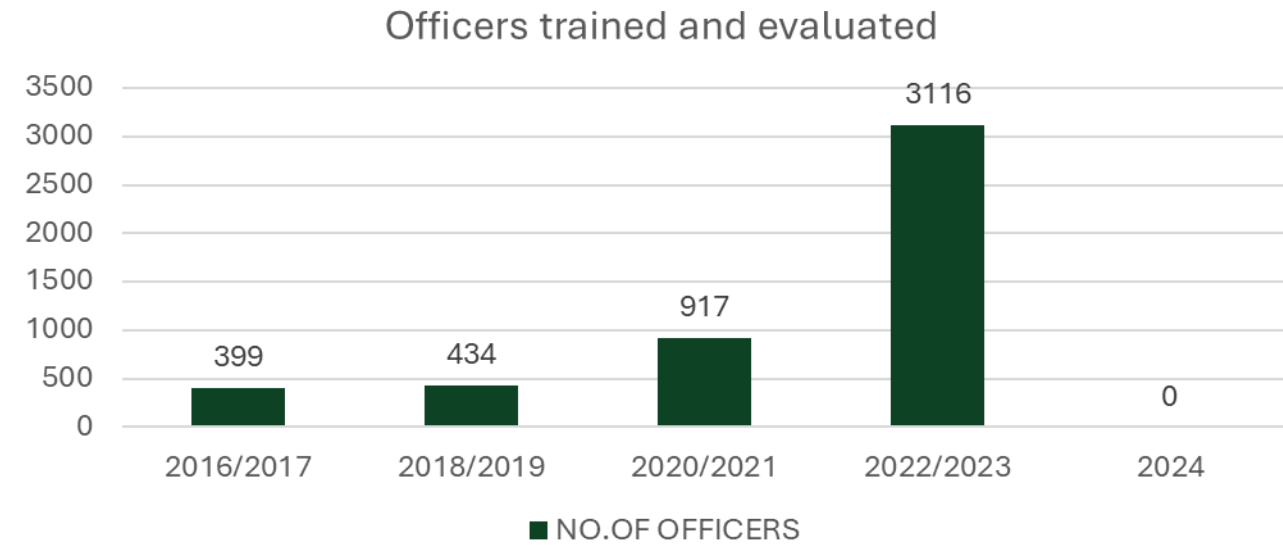
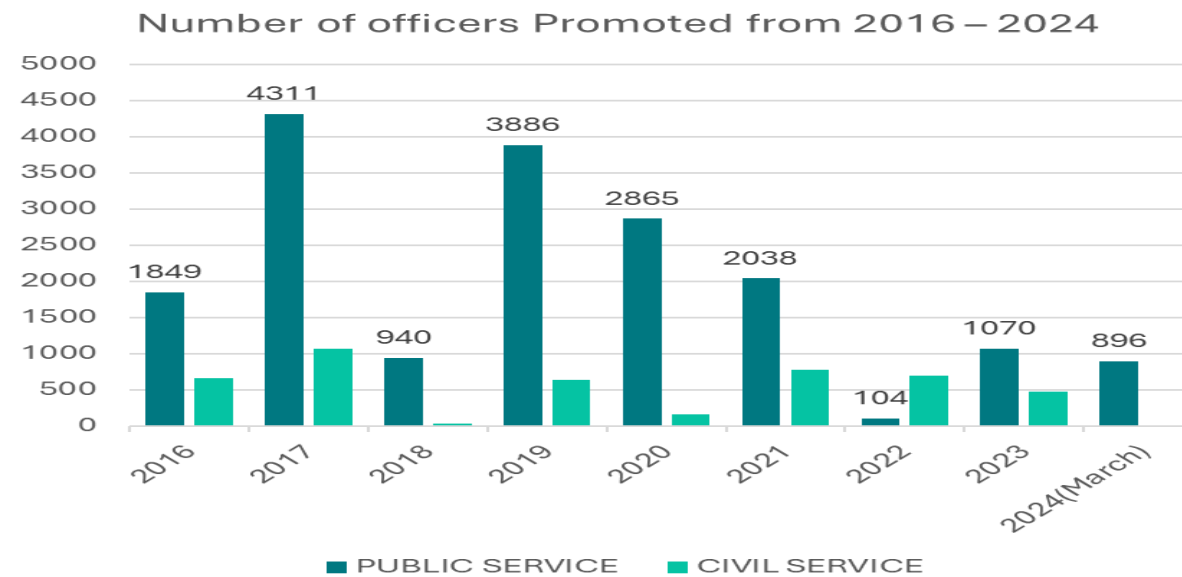


Chart III: Graphical Representation of Officers promoted from 2016 – 2024



Through the Office of the Head of Service, the administration has introduced and implemented performance-based promotions. MDAs are also now appraised quarterly, allowing for realignment and clearing bottlenecks, this activity is handled by the Directorate of SPPPMO, and supported by the Office of the Head of Service.

The Commission considered and interviewed 55 (fifty-five) graduates for appointment, 20 (Twenty) were offered probationary appointment and 22 (Twenty-Two) were offered conditional appointment as they were undergoing their NYSC program while 13(thirteen) of them were outside the bracket of Mr. Governor’s approval because they graduated before year 2020 and have HND/OND qualifications.

Chart IV: Graphical Representation of Officers promoted from 2016 – 2024

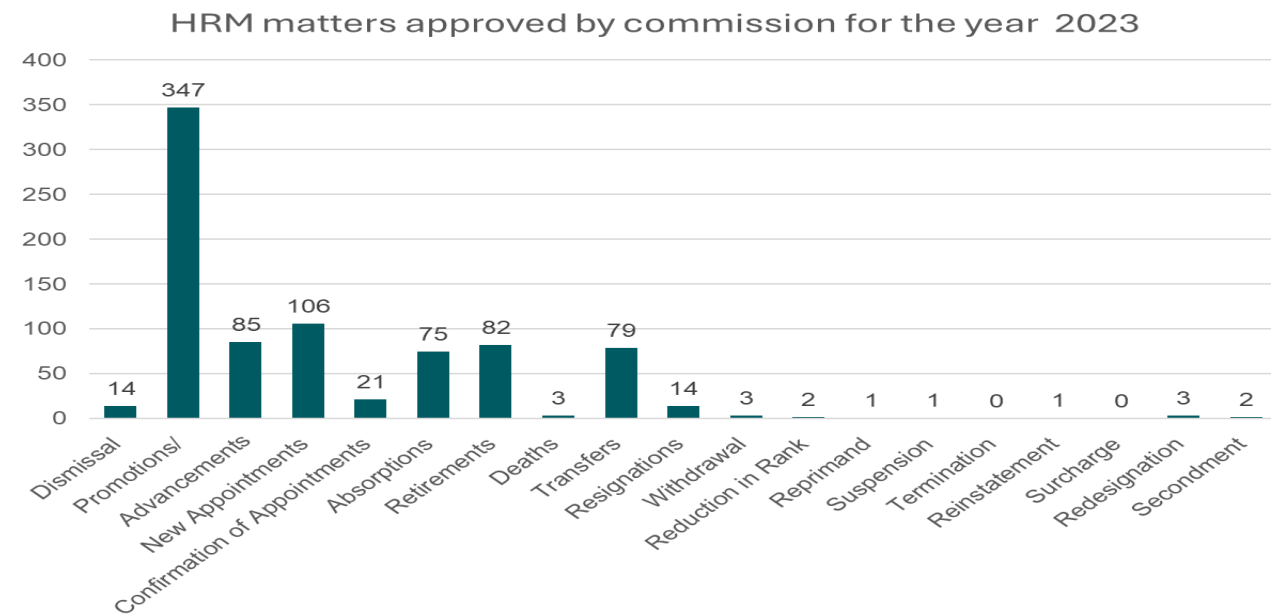


Image IIIa: Snapshot of Key Achievements on Public Safety and Security



Edo State Fire Service responded to **1,429** fire outbreaks, saving **60 lives** and **1,427 buildings**.

Installed **76 CCTV** cameras across three senatorial districts.



Launched the Solomon Arase Command Centre (EC3), which handled over **53,000 emergencies**.



Established the Public Works Volunteers (PUWOV) scheme with **3,000 trained members** and kitted workforce and a community police radio network.

Image IIIb: Snapshot of Key Achievements on Public Safety and Security

Distribution of palliative to a total of **879,686 people by EDOSEMA** from year 2019 to 2023



Procurement and Installation of CCTV cameras in the three senatorial district in Edo state.

56 security cameras in Edo South Senatorial Districts and 20 security cameras in Edo North and Edo Central Senatorial District.



Recruiting and training local vigilantes



EdoSEMA has also been actively responding to various disasters, including fires, floods, and storms, to provide emergency assistance and support to affected communities.



Twenty-nine (29) Firemen were trained and certified on the Advanced Fireman Certificate of Competence at the Delta State Fire Service Training School in Asaba, Delta State.



The Edo State Fire Service has responded to 1,429 fire outbreaks, saving 60 lives and 1,427 buildings, conducted 258 fire drills for personnel, and carried out 2,477 facility inspections, while enhancing cooperation among all fire-fighting agencies in the state.



IR V- Status of Ongoing Projects

S/N	Projects	Status	Executing MDA
1.	Correctional Centre decongestion	Ongoing	Ministry of Justice
2.	Capacity building of Staff	Ongoing	Ministry of Justice
3.	Maintenance of Zonal Offices	Ongoing	Ministry of Justice
4.	Final production of the reviewed Law of Edo state	Ongoing	Ministry of Justice
5.	Tablet and Legal Software for all State counsel	Ongoing	Ministry of Justice
6.	Electronic storage archival equipment	Ongoing	Ministry of Justice
7.	Purchase of law books, journals and periodicals	Ongoing	Ministry of Justice
8.	Digitalize Governance at the Local Government Areas.	Ongoing	Ministry of Local Government, and Chieftaincy Affairs
9.	Develop and Integrate MDA 2025 Scorecards on e-gov	Ongoing	Strategy, Policy, Projects and Performance Management
10.	Procurement and installation of 20 additional cameras in Edo North and Edo Central Senatorial Districts.	Ongoing	Ministry of public Security & Safety
11.	Upgrading firefighting infrastructure and equipment	Ongoing	Edo State Fire Service
12.	Developing emergency response plans for high-risk facilities	Ongoing	Edo State Fire Service
13.	Creating community fire stations and outreach programs	Ongoing	Edo State Fire Service
14.	Enhancing firefighters training facilities and programs	Ongoing	Edo State Fire Service
15.	Implementing digital solutions for emergency response and incident management	Ongoing	Edo State Fire Service
16.	Developing and enforcing fire safety codes standards	Ongoing	Edo State Fire Service
17.	Implementing policies for emergency vehicle safety and operation	Ongoing	Edo State Fire Service
18.	Establishing protocols for responding to emerging threats	Ongoing	Edo State Fire Service
19.	Creating policies for firefighters' health and wellness	Ongoing	Edo State Fire Service
20.	Developing guidelines for communities' risk reduction and fire prevention	Ongoing	Edo State Fire Service
21.	Establishment of EDSTMA Traffic Security Radio	Ongoing	EDSTMA
22.	Implementation of 5-year HR Strategic Plan	Ongoing	Office of the Head of Service
22.	Establishment of zonal offices in the 18 Local Government Areas in the State	Ongoing	EDSTMA
23.	Expansion of EDSTMA to the 18 Local Government Areas of the State	Ongoing	EDSTMA
24.	Recruitment of additional staff	Ongoing	EDSTMA
25.	Establishment of Training & Manpower Development Centre to the 3 Senatorial Districts of the State.	Ongoing	EDSTMA
26.	Production of Road Signs	Ongoing	EDSTMA
27.	Construction of High court, Abudu	Ongoing	Edo State Judiciary
28.	Construction of Magistrate Court, Abudu	Ongoing	Edo State Judiciary
29.	Construction of Judges Quarters, Abudu	Ongoing	Edo State Judiciary
30.	Construction of Magistrate Court, Ekiadolor	Ongoing	Edo State Judiciary
31.	Construction of Area Customary Court, Ekiadolor	Ongoing	Edo State Judiciary
32.	Construction of District Customary Court, Ekiadolor	Ongoing	Edo State Judiciary
33.	Construction of High Court and Magistrate Court, Egba	Ongoing	Edo State Judiciary
34.	Renovation of High Court, Sapele Road	Ongoing	Edo State Judiciary

IR VI- Issues, Challenges & Lessons Learnt:

S/N	ISSUES IDENTIFIED	CHALLENGES	LESSONS LEARNT
1.	Not meeting up with set timelines for the processes in performance management.	Delay in release of approved funds required to execute specific tasks/projects	While access to critical information must be restricted for data and cyber security reasons, staff of EDSG must be involved in access management.
2.	The performance module is cumbersome to navigate as officers have to fill in a lot of details which are not automatically saved and have to be re-entered severally each time the application fails.	In JOOPSA, they are faced with the challenge of Inadequate Staffing, Structural <i>Defect</i> and lack of Proper Accommodation for Civil/Public Servant from other state when going through trainings	EDSG ought to have a technology team that can interface with any solution to which the state is a party
3	Some of the outstation staff members are not yet on-boarded on the Egov ERP. Some of those who are on-boarded do not have active VPN to enable log-in outside the state network.	The scope of work under the new Organization (Directorate HRM) has become very broad and quite cumbersome to manage, with the merging of the erstwhile Directorate of Establishment.	Every technology application that is developed in collaboration with partners should have provision for capacity building for EDSG staff at the beginning so that man-power deployment can be at 60 & 40 percent, where EDSG staff members will constitute the 60 % There should be more funds for the execution of various change.
4	The impact of the change agent programme was not as desired. Progress in the change process can be measured at 55%. some officers continued with poor	Insufficient & dilapidated workspace in the Directorate of Human Resources Management	The importance of enhancing communication strategies, maintaining constant open lines of communication with the public and stakeholders
5.		The application managers were unable to activate and sustain the use of the performance module all through the year	The adoption of E-governance/technology can streamline processes, improve efficiency, and enhance service delivery. E-governance platforms can make administrative tasks more manageable and transparent. However, EDSG Staff members must own the process and technology.
6.		The application managers are reluctant/slow to implementing changes.	Investing in the training and development of staff improves their skills and effectiveness
7.		The application managers are yet to grant full access to EDSG data managing team. The team will also require more working tools.	
8.		Some change agents did not represent the change that was advocated for.	
		The Strategy, Policy, Projects and Performance Management office struggled with funding gaps which impedes the execution of planned projects/programs, limited access to vehicles and other logistics issues and Inadequate collaboration from some MDAs, especially in providing documents that would enable effective monitoring & reporting of projects performance.	
		Inadequate Technology Tools	
		Resistance from the public to new policies and reforms.	
1.	Community Conflicts	Difficulty in the enforcement of ADR settlement terms.	Conducting town hall meetings/awareness campaigns, involving stakeholders in the decision-making process, and demonstrating the benefits of changes can help mitigate resistance.

S/N	ISSUES IDENTIFIED	CHALLENGES	LESSONS LEARNT
2.	Lack of Data.	Hostility of some adverse Parties and their unwillingness to honour invitation.	
3.	Lack of access to Inner Communities	Difficulty in compelling recalcitrant respondents to the office to answer the petitions filed against them	
4	Insecurity	Delay in the release of approved funds for training by the office of the Accountant General.	
5	Bad Roads	Difficulty in getting written briefs from MDAs in preparation for the defence of State interest in Court.	
6	Traditional Headship Conflicts.	There is not enough awareness of the benefits of plea bargaining	
7		Delay in police forwarding case files on the orders of courts to the office of the DPP.	
8		The Edo State Independence Electoral Commission are faced with the challenge of: <ul style="list-style-type: none"> ▪ Inadequate manpower, Logistics problems, lack of operational offices in the 18 Local Government Councils. ▪ Timely movement of men and materials for elections. ▪ Employment and training of Ad-hoc staff to make up for the staff short fall during elections. 	
1.	Since the inauguration of the Private Property Protection committee (PPPC) in 2022, the investigation of 78 cases have been stalled because of civil suits filed in respect of properties which are the subject matter of investigation.		
2.	The Private Property Protection Committee (PPPC) is also faced with Inadequate manpower, the refusal of parties to honour the Committee's invitations and failure of petitioners to appear for investigations		
3.	The Edo State Fire Service Identified issues that they are faced amongst which are: <ul style="list-style-type: none"> ● Poor budget, ● Shortage of Staff, ● Physical health risk, Wildland Fire, ● Low Public perception and trust, ● Aging infrastructure and equipment, ● Training and retraining challenge, ● Decline in firefighter volunteer ● Urbanization problem ● Technological advancement 	<ul style="list-style-type: none"> ▪ Poor cooperation from the public ▪ Poor funding ▪ Physical risk ▪ Technological advancement ▪ limited operational fire stations across the country ▪ Climatic change ▪ Inadequate training and development ▪ Infrastructure and logistic problem ▪ Limited staff strength ▪ No permanent Fire stations across the state 	
4.	<ul style="list-style-type: none"> ● Natural disaster ● Political and administrative changes ● Data management and record keeping problem ● Challenges of adapting to new technology 	<ul style="list-style-type: none"> ▪ limited operational fire stations across the country ▪ Climatic change ▪ Inadequate training and development ▪ Infrastructure and logistic problem ▪ Limited staff strength ▪ Few firefighting trucks 	

S/N	ISSUES IDENTIFIED	CHALLENGES	LESSONS LEARNT
5.	Edo State Traffic Management Agency (EDSTMA) are faced with Shortage of manpower, Insufficient patrol vehicles, Obsolete traffic control equipment and Interference from other sister's agencies during the apprehension of traffic violators		
6	The Edo State Public Works Volunteer (PUWOV) Scheme has no proper operational base/office within the zones and in the interior local government, for proper administrative functioning, repeated assault from unrepentant defaulters/haters of discipline, Inadequate armed Security personnel to assist in distress and operational activities, lacks and requires more office and administrative tools		
7	The Edo State Independence Electoral Commission have identified the following issues: <ul style="list-style-type: none"> ▪ Inadequate manpower, Logistics problems, lack of operational offices in the 18 Local Government Councils. ▪ Timely movement of men and materials for elections. ▪ Employment and training of Ad-hoc staff to make up for the staff short fall during elections. 		
1.	Delay in the Payment of Gratuities to retirees	Inadequate archive for keeping old and inactive files.	
2.	Inadequate funding for pension obligations with respect to the payment of accrued rights in the contributory pension scheme which might be paid before the retirement of the employees and is a key issue in the operation of the contributory pension scheme operation.	Operating most of their services in an analogue way	
3.	Difficulty meeting payment commitments due to limited budgetary allocations.	Lack of utility vehicles for the operation of the Board	
4.	Inherited backlog of unpaid pension and gratuities from previous administration.	Inadequate office accommodation	
5.	Outdated records and incomplete documentation of pensioners' information.		
6.	Legacy system limitations and manual processes hindering efficient Pension Administration.		
7.	Limited staff capacity and training for effective pension administration		
8.	Inadequate infrastructure and technology for efficient pension management.		
9.	Dependence on government funding making the Bureau vulnerable to budgetary fluctuation.		
10.	Need for Pension reform to address sustainability and adequacy of Pension Benefits especially the contributory pension scheme e.g. one-off payment of pension entitlements.		

ACRONYMS

Acronyms and their meanings:

MDAs – *Ministries, Departments, and Agencies*

IRTTP – *Institutional Reforms Thematic Pillar*

ICT – *Information and Communication Technology*

CPS – *Contributory Pension Scheme*

DBS – *Defined Benefit Scheme*

JOOPSA – *John Odigie Oyegun Public Service Academy*

PUWOV – *Public Works Volunteers*

EC3 – *Solomon Arase Command and Control Centre*

EDOSEMA – *Edo State Emergency Management Agency*

CMS – *Competence Management System*

KPIs – *Key Performance Indicators*

SOPs – *Standard Operating Procedures*

EDSIEC – *Edo State Independence Electoral Commission*

EDSTMA – *Edo State Traffic Management Agency*

ERP – *Enterprise Resource Planning*

VPN – *Virtual Private Network*

PPP – *Public-Private Partnership*

KPI – *Key Performance Indicators*

IPAS – *Individual Performance Appraisal System*

M&E – *Monitoring and Evaluation*

PMS- *Premium Motor Spirit*

AGO- *Automotive Gas Oil*

IR I: OFFICE OF THE GOVERNOR

ASPIRATIONS AND POLICY THRUST

Vision: To support the Governor in advancing the overall vision of the State

Mission: To ensure that Mr. Governor’s administrative functions, programmes and activities are carried out efficiently and effectively.

Mandate: To coordinate the activities of Mr. Governor Administratively

STRATEGIC OBJECTIVES:

- Provide enterprise solutions to improve operations and performance management.
- Maintain values and dignity, multicultural respect and appropriate etiquette.
- Effective information control around Mr. Governor and within Government House.
- Proper safety and security for Mr. Governor and all key personnel within Government House.
- Drive workforce development and effectiveness.

POLICY INITIATIVES:

- Interfacing with MDAs on feedback on Memos and approval of Mr. Governor as it relates to the Directorate.
- Bulk Purchase and discount rate agreement with Hotels
- Bulk of PMS and AGO for use for Government and Security Agencies
- Create electronic group for reporting system
- Training and retraining of Staff
- Up skill of Staff on personnel effectiveness and information Management through access to technology

ANTICIPATED OUTCOMES:

- Significant improvement in the quality of servicedelivery
- Enhance communication improvement of Staff productivity and performance
- Timely response to Mr. Governor’s Guests as they affect MDAs
- Enhance Communication with MDAs
- To coordinate the activities of Mr. Governor Administratively.

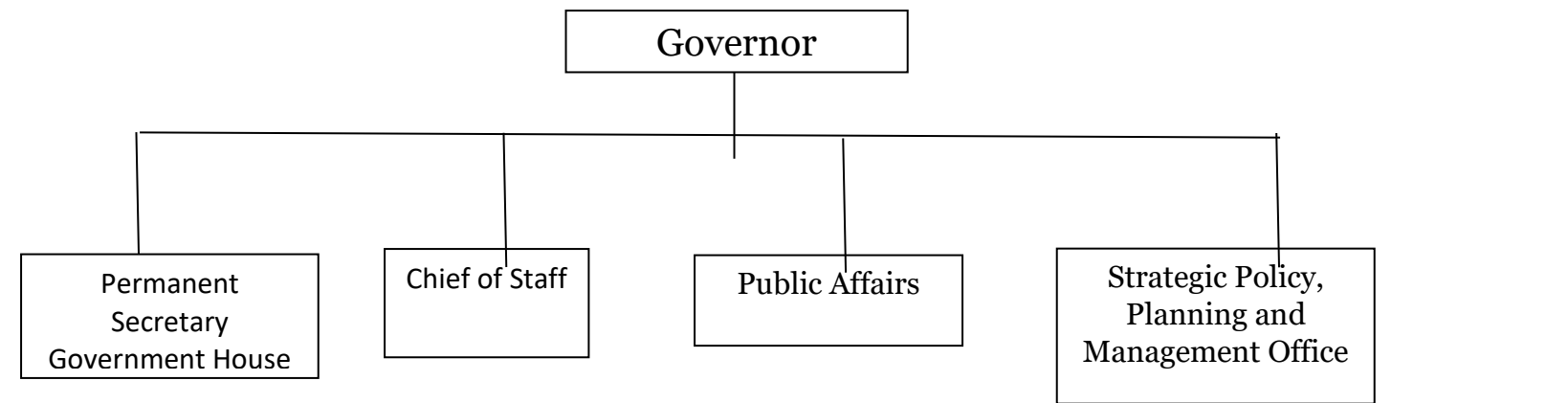
STRATEGIC PRIORITIES:

- Appropriate handling of logistics of the Mr. Governor and all key personnel of Government House.
- Effective access control around Mr. Governor and within Government House.
- Ensure strict adherence to standard security and operational control.
- Proper maintenance of Government Guest Houses.

- Manage interface with MDAs in line with Mr. Governor’s directives to ensure synergy in actualization of the MEGA Agenda.
- Improve Diplomatic Hospitality and Protocol Service for Government Guests and VI

ORGANIZATIONAL STRUCTURE

ORGANOGRAM



STAFFING LEVEL:

Staff Strength	123
Current Establishment Number	152
Available Full Time Employees	123
Unplaced Staff	29
Vacancies	338
Critical Vacancies	37

POLICY AND REGULATORY ENVIRONMENT

N/A

2016 AND 2020 LANDSCAPE

In 2016, Edo State's governance structures were under significant strain, with inefficiencies in public service delivery and infrastructure challenges. By 2020, the Office of the Governor had spearheaded reforms that introduced digital governance solutions, improved collaboration among MDAs, and enhanced transparency through budget reforms. Infrastructure development and the state’s security apparatus also saw significant improvements during this period.

KEY ACHIEVEMENTS FROM 2016 TO 2024

Governance Reform 2017:

- Renovation of office of the Secretary to the State Government (2018). 40% completion
- Renovation of office of the Chief of Staff (2018). 50% completion
- Renovation of Establishment office Building (2018). 45% completion
- Renovation and Reconstruction of Executive Council Chamber and Directorate of Government House and Protocol Office Building (2018). 40% completion
- Construction of new Festival Hall (2018). 25% completion

Governance Reform 2018:

- Renovation of office of the Secretary to the State Government (2018). 80% completion
- Renovation of office of the Chief of Staff (2018). 85% completion
- Renovation of Establishment office Building (2018). 90% completion
- Renovation and Reconstruction of Executive Council Chamber and Directorate of Government House and Protocol Office Building (2018). 85% completion
- Construction of new Festival Hall (2018). 70% completion

Governance Reform 2019:

- Renovation of office of the Secretary to the State Government (2019) 100% Completion
- Renovation of office of the Chief of Staff (2019). 100% Completion
- Renovation of Establishment office Building (2019). 100% Completion
- Renovation and Reconstruction of Executive Council Chamber and Directorate of Government House and Protocol Office Building (2019). 100% Completion
- Construction of new Festival Hall (2019). 100% Completion
- Renovation and Furnishings of office of the First Lady (2019). 100% Completion
- Construction of office Building of the Chief Security Officer to Mr. Governor (2019). 100% Completion

PROGRAMMES, PROJECTS AND INITIATIVES

- Edo at 32 “The Glory of the new Edo Nation 2023

- Provide conducive working environment
- Comfortable accommodation for Government Guests
- Commissioning Opening of labour house building, 2024.
- Official Commissioning Ceremony of the Edo State civil Service Secretariat Complex by his Excellency Goodluck Ebele Jonathan.
- 2024 Hosting of the 2024 Goodluck Jonathan Annual Lecture Series.
- Alaghodaro 2017 “Edo State Investment Summit”
- Alaghodaro 2018 “Edo of our Dreams”
- Alaghodaro 2019 Delivering to the people “The next level”
- Alaghodaro 2020 “ Making EDO Great Again”
- Alaghodaro 2021 “Edo of our dream: Building a Sustainable future”
- Alaghodaro 2022 “Edo’s Transformation”
- Alaghodaro 2023 “The Edo story: “creating shared opportunities into the future”

2016-2024 BUDGET SUMMARY AND BUDGET PERFORMANCE SUMMARY

S/N		APPROVED BUDGET	ACTUAL EXPENDITURE	%BUDGET PERFORMANCE
1.	YEAR 2019			
	Dir. of G.H.P	3,120,000,000.00	3,028,312,816.89	98.06%
	Office of the Gov.	2,400,000,000.00	2,387,667,371.59	99.49%
	Dir. of G.H.P.(Capital)	9,973,000,000.00	4,109,420,562.86	41.21%
	Total	15,493,000,000.00	9,525,400,751.34	61.48%
2.	YEAR 2020			
	Dir. of G.H.P	2,570,000,000.00	2,551,346,598.19	99.27%
	Office of the Gov.	2,700,000,000.00	2,697,048,369.00	99.89%
	Dir. of G.H.P. (Capital)	16,563,000,000.00	15,922,371,185.55	96.13%
	Total	21,833,000,000.00	21,170,766,152.74	96.97%
3.	YEAR 2021			
	Dir. of G.H.P	3,880,000,000.00	3,779,745,844.07	97.42%
	Office of the Gov.	3,000,000,000.00	2,971,270,145.05	99.04%
	Dir. of G.H.P. (Capital)	10,947,404,798.51	7,284,577,183.64	66.54%
	Total	17,827,404,798.51	14,035,593,172.76	78.73%
	YEAR 2022			

	Dir. of G.H.P	4,500,000,000.00	4,488,692,444.97	99.75%
	Office of the Gov.	4,000,000,000.00	3,979,461,076.49	99.49%
	Dir. of G.H.P. (Capital)	3,736,550,180.00	3,487,974,317.92	93.35%
	Total	12,236,550,180.00	11,956,127,839.38	97.71%
5.	YEAR 2023			
	Dir. of G.H.P	6,617,000,000.00	6,480,299,479.02	97.93%
	Office of the Gov.	3,653,185,441.42	3,062,597,830.03	83.83%
	Dir. of G.H.P. (Capital)	10,113,205,280.54	2,679,341,509.71	26.49%
	Total	20,383,390,721.96	12,222,238,818.76	59.96%

STATUS OF ONGOING PROJECTS

N/A

2016 – 2024 LIABILITIES SUMMARY

N/A

2024 LANDSCAPE

- The Office of the Governor has established an efficient governance framework with the successful integration of e-governance solutions. Administrative processes are streamlined, inter-agency communication is seamless, and decision-making has improved. The office is now driving Edo State's MEGA Agenda (Making Edo Great Again), with reforms focusing on digital governance, transparency, and improved service delivery.
- The Governor's Office has implemented enterprise solutions that have greatly improved performance management. Processes have become more automated, allowing for quicker responses and better handling of operations. Staff are digitally empowered and equipped with tools that allow them to perform tasks efficiently, significantly reducing delays in administrative functions.
- Major renovations of key offices have been completed, including the Secretary to the State Government and Chief of Staff's offices. New buildings such as the Festival Hall and the office of the First Lady have been fully constructed. Government Guest Houses have been upgraded, offering better accommodation for visitors and dignitaries. The office environment is now modern and functional.
- Seamless collaboration between the Governor's Office and MDAs. The introduction of digital reporting systems and improved feedback mechanisms ensures that approvals are processed more efficiently. There is a strong emphasis on inter-agency synergy, which has accelerated project implementation and improved overall governance.

ISSUES CHALLENGES AND LESSONS LEARN

Issues and Challenges:

- Delay in information sharing
- Delay in payment of Vouchers

- Inadequate Technology tools Limited access internet network service

Lessons Learnt:

- Enhance communication improvement of Staff productivity and performance
- Enhance Communication
- Significant improvement in the quality of service delivery
- Enforce Code of Conduct

IR 1.1: DIRECTORATE OF GOVERNMENT HOUSE & PROTOCOL

Aspirations and Policy Direction

Background & Introduction:

The Directorate of Government House and Protocol is responsible for managing the Governor's administrative functions, coordinating key programs, and providing protocol services. Its mandate is to ensure that all activities within Government House are carried out efficiently, from logistics management to the reception of state guests.

Strategic Objectives:

- ✓ To provide enterprise solutions that improve operations and performance management within the Government House.
- ✓ To ensure proper security for the Governor and key personnel.
- ✓ To maintain dignity, values, and multicultural respect in the administration's activities.
- ✓ To manage logistics and protocol for the Governor's engagements and ensure proper coordination with MDAs.

2016 and 2020 Landscape:

In 2016, the Directorate faced challenges related to outdated office infrastructure and logistical difficulties in managing the Governor's activities. By 2020, major renovations and strategic improvements in logistics and protocols had been initiated, aligning the directorate's operations with the MEGA agenda.

Major Programmes and Initiatives:

- ✓ Renovation and upgrading of key offices, including the Executive Council Chambers, Secretary to the State Government's office, and the Festival Hall.
- ✓ Development of bulk purchase agreements for hotels and security agencies.
- ✓ Enhanced communication between MDAs for timely responses to the Governor's directives.

Driving Policies:

- ✓ Policies focused on improving logistics, security, and protocol for the Governor's engagements.
- ✓ Training and retraining programs for staff on protocol and administrative functions.

Major Achievements and Status of Ongoing Projects

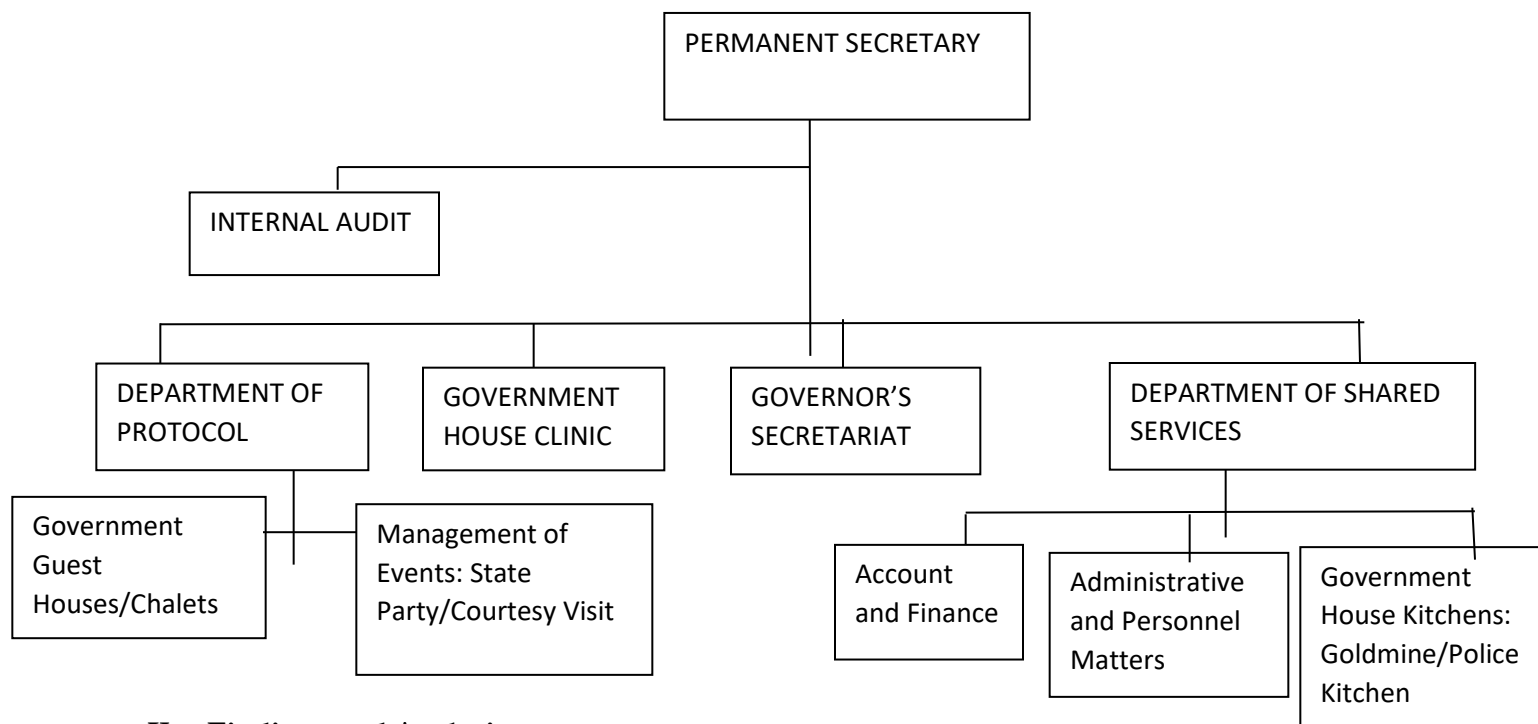
Achievements:

- ✓ Successfully completed the renovation of critical government buildings, including the Secretary to the State Government's office and the Governor's Festival Hall.
- ✓ Implemented a bulk purchase system for government use, reducing costs and improving efficiency.
- ✓ Improved diplomatic hospitality and protocol services for government guests and VIPs.

• **Status of Ongoing Projects:**

N/A

Organogram of the Directorate of Government House and Protocol



Key Findings and Analysis

• **Key Findings:**

The Directorate has improved operational efficiency by modernizing infrastructure and logistics. However, more work is needed to ensure full staff capacity and better integration of security protocols.

• **Data & Policy Analysis:**

Renovations and upgrades to the office environment have led to a **20% increase** in the efficiency of protocol services and administrative functions.

- The initiatives undertaken by the Directorate are sustainable with ongoing government support. Continued training and technology integration will further enhance the effectiveness of Government House operations.

Summary, Conclusion, and Recommendations

• **Summary:**

The Directorate of Government House and Protocol has made significant strides in improving the efficiency and coordination of the Governor's activities, thanks to infrastructure upgrades and logistical improvements.

• **Challenges and Lessons Learned:**

- ✓ Limited staff capacity has occasionally slowed down operations.
- ✓ There is a need for better technology integration to manage logistical operations effectively.

• **Recommendations:**

- ✓ Increase recruitment to meet the staffing needs of the Directorate.
- ✓ Integrate modern technological tools to streamline administrative and protocol operations

IR 1.2: STRATEGY POLICY, PROJECT AND PERFORMANCE MANAGEMENT OFFICE (SPPPMO)

ASPIRATIONS AND POLICY THRUST

- **Vision and Objectives:** To unlock the full potential of the Governor's Vision through collaboration, effective policy, efficient project execution and measurable outcomes for the benefit of all

- **Mission:** To Foster a culture that drives strategic thinking, policy excellence, project success and high performance for continuous improvement.

• **Mandate:**

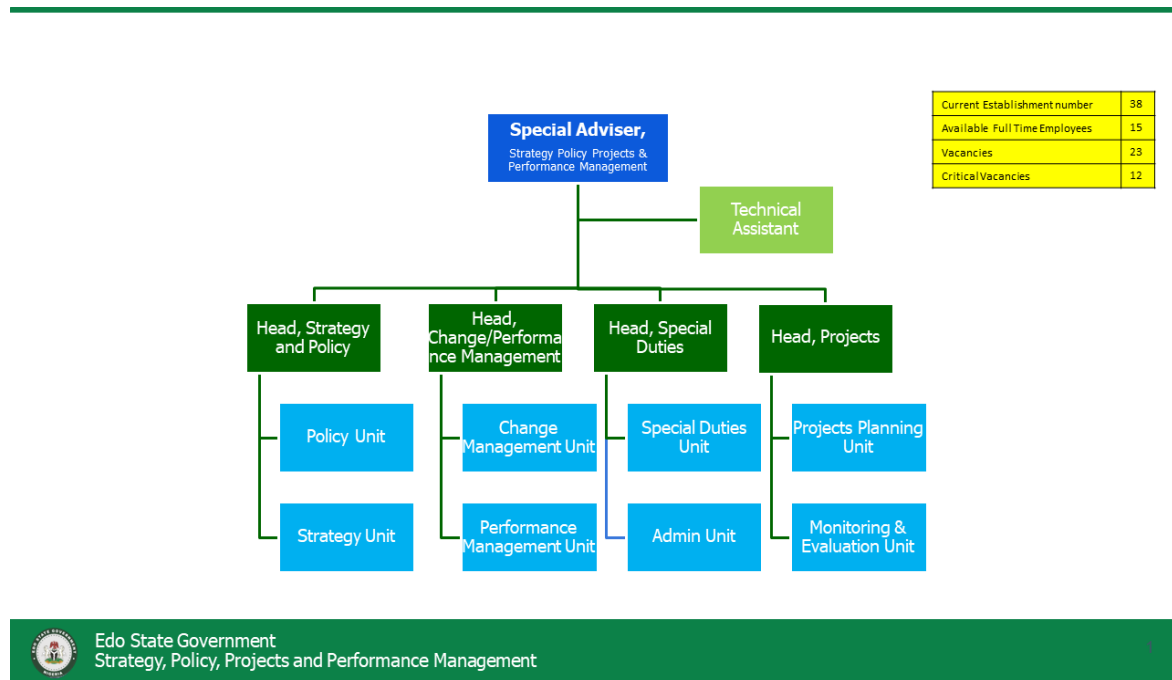
- To be the catalyst for change in service delivery within the Civil and Public Service.
- To foster a culture of strategic thinking and develop comprehensive strategic plans that aligns to the government's aspirations and priorities
- Ensure coherent, concise and consistent communication on key results and achievements (KRAs) to the relevant stakeholder.
- Facilitate the delivery of the Governor's projects in line with best practices to achieve the State's vision.
- Collaborate with MDAs to align existing policies and develop new policies that will enable delivering results in line with EDSG overarching goals

KEY FUNCTIONS OF SPPPMO

- Provide key advisory services to the State Governor.
- Provide advisory and technical support to various projects and initiatives of the government.
- Reporting of the progress of priority projects including roads, buildings, water and other projects.
- Provision of independent monitoring and evaluation of government projects.
- Tracking and analyzing of Governor’s approvals.
- Facilitating and reporting of MDAs Quarterly Performance.
- Developing strategies to increase staff productivity.
- Collaborate with the Transformation Office to manage the Change Agents and the Graduate Development Program.
- Any other duties as may be assigned by the Governor

ORGANIZATIONAL STRUCTURE

ORGANOGRAM



STAFF STRENGTH:

Current Establishment Number 38

Available Full Time Employees 15
 Vacancies 23
 Critical Vacancies 12

2021 LANDSCAPE SUMMARY

As of 2021, the current functions of SPPPMO were handled in a decentralized manner by different MDAs. Hence, there was no focus on keenly ensuring that MDAs deliverables were measured and tracked.

- Strategy: The service was more reactive than proactive and a lot of the activities were transactional instead of being strategic.
- Policy: There were many obsolete practices, policies and laws that need to update to meet present and future demands. Also, there were overlaps and duplicates in some policies hence the need to create a central clearing house.
- Projects: There were concerns about the quality of the projects being delivered in Edo State. This created the need for effective monitoring and reporting on projects. Also, some projects were not sitting with any particular MDAs hence the need to create a vehicle for the execution of such projects.
- Performance Management: MDAs were not appraised for what they set out to do annually
- Only individuals were appraised and MDAs budget performance were also reviewed

PROGRAMMES, PROJECTS AND INITIATIVE

S/N	DELIVERABLES	OBJECTIVES	ACTIONS AND OUTCOMES	STATUS
1.	Change Management: Enhance and close up EDSG Culture change Gap through specialized Train-the-Trainer system.	Undertake iLearn events aimed at embedding change initiatives through training of Change Agents and having same cascaded across the Organization.	Undertook 5 iLearn events focusing on key culture change areas - Professionalism, Commercial Acumen, Stakeholder engagement and management, Team working, and Problem solving. Over 4,500 Staff involved in the cascade sessions, and more than 300 team engagement sessions, 5 training sessions with over 500 training attendees cumulatively.	Completed
2.	Development and	Develop, and deploy Individual	New Individual Performance Appraisal	

	Effective Use of Individual Performance Management System	Performance Appraisal System.	System (IPAS) was conceived, developed and integrated into the E-Gov. system. Undertook training and sensitization across all MDAs, with over 3,000 Staff in attendance, plus running several refresher programmes. Commenced use across EDSG.	Completed
		Build capacity and fluency of Staff on effective utilization of appraisal techniques, performance management, target setting and performance evaluation.	Had several sessions across the organization on appraisal, performance management, target settings, and effective staff performance evaluation across various cross section of Staff as well in pockets of MDAs.	Completed
3.	MDA Performance Management and reviews.	Manage and facilitate MDAs performance review	Initiated, and facilitated four MDA performance reviews while continuously providing support and clarity with MDAs on performance expectations.	Ongoing
4.	Strategy Support	Provide strategy support for new MDAs, and review of strategy for some existing MDAs to ensure alignment with the EDSG objectives.	Provided strategic support to Edo State Primary Health Organization, Sports Commission, Public Security & Safety, and the Digital Agency.	Completed
5.	Leadership Development	Facilitated the EDSG Leadership Retreats	Facilitated and coordinated the 2022 and 2023 EDSG Leadership retreats successfully. Developed and submitted Communiqué of the events.	Completed
		Develop, Facilitate and Coordinate necessary Leadership Capacity Building.	Developed, facilitated and coordinated Local Government Leadership Capacity Building with full attendants, Several training capacity building Sessions	Completed
6.	Embed EDSG code of Ethics across the	Continue to Embed EDSG Code of	Had several engagement sessions	Completed

	Organization	Ethics Across the Organization	specifically with new intakes at inductions, and onboarding, and special sessions on the EDSG code of Ethics	
7.	Monitoring Employee Satisfaction	Deploy Employee Value Proposition across the service to evaluate employee health Check and satisfaction as well as desires	Deployed Employee Value Proposition survey across the organization with an impressive 1,455 responses.	Completed
8.	Support HOS office	Provide relevant support to the HOS office on need basis.	Participated in promotion exercise – staff training, facilitation and administration of the examinations.	Completed
9.	Graduate Development	Initiate, manage and coordinate approved cohorts of Graduate recruits into the Graduate Development Programme.	<ul style="list-style-type: none"> Initiated and completed the onboarding of Cohort 1&2 of the Graduate Development Programme. Facilitated engagement of HE and EDSG leadership with the Graduates. Developed rotation scheme and mentorship resource for the Programme. 	Completed
10	Edo State Residency Card Project	To develop a strategy to drive registration of Edo citizens and residents for the Residency Card.	<ul style="list-style-type: none"> Developed an implementation plan for the residency card programme. Developed an advisory on lessons from Kaduna State Residency Identification Management Agency. 	Completed
11	Investigation of the Farmer's Market Project & Advisory to HE	Conduct investigation on the farmers market Okokpon project and report to HE	<ul style="list-style-type: none"> Conducted investigation (including site inspection, desktop reviews and public interviews) of the farmers market at Okokpon. Submitted the investigation report with recommendations. 	Completed

12	Digi-link Program with Bill & Melinda Gates Foundation- New Ways of Working Use Case (Design Sprint)	To build the digital capability of government to deliver user-centred, effective, inclusive and sustainable services to citizens.	<ul style="list-style-type: none"> Over 50 change agents from different MDAs empowered with a user-centered problem-solving skills through- 3 design sprint cohorts 8 solutions developed by change agents 	Completed
13	Digital Policy Project	To create a harmonised digital policy tool kit for the state	<ul style="list-style-type: none"> A draft policy toolkit has been developed. 	Completed
14	Setup of Digital & Data Management Agency	To maximize leverage of data sources to drive socioeconomic planning and growth for Edo State.	<ul style="list-style-type: none"> Aligning Edo State to National Digital Strategy Carried out User Research where 10 businesses were interviewed within the state. 	Completed
15	United Kingdom Nigeria— Infrastructure Advisory Facility (UKNIAF) Support	To support the Edo State Government to strengthen the institutional capacity of its key MDAs to transition towards the planning and implementation of climate-smart projects, by leveraging public funds to attract finance for climate-smart, pro-poor and inclusive infrastructure projects	<ul style="list-style-type: none"> Two concept notes were developed for Edo State water project and Edo State Transport project. 	Completed

16	EDSG Mining Strategy	To develop strategies for the Ministry of Mining & Energy in driving the State's approach to mining activities in line with EDSG overall goal.	<ul style="list-style-type: none"> Support the Ministry of Mining and Energy to develop the EDSG Mining Strategy. 	Completed
17	Fleet Management	To support effective delivery of the State's fleet management system.	<ul style="list-style-type: none"> Supported with schedule designs for the shuttle systems and adoption of the ridesharing app. 	Completed
18	Project Implementation Unit (PIU)	Provide technical support to the Project Implementation Unit	<ul style="list-style-type: none"> Carried out analysis and visualization on the road projects from 2016 till Dec. 2023 Developed and implemented a call center plan for communities for road intervention. Supported the PIU team with documentations (reports and minutes of meeting). 	Completed
19	Tree Planting Partnership with Seplat	Support sustainable tree planting partnership with Seplat to enhance EDSG reforestation initiative and carbon sequestration.	<ul style="list-style-type: none"> Facilitated the joint EDSG/Seplat inspection of three forest sites for field selection. Ehor Forest was selected for phase 1 tree planting. Sakponba Forest is still been considered. Review of MoU between Seplat and EDSG and Provided advice. The MOU has been signed. 	Completed
20	Benin Enterprise	Support commencement of BEP Projects	<ul style="list-style-type: none"> Facilitated stakeholders engagements Development of BEP Community Content plan Supported in document control functions 	Completed

	Park (BEP) Project		<ul style="list-style-type: none"> Facilitated delivery of the Reframing workshop Supported project handover to BEPL 	
		Monitoring and reporting of the project progress	<ul style="list-style-type: none"> Carried out monitoring exercises on the BEP project. Facilitated EDSG/NCDMB visit to the BEP project site. NCDMB is a potential investor in the project. Produced and submitted project performance review report to HE. 	Completed
21	Benin Port Project	Support the Benin Port Community Relations Committee with technical advisory.	<ul style="list-style-type: none"> Facilitated development of the Benin Port Community Content Plan 	Completed
22		Conducted project performance reviews	<ul style="list-style-type: none"> Carried out project progress reviews for the project. Produced and submitted project performance review report to HE 	Completed
23	Uromi - Ugboha Water Supply Scheme	To address water scarcity and accessibility challenges in Uromi and Ugboha	<ul style="list-style-type: none"> Developed a Service Level Agreement for operationalization between EDSG and project contractor. Developed investment deck for Uromi - Ugboha Water Scheme. Supported project site inspections and engagement of Ugboha and Uromi community to resolve operational issue on water supply to the communities. Intervened in the stalled supply of water to Ugboha Community in Q1 2023. 	Completed

24	Light-up Edo Project	Monitor and report the Light up Edo project.	<ul style="list-style-type: none"> Conducted inspection exercises the project. Developed and submitted the project progress reports. 	Completed
		Provide technical support for the Delivery of the light up Edo Project.	<ul style="list-style-type: none"> Provided capacity development support to the Agency. Completed 	Completed
25	Archiving Project	To establish a comprehensive and efficient system for managing and preserving the government's vast number of administrative records and documents.	<ul style="list-style-type: none"> Assessed the viability of the project Collaborated with Edo GIS to map out the proposed site for the archiving building. Developed the Request for Proposal (RFP). 	Completed
26	Security Stakeholders Engagement	To foster collaboration between EDSG security stakeholders and support the planning and delivery of the Edo State Security Summit.	<ul style="list-style-type: none"> Development of visual designs for the Security Summit Rapporteur of the Security Summit Development of Communique and News article for the Security Summit 	Completed
27	Rural Electrification Project	To provide Rural Electrification Framework in addressing unserved and underserved communities in Edo State.	<ul style="list-style-type: none"> Developed the Rural Electrification Strategy. 	Completed
28		To support in the development of the Edo state heritage policy which aims to protect and promote	<ul style="list-style-type: none"> Developed the scope of work and work plan for the Heritage Policy Technical Working Group Assisted in the 	Completed

	MOWAA (Museum of West African Arts)	Edo state tangible and intangible heritage assets	development and review of the Edo State Heritage Policy. The Heritage Policy has been completed.	
		Monitoring of the project progress and reporting of the performance.	<ul style="list-style-type: none"> Conducted inspection exercises on the project in 2023. Developed and submitted the project progress reports. 	Completed
29	Monitoring and reporting of water project facilities under STRUWASSA.	Monitor and report the status of 29 water project facilities as spot checks for the water projects.	<ul style="list-style-type: none"> Inspected 29 water project facilities. Developed and submitted the investigation report with recommendations. 	Completed
30	Ossiomo Vending Audit Exercise	To audit the vending information for Ossiomo for EDSG Building	<ul style="list-style-type: none"> Developed report on the findings from the vending audit on Ossiomo Power for EDSG Building. 	Completed
31	H. E. Approvals Tracking	To improve the tracking of His Excellency's financial approvals.	<ul style="list-style-type: none"> Developed the 2022 end of year report Developed 2023 Q1 report Developed 2023 Mid-year report 	Completed
32	Monitoring & Evaluation of Roads projects across the State.	Conduct monitoring exercises for the roads construction projects under MoRB, SEEFOR and EDSOGPADEC to enhance the projects delivery.	<ul style="list-style-type: none"> Quarterly monitored the roads construction projects under MoRB, SEEFOR and EDSOGPADEC. Challenged areas of noncompliance and provided technical advice to improve the projects. Produced and submitted project progress reports for the projects inspected. 	Completed
33	Monitoring & Evaluation of Emotan Gardens Estate Projects.	Conduct monitoring exercises for the housing projects under ESDPC to enhance the projects	<ul style="list-style-type: none"> Conducted quarterly monitoring exercises on 59 housing Units within the Emotan Gardens Estate Phase 2 in 2023. Challenged areas of 	Completed

		delivery.	noncompliance and provided technical advice to improve the delivery of the projects. <ul style="list-style-type: none"> Developed and submitted the project progress reports. 	
34	Monitoring & Evaluation of Public Buildings projects across the State.	Conduct monitoring exercises for the building projects under EDPUBMA to enhance the projects delivery.	<ul style="list-style-type: none"> Conducted quarterly monitoring exercises of the public building construction projects under EDPUBMA. Challenged areas of noncompliance and provided technical advice to improve the projects. Developed and submitted the project progress reports Submitted. 	Ongoing
35	Creation of Government to Society Report on the Godwin Obaseki Administration.	Support the meticulous documentation of MDAs achievements to ensure proper story telling that will serve as a guide for future administrations in the state.	<ul style="list-style-type: none"> Developed reporting templates and Collated and reviewed the 2024 State of Affair reports for the MDAs. Overseeing the work PWC is doing to develop Government to Society document on His Excellency's Achievements Providing support to PWC in validating the records of the MDAs. 	Ongoing
36	Technical Support to the Transition Committee	Provide support to the Transition committee for the creation of documents for smooth transition of the Government Administrations.	<ul style="list-style-type: none"> Designed the Committee's reporting templates Provided MDAs past plans and reports and other documents to aid the work of the committee. 	Completed
37	Monitoring and reporting of IT projects	Conduct monitoring exercises for four ICTA projects – EDMS, E Gov., Communication & Collaboration Tools, Fibre Connectivity Infrastructure - to enhance the projects delivery.	<ul style="list-style-type: none"> Reviewed the four IT projects Developed and submitted the review report. 	Completed

38	Monitoring and reporting of ESTA projects	Conduct monitoring exercises for three ESTA projects – Central Bus Terminal Project, Junction Refurbishment Works and Truck Transit Park Projects - to enhance the projects delivery.	<ul style="list-style-type: none"> Inspected/reviewed the three ESTA projects Developed and submitted the inspection/review reports. 	Completed
39	Monitoring and reporting of Forest Reserve Project	Conduct monitoring exercises for the Forest Reserve Project under the Forestry Commission to enhance the projects delivery.	<ul style="list-style-type: none"> Reviewed/inspected the project twice in 2023. Developed and submitted the review report. 	Completed
40	Monitoring and reporting of the Edo Tech Park projects	Conduct monitoring exercises for the Edo Tech Park project to enhance the projects delivery.	<ul style="list-style-type: none"> Inspected/reviewed the projects. Developed and submitted the inspection/review reports. 	Completed
41	Livestock Development Project	Independent review of the Livestock Development project and advisory to HE.	<ul style="list-style-type: none"> Reviewed the historical documents provided for the Livestock Development project Developed and submitted the review report with recommendations.. 	Completed
42	Monitoring and reporting of the Benin City Masterplan & Edo State Regional Masterplan Project and the New Town Development project.	Conduct monitoring exercises for the the Benin City Masterplan & Edo State Regional Masterplan Project and and the New Town Development project under MPPHURD.	<ul style="list-style-type: none"> Conducted project review session with MPPHURD. Developed and submitted the inspection/review reports. 	Completed
43	Primary Health Care (PHC) Reforms project.	Provide project management services for the Primary Health Care Project	<p>2022</p> <ul style="list-style-type: none"> Conducted site inspections to develop the as-is drawing for 8 selected PHC facilities. Facilitated the architectural design and the development of BOQs for the PHC projects. 	Completed

		Conduct monitoring exercises for the Primary Health Care Reforms project under EDPHCDA.	<p>2023</p> <ul style="list-style-type: none"> Conducted site inspections and review sessions for the PHC projects. Developed and submitted the inspection/review reports. 	Completed
44	Stella Obasanjo Hospital (SOH) project.	Provide technical support for the Stella Obasanjo Hospital Project. Conduct monitoring exercises for the project and report to HE	<ul style="list-style-type: none"> Participated in the various project progress meeting to provide technical advice. Conducted site inspections for the SOH projects. Developed and submitted the inspection/review reports 	Completed

2016-2024 BUDGET SUMMARY

N/A

2016-2024 BUDGET SUMMARY PERFORMANCE

N/A

Key Achievements

- Facilitated EDSG Leadership retreats.
- Organized five iLearn series training with over 300 cascade sessions reaching over 4,000 EDSG Staff.
- Trained MDAs to gain clarity on their performance, expectations and contribution to the overall organizational strategic objectives.
- Trained the individual staff on the new Individual Performance Appraisal System (IPAS) and integrating the IPAS into the E-Gov platform.
- Onboarding of cohort one & two graduate development program. The program is designed to provide effective exposure and development for the identified graduates, to position them to deliver on their talent.
- Identification and training of change agents to foster improved leadership and learning based training i.e. “train-the-trainer” approach.
- Developed project management framework to guide the delivery of projects.
- Provided strategy support for new MDAs.
- Monitored and reported the progress of roads construction projects under MoRB, SEEFOR and EDSOGPADEC, public building projects under EDPUBMA, housing projects under ESDPC, and other priority projects.
- Inspected and reported the status of twenty-nine water projects facilities and the farmers’ market Okokpon. Provided recommendations to enhance the projects.
- Collaborated with Edo Forest Commission and EDOGIS to inspect Sakponba Forest, Urhonigbe Forest and Obagie Forest for the evaluation of the forest sites for SEPLAT Tree Planting Project and Carbon Sequestration.
- Designed a summarized version of the EDSG Code of Ethic handbook for easy access to the rules that influence how we behave and conduct our work, roles and responsibilities of EDSG businesses.
- Deployed employee value proposition across EDSG to evaluate employee health check and satisfaction as well as desires.

- Provided support to the office of the Head of Service on need basis.

Provided Technical Support to:

- EDSG Mining Strategy
- Fleet Management
- Project Implementation Unit
- Tree Planting Partnership with SEPLAT
- Benin Port Community Relations Committee
- Ugboha Water Project
- Light-up Edo
- Primary Healthcare Project
- Electricity Partnerships
- Security Stakeholders Engagement
- MOWAA Museum of West African Arts
- Rural Electrification Project
- Ossiomo Vending Audit Exercise

LIST OF ONGOING PROJECTS

- Develop and Integrate MDA 2025 Scorecards on E-gov
- Continue the facilitation of MDAs Performance Reviews and identify opportunities performance improvement and better customer-centric services to the public.
- Support the meticulous documentation of MDAs achievements to ensure proper story telling that will serve as a guide for future administrations in the state.
- Champion collaborative project delivery, ensuring efficient execution of critical initiatives that deliver lasting socio-Economic value.
- Embark on new frontiers, actively pursuing opportunities to leverage emerging technologies and innovative solutions for the betterment of Edo State.
- Manage the value assurance exercise for selected IT projects and the EdoSTEP.

SUMMARY OF LIABILITIES:

N/A

2024 LANDSCAPE

The creation of SPPPMO has enabled focus on ensuring that MDAs deliverables are measured and tracked.

- **Strategy:** The service is now proactive and have significantly migrated to running strategic activities in line with the vision and mission of the State Government.
- **Policy:** Key policies and laws have been reviewed/created.
- **Projects:** The priority projects of the Government were periodically monitored and project progress reported to His Excellency. Also, technical advice/supports were provided to

project team to enhance the delivery of the projects.

- **Performance Management:** MDAs are now been appraised on quarterly bases. This provides opportunity for budget realignment and clearing of bottlenecks and other challenges in efficient service delivery. Also, reward and promotion is not based on performance, no longer based of years in service.
- **Work environment and work tools:** SPPPMO have conducive work environment in the Government House with well-equipped office. However, some of the staff do not have the official EDSG laptops but all the staff have official EDSG Email and use the E-Gov. platform.

ISSUES, CHALLENGES AND LESSONS LEARNT

Challenges

- Funding gaps of the office impedes the execution of planned projects/programs.
- Limited access to vehicles and other logistics issues.
- Inadequate collaboration from some MDAs, especially in providing documents that would enable effective monitoring & reporting of projects performance.

RECOMMENDATIONS

- Need to increase resources allocation to aid seamless execution of projects/programs.
- Prioritize provision of sound vehicles to the office assignment to enhance timely supervision of ongoing projects.
- Need for MDAs to adhere to the directives appropriately

IR 2: OFFICE OF THE DEPUTY GOVERNOR

ASPIRATION AND POLICY THRUST

- **MDA's Aspirations:** The Office of the Deputy Governor supports Mr. Governor in delivering good and impactful governance to the people of Edo State.
- **Strategies and tactics deployed:** Execution and Provision of people oriented projects, protection of lives and property as well as adequate security for the citizenry.
- **Boundary Matters:** Ensure that boundary communities – inter and intra - live in harmony and peaceful co-existence.
- **Security Matters:** Protection of lives and property for the economic prosperity and over-all development of the State.
- **Sports:** Transformation of the Sports Sector for the restoration of the lost glory of Edo State

- **Immunization:** Undertake the regular immunization of the citizenry to mitigate the impact of communicable non-communicable diseases, especially amongst women and children
- **Internally Generated Revenue:** To increase the internally generated revenue of the State across the 18 Local Government Councils and block all revenue leakages
- **Privatization And Commercialization:** promote and strengthen the public-private partnership policy of the State Government

ENABLING LEGISLATION

- The Office of the Deputy Governor is a creation of the 1999 Constitution of the Federal Republic of Nigeria (As Amended) with Statutory Functions of attending to both inter and intra Boundary Matters.
- Fundamentally, the Office of the Deputy Governor assists the Governor in providing Security, ensuring Law and Order, Welfare of the citizenry, as well as other ad hoc and delegated duties that may be assigned from time to time.

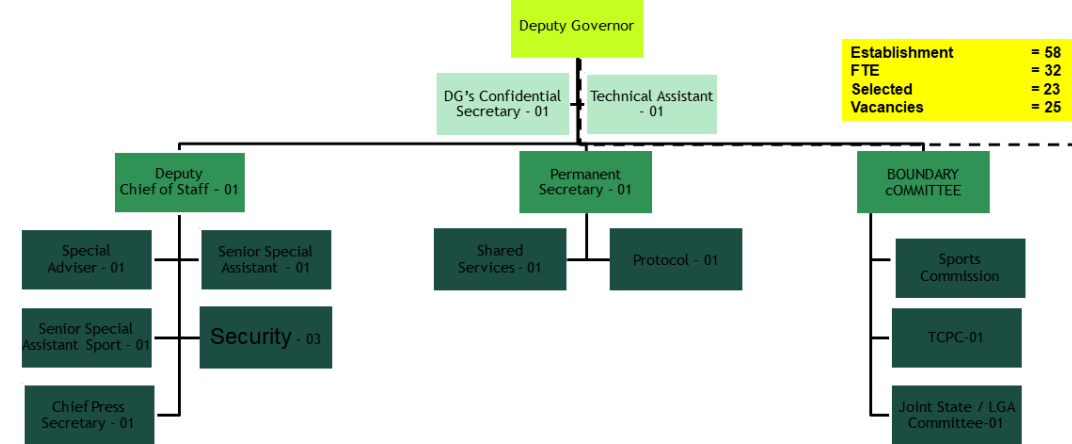
STATUTORY MANDATE:

- To assist Mr. Governor in promoting peace, law and order as well as protection of lives and properties in order to develop an Edo State to a sub national to live in, work and prosper by the year 2050 in actualization of Making Edo State Great Again (MEGA)

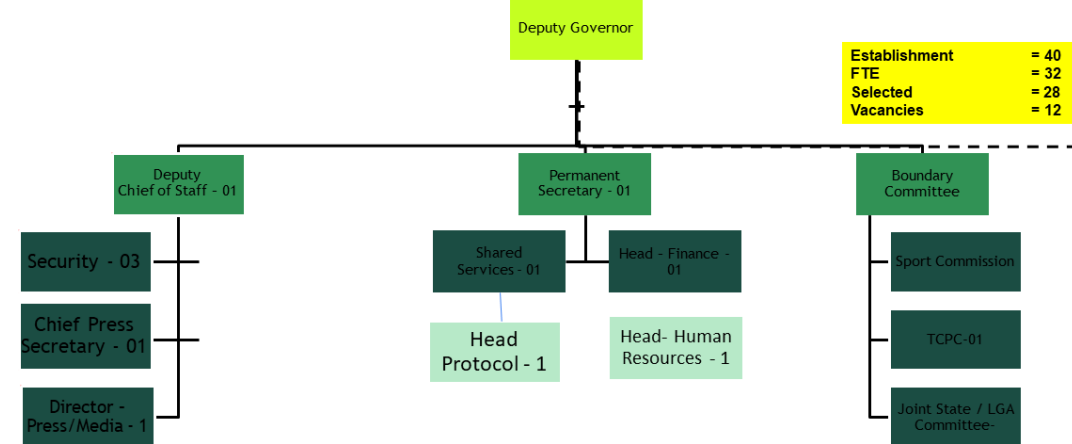
ORGANIZATION STRUCTURE

ORGANOGRAM

OFFICE OF THE DEPUTY GOVERNOR ORGANOGRAM



OFFICE OF THE DEPUTY GOVERNOR KEY PERSONNEL



STAFF STRENGTH:

Current Establishment Number	47
Available Full Time Employees	20

Unplaced Staff	11
Vacancies	16
Critical Vacancies	13

Job Title of Available Vacancies:

- Administrative Officers
- Protocol Officer
- Data Processing Officer
- Secretaries
- Gardeners

OFFICE OF THE DEPUTY GOVERNOR: KEY FUNCTIONS

- The Deputy Governor assists Mr. Governor in exercising primary assignments and is charged with the following duties
- Deputizes for the Governor in all matters affecting the administration of the State
- Acts as Deputy Chairman of Edo State Executive and Security Council
- Acts as Chairman to coordinate the activities of the Technical Committee on Privatization and Commercialization (TCPC) in the State
- Exercises jurisdiction as Chairman of Edo State Boundary Committee (handling all boundary disputes both inter and intra)
- Assists Mr. Governor in ensuring formulation and implementation of policies and programs of Government.
- Oversees joint State/Local Government Revenue Committee of the State; and any other ad hoc duties that may be assigned from time to time by the Governor.

DEPARTMENTS AND THEIR FUNCTIONS

The Office Of The Deputy Governor Is Made Up Of The Following Departments As Highlighted

Below:

- **Political Office Holders:** This department consists of the Chief of Staff, Chief Press Secretary, Senior Special Assistants, Special Assistants, and Personal Assistants: They are responsible for the political activities of the Deputy Governor. This department is headed by the Chief of Staff.
- **Department Of Shared Services:** Coordinates all the activities of the Office of the Deputy Governor. These includes: maintenance of vehicles, Office furniture and equipment, maintenance of Deputy Governor’s official Residence and Guest House as well as staff matters/welfare and discipline. The Director of Shared Services is the head of this department assisted by the HRM.

- **Human Resources Department:** This Department helps maintain a productive, compliant, and supportive workplace environment such as ensuing organizational change initiatives, culture development, strategic planning relating to human resources, Health and Safety Rules, compliance to Civil Service Rules and Regulations, Training and retraining of Staff, implementing performance appraisal system, Compensation and Benefits, addressing and resolving workplace issues, conflicts and grievances and fostering a positive work environment.

- **Media/Public Relations Department:** The basic function of this department is to give media coverage to the official engagements of the Deputy Governor and Her Excellency, Wife of the Deputy Governor. This department undertakes press and public relations duties, including press briefing, speech writing, and other documentation. The department is headed by the Chief Press Secretary (Political Appointee) and assisted by a Deputy Director.

- **Protocol Department:** The functions of the Protocol Department include the preparation of engagements and circulation of same. Handling/coordinating the Deputy Governor’s Courtesy calls and Receiving Guests on behalf of the Deputy Governor, Seating arrangements at official functions, and airport observatory assignments. The Chief of Protocol is the Head of this department.

- **Accounts Department:** This department Prepares Staff Salaries overhead costs, and annual appropriation accounts, attending to audit queries. It is headed by the Chief Accountant.

2016 LANDSCAPE

- Massive renovation of the Office accommodation.
- Reviewed correspondence calling for government intervention to de-escalate the threats to lives and properties.

POLICY AND REGULATORY ENVIRONMENT

EXISTING POLICY OR POLICY DIRECTION/THRUST

- Policy: this is a framework of ensuring the resolution of boundary disputes
- Land survey and resolution
- Property laws
- Dispute resolution mechanisms such as mediation and legal procedures
- Public enlightenment and education

PROGRAMMES, PROJECTS & INITIATIVES

Annual Initiatives

- As part of the constitutional duties of the Office of the Deputy Governor, proactive measures are put in place to ensure peace and mutual co-existence among communities in boundary areas. This is achieved by engaging community leaders and relevant stakeholders from time to time.

- Prompt attention and efficient service delivery as per-delegated.
- Review and documentation(survey records, documentation, legal review)
- Inspections(physical inspection, marker maintenance)
- Communication (notify neighbors and discuss changes)
- Resolution of disputes (mediation, engage surveyors, take legal action when necessary)
- Updating records(update the map, record keeping)
- Planning for future reviews (set a schedule for annual review, assign responsibility to officers for various tasks eg inspection, communications, legal reviews)
- Community engagement (engage in workshop or information sessions on communities’ boundaries matters and prosperity rights, feedbacks from community members from the process and any other improvement.

2016-2024 BUDGET SUMMARY

YEAR/BUDGET TYPE	APPROVED BUDGET (N)	ACTUAL EXPENDITURE (N)
2017 (Recurrent)	513,240,650.00	380,899,128.87
2017 (Capital)	65,000,000.00	56,886,880.00
2018 (Recurrent)	800,000,000.00	579,248,329.01
2018 (Capital)	54,000,000.00	NIL
2019 (Recurrent)	1,095,000,000.00	773,695,697.54
2019 (Capital)	70,000,000.00	NIL
2020 (Recurrent)	1,478,000,000.00	886,827,583.00
2020 (Capital)	20,000,000.00	18,832,035.00
2021 (Recurrent)	878,000,000.00	832,907,813.02
2021 (Capital)	20,000,000.00	2,350,000.00
2022 (Recurrent)	840,000,000.00	830,653,656.72
2022 (Capital)	12,000,000.00	5,212,000.00
2023 (Recurrent)	1,300,000,000.00	1,296,935,200.00
2023 (Capital)	20,000,000.00	5,212,000.00

KEY ACHIEVEMENTS

Key Highlights of MDA’s Achievements: The Office of the Deputy Governor played supervisory role in achieving the following:-

- Restore peace and harmony between feuding Communities occasioned by boundary dispute. Some of these Communities include Uzanu and Igiode, Ekperi and South Ibie, Aviele and South Ibie, Warrake and Auchu (In Edo North) : Obe/Ogheghe/Oke-Eware and Christ Embassy, Isiohor/Egbaen and S & T Barrack (Edo South) Ugbo and Uzea, Igueben and Uromi, Igueben and Ewohimi (Edo Central)

- Prompt response to security challenged areas and kidnapping as well as purchase of vehicles, recruitment and training of local vigilante to strengthening the security architecture. The security efforts also include partnership with local hunters and clearing of bushes and forest along major highways.
- Refurbishing the Samuel Ogbemudia Stadium to meet the International standard with state of the art facilities as well as mini Stadia across the Senatorial Districts. Rebranding of the Bendel Insurance and Edo Queen Football Club. Successful hosting of the National Sports Festival tagged “Edo 2020” Insurance got promoted to the Elite Club (Premier League) Insurance won the FA Cup after 42 years
- Have been able to check Measles Polio and Laser Fever as well as the curb the spread of COVID 19
- Over time there were leakages and fraud in the IGR collection system of the State, however, the introduction of Technology has helped in improving the internally generated profile of the State.
- Successful privatization of the Ewu Field and Flour Mill.

STATUS OF ONGOING PROJECTS

N/A

2016 – 2024 LIABILITIES SUMMARY

N/A

2024 LANSCAPE

N/A

ISSUES, CHALLENGES & LESSONS LEARNT

Challenges Encountered:

- The role of the Office of the Deputy Governor is simply oversight and supervisory in nature in terms of the ad-hoc and delegated duties whereas, projects are owned by the mother MDAs, however, we enjoy effective collaboration and work relationship with mother Ministries for the actualization of the MEGA Agenda

As it relates to the Statutory function, find below some challenges and resolutions encountered:

Challenges:

- Historical claims
- Legal processes
- Political factors
- Economic interest
- Third party involvement

Resolutions:

- Conduction joint historical and archival research

- Review and clarification of legal terms and documents
- Continuous diplomatic dialogue and high-level negotiation
- Agreements that allow for shared use and management of resources in disputed areas
- Engaging neutral parties with no vested interests to resolve dispute

RECOMMENDATIONS

- Regular dialogue and high level negotiations
- Mediations and arbitration
- Joint Committee from both disputing parties
- Joint peacekeeping arrangement
- Resources sharing amongst disputing Communities

IR 3: OFFICE OF THE SECRETARY TO THE STATE GOVERNMENT (SSG)

ASPIRATION & POLICY THRUST

- **Vision and Objectives:** The vision of the Office of the SSG is to provide visionary leadership in developing coordinating, managing and implementing policies, programmes and projects that meet the needs of the Government and people of Edo State.
- **Mission:** To advance Government policies and programmes and contribute to the development of the State and the wellbeing of the people.

Primary Objectives:

- To support, facilitate and strengthen the Edo State's governmental process
- To improve public perception of Government Policies and Programmes
- To ensure prompt issuance of letters of appointments to all political appointees and proper documentation of same.
- To increase the level of promotion of peace in communities across the State
- To create an enabling environment for the smooth execution of government policies and programmes.
- To improve collaboration/synergy between Public Service and the political Class.
- To maintain interface with Embassies, the Federal Government as well as Security Agencies and other States.

Strategic Priorities:

- Enhance the effectiveness and efficiency of government operations
- Streamline administrative processes to reduce bureaucracy and ensure timely delivery of services.
- Foster greater interaction and collaboration between the government and its citizens.
- Increase public awareness of government programs and initiatives

Strategic Objectives:

- To increase the level of collaboration/synergy between public service and political class.
- To improve the public perception of EDSG policies & programmes.
- To increase the level of promotion of peace in communities across the state.
- To create an enabling environment for the smooth execution of EDSG policies and programs.
- Prompt issuance of appointment letters of all political appointees.
- To support, facilitate and strengthen EDSG process

Expected Outcomes and Implementation:

Anticipated outcomes:

- Improved communication and transparency between the government and citizens
- Enhanced public satisfaction with government services and initiatives.

ENABLING LEGISLATURE

Circular Letter No. SGA. 7/5/T5/200 of 10th February, 1999.

KEY FUNCTIONS

- Serve as Secretariat to the State Executive Council
- Coordinate the activities of Ministries and Government agencies especially in implementation of Government policies and decisions
- Responsible for Matters relating to Administrative Tribunals and Commissions of Enquiry
- Coordinate appointments to Statutory Bodies and Agencies
- Issue appointment letters and handle matters relating to conditions of service of political office holders in Government
- Liaise and manage correspondence with other States, Federal Government as well as with Embassies and Foreign Missions in Nigeria
- Interface with Security Agencies in Edo State.
- Deal with constitutional, political and economic matters, Administrative Tribunals, Commissions of Enquiry, petitions and appeals to the Governor.
- Collate and process matters of Prerogative of Mercy, National Honours and Awards
- Issue Government statements / announcement and carryout other functions relating to the general administration of the State.

KEY FUNCTIONS OF THE OFFICE OF THE SSG:

- Coordinating policy design and formulation by Ministries, Department and Agencies for approval by the Governor;
- Serving as Secretary to the State Executive Council;

- Coordinating the activities of MDAs on implementation of Government decision, policies and programmes;
- Dealing with constitutional, political and socio-economic matters as may be referred to Government;
- Coordinating Administrative Tribunals, Commission and Panels of Inquiry;
- Channeling of directives of the Governor;
- Processing requests for Visas for Government functionaries;
- Coordinating the appointment of Headship of statutory bodies, commissions and Agencies by the Governor;
- Dealing with matters relating to conditions of Service of Political Office holders and intergovernmental affairs and relations with other States;
- Coordinating matters relating to office accommodation for political office holders and government vehicles.

STATUTORY MANDATE:

- To support, facilitate and strengthen the Edo State's governmental process
- To improve public perception of Government Policies and Programmes
- To take stock and inventory of Government properties and ensure preservation of same.
- To effectively coordinate the activities of Ministries, Departments and Agencies, especially on the implementation of Government Policies and Decisions
- To advance Government Policies and Programmes and contribute to the development of the State and well-being of all people in Edo State.
- To ensure transparency and due process in the implementation of Government Policies and Programmes.
- To ensure prompt issuance of letters of appointments to all political appointees and proper documentation of same.
- To provide visionary leadership in coordinating, managing and implementing policies, Programmes and projects of the Edo State Government

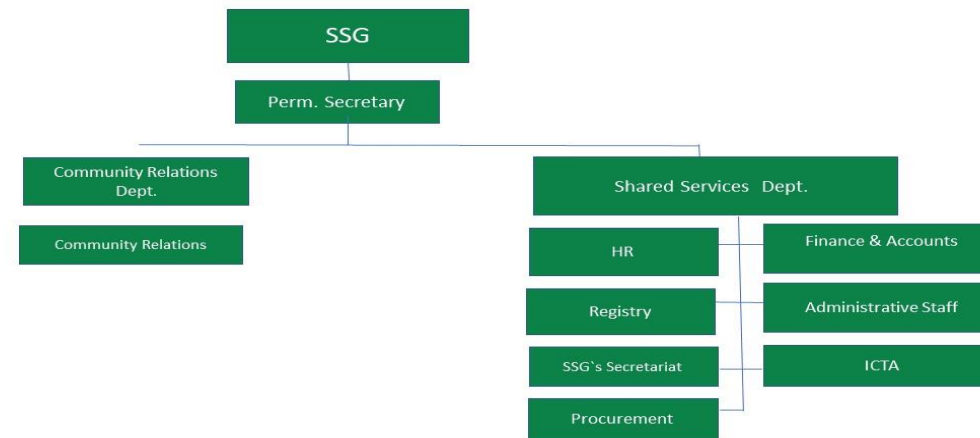
ORGANIZATION STRUCTURE/STAFFING

- **Current Establishment Number: 27**
- **Available Full Time**
- **Employee: 27**
- **Unplaced Staff: Nil**
- **Critical Vacancies: 12**
- Legal officers
- Community Development officers to establish the Community Relations Department

ORGANIZATIONAL STRUCTURE

ORGANOGRAM

Office of the SSG – Organogram



Vacancies:

SSG's Secretariat:

- Confidential Secretary - 1
- Messenger - 1
- Secretariat Staff - 1

KEY PERSONNEL

Community Relations Department:

- Director - 1
- Community Relations Officer - 2

Shared Services Department:

- Administrative Officer - 5

Finance & Accounts Unit

- Accountant - 1

S/N	NAMES	POSITION	FUNCTIONS
1.	Joseph Eboigbe.	SSG	1. Coordinates the activities of the State Government and acts as the principal advisor to the Governor.
2.	Deborah Enakhimon, Esq.	Permanent Secretary	1. Acts as the Chief Administrative Officer in the Office of the SSG, overseeing day-to-day operations and ensuring smooth functioning. 2. Provides expert advice and support to the SSG on administrative and policy matters. 3. Oversees budget preparation and financial management within the office of the SSG, ensuring efficient use of resources.
3.	Ohiosume O. Oisakede	Director, Shared Services	1. Manages the staff within the Office of the SSG, including training, and performance evaluation. 2. Oversees the administrative functions within the office, ensuring efficient and effective management of resources and staff. 3. Maintains accurate records and
4.	Victor Edoghaye	Head of Accounts	1. Oversees the financial activities of the office, ensuring proper management of funds and adherence to financial policies and regulations 2. Coordinates the preparation of the office's budget, ensuring that it aligns with the strategic objectives and priorities of the state government 3. Prepares and presents financial reports, statements, and analyses to provide accurate and timely information for decision-making 4. Maintains and manages the office's accounting records.
5.	Endurance Ayemere	ICT Staff	1. Manages information and communication technology infrastructure, ensuring the office's IT systems are efficient, secure, and up-to-date
6.	Odion Emoukhare	OC, Registry	1. Oversees the creation, receipt, classification, storage, retrieval, and disposal of records and documents in accordance with established policies and procedures.

DEPARTMENTAL FUNCTIONS

1. **Administrative Unit**
 - In charge of all personnel matters including
 - Staff Training
 - Staff Discipline
 - Staff Leave Matters
 - Staff Welfare
 - Preparation of Annual Recurrent and Capital Budget Estimates
 - Preparation of Annual Budget Performance Report
 - Establishment proposal and Vacancy returns
 - Coverage of meetings/office related events
 - General correspondence (Memo, etc.)
 - Maintenance of Government Physical Assets including vehicles, Office Equipment, Buildings, Furniture, Fittings and Transportation Matters
 - General purchases (Utility Services Electricity, Telephone and Water)
 - Sanitation
 - Rendering of returns as and when due
 - Supervision of the stores (Distribution of items purchased)
 - Any other duty that may be assigned.
2. **Accounts Unit**
 - Budgeting and Budget control
 - Liaise with Finance Headquarters on Budgetary Matters
 - Setting up of Accounting System
 - Preparation of Annual Appropriation Account
 - Control and Supervision of the Account Section
 - Preparation of Payment Vouchers
 - Overheads and Capital Payment
 - Control and Maintenance of Accounting Records, Books of Accounts and Books of Assets
 - Processing of Approval for release of funds
 - Ensuring Approvals are in line with financial regulations
 - Interpretation of Financial Circulars and matters thereon
3. **SSG's Secretarial**

DEPARTMENT OF SHARED SERVICES

- Provides administrative support to the SSG.
- 4. **ICT Department**
 - Provides technical support and troubleshooting for IT-related issues faced by staff.
 - Ensures secure and reliable network connectivity for staff and systems
 - Oversees the setup, maintenance, and upgrading of hardware and software systems.
 - Ensures the reliability and performance of IT infrastructure, including servers, computers, and network equipment.

2016 LANDSCAPE

- In 2016, the Office of the Secretary to the State Government operated within a challenging landscape marked by the persistence of communal conflicts and politically induced tensions. Despite these formidable obstacles, the office played a crucial role in mitigating conflicts, promoting peace, and laying the groundwork for sustainable development.
- Communal tensions were a prominent feature of the state's landscape, often rooted in historical grievances, ethnic differences, or competition over resources.
- Resolving these conflicts proved challenging due to deep-seated animosities, lack of trust between communities, and sometimes inadequate conflict resolution mechanisms.
- As the administrative hub of the State Government, the Office of the Secretary to the State Government played a central role in coordinating efforts to address communal and politically induced conflicts.
- It served as a liaison between various government agencies, community leaders, and other stakeholders involved in conflict resolution initiatives.
- The Office facilitated dialogue, negotiation, and mediation processes aimed at de-escalating tensions, promoting understanding, and fostering peaceful coexistence among diverse communities.
- Additionally, the office worked to strengthen institutional frameworks for conflict prevention, management, and resolution, including the enhancement of legal mechanisms and the promotion of community-based reconciliation initiatives.

POLICY AND REGULATORY ENVIRONMENT

- **Policy Initiative:** To assist in the provision of an enabling environment for the discharge of Government Policies and Programmes
- **Implementation:** Constant engagements with groups and stakeholders
- **Current Policies:**
- ✓ **Key Policies:**

Foster greater interaction and collaboration between the government and its citizens. Increase public awareness of government programmes and initiatives

✓ **Policy Impact:**

Conducive environment and sustainable peace in the State, leading to increase in investments and reduction in crime.

• **Regulatory Challenges:**

✓ **Compliance Issues:**

Political challenges due to Political affiliations

Resistance from the public to new policies and reforms

✓ **Recommendations:**

Constant engagements with the people/stakeholders

2016-2024 BUDGET SUMMARY

YEAR	BUDGET SUMMARY		
	CAPITAL	PERSONNEL	OVERHEAD
2016	15,000,000.00	NIL	100,000,000.00
2017	14,520,000.00	NIL	200,000,000.00
2018	10,000,000.00	NIL	250,000,000.00
2019	7,500,000.00	NIL	350,000,000.00
2020	7,500,000.00	NIL	350,000,000.00
2021	7,000,000.00	NIL	700,000,000.00
2022	5,000,000.00	NIL	700,000,000.00

2023	3,694,000.00	NIL	1,200,000,000.00
2024	5,000,000.00	NIL	1,200,000,000.00

2016-2024 BUDGET PERFORMANCE SUMMARY

YEAR	BUDGET SUMMARY	BUDGET AMOUNT	ACTUAL EXP.	% PERFORMANCE
2016	Capital	15,000,000.00	2,002,800.00	13.4%
	Overhead	100,000,000.00	99,879,497.94	99.9%
2017	Capital	14,520,000.00	480,000.00	3.31%
	Overhead	200,000,000.00	159,516,095.02	79.8%
2018	Capital	10,000,000.00	2,773,000.00	27.73%
	Overhead	250,000,000.00	246,674,057.20	98.7%
2019	Capital	7,500,000.00	2,735,000.00	36.5%
	Overhead	350,000,000.00	273,100,665.92	78.03%
2020	Capital	7,500,000.00	NIL	NIL
	Overhead	350,000,000.00	338,383,679.90	96.7%
2021	Capital	7,000,000.00	927,000.00	13.24%
	Overhead	700,000,000.00	642,565,225.65	91.8%
2022	Capital	5,000,000.00	2,810,600.00	56.2%
	Overhead	700,000,000.00	670,350,129.45	95.8%
2023	Capital	3,694,000.00	2,694,000.00	73%
	Overhead	1,200,000,000.00	1,155,750,768.84	96.3%
2024	Capital	5,000,000.00	NIL	NIL
	Overhead	1,200,000,000.00	466,305,600.00	38.9%

KEY ACHIEVEMENTS

- The Secretary to the State Government created harmony between the political class and bureaucracy engineering synergy which paved way for the smooth running of Government.
- Office of the Secretary to the State Government hosted the Secretaries to Governments of All Progressives Congress (APC) States in Government House, Benin City in March 8 – 9, 2018 and the 4th National Council on Power conference from 23rd – 27th July, 2018.
- Through the approval of Mr. Governor, the Office of the Secretary to the State Government inaugurated and set-up various Committees, Commissions and Boards on behalf of the State Government.
- Prompt issuance of Letters of Appointment to all political appointees and proper documentation of same.
- Fostered unity amongst warring Communities and improved Community Relations across the state. Communities/Parties such as Ukhiri and Obayantor, Ossiomo Power Plant and Ologbo and within Ugberieh community have been prevailed upon to ensure peace.
- Improved public perception of Government Policies and Programmes.

STATUS OF ONGOING PROJECTS

N/A

2016-2024 LIABILITIES SUMMARY

N/A

ISSUES, CHALLENGES & LESSONS LEARNT

Issues/Challenges:

- Existence of communication gaps and delays in bringing contentious issues to the attention of the SSG.
- Matters not under the purview of the SSG are brought to the office for intervention
- Resistance from the public to new policies and reforms.

Insights/Lessons Learnt:

- The importance of enhancing communication strategies, maintaining constant open lines of communication with the public and stakeholders
- The adoption of E-governance/technology can streamline processes, improve efficiency, and enhance service delivery. E-governance platforms can make administrative tasks more manageable and transparent.
- Conducting town hall meetings/awareness campaigns, involving stakeholders in the decision-making process, and demonstrating the benefits of changes can help mitigate resistance.
- Investing in the training and development of staff improves their skills and effectiveness
- The need to listen to the people and to be carried along in the formulation of policies and programmes that affect the people directly and indirectly

- The importance of enhancing communication strategies, maintaining constant open lines of communication with the public and stakeholders.

2024 LANDSCAPE

- Enhanced service delivery to the public.
- Goals/Objectives spelt out in the Scorecard are attained seamlessly through quarterly appraisals and strict adherences to the KPIs.
- Regular interface with Key Stakeholders which is fostering better relationships.
- Outflow from Government Decisions and Policies as well as the activities from the various MDAs
- Improved collaboration/synergy between Public Service and Political Class.
- The communal tension rooted in competition over resources are resolved with the implementation of the Land Use Act
- Communities are encouraged to dialogue, proffer solutions to issues between them and settle their differences out of court.

RECOMMENDATIONS

- Constant engagements with the people and citizenry of Edo State
- Conducting town hall meeting/awareness campaigns, involving stakeholders in the decision-making process, and demonstrating the benefits of changes can help mitigate resistance.

IR 3.1: DIRECTORATE OF CABINET, POLITICAL AND SPECIAL DUTIES

Aspiration and Policy Thrust

BACKGROUND

The Directorate of Cabinet Affairs which has expanded immensely since the inception of Civilian Administration in October, 1979 was divided into the following:

- ❖ Cabinet Affairs was the oldest and the mother of the departments in the Directorate. Initially the departments that made up the Directorate are: Cabinet, Special Services and State Archives and Records Department.
- ❖ The State Records office which was the predecessor of the present State Archives and Records Department of the Governor's office was established by State Executive Conclusion (No Ec 15 (73)7) of the 23rd July, 1973.
- ❖ Special Services is in charge of State Security Matters as well serving as secretariats to State Security Council.

ASPIRATION & POLICY THRUST

VISION AND OBJECTIVES: To be the leading Directorate in providing administrative and technical support to Political activities of the Governor, State Executive and State Security Council Meetings.

MISSION: To effectively and efficient manage the Edo State Cabinet, Security and Political matters.

Primary Objectives:

❖ To provide administrative and technical support to State Executive Council Meetings, State Security Council Meetings and Political Activities of the Governor.

MANDATE: *The mandate is in accordance to State Executive Conclusion (No Ec 15 (73)7) of the 23rd July, 1973;*

ORGANIZATION STRUCTURE

STAFF STRENGTH

Current Establishment Number: 143

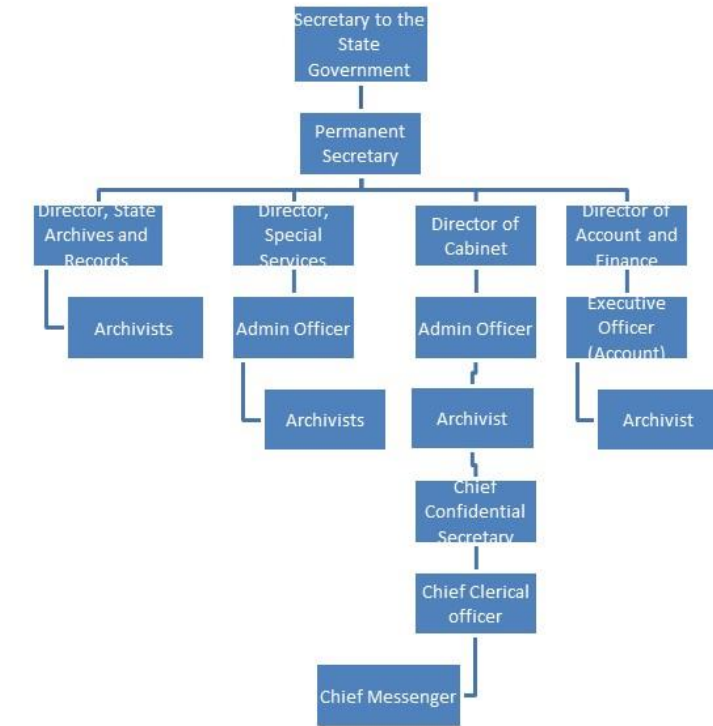
Available FT Employee: 39

Unplaced Staff: nil

Critical Vacancies: Secretaries and Clerical officers

ORGANOGRAM

ORGANOGRAM (DIRECTORATE OF CABINET AFFAIRS AND SPECIAL SERVICES)



KEY FUNCTIONS OF THE DIRECTORATE OF CABINET AND SPECIAL SERVICES:

- The Directorate is the Official Secretariat of the State Executive Council and Security Council which are the highest Policy making body of the State.
- The Directorate is responsible for the following among other duties;
- Taking Minutes and Notes at the State Executive Council and Security Council Meetings.
- Production of Executive Council Conclusions and Extracts;
- Production of State Security Council minutes

- Circulation of Executive Council Conclusions to Council Members;
- Receipt of Memoranda and Briefs from Ministries, Departments and Agencies for circulation to Members of the State Executive Council;
- Ensuring the implementation of Council’s decisions/directives through the issuance of Exco Extracts to relevant Ministries, Departments and Agencies
- Retrieval and custody of Council’s documents upon the dissolution of Council; Preparation of State Monthly Security Intelligence Reports;
- Issuance of letter of State of Origin;
- Handling applications from other Nationals wishing for Nigerian citizenship
- Locating, assemblage, rationalization and classification of documentary source materials of the State for purpose of permanent preservation and research;
- Advising Departments and Ministries on systematic method of disposition of non-current records and the transfer of valuable records to the State Archives;

2016 LANDSCAPE

All correspondences were on hard copies and highly voluminous thus making the tasks daunting.

POLICY AND REGULATORY ENVIRONMENT

POLICY INITIATIVE: To assist in the provision of an enabling environment for the discharge of Government Policies and Programmes.

IMPLEMENTATION: Issuance of Exco Conclusions Extracts to relevant Ministries, Departments and Agencies for implementation.

KEY POLICIES: Foster greater interaction and collaboration between the government and its citizens.

POLICY IMPACT: Conducive environment and sustainable peace in the State, leading to increase in investments and reduction in crime

COMPLIANCE /ISSUES: Resistance from the public to new policies and reforms

PROGRAMMES, PROJECTS & INITIATIVES

- Provide detailed descriptions and specific goals for each governance reform initiative, project and programme – **N/A**
- Outline major activities, tasks, and tangible outputs for each governance reform effort – **N/A**
- Include schedules, key dates, and important milestones for implementing governance reforms –**N/A**

2016 – 2024 BUDGET SUMMARY

YEAR	BUDGET SUMMARY		
	CAPITAL	PERSONNL	OVERHED
2016	NIL	25,000,000	15,000,000
2017	NIL	50,000,000	25,000,000
2018	NIL	40,000,000	30,000,000
2019	NIL	55,000,000	30,000,000
2020	NIL	55,000,000	30,000,000
2021	NIL	50,000,000	15,000,000
2022	NIL	50,000,000	70,000,000
2023	NIL	55,000,000	50,000,000
2024	NIL	52,379,411.77	33,000,000

2016 – 2024 BUDGET SUMMARY PERFORMANCE
N/A

KEY ACHIEVEMENTS

- Between 2016-2020 the Directorate which serves as the secretariat to State Executive Council meetings had covered, developed and produced One Hundred and Six (106) Exco conclusions and issued Exco Extracts to relevant Ministries, Departments and Agencies
- Took accurate notes during Exco and Security Council Meetings.
- Delivered on 48 hours turnaround time to develop and produce Exco Conclusions, Conclusions Extracts and Security Council minutes
- Developed and produced One Hundred and Eighty-Six (186) Exco Conclusions till date
- communicated all exco concluded matters to the relevant Ministries, Departments and Agencies for implementation
- Established efficient and effective channels of communication with State Security Council Members.

- Used Security Incidents Management Application (SIMA) to produce monthly Security Report for Security Council Meetings.
- Completed survey and appraisal of 270 non-current records in Ministry of Local Government, Community and Chieftaincy Affairs, Sustainable Development Goals and Directorate of Human Resource.
- Completed survey and appraisal of 1004 non-current records in the Directorate of Government House and Protocol.
- Evacuated non-current records and documents from Sustainable Development Goals

STATUS OF ONGOING PROJECTS

N/A

2016-2024 LIABILITIES SUMMARY

N/A

ISSUES, CHALLENGES AND LESSONS LEARNT

Issues/Challenges:

- Lack of space for storage has hindered the evacuation of non-current records and documents from Ministries, Departments and Agencies.
- Continuous interface with Edo State Public Building and Maintenance Agency with a view to securing adequate space for storage

Insights/Lessons Learnt:

- The adoption of E-governance/technology can streamline processes, improve efficiency, and enhance service delivery. E-governance platforms can make administrative tasks more manageable and transparent.

2024 LANDSCAPE

- Enhanced service delivery to the public.
- Goals/Objectives spelt out in the Scorecard are attained seamlessly through quarterly appraisals and strict adherences to the KPIs.
- Developed and produced Eighty (80) Exco conclusions and issued Exco extracts to relevant Ministries, Departments and Agencies.

RECOMMENDATIONS

NIL

IR 4: OFFICE OF THE HEAD OF SERVICE

ASPIRATION & POLICY THRUST

INTRODUCTION

The Office of the Head of Service was separated from the Office of the Secretary to the State Government in February, 1999 in accordance with the directive of the Federal Government on the Restructuring of the Civil Service. As a result, the functions of the two offices were clearly spelt out in Circular Letter No. SGA. 7/5/T5/200 of 10th February, 1999.

The office is charged with the responsibility of managing the human resource base of the Edo State Public Service, by providing an enabling environment and promoting a high-performance culture through supervision, implementation and setting of standards. Also, it ensures that Ministries, Departments and Agencies (MDAs) continuously have a workforce that is able to deliver on the objectives and programs of the State

The office also provides various administrative support services to the State Government and the rest of the Civil/Public Service in terms of strategic objectives.

Furthermore, the office executes human capacity development in the Service and fosters harmonious working relationships between Government and Labour, as well as coordinates pension benefits of public servants.

• **Vision:** To build a virile modern Public Service where efficiency, productivity, accountability, transparency and effective service delivery are the hallmarks.

• **Mission:** To make Edo State a leading service provider in Nigeria through, the provision of quality and transparent recruitment, service delivery and improved welfare of Public Officers.

• Core Values:

- Excellence,
- Commitment,
- Efficiency,
- Effectiveness,
- Team work,
- Professionalism,
- Integrity,
- Transparency
- Accountability.

• **Objectives:** To provide strategic direction for the implementation of Government policies and initiatives in the Civil/Public Service.

• **Strategic Priorities:** N/A

• **Policy Initiatives:** N/A

• **Expected Outcomes and Implementation:** N/A

ORGANIZATIONAL STRUCTURE

Following the restructuring of the State Public Service vis-à-vis the rationalization of Ministries, Departments and Agencies (MDAs) of Edo State Government, the statutory functions/responsibilities of the Office of the Head of Service enumerated above are presently carried out by the Following Directorates and Offices to achieve its goals and objectives:

- Directorate of General Services
- Directorate of Human Resource Management
- Directorate of Corporate Change, Communications and Performance Management (Transformation Office)
- Edo State Pensions Bureau
- Local Government Pensions Bureau

STAFF STRENGTH OFFICE OF THE HEAD OF SERVICE

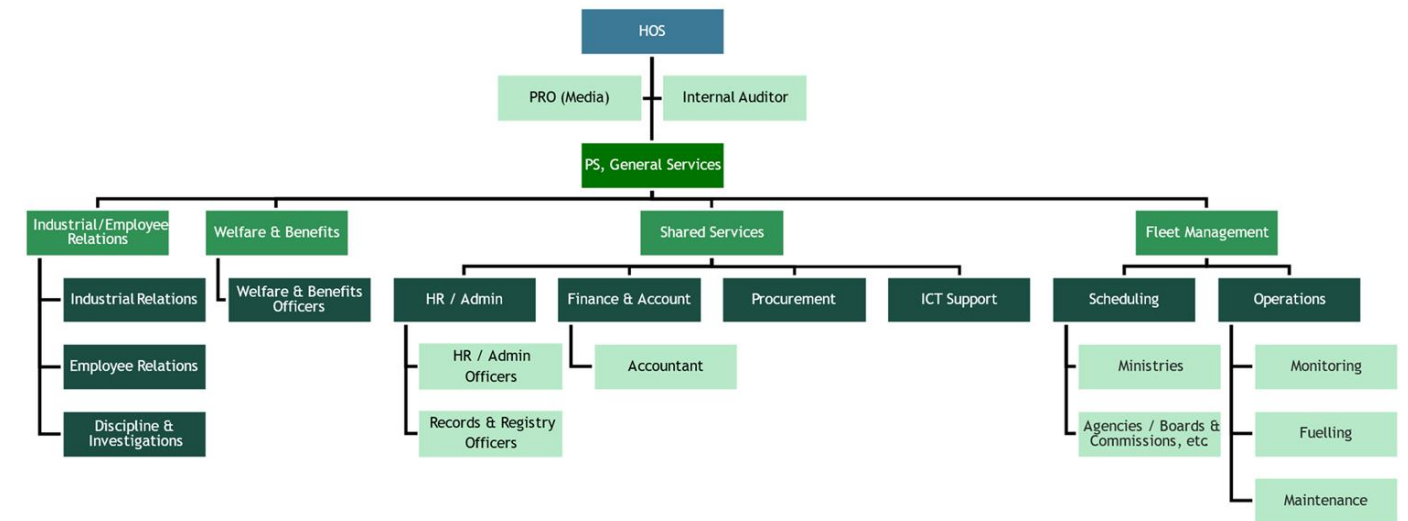
Current Establishment Number: 34

Available Full Time Employee: 34

Unplaced Staff: Nil

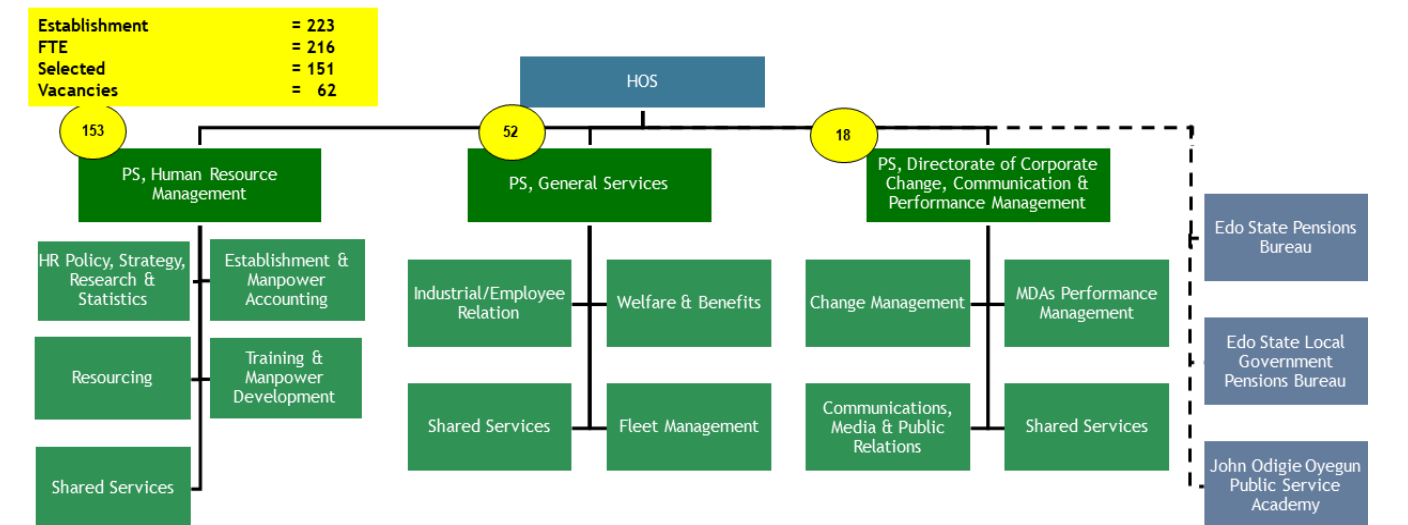
Critical Vacancies: 49

ORGANOGRAM



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Office of the Head of Service (HOS)



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KEY PERSONNEL

- Anthony O. Okungbowa, Esq., Ph.D (Constitutional Law) - Head of Service
- Mrs. Priscilla E. Aziegbemhin - Permanent Secretary, General Services
- Mr. Edwin O. Edionweme - Director of Shared Services
- Mr. Ehigie O. Uwumarongie - Head of Finance and Accounts

DEPARTMENTAL FUNCTIONS

The Office of the Head of Service has two (2) Departments (*Administration/Human Resource and Finance and Accounts*) and (1) Unit (*Public Relations*) through which all responsibilities of the main office are discharged. Their functions include:

Administration/Human Resource

- Handles all Personnel Matters.
- Participation in the preparation of Annual Recurrent and Capital Estimates.
- Preparation of Establishment Proposals and vacancy returns.
-
- Coverage of meetings.
- General correspondences.
- Board of Survey and Enquiries.
- Security Matters.
- Maintenance of Government Physical Assets.
- General purchases.
- Utility Services
- Accommodation.
- Sanitation.
- Rendering of returns as and when due.
- Supervision of the Stores

Finance and Accounts

- Preparation of Annual Estimates.

- Budgetary Control.
- Liaises with Ministry of Finance on Budgetary Matters
- Setting up of Accounting System.
- Preparation of Annual Appropriation Accounts.
- Control and supervision of the Accounts Section.
- Preparation of Payment Vouchers.
- Processing of Approvals for release of funds.
- Ensuring that Approvals are in line with Financial Regulations

Public Relations

- Coverage of all activities of the Office of Head of Service on both print and electronic media.
- Coordinate Meetings of the Office of Head of Service.
- Handles all correspondences/issues between the Office and the Press

FUNCTIONS OF THE OFFICE OF THE HEAD OF SERVICE

The primary functions of the Office of the Head of Service include:

1. Providing leadership and direction to the Civil/Public Service and maintaining high morale, *esprit de corps* and good image of the Civil/Public Service;
2. Fostering professionalism amongst Civil/Public Servants;
3. Advising the State Chief Executive in consultation with the Chairman of the Civil Service Commission on the appointment and deployment of Permanent Secretaries;
4. Promoting good relations between Commissioners and other Political Office holders on the one hand and Civil/Public Servants on the other hand;
5. Career development of all Senior Management Staff on grade level 13 and above including training schemes for such Officers;
6. Personnel records and statistics of the Civil Service;
7. Management of the Public Service Payroll and Staff salaries, wages and allowances of Civil/Public Servants;
8. Attendance at the State Executive Council and State Security Council Meetings;
9. Management of the career of Officers in the Administrative Class and all Senior Management on Grade Level 13 and above;
10. Attendance at National Council on Establishments;

11. Civil and Public Service welfare matters;
12. Providing Staff for newly established Ministries and ad-hoc Bodies;
13. Coordination of the activities in relations to Civil Service Matters and Extra-Ministerial Department;
14. Public Service Matters generally;
15. Development of Service Policy and Strategy for implementation
16. Liaison with Heads of Service of other States and the Head of Service of the Federation on Service matters;
17. Establishment Services to the Civil Service;
18. Providing management services to the Civil/Public Service;
19. Civil/Public Service Pension Scheme;
20. Civil Service Training Institutions;
21. Coordinating Industrial relations in the Public Service and providing the Secretariat for the Public Service Negotiating Council;
22. Any other duties that may be assigned by the State Governor.

2016 LANDSCAPE

- Poor quality service
- Highly unprofessional and unethical practices.
- Analogue work process rooted in paper transactions
- Poorly trained, with training not aligned to the strategic direction of the organization.
- Low level of computer/digital literacy.
- Highly bureaucratic system and slow business processes where files, and critical information routinely gets lost.
- Non-standardized business process and lacking in auditing trail.
- High level nepotism and favoritism.
- Poor attitude to work.
- Huge infrastructural deficit.
- Poor workers motivation.
- Low level of employee value proposition.

POLICY AND REGULATORY ENVIRONMENT

The Office of the Head of Service is created under executive powers and appointment under sections 5 and 208 of the Constitution Federal Republic of Nigeria (FRN) 1999 (amended)

Section 16 of the Edo State Contributory Pension Scheme Law 2011 established the Edo State Pensions Bureau and the Local Government Pensions Bureau.

- **Current Policies**

✓ **Key Policies: N/A**

✓ **Policy Impact: N/A**

- **Regulatory Challenges**

✓ **Compliance Issues: N/A**

✓ **Recommendations: N/A**

PROGRAMMES, PROJECTS & INITIATIVES

ANNUAL INITIATIVES OFFICE OF THE HEAD OF SERVICE

- E-Gov Ward Round
- Improved Performance Initiative
- Direct Feedback Initiative
- Public Service Forum
- Culture Change Management
- Uniform Standard of Promotion in the Public Service
- Publicity Plan
- Harmonious Industrial Relation
- Transportation Services for Public Servants
- Staff E-Punctuality Scheme
- Target/Goal Setting for MDAs
- Review and Report MDAs End-of-Year Performance
- Pre-retirement Training
- Breakfast/Strategic meeting

- Annual Football Tournament

2024	Recurrent	155,000,000
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2016 – 2024 BUDGET PERFORMANCE SUMMARY

2016 – 2024 BUDGET SUMMARY

YEAR	SUMMARY OF BUDGET	AMOUNT ()
2016	Recurrent	80,000,000
	Capital	10,000,000
2017	Recurrent	50,000,000
	Capital	18,000,000
	Human Capacity Enhancement	150,000,000
2018	Recurrent	100,000,000
	Capital	33,000,000
	Human Capacity Enhancement	200,000,000
2019	Recurrent	100,000,000
	Capital	18,000,000
	Human Capacity Enhancement	100,000,000
2020	Recurrent	120,000,000
	Capital	4,000,000
	Human Capacity Enhancement	300,000,000
2021	Recurrent	150,000,000
	Capital	4,000,000
	Human Capacity Enhancement	850,000,000
2022	Recurrent	180,000,000
	Capital	500,000,000
2023	Recurrent	168,806,300
	Capital	400,000,000

YEAR	SUMMARY OF BUDGET	BUDGETED AMOUNT	ACTUAL EXPENDITURE	PERCENTAGE PERFORMANCE
2016	Recurrent	80,000,000	34,075,015	42.59%
	Capital	10,000,000	1,095,000	10.95%
2017	Recurrent	50,000,000	46,242,100	92.48%
	Capital	18,000,000	2,670,000	14.833%
	Human Capacity Enhancement	150,000,000	43,044,750	28.70%
2018	Recurrent	100,000,000	66,219,960	66.22%
	Capital	33,000,000	785,000	2.38%
	Human Capacity Enhancement	200,000,000	5,000,000	2.50%
2019	Recurrent	100,000,000	51,199,100	51.20%
	Capital	18,000,000	2,376,000	13.20%
	Human Capacity Enhancement	100,000,000	48,975,000	48.98%
2020	Recurrent	120,000,000	77,570,450	64.64%
	Capital	4,000,000	Nil	-
	Human Capacity Enhancement	300,000,000	195,545,125	65.18%
2021	Recurrent	150,000,000	129,991,000	86.66%
	Capital	4,000,000	Nil	-
	Human Capacity Enhancement	850,000,000	562,283,150	66.15%

2022	Recurrent	180,000,000	173,016,050	96.12%
	Capital	500,000,000	433,433,897	86.69%
2023	Recurrent	168,806,300	163,113,700	96.63%
	Capital	400,000,000	-	-
2024	Recurrent	155,000,000	1 st Quarter	0
			2 nd Quarter	

	Overhead	150,000,000.00
	Capital	1,000,000,000.00
2021	Personnel	3,000,000,000.00
	Overhead	240,000,000.00
	Capital	1,400,000,000.00
2022	Personnel	4,000,000,000.00
	Overhead	220,000,000.00
	Capital	3,114,613,919.45
2023	Personnel	4,500,000,000.00
	Overhead	1,070,000,000.00
	Capital	4,000,000,000.00

2016 – 2024 BUDGET SUMMARY (GENERAL SERVICE)

YEAR	SUMMARY OF BUDGET	BUDGETED AMOUNT
2016	Personnel	1,966,763,264.75
	Overhead	690,628,264.75
	Capital	11,000,000.00
2017	Personnel	2,701,728,725.00
	Overhead	2,00,000,000.00
	Capital	20,000,000.00
2018	Personnel	2,200,000,000.00
	Overhead	300,000,000.00
	Capital	35,000,000.00
2019	Personnel	2,200,000,000.00
	Overhead	200,000,000.00
	Capital	20,000,000.00
2020	Personnel	2,500,000,000.00

2016 – 2024 BUDGET PERFORMANCE SUMMARY (GENERAL SERVICE)

YEAR	SUMMARY OF BUDGET	BUDGETED AMOUNT	ACTUAL EXPENDITURE	PERCENTAGE PERFORMANCE
2016	Personnel	1,966,763,264.75	2,223,997,494.63	113%
	Overhead	690,628,264.75	348,970,659.42	51%
	Capital	11,000,000.00	9,197,000.00	84%
2017	Personnel	2,701,728,725.00	1,664,770,202.02	62%
	Overhead	2,00,000,000.00	156,054,227.75	78%
	Capital	20,000,000.00	8,550,320.00	45%
2018	Personnel	2,200,000,000.00	1,412,134,199.54	64%
	Overhead	300,000,000.00	49,976,173.74	17%
	Capital	35,000,000.00	670,000.00	1.9%
2019	Personnel	2,200,000,000.00	1,477,060,229.50	67%
	Overhead	200,000,000.00	120,091,138.40	60%

	Capital	20,000,000.00	3,486,800.00	17%
2020	Personnel	2,500,000,000.00	3,511,495,183.36	140%
	Overhead	150,000,000.00	59,888,070.00	40%
	Capital	1,000,000,000.00	244,332,922.06	24%
2021	Personnel	3,000,000,000.00	969,815,715.69	32%
	Overhead	240,000,000.00	217,912,251.50	91%
	Capital	1,400,000,000.00	1,961,582,322.50	140%
2022	Personnel	4,000,000,000.00	5,235,358,181.74	131%
	Overhead	220,000,000.00	268,427,331.12	122%
	Capital	3,114,613,919.45	2,960,264,723.10	95%
2023	Personnel	4,500,000,000.00	6,353,487,720.50	141%
	Overhead	1,070,000,000.00	1,119,390,490.00	105%
	Capital	4,000,000,000.00	3,436,561,602.47	86%

KEY ACHIEVEMENTS OFFICE OF THE HEAD OF SERVICE

- Sustained prompt payment of salaries and pensions
- Sustained harmonious Industrial relations between Government and the Organized Labour through constant regular and effective negotiation and dialogue
- Uninterrupted efficient and effective service delivery across all Ministries, Departments and Agencies of Edo State Government
- Continuous human capacity building to enhance the efficiency and productivity of all categories of Officers in the State Public Service
- The successful introduction and take-off of the Contributory Pension Scheme in the State
- Undertook an amendment to the 2010 Edo State Contributory Pension Law
- Continuous Recruitment into existing critical vacancies in the Service
- Continuous promotion of eligible Officers in the Public Service to their next Grade Levels
- Sustained implementation of the Contributory Pension Scheme

- Commencement of the National Housing Scheme for all categories of staff in the Edo State Public Service to enable them gain access to affordable housing through the National Housing Fund (NHF) managed by the Federal Mortgage Bank of Nigeria
- Sustained remittance of the State Government's 10% matching contribution to workers' Retirement Savings Accounts (RSAs) with their respective Pension Fund Administrators (PFAs)
- Sustained renewal of Group Life Insurance Premium for Employees under the Contributory Pension Scheme and prompt of payment of Death Benefits to families of deceased employees
- Commencement of phased Edo State Transformation and Enhancement Project (EDOSTEP) aimed at repositioning the entire Public Service of Edo State for effective and efficient service delivery
- Upward review of Duty Tour Allowance (DTA) for workers in the Edo State Public Service
- Commencement of an effective onboarding programme for all employees recruited into the Edo State Public Service,
- Rationalization of Ministries, Departments and Agencies of Government which led to a reduction in the number of MDAs
- Development and emplacement of a Fleet Management System to manage the vehicular assets of the State Government
- Training of key Public Officers in the employment of Edo State Government on the implementation of a Performance Management System across MDAs, using a Balanced Scorecard
- Full implementation of E-Gov policy of Edo State Government in the Public Service
- Development of the 5 year HR strategic plan.

STATUS OF ONGOING PROJECTS

N/A

2016-2024 LIABILITIES SUMMARY

NIL

ISSUES, CHALLENGES & LESSONS LEARNT

Challenges:

- Delay in release of approved funds required to execute specific tasks/projects

2024 LANDSCAPE

- There is regular and prompt payment of salaries and pension including the implementation of the new minimum wage.

- Salaries are enhanced for Civil/Public Servants including pensioners
- Digitization and Streamlined Processes: Transitioning from paper-based transactions to a fully digital platform (E-Gov) has significantly improved efficiency. Automated workflows have minimized delays, reduced errors, and ensured secured and quick access to information when needed.
- Elevated Training and Development: A revamped training curriculum focuses on both technical and soft skills, empowering employees with the tools necessary for modern governance. Continuous learning opportunities have led to a highly competent workforce.
- Digital Literacy Initiatives: The Office of the Head of Service has prioritized digital literacy, equipping all employees with essential IT skills. This initiative has fostered confidence and adaptability in using digital tools to enhance service delivery.
- Merit-Based Culture: Efforts to combat nepotism and favoritism have led to a merit-based recruitment and promotion system. Performance metrics are now used to evaluate staff contributions, fostering a fair and equitable workplace.
- Positive Work Environment: Improved employee morale and motivation have been achieved through recognition programs, enhanced communication channels, and a commitment to staff well-being. Employees now feel valued and engaged in their roles.
- Infrastructure Revitalization: the enhancement of the work environment has greatly enhanced productivity delivery. Significant investments in infrastructure have addressed previous deficits, creating a conducive working environment. Modern facilities and technology resources have supported enhanced service delivery and collaboration.
- Increase in productivity through knowledge enhancement and skills acquisition and the introduction of a reward system for hard working employees.
- Enhanced Service Quality: Establishment of clear KPIs to measure service delivery effectiveness, with regular reporting and accountability mechanisms to ensure continuous improvement.

RECOMMENDATIONS

- The need to provide transportation facilities for workers in the State Public Service even outside of the Office Complexes to ease their mobility to and from work and alleviate transportation burden on them
- The need to emplace an effective Housing Scheme for workers in the State Public Service which will enable them have access to decent and affordable houses
- To enable Government clear backlog of pending gratuities to retirees in the State, there is the need to increase budgetary provision for payment of same
- Prompt release of cash backings for approvals granted for execution of specific tasks/projects
- To develop and emplace an effective Staff Reward System in the State Public Service to motivate hard working/outstanding Officers and encourage better productivity

IR 4.1: DIRECTORATE OF HUMAN RESOURCES MANAGEMENT

ASPIRATION & POLICY THRUST

OVERVIEW

The Directorate of Human Resources Management came into existence in 2022 as a result of merging of the Directorate of Central Administration and the Directorate of Establishments, Training and Manpower Services. The Directorate of Human Resources Management is mandated: To provide various Administrative Support Services to the rest of the Civil /Public Service in terms of Strategic Objectives; to provide enabling environment and high-performance culture through Supervision, Implementation and setting of standards.

Vision:

To efficiently and effectively execute policies of Government where proficiency is attained.

Mission:

The Directorate of Human Resources Management is mandated:

- To provide various Administrative Support Services to the rest of the Civil Service/Public Service in terms of strategic Objectives.
- To provide enabling environment and high-performance culture through Supervision, Implementation and setting of standards.

Objectives:

- Develop and enforce standards and policies across the Edo State Public Service.
- Process MDA's Payroll in Edo State.
- Implement Human Resource Management Policies and Services to MDAs in the area of: Establishment & Manpower Planning Matters.
- Develop and review Organizational Development Policies and Procedures to ensure they are relevant, up to date and reflective to best practices.
- Maintain Comprehensive Personnel Records
- Monitor and deploy staff to other MDAs shared services across the State
- Coordinate: Recruitment of staff into Public Service, Career and succession planning of Civil Servants in the areas of: Appraisal, Promotion & Transfer

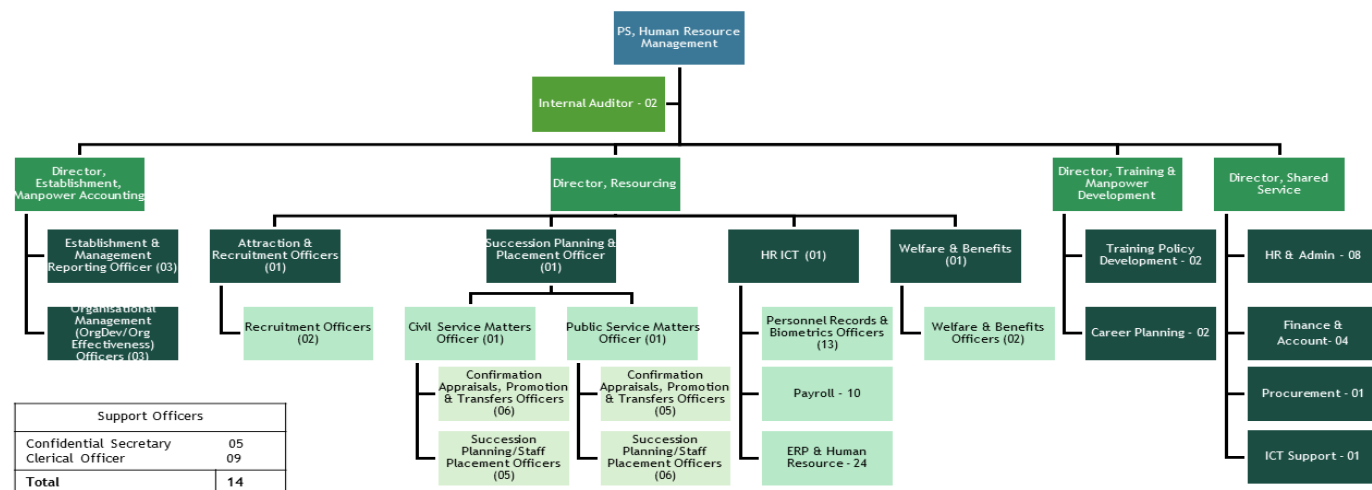
Statutory Mandates:

- To provide various Administrative Support Services to the rest of the Civil Service/Public Service in terms of Strategic Objectives; to provide enabling environment and high-performance culture through Supervision, Implementation and setting of standards.

ORGANIZATIONAL STRUCTURE

ORGANOGRAM

Organization Structure - HR ORGANOGRAM



KEY PERSONNEL

Permanent Secretary	-	Mr George Igberase
Department of Resourcing	-	Mrs. Bamaiyi (Assistant Director)
Department of Establishment, Manpower Accounting	-	Mr. Victor Okenini (Assistant Director)
Department of Training and Manpower Development Officer)	-	Mrs Gina Otamere (Chief Administrative Officer)
Department of Share Services Administrative Officer)	-	Mrs. Vivian Ikekhuame (Principal Administrative Officer)
Payroll Unit Accountant)	-	Mr. Osahon Omorodion (Principal Accountant)

Critical Vacancies

No. of functional Staff of the HRM	-	164
No. of Payroll staff	-	42
Total	-	206
No. Of Unplaced Staff	-	34

NAMES OF UNPLACED STAFF

NO.	NAME	DESIGNATION	RANK	REMARK
1.	Ijebu Collins Ayemere	Principal Water Engineer	GL 12	
2.	Obasohan Janet Idoga	Asst. Chief Edu. Officer	GL 13	Education
3.	Oviawe Queen	Snr. Exe. Officer	GL 09	
4.	Arc. Akhiane Edward	Architect	GL 09	
5.	Obano G.I	Asst. Director	GL 15	Education
6.	Ogbebor Omono	Asst. Chief Edu. Officer	GL 13	Education
7.	Osunde Comfort	Chief Clerical Officer	GL 07	
8.	Mazima Osaro. L	Education Officer I	GL 09	Education
9.	Kadiri Onose Charity	Principal Education Officer	GL 12	Education
10.	Ozoya Gift Izuoduwa	Asst. Chief Edu. Officer	GL 13	Education
11.	Osahon Edna	Education Officer I	GL 09	Education
12.	Uwaifo. O	Education Officer I	GL 09	Education
13.	Dorcas. M. Ihamwan	Messenger		

14.	Iyoha Enderlyne Chiamaka	Asst. Director	GL 15	Education
15.	Lydia Igbini	Asst. Chief Lands Officer	GL 13	GIS
16.	Apili Akhere Agnes	Snr. Town Planning Officer	GL 10	Physical Planning
17.	Magdalene. O. Efevberha	Snr. Town Planning Officer	GL 10	Physical Planning
18.	Edobor Friday Alabi	Snr. Town Planning Officer	GL 10	Physical Planning
19.	Francis Omogbemeh	Snr. Town Planning Officer	GL 10	Physical Planning
20.	David Oghenekevre		GL 07	
21.	Otasowie Oyedo Osarenkhoe		GL 08	
22.	Aigboje Eric Ojeifo		GL 09	
23.	Christopher Imasuen		GL 08	
24.	Enoragbon Amenaghawon	Higher Asst. Edu. Officer	GL 08	
25.	Stanley Ekhaton	Chief Town Planning Asst.	GL 07	Physical Planning
26.	Kate. A. Isokpunwu	Principal Water Engineer		
27.	Adegboyega Maziseyi	Asst. Chief Edu. Officer		
28.	Dakpokpo Oluchi	Chief Administrative Officer	GL 14	
29.	Irhiawo Aisha Evelyn	Higher Instructor		
30.	Ehigie Osahon	Assistant Director	GL 15	Technical Ed
31.	Osigbembe Juliet	ICTA		
32.	Sandra Ehiozuwa	Assistant Director	GL 15	
33.	Philo Esokpunwu	Assistant Director	GL 15	
34.	Edith Ebomoyi	Assistant Director	GL 15	
35.	Stephen Uyiokpen	Assistant Director	GL 15	
36.	Engr Imonite Oseremen Anthony	Deputy Director	GL 16	

NO. OF VACANCIES

1.	Department of Resourcing:		
•	Administrative Officer II	GL 08	4
•	Data Processing Officer	GL. 08	2
1.	Department of Establishment, Manpower Accounting		
•	Administrative Officer II	GL 08	2
1.	Department of Training and Manpower Development		
•	Senior Administrative Officer	GL 10	2
•	Data Processing Officer	GL. 08	1
•	Assistant Executive Officer	GL 06	1
•	Education Officer	GL 10	1
•	Education Officer	GL 08	1
•	Confidential Secretary	GL 07	1
1.	Department of Shared Services 2		
•	Data Processing Officer	GL. 08	1
•	Higher Executive Officer (Accts)	GL 08	1
	TOTAL NO. OF VACANCIES		17

DEPARTMENTAL FUNCTIONS

DEPARTMENT OF RESOURCING

- Promotion
- Inter Cadre Transfer
- Inter Service Transfer
- Processing of disciplinary matters
- Processing of Leave of Absence
- Secondment of officers
- Posting and deployment across MDAS

DEPARTMENT OF SHARED SERVICES

- Processing of personnel matters
- Preparation of annual budget proposal

- Budget control
- Appropriation / final account and personnel
- Administrative duties

DEPARTMENT OF ESTABLISHMENT & MANPOWER ACCOUNTING

- Processing of Establishment for MDAs,
- Appraisal of Establishment Matters (Service Matters),
- Processing of Request for Organized Labour,
- Attending the National Council of Establishments (NCE),
- Attending Meetings of Separate and Joint Negotiating Councils
- Processing Of Applications for Merger of Service and Condonation of Service

DEPARTMENT OF TRAINING & MANPOWER DEVELOPMENT

- Development of training policies in view of Extant Schemes of Service and Capacity Building Needs in the Service.
- Managing manpower development policies for operations across board to ensure uniformity and standard;
- Processing Training proposals from public and private entities
- Provide guidance/advice in the interpretation, implementation and applications of Training policies.
- Provide Career guidance for staff
- Managing Career Development, Planning and Progression of the General staff in the Service;
- Process applications for In-Service training
- Monitor the adherence of extant rules and regulations on training of the public service across all MDAs
- Performs an advisory role for management on matters on training policies;
- Serve as the Institutional memory of Government on issues bordering on training polices, their interpretation, implementation and applications the Service.
- Conduct of Confirmation and Promotion Examinations as prescribed in the Civil Service Rules, for Junior, Senior and Management Staff upgrade

2016 LANDSCAPE

The Directorate of Human Resources Management was not in existence in 2016. The merging of the Directorate of Central Administration and the Directorate of Establishments, Training and Manpower Services in 2022 brought about the Directorate of Human Resources Management.

The Directorate of Central Administration and The Directorate of Establishments, Training and Manpower Services existed independently before the merger in 2022 with different key functions as follows:

The Directorate of Central Administration:

1. Policy implementation
2. Human Resource management; Recruitment, Deployment, Promotion, Discipline etc.
3. Record Management
4. Procurement and Logistics
5. Internal Communication and correspondence
6. Compliance and Regulatory Oversight and so on

The Directorate of Establishments, Training and Manpower Services:

1. Training and Development programs
2. Manpower Planning
3. Career Development and Progression
4. Employee Records Management
5. Staff performance Evaluation
6. Policy formulation on Training
7. Coordination of scholarships and study leave
8. Implementation of Establishment Matters
9. Leave of Absence etc.

The birth of the Directorate of Human Resources management brought about the

- i.Enhanced Coordination and efficiency
- ii.Integrated Human Resource Management
- iii.Cost Reduction
- iv.Improved Policy
- v.Streamlined Training and Capacity Building
- vi.Better Performance Management

Which has led to a more dynamic, responsive, and efficient Civil Service

However, the merger of the two (2) Directorates has also been very challenging and cumbersome bringing about;

- Overwhelming Workload on HR Management in the area of High Volume of Responsibilities

Strain on Management Capacity

- Loss of Specialized Focus and Expertise

Dilution of Core Functions: that is the specialized focus that each original Directorate provided. Central Administration focused on general administration and coordination, while Establishments, Training, and Manpower Services specialized in workforce development and HR planning. Merging these functions under one HRM Directorate reduces the depth of focus and expertise in each area.

Impact on Training and Capacity Building: Training and capacity-building programs may not receive the dedicated attention they require for speedy action effectiveness, as they become just one of many responsibilities within the broader HRM framework, leading to less effective workforce development.

- Reduced Efficiency and Performance

Bureaucratic Bottlenecks

Challenges in Performance Management

- Risk of Burnout and Decreased Morale

Staff Overload and Burnout

Inadequate Support Systems

- Inefficient Resource Allocation and Prioritization

Conflicting Priorities

Budgetary Constraints

- Need for Clear Accountability and Improved Service Delivery

Blurred Lines of Accountability: Merging the directorates has blurred the lines of accountability, making it challenging to hold specific units responsible for failures or inefficiencies.

POLICY AND REGULATORY ENVIRONMENT

▪ **Current Policies**

✓ **Key Policies:** N/A

✓ **Policy Impact:** N/A

▪ **Regulatory Challenges**

✓ **Compliance Issues:** N/A

✓ **Recommendations:** N/A

PROGRAMMES, PROJECTS & INITIATIVES

ANNUAL INITIATIVES

1. Recruitment
2. Promotion, Inter Cadre Transfer and Staff Confirmation
3. Establishment Proposal
4. In Service Training Program
5. Training and Evaluation Program
6. Processing of Petitions and Appeals on The Above
7. Rendition of Annual Report on Federal Character
8. Update of Staff Nominal Roll and Disposition List
9. Representation of the Directorate at the National Council of Establishment.

2016 – 2024 BUDGET SUMMARY

Year	Budget summary	Budget amount
2016	Personnel	50,000,000.00
	Overhead	30,000,000.00
	Capital	
2017	Personnel	75,000,000.00
	Overhead	50,000,000.00
	Capital	
2018	Personnel	51,000,000.00
	Overhead	20,000,000.00
	Capital	
2019	Personnel	50,000,000.00
	Overhead	20,000,000.00
	Capital	
2020	Personnel	40,000,000.00
	Overhead	20,000,000.00
	Capital	

2021	Personnel	40,000,000.00
	Overhead	15,000,000.00
	Capital	
2022	Personnel	45,000,000.00
	Overhead	15,000,000.00
	Capital	
2023	Personnel	55,047,497.51
	Overhead	11,024,250.00
2024	Personnel	85,446,301.45
	Overhead	25,000,000.00

	Overhead	20,000,000.00	10,557,009.32	53%
2021	Personnel	40,000,000.00	38,780,094.42	97%
	Overhead	15,000,000.00	14,760,900.00	98%
	Capital			
2022	Personnel	45,000,000.00	43,000,000.00	96%
	Overhead	15,000,000.00	14,350,000.00	96%
	Capital			
2023	Personnel	55,047,497.51	56,651,299.84	103%
	Overhead	11,024,250.00	11,115,500.00	101%
2024	Personnel	85,446,301.45	Quarter 1: n16,824,055.01 Quarter 2: n35,617,155.19	
	Overhead	25,000,000.00	Quarter 1: n9,500,000.00 Quarter 2: n15,000,000.00	

2016 – 2024 BUDGET PERFORMANCE SUMMARY

Year	Budget summary	Budget amount	Actual exp.	% performance
2016	Personnel	50,000,000.00	48,000,000.00	96%
	Overhead	30,000,000.00	28,774,350.00	96%
	Capital			
2017	Personnel	75,000,000.00	74,250,000.00	99%
	Overhead	50,000,000.00	43,778,220.00	88%
	Capital			
2018	Personnel	51,000,000.00	50,338,700.00	99%
	Overhead	20,000,000.00	18,950,820.00	95%
	Capital			
2019	Personnel	50,000,000.00	47,000,000.00	94%
	Overhead	20,000,000.00	17,768,220.19	89%
	Capital			
2020	Personnel	40,000,000.00	35,680,481.44	92%

KEY ACHIEVEMENTS

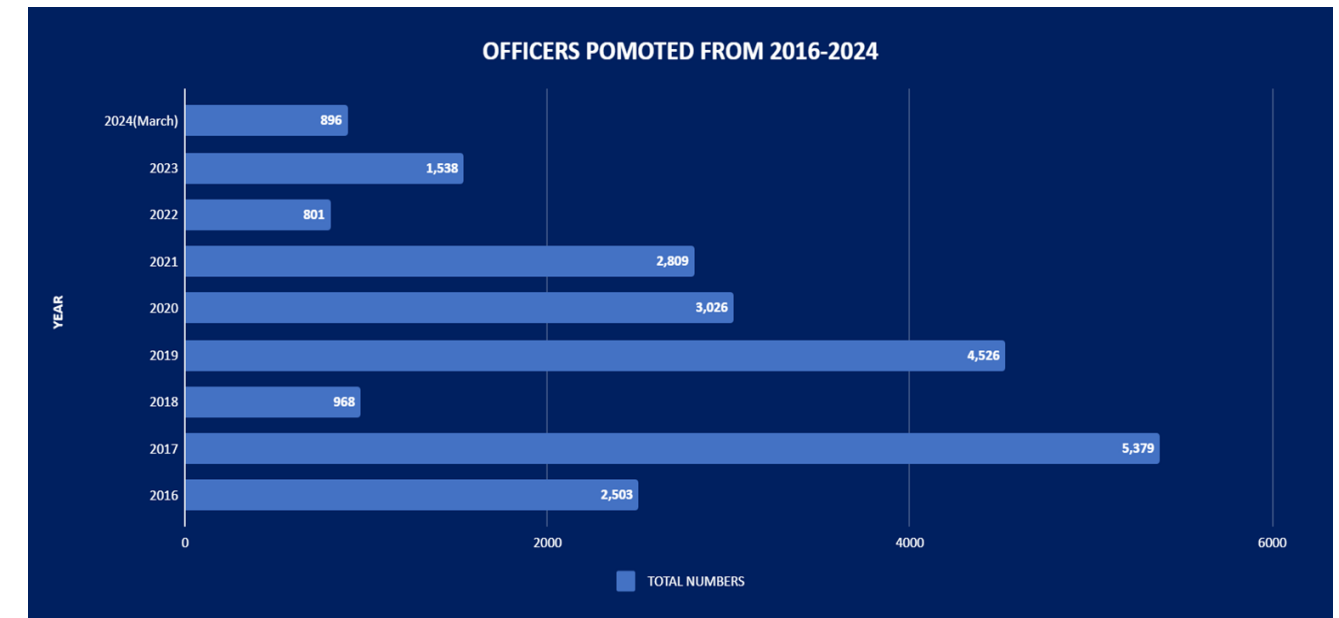
- The merging of the Directorate of Central Administration and the Directorate of Establishments, Training and Manpower Services in 2022, which brought about the Directorate of Human Resources Management.
- The Directorate was the Secretariat for the Transformation, implementation plan Team and the Steering Committee in 2017, in line with the Government initiative on the Transformation Plan of the Edo State Civil and Public Service.
- The Directorate under the Office of the Head of Service processed the Memorandum of Understanding for the Transformation Programme (EDOSTEP) with Green Field in 2018.
- The development and implementation of the Human Resources Policy for upgrade of the stagnated Officers in the Secretarial Assistant Cadre to Data Processing Officer, through a one (1) year course in Data Processing. (2022/2023), this was to ensure the Officer's Career Progression in the Cadre up to Grade Level 14.
- Development of Policy to create a waiver to upgrade Staff that acquired higher educational qualification by way of Retrospective Approval for Study Leave with pay (2019 and a review was done in 2023)

- Human Resources Management initiated the Merit System of Promotion through Training and Evaluation of eligible Staff. (2019 till date).
- Edo State Government conducted the first Computer Base Test (CBT) in Nigeria for training and Evaluation in line with the E-Gov system of operation.
- Productivity Award to deserving Staff with Automatic Promotion, Monetary Reward of Five Hundred Thousand (N500, 000.00) naira each and Plasma Television in 2018 to enhance Performance.
- Recruitment into the Civil and Public Service based on Merit and also Recruitment of first-class graduates of Edo State Origin into the Civil and Public Service.
- Policy of to ensure prompt promotion of eligible Staff in the Civil and Public Service in the state resulting to the promotion of over ten thousand Staff since 2016 to date:

PROMOTIONS

YEAR	PUBLIC SERVICE	CIVIL SERVICE	TOTAL
2016	1849	354	2,203
2017	4311	868	5179
2018	940	5	945
2019	3886	600	4486
2020	2865	127	2992
2021	2038	683	2721
2022	104	666	770
2023	1070	341	1411
2024(March)			896

A graph showing a flow of promotion of Public Servants since 2016 to date:



STATUS OF ONGOING PROJECTS

NIL

2016 – 2024 LIABILITIES SUMMARY

❖ **CASE INFORMATION:**

CASE NAME: NICN/B/40/2022

B/W: LAWRENCE OGIEVA & 9 OTHERS (Claimants) vs. H.E GODWIN N OBASEKI & 5 OTHERS (Defendants).

COURT: National Industrial Court of Nigeria, Benin City, Edo State, Nigeria

DATE OF DECISION: Decision is yet to be made.

Also, this case is being settled with another similar case pending in the Akure Division of the NICN. This case is marked and known as follows;

SUIT NO: NICN/AK/35/2016:

STANLEY IDUOZR & OTHERS vs. ADAMS ALIU OSHOMHOLE & OTHERS.

The court has given parties the opportunity to settle the cases when they hinted aloud in the course of the proceedings that the extent of Edo State success with her defense in the cases is very limited and low.

BRIEF SUMMARY OF THE CASE

The cases here are labour related. The Claimants' employment was statutorily tenured as Members of the Edo State Oil and Gas Development Commission and Edo State Post Primary Board respectively.

They were appointed by the Government of Prof. Osarhiemen Osunbo in 2008, for five-year tenure in their respective Commissions. They had until 2013 to exhaust the tenure.

There was a change of the State Government by the decision of the Court of Appeal in November, 2008, and when Comrade Governor Adams OSHOMHOLE was sworn in, he dismissed the Claimants'.

The Claimants had sought redress in the Edo State High Court who decided in their Favour that should be reinstated. Rather than being reinstated, the State Government appealed the decision and the Court of Appeal decided in 2015 affirming the judgement of the Edo State High Court and referred the Claimants to approach the NICN for the very sake of making the needed enforceable orders of their payment as a mean of redressing their unlawful dismissal.

LEGAL ISSUE: The National Industrial Court of Nigeria, Benin City, has thought it wise to give the parties an opportunity of exploring amicable settlement of this issue of instruction from the Court of Appeal, before dissipating judicial exercise in regard.

Hence, the cases are pending before the Edo State Mediation Centre, Ministry of Justice.

HOLDING: The NICN, where these cases are pending are yet to make the easy verdict of payments of arrears of remuneration, both parties have prayed the Courts for a time to explore the opportunity of amicable settlement well, of the pending cases and same is granted.

DISPOSITIONS: The parties have agreed to pay the Claimants N200 Million out of N650 Million being claimed by the Claimants in the two suits.

The parties adjourn entering the terms for the sake of having a representative of the HOS in the Mediation Proceeding to inform the HOS in regards to the agreement, before entering into amicable terms of settlement, to dispose of the pending suits.

❖ **CASE INFORMATION: CASE NAME:** NICN/B/46/2023

B/W : ARC AKPENE (Claimant) vs. EDO STATE GOVERNMENT & 6 OTHERS (Defendants).

COURT: National Industrial Court of Nigeria, Benin City, Edo State, Nigeria

DATE OF DECISION: July 22, 2024.

BRIEF SUMMARY OF THE CASE. The case here is labour related. The Claimant sued the Defendants/employer while they were in the process of disciplining her.

The Defendants filed objection that the NICN lacks jurisdiction as the suit is premature.

ISSUE:

The One-off Benefit Lump Sum of **One Billion, One Hundred and Sixty-Eight Million, Seventy-Three Thousand, Six Hundred and Seventeen Naira, Forty-One Kobo (₦1,168,073,617.41)** To the 292 Academic and Non-Academic Disengaged Staff of the Re-Organized Colleges of Agriculture, Iguoriakhi and Agenebode Campuses.

N.B: The Sum of Two Hundred and Ninety-Two Million (₦292,000,000.00) has been paid, thereby bringing the Sum of the Liability to a New Balance of Eight Hundred and Seventy-Six Million, Seventy-Three Thousand, Six Hundred and Seventeen Naira, Forty-One Kobo (₦876,073,617.41).

The One-off Benefit Lump Sum of **Four Billion, Six Hundred and Fifty-Eight Million, Twenty-Nine Thousand, One Hundred and Fifty Naira, Seventy-One Kobo (₦4,658,029,140.71)** To the 714 Pensioners and Staff of the Defunct Colleges of Education, Ekiadolor and Igueben.

TOTAL LIABILITY

~~₦876,073,617.41 and ₦4,658,029,140.71~~ = **₦5,534,102,758.12**

ISSUES, CHALLENGES & LESSONS LEARNT

- The scope of work under the new Organization (Directorate of Human Resources Management) has become very broad and quite cumbersome to manage, with the merging of the erstwhile Directorate of Establishment.
- Insufficient office work space and need for renovation of office buildings.

LESSONS LEARNT:

The merger of the Directorate of Establishments, Training, and Manpower Services with the Human Resource Management (HRM) Directorate has brought about several challenges and complexities that highlight the need for separation which where earlier stated. The challenges and complexities brought by the merger demonstrate the need to separate the Directorate of Establishments, Training, and Manpower Services from the HRM Directorate. Doing so would restore specialized focus, improve efficiency, manage workloads better, and enhance overall service delivery, ultimately benefiting the organization and its workforce.

2024 LANDSCAPE

- Merit System of Promotion through Training and Evaluation of eligible Staff: This has ensured that promotions are made based on employee qualifications, performance, and trainings, fostering a culture of excellence and accountability within the organization.
- Merit based recruitment into the Civil and Public Service and also Recruitment of first-class graduates of Edo State Origin into the Civil and Public Service which has improved service delivery, Strengthened Accountability and Performance, fostered innovation, and built a more capable workforce.
- Improved Policy: There have been a comprehensive review and update of HR policies which now reflect a commitment to diversity, equity, and inclusion, ensuring a supportive work environment for all employees.
- Streamlined Training and Capacity Building fostering a culture of continuous learning and professional development.
- Enhanced Coordination and efficiency

RECOMMENDATIONS

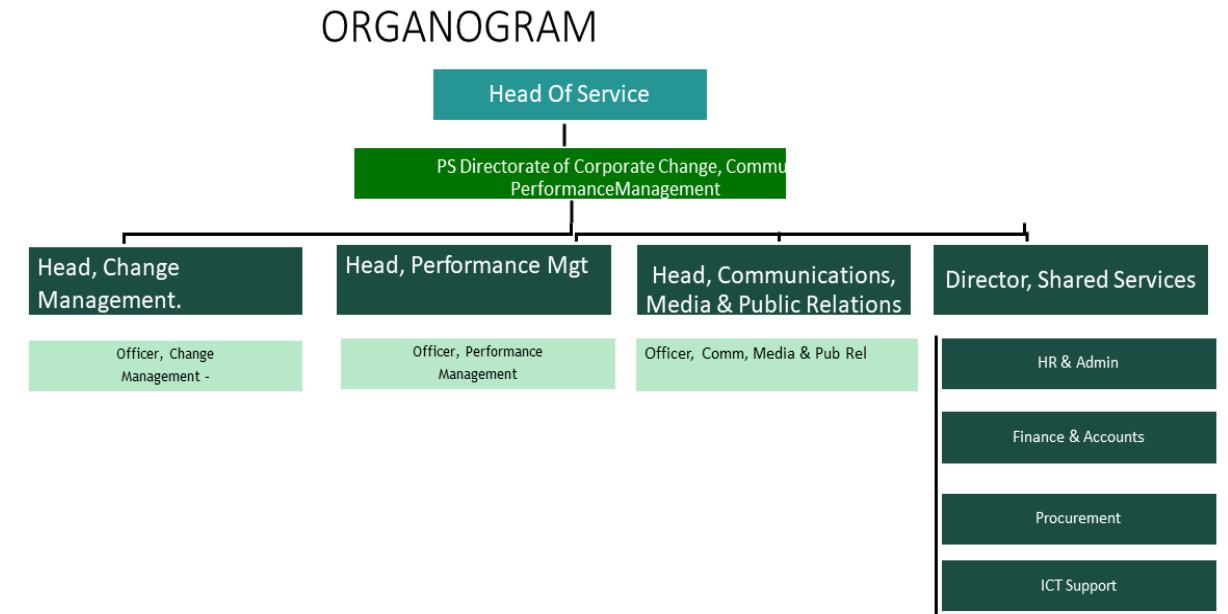
- To enable proper management/ supervision of the activities, processes of key departments which have been merged, it is recommended that the directorate of establishment be re-established to enable effective and efficient management of human resource development in the state which is different from the roles and responsibilities of the directorate of human resources management.

IR 4.2: DIRECTORATE OF CORPORATE CHANGE, COMMUNICATION, AND PERFORMANCE MANAGEMENT

ASPIRATION & POLICY THRUST

- **Vision:** To foster a culture of excellence with innovation to achieve optimal productivity.
- **Mission:** To cultivate, drive and maintain positive change for accountability and effective service delivery.
- **Mandate:**
 - To mainstream change for operational success.
 - To support/monitor individual and business performance across all MDAs
 - To build collaboration within the Civil & Public Service and external stakeholders through effective communication.
 - To foster innovation by transforming initiatives into project plans.

ORGANIZATIONAL STRUCTURE



KEY PERSONNEL

- | | |
|---------------------------|---|
| Dr. Mrs. Iyen Joy Akhigbe | - Permanent Secretary |
| Mrs. Kate N. Aye, | - Director of Shared Services |
| Mrs. Caroline Ikwenobe | - Head, Performance Management, |
| Mary Azenabor | - Head, Communications, Media & Public Relations, |
| Mrs. Mercy O. E. Omosun | - Head, Finance & Account, |
| Thankgod Morobo | - Head, Change Management, |

STAFF STRENGTH

- | | | |
|----|------------------------------|-----|
| 1. | Current establishment number | 13 |
| 2. | Unplaced Staff | NIL |
| 3. | Number of critical vacancies | 5 |
| 4. | Vacancies | |
| • | Communication Officer I- | 1 |

- Corporate Change Officer I- 1
- Corporate Change Officer II- 2
- IT Support Staff - 1

FUNCTIONS

- Support organizational design and definition of roles and responsibilities
- Integrate change management activities into project plan and manage stakeholders to ensure user readiness
- Complete change management and resistance assessments
- Support and engage senior leaders, coach managers and supervisors, as well as consult and coach project teams
- Define and measure success metrics and monitor change progress
- Support change management across MDAs and manage the change portfolio
- Ensure that appropriate strategies, business plans, policies and procedures are developed, approved, communicated and implemented across MDAs
- Lead and manage performance management related issues across all MDAs
- Implement performance management communication strategy aimed at creating awareness and keeping all stakeholders fully informed
- Prepare emails and memos announcing EDSG news and initiatives
- Create printed and electronic materials, such as employee handbooks or flyers
- Manage internal newsletters and other publications
- Foster innovation by transforming initiatives into project plans

2016 LANDSCAPE

- The creation of the Directorate of Corporate Change, Communication and Performance Management, Office of the Head of Service was one of the initiatives of the Edo STEP Transformation Programme. By this Programme the Directorate was created late 2022 and started operations in 2023.
- Prior to the creation of the Directorate, these were the following gaps:
 - The Service had no priority goal for monitoring the cultural attitudes of the civil / public servants. There were poor cultural behaviours such as, irregular dressing patterns, ineptitude, reactivity and poor customer service across most MDAs.
 - Individual Annual Performance process only existed as a form which workers filled at the point of promotion. There was no measurable performance management system in place.
 - There didn't exist a process for appraising the performances of MDAs.
 - There didn't exist an office that could monitor and implement change and processes in the Service or translate initiatives or innovations into projects

POLICY AND REGULATORY ENVIRONMENT

Current Policies

- ✓ **Key Policies:** Internal Communication Policy for Directorate of Corporate Change, Communication and Performance Management, Office of the Head of Service

HR 5-year Strategic Plan 2024 - 2029

- **Policy Impact:** The HR 5-year strategic Policy impacts on an efficient management of human resource management strategy in the areas of application so far. It forecasts and creates pro-activeness; an example is the preparation of July 2024 promotion exercise which started in May 2024.

Regulatory Challenges

- ✓ None.

PROGRAMMES, PROJECTS & INITIATIVES

S/N	GOALS	DESCRIPTION	PROJECTS/ACTIVITIES	OUTPUT	PERIOD OF EXECUTION
1	Culture Change	To Concretize New Way Of Working	Periodic Change Agents Workshops	Over 1,500 EDSG Staff Members Are Better Enlightened Through The Change Agent In-House Workshops	2023 2024
		Build Better Work Ethics	Distribution Of Code Of Ethics Handbook	2000 EDSG Staff Members Are Fully Aware Of The Ethics Of The Service And Can Access An Easy Reference Guide	2023
			Preparation Of Dress Code Manual	Officers involved in the preparation of the dress code manual are now ambassadors for corporate dressing.	2024

2	Performance Mgt.	To Enhance Productivity	Physical Visits To 50 MDAs To Train Individuals On Performance Mgt.	3500 Officers Are Fully Equipped To Achieve Personal Effectiveness	2024
			MDAs Annual Performance Workshop	17 Permanent Secretaries/83 Heads of Extra Ministerial Depts. & Agencies & DSS & 70 Change Agents are well equipped to Appraise their staff & provide Coaching and Mentoring.	2023
				All MDAs Are Keenly Focused On Govt. Priorities And Now Keep Records Of Their Achievements And Gaps	2023 2024
3	Communication	Create Effective Communication Between Internal & External Stakeholders	Created Videos & Info Graphics On Use Of Egov	Knowledge Gap Was Covered for Over 4000 EDSG Staff Members	2023 2024
			Organized the Programme "Conversation with the HOS"	63 EDSG Staff Members Had Clarifications on Issues Bothering Them Personally & Some MDAs At The Event	2023

4	Execution of Edo Step Initiatives To Translate the Edo Step Initiatives into Projects to Achieve Government's Strategic Objectives	Prepared 3 Monthly Newsletters for Dissemination	Newsletters Are Not Yet Distributed	2024
		1. Management of the Young Graduates Professional Programme (GDP) (a) MDA work rotations (b) Weekly performance management and improvement plans (c) Conducted 3 organizational trainings (d) Had quarterly meetings (e) Had an Innovative Mock Project Presentation (f) Gave Awards to best 3 Performing Officers (GDP)	47 Sterling Officers amongst whom are 23 1st Class Graduates & others are of the Second-class Degree are Currently EDSG Staff Members. Reports from their Reporting Officers Testifies to the Exceptional Quality of the Work of some of the Officers. 3 Innovative Projects by the Young Professionals have been Executed by the State Government.	2023 2024
		Executed Phase 2 Of the Design Sprint Exercise	80 Officers Across 30 MDAs Are Equipped on User Research Skills and The Ability to Digitally Solve Simple & Complex Problems	2024
		Monitoring of Transformation Initiatives	The Outcome of the Computer Survey Literacy Showed That 55%	2023 2024

		<p>(a) Conducted Survey on Computer Literacy</p> <p>(b) Conducted Survey on user Experience on Egov</p> <p>(c) Conducted Survey on Functional Training Capacities</p>	<p>of EDSG Staff members needed basic computer training. The report was shared with stakeholders and JOOPSA was assisted to identify officers with digital training gaps. About 2500 officers have been digitally trained by JOOPSA under the tech4dev programme</p> <p>On user experience on Egov, there is no output as the Developers are unable to Implement most of the Recommendations made to them.</p> <p>On Functional Training needs, most MDAs have not benefited from this as their trainings are from the JOOPSA Academy which basically runs Organizational Trainings.</p>	
		<p>Support The Office Of The Head Of Service In</p>	<p>New EDSG Staff Members Are Conscious Of The</p>	<p>2023</p> <p>2024</p>

		<p>Conducting On-Boarding Of New Staff</p>	<p>Rules And Ethics Of The Service And Are Guided Through The Use Of Digital Tools And Career Development</p>	
		<p>Support The Office of The Head Of Service In The Promotion Of Digital Tools And The Use Of The Egov</p>	<p>Edo State Executive Arm of Government went Paperless on the 1st of September, 2023. Civil/Public Servants can now work Digitally and Remotely. there are Minimal Delays in Following Work Processes</p>	<p>2023</p>
		<p>Supported The Office of The Head Of Service In The Activation Of A 5 Year HR Strategic Plan And Acts As The Monitoring Unit Of Executing The Plan</p>	<p>Still Undergoing Evaluation As Implementation Timelines Are Within Range</p>	<p>2023</p> <p>2024</p>
		<p>Build Collaboration Among MDAs</p> <p>(a) supported the SPPPMO Office in Organizing the 2023 EDSG Strategic Retreat at Lakwe</p> <p>(b) Organize Thematic Pillars Meeting</p>	<p>MDAs worked together to agree on collective goals and Achievements under their Thematic Pillars</p> <p>Not yet Executed</p>	<p>2023</p> <p>Nov 2024</p>

		Support The Office Of The Hos To Manage & Retain Talents Within The System	85 Special Assistants And Senior Special Assistants Have Been Supervised And Trained	
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2023-2024 BUDGET SUMMARY

YEAR	BUDGET SUMMARY	BUDGET AMOUNT	ACTUAL EXP.	% PERFORMANCE
2023	Overhead	8,149,500.00	6,233,000.00	76.483
2024	Overhead	55,000,000.00	14,946,300	27.18

KEY ACHIEVEMENTS

- Prepared a Comprehensive and Modern Dress Code for Launch in Edo State
- 3 Innovative Projects by the Young Professionals have been executed by the State Government
- 30 Innovative Projects are ready for execution
- 45 Young Professionals are groomed and are actively engaged in different MDAs
- 3 Online Monthly Newsletters are Ready for Dissemination
- Over 4000 Staff are comfortable with the use of the EGOV ERP.
- Over 2500 Staff have been trained on the basic use of a Computer
- 80 Officers across 30 MDAs are equipped on User Research Skills and the ability to digitally solve simple & complex problems through the Design sprint project.

STAKEHOLDERS ENGAGEMENT

- The Design Sprint Project Was Successfully Executed in collaboration With ACIEO, And The Bills And Melinda Gates Foundation

STATUS OF ONGOING PROJECTS

NO ONGOING PROJECT

2016 – 2024 LIABILITIES SUMMARY

NO LIABILITIES

ISSUES, CHALLENGES AND LESSONS LEARNT

ISSUES	CHALLENGES	LESSONS LEARNT
Not Meeting Up With Set Timelines For the processes in performance mgt. for instance, goal setting on the EGOV in 2024 did not happen until May 2024.	The application managers were unable to activate and sustain the use of the performance module all through the year.	While access to critical information must be restricted for data and cyber security reasons, staff of EDSG must be involved in access management.
The Performance Module is cumbersome to navigate as officers have to fill in a lot of details which are not automatically saved and have to be re-entered severally each time the application fails.	The Application Managers Are Reluctant/Slow To Implementing Changes	EDSG ought to have a technology team that can interface with any solution to which the state is a party
Most outstation staff members are not yet on-boarded on The EGOV ERP. Some of those who are on-boarded do not have active VPN to enable log-in outside the State network,	The application managers are yet to grant full access to EDSG data managing team. the team will also require more working tools.	Every technology application that is developed in collaboration with partners should have provision for capacity building for EDSG staff at the beginning so that man-power deployment can be at 60 & 40 percent, where EDSG staff members will constitute the 60 %
The Impact of the change agent programme was not as desired. Progress in the change process can be measured at 55%.	Some change agents did not represent the change that was advocated for.	There should be more funds for the execution of various change agent programmes.

2024 LANDSCAPE

- 75% of Civil/Public servants are digitally literate
- The service now attracts the best of talents
- There is competition for innovation.
- There is awareness on the new way of working, now paving way for collaboration, coaching and mentoring
- A fair per cent of civil/public servants are more professional and service oriented
- A problem solving culture is enhanced and currently in use in the Service
- Performance is optimal following timelines on planning, execution & reporting using the performance appraisal system
- There is effectiveness with minimal delay in response time to tasks & correspondence based on the use of the EGOV ERP

RECOMMENDATIONS

- A large pool of application managers should be trained, nonetheless they all do not need the right of access.
- On-boarding of staff of the civil/public service into the Egov should be at a 100% by the end of 2024 and no new employee should be on the payroll without on-boarding into the Egov ERP.
- The activation of virtual private network (VPN) to log into the Egov ERP should be implemented before the end of 2024 for all designated staff within Benin and all officers heading outstation offices
- There is need to fund more activities for the change agent programme as the guarantee to sustained change and acculturation is continued interactions and reviews.

IR 4.3: EDO STATE PENSIONS BUREAU

INTRODUCTION AND BRIEF HISTORY

Creation / Establishment: Law, Exco Pronouncement, Executive Order etc.

- The Edo State Pensions Bureau was established in January 2017 following the commencement of the Contributory Pension Scheme in Edo State in line with Section 16 subsection 1 to 3 of the Edo State Contributory Pension Law of 2010 as amended. The Head of the Bureau is the Permanent Secretary who also acts as the Chairman.
- The Edo State Contributory Pension Scheme law of 2010 also provides for a Pension Fund Ad hoc Management Committee. The Permanent Secretary of the Bureau is the Chairman of the committee while the

Director of Administration and Supplies serves as the Secretary. This committee meets at least twice a year. This Committee is comprised of other management staff of the Bureau, representatives of the Nigeria Labour Congress, Trade Union Congress and the Nigeria Union of Pensioners. The mandate of the committee is to meet and suggest ways of ensuring improvements in the Contributory Pension Scheme. The Bureau currently manages the Contributory Pension Scheme and the Defined Benefit Scheme.

ASPIRATIONS AND POLICY THRUST

Mandate:

To ensure that every person who has worked in the public Service of the state receives his benefits as and when due.

Vision:

To be the most effective and efficient the pensions bureau in Nigeria in the operations of the contributory Pension and accurate computations of Pension Benefits under the Defined Benefits Scheme towards ensuring prompt payment to beneficiaries as and when due.

Mission:

To leverage on technology and skilled manpower while upholding high standards to support the state in achieving its objectives in pension administration.

Objectives:

- To process pension payments accurately and timely.
- To provide excellent customer service to retirees and stakeholders.
- To ensure compliance with relevant laws and regulations.
- To continuously improve processes and systems for efficient service delivery.

KEY FUNCTIONS

- The Bureau coordinates and oversees the activities of the actuaries that shall undertake the actuarial valuation of the past service liabilities of existing employees.
- The Bureau processes deceased employee's entitlements under Insurance Cover in the Contributory Pension Scheme.
- The Bureau also processes deceased employee's benefits under the Defined Benefit Scheme.
- The Bureau coordinates Salary Progression/Computation of files of Retiring Officers:
- The Bureau coordinates Salary Progression/Computation of Death Benefits for officers who died in active service and those who dis-engaged less than five years of retirement;
- The Bureau does Preparation/Processing of Pension/Gratuity benefits for Retired Officers;
- The Bureau coordinates signing of Pension Authority for Junior and Senior Retirees;

- The Bureau coordinates signing and issuance of Gratuity Authority to Pensioners;
- The Bureau coordinates the Presentation of Retirement official memo through the Permanent Secretary/Chairman to HOS;
- The Bureau coordinates Data Entering/Management of computed items;
- The Bureau resolves re-computation issues.
- The Bureau coordinates movement of computed files.

STRATEGIES AND TACTICS DEPLOYED

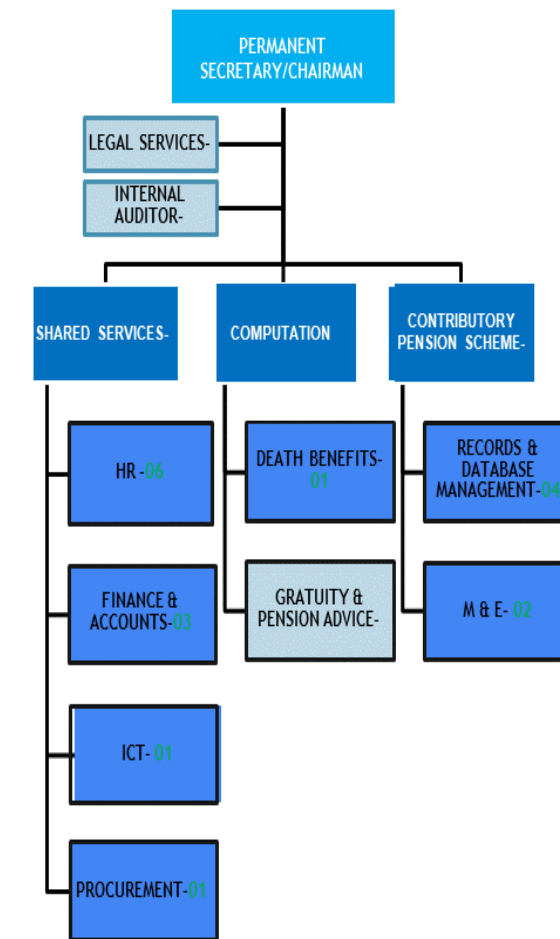
The Edo State Pension Bureau established by law in 2010 has several strategic priorities aimed at ensuring efficient pension administration and improving the lives of retirees in Edo State.

Some of those priorities includes

- **PENSION REFORMS:** Implementing pension reforms to ensure sustainability, transparency and accountability in pension administration.
- **ACCURATE RECORD KEEPING:** Maintaining accurate and up to date records of pensioners, beneficiaries and contributions.
- **TIMELY PAYMENT OF PENSION:** Ensuring prompt payment of pensions gratuities and other benefits to eligible retirees.
- **CUSTOMER SERVICE:** Providing excellent customer service and support to pensioners, beneficiaries and stakeholders.
- **CAPACITY BUILDING:** Building the capacity of staff to ensure professionalism, efficiency and effectiveness in pension administration.
- **COLLABORATION AND PARTNERSHIPS:** Fostering partnerships with relevant stakeholders including government agencies pension fund administrators and retirees association.
- **COMPLIANCE AND REGULATORY FRAMEWORK:** Ensuring compliances with the relevant laws, regulations and guidelines governing pension’s administration.
- **TECHNOLOGY INTEGRATION:** Leveraging technology to enhance pension administration payment processing and communication with stakeholders,
- **RETIREES WELFARE:** improving the overall welfare of retirees through initiatives like health care support (e.g. EHIS) training and empowerment programs.
- **TRANSPARENCY AND ACCOUNTABILITY:** Prompting transparency accountability and good governor in pension administration.

ORGANIZATIONAL STRUCTURE -

ORGANOGRAM



Current Number	=	24
Full Time Employees	=	23
Unplaced Staff	=	1 (Graduate Trainee);
Vacancies	=	5
Critical Vacancies	=	5

Job Title of Available Vacancies

- 2 Clerical Officers
- 2 ICT Experts
- 1 Legal Adviser

2016 LANDSCAPE

In 2016 the landscape of the Edo State Pensions Bureau was marked by significant challenges that necessitated reforms. Some key parts of the landscape at that time includes:

- **1. ARREARS OF PENSION PAYMENTS:** There were significant arrears of Pensions payments with some retirees owed up to 42 months of pension arrears.
- **2. OUTDATED RECORDS:** The bureau's records were largely manual, leading to errors discrepancies and difficulties in verifying beneficiary information.
- **3. LIMITED FUNDS:** The state government faced funding constraints which affected the bureau's ability to pay pension regularly.

POLICY AND REGULATORY ENVIRONMENT

New Policies/Initiatives/Programmes introduced 2016-2024

- Clearing of Gratuities backlog.
- Payment of Pension Arrears.
- Improved Pension Benefits.
- Efficient Pension Administration.
- Payment of Death Benefits to deceased employees' (Beneficiaries both in the cps and DBS).

Purpose – Efficient and Effective Pension Administration improving the lives of retirees in the state.

- Financial Security and Stability for retired civil servants and pensioners in the State-social responsibility-provide welfare for its retired employees. (2)
- The Executive Order One by Mr. Governor, making it mandatory for the payment of 10% probate fee at source instead of the former arrangement where the 10% probate fee is paid before issuance of Letters of Administration.

Economic Growth- steady income to contribute to the state economy (3) poverty reduction (4) Talent attraction and retention.

- Timely Payment of Monthly Pension under the DBS.
- Prompt Payment of Accrued rights to retirees under the CPS.
- Seamless integration of retirees into the state Pension Payroll.
- Prompt payment of Gratuities in phases.
- Capacity Building and Training.

PROGRAMMES, PROJECTS & INITIATIVES

DEFINED BENEFIT SCHEME: The religious payments of monthly pension from November 2016 June 2024. This is to the tune of **N 62,645,034,336.70**.

- The Circular of 12th July, 2018 which directed retiring officers to process their retirement papers six (6) months to their exit date has greatly reduced the incidence of accumulated pension arrears.
- The clearing of backlog of outstanding pension arrears. A total of 3,128 Pensioners in batches 37-65 have been paid their outstanding pension arrears amounting to N4,304,218,254.17.
- The Circular No.HOS.35/VOL.IV/3 of 6th May, 2019 facilitated the seamless migration of over 832 employees from salary payroll to pension payroll who retired after serving for 35 years. This is the first time in history of Pension administration where a huge number of Pensioners retired and placed on monthly pension payroll without break in their salary/pension earning cycles. This exercise is still in practice till date.
 - Payment of death benefits to families. DBS ----- 2,063,177,341.88
- The State has made remittances of contributions of both employees (8%) and employer (10%) to the PFAs from January 2017 to date. N16,345,039,738.10
- Of this, Government's (employer) matching (10%) contribution is N9,781,024,688.79 only while that of the employees' (8%) contribution. N 6,564,015,049.34
- An actuarial firm, Alexander Forbes Consulting Actuaries Nigeria Limited was engaged by the Edo State Government to determine the Accrued Pension Rights of 26,392 employees at a fee of N 15, 835,200.00.
- Retirement Benefits Bonds Redemption Fund (RBBRF): An RBBRF account has been opened with Trust Fund Pensions Limited. This account is being funded monthly to ensure funds are available to defray the Accrued Pension Rights of employees who have registered for the Contributory Pension Scheme. The RBBRF Account is being funded with 7% of the total monthly wage bill of employees in fulfillment of the provision of the Contributory Pension Scheme Law. A total of 694 Retirees in the scheme who retired from January 2022 to August 2023 shave been paid Accrued Rights to the tune of N9,205,333,683.24.
- The Executive Order One by Mr. Governor, making it mandatory for the payment of 10% probate fee at source instead of the former arrangement where the 10% probate fee is paid before issuance of Letters of Administration.

2016 – 2024 BUDGET SUMMARY

YEAR	BUDGET AMOUNT	ACTUAL EXP.
2016	6,859,221,093	6,286,334,210.00
2017	8,099,480,729.00	26,166,229,501.50
2018	11,190,000,000.00	9,376,991,729.00
2019	12,113,717,845.18	15,483,155,937.00
2020	12,220,000,000.00	11,441,778,628.58
2021	14,270,000,000.00	15,257,587,656.80
2022	14,720,000,000.00	15,096,772,108.97
2023	-	-
2024	18,964,786,220.52	8,249,409,867.80

2016 – 2024 BUDGET PERFORMANCE SUMMARY

YEAR	BUDGET AMOUNT	ACTUAL EXP.	% PERFORMANCE
2016	6,859,221,093	6,286,334,210.00	92.00%
2017	8,099,480,729.00	26,166,229,501.50	323.00%
2018	11,190,000,000.00	9,376,991,729.00	84.00%
2019	12,113,717,845.18	15,483,155,937.00	128.00%
2020	12,220,000,000.00	11,441,778,628.58	94.00%
2021	14,270,000,000.00	15,257,587,656.80	114.00%
2022	14,720,000,000.00	15,096,772,108.97	103.00%
2023	-	-	-
2024	18,964,786,220.52	8,249,409,867.80	45.00%

KEY ACHIEVEMENTS

- Uninterrupted payment of monthly pension N59,289,010,198.47k + 3,356,024,138.30 = 62,645,034,336.70
- The payment of pension arrears N4,304,218,254.17k
- The payment of gratuities on health Compassionate ground (health ground) N2,944,971,397.80k + 887,738,753.31 =3,832,710,151.11
- Payment of death Benefits to families of Deceased employees
- Defined Benefit Scheme (DBS) N1,650,124,320.44K + 413,053,021.44 =2,063,177,341.88
- Contributory Pension Scheme (CPS) N749,553,367.38K + 22,209,918.12 = 771,763,285.50
- Government 10% Contribution
- Nov, 2017-Nov, 2023 N8,619,648,045.55k
- **The payment of insurance premium N939,875,966.49 + 173,848,757.68 = 1,113,724,724.17**
- **The payment of Accrued rights From January, 2017 to Feb, 2024 N8,490,008,195.86k + 715,325,487.38 = N9,205,333,683.24K**

- **REFORMS INITIATED:** In 2016, the Edo State Government initiated reforms aimed at addressing these challenges including:
 - a) VERIFICATION EXERCISES: To validate beneficiary information and reduce fraud.
 - b) BIOMETRIC DATA CAPTURE: To create a digital database of pensioners.
 - c) MIGRATION TO CONTRIBUTORY PENSION SCHEME (CPS): To shift from defined benefit scheme to a contributory scheme, aimed at ensuring sustainability.
- **Gratuities paid so far;**
 - Year 2020 543,410,488.00
 - Year 2021 213,307,847.93
 - Year 2022 471,511,691.22
 - Year 2023 1,377,158,199.20
 - JAN- JUNE, 2024 1,044,556,615.78

ACHIEVEMENTS PER BUDGET YEAR

YEAR	ITEM	NUMBER OF PENSIONER	AMOUNT PAID
2020	Payment of monthly pension	12,050	9,350,837,144.91
	Payment of gratuities	5	24,651,576.04
	Payment of death benefits	26	127,241,701.77
	Payment of Accrued rights	N/A	N/A
	Payment of insurance premium	10,844	174,177,428.71
	Payment of insurance claim	65	172,770,420.24
	10% Government contribution	10844	1,202,665,260.46
2021	Payment of monthly pension	11,958	13,324,855,058.10
	Gratuities payment	28	272,625,604.78
	Death Benefits payment	28	471,511,691.22
	Accrued right payment	N/A	N/A

	Payment of insurance premium	11,287	221,430,167.30
	Insurance claim payment to deceased beneficiaries	56	207,438,907.04
	10% Government Contribution	11,287	1,224,390,662.38
2022	Payment of monthly pension	11,827	10,027,865,339.00
	Payment of gratuities	49	471,511,691.22
	Payment of death benefits	73	535,923,331.43
	Payment of Accrued rights	271	1,997,138,998.37
	Payment of insurance premium	12,267	259,798,432.01
	Payment of insurance claim	13	55,422,749.57
	10% Government contribution	12,267	1,703,847,053.70
2023	Monthly pension payment	11,044	10,274,036,361.52
	Gratuities payment	49	1,377,158,199.20
	Death Benefits	67	465,203,089.25
	Accrued Rights	399	3,071,035,284.15
	Insurance Premium	14,967	346,904,518.67
	Payment of insurance claim	14	57,405,887.10
	10% Government Contribution	14,967	1,742,474,186.49
2024	Monthly pension payment	11,050	5,000,729,837.78
	Gratuities payment	277	1,094,064,722.18
	Death Benefits		523,313,698.52k
	Accrue Rights	196	1,665,394,632.32
	Insurance Premium payment	15,733	347,904,518.67
	Insurance claim payment to deceased beneficiaries	40	140,610,214.44
	10% Government Contribution	15,733	314,741,593.81

KEY LOWLIGHT

- Overdependence on Information & Communication Technology for data.

STATUS OF ONGOING PROJECTS

- List of ongoing Projects with status, etc. – **N/A**

2016 – 2024 LIABILITIES SUMMARY

- Outstanding Liabilities (31st October 2024) -----
- Death Benefit -- N 3,010,886,241.40
- 2013 Gratuities Outstanding -- N 1,603,616,232.97
- 2014/2015 Gratuities: - N 3,541,185,784.93

ISSUES, CHALLENGES & LESSONS LEARNT

- Delays in the Payment of Gratuities to retirees
- Inadequate funding for pension obligations with respect to the payment of accrued rights in the contributory pension scheme which might be paid before the retirement of the employees and is a key issue in the operation of the contributory pension scheme operation. It is good to note that issues of payment of Accrued right would not have risen if the existing employees of Government were allowed to retired into the old scheme before the commencement of the CPS
- While new employees of Government from the commencement of the new scheme retirees into the CPS as we have in some of our neighboring states.
- Difficulty meeting payment commitments due to limited budgetary allocations.

PAYMENT COMMITMENTS (DUE AND OUTSTANDING)

- Gratuities (Feb, 2013-2024)
- Death Benefits (list outstanding Accrued right).

LEGACY ISSUES

- Inherited backlog of unpaid pension and gratuities from previous administration.
- Outdated records and incomplete documentation of pensioner's information.
- Legacy system limitations and manual processes hindering efficient Pension Administration.

OTHER RELEVANT ISSUES

- Limited staff capacity and training for effective pension administration
- Inadequate infrastructure and technology for efficient pension management

- Dependence on government funding making the Bureau vulnerable to budgetary fluctuation
- Need for Pension reform to address sustainability and adequacy of Pension Benefits especially the contributory pension scheme e.g. one-off payment of pension entitlements.

2024 LANDSCAPE

NIL

AWARDS AND COMMENDATIONS RECEIVED

What awards and commendations did your MDA receive from 2016 – 2024 ----- One of the best in the remittances of pension contributions of employees 8% and employers 10%

Awarding body ---- National Pension Commission

RECOMMENDATIONS

Payment Commitments:

- ● Increase budgetary allocations for pension obligations
- ● Explore alternative funding sources such as pension bonds or investments
- ● Implement a payment schedule to ensure a regular and timely disbursements.

Legacy issues:

- ● Conduct a comprehensive audit to verify pensioners' records and eligibility
- ● Establish a verification process for new pensioners.
- Other Relevant Issues:
 - ● Develop a capacity building program for staff, including training and workshops.
 - ● Continue to invest in modern technology and infrastructure for efficient pension administration.
 - ● Diversity funding sources to reduce dependence on government allocations.
 - ● Establish a fraud detection and prevention unit.

Pension Reform:

- ● Review and update the pension Law (CPS) to address sustainability and adequacy.

Operational Efficiency:

- ● Structure processes and reduce bureaucracy.
- ● Establish a feedback mechanism for pensioners and stakeholders.

Online presence and format (e.g., social media, website, digital ads, apps etc.) Email

Potential services that can be delivered online

- ● Online pension payments and statements
- ● Retirement savings Account management
- ● Beneficiary registration and management
- ● Pension fund contribution tracking
- ● Online verification of pensioners data
- ● Electronic payment of gratuities and lump sums

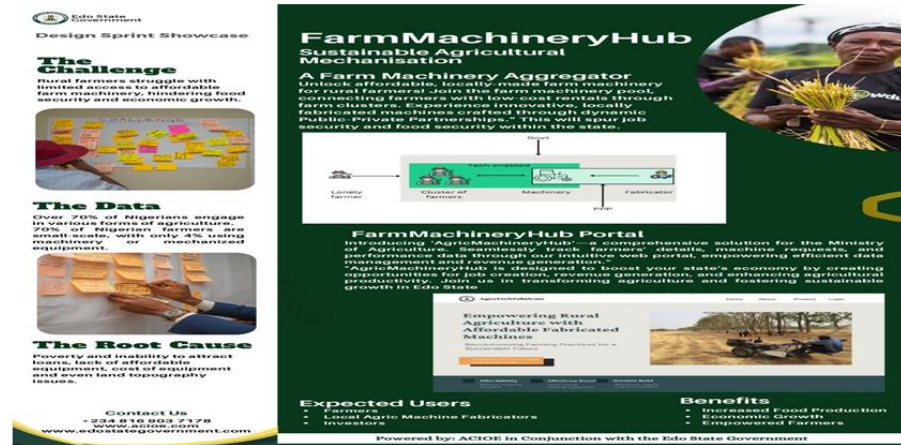
External Stakeholders:

- ▪ Edo State Ministry of finance oversees budget allocation and financial management
- ▪ Pension Fund Administrators (PFA) five dependent on investment returns
- ▪ **National Pension Commission (PENCOM):** Regulates pension industry, provides guidance (positive relationship complaint) ▪ **Edo State HOS:** Oversees civil service including pension matters five relationship collaborative)
- ▪ **Labour Unions:** Represent pensioners interests, negotiate benefits five relationship, negotiation-based)
- ▪ **Financial Institutions:** Provide Banking services for pension payments positive relationship, transactional
- ▪ **Technology Service Providers:** Support online service, system maintenance positive relationship, contractual
- ▪ **Auditors:** Conduct regular audits, ensure financial transparency positive relationship, complaint
- ▪ **General Public:** Citizens of Edo State interested in pension matters positive relationship, informative
- ▪ **Beneficiaries' Families:** Dependent on pensioners, affected by pension payment positive relationships supportive.

Donors & Donations received---- N/A

List of partnerships, their work history, project executed, objectives and impact--- N/A

Outstanding projects with partners----N/A



IR 4.4: LOCAL GOVERNMENT STAFF PENSIONS BOARD

INTRODUCTION AND BRIEF HISTORY

The Local Government Staff Pension Board was established in 1985 by Edict No 20 (Amendment), Section 84 A (2) . Following the commencement of the Contributory Pension Scheme in Edo State in line with Section 16 subsection 1 to 3 of the Edo State Contributory Pension Law of 2010 as amended, the Bureau now operates under the Office of the Head of Service.

Due to lack of office accommodation the Ministry of Local Government and Chieftaincy Affairs provided a space for the Board in 1985. In 1987, under the Administration of Colonel John Mark Inienger, the Board relocated to a rented apartment at No. 13, Jos-Bazuaye Estate, Off Boundary Road, GRA Benin City. In September 2020, the Board was moved from the old rented apartment to its present location at 2nd Floor, Pension House, Kings-Square (Oba Ovoranmwun Square) Ring Road, Benin City.

ASPIRATIONS AND POLICY THRUST

Vision: Vision statement of the Bureau is as follows:

- Transparency and accountability in pension matters of Local Government retirees
- Prompt service delivery
- Honesty and diligence
- Courtesy, ethical and Professional way of handling pensioners and Pension matters

Mission: To employ adequate technology and skilled man power for efficient and effective service delivery in ensuring prompt payment of pension benefits to stakeholders

STATUTORY MANDATES

The Bureau is the statutory body for the processing and payment of retirement benefits of Local Government retirees and Primary School teachers. The mandates are:

- Make administrative arrangement for the efficient collection of the contribution to the pension fund and for payment of retirement benefits to Local Government retirees and primary school teachers.
- Give special and general directives on the investment of surplus money from the pension fund.
- Authorizing the payments of monthly pension, Gratuities, Pension Arrears, Death benefits and other retirement benefits of the pensioners.
- Ensure that proactive measure is taking in the processing of the retirement documents submitted to the Bureau and keep proper records of documents of the retirees.
- Ensure that the liability of the pension fund is limited to retirement benefits of members of the Local Government services
- Authorize any expenditure considered necessary for the efficient administration of the pension fund.
- Computation, Processing and compilation of Pension Arrears, Gratuities, Death benefits of Local Government Staff and Primary school teachers.
- Ensure that special and early attention is paid to documentation / record keeping and check-off system.
- Ensure that the Pension fund is skillfully managed to yield maximum benefits to all concerned.
- Screening of all the Local Government pensioners

However, it is pertinent to state that the **members of the Board have not been statutorily inaugurated as constituted in the Edict that established the Board.** The Bureau is currently restricted only to the processing of the retirement benefits of the Local Government Pensioners including the Primary school teachers and forward same to the Information Communication Technology Agency (ICTA).

Presently, The Local Government Staff Pension Bureau is responsible to the Local Government Service Commission in its day to day running.

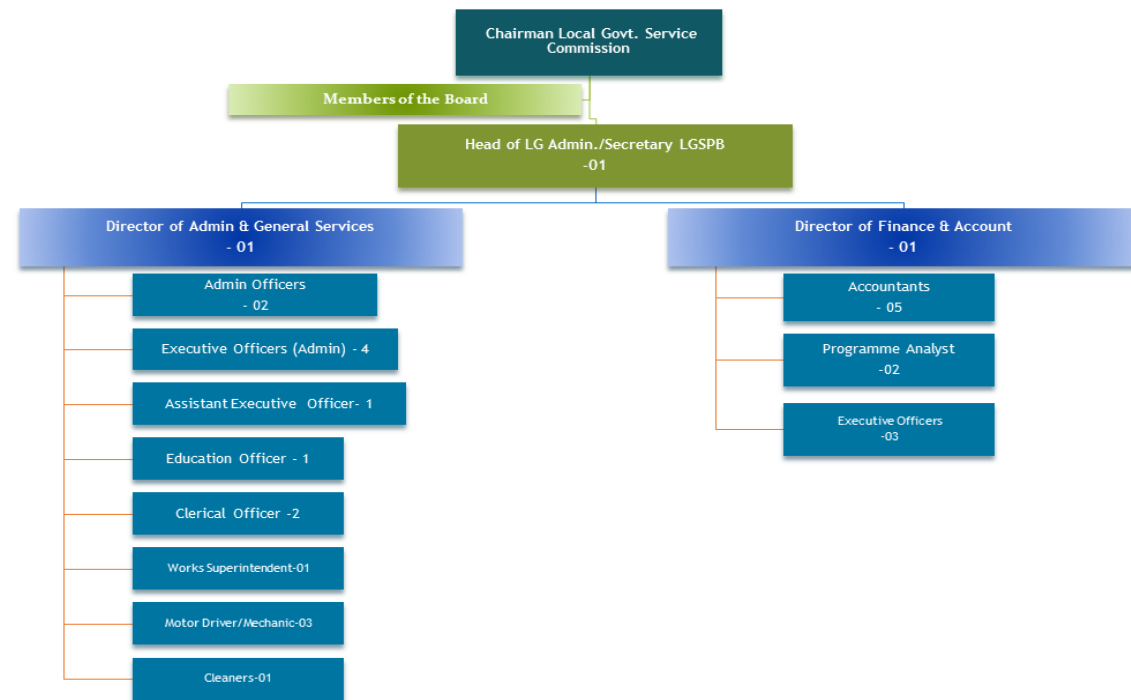
PRINCIPAL ACTIVITIES

The Board in line with the objective and mandates for which it was established carried out the following activities in:

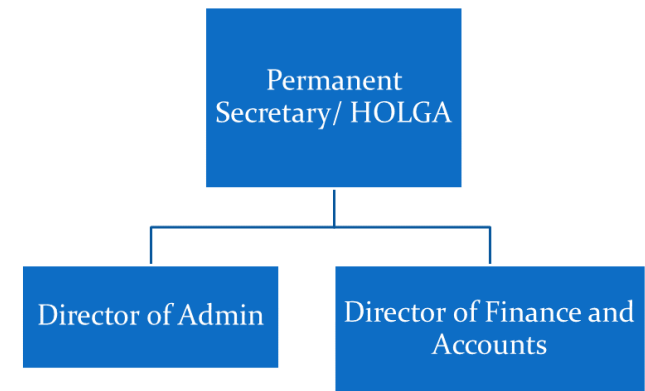
- Payment of monthly pension
- Enlisting the new retirees on payroll
- Processing the documents of retired Local Government Staff and Primary School teachers.
- Payment of Gratuity
- Payment of Death Benefits
- Payment of pension arrears.
- Payment of some pension benefits on compassionate ground only

ORGANIZATIONAL STRUCTURE

ORGANOGRAM



KEY PERSONNEL



- Secretary to the Board - Mrs Arewa Mary Omon
- Director of Admin and General Services (DAGS) - Mrs Imohi Cynthia Isi
- Director of Finance and Accounts - Mrs Amegor Abimbola Helen

Unplaced Staff: Not Applicable

Critical Vacancy: Not Applicable

COMPOSITION OF STAFF

During the period under review, the Board had a total number of Twenty - Seven (27) staff. The profile is stated below:

DESIGNATION	NUMBER
Acting Secretary	1
Director of Finance	1
Acting Director of Admin. & General Services	1
Principal Accountants	4
Account II	2
Admin. Officer	1
Principal Program Analyst	2
Chief Executive Officer (Accounts)	1
Senior Executive Officer (Accounts)	2
Senior Executive Officer (Admin.)	2
Executive Officers	2
Assistant Education Officer	1

Assistant Executive Officer	1
Clerical Officer	2
Principal Works Superintendent	1
Chief Motor Driver - Mechanics	3
Cleaner	1
TOTAL	28

DEPARTMENTAL FUNCTIONS

- The Board prepares and processes the pension and gratuity benefits for retired Local Government Staff and Primary school teachers.
- The Board processes the deceased benefits under the death benefits scheme.
- Computation of death benefits for officers who died in active service and those who died less than five years of retirement.
- The Board coordinates the signing and issuance of pay advice to pensioners.
- The Board computes the files of retiring officers.
- The Board also coordinates the movement of computed files to Information Communication Technology Agency for placement and biometrics through the Local Government Commission.

The Board has the following departments:

- Administration.
- Finance and Treasury Department.

Administrative Department

- Coordination of the activities of all the staff in the Board.
- Keeping proper recording of all files and documents in the Board.
- Ensuring that prompt attention is paid to the opening and filing of the documents of the retired Local Government Staff and Primary School teachers.
- Liaising with the Local Government Service Commission and other Government agencies on matters affecting the carrier progression, discipline, promotion, transfer, welfare and training activities of the staff in the Board.
- Computation of monthly Pensions, Gratuity, Arrears and death benefits.

Finance and Treasury Department

- Computation of monthly Pensions, Gratuity, Arrears and death benefits.
- Making budgetary estimate for the Board.

- Preparation of payment vouchers for all categories of payments
- Listing of retirees for placement and biometrics at ICTA
- Attending to short-payment and overpayment matters
- Prepares annual financial report of the Board.
- Preparation and submission of Data for Central bank on pension matters

PENSIONERS ON PAYROLL AS AT 31ST AUGUST, 2024

As at 31st of July, 2024 the demography of the 9,501 pensioners that closed the year according to their various LGA is as follows:

LGA	NO OF PENSIONERS ON PAYROLL
Akoko-Edo	689
Egor	885
Esan Central	317
Esan North East	450
Esan South East	425
Esan West	509
Etsako Central	166
Etsako East	228
Etsako West	608
Igueben	297
Ikpoba-Okha	845
Oredo	1657
Orhionmwon	591
Ovia North East	321
Ovia South West	334
Owan East	413
Owan West	323
Uhunmwode	443
TOTAL	9501

2016 LANDSCAPE

Inadequate office spaces

Lack of office furniture

Manual and labourous working processes.

POLICY AND REGULATORY ENVIRONMENT

NIL

PROGRAMMES, PROJECTS & INITIATIVES

List of Major Activities from 2016 -2024

- “Am Alive” screening exercise for pensioners was done in 2022.
- Enlisting the new retirees on payroll
- Processing the documents of retired Local Government Staff and Primary School Teachers
- Payment of Pension Arrears
- Screening of 1987 – 2010 retirees for payment of their gratuities

2016 – 2024 BUDGET SUMMARY

NIL

2016 – 2024 BUDGET PERFORMANCE SUMMARY

NIL

KEY ACHIEVEMENTS

Achievements and Landscape

- Payment of Gratuities
- Payment of Pension Arrears
- Payment of Death Benefits
- Payment of Monthly Pension as at when due
- Screening/Verification of Pensioners on payroll
- Moving the office from a rented apartment to permanent place in 2020

STATUS OF ONGOING PROJECTS

- List of ongoing Projects with status, etc. – **N/A**

ISSUES, CHALLENGES & LESSONS LEARNT

- Lack of Adequate Funding
- Lack of Utility vehicles for the operation of the Board
- Inadequate office accommodation

- Inadequate furniture and fittings
- Lack of adequate computers
- Inadequate archive for keeping old and inactive files
- Operating most of our services in an analog way due to incomplete digitalization of the office.

2024 LANDSCAPE

Gratuity	N 1,313,294,723.84
Pension Arrears	N 1,690,825,872.33
Death Benefits	N 274,198,587.48
Total	N 3,278,319,183.65

OUTSTANDING PENSION BENEFITS

Gratuity

The sum of Twenty Six Billion, Nine Hundred and Forty Five Million, Nine Hundred and Ninety Thousand, Two Hundred and Fifteen Naira, Twenty Four Kobo (N26,945,990,215.24) only representing gratuities of 6,381 pensioners still outstanding for payments as at 31st July, 2024. This is summarized in the table below

	Number of Pensioners	Amount
Outstanding Gratuity as at 31 st July, 2024	6,381	N 26,945,990,215.24

Pension Arrears:

The outstanding Pension Arrears as at 31st of December, 2023 was, Six Hundred and Sixty Nine Million, Seven Hundred and Thirty Five Thousand, and Seventy Naira, Thirty Nine kobo (N669,735,070.39) only representing 1,559 pensioners. The post period pension arrears stood at .This is summarized in the table below:

	Number of Pensioners	Amount
Outstanding Pension Arrears as at 31 st December, 2022	732	N 669,735,070.39

Death Benefits:

The sum of Three Billion, Eight Hundred and Seventy- Four Million, Five Hundred and Ninety Five Thousand, Three Hundred and Thirty Eight Naira, Eighty Two Kobo (N3, 974,595,338.82) only is outstanding as at 31st July, 2024. This is summarized in the table below:

	Number of Pensioners	Amount
Outstanding Death Benefits	1,109	N3,974,595,338.82

SUMMARY OF THE OUTSTANDING PENSION BENEFITS

Particulars	No of Pensioners	Amount
Gratuity	6,381	N 26,945,990,215.24
Pension Arrears	732	N 669,735,070.39
Death Benefits	1,117	N 3,974,595,338.82
Total		N 31,590,320,624.45

RECOMMENDATIONS

NIL

IR 5: MINISTRY OF JUSTICE

ASPIRATION AND POLICY THRUST

BACKGROUND & INTRODUCTION:

The Ministry of Justice is responsible for ensuring the rule of law and providing legal advice and representation for the Edo State Government. The Ministry is also charged with prosecuting offenders and ensuring that justice is served across the state. The Ministry works closely with other MDAs to draft legislation, promote judicial efficiency, and enhance the legal framework for governance.

VISION: To be a center of legal excellence, and a pacesetter in justice delivery with integrity.

MISSION: To provide excellent all-round legal and ethical service to support the Government of Edo State, to uphold the rule of law, and to protect rights of all citizens.

OBJECTIVES:

1. Effective administration of Justice
2. Correctional center decongestion
3. Vigorous defense of State interests in Court
4. Efficient Prosecution
5. Protecting the rights of the weak and vulnerable
6. Optimize human and capital competencies Development
7. Promote Effective collaboration amongst Stakeholders
8. Support/Enhance the work of the judiciary and security Agencies in the state

KEY FUNCTIONS

The Ministry performs several functions for the Government of Edo State through its Departments and Units. These functions include rendering advice in Criminal and Civil cases to other Ministries, Departments and Agencies of Government.

The Ministry can broadly be categorized into two viz: Legal and Non-Legal Departments. The legal Departments include: Department of Public Prosecutions, Civil Litigations, Administrator-General and Public Trustee, Legal Drafting and Advisory Services, Citizens Rights, Citizens Mediation Centre, Department of Corporate and Commercial Services and the Department of Law Reforms.

The Non- Legal or Service departments include: Department of Shared Services, and Policy, Planning, Research and Statistics.

The Ministry plays the role of a sword and shield for Government. As a sword, it serves as a weapon in the hand of Government to pull down legal obstacles on its way to making life better for the people. As a shield, it serves as protection for Government and defends its interest adequately in the courts of Law. Either way the Ministry has the responsibility of acting effectively.

DEPARTMENTAL FUNCTIONS

The Ministry is structured as follows:

1. Office of the Honorable Attorney General and Commissioner for Justice
2. Permanent Secretary;
3. Office of the Solicitor General
4. Eleven Departments
5. Department of Shared Services
6. Department of Public Prosecutions
7. Department of Civil Litigations
8. Department of Legal Drafting/ Advisory Services
9. Department of Citizens Rights
10. Department of Mediation Centre
11. Department of Administrator General and Public Trustee
12. Department of Policy, Planning, Research and Statistics
13. Department of Corporate and Commercial Services
14. Department of Law Reform.

CORE FUNCTIONS AND ACTIVITIES OF THE DEPARTMENTS

A. Department of Shared Services

I. Human Resources Management Unit:

This Unit is in charge of the following administrative and general service duties

1. Recruitment/Retirement.
2. Confirmation/Promotions.
3. Posting/Transfers/ Inter-Cadre Transfers.
4. Training and Staff Development.
5. Discipline.
6. Maintenance of Office Equipment/Vehicles.
7. Handling of Leave Matters.
8. Coordination of Activities of all the Departments.

II. Finance and Accounts Unit:

This Unit is responsible for:

1. Preparation of Annual Budget and ensures budgetary control for the Ministry.
2. Liaise with the Finance and Budget Ministries on Budgetary matters.
3. Accounting and Financial Matters.
4. Preparation of payment vouchers for salaries and wages, Overhead Cost and Capital Payment.
5. Control and maintenance of Account records, Book of Accounts and Book Assets Register.
6. Revenue Collection and rendition of monthly Revenue statements of the Ministry and Revenue chart for progress analysis.
7. Financial Adviser to the Ministry of Justice.
8. Interpretation of Financial circulars and matters thereon.
9. Submission of Returns to the Office of the Accountant General and other Relevant Agencies.
10. Setting up a control system for Revenue collection, projecting and forecasting Revenue generation.
11. Control of Revenue Receipt booklet.
12. Preparation of Appropriation Accounts.

B. Department of Public Prosecutions

This Department is responsible for:

1. Issuance of Legal Advice on case files sent by the police.
2. Instituting prosecution against defendants.
3. Prosecution of criminal cases at both the High Courts and the Magistrate Courts.
4. Handling of appeals at the court of Appeal and Supreme Court.
5. Handling of applications for bail and enforcement of fundamental Human Rights in both States and Federal High Courts.
6. Representing the HAG/CJ and SG/PS at meetings and any other matter assigned by the Attorney General and Commissioner for Justice, Permanent Secretary and the Solicitor General.

C. Department of Civil Litigations

This Department is responsible for:

1. Review/ general defense of courts process and petitions served on the office of the Attorney General or through client ministries.
2. Engaging in legal research.
3. Rendering legal opinion to the Government.
4. Appearance in courts, tribunals or panels in Nigeria with regards to civil suits involving the state

government.

5. Represents the Attorney General and Solicitor General in meetings.
6. This department also engages in Ad-hoc duties as assigned by the Attorney General and Commissioner for Justice, Permanent Secretary and the Solicitor General.

D. Department of Legal Drafting/Advisory Services

This Department is responsible for:

1. Drafting or framing of legal documents such as contracts, statutes, rules, and regulations.
2. Acts as a clearing house for the appointment of Traditional Rulers and Chief pursuant to the Traditional Rulers and Law, chiefs'
3. Edicts 1979 to ensure that the declaration of Customary Laws, regulating succession to each Traditional ruler title is strictly followed.
4. Generating Revenue through contract agreements prepared by the Department.
5. Rendering general advice to various Department, Ministries and agencies (MDAS) of Government.

E. Department of Citizens Rights

This Department is responsible for:

1. Reduction of social tolerance to/for domestic violence and sexual violence.
2. Create awareness about ills of sexual and gender-based violence crimes.
3. Provide consultation, Education and facilitate training services to Prosecutors (State Counsel and Police) and Social Welfare Officers or any Agency.
4. Review policies and laws on sexual and gender-based violence offences.
5. Correctional Service Centre watch visits where indigent inmates are represented and their cases attended to.

F. Department of Citizens Mediation Centre

This Department is responsible for resolving:

1. Landlord/Tenant Disputes.
2. Employer/Employee Disputes.
3. Employee Compensation Disputes.
4. Family Disputes (Including Marital Disputes, Child Custody etc).
5. Properties Inheritance and Land Disputes.
6. Monetary Claims etc.
7. Commercial Disputes.

G. Department of Administrator General and Public Trustee

This Department is responsible for:

1. Administering the Estates and sharing the assets of people who died interstate according to the stipulated procedure.
2. It has the mandate to determine the liabilities payable by the estate and to ascertain, collect, manage and distribute the assets of the estate to the beneficiaries who have proven their relationship to the deceased.
3. Acts as an administrator for deceased person's estate during the pendency of the court cases to preserve the estate from going to waste.
4. Recovering assets of the estate and settling proven claims against estates deceased persons who died in active service of the State.

5. Rendering legal opinions about administration of estates in the State.
6. Disbursing death benefits to beneficiaries of deceased persons who died in active service.
7. Obtaining Letters of Administration in respect of any estate under its scope.
8. Representing and the defending of Estates of deceased persons in court.
9. Recover assets of the estate and settle justified claims against the estates of deceased person.
10. It generates funds for the State Government through Administrative charges.

H. Department of Policy, Planning, Research and Statistics

This Department is responsible for:

1. Policy Formulation.
2. Data collection, analysis, storage, and dissemination.
3. Monitoring evaluation.
4. Setting and monitoring of performance efficiency target.
5. Preparation of performance report etc.

I. Department of Corporate and Commercial Services

This Department is responsible for:

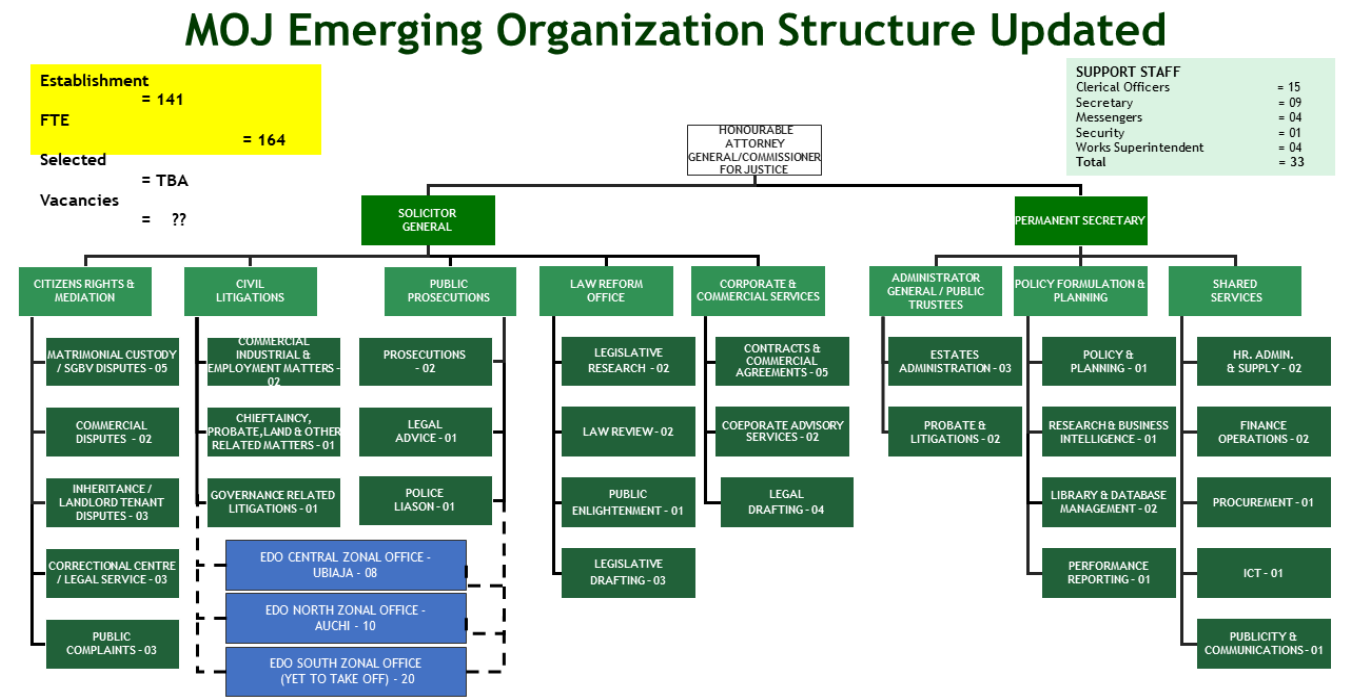
1. Licensing and Regulatory Compliance.
2. Intellectual property.
3. Taxation
4. Discrete Inquiries, Legal Diligence/Risk
5. Capital Market.

J. Department of Law Reform

This Department is responsible for:

1. Revise, review, update, prepare and publish the Laws of Edo State.
2. Collate all laws made by Edo State House of Assembly from 1976
3. Compile, print and publish all the Laws of Edo State

ORGANOGRAM



STAFF STRENGTH

CURRENT ESTABLISHMENT NUMBER - 152:
 The State Counsel is 107 while the Admin Staff is 45 in number.

CRITICAL VACANCIES:

- 10 Senior State Counsels, GL.10
- 2 Senior Administrative Officer GL. 10
- 2 Administrative Officer I GL 9
- 1 Administrative Officer II

STRATEGIC PRIORITIES:

- Legal Reforms
- Access to Justice
- Judicial Infrastructure
- Capacity Building
- Alternative Dispute Resolution.

POLICY INITIATIVES

1. Violence Against Persons (Prohibition) Law
2. Private Property Protection Law
3. Child Rights Law

4. Administration of criminal Justice Law (ACJL)
5. Anti-Kidnapping Law
6. The Electricity Bill and Correctional Centre Bill
7. Trafficking in Person Law 2018.
8. Citizens Right and dispute Resolution Agency Bill.
9. Criminal Law of Edo State.
10. Migration Agency Bill

EXPECTED OUTCOMES AND IMPLEMENTATION:

The new initiative like the Electricity bill, Correctional Service bill, Migration Agency bill, Citizens right and dispute resolution Agency bill have all been approved by the Executive Council and now waiting to be passed by the House of Assembly.

EXPECTED OUTCOME:

- A state-owned electricity law, state owned correctional service law and facility.
- Migration Agency dealing with lawful pathways to migration
- Office of the Public Defender dealing with vulnerable citizens through the Citizens right and dispute resolution Agency.
- Quicker access to justice.
- Improved security of the citizens of the State
- Increased trust in public policy and Government.

IMPLEMENTATION:

These initiatives will be effectively carried out by the various Agencies responsible

2016 LANDSCAPE

The Ministry of Justice was faced with challenges impacting its operational effectiveness.

- A significant shortage of basic essential office equipment, including laptops, printers, Photocopiers, and scanners, were insufficient, impeding workflow efficiency.
- Power supply reliability was a concern, exacerbated by poorly maintained alternative sources.
- Also, there was a gap of Civil servants and the public having access to the work of the ministry and a clearer concept of what the MOJ can provide in terms of services and advice.
- There were significant Functional and organizational competencies gaps across all the departments and among senior and junior staff.
- The Need to partner with the Police to help compel stubborn respondents to answer the petition against them was a major issue.
- There were no Zonal Offices in other judicial divisions outside the heart of Benin City, and Transportation of state counsels was a major challenge.

POLICY AND REGULATORY ENVIRONMENT

CURRENT POLICIES:

1. Violence against Persons (Prohibition) Law 2021: Addresses various forms of violence and provides protection mechanism.
2. Private Property Protection Law 2017, in response to prevalent cases of land grabbing.
3. Child Rights Law to protect and promote children’s welfare.
4. Administration of criminal Justice Law (ACJL) 2018: Ensures fair, efficient and effective administration of Justice, outlining rights and procedures.
5. Anti-Kidnapping Law to enforce stringent measures to combat kidnapping.
6. In response to the fifth alteration of the CFRN 1999 as amended, the Electricity Bill and Correctional Centre Bill has been drafted and approved by the Executive Council
7. Trafficking in Person Law 2018: This was to address the issue of illegal migration in the State.
8. Establishment of the Department of Citizens mediation center and Department of Citizens Right to tackle for free cases of civil disputes and encroachment of citizens’ right respectively.
9. Amendment of the Criminal Law of Edo State.
10. Migration Agency Bill

POLICY IMPACT:

1. ACJL 2018: Improved criminal proceedings and rights protection
2. Child Rights Law: increased child’s protection awareness
3. VAPP Law: More reporting and prosecution of gender-based violence cases.
4. Anti-Kidnapping Law: Reduction in kidnapping incidents.
5. Increased access to Justice especially for the vulnerable
6. Drastic reduction in illegal migration, the State is now advancing towards lawful pathway to migration
7. PPP Law led to reduction in cases of land grabbing and abolition of the Community Development Associations.
8. The State has secured a land to build its own first ever correctional facility

COMPLIANCE ISSUES:

1. One of the major challenges encountered in the administration of criminal justice in the State is the withdrawal of cases by the Nominal Complainants from court citing Section 355 of ACJL.
2. Lack of adequate Manpower, funding, and equipment to enforce the provisions of the Law.

RECOMMENDATIONS:

1. Amendment of the ACJL to expunge Section 355 of ACJL
2. Training programs: Continuous Professional development for Counsel, Law enforcement Officers and Judicial Staff.
3. Public awareness campaigns to educate citizens on their rights and legal protections
4. Increased funding to enhance justice sector efficiency.

PROGRAMMES, PROJECTS & INITIATIVES

- CRIMINAL JUSTICE REFORM

One laudable achievement in this area was the revamp of outdated laws, the Criminal code of 1916 which has been in existence for over a hundred years was replaced with the Edo State Criminal Law of 2022 to meet with current needs. The new Law provides an upward review of fines in lieu of incarceration, imposes stiffer

punishments for certain categories of offences including sexual offences, it also created a class of offence referred to as "specially aggravated offences" which prescribed the minimum sentence in respect of an offence found to have been "aggravated".

- The second was the enactment of the Administration of Criminal Justice Law 2018 (ACJL), which has the effect of expediting justice in criminal cases. The new law puts a time limit for legal advice. Perhaps a far-reaching innovation in the law is plea bargain and non- custodial initiatives to address the overcrowding of correctional centers.
- Third in the series was the enactment of the Violence against Persons Prohibition Law of 2021, which expanded the definition of rape to include insertion of anything be it an object which was hitherto not in the former giving it the lowest threshold in proving the offence of rape. The law further creates the offence of indecent exposure, widening the scope, subjecting victims to embarrassing and humiliating acts. An initiative in this new approach is the focus on victims of violent crimes. It went further not just to punish the offender but also to add restitution and compensation for victims. A novelty introduced in this new law is the sexual assault referral center (SAC), a one-stop shop for victims and survivors for counseling and rehabilitation.
- This administration went further to address one of its biggest challenges in illegal migration for which the state was notorious for. Realizing the depth of the problem it took a holistic and vigorous approach to deal with the issue by the enactment of the Trafficking in Persons Law 2018 and the establishment of a task force to address the needs of victims with a focus on rehabilitation. It also established shelters to cater to the needs of returnees and survivors.
- Finally, on this issue of criminal justice reform, one of the menace's this administration met is the activities of land grabbers, which sold land to people multiple times. To tackle this like the other reforms' initiatives the Private Property Protection law was first enacted in 2017 and amended in 2021 to arrest and expose person's breaking and entering into people's land and those involved in multiple sales of land. Several persons have been arrested in connection with these activities and are being prosecuted.

2016 – 2024 BUDGET SUMMARY

YEAR 2017			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	291,000,000.00	213,682,634.51	73%
OVERHEAD	330,000,000.00	271,538,750.00	82%
LEGAL CONSULTANCY	-	-	-
CAPITAL	82,000,000.00	1,335,000.00	2%
TOTAL	703,000,000.00	486,556,384.51	69%

YEAR 2018			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	240,000,000.00	228,372,185.93	95%
OVERHEAD	50,000,000.00	38,908,740.00	78%
LEGAL CONSULTANCY	100,000,000.00	47,968,087.64	48%
CAPITAL	23,000,000.00	11,315,750.00	49%
TOTAL	413,000,000.00	326,564,763.57	79%

YEAR 2019			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	340,000,000.00	341,874,771.96	101%
OVERHEAD	160,000,000.00	92,960,684.70	58%
LEGAL CONSULTANCY	-	-	-
CAPITAL	-	-	-
TOTAL	500,000,000.00	434,835,456.66	87%

YEAR 2020			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	450,000,000.00	393,040,006.66	87%
OVERHEAD	65,000,000.00	31,344,350.00	48%
LEGAL CONSULTANCY	70,000,000.00	32,700,400.00	47%

CAPITAL	-	-	-
TOTAL	585,000,000.00	457,084,756.66	78%

YEAR 2021			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	425,000,000.00	412,133,653.09	97%
OVERHEAD	60,000,000.00	44,157,150.00	74%
LEGAL CONSULTANCY	80,000,000.00	71,032,200.00	89%
CAPITAL	80,000,000.00	4,617,750.00	6%
TOTAL	645,000,000.00	531,940,753.09	83%

YEAR 2022			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	480,000,000.00	436,227,216.32	91%
OVERHEAD	80,000,000.00	56,250,550.00	70%
LEGAL CONSULTANCY	90,000,000.00	71,101,900.00	79%
CAPITAL	70,000,000.00	12,339,429.32	18%
TOTAL	720,000,000.00	575,919,095.64	80%

YEAR 2023			
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BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	565,500,000.00	423,190,349.28	75%
OVERHEAD	80,000,000.00	41,186,000.00	52%
LEGAL CONSULTANCY	100,000,000.00	86,112,200.00	86%
CAPITAL	100,000,000.00	8,500,000.00	9%
TOTAL	845,500,000.00	558,988,549.28	66%

YEAR 2024 (JANUARY TO JULY)			
BUDGET ITEM	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFOMANCE %
PERSONNEL	545,000,000.00	266,998,050.98	49%
OVERHEAD	80,000,000.00	48,724,450.00	61%
LEGAL CONSULTANCY	500,000,000.00	163,762,000.00	33%
CAPITAL	100,000,000.00	2,600,000.00	3%
TOTAL	1,225,000,000.00	482,084,500.98	39%

2016 – 2024 BUDGET PERFORMANCE SUMMARY

YEAR	PERFORMANCE %
2017	69%
2018	79%
2019	87%
2020	78%
2021	83%
2022	80%
2023	66%
2024 Mid-Year	39%

KEY ACHIEVEMENTS

1. Expanded access to justice through legal aid programs, especially in rural areas.
2. Successfully prosecuted high-profile cases that reinforced the rule of law and justice.
3. Drafted key legislation that supported the MEGA agenda, ensuring that governance reforms are aligned with the law.
4. Online Publication of electronic copies and hard copies of Laws of Edo State.
5. Special Equipment for physically challenged lawyers

List of surpassed specific revenue milestone, contributing to business growth or financial stability.

- N386, 000,000.00 Million Naira generated as IGR as against the N145, 000,000 Million Naira projected to be generated this year

List of established strategic partnership with, resulting in

- Partnership with ROLAC, AGA Africa, PUNUKA Solicitors & Attorney and Forum against Counterfeiting has resulted in several training and retraining of Staff

STATUS OF ONGOING PROJECTS

1. Correctional center decongestion. – **Ongoing** [A continuous process (Monthly visitations to prisons)]
2. Capacity building of Staff – **Ongoing** [A continuous programme]
3. Maintenance of Zonal Offices. – Ongoing [A continuous process]
4. Final production of the reviewed Law of Edo state – Ongoing [40% Completed (At the stage of printing)]

ISSUES, CHALLENGES & LESSONS LEARNT

1. Difficulty in the enforcement of ADR settlement terms.
2. Hostility of some adverse Parties and their unwillingness to honor invitation.
3. Difficulty in compelling recalcitrant respondents to the office to answer the petitions filed against them
4. Delay in the release of approved funds for training by the office of the Accountant General.
5. Difficulty in getting written briefs from MDAs in preparation for the defense of State interest in Court.
6. There is not enough awareness of the benefits of plea bargaining
7. Delay in police forwarding case files on the orders of courts to the office of the DPP.

Successful strategies implemented to address challenges and their impact on [project Outcomes].

- Ensure there is enforcement of settlement by soliciting the cooperation all Parties.
- Prevailing on the Office of the Accountant-General to release funds early enough.
- More sensitization programs and training have been carried out to enlighten defense counsel and defendants on the benefits of plea bargaining.

2024 LANDSCAPE

Key statistics and insights into the current conditions.

- Prosecution and Legal Advice: Prosecution of 1727 Criminal matters in Court and rendering of 2,066 Legal Advice and filing of 540 SGBV cases
- Fight against SGBV and Human Trafficking: Filing of 540 SGBV, Convictions secured in 50 SGBV cases

and 470 SGBV cases currently being prosecuted.

- Civil Matters: Representation in 650 civil matters, Conclusion of 374 matters Representation, 98 Judgments in favor of the State. There is Reduction of Contingent liability in 276 matters
- Legal Drafting and Agreements: Drafting of 24 bills, 1086 Agreements and MOUs.
- Correctional Center Decongestion : Partnered other Stakeholders in the Justice sector in the decongestion of Correctional Center to the tune of about 1900 inmates in Edo State
- Petitions Handling and Resolution: Receipt of 416 petitions and Resolution of 176 legal cases out of court through Mediation
- Revenue Generation: Generated the sum of N33, 140,488.50 as revenue through the Administration of-Estates.
- Facilitated the payment of the sum of N1, 314,469,680.34 to 212 deceased Employees/Pensioners as death benefits.
- Revenue generation of over 200 Billion Naira through drafting of agreements for Edo State-Government
- Departmental Reporting: Creation and monitoring of departmental reporting of officers. Collation and analysis of 3 (three) quarterly reports and 8 (Eight) monthly report
- Capacity Building: Two intensive trainings on the use of Balance score card and Egov for officers
- Several training and re-training of Staff with the recent workshop, "Breaking Capacity Building Barriers Equipping Agents of Change in Building a Future Free from Gender-Based Violence. Edo State Ministry of Justice in Collaboration with AGA AFRICA.
- 50 State Counsel were equipped with Law pavilion
- Creation of the Department of Citizens' Rights (DCR) and Citizens' Mediation Center (CMC)
- Creation of 2 zonal offices in Edo North (Auchi) and Edo Central (Ubiaja)
- Building cordial relationships between justice sector players.
- Review of laws and Facilitated the amendment and re-enactment of 24 (Twenty-four) Laws of Edo Reforms

RECOMMENDATIONS:

- Increase funding for legal aid programs to reach more underserved communities.
- Prioritize the digitalization of rural courts to ensure uniform judicial reforms across the state.

▪ Testimonials and photos



IR 6: MINISTRY OF LOCAL GOVERNMENT AND CHIEFTAINCY AFFAIRS

ASPIRATION AND POLICY THRUST

INTRODUCTION

The Ministry was created with the name, Ministry of Local Government Affairs on 18th February 1979 in accordance with the 1979 Constitution.

On 6th October, 2021, the Ministry was splitted to Ministry of Local Government Affairs which was headed by the Honorable Commissioner, Hon. Monday Osaigbovo and Permanent Secretary Mrs. Dorcas Idehen, while the Ministry of Community and Chieftaincy Affairs was headed by Honorable Donald Okugbe Esq. and Mrs. F. Edwards. The Ministry was later merged to the present Name, Ministry of Local Government, Community and Chieftaincy Affairs on 21st September, 2022. The Ministry is presently headed by the Honorable Commissioner, Hon. Monday E. O. Osaigbovo JP and the Permanent Secretary Mrs. Felicia N. Edokpolor. The Ministry is located at Block B, Sixth Floor, Secretariat Complex, Sapele Road, Benin City. It oversees the three Senatorial Districts which are : Edo South, Edo Central and Edo North and the 18 Local Government Areas which are: Akoko-Edo, Egor, Esan Central, Esan North-East, Esan South-East, Esan West, Etsako Central, Etsako East, Etsako West, Igueben, Ikpoba-Okha, Oredo, Orhionmwon, Ovia North-East, Ovia South-West, Owan East, Owan West, Uhunmwonde.

The Ministry is a service delivery Organization and is responsible for overseeing the development and administration of Local Government Areas, promoting Community engagement, and preserving the Traditional Institutions in the State.

RELEVANT LEGISLATION

Traditional Rulers and Chiefs Law 1979 and Gazette declaration stating the customary law Regulating succession to Traditional Rulership Stool.

VISION: Institutionalize good governance in the Local Governments, Traditional Institutions and Developing vibrant sustainable communities for people to live in and prosper.

MISSION: To enhance accountability, transparency, and probity in the management of public funds; intermediate between Tiers of Government and promote Harmonious Peaceful Coexistence in Communities & Traditional Institutions towards achieving accelerated development in Local Governments

MANDATE

- Promote, guide, and coordinate the activities of the 18 Local Government Areas in the State.
- Drive policies and programmes of Government at Local Government levels.
- Create an enabling environment for inclusive traditional Institutions and community development

KEY FUNCTIONS

1. To cascade and follow up on the implementation of State Government Policies and Programmes at the Local Government.
2. To encourage prudence and transparency in the management of public funds at Local Government.
3. To create awareness, stability and give a sense of belonging in Governance to the Traditional Institutions/Communities for socio-economic development.
4. To facilitate collaborations between International bodies, Corporate Organizations, Individuals, NGOs, Civil Society and the Local Government for social, cultural and infrastructural development.
5. To institutionalize Good Governance in the Local Governments, Traditional Institutions and Develop Vibrant Sustainable Communities for people to live in and prosper.
6. To increase participation of Traditional Rulers and Chiefs in the State Traditional Council.
7. To encourage consultation & dialogue among kingmakers.
8. Collection, Collation and Analysis of data as it relates to the Local Government Areas.
9. Capacity building and training of Staff to improve service delivery.
10. Quarterly Inspection and monitoring of projects (ongoing/completed) across the 18 Local Government Areas.
11. Monthly collation of automated revenue account of LGAs from MDA (EIRS, EDOGIS).
12. Coordinating Bi-annual inspection of Local Government financial transaction.
13. Facilitating approval for loans and grants in Local Government.
14. Mediate and resolve inter/intra communal disputes.
15. Sensitize and create awareness of Government and non-Government policies/programmes in Communities.
16. Responsible for Appointment, Revocation, Suspension, Deposition of Traditional Rulers/Clan, Heads/Village

17. Responsible for Registration of Traditional and Honorary Chiefs.
18. Responsible for presentation of Staff of Office.
19. The Ministry oversees settlement of Chieftaincy Disputes.
20. The Ministry oversees preparation of EXCO Memorandum for the appointment of Traditional Rulers and Clan Heads/Village Head.
21. Coordinate and monitor the activities of Local Government institutions to enhance effective performance and accountability.
22. Supervision and monitoring of Marriage Registries across the 18 Local Government Areas.
23. The Ministry collates Peace and Security reports of the Local Government Councils.

DEPARTMENTAL FUNCTIONS

A. POLICY, PLANNING, RESEARCH AND STATISTICS

1. Review, articulate, monitor and document programs of the Ministry.
2. Facilitate Planning, Coordination and Monitoring of Local Government activities for effective service delivery and community welfare.
3. Conduct studies, research, and Analysis to inform evidence-based decision-making and policy formulation.
4. Provide accurate and reliable statistics for effective planning, resource allocation and performance evaluation.
5. Facilitate Ministry's Performance Monitoring and Evaluation Scorecard Reports.
6. Collate, analyze, interpret, and disseminate reliable and up-to-date statistical data and information for efficient planning and decision making.
7. Continuous gathering of data, information, and reports from the 18 Local Government and Departments of the Ministry on specific areas or sectors.

B. SHARED SERVICES (Finance and Accounts, HR & Administration)

❖ Functions of HR & Administration

1. Handling of Staff Promotion.
2. Writing of memos for approval, developing minutes of meetings.
3. Processing of Inter-cadre transfer, Staff retirement to Civil Service Commission.
4. Preparing Establishment Proposal and defending it.
5. Handling Staff discipline.
6. Preparing of in-service training and defending it.

❖ Functions of Finance and Accounts

1. Regular and prompt payment of SUBEB/Teachers' salaries on monthly basis.
2. Regular and prompt payment of monthly pension to Local Government retirees on monthly basis.
3. Payment of pension arrears owed Local Government retirees from 1979 till date.
4. Payment of long outstanding gratuities from 1978 till date.
5. Payment of salaries to Local Government workers on or before 25th of every month due to funds set aside for that purpose.

6. Local Government Councils were able to clear most of the backlog of salaries arrears owed Local Government staff by previous administrations.
7. Regular disbursement of allocation to Local Government Councils.
8. Regular holding of JAAC meeting in order to disburse funds promptly.
9. Before the inception of this administration, the Local Government Councils were not keeping proper books of Accounts, but after the Local government Councils' audit, the Local Government Councils began to keep proper books of accounts.

C. LOCAL GOVERNMENT MATTERS.

1. Supervision and Monitoring of Marriage registries in the Local Government Councils
2. Handles security matters in Local Government Areas.
3. In charge of Environmental matters in Local Government Areas.
4. Handles sporting activities in Local Government Areas.
5. Handles Matters concerning Water resources at Local Government Areas.
6. Development of manpower in Local Government (Training).
7. In charge of Civic Registration.
8. Monthly collation of IGR from the 18 Local Government Area.
9. Maintaining IGR database for the 18 Local Government.
10. Monthly collation of automated Revenue account of Local Government from MDA's (EIRS, EDOGIS)
11. Quarterly inspection of on-going projects executed by Local Government.
12. Coordinating JAAC secretariat
13. Periodic request/collation of income and expenditure report from Local Government.
14. Conducting bi-annual inspections on Local Government financial transactions.
15. Follow-up on salary payment of Civil servants of Local Government.
16. Follow-up of Government decision on revenue at Local Government level.
17. Identifying and facilitating training and needs of Local Government Staff
18. Treating of petition bothering on finances as it affects Local Government
19. Follow-up debt related issues in Local Government.
20. Facilitating approval for Loans and Grants in Local Government.
21. Inspection of on-going projects in Local Government.

D. COMMUNITY AND CHIEFTAINCY AFFAIRS

1. Sensitization and Mobilization of Communities.
2. Resolution of conflicts to promote harmonious peaceful co-existence in Communities and Traditional Institutions.
3. Introduction and Sensitization of Communities on the acceptance of positive change that would lead to the betterment of the people.
4. Providing assistance with the formation of various associations in the Communities.
5. Facilitation of needs assessment for Communities.
6. Preparation of EXCO MEMO for consideration and approval of appointment of Traditional Rulers in the State.

7. Preparation of EXCO MEMO for revocation of appointment of any Traditional Ruler in the State.
8. Preparation of EXCO MEMO for consideration and approval of Declaration of Customary Law regulating succession to any Traditional rulership stool in the State.
9. Preparation of MEMO for Mr. Governor's consideration and approval on any Chieftaincy matter.
10. Preparation of brief to the Ministry of Justice on any chieftaincy issue to aid or enhance their statement of defense.
11. Attending to court cases on Chieftaincy matter, wherein the Ministry is joined in the suit.
12. Settlement of Chieftaincy disputes in any Community in the State.
13. Preparation and issuance of certificate of recognition to Honorary and Palace Chiefs in the State.
14. Publication of State Gazette on appointment or revocation of appointment of any Traditional Ruler approved by the State Executive Council.
15. Preparation of EXCO MEMO on clan creation in any Community for consideration and approval.

ORGANIZATIONAL STRUCTURE

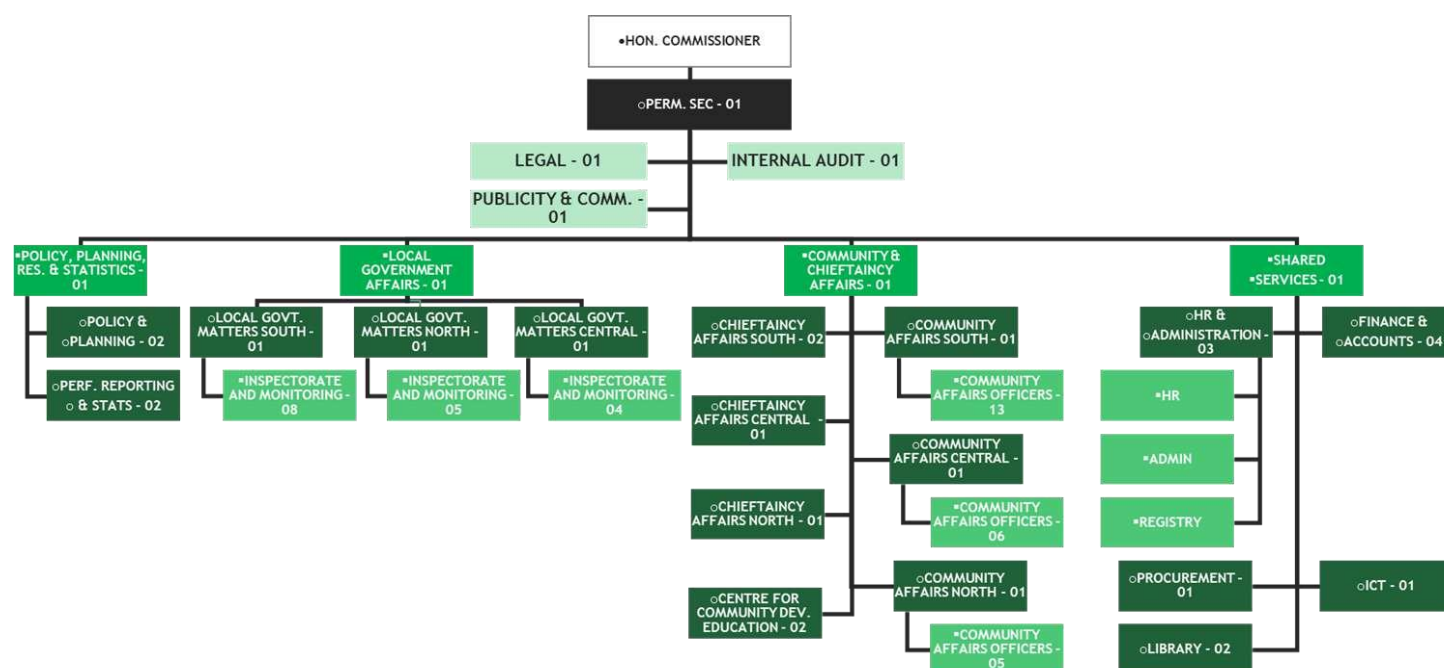
STAFF STRENGTH

Current Establishment No: 311

Available Full-Time Employees: 95

Critical Vacancies: 216

ORGANOGRAM



2016 LANDSCAPE

- In 2016, the Ministry of Local Government, Community and Chieftaincy Affairs faced a lot of challenges impacting its operational effectiveness. A great shortage of staff and inadequacy in competency posed critical hurdles.
- Moreover, office equipment such as laptops, printers, photocopiers, and scanners, were insufficient, delaying workflow efficiency. Urgent investment in complete computer workstations with internet connections was crucial. Power supply reliability was also a great concern to the Ministry.
- Basic training for the Ministry's Staff was essential, prompting on-the-job training initiatives.
- The lack of operational vehicles, hindering inspection and monitoring services across the 18 Local Government Areas.
- Furthermore, Insecurity posed a great threat when travelling on the road to the Local Government Areas. This landscape assessment highlighted critical areas requiring strategic intervention for the Ministry of Local Government, Community and Chieftaincy Affairs to fulfill its mandate effectively.

POLICY AND REGULATORY ENVIRONMENT REFORMS

1. The Government passed the Edo State Harmonized Revenue Law in 2017 which empowered State and Local Government as the sole collector of Revenue in the State. The Revenue law clearly defined what expected (amount) was from each sub-sector of the Economy as tax to Government.
2. Before 2017, SUBEB Staff (Primary School Teachers) were been owed Arrears of Salaries as Local Government could not pay as at when due. The present Government has transformed the fortune of SUBEB Staff that they now enjoy prompt payment of Salaries before the next Month. In the same vain, Local Government Staff also suffer the same fate. But presently, Staff of Local Government receive their salaries in line with the State Reforms.
3. In 2021, the Government introduced modern accounting system at the Local Government.
4. In other to curb Insecurity in the State, the Local Government and State were in charge of their security respectively but since 2016; the State Government introduced Monthly Security Reports which later changed to Weekly Security reports.
5. Chieftaincy Matters: Relatively, there has been sharp departure from 2016 when this Administration began in terms of the number of appointments of Traditional Rulers, creation of clans, Certificates of Registration issued, Presentation of Staff of Office and resolution of Chieftaincy Matters. The efforts in resolving some of the lingering Chieftaincy Matters have engendered and fostered peace and tranquility in the affected villages and clans.
6. Introduction of automated Revenue collection in the transport sub sector in 2017.
7. Training and onboarding of 378 Local Government staff into E-governance (Executive Chairmen and Principal Officers).

8. Installation of fiber optics for internet connectivity to boost internet services across the 18 LGAs.
9. Incorporation of Vigilantes and Hunters into the Edo State Security architecture, including training and payment of stipends.
10. Documentation and submission of Ministry's yearly strategic work plan, monthly, quarterly, half-year, annual performance reports and current state of affairs report to SPPPMO.

PROGRAMMES, PROJECTS & INITIATIVES

List of Projects, Initiatives & Programs Completed – 2016 to 2024

1. The Ministry is the Secretariat of the Monthly Joint Allocation Account Committee (JAAC), which is instrumental in the disbursement of Federal allocations.
2. The Ministry working with the State Government and Association of Local Governments of Nigeria (ALGON) Institutionalized the monthly Training and Retraining of Vigilantes to improve security in the area, presently Local Government has trained 8 batches of Vigilante.
3. The Ministry Collates Monthly Internally Generated Revenue (IGR) Reports from the 18 Local Government which is used to access the progress of revenue profile which has grown from 623 Million Naira to 2.592 Billion Naira in 2023.
4. The Ministry creates enabling environment that will improve the IGR of Councils in the following ways (Stopping of private vendors from collecting IGR on behalf of the Local Government and Stoppage of double taxation; establishment of Revenue enforcement team; Revenue Mobile Court; Passage of Edo State Harmonized Revenue Law by working with the State Government; Training and retraining of Revenue Staff; Sourcing for alternative Revenue collection) and Policies that foster the growth of Internally Generated Revenue.
5. The Ministry collates Peace and Security reports weekly from the 18 LGA and forwards same to the Office of the Chief Security Officer (CSO) to Mr. Governor and also to the Ministry of Public Security and The Directorate of Cabinet and Special Services for further action.
6. The Ministry in collaboration with ICTA trained Key Staff from the 18 LGAs on computer Appreciation.
7. The Ministry collaborated with Local Government Service Commission and Office of the Head of Service to carryout Local Government Staff Verification exercise including teachers, Nigeria Union of Local Government Employees (NULGE).
8. The Ministry in collaboration with Local Government Service Commission trained Revenue Staff of Local Government.
9. The Ministry collaborated with Local Government Service Commission and ICTA to carryout Local Government Verification exercise.
10. Tour of the Local Governments in the three Senatorial Districts by the Honorable Commissioner and his team.
11. The Ministry organized training of Local Government Council Staff across the 18 Local Government Councils on Public Sector Cost Management.
12. The Ministry collated and updated Data of Marriages Registered and conducted in 18 Local Government Councils. (21125 registered and conducted Marriages).
13. The Ministry advocates the Counseling of intending couples before marriage is conducted at the Local Government Marriage Registries

2016 – 2024 BUDGET/BUDGET PERFORMANCE SUMMARY

YEAR	DETAILS	BUDGET SUMMARY		BUDGET PERFORMANCE
		APPROVED ESTIMATES	ACTUAL EXPENDITURE	PERFORMANCES (%)
2016	PERSONNEL	30,000,000.00	25,343,879.41	84.48%
	RECURRENT	47,000,000.00	13,297,950.00	28.29%
	CAPITAL	<u>20,500,000.00</u>	<u>476,836.25</u>	<u>2.33%</u>
	TOTAL	<u>97,500,000.00</u>	<u>39,118,665.66</u>	<u>40.12%</u>
2017	PERSONNEL	50,000,000.00	31,918,233.13	63.84%
	RECURRENT	55,000,000.00	21,414,500.00	38.94%
	CAPITAL	<u>69,000,000.00</u>	<u>1,020,000.00</u>	<u>1.48%</u>
	TOTAL	<u>174,000,000.00</u>	<u>54,352,733.13</u>	<u>31.24%</u>
2018	PERSONNEL	90,000,000.00	69,469,562.82	77.19%
	RECURRENT	35,000,000.00	29,410,310.00	84.03%
	CAPITAL	<u>28,000,000.00</u>	<u>750,000.00</u>	<u>2.68%</u>
	TOTAL	<u>153,000,000.00</u>	<u>99,629,872.82</u>	<u>65.12%</u>
2019	PERSONNEL	65,000,000.00	57,760,197.57	88.86%
	RECURRENT	35,000,000.00	29,410,310.00	75.44%
	CAPITAL	<u>28,000,000.00</u>	<u>750,000.00</u>	<u>16.12%</u>

	TOTAL	<u>128,000,000.00</u>	<u>87,920,507.57</u>	<u>75.29%</u>
2020	PERSONNEL	60,000,000.00	58,354,893.21	97.26%
	RECURRENT	27,000,000.00	20,904,340.00	77.42%
	CAPITAL	<u>4,000,000.00</u>	<u>3,402,500.00</u>	<u>85.06%</u>
	TOTAL	<u>91,000,000.00</u>	<u>82,661,733.21</u>	<u>90.84%</u>
2021	PERSONNEL	72,000,000.00	66,007,475.95	91.68%
	RECURRENT	35,000,000.00	28,412,700.00	81.18%
	CAPITAL	<u>8,000,000.00</u>	<u>1,368,000.00</u>	<u>17.10%</u>
	TOTAL	<u>115,000,000.00</u>	<u>95,788,175.95</u>	<u>83.29%</u>
2022	PERSONNEL	80,000,000.00	86,019,373.34	107.52%
	RECURRENT	40,000,000.00	39,703,050.00	99.26%
	CAPITAL	<u>6,000,000.00</u>	<u>3,455,000.00</u>	<u>57.58%</u>
	TOTAL	<u>126,000,000.00</u>	<u>129,177,423.34</u>	<u>102.52%</u>
2023	PERSONNEL	104,625,353.09	101,642,831.08	97.15%
	RECURRENT	28,518,000.00	30,521,500.00	107.03%
	CAPITAL	<u>1,488,000.00</u>	<u>498,000.00</u>	<u>33.47%</u>
	TOTAL	<u>134,631,353.09</u>	<u>132,662,331.08</u>	<u>98.54%</u>
2024	PERSONNEL	136,467,669.15	78,086,517.91	57.22%
	RECURRENT	50,000,000.00	14,056,100.00	8.11%
	CAPITAL	<u>NIL</u>	<u>NIL</u>	<u>NIL</u>
	TOTAL	<u>186,467,6</u>	<u>92,142,617.91</u>	<u>49.42%</u>

		69.15		
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KEY ACHIEVEMENTS

LOCAL GOVERNMENT MATTERS:

1. The Ministry working with Association of Local Governments of Nigeria (ALGON) facilitated the payment of arrears of salary of Local Government Staff. Presently some of the Local Government can boast of not owing workers' salaries.
2. The Ministry working with Association of Local Governments of Nigeria (ALGON) facilitated Fiber Optics Connectivity to boost internet connectivity in the 18 LGAs.
3. The Ministry working with ALGON facilitated the purchase and installation of inverter/solar Panel to power internet connectivity across the 18 Local Government Councils.
4. The Ministry collaborated with the Transformation Office in the onboarding of the 18 Local Government Chairmen.
5. The Ministry facilitated the migration from manual to automated IGR collection in the Transport Sub sector in collaboration with the State Government.
6. The Ministry facilitated the migration from manual to automated IGR collection to enhance implementation of State Harmonized Revenue Law which recognized Government as the sole tax collector.
7. The Ministry working with the State Government and ALGON facilitated the regular payment of Local Government Pensioners salaries. Working with the Local Government payment of Pension/Gratuity arrears, salary arrears from 1979-2009 (30 Years backlog) amounting to over 3 billion Naira.
8. In line with the State Government, the Ministry facilitated the prompt payment of Local Government workers salaries for the month of December before 15th December 2023 in order to accommodate the 13th Month Salary which was paid on the 27th December, 2023 (first of its kind in the Country).

COMMUNITY MATTERS:

1. The Ministry brought Umegbe Community in Oredo Local Government Area ward II into limelight through the pilot stage of Community Enumeration Exercise conducted by VIISAUS Consultant. The plight of the Community which was grading of their road was alleviated.
2. The Ministry Mediated on conflicts and proffered solutions to 49 inter/intra communal disputes. 24 were amicably resolved
24 were prevented from escalating
1 is ongoing (Iviukhua and Ivianokpodi Communities, Etsako East Local Government).

CHIEFTAINCY MATTERS:

1. The Ministry facilitated the appointment of 52 Traditional Rulers (Edo North 37, Edo Central 15) and Gazetted. The Ministry issued 100 Certificates of Registration of Traditional Rulers. (Edo Central-62, Edo North-30, Edo South-8).
2. The Ministry presented 10 Staff of Office to Traditional Rulers. (Edo Central-2, Edo North 8) Creation of 3 Clans (Fugar, Ebidi Sub Clan and Sasaro Clan) -all within 2016 and 2024.

3. The Honorable Commissioner for Local Government, Community and Chieftaincy Affairs held a meeting with the Warring factions in Ibiaro, Owan East Local Government Area to mediate conflicts among disputing parties.
4. The Ministry issued 100 Certificates of Registration of Traditional Rulers. (Edo Central-62, Edo North-30, Edo South-8).

ONGOING PROJECTS

1. Continuous Digitalization of Governance at the Local Government Areas. -Ongoing Training and retraining of Local Government Staff on capacity building.
2. The Ministry is in collaboration with the Office of the Head of Service, ICTA, and Local Government Service Commission on the Adoption of E-gov at the Local Government (On-going) (It is a Continuous process)
3. Continuous capacity- building in pre-empting and identifying potential conflicts as well as continuously managing and resolving conflicts speedily.
4. To push Local Government to be viable, self-sustaining, and attaining Financial Stability
5. Continuous sensitization and follow up of State Government Policies and Programmes at Local Government Areas.
6. Continuous Annual Merit and Productivity Award for high performing Local Government Chairmen/HOLGAs,
7. To build a strong and reliable database of all communities, as well as its leadership, on-going projects, facilities, and inadequate facilities in the Local Government. (Continuous process)

SUMMARY OF LIABILITIES:

N/A

ISSUES, CHALLENGES & LESSONS LEARNT

- Community Conflicts
- Lack of Data.
- Lack of access to Inner Communities
- Insecurity
- Bad Roads
- Traditional Headship Conflicts.

CHALLENGES ENCOUNTERED AND RESOLUTIONS

1. Unnecessary agitation by Communities thereby creating tensions and confusion.
2. Court Litigations arising from non-adherence to the Law of appointment of Traditional Rulers and Community related issues.
3. Insecurity on the roads.
4. Late Submission of Data and Information.

RESOLUTIONS

1. On the spot assessment to aggrieved Communities.
2. Continuous mediation for peaceful co-existence.

3. Timely submission of Data and Information.

RECOMMENDATIONS ON SECURITY REPORT

1. That the LGAs should be encouraged to ensure holding monthly peace and Security meetings in their various domains. The minute of such meetings should be forwarded in conjunction with their weekly peace and security reports.
2. That Heads of Local Government Administration, (HOLGA) should be directed to ensure that weekly Peace & Security reports are submitted promptly to the Ministry.
3. In the absence of the Executive Chairmen, the Heads of Local Government Administration, (HOLGA) should be signatory to the weekly Peace and Security Reports.
4. Compulsory pre-Marital counseling should be offered to prospective couples to curtail domestic violence.
5. Formulation of policy on conflict resolution to address Traditional Rulers and community related issues.
6. Increase funding for community development projects, especially in underserved areas.
7. Provide more training and incentives for local governments to adopt digital governance tools.

IDENTIFIED GROWTH AND OPPORTUNITIES

- Training and re-training of Local Government officers.
- Payment of over time for officers that work beyond the stipulated time of 4pm.
- Reward of excellence/incentive for deserving officers.
- Strict adherence to laws guiding appointment of Traditional Rulers thereby reducing litigations.
- Prompt processing of appointment of Traditional Rulers and issuance of certificate of registration of Traditional Rulers and Chiefs.

IR 7: MINISTRY OF PUBLIC SECURITY & SAFETY

ASPIRATION AND POLICY THRUST

BACKGROUND & INTRODUCTION

The Ministry of Public Safety and Security is tasked with ensuring the safety and security of citizens in Edo State. The ministry works collaboratively with various security agencies to develop policies and strategies that promote public safety, reduce crime, and enhance community engagement in safety initiatives.

EXECUTIVE SUMMARY

The Ministry of Public Security and Safety has come to stay as part of the Institutional Reforms for improved Security and Safety in Edo State. A Security Summit was held on 7th December 2023 which was one of its kind and was climaxed with the launching of the Solomon Arase Command and Control Center.

CREATION/ESTABLISHMENT

The Ministry of Public Security and Safety was established by Exco Decision (vide Exco Extract) in February 2022 but some of its Agencies were existing before the inception of the Ministry. The Ministry initially commenced with the design of the Strategy Document in conjunction with GREENFIELD CONSULTANTS. The foundational staff were drawn from already existing EDSG Staff from different MDA's and the Office is presently located at 7th Floor, PALM HOUSE (BLOCK A), Civil Service Secretariat.

MANDATE

- Develop operating framework(s) to guarantee Public Security and Safety of lives and property.
- Set up mechanisms and strategies to deter, detect and adequately respond to crime and emergencies.
- Develop and implement effective intelligence gathering at the community level in the State.
- Build response capability for citizen protection, safety and social inclusion.

VISION

Make Edo State the most secured sub-national in Nigeria and across West Africa in the next five (5) years and consistently uphold the record of security and safety going forward from then.

MISSION

Use technology-enabled systems to promote collaboration and cooperation among all security agencies and provide structure for citizens' participation in the security and safety of the state.

STRATEGIC OBJECTIVES:

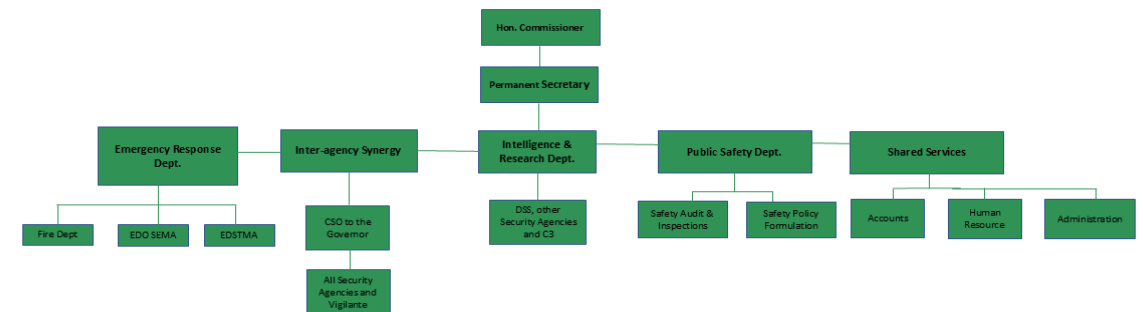
- To ensure a secure environment for all residents and visitors in Edo State.
- To develop and implement comprehensive public safety policies that address crime prevention and community safety.
- To foster collaboration among security agencies, local governments, and community organizations.

KEY FUNCTIONS

- Promoting synergy amongst all Security Institutions and agencies in the State with the aim of enhancing the Services' capability to deal with all forms of crimes and violations.
- Deploying Technology to manage state security systems and put in place structure for data and information gathering, processing, management and use to provide security and safety for the State.
- Develop and review relevant policies and laws within the context of the state for security and safety of the citizens and assets of the State.
- Develop and set up the framework for the management of State and Local Security and Safety Systems and Institutions e.g. Vigilante.
- Safety Goals.



MPSS ORGANOGRAM



STAFF STRENGTH

- Current Establishment No: 124
 - Available Full-Time Employees: 124
 - Critical Vacancies: 54
- Chief Confidential Secretary, GL 14, (2)
 Chief Clerical Officer, GL 07, (3)
 Accountant II, GL 08, (2)
 Fire Officer I (4)
 Higher Fire Superintendent (4)
 Fireman Assistant II (36)
 Higher Executive Officer II, GL 08 (2)
 Planning Officer, GL 08, (1)

POLICY DEVELOPMENT

- Fire and Safety Policies
 The Ministry has drafted the Edo State Fire and Safety Policies and presented them as a bill to the House of Assembly.
- Edo State Security Network (ESSN) Security Policy
 The Ministry has drafted the ESSN Security Policy and presented it as a bill to the House of Assembly.

MINISTRY OF PUBLIC SECURITY AND SAFETY ACHIEVEMENTS 2016 -2024

The Ministry of Security and Safety in Edo State has made significant strides in ensuring the safety and well-being of its residents over the past 8 years, from 2016 to 2024. This report highlights the key achievements and milestones reached by my ministry and its agencies during this period under His Excellency's esteemed leadership.

1. ESTABLISHMENT AND LAUNCH OF SOLOMON ARASE COMMAND AND CONTROL CENTRE (EC3)

2. PARTNERSHIP AND COLLABORATION

The Ministry has signed MOUs with the NCC for the Edo State 739 and 112 emergency lines, the Ministry of Health and Emergency Response Africa (ERA) to provide quick medical emergency services and is establishing Mini- Command and Control Centers at Uromi and Auchi.

3. EC3 EMERGENCY RESPONSE

The EC3 has received over 100,000 emergency and non-emergency calls in the past one month alone and responded to 53,550 emergency cases in Edo State since January 2024.

4. MOTOROLA HANDHELD DEVICES

The Ministry has purchased and distributed 300 Motorola handheld person-to-person devices to improve security and conducted training for Edo State Security Network (ESSN) sector commanders.

5. SECURITY CAMERA INSTALLATION

The Ministry has purchased, installed, and expanded security dome cameras across the three senatorial districts of Edo State, installing 56 security cameras in Edo South Senatorial Districts and ongoing procurement and installation of 20 additional cameras in Edo North and Edo Central Senatorial Districts.

STRATEGIC PLACEMENT

Fifty-six (56) security cameras have been strategically installed in the following areas to enhance the overall security presence and monitoring capabilities in the state.

Agbor Road	Upper Sokponba	S&T isihor	Ekehuan road
Ogida barracks	1st East Circular	Uselu Shell	Five Junction
2nd East Ciruclar	Oba Ovonramwen Square (Ringroad)	Oliha Market	Golf Court Junction
ADP Junction	Plymouth Road Junction	Ogida Roundabout Siluko Road	Akenzua Junction
Ikpokpan	Oluku	Lucky Way	Ekehuan
3rd Junction	Vegetable market	Jemila junction	Sapele road bypass
Auchi road bypass			

6. NIGERIA FIRE EXTINGUISHER STICKER (NFES) PROJECT

Collaboration

The Federal Ministry of Interior through its partner, MESSRS 2TOC Solutions Ltd collaborated with the Edo State Fire Service to train 56 Edo State youths on fire extinguisher handling, usage and servicing and when fully implemented, would create 100 direct employment and generate N1,584,355,138 for the state.

7. EDO STATE SECURITY NETWORK OVERHAUL

- Database Audit: The Ministry has numbered, audited 9,531 and created a genuine and accessible database for the ESSN.
- Training and Retraining: The Ministry has trained and retrained 8,914 ESSN members across the three senatorial districts.
- Policy Development: The Ministry has drafted the ESSN Security Policy and presented it as a bill that is currently before the Edo State House of Assembly.

8. SECURITY IMPROVEMENT IN SOCIAL PREMISES

- Stakeholder Engagement: The Ministry has engaged stakeholders, including private security companies and event managers in Edo State, to improve security measures in social premises such as event centers and club houses.

RECOMMENDATION

- Establishment of Command-and-Control Centers at Uromi (Edo Central Senatorial District) and Auchi (Edo North Senatorial District to enhance systems for Crime Prevention and reduced time for swift response.
- Decentralization of Fire Stations in Edo Central Senatorial District and Edo North Senatorial District with equipment and personnel.
- Strengthen community engagement efforts to build trust and cooperation with local residents.
- Increase funding for public safety initiatives to expand reach and effectiveness.

IR 8: EDO STATE CIVIL SERVICE COMMISSION (CSC)

ASPIRATION AND POLICY THRUST

INTRODUCTION

At the inception, the Civil Service Commission was known and called the Mid-Western Public Service Commission. The Commission was established on 6th November, 1963 by His Excellency the then Premier of the Mid-Western Region, Chief D.C Osadebey by virtue of the powers conferred on him by the sub-section (2) of the Constitution of the Mid-Western State. At the inception of this Administration, the infrastructure of the Civil Service Commission was nothing to write home about until the intervention of this Administration of Mr. Godwin Nogheghase Obaseki gave it a befitting renovation which cannot be compared to any other in the Nation, With these face lift, Commission leveraged on technology

provided by the State Government which included free internet access, laptops, VPN, Apple desktop. These facilities have helped dramatically to enhance prompt service delivery and efficiency.

VISION AND OBJECTIVES:

To make Edo State a leading Civil Service provider in Nigeria through quality recruitment and welfare of serving and retired Civil Service; and by maintaining industrial harmony through a people led government and the objective is to build a strong, virile Civil Service and enhance the welfare of Civil Servants.

STRATEGIC PRIORITIES:

The Civil Service Commission is one of the State Executive Bodies established by section 197 of the 1999 constitution of the Federal Republic of Nigeria (as amended).The Commission is vested with the responsibilities of treating matters concerning the State Civil Service with respect of Appointments, Promotions, Discipline, Confirmation of Appointment, Transfer, Retirements, Petitions and other related matters. The powers are derived from Part II of the Third Schedule of the Constitution.

KEY FUNCTIONS

- Recruitment
- Promotion
- Discipline
- Transfers
- Retirement from Service
- Absorption into the Service

DEPARTMENTAL FUNCTIONS

A. RECRUITMENT AND EXIT DEPARTMENT

DUTIES.

- Recruitment (Staffing) of Staff into Edo State Civil Service
- Absorption of Staff into Edo State Civil Service
- Inter-Cadre/Service Transfers

B. PROMOTION DEPARTMENT

DUTIES.

- Representing/Witness for the Commission on any Court Case/Suits concerning the Civil Servants.
- Updating the Commission on the proceedings of any Court case involving the Commission.
- Monitoring the activities of MDA’s on Appointment, Promotions and Discipline.

D. Department OF SHARED SERVICE

DUTIES.

Discipline

- Compulsory retirement
- Voluntary Retirement
- Withdrawal
- Resignation
- Secondment
- Leave
- Inservice Training and Implant Programme

E. DEPARTMENT OF PLANNING, RESEARCH AND STATISTICS

DUTIES.

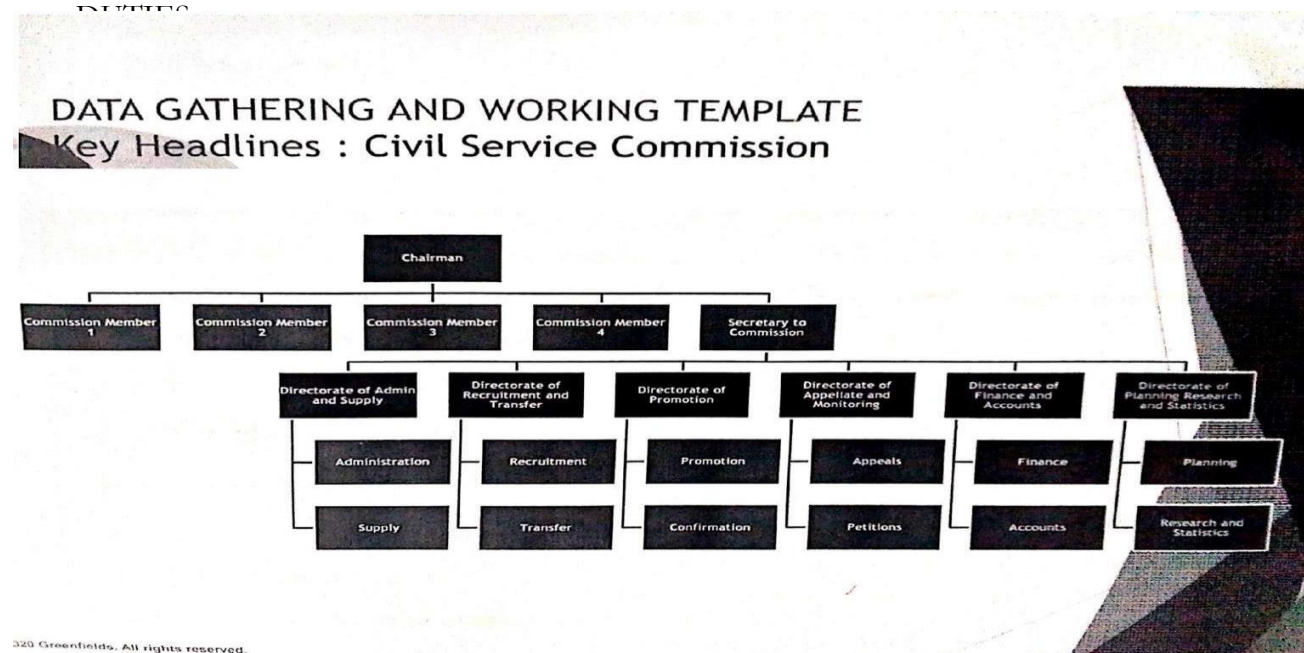
- Collation of Data for Commission Annual Report
- Collation of Data for Gazette publication.
- Keeps Commission’s Records of Activities
- Conducting Studies on Policy Documents

F. FINANCE AND ACCOUNTS DEPARTMENT

DUTIES.

- Budgeting and Budget Control.
- Salary, Wages, Emoluments preparation.
- Bank and Cash transactions/Liaison with Financial & Pension Institution.
- Act as a key stakeholder for Procurement process

ORGANOGRAM



KEY PERSONNEL

- GILBERT ADEGBOYEGA - DIRECTOR (FUNCTIONING PERMANENT SECRETARY)
- RITA.N. EMOKPAE - CHIEF ADMINISTRATIVE OFFICER (HOD APPELLATE AND MONITORING)
- EDOSA AGBONILE - CHIEF ADMINISTRATIVE OFFICER (DIRECTOR SHARED SERVICES)
- EGHE BADMUS - ASSISTANT CHIEF ADMINISTRATIVE OFFICER (HOD PLANNING, RESEARCH AND STATISTICS)
- ONOCHIE IRENE - PRINCIPAL ACCOUNTANT (DFA)
- IRIOGBE ANGELA - SENIOR ADMINISTRATIVE OFFICER (HOD RECRUITMENT AND EXIT)
- EDAKI MABEL - SENIOR ADMINISTRATIVE OFFICER (HOD PROMOTION)

Available Full-Time Employees: 48

Critical Vacancies: Position of the Permanent Secretary is vacant

POLICY AND REGULATORY ENVIRONMENT

KEY POLICIES:

- The use of E.gov to carry out official tasks more effectively and efficiently.
- The use of digital means to write Recruitment, Promotion, Confirmation, and Inter-Cadre Transfer Examination in the Service.
- The use of digital means to grade workers in the Service.

POLICY IMPACT: It has enabled service delivery promptly and efficiently.

COMPLIANCE ISSUES: Change resistance at the initial stage.

RECOMMENDATIONS: Training and retraining of Staff and adequate working tools (Laptops and Constant internet service to enhance paperless policy.

POLICY INITIATIVES:

- Review of the Public Service Commission Regulations 1978
- Bridge the skills gap and shortfalls in the personnel created by attrition (retirement or death over the years.)
- Develop appropriate Digital and Technical skills requirements for the Service.

EXPECTED OUTCOMES AND IMPLEMENTATION:

- ❖ Review of the Public Service Commission Regulations 1978:

The Regulations is old, and some aspects are not in tandem with the global best practice/realities, the study was successfully conducted in 2018 and has since helped the Commission to take notable decisions.

- ❖ Bridge the skills gap and shortfalls in the personnel created by attrition (Retirement or death over the years)

Studies were conducted in 2017/2018 in view of the skill gap especially in the professional cadre and aging personnel within the ages of 50-57. There was need to inject new blood with technological skills.

- ❖ Develop appropriate digital and technical skills requirements for the service.

Develop an appropriate skills studies conducted in 2018 because of the retirement from Service of staff in certain cadres like Technical, Health and Auditor cadres.

PROGRAMMES, PROJECTS & INITIATIVES

From 2016 till date the Commission has approved the following for Gazette publication

1. Promotion of 4000 Staff
2. Recruitment of 5000 Personnel into the Service
3. Absorption of over 2000 Staff into the Service
4. Retirement of over 1200 Staff from Service
5. Inter-Cadre/Inter-Service Transfer Of 500 Staff
6. Discipline of 60 Staff for various offences while some are still pending with the Commission till when Commission Members assume duties.

2016 – 2024 BUDGET SUMMARY

PERSONNEL AND OVERHEAD CAPITAL

Y E A R	CAPI TAL	PERS ONAL	OVER HEAD	TOTA L
2 0 1 6	N20,0 00,00 0	N 35,000, 000	N 13,000, 000	N 68,000, 000
2 0	N 17,00 0,000	N 50,000, 000	N60,00 0,000	N127,0 00,000

17				
2018	N20,000,000	N50,000,000	N30,000,000	N80,000,000
2019	N20,000,000	N50,000,000	N30,000,000	N100,000,000
2020	N20,000,000	N70,000,000	N30,000,000	N120,000,000
2021	N20,000,000	N55,000,000	N30,000,000	N105,000,000
2022	N10,000,000	N50,000,000	N35,000,000	N95,000,000
2023	N10,000,000	N71,000,000	N35,000,000	N116,500,000
2024	N20,000,000	N765,000,000	N30,000,000	N126,500,000

2016 – 2024 BUDGET PERFORMANCE SUMMARY

2016	N68,000,000.000.	91%
2017	N127,000,000	1.87%
2018	N80,000,000	20%
2019	N1,000,000	40%
2020	N120,000,000	53%
2021	N105,000,000	61.2%
2022	N95,000,000	61.2%
2023	N116,500,000	67%
2024	N126,500,000	58.44%

KEY ACHIEVEMENTS

THE COMMISSION PARTNERS WITH ALL MDA'S IN RESPECT OF

- Promotion
- Inter-Cadre Transfers
- Absorption and Recruitment
- Appellate and Monitoring
- Data Processing
- Retirement, Discipline, and any other duties

2016 – 2024 LIABILITIES SUMMARY

NIL

ISSUES, CHALLENGES & LESSONS LEARNT

- MDA's sometimes forward in-complete attached documents to the Commission
- Officer's sometimes do not follow appropriate channels when forwarding Memo or Mail to the Commission
- Lack of working equipment (Desktop, Laptops, external storage device and projector)
- No capital expenditure for 2024 approved budget
- Members' personnel cost not captured in 2024 budget because of absence of Commission's Members.

INSIGHTS GAINED FROM OVERCOMING CHALLENGES, FOCUSING ON IMPORTANT LESSONS.

- Commission carries out assigned task more efficiently and effectively when a challenge is averted successfully.

SUCCESSFUL STRATEGIES IMPLEMENTED TO ADDRESS CHALLENGES AND THEIR IMPACT ON [PROJECT OUTCOMES].

- The Commission informs the MDA's to correct their errors and re forward back for further necessary actions

2024 LANDSCAPE

- The commission has improved tremendously on infrastructural facilities which has shown a better improvement in the mental and physical health of Commission's staff.

GROWTH OPPORTUNITIES

- Governor Godwin Nogheghase Obaseki led administration has given opportunities for staff to improve their growth digital in order to improve on assigned tasks and also improve on themselves individually

RECOMMENDATIONS:

- Improve internet services
- Laptop upgrade

IR 9: LOCAL GOVERNMENT SERVICE COMMISSION

ASPIRATION & POLICY THRUST

BACKGROUND & INTRODUCTION:

The Local Government Service Commission (LGSC) oversees the recruitment, promotion, and discipline of local government employees in Edo State. It ensures that local governments are staffed with competent personnel and that promotions and disciplinary actions are handled fairly and transparently.

VISION:

To build human capacity and skill improvement at all levels of the employees in aggressive training and retraining through programmes that maximize the Staff morale, creativity, efficiency, productivity and discipline aimed at ensuring good governance and delivering the dividends of democracy at the Local Government level.

MISSION:

- To ensure that the laws, general uniform rules and guidelines for appointments, promotions, postings, and discipline of employees in the Unified Local Government Service are strictly adhered to; to ensure integrity and professionalism in line with international best practices.
- To ensure that up-to-date electronic equipment and facilities are put in place in each department of the Local Government Councils that will facilitate, enhance productivity and efficiency in the workplace.
- To constantly review, revise and adopt modern training technologies at the Commission and Local Government level including the curriculum of the Local Government level, including the curriculum of the Local Government Staff Training School. To conduct local government elections in the State that is credible, free, fair and acceptable to all stakeholders, built on transparency, honesty and integrity.

MANDATE OF THE COMMISSION

The mandate of the Commission as prescribed in the Local Government Law, 2000 as amended in 2002 is as follows:

- Appointments, Postings, Promotions, Training, and Discipline of staff of the Unified Local Government Service on Grade 07 and above.
- Monitor the activities of each Local Government on appointments, postings, promotions, and discipline of the Local Government employees on Salary Grade Level 01-06.
- Serve as an appellate body for all petitions from the Local Governments on issues such as appointment, discipline, and promotions.
- To prepare and submit an Annual Report of its activities to the Executive Governor of the State, the State House of assembly and the Chairmen of the Local Governments in the State.

CORE VALUES

The core values of the Local Government Service Commission are:

- Integrity: the commission seeks to build a system where workers at the Local Governments maintain a high level of integrity.

- Professionalism: The Commission aim at developing a highly professionalized service to ensure optimal Service delivery.
- Commitment: The Commission promotes and instills the spirit of commitment in the workforce of the Local Governments.
- Accountability: The Commission promotes a sound ethical standard in the Unified Local Government Service in line with international best practices
- Ethical Standard: The Commission promotes a sound ethical standard in the Unified Local Government Service in line with international best practices
- Teamwork: The Commission promotes teamwork among all cadres and departments of the service suitable for grass-roots development.
- Discipline: The Commission promotes discipline among employees of the Unified Local Government Service.

KEY FUNCTIONS

The key functions of the Local Government Service commission are as in the Local Government Law 2000 (as amended in 2002):

1. Appointments, Postings, Promotions, Training and Discipline of staff of the Unified Local Government Service on Grade level 07 and above.
2. Monitor the activities of each Local Government on appointments, postings, promotions, and discipline of Local Government employees on Salary Grade Levels 01 – 06.
3. Serve as an appellate body for all petitions from the Local Governments on issues such as appointment, discipline, and promotions.
4. To prepare and submit an Annual Report of its activities to the Executive Governor of the State, the State House of Assembly, and the Chairmen of the Local Governments in the State.

DEPARTMENTAL FUNCTIONS

A. DEPARTMENT OF PERSONNEL MANAGEMENT

The Department performs the following functions:

1. Implementation of the decisions taken at the plenary meetings of the Commission.
2. Ensuring a conducive atmosphere for the Commission's meetings.
3. Takes responsibility for labor related matters, Inter-Governmental relations between the Commission, Government Agencies and Corporate bodies.
4. In charge of servicing, maintaining essential office equipment, buildings and vehicles of the Commission as well as ensuring that they are always functional.
5. Responsible for the security surveillance of assets of the Commission and other security matters.
6. In charge of staff matters like study leave, annual leave, maternity leave, change of name, condolences, and general staff welfare.

B. DEPARTMENT OF FINANCE AND ACCOUNTS

The department shall amongst others be responsible for:

1. Budget and Budgetary control of the Commission.

2. Receipts of Revenue and payments in the Commission, as approved from time to time.
3. Prepare and Publish Annual Financial Statements.
4. Maintenance of sound accounting system.
5. Strict compliance with the Financial Memoranda in the Finance and other departments.
6. Ensuring that the Accounting system as laid down in the Financial Memoranda is complied with.
7. Ensure that accurate accounts are kept for all monies received and paid.
8. No payments are made unless properly authorized and funds are available.
9. Ensure that all possible steps are taken to prevent waste of the Commission's funds.
10. Ensure that all stores item is adequately and properly kept, maintained, and recorded.
11. Ensures that all returns, estimate, annual accounts, and other financial returns are correctly and promptly submitted on the due dates in the prescribed manner.
12. Ensures that all accounting books, records, vouchers, cash, stores are produced for inspection, check or
13. Audit as and when required by authorized persons.

C. DEPARTMENT OF PLANNING, RESEARCH AND STATISTICS

The department of Planning, Research and Statistics has amongst its responsibilities as follows:

1. It is charged with the responsibility of collecting and keeping of primary data.
2. It analyzes data for the Commission and Public.
3. Its synergies with the department of Finance to prepare the yearly budget of the Commission.

D. DEPARTMENT OF LEGAL SERVICES

The Legal Department is solely responsible for the resolution of matters relating to legal issue/issues. These include:

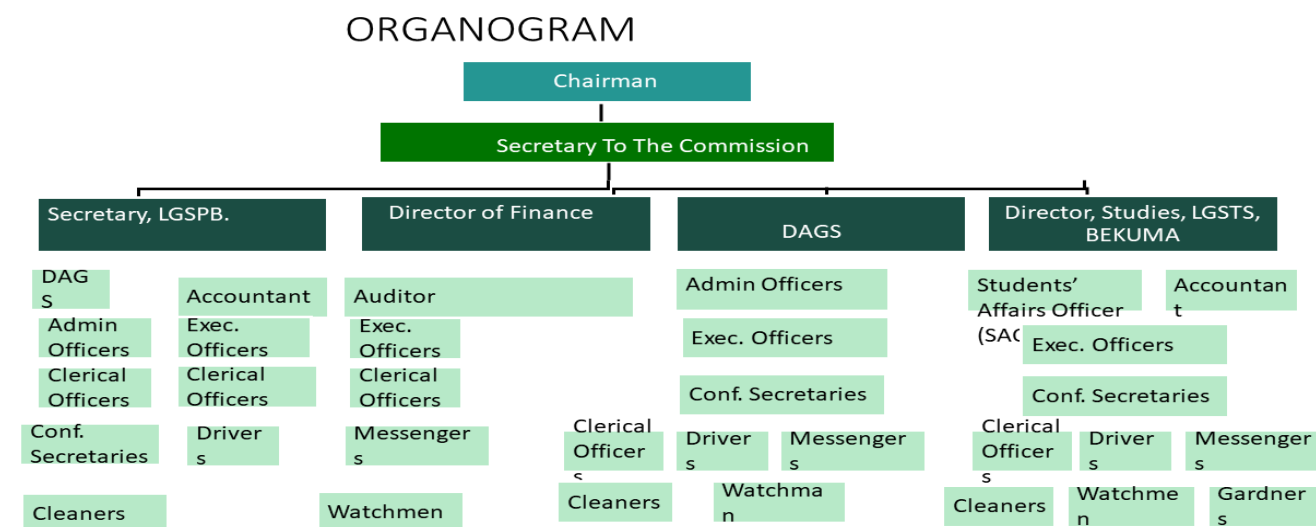
1. Litigation by preparing legal processes in Court and appearance in Court in matters affecting the Commission.
2. Reading of legal opinion/advice to the Commission on matters bordering on legal issues.
3. It also generally helps in the interpretation of some rules and laws pertaining to the Commission when needed.
4. It also involves legal drafting and maintenance of legal precedents where necessary.

E. DEPARTMENT OF AUDIT FUNCTIONS AND RESPONSIBILITY

According to the Financial Memoranda of the Local Government, the Internal Auditor shall be responsible for carrying out an independent appraisal of accounting, financial and other processes of the Local Government with the following objectives:

1. To assist in protecting the assets and interest of the Local Government by carrying out a continuous examination of activities in order to detect fraud, misappropriation, irregular expenditure and losses due to waste, extravagance and maladministration.
2. To secure continuous maintenance of soundly based systems of control with each area of departmental responsibility.

3. To review and, where necessary, make recommendations for the improvement of systems, control, and procedures to ensure that they remain adequate in the light of changing circumstances and are adhered to in practice.
4. To monitor the use of resources in the pursuit of the defined objectives of the Local Government.



KEY PERSONNEL

NAME	DESIGNATION
1. Mr. O.A. Uwubanmwen	Secretary (P.S./HOLGA)
2. Mrs. Okpako Osamede Bridget	Director of Admin. and General Services
3. Mr. Peter Omokaro	Director of Finance and Accounts
4. Mr. Monday Osarenbigharu	Planning, Research and Statistics
5. Edokpolor Gladys	Director of Audit
6. Legal Services	Nil

STAFF STRENGTH

Local Government Service Commission, Benin City	-	55
Local Government Staff Pension Bureau, Benin City	-	27

Local Government Staff Training School, Bekuma	-	62
Unplaced Staff	-	Nil
Critical Vacancy	-	Nil

POLICY AND REGULATORY ENVIRONMENT

POLICY INITIATIVES

- Creation of Audit Department.
- Creation of Water, Sanitation and Hygiene Department.
- Creation of Procurement Department.
- Creation of Revenue Department; and
- Professionalization of the Local Government Service.

POLICIES OF THE COMMISSION

The Commission has a robust set of policies formulated to guide and direct the action and conduct of employees in the service. Some of these policies include:

1. Policy on Training and Development: The Commission's policy on Training is centered on equipping the Staff with the necessary technical and administrative know how to provide excellent service. The Commission also encourages staff to develop themselves by acquiring more knowledge and skills in their area of discipline. In doing so, staff is to seek the approval of the Commission before undertaking any course of study that may take them away from their primary workplace.
2. Policy on Discipline: The Commission has a comprehensive policy on discipline where far-reaching measures (such as reduction in rank, withdrawal of increment, interdiction, suspension, dismissal, termination of appointment) are taken depending on the veracity of such cases using Civil Service procedures.
3. Policy of Ethical Behavior: The Commission is zero tolerant to corrupt and fraudulent practices and deals decisively with any staff found wanting. The Commission also condemns indolence and absenteeism to work.
4. Policy on Reward and Motivation: The Commission has a policy to reward merit and competence.
5. Policy on Health and safety: The Commission put health and safety of its staff first because it is only a healthy safe staff that can be productive.
6. Policy on professionalism: in most professional cadres, the Commission has a policy that only professionals can get to the peak of the cadres.

PROGRAMMES, PROJECTS & INITIATIVES

1. All promotions conducted since 2016 till January 2024
2. All conversions of eligible staff done.
3. Discipline and posting of deserving staff carried out.
4. The regular training and retraining of Local Government staff.

2017 – 2023 BUDGET SUMMARY

S/N	YEAR	APPROVED BUDGET	ACTUAL EXPENDITURE	SAVINGS
1	2017	6,000,000.00	5,300,000.00	700,000.00
2	2018	6,000,000.00	5,097,000.00	903,000.00
3	2019	7,000,000.00	4,561,000.00	2,439,000.00
4	2020	7,000,000.00	1,882,703.77	5,117,296.23
5	2021	5,000,000.00	3,870,000.00	1,130,000.00
6	2022	10,000,000.00	6,003,348.56	3,996,651.44
7	2023	10,000,000.00	5,748,883.01	4,260,500.00

BUDGET PERFORMANCE

S/N	YEAR	APPROVED BUDGET	ACTUAL EXPENDITURE	PERFORMANCE
1	2017	6,000,000.00	5,300,000.00	88.33%
2	2018	6,000,000.00	5,097,000.00	84.95%
3	2019	7,000,000.00	4,561,000.00	65.16%
4	2020	7,000,000.00	1,882,703.77	26.89%
5	2021	5,000,000.00	3,870,000.00	77.4%
6	2022	10,000,000.00	6,003,348.56	60.03%
7	2023	10,000,000.00	5,748,883.01	57.48%

KEY ACHIEVEMENTS

The Local Government Service and Primary School Teacher before coming of this present administration had mirage of problems from the previous administration as there was massive arrears of salaries due to Local Government Staff as Oredo, Ikpoba Okha, Egor and Orhionmwon were been owed 12 months, 10 months, 18 months and 12 months respectively. Also, as a deliberate policy not to pay pensions and gratuities by the previous government, the Pension Board was closed down and no pension or gratuity was ever incorporated and paid by immediate past government. This cumulated in the constant wearing of black clothing by pensioners of Local Government and Primary School Teachers, demonstrating at Ring Road Benin City throughout 2016/2017 which nearly hampered the victory of Governor Obaseki in the election. It is also imperative to state that during the previous administration all promotions of staff in public service were put on hold by the state government. The dignity of the average staff in service was at the lowest ebb as it was not a pleasure to be called a public servant in the state as even Landlords were evicting Public Servant who were tenants from their homes. Today the entire public service has a good report to present as scorecard of Governor Obaseki and the overall morale of the average public servant is very high as we are highly motivated and thankful for the positive roles the Governor Obaseki lead administration has done for the entire service. Permit me to list the achievements we have enjoyed:

1. National minimum wage to N70,000 figure as he was the first to pay N40,000 in the country. Thus, in his tenure our Salary has been reviewed thrice.
2. Introduction of 13 months' salary as incentive to all public servants.
3. Introduction of salary grade 17 into the public service.
4. Harmonization of Head of Local Government Administration (HOLGA) salary to be equivalent to Permanent n secretary in the state service.
5. Introduction and enrolment of Local Government Staff and Pensioners in the Edo State Health Insurance Scheme.
6. Enrolment of Public Servants into the State Housing scheme.
7. The settlement of Pension arrears of Local Government and primary school pension carried over from the immediate past administration.
8. Automatic capture of pensioners in lieu of six (6) months' retirement notice by Information and communication Technology Agency (ICTA) to pension payroll.
9. The installation of Optic Fiber Cable to link the 18 Local Government Areas in the state and the creation of ICT hub in each Local Government Secretariat of the state.
10. All Local Government key officers trained on E-gov. by the state government to create a paperless organization.
11. The perfection of the Public Procurement Law of the state to streamline with international best practice and enhance public sector accountability.
12. The registration of public service into the Revenue Information Network (RIN) for tax and social inclusion purpose.
13. The creation of the Primary Health care development Agency in line with Federal Government directive on structure and funding and the deployment of health staff to the agency for optimal health effectiveness and service delivery.
14. Prompt and regular payment of public officers' salary before the end of each month and the compulsory savings of one-month salary in advance, by the Local Governments in the state.
15. The activation of e-gov. transactions at the Local Government Service Commission and the Local Government Staff Pension Bureau was made effective and functional by this Government.
16. The creation of Animal Husbandry Officer/Scientist Consolidation Salary for officers with Degree in Animal science from any University to create Health Officers in the state to drive the food security needs of the state in the area of meat production.
17. The regular training and retraining of public servants by the John Odigie Oyegun Public Service Academy (JOOSPA).
18. The regular promotion of public service workers in the state as the January 2024 promotion exercise has been concluded and staff enjoying their new salary scale.
19. The reactivation of the Compulsory Examination for officers in the Administrative and Executive Cadre in the State and Local Government Service to enhance their promotion.

STATUS OF ONGOING PROJECTS

NIL

ISSUES, CHALLENGES & LESSONS LEARNT

1. Lack of utility vehicles: The Commission does not have enough official cars and utility vehicles. The effect of this problem is that dispatching of official mails and the monitoring of performance of staff on the field is hampered.
2. Another major problem the Commission is faced with is office accommodation. At the moment, the Commission is accommodated on the ground floor of the Civil Service Commission that is inadequate to accommodate the staff population.
3. Non-availability of Laptops for effective and efficient e-gov activities.
4. Suitable furniture and office working tools.

A LIST OF LAWS, NEGOTIATIONS, POLICIES AND EXECUTIVE ORDER TO WHICH THE LGSC RELATES

- EDO STATE LOCAL GOVT. LAW 2000 AS AMENDED
- 1999 NIGERIAN CONSTITUTION
- Approved scheme of Service for Local Government Employees in Nigeria (2006).
- Council of establishment Circulars and Correspondence from the Head of Service of the Federation.
- Edo State Head of Service Circulars
- Other Extant Laws (as applicable)

SWOT ANALYSIS

STRENGTH

Observable strength of the Commission includes inter alia

- Expertise and experience of Commission Members, Secretary to the Commission.
- Numerical strength of employees and high level of skilled professionals in the system.
- Stability in the tenure-ship of the Commission.
- Vibrant and cooperative stakeholders (unions, Training Partners, sister agencies etc.)
- A supportive State Government (provision of technology, tools and machinery for the performance of statutory functions)

WEAKNESS

In spite of the enormous/ laudable achievements of the Local Government Service Commission due to its strengths, there are areas of concerns. These include:

- Financial inadequacies due to the financial downturns in the Local Governments (major financiers of the Commission).
- Inadequate office space to conveniently accommodate Commission Staff.

OPPORTUNITIES

There are numerous opportunities in the Commission, they include:

- The Commission has a pool of skilled and professional staff capable of providing wide range of services to the public.

- The Commission has the potential to deliver efficient technologically driven e-governance system.

THREATS

Some of the issues threatening the Commission and the Local Government Employees include:

- Unfavorable financial conditions of the local governments.
- Brain drain Syndrome. Majority of the professional may leave the system for greener pastures if the financial situation does not improve.

RECOMMENDATIONS:

- Introduce targeted recruitment programs for remote areas to attract qualified candidates.
- Strengthen disciplinary mechanisms to ensure full compliance with local government regulations.

IR 10: EDO STATE INDEPENDENCE ELECTORAL COMMISSION

ASPIRATION AND POLICY THRUST

BACKGROUND & INTRODUCTION:

The Edo State Independence Electoral Commission (EDSIEC) is responsible for conducting free, fair, and credible elections in Edo State. The commission oversees all electoral processes and works to ensure that the electoral rights of citizens are upheld.

VISION AND OBJECTIVES:

To be a leading Commission in the promotion of voter education, and sound democratic electoral processes in Nigeria.

STRATEGIC PRIORITIES:

To conduct local government elections in the State that is credible, free, fair, and acceptable to all stakeholders, built on transparency, honesty, and integrity.

POLICY INITIATIVES:

To comply with all electoral guidelines in order to avoid unfavourable outcomes in prosecution that might arise from the conduct of election at the Tribunal and the High Courts.

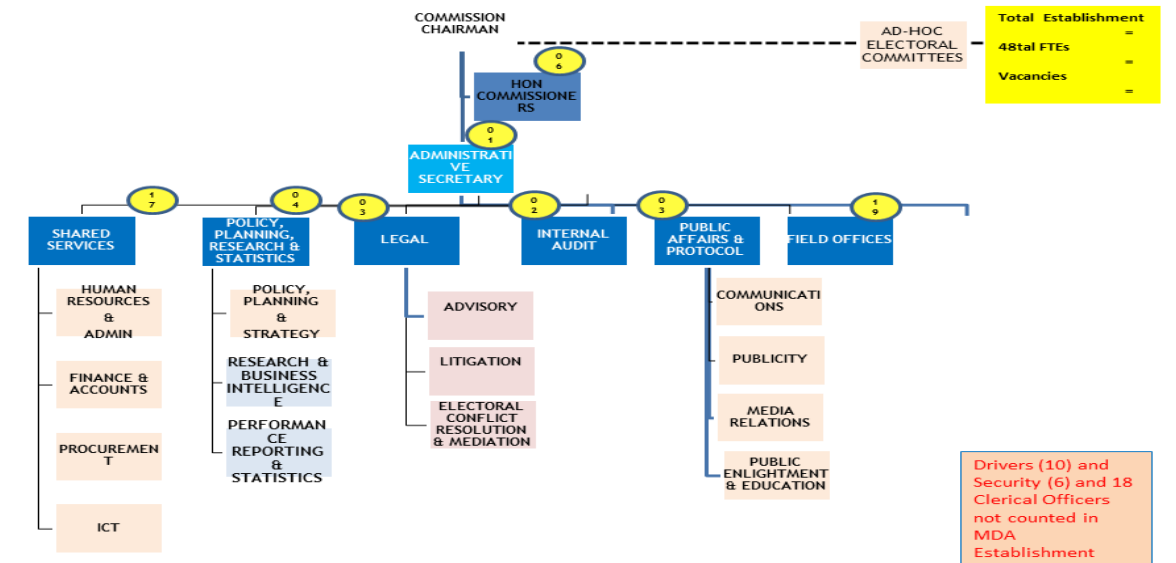
To render advice to the Independent Electoral Commission (INEC) in the compilation of Voters Register and assist in the delineation of Wards and Polling Units in the State.

EXPECTED OUTCOMES AND IMPLEMENTATION:

Conduct of free, fair, and credible Local Government Election in Edo State.

ORGANIZATIONAL STRUCTURE ORGANOGRAM

'To-Be' Organization Structure - Edo State Independent Electoral Commission



STAFF STRENGTH

Current Establishment Number: 50

Available Full-Time Employees: 50

Vacancies-

2016 LANDSCAPE

- Activities of the Commission were done manually.
- The Commission had a dilapidated office complex.
- The working environment was not conducive.
- Work was at a slow pace due to consistent power failure

POLICY AND REGULATORY ENVIRONMENT

KEY POLICIES: None

POLICY IMPACT:

COMPLIANCE ISSUES: None

RECOMMENDATIONS: There is need for the amendment of the Edo State Electoral Law to provide for the uploading of results online and also for an electronic voting system.

PROGRAMMES, PROJECTS & INITIATIVES

- The creation of a website (www.edsiec.org.ng) to reach out to all electoral stake holders to reduce cost of office operations and timely dissemination of information to Stakeholders.
- Comprehensive training and retraining of Commission Staff and Ad-hoc Staff to boost staff confidence and improve service delivery.
- Distribution of flyers and posters for voter education

2016 – 2024 BUDGET/ BUDGET PERFORMANCE SUMMARY

S/N	YEAR	APPROVED BUDGET	APPROVED EXPENDITURE	PERFORMANCE
1	2016	125,000,000.00	98,680,717.00	79%
2	2017	787,000,000.00	98,708,955.00	12.54%
3	2018	1,130,000,000.00	709,995,738.00	63%
4	2019	208,000,000.00	104,642,352.00	31%
5	2020	180,000,000.00	110,177,064.00	21%
6	2021	1,365,000,000.00	115,555,057.00	8.4%
7	2022	716,000,000.00	136,499,334.00	19.1%
8	2023	1,010,000,000.00	471,822,149.00	72%
9	2024	162,000,000.00	60,219,048.80	37.2%

KEY ACHIEVEMENTS

- Successfully conducted Local Government Elections into 18 Local Government Councils in Edo State in 2018 and 2023.
- The Edo State Government commended EDSIEC for a Peaceful and successful conduct of the 2023 Local Government Election.
- International Federation of Electoral System (IFES) partnered with EDSIEC in the 2018 Local Government Council Elections to train staff and to co-manage an election monitoring situation room.

STATUS OF ONGOING PROJECTS

NIL

2016 – 2024 LIABILITIES SUMMARY

S/N	YEAR	AMOUNT OWED
1	2016	44,827,731.00
2	2017	77,719,228.00
3	2018	104,161,883.00
4	2019	99,785,883.00
5	2020	110,177,064.00
6	2021	100,258,883.00
7	2022	69,609,068.00
8	2023	69,609,068.00
9	2024	69,609,068.00

ISSUES, CHALLENGES & LESSONS LEARNT

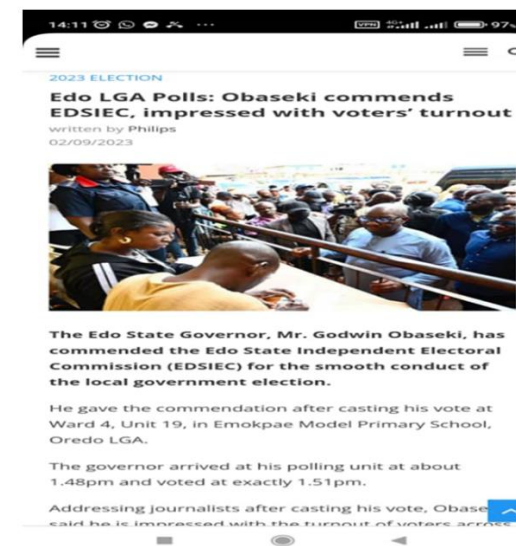
- Inadequate manpower, Logistics problems, lack of operational offices in the 18 Local Government Councils.
- There is no timely movement of men and materials for elections.
- The Commission employs and trains Ad-hoc staff to make up for the staff short fall during elections.

2024 LANDSCAPE

- Provision of more conducive offices.
- Regular supply of electricity.
- Provision of computers and laptops to some staff.

RECOMMENDATIONS

- Fully implement the Buy-To-Own Laptop policy of Government to all EDSIEC Staff.
- Expand voter education efforts to address misinformation and build trust in the electoral process.
- Increase funding for electoral management to ensure the successful implementation of reforms.



IR II: JOHN ODIGIE OYEGUN PUBLIC SERVICE ACADEMY

ASPIRATION AND POLICY THRUST

BACKGROUND & INTRODUCTION:

The John Odigie Oyegun Public Service Academy (JOOPSA) was established to enhance the capacity of civil servants in Edo State through professional development programs. Named after a prominent figure in the state's political history, JOOPSA aims to cultivate a workforce capable of driving effective governance.

VISION

To be a learning and development brand, renowned for strengthening public institutions in Africa.

MISSION

To foster a learning culture, build public sector capabilities that provide institutions with a high performing workplace.

CORE VALUES

The core values of JOOPSA are instrumental to driving actions on how the academy will serve and interact with clients and all relevant stakeholders daily. They are not just for decorative purposes. It is the culture of JOOPSA to put clients and customers' interests first and adhere to the highest professional and ethical.

KEY FUNCTIONS

- Develop and manage a learning and development framework for Edo State public service.
- Craft and deploy policies and regulations for effective learning and development in line with Edo State public service rules.
- Provide a suitable learning environment, infrastructure, and delivery platforms to customers.
- Develop a capability (competency) model as well as conduct needs assessment towards providing effective learning solutions.
- Manage centralized and/or mandatory learning programs for Edo State public service, including, but not limited to corporate culture transforming programs.
- Advise MDAs on assessing employee learning needs and creating and implementing employee competency development plans.
- Improve the efficiency and effectiveness of Employees in Edo State ministries, departments, and agencies.
- Sell learning and development solutions to clients.
- Provide knowledge management solutions to the public service.
- Conduct and publish research to promote organizational and individual learning
- Develop a credible and attractive brand and continuously enhance the Academy's value proposition to all stakeholders.

DEPARTMENTAL FUNCTIONS

A. Director General

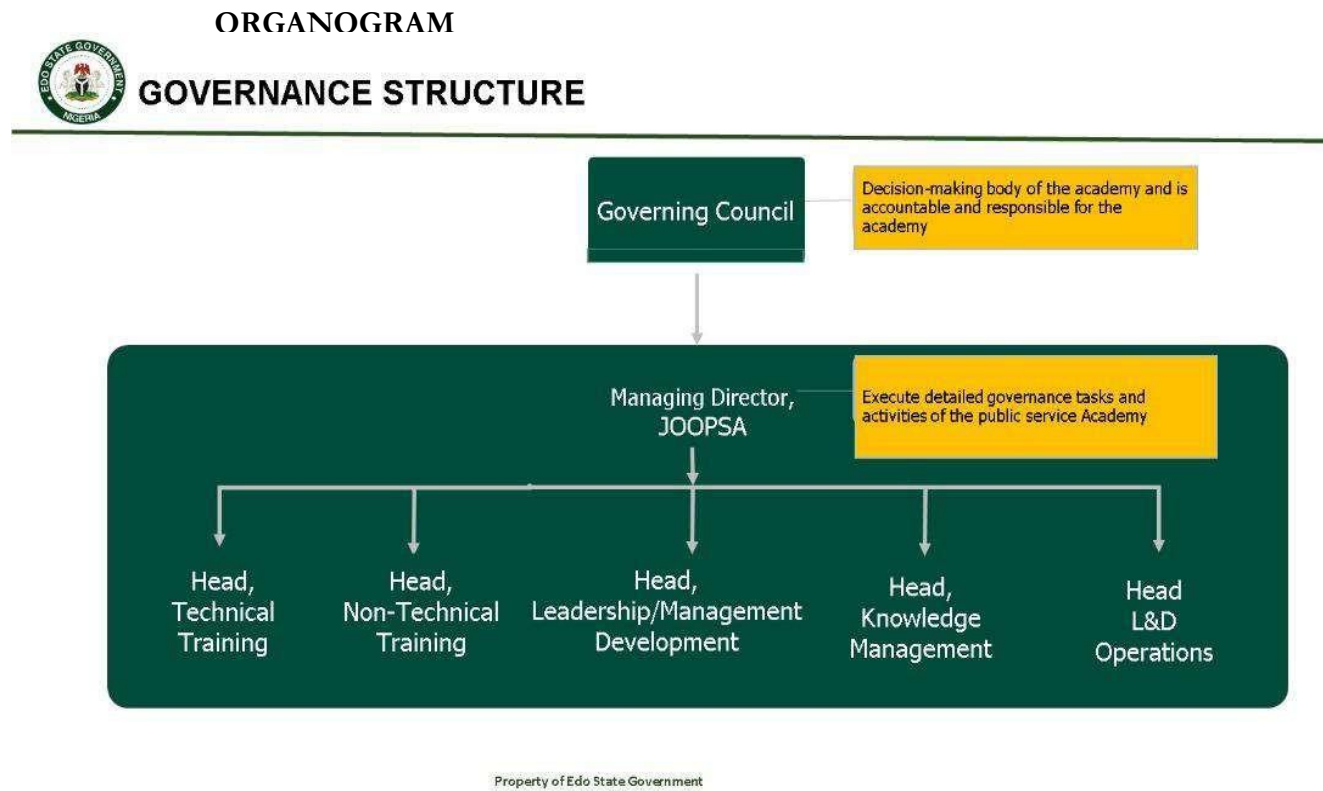
Functions of the Director General

- Lead and manage the day-to-day operations of the Academy with the goal of producing sustainable long-term value to stakeholders.
- Act as the primary spokesperson of the Academy when communicating with stakeholders including government entities and the public.
- Publish timely financial statements that fairly present the Academy's financial condition and results of operations.
- Evaluate and track the success of the Academy in reaching its goals.
- Explore strategic partnerships with the best professionals and institutions in the design and implementation of the most effective capacity-building solutions.
- Ensure resource capacity, secure funding from sponsors, and oversee effective budget implementation.
- Demand and receive from any person or body for services provided by the Academy such fees as the Board may determine.
- Exercise and perform such other duties as may be authorized by the Board.

B. Director of Finance and Account

- Manages budgeting, financial reporting, and ensures efficient allocation of funds

- Director of Administration and Supplies
 - Oversees office administration, procurement, and supply chain management
- C. Director of Operations**
- Coordinates and executes the day-to-day activities at the Academy.
 - Director of Planning, Research and Statistics
 - Conducts strategic planning, research, and data analysis to inform decision-making.



KEY PERSONNEL

- | | | |
|---|---|--------------------------|
| Director General | - | Precious Imuwahen Ajoonu |
| Director of Finance and Account | - | David Osiano Eshiemogie |
| Director of Administration and Supplies | - | Enabulele Desmond Atoe |
| Director of Operations | - | Kennedy Ohiole Akpengbe |

Director of Planning, Research and Statistics - Juliet Osama Ozigbo-Esere
 Staff Strength
 Available Full Time Employees - 12
 Unplaced staff = none

STRATEGIC OBJECTIVE

Objectives: As a learning brand saddled with the core responsibility of up-skilling and retooling Civil and Public servants, the following are strategic objectives and key results of JOOPSA:

Strategic Objective 1: Operationalization of the Academy	
Key Result 1	JOOPSA went live on July 20th 2022
Key Result 2	Articulated JOOPSA’s mandate. Created a vision, mission statement and core values for JOOPSA
Key Result 3	Created an operationalization plan for the JOOPSA which included the functions of the Academy, structure and proposed business model

Strategic Objective 2: Branding of the Academy	
Key Result 1	Visibility of the JOOPSA Brand through a signpost and banners in the hallways and reception
Key Result 2	Installation of a console in the reception area, including a mini library and television advert displaying our offerings to visitors and prospective clients
Key Result 3	Learning Environment: green environment both natural and artificial life plants were introduced at strategic locations along the reception, staircases, hallways and waiting areas within the building.
Key Result 4	Artistic wall frames around the hallways and within the auditorium depicting our rich

Strategic Objective 3: Sustainability: Inter-Ministerial Counterpart Team	
Key Result 1	Established (Inauguration) the Inter-Ministerial Counterpart Team (IMCT), made up of Directors of Administration/HR across all MDAs, a key building block of ownership and sustainability, which was inaugurated by His Excellency, on Thursday, 27 October 2022

Strategic Objective 4: Hosted the Braced Commission Retreat	
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Key Result 1	The adoption of the Benin Declaration. This empowers JOOPSA, to be the endorsed training school for the Civil/Public servants in South-South States.
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POLICY THRUST

- A. Capacity Building and Skill Development:
To equip civil and public servants with modern administrative skills, technological competence, and ethical governance practices.
- B. Digital Transformation in Public Administration:
To promote the use of digital tools and e-governance to improve efficiency, service delivery, and communication within government systems.
- C. Leadership and Ethics in Public Service:
To foster leadership development and instill strong ethical values to combat corruption and promote integrity.
- D. Policy Formulation and Implementation:
To train public servants on policy analysis, planning, and implementation for better public policy outcomes.
- E. Mandatory Pre and Post assessment test:
In-order to measure the effectiveness of our trainings, we ensure participants undertake pre and post assessment test in order to ascertain the participant knowledge about the course before and after the training.
- F. Ownership:

The creation of the inter -ministerial committee (IMCT) made of Director of Administration, and Supplies (DAS) in all MDA’s gave a sense of ownership from the Civil and Public service, as they were a key player in designing and creating the courses for JOOPSA.

IMPACT OF JOOPSA POLICY THRUST:

1. Improved Efficiency in Public Administration: By enhancing skills and knowledge, public servants can perform tasks more effectively, leading to better governance outcomes and quicker service delivery.
2. Technology-Driven Service Delivery: Digital transformation has led to streamlined processes, making services more accessible to citizens while reducing bureaucracy.
3. Professional Growth and Job Satisfaction: Continuous training and leadership development from JOOPSA has led to a boost motivation among public servants, leading to higher job satisfaction and retention.
4. Better Policy Outcomes: Through comprehensive training on policy development and implementation, the quality of state policies and their execution could significantly improve.

CHALLENGES:

1. Trainings not yet linked to performance management: This has created a sense of disengagement among employees who may see the training as irrelevant to their specific job goals or career progression.

2. Irregular Funding and Resources: Irregular funding led to limitation in following the training calendar judiciously and also led to constrain in the scope of the intended programs for the year.
3. Retention of Skilled Personnel: After training, some public servants may leave for more lucrative private-sector jobs, leading to brain drain.

SOLUTIONS:

1. Stakeholder Engagement and Sensitization: Engage public servants, including senior officials, in dialogue to foster a culture of continuous learning and adaptability to change.
2. Public-Private Partnerships (PPP): Collaborate with private organizations, NGOs, and international donors to provide funding and resources for the academy, as well as technical expertise.
3. Retention Strategies: Provide incentives such as promotions, scholarships for further studies, and performance-based rewards to retain skilled personnel after training.

RECOMMENDATIONS:

1. Regular Training and Continuous Professional Development: Develop a continuous training system with mandatory refresher courses and specialized programs that respond to evolving governance needs.
2. Monitoring and Evaluation Mechanisms: Implement a robust monitoring and evaluation system to assess the effectiveness of the academy's training programs and ensure the impact is measurable.
3. Periodic Policy Review: Regularly review the policies governing the academy to ensure they stay relevant to current trends in public administration, governance, and service delivery.

2016 LANDSCAPE

Before the creation of JOOPSA by His Excellency, Governor Godwin Obaseki there was the Staff Training Centre which was created by an Executive council order in April 1970 on a secretarial/commercial studies school which was essentially for the training and retention of the confidential secretaries, stenographers and other categories of secretarial and clerical staff within the civil and public service.

The Staff Training Centre offered at that time the following subjects:

- Secretarial and allied subjects
- English language
- English literature
- Type writing
- Shorthand

The Centre awarded three levels of certification according to their proficiency:

- Certificate in secretarial studies (25/80 WPM)
- Diploma in secretarial studies (35/100 WPM)
- Higher diploma in secretarial studies (50/120 WPM)

Over the years the school suffered funding gaps and was unable to maintain standards. In 2016 the STC was closed down by His Excellency the Executive Governor of Edo state, Godwin Nogheghase Obaseki. The old dilapidated buildings were pulled down and replaced by a newly built ultra- modern institution, equipped with world class state of the art equipment christened the JOHN ODIGIE OYEGUN PUBLIC SERVICE ACADEMY (JOOPSA)

Before 2016, the John Odigie-Oyegun Public Service Academy (JOOPSA) was non-existent. Instead, the location featured makeshift wooden stalls that various Ministries, Departments, and Agencies (MDAs) used for sporadic and unstructured training sessions. The facility called Staff Training Centre was in a state of significant disrepair.

At that time, the public service heavily relied on renting hotel halls for conducting training programs, as there was no centralized or structured facility dedicated to capacity building. Furthermore, the absence of a standardized curriculum for the state's workforce hindered the development of a cohesive and well-coordinated approach to public service training.

2022 STRATEGIC ACCOMPLISHMENTS FROM THE PERIOD OF MARCH 2023 - JULY 2024

ACTIVITIES IN MARCH 2023

S/N	Courses Offered	Male	Female	Total
1.	Managing the Retirement Disruption (Pension)	137	164	301
2.	Introduction to Public Policy 11	101	99	200
3.	Fundamentals of Project Management 1	76	96	170
4.	Negotiation and Collaboration for Leaders	90	68	158
5.	Fundamentals of Project Management (Online)	50	70	120
Total No of Participants in March				949

ACTIVITIES IN APRIL 2023

S/N	Courses Offered	Male	Female	Total
1.	Fundamentals of Project Management 2	153	102	255
2.	Introduction to Public Policy 2	83	77	160
3.	Negotiation and Conflicts Management 2	128	126	254
4.	Data Analysis Interpretation	219	163	382
Total No of Participants in April				1,051

ACTIVITIES IN MAY 2023

S/N	Courses Offered	Male	Female	Total
1.	Customer Service	101	164	301
2.	Professional Etiquette	158	192	350
3.	Project Management 3	149	121	270
4.	Strategic Communications	121	59	180
5.	Commercial Acumen	171	149	320
Total No of Participants in May				1,420

ACTIVITIES IN JUNE 2023

S/N	Courses Offered	Male	Female	Total
1.	Project Management	359	331	690
2.	Online Zoom Class Basic ICT Training	183	217	400
3.	Effective Business Communication with Nexford	49	51	100
Total No of Participants in June				1,190

- John Odigie-Oyegun Public Service Academy was institutionalized on June 1st, 2023, when a bill establishing the academy was passed by the House of Assembly and signed into Law by His Excellency Governor Godwin Nogheghase Obaseki.

ACTIVITIES IN AUGUST 2023

S/N	Courses Offered	Male	Female	Total
1.	Strategic Planning and Thinking Course	182	218	400
Total No of Participants in August				400

ACTIVITIES IN SEPTEMBER 2023

S/N	Courses Offered	Male	Female	Total
1.	Artificial Intelligence for Government Officials	100	120	220
2.	Building Leadership Skills (NEXFOR)	136	114	250
3.	CustomerService Excellence	120	100	220
Total No of Participants in September				690

ACTIVITIES IN OCTOBER 2023

S/N	Courses Offered	Male	Female	Total
1.	Project Management 4	111	189	300
2.	Change Management	136	114	250
3.	HR Fundamentals	65	85	150
Total No of Participants in October				700

ACTIVITIES IN NOVEMBER 2023

S/N	Courses Offered	Male	Female	Total
1.	Life Skills Workshop	125	95	220

2.	Effective Business Communication with Nexford	60	60	120
3.	Human Resources Management	50	70	120
4.	Project Management 5	235	115	350
Total No of Participants in November				810

ACTIVITIES IN DECEMBER 2023

The John Odigie-Oyegun Public Service Academy (JOOPSA) recently hosted an Open House event on December 12, 2023, providing journalists and social media influencers, from all sides of the divide with firsthand insights into the academy's organizational dynamics and milestones. Led by the pioneer Director General, Precious Imuwahen Ajoonu, JOOPSA has made significant strides in its first year of existence.

During the event, Edo State Governor, Mr. Godwin Obaseki, commended JOOPSA for its positive influence on the civil and public service operations. He acknowledged the academy's role in digitizing government activities and promoting continuous learning and development among civil servants.

2023 IN NUMBERS	
7,460	Civil/Public servants were enrolled for training
- 410	Civil/Public servants were enrolled but did not participate in training
18	Local Government Area
PARTICIPATION	7,050 Civil/Public servants participated in the course
COURSES	18 Were Offered
MDA PARTICIPATION	73 MDAs participated in training for the year

ACTIVITIES FOR MARCH 2024

S/N	Courses Offered	Male	Female	Participants
1.	Project Management	170	151	321
2.	Effective Communication, Presenting and Storytelling	162	158	320
3.	Digital Literacy Class	14	10	24
Total No of Participants in March				665

ACTIVITIES FOR APRIL 2024

S/N	Courses Offered	Male	Female	Participants
1.	Project Management for Leaders	22	18	40
2.	Change Management	176	190	366
3.	Basic Computer Appreciation	79	121	200
Total No of Participants in April				606

ACTIVITIES FOR MAY 2024

S/N	Courses Offered	Male	Female	Participants
1.	Professional Etiquette	121	224	345
2.	Artificial Intelligence and Machine Learning	65	55	120
Total No of Participants in May				465

ACTIVITIES FOR JULY 2024

S/N	Courses Offered	Male	Female	Participants
1.	Effective Communication	120	100	220
2.	Digital Literacy Course	882	1618	2500
3.	BRACED Commission	122	108	230
Total No of Participants in July				2,950

2024 IN NUMBERS	
4,051	Civil/Public servants were enrolled for training
- 30	Civil/Public servants were enrolled but did not participate in training
18	Local Government Area
PARTICIPATION	4,021 Civil/Public servants participated in the course
COURSES	7 Were Offered
MDA PARTICIPATION	73 MDAs participated in training for the year

2016 – 2024 BUDGET SUMMARY

Recurrent Amount:	950,000,000
Capital Amount:	1,100,000,000
2016 - 2024 BUDGET PERFORMANCE	

Financial Year: 2023		
Approved	Expended	Performance
Recurrent: 500,000,000	198,774,959.70	39.75%
Capital: 700,000,000	231,902,781	33%
Financial Year: 2024		
Approved	Expended	Performance
Recurrent: 450,000,000	224,350,980	49.9%
Capital: 400,000,000	Nil	Nil

CHALLENGES

- Delay in accessing funds.

KEY ACHIEVEMENTS

- Created a change coalition, called the Inter-Ministerial Counterpart Team (IMCT), made up of all the Directors of Shared Service
- JOOPSA’s law enacted in record time.
- Formal launch of the Academy 12th August 2023 by His Excellency Governor Godwin Noghghase Obaseki & HE Chief John Odigie-Oyegun
- Developing a scalable Learning Management System (LMS) which is accessible on the JOOPSA website. Negotiating zero rating with MTN.
- Set up a Government Innovation hub/tech lab to promote digital up skilling within the service
- Leveraging technology and new media to scale and democratize learning across Edo State.
- Leveraging Partnerships and institutionalized linkages with Global Organizations, such as Nexford University, UNICAF, ALX and Cisco.
- The Benin Declaration, the official adoption of JOOPSA, as the South- South State training Center.

CHALLENGES & LESSONS LEARNT

Given the period of March 2023 till date, the year has been indeed very productive year for us at the John Odigie-Oyegun Public Service Academy. Nonetheless, to be more productive and agile, the following factors need to be considered and improved on:

1. Inadequate Staffing: This is one of the major cause of job-related stress due to increased workload , the hectic environment which leads to poor work performance can be detrimental to the overall health of the organization therefore, going forward increase in staffing will lead to increase in productivity and performance.

2. Structural Defect: People sometimes fall from the stairs, due to how the stairs were constructed. To curb this, we had to install a visual cue/ sign on the stair, to reduce the chances of people slipping off the stairs. We want to deliver a premium customer experience, and this structural fault if not attended to, might reduce the experience we offer.

3. Accommodation: Lack of JOOPSA's hostel, has made it impossible for us to have Civil and Public servants from other state partake in our trainings. Although, the government has given us a land to build on, we are optimistic that by next year, JOOPSA will have a well built and furnished hostel. Then people can travel from within and outside the country to take courses at JOOPSA, knowing that they will have a comfortable place to stay.

2024 LANDSCAPE

Under the visionary Leadership of His Excellency, Godwin Noghegase Obaseki, Edo State Government has outlined several reforms that underpin the vision of Transforming Edo State into the best state to live and prosper in by 2050. The State Government recognizes the Civil and Public service as the delivery engine of Government and the most important institution affecting the lives of citizens. To ensure the engine of Government operates as it should, the John Odigie-Oyegun Public Service Academy was set up to up skill and retool the workforce. The establishment of a world class Public Service Training Academy in Benin city is one of such ideas of His Excellency Governor Godwin Nogheghase Obaseki in line with his vision for Edo state to be a model sub-national in Africa.

- As of 2024, the John Odigie-Oyegun Public Service Academy (JOOPSA) stands as a world-class training institution, a significant accomplishment attributed to Governor Godwin Obaseki's visionary leadership. Officially launched on August 12, 2023, JOOPSA has quickly become a beacon of excellence in public service capacity building. Under the leadership of Precious Imuwahen Ajoonu, the Director General, appointed in February 2023, the academy has trained over 12,000 civil and public servants since March 2023 till date in a variety of critical areas.
- These include Project Management, Artificial Intelligence, Customer Service Excellence, Professional Etiquette, Human Resource Management, Commercial Acumen, Change Management, Strategic Communication, Data Analysis, and Strategic Planning and Thinking, among others.
- JOOPSA has formed strategic partnerships with prestigious institutions, such as NEXFORD University, providing executive programme to more than 1,000 civil and public servants. The academy has also collaborated with global organizations like UNICAF, ALX, and CISCO to offer online courses, further expanding learning opportunities for the public service workforce.
- A significant milestone in JOOPSA's institutional development was the enactment of the law establishing the academy, which was assented to by Governor Obaseki on June 6, 2023. The academy now operates with a comprehensive course catalogue and an annual course calendar, ensuring structured and consistent training programs.
- In a bold move to address the challenges of today and chart a clear path of action for the future, the BRACED Commission, in partnership with the Edo State Government, hosted a strategy retreat for all Heads of Service of the BRACED an acronym for Bayelsa, Rivers, Akwa-Ibom, Cross River Edo and Delta States, at the John Odigie-Oyegun Public Service Academy (JOOPSA).

- The BRACED States have also adopted JOOPSA as Public Training Centre for the Region tagged “The Benin Declaration”
- JOOPSA boasts state-of-the-art facilities, including multiple training halls equipped with interactive screens, 24-hour internet access, and uninterrupted electricity. The expansive parking area adds to the convenience of participants, while the well-maintained infrastructure fosters an optimal learning environment.
- Through structured and innovative training programs, JOOPSA has become a cornerstone of Edo State's public service reform, reflecting Governor Godwin Obaseki's commitment to enhancing the skills and capabilities of public servants.

RECOMMENDATIONS

- **Continuous Professional Development (CPD) Programs:** To Implement a system where public servants can earn credits, incentives and even promotions through various training and development activities, encouraging lifelong learning. Thereby assisting employees in creating individualized development plans that align with their career goals and organizational needs.
- **Mentorship and Coaching Programs:** Establish mentorship programs that pairs experienced officials with newer employees to provide guidance, share knowledge, and foster career growth. This will help Civil and Public servants to develop leadership and decision –making skills. Although the existing Graduate Development Program tends to serve this purpose, there is still need for a wider scope of staff to be captured in the mentoring and coaching program. This is to allow more encompassing impact for Ministries, Departments and Agencies.
- **Recognition and Reward Systems:** For next year, we intend to give awards and recognition to honor outstanding training participants; this will serve the purpose of honoring them for their performance, innovation, and dedication in service. Rewarding excellence encourages employees to strive for higher standards of performance and quality in their work.
- **Needs Assessment and Customization:** Even though we are already doing this, we intend to make it more intensive and quarterly. We intend to regularly engage heads of MDA's to assess existing knowledge gaps, so as to organize specialized training to close the knowledge gaps. Thereby customizing training modules that addresses the unique needs and challenges of various Ministries, Departments and Agencies, including both technical and soft skills.

PHOTOS



**IR 12: PRIVATE PROPERTY PROTECTION COMMITTEE
ASPIRATION AND POLICY THRUST**

INTRODUCTION

The Edo State Private Properties Protection Committee was inaugurated on the 22nd of February 2022, as part of Governor Obaseki’s policies on land reforms. The Committee is established pursuant to section 4 of the Edo State Private Properties Protection Law, 2021 and is given the mandate under section 5 of the Law:

- Arrest and restrain offenders against the provisions of this law,
- Receive, screen, and conduct preliminary review proceedings on public or private petitions related the subject of this law,
- Investigate offences against the provisions of this law,
- Prosecute offenders against the provisions of this law where a prima facie case has been made out,
- Make resolutions and set its own procedure and or other functions.

VISION AND OBJECTIVES:

Improve land administration practices, by enforcing the provisions of the Edo State Private Properties Protection Law, 2021.

STRATEGIC PRIORITIES:

- Prosecution of offenders under the Edo State Private Properties Protection Law, 2021.
- Settlement of land related disputes

KEY FUNCTION:

- Implementation and enforcement of the Edo State Private Properties Protection Law, 2021 by investigating complaints of breach of the law.

DEPARTMENTAL FUNCTIONS

- **The Committee:**
The Committee comprises of the Chairman and members. They oversee the general running of the Private Properties Protection Committee. They meet daily to review new petitions, assign petitions for investigation, review findings from investigations, meet and interview parties of cases and reach decisions on cases.
- **The Secretariat:**
The Secretariat is the administrative department of the Committee. It is headed by the Secretary of the committee and comprises of the administrative staff. It receives and registers petitions to the committee, and correspondences with other bodies
- **The Investigating Unit:**

The investigating Unit is headed by the officer in charge of investigations and comprises of the police investigating teams. It is responsible for carrying out the investigations of petitions filed at the Committee and reporting its findings to the Chairman and members of the Committee.

KEY PERSONNEL

- The Chairman - Hon. Justice Alero Edodo-Eruaga (Rtd)
- The members - Mr. J. O. Uhunamure Osaige Esq.,
Mr. Nosa Edo-Osagie Esq.,
Dr. Olufemi Ayewoh, Gen. Friday Airende
Gen. Friday Airende (Rtd)
AIG A. Agbonlahor (Rtd)
Chief Osaro Idah

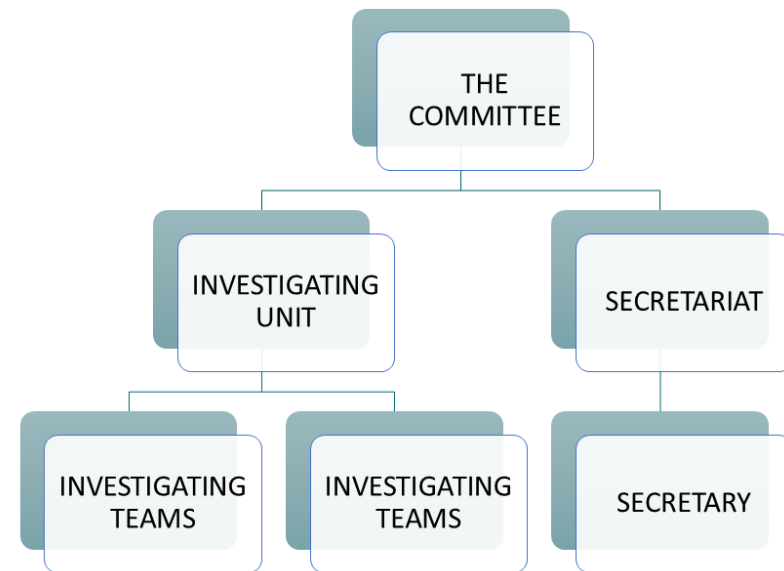
- The Secretary - Oshirekun Otokunrin Esq.,
- The Secretariat staffs
- The Officer in charge of investigations
- Investigating team members

STAFF STRENGTH

- Number of Staff – 30 Unplaced Staff – 0 Critical vacancies – 16

ORGANOGRAM

ORGANIZATIONAL STRUCTURE



POLICY INITIATIVES:

The enactment of the Edo State Private Properties Protection Law, 2021, to criminalize unlawful acts with regards to land administration and ownership, such as the violent takeover of property, wanton damage to property in exercising possession of land, the sale of land without authority, occupation of a property without the consent of the owner.

EXPECTED OUTCOMES AND IMPLEMENTATION:

The enactment of the Edo State Private Properties Protection Law, 2021, will:

- Bring awareness with regards to following due process in the administration of land in Edo state.

- Provide security to land ownership in Edo state.

IMPLEMENTATION PLAN:

In enforcing the Edo State Private Properties Protection Law, 2021, complaints with regards to breach of the law are received and investigated. Where persons are found to be in breach of the law, they are prosecuted. Where settlement is possible, mediation between the parties is carried out. Since the inauguration of the Edo State Private Properties Protection Committee in 2022, 54 cases have been charged to court for offences under the Edo State Private Properties Protection Law, 2021, which are currently under prosecution, and has facilitated the settlement of 134 cases.

POLICY AND REGULATORY ENVIRONMENT

KEY POLICIES:

1. Free lodging of complaints: Complaints made to the Committee are done free of charge, giving free access to public to make complaints.
2. Investigate complaints of breach of the Edo state private properties protection law, 2021
3. Arrest and detention: Persons who refuse to appear before the committee, respond to invitations, or participate in the committee’s investigations are arrested and detained where necessary.
4. Dialogue and settlement: in dealing with cases before it, the committee uses Alternative Dispute Resolution, mediating to facilitate dialogue and settlement, bringing about the peaceful resolution of cases.
5. Prosecution: the committee prosecutes persons found to be in breach of the Edo state private properties protection law, 2021.
6. Public records: the records of the committee are open to the public and can be acquired free of charge upon application

POLICY IMPACT:

1. Free lodging of complaints gives the public free access to justice in respect of their land related complaints.
2. Arrest compels the participation of parties in the investigation process carried out by the Committee
3. Dialogue and settlement foster peaceful co-existence between parties involves in disputes and maintains relationships between parties
4. Prosecution deters breach of the provisions of the Edo state Private Properties Law, 2021 and encourages proper land administration practices
5. Public access to the records of the Committee demonstrates transparency and encourages public trust

COMPLIANCE ISSUES:

- Use of the judicial process to frustrate investigations of the Committee.

2016 LANDSCAPE

Prior to the enactment of the Edo state Private Properties Protection Law, 2021, landowners were faced with several challenges in the acquisition of land with genuine title and the enjoyment of peaceful possession of land acquired. There were cases of land racketeers selling a plot to several persons, Community Development Associations (CDAs) collecting multiple fees from landowners when developing their plots, the destruction of properties of landowners developing their plots and the forceful takeover of farmlands by communities.

PROGRAMMES, PROJECTS & INITIATIVES

INITIATIVES:

- Referral of settled cases to the Edo state multi door court, to be made a consent judgment, thereby giving settlements reached judicial backing

2022 - 2024 BUDGET/ BUDGET PERFORMANCE SUMMARY

BUDGET PERFORMANCE AS AT 31ST DECEMBER 2022

Details of Expenditure	Original	Actual Expenditure	Saving	Percentage Performance %
Allowances (January-December)	N25,410,000	N30,450,000	Nil	119.83%
Running Cost	N11,330,000	N6,290,000	Nil	55.52 %
Total	N36,740,000	N36,740,00	Nil	100%

BUDGET PERFORMANCE AS AT 31ST DECEMBER 2023

Details of Expenditure	Original	Actual Expenditure	Saving	Percentage Performance %
Allowances (January – December)	N32,947,500	N32,947,500	Nil	100%
Running Cost (January – December)	N5,462,500	N5,462,500	Nil	100%
Total	N38,410,000	N38,410,000	Nil	100%

BUDGET PERFORMANCE AS AT 31ST JANUARY 2024

Details of Expenditure	Original	Actual Expenditure	Saving	Percentage Performance %
Allowances (January)	N2,660,000	N2,660,000	Nil	100%

Running Cost (January)	N680,000	N680,000	Nil	100%
Total	N3,340,000	N3,340,000	Nil	100%

KEY ACHIEVEMENTS

- Charging and prosecution of 53 cases in court
- Facilitating settlement in 134 cases

2016 – 2024 LIABILITIES SUMMARY

6 Civil suits have been instituted against the Edo State Private Properties Protection Committee.		
1	B/916/2022	Osadebamwen Ogbemor V. Attorney General of Edo State, The Chairman, Edo State Private Property Protection Committee & Unknown Person
2	B/172m/2023	Mr Alfred Uhuangho & 3 Ors Vs the Chairman (Committee on Private Property Protection) & 2 Ors
3	B/670/2023	Mr Iyobor Edo Vs Edo State Government & 2 Ors
4	B/198M/2023	Mr. Jolly Osakpanmwan V. The Chairman, Taskforce Committee on Private Properties Protection, Edo State & 2 Others
5	B/4 ^{OS} /2024	Hrh Prince Osaze Obanosa Vs the Chairman Committee on Private Property Protection, Government House, Benin City & Anor
6	B/32OS/2024	Andrew Agharese Imaghodor & Anor Vs the Chairman Committee On Private Property Protection, Government House, Benin City & Anor

ISSUES, CHALLENGES & LESSONS LEARNT

- Inadequate manpower
- Inadequate armed forces
- Elusiveness of suspects
- Refusal of parties to honor the Committee’s invitations
- Instituting civil actions in respect of matters before the Committee
- Failure of petitioners to appear for investigations
- The Committee faces armed resistance in enforcing property laws, particularly in rural areas.

LESSONS LEARNT:

- Force is required to properly implement and enforce the Edo state Private Properties Law, 2021, due to the armed resistance of persons to arrest.

- Communities who carry out sale and administration of land do not keep records
- Community boundaries are not properly identified, leading to disputes when it comes to land administration.

RECOMMENDATIONS

- The provision of an adequate standby armed force, for the purpose enforcement of the Edo State Private Properties Protection Law, which will take place in volatile communities.
- An overhaul of the investigating police unit of the Committee.
- An amendment of the Edo State Private Properties Protection Law, 2021, giving the magistrate court’s jurisdiction to try cases involving damage to property and use of violence in the acquisition of land, where title is not in issue.
- Equipping the Committee with an armed- force who can carry out arrest where there is resistance.
- Government should supervise the sale and administration of land by communities, by having communities report and register their administration of land.
- The boundaries of communities should be properly identified; this can be done in consultation with the Oba’s Palace.
- Strengthen ADR mechanisms by involving traditional rulers and community leaders to mediate land disputes at the grassroots level.

IR 13: EDO STATE FIRE SERVICE

APIRATION AND POLICY THRUST

CREATION / ESTABLISHMENT:

The Edo State Fire Service came into existence in July 22, 1967 as the then Mid-West Fire service with Twenty-three Firemen according to the Gazette No. 38 volume 8 of 1971. It later became Bendel State Fire Service on the 17th March 1976 due to the creation of State in August 27, 1991 it became Edo state Fire service.

Mandate:

Extinguishing, control and prevention of fire, rescue of lives, protection of properties and rendering of humanitarian services.

VISION:

To develop a safe and conducive environment for social economic growth through adequate public enlightenment campaign of fire prevention and control and rendering fire safety service to the populace:

MISSION:

To ensure a safe and effective delivery of service in fire prevention, control, and extinction; consequently, minimizing death, damages and economic losses

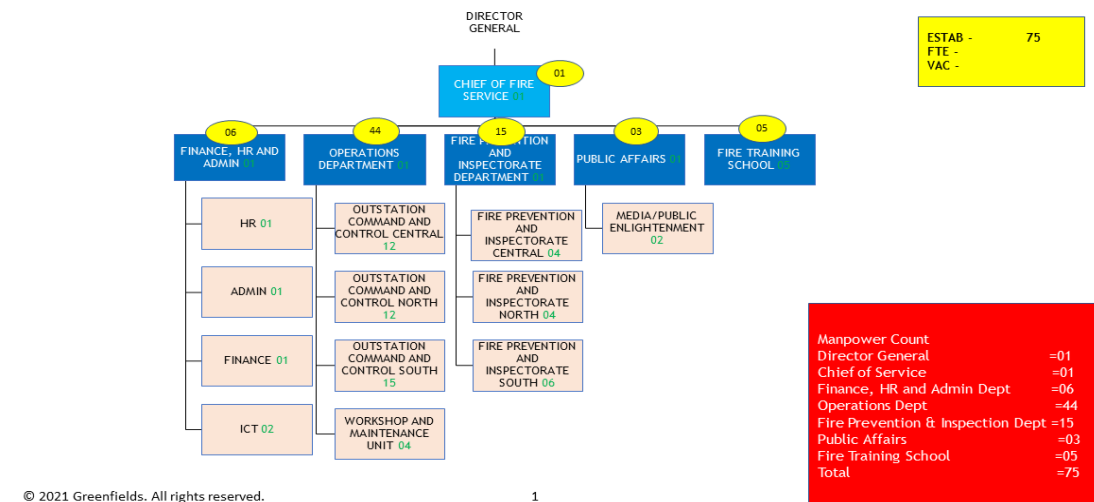
KEY FUNCTIONS:

- Saving lives and properties

- Extinction, Prevention/protection, and control of Fire
- Managing Fire and rendering of Humanitarian services
- Inspection of building and issuance of Fire safety certificates to Fire safety compliance persons.
- Inspection and approval of building plans according to Fire safety standards.

**ORGANIZATIONAL STRUCTURE
ORGANOGRAM**

Edo State Fire Service – Organization Structure



STAFF STRENGTH - 39

Current Establishment Number -75

Critical Vacancies – 36 Firemen on GL 04- 06

KEY ACTIVITIES BY EACH DEPARTMENT:

- Finance HR and Admin: Record keeping, receiving, and sending of official mails, development of official mail for the department. Policy development, staff compliance
- Operations; Firefighting, rescue operations, Apparatus and equipment maintenance, Hazardous Material response
- Fire Prevention and Inspectorate Unit: fire Risk assessment, Fire safety code enforcement, building plan review, Inspection of Fire prone business environments, enforcement of fire safety regulations, investigation of Fire scene, issuance of Fire certificate, Fire safety audit, development of fire safety standards review of Fire safety measures
- Public Affairs: media relation, community outreach, public education, crises communication, social media management, reputation management Fire service Promotion Emergency alert, Brand management
- Fire Training School: In-service training, Officers development, Media service Training, Curriculum development training, Facility management, training records management, simulation, and community training.

MDA'S ASPIRATIONS:

Protecting lives, property, and the environment through emergency response, fire prevention, and public education

STRATEGIES AND TACTICS DEPLOYED

- i. Emergency response through rapid development, incident command system, and mutual aid agreements
- ii. Fire prevention through inspection, fire safety codes and standards, public Education campaigns
- iii. Training and professional development through continuous training, certifications, leadership development
- iv. Community Engagement through community risk reduction, public relations and outreach, volunteer programs
- v. Technology and innovation through the use of Firefighting Equipment, Data Analytic, Communication system
- vi. Environmental Protection through wildfire management, Hazardous material response, sustainability practice.

PROGRAMMES, PROJECTS & INITIATIVES

New Policies/Projects/initiatives/Programmes introduced 2016-2024

- i. Fire Safety Education and awareness
- ii. Fire safety code enforcement
- iii. Fire investigation and reporting
- iv. Training and drills
- v. Community risk reduction through public enlightenment.
- vi. Firefighters' safety and health
- vii. Fire station Location and resources allocation
- viii. Disaster response and recovery plan
- ix. Fire service research and development
- x. Cooperation with sisters' agencies

EXPECTED OUTCOMES AND BENEFITS OF PROJECTS, PROGRAMS, INITIATIVES

- i. Reduced fire incidence and severity
- ii. Enhance public safety and awareness
- iii. Improve emergency response times and effectiveness
- iv. Increased firefighters' safety and training
- v. Better community engagement and education
- vi. Reduce property damage and economic losses
- vii. Improved compliance with fire safety codes ad regulations
- viii. Increased efficiency and effectiveness of fire department operations
- ix. Reduced risk of fire related injuries and fatalities
- x. Enhanced preparedness for large scale emergencies and disaster.

POLICIES/PROJECTS/INITIATIVES/PROGRAMMES IMPACT

- i. Public safety
- ii. Economic benefits
- iii. Property protection

- iv. Public health and wellbeing
- v. Environmental protection
- vi. Compliance and regulations
- vii. Firefighters risk reduction
- viii. Preparedness for emergency
- ix. Reduction in health care cost
- x. Enhancing reputation
- xi. Encouraging Economic development
- xii. Long term cost serving Supporting vulnerable population

KEY ACHIEVEMENTS

A. EDO STATE FIRE SERVICE ACHIEVEMENTS (2016-2024)

1. 2016
The Edo State Fire Service attended to 218 fire outbreaks, saving 12 lives and 287 buildings. They also conducted 32 fire drills and five (5) fire management training sessions and inspected 264 facilities.
2. 2017
The Edo State Fire Service attended to 232 fire outbreaks, saving 14 lives and 299 buildings. They conducted 40 fire drills and 22 fire management training sessions and inspected 286 facilities.
3. 2018
The Edo State Fire Service attended to 250 fire outbreaks, saving 27 lives but losing two (2) lives. They saved 344 buildings, conducted 56 fire drills and 12 fire management training sessions, and inspected 320 facilities.
4. 2019
The Edo State Fire Service attended to 79 fire outbreaks, saving two (2) lives and 50 buildings. They conducted 54 fire drills and 15 fire management training sessions and inspected 250 facilities
5. 2020
The Edo State Fire Service attended to 45 fire outbreaks, saving 83 buildings. They conducted nine (9) fire drills and 18 fire management training sessions and inspected 300 facilities
6. 2021
The Edo State Fire Service attended to 113 fire outbreaks, saving two (2) lives but losing one (1) life. They saved 86 buildings, conducted 12 fire drills and 25 fire management training sessions, and inspected 320 facilities.
7. 2022
The Edo State Fire Service attended to 190 fire outbreaks, losing four (4) lives but saving 108 buildings. They conducted 30 fire drills and 41 fire management training sessions and inspected 300 facilities.
8. 2023
The Edo State Fire Service attended to 192 fire outbreaks, saving three (3) lives but losing two (2) lives. They saved 120 buildings, conducted 15 fire drills and 20 fire management training sessions, and inspected 350 facilities
9. 2024
The Edo State Fire Service attended to 110 fire outbreaks, losing one (1) life but saving 50 buildings. They conducted 10 fire drills and 21 fire management training sessions and inspected 87 facilities.

B. EMPLOYMENT AND ABSORPTION

- 2017 Absorption

Four (4) Engineers and four (4) Technologists were absorbed into the Edo State Fire Service.

- 2018 Recruitment

Three (3) Engineers were recruited into the Edo State Fire Service.

C. EQUIPMENT DONATION

2022 Equipment Donations

One (1) Double-Agent Fire-fighting Engine was donated to the Edo State Fire Service by the Nigeria Exploration and Production Limited (NEPL), formerly Nigeria Petroleum Development Company (NPDC)

D. FIREFIGHTER TRAINING AND CERTIFICATION

Firefighter Training

Twenty-nine (29) Firemen were trained and certified on the Advanced Fireman Certificate of Competence at the Delta State Fire Service Training School in Asaba, Delta State.

E. EDO STATE FIRE SERVICE AND THE ESTABLISHMENT OF A SAFETY DEPARTMENT

- Safety Compliance

The Ministry has designed and proposed an efficient and effective safety department in Edo State to oversee safety compliance, including building safety regulations, event safety regulations, and fuel station safety regulations in Edo State and across MDAs.

- Safety Audits and Inspections

The Ministry has conducted safety audits and inspections of government facilities, including joint inspections and audits with the Edo State Public Building and Maintenance Agency.

- Fire Service Operations

The Edo State Fire Service has responded to 1,429 fire outbreaks, conducted 248 fire drills for personnel, and carried out 2,477 facility inspections, while enhancing cooperation among all fire-fighting agencies in the state.

Key Highlights of MDAs Achievements:

- Improved Fire response Time
- Enhanced Firefighter Safety
- Innovative Firefighting Techniques
- Community Risk Reduction Programs
- Wildfire Management and mitigation Disaster Response and recovery.
- Community Engagement and Trust
- Environmental conservation efforts

STATUS OF ONGOING PROJECTS

PROJECTS

- Upgrading firefighting infrastructure and equipment
- Developing emergency response plans for high-risk facilities
- Creating community fire stations and outreach programs

- Enhancing firefighters training facilities and programs
- Implementing digital solutions for emergency response and incident management

POLICIES

- Developing and enforcing fire safety codes standards
- Implementing policies for emergency vehicle safety and operation
- Establishing protocols for responding to emerging threats
- Creating policies for firefighters' health and wellness
- Developing guidelines for communities' risk reduction and fire prevention

PROGRAMMES

- Fire safety education and outreach programs for vulnerable populations.
- Community emergency response team
- Fire service research and development
- Firefighters' mentorship and leadership development programs.

INITIATIVES

- Creating initiatives for improving fire service community relationships
- Developing initiatives for reducing fire response time
- Enhancing firefighters' mental health and wellness initiatives
- Implementing diversity, equity, and inclusion initiatives in the fire service

STUDIES

- Studies on fire behavior and dynamics
- Analysis of fire service response time and effectiveness
- Elimination of fire safety and risk reduction strategies in vulnerable communities
- Investigations into new firefighting technologies and techniques

EMERGING OPPORTUNITIES AND THREATS

OPPORTUNITIES

- Opportunities to partner and collaborate with other agencies
- Development of new training process
- Increased diversity and inclusion effort
- Expanding use of data analytic and performance metrics
- Growing demand for fire safety education and outreach
- Growing recognition of the fire service role in disaster response and recovery
- Opportunities for fire service to develop new revenue streams and funding models
- Opportunities in expanding use of social media and digital communication for outreach and engagement
- Opportunity for fire service to become community hubs and centers
- Development of new training methods and programs

Threats

- Poor budget
- Shortage of Staff
- Physical health risk

- iv. Wildland Fire
- v. Public perception and trust
- vi. Aging infrastructure and equipment
- vii. Training and retraining challenge
- viii. Decline in firefighter volunteers
- ix. Urbanization problem
- x. Technological advancement
- xi. Natural disaster
- xii. Political and administrative changes
- xiii. Data management and record keeping problem
- xiv. Challenges of adapting to new technology

ISSUES, CHALLENGES & LESSONS LEARNT

Challenges

- i. No permanent Fire stations across the state
- ii. Poor funding
- iii. Physical risk
- iv. Not meeting up with technological advancement
- v. Poor cooperation from the public
- vi. Limited operational fire stations across the country
- vii. Climatic change
- viii. Inadequate training and development
- ix. Infrastructure and logistic problem
- x. Limited staff strength
- xi. Few Firefighting trucks
- xii. Poor work environment
- xiii. Poor public cooperation

Resolutions

- i. Improve funding and resources
- ii. Provision of world class personal protecting equipment (PPE's) for firefighters
- iii. Provision of world class firefighting Engines and utility vehicles
- iv. Improve service delivery and more enlightenment of the public
- v. Engagement of local government in providing operational stations and or equipment and volunteers
- vi. Preparedness of firefighters to meet the emergency needs of climate change

RECOMMENDATIONS

- i. Training and professional development of Fire Officers
- ii. Provide modern firefighting equipment and operational vehicles to enhance the capacity of the Fire Service.
- iii. Recruitment and retention of staff
- iv. Decentralization of Fire stations
- v. Review of Fire safety laws to better enforcement of fire safety codes.
- vi. Expand public fire safety education campaigns to ensure that all communities are aware of fire prevention methods.

IR 14: EMERGENCY MANAGEMENT AGENCY

ASPIRATION & POLICY THRUST

VISION AND OBJECTIVES:

Ameliorate the effect of disasters in Edo State by the provision of timely information and proper management of emergencies.

MISSION:

To coordinate resources towards efficient and effective disaster prevention, preparedness, mitigation and response in Edo State.

MANDATE:

- The Agency is statutorily charged to provide adequate and prompt response as well as sustaining intervention in all forms of emergency/disaster situations in the State.
- To coordinate the activities of all its stakeholders and NGO's in the management of all emergency and disaster situations in the State as well as also to build their capacity toward increasing response capability.

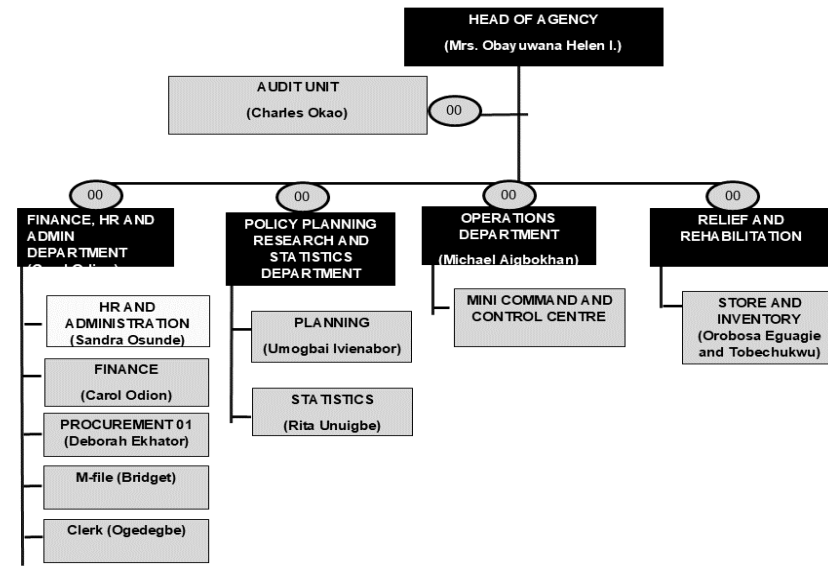
KEY FUNCTIONS

- Coordination of all emergency relief matters in the state.
- Liaising with National Emergency Management Agency (NEMA) Abuja disaster management in the state.
- Distribution of relief materials from the State and the Federal Government to victims of disaster.
- To carry out on the spot assessment of havoc done by any Disaster whether natural or manmade all over the state.
- To handle Internal Displaced Persons (IDPs) of the state.
- Monitoring the occurrence of disasters and bringing same to the attention of Government as well as planning relief strategies and providing remedial measures that would minimize the

KEY ACTIVITIES BY EACH DEPARTMENT

1. Head of Agency: Oversees all running of the Agency.
2. DFA: Oversees all accounting activities of the Agency
3. DAS: Oversees all administrative activities of the Agency e.g. memo management, basic office procurements.
4. Operations: Emergency Operations, search and rescue, evacuation, creation of action plan, IDP camp management, on-the-spot assessment etc.
5. Planning: Data collection, proper documentation, and statistical records of all disasters in the state etc.
6. Relief and rehabilitation: Store management, receipt and handing over of relief materials, distribution of relief materials.
7. Procurement: Handles all procurement activities of the Agency.
8. Audit: Handles all internal auditing of the Agency.

Organization Structure



STAFF STRENGTH

Current Establishment Number: 11

Available Full-time Employee: 11

Critical Vacancies: 15

- Operations Officer 5
- ICT 2
- Media Department: 1
- Evaluation Officer: 3
- Administrative Officer GL 08: 2
- Audit Officers: 2

PROGRAMMES, PROJECTS & INITIATIVES

New policies/initiatives/programmes introduced 2016-2024

Initiative: Inauguration of Local Emergency Management Committee across the 18 Local Government Areas in Edo State.

Purpose: To duplicate emergency response services at the local government level.

Goal: Take emergency response to the grassroots.

KEY ACHIEVEMENTS

EDO STATE EMERGENCY MANAGEMENT AGENCY (EDOSEMA) ACHIEVEMENTS 2019

In 2019, EdoSEMA responded to seven (7) fire disasters, recovering over 50 million in property value and saving over 120 million naira. They also assisted 507 people affected by flood and gully disasters and responded to three (3) rainstorm disasters affecting 603 people. A total of 15 emergency responses were made, affecting 1,165 people.

2021

In 2021, EdoSEMA responded to seven (7) fire disasters, with over 34-million-naira worth of properties lost and over 73 million naira saved. They also responded to two (2) windstorm disasters affecting 231 people, and two (2) rainstorm disasters affecting 85 people. A total of 11 emergency responses were made, affecting 371 people.

2020

In 2020, EdoSEMA responded to five (5) fire disasters, with over 23-million-naira worth of properties lost. A total of six (6) emergency

2022

In 2022, EdoSEMA responded to 14 fire disasters, with over 100 million in properties lost and 87 people affected, including two (2) lives lost. They also responded to nine (9) flood disasters, affecting 14,264 people, and two (2) gully assessments affecting over 100 people. Additionally, they responded to one (1) rainstorm disaster affecting five (5) people. A total of 27 emergency responses were made, affecting 14,356 people.

2023

In 2023, EdoSEMA responded to 12 fire disasters, with items worth over 150 million lost and 164 people affected. They also responded to five (5) rainstorm disasters, with items worth over 120 million lost and 457 people affected. A total of 17 emergency responses were made, affecting 621 people.

2024

In 2024, EdoSEMA responded to two (2) fire disasters, affecting four (4) people, two (2) flood disasters, affecting 19 people, and one (1) windstorm disaster, affecting 189 people. A total of five (5) emergency responses were made, affecting 212 people.

PALLIATIVE DISTRIBUTION

1. 2019

In 2019, EDOSEMA distributed palliatives to 12,312 beneficiaries.

2. 2020

In 2020, EDOSEMA distributed palliatives to 525,211 beneficiaries.

3. 2021-2023

In 2021, EDOSEMA distributed palliatives to 13,819 beneficiaries. In 2022, they distributed palliatives to 14,264 beneficiaries. In 2023, they distributed palliatives to 314,080 beneficiaries.

PALLIATIVE DISTRIBUTION TRENDS

1. Increasing Reach

The Edo State Government's palliative distribution has steadily increased over the years, from 12,312 beneficiaries in 2019 to 314,080 beneficiaries in 2023, demonstrating His Excellency's growing efforts to support the residents of Edo State.

2. Community Support

The palliative distributions have provided critical assistance to thousands of individuals and families in Edo State, helping to address their immediate needs and strengthen the community's resilience.

3. Disaster Response

Alongside the palliative distributions, EdoSEMA has also been actively responding to various disasters, including fires, floods, and storms, to provide emergency assistance and support to affected communities.

4. Continuous Improvement

The agency's achievements over the past 5 years demonstrate their commitment to continuously improving their disaster response capabilities and expanding their support to the people of Edo State.

DISASTER RESPONSE HIGHLIGHTS

1. Fire Disasters

EdoSEMA responded to numerous fire disasters, with significant property losses and lives affected. In 2022, they responded to 14 fire disasters, with over 100 million in properties lost and 87 people affected, including two (2) lives lost.

2. Flood and Gully Disasters

EdoSEMA responded to numerous flood and gully disasters, affecting thousands of people. In 2022, they responded to 9 flood disasters, affecting 14,264 people, and two (2) gully assessments, affecting over 100 people

3. Rainstorm and Windstorm Disasters

EdoSEMA also responded to several rainstorm and windstorm disasters, affecting hundreds of people. In 2021, they responded to two (2) windstorm disasters affecting 231 people, and two (2) rainstorm disasters affecting 85 people.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

Internal stakeholders

- Ministry of Public Safety and Security
- Edo State Fire Service
- Ministry of Environment
- Ministry of Health
- Ministry of Education
- Ministry of Agriculture and Food Security
- Edo State Traffic Management Agency
- Edo State Local Emergency Management Committee (LEMC)

External stakeholders

- National Emergency Management Agency (NEMA)
- Nigerian Red Cross Society (NRCS)
- National Space Research Development Agency
- Nigerian Communication Commission

- Nigeria Hydrological Service Agency
- Nigerian Maritime and Safety Agency
- Nigeria Security and Civil Defense Corps
- Federal Road Safety Corps
- Nigerian Police Force
- Nigerian Meteorological Agency

ISSUES, CHALLENGES & LESSONS LEARNT

- Payment Commitments (Due and Outstanding)
- Legacy Issues
- Other relevant issues (office Space, work tools, operational challenges etc) Office Space: very convenient
- Work tools: lacking

RECOMMENDATIONS:

- Increase funding for disaster management initiatives.
- Strengthen partnerships with NGOs and other stakeholders for better resource allocation and support.

IR 15: EDO STATE TRAFFIC CONTROL AND MANAGEMENT AGENCY (EDSTMA)

ASPIRATION AND POLICY THRUST

CREATION / ESTABLISHMENT:

Edo State Traffic Control & Management Agency (EDSTMA) was passed into law by the Edo State House of Assembly in 2010 and the rebranded EDSTMA commenced operation in August 1st, 2017. The Agency comprises of 12 zones within Benin Metropolis, 1 zone in Auchi & 1 zone in Ekpoma, making a total of 14 Zones in the State. The Agency has contributed to the development of the State, through monthly IGR, traffic control & management

ENABLING LEGISLATION

The enabling law for the establishment of Edo State Traffic Control and Management Agency (EDSTMA) was passed by EDHA on the 10th October 2010 with the core mandate to manage & superintend Traffic Management in the State.

VISION

To develop a culture of regulation, control, management of traffic on Edo State roads

MISSION

To reduce to the barest minimum deaths, injuries and economic losses through road traffic accidents, conflicts and delay on roads in Edo State by employing modern traffic system in the state'

MANDATE

- Traffic control, Regulation & Management.
- Traffic Safety & Accident Management
- Rescue & Towing of broken down & abandoned vehicles.

- Drivers' Training & Re-certification

KEY FUNCTIONS

- Allocate and manage public resources efficiently, effectively, and rationally in the areas of Traffic Management & Control.
- Control, management, enforcement, and regulation of traffic-related matters within Edo State.
- Public education and enlightenment of drivers, motorists, and other road users on proper use of the highways.
- Traffic safety and accident management
- Training and re-certification of Drivers
- Evacuation, rescue and towing of broken down and abandoned vehicles.
- Conduct research on driver behaviors and traffic safety.
- Install and maintain traffic control devices on the highways
- Relate and collaborate with other traffic management agencies

DEPARTMENTAL FUNCTIONS

Department Shared Services:

- Writing of Memo
- Prepare promotion & confirmation briefs
- Posting of staff
- Staff transfer (Inter-cadre and inter-service)
- Staff welfare and disciplinary issues
- ICT duties
- Liaise with the Director, Finance and Accounts (DFA) for the preparation of budget estimates

Finance & Account:

- Ensure compliance with financial control and regulations
- Accounting standard and procedure
- Ensure adequate supervision of the disbursement of funds and proper monitoring
- Play advisory role on all financial matters as well as the technical provisions of regulations
- Treasury and financial Circulars
- Maintain proper book-keeping: accounting records such as books of accounts, main and subsidiary ledgers
- Ensure prompt rendition of all returns i.e. consolidated accounts (monthly transcripts), bank reconciliation statements, revenue, and expenditure.

Internal Audit:

- Audit the accounts, fine tickets & every monetary activities of the Agency, EDSTMA Academy (Training & Manpower Development Centre):
- Training & re-training of Staff & road users
- Driver Rehabilitation
- Driver's re-certification, amongst other Operations

- Responsible for Traffic Control Management across the state through its zonal operational structure
- Deployment, redeployment, supervision, and mobilization of Traffic Personnel to various choke points (duty posts) to ensure free flow of Traffic and traffic impediments on our roads.
- Apprehend Traffic defaulters
- Carry out Emergency & Rescue operations to enhance free flow of traffic on the roads by towing away and rescue accidental and broken-down vehicles and removal of abandoned vehicles within the metropolis
- Responsible for general supervision of all officers and maintaining high level of discipline and professionalism among the officers of the Agency for effective service delivery

Department Secretary/Legal:

- Legal advice
- Signing of deeds
- Represent the Agency in all legal matters
- Co-ordination of Mobile Court.

Policy, Planning, Research & Statistics:

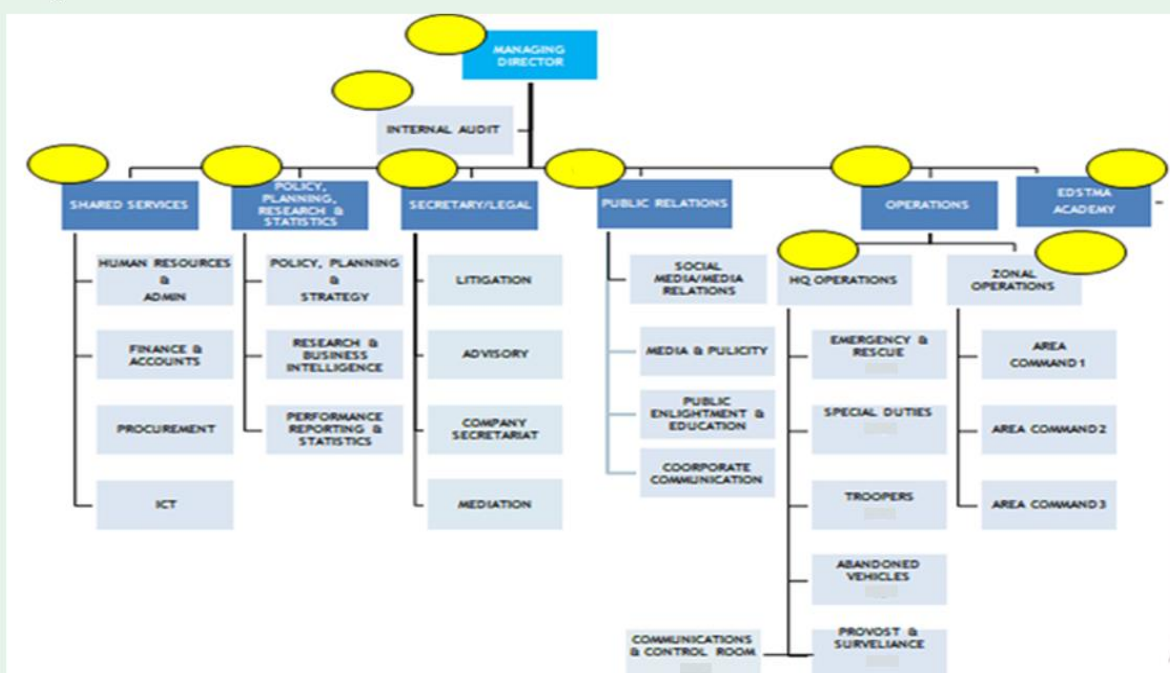
- Data Collation
- Forecasting of the Agency's activities
- Road accident analysis
- Traffic impact assessment
- Road safety audit

Department Public Relations

- Responsible for managing Media and publicity for the Agency, as part of its brand management and stakeholder management functions.
- Liaise with the media outfits in Edo State for purpose of publicity, propagation, and dissemination of information to the public.
- Organize and coordinate different programs and activities towards educating various stakeholders, motorists, road users and the public on the activities of EDSTMA.
- Organize annual "ember" month sensitization, annual parade, park sensitization programs in collaboration with the Media houses, NPF and NSCDC.
- Organize road safety awareness programs for School Children providing basic education on pedestrian safety, identification of road signs and infrastructure geared towards catching them young.
- Maintain good relationships with the Agency's internal and external stakeholders such as other MDAs, traditional institutions, Local Govt., Areas, pressure groups, NGOs to build necessary support and goodwill to deliver on its mandate to the people of Edo State.
- Press release & press conferences
- Public enlightenment

ORGANOGRAM

Organization Structure



1

KEY PERSONNEL

- Managing Director
- Director of Shared Services
- Director of Finance & Account
- Secretary/ Legal Adviser
- Head of Operations
- Head of EDSTMA Academy
- Head of Public Relations
- Head of Policy, Planning, Research & Statistics

STAFF STRENGTH

- Current Establishment number 621 Staff
- Available Full Time Employees 621 Staff
- Vacancies 300 Vacancies
- Critical Vacancies 20

- Number of unplaced staff 30 Contract Staff (Tow van operators)

MDA'S ASPIRATIONS

- To ensure free flow of Traffic in the State
- Sensitization of road users on the compliance to traffic rules and regulations
- Continuous training & re-training of drivers
- Manpower development training for Staff
- Road Engineering

STRATEGIES AND TACTICS DEPLOYED

- Timely deployment of traffic officers to various traffic bits & choke points
- Monitoring & supervision of traffic officers
- Apprehending of erring motorists & violators
- Towing of broken down & abandoned vehicles causing obstructions
- Motor Park Enlightenment

POLICY AND REGULATORY ENVIRONMENT

New policies/initiatives/programmes introduced 2017-2024

- Disciplinary Policy – e.g. Personnel Management Board (PMB)
- Operational Policy- e.g. Apprehending of erring motorists with visual evidence
- Welfare Policy-e.g. Edo Health Insurance Scheme, sickbay
- Administrative Policy-Issuance of query, de-ranking amongst others.
- Training & Manpower Development Centre (EDSTMA Academy)
- Traffic Mayors
- School Road Safety Advocacy Programme (ED-SAP)
- EDSTMA Multipurpose Cooperative Society
- Sick Bay
- Vehicle Literacy Centre
- Acquisition of Heavy-Duty Tow Truck (Code name: Super Metro)
- Acquisition of Accident Emergency & Rescue Vehicle (Word Engine)
- Mobile Court
- Acquisition of Tow vans,
- Drivers Training Programme, etc.

EXPECTED OUTCOMES

- Effective service delivery
- Improved productivity
- Dedication to duty, etc.

COMPLIANCE ISSUES AND RECOMMENDATIONS: Nil

STRATEGIC OBJECTIVES

- Traffic control, regulation, and management
- Traffic safety and accident management
- Evaluation, rescue and towing of broken down and abandoned vehicles
- Drivers' training and recertification
- Road audit and accident data management

PROGRAMMES, PROJECTS & INITIATIVES

- Purchase of Tow truck & Tow vans
- Establishment of EDSTMA Mobile Court for fair hearing
- Establishment of EDSTMA Academy
- Purchase of Accident Rescue vehicle code name 'Word-Engine' for swift response to accident scenes & administers first aid to victims

Outcomes and benefits of Projects, Programs, Initiatives etc.

- Ensuring free flow of traffic in the State as well as the protection of lives & properties

Impact on citizens / residents

- Reduction in time wastage on our roads
- Save costs
- Reduction in road accidents & crashes
- Road users with heightened awareness of traffic rules & regulations

SECTION 2: KEY ACHIEVEMENTS

- Establishment of Training & Manpower Development Centre (EDSTMA Academy)
- Expansion of EDSTMA to the three senatorial districts of the State
- Creation of Traffic Mobile Court
- Purchase of Tow Vans & Tow Truck in 2024
- Introduction of EDSTMA School of Advocacy Programme for Pedestrian Safety
- Creation of EDSTMA Traffic Mayors
- Identification & installation of Bus Stop signage within various bus stops in the Metropolis
- Purchase of Accident Rescue Vehicle code name 'Word-Engine' for emergency & rescue to accident scenes
- Establishment of EDSTMA Sick Bay
- Effective/efficient traffic control & management from 2017 till date
- Purchase of Emergency & Rescue vehicle in 2021

IMPACT

- Decongestion of high traffic volume on the roads
- Reduction of road accidents within the Metropolis
- Swift response to road accident scenes

- Increase in Internal Generated Revenue
- Improved compliance to traffic rules & regulations by road users
- First aid treatment to minor injuries

CHALLENGES ENCOUNTERED, RESOLUTIONS AND RECOMMENDATIONS

- Physical assault of traffic officers – Diplomacy
- Resisting Arrest – Resolved by diplomacy
- Public Interference – Resolved by determination & focus

AWARDS AND COMMENDATIONS RECEIVED

- **Best Uniform for State Traffic Management Agency in Nigeria (2020)**
- **Best Civil Traffic Management Agency in Nigeria (2021)**

AWARDING BODY

- Conference of State Traffic Agencies

STATUS OF ONGOING PROJECTS

Ongoing projects, programmes, initiatives, etc. to be completed

- Establishment of EDSTMA Traffic Security Radio: **50%**

Remark: Recommendations have been made and its awaiting full authorization.

- Establishment of zonal offices in the 18 Local Government Areas in the State: **70%**

Remark: Zonal offices has been fully established in the 3 senatorial districts but there's Shortage of Manpower which is one of the key factors why others have not been fully operational

- Expansion of EDSTMA to the 18 Local Government Areas of the State: **60%**

Remark: The expansion has been fully done but not completed due to shortage and need of manpower.

- Continuous Recruitment of additional staff

- Establishment of Training & Manpower Development Centre to the 3 Senatorial Districts of the State: **40%**

Remark: Establishment of EDTSMA Academy in Benin City has been fully completed but they are still yet to start in the other 2 senatorial District.

- Continuous Production of Road Signages: A lot of Road Signages has been produced since 2017.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

Internal & External

- EDSTMA Traffic Mayors, EDSTMA Patrons & other friends of EDSTMA.
- National Union of Road Transport Workers (NURTW), Road Transport Employees Association of Nigeria (RTEAN) & Drivers Welfare.

Donors & Donations received

- Rosular Ventures – Traffic Shelters
- Mikano Int'l Ltd. – Traffic Shelters
- Rehab Lounge – 1 Sienna Patrol Vehicle

2016 – 2024 LIABILITIES SUMMARY

NIL

ISSUES, CHALLENGES & LESSONS LEARNT

Key Lowlights of MDA

- Shortage of manpower
- Insufficient patrol vehicles
- Obsolete traffic control equipment
- Interference from other sister’s agencies during the apprehension of traffic violators

KEY ISSUES AND CHALLENGES

- Construction of Zonal Offices
- Expansion of Zones
- Provision of additional patrol vehicles and traffic tools
- Employment of additional Staff
- Assault of Traffic Officer(s)
- Interference by public, when carrying out operational activities
- Resistance of arrest by erring motorists.

LESSONS LEARNT

- To become a good citizen and Ambassador of EDSTMA and Edo State.

DIGITALIZATION

- Work processes that have been digitalized
- Traffic enforcement – through the use of cameras to capture visual evidence
- Payment of fines by traffic violators
- Administrative duties through the use of E-Gov

DATA ON USAGE OF ONLINE SERVICES

- Majority of Staff and Traffic defaulters uses our online services very often.

POTENTIAL SERVICES THAT CAN BE DELIVERED ONLINE

- Traffic Security Radio
- Road Safety Awareness on fleet management, anger management, etc.

2024 LANDSCAPE

- Reduction in road carnages
- Reduction in gridlocks & other traffic impediments
- High level of compliance to traffic rules & regulations by motorist, pedestrians & other road users

State of work environment and work tools

- The state of work environment in EDSTMA is conducive, very habitable and work tools in line with International best practices.
- Work process effectiveness and efficiency etc.
- To ensure free flow of traffic in the State and peaceful resolution of conflicts on the roads.

Threats

- Resistance of arrest by traffic violators
- Impersonation of Traffic officers
- Public Interference

RECOMMENDATIONS

- Provision of security gadgets
- Public education & enlightenment
- Multi-Agency collaboration
- Replication of Training & Manpower Development Centre (EDSTMA Academy) in Edo South & North senatorial districts

IR 16: PUBLIC WORKS VOLUNTEERS (PUWOV)

ASPIRATION AND POLICY THRUST

INTRODUCTION & BRIEF HISTORY

Edo State Public Works Volunteers (PUWOV) is an initiative of the Secretary to the State Government- Osarodion Ogie Esq., and this was birthed on the 11th day of May, 2017 with some group of Youths who joined in the Operation Clean up Edo Project. Then it was then referred to as “Public Works Guard” (PUWOG). The Government frowned at the high level of indiscipline and insanity exhibited by some traders, motorists and touts in the metropolis and took up the responsibility to clear the Streets from this unlawful act. Gov. Obaseki noticed the visible activities of the group, the public acceptance, and commendations of the work of the Volunteers and incorporated it into Edo State Government Scheme. It was renamed also in 2017 as "PUWOV" as it is a volunteer program.

SUPPORTING LAWS

- ENFORCEMENT OF STREET TRADING: section 10(c) of the Edo State Sanitation and Pollution Management Law, 2010 and Punishable under Section 203 of the Criminal Code, Cap. 48, Vol. 11. Laws of the Defunct Bendel State of Nigeria 1976 as applicable in Edo Sate,
- ENFORCEMENT OF RECKLESS PARKING: section 234 (a) and (b) of the Criminal Code Cap 48 Vol.11 Laws of the defunct Bendel State of Nigeria 1976 as applicable in Edo Sate.

VISION:

Clean Edo State Off all forms of unlawful/indiscriminate display of Wares and reckless parking of Commercial Vehicles within the State and to maintain orderliness in public places”.

MISSION:

To make Edo State a lead among other States on Environmental discipline

MANDATES:

- ENFORCEMENT AGAINST STREET TRADING: This is to ensure easy pedestrian flow in public space and aid a clean and sustainable environment.
- ENFORCEMENT AGAINST RECKLESS PARKING: This is to ensure easy flow of traffic of vehicle and orderliness across the state.

KEY FUNCTIONS

- To enforce Street Trading and indiscriminate display of wares
- To ensure Benin City is free of Traffic congestion.
- To enforce reckless parking, picking and alighting passengers in unauthorized places.
- To give meaningful information to the Security Agencies (Police and others) on suspicious criminal gatherings.
- Assist Security Agencies to Sanitize the State of all forms of Criminal Activities.

KEY ACTIVITIES BY EACH DEPARTMENT

Job description of Head of Operations and Special Duties:

- Supervise all Zonal heads
- Supervises all special duty assignment in the state.
- Physical deployment and supervision of personnel on special duty.
- Record and file all special operations.
- Forward a monthly report of your operations to the head of Admin

Job description of Project Manager:

- Project manager is expected to be abreast of all Special Intervention Services and request made.
- Proper documentation of special intervention services covered daily. (Date, place, time duration, events covered, functions, successes, and challenges)
- Weekly reports on the special duties covered

Responsibility/Job description of Court clerks - admin officers:

- Proper documentation and filing of offender’s details
- Proper documentation of exhibits arraigned in court
- Proper documentation, recording and filing of evidences tendered by the prosecutor/witness in court (videos, pictorial and others)
- Submission of court weekly report to Head of Admin
- Submission of court monthly report to head of Admin
- Direct offenders on medium of payment of fine and also give exhibits after payment of fine.

Job description of Admin officer 11

- Monitoring of personnel activities in the beats and Zones.
- Updating official documents
- Coordinating the activities of the interior LGAs.
- Documenting special duty deployments
- Receive incoming mails and forward same to head of Admin

- Conveying exhibits to stores for safety and returning same to court clerk after payment by offenders.
- Deputies in absence of Head admin.

Job description of Admin officer 111

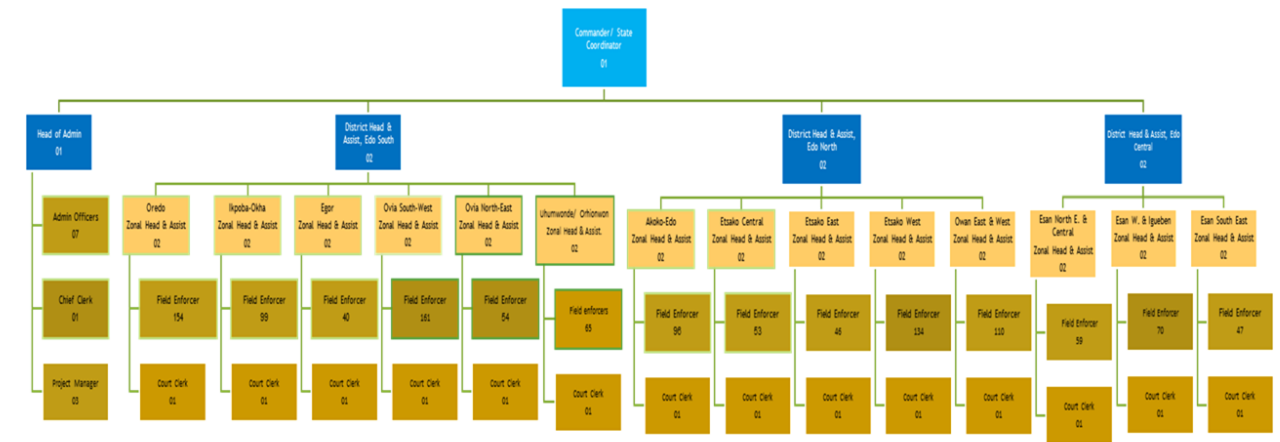
- Receive incoming mails (in absent of officer 11)
- Handles and receive office complaints lines, document, and profile caller’s complaints for onward actions by the State Commander.
- Updating official documents
- Assist in updating the profile of personnel in the interiors LGAs
- Collate weekly attendant sheets from zonal secretaries for proper filing.

STAFF STRENGTH

Current Establishment Numbers: 1080
 Available Full Time Employees: 1080
 Vacancies: 164
 Critical Vacancies: NIL

ORGANOGRAM

Introduction and Brief History



MDA ASPIRATIONS

- Clean Edo State Off all forms of unlawful/indiscriminate display of Wares and reckless parking of Commercial Vehicles within the State and to maintain orderliness in public places”

- To make Edo State a lead among other States on Environmental discipline.
- To Ensure a Clean and Green Edo State.
- To make Edo State Free From all forms of Criminal and Social Vices by constantly furnishing other security agencies with vital intelligence reports.

TACTICS AND STRATEGIS DEPLOYED

- Constant Deployment of Personnel to the field.
- Discreet Intelligence gathering mechanisms
- Training and Retraining of Personnel

IDENTIFIED STRATEGIC OBJECTIVES

- Sustained Environmental/vehicular discipline and compliance rate in the State
- Ensuring Compliance to State Government Directives
- Systematically improving the internally Generated Revenue in the State through fines paid via mobile Courts.
- Curbing Criminality in the State

2017 LANDSCAPE

The Edo State Public Works Volunteers Scheme (PUWOV) only came into existence in 2017 and being a newly created Scheme was confronted with a myriad of challenges impacting its operational effectiveness. A significant shortage of manpower and inadequately trained personnel posed critical hurdles. Moreover, essential enforcement equipment, including operational vehicles, and communication devices were deficient, thus impeding operational efficiency and effectiveness responding to distress situation.

Equally pressing was the lack of operational vehicles, hindering monitoring, enforcement, and supervisory functions across the various zones. Information Communication Technology tools were also deficient, affecting data collection, collation, and analysis.

The Edo State Public Works Volunteers Scheme (PUWOV) grappled with continuous harassments and assault from unrepentant offenders and haters of discipline, and political oppositions. Basic training for PUWOV personnel on civil enforcements and how to handle distress situations was essential, prompting on-the-job training initiatives.

Resource constraints was a major challenge faced by the Edo State Public Works Volunteers Scheme (PUWOV) impacting its operational effectiveness. Recognizing the need for structural reform, the position of head of Operations and director of Operations within the zones was created to streamline operations and enforcement effectiveness.

Furthermore, the Edo State Public Works Volunteers Scheme (PUWOV) encountered incessant conflicts during operations with other security agencies (Nigerian Army, DSS, etc.) and government authorities, underscoring the importance of resolving regulatory ambiguities. This landscape assessment highlighted critical areas requiring strategic interventions from the State Government for the Edo State Public Works Volunteers Scheme (PUWOV) to fulfill its mandate effectively.

PROGRAMMES, PROJECTS & INITIATIVES

NEW POLICIES/PROJECTS/INITIATIVES/PROGRAMMES INTRODUCED 2016-2024

- “Operation Clean up Edo Project” in 2017 which Ensured environmental sanity and orderliness is restored to the Benin metropolis (Kings Square, New Benin, 3rd, etc.).
- Creation of 6 Zones in 2017 and 2018 within Benin Metropolis to ensure sustained Compliance.
- Creation of a Mobile Magistrate Court at Urhokpotal hall premises to try defaulters/unrepentant offenders.
- Creation of 6 Zones in 2017 and 2018 within Benin Metropolis to ensure sustained Compliance.
- Creation of 5 additional Zones within Benin Metropolis to ensure sustained Compliance.
- Creation of a Mobile Magistrate Court at Urhokpotal hall premises to try defaulters/unrepentant offenders.
- Basic Enforcement and intelligence gathering Trainings for Volunteers
- Basic Computer Training for Volunteers
- Creation of 5 (2020-2024) additional Zones within Benin Metropolis to ensure sustained Compliance.
- Design a digital Platform for Tabulation of court records
- PUWOV Call center and platforms for rapid and emergency response to traffic offenses and violations.
- Request for the Inclusion of Volunteers on the compulsory Health Insurance Scheme (EDOHIS)
- Refresher training programmes for the Volunteers.
- Ensured environmental sanity and orderliness is restored to the Benin metropolis (Kings Square, New Benin, 3rd, etc.) through the “Operation Clean up Edo Project” in 2017.
- PUWOV also assists Edo State Waste Management Board in enforcement and operational activities.

Specific goals to be achieved/ Expected Outcomes and benefits of Projects

- Improved level of environmental and vehicular discipline/sanity in the State
- Massive reduction in the rate of Traffic congestions in the State
- Enhanced Security Architecture in the State free roam all forms of criminal activities in the state
- Increased/robust IGR in the State.
- Increased compliance to State Government directives in the State.

Overall impacts on citizens / residents

- Improved Environmental Sanity.
- Seamless working relationships with other Government MDAs and Parastatals.
- Improved Work ethics and modalities in carry out its daily activities
- Digitization and digital inclusivity in carrying out operations
- Diversity, inclusiveness and Ease of Working both administratively and operational
- A more committed and re-energized workforce committed to duty and service delivery
- Improved environmental sanitation in the State.
- Safe and Secure Edo State for all
- Clean and Green Edo.
- Reduced rate of traffic Congestions across the city centers

KEY ACHIEVEMENTS

ACHIEVEMENTS FROM THE EDO STATE PUBLIC WORKS VOLUNTEERS SCHEME (PUWOV)

- Maintaining Order

The Edo State Public Works Volunteers Scheme (PUWOV) plays a critical role in my ministry by maintaining order on our roads and in market areas through enforcing regulations and providing support to other key Government agencies across Edo State.

- Enforcement

PUWOV conducted sensitization exercises every first, third, and fifth working days of the week, focusing on regulating and prohibiting street trading and irregular car-parking among motorists.

- In the second quarter of 2023 alone, PUWOV apprehended and arraigned 1,241 vendors for illegal street-trading, of which 1,037 were convicted. This generated revenue of ₦36,730,000 for the state from fines imposed on defaulters. Note this. It is to be corrective and to ensure safety and orderliness on our road.
- Environmental Sanity restored to the Benin Metropolis (King's Square, New Benin, Third East Circular, etc.)
- Eradicating traffic congestions and gridlocks with Benin City.
- Arrest and dislodgement of various criminal syndicates in the State (phone theft, pick pocketing, fraudsters, oil bunker, pedophiles, etc.)

THEFT AND VANDALISM PREVENTION

- Diligent Monitoring

Through diligent surveillance, PUWOV curtailed theft and destruction of public property, including preventing the theft of streetlight wires and electricity transformer armored cables.

- Protecting Public Assets

PUWOV's efforts have been instrumental in safeguarding public infrastructure and ensuring the safety of our communities.

EMERGENCY RESPONSE SUPPORT

- Critical Support

PUWOV provided critical support to various federal and state MDAs in responding to and managing emergencies within the state.

PUWOV's collaboration with other agencies has been essential in ensuring a quick and effective response to emergencies.

ENFORCEMENT OF COMMERCIAL VEHICLE COLOUR CODE AND REGISTRATION

- Synergy

PUWOV collaborated with the Federal Road Safety Corps (FRSC) and the Edo State Traffic Management Agency (EDSTMA) to enforce the Edo State Government's commercial vehicle color code and registration directive.

- Registration and Profiling

PUWOV registered and profiled 4,027 vehicles/drivers on the Edo State Transport Authority database, while 242 defaulting vehicles/drivers were sentenced by the presiding magistrate.

- Revenue Generation

PUWOV generated ₦24,703,388 from registered and profiled vehicles/drivers, and an additional ₦39,760,652 from mobile court fines within the period under review.

TRAINING AND DEVELOPMENT

- Extensive Training

PUWOV personnel underwent extensive training and retraining on various internal and external programmes, including project management, professional etiquette, customer care service, data analysis and interpretation, and commercial acumen.

- Skill Enhancement

These training programs have equipped PUWOV personnel with the necessary skills and knowledge to perform their duties effectively.

MAJOR MILESTONES

- Sanity Restored to Oba Ovoranmen Square (Kings Quarter -Ring Road)

Oba Ovoranmen Square was known for traffic congestion, illegal motor park, Street trading on the road thereby giving room for thugs, theft, pocketing picking and other illicit act before this present administration, it has since been transformed into a square devoid of such atrocities and illegality.

- Sanity Restored to 3rd East Circular:

PUWOV has restored sanity to 3rd East Circular axis of Benin as the traders and commercial motorists who instigate traffic congestions by displaying wares and recklessly parking on road have been cleared and moved to various markets and motor parks thereby rendering the roads commodious for the public.

- Sanity restored to Aduwawa Axis and environs:

The advent of PUWOV at Aduwawa axis have brought sanity and orderliness to the environ, as all forms of illegal trading on the road have been evacuated and commercial motorists moved to their designated motor parks thereby rendering same commodious and traffic free for pedestrian other road users.

- Sanity Restored to New Benin Axis of the metropolis

The emergence of PUWOV in New Benin Zone has practically eradicated the unnecessary gridlocks that was experienced years back in the area as all Street traders have been evacuated and commercial motorists moved to their designated motor parks for loading/discharging of passengers and this has made our road commodious for easy passage of pedestrian and other road users.

- Sanity Restored to Gov Primary Schools/Oliha Quarters and Environ

On the 5th -14th of March 2021, PUWOV embarked on a 10-day sensitization exercise to Oliha quarters/Ofumwegbe Street and environs as directed by the Secretary to the State Government. The State coordinator took out time to sensitize and enlighten the traders, residents, business owners and motorists of the area on the directives of the State Government with regards to Street trading and reckless parking at Oliha market and its environs. Traders had converted the fence of Ewuare Primary School into makeshift shops. Sanity and

discipline were restored to the area as all makeshift shops and tables were evacuated from the Road/School fence as directed by the State Government and this was aired in media outlets in the State. This same exercise was replicated on Textile Mill Road.

- **Sanity Restored to Agbor Park and Environs**

The emergence of PUWOV in Agbor Park Zone has practically eradicated the unnecessary gridlocks that was experienced years back in the area as all Street traders have been evacuated and commercial motorists moved to their designated motor parks for loading/discharging of passengers and this has made our road commodious for easy passage of pedestrian and other road users.

- **Sanity Restored to Ugbor GRA:**

Sanity and orderliness have been restored to Ugbor road by Naomi's Garden/St Regis Hotel in GRA area of the metropolis. The area which was popularly known for all forms of unlawful act of street trading and pocket-picking during the day and at night is now visibly cleared and devoid of all unlawful acts.

- **ARREST OF OIL THEFT (OIL BUNKERY) SYNDICATE IN 2022**

The PUWOV Scheme IN 2022 arrested a crude oil theft syndicate that who are in the act of repeatedly vandalize and destroying oil (crude oil) pipelines in the State. All arrested criminals were instantly handed over to Edo State Commissioner of police for further proceedings.

- **Eradicating Criminal Activities in the State:**

1. The management of the Scheme was fully involved in the process of eradicating criminal activities with her sister agencies in the State. PUWOV consistently furnished the State CID and different divisional police stations with useful information that have led to the arrests of many hoodlums that cluster around the city center and environs. For instance, the repeated pick-pocketing and robbery at the popular Costain junction in New Benin has been reduced to its barest minimum, as we repeatedly invade the area with security officers (Police) to arrest miscreants who are suspected to be behind the acts.

2. Oba Ovoranmen Square that was known as a den for thugs, theft, pocketing-picking and other illicit activities before this present administration has been transformed into a square devoid of such atrocities and animosities. The arrest of hoodlums who were behind these crimes was made possible by officers of PUWOV alongside NPF (STATE CID) to eradicate such atrocities from the heart of the city. Members of the public can now walk freely during the day and at night without fear of being attacked and robbed

- **Eradicating Criminal Activities in the State (Arrest of Pedophile):**

For instance, in year 2018; PUWOV personnel assisted the Police authorities in the investigation and arrest of suspect's that were involved in the Ezomo family sexual assault, a case of father and two sons sexually assaulting a minor (an adolescent). The accused were arraigned and prosecuting in court for the said offence.

- **Impact During and After the End SARS of 2020:**

During the #EndSARS saga in the State, PUWOV was fully involved in the protection of Government buildings and properties in the three Senatorial Districts of the State. The management deployed staff to all Government buildings and properties that were vulnerable to attack by the hoodlums and also appealed to youths in various Communities warehousing the vulnerable Government properties to join force with PUWOV personnel in

protecting Government property. A call center/control room was set up by the Scheme to monitor all the places and the activities in the environs. The information gathered via this control room assisted in no small measure in the deployment of personnel to targeted buildings.

By adopting this measure, the Scheme was able to secure and protect Government buildings that were targeted by hoodlums.

- **Impact during and after Jail Break of End SARS protest of 2020:**

Shortly after the jailbreak incident, we got intelligence report of some miscreants who took advantage of the situation to unleash havoc on innocent citizens of the state. A detailed intelligent report of their hideouts, catchment areas, dreaded areas for escapees, arms dealers and hard drugs were forwarded to the then State Commissioner of Police (CP. Johnson Kokumo) for onward action.

- **Arrest of Escapees and Retrieval Ofak47 And Other Live Ammunitions In 2020**

The PUWOV Scheme has been able to arrest five Escapees and other hoodlums that repeatedly rob pedestrians with a cut to size pistol in the Kings Square and environs. All arrested criminals are instantly handed over to Edo State Commissioner of police for further proceedings.

Similarly, the surveillance team at 3rd East Circular and MM way comprising of PUWOV and the community youths of the area yielded positive results in the area. They were able to arrest more than twelve criminals and recovered some cut to size barrels and locally made pistols. The arrested culprits were handed to the Edo State commissioner of Police for further investigations and proceedings.

- **Protecting and Retrieving Government Property**

For instance; On the 8th of November 2020, we were rightly informed by the SSG of the unrest and distress perpetuated by hoodlums at Upper Sakponba area of the metropolis, reason being that, a stray bullet hit one of the residents in the area. We arrived the area at about 23:00hrs, only to discover the youths were mobilizing to set a Government Hilux ablaze.

Luckily, we were able to safeguard the vehicle from the aggrieved youths and normalcy was restored to the area. At the dawn of the day (9th Nov 2020), it was discovered that the Hilux belonged to the immediate past Permanent Secretary, Government House, and Protocol.

At 11:00hrs the same day, the PUWOV State Coordinator and his team retrieved a Misturbushi Pajero jeep, an official vehicle that was carted away by Hon. Paul Ohonbamu and Hon. Oni- Okpaku, the former commissioner of Communication and Orientation and Environment, respectively. The recovered jeep was delivered to Permanent Secretary, Directorate of Central Administration and Government House

- **Impact in COVID-19 Sensitization and Enforcement**

The management and other personnel of the Scheme were fully involved in the fight against the dreaded global pandemic-COVID-19 since it's advent in the state in March 2020. PUWOV personnel were deployed to all Government Primary Schools that were used as temporary markets, orienting and sensitizing the populace and traders on the various precautionary measures to adopt in order to stay safe and not to be infected with the dreaded virus. Several measures and strategies were adopted by the management of the Scheme in a bid to curb the spread of the corona virus in the state.

On the 18th of January 2021, a team of COVID-19 enforcers comprising of WHO, PUWOV, Nigeria Police Force (NPF) and EDSTMA was established by Deputy Governor. Rt. Hon Philip Shaibu as they campaigned through the streets of Benin, sensitizing, and enforcing Government directives on COVID-19 protocols in the

state. The team which was named "COVID-19 SECURITY AND SAFETY PILLAR" has visited several Schools (Government and Private), churches, mosques, markets, motor parks, eateries, film houses, cinema houses, event centers, ceremonies, bars and many more to sensitize and checkmate the level of compliance to Government order on COVID-19 protocols in the State and this exercise is still ongoing

PUWOV personnel were/are deployed to the One Hundred and Forty (140) vaccination centers across the eighteen (18) Local Government Areas of the State for security and crowd control at the various facilities.

- **Impact in February 2021 NUT Proposed strike:**

On the 1st of February 2021, the Secretary to the State Government directed the management of PUWOV to deploy its personnel to all public primary Schools across the 18 local Government areas of the State to ensure that Pupils and Teachers of Government primary Schools gain access to their classes for learning without disturbance from any group of persons posing as NUT (Nigerian Union of Teachers) officials with ulterior motive of creating chaos in Government Primary Schools. Thus, Government ensured a peaceful and safe learning environment for its pupils and teachers.

In view of this, Government was able to ensure a peaceful and safe learning environment for its pupils and teachers and PUWOV officials were spotted engaging/teaching the pupils in absence of their teacher

- **Impact in the January and February 2023 Fuel Hike, Cash Crunch Protests:**

During the January and February 2023 #cashcrunch and #FuelHike saga in the State, PUWOV was fully involved in the protection of Government buildings and properties in the three Senatorial Districts of the State. The management deployed staff to all Government buildings and properties that were vulnerable to attack by the hoodlums and also appealed to youths in various Communities warehousing the vulnerable Government properties to join force with PUWOV personnel in protecting Government property. A call center/control room was set up by the Scheme to monitor all the places and the activities in the environs. The information gathered via this control room assisted in no small measure in the deployment of personnel to targeted buildings.

- **Arrest of Aluminum (Alumaco) theft Syndicates in Okada Grammar School**

On the 8th of April 2022, the PUWOV team in Ovia North East apprehended an Aluminum vandal at Okada Grammar School in Ovia North East; the suspect who was caught on the illegal act of carting away with the Alumaco windows he removed from the school building, confessed to have been involved in several vandalism of Government property in the area.

- **Arrest of Illegal loggers in Imoga Community in Akoko-edo:**

On the 8th of May 2022, the PUWOV team in Imoga Community of Akoko-edo apprehended a suspected syndicate of illegal wood loggers who were caught felling and transporting trees at the Forest Reserve in Imoga Community of Akoko-edo. The suspects confessed to having transited from Kogi State with motor-saw machine to remove the woods in the Forest Reserve in Ibillo community of Akoko-edo.

- **Special Intervention Services Rendered**

On the 23rd of May 2021 and 8th of June 2023, the State Coordinator led a team of PUWOV officers and Men of the Nigeria Police Force on an assignment to Ambrose Alli University; Ekpoma to ensure the school premises is calm and free from all forms of malevolent acts from the proposed ASSU and Student Union Protesters

respectively in Ekpoma. The school premise was heavily guarded as PUWOV officers were stationed in Strategic Places for intelligent gathering and also to maintain peace and order in the environs.

- **Enforcing with Other Agencies and Ministries:**

PUWOV team alongside Ministry of Physical Planning and Urban Development visited several buildings within the metropolis and served violation notices to the defaulting buildings, thereafter a demolition was effected in some of the premises which disregarded deadline of the repeated warning notices issued for the compliance to the State Extant Town Planning Laws and Regulation. On the 21st – 26th June 2021, the PUWOV alongside Ministry of Physical Planning and Urban Development visited Government Reserved Area (GRA) where several houses/shops along Aideyan by Ihama, Akenzua road and Iyekogba Housing Estate were demolished for failure to comply with the Extant Town Planning Laws and Regulations guiding the State. This was effected after owners of the said residence/buildings disregarded the warning notices previously issued to them by the Ministry.

2024 LANDSCAPE

Environmental

- Increased rate in compliance to state Government laws against street trading/illegal parking.
- Major reduction in the level of traffic congestion in the Benin metropolis to its barest minimum
- Sanity restored and sustained in the Benin Metropolis (Kings Square and environs, etc.)

Curbing Criminality in the State

- Arrest of various syndicates (phone theft, fraudsters, pick-pocketing cable theft) in the State.
- Activated intelligence gathering networks among all PUWOV personnel across the 18 LGAs
- Relayed vital Security intelligence reports gathered leading to the arrest and dislodgment of various criminal activities in the state to the appropriate security outfits.

Ensuring Compliance to State Government Directives.

- Maintained collaboration with other MDAs in enforcing Government Directives.
- Regularly Enforcing for other Ministries and Agencies in achieving their goals.

Revenue Generation

- Systematically increasing the State Government Internally Generated Revenue, through fines paid via mobile court proceedings

Training and retraining of personnel

- Conducted periodic refresher training to personnel on civil enforcement to administrative and field personnel.
- Trainings on data analytic and ICT tools to administrative personnel

ONGOING PROJECTS

- Improving Standard of enforcement/operational approach against street trading and reckless parking in Edo State.
- Continuously systematically increasing State Government IGR.
- Improving the technological base and modes of operations of both admin officer and field officers.
- Continuous Eradication street trading and reckless parking by commercial motorists.

- A fully Standardized Service delivery.
- Continuous Periodic refresher Training Programmes for its personnel
- To catapult Edo State into an enviable height worthy of emulation from neighboring States in terms of discipline and orderliness in our environment.

KEY ISSUES AND CHALLENGES

- The Scheme requires more armed security personnel to assist in distress, operational activities, enforcement, special duties and also in conveying offenders to the mobile court for trials.
- The Scheme lacks and requires more office and administrative tools (Photocopier, Printing Machine, Paper Shredding Machines, etc.) for effective operations, enforcement, special duties and also in conveying offenders to the mobile court for trials.
- The Scheme has no standard operational base/office within the zones and in the interior local government, for proper administrative functioning
- Persistent harassment and repeated assault from unrepentant violators and political oppositions.

SWOT ANALYSIS

STRENGTHS:

- Large volunteer force capable of maintaining order in various public spaces.
- Strong partnerships with other state agencies, enhancing operational efficiency.

WEAKNESSES:

- Limited equipment and resources to effectively manage larger public works projects.
- Insufficient personnel in certain areas, leading to delays in responding to public disturbances.

OPPORTUNITIES:

- Expansion of volunteer recruitment programs to cover more public spaces.
- Partnerships with private companies to improve the management of public infrastructure.

THREATS:

- Increasing public disturbances, particularly in high- traffic areas, could overwhelm current resources.
- Resistance from vendors and transport operators to the enforcement of regulations in public spaces.

RESOLUTIONS AND RECOMMENDATIONS

- Strict actions to be taken against such unrepentant defaulters to serve as a deterrent to others with such attitude.
- Provision of adequate armed security personnel to assist in distress and carrying out operational activities
- Provision of adequate office and administrative tools.
- Provision of a standardized operational base/office for the scheme within the Zones and in the hinterland LGAs
- Increase the recruitment of volunteers to cover more public areas and enhance enforcement capacity.

- Partner with private organizations to support public works initiatives, improving the management of public spaces.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

INTERNAL STAKEHOLDER

RELATIONSHIP

- Secretary to the State Government (Office of the SSG) cordial and supportive
- Mobile court Magistrate and State counsels court proceedings
- Security Agencies cordial and supportive
- Edo State Government cordial and supportive
- Management and Staff cordial

EXTERNAL STAKEHOLDERS

RELATIONSHIP

- Traders Association and Unions cordial and complimentary
- Drivers Associations and Unions cordial and complimentary
- Government Ministries & Parastatals cordial and complimentary
- Private Sectors cordial and complimentary
- Society cordial and complimentary

Awards and Commendations received

- Edo Civil Society Organization: Award of Recognition and Appreciation
- Armed Forces Command and Staff College JAJI Nigeria: Award of Recognition and Appreciation
- Charis Award for Service to Humanity and In the Maintenance of Law and Order
- National Association of Edo State Students (NAESS): Award of Proficiency and Commitment to the Cause of Societal Developments.



Photos of Before and Now of King's square (Ring road)

RING ROAD, BEFORE

RING ROAD, AFTER



Photos of New Benin Before and Now



Photos of the Before and After of New Benin and Environ



Photos of Before and After of Oliha Quarters and environ



Photos of Before and After of Oliha Quarter/ Ewuare Pry Sch fence



Photos of the Before and After/now of 3rd East Circular



Photos of the Before and Now of 3rd East Circular



Photos of Textile mile Before and Now



IYASE IGBE WAY (2ND UGBOR) BY ADESUWA, BEFORE



Photos of the Before and Now of Aduwawa



Photos of Before and After/Now of Aduwawa

photos of the Before and After of Ugbor



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Recovering of Government vehicles that was carted away by former Honorables



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PHOTOS ARRESSTED ILLEGAL WOOD LOGGERS IN IMOGA COMMUNITY AKOKO EDO

ARREST OF PHONE THEFT SYNDICATE



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PHOTOS ARRESSTED ILLEGAL WOOD LOGGERS IN IMOGA COMMUNITY AKOKO EDO

RESCUED ACCIDENT VICTIM



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Photos of COVID-19 Sensitization and enforcement exercise



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Photo of PUWOV personnel teaching the pupils during the NUT proposed strike



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PHOTOS ARRESSTED ILLEGAL WOOD LOGGERS IN IMOGA COMMUNITY AKOKO EDO

Maintaining orderliness at AAU Ekpoma



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PHOTOS ARRESSTED ALUMACO THEFT SYNDICATE

Photo of the arrested Alumaco Theft Syndicate



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PHOTOS ARRESSTED OF ILLEGAL OIL BURS/BUNKERY SYNDICATE



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PROTECTION OF AMBROSE ALI UNIVERSITY AGAINST HOODLUM ATTACKS



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PHOTOS ARRESSTED ILLEGAL WOOD LOGGERS IN IMOGA COMMUNITY AKOKO EDO



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PHOTOS ARRESSTED ILLEGAL WOOD LOGGERS IN IMOGA COMMUNITY AKOKO EDO

Arrest of A Fraudster (419)



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IR 17: EDO STATE JUDICIARY

THE NUMBER OF JUDGES, MAGISTRATES AND PRESIDENTS APPOINTED BETWEEN SEPTEMBER 2016 TILL DATE

S/ NO	NAMES	SEX	PRESENT RANK	SALARY GL	DATE OF 1 ST APPT.	PHONE NOS.
	<u>HONOURABLE JUDGES</u>					
1.	HON. JUSTICE ABIOSE OLUWATOYIN IROBOSA OMOTOSO	F	JUDGE	CONSOLIDATED	16/04/18	
2.	HON. JUSTICE AIGBONA TERRY MOMODU	M	JUDGE	CONSOLIDATED	16/4/18	
3.	HON. JUSTICE PATRICIA IGHO BAIMOH	F	JUDGE	CONSOLIDATED	18/1/21	
4.	HON. JUSTICE WILLIAMS IDEMUDIA AZIEGBEMHIN	M	JUDGE	CONSOLIDATED	18/1/21	
5.	HON. JUSTICE IRENE ESOHE BAZUAYE	F	JUDGE	CONSOLIDATED	18/1/21	
6.	HON. JUSTICE RACHAEL AITSEME. OGBEVOEN	F	JUDGE	CONSOLIDATED	18/1/21	
7.	HON. JUSTICE MARY ENOREDIA ITSUELI	F	JUDGE	CONSOLIDATED	18/1/21	
8.	HON. JUSTICE HASSANA OSHIONE GARUBA	F	JUDGE	CONSOLIDATED	18/1/21	
9.	HON. JUSTICE GLORIA ETINOSA ADEKANMBI	F	JUDGE	CONSOLIDATED	18/1/21	
10.	HON. JUSTICE THERESA	F	JUDGE	CONSOLIDATED	18/1/21	

	IRENONSEN EGHE-ABE					
11.	MRS. IKWUEMOSI AWAWU OSAYANDE	F	JUDGE	CONSOLIDATED	3/5/24	
12.	MR. BRIGHT ERAZE ONIHA	M	JUDGE	CONSOLIDATED	3/5/24	
13.	HON. JUSTICE OVENSERI A. OTAMERE	M	JUDGE	CONSOLIDATED	3/5/24	
14.	HON. JUSTICE OSARENREN MATHIAS OBAYUWANA	M	JUDGE	CONSOLIDATED	3/5/24	

THE NUMBER OF JUDGES, MAGISTRATES AND PRESIDENTS APPOINTED BETWEEN SEPTEMBER 2016 TILL DATE

S/ NO	NAMES	SEX	PRESENT RANK	SALARY GL	DATE OF 1 ST APPT.	PHONE NOS.
	<u>CHIEF REGISTRAR</u>					
16.	MR. BENSON OSAGIE OSAWARU	M	CHIEF REGISTRAR	CONSOLIDATED	18/1/21	08072457806
	<u>SNR MAGISTRATE GD II</u>					
17.	OGHAHENHEN OSATO FAITH	F	SNR. MAG. GD II	13	4/12/17	08039308737
18.	MRS. AGHEDO FLORENCE AKUILOGBE	F	SNR. MAG. GD II	13	4/12/17	08039176361
19.	MR. USOH KELLY EDOSA	M	SNR. MAG. GD II	13	4/12/17	08034490602
20.	MISS EDE UGIEOMO ABISOLA	F	SNR. MAG. GD II	13	4/12/17	07036433541
21.	MRS. ESOSA B. OSIFO-EHIGIEGBA	F	SNR. MAG. GD II	13	20/1/17	07031577257
	<u>MAGISTRATE GD I</u>					
22.	MR. UWOGHIREN JOHN OMOZUWA	M	MAG. GD. I	12	4/12/17	08136453055

23.	MRS. OSAYUKI BLESSING AIYANYO	F	MAG. GD. I	12	4/12/17	07060569545
24.	MISS OJEHUMEN OMO FIDELIA	F	MAG. GD. I	12	4/12/17	08056775601
25	MRS. AKERE IVIE IYAMA	F	MAG. GD. I	12	4/12/17	07036814879
26	MISS IMOEDEMHE TESSY OSHIONE	F	MAG. GD. I	12	4/12/17	07035756550
	<u>MAGISTRATE GD II</u>					
27.	MRS. HELEN INEYANNUSU AGBONKONKON	F	MAG. GD. II	10	24/5/22	07065238312

THE NUMBER OF JUDGES, MAGISTRATES AND PRESIDENTS APPOINTED BETWEEN SEPTEMBER 2016 TILL DATE

S/ NO	NAMES	SEX	PRESENT RANK	SALARY GL	DATE OF 1 ST APPT.	PHONE NOS.
28	MR. ODIGIE EHIZODELAWRENCE	M	MAG.GD. II	10	25/22	08065819034
29	MR.CHARLES OBASOHAN	M	MAG. GD. II	10	25/5/22	07033209106
30	MRS.IBADIN IZIEGBE PATIENCE	F	MAG. GD. II	10	25/5/22	08138223067
31.	MISS ABU PATIENCE USOHMASHI	F	MAG. GD. II	10	25/5/22	08052850004
32.	MISS DENCY AYEBAJATAU	F	MAG. GD. II	10	10/6/22	08033044956
	<u>PRESIDENT GRADE II</u>					
33.	MRS. ADUWA OSAYUKI PERPETUAL	F	PRESIDENT GD II	15	20/5/22	08055341280

34.	MRS. AIHINORIA AIMIEDE ODOH	F	PRESIDENT GD II	15	20/5/22	08034435189
35	MR. OSAZEMEN EFOSA IYAMU	M	PRESIDENT GD II	15	24/5/22	07033645404
36	MR. GODWIN JEFF OKUNDAMIYIA	M	PRESIDENT GD II	15	24/5/22	08038357349
37.	MRS. AIGBONOGA PRECIOUS STEPHINE	F	PRESIDENT GD II	15	24/5/22	08062564969
38.	MRS. VIOLET OSARUWENSE OSARENKHOE	F	PRESIDENT GD II	15	25/5/22	08037756710
39.	MR. AIRENDE AIRAOJE	M	PRESIDENT GD II	15	25/5/22	08181157879
40	MR. EKEUTOMIYE UNVANE EMMANUEL	M	PRESIDENT GD II	15	25/5/22	08052652565
41	MRS. AKERE ROSEMARY OSHIO MOMOH	F	PRESIDENT GD II	15	25/5/22	08052338425
42.	MRS. PATRICA IBHALUKHOLO IKHELOA	F	PRESIDENT GD II	15	25/5/22	07030431229

CASE STATISTICS HIGH COURT AND MAGISTRATES COURT BETWEEN SEPTEMBER 2016 TILL DATE

2015/2016 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2014/2015 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OFF DURING 2015/2016 LEGAL YEAR	CASES PENDING AT THE END OF 2015/2016 LEGAL YEAR
7441	2840	10281	2674	7607

2016/2017 HIGH COURT (CIVIL DIVISION)				
CASES B/F 2015/2016 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE DURING THE 2016/2017 LEGAL YEAR	CASES DISPOSED OFF DURING 2016/2017 LEGAL YEAR	CASES PENDING AT THE END OF 2016/2017 LEGAL YEAR
7607	6435	14042	7755	6287

2017/2018 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2016/2017 LEGAL YEAR	CASES FILED DURING 2017/2018 LEGAL YEAR	CASES AVAILABLE DURING THE 2017/2018 LEGAL YEAR	CASES DISPOSED OFF DURING 2017/2018 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
6287	8192	14479	9474	5005

2018/2019 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2018/2019 LEGAL YEAR	CASES DISPOSED OFF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
5005	8818	13823	7864	5959

2019/2020 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2019/2020 LEGAL YEAR	CASES DISPOSED OFF DURING 2019 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR
5959	5768	11727	5107	6620

2020/2021 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2020/2021 LEGAL YEAR	CASES DISPOSED OFF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/2021 LEGAL YEAR
6620	8631	15251	7371	7880

2021/2022 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD	CASES FILED DURING	TOTAL NUMBER CASES AVAILABLE	CASES DISPOSED OFF DURING	CASES PENDING AT THE END OF

2020/2021 LEGAL YEAR	2021/2022 LEGAL YEAR	DURING THE 2021/2022 LEGAL YEAR	2021/2022 LEGAL YEAR	2021/2022 LEGAL YEAR
7880	9394	17274	8374	8900

2022/2023 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2021/2021 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2022/2023 LEGAL YEAR	CASES DISPOSED OFF DURING 2022/2023 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
8900	8631	17531	7894	9637

2023/2024 HIGH COURT (CIVIL DIVISION)				
CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024 LEGAL YEAR ENDED JULY 2024	TOTAL NUMBER CASES AVAILABLE DURING THE 2023/2024 LEGAL YEAR	CASES DISPOSED OFF DURING 2023/2024 LEGAL YEAR	CASES PENDING AT THE END OF JULY 2024
9637	1725	11362	2937	8425

2015/2016 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2015/2016 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE	CASES DISPOSED OFF DURING 2015/2016 LEGAL YEAR	CASES PENDING AT THE END OF 2015/2016 LEGAL YEAR
1164	401	1565	455	1110

2016/2017 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2015/2016 LEGAL YEAR	CASES FILED DURING 2016/2017 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE IN 2016/2017	CASES DISPOSED OFF DURING 2016/2017 LEGAL YEAR	CASES PENDING AT THE END OF 2016/2017 LEGAL YEAR
1110	420	1530	702	828

2017/2018 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2016/2017	CASES FILED DURING 2017/2018 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OFF DURING 2017/2018	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
828	1832	2660	647	2013

2018/2019 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2018/2019 LEGAL YEAR	CASES DISPOSED OFF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
2013	1874	3887	1421	2466

2019/2020 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2019/2020 LEGAL YEAR	CASES DISPOSED OFF DURING 2019/2020 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR
2466	1596	4062	1249	2813

2020/2021 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2020/2021 LEGAL YEAR	CASES DISPOSED OFF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/2021 LEGAL YEAR
2813	1862	4675	1624	3051

2021/2022 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2020/2021 LEGAL YEAR	CASES FILED DURING 2021/2022 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE	CASES DISPOSED OFF DURING 2021/2022 LEGAL YEAR	CASES PENDING AT THE END OF 2021/2022 LEGAL YEAR

		2021/2022 LEGAL YEAR		
3051	2951	6002	2584	3418

2022/2023 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2021/2022 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2022/2023 LEGAL YEAR	CASES DISPOSED OFF DURING 2022/2023 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
3418	3675	7093	3615	3478

2023/2024 HIGH COURT (CRIMINAL DIVISION)				
CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024 LEGAL YEAR ENDED JULY, 2024	TOTAL NUMBER CASES AVAILABLE DURING THE 2023/2024 LEGAL YEAR	CASES DISPOSED OFF DURING 2023/2024 LEGAL YEAR	CASES PENDING AT THE END OF JULY 2024
3478	569	4047	837	3210

HIGH COURT CIVIL DIVISION	HIGH COURT CRIMINAL DIVISIONAL
7441	1164
60434	15373
67875	16537
59450	13327
8425	3210

Cases B/F from 2014/2015 Legal Year
 Cases filed from 2015/2016 Legal Year 2023/2024 Legal Year Total
 Cases Disposed of from 2015/2016 to 2023/2024 Cases pending at the end of July

2023/2024

MAGISTRATE COURTS CASES 2016/2017				
CASES BROUGHT FORWARD	CASES FILED DURING 2016/2017 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING	CASES PENDING AT THE END OF 2016/2017

FORWARD 2015/2016 LEGAL YEAR			2016/2017 LEGAL YEAR	LEGAL YEAR
5632	3239	8871	3908	4963

MAGISTRATE COURTS CASES 2017/2018				
CASES BROUGHT FORWARD 2016/2017 LEGAL YEAR	CASES FILED DURING 2017/2018 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2017/2018 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
4963	4549	9512	4465	5047

MAGISTRATE COURTS CASES 2018/2019				
CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER OF CASE	CASES DISPOSED OF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2018/2019 LEGAL YEAR
5047	4393	9440	4886	4554

MAGISTRATE COURTS CASES 2019/2020				
CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2019/2020 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR
4554	3313	7867	2626	5241

MAGISTRATE COURTS CASES 2020/2021				
CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/ 2021 LEGAL YEAR
5241	3828	9069	3305	5764

MAGISTRATE COURTS CASES 2021/2022				
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CASES BROUGHT FORWARD 2020/2021 LEGAL YEAR	CASES FILED DURING 2021/2022 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2021/2022 LEGAL YEAR	CASES PENDING AT THE END OF 2021/2022 LEGAL YEAR
5764	3661	9425	3448	5977

MAGISTRATE COURTS CASES 2022/2023				
CASES BROUGHT FORWARD 2021/2022 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2022/2023 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
5977	3450	9427	3377	6050

MAGISTRATE COURTS CASES 2023/2024				
CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024	TOTALNUMBER OF CASES	CASES DISPOSED OF DURING 2023/2024	CASES PENDING AT THE END OF JULY 2024
6050	4083	10133	4160	5973

Cases pending in court as at 2015/2016 Legal Year 5632

Cases filed from 2016/2017 Legal Year till date 30516

Cases disposed of from 2016/2017 Legal till date 30175

Cases pending as at July 2024 5973

LAWS ENABLING ACCESS TO JUSTICE PASSED BETWEEN SEPTEMBER 2016 – DATE

1. A law to provide for the establishment of Edo State Multi-Door Courthouse and for other matters connected therewith. Assented to on 16th March 2017.
2. A law to repeal and re-enact the law to prohibit the existence, membership, and activities of secret cults in Edo State and for other purposes connected therewith. Assented to on the 17th December 2018.
3. The Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (re-enactment (Amended) Law 2022.
4. A Law to establish the Edo State Justice Sector Reform Team (Herein referred to as “EDJSRT”) and matters connected therewith.
5. The Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (Re-enactment) (Amendment) Law, 2022.

EDO STATE MULTI-DOOR COURT HOUSE (ESMDC): NUMBER OF CASES LODGED OR REFERRED

Cases Lodge at ESMDC (Walk-in & Online)	
February 2018 to December 2018	48
January 2019 to December 2019	52
January 2020 to December 2020	54
January 2021 to December 2021	116
January 2022 to December 2022	120
January 2023 to December 2023	89
January 2024 to August 2024	70
Total	549

Cases Referred (Point of Filing) to ESMDC	
February 2018 to December 2018	10
January 2019 to December 2019	114
January 2020 to December 2020	7
January 2021 to December 2021	6
January 2022 to December 2022	8
January 2023 to December 2023	58
January 2024 to August 2024	52
Total	255

Cases Referred from Court (Court Referred) to ESMDC	
February 2018 to December 2018	12
January 2019 to December 2019	27
January 2020 to December 2020	15
January 2021 to December 2021	29
January 2022 to December 2022	16
January 2023 to December 2023	7
January 2024 to August 2024	13
Total	119

SECTION 7: NUMBER OF CASES RESOLVED AT THE MULTI-DOOR COURT HOUSE FROM FEBRUARY 2018 – JUNE 2024

Number of Cases Resolved in 2018:						
Count	S/	ESMDC dispute number	Originating Court	Date of filing/filing at Court of first instance	Status of cases	Duration of cases
February 2018						

001	1	<i>ESMDC/01/W/2018</i>	Muti-Door Court Walk-in	09/02/2018	Resolved	09/02/2018 to 23/03/2018 46 days
002	2	<i>ESMDC/02/W/2018</i>	Muti-Door Court Walk-in	12/02/2018	Resolved	12/02/2018 to 06/03/2018 34 days
March 2018						
003	1	<i>ESMDC/07/W/2018</i>	Muti-Door Court Walk-in	19/03/2018	Resolved	19/03/2018 to 16/05/2018 57 days
004	2	<i>ESMDC/08/W/2018</i>	Muti-Door Court Walk-in	27/03/2018	Resolved	27/03/2018 to 10/10/2018 103 days
005	3	<i>ESMDC/06/W/2018</i>	Muti-Door Court Walk-in	12/03/2018	Resolved	12/03/2018 to 19/04/2018 days
006	4	<i>ESMDC/05/W/2018</i>	Muti-Door Court Walk-in	16/03/2018	Resolved	16/03/2018 to 23/03/2018 7 days
April 2018						
007	1	<i>ESMDC/02/R/2018</i>	High Court Registry @ Point of Filing	11/04/2018	Resolved	11/04/2018 to 23/08/2018 days
May 2018						
008	1	<i>ESMDC/17/W/2018</i>	Muti-Door Court Walk-in	30/05/2018	Resolved	30/05/2018 to 12/07/2018 days
009	2	<i>ESMDC/15/W/2018</i>	Muti-Door Court Walk-in	21/05/2018	Resolved	21/05/2018 to 29/06/2018 days
010	3	<i>ESMDC/12/W/2018</i>	Muti-Door Court Walk-in	08/05/2018	Resolved	08/05/2018 to 16/04/2019 9 days
June 2018						

011	1	<i>ESMDC/18/W/2018</i>	Muti-Door Court Walk-in	20/06/2018	Resolved	20/06/2018 to 19/07/2018 days
012	2	<i>ESMDC/05/R/2018</i>	High Court Registry @ Point of Filing	26/06/2018	Resolved	26/06/2018 to 18/10/2018 days
July 2018						
013	1	<i>ESMDC/21/W/2018</i>	Muti-Door Court Walk-in	17/07/2018	Resolved	17/07/2018 to 16/05/2018 8 days
014	2	<i>ESMDC/22/W/2018</i>	Muti-Door Court Walk-in	23/07/2018	Resolved	23/07/2018 to 14/03/2019 9 days
015	3	<i>ESMDC/24/W/2018</i>	Muti-Door Court Walk-in	31/07/2018	Resolved	31/07/2018 to 20/02/2019 days
016	4	<i>ESMDC/06/R/2018</i>	High Court Registry @ Point of Filing	16/07/2018	Resolved	16/07/2018 to 23/11/2020 days
August 2018						
017	1	<i>ESMDC/25/W/2018</i>	Muti-Door Court Walk-in	01/08/2018	Resolved	01/08/2018 to 23/10/2018 days
September 2018						
018	1	<i>ESMDC/28/W/2018</i>	Muti-Door Court Walk-in	01/09/2018	Resolved	01/09/2018 to 17/10/2018 days
019	2	<i>ESMDC/29/W/2018</i>	Muti-Door Court Walk-in	11/09/2018	Resolved	11/09/2018 to 02/06/2021 days
020	3	<i>ESMDC/30/W/2018</i>	Muti-Door Court Walk-in	11/09/2018	Resolved	11/09/2018 to 26/07/2021 days

021	4	<i>ESMDC/35/W/2018</i>	Muti-Door Court Walk-in	17/09/2018	Resolved	17/09/2018 to 27/02/2020 days
022	5	<i>ESMDC/08/R/2018</i>	High Court Registry @ Point of Filing	07/09/2018	Resolved	07/09/2018 to 09/07/2019 days
October 2018						
023	1	<i>ESMDC/38/W/2018</i>	Muti-Door Court Walk-in	16/10/2018	Resolved	16/10/2018 to 15/10/2020 days
024	2	<i>ESMDC/41/W/2018</i>	Muti-Door Court Walk-in	29/10/2018	Resolved	29/10/2018 to 16/04/2018 days
November 2018						
025	1	<i>ESMDC/45/W/2018</i>	Muti-Door Court Walk-in	26/11/2018	Resolved	26/11/2018 to 26/10/2018 1 day
December 2018						
026	1	<i>ESMDC/12/R/2018</i>	High Court Registry @ Point of Filing	04/12/2018	Resolved	04/12/2018 to 05/08/2019 days
027	2	<i>ESMDC/17/R/2018</i>	High Court Registry @ Point of Filing	28/12/2018	Resolved	28/12/2018 to 29/03/2019 days

Number of Cases Resolved in 2019:						
Counter	S/n	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
January 2019						
1	00	1	<i>ESMDC/50/W/2019</i>	Muti-Door	17/01/2019	Resolved 9 to

			r Cou rt Walk-in			19/07/2019 days
002	2	<i>ESMDC/21/R/2019</i>	High Court Registry @ Point of Filing	24/01/2019	Resolved	24/01/2019 to 10/07/2019 days
003	3	<i>ESMDC/48/W/2019</i>	Muti-Door Court Walk-in	10/02/2019	Resolved	10/01/2019 to 28/01/2019 days
February 2019						
004	1	<i>ESMDC/27/R/2019</i>	High Court Registry @ Point of Filing	11/02/2019	Resolved	11/02/2019 to 17/03/2020 days
005	2	<i>ESMDC/30/R/2018</i>	High Court Registry @ Point of Filing	25/02/2019	Resolved	25/02/2019 to 14/08/2020 days
March 2019						
006	1	<i>ESMDC/33/R/2019</i>	High Court Registry @ Point of Filing	26/03/2019	Resolved	26/03/2019 to 18/02/2019 days
007	2	<i>ESMDC/31/R/2019</i>	Muti-Door Court Court Registry @ Point of Filing	07/03/2019	Resolved	07/03/2019 to 13/09/2019 days
008	3	<i>ESMDC/36/R/2019</i>	High Court Registry @ Point of Filing	29/03/2019	Resolved	29/03/2019 to 15/04/2021 days
009	4	<i>ESMDC/37/R/2019</i>	High Court Registry @ Point of Filing	29/03/2019	Resolved	29/03/2019 to 28/05/2018 days
April 2019						
010	1	<i>ESMDC/58/W/2019</i>	Muti-Door Court Walk-in	10/04/2019	Resolved	10/04/2019 to 11/04/2019 days
011	2	<i>ESMDC/60/W/2019</i>	Muti-Door Court Walk-in	10/04/2019	Resolved	10/04/2019 to 10/12/2019 days

012	3	<i>ESMDC/44/R/2019</i>	High Court Registry @ Point of Filing	23/04/2019	Resolved	23/04/2019 to 04/01/2020 days
013	4	<i>ESMDC/45/R/2019</i>	High Court Registry @ Point of Filing	30/04/2019	Resolved	30/04/2019 to 05/08/2019 days
May 2019						
014	1	<i>ESMDC/62/W/2019</i>	Muti-Door Court Walk-in	20/05/2019	Resolved	20/05/2019 to 25/06/2019 days
015	2	<i>ESMDC/49/R/2019</i>	High Court Registry @ Point of Filing	09/05/2019	Resolved	09/03/2019 to 29/09/2020 days
016	3	<i>ESMDC/60/R/2019</i>	Muti-Door Court Registry @ Point of Filing	28/05/2019	Resolved	28/05/2019 to 31/05/2019 days
017	4	<i>ESMDC/61/R/2019</i>	High Court Registry @ Point of Filing	31/05/2019	Resolved	31/05/2019 to 18/02/2022 days
June 2019						
018	1	<i>ESMDC/63/W/2019</i>	Muti-Door Court Walk-in	06/06/2019	Resolved	06/06/2019 to 15/06/2020 days
019	2	<i>ESMDC/70/W/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to 30/10/2019 days
020	3	<i>ESMDC/71/W/2019</i>	Muti-Door Court Walk-in	07/06/2019	Resolved	07/06/2019 to 28/02/2020 days
021	4	<i>ESMDC/72/W/2019</i>	Muti-Door Court Walk-in	07/06/2019	Resolved	07/06/2019 to 15/10/2019 days
022	5	<i>ESMDC/62/R/2019</i>	High Court Registry @ Point of Filing	03/06/2019	Resolved	03/06/2019 to 30/07/2019 days
023	6	<i>ESMDC/64/R/2019</i>	High Court Registry @ Point of Filing	03/06/2019	Resolved	03/06/2019 to 25/10/2019 days
024	7	<i>ESMDC/65/R/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to 10/03/2020 days

5	02	8	<i>ESMDC/68/R/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to 15/10/2019 days
6	02	9	<i>ESMDC/69/R/2019</i>	High Court Registry @ Point of Filing	10/06/2019	Resolved	10/06/2019 to 25/01/2022 days
7	02	0	<i>ESMDC/81/R/2019</i>	High Court Registry @ Point of Filing	28/06/2019	Resolved	28/06/2019 to 12/09/2019 days
8	02	1	<i>ESMDC/71/R/2019</i>	High Court Registry @ Point of Filing	11/06/2019	Resolved	11/06/2019 to 25/12/2020 days
9	02	2	<i>ESMDC/72/R/2019</i>	High Court Registry @ Point of Filing	11/06/2019	Resolved	11/06/2019 to 18/09/2020 days
July 2019							
1	03	1	<i>ESMDC/83/R/2019</i>	High Court Registry @ Point of Filing	01/07/2019	Resolved	01/07/2019 to 09/03/2020 days
2	03	2	<i>ESMDC/86/R/2019</i>	High Court Registry @ Point of Filing	03/07/2019	Resolved	03/07/2019 to 02/02/2021 days
3	03	3	<i>ESMDC/88/R/2019</i>	High Court Registry @ Point of Filing	09/07/2019	Resolved	09/07/2019 to 01/07/2021 days
August 2019							
034		1	<i>ESMDC/85/W/2019</i>	Muti-Door Court Walk-in	28/08/2019	Resolved	28/08/2019 to 04/12/2019 days
035		2	<i>ESMDC/93/W/2019</i>	Muti-Door Court Walk-in	09/08/2019	Resolved	09/08/2019 to 17/11/2020 days
October 2019							
036		1	<i>ESMDC/88/W/2018</i>	Muti-Door Court Walk-in	07/10/2019	Resolved	07/10/2019 to 14/04/2021 days
037		2	<i>ESMDC/89/W/2018</i>	Muti-Door Court Walk-in	09/10/2019	Resolved	09/10/2019 to 08/10/2021 days
038		3	<i>ESMDC/90/W/2018</i>	Muti-Door Court Walk-in	09/10/2019	Resolved	09/10/2019 to 08/10/2020 days
039		4	<i>ESMDC/94/W/2018</i>	Muti-Door Court Walk-in	25/10/2019	Resolved	25/10/2019 to 12/13/2020 days

040		5	<i>ESMDC/109/R/2019</i>	High Court Registry @ Point of Filing	09/10/2019	Resolved	09/10/2019 to 19/11/2020 days
041		6	<i>ESMDC/188/R/2019</i>	High Court Registry	30/10/2019	Resolved	30/10/2019
November 2019							
042		1	<i>ESMDC/97/W/2019</i>	Muti-Door Court Walk-in	12/11/2019	Resolved	12/11/2018 to 12/11/2018 1 day
043		1	<i>ESMDC/129/R/2019</i>	High Court Registry @ Point of Filing	09/11/2019	Resolved	09/11/2018 to 26/05/2022 days
044		2	<i>ESMDC/131/R/2019</i>	High Court Registry @ Point of Filing	20/11/2019	Resolved	20/11/2018 to 13/07/2020 days
045		7	<i>ESMDC/135/CR/2019</i>	High Court 1	27/11/2019	Resolved	27/11/2019 to 22/06/2021 days
042		1	<i>ESMDC/97/W/2019</i>	Muti-Door Court Walk-in	12/11/2019	Resolved	12/11/2018 to 12/11/2018 1 day
043		1	<i>ESMDC/129/R/2019</i>	High Court Registry @ Point of Filing	09/11/2019	Resolved	09/11/2018 to 26/05/2022 days
044		2	<i>ESMDC/131/R/2019</i>	High Court Registry @ Point of Filing	20/11/2019	Resolved	20/11/2018 to 13/07/2020 days

Number of Cases Resolved in 2020:							
Counter	S/n	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases	
January 2020							
1	00	1	<i>ESMDC/102/W/2020</i>	Muti-Door Court Walk-in	01/01/2020	Resolved	01/01/2020 to 11/03/2021 days
2	00	2	<i>ESMDC/103/W/2020</i>	Muti-Door Court Walk-in	15/01/2020	Resolved	15/01/2020 to 15/01/2020 1 days
February 2020							

003	1	<i>ESMDC/01/W/2020</i>	Muti-Door Court Walk-in	17/02/2020	Resolved	17/02/2020 to 07/01/2021 days
March 2020						
004	1	<i>ESMDC/02/W/2020</i>	Muti-Door Court Walk-in	05/03/2020	Resolved	05/03/2020 to 18/11/2020 days
005	2	<i>ESMDC/13/W/2020</i>	Muti-Door Court Walk-in	16/03/2020	Resolved	16/03/2020 to 26/01/2020 days
006	3	<i>ESMDC/14/W/2020</i>	Muti-Door Court Walk-in	17/03/2020	Resolved	17/03/2020 to 03/09/2020 days
007	4	<i>ESMDC/10/W/2020</i>	Muti-Door Court Walk-in	16/03/2020	Resolved	16/03/2020 to 08/02/2021 days
June 2020						
008	1	<i>ESMDC/21/W/2020</i>	Muti-Door Court Walk-in	17/06/2020	Resolved	17/06/2020 to 17/05/2021 days
July 2020						
009	1	<i>ESMDC/15/CR/2020</i>	High Court 4	23/07/2020	Resolved	23/07/2020 to 23/11/2021 days
August 2020						
010	1	<i>ESMDC/25/W/2020</i>	Muti-Door Court Walk-in	15/08/2020	Resolved	15/08/2020 to 08/12/2020 days
011	2	<i>ESMDC/34/W/2020</i>	Muti-Door Court Walk-in	25/08/2020	Resolved	25/08/2020 to 22/09/2020 days
012	3	<i>ESMDC/16/CR/2020</i>	High Court 10	12/08/2020	Resolved	12/08/2020 to 28/05/2021 days
October 2020						
013	1	<i>ESMDC/38/W/2020</i>	Muti-Door Court Walk-in	09/10/2020	Resolved	09/10/2020 to 03/11/2020 days

4	01	2	<i>ESMDC/31/W/2020</i>	Muti-Door Court Walk-in	30/10/2020	Resolved	30/10/2020 to 12/04/2021 days
5	01	3	<i>ESMDC/32/W/2020</i>	Muti-Door Court Walk-in	30/10/2020	Resolved	30/10/2020 to 12/08/2022 days
December 2020							
6	01	1	<i>ESMDC/38/W/2020</i>	Muti-Door Court Walk-in	09/12/2020	Resolved	09/12/2020 to 06/04/2020 days

Number of Cases Resolved in 2021:						
Case Number	Courts	ESMDC Dispute Number	Original Court	Date of filing at Court of first instance	Status of cases	Duration of cases
January 2021						
001	1	<i>ESMDC/02/W/2021</i>	Muti-Door Court Walk-in	12/1/2021	Resolved	12/1/2021 to 9/2/2021 days
002	2	<i>ESMDC/06/W/2021</i>	Muti-Door Court Walk-in	29/1/2021	Resolved	29/1/2021 to 5/4/2023 days
003	3	<i>ESMDC/02/CR/2021</i>	High Court 3	26/1/2021	Resolved	26/1/2021 to 22/2/2021 days
March 2021						
004	1	<i>ESMDC/20/W/2021</i>	Muti-Door Court Walk-in	10/3/2021	Resolved	10/3/2021 to 10/3/2021 days
005	2	<i>ESMDC/25/W/2021</i>	Muti-Door Court Walk-in	29/3/2021	Resolved	29/3/2021 to 22/5/2022 days
006	3	<i>ESMDC/06/R/2021</i>	High Court of Justice Referred	5/3/2021	Resolved	5/3/2021 to 12/7/2021 days
April 2021						
007	1	<i>ESMDC/28/W/2021</i>	High Court Registry @	8/4/2021	Resolved	8/4/2021 to 23/7/2021 days

			Point of Filing			
008	2	<i>ESMDC/30/W/2021</i>	Muti-Door Court Walk-in	20/4/2021	Resolved	20/4/2021 to 1/7/2021 days
009	3	<i>ESMDC/11/CR/2021</i>	Oredo Area Customary Court	7/4/2021	Resolved	7/4/2021 to 5/7/2021 days
May 2021						
012	1	<i>ESMDC/35/W/2021</i>	Muti-Door Court Walk-in	5/5/2021	Resolved	5/5/2021 to 23/7/2021 days
June 2021						
013	1	<i>ESMDC/44/W/2021</i>	Muti-Door Court Walk-in	3/6/2021	Resolved	3/6/2021 to 23/3/2022 days
014	2	<i>ESMDC/47/W/2021</i>	Muti-Door Court Walk-in	29/6/2021	Resolved	29/6/2021 to 27/7/2021 days
015	3	<i>ESMDC/18/CR/2021</i>	High Court of Justice Referred	2/6/2021	Resolved	2/6/2021 to 10/1/2023 days
August 2021						
016	1	<i>ESMDC/68/W/2021</i>	Muti-Door Court Walk-in	5/8/2021	Resolved	3/8/2021 to 13/8/2022
017	2	<i>ESMDC/71/W/2021</i>	Muti-Door Court Walk-in	31/8/2021	Resolved	27/8/2021 to 6/10/2021 days
018	3	<i>ESMDC/72/W/2021</i>	Muti-Door Court Walk-in	31/8/2021	Resolved	31/8/2021 to 28/2/2022 days
September 2021						
019	1	<i>ESMDC/73/W/2021</i>	Muti-Door Court Walk-in	2/9/2021	Resolved	2/9/2021 to 3/12/2021 days
October 2021						
020	1	<i>ESMDC/77/W/2021</i>	Multi-Door Court Walk-in	5/10/2021	Resolved	5/10/2021 to 29/11/2022 days
November 2021						
021	1	<i>ESMDC/12/ODR/2021</i>	Multi-Door Court Online	11/11/2021	Resolved	11/11/2021 to 13/5/2022 days

022	2	<i>ESMDC/17/ODR/2021</i>	Multi-Door Court Online	24/11/2022	Resolved	24/11/2021 to 14/2/2022 days
023	3	<i>ESMDC/16/ODR/2021</i>	Multi-Door Court Online	22/11/2021	Resolved	22/11/2021 to 23/11/2022 days
December 2021						
024	1	<i>ESMDC/35/CR/2021</i>	High Court of Justice Referred	13/12/2021	Resolved	13/12/2021 to 8/6/2022 days
025	2	<i>ESMDC/17/ODR/2021</i>	Multi-Door Court Online	16/12/2021	Resolved	16/12/2021 to 25/3/2022 days
026	3	<i>ESMDC/24/ODR/2021</i>	Muti-Door Court Online	16/12/2021	Resolved	16/12/2021 to 2/2/2022 days

Number of Cases Resolved in 2022:							
Case Number	Count	S/	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
January 2022							
001	1		<i>ESMDC/01/W/2022</i>	Muti-Door Court Walk-in	06/01/2022	Resolved	06/01/2022 to 19/04/2023 days
002	2		<i>ESMDC/01/CR/2022</i>	High Court 4	18/02/2022	Resolved	18/01/2022 to 03/03/2022 days
003	3		<i>ESMDC/25/ODR/2022</i>	Muti-Door Court Online	10/1/2022	Resolved	10/01/2022 to 23/03/2022 days
February 2022							
004	1		<i>ESMDC/10/W/2022</i>	Muti-Door Court Walk-in	14/02/2022	Resolved	14/02/2022 to 014/04/2022 days
005	2		<i>ESMDC/13/W/2022</i>	Muti-Door Court Walk-in	21/02/2022	Resolved	21/02/2022 to 10/03/2022 days
006	3		<i>ESMDC/03/CR/2022</i>	High Court 1	11/02/2022	Resolved	11/02/2022 to 31/03/2022 days
007	4		<i>ESMDC/03/ODR/2022</i>	Muti-Door Court Online	15/02/2022	Resolved	15/02/2022 to 07/04/2022 days
008	5		<i>ESMDC/05/ODR/2022</i>	Muti-Door Court Online	15/02/2022	Resolved	15/02/2022 to

						07/04/2022 days
009	6	<i>ESMDC/06/ODR/2022</i>	Muti-Door Court Online	16/02/2022 2	Resolved	16/02/2022 to 29/07/2022 days
010	7	<i>ESMDC/09/ODR/2022</i>	High Court Registry Online	23/02/2022 2	Resolved	23/02/2022 to 28/03/2022 days
March 2022						
011	1	<i>ESMDC/16/W/2022</i>	Muti-Door Court Walk-in	14/03/2022 2	Resolved	14/03/2022 to 06/05/2022 days
April 2022						
012	1	<i>ESMDC/19/W/2022</i>	High Court Registry @ Point of Filing	08/04/2022 2	Resolved	08/04/2022 to 08/06/2022 days
013	2	<i>ESMDC/24/W/2022</i>	Muti-Door Court Walk-in	26/04/2022 2	Resolved	26/04/2022 to 10/05/2022 days
014	3	<i>ESMDC/25/W/2022</i>	Muti-Door Court Walk-in	27/04/2022 2	Resolved	27/04/2022 to 01/06/2022 days
015	4	<i>ESMDC/26/W/2022</i>	Muti-Door Court Walk-in	24/04/2022 2	Resolved	24/04/2022 to 22/07/2022 days
016	5	<i>ESMDC/27/W/2022</i>	Muti-Door Court Walk-in	26/04/2022 2	Resolved	24/04/2022 to 29/07/2022 days
017	6	<i>ESMDC/28/W/2022</i>	Muti-Door Court Walk-in	29/04/2022 2	Resolved	29/04/2022 to 27/10/2022 days
018	7	<i>ESMDC/05/CR/2022</i>	High Court 4	11/04/2022 2	Resolved	11/04/2022 to 05/08/2022 days
May 2022						
019	1	<i>ESMDC/09/CR/2022</i>	High Court 5	20/05/2022 2	Resolved	20/05/2022 to 31/08/2022 days
June 2022						

020	1	<i>ESMDC/33/W/2022</i>	Muti-Door Court Walk-in	09/06/2022 2	Resolved	09/06/2022 to 10/11/2022 days
021	2	<i>ESMDC/34/R/2022</i>	High Court Registry @ Point of Filing	10/06/2022 2	Resolved	10/06/2022 to 01/09/2022 days
022	3	<i>ESMDC/35/W/2022</i>	Muti-Door Court Walk-in	28/06/2022 2	Resolved	28/06/2022 to 20/09/2022 days
023	4	<i>ESMDC/11/CR/2022</i>	High Court 3	14/06/2022 2	Resolved	14/06/2022 to 25/10/2022 days
July 2022						
024	1	<i>ESMDC/36/W/2022</i>	Muti-Door Court Walk-in	07/07/2022 2	Resolved	07/07/2022 to 07/07/2022 days
025	2	<i>ESMDC/37/W/2022</i>	Muti-Door Court Walk-in	14/07/2022 2	Resolved	14/07/2022 to 28/10/2022 days
026	3	<i>ESMDC/38/WP/2022</i>	Muti-Door Court Walk-in (PPPC)	18/07/2022 2	Resolved	18/07/2022 to 19/07/2022 days
027	4	<i>ESMDC/39/WP/2022</i>	Muti-Door Court Walk-in (PPPC)	18/07/2022 2	Resolved	18/07/2022 to 20/07/2022 days
028	5	<i>ESMDC/41/W/2022</i>	Muti-Door Court Walk-in	21/07/2022 2	Resolved	21/07/2022 to 25/07/2022 days
August 2022						
029	1	<i>ESMDC/45/W/2022</i>	Muti-Door Court Walk-in	01/08/2022 2	Resolved	01/08/2022 to 11/08/2022 days
030	2	<i>ESMDC/51/W/2022</i>	Muti-Door Court Walk-in	17/08/2022 2	Resolved	17/08/2022 to 11/11/2022 days
031	3	<i>ESMDC/53/W/2022</i>	Muti-Door Court Walk-in	25/08/2022 2	Resolved	25/08/2022 to 19/10/2022 days
032	4	<i>ESMDC/13/R/2022</i>	High Court Registry @ Point of Filing	16/08/2022 2	Resolved	16/08/2022 to 19/01/2023 days
September 2022						
033	1	<i>ESMDC/56/W/2022</i>	Muti-Door Court Walk-in	09/09/2022 2	Resolved	09/09/2022 to 15/03/2023 days
034	2	<i>ESMDC/61/W/2022</i>	Muti-Door Court Walk-in	28/09/2022 2	Resolved	28/09/2022 to 05/12/2022 days
035	3	<i>ESMDC/62/W/2022</i>	Muti-Door Court Walk-in	30/09/2022 2	Resolved	30/09/2022 to 24/11/2023 days
036	4	<i>ESMDC/17/R/2022</i>	High Court Registry @ Point of Filing	06/09/2022 2	Resolved	06/09/2022 to 19/01/2023 days

037	5	<i>ESMDC/21/R/2022</i>	High Court Registry @ Point of Filing	27/09/2022 2	Resolved	27/09/2022 to 03/011/2022 3 days
038	6	<i>ESMDC/22/R/2022</i>	High Court Registry @ Point of Filing	27/09/2022 2	Resolved	27/09/2022 to 03/11/2023 days
039	7	<i>ESMDC/23/R/2022</i>	High Court Registry @ Point of Filing	29/09/2022 2	Resolved	29/09/2022 to 26/03/2023 days
October 2022						
040	1	<i>ESMDC/73/W/2022</i>	Muti-Door Court Walk-in	21/10/2022 2	Resolved	21/10/2022 to 31/03/2023 days
041	2	<i>ESMDC/78/W/2022</i>	Muti-Door Court Walk-in	21/10/2022 2	Resolved	21/10/2023 to 31/03/2023 days
042	3	<i>ESMDC/79/W/2022</i>	Muti-Door Court Walk-in	21/10/2022 2	Resolved	21/10/2022 to 31/03/2023 days
043	4	<i>ESMDC/80/W/2022</i>	Muti-Door Court Walk-in	21/02/2022 2	Resolved	21/02/2022 to 21/02/2023 days
044	5	<i>ESMDC/91/W/2022</i>	Muti-Door Court Walk-in	28/10/2022 2	Resolved	18/10/2022 to 02/06/2023 days
045	6	<i>ESMDC/92/R/2022</i>	High Court Registry @ Point of Filing	21/10/2022 2	Resolved	21/10/2022 to 31/07/2022 days
046	7	<i>ESMDC/24/R/2022</i>	High Court Registry @ Point of Filing	10/10/2022 2	Resolved	10/10/2022 to 20/06/2023 days
047	8	<i>ESMDC/27/R/2022</i>	High Court Registry @ Point of Filing	20/10/2022 2	Resolved	20/10/2022 to 27/04/2023 days
November 2022						

048	1	<i>ESMDC/93/W/2022</i>	Muti-Door Court Walk-in	20/10/2022 2	Resolved	22/10/2022 to 27/04/2023 day
December 2022						
049	1	<i>ESMDC/99/W/2022</i>	High Court Registry @ Point of Filing	15/12/2022 2	Resolved	15/12/2022 to 12/01/2023 days
050	2	<i>ESMDC/100/R/2022</i>	High Court Registry @ Point of Filing	15/12/2022 2	Resolved	15/12/2022 to 17/02/2023 days
051	3	<i>ESMDC/102/R/2022</i>	High Court Registry @ Point of Filing	19/12/2022 2	Resolved	19/12/2022 to 06/02/2023 days
Number of Cases Resolved in 2023:						
Count	S/	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
January 2023						
001	1	<i>ESMDC/01/W/2023</i>	Muti-Door Court Walk-in	31/01/2022 3	Resolved	31/01/2023 to 29/03/2023 27 days
002	2	<i>ESMDC/02/W/2023</i>	Muti-Door Court Walk-in	03/01/2022 3	Resolved	03/01/2023 to 20/03/2023 8 days
003	3	<i>ESMDC/07/W/2023</i>	Muti-Door Court Walk-in	17/01/2022 3	Resolved	17/01/2023 to 01/03/2023 27 days
004	4	<i>ESMDC/06/W/2023</i>	Muti-Door Court Walk-in	13/01/2022 3	Resolved	13/01/2023 to 22/12/2023 8 days
February 2023						
005	1	<i>ESMDC/10/W/2023</i>	Muti-Door Court Walk-in	02/02/2022 3	Resolved	02/02/2023 to 04/05/2023 46 days
006	2	<i>ESMDC/12/W/2023</i>	Muti-Door Court Walk-in	16/02/2022 3	Resolved	16/02/2023 to 26/07/2023 34 days
007	3	<i>ESMDC/05/CR/2023</i>	High Court 4	17/02/2022 3	Resolved	17/02/2023 to 28/03/2023 34 days

March 2023						
008	1	<i>ESMDC/13/W/2023</i>	Muti-Door Court Walk-in	08/03/2023	Resolved	08/03/2023 to 17/05/2023 57 days
April 2023						
009	1	<i>ESMDC/02/ODR/2023</i>	High Court Registry Online	25/04/2023	Resolved	25/04/2023 to 23/05/2023 days
010	2	<i>ESMDC/19/W/2023</i>	Muti-Door Court Walk-in	05/04/2023	Resolved	11/04/2023 to 23/05/2023 days
May 2023						
011	1	<i>ESMDC/32/W/2023</i>	Muti-Door Court Walk-in	30/05/2023	Resolved	09/05/2023 to 09/05/2023 days
012	2	<i>ESMDC/10/CR/2023</i>	Magistrate Court	21/05/2023	Resolved	13/05/2023 to 20/07/2023 days
June 2023						
013	1	<i>ESMDC/12/CR/2023</i>	High Court 3	21/06/2023	Resolved	21/06/2023 to 18/10/2023 days
September 2023						
014	1	<i>ESMDC/48/W/2023</i>	Muti-Door Court Walk-in	01/09/2023	Resolved	01/09/2023 to 13/11/2023 days
015	2	<i>ESMDC/47/W/2023</i>	Muti-Door Court Walk-in	04/09/2023	Resolved	04/11/2023 to 13/10/2023 days
016	3	<i>ESMDC/49/W/2023</i>	Muti-Door Court Walk-in	08/09/2023	Resolved	08/09/2023 to 22/09/2023 days
017	4	<i>ESMDC/54/W/2023</i>	Muti-Door Court Walk-in	29/09/2023	Resolved	29/09/2023 to 27/11/2023 days
October 2023						
018	1	<i>ESMDC/61/W/2023</i>	Muti-Door Court Walk-in	16/10/2023	Resolved	16/10/2023 to 22/02/2024 days
019	2	<i>ESMDC/62/W/2023</i>	Muti-Door Court Walk-in	19/10/2023	Resolved	19/10/2023 to 22/02/2024 days
020	3	<i>ESMDC/65/W/2023</i>	Muti-Door Court Walk-in	25/10/2023	Resolved	25/10/2023 to 27/04/2023 days
021	4	<i>ESMDC/68/W/2023</i>	Muti-Door Court Walk-in	31/10/2023	Resolved	31/10/2023 to 24/11/2023 days

November 2023						
022	1	<i>ESMDC/69/W/2023</i>	Muti-Door Court Walk-in	2/11/2023	Resolved	2/11/2023 to 29/01/2024 1 day
023	2	<i>ESMDC/70/R/2023</i>	High Court Registry @ Point of Filing	06/11/2023	Resolved	06/11/2023 to 24/02/2024 days
December 2023						
024	1	<i>ESMDC/86/W/2023</i>	Muti-Door Court Walk-in	28/12/2023	Resolved	28/12/2023 to 07/02/2024 days

Number of Cases Resolved in 2024:						
Count	S/ n	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases

January 2024						
001	1	<i>ESMDC/03/R/2024</i>	High Court Registry @ Point of Filing	09/01/2024	Resolved	09/01/2024 to 14/06/2024 days
002	2	<i>ESMDC/01/ODR/2024</i>	Muti-Door Court Online	08/01/2024	Resolved	08/01/2024 to 10/01/2024 days

February 2024						
003	1	<i>ESMDC/08/WP/2024</i>	Muti-Door Court Walk-in (PPPC)	16/02/2024	Resolved	16/02/2024 to 16/02/2024 1 day

March 2024						
004	1	<i>ESMDC/12/WP/2024</i>	Muti-Door Court Walk-in (PPPC)	01/03/2024	Resolved	01/03/2024 to 03/03/2024 days
005	2	<i>ESMDC/17/W/2024</i>	Muti-Door Court Walk-in	14/03/2024	Resolved	14/03/2024 to 21/06/2024 days
006	3	<i>ESMDC/18/CR/2024</i>	High Court of	08/03/2024	Resolved	08/03/2024 to 4 to

			Justice Referred			24/06/2024 days
June 2024						
007	1	<i>ESMDC/37/WP/2024</i>	Muti-Door Court Walk-in	14/06/2024	Resolved	14/06/2024 to 15/07/2024 days

SECTION 8: NUMBER OF CASES RESOLVED: SETTLEMENT WEEK 2021

Counter	S/n	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
001	1	<i>ESMDC/58/SW/2021</i>	High Court of Justice	01/03/2021	Resolved	15/03/2021 to 28/04/2021 days
002	2	<i>ESMDC/41/SW/2021</i>	High Court of Justice	05/03/2021	Resolved	15/03/2021 to 09/04/2021 days
003	3	<i>ESMDC/55/SW/2021</i>	High Court of Justice	11/03/2021	Resolved	15/03/2021 to 08/04/2021 days
004	4	<i>ESMDC/01/SW/2021</i>	High Court of Justice	01/03/2021	Resolved	15/03/2021 to 24/03/2021 days
005	5	<i>ESMDC/40/SW/2021</i>	High Court of Justice	10/03/2021	Resolved	15/03/2021 to 26/05/2021 days
006	6	<i>ESMDC/04/SW/2021</i>	High Court of Justice	10/03/2021	Resolved	15/03/2021 to 26/03/2021 days
007	7	<i>ESMDC/20/SW/2021</i>	High Court of Justice	03/03/2021	Resolved	15/03/2021 to 31/03/2021 days
008	8	<i>ESMDC/30/SW/2021</i>	High Court of Justice	04/03/2021	Resolved	15/03/2021 to 17/03/2021 days
009	9	<i>ESMDC/44/SW/2021</i>	High Court of Justice	15/03/2021	Resolved	15/03/2021 to 01/04/2021 days

010	10	<i>ESMDC/62/SW/2021</i>	High Court of Justice	09/03/2021	Resolved	15/03/2021 to 17/03/2021 3 days
011	11	<i>ESMDC/79/SW/2021</i>	High Court of Justice	11/03/2021	Resolved	15/03/2021 to 23/04/2021 days
012	12	<i>ESMDC/80/SW/2021</i>	High Court of Justice	11/03/2021	Resolved	15/03/2021 to 17/03/2021 3 days
013	13	<i>ESMDC/81/SW/2021</i>	High Court of Justice	12/03/2021	Resolved	15/03/2021 to 17/03/2021 3 days
014	14	<i>ESMDC/89/SW/2021</i>	High Court of Justice	12/03/2021	Resolved	15/03/2021 to 05/11/2021 days

SECTION 9: NUMBER OF CASES RESOLVED IN SETTLEMENT WEEK 2024

Counter	S/n	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
001	1	<i>ESMDC/37/SW/2024</i>	High Court of Justice	06/06/2024	Resolved	01/07/2024 to 25/07/2024 4 days
002	2	<i>ESMDC/88/SW/2024</i>	High Court of Justice	21/06/2024	Resolved	01/07/2024 to 05/07/2024 4 days
003	3	<i>ESMDC/118/SW/2024</i>	High Court of Justice	25/06/2024	Resolved	01/07/2024 to 29/07/2024 4 days
004	4	<i>ESMDC/78/SW/2024</i>	High Court of Justice	20/06/2024	Resolved	01/07/2024 to 22/07/2024 4 days
005	5	<i>ESMDC/164/SW/2024</i>	High Court of Justice	02/07/2024	Resolved	01/07/2024 to 05/07/2024 4 5 days
006	6	<i>ESMDC/58/SW/2024</i>	High Court of Justice	13/06/2024	Resolved	01/07/2024 to 03/07/2024

						4 3 days
007	7	<i>ESMDC/39/SW/2024</i>	High Court of Justice	06/06/2024	Resolved	01/07/2024 to 03/07/2024 4 3 days
008	8	<i>ESMDC/08/SW/2024</i>	High Court of Justice	29/05/2024	Resolved	01/07/2024 to 04/07/2024 4 4 days
009	9	<i>ESMDC/34/SW/2024</i>	High Court of Justice	05/06/2024	Resolved	01/07/2024 to 08/07/2024 4 8 days
010	10	<i>ESMDC/111/SW/2024</i>	High Court of Justice	24/06/2024	Resolved	01/07/2024 to 04/07/2024 4 4 days
011	11	<i>ESMDC/53/SW/2024</i>	High Court of Justice	11/06/2024	Resolved	01/07/2024 to 05/07/2024 4 5 days
012	12	<i>ESMDC/09/SW/2024</i>	High Court of Justice	29/05/2024	Resolved	01/07/2024 to 04/07/2024 4 4 days
013	13	<i>ESMDC/05/SW/2024</i>	High Court of Justice	28/05/2024	Resolved	01/07/2024 to 19/07/2024 4 days
014	14	<i>ESMDC/46/SW/2024</i>	High Court of Justice	10/06/2024	Resolved	01/07/2024 to 05/07/2024 4 5 days

SECTION 10: NUMBER OF CASES RESOLVED: RESTORATIVE JUSTICE 2022 – AUGUST 2024

Counter	S/N	Esmdc dispute number	Originating Court	Date of filing/ filing at Court of first instance	Status of cases	Duration of cases
001		1 <i>ESMDC/01/RJ/2022</i> 2	Magistrate Court		Resolved	

002		2 <i>ESMDC/02/RJ/2022</i>	Magistrate Court		Resolved	
003		3 <i>ESMDC/03/RJ/2022</i>	Magistrate Court		Resolved	
004		4 <i>ESMDC/04/RJ/2022</i>	Magistrate Court		Resolved	
005		5 <i>ESMDC/05/RJ/2022</i>	Magistrate Court		Resolved	
006		6 <i>ESMDC/06/RJ/2022</i>	Magistrate Court		Resolved	
007		7 <i>ESMDC/08/RJ/2022</i>	Magistrate Court		Resolved	
008		8 <i>ESMDC/09/RJ/2022</i>	Magistrate Court		Resolved	
009		9 <i>ESMDC/10/RJ/2022</i>	Magistrate Court		Resolved	

SECTION 11: SUMMARY

SUMMARY OF TABLES

Number of Cases Resolved February 2018 to August 2024

- February 2018 to December 2018 = 27
 - January 2019 to December 2019 = 45
 - January 2020 to December 2020 = 19
 - January 2021 to December 2021 = 26
 - January 2022 to December 2022 = 51
 - January 2023 to December 2023 = 24
 - January 2024 to August 2024 = 7
 - ❖ Settlement Week 2021 Cases = 14
 - ❖ Restorative Justice 2022 – 2024 Cases = 9
 - ❖ Settlement Week 2024 Cases = 14
- Total = 236

Settlement Week 2021 Cases = 111

Restorative Justice 2022 – 2024 Cases = 12

Settlement Week 2024 Cases = 170

Number of Cases Lodged (Walk-in + ODR) = 549

Number of Cases Referred (Point of Filing) = 255

Number of Cases Referred from Court (Court Referred) = 119

Total Cases filed = 923

No. of Cases Resolved.	-	201
No. of Cases Unresolved.	-	125
Abandon	-	343
Withdraw	-	165
No. of Cases Ongoing/Pending as of August 2024.	=	89

KEY ACHIEVEMENTS

- Construction of High Court New Complex with 12 Court Hall, E-Library and Ceremonial Hall and Furnishing.
- Construction of 5 Judges Villa with Gym Hall and Well Furnished.
- Fully Built and Furnished Magistrate Court at Idogbo.
- Fully Built and Furnished Magistrate Court, Urhonigbe.
- Fully Built and Furnished Area Customary Court, Ologbo.
- Renovation and Furnishing of Magistrates' Court, Evbuoriaria, Oredo and Egor.
- Renovation of Magistrates' Court, Auchu.
- Construction and furnishing of High Court, Okada.

ONGOING PROJECTS

- Construction of High Court, Abudu on-going.
- Construction of Judges Quarters, Abudu on-going
- Construction of Magistrate Court, Abudu on-going.
- Construction of Magistrate Court, Ekiadolor on-going.
- Construction of Area Customary Court, Ekiadolor on-going.
- Construction of District Customary Court, Ekiadolor on-going.
- Construction of High Court and Magistrate Court, Egba on-going.
- Renovation of High Court, Sapele Road on-going.

IR 18: EDSG DATA OF UNPLACED STAFF (12TH SEPT 2024)

S/N	NAME	DESIGNATION	RANK (GL)	REMARK
1.	Ijebu Collins Ayemere	Principal Water Engineer	12	
2.	Obasohan Janet Idoga	Asst Chief Education Officer	13	Education
3	Oviawe Queen	Senior Executive Officer	9	

4.	Arc. Akhiane Edward	Architect	9	
5.	Obano G.I	Asst Dir	15	Education
6.	Ogbebor Omono	Asst Chief Edu Officer	13	Education
7.	Osunde Comfort	Chief Clerical Officer	07	
8	Mazima Osaro. L	Education Officer 1	09	Education
9.	Kadiri Onose Charity	Principal Education Officer	12	Education
10.	Ozoya Gift Izuoduwa	Asst Chief Edu Officer	13	Education
11.	Osahon Edna	Education Officer 1	09	Education
12.	Uwaifo . O	Education Officer 1	09	Education
13.	Dorcas . M. Ihamwan	Messenger		
14.	Iyoha Enderlyne Chiamaka	Asst Director	15	Education
15.	Lydia Igbiginie	Asst Chief Lands Officer	13	GIS
16.	Apili Akhere Agnes	Snr. Town Planning Officer	10	Physical Planning
17.	Magdalene. O. Efevberha	Snr. Town Planning Officer	10	Physical Planning
18.	Edobor Friday Alabi	Snr. Town Planning Officer	10	Physical Planning
19.	Francis Omogbemeh	Snr. Town Planning Officer	10	Physical Planning
20.	David Oghenekevre	Driver/Mech	07	
21.	Otasowie Oyedo Osarenkhoe	Supredendent/Driver	08	

22.	Aigboje Eric Ojeifo	Social Welfare Officer	09	
23	Christopter Imasuen	Adm Officer	08	
24.	Enoragbon Amenaghawon	Higher Asst Edu Officer	08	Education
25.	Stanley Ekhaton	Chief Town Planning Asst	07	Physical Planning
26.	Kate. A. Isokpunwu	Principal Water Engr	12	
27.	Adegboyega Maziseyi	Asst Chief Edu Officer		Education
28.	Dakpokpo Oluchi	Chief Admin Officer	14	
29	Irhiawo Aisha Evelyn	Higher Instructor		
30.	Ehigie Osahon	Asst Director	15	Technical Edu
31.	Osigbembe Juliet			ICTA
32.	Sandra Ehiozuwa	Asst Director	15	
33.	Philo Esokpunwu	Asst Director	15	
34.	Edith Ebomoyi	Asst Director	15	
35.	Stephen Uyiekpen	Asst Director	15	
36.	Engr. Imonitie Oseremen Anthony	Deputy Director	16	

2. Office of the Deputy Governor
3. Office of the Secretary to the State Government
 - 3.1. Directorate of Cabinet, Political and Special Duties
4. Office of the Head of Service
 - 4.1. Directorate of General Services
 - 4.2. Directorate of Human Resources Management
 - 4.3. Directorate of Corporate Change, Communications and Performance Management
 - 4.4. Edo State Pensions Bureau
 - 4.5. Local Government Pensions
5. Ministry of Justice
6. Ministry of Local Government, Community and Chieftaincy Affairs
7. Edo State Civil Service Commission (CSC)
8. Local Government Service Commission
9. Edo State Independent Electoral Commission (EDSIEC)
10. John Odigie Oyegun Public Service Academy
11. Emergency Management Agency
12. Ministry of Public Safety and Security
13. Edo State Fire Service
14. Edo State Traffic Management Agency (EDSTMA)
15. Edo State Public Works Volunteer (PUWOV)
16. Edo State Pensions Bureau
17. Local Government Pensions Bureau

IR 19: LIST OF MDAS AND ESTABLISHMENT LAWS

INSTITUTIONAL REFORMS

1. Office of the Governor
 - 1.1 Government House and Protocol
 - 1.2 Strategy, Policy, Projects, and Performance Management

ECONOMIC REVOLUTION ARTS, CULTURE & TOURISM

19. Ministry of Agriculture and Food Security (MAF)

20. Ministry of Finance
21. Ministry of Budget & Economic Planning
22. Ministry of Business, Trade and Cooperatives
23. Edo State Internal Revenue (EdoIRS)
24. Edo State Oil and Gas Producing Area Development Commission (EDSOPADEC)
25. Edo State Public Procurement Agency (EDPPA)
26. Audit Service Commission
27. Office of Auditor-General (Local Government)
28. Office of Auditor-General (State)
29. Office of the Accountant General
30. Edo State Bureau of Statistics
31. Edo State Skills Development Agency (EdoJOBS)
32. Edo State Investment Promotion Office (ESIPO)
33. Edo State Diaspora Agency
34. Edo State Tourism Agency
35. Ministry of Arts, Culture & Tourism
36. Ministry of Mining and Energy

INFRASTRUCTURAL DEVELOPMENT & ENVIRONMENTAL SUSTAINABILITY

37. Ministry of Roads and Bridges
38. Ministry of Physical Planning, Housing & Regional Development (MPPHRD)
39. Edo State Public Building and Maintenance Agency (EDPUBMA)
40. Edo Geographic Information Service (EdoGIS)
41. Edo State Property Development Corporation (ESPDC)
42. Edo State Development Control Agency

43. Edo City Transport Service
44. Edo State Transport Authority
45. Electricity Regulatory Commission
46. Ministry of Water Resources
47. Small-Town Rural Water Supply Sanitation Agency (STRUWASSA)
48. Edo State Urban Water Corporation
49. Edo State Forestry Commission
50. Edo State Parks and Gardens Agency
51. Ministry of Environment and Sustainability
52. Edo State Waste Management Board
53. Edo State Flood & Erosion Watershed Management Agency (FEWMA)

SOCIO WELFARE ENHANCEMENT

54. Ministry of Health
55. Hospitals Management Agency
56. Edo State Primary Healthcare Development Agency
57. Edo State Traditional Medicine Board
58. Edo State Health Insurance Agency
59. Ministry of Education
60. State Universal Basic Education Board
61. State Secondary Education Board
62. Edo State Agency for Mass Education
63. Edo State Library Board
64. Directorate for Educational Quality and Accountability
65. Board for Technical and Vocational Education

- 66. Ministry of Social Development and Gender Issues
- 67. Ministry of Youth and Humanitarian Affairs
- 68. Community Sustainable Development Agency
- 69. Edo State Christian Pilgrim Welfare Board
- 70. Edo State Muslim Pilgrim Welfare Board
- 71. Ministry of Communication and Orientation
- 72. Edo Broadcasting Service
- 73. Edo State Sports Commission
- 74. Ministry of Digital Economy, Science and Technology (MDEST)
- 75. Information Communication Technology Agency (ICTA)
- 76. Digital Governance and Data Management Agency (DIDA)

PROGRAMMES

- Rural Access Agricultural Mobility Project (RAAMP)
- Public Private Partnership Office
- Private Property Protection Committee
- Agriculture Development Programme (ADP)

LIST OF NEW DEPARTMENTS, AGENCIES AND ACADEMIC INSTITUTIONS ESTABLISHED -2024 FROM 2016

S/N	NAMES OF NEW DEPARTMENT & AGENCY	ENABLING LEGISLATION	STATUS
1.	John Odigie Oyegun Public Service Academy (JOOPSA)	John Odigie Oyegun Public Service Academy (JOOPSA) Law, 2023	Functioning (a board is yet to be constituted)
2.	Private Property Protection Committee (PPPC)	Private Property Protection Law, 2017 (amended 2021)	Functioning

3.		Edo State Public Buildings and Maintenance Agency	Edo State Public Buildings and Maintenance Agency Law, 2021	Functioning
4.		Edo State Security Trust Fund/ Board of Trustees	Edo State Security Trust Fund Law, 2019	Constituted but not Functioning
5.		Edo State Audit service Commission	Edo State Audit Service Law, 2021	Functioning
6.		Edo State Transport Authority	Edo State Transport Authority Law, 2018	Functioning
7.	MINISTRY OF ARTS AND CULTURE	Edo State Diaspora Agency	Edo State Diaspora Agency Law, 2022.	Not Functioning
8.	MINISTRY OF ENVIRONMENT	Edo State Flood, Erosion and Watershed Management Agency	Edo State Flood, Erosion and Watershed Management Agency Law, 2021	Functioning
9.		Edo State Development and Property Corporation	Edo State Development and Property Agency Law, 2018	Functioning
10.		Edo State Investment Promotion Office (ESIPO)	Edo State Investment Promotion Office Law, 2022	Functioning
11.	MINISTRY OF JUSTICE	Edo State Justice Sector Reform Team	Edo State Justice Sector Reform Team Law, 2022.	Not Functioning
12.		Edo State Criminal Justice Administration	Edo State Criminal Justice Administration Law, 2018	Functioning
13.		Edo State Signage and Advertisement Agency	Edo State Signage and Advertisement Agency Law, 2021	
14.		Edo State Sports Commission	Edo State Sports Commission Law, 2021	Functioning
15.		Edo State Building Control Agency	Edo State Building Control Agency Law, 2022	
16.	MINISTRY OF HEALTH	Edo State Hospital Management Agency	Edo State Hospital	Functioning

			Management Agency Law, 2023.	
17.		Edo State Primary Health Care Development Agency	Primary Health Care Development Agency Law, 2019 (amended 2022)	
18.		Edo State College of Nursing Sciences	Edo State College of Nursing Sciences Law 2021	Functioning
19.		Edo State College of Health Sciences and Technology	Edo State College of Health Sciences and Technology Law, 2023	Functioning
20.		Edo State Drug and Health Commodities Management Agency (DMA)	Edo State Drug and Health Commodities Management Agency (DMA) Law, 2023.	Not Functioning
21.		Edo State Health Insurance Commission	Edo State Health Insurance Law, 2019	Functioning
22.	MINISTRY OF AGRIC	Edo State College of Agriculture and Natural Resources	Edo State College of Agriculture and Natural Resources Law, 2019	Functioning
23.		Edo State Forestry Commission	Forestry (Repeal) and Forestry Commission Law, 2022	Functioning
24.	MINISTRY OF WATER RESOURCES	Edo State Small Towns and Rural	Edo State Small Towns and Rural Water	Functioning
25.		Water Supply and Sanitation Agency	Supply and Sanitation Agency Law, 2017	
26.		Edo State Physical Planning, Urban	Edo State Physical Planning, Urban and	Functioning
27.		and Regional Development	Regional Development Law, 2022	
28.	MINISTRY OF DIGITAL ECONOMY, SCIENCE AND TECHNOLOGY	Edo State Digital Governance And	Edo State Digital Governance Bill, 2024	Functioning/Law is at First Reading/Pending

29.		Saint Titus College of Health	Saint Titus College of Health Sciences	
30.		Edo State Emergency Management	Edo State Emergency Management	Functioning/Publication
31.		Igbinedion College/ School of Health Technology	Igbinedion College/ School of Health Technology Law, 2022	Functioning
32.		Tayo Akpata University of Education (Ekiadolor)	Tayo Akpata University of Education (Ekiadolor) Law, 2016	Functioning
33.	JUDICIARY	Edo State Multi-Door Courthouse	Edo State Multi-Door Courthouse Law, 2017	Functioning
34.			Edo State Judiciary Financial Autonomy Law 2023	Committee Stage
35.		Edo State Local Government Electoral and Edo State Independent Electoral Commission	Edo State Local Government Electoral Law and Edo State Independent Electoral Commission Establishment (Re-enactment) Law, 2017 (amended 2022)	Functioning
36.		Edo State Lands Administration and Geographic Information Services (EDOGIS)	Edo State Lands Administration and Geographic Information Services (EDOGIS) Law, 2018	Functioning
37.		Edo State Public Procurement Agency	Edo State Public Procurement Agency Law, 2020	Functioning
38.	MINISTRY OF SOCIAL DEVELOPMENT	Edo State Commission for Persons with Disabilities	Edo State Persons with Disability Law, 2022.	Functioning
39.		Committee Against Human Trafficking	Edo State Trafficking in Persons Law, (Prohibition) 2018 (amended 2019)	Functioning

40.			Violence Against Persons (Prohibition) Law, 2019	Not Certain
41.		Santa Maria Catholic College of Nursing Sciences, Department of Midwifery, Uzairue, Edo State	Santa Maria Enabling Law, 2023	
42.		Unified Local Government Refuse Collection and Disposal Agency	Unified Local Government Refuse Collection and Disposal Agency	
43.		Edo State Security Corps Governance	Edo State Security Corps Governance Law, 2024	
44.		Edo State Oil Palm Programme	Edo State Oil Palm Cultivation Law, 2024	
45.		St. Camillus College of Nursing Sciences	St. Camillus College of Nursing Sciences Law, 2024	

		Nursing Science	College of Nursing Science Law	
4.		Edo State Tourism Agency	Edo State Tourism Agency Law	Passed
5.		Edo State Electricity Market Edo State Regulatory Commission Edo Electricity Agency The Edo State Electricity Transmission Company	Edo State Electricity Law 2022	Passed
6.		Edo State Transport Authority	Edo Municipal Transport Service Law, 2018	Passed
7.		Agency for the Protection of Rights of Edo Residents	Agency for the Protection of Rights of Edo Residents Law	First Reading
8.		Edo State Drivers Institute	Edo State Drivers Institute Law	First Reading
9.		State Control of Nomadic Cattle Rearing/Grazing	Nomadic Cattle Rearing/Grazing	Committee Stage
10.		Edo State public Private partnership Commission	Public Private Partnership Law,	Second Reading
11.		Edo State Parks, Gardens and Cemetery Agency	Edo State Parks, Gardens and Cemetery Agency Law,	First Reading
12.		Edo State Migration Agency	Edo State Migration Agency Law	First Reading
13.		Edo State Fire-Fighters	Edo State Fire-Fighters Service Governance Law 2024	Committee Stage
14.		Edo State Mortgage Agency	Edo State Mortgage Agency Law	Committee Stage
15.	MINISTRY OF PHYSICAL PLANNING	Edo State Development and Property Corporation	Edo State Development and Property Agency Law, 2018	Committee Stage
16.		Administration of Physical Planning, Urban Development,	Administration of	Committee

AGENCY ESTABLISHMENT LAWS (PASSED, YET TO BE ASSENTED)

S/N	MINISTRIES	NAMES OF NEW DEPARTMENT & AGENCY	ENABLING LEGISLATION	STATUS
1.		Edo State Rural Water Supply and Hygiene	Edo State Rural Water Supply and Hygiene Law	Passed
2.		Special Offences (Electricity Theft) Court	Electricity Theft and Related Offences	Passed
3.		St. Philomena College of	St. Philomena	Passed

		Urban Renewal and Building Control in Edo State	Physical Planning, Urban Development Law	Stage
17.			Edo State Judiciary Financial Autonomy Law 2023	Committee Stage
18.	MINISTRY OF AGRIC	Edo State College of Agriculture and Natural Resources	Edo State College of Agriculture and Natural Resources Law, 2024	First Reading
19.		Edo State Library Board	Edo State Library Board Law, 2024	First Reading
20.	MINISTRY OF DIGITAL ECONOMY, SCIENCE AND TECHNOLOGY	Edo State Digital Governance and Data Management Agency	Edo State Digital Governance Law, 2024	First Reading/Pending
21.		Edo State Emergency Management Agency	Edo State Emergency Management Agency Law	Publication
22.		Edo State Correctional Service	Edo State Correctional Service Law, 2024	First Reading
23.		School of Midwifery in Zuma Memorial Hospital	School of Midwifery in Zuma Memorial Hospital Law 2024	First reading
24.		Private Property Protection Committee (PPPC)	Private Property Protection Law, 2024	First Reading

IR 20: ESTABLISHMENT NUMBERS AND VACANCIES

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
1.	MINISTRY OF MINING AND ENERGY	45	57	NIL	112	96	4 Admin Officer I GL 08 1 Snr Admin Officer GL 10

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
	(Min of Solid Minerals)						2 Chief Clerical Officer GL07 2 Clerical Officer I GL 05 1 Asst Chief Executive Officer GL 13 2 Snr. Executive Officer GL 09 1 Executive Officer GL 08 1 Prin. Confidential Secretary II GL 12 1 Prin. Confidential Secretary II GL 10 1 Snr Accountant GL 10 2 Accountant II GL 08 1 Snr Executive Officer II GL 09 1 Higher Executive Officer GL 08 1 Prin. Executive Officer II GL.10 2 Prin. Geologist GL 12 6 Snr. Geologist GL 10 15 Geologist GL 09 10 Snr. Scientific Officer GL 10 10 Scientific Officer I GL 09 8 Scientific Officer II GL08 2 Snr Mechanical Engineer GL 10

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							4 Mechanical Engineer Grade I GL 09 2 Mechanical Engineer Grade II GL 08 1 Prin. Petroleum Engineer GL 12 4 Petroleum Engineer Grade I GL 09 1 Planning Officer I GL 09 1 Planning Officer II GL 08 1 Snr Electrical Engineer GL 10 8 Electrical Engineer Grade I GL 09
2.	MINISTRY OF YOUTH AND HUMANITARIAN AFFAIRS	192	50	13	129	NIL	NIL
3.	EDSOPADE C	76	75	1	5	NIL	2 Nos. Electrical Engineer SGL 09 and SGL 12. 2Nos. Auditors SGL08 and SGL10 1. Quantity Surveyor SGL 12
4.	Edo State Library Board	104	33 (5 professional librarians, 28 non-librarians)	NIL	70	20 Professional Librarians	1. Professional Librarians 2. Library Officers 3. Library Assistants/ Clerical Officers

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
5.	Ministry of Environment and Sustainability	77	69	8	21	15	Environmental Officers - 5 Scientific Officers - 5 Accountants - 5 Clerical Officers - 3 Secretaries - 2 Storekeeper - 1
6.	Edo State Forestry Commission	146	130	-	15	15	Forest Guards - 9 Technical Forest Officers - 6
7.	Urban Water Corporation	264	302	50	15	9	Director Commercial Billing Higher Executive Officer, Commercial Billing Executive Officer, Commercial Billing Chief Officer Finance & Accounts Director, Project & Planning (1 Geologist) Senior Officer Planning & Design (1 Mechanical Engineer) Officer, Planning & Design (2 Electrical Engineers) Principal Officer Monitoring & Evaluation (Civil Engineer) Officer Monitoring & Evaluation (1 Civil, 1 Surveyor, 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Mechanical Engineer) Chief Officer Operations & Mtce (1 Geologist) Director, Business Unit
8.	Edo State College of Nursing Sciences	185	145	0	127	97	Lecturer II Lecturer III Assistant Lecturer (Nursing) Assistant Lecturer (Midwifery) Assistant Lecturer (Public Health) Principal Nursing Officer II Nursing Officer I Chief Security Officer Principal Legal Officer Senior Accountant Electrical Engineer Civil Engineer Public Relation Officer Lab Technologist Staff Nurse/Midwife Confidential Secretary Higher cameraman Assistant Cameraman Clerical Officer Craftsman (Carpentry) Craftsman (Plumbers) Motor Driver Messenger

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Gardner Watchman/Security Guard
9.	Community and Social Development Agency (CSDA)	41	41	0	0	0	NIL
10.	Ministry of Physical Planning, Housing, Urban and Regional Development	85	85	NIL	NIL	NIL	Edo Clean and Green Grow 100 - 59 ICTA Staff - 20
11.	Edo State College of Education	84	77	7	NIL	NIL	NIL
12.	Edo State Transport Authority (ESTA)	55	43	0	0	30	Head of Planning and Research (1), Head of Public Transport (1), Head of Infrastructure & Engineering (1) Head of Shared Services (1), Procurement (1), Human Resources (1), Head Corporate Investment & Planning (1), Engineers (1) Internal Auditor (1),

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							External Communications Specialist (1), Personal Secretary to the Managing Director (1), Planning & Policy (1), Operations (10), Research and Statistics (1), Engineers (1), Finance and Accounts (1), Monitoring and Evaluation (1), ICT (1), Security and Safety (1), Licensing Permit and Franchise (1), Environmental and Social Safeguards (1), Vehicle Inspection Services (1)
13.	Ministry of Water Resources	59	58	NIL	305	26	Water Engineer (2) Civil Engineer (2) Chemical Engineer (3) Mechanical Engineer (2) Geologists (3) Scientific Officers (4) Admin/Executive Officers (4) Statisticians (2) Confidential Secretaries (4)
14.	Ministry of Business,	411	137	NIL	288	1	<ul style="list-style-type: none"> Director of Industry.

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
	Trade and Cooperatives. (Wealth creation)						"Administrative Cadre" <ul style="list-style-type: none"> Director GL. 17 Asst. Director GL. 15 Chief Admin. OFF., GL. 14 Asst. Chief Admin. OFF. GL. 13 Prin. Chief Admin Off. GL 12 Snr. ADMIN. OFFICER GL. 10 ADMIN. SEC. GL. 09 ADMIN. SEC GL.08" "CHIEF EXEC. OFF. GL.14 PRIN. EXEC. OFF. I GL. 12 PRIN. EXEC. OFF. II GL. 10 SNR.

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							EXEC. OFF. GL. 09 <ul style="list-style-type: none"> HIGHER EXEC OFF. GL. 08 Executive Off. GL. 07 Asst. Executive Off. GL. 06" "Chief Clerical Off. GL. 07 SNR. CLERICAL OFF GL. 06 CLERICAL OFF 1 GL. 05" "HIGHER STORE OFF. GL. 08 STORE OFF. GL. 07 ASST. STORE OFF. GL. 06 STOREKEEPER. GL. 05 STOREKEEPER.

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							GL. 04" <ul style="list-style-type: none"> "Snr. Asst. Works Supt. GL. 09 Higher. Asst. Works Supt. GL. 08 Works Supt. GL. 07 Asst. Works Supt. GL. 06" "Chief Motor Driver Mech GL. 07 Snr. Motor Driver Mech 1 GL. 06 Motor Driver Mech. GL. 04 Motor Driver Mech. GL. 03" "Head Messenger GL. 04 Snr. Messenger GL. 03 Messenger

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							GL. 02" <ul style="list-style-type: none"> • Senior Cleaner, GL. 02 • Watchman II GL. 01 • "Program Analyst GL. 09 • Program Analyst GL. 08" • "Assistant Director GL. 15 • Asst. Chief Accountant GL. 13 • Prin. Accountant GL. 12 • Snr. Accountant GL. 10 • Accountant I GL. 09 • Accountant II GL. 08" • "Director of Industry GL. 17 • Deputy Director GL. 16 • Asst. Director GL. 15 • Chief Industrial

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Off. GL. 14 <ul style="list-style-type: none"> • Asst. Chief Industrial Off. GL. 13 • Prin Industrial Officer GL 12 • Snr. Industrial Officer GL10 • Industrial Off. I GL 09 • Industrial Off. I GL 08" • "COMMERCIAL OFFICER CADRE • DIRECTOR GL. 17 • Deputy Director GL. 16 • Asst. Director GL. 15 • CHIEF COMMERCIAL OFF. GL. 14 • ASST. CHIEF COMMERCIAL

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<ul style="list-style-type: none"> OFF. GL. 13 • Prin. COMMERCIAL OFF. GL. 12 • Snr. COMMERCIAL OFF. GL. 10 • COMMERCIAL OFF. I GL. 09 • COMMERCIAL OFF. GL. 08" • "CHIEF TRADE OFF. GL. 13 • Asst.CHIEF TRADE OFF. GL. 12 • Prin. TRADE OFF. GL. 10 • Snr. TRADE OFF. GL. 09 • Higher TRADE OFF. GL. 08 • TRADE

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<ul style="list-style-type: none"> OFFICER GL. 07 • Assistant Trade Officer GL 06" • "Reg. Of Cooperative Soc. Cadre • DIRECTOR GL. 17 • DEPUTY DIRECTOR OF COOP. GL. 16 • ASST. DIRECTOR OF COOP. GL. 15 • CHIEF REGISTRAR OF COOP. GL. 14 • ASST. CHIEF REGISTRAR OF COOP. GL. 13 • PRIN. REGISTRAR COOP.SOC. GL. 12 • Snr. REGISTRAR OF

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<ul style="list-style-type: none"> COOP.SO C. GL. 10 • REGISTRAR OF COOP.SO C.I GL. 09 • REGISTRAR OF COOP. SOC. II GL. 08" • "COOPERATIVE OFFICER CADRE • Chief COOP. Off. GL. 14 • Chief COOP. Off. GL. 13 • Prin. COOP.Off. GL. 12 • Prin. COOP. Off. GL. 10 • Snr. coop. Off. GL. 09 • Higher. Coop. Officer GL. 08 • Cooperative Officer GL. 07 • Asst.

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES			
							<ul style="list-style-type: none"> Coop. Officer GL. 06" • "COOP. INSPECTOR CADRE: • Chief Coop. Inspector GL. 14 • Asst. Chief coop. Inspector GL. 13 • Prin. Coop. Inspector I GL. 12 • Prin. Coop. Inspector II GL. 10 • Snr. Coop. Inspector GL. 09 • Coop. Inspector GL. 07 • Asst. Coop. Inspector GL. 06" 			
15.	Edo State Traditional Medicine Board				3	3	NIL	13	7	<ul style="list-style-type: none"> Accountant* (1) Administrative Officer* (1) Agricultural Officer* (1) Clerical Officer (1) ICT Officer or Scientific Officer

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							(Computer Scientist) * (1) Messenger (1) Pharmacist* (2) Scientific Officer (Health) (1) Scientific Officer (Plant Biologist) * (2) Social Media Manager (1) Statistical Officer* (1)
16.	Ministry of Roads and Bridges	1128	189	21 (Security Guards)	945	100	Civil Engineers Technical Officers Laboratory Technologist Surveyors
17.	Edo State Audit Service Commission	27	7	0	16	5	Director of Research Department, Director of Promotion Department, Director of ethics department, Administrative officer II, Accountant II
18.	Office of the Deputy Governor	47	97	11	16	13	Administrative Officers Protocol Officers Data Processing Officers Secretaries Gardeners
19.	Office of the Secretary to the State Government	25	25	0	NIL	12	Confidential Secretary (1) Messenger (1) Secretariat Staff (1) Director, Community

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Relations Department (1) Community Relations Officer (2) Administrative Officer (5) Accountant (1)
20.	Office of the Head of Service	34	34	NIL	49	49	Assistant Director: 1 Chief Admin Officer: 2 Assistant Chief Admin Officer: 1 Principal Admin Officer: 1 Senior Admin Officer: 1 Admin Officer Grade1: 1 Admin Officer Grade2: 1 Principal Accountant: 1 Senior Accountant: 1 Accountant Grade 2: 1 Social Welfare Officer: 4 Higher Works Superintendent: 10 Assistant Chief Confidential Secretary: 1 Principal Confidential Secretary: 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Senior Confidential Secretary: 1 Confidential Secretary Grade.1: 1 Confidential Secretary Grade2: 1 Confidential Secretary Grade IV. 2 Secretarial Assistant: 1 Senior Clerical Officer: 1 Clerical Officer Grade 1: 2 Clerical Officer Grade 2: 1 Clerical Assistant: 3 Chief Motor Driver/Mech.: 1 Motor Driver/Mech.: 3 Messengers: 2 Cleaners: 3
21.	Ministry of Health	Total no of staff in the Ministry 138 Approved Establishment-808	469	NIL	670	27	Two Snr. Medical Officer, on SGL. 13 One Dental Officer, on SGL. 12 Eight Pharmacist, on SGL. 10 Four Nursing Officer, on SGL 09

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Two Accountant I, on SGL. 09 Four Pharmacy Technician, on SGL 08 Six Snr. Storekeeper, on SGL. 05
22.	Edo State Health Insurance Commission	98	95	NIL	10	10	ICT Executive-6 Customer Service Officer -2 Public Relations Officer - 2
23.	Edo City Transport Limited	348	82	266	NIL	NIL	NIL
24.	Edo State College of Agriculture and Natural Resources, Iguoriakhi	173 NOTE: ACADEMIC STAFF = 39 NON-TEACHING SENIOR STAFF = 61 NON TEACHING JUNIOR STAFF = 73	173	NIL			Registry – Inadequate Personnel Bursary - Inadequate Personnel Library - Inadequate Personnel Department of Agriculture and Bio-Environmental Engineering Department of Registry: Senior Staff Administrative staff Secretarial Staff Junior Staff Clerical Officers Messengers Works and Services Dept. Artisans: Gardeners – 2 Electricians – 1 Plumbers – 1 Carpenters – 1 Furniture worker – 1 Bricklayers – 1 Welders – 1 AC Technicians – 1 Drivers – 1 Tractor Driver – 1 Motor Mechanic – 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
					Agribusiness Management	Furniture worker – 1 Bricklayers – 1	Painter – 1 Typist - 1 Total = 14
					Department of Agricultural Extension and Management	Welders – 1 AC Technicians - 1 Drivers – 1 Tractor Driver – 1	Department of Agriculture and Bio-Environmental Engineering. Lecturer II – 1 Lecturer I – 1 Senior Lecturer – 2 Principal Lecturer – 1 Total = 6
					College Clinic	Motor Mechanic – 1	
					Department of Works and Services	Painter – 1 Typist - 1	Department of Agribusiness Management. Lecturer II – 2 Lecturer I - 1 Senior Lecturer - 1 Principal Lecturer – 2 Total = 6
					Teaching and Research Farm	Department of Agriculture and Bio-Environmental Engineering.	
					Research Laboratory	Lecturer II – 1 Lecturer I – 1	Department of Agricultural Extension and Management. Lecturer II – 2 Lecturer I – 2 Senior Lecturer – 2 Principal Lecturer – 1 Total = 7
					Bursary Department	Senior Lecturer – 2 Principal Lecturer – 1	College Library

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
						Agribusiness Management.	Deputy Librarian - 1 Principal Librarian - 1 Librarian I - 1 Total - 3
						Lecturer II – 2 Lecturer I - 1 Senior Lecturer - 1 Principal Lecturer – 2	College Clinic. Medical Director – 1 Pharmacist – 1 Total = 2
						Department of Agricultural Extension and Management.	Teaching and Research Farm. Poultry Attendant (Male) – 1 Piggery Attendant (Male) – 1 Fishery Attendant (Male) - 1 Farm Attendant to Handle Cattles, Sheep’s, and Goats – 2 Storekeeper – 1 Sales Rep. – 1 Total = 7
						Lecturer II – 2 Lecturer I – 2 Senior Lecturer – 2 Principal Lecturer – 1	
						College Library	Research Laboratory. Physics Technologist – 1 Laboratory Attendant - 4 Total = 5
						Deputy Librarian - 1 Principal Librarian - 1	Bursary: Principal Accountant – 1 Senior Accountant - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
						Librarian I - 1 College Clinic. Medical Director – 1 Pharmacist – 1 Teaching and Research Farm. Poultry Attendant (Male) – 1 Piggery Attendant (Male) – 1 Fishery Attendant (Male) - 1 Farm Attendant to Handle Cattles, Sheep's, and Goats – 2 Storekeeper – 1 Sales Rep. – 1 filed Research Laboratory. Physics Technologist – 1	Total = 2 NOTE: Critical vacancies are needed to meet the Administrative and Academic minimum Marks specified by NBTE. In addition to meet Teacher/Students Ratio. Grand Total = 70

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
						Laboratory Attendant – 4 Bursary: Principal Accountant – 1 Senior Accountant - 1	
25.	Office of the Auditor General (Local Government)	143	43	0	100	50(30 Auditors and 20 Executive Officers Audit)	<ul style="list-style-type: none"> • Auditors • Executive Officers • Secretaries • Clerical officers • Secretariat Assistants • Messengers • Motor Drivers/Mechanics • Cleaners
26.	Edo State Pensions Bureau	24	23	1 Graduate Trainee	5	5	Clerical Officers - 2 ICT Experts - 2 Legal Adviser - 1
27.	Edo State Tourism Agency	8	8	NIL	4	4	Human Resource Officer Assistant Accountant Assistant strategic marketing and promotion activities officer

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Assistant Destination Development
28.	Directorate of Human Resources Management (Establishment)		7,012	36	17	17	Administrative Officer II GL 08 (6) Snr. Administrative Officer II GL 10 (2) Data Processing Officer GL. 08 (4) Assistant Executive Officer GL 06 (1) Higher Executive Officer GL 08 (1) Education Officer GL 10 (1) Education Officer GL 08 (1)
29.	Edo State Geographic Information Service (Min of Lads and Survey)	475	142	5	334		Assistant Chief Lands Officer Deputy Director Lands Asst. Deputy Director Lands Asst. Chief Lands Officer Principal Lands Officer Senior Lands Officer Lands Officer I Lands Officer II Senior Procurement Officer Procurement Officer I Procurement Officer II

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Surveyor Senior Surveyor Surveyor I Asst. Technical Officer (Survey) Chief Executive Officer (Revenue) Asst. Chief Executive Officer II (Revenue) Principal Executive Officer I (Revenue) Principal Executive Officer II (Revenue) Senior Executive Officer (Revenue) Higher Executive Officer (Revenue) Executive Officer (Revenue) Asst. Executive Officer (Revenue) Asst. Chief Estate Officer Principal Estate Officer II Senior Estate Officer Higher Estate Officer Estate Officer Asst. Estate Officer Principal Statistician Senior Statistician Assistant Chief Lands Officer Deputy Director Lands

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Asst. Deputy Director Lands Asst. Chief Lands Officer Principal Lands Officer Senior Lands Officer Lands Officer I Lands Officer II Chief Surveyor Senior Surveyor Surveyor I Surveyor II Principal Technical Officer II (Survey) Senior Technical Officer (Survey) Higher Technical Officer (Survey) Technical Officer (Survey) Asst. Technical Officer (Survey) Asst. Chief Executive Officer II (Revenue) Principal Executive Officer I (Revenue) Principal Executive Officer II (Revenue) Senior Executive Officer (Revenue) Higher Executive Officer (Revenue) Executive Officer (Revenue) Asst. Executive Officer (Revenue)

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Asst. Chief Estate Officer Principal Estate Officer Senior Estate Officer Higher Estate Officer Estate Officer
30.	Ministry of Arts, Culture and Tourism	70	70	NIL	15	9	Director, Shared of Services (2) Director, Tourism (3) Director, Culture (4)
31.	Ministry of Agriculture and Food Security	1,932	429	NIL	1,667	109	Director Admin, Grade Level 17 - 1 Deputy Director, Grade Level 16 - 1 Asst. Director, Grade Level 15 - 1 Chief Admin. Officer, Grade level 14 - 1 Prin. Admin. Officer, Grade Level 12 - 2 Admin. Officer I, Grade Level 09 - 1 Admin. Officer II, Grade Level 08 - 1 Senior Procurement Officer, Grade Level 10 - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Procurement Officer II, Grade Level 08 - 1 Principal Executive Officer (Information) I, GL.12 - 1 Senior Executive Officer, GL.09 - 1 Higher Executive Officer, GL.08 - 1 Asst. Chief Executive Officer, Grade Level 13 - 1 Prin. Executive Officer I, Grade Level 12 - 1 Prin. Executive Officer II, Grade Level 10 - 1 Senior Executive Officer, Grade Level 09 - 2 Higher Executive Officer, Grade Level 08 - 1 Executive Officer, Grade Level 07 - 2 Asst. Executive Officer, Grade Level 06 - 1 Principal Conf. Secretary I, Grade Level 12 - 1 Senior Confidential Secretary, Grade Level, 09 - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Confidential Secretary II, Grade Level, 07 - 1 Confidential Secretary III, Grade Level, 06 - 1 Confidential Secretary IV, Grade Level, 05 - 1 Chief Clerical Officer, Grade Level 07 - 4 Snr. Clerical Officer, Grade Level 06 - 2 Clerical Officer I, Grade Level 05 - 2 Clerical Officer II, Grade Level 04 - 10 Asst. Clerical Officer, Grade Level 03 - 5 Chief Typist, Grade Level 09 - 2 Senior Typist Gd. I, Grade Level 08 - 1 Senior Typist Gd. II, Grade Level 07 - 1 Typist, Gd. I, Grade Level 06 - 1 Typist, Gd. II, Grade Level 05 - 3

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Typist, Gd. III, Grade Level 04 - 2 Typist, Gd. IV, Grade Level 03 - 2 Prin. Works Supt. I, Grade Level 12 - 1 Prin. Works Supt II, Grade Level 10 - 1 Snr. Works Supt., Grade Level 09 - 1 Higher Works Supt., Grade Level 08 - 1 Works Supt., Grade Level 07 - 2 Chief Motor Driver/Mech., Grade Level 07 - 3 Snr. Driver/Mech. Grade Level 06 - 1 Driver/Mech. Grade Level 05 - 1 Driver/Mech. Grade Level 04 - 1 Driver/Mech. Grade Level 03 - 3 Prin. Works Supt. I, Grade Level 12 - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Prin. Works Supt II, Grade Level 10 - 1 Snr. Works Supt., Grade Level 09 - 1 Higher Works Supt., Grade Level 08 - 1 Works Supt. Tractor/ Driver Mech. Grade Level 07 - 5 Chief Tractor Driver/Mech., Grade Level 07 - 5 Senior Tractor/Driver/Mech. Grade Level 06 - 5 Senior Tractor/Driver/Mech. Grade Level 05 - 5 Snr. Tractor/Driver/Mech. Grade Level 04 - 5 Snr. Tractor/Driver/Mech. Grade Level 03 - 5 Senior Foreman (Elect) Grade Level 07 - 1 Senior Foreman (Roads) Grade Level 07 - 3 Foreman, Grade Level, GL07 - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Stores Officer, Grade Level 14 - 1 Prin. Store Officer I, Grade Level 12 - 1 Prin. Store Officer II, Grade Level 10 - 1 Senior Store Officer, Grade Level 09 - 3 Higher Store Officer, Grade Level 08 - 4 Store Officer, Grade Level 07 - 7 Asst. Store Officer, Grade Level 06 - 4 Chief Store Keeper, Grade Level 07 - 5 Asst. Store Keeper, Grade Level 06 - 4 Senior Store Keeper, Grade Level 05 - 5 Store Keeper, Grade Level 04 - 3 Store Assistant, Grade Level 03 - 3 Head Messenger, Grade Level 04 - 4 Senior Messenger, Grade Level 03 - 4

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Messenger, Grade Level 02 - 4 Head Cleaner, Grade Level 03 - 2 Senior Cleaner, Grade Level 02 - 5 Cleaner, Grade Level 01 - 7 Semi-Skilled Worker, Grade Level 03 - 5 Unskilled Worker, Grade Level 02 - 5 Security Guard, Grade Level 06 - 1 Security Guard II, Grade Level 05 - 5 Security Guard I, Grade Level 04 - 3 Senior Security Guard, Grade Level 03 - 2 Head Watchman, Grade Level 04 - 2 Senior Watchman, Grade Level 03 - 3 Watchman I, Grade Level 02 - 5 Watchman II, Grade Level 01 - 5

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Unskilled Worker, Grade Level 01 - 5 Gardener, Grade Level 02 - 3 Senior Accountant Officer, Grade Level 10 - 2 Accountant, Grade Level 09 - 1 Accountant II, Grade Level 08 - 1 Asst. Chief Tax Officer, Grade Level 13 - 1 Principal Tax Officer, Grade Level 12 - 2 Senior Tax Officer, Grade Level 10 - 3 Chief Executive Officer, Grade Level 14 - 1 Asst. Chief Executive Officer, Grade Level 13 - 1 Prin. Executive Officer I, Grade Level 12 - 1 Prin. Executive Officer II, Grade Level 10 - 1 Senior Executive Officer, Grade Level 09 - 2 Higher Executive Officer, Grade Level 08 - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Executive Officer, Grade level 07 - 10 Chief Executive Officer, Grade Level 14 - 1 Asst. Chief Executive Officer, Grade Level 13 - 1 Prin. Executive Officer I, Grade Level 12 - 1 Prin. Executive Officer II, Grade Level 10 - 1 Senior Executive Officer, Grade Level 09 - 1 Higher Executive Officer, Grade Level 08 - 2 Executive Officer, Grade level 07 - 5 Executive Officer, Grade Level 07 - 2 Director, Grade Level 17 - 2 Deputy Director, Grade Level 16 - 3 Asst. Director, Grade Level 15 - 3

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Agric. Officer, Grade Level 14 - 15 Asst Chief Agric. Officer, Grade Level 13 - 5 Prin. Agric. Officer, Grade Level 12 - 2 Senior Agric. Officer, Grade Level 10 - 15 Agric. Officer I, Grade Level 09 - 20 Agric. Officer II, Grade Level 08 - 12 Director, Grade Level 17 - 1 Deputy Director, Grade Level 16 - 1 Asst. Director, Grade Level 15 - 1 Chief Agric. Engr, Grade Level 14 - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Asst Chief Agric. Engr., Grade Level 13 - 1 Prin. Agric. Engr., Grade Level 12 - 5 Senior Agric. Engr., Grade Level 10 - 2 Agric. Engr. I, Grade Level 09 - 11 Agric. Engr. II, Grade Level 08 - 5 Chief Agric. Supt Grade Level 14 - 7 Asst. Chief Agric. Supt. Grade level 13 - 1 Prin. Agric Supt I, Grade Level 12 - 4 Prin. Agric. Supt. II Grade Level 10 - 8 Senior Agric. Supt. Grade Level 09 - 6

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Higher Agric. Supt. Grade Level 08 - 29 Agric. Supt Grade Level 07 - 29 Asst. Agric. Supt. Grade Level 06 - 12 Chief Field Overseer, Grade Level 07 - 1 Field Overseer, Grade Level 06 - 5 Field Overseer, Grade Level 05 - 10 Field Overseer, Grade Level 04 - 13 Prin. Work Supt. I (Auto Elect) GL.12 - 1 Prin. Work Supt. II (Auto Elect) GL.10 - 1 Senior Work Supt. (Auto Elect) GL.09 - 1 Higher Work Supt (Auto Elect) GL.08 - 4

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Higher Technical Officer GL.08 - 1 Technical Officer, Grade level 07 - 2 Asst. Tech Officer, GL.06 - 1 Higher Works Supt (Wild) GL.08 - 1 Works Supt (Wild) GL.07 - 1 Work Supt/Tractor Driver/MechGL.07 - 1 Truck Driver/Mech. Grade Level 04 - 4 Craft man Auto/Elect Grade Level 07 - 1 Craft man Welder Grade level 04 - 5 F/Man (Welder) Grade Level 05 - 5

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Senior F/man Grade level 07 - 4 Mechanic Grade level 04 - 4 Director, Grade Level 17 - 1 Deputy Director, Grade Level 16 - 1 Asst. Director, Grade Level 15 - 2 Chief Research Officer, GL.14 - 3 Asst. Chief Research Officer, Grade Level 13 - 5 Prin. Research Officer, Grade Level 12 - 10 Senior Research Officer, Grade Level 10 - 20 Research Officer I, Grade Level 09 - 21 Research Officer II, Grade Level 08 - 22

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Agricultural Tech., Grade Level 14 - 1 Asst. Chief Agricultural Tech. Grade Level 13 - 1 Principal Agricultural Tech. Grade Level 12 - 1 Agricultural Tech. Grade Level 10 - 5 Agricultural Tech. I Grade Level 09 - 9 Agricultural Tech. II Grade Level 08 - 10 Chief Agricultural Tech. Grade Level 13 - 1 Asst. Agricultural Tech. Grade Level 12 - 1 Principal Agricultural Tech. Grade Level 10 - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Senior Agricultural Tech. Grade Level 09 - 3 Higher Agricultural Tech. Grade Level 08 - 10 Agricultural Technician, Grade Level 07 - 10 Director, Grade Level 17 - 1 Deputy Director, Grade Level 16 - 1 Asst. Director, Grade Level 15 - 1 Chief Scientific Officer, GL 14 - 1 Asst. Chief Scientific Officer, GL.13, - 5 Prin. Scientific Officer, GL.12 - 5 Senior Scientific Officer, GL. 10 - 5

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Scientific Officer I, Grade Level 09 - 5 Scientific Officer II, Grade Level 08 - 5 Director, Grade Level 17 - 1 Director of Fisheries, Grade Level 16 - 2 Asst. Director of Fisheries, Grade Level 15 - 2 Chief Fisheries Officer Grade Level 14 - 4 Asst. Chief Fisheries Officer, GL 13 - 5 Principal Fisheries Officer, GL12 - 3 Senior Fisheries Officer, GL 10 - 9 Fisheries Officer 1 GL 09 - 13 Fisheries Officer II GL08 - 29

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Fisheries Supt., Grade Level 14 - 1 Asst. Chief Fisheries Supt., Grade Level 13 - 5 Prin. Fish. Supt I Officer, Grade Level 12 - 5 Prin. Fish. Supt II Officer, Grade Level 10 - 10 Senior Fish. Supt. Grade Level 09 - 10 Higher Fisheries Supt. Grade level 08 - 15 Fisheries Supt. Grade Level 07 - 15 Asst. Fisheries Supt. GL 06 - 10 Chief Fisheries Overseer, Grade Level 07 - 1 Asst. Chief Fisheries Overseer, Grade Level 06 - 5

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Senior Fisheries Overseer, Grade Level 05 - 4 Fisheries Overseer, Grade Level 04 - 10 Fisherman, Grade Level 04 - 10 Outboard Board Engine Driver, Grade Level 04 - 10 Fisherman III, Grade Level 03 - 10 Fisheries Attendant, Grade Level 01 - 10 Director, Grade Level 17 - 1 Deputy Director, Grade Level 16 - 2 Asst. Director, Grade Level 15 - 8 Chief Produce Officer, Grade Level 14 - 4 Asst. Chief Produce Officer,

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Grade Level 13 - 6 Prin. Produce Officer, Grade Level 12 - 7 Senior Produce Officer, Grade Level 10 - 10 Produce Officer I, Grade Level 09 - 9 Produce Officer II, Grade Level 08 - 19 Chief Produce Supt., Grade Level 14 - 4 Asst. Chief Produce Supt., Grade Level 13 - 5 Prin. Produce Supt. I, Grade Level 12 - 5 Prin. Produce Supt. II, Grade Level 10 - 5 Senior Produce Supt., Grade Level 09 - 10

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Higher Produce Supt., Grade Level 08 - 18 Produce Supt., Grade Level 07 - 14 Asst. Produce Supt., GL.04 - 6 Senior Produce Inspector I, Grade Level 06 - 10 Senior Produce Inspector II, Grade Level 05 - 10 Produce Inspector, Grade Level 04 - 10 Chief Consultant/ Chief Veterinary Officer/ Chief Veterinary Research Officer Grade Level 17 - 8 Senior Consultant/ Asst. Chief Research Veterinary Officer/ Asst. Chief Veterinary Officer GL.16 - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<p>Consultant /Prin. Veterinary Research Officer / Prin. Veterinary Officer Grade Level 15 - 10</p> <p>Senior Registrar GD I/Senior Veterinary Research Officer GD I/ Senior Veterinary Officer, GL.14 - 10</p> <p>Senior Registrar Grade UI/Senior Veterinary Officer II/Senior Veterinary Officer II GL.13 - 10</p> <p>Chief L/S Supt., Grade Level 14 - 15</p> <p>Asst. Chief L/S Supt., Grade Level 13 - 15</p> <p>Prin. L/S Supt. I, Grade Level 12 - 15</p> <p>Prin. L/S Supt. II, Grade Level 10 - 15</p> <p>Senior L/S Supt., Grade Level 09 - 15</p>

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<p>Higher L/S Supt., Grade Level 08 - 15</p> <p>Livestock Supt., Grade Level 07 - 15</p> <p>Asst. Livestock Supt., Grade Level 06 - 15</p> <p>Chief Med. /Vet. Lab Tech., Grade Level 14 - 15</p> <p>Asst. Chief Med. /Vet. Lab Tech., Grade Level 13 - 15</p> <p>Prin. I Med I/Vet Lab Tech, Grade Level 12 - 15</p> <p>Prin. II Med I/Vet Lab Tech, Grade Level 10 - 15</p> <p>Senior Med/Vet Lab Tech Grade Level 09 - 15</p> <p>Med/Vet Lab Tech, Grade Level 08 - 15</p> <p>Chief Med/Vet Lab Tech Att., Grade Level 06 - 15</p>

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<p>Asst. Med/Vet Lab Tech Attendant., GL 05 - 15</p> <p>Senior Med/Vet Lab Attendant., Grade Level 04 - 15</p> <p>Med/Vet Lab Attendant., Grade Level 03 - 15</p> <p>Chief Med/Vet Lab Assistant, Grade Level 07 - 15</p> <p>Asst. Chief Med/Vet Lab Assistant, GL 06 - 15</p> <p>Senior Med/Vet Lab Asst. Grade Level 05 - 15</p> <p>Med/Vet Lab Assistant, Grade Level 04 - 15</p> <p>Chief L/S Overseer, Grade Level 08 - 1</p> <p>Asst. Chief L/S Overseer, Grade Level 07 - 2</p>

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							<p>Senior L/S Overseer, Grade Level 06 - 8</p> <p>Livestock Overseer, Grade Level 05 - 8</p> <p>Chief Clinic Attendant, Grade Level 06 - 8</p> <p>Asst. Chief Clinic Attendant, Grade Level 05 - 8</p> <p>Senior Clinic Attendant, Grade Level 04 - 10</p> <p>Clinic Attendant, Grade Level 03 - 10</p> <p>Chief Livestock Attendant, Grade Level 06 - 10</p> <p>Asst. Chief Livestock Attendant, Grade Level 05 - 10</p> <p>Senior Livestock Attendant, Grade Level 04 - 10</p> <p>Livestock Attendant, Grade Level 03 - 10</p>

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Director, Animal Husbandry Officer/Scientist Grade Level 17 - 1 Deputy Director, Animal Husbandry Officer/Scientist Grade Level 16 - 1 Asst. Director, Animal Husbandry Officer/Scientist Grade Level 15 - 1 Chief Animal Husbandry Officer/Scientist Grade Level 14 - 4 Asst. Chief Animal Husbandry Officer/Scientist Grade Level 13 - 5 Principal Animal Husbandry Officer/Scientist Grade Level 12 - 9 Senior Animal Husbandry Officer/Scientist Grade Level 10 - 20

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Animal Husbandry Officer I Grade Level 09 - 19 Animal Husbandry Officer II GL. 08 - 10 Chief Animal Husbandry Supt. Grade Level 14 - 2 Asst. Chief Animal Husbandry Supt., Grade Level 13 - 2 Principal Animal Husbandry Supt., Grade Level 12 - 2 Senior Animal Husbandry Supt., Grade Level 10 - 5 Animal Husbandry Supt. I Grade Level 09 - 5 Higher Animal Husbandry Supt., GL. 08 - 5
32.	Ministry of Justice	412	141	NIL	261	15	Director Deputy Director Assistant Director Chief State Counsel Assistant Chief State Counsel

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
						Administrative Officer, GL. 10 2 Administrative Officer I, GL. 09 1 Administrative Officer II	Principal State Counsel Senior State Counsel Chief Administrative Officer Assistant Chief Administrative Officer Principal Administrative Officer Administrative Officer I Administrative Officer II Principal Procurement Officer Senior Procurement Officer Senior Archivist Archivist I Chief Personnel Officer Principal Youth Officer Senior Youth Officer Assistant Chief Executive Officer Principal Executive Officer II Higher Executive Officer Executive Officer Assistant Executive Officer

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Chief Confidential Secretary Assistant Chief Confidential Secretary Principal Confidential Secretary II Senior Confidential Secretary Confidential Secretary I Confidential Secretary II Confidential Secretary III Confidential Secretary IV Senior Clerical Officer
33.	Small Town & Rural Water Supply & Sanitation Agency (STRUWASSA)	58	29	NIL	29	7	Assistant Director Principal Administrative Officer Senior Administrative Officer Principal Accounting officer Principal Scientific officer Assistant Chief Geologist Geologist Chief Mechanical Engineer Asst. Chief Mechanical Engineer

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Principal Mechanical Engineer Principal Executive officer Senior Comm. Dev. Officer Community development officer I Environmental Health Officer II Environmental Health Superintendent II
34.	Information Technology and Communication Agency	100	152	NIL	34	19	Head, Architecture, Strategy & Planning (Vac-01) Head, Service Development (Vac-01) Head Business Relationship Mgt (Vac-01) Head, MDA Support (LGA Operations) (Vac-01) Head, Service Management & HQ Operations (Vac-01) Chief Information Security Officer (Vac-01) Head, IT Management (Vac-01) Demand Manager (Vac-01)

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							IT Change Manager (Vac-01) End User Computing Support Manager (Vac-01) Incident Manager (Vac-01) Infrastructure Security Manager (Vac-01) Contract Manager (Vac-01) Domain Architect (Vac-01) Service Readiness Manager (Vac-01) Server Room Operations Manager (Vac-01) Problem Manager (Vac-01) Cybersecurity Manager (Vac-01) Quality/Compliance Manager (Vac-01) Application Architect (Vac-01) Business Analyst (Vac-01) Service Level Manager (Vac-01) Network Security Manager (Vac-01) Business Continuity Manager (Vac-01) Infrastructure Architect (Vac-01)

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Application Developer (Vac-01) IT Process & Tools Architect (Vac-01) Test Manager (Vac-01) Resource Manager (Vac-01) Service CatLog/Config & Asset Manager (Vac-01) Capacity/Availability Manager (Vac-01) IT Finance Manager (Vac-01) IT Sourcing Manager (Vac-01) IT Supplier Relationship Manager (Vac-01)
35.	Edo State Electrification Agency	374	72	NIL	302	NIL	NIL
36.	Board for Technical and Vocational Education	256	256	NIL	7	7	PLANNING AND STRATEGIC COORDINATION - 2 LEARNING AND DEVELOPMENT - 2 INTERNAL AUDIT - 1 TECHNICAL ADVISOR - 1 RECEPTIONIST - 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
37.	Benin Technical College			NIL	31	31	WELDING AND FABRICATION - 4 FURNITURE DESIGN AND CONSTRUCTION - 3 BLOCKLAYING, BRICKLAYING & CONCRETING - 3 REFRIGERATION & AIR-CONDITIONING WORKS - 3 CARPENTRY & JOINERY - 3 MOTOR VEHICLE MECHANICS - 3 MECHANICAL CRAFT PRACTICE - 3 BIOLOGY - 3 CHEMISTRY - 3 ICT - 3
38.	Ehor Technical College		42	NIL	16	16	LEATHER CRAFT - 2 COMPUTER MAINTENANCE & GSM REPAIRS - 2 WELDING AND FABRICATION - 2 ELECTRICAL INSTALLATION & MAINTENANCE WORKS - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							ENGLISH LANGUAGE - 2
39.	Usugbenu Technical College		45	NIL	4	4	WELDING AND FABRICATION - 1 PHYSICS - 3
40.	Igarra Technical College		29	NIL	6	6	ENGLISH LANGUAGE - 3 BIOLOGY - 3
41.	Afuze Technical College		27	NIL	8	11	MOTOR VEHICLE MECHANICS - 2 ENGLISH LANGUAGE - 3 MATHEMATICS - 3 BIOLOGY - 3
42.	Ministry of Finance	216	30	NIL	187	25	Administrative Officers 8 Accountants 5 Executive Offices (GD) 7 Executive Officers (ACCI's) 5
43.	Ministry of Public Safety and Security	124 Including: 1 Legal Officer 3 Seconded Officers from Edo State Transport Authority and Ministry of Youth and Humanitarian Affairs	124	NIL	54	54	Chief Confidential Secretary, GL 14, (2) Chief Clerical Officer, GL 07, (3) Accountant II, GL 08, (2) Fire Officer I (4) Higher Fire Superintendent (4) Fireman Assistant II (36) Higher Executive Officer II, GL 08 (2) Planning Officer, GL 08, (1)

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
44.	Edo State Skills Development Agency	189	191	8	45	45	Job Counsellors - 6 Faculty and Programme Facilitator (Edo Innovates - 3 Studio and Creative space setup and management – 3 Programme Coordinator and Faculty - 3 Business Support/Development Officer - 4 Monitoring and Evaluation of Personnel Media Strategist - 4 Media and communications expert - 3 Graphics designer - 4 Project Manager - 4 Entertainment Lawyer - 2 Product Manager - 3 Technical / digital skills trainee - 6
45.	Directorate of Corporate Change, Communications and Performance Management	16	12	NIL	6	4	Communication Officer I - 1 Communication Officer II - 1 Corporate Change Officer I - 1 Corporate Change Officer II - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
	(Transformation Office)						IT Support Staff - 1
46.	Directorate of Educational Quality and Accountability (DEQA)	26	17	NIL	183	50	Public and private Schools evaluation (Director) School Standards and Regulations (Director) Legal Officer Education Quality and Accountability Officers Communication Officers ICT Officers Training Officers Infrastructure Evaluation Officers Quality of teaching Evaluation Officers Learning Evaluation Officers Field Coordinators
47.	Office of the Auditor – General (State)	284	73	NIL	209	2 One-Engineer & One Quantity Surveyor	Deputy Director, GL.16 = 4 Assist. Director, GL.16 = 4 Chief Auditor, GL.14 = 7 Assist. Chief Auditor, GL.13 = 10 Principal Auditor, GL. 12 = 1

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Senior Auditor GL. 10 = 14 Auditor I GL. 09 = 18 Auditor I1 GL. 08 = 11 Prin. Accountant, GL.12 = 1 SNR. Accountant GL. 10 = 1 Accountant I, GL. 09 = 1 Chief Admin Officer GL. 14 = 1 Principal Admin Officer, GL. 12 = 1 Senior Admin officer, GL. 10 = 1 Admin officer 1, GL. 09 = 1 Admin officer 11, GL. 08 = 5 Commercial Officer I, GL. 09 = 1 Commercial Officer II, GL.08

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							= 1 Chief Executive Officer (GD), GL. 14 = 2 Assist. Chief Exe. Officer (GD), GL.13 = 3 Prin. Exe. Officer I (GD), GL. 12 = 2 Prin. Exe. Officer II (GD), GL. 10 = 2 SNR. Exe. Officer (GD), GL.09 = 3 Higher Exe. Officer (GD), GL. 08 = 5 Chief Executive Officer (Audit), GL. 14 = 4 Assist. Chief Exe. Officer (Audit),GL.13=3 Prin. Exe. Officer I (Audit), GL. 12 = 2 Prin. Exe. Officer II (Audit), GL. 12 = 6

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							SNR. Exe. Officer (Audit), GL. 09 = 6 Higher Exe. Officer (Audit), GL.08 = 7 Exe. Officer (Audit), GL. 07 = 2 Asst. Exe. Officer (Audit), GL. 06 = 2 Prin. Exe. Officer II (Rev), GL. 10 = 2 SNR. Exe. Officer (Rev), GL. 09 = 1 Higher Exe. Officer (Rev), GL. 08 = 2 Exe. Officer (Rev), GL.07 = 1 Chief tax clerk, GL. 07 = 1 Chief clerical officer,GL.07= 4 SNR. Clerical officer, GL.06=3 Clerical officer I GL.05 = 3

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Clerical officer II, GL.04 = 5 SNR Works sup. I, GL.09= 1 Higher works sup. I, GL.08 = 2 Works sup. II, GL. 07 = 2 SNR Motor Driver/Mech, GL. 06 = 2 SNR. Motor Driver/Mech. II, GL. 05 = 2 Motor Driver/ Mech. GL.04 =2 Motor Driver, GL. 03 = 2 Prin. conf. sec.I, GL. 12 =1 Prin. conf. sec.II, GL.10 = 2 SNR. Conf. sec., GL. 09 = 1 Conf. sec 1. GL.08 = 3 Conf. sec II, GL.07 = 4

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Conf. sec III, GL.06 = 4 Conf. sec. 1V, GL. 05 = 2 Secretarial assist., GL.06=1 Head messenger, GL.04 = 2 Snr. Messenger, GL.03 = 2 Messenger, GL.02 = 4 Head cleaner, GL. 03 = 3 SNR. Cleaner, GL. 02 = 4 Cleaner, GL. 01 = 4 SNR. Watchman, GL.03 = 1 Watchman 1, GL.02 = 1 Watchman II, GL. = 1
48.	Ministry of Budget and Economic Planning	496	120	NIL	345	6	Director (Statistician) GL 17 - 1 Director (Planning) GL 17 - 1 Admin Officer II GL 08 - 2

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
							Accountant II GL 08 - 2
49.	Edo State Traffic Management Agency (EDSTMA)	624	624	NIL	NIL	NIL	NIL
50.	ESIPO	43	17	NIL	26	6	Investment Promotion officer Investment Promotion officer – Skills and Labor Investment Promotion officer – Transparency and Accessibility to Information Investment Promotion officer – Infrastructure and Security Director, Business Development support, Export and Aftercare Director Investment Promotion Global Outreach.
51.	Directorate of Cabinet Affairs and Special Duties		25				
52.	Edo State Government Liaison Office, Lagos	14	14	NIL	4	4	DRIVER ICT CLEANER PROTOCOL ASSISTANT
53.	Bendel Newspaper Corporation		59				

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
54.	Civil Service Commission		48				
55.	Customary Court of Appeal		386				
56.	Directorate of Establishment, Training & Manpower Dev		99				
57.	Directorate of Govt House & Protocol		97				
5.	Edo Broadcasting Service		70				
59.	Edo State Council for Arts and Culture		15				
60.	Edo State Development Property Authority		24				
61.	Edo State Erosion and Watershed Mgt Agency		24				
62.	Edo State Independent Electoral Commission		46				
63.	Edo State Oil & Gas Prod Area Comm		35				
64.	Edo State Primary Health Care Dev Agency		2875				

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
65.	Edo State Public Building & Maintenance		94				
66.	Edo State Sports Commission		761				
67.	Edo State Sports Council		69				
68.	Environmental and Waste Mgt Board		23				
69.	Ministry of Environment & Public Utility		19				
70.	High Court of Justice		1,256				
71.	Hospital Mgt Board		1,821				
72.	House of Assembly		1,378				
73.	Judicial Service Commission		38				
74.	Ministry of Arts, Culture and Tourism		74				
75.	Ministry of Housing & Urban Dev		86				
76.	Ministry of Information		93				
77.	Ministry of Infrastructure		851				
78.	Ministry of Local Government & Chieftaincy Affairs		91				

S/N	MDAS	CURRENT ESTABLISHMENT NUMBER	AFTE	NOS OF UNPLACED STAFF	VACANCIES	CRITICAL VACANCIES	JOB TITLE OF AVAILABLE VACANCIES
79.	Ministry of Public Safety and Security		52				
80.	Ministry of Science & Technology		28				
81.	Ministry of Social Dev & Gender Issues		72				
82.	Office of the Accountant General		74				
83.	Office of the Auditor General (State)		71				
84.	Post Primary Education Board		2,742				
85.	Procurement Agency		55				
86.	Rural Electrification Board (*)		20				
87.	SUBEB Head Quarter Staff		243				
88.	Pensioners (State)		11,117				

RETIREMENT PROFILE

S/N	YEAR	RETIREMENT BASED ON 60 YEARS OF AGE	RETIREMENT ON ATTAINING 35 YEARS IN SERVICE	TOTAL
1.	2024	64	40	104
2.	2025	74	35	109
3.	2026	45	13	58
4.	2027	76	13	89

**IR XXI: LIST OF PENDING BILLS
LAWS UNDER CONSIDERATION AT TYE HOUSE OF ASSEMBLY**

S/N	TITLE	NAMES OF LAWS	STATUS
1.	STREET BEGGING AND TRADING	A bill for a law to prohibit street begging, trading on the walkways and hawking in Edo State 2027.	COMMITTEE STAGE
2.	ADMINISTRATION OF PHYSICAL PLANNING, URBAN DEVELOPMENT	A bill for a law to make provision for the administration of physical planning, urban development, urban renewal and building control in Edo State and for purposes connected therewith.	COMMITTEE STAGE
3.	EDO STATE FIRE-FIGHTERS	A bill for a law to establish Edo State Fire Fighters Service Governance Law 2024 and for other purposes connected therewith.	COMMITTEE STAGE
4.	EDO STATE HOUSE OF ASSEMBLY FUNDS MANAGEMENT LAW	A Law to make provision for the Management of Funds of the Edo State House of Assembly and for other related matters.	COMMITTEE STAGE
5.	EDO STATE DEVELOPMENT AND PROPERTY AGENCY LAW	A law to repeal the Edo State development and property agency Law 2018; to establish the EdoState development and property corporation to acquire, develop and manage Landed and other properties within, or owned by	COMMITTEE STAGE
6.	LAW TO ESTABLISH THE EDO STATE MORTGAGE AGENCY	A bill for a law to establish the Edo State Mortgage Agency and Regulate mortgagecreation, foreclosure, and enforcement of mortgage in real property and connected purposes.	COMMITTEE STAGE
7.	NOMADIC CATTLE REARING/GRAZING LAW	A bill for a law to establish the State control of nomadic cattle	COMMITTEE STAGE

		rearing/grazing law and for other purposes connected therewith.	
8.	EDO STATE JUDICIARY FINANCIAL AUTONOMYLAW	A law to provide for the Financial Autonomy forthe Edo State Judiciary and for other related matters.	COMMITTEE STAGE
9.	PUBLIC PRIVATE PARTNERSHIP LAW	A bill for a law to provide for public privatepartnership, establish the Edo State Public Private Partnership Commission, enhance Infrastructure and Service Development in Edo State and for connected purposes	Second reading
10.	AMBROSE ALLI UNIVERSITY	A bill for a law to amend Ambrose Alli University Law, 2023	First Reading
11.	A LAW TO REPEAL THE EDO STATE PRIVATE PROPERTY PROTECTION LAW 2017 AND TO RE- ENACT THE EDO STATE PRIVATE PROPERTY PROTECTION LAW 2021, AND FOR CONNECTED PURPOSE	A Law to prohibit forcible entry and illegal occupation of Landed properties, violent and fraudulent conduct in relation to Landed properties, proscribe the collection of Land based community development Fees, Levies, Etc. by community development associations and any other groups in Edo State and for connected purposes.	First Reading
12.	EDO STATE PARKS, GARDENS AND CEMENTARIES AGENCY	A bill for a law to establish the Edo State Parks,Gardens and Cemeteries Agency and to make provisions for other matters connected purposes	First Reading
13.	EDO STATE MIGRATION AGENCY	A bill for a law to establish the Edo State Migration Agency to address irregular migration, promote safe and regular migration, support migrants' rights and wellbeing and for related matters	First Reading

14.	SCHOOL OF MIDWIFERY IN ZUMA MEMORIAL HOSPITAL	A bill for a law to establish the school of midwifery in Zuma memorial hospital and other matters connected thereto.	First Reading
15.	EDO STATE CORRECTIONAL SERVICE	A bill for a law to establish and regulate the Edo State Correctional service, to ensure humane and effective management of offenders, promote reformation, rehabilitation, reintegration, and public safety, and to make provisions for the administration of custodial and non-custodial services in the state and other related matters.	First Reading
16.	CORONER LAW	A bill for a law to repeal the coroner law Cap. 46 Vol II Laws of Bendel State 1976 (As Applicable to Edo State) and to re-enact the coroner system and other related matters law 2024	First Reading
17.	LAW TO AMEND THE COLLEGE OF AGRICULTURE AND NATURAL RESOURCES	A Law to amend the Edo State College of Agriculture and Natural resources Law and to expand the governance structure of the college and allow for wider participation in academic reforms.	First Reading
18.	HOUSE OF ASSEMBLY SELF-ACCOUNTING LAW	A bill for a law to make the Edo State House of Assembly self-accounting.	First Reading
19.	AGENCY FOR THE PROTECTION OF RIGHTS OF EDO RESIDENTS	A bill for a law to establish an agency to protect and promote the rights of Edo residents, provide legal representation to indigent citizen, facilitates resolution of dispute through alternative dispute resolution in Edo	First Reading

		State and for matters connected therewith.	
20.	EDO STATE DRIVERS INSTITUTE	A bill for a law to provide for the establishment of the Edo State Drivers Institute for the training of professional drivers and for other matters connected.	First Reading
21.	EDO STATE LIBRARY BOARD LAW	A bill for a law to repeal the Bendel Library Board Law NO. 3 1976 and to enact the Edo State Library Board Law 2024 and for connected purposes.	First Reading
22.	EDO STATE DIGITAL GOVERNANCE AGENCY	A bill for a law to establish the Edo State digital Governance and Data management agency and for matters connected therewith	First Reading
23.	EDO STATE APPROVED FAITH-BASED HEALTH INSTITUTIONS	A bill for a law to regulate the activities of Edo State Government approved Faith-Based Institutions and purposes connected therewith.	First Reading
24.	MANDATORY STUDY OF INDIGENOUS EDO LANGUAGE	A bill for a law to regulate the Mandatory study of indigenous Edo Language in Edo state primary and secondary schools and for other matters incidental thereto 2017.	Publication
25.	EDO STATE EMERGENCY MANAGEMENT AGENCY	A bill for a law for the establishment of the Edo State Emergency Management agency	Publication

IR XXII: EDSG HR 5-Year Strategic Plan (2024 – 2028) & Year 2024 Plan

MEETING OBJECTIVES

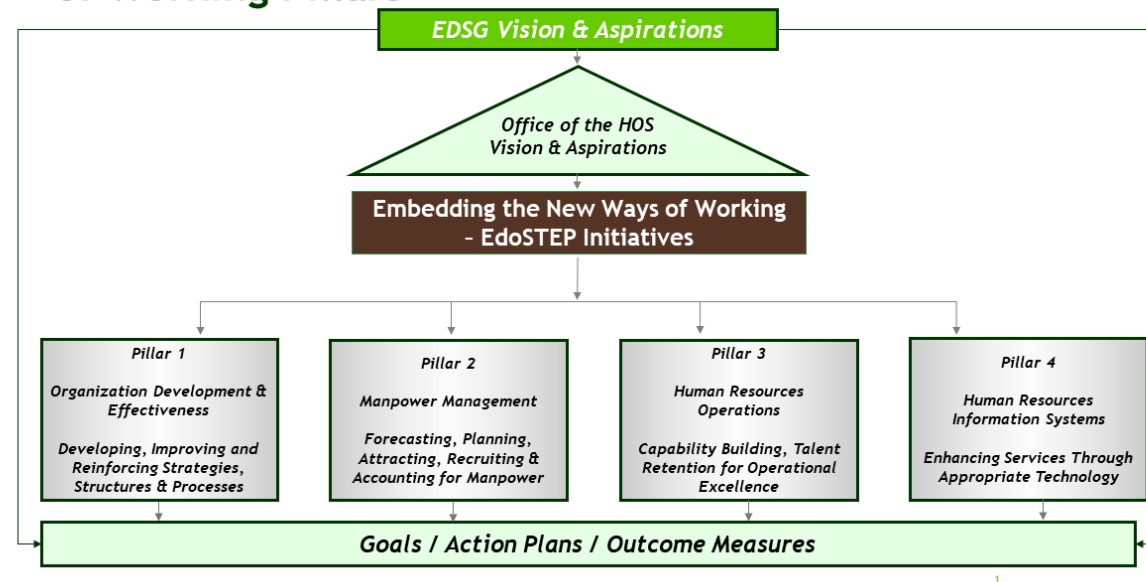
- Present EDSG HR 5-Year Strategic Plan for Governor’s approval
- Present Year 2024 Plan – Immediate HR Action Items for Implementation

Key Priorities of the 5-Year HR Strategic Plan

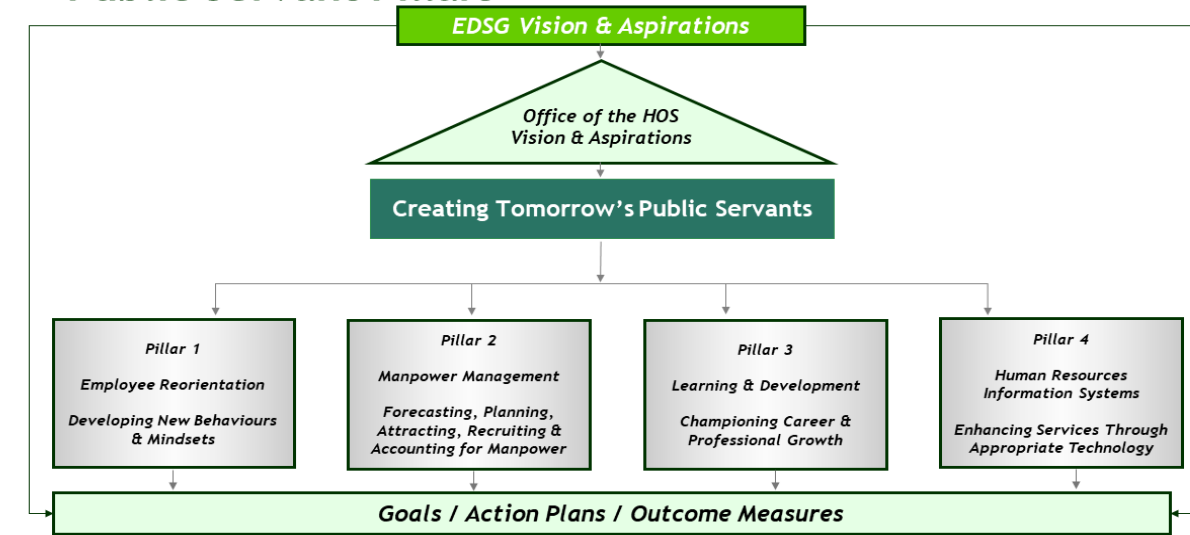
The Key Priorities of the 5-Year Strategic Plan are:

1. **“Embedding the New Ways of Working”:**
Shifting employee mindset. Adopting new work methods & processes and embracing change
2. **“Creating Tomorrow’s Public Servants”:**
Developing and retaining top talents in Government
3. **“Building the Public Service of the Future”**
Preparing the workforce to embrace a high performance and service delivery culture

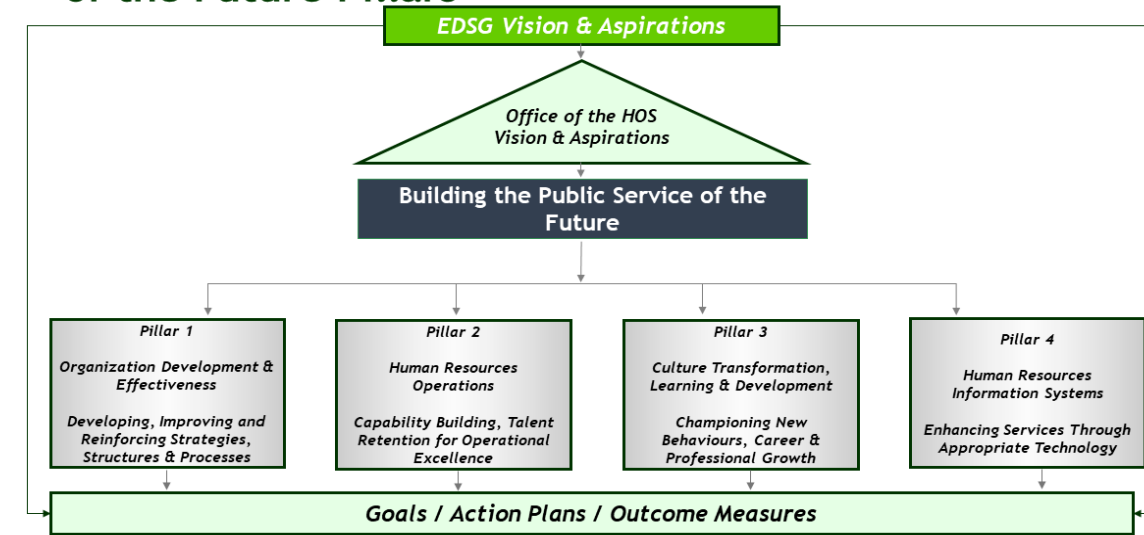
Priority 1 - Embedding the New Ways of Working Pillars



Priority 2 - Creating Tomorrow’s Public Servant Pillars



Priority 3 - Building Public Service of the Future Pillars



Process for Developing the HR Strategic Plan at the Retreat Held on 26 & 27 October 2023

- The Retreat discussed and agreed EDSG HR key issues and challenges, defined HR goals, developed action plans to achieve the goals and determined the KPIs to measure the outcomes
- The 2 Breakout sessions focused on:



- Participants at the breakout session were grouped into 4 groups namely:
 - Organizational Model Group – Structure & Reporting Relationship
 - People Group – Manpower, Human Resources, etc.
 - Process Group – Work Processes & Systems, etc.
 - Technology Group – Technology Adoption & Utilization, etc.
- Outcomes from the group discussion were presented at the plenary session after the breakout session

SUMMARY OF ISSUES & CHALLENGES AT THE STRATEGY RETREAT

Organizational Model Group	People Group
Low adoption of the defined Operating Models, Roles, Responsibilities & Interdependencies	Resistance to Change, Poor work attitude of some Public Servants and Undesirable Behaviours & Actions in the Service
Inadequate Middle & Senior Level Positions in the Service	Profile of Workforce not supportive of high-performance organization (deteriorating demographics and sub-optimal deployment)
Weak Performance Management Culture	Undefined Employee Value Proposition
Inadequate Coaching & Mentoring Schemes in the Service	Sustainability of the Transformation Effort
Absence of a Succession Plan / Programmes in the Service	Paucity of technology savvy officers in the Service
Clarify the viability/practicability of the Shared Services Director functions	Low computer literacy of Public Servants Low Usage of collaboration & communication tools

Process Group	Technology Group
Non-existence of a documented HR Strategic Plan	Poor Manpower Data Management
Non-continual evaluation & updating of HR Policies & Practices	Absence of Knowledge Management Repository System in the service
Absence of a Periodic Skills & Competence Management System / Process	Underutilization of some modules on EdoGov ERP

Delayed implementation of Employee Transition Plan	Human Resource Mindset of Service Delivery Reactive & Administrative-oriented HR
Fragmented HR Processes	Inadequate work equipment and tools in some offices
Poor Response time to requests	Poor connectivity

Goals, Action Plans, Timeline & Responsibility (1/11)

S/N	GOALS	ACTION PLANS	TIMELINE	PARTY	OUTCOME MEASURES
1.	Develop a 5-Year HR Strategic Plan	Set up HR Strategic Plan Development Committee	Q4, 2023	HOS	Edo State HR Strategic Plan Development Committee
		Conduct a Strategic HR Retreat	Q4, 2023	HOS	Successful HR Retreat
		Conduct SWOT Analysis, Define Goals, Action Points and Measures of Success	Q4, 2023	HOS	Documented HR Plan
		Monitor the implementation of the HR 5-Year Strategic Plan	2024 - 2028	PS, DC ³ PM	Annual HR Strategic Plan Implementation Report
		Monitor Outcomes and Regularly Update the HR Strategic Plan with HR Trends and Development	2024 - 2028	PS, DC ³ PM	Updated HR Strategic Plan Annually
2.	Conduct Periodic Reviews & Updates to HR Policies and Procedures	Create an Inventory of Existing HR Policies & Standards	Q1, 2024	PS, DHR	Documented Inventory of Existing HR Policies & Standards
		Analyze and Update Existing HR Policies & Standards for Competencies, Obsolesce and Consistency	Q1, 2024	PS, DHR	Repository of HR Policies & Standards
		Communicate and Internalize the Updated HR Policies & Standards	Q1, 2024	PS, DHR	Internalized Updated HR Policies & Standards
		Continuously Create New and Update HR Policies & Standards	2024 - 2028	PS, DHR	Annual Updated HR Policies & Standards
3.	Embed Culture Change Management Programmes in the Service	Re-orient Staff on Discipline, Acceptable and Unacceptable Behaviours in the Service	Q1, 2024	PS,DC ³ PM	Improved Customer Experience & Satisfaction

		Implement Culture Improvement Initiatives from EdoSTEP Phase I	2024 - 2028	PS, DC ³ PM	Improved Customer Experience & Satisfaction
		Implement the Initiatives from EDSG Culture Survey Report to Close Identified Culture Gaps	2024 - 2028	PS, DC ³ PM	Improved Customer Experience & Satisfaction
		Operationalize the New Public Service Rules	Q1, 2024	PS, DGS	Approved New Public Service Rules
4.	Drive Full Implementation of the Defined Operating Models, Roles, Responsibilities & Interdependencies within the Service	Upload the Revalidated Operating Models and Leadership Profile on EDSG Portal	Q1, 2024	PS, DGS	Uploaded Revalidated Operating Model & Leadership Profile
		Develop and Implement a Compliance and Reward Programme for Operating Model Implementation	Q1, 2024	PS, DC ³ PM	Operating Model Compliance and Reward Program
		Track MDAs Implementation of Revalidated Operating Models (OM) & Interdependencies	2024-2028	PS, DC ³ PM	Fully Implemented MDAs Operating Models
		Conduct Implementation and Value Realization Workshop	Q3, 2024	PS, DC ³ PM	Value Realization Workshop Conducted
		Upload Staff Data from the Revalidated Selection & Placement Output into EdoGov Platform	Q1, 2024	PS, DHR	Uploaded Staff Data
5.	Improve Manpower Data Management in the Service	Develop Standardized Templates & Guideline for Manpower Data Collection & Reporting	Q1, 2024	PS, DHR	Manpower Data Collection & Reporting Templates
		Conduct Monthly Updates of Staff Information (Recruitment, Promotion, Deployment, Secondment etc.)	2024-2028	PS, DHR	Updated Staff Information & Data
		Train Officers in-Charge on HR	Q2, 2024	PS, DHR	Trained Officers on HR Data

		Data Management Best Practices			Management Best Practices
6.	Maintain a Balanced Staff Structure Planning in the Service	Conduct Bi-Annual Comprehensive Manpower Analysis (Grade Levels, Age to Retirement, Educational Qualifications etc.)	2024-2028	PS, DHR	Bi-Annual Manpower Analysis Report
		Forecast Future Workforce Needs Based on Emerging Trends and MDAs Goals	Q1, 2024	PS, DHR	Optimal Manning Distributions in MDAs
		Develop a Retention Policy for Professionals and Functional Cadres	Q2, 2024	PS, DHR	Workforce Retention Policy
		Sustain the Implementation of EDSG Automatic Employment for First Class Graduates of Edo State Origin	2024 - 2028	PS, DGS	Gazette Automatic Employment for First Class Graduates
		Manage Attrition in the Service (Resignation, Retirement, Termination, Dismissal & Death-in-Service)	2024 - 2028	PS, DHR	Continually Balanced Workforce
		Conduct Recruitment Exercise to Fill Critical Vacancies	2024 - 2028	PS, DHR	Optimal Manning for MDAs
7.		Define Employee Value Proposition	Describe EDSG Employee Value Proposition Statement	Q1, 2024	PS, DGS
8.	Upgrade Welfare Package / Incentives for Middle & Senior Level Positions in the Service	Conduct Competitive Benchmark Analysis for Middle and Senior Level Positions	Q2, 2024	PS, DGS	Comparative Compensation Report
		Develop Compensation Strategy for Middle and Senior Level Positions	Q2, 2024	PS, DGS	Upgraded Compensation Package for Senior Staff
		Develop Compensation Strategy for Other Staff Categories	Q3, 2024	PS, DGS	Upgraded Compensation Package for Junior Staff
9.	Institute a Skills & Competence Management System / Process in the Service	Review and Update Competency Catalogue with Present and Future Work Skill Requirements	2024 - 2028	PS, DHR	Updated Competency Catalogue

		Conduct Annual Staff Skills & Competence Assessment	2024 - 2028	PS, DHR	Annual Skills Competence Assessment Report
10.	Train & Develop Employees on Technology Usage, Adoption, Applications, and ICT Tools	Develop ICT Training Curriculum and Programmes	2024 - 2028	PS, DHR	Updated ICT Curriculum & Training Programmes
		Build Sufficient ICT Capabilities in the Service	2024 - 2028	PS, DHR	Sufficient ICT Capabilities
11.	Drive Effective Annual Performance Management in the Service	Support the Development of the Overall Performance Management (PM) Strategy for EDSG	2024 - 2028	PS, DC ³ PM	Updated Overall PM EDSG Strategy
		Support the Cascading of the EDSG Overall PM Strategy to MDAs and Departments	2024 - 2028	PS, DC ³ PM	Updated MDAs/Departments Scorecard
		Support the Cascading of the MDA/Department Scorecards to Individuals	2024 - 2028	PS, DC ³ PM	Updated Individual Tasks & Target
		Review and Upgrade the EDSG Performance Management Process	2024 - 2028	PS, DC ³ PM	Updated EDSG Performance Management Process
		Conduct Promotion & confirmation Exercises (Training & Evaluation) for Eligible Staff Bi-Annually	2024 - 2028	PS, DHR	Bi-Annual Staff Promotion
		Introduce Counselling, Coaching and Mentoring Scheme	Q2, 2024	PS, DHR	Counselling, Coaching and Mentoring Scheme
13.	Accelerate Placement and Improvement Plan for Staff in Transition	Profile Unplaced Staff to Determine Suitability for New Roles	Q1, 2024	PS, DHR	Unplaced Staff Profiles
		Conduct Targeted Training to Upskill and Retool Unplaced Staff	2024 - 2028	PS, DHR	Training and Development Programmes Unplaced Staff
		Deploy Unplaced Staff to Suitable Positions in MDAs	Q1, 2024	PS, DHR	Deployed Unplaced Staff to MDAs
14.	Implement Succession	Introduce Succession Planning in the Service	Q4, 2024	PS, DHR	Implemented Succession

	Planning in the Service				Planning
		Strengthen the Graduate Development and Executive Leadership Programmes	2024 - 2028	PS, DGS	Top Talent Pool
15.	Establish Knowledge Management System in the Service	Introduce Digital Library for Knowledge Management	Q1, 2025	PS, DC ³ PM	Knowledge Management Repository
16.	Transit from the Current Transactional Office/Estate Service Focus to a more Strategic HR Business Partnership Role	Build HR Business Partnering Skills and Competencies in the Office of HOS	2024 – 2028	PS, DGS	Top Talent HR Pool
		Review and Updated Change Management Strategies and Initiatives	2024 - 2028	PS, DC ³ PM	Updated Change Management Plan
		Rigorously monitor the implementation of the 5-Year Strategic Plan	2004 - 2028	PS, DC ³ PM	Implemented 5-Year Plan
17.	Embark on a Campaign of the New and Standardized HR Processes across the Service	Develop HR Standard Operating Procedures	2024 - 2025	PS, DHR	Documented HR Standard Operating Procedures
		Train Staff on HR Standard Operating Procedures	2024 - 2028	PS, DHR	Generally Accepted HR Processes
18.	Optimized Usage and Other HR Modules on the EdoGov Platform	Retrain Staff on the Use of EdoGov Enterprise Resource Planning	2024 - 2028	PS, DHR	Pool of EdoGov Experienced End Users
		Implement Other HR Modules in EdoGov e.g., Individual Performance Management, Grievance Management, Expense etc.	Q4, 2024	HOS	Utilization of All EdoGov Modules
		Continuously Monitor the Usage and Performance of EdoGov HR Modules	2024 - 2028	PS, DC ³ PM	EdoGov Monitoring & Evaluation Report
19.		Assess Adequacy of Working Tools and Equipment within the Service	Q3, 2024	PS, DGS	Work Equipment & Tools Assessment Report
		Bridge Shortfall of Work Equipment and Tools in the Service	2024 - 2028	PS, DGS	An Effective & Efficient Public Service
20.		Implement Response Time	2024 - 2028	PS, DC ³ PM	Activated EdoGov Delayed Response Notification

		Policy for Defaulters			Capability Implemented Response Time Policy
		Escalate/Copy the Line Manager/Transformation Office			
21.		Increase network bandwidth and infrastructure	2024 - 2028	PS, DGS	Increased Network Bandwidth Upgraded Work Tools

Office of the Head of Service (HOS) Year 2024 Plan

Office of the Head of Service(HOS) - Year 2024 Plan (1/3)

Key Activities		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
01	Update the HR Strategic Plan	● HOS - Anthony Okungbowa Esq. (Ph.D.)											
02	Upload the Revalidated Operating Models and Staff Data on EdoGov		●	●	●	●	●	●	● PS George Igberaese				
03	Create an Inventory of Existing HR Policies & Standards						● PS George Igberaese						
04	Develop & Implement New HR Policies & Public Service Rules						●	● PS George Igberaese					
05	Reorient Staff on Discipline & Culture in the Service								● PS Joy Iyen Akhigbe				
06	Track MDAs Implementation of Revalidated Operating Models								● PS Joy Iyen Akhigbe				
07	Conduct Manpower Analysis and Forecast Future Workforce Needs							● PS George Igberaese					
08	Train HR Officers on HR Fundamentals & Data Mgt.							● PS George Igberaese					

Office of the Head of Service(HOS) - Year 2024 Plan (2/3)

Key Activities		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
09	Manage Attrition in the Service (Resignation, Retirement etc.)						● PS George Igberaese			●			●
10	Conduct Recruitment Exercises to Fill Critical Vacancies			● PS George Igberaese			●						
11	Develop Employee Compensation Strategy									● PS Gina Otamere			
12	Update Competency Catalogue with Future Work Skill Requirements			● PS George Igberaese				●					
13	Conduct Annual Staff Skills & Competence Assessments								● PS George Igberaese				
14	Train Staff on ICT & Collaboration Tools			● PS George Igberaese				●					
15	Support the Cascading of EDGS Strategy to MDAs & Individuals	●	●	● PS Joy Iyen Akhigbe					●	●	●		
16	Conduct Promotion & Confirmation Exercises		●	●			● PS George Igberaese						●

Office of the Head of Service(HOS) - Year 2024 Plan (3/3)

Key Activities		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
17	Introduce Counselling, Coaching and Mentoring Schemes								●	●	● PS George Igberaese		
18	Conduct Targeted Training & Deploy Unplaced Staff							●	● PS George Igberaese				
19	Strengthen the Graduate Development & Leadership Programmes							● PS Joy Iyen Akhigbe					
20	Develop HR Standard Operating Procedures							● PS George Igberaese	●	● PS George Igberaese			
21	Implement and Train Staff on Other HR Modules in EdoGov						● PS George Igberaese		●	●	●	●	●
22	Assess & Bridge Shortfall of Equipment in the Service						● PS Gina Otamere			●		●	
23	Develop EDGS Employee Value Proposition Statement							● PS Gina Otamere & PS Joy Iyen Akhigbe					
24	Conduct EdoSTEP Implementation and Value Realization Workshop									● PS Joy Iyen Akhigbe			

Infrastructure Development & Environmental Sustainability



Engr. Enabulele Ferguson Ewaen

Infrastructure & Environmental Sustainability
Team Lead

- Roads and Bridges
- Urban-Rural Accessibility
- Resilient City
- Healthy Environment

Infrastructure Development & Environmental Sustainability

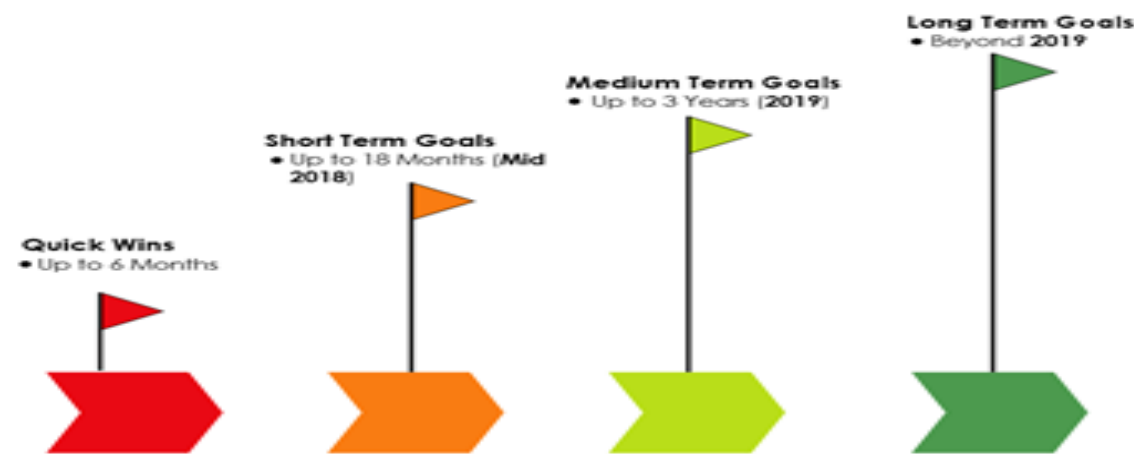
Resilience | Green Initiative | Urbanization

ASPIRATIONS AND POLICY DIRECTION

Background & Introduction

Upon assumption of office in 2016, the administration of His Excellency, Mr. Godwin Obaseki set about putting in place an inclusive governance structure, firstly to articulate and then analyze the state's short-, medium- and long-term plans, and bring into being policies and programmes to guide the state's developmental goals. After a series of strategic dialogues, stakeholder engagements, thought processes, the 6 Thematic Pillars upon which the envisioned development of Edo State would grow were presented and alignments reached on quick wins and short to long term goals /initiatives to meet the aspirations of the state.

These six pillars were Institutional Reform, Economic Revolution, Culture and Tourism, Environmental Sustainability, Socio- Welfare Enhancement and Infrastructural Reforms. These were the 6 pillars that drove the socio-economic agenda of the administration from 2016 – 2024.

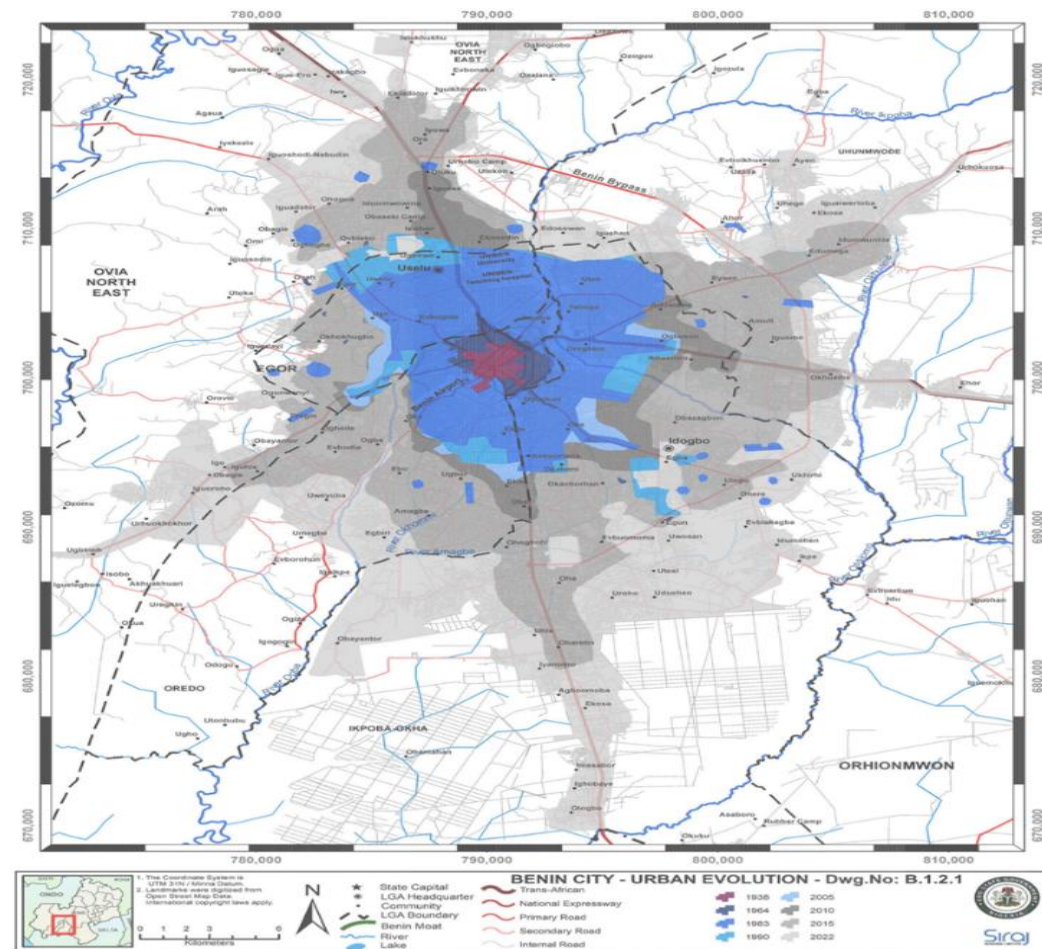


The vision to make Edo State a Destination of choice for Investments and living by the year 2053 also birthed the 'Making Edo Great Again' M.E.G.A. agenda, with the 6 Thematic Pillars as the key support structures for achieving the M.E.G.A agenda.

However, in order to achieve and sustain this agenda, particularly for the **Infrastructural Development and Environmental Sustainability PILLARS** which this report is concerned about, there needed to be a clear and ever-present roadmap for the implementation of the various components of the vision.

This birthed the development of the EDO STATE REGIONAL DEVELOPMENT MASTER PLAN as well as the BENIN CITY MASTERPLAN prepared and coordinated by the Edo State Ministry of Physical Planning, Housing, Urban and Regional Development [MPPHURD] to guide policy creation and infrastructure development.

Interestingly Edo State has had 2 Master Plans developed for them in the past (1970 and 1992), The 1992 masterplan ended in 2012 and no other master plan had been put in place till now and unfortunately, none of these Masterplans has been implemented because the Ministries tasked with implementing them were not involved in their development.



These new 30 year [2023 – 2053] masterplans are backed by the Edo State Physical Planning, Housing, Urban and Regional Development Law 2022 and commenced planning in 2021 and after a series of public and stakeholder engagements and presentations, the final documents were launched in 2024. Within the Master Plans are sector plans that have quick win projects within them already being implemented.

The Physical Masterplans (Edo State Regional Development and Benin City Masterplans) are warehoused with Ministry of Physical Planning, Housing, Urban and Regional Development.

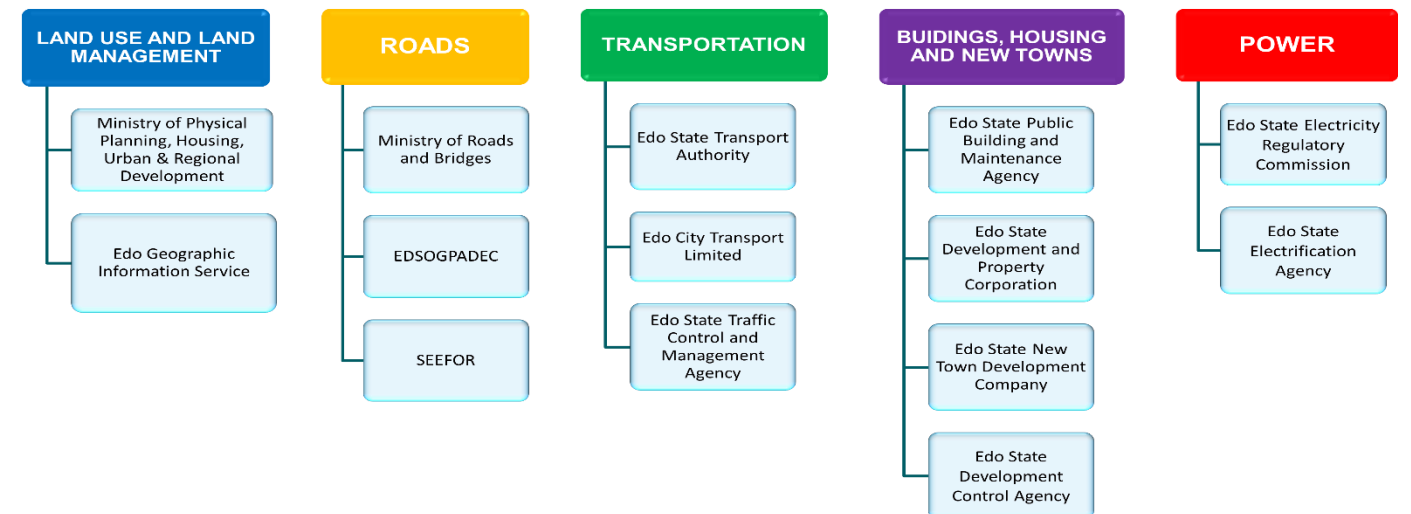
Aims and Aspirations

This government’s aims and aspirations in the aspect of infrastructural development has always been to ensure sustainability and drive development. To achieve this aim, it promised to;

- i. Develop a holistic land use framework and initiate an integrated land use plan.
8. ii. Build more strategic roads, rehabilitate existing ones and create new earth roads to rural areas.
- iii. Create a transportation/traffic management system and improve public mass transit.
- iv. Develop a state electricity board and build a 10MW power plant.
- v. Develop settlement, housing policy, layout plan and affordable housing scheme.

9. Several government institutions (MDAs) had to play pivotal roles in achieving the state’s

desired aspirations. Below are the Ministries, Departments and Agencies under the Infrastructural Thematic Pillar.



This report with inputs from the impacted MDAs seeks to highlight and harmonize programs, policies and initiatives employed by MDAs in achieving the vision and mandate of the infrastructural development thematic pillar while evaluating and analyzing their various achievements and performance as against expected outcome from promises made. It also assesses progress made in infrastructural development as well as recommendations for further action.

THE OVERARCHING STRATEGIC OBJECTIVES OF THE THEMATIC PILLAR/VISION AND KEY PROMISES MADE

Overall Objective

The successful delivery and efficient use of Edo State public infrastructure under the infrastructural development sector of the M.E.G.A agenda is to encourage and facilitate the delivery of public services, and additionally to enable the ease of movement of people, goods and services for socioeconomic activities and leisure

Specific Objectives

- Prepare master plans as a roadmap for the development and management of the State’s infrastructure stock.
- Improve the quality and stock of the State's infrastructure.
- Adopt a coordinated approach to infrastructure development.
- To create a sustainable and thriving State through efficient land administration and planning
- To encourage and facilitate the effective use of Edo State infrastructure in delivering of public services.

Vision

To provide world-class infrastructure that will guarantee sustainable economic growth and development.

KEY PROMISES MADE

Land Use and Land Management

Quick wins	Short term	Medium - Long term
<ul style="list-style-type: none"> Re-open talks with major developers for the establishment of shopping malls. Initiate an integrated land use plan. Re-open talks with major developers for the establishment of shopping malls. 	<ul style="list-style-type: none"> Review existing land use law in Edo State. Enforce land use laws to tackle land allotment and encroachment issues. Acquire land for beautification and Green Areas. 	<ul style="list-style-type: none"> Implement a land administration system. Activate eGIS Aerial photography Valuation and billing system Consolidate the existing land bank.

Roads

Quick wins	Short term	Medium - Long term
<ul style="list-style-type: none"> Conduct a situation audit of existing roads with a view to fixing. Build more strategic roads, giving priority to roads with high impact. Rehabilitate existing access roads as palliative measures. Construct access roads and loading bays to dump sites. Create new earth roads in rural areas to enable economic activities. 	<ul style="list-style-type: none"> Implement “Adopt-a-Street” Programme for the rehabilitation of roads Adopt non-conventional methods of funding construction and rehabilitation of roads. 	<ul style="list-style-type: none"> Sustain work on the ‘Storm Water’ project. Identify federal roads that need rehabilitation, a plan for recouping develops expended funds and rehabilitate specific roads. Commence construction of a pedestrian bridge in front of the University of Benin, as promised and in other strategic locations

Transport

Quick wins	Short term	Medium - Long term
<ul style="list-style-type: none"> Develop a Transportation Master Plan with output specifications. Encourage the Edo State inter-state transporters to take part in Intra-state operations. Map out on-street parking and install adequate signages for revenue generation (e.g. Mission Road, Forestry). Enforce extant laws, rules and regulations on commercial buildings to have parking facilities. Enforce fines on traffic offenders. 	<ul style="list-style-type: none"> Restructure and position EDSTMA, VIO and adhere to traffic control as against revenue generation to eliminate abuses. Build multi-level car parks in high vehicular traffic areas. 	<ul style="list-style-type: none"> Improve public mass transit Implement Intelligent Transportation System (ITS) along strategic corridors.

Electricity

Quick wins	Short term	Medium - Long term
<ul style="list-style-type: none"> Domestic urban and regional planning act. Plan to ensure urban areas comply with regulatory guidelines for proper segmentation and utilization. Establish State-owned license mortgage bank (quasi-equity). 	<ul style="list-style-type: none"> Develop a New Township Development framework (policy, regulation, implementation and funding) that speaks to the challenges of rapid urbanization and its implication on housing, drainage, roads, schools etc. Develop settlement, housing policy and layout plan. Develop residential, industrial, commercial real estates and parks. Revamp Edo State Development and Property Agency (EDPA). 	<ul style="list-style-type: none"> Develop affordable housing schemes for essential service providers (e.g. nurses, teachers, civil servants, etc.) as PPP

New Towns

Quick wins	Short term	Medium - Long term
<ul style="list-style-type: none"> Ensure strong collaborative relationship with Benin Electricity Distribution Company (BEDC). Improved power supply and quality of life. Develop a state electricity board, mandated to ensure constant supply to Edo State owned infrastructure 	<ul style="list-style-type: none"> Develop an integrated power generation and distribution framework for Edo State and its economy. 	<ul style="list-style-type: none"> Initiate various small and medium scale IPP projects through PPP arrangements. Build a 10MW power plant to alleviate power shortage in the state. Carry out feasibility studies on alternative energy sources (e.g. biogas, hydro, solar) in the state considering commercial opportunities and viability.

2016 and 2020 Landscape of the Pillar

2016 Landscape

Prior to 2016, Edo State faced numerous challenges in its physical, housing, urban, and regional development activities due to outdated laws and policies, necessitating a review and enactment of new laws for relevance and efficacy. Additionally, the processing of Certificates of Occupancy (C of O) was slow and inefficient, taking an average of 240 working days, leading to low customer satisfaction and frequent staff interventions. This inefficiency, coupled with unscrupulous activities of middle-men siphoning funds meant for building plan applications, resulted in a loss of revenue and tarnished the government's' image. Furthermore, the lack of monitoring vehicles hindered site inspections and enforcement activities across Area Planning zones. The absence of adequate Information Communication Technology tools and internet connections also impeded data collection, collation, analysis, and overall work effectiveness. To address these issues, training personnel to become more professional in their job roles was essential.

In 2016, Edo State also faced significant challenges in its transportation infrastructure. The state's roads and transport system were in a state of disrepair, significantly impacting the quality of life for residents and hindering economic development. This led to frequent traffic congestion, accidents, and increased transportation costs. Edo State's transportation infrastructure was outdated and lacked the modern amenities and technologies necessary for efficient and sustainable connectivity between rural and urban areas. Additionally, the State's public transportation system was underdeveloped, relying heavily on privately owned buses and taxis. This often resulted in inadequate service, high fares, and overcrowding. The challenges faced by the transportation sector hindered economic growth by limiting access to markets, reducing productivity, and discouraging investment.

While progress was being made, the challenges facing Edo State's transportation system in 2016 were significant. Addressing these issues required sustained investment, effective planning, and collaboration between government, private sector, and communities.

As at 2016 a significant number of public buildings have deteriorated to varying degrees with old office furniture. The poor management of those facilities could be linked to the previous practice of the various public buildings being managed and maintained by the MDAs that were occupying the facility. Since there was no standardized structure or a skilled central team for the management of the buildings, the various MDAs managed their facilities to the best of their abilities. Most of these MDAs do not have skilled personnels for facility management as their mandate may be areas that are completely outside the engineering field.

Edo State, like many other parts of Nigeria, faced significant challenges with electricity supply in 2016. The national power grid was plagued by frequent outages and inconsistencies, leading to widespread dissatisfaction among residents and businesses. Government buildings/offices faced severe power interruptions as it relied on the national power grid leading to inefficient service delivery.

Finally, as at 2016, there was a need for new township development as a result of rapid increase in the urban population, leading to a demand for more housing and infrastructure. Furthermore, the state's growing economy attracted investors and businesses, stimulating the need for new urban centers. However, estates and new towns to accommodate the growing population were readily not available.

MAJOR PROGRAMS AND INITIATIVES

S/No	MAJOR PROGRAMMES	INITIATIVES
1	Development and launching of the Benin City and Edo State Regional Development Master Plans	Guide infrastructure policy formulation and development in Edo State for the next thirty years
2	Extensive construction and rehabilitation of roads across the 18 Local Government Areas of Edo State	Improve accessibility and connectivity in the State
3	Construction and rehabilitation of drains across the State	Protect and cater for the needs of communities and neighborhoods at great risks of flooding
4	Establishment of a Geotechnical Laboratory Equipment for Material Testing	Improve civil engineering practices through better equipment, standards, and safety protocols to ensure long-lasting, safe, and well-maintained infrastructure, including proper housing, water drainage and road construction.
5	Construction/renovation of public commercial, residential, administrative and executive buildings	Revitalize all public buildings in the State for conducive working conditions, revamping of the Edo State Development and Property Agency (EDPA) & the establishment of the Edo State public building and maintenance Agency
6	Furnishing of public commercial, residential, administrative and executive buildings	Ditto
7	Remodeling of government buildings	Ditto
8	'Operation Show Your Building Plan exercise.'	Monitor compliance with building approval regulation
9	'Operation Plan Edo'	Data gathering exercise for Edo State Regional Development and Benin City Master Plans
10	Digitization and automation of MPPHURD processes	Improve service delivery and turnaround time
11	Coral City Project (First new Town development in two decades)	Creation of Smart City to reduce pressure on land resources in the State
12	Establishment of the Edo State Development and Building Control Agency	Monitor and enforce compliance to building regulations
13	Setup Edo State New Town Development Company	Identify and establish new towns to ease population pressure on existing urban areas.
14	Edo Clean and Green Programme – Grow 100	Implementation of the Master Plan
15	Integration of a scan code to enhance property location and distribution.	Improved land and building management.
16	Digitization and automation of the operations of EDOGIS.	To streamline and expedite the processing of land-related documents.
17	Opening of EDOGIS offices in the North and Central Senatorial zones.	Decentralization of Land administration.
18	Enactment of Land Use Charge Reforms & the Signing of an MOU between the state and the 18 Local Government Councils.	Higher productivity and revenue generation.
19	Establishment of Edo State Transport Authority	Effectively coordinate transport activities and efficient organization of service delivery in the state.
20	Development of Housing Units at Emotan Gardens Estate Phase 1 and construction of Luxury apartments at Golf Mews, GRA, Benin City.	Provide affordable modern housing.

S/No	MAJOR PROGRAMMES	INITIATIVES
21	Build car parks in high vehicular traffic areas.	Reduce traffic congestion at King square and environs
22	Junction Improvement Works in areas with high traffic flow	Improve free flow of traffic at the improved junctions, thereby reducing travel time
23	Construction of Vehicle Inspection Centers in the State	Reduce the number of rickety vehicles on the highways, thereby enhancing road safety
24	Remodeling and repositioning of the Edo City Transport Service	Improve public mass transit and efficient service delivery
25	Construction of a befitting loading terminal for ECTS at King square.	Improve transportation service delivery
26	The CCETC-Ossiomu power project.	Power public buildings and boost electricity supply within the State
27	The construction of the central Bus Terminal at Obakhavbaye	To provide comfort and safety for intra-city commuters
28	Procurement of two water Buses for the riverine areas	To provide safe and comfortable transportation for commuters in the riverine areas

Legal Framework

- EDOGIS Land Administration Law 2018
- Edo State Transport Authority (ESTA) Law 2018
- Private Property Protection Law of 2020
- Edo State public Procurement law 2020 As amended
- Edo State public Building and Maintenance Agency Act 2021
- The Administration of Physical Planning, Urban and Regional Development Law 2022
- Edo State Development and Building Control Law 2022
- Edo State Land Use Charge Law 2023
- Edo State New Town Development Authority Executive Order 2023

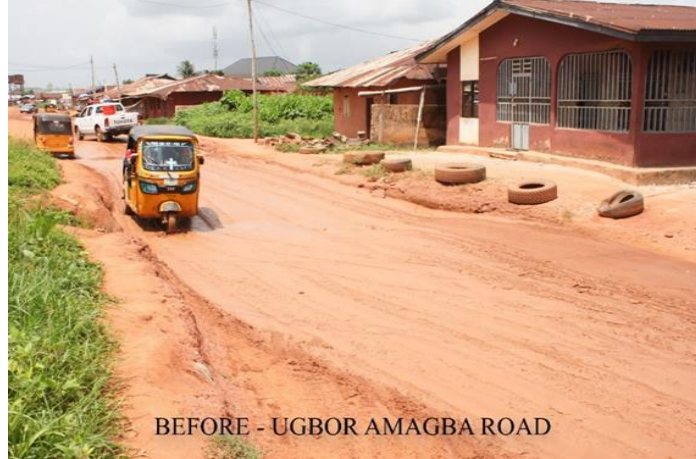
MAJOR ACHIEVEMENTS AND STATUS OF ONGOING PROJECTS

Achievements and outcomes

SCOPE	KEY ACHIEVEMENTS
Land Use & Land Management	<ul style="list-style-type: none"> • EDOGIS digitized over 30,000 legacy files • EDOGIS Orthophoto has digitized over 200,000 plots • EDOGIS reduced C of O processing duration to 30 days • EDOGIS enumerated over 280,761 properties with Q-GIS system • EDOGIS acquired 4 lands (Sapele road, Ikpoba-hill, Ahor and Aviele) for the development of Bus Terminals and Truck Transit Parks. • Over 33,000 C-of-Os issued between 2018 and 2024 as compared with over 15,000 issued from 1978 to 2017 • Automation of Building Permit Approval process with Mflow • MPPHURD approved 6,615 building approval applications since 2016 • MPPHURD introduced Conveyance Letters, Fast Track and As-Built approvals, vetting and clearing house departments and other reforms that reduced processing times to 14 days • Reviewed State land administration policy to reflect current realities • MPPHURD introduced estate and community layouts' registration • MPPHURD launched Edo State Physical Masterplans for uniform infrastructure development for the next 30 years in Edo State • MPPHURD, through OSYBP/OPE enumerated 750,000 houses with DATA to MEGA for the Masterplans • MPPHURD centralized Ministry data for the first time in its history

SCOPE	KEY ACHIEVEMENTS
Roads	<ul style="list-style-type: none"> • 757 roads across the 18 local government areas with a total length of 1375km were constructed and rehabilitated while 186 roads with a length of 530 km are under construction and on-going. • Major drain construction of 3.16km • Completion and Operationalization of the Geotechnical Testing Facility at the Ministry of Roads and Bridges
Buildings, Housing and New Towns	<ul style="list-style-type: none"> • Coral City – Edo State’s new town project with over 1,300 plots of different land uses (First new town in 20years) • 26 Luxury apartments constructed at Golf Mews, GRA, Benin City and sold. • Development of 215 Housing Units at Emotan Gardens Estate Phase 1, with 147 units ongoing. • 159 Government buildings remodeled and furnished.
Electricity	<ul style="list-style-type: none"> • Distribution and installation of 63 transformers in several communities across all LGAs in 2024 • Completion of the 25MW CCETC-Ossiomo power project and Construction of Transmission Lines around Benin City • The Edo State ISS and its associated feeder networks have grown to 76km with 2,114 electric poles and over 170 distribution sub-station. • 78 Km of streetlights installed in Oredo, Egor, Ikpoba-Okha and Etsako-West Local Government Areas. • Edo state 1X15MVA Inject Sub Station (ISS) currently supplies 162 institutions and businesses within the state’s capital and its environs.
Transport	<ul style="list-style-type: none"> • The free bus ride on ECTS buses to alleviate transportation challenges arising from the removal of fuel subsidy by the Federal Government. • Creation of Edo State Transport Authority and the development of a comprehensive Transport master plan • Development of Central Bus Terminal, Obakhavbaye Benin City. • Acquisition of four (4) lands (Sapele road, Ikpoba-hill, Ahor and Aviele) and identification of the proposed location at New Benin, for the development of Bus Terminals. • Junction Improvement Works (TSM) at Kada, Sapele Road and 3rd/ Sakponba Road Junctions, Benin City • Procurement of 75 units of Leyland buses in 2017 and Refurbishment of 40 Daewoo buses in 2019/2020s • Procurement of two (2) water buses for water transportation along Gelegele, Nikorogha, Sosorogbo, Ofunama, Abere, Tolafe, and Ajakurama as a pilot scheme. • Developed regulations for the operations of commercial intra-city vehicles and e-hailing operators • Construction of vehicle inspection center along Sapele Road under PPP arrangement. • Construction of central bus terminal at Obakhavbaye to eliminate loading/offloading of commercial buses around the ring road.

SNAPSHOTS OF SOME PROJECTS ACROSS THE STATE



BEFORE - UGBOR AMAGBA ROAD



AMAGBA RD, (OBAZAGBON)



Benin-Abraka Road Phase 1A



Reconstruction Of Ugbor-Amagba Road with Spurs to Obazagbon and Aruogba, Part of Oroma Road, Don Nehikhare – Morzi Way – John Ugulu Street, B/C



Construction of Textile Mill Road, B/C



19TH STREET, BENIN CITY



Construction of Irhirhi-Aruogba-Obazagbon-Obagienevbose-Ogheghe Road with Spurs to Enogie's Palace & Ogbekpen Community, Benin



IRHIRHI-OGHEGHE ROAD, BENIN CITY



Construction of 19th Street, Ugbowo B/C





Dualization of Ekehuan Road, B/C



Construction of Lucky Way, Ikpoba-Hill, B/C



Construction of Gstc Internal Roads, B/C



Reconstruction of Ujiogba-Ogwa Road



Construction of Dual Carriageway of TV Road/ Ehaekpen Road, Benin City





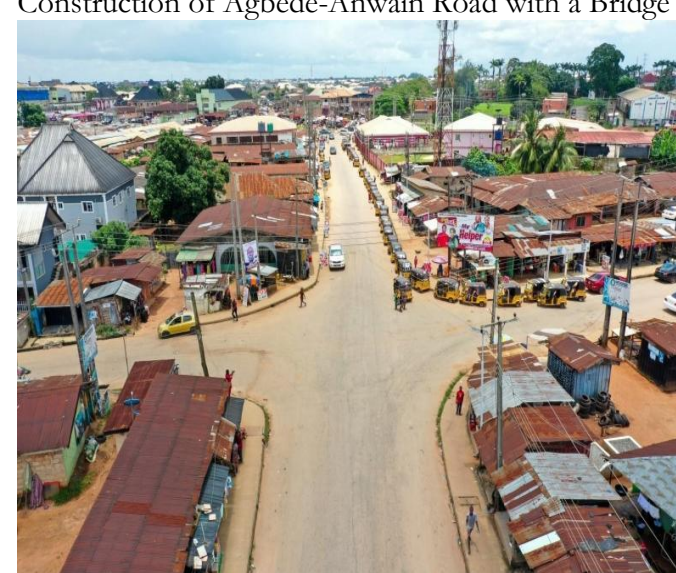
Construction of Aiguokhian Road, Between Universal and S&T Roads, B/C



Construction of Agbede-Anwain Road with a Bridge



Construction of Eric Ebozele Road, Ewu Statewide Lot 15



Erediauwa Road and Adjoining Streets Ikpoba-Okha LGA

Pz-Eriaria-E



Hioghae-Okabere Road



Welfare Road

Mosheshe Road

Flood Control Channel to Ikpoba River and Construction of Ogbebor Street off Ewah Road, B/C



Security Code Numbers-Colour code



ECTS Free Bus Ride



Water Bus



Obazuwa Electricity Project Phase 1 and 2



Junction Improvement Works at Sakponba Junction



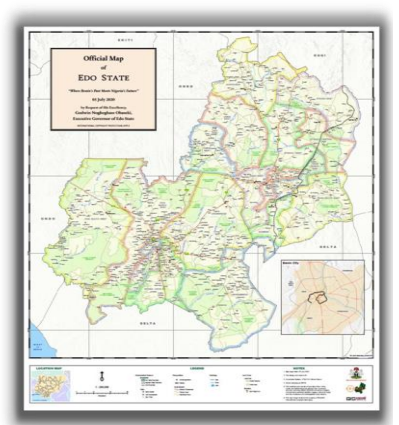
EdoGIS Administrative Building



Junction Improvement Works at Third Junction



Biometric Time Clock



Cartographic Maps

ONGOING PROJECTS

S/N	DESCRIPTION
1	186 roads measuring 530 kilometers currently under construction across the 18 Local Government Areas
2	Renovation, furnishing/construction of 55 government commercial, administrative, health and residential buildings
3	Profiling of Intra City Commercial drivers (over 8,000 vehicles have been profiled)
4	Development of Comprehensive Transport Master Plan
5	Ongoing procurement of CNG buses for State-owned transport company
6	Construction of vehicle inspection centers in the other 17 LGAs under PPP arrangement
7	Construction of Stella Obasanjo Hospital Bus Terminal.
8	Establishment of Edo Central and Edo North GIS offices
9	Automation of building plan approval processes
10	Edo Clean and Green Initiative – Grow 100 mentorship programme
11	Construction of roads and infrastructure for the Coral City (A New Town Development)

KEY FINDINGS AND ANALYSIS

KEY FINDINGS

Key findings of the outcomes of the planned activities and thematic pillar promises are presented below

S/NO	EDSG INFRASTRUCTURAL DEVELOPMENT THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	WAS EXPECTED OUTCOMES MET
	LAND USE AND LAND MANAGEMENT				
1	Develop a holistic land use framework (policy, regulation and implementation)	Reduced time for acquiring property and land titles to 30 days	Development of the ESRDP/BCMP	Launching of the ESRDP / BCMP	YES
2	Initiate an integrated land use plan.				YES
3	Re-open talks with major developers for the establishment of shopping malls.		Development and encouragement for the establishment of shopping centres	EDO CITY MALL AND OTHERS	YES
4	Review existing land use law in Edo State.			Laws reviewed and passed	YES
5	Enforce land use laws to tackle land allotment and encroachment issues.		Establishment of EdoGIS and mandate to		YES
6	Acquire land for beautification and Greening.			In progress	In progress
7	Implement a land administration system.				In progress
7.1	Activate eGIS				YES
7.2	Aerial photography				YES
7.3	Valuation and billing system				YES
7.4	Consolidate the existing land bank.			In progress	

S/NO	EDSG INFRASTRUCTURAL DEVELOPMENT THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	WAS EXPECTED OUTCOMES MET
	ROADS				
1	Conduct a situation audit of existing roads with a view to fixing.	Improved mobility, safety and economic activities.	Engaged consultant for exercise	Not completed	Started but not completed
2	Build more strategic roads, giving priority to roads with high impact.		New roads constructed	E.g. Irhirhi Road, 19 TH Street etc	YES
3	Rehabilitate existing access roads as palliative measures.		Existing roads rehabilitated	Several roads	YES
4	Construct access roads and loading bays to dump sites.		Roads constructed	PROJECTS STARTED	YES
5	Create new earth roads in rural areas to enable economic activities.		Improved rural roads trials	EARTHZYME ROAD TRIAL	YES
6	Implement “Adopt-a- Street” Programme for the rehabilitation of roads			Yet To Commence	NO
7	Adopt non-conventional methods of funding construction and rehabilitation of roads.			Yet To Commence	NO
8	Sustain work on the ‘Storm Water’ project.			Storm water drainage systems constructed	YES
9	Identify federal roads that need rehabilitation, a plan for recouping develops expended funds and rehabilitate specific roads.			In progress	ONGOING
10	Commence construction of a pedestrian bridge in front of the University of Benin, as promised and in other strategic locations.		BUILT	Pedestrian Bridge was built	YES

S/NO	EDSG INFRASTRUCTURAL DEVELOPMENT THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	WAS EXPECTED OUTCOMES MET
	TRANSPORT AND TRAFFIC MANAGEMENT				
1	Develop a Transportation Master Plan with output specifications.	To provide a proper roadmap for multimodal transport sector development, transport infrastructure investment and private sector participation	Inception Report, traffic survey, Survey Analysis	Submission of inception report and progress report. Status is at 50%	50% completion, Expected Outcome will be met when completed
2	Encourage the Edo State inter-state transporters to take part in Intra-state operations.	N/A	N/A	N/A	N/A
3	Map out on-street parking and install adequate signages for revenue generation (e.g. Mission Road, Forestry).	Reduce traffic gridlock and improve Internally Generated Revenue	Under the Jurisdiction of the Local Government	However, a Car park created at Mission Road by Ring Road for revenue generation. On street parking still in process	In process
4	Enforce extant laws, rules and regulations on commercial buildings to have parking facilities.	Engagement with Ministry of Urban, Regional, Physical, Planning and Housing	Traffic Impact Assessment with all Stakeholders	Engagement with stakeholders	In process
5	Enforce fines on traffic offenders.	Under the Jurisdiction of EDSTMA			Yes
6	Restructure and position EDSTMA, VIO and adhere to traffic control as against revenue generation to eliminate abuses.	Enabling environment for all motorists and businesses	1. Reorganization and rebranding of EDSTMA 2. Construction of computerized Vehicle Inspection Center for Vehicle Inspection Officers	1. Rebranded and civil EDSTMA officials 2. Construction of Vehicle Inspection Center at Sapele road	YES, efficient & civil traffic management, automated vehicle inspection services
7	Build multi-level car parks in high vehicular traffic areas.		Car Park built at Mission Road	Car Park built	YES
8	Improve public mass transit		1. Free-bus ride 2. Procurement of CNG buses ongoing 3. Procurement of 2 water buses	1. Over 7.4 million passengers commuted 2. Water buses procured 3. Alleviated transportation challenges of the masses arising from the fuel subsidy removal 2. Safe and comfortable water transportation in the riverine areas.	YES
9	Implement Intelligent Transportation System (ITS) along strategic corridors	Reducing travel time	Junction Improvements works on major junctions	Junction improvement works at Kada and Sakponba Junction completed	YES

S/NO	EDSG INFRASTRUCTURAL DEVELOPMENT THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	WAS EXPECTED OUTCOMES MET
	NEW TOWNS				
1	Domestic urban and regional planning act.	Balanced development between towns and improved quality of public spaces	Enactment of The Administration of Physical Planning, Urban and Regional Development Law 2022	Production of Edo State Regional Development and Benin City Masterplans	Yes
2	Plan to ensure urban areas comply with regulatory guidelines for proper segmentation and utilization.		Enactment of the Development and Building Control Law 2022	Establishment of the Edo State Development and Building Control Agency	Yes
3	Establish State-owned license mortgage bank (quasi-equity).		Process has commenced	None	In progress
4	Develop a New Township Development framework (policy, regulation, implementation and funding) that speaks to the challenges of rapid urbanization and its implication on housing, drainage, roads, schools etc.	Balanced development between towns and improved quality of public spaces	Creation of the Edo State New Towns Development Company with Reg. No. 7467984	Construction of roads and infrastructure for the Coral City (A New Town Development) Setup of the Edo State New Town Development Company	Ongoing (30%) Under review
5	Develop settlement, housing policy and layout plan.		Draft Edo State Housing Policy 2024	Production of Edo State Housing Policy	Yes
6	Develop residential, industrial, commercial real estates and parks.		Development of estates	Development of 68 Housing Units at Emotan Gardens Estate Phase 1 Development of 147 Housing Units at Emotan Gardens Estate phase 2 The construction of 26 Luxury apartments at Golf Mews, GRA, Benin City.	Yes Yes Yes
7	Revamp Edo State Development and Property Agency (EDPA).				In progress
8	Develop affordable housing schemes for essential service providers (e.g. nurses, teachers, civil servants, etc.) as PPP	Balanced development between towns and improved quality of public spaces			In progress

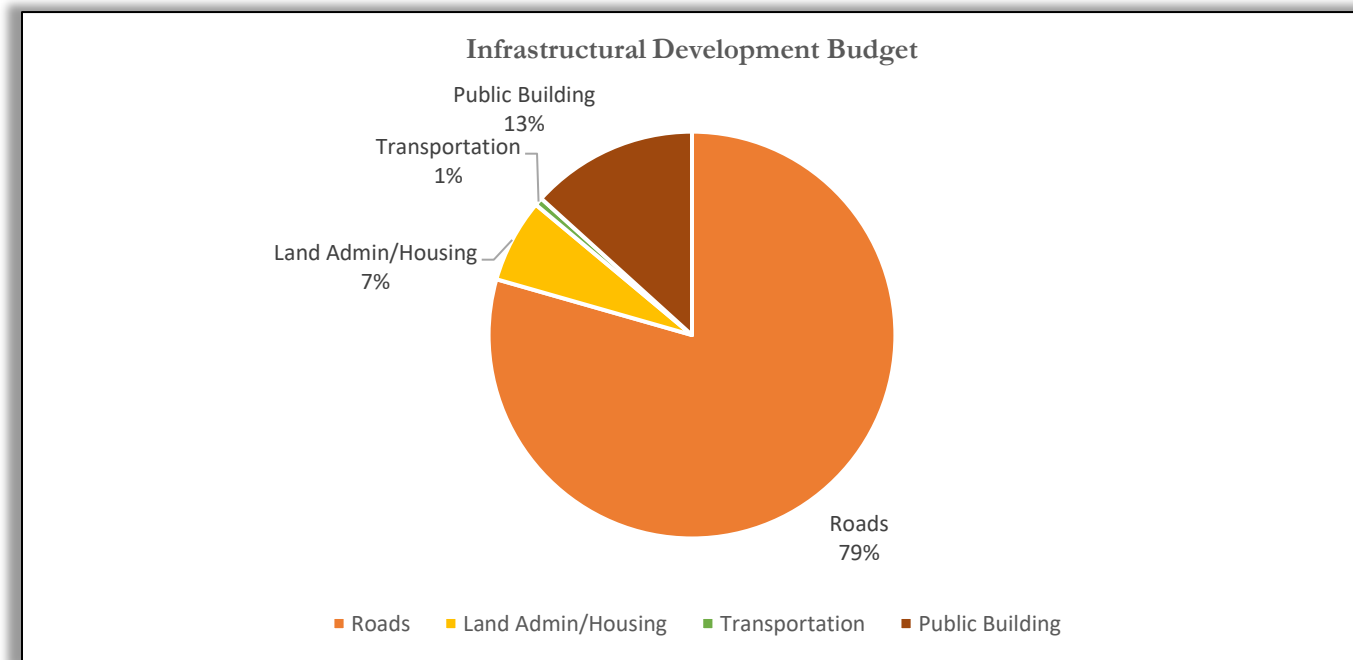
S/NO	EDSG INFRASTRUCTURAL DEVELOPMENT THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	WAS EXPECTED OUTCOMES MET
	ELECTRICITY				
1	Ensure strong collaborative relationship with Benin Electricity Distribution Company (BEDC).	Improved power supply and quality of life.	Commenced before development of Ossiomomo power plant		Embarked upon
2	Develop a state electricity board, mandated to ensure constant supply to Edo State owned infrastructure			Edo state electrification agency created	
3	Develop an integrated power generation and distribution framework for Edo State and its economy.	Improved power supply and quality of life.			
4	Initiate various small and medium scale IPP projects through PPP arrangements.	Improved power supply and quality of life.	Award of contract, procurement, construction and supply of electricity across several communities e.g. Ologbo, Obazua, Ekonobore, Abudu	Efficient electricity supply and distribution	Yes
5	Build a 10MW power plant to alleviate power shortage in the state.		Successful completion of the 25MW CCETC-Ossiomomo power project	Distribution of Electricity to Government Offices	Yes
6	Carry out feasibility studies on alternative energy sources (e.g. biogas, hydro, solar) in the state considering commercial opportunities and viability.			Yet to commence	

DATA ANALYSIS

BUDGET SUMMARY AND PERFORMANCE

YEAR	APPROVED BUDGET (N)	EXPENDITURE (N)	BUDGET PERFORMANCE (%)
2016	16,400,928,623	10,639,329,994	64.9
2017	25,413,662,363	19,415,898,205	76.4
2018	36,759,999,330	26,483,433,844	72.0
2019	46,372,037,949	30,817,627,326	66.5
2020	32,540,480,515	20,542,027,176	63.1
2021	30,801,845,534	26,771,845,862	86.9
2022	58,953,302,639.69	50,497,269,209.25	85.7
2023	82,377,210,567	64,395,649,366	78.2
2024	101,352,480,940.75	70,959,052,080.03	70.0
TOTAL	430,971,948,462	320,522,133,063	74.4

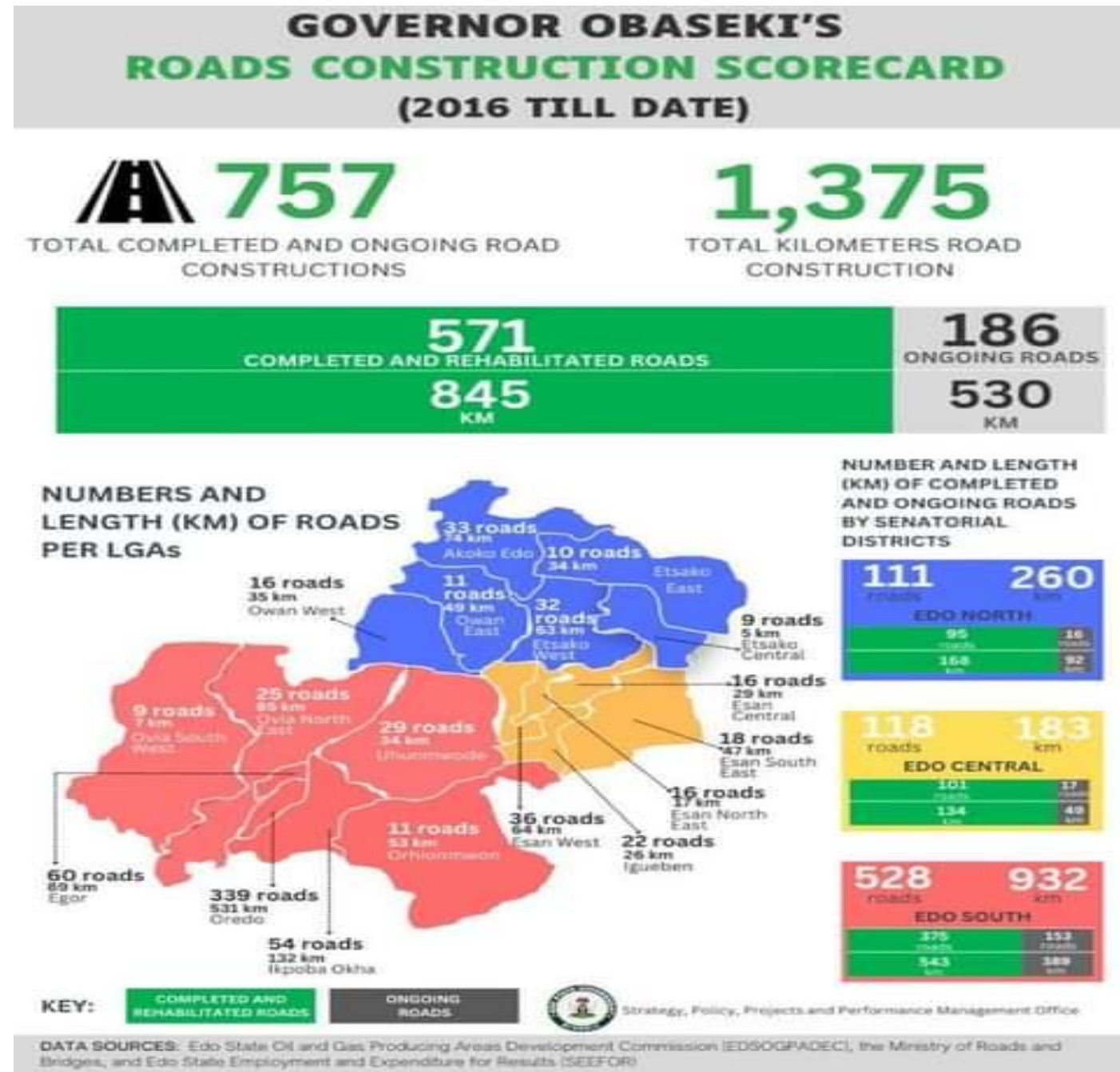
72.9% of the approved budget of the MDAs were provided over the past 8 years. While this isn't too bad, incomplete funding of budgets can lead to unfulfilled expectations and promises. However, from data available we are unable to pinpoint the exact impact this had on fulfillment of the key promises made. 100% provision of approved budgets would make a greater impact on achieving aims and objectives.



While the road infrastructure Sector had the highest percentage of fulfilled budgeted funds at 79% of total funds, the transportation sector had the lowest at 1% over the period. In addition, the year 2020 had the lowest funding of the budget as a result of Covid 19.

Over the 8 years from 2017 - 2024, the administration provided over 71% of budgeted funds to the MDAs apart from years 2019 and 2020. Thus, in respect to funding of budgets for the impacted MDAs, government can be said to have done satisfactorily in the light of available funding.

ROADS



A total of 757 roads [1375km] of roads were completely constructed or reconstructed during this period out of the 932 roads embarked upon while the balance 186 roads [530 km] are still on-going making 80% of the total roads embarked upon and 66.3% of the total kilometers embarked upon.

Roads in all 18 LGAs were impacted while Edo south district LGAs due to the presence of the capital city – Benin City and well as population and number of road users seems to derive majority of the road infrastructural

development. There was no evidence of a central database of state roads so a baseline study would be of importance for planning purposes and would aid in regional master plans and development of other regions.

LAND USE



A total number of 280,761 properties were enumerated while 33,394 Certificates of Occupancy were issued between 2018 and 2024 after the establishment of the EdoGIS office. This marked a significant increase over the C of Os issued between 1978 and 2017. Proven Ownership of land and building assets is a major developmental tool as it guards against land grabbers and also helps residents/owners to be able to collateralize their assets for funding and developmental purposes for business and personal growth.

The success also led to the collection of N8.2 billion in internally generated revenue, thus enhancing the government revenues. The skewed certificate of occupancy issuance between the senatorial districts indicates a need for Edo GIS to establish regional centers in Edo Central and North to encourage C of O issuance in those areas.

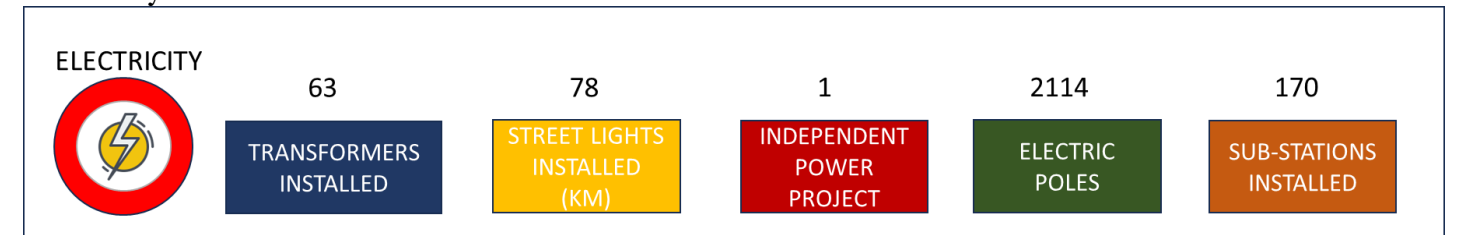
Significantly also the Benin City Masterplan was launched after a comprehensive study and stakeholder engagements

TRANSPORT



Development of Bus Terminals has improved public mass transit with central loading points and should be encouraged. This is also planned to be extended with more Bus terminals planned. Junction improvement works have improved traffic flows However, private sector bus operators need to be integrated more into government plans in the transport sector.

Electricity



The Provision of dedicated Power from the Ossiomo plant has improved power supply, productivity and quality of life. This was a good and significant investment by the administration and proper distribution should be strengthened to other parts of the state.

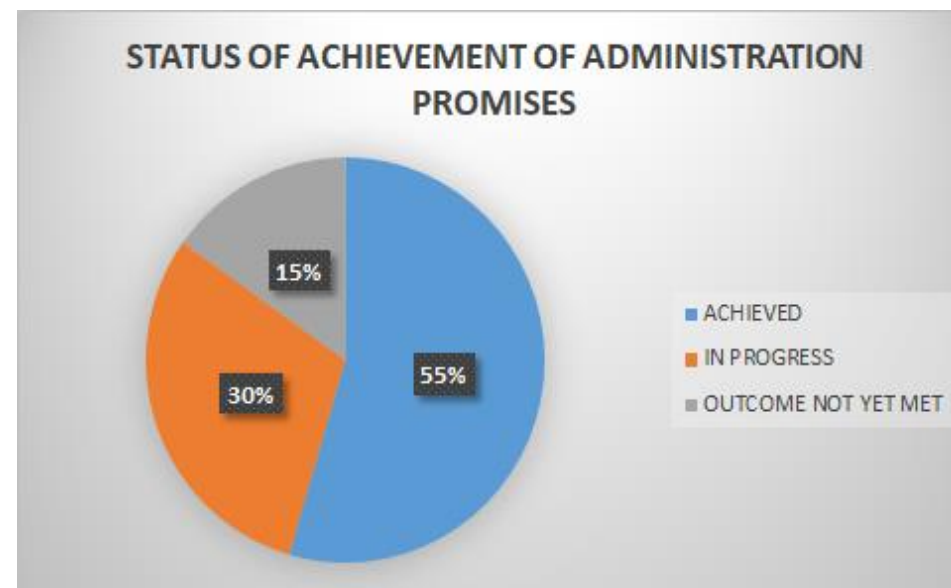
Buildings and New Towns



The administration continued to improve upon its agenda to make available new buildings, estates and towns within the state. Emotan Gardens, Golf Mews and Coral City are just some examples of gains in this regard.

Summary of Status of Promises Made

PROMISES MADE	ACHIEVED	IN PROGRESS	OUTCOME NOT YET MET
33	18	10	5



Of the 33 key infrastructural development promises of the administration, 85 percent have been achieved or in the process of being achieved. This is in addition to other achievements made though not promised as enumerated in the achievements in the infrastructural development sector.

Policy Analysis (Effectiveness of the Policies)

S/N	KEY POLICY	IMPACTS
1	Edo State Housing Policy 2024	Provide access to quality housing for the populace of Edo State
2	Edo Clean and Green Programme – Grow 100	Implementation of the Master Plans
3	Digitization and automation of Land administration processes	Improved and seamless land administration in the state.
4	Edo State Physical Masterplans	Develop frameworks for infrastructure development across the State for the next 30 years

5	Develop strategic transportation infrastructure by constructing bus terminals in high-traffic areas, improving key junctions and building Vehicle Inspection Centers statewide.	<ul style="list-style-type: none"> Improved traffic flow and reduced congestion Increased road safety
6	EDSG free transportation intervention	Ameliorated transport challenges due to fuel subsidy removal
7	Profiling of Intra – City commercial drivers and issuance of security bar stickers	To guide decent and affordable shelter for all Edo residents
8	Operation Plan Edo	Data gathering exercise for Edo State Regional Development and Benin City Master Plans
9	Provide uninterrupted electricity to government offices	Increased workers productivity.
10	Operation Show Your Building Plan exercise	Monitor compliance with building approval regulation
S/N	KEY POLICY	IMPACTS
1	EDOGIS Land Administration Law	Automated land use administration
2	Edo State Land Use Charge Law 2023	Enhances property valuation and taxation
3	Private Property Protection Law of 2020	Prevents Land Grabbing
4	Edo State Development and Building Control Agency Law 2022	Created the Agency tasked with the responsibility of enforcing building codes
5	Edo State Development and Building Control Agency Regulations 2024	Control unregulated development in the State
6	Draft Edo State Housing Policy 2024	To guide decent and affordable shelter for all Edo residents
7	The Administration of Physical Planning, Urban and Regional Development Law 2022	Regulate physical planning activities and also update existing policies
8	An Executive Order created the Edo State New Towns Development Company	Identify and establish new towns
9	Edo State Public Procurement Law 2020 and its amendments.	Obligate all MDAs to comply with current procurement laws when procuring and executing contracts.
10	ESTA Law 2018	Regulate and coordinate all transport related activities
11	Establishment of EDPUBMA	Improved public office buildings
12	Free bus ride policy	Ameliorate the transport challenges arising from fuel subsidy removal
13	Profiling of intra-city commercial drivers and issuance of security bar stickers	For enhanced safety and security of passengers
14	Provide uninterrupted electricity to government offices	Increased workers productivity.

Sustainability & Outlook (Projections/Sustainability Justification)

A comprehensive look at the steps embarked upon by the administration and the foundational laws and edicts created to support these steps shows that they are sustainable and would require the incoming administration to

continue with most of these initiatives or improve upon them. The outlook indicates potential growth and improvement in the overall wellbeing of the citizenry and guarantees sustainable growth and development if these are sustained.

The gains seen in some of the policies and steps [e.g. Development and launching of the Edo State Regional Development and Benin City Master Plans, EdoGIS revenue increase, better traffic management in some areas, opening of new areas with development of roads, development of power plant] are justifications for the sustenance of these achievements.

SUMMARY, CONCLUSION AND RECOMMENDATIONS

SUMMARY

This report has looked at the actions and outcomes of the government administration from 2016 to 2024, it finds that the government had made planning a priority right from the start of the administration with a focus on the key areas it planned to impact the people of the state in the areas of Infrastructural development. The development, launching and implementation of the 30 years [2023 - 2053] ESRDP and BCMP are fundamental to and reflective of this planning

It found out that policies and initiatives were embarked upon in this light and a good number of achievements have been made with respect to the promises made in the Infrastructural Development Thematic Pillar of the 2016 strategic development. However, in carrying out these steps, there were some impediments and challenges along the way and these are listed below.

Furthermore, with 85% of planned promises achieved or at advanced stage of progress, it can be seen that reasonable progress has been made with focus on foundational development for potential growth, with the creation of agencies to drive development [EdoGIS, Edpubma, ESTA, EDDA etc], creation of enabling laws and overall focus on achieving the aims and objectives set out in this Thematic Pillar. A look at the sustainability of the steps taken shows that they are sustainable and that outlook and justifications are positive.

CONCLUSION

In 2016, the administration set out to make strategic growth in the infrastructural development section with a total of 42 promises made. Of these, as at the end of the administration, 24 had been fully achieved, 15 were still in process while 3 had not been achieved for one reason or another.

From this, it is evident that significant progress had been made to fulfill the promises made at inception of the administration and that there is a need to sustain the gains of the achievements

RECOMMENDATIONS

Further to the analysis and review of the reports and available to date, the following recommendations are made for further consideration by the incoming administration.

- Ensure the implementation and regular review of the Edo State Regional Development and Benin City Master Plans by all implementing MDAs
- Continue regular engagement with all stakeholders to empower Government develop targeted solutions for Edo people.
- Strengthen existing outstation offices and open new outstation offices to expand service areas.
- Procure necessary machinery to improve enforcement outcomes.
- Foster enhanced collaboration and strategic partnership between the ministry of roads and bridges, Federal Emergency Road Maintenance Agency (FERMA) and Edo State Transport Authority (ESTA) to develop and construct high-priority, impactful road infrastructure.

- Ensure the renewal of all the required licenses and software for efficient service delivery
- Promote public transportation, walking and cycling as preferred mode of transportation.
- To enhance the effectiveness of Edo State Transport Authority (ESTA), it's crucial to strengthen its human and financial capacity to deliver on its mandate.
- Initiate a road condition survey and inventory program to collect and analyze data on road characteristics, defects, and maintenance needs, enabling data-driven planning and resource allocation
- Develop comprehensive community development projects in the three senatorial zones that integrate affordable housing options with community centers, public spaces, and social services to promote social cohesion and quality of life.
- Prioritize the completion of existing projects to optimize utilization of government resources and minimize exposure to increased costs.
- Enhance the enforcement capacity of state agencies to improve their effectiveness.
- Create opportunities for more independent power projects to provide alternative options for Edo citizens

CRITICAL SUCCESS FACTORS

The following are some of the critical success factors that led to some of the achievements of the administration in the infrastructural development sector and can be utilized to ensure continued success.

1. Setting out with a plan at the beginning of the administration.
2. Government's commitment to the goals set out.
3. Availability of resources through increases in revenue sources
4. Overarching Focus on meeting the aims and objectives of the strategic development plans

ACRONYMS

BEDC - *Benin Electricity Distribution Company*

CCETC - *China Construction Engineering Technology Co. Ltd*

CNG - *Compressed Natural Gas*

ECTS - *Edo City Transport Service*

EDOGIS - *Edo State Geographic Information Service*

EDPA - *Edo State Development and Property Agency*

EDPUBMA - *Edo State Public Building and Maintenance Agency*

EDSTMA - *Edo State Transport Management Agency*

ESTA - *Edo State Transport Authority*

FEWMA - *Flood and Erosion Watershed Management Agency*

GRA - *Government Reserved Area*

ITS - *Implement Intelligent Transportation System*

MDA - *Ministries, Departments and Agencies.*

MPPHURD - *Ministry of Physical Planning, Housing, Urban and Rural Development.*

PPE - *Personal Protective Equipment*

PPP - *Public - Private Partnership*

UKNIAF - *United Kingdom Nigeria Infrastructure Advisory Facility*

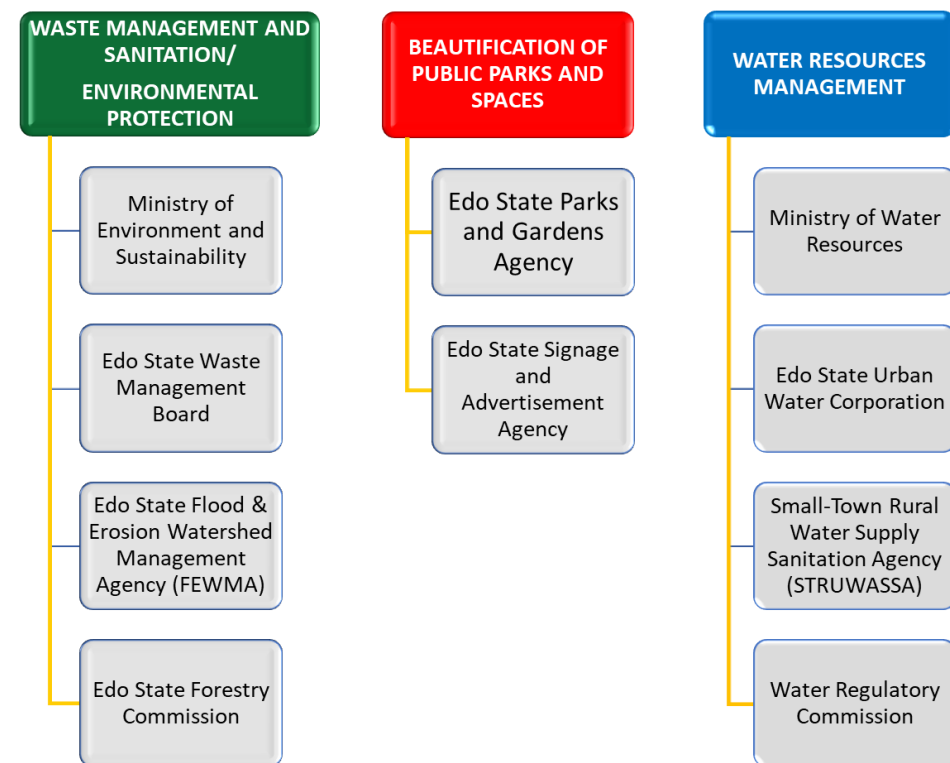
ENVIRONMENTAL SUSTAINABILITY

ASPIRATION AND POLICY DIRECTION

Background & Introduction

Government's environmental sustainability thematic pillar aims to address various environmental issues like deforestation, land degradation, and flooding. The strategy involves raising awareness, tackling flooding, beautifying public spaces, promoting alternative energy, conserving utilities, and creating amusement parks.

This strategy is implemented through a review of relevant MDAs, focusing on their activities and progress. Below are the Ministries, Departments and Agencies under the Environmental Sustainability Thematic Pillar



The pillar represents a significant step towards addressing Edo State's environmental challenges, while progress has been made, ongoing challenges and the need for continued efforts are acknowledged.

The government aimed to create a sustainable and resilient environment for Edo State citizens. This report assesses progress in these areas such as promises, activities and outcomes as well as recommendations for further actions.

THE OVERARCHING STRATEGIC OBJECTIVES OF THE THEMATIC PILLAR/VISION AND KEY

PROMISES MADE

Objectives:

- To attain global standards in environmental and waste management

- To provide access to potable water and harness forest/wildlife resources promoting the conservation of the ecosystem.

Vision:

To coordinate effort for efficient management of natural resources to ensure safe, clean, beautiful and green environment

Key Promises Made

Waste Management and Sanitation --7 Promises

Quick wins	Short term	Medium/Long term
<ul style="list-style-type: none"> Update Sanitation and Pollution Management Law 2010. Dumpsites to be quickly and properly located. Provision of waste baskets in all commercial vehicles. Engage relevant stakeholders with the assistance of traditional institutions to ensure Speedy compliance with new government Policies. Improve the enforcement apparatus of the government. Continuous publicity campaigns on electronic and prints media. Develop Solid Waste Management Strategy. 	<ul style="list-style-type: none"> Initiate the construction of a sewage treatment plant. Closure and capping of existing dumpsites Provision and privatization of waste collection vehicles Employment, training and deployment of environmental health officers to improve enforcement. Provision of public bins in strategic areas in major cities. Creation of waste collection at all abattoirs, other polluting industries. Public functioning toilets in all petrol stations in the State. 	<ul style="list-style-type: none"> Allow private sector participation in building markets, relocation if possible. Integrated Waste Management recycling plant to be built for Benin City and planned in other 2 senatorial districts. Develop sanitary landfill sites

Water Resources - --4 Promises

Quick wins	Short term	Medium/Long term
<ul style="list-style-type: none"> • Adopt EU supported programmes for water supply to small towns. • Establish a baseline survey for water facilities in the small town and urban areas. • Strengthen the Edo Integrated Water Resources Management Committee • Establish Rural Water Supply and Sanitation Agency. • Establishment of Water Sanitation and Hygiene departments in all 18 LGAs. • Strengthen the Rapid Response Agency to more effectively utilize the Dando rigs and ensure community ownership of bore holes • Conservation of Ikpoba catchment behind the dam. • Develop Edo State water supply Master plan. 	<ul style="list-style-type: none"> • Private sector participation for existing boreholes schemes in Benin. • Establish Operation and Maintenance schedule for water supply from the Ojirami, Ikpoba Dams and Ugballo and Ewohimi Weir schemes • Restructure the urban water Board for its new role. 	<ul style="list-style-type: none"> • Rehabilitate all existing water supply infrastructure. • Establish adequate tariff structure to ensure infrastructure is sustained • Establishment of trunk mains using the Benin Moat system to Reduce damage to existing roads.

Environmental Protection - --2 Promises

Quick wins	Short term	Medium/Long term
<ul style="list-style-type: none"> • Enforce compliance with results of environmental studies e.g EIA, ESMP etc. • Building local capacity and knowledge in erosion prevention and control. 	<ul style="list-style-type: none"> • Direct government implementation for afforestation • Water supply borehole scheme with storage and fire hydrants/pumps for market 	<ul style="list-style-type: none"> • Develop carbon credit unit • Identify possible future erosion sites and take environmentally sustainable mitigation measures •

<ul style="list-style-type: none"> • Fast track the amendment of the sanitation and pollution management law. • End Tungya farming. • Location of strategic weighbridges in the state especially roads where states have made huge investments • Identify gully erosion sites requiring immediate attention 	<ul style="list-style-type: none"> • areas, public buildings and all buildings above 2 floors. • Work with the federal government in regulating mining activities. • Complete Uwelu East-West storm water project and continue implementation of stormwater master plan. 	
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PROMISES WERE MADE AT THE INCEPTION OF THE ADMINISTRATION

2016 and 2020 landscape of the pillar

2016 Landscape

As at 2016, Edo State faced numerous challenges in environmental sustainability due to inadequate laws and environmental policies, water quality issues, insufficient data, infrastructure deficits, financial constraints, less community/citizen engagement and limited private sector involvement in waste management. To these ends, a number of environment related policies, programs and pieces of legislation have been developed or enacted. Furthermore, in order to ensure the implementation of these policies, the State created the Ministry of Environment and Sustainability, Edo State Waste Management Board, Ministry of Water Resources, Edo State Urban Water Corporation. This has been done with a strong belief that issues concerning the Environment must be kept sustainable in line with International best practices.

The Ministry of Environment and Sustainability is a regulatory body saddled with the responsibility of managing the Environment on behalf of the State Government. In managing the Environment, the Ministry tackles all Environmental problems ranging from Flood and Erosion Control, Forest Management and Regeneration, depletion and degradation and general Environmental and Waste Management issues. However, the lack of cohesive and forward-looking environmental policy gave rise to the following trends:

- i. Uncoordinated institutional functions and conflicting/overlapping functions of government agencies
- ii. Poor environmental governance and lack of political will
- iii. Absence of adequate laws and enabling legislation. Where this exist in some cases not enforceable (such as the Edo State Sanitation and Pollution Management Law, 2010 which has been nullified by the Court)
- iv. Paucity of data and where this exist decisions are not influenced by data
- v. Lack of incentives for private sector investors and involvement in environmental management and environmental business.

In the light of this, the State was characterized by:

- i. Disruption of means of livelihoods due to unpredictable floods, drought, and intense rainfall, as well as rapid changing socio-economic patterns that foster poverty
- ii. Large-scale deforestation and land clearing resulting from multiple uses of forest resource for human survival (e.g. fuel wood and energy, housing etc.)

- iii. Poor, ineffective and unsuitable waste management practices.
- iv. Environmental contamination with land, water and air pollution causing ill health
- v. Poor sanitation due to open defecation
- vi. Inappropriate and illegal logging and mining resulting in the alteration of vegetation cover, soil degradation as well as distortion in drainage system, loss of biodiversity, overgrazing and environmental disaster such as storms, flooding and erosion
- vii. Vulnerability to climate change due to weak resilience and low adaptive capacity

- viii. Growing concern about air and water pollution, associated with growing number of vehicles, urbanization and industrialization.

Edo State has made notable progress in addressing environmental challenges, particularly in the areas of erosion control and flood management. While waste management initiatives encountered difficulties, the state's efforts have demonstrated a commitment to sustainable development and improved quality of life for its citizens.

Major programs and initiatives

S/No	Major Programmes	Initiatives
1	Construction of four (4) detention ponds in several locations (3 at Nigeria Army School of Supply & Transport Barracks, Isihor and 1 at Boniski Crescent, Ugbor Village)	Storm water Management initiative
2	Desiltation/Maintenance of Flood water Reinjection Scheme (4 locations) including (Legislative Quarters on Ihama Road, GRA Phase 1 & 2, Ihama/Airport Road Junction besides the Military Base and Boundary Road near Adesuwa junction)	Flood and erosion control program
3	Reclamation of Moat at 3 different locations (Opp Rain oil, Upper Sakponba, Iwogban Community, Along part of Eghosa and Erhumwunse)	Drainage Systems improvement
4	Flagging-off of Ten Million trees planting exercise across the State.	Environmental Conservation and Restoration
5	Capacity building for Climate Change Inter- Ministerial committee.	Policy Development and Implementation
6	Installation of Air quality monitoring equipment in the State at Edo South (the Edo State Secretariat, EDOGIS, EBS, Federal Airport Authority of Nigeria, Airport Road) Edo central (Glorious Vision University, ogwa, Ambrose Ali University, Ekpoma, School of Building Technology, Uromi, Edo North(Federal Polytechnic, Auchu, Ikpeshe Health centre, Okpella	Developing Pollution Control Measures
7	REDD+(Reducing Emission From Deforestation and Forest Degradation) programme	Forest Conservation and Restoration
8	Collaboration with Timber contractors to plant trees across the state.	Environmental Conservation and Restoration
9	Town Hall engagements with the 18 LGAs on Sanitation, Waste Management & Climate Change	Promoting Public Awareness and Engagement
10	Organize Hands-On Training/Retraining and Equip Staff with the recent Techniques for Landscaping and Beautification.	Enhance Urban Aesthetics through Sustainable Landscaping and Beautification Programs
11	The development of the nine (9) model parks at Airport Road, Ogiso Pond, Queen Ede Pond, Uroora Pond, Gapiona Pond, Iguosa Pond, Gapiona Pond 6 and Ramat Park	Promote Urban Development and Enhance Quality of Life through the Creation of Model Parks in Edo State
12	Collaborate with EDPUBMA to Landscape and Design Edo State School of Health Technology.	Educational Infrastructure Improvement

13	Beautification and Maintenance of Major Roads within the City Metropolis and Two Major Roads (Oluku market - --ive Junction and Sakponba - --ka Market).	Enhance Urban Development and Improve City Aesthetics through Road Beautification and Maintenance in Edo State
14	Plant 200 Ornamental Trees with Rotary Club of Nigeria, Edo State Chapter at 5 Junction	Promote Environmental Conservation and Restoration through Tree Planting and Urban Greening in Edo State
15	Tree Planting with Coca-Cola Company at Oluku	Public-Private Partnerships
16	Waste Management and Recycling across Edo State	The e-TRASH (Electronic Transaction in Waste Resources for all Users and Households) Scheme
17	Urban Greening and Beautification across in Benin Metropolis (Airport, Sapele Road, and Akpakpava)	The No Bare ground–Green Edo Project
18	The Community Palliative Participatory Intervention Scheme across Edo State	Public-Private Partnerships
19	Channeling, and erosion control projects at fifteen sites across Edo State's three senatorial districts (Ekehuan road, Queen Ede, Auchi - shiobuge, Ewu, Ibore, Emu-Ohodua, Ambrose Ali University, Gapiona, Urora, Ogiso-Osunde, Edo College, Iguosa, Igbe Quarters, Ugboha, Fugar)	Flood Prevention and Mitigation

Legal Framework

- Review of Edo State Sanitation and Pollution Management Law No. 5 of 2010

MAJOR ACHIEVEMENTS AND STATUS OF ONGOING PROJECTS

Achievements and outcomes

SCOPE	KEY ACHIEVEMENT
WASTE MANAGEMENT AND SANITATION/ ENVIRONMENTAL PROTECTION	<ul style="list-style-type: none"> • Established Edo State Signage and Advertisement Agency • Established Edo State Forestry Commission • Rebranding of Nigeria Erosion and Watershed Management Project (NEWMAP) Edo State Flood and Erosion Watershed Management Agency (EDOFEWMA) • Developed a 10-year Forest Restoration and Plantation Strategy • Completed the construction of 3 detention ponds • Collaborated with Food & Beverage Companies Recycling Alliance (FBRA) to establish a plastic recycling center in Benin City • Developed regulations for the operations of commercial intra-city vehicles and e-hailing operators • Installed 10 Air Quality Sensors at 10 locations across the State
WATER RESOURCES MANAGEMENT	<ul style="list-style-type: none"> • Completed Abico Water Scheme and Ugboha Water Project • Constructed 160 Sanitation and Water facilities in Primary Health Centers, Schools and 112 Water facilities in 71 rural Communities across the State • Established Edo State Urban Water Corporation and Small-Town Rural Water Supply Sanitation Agency (STRUWASSA)

SNAPSHOTS OF SOME OF THE COMPLETED WATER PROJECTS



**Ugbokha Water Scheme
Some Overhead Tanks in Esan North-East**



Reactivation of Upper Sakponba (Abico Pumping Station) WSS



Construction of 2Nos. Industrial Boreholes at Emotan Garden Estate

ONGOING PROJECTS

S/N	DESCRIPTION
1	Feasibility study on Edo State Waste Management Infrastructure
2	Flood and gully erosion remediation works at Iwogban Catchment-Lot 1
3	Flood alleviation intervention work at Okhoro East sub-Catchment (Ewah Erahon Road-Lot 3)
4	Restoration of 300 hectares of degraded forest
5	Development of Nine (9) Model Parks
6	Review of the wash policy document, workshops for public inputs
7	Formulation of the integrated water resources management framework
8	Rehabilitation of 25 dysfunctional water facilities in selected Communities across the 18 LGAs
9	Construction/drilling of 9 new water supply schemes in selected communities across the 18 LGAs
10	Construction of 10-compartment sanitation facilities at Oluku Community Ovia North-East LGA
11	Development of the State Hydrological Map at the design stage.
12	Partnership with FMWR&S and World Bank to Develop Irrigation Infrastructures in the State.
13	Irrigation water users' association bill
14	Ososo water supply
15	Connection of Emotan gardens to BEDC
16	Provision of water to Jaja, Orere community in Akoko Edo LGA
17	Reactivation of Ibienafe water supply scheme
18	Reactivation of water supply schemes in Agenebode and Fuga
19	Reforestation program of forest degraded area across the Senatorial district
20	Restoration of 300 hectares of degraded forest
21	Establishment of Plant and Horticultural Nurseries at AGGS

KEY FINDINGS AND ANALYSIS

KEY FINDINGS

Key findings of the outcomes of the planned activities and thematic pillar promises are presented below

S/NO	EDSG ENVIRONMENTAL SUSTAINABILITY THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	STATUS	WAS EXPECTED OUTCOMES MET
	WASTE MANAGEMENT AND SANITATION					
1	Update Sanitation and Pollution Management Law 2010.	Achieve efficient waste disposal practices and increased public and private sanitation to achieve a clean Edo state.	Law review committee was set up with the Head of Service as the chairperson. Law was reviewed and sent to the Ministry of Justice	Law has been passed	Completed	YES
2	Dumpsites to be quickly and properly located.		Collaboration with private investors in the creation of two private dumpsites in Benin City. Creation of alternative layout at the State owned Otofure dumpsite, to allow for easy waste disposal at the site.	Enhanced waste disposal activities	Completed	YES
3	Provision of waste baskets in all commercial vehicles.		Provision of waste baskets in all commercial vehicles in the the three senatorial districts of the State	Provision of about 8, 760 waste baskets in the three senatorial districts within a period of three years	Project still ongoing	YES
4	Engage relevant stakeholders with the assistance of traditional institutions to ensure speedy compliance with new government Policies.		Stakeholder and town hall meetings carried out with traditional rulers and communities	Increased level of compliance from citizens	Ongoing	YES
5	Improve the enforcement apparatus of the government.		Setting up of Project Clean-Up Edo. Enforcing prosecution of sanitation offenders. Enforcement of non-custodial sentencing.	A cleaner and safer Edo with a free flow of traffic was the result	Ongoing	YES
6	Continuous publicity campaigns on electronic and print		Continuous publicity campaigns on	Creation of awareness among residents	Ongoing (routine	YES

	media.		social media, radio/tv broadcast.	on proper waste management with a geometric increase in audience reached.	activity)	
7	Develop Solid Waste Management Strategy.		Setting up of a Sustainable Waste Management System involving Private Sector Participants and other relevant stakeholders	Mapping/delineation and assigning of waste managers to zones across Benin Metropolis. Facilitating the creation of waste recycling hubs in the city.	Completed	YES
8	Initiate the construction of a sewage treatment plant.		-	-		Not yet achieved
9	Closure and capping of existing dumpsites	Achieve efficient waste disposal practices and increased public and private sanitation to achieve a clean Edo state.	Decommissioning of Iguomo dumpsite at Iguomo Community, Uhumwonde Local Government	The hitherto disused excavated site was reclaimed	Completed	YES
10	Provision and privatization of waste collection vehicles		-	-	-	Not Yet achieved
11	Employment, training and deployment of environmental health officers to improve enforcement.		Engagement of Environmental Health Officers by the State Government	Reduced rate of sanitary offenses by residents	Completed	YES
12	Provision of public bins in strategic areas in major cities.		Collaboration with LGA s in the dist of waste bins	-	-	Not yet achieved
13	Creation of waste collection at all abattoirs, other polluting industries.		-	-	-	Not yet achieved
14	Public functioning toilets in all petrol stations in the State.		-	-	-	Not yet achieved
15	Allow private sector participation in building markets, relocation if possible.	Achieve efficient waste disposal practices and increased public and private sanitation to achieve a clean Edo state.	-	-	-	Not yet achieved
16	Integrated Waste Management recycling plant to be built for Benin City and planned in other 2 senatorial districts.		A recycling buy-back center was launched in Benin Metropolis	It was a major feat as it was the first of its kind in the State with more of it to come subsequently	Functioning	Yes The center was launched only recently
17	Develop sanitary landfill sites.		Creation of a private dumpsite/landfill in Benin Metropolis	Collaboration with the private investor in setting up of a recycling hub at the dumpsite in a bid to promote a circular economy in the State.	Completed	YES

S/NO	EDSG ENVIRONMENTAL SUSTAINABILITY THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	STATUS	WAS EXPECTED OUTCOMES MET
	WATER RESOURCES					
1	Adopt EU supported programme for water supply to small towns.	Increased access to potable water for the populace	Development of; M & E Framework, Swap, WASH Policy and AGENCY Law	WASH M & E framework, SWAPs, WASH Policy and Agency LAW in place	Assented to by Mr. Governor	YES
2	Establish a baseline survey for water facilities in the small town and urban areas		Conducted WASH Facilities baseline in 5 intervention LGAs	WASH facilities Baseline in place	Outdated	YES
3	Strengthen the Edo Integrated Water Resources Management Committee		Quarterly Integrated Water Resources Management Committee (IWRMC) meetings.	Establishment of Integrated Water Resources Management Committee (IWRMC) Review of the IWRMC Framework and development of the Work Plan up to 2026	-	YES
4	Establish Rural Water Supply and Sanitation Agency.		WASH facilities Baseline in place	-	Outdated	YES
5	Establishment of Water Sanitation and Hygiene departments in all 18 LGAs.		Stakeholders' engagement for the establishment of WASH Department	Establishment of WASH Department across the 18 LGAs	Assented to by Local Government Service Commission	YES
6	Strengthen the Rapid Response Agency to more effectively utilise the Dando rigs and ensure community ownership of bore holes		Rigs already commercialized	Increased internally generated revenue IGR	-	YES
7	Conservation of Ikpoba catchment behind the dam.		Still in design stage	-	-	Process commenced but not completed
8	Develop Edo State water supply Master plan.		Meetings were held with Siraj, other line Ministries and relevant Stakeholders.	Development of the Edo state water supply master plan and the Benin city regional master plan.	-	YES
9	Private sector participation for existing boreholes schemes in Benin.	Increased access to potable water for the populace	Not yet operational	-	Not yet achieved	
10	Establish Operation and Maintenance schedule for water supply from the Ojirami, Ikpoba Dams and		Operational and maintenance of	Increased water supply	-	Partially attained

	Ugballo and Ewohimi Weir schemes		Ojirami Dam			
11	Restructure the urban water Board for its new role.		Process On-going	Corporations mandate is being met	Ongoing	YES
12	Rehabilitate all existing water supply infrastructure.	Increased access to potable water for the populace	Fugar and Agenebode water supply schemes undergoing rehabilitation		Ongoing	YES
13	Establish adequate tariff structure to ensure infrastructure is sustained		Installation of household water meters	Increased IGR	Ongoing	Partially met
14	Establishment of trunk mains using the Benin Moat system to reduce damage to existing roads.		-	-	No evidence	

S/N	EDSG ENVIRONMENTAL SUSTAINABILITY THEMATIC PILLAR PROMISE	EXPECTED OUTCOME	ACTUAL ACTIVITIES DONE	SPECIFIC ACHIEVEMENTS MADE	STATUS	WAS EXPECTED OUTCOMES MET
	ENVIRONMENTAL PROTECTION					
1	Enforce compliance with results of environmental studies e.g EIA, ESMP etc.	Prevention of environmental degradation and expanding the threshold of potable water available to citizens	Evaluation of report submitted by the consultancy firm. Convey report findings to facility owner or company. Follow -up monitoring visit/ compliance monitoring. Necessary sanctions met at defaulting companies/ facility owners.	Compliance with the set standards. Negative impact on the environment is mitigated. Enhanced adherence to routine Environmental compliance.	Ongoing	YES
2	Building local capacity and knowledge in erosion prevention and control.		Engineers in the Agency have successfully received Global Navigation Satellite System/Real-Time Kinematic (GNSS/RTK) drone training and are currently undergoing due process for certification/licensing. Engineering design and supervision capacity building and training.	Fully equipped Engineering Design Center. Production of over 30 hydrological and hydraulics designs for the control of flood and erosion in the State.	Ongoing	YES

3	Fast track the amendment of the sanitation and pollution management law.		Develop a Draft Bill of the Edo State Sanitation and Pollution Management Law, No. 5, 2010	Engagement of relevant stakeholders to review the draft bill of the sanitation and pollution management law	Bill passed by EDHA Bill Signed by Mr. Governor in July, 2023	YES
4	End Tungya farming.		Profiling of registered taungya farmers in the State. Introduction of Modified Taungya farming system and trees-on-farms. Sensitization of farmers on modified taungya farming systems and trees-on-farms. Establishment of temporary forest nurseries across the 3 senatorial districts of the state. Allocation of farmland to registered taungya farmers (2024).	Successful allocation of 894 hectares of farmland to registered taungya farmers across the 3 senatorial districts of the state. Supply of 20,000 seedlings of various tree species to designated taungya farm centers for planting out across the 3 senatorial districts.	18.4 Hectares of forest land have been planted out by taungya farmers across the state Due to the current food shortage in the country, the Taungya farming system could not be fully abolished but reduced	YES
5	Location of strategic weighbridges in the state especially roads where states have made huge investments		-	-	Not yet	Not yet achieved
6	Identify gully erosion sites requiring immediate attention		Identification of gully erosion sites carried out	Reclamation of these gully erosion sites identified done to mitigate future gully erosion	Completed	YES
7	Direct government implementation for afforestation.	Prevention of environmental degradation and expanding the threshold of potable water available to citizens	Establishment of temporary forest nurseries across the state. Establishment of forest plantation across the 3 senatorial districts	Established 150 ha of forest plantation in 2023 across the three senatorial districts of the State. Site selection and land preparation for 2024 plantation establishment	Tending operations (beating-up, weeding, thinning, pruning and fire tracing) are ongoing in the already established plantation (2023).	YES
8	Water supply borehole scheme with storage and fire hydrants/pumps for market areas, public buildings and all buildings above 2 floors.		Still in design stage	-	-	Started process but not completed
9	Work with the federal government in regulating mining activities.		Joint inspection between state and federal ministry of environment on site suitability and E.I.A.	Protection of soil, air and water bodies close	Ongoing	

			<p>Federal Agencies are notified when sanctions were carried out against defaulting mining companies.</p> <p>Collaboration with Federal Agencies in dispute resolution between mining companies and host or impacted communities.</p> <p>Periodic monitoring and evaluation of mining sites. Proper completion of the Decommissioning</p>	<p>to mining site from pollution</p> <p>Restoration of biodiversity after decommissioning.</p> <p>Prevention of gully erosion at the decommissioned mining sites.</p>		<p>NO</p> <p>YES</p>
10	Complete Uwelu East-West storm water project and continue implementation of stormwater master plan.		Review of the Larger Benin City Stormwater master plan in progress.	20% done	Ongoing	In progress
11	Develop carbon credit unit	Prevention of environmental degradation and expanding the threshold of potable water available to citizens	<p>Creation of State REDD⁺ unit at Edo State Forestry commission</p> <p>Allocation of 6,000 Hectares of degraded land in favour of SEPLAT Energy PLC within Ehor, Sakponba and Okomu forest reserves.</p> <p>School-based tree planting at Eguacholor, Ohen, Ugieghudu and Uhi communities in Uhumwonde LGA.</p>	<p>Capacity building of forest fringe communities within Okomu and Sakponba landscape.</p> <p>12,000 seedlings of various forest trees have been planted by SEPLAT Energy Plc at Ehor forest reserve.</p>	20 hectares of degraded forest land planted up.	YES
12	Identify possible future erosion sites and take environmentally sustainable mitigation measures		Identified over 120 possible future erosion sites across the State.	<p>Collaborated with other MDAs to gather data on flood-prone areas and potential impact zones.</p> <p>Design of flood mitigation plan</p> <p>Desilting and Maintenance of Drainage Structures at TV Road by Baptist High School, Benin-Lagos Road from five junctions to Doctor's House, Okhoro Junction by Eghosa Grammar School, Ring Road by Lagos Street junction, Uwa street off East Circular Road.</p> <p>Bathymetry Study for Ogba and Ikpoba rivers necessary for the dredging of both rivers.</p>	Ongoing	YES

DATA ANALYSIS

BUDGET SUMMARY AND PERFORMANCE

YEAR	APPROVED BUDGET (N)	EXPENDITURE (N)	BUDGET PERFORMANCE (%)
2016	9,222,000,000.00	10,421,744,107.42	113.0
2017	12,291,000,000.00	4,374,148,710.18	35.6
2018	10,076,766,709.00	8,255,064,151.00	81.9
2019	15,286,516,500.00	1,541,314,681.00	10.1
2020	2,114,000,000.00	1,421,612,561.00	67.2
2021	2,680,000,000.00	2,476,068,841.00	92.4
2022	7,927,000,000.00	7,608,914,984.79	96.0
2023	4,424,907,117.51	2,055,177,925.67	46.4
2024	2,679,180,578.00	1,447,061,679.30	54.0
TOTAL	66,701,370,904.51	39,601,107,641.36	59.4

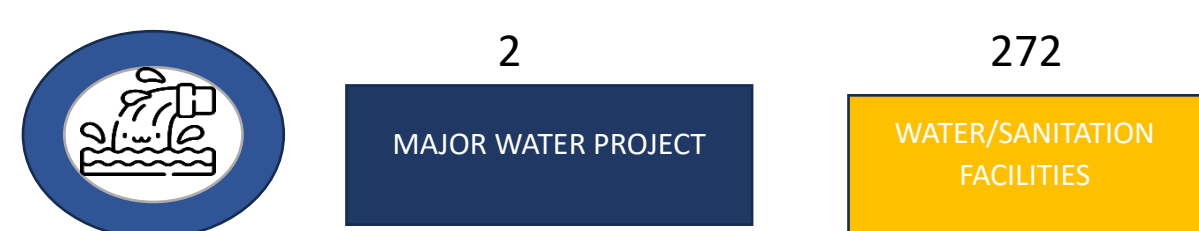
59.4% of the approved budget of the MDAs were provided over the past 8 years. Incomplete funding of budgets can lead to unfulfilled expectations and promises, and could be a point towards the increased number of unfulfilled promises in the thematic pillar with 10 promises not yet achieved or commenced fully. 100% provision of approved budgets would make a greater impact on achieving aims and objectives.

Key Achievements (Numbers)

WASTE MANAGEMENT /ENVIRONMENTAL



WATER



Overall, the outcome of the policies and execution of the initiatives carried out in response to the Thematic Pillar promises in the Environmental sustainability sector can be seen as positive and aligning with the objectives and vision of the thematic pillar. The incoming

Policy Analysis (effectiveness of the policies)

S/NO	KEY POLICY	IMPACTS
1	Water, Sanitation and Hygiene (WASH) Policy	The rehabilitation of WASH facilities has significantly enhanced the provision of water, sanitation and hygiene services across the 3 Senatorial districts of the state.
2	The e-TRASH Scheme	Collaboration with Food and beverage Companies Recycling Alliance (FBRA) has led to reducing litters and illegal dumping, disease transmission, preservation of natural resources, job creation and promoting community engagement.
3	Forest Conservation and Restoration	Developed a 10-year forest restoration and plantation strategy which has helped protect the environment, enhance soil health, reduced water runoff and improve air quality.
4	Storm water Management initiative	Successful construction of 4 detention ponds has resulted in improving flood prevention, better water quality and a higher quality of life for residents in the strategic areas.
5	The No-Bare Ground-Green Edo Project	The construction of 9 parks and gardens and collaborating with companies is transforming the state into a greener and more attractive place.

Sustainability & Outlook (projections/sustainability justification)

A comprehensive look at the steps embarked upon by the administration and the foundational laws and edicts created to support these steps shows that they are sustainable and would require the incoming administration to continue with most of these initiatives or improve upon them

The outlook indicates potential growth and improvement in the overall wellbeing of the citizenry and guarantees sustainable growth and development if these are sustained.

The gains seen in some of the policies and steps are justifications for the sustenance of these achievements.

SUMMARY, CONCLUSION AND RECOMMENDATIONS

SUMMARY

This report has looked at the actions and outcomes of the government administration from 2016 to 2024, it finds that the government had made planning a priority right from the start of the administration with a focus on the key areas it planned to impact the people of the state in the areas of Environmental Sustainability.

It found out that policies and initiatives were embarked upon and a good number of achievements have been made with respect to the promises made in this Thematic Pillar of the 2016 strategic document.

However, in carrying out these steps, there were some impediments and challenges along the way and these are listed below.

However, with 79% of planned promises achieved or at advanced stage of progress, it can be seen that reasonable progress has been made with focus on foundational development for potential growth in the key

areas of waste management, environmental protection, water resources and with a focus on achieving the aims and objectives set out in this Thematic Pillar.

A look at the sustainability of the steps taken shows that they are sustainable and that outlook and justification are positive.

LESSONS LEARNT

- i. Environmental problems are caused by man over a long period of time.
- ii. Community engagement and site inspections are crucial for effective problem-solving.
- iii. Technological solutions alone are insufficient for sustainable development.
- iv. Involvement of stakeholders in environmental governance (CBOs, NGOs, CSOs, Community Leaders, Youth groups) is key for development
- v. Effective policy recommendations are key to successes recorded in environmental governance.
- vi. There is a need for political will to address multi – sectoral aspects of the environment.
- vii. Collaboration with Local Government councils in the face of current litigations has enhanced unity among stakeholders, efficiency and service delivery
- viii. Periodic verification/evaluation of waste managers’ assets improved their drive to build on their capacity for better service delivery
- ix. Routine supportive supervision/monitoring put pressure on waste managers and street sweepers to improve on their commitment and dedication to duty
- x. Ensuring synergy among Stakeholders in the infrastructure ecosystem

CONCLUSION

In 2016, the administration set out to make strategic growth in the environmental sustainability sector with a total of 43 promises made. Of these, as at the end of the administration, 29 had been fully achieved, 5 were still in process while 9 had not been achieved for one reason or another.

From this, it can be seen that significant progress has been made to fulfill the promises made at inception of the administration and that there is a need to sustain the gains of the achievements by the incoming administration.

RECOMMENDATIONS

Further to the analysis and review of the reports and available to date, the following recommendations are made for further consideration by the incoming administration.

- i. Completion of the conversion of the existing borrow pit at Umelu, Ikpoba - –kha LGA into a World - Class Landfill in the State.
- ii. Completion of the rehabilitation of Otofure dump site.
- iii. Desiltation and dredging of Ikpoba river should be carried out following Mr Governor's approval.
- iv. Periodic desiltation of road drains across the State to reduce flooding/ erosion and prevent loss of lives and properties.
- v. Provide adequate security for forest officers
- vi. Improve provision of adequate logistics for monitoring for MDAs
- vii. Issuance of demand notices, custodian notes, fines and further prosecution in the law court
- viii. Streamline the functions of the different Government agencies.
- ix. Issuance of Abatement notices and further prosecution in the law court
- x. Prosecute this non-State actors in the law court
- xi. The Edo State Sanitation and Pollution Management Law 2023 did not include the schedule.
- xii. There is the urgent need to amend the law to include the schedule.
- xiii. The Ministry's regulatory framework should be strengthened with the engagement of more enforcement officers for environmental compliance.
- xiv. Edo State Environmental Laboratory should be re-established and equipped to monitor key parameters in the environment.
- xv. There is an urgent need for recruitment of staff for effective State wide coverage.
- xvi. Sustained collaboration with other MDAs in getting necessary solutions to various myriads of problems and challenges is key to the success of Environmental Management in the State to reduce duplication of duties.
- xvii. There is the urgent need to pass the bill setting up the Parks and Gardens Agency into law to enhance efficiency
- xviii. Government should take an in depth look into mining operations across the State.
- xix. Enhance Partnership with Federal Ministry of Water Resources and Sanitation for the development of WASH sector infrastructures.
- xx. Improvement in technological adaptation in the WASH infrastructure management.
- xxi. Conducting Periodic Baseline survey for the continuous up-data of WASH Sector database.
- xxii. Periodic upgrade of the reference Water quality laboratory
- xxiii. Enforcement of WASH Sector regulation

- xxiv. Encouragement of Public Private Partnership and Private Sector Partnership in the Ministry of Water Resources.

CRITICAL SUCCESS FACTORS

The following are some of the critical success factors that led to some of the achievements of the administration in environmental sustainability and can be utilized to ensure continued success.

1. Setting out with a plan at the beginning of the administration.
2. Government's commitment to the goals set out.
3. Availability of resources through increases in revenue sources
4. Overarching Focus on meeting the aims and objectives of the strategic development plans

ACRONYMS

EU - *European Union*
LGA - *Local Government Area*
EIA - *Environmental Impact Assessment*
ESMP - *Environmental and Social Management Plan*
REDD - *Reducing Emission from Deforestation and Forest Degradation*
EDPUBMA - *Edo State Public Building and Maintenance Agency*
E- TRASH - *Electronic Trash*
MTS - *Modified Taungya System*
NTFPS - *Non-Timber Forest Products*
WASH - *Wash, Sanitation and Hygiene Policy*
ODF - *Open Defecation Free Roadmap*
FEWMA - *Flood, Erosion and Watershed Management Agency*
IWRMC - *International Wildfire Risk Mitigation Consortium*
M&E - *Monitoring and Evaluation*
CSR - *Corporate Society Responsibility*
AGGS - *Anglican Girls Grammar School*
SWAPs - *Sector Wide Approach*
IGR - *Internal Generated Revenue*
GNSS - *Global Navigation Satellite System*
RTK - *Real-Time Kinematic*
EDHA - *Edo State House of Assembly*
GIS - *Geographical Information System*
CBOs - *Community-Based Organizations*
NGOs - *Non-Government Organizations*
CSOs - *Civil Society of Nigeria*
MDAs - *Ministries, Departments and Agencies*
PPP- *Public-Private Partnership*

ANNEXURES

List of MDAs in the thematic pillars

Infrastructural Development

1. Ministry of Roads and Bridges (MRB)
2. Ministry of Physical Planning, Housing & Regional Development (MPPHURD)
3. Edo State Geographic Information Service (EDOGIS)
4. Edo State Development and Property Corporation (ESDPC)
5. Edo State Oil and Gas Producing Areas Development Commission (EDSOGPADEC)
6. Edo State Public Building and Maintenance Agency (EDPUBMA)
7. Edo State Transport Authority (ESTA)
8. Edo City Transport Limited (ECTIL)
9. The State Employment and Expenditure for Results (SEEFOR)
- 10.

Environmental Sustainability

11. Ministry of Environment and Sustainability (MES)
12. Ministry of Water Resources (MWR)
13. Edo State Flood, Erosion and Watershed Management Agency (EDFEWMA)
14. Edo State Forestry Commission (ESFC)
15. Edo State Waste Management Board (ESWMB)
16. Edo State Urban Water Corporation (ESUWC)
17. Small Town Rural Water Supply Sanitation Agency (STRUWASSA)
18. Edo State Parks and Gardens Agency (ESPDGA)

MDAs Reports

IDES I: MINISTRY OF ROADS AND BRIDGES (MRB)

Mandate:

- To design, construct, maintain roads, bridges and drainage and, other related civil infrastructure.
- To regulate the use of State Roads, Bridges and Drainages.

Vision:

- To make Edo State an African Destination for business investment by providing the supporting road infrastructure for a modern industrial state

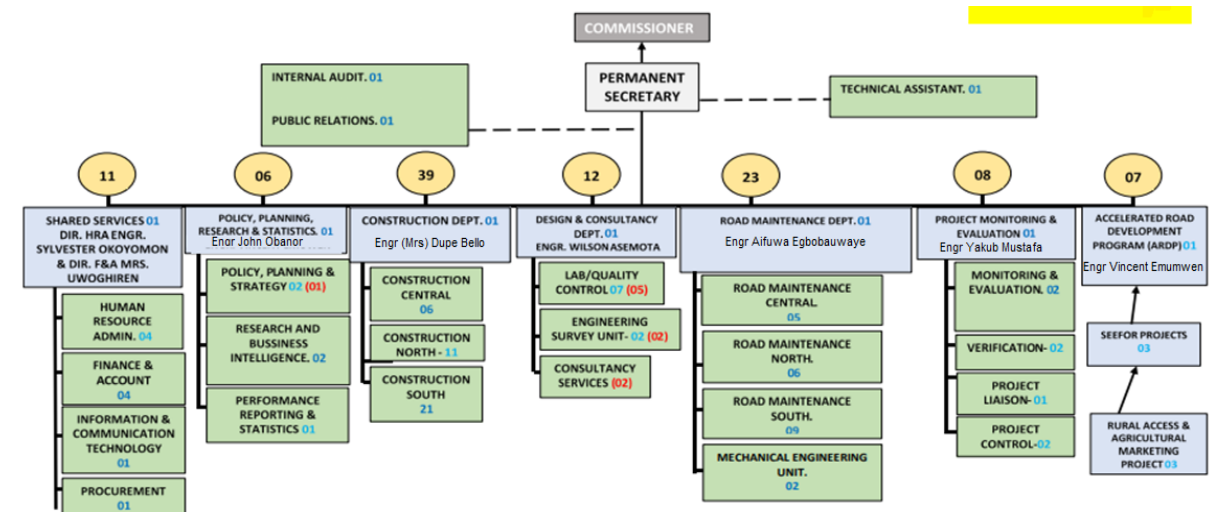
Mission:

- Develop & Provide World Class Road Infrastructure for Edo State by working with our partners in the Public and Private Sector
- Create & Maintain a Sustainable Road Network for the state
- Formulate, monitor and evaluate the implementation of policies, plans and programs for the sustainable management of road infrastructure in the state

Key functions

- Designs, Constructs & Rehabilitates Road networks in the State.
- Provides infrastructure for improved traffic flow in the State
- Provide adequate road infrastructure and services for sustained socio-economic development thereby having an efficient and cost-effective road transport services for the State.
- Construct well designed and protected roads that are durable and motorable all year around.
- Enhance efficiency and quality of work through prompt supervision.
- Provide equipment, plans and personnel for road maintenance.
- Provide Infrastructure/personnel for improved traffic flow in the State
- Strengthen the Professional Staff Strength of the Ministry.

IDES 1. I. ORGANISATIONAL STRUCTURE



Current Establishment Numbers Full Time Employees

- Management Staff (GL 13 – above) - 16

- Senior Staff (GL 07 – GL 12) - 117
- Junior Staff (GL 01 - GL 06) - 25

TOTAL = 159

Critical Vacancies

- Civil Engineers (GL 15) - 1
- Civil Engineers (GL 14) - 1
- Civil Engineering (GL 09) - 31
- Engineering Surveyors (GL 12 – GL 14) - 4
- Lab/DAQC (GL 12 – GL 14) - 2
- Lab/DAQC (GL 08 – GL 9) - 4
- Consultancy Services (GL 12 – GL 14) - 1
- Consultancy Services (GL 08 – GL 09) - 1

TOTAL 45

No. of Staff = 159

Critical Vacancies = 45

IDES 1. II. POLICIES, PROGRAMS AND INITIATIVES

Policies:

In fulfilling its responsibility for road construction, maintenance and development of the rural and urban road network, the Ministry will have an obligation to conform to the Federal Highways Act (CAP F13 LFN) of 2004 and its amendments. The Ministry shall adhere to existing procurement laws in procuring and executing contracts, specifically the Edo State Public Procurement Law 2020 and its amendments.

IDES 1. III. ONGOING PROJECTS

S/No	Description	Status
1.	Rehabilitation of Roads in GRA Axis I Comprising Nine (9) Roads	92%
2.	Reconstruction of Benin-Abraka Road Phase 1A Comprising [CH 0+000 (Evbiakagba Community) - CH 14+700 (Okogbo Community) 15.5KM	68%
3.	Reconstruction of Benin-Ugo Segment (Okogbo Community to Idunmwunowina Community) of Benin-Abraka Road (7.5km) – Phase 1B	69%
4.	Ekehuan Road Project	57.1%

5.	Textile Mill Road Project	72.4%
6.	Obehi Road Project	83.7%
7.	Reconstruction of Roads within the Head Office of Edo State Traffic Management Agency (EDSTMA)	70%
8.	Pallative Work (Provision and Application of Claycrete) at Edo line Parking Area along Mission Road, Benin City.	44%
9.	Pallative Work on failed Sections along Ekehuan from Igo community Market to Ikpako Community.	40%
10.	Reconstruction Of Owina-Evbuotubu, Erhunmwunse, Children Medical Roads and Okpe Street Using Rigid Pavement	
11.	Reconstruction Of Benin Abraka Road Phase 1c (Idunmwunowina to Ugo Junction) Of Benin - Abraka Road	
12.	One Side Dualization of Ogba-Evbuodia-Evbuovbioba-Irhue- Upper Ekehuan with Bridge Across Ogba River Phase 1 Segment 1	1%
13.	One Side Dualization of Ogba-Evbuovbioba-Irhue-Upper Ekehuan Road with Evbuokudin - Uholor Spur Phase 1 Segment 2	
14.	Construction Of Internal Roads Within Agric Hub Premises	20%
15.	Rehabilitation Of 2.22km Roads Within Sapele Road Axis (Lot 1) Comprising Dumez Road, Dumez Junction by Sapele Road and School of Health (Ofumwengbe) Road Linking Dumez Road by Sakponba Road and Ehigiator-Igbe Igberase Arase Strret, Off Pz Road, Off Sapele Road, Benin City	8%
16.	One Side Dualization of Ogba-Evbuovbioba-Irhue-Upper Ekehuan Road with Evbuokudin - Uholor Spur Phase 1 Segment 2	1%
17.	Construction Of Internal Roads Within Agric Hub Premises	20%
18.	Rehabilitation Of 2.22km Roads Within Sapele Road Axis (Lot 1) Comprising Dumez Road, Dumez Junction by Sapele Road and School of Health (Ofumwengbe) Road Linking Dumez Road By Sakponba Road And Ehigiator-Igbe Igberase Arase Strret, Off Pz Road, Off Sapele Road, Benin City	8%
19.	Construction Of Ikpako-Ajoki Road	31%
20.	Reconstruction And Gully Reclamation of Uteh-Temboga Road, Benin City	56%
21.	Construction Of Okpagha - Amufi Road, With Spur to Agbonze Street, Daddy J Road, And Michael Aigbedion Street, {8.227km} In Uhunmwonde/ Ikpoba Okha Lga, Edo State.	4%
22.	EMERGENCY REHABILITATION OF NEW BENIN AXIS II Comprising 11 Roads (Iyobosa Street Off New Lagos Road, Mission Road by New Benin Market, Eweka Street Off Upper Lawani Road, Ebo Street, Universal Street Off Okhoro Road, Evbiemwen Road, Ibiwe Street, Ekpenede Street Off Plymouth Road, Adesuwa Street Off Upper Mission Road, Efehi Street Off New Lagos Road and New Road Off Ewah Road)	73%
23.	Reconstruction Of Benin Technical College Road and The Construction of Government Science Technical College Road	67%
24.	Statewide Rehabilitation of Roads - Lot 2 Comprising Seven (7) Roads	55%
25.	Statewide Rehabilitation of Roads In 2024 - Lot 3	20%
26.	Rehabilitation Of 2.76km Roads Within Ikpoba Hill Axis (Lot 4) Comprising Ewah Road, Idehen Street Off Jemila Road, Failed Portion Along Akpakpava Between	40%

	Ewah Road Junction and Ikpoba River, Evbiemwen Road, Wire Road Junction and Obakhavaye Junction by Oba Market Road, Benin City.	
27.	Rehabilitation Of 1.79km Roads Within Egor/Useh Axis (Lot 8) Comprising Miracle Avenue, Useh Road/Useh Secondary School Road, Oguola Lane and Grading of Earth Roads, Benin City	30%
28.	Construction Of Old Siluko Road, Off Upper Siluko Road, Benin City	30%
29.	Rehabilitation of failed sections along siluko - iguobazuwa - ogbesse road from Iguadolor to Okada Junction Edo State	40%
30.	Rehabilitation of 13.22km roads within iguobazuwa/usen axis (lot 14) comprising okemola road and usen-okoro road off usen poly road, ugbogui market road, and usen/hospital road iguobazuwa.	30%
31.	Spots improvement and complete asphalt overlay of Enogie road, Osazuwa and Infant Jesus Street lot 7 Flashpoint	95%
32.	Reconstruction Of Gra Roads Comprising (Central Road, Golf Course Road To Airport Road, Ezoti Street, Okada Avenue, Omo-Osagie Avenue, Reservation Road To Sapele Rd, Dennis Osadebey Avenue (Within Government House) And Ambrose Alli Road, G.R.A, Benin City Using Rigid Pavement.	5%
33.	Reconstruction of Ubijaja-Ugboha Road with Bridge(11.991km)	10%
34.	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 2(1.020km)	10%
35.	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 4 (0.690)	50%
36.	Reconstruction Of 600m Road Length Within Idunwele-Eguare Road, Ewu	0%
37.	Statewide Rehabilitation of Roads – Lot 17 Comprising Two (2) Roads	80%
38.	Construction Of 19th Street, Off Uselu Lagos Road (Opposite University of Benin), Crossing Adolor Road, Uwelu by Upper Siluko Powerline, Through to Ekehuan Road By Asoro Hill (Evbuotubu Junction) With Spurs To Ohonre Community And Road By Precious Palm Royal Fence (23.42km), Egor LGA	29%
39.	Reconstruction of Irrua-Opoji Road, Esan Central Local Government Area, Edo State	0%
40.	Construction Of Blessed Avenue Off Limit Road (Civil Defence Head Office) With Spurs Leading to Stella Obasanjo Hospital	65%
41.	Reconstruction Of Central/Market Road, Ehor	55%
42.	Construction Of Iguere - Idunmwunowina Road	60%
43.	Rehabilitation Of 1st And 2nd Ivbiore Street Off I.C.E And Wire Road	40%
44.	Rehabilitation Of Cooke Road	45%
45.	Rehabilitation Of 1st Ugbor Road to Ugbor Village Road.	18%
46.	Rehabilitation Of 2nd Ugbor Road, Benin City	
47.	Construction Of U.U Drive, Off 1st Ugbor Road And B.I.U Road, G.R.A., Benin City	
48.	Rehabilitation Of Powerline Street Off Trinity Road, By Abuja Quarters, Ugbor, G.R.A., Benin City.	
49.	Aikhionbare Street & Iziegbe Street, Off Ihama Road and Giwa-Amu Road. G.R.A, Benin City	
50.	Construction/Rehabilitation of Part of Upper Adesuwa Road and Part of Giwa-Amu Street Benin City.	

51.	Rehabilitation Of Aideyan Street Off Ihama and Amede Avenue, G.R.A, Benin City	
52.	Rehabilitation Of Owina Street Off Sakponba Road Up To 1st East Circular Road Benin City with Spurs to Igun Lane, 1st African Lane Andeuwekpe Road Off Owina Street, Benin City	15%
53.	Reconstruction Of Uwasota Road	
54.	Rehabilitation Of Uwelu Road & Construction of Mini Storm Water	
55.	Rehabilitation Of Uselu Lagos Road (Service Lane)	
56.	Rehabilitation Of Moye Street, Off Adolor College Road, Benin City	
57.	Rehabilitation Of Aibalegbe Street, Isihor Quarters Off Ugbowo Lagos Road	
58.	Rehabilitation Of Okokhuo Junction, Ekiadolor Okokhuo Road.	15%
59.	Airport Avenue Off Osuma Street Off Stadium Road	
60.	Rehabilitation Of Failed Sections Along Agho Street by Owina Junction, 2nd Cemetery Junction to Erhunmwunse Junction.	
61.	Rehabilitation Of Ogbewase Street Off Ekenwan Road and Princess Omosede Eweka Street Off Plymouth Road	35%
62.	Construction Of Agbede-Anwain with A Bdrge	60%
63.	Construction Of Ikiran-Oke-Ikakhumoh Road	40%
64.	Rehabilitation Of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 7 - Rehabilitation of Jatuu-Iyuku Road Auchi	55%
65.	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial District -Spot improvement of Auchi-Jattu-Afashio Road/Up Garrage, Auchi	15%
66.	Construction of Mechanic Site Road, Ibiense, Auchi	30%
67.	Rehabilitation of 4.46km Roads within Owan West Axis (Lot 12) comprising Post Office Road, Sabongida Ora and Ukpafoja Ukhuoro Road, Uhonmora-Ora	15%
68.	Rehabilitation of 0.7km Roads within Etsako West Axis (Lot 13) comprising Igbei Road to Angle 90 Junction Auchi	0%
69.	Rehabilitation and Sectional Overlay of 0.67km section of Sabongida Ora Afuze Road	5%
70.	Emergency Repair/Erosion Control Measures of Failed Embankment along Iyekhei-Aviele Road	95%
71.	Construction Of Iyate - Oyagha Grammar School Road, Off Jattu Road, Auchi	56%
72.	Construction Of Iyogbe - Iyano Road, Off Jattu Ibie Road Auchi	
73.	Construction Of Ikioda - Mechanic Site Road, Off Jattu-Iyuku Road	

(Note: Contract Sum of Project listed above = 200 million naira and above)

IDES II. MINISTRY OF PHYSICAL PLANNING, HOUSING, URBAN & REGIONAL DEVELOPMENT (MPPHURD)

Executive Summary

In 2016 when the current administration came into power, the defunct Ministry of Lands, Survey and Housing managed all building construction, housing and land administration matters. This meant that it could not adequately carry out its mandate to develop policy, enforce building and land regulations and provide housing, creating opportunities for both indiscriminate development by state residents and unchecked criminal behaviour, especially in land matters, by non state actors, short changing the State and its people. Upon resumption, Governor Obaseki created the Ministry of Lands and Survey, that later became EDOGIS to focus on land administration and the Ministry of Housing and Urban Development to focus on housing development and physical planning. He also digitalized all revenue collection and banned non-State actors like community development associations from operating in the physical space. He then reactivated the moribund Edo Development and Property Authority (now Edo State Development and Property Corporation - ESDPC) in 2017 for housing provision, which led to the creation of Emotan Gardens, the first State Government housing project in 2 decades. Ministry of Physical Planning and Urban Development was also created in 2017 to manage and construct public buildings (a mandate now executed by Edo State Public Buildings and Maintenance Agency - EDPUBMA), urban regeneration, approve community layouts and building approvals.

Edo State Development and Building Control Agency - ESDBCA was further created to excise the functions of issuing building permits and enforcement of building regulations from the Ministry for improved service delivery and Edo State New Towns Development Company - ESNTDC created to site and develop new towns away from existing urban centers.

All initiatives and programs of the MDAs in the ecosystem have culminated in improved service delivery (EdoGIS has issued more C of Os in the last 8 years than the State had done from 1963 to 2016, change in housing policy direction has led to a real estate boom with creation of government and private sector housing, the Ministry has consistently made and broken approval number records since 2021, creation of 2 new town projects since 2016 when there was none from 1999 to 2016), sanitization of the physical space by eliminating non-State actors and the creation of the Masterplans that are already being implemented.

Mandate:

- Domesticate Urban and Regional Planning Act;
- Develop a New Township Development framework (policy, regulation, implementation and funding) that speaks to the challenges of rapid urbanization and its implication on housing, drainage, roads and schools;
- Develop settlements, housing policy and layout plan;
- Develop residential, industrial, commercial real estates and parks;

- Controls the siting and the determination of the Right of Way of facilities like Telecommunication Masts, Electricity Lines, Railway Lines and Roads in accordance with the State's Extant Town Planning Laws and Regulations;
- Ensures orderly Physical Planning and Development of our environment to enable development plans and developers obtain appropriate Building Plan approvals;
- Monitors the State Government land Acquisitions against encroachments and activities of trespassers

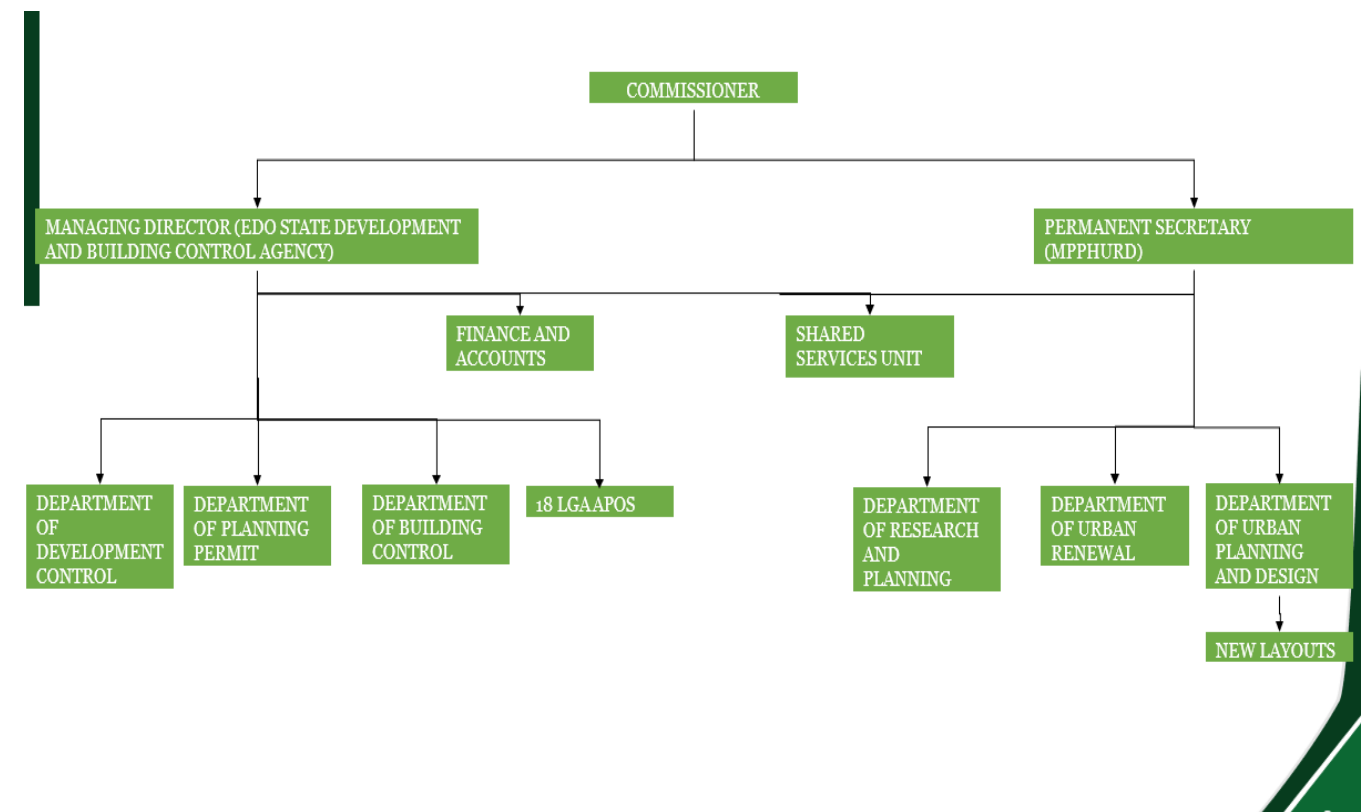
Vision:

- To create, develop and deliver a sustainable built environment in the State

Mission:

- Be the catalyst for well thought-out civilized urban living while enhancing the quality of rural spaces through proper planning that helps the environment continue to remain harmonious
- Enhance quality of urban living through development of commodious layouts, green areas, parks and open spaces

IDES 2. I. ORGANISATIONAL STRUCTURE



Key personnel

- 1. Isoken Omo - Commissioner
- 2. Engr. Osikhená Omoh Ojior - Permanent Secretary
- 3. Tpl. Henry Enabulele - Director, Development Control
- 4. Qs. Edorisiagbon - Head, Housing
- 5. Tpl. Lucky Okao - Functioning Director, Planning Permit
- 6. Mrs. Pedro-Itota Osaro - Functioning Director, Finance & Accounts
- 7. Mrs. Eiche Ugheghele - Functioning Director, Shared Services
- 8. Mrs. Joan Oshodin - Functioning Director, Building Control

Staff Data

Current Establishment Number	-	85
Available Full Time Employees	-	85
Edo Clean & Green- Grow 100	-	59
ICTA Staff	-	29
Unplaced Staff	-	Nil

IDES 2. II. POLICIES, PROGRAMS AND INITIATIVES

Policies:

- Edo State Development and Building Control Agency Regulations 2024
- Draft Edo State Housing Policy 2024

S/No	Programs/Initiatives description	Objectives	Impacts
1.	Domestication of the Town and Country Planning Law (Cap. 165) by the enactment of the Administration of Physical Planning, Urban and Regional Development Law 2022	To ensure orderly and effective of land uses	Optimum level of land utilization in a sustainable manner
2.	Enactment of the Development and Building Control Agency Law 2022	To promote sustainable, safe and orderly development	Adherence to Safe and sustainable development

3.	Creation of the Edo State New Towns Development Authority by Executive Order now registered as Edo State New Towns Development Company	To develop and establish new towns	A functional New Towns Development Authority
4.	Introduction of CONVEYANCE LETTERS and created a central repository of all building permits for the first time	To have a safe repository of building permits	Increased awareness of acquiring building and development permits
5.	Recertification of Petrol Filling and Gas Stations in the State.	To create a data bank	Orderliness of development of PFS
6.	Process mapping of the Ministry with GIZ	To enhance transparency and efficiency	Improved efficiency in service delivery
7.	Setting up of additional planning offices at Idogbo and Egor to extend planning services to unreached areas of the State.	To improve service delivery	Increased productivity and reduced time of delivery
8.	Attain annual revenue generation of One Billion Naira (One Billion Naira) for the first time	To contribute substantially to the overall development of the State	Provision for the common good
9.	Conducted Operation Plan Edo	Improve compliance to planning Laws & Regulations	Increased Awareness of the public on Planning requirements
10.	Electronic archiving of approved building plans.	To effectively manage collections and security of data/ information storing	Enhanced data/ information storing and access
11.	Recruitment of young professionals across various fields (Edo Clean and Green Programme – Grow 100)	To bring fresh and creative ideas for better services and plans implementation	Implementation of Master plans will be sustained
12.	Establishment of the Vetting Unit for vetting of building plans, manned by professionals in the built environment such as Architects, Engineers and Town Planners	To ensure building plan proposals are in compliance with applicable building laws and regulations	A sustainable built environment with zero percent building collapse

IDES 2. III. ONGOING PROJECTS

S/No	Programs/Initiatives description	Objectives	Status
1	Automation of building plan approval processes	To improve efficiency in service delivery	70%
2	Construction of roads and infrastructure for the Coral City (A New Town Development)	To provide quality accessible road network for the city	30%
3	Edo Clean and Green Initiative – Grow 100 mentorship programme	To train and develop young professionals for sustaining implementation of the Master Plans	70%

IDES III. EDO STATE GEOGRAPHIC INFORMATION SERVICE (EDOGIS)

Executive Summary

The Edo State Geographic Information Service - EDOGIS was set up on 1st of August 2017.

The primary purpose of its establishment is hinged on the fact that Geospatial information is becoming increasingly important in the day-to-day lives of citizens and activities of Government. For government, it can be particularly useful in making strategic planning decisions across sectors such as land use, agriculture, health, statistics, economic growth, transportation, governance, and other sectors.

EDOGIS is responsible for collecting high quality quantitative data to inform socio economic planning decision making throughout the State.

The Agency, saddled with the responsibility of Land Administration in Edo State, liaises with and partners other MDAs to provide geographic information-based datasets to inform elevated decision-making across various sectors and disciplines.

As at 2016, EdoGIS was not in existence. Then, the processing of C of O was done by the defunct Ministry of Lands and Survey. Only a few numbers were processed per time, 497 Cs of O were approved from 2016 to 2017. The processing of C of O took a longer time, an average of 240 working days to process one C of O.

The use of the E-Gov and MFiles platforms has created room for more effective work output, digital monitoring, Individual and M.D.A. Performance evaluations therefore enabling transparency and promoting efficiency.

Creating and managing the infrastructure that allows employees to work remotely, including VPNs, remote desktop services and collaboration tools by providing website for ease of doing business.

Mandate:

- Administer the land resources of the state including land titling and management of landed properties
- Production of electronic Certificates of Occupancy, Maps, and Orthophotos.

Vision:

- Institutionalized sustainable, equitable land administration and land use as bedrock for socio - economic growth.

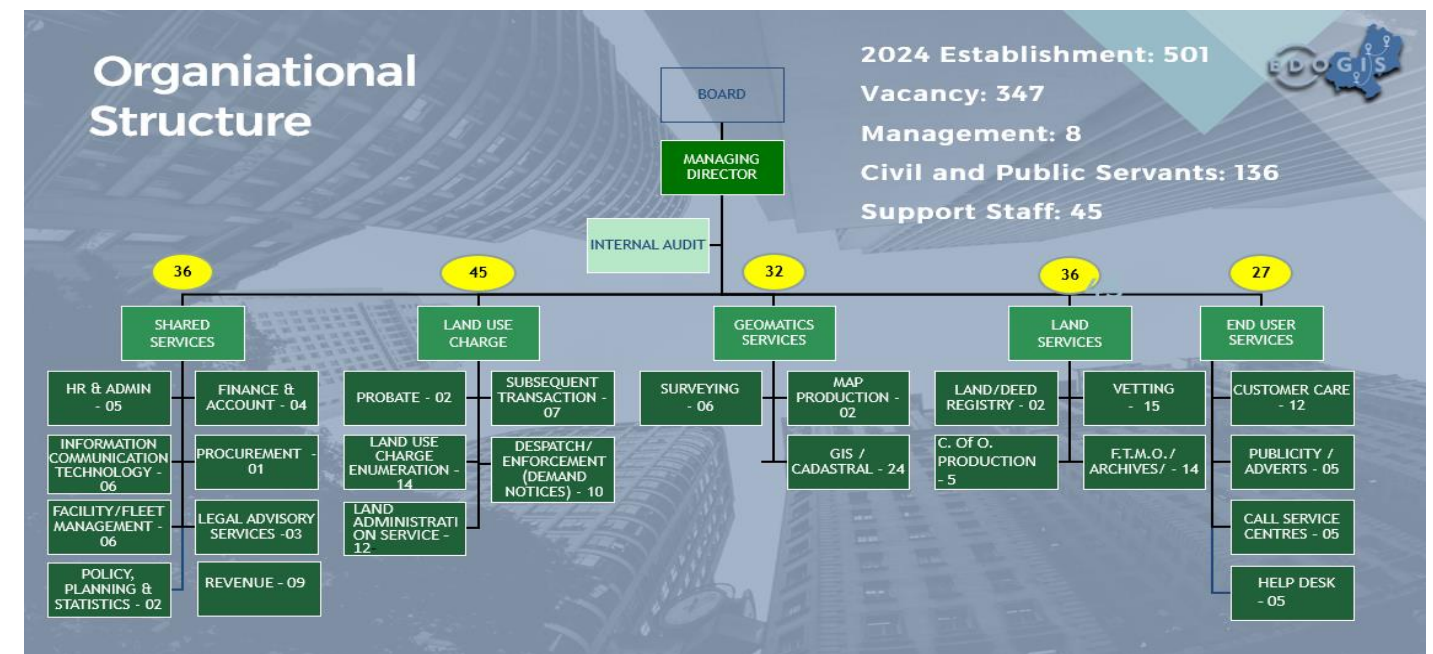
Mission:

- Be the catalyst for sustainable development by providing cutting edge services across the State.

KEY FUNCTIONS

- Establish and maintain a State Geographic Information System to be known as the Edo State Geographic Information Service to enhance land use, management and administration in the State
- Compile and collate information and data about land in the State and provide products and services derived from there and other related information for the Government and the public.
- Establish and regulate the standards to be applied in the compilation of data relating to land and its administration in the State
- Maintain and manage all copyrights and patents over all such data generated in the course of its duties on behalf of the State Government
- Create a Lands Registry wherein all land titles and instruments in the State shall be registered
- Processing and grant of Certificate of Occupancy, Rights of Occupancy, Customary Titles and Grant of Consent to land transactions as required by Law
- Assessment and collection of land-based taxes (Land Use Charge) for the State

IDES 3. I. ORGANISATIONAL STRUCTURE



Legal Framework:

- Land Use Act 1978
- EDOGIS Law 2018 (Currently being repealed)
- Edo State Private Property Protection Law 2017 (Amended 2021)
- Edo State Public Procurement Law 2020
- Edo State Land Use Charge consolidated Law in 2013 and re-enacted in 2023.
- Signed MoU between the Agency and the 18 Local Government Councils 2023 on Land Use Charge matter.

IDES 3. II. Policies, Programs and Initiatives

Policies:

Administer the land use charge(tax)

S/No	Programs and Initiatives Description	Objectives	Impacts
1	Digitalization of GIS activities	Ease of doing business	<ul style="list-style-type: none"> ▪ Improved Customer Service. ▪ Quick processing of Cs of O (about 33,000 Cs of O Approved from 2018 till date) ▪ Introduction of effective workflow Bank
2	Scanning and Geo-referencing of existing maps and layout	Easy access to maps, auto photos and layouts	<ul style="list-style-type: none"> ▪ Production of various types of maps, layouts plan. ▪ State maps produced ▪ State forestry maps produced
3	Introduction of Govt. approved P.O.S Machines	Ease of payment	<ul style="list-style-type: none"> ▪ Generation of e-receipt ▪ Complete electronic payment
4	Redefined Land use charge bills to integrate a scan code to enhance location and distribution. (2022).	Easy identification of properties	Over 280, 761 properties Enumerated

IDES IV EDO STATE DEVELOPMENT AND PROPERTY CORPORATION (ESDPC)

Executive Summary

The Edo State Development and Property Corporation (ESDPC) was first created as Bendel Development and Property Authority (BDPA) by the laws of Bendel State Edict No. 3 of 1969 as Amended by Edict No. 11 of 1979, now applicable to Edo State. Following the creation of Delta and Edo States from the old Bendel State on August 27, 1991, the assets were duly divided across the new State lines, and the authority now became the Edo Development and Property Authority (EDPA).

The Edo State Development and Property Corporation (ESDPC) journey took a significant turn in 2018 when a bill was passed, transforming the Edo Development and Property Authority (EDPA) from an Authority to an Agency. This change granted EDPA the independence to pursue its development agendas. The most recent legislative change occurred in December 2022, when a bill was passed to repeal the Edo State Development and Property Agency (EDPA) and establish the Edo State Development and Property Corporation (ESDPC), marking a new chapter in the organization's history.

The Corporation's activities include real estate development, acquisition, and management of EDSG rental assets. It has developed several estates over the years and has estates in Benin, Auchi, Sabongida Ora, Igueben, Irrua, etc. ESDPC also manages EDSG assets, such as Edo House Lagos & Abuja and Edo Warehouses, Isolo, Lagos.

Mandate:

- Promote real estate dev. through partnerships and collaboration with Private real estate developers.
- Address the housing deficit to meet the growing demand for housing in the market's low, medium, and high-income segments.
- Acquire, develop, and manage EDSG Commercial real estate assets.
- Drive real estate investment opportunities and initiatives in Edo State.

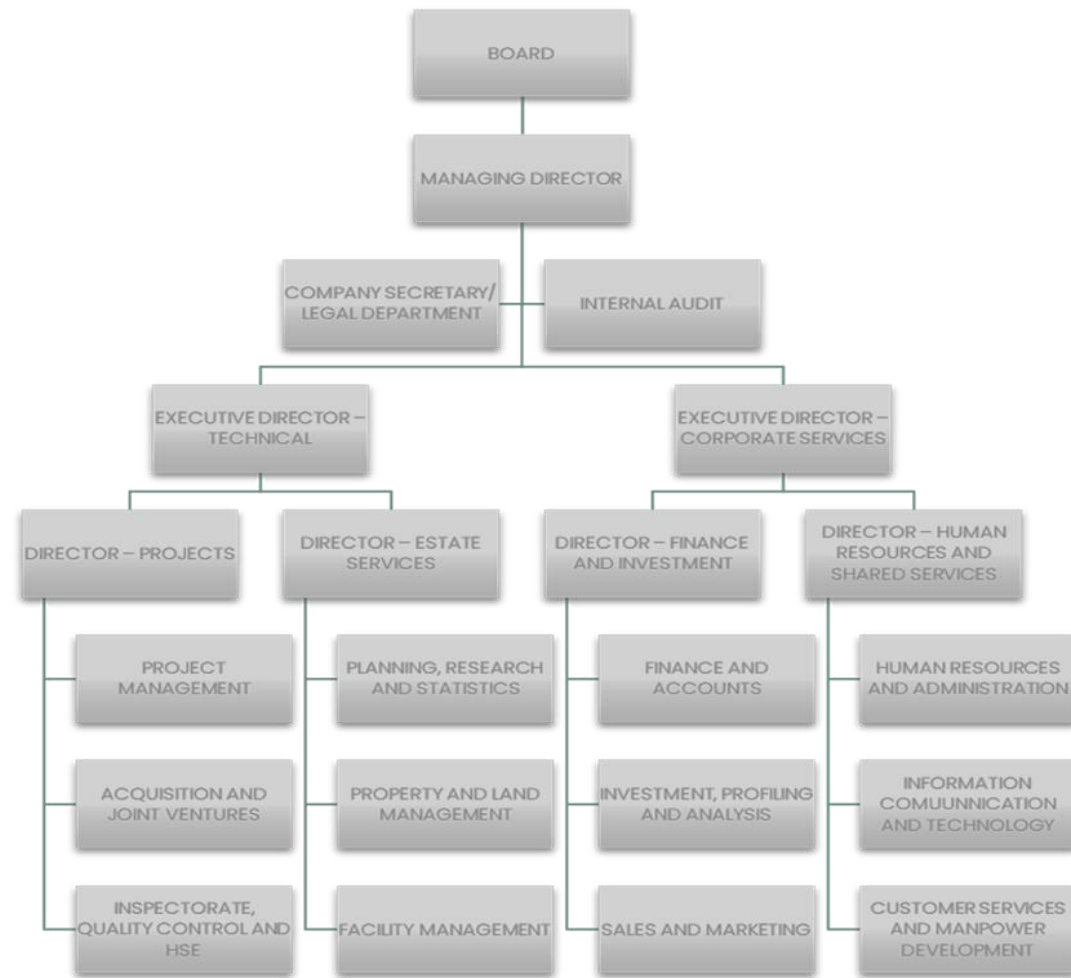
Vision:

- To be the Real Estate provider of choice.

Mission:

- To provide accessible and sustainable Real Estate development.

IDES 4. I. ORGANIZATIONAL STRUCTURE



- Available Full Time Employees: 26
- Vacancies: 30

Critical Vacancies:

Architect
 Quantity Surveyor
 Land Surveyor
 Town Planner

IDES 4. II. POLICIES, PROGRAMS AND INITIATIVES

Programs and Initiatives:

1. Recertification of ESDPC assets within the State
2. Development of 68 Housing Units at Emotan Gardens Estate Phase 1
3. Construction and completion of 26 Luxury apartments at Golf Mews Benin City GRA.
4. The renovation of the shopping complex with an addition of 6 (six) blocks and a gatehouse for the Andrew Wilson Estate
5. Transformation and renovation of the Edo House Abuja to meet modern standards.

IDES 4. III. ONGOING PROJECTS

S/No	Description	Status
1	Development of 147 Housing Units at Emotan Garden City Phase 2	Not indicated
2	Joint Venture Partnerships with Private Developers to develop estates in Edo State	Not indicated

IDES V. EDO STATE OIL AND GAS PRODUCING AREAS DEVELOPMENT COMMISSION (EDSOGPADEC)

Executive Summary

Edo State Oil and Gas Producing Areas Development Commission is an Interventionist Agency with the mandate of facilitating rapid, even and sustainable development of Oil and Gas Producing Areas of the State, with a view to arresting and reversing the neglect the People of the Areas have suffered for a long time. The coming of Edo State Oil and Gas Producing Areas Development Commission in May 2007, marked a significant chapter in the history of Oil and Gas Communities in Edo State in that its Vision and Objectives focused very much on People Centred Development and a Transformative Agenda: "To achieve Increased Satisfaction of Oil and Gas Producing Local Government Areas through the provision of Infrastructural facilities and Socio-Economic Empowerment to transform Rural Economy.

Edo State Oil and Gas Producing Areas Development Commission (EDSOGPADEC) was established by Law in May 2007 as an Interventionist Agency in the areas of Infrastructural and Human Capital Development in Target Oil and Gas Producing Areas of Edo State. The mandate is primarily to stimulate enhanced Standard of Living in these Areas by making them economically prosperous, socio-politically stable and peaceful as well as ecologically regenerative. This is with a view to arresting and reversing the long neglect suffered by these Areas in the past. The Commission has its Corporate Headquarters at Block A, Palm House, Sapele Road, Benin City, and is required by law to maintain Area (Offices in the three Oil and Gas Producing Local Government Areas of the State; namely Orhionmwon, Ikpoba Okha and Ovia North East.

Functions:

- Receive into its Account and administer exclusively 40% of the 13% Derivation Fund accruing to Edo State Government for:
 - a. The development of Oil and Gas Producing Areas in the State and the rehabilitation of existing Infrastructure;
 - b. Other developmental projects as may be prioritized by the Communities in the Oil and Gas Producing Areas, through Needs Assessment and also as the Commission may determine from time to time;
- Liaise with the relevant Federal and State Government Authorities on the control and effective methods of tackling the problems of Coastal Erosion, Oil and Gas Pollution, Spillages and other Environmental Problems in the State;
- Ensure fair and equitable distribution of Development Projects in the Oil and Gas Producing Areas of the State;
- Ensure the judicious utilization of the Funds accruing to the Commission; .
- Enlighten the Communities in the Oil and Gas Producing Areas of the State on the Functions, Policies and Activities of the Commission.
- Execute such other works and projects such other functions which in the opinion of the Commission are necessary for the sustainable development of the Oil and Gas Producing Areas of the state:
- Liaise with Niger Delta Development Commission (NDDC) for the overall development of Oil and Gas Producing Areas of the State.

Mandate:

- Established to act as an interventionist agency in areas of infrastructural and human capital development in target oil and gas producing local government areas

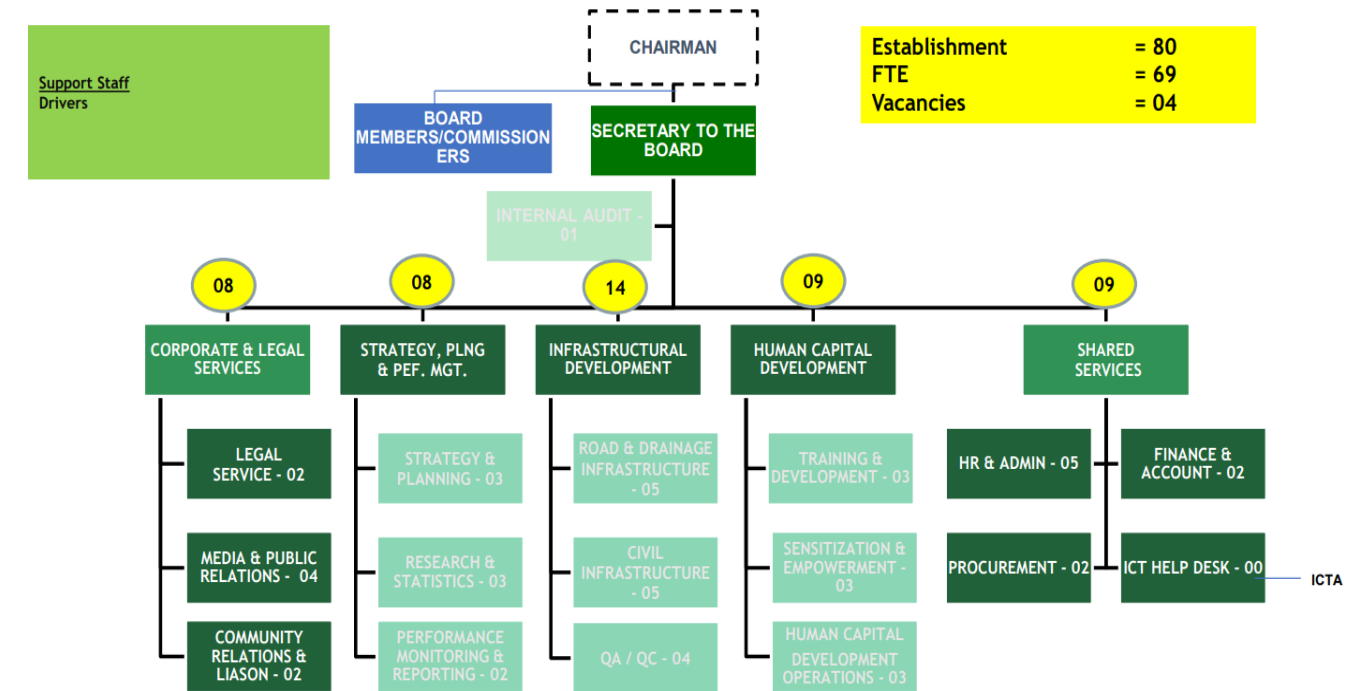
Vision:

- A just and equitable distribution of the resources in Edo State Oil and Gas Producing Local Government Areas to ensure that the people enjoy improved basic amenities of life and are adequately empowered

Mission:

- To Achieve increased satisfaction of Oil and Gas Producing Local Government Areas through the provision of Infrastructural Facilities and Social-economic empowerment to transform our rural economy.

IDES 5. I. ORGANISATIONAL STRUCTURE



12

Key personnels

- | | | |
|-----------------------------|---|---|
| 1. Mr. Toritseju Onaiwu | - | Permanent Secretary |
| 2. Mr. Kingsley O. Agie Esq | - | Dir. Corporate & Legal Services |
| 3. Mr. Ehimen O. Henshaw | - | Dir. Infrastructural Development |
| 4. Mr. Godwin Omoigui | - | Dir. Strategy, Planning & Performance Mgt |
| 5. Mrs. Bonita Ainakhu | - | Dir. Human Resource & Administration |
| 6. Mr. Charles Egharevba | - | Dir. Finance and Accounts |
| 7. Mr. Osagioduwa E. Adun | - | Dir. Human Capital Development |
| 8. Mrs. Stella Uwoghiren | - | Head, Internal Audit |

IDES 5. II. POLICIES, PROGRAMS AND INITIATIVES

Key Policies:

- To judiciously utilize the 40% of the 13% oil derivation fund in the three Oil and Gas Producing LGA in bringing about even distribution of projects beneficial to the Oil Communities.

Policy Impacts:

- Increased trust of the residents on the Commission’s activities leading to reduction of youth restiveness.
- Reduction of agitations as a means of first response to perceived neglect.
- Increased attendance to town hall meetings by stakeholders where issues are being discussed.
- Confidence in the Government of the day.

Initiatives and objectives:

1. Engage in infrastructural Development in Oil Producing Communities

Objectives:

- Construction/Asphalting of Roads
- Construction and rehabilitation of block of Classrooms.
- Construction and rehabilitation of Health Centres, Skill Acquisition Centres, etc.
- Electrification projects i.e. Purchase and installation of transformers.

2. Human Capacity Building and Empowerment of residents of the Communities.

Objectives:

- Organization of Skills Acquisition programmes/training
- Provision of take-off grants and equipment for trainees/entrepreneurs.

3. Promote Environmental safety in Oil and Gas producing Communities

Objectives:

- Provision of relief materials.
- Erosion control works
- Provision of assistance to victims of environmental disaster

4. Promote Environmental Safety in Oil and Gas Producing Communities

Objectives:

- Organization of Town Hall/Stakeholders Meetings at the Community level.
- Use of Electronic and print Media to inform members of the Public about the Commission’s activities.

Programs and Initiatives

S/No	Description
2016 – 2020	
1.	Award of Contract for the Supply and Installation of 2.5MVA 33/11KV Transformer for the Supply of Electricity at Abudu and its Environs
2.	Supply of Transformers to Okada, Alfa And Iyowa Communities

2021 - 2024	
1.	Contract for the construction of marine police post, modified staff quarters, interlocking tiles on driveway and premises, concrete side drains and road pavement at Gelegele Community
2.	Contract for the construction of concrete pedestrian jetty at Ologbo Oommunity
3.	Contract for the construction/completion of NYSC staff quarters (h&b) orientation camp, Okada
4.	Supply and installation of structure for magistrate courts at Urhonigbe, Idogbo and Okada
5.	Supply of 4 (four) armored gun boats (2x250 hp yamaha Engine)
6.	Supply of 4 (four) speed boats
7.	Supply and installation of furniture for (3) police station at Evbarue, Obayantor and Ekenwan
8.	Supply & installation of office furniture for marine police at Ologbo
9.	Contract for construction and completion of the uncompleted clinic, doctors’ quarters and external works at NYSC orientation camp ground Okada
10.	Contract for construction of concrete retaining wall and block fence for marine Police post at Gelegele port
11.	Contract for procurement of six (6) no eyz-23 personnel carrier float boats and life jackets
12.	Supply of furniture for five (5) end-sars burnt police station at Ugo Nerie, Ugbekun, Idogbo, St. Saviour and Dumez Road
13.	Supply of furniture for two (2) proposed model Police Station at Ugbineh Community
14.	Procurement of the electrification of Ologbo Community
15.	Electrification supply at Uhogua Dukedom
16.	Training and empowerment of 164 youths and women in eleven skills
17.	Supply of furniture at magistrate Court at Urhonigbe and Idogbo
18.	Installation of 3Nos 500KVA 11/0.400KV Transformers and Low Voltage Reticulation and Service Cable Connections at Ologbo Community.
19.	Procurement of Water Supply and Distribution Works at Government Science and Technical College (GSTC), Benin Technical School Road
20.	Installation of One (1) No of 500KVA 33/0.4KV Transformer Substation at Ekonobore Community
21.	Repair of the Failed Bridge Abutment at Abudu Community
22.	Grading and sand-Filling of Ofunama Road from Udo (Mile 3) to Ofunama Community
23.	Grading and sand-Filling of Nikorogha Road from Udo to Nikorogha Community

IDES 5. III. ONGOING PROJECTS

S/No	Description	Status
1.	Electricity supply and distribution to some Communities in Orhionmwon LGA	85%
2.	Rural electrification Project in Abe Community, Orhionmwon LGA	50%
3.	Construction of additional new male hostel at the NYSC orientation camp Ground, Okada Ovia North East	10%
4.	Construction of magistrate court complex in Egba, Ikpoba Okha	8%
5.	Construction of external works which include landscaping and drainage/erosion control At the NYSC orientation camp, Ovia North East	85%
6.	Construction of perimeter fence at Phc Evboesi village Orhionmwon	85%
7.	Construction of perimeter fence and reactivation of borehole for primary health center at Evbuorokho, Ovia N/E	80%
8.	Construction of perimeter fence with security house, staff quarters, generator house with generator set and reactivation of borehole at Orogho primary health center Orhionmwon	70%
9.	Construction of perimeter fence, staff quarters and Reactivation of borehole at Phc Ikoro Village, Ovia North East LGA	65%
10.	Construction of perimeter fence, staff quarters and reactivation of borehole at police post, Abe Orhionmwon LGA	70%
11.	Construction of high court of justice, Abudu, Orhionmwon LGA	80%
12.	Construction of residential judges Villa, Abudu, Orhionmwon LGA	80%
13.	Construction of registrar/servant quaters at high court of justice, Abudu, Orhionmwan LGA	75%
14.	Construction of registrar/servant quaters at high court of justice, Abudu, Orhionmwan LGA	80%
15.	Construction of magistrate court, Abudu, Orhionmwan LGA	75%
16.	Construction of magistrate court quarters, Abudu, Orhionmwan LGA	80%
17.	Construction of president area customary court quarters at Abudu, Orhinmwan LGA	80%
18.	Renovation of Enogie Palace, Obazuwa, Obazuwa Community, Ovia N/E	85%
19.	Rural electrification of Iguiye Community, Ovia N/E	40%
20.	Reconstruction of burnt Enogie Palace, Ogan Abiokunla clan, Orhionmwon	60%
21.	Construction of internal road within NYSC orientation camp Okada Ovia North East	80%
22.	Construction of St. Saviour Road and Oba Community -Obazagbon Community-Obadoloivbiyeyi Community to Idogbo/Agbor Road bypass	85%
23.	Construction of Ohovbe Road/Ohovbe Evbomodu via Enogie Road and environs	70%
24.	Construction of Ugbokun -Iguebor Road in Ovia North East LGA	80%
25.	Construction of area customary court at Ekiadolor Community Ovia North East	55%
26.	Construction of landscaping/external works and installation of solar light at Polic Post Abe Community in Orhionmwon	50%
27.	Construction of Liason Office and accomodation at Iguelaba in Orhionmwon	ABD
28.	Proposed electrification of Ozoguo Rural Community, Ovia N/E LGA	80%
29.	Construction of magistrate court, Ekiadolor Ovia N/E	60%

S/No	Description	Status
30.	Construction of perimeter fence and reactivation of Borehole at Open Market, Orogho Village, Orhionmwon	80%
31.	Supply And Installation of 2.5mva 33/11kv transformer for the supply of Electricity Abudu and Its Environs in Orhionmwon	80%
32.	Construction of liaison office and accommodation at Ugbotun in Ovia North East LGA	ABD
33.	Electrification/installation of 300kva/33kva, 0.415v transformer at ugbedun community	90%
34.	Construction of Benin Abraka road Phase I-Benin Ugo	40%
35.	Construction Ikpako Ajoki road off upper ekenwan road, covering atotal length of 16.742km	50%
36.	Construction of edomwadagbon street ikpoba okha	20%
37.	Construction of Benin-Abraka Road phase Ia - Benin Ugo Segment – Orhionmwon	70%
38.	Construction of Benin-Abraka Road phase Ib - Benin Ugo Segment – Orhionmwon	60%
39.	Construction of Benin-Abraka Road phase Ic - Benin Ugo Segment - Orhionmwon	50%
40.	Electrification/ installation of 300kva/11 kva/33 kva, 0.415v transformer at Iguotor Community	80%
41.	Ohovbe Primary School Road	20%
42.	Electricity supply and distribution at Avbiana, Ikpoba Okha	60%
43.	Construction of concrete pedestrian Jetty Nikorogha - Ovia South West	75%
44.	Construction of concrete pedestrian Jetty Ofunama - ovia South West	50%
45.	Upgrade/remanufacturing of nigeria police armoured personnel carriers (APC) - Edo State	70%
46.	Rehabilitation of amaza to Obobafo community 11kv line and replacement of faulty transformers and repairs of the substations in Obabofo (lot 3) Ovia South West	80%
47.	Grading and sand-filling of Gbeoba, Salaria, Abere and Gbelukanga communities' Road (lot 3) Ovia South West Ovia South West	30%
48.	Grading and sand-filling of Ajakuruma Community Road (lot 2) Ovia South West	30%
49.	Grading and sand-filling of Jamagie and Isaba Communities (lot 4) Ovia South West	30%
50.	Grading and sand-filling of Ajiko and Ajife community's road (lot 1) Ovia South west	
51.	Grading and sand-filling of Osayamen, Asamara and Ugbo Communities Road (lot 5) Ovia South West	30%
52.	Electricity supply and distribution at Julius Osagie area Ohoghobi Ikpoba-Okha	50%
53.	Rehabilitation/replacement of Evbonogbon community faulty transformers and substation (lot 2) Ovia South West	80%
54.	Rehabilitation of Essi to Siayo community 11kv line, replacement of faulty transformers and repairs/replacement of the substations (lot 1) Ovia South West	80%
55.	Construction Of Ekiadolor-Iguikhinmwin-Benin-Akure Road and Rehabilitaation/construction of Drains and failed section at Emah/Okokhuo Junction Market Road Ovia North East	75%

IDES VI. EDO STATE PUBLIC BUILDING AND MAINTENANCE AGENCY (EDPUBMA)

Executive Summary

Edo State Public Building Maintenance Agency (EDPUBMA) as the government Agency that oversees the construction and maintenance of the State's public buildings aspires to standardize the process of design, contracting, construction, management, and maintenance of assets (public buildings and facilities) owned by the state government as well as ensure adherence to building codes.

The Agency, since its establishment, has successfully constructed, remodelled, renovated and maintained over 100 public buildings and facilities. The Agency still has many ongoing projects which are capture in the appendix of this document. Achieving the great feat is not without challenges however, the Agency has been able to manage some of the issues which cuts across vandalism of facilities in project sites, contractors' issues amongst others.

Currently, the Agency leverages on the State Government's fleet management arrangement to access vehicles for project monitoring however the resources are insufficient hence, the need for more project vehicles to enhance the effectiveness of project supervision.

Mandate

Standardize the process of design, contracting, construction, management, and maintenance of assets (public buildings and facilities) owned by the state government.

Improve the durability, aesthetics, and quality of government assets (public buildings and facilities) through a focused management and maintenance service delivery.

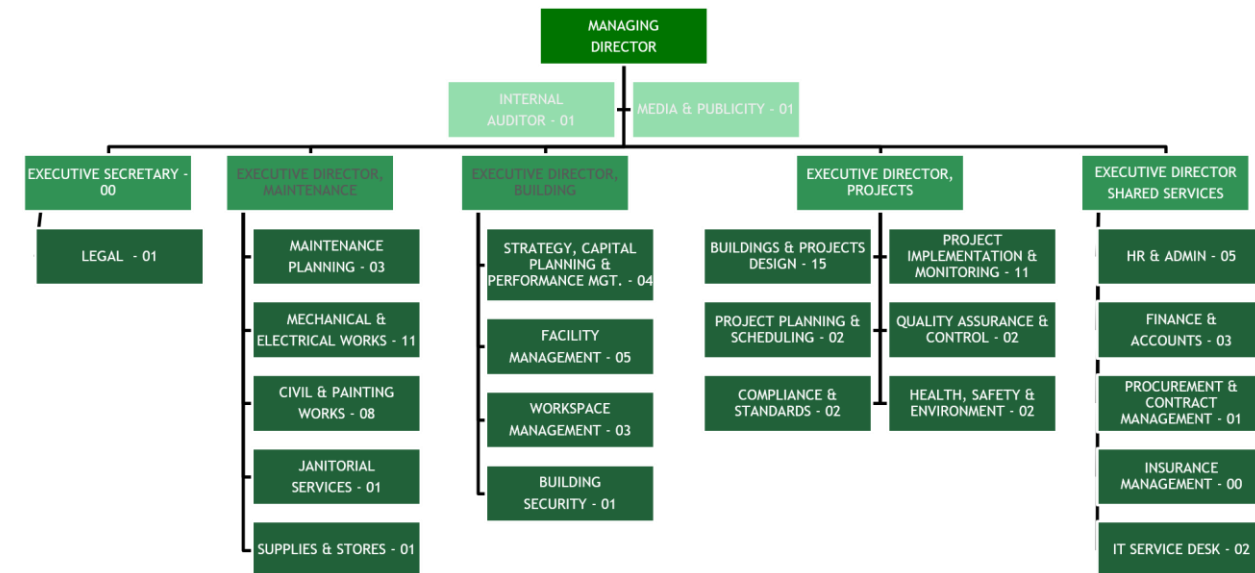
Vision

Ensure consistent delivery of results in the proactive maintenance and management of Public fixed and movable assets by adopting leading global best practices, methodologies, and technology in a sustainable and socio-economic manner to guarantee value for money.

Mission

Ensure adherence to building codes and approvals and the inculcation of proactive maintenance culture of heritage sites, public structures, and facilities.

IDES 6. I. ORGANISATIONAL STRUCTURE



Establishment = 103

FTE = 98

Vacancies = 05

Critical Vacancies = 05

Key activities of the agency

- To engage in the construction, procurement, maintenance, and management of all public buildings across all Ministries, Departments, and Agencies (MDAs) of Government with the exemption of buildings under concession or under a public-private partnership agreement.
- Take an inventory and maintain all Government-owned buildings.
- Draw up the master plan for their construction, management, and maintenance.
- Create performance benchmarks.
- Act as a consultant in conjunction with the various MDAs in facility management and maintenance.
- Monitor and co-ordinate outsourced facility management services.
- Co-ordinate the performance of outsourcing of management scheduled and unscheduled maintenance works, including but not limited to general cleaning, fumigation, painting, furniture, works, and fixtures, mechanical and electrical maintenance, replacement of spare parts, maintenance of sewage and drainage systems, and horticultural requirements of all and any other state-owned premises.
- Maintain an insurance policy for all state-owned public buildings with a reputable insurance company.
- Advise and make recommendations to the Government, Ministry, Department, Agency or body of the state on matters concerning or likely to affect asset management in the state.

Support Staff	
Confidential Secretary	01
Clerical Officer	01
Messenger	02
Total	04

- Foster and promote contacts, co-operation, and exchange of information with MDA of Government on asset management.
- Co-operate with other competent authorities, organizations or persons whether in the state or elsewhere charged with the responsibilities for asset management.
- Promote public awareness and publicity campaigns for the purpose of educating concerned persons on the use of public infrastructure and facilities.
- Acquire adequate information on all new infrastructure projects in the state.
- Any other functions that may be necessary for the attainment of the objectives of the Edo State Public Building and Maintenance Agency.
- Ensure compliance with relevant statutory provisions.

IDES 6. II. POLICIES, PROGRAMMES & INNITIATIVES

- Renovation, Remodelling, and Construction of Government owned Buildings.
- More Structured and Centralized Maintenance Management System is currently in place, and it is more proactive than reactive. Use of indigenous contractors for janitorial and maintenance services for Government owned Buildings.
- Development of Asset Register.
- Hub Concept: Centralization of related Government Businesses.
- In-house Construction Designs.

IDES 6. III. ONGOING PROJECTS

S/N	Description
1.	Renovation and remodelling of Chapel inside Government House, Benin City.
2.	Construction and Furnishing of a creche at the Edo State Secretariat Complex, Benin City
3.	Construction of Passport office at Auchi, Etsako West LGA, Edo State for Nigerian Immigration Service.
4.	Construction of National Library, Benin City.
5.	Remodeling of Education Hub, Iyaro, Benin City.
6.	Construction of Verterinary and A Cafeteria Building, At ADP.
7.	Renovation / Remodeling of Edo State Internal Revenue Building, Forestry Road, Benin City.
8.	Construction of Magistrate Court, Egor.
9.	Renovation, Remodeling and Construction of School of Health Technology, Benin City. (Lot 1, 2 and 3)
10.	Construction Of IDP Camp at Ubiaja, Esan South East LGA, Edo State.
11.	Renovation of IDP Camp at Agenebode and Fugar, Edo State.
12.	Renovation/Remodeling of Urhokpota Hall, Kings Square, Benin City.
13.	Renovation of the Official Building of the Office of the Auditor-General (Local Government) at Boundary Road, Benin City.

14.	Construction of Edo Film Production
15.	Construction of Administrative Building at Baptist College at Theology, Benin City.
16.	Construction of a Security Post at Igueben, Ubiaja and Agenebode Train Station in Igueben, Esan South – East and Etsako East Local Government Area, Edo State respectively
17.	Construction of New Town Development Agency Building
18.	Construction, reconstruction and remodeling of administrative building and In-Patient Department at Stella Obasanjo Hospital, Sapele Road, Benin City, Edo State.
19.	Construction of Ultra-Modern Police Station in Usen.
20.	Renovation of Dilapidated Building at Correctional Services, State Headquarters at Ezoti
21.	Remodelling/Refurbishment Works at Urban Water and ARBICO Pumping Stations at (Ring and Iyaro) and (Upper Sakponba and Esigie) respectively B/C
22.	Furnishing of School of Health Technology (Lot 1 to 7), Dumez Road, B/C.
23.	Renovation of Edo State House of Assembly Honourable Speaker and His Aides inside Legislative Qrts.
24.	Renovation of Edo State House of Assembly Honourable Deputy Speaker and His Aides inside Legislative Qrts.
25.	Renovation of the Official Guest House of The Asst. Inpsector General of Police (Zone 5), B/C
26.	Construction of 1500 Capacity Auditorium at the Edo State Secretariat Complex
27.	Construction of Residential Building at Plot No 3391, Asokoro District, Abuja for Edo State Government.
28.	Renovation of Police Accommodation at JOOPSA
29.	Construction of Youth Center, Akpakpava
30.	Furnishing of Magistrate Court, Sapele Road.
31.	Furnishing of Education Hub (Block A) Lot 1 & 2
32.	Furnishing of Auditor–General Building (Local Government).
33.	Furnishing of Isolation Center, Irrua Edo State.
34.	Renovation of Semi-Detached Bungalow and Three-bedroom Bungalow, Legislative Qrts.
35.	Construction of Forward Operating Base (FOB), Sobe, for the Nigerian Army.
36.	Renovation of Edo State Director of DSS Guest House.
37.	Installation of Solar Panels at EdoGIS, Buildings.
38.	Construction of Mortuary at Stella Obasanjo Hospital, Benin City
39.	Construction of Edo State Polytechnic, Igarra Campus
40.	Construction and furnishing of Edo Design Hub
41.	Construction of ICT/Library Building for Ugoneki Community
42.	Construction of College of Agriculture, Agenebode
43.	Construction of Mini- Command and Control, at Uromi and Auchi.
44.	Rehabilitation of failed Section of INEC Complex Fence, Aduwawa, B/C.
45.	Furnishing of Data Center, Government House, B/C.
46.	Construction of Civil Service Club and Recreational Centre.

IDES VII. EDO STATE TRANSPORT AUTHORITY (ESTA)

Executive Summary

Edo State Transport Authority was established by law in 2018 and commenced operations in November 2022 with a mandate to regulate and coordinate all transport-related activities in the state. The transport sector is a

major driver of the socioeconomic development of any state or nation. It is often said that a nation is as developed as its transportation system. Unfortunately, the transport sector in Edo State is presently bedevilled with several challenges such as:

- a. Non-Availability of Edo State Transport Policy
- b. Non-Availability of Transport Master Plan
- c. Lack of Data
- d. Absence of multi-model transport system
- e. Unregulated transport sector
- f. Huge transport infrastructural deficit
- g. Lack of inter-modal connectivity
- h. The dominance of the informal sector
- i. Inadequate public transportation
- j. Lack of transport professionals

It was in a deliberate attempt to address these challenges that the present administration created the Edo State Transport Authority.

The advantage of the Transport Authority as evident in other states and countries of the world are:

- 1) Ability to engage transport professionals required to transform the sector.
- 2) Ability to engage the World Bank, UKNAIF and other international donor agencies for funds required for capacity building, transport studies and infrastructural development.

In recognition of the above, the Authority upon commencement began immediate engagement with the World Bank and UKNAIF. It is important to say that the World Bank transport officials paid two visits to Edo State in 2023 which has resulted in Edo State being listed as one of the states in the World Bank Urban Mobility Program for Nigeria being considered currently by the Federal Ministry of Transport. Similarly, there are ongoing discussions with UKNAIF for the development of 4 bus terminals in Benin City, BRT lane and provision of environmentally friendly buses.

In addition to the above, the Authority has achieved, but not limited to the following:

- Regulation of the informal sector through the construction of Benin Central Bus Terminal, BCBT at Obakhavbaye. Registration and profiling of drivers/owners and issuing of security code stickers to profiled drivers. This is still ongoing
- Ongoing Junction improvement work at Kada Junction, Sapele Road and 3rd Junction by Sokponba Road.
- Development of Comprehensive Transport Master Plan, which is currently ongoing

- Construction of Computerized Vehicle inspection Centres across the 18 LGAs of the State under a PPP arrangement. This is ongoing
- Conduct feasibility studies preparatory to the construction of Bus Shelters and Laybys on some major transport corridors – Ongoing
- Ongoing purchase of two water buses for water transportation.
- Constituted Edo State Transport Working Group Made up of representatives from ESTA, EDSTMA, ECTS, 18 Local Government Councils and the Ministry of Local Government as a collaborative Platform for transport planning and reforms in the State.

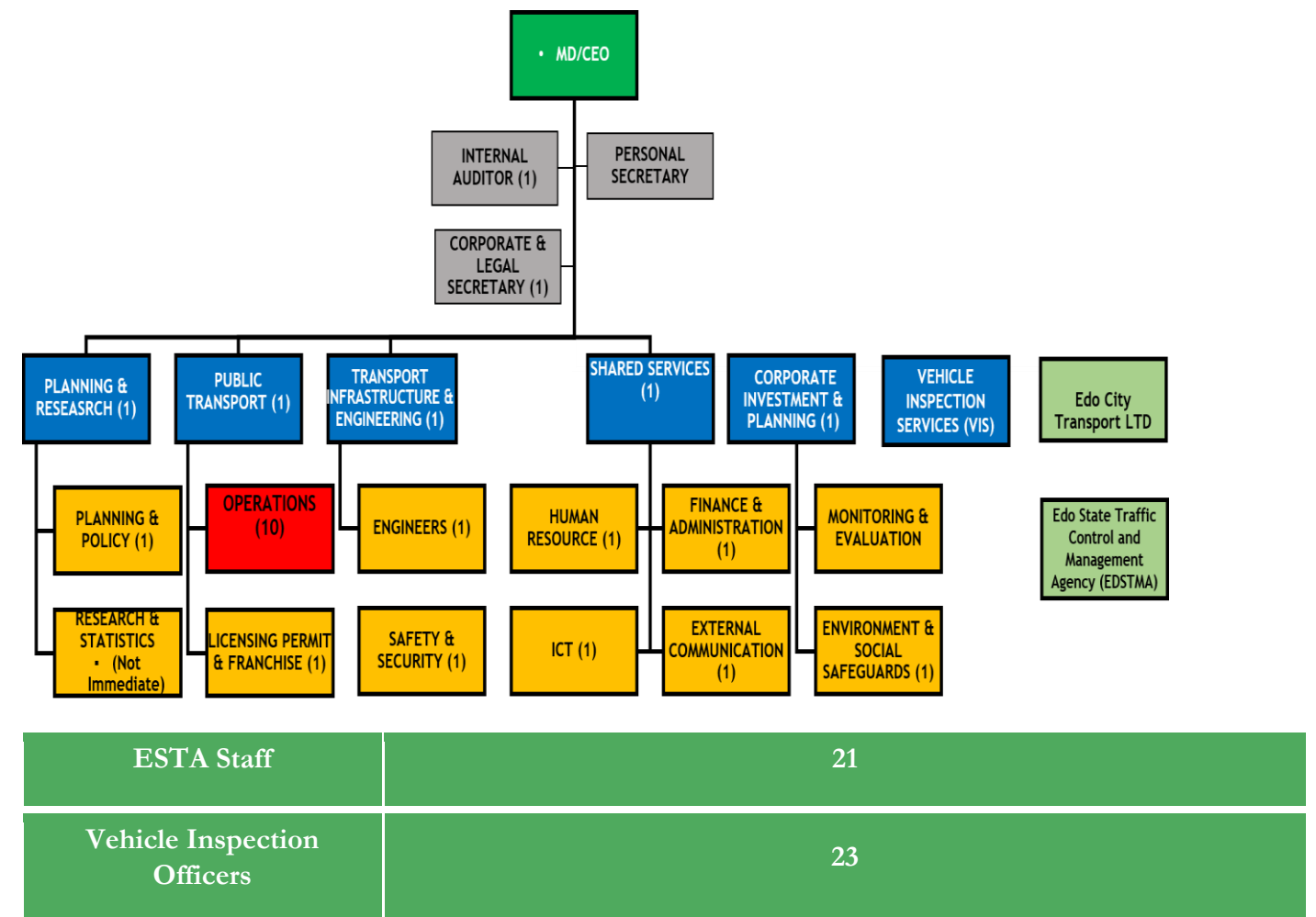
Vision

- To create and sustain a robust, dynamic and responsive regulatory environment that enhances economically viable transportation systems for the well-being of the people of Edo State.

Mission

- To leverage the State’s on geographical location to implement and provide a world-class transport system that is safe, reliable, efficient, economically viable and environmentally friendly

IDES 7. I. ORGANISATIONAL STRUCTURE



Unplaced Staff	0
Critical Vacancies for ESTA	13

Key Functions of the Agency

- To regulate, coordinate and integrate all transport related in the State for ease of mobility of persons and goods thereby enhancing socio-economic development in the State.
- To develop, administer and manage the Edo State Transport Master Plan (ESTMP)
- To construct, reconstruct, maintain and manage transport infrastructure and facilities required for effective service delivery
- To liaise with relevant agencies for development of road infrastructure required for effective transportation services
- To conduct continuous research for the purpose of carrying out its functions.
- To make transport policy recommendations to the governor including mechanisms for their implementation

IDES 7. II. POLICIES, PROGRAMS AND INITIATIVES

Policies

- ESTA Law 2018
- Policy on Dispatch riders, colour code, profiling of drivers/owners and e-hailing
- Automation of Vehicle Inspection Services
- Construction of terminal to regulate the informal sector

Programs and Initiatives

S/N	Description
1.	Development of Comprehensive Transportation Master Plan
2.	Development of Central Bus Terminal, Obakhavbaye Benin City
3.	Junction Improvement Works at Kada, Sapele Road and 3rd / Sokponba road Junctions
4.	Development of computerized Vehicle Inspection and Drivers Theory Testing Centres at Km 6 Sapele Road
5.	Acquisition of two (2) lands (Sapele road and Ikpoba-hill) and identification of the proposed location at New Benin, for the development of Bus Terminals.
6.	Acquisition of two (2) lands (Ahor and Aviele) for the development of Truck Transit Parks.
7.	Several engagements with the World Bank and the Submission of Edo Urban Mobility Program (EUMP) document for the World Bank Consideration.

8.	Procurement of two (2) water buses for water transportation along Gelegele, Gelegele, Nikorogha, Sosorogbo, Ofunama, Abere, Tolafe, and Ajakurama as a pilot scheme
9.	Engagement with UKNIAF on the development of concept notes, technical support and sourcing for financial investors on Bus Terminals in the State
10.	Compulsory painting of all commercial vehicles to the State Government approved commercial vehicle colours, profiling of commercial vehicle owners/drivers and issuance of barcode security code stickers to ensure the safety of commuters.
11.	Regulate the operations of motorcycle dispatch riders
12.	Ongoing procurement of CNG buses for State owned transport company
13.	The free bus ride on ECTS buses to alleviate transportation challenges arising from the removal of fuel subsidy by the Federal Government.
14.	Developed regulations for the operations of commercial intra-city vehicles and e-hailing operators (awaiting Mr. Governors Approval)

IDES 7. III. ONGOING PROJECTS

S/N	DESCRIPTION	REMARKS
1.	Profiling of Intracity Commercial drivers	Over 8,345 drivers profiled and issued security code stickers
2.	Development of Comprehensive Transport Master Plan	Work on the development of the Comprehensive Transport Master Plan has reached 46% with 25% mobilization released.
3.	Expansion of Central Bus terminal, Obakhavbaye	Phase 1 completed , the phase 2 of BCBT construction project has reached 95% completion stage with about 39% of the revised contract sum released to the contractor.
4.	Procurement of environmentally friendly high-Capacity buses for the State-Owned transport Company	Awaiting opening of letter of credit
5.	Development of Vehicle Inspection and drivers' theory testing centers – PPP Model	95% near Completion
6.	EDSG policy on Free Bus Ride on State owned Buses	Approval ends 11th November 2024

IDES VIII. EDO CITY TRANSPORT LIMITED (ECTL)

Executive Summary

Edo City Transport Limited was established by Edo Municipal Transport Service law 1993, to carry out transport business within Edo State. However, in May 1999, under the administration of Chief (Dr) Lucky Nosakhare Igbinedion, the name Edo Municipal Transport Service was changed to Edo City Transport Service. The company was later registered and incorporated with **Establishment Number EC: 414288** on the 14th of June 2001 under the corporate name Edo City Transport Limited with the authority to operate within and outside Edo State.

Edo City Transport Limited, is reputed to be one of the few Governments owned companies that have surmounted and survived the dynamic challenges of the times, through strategic, prudent, financial and human resource management. The company overtime, with the aid of various administrations of government has acquired 15-seater buses (Toyota Hiace) and 44-seater buses (Comil, Daewoo and Leyland) to operate both interstate, intra-city and intercity routes. Most recently in 2017 His Excellency the Executive Governor of Edo State Mr. Godwin Obaseki purchased seventy-five 44-seater Leyland buses to enhance the mass transit operations of the company.

Edo City Transport Limited (ECTS) is a government owned limited liability transport company dedicated to the provision of safe, affordable, reliable, comfortable and available public transportation. ECTS, over the years have consistently maintained a minimum of 13 major Intra -City and 5 Inter-City routes.

Various Officers with the relevant experience and qualifications are put in charge of this different areas of the company’s operations. Our drivers are made to undergo various levels of safety trainings with the FRSC and EDSTMA yearly making them the best in the industry.

The presence of ECTS vehicles ensures that the private commercial vehicles do not increase their prices astronomically, thereby making ECTS a major price regulator for transport fares in both the intercity and intra city routes.

We engaged in the training and empowerment of female drivers and mechanics for our commercial 43- seater buses.

ECTS will continue to survive with the gracious support of the Edo State Government and the highly resourceful management team in place.

Mandate

- To provide seamless and efficient public transport services.

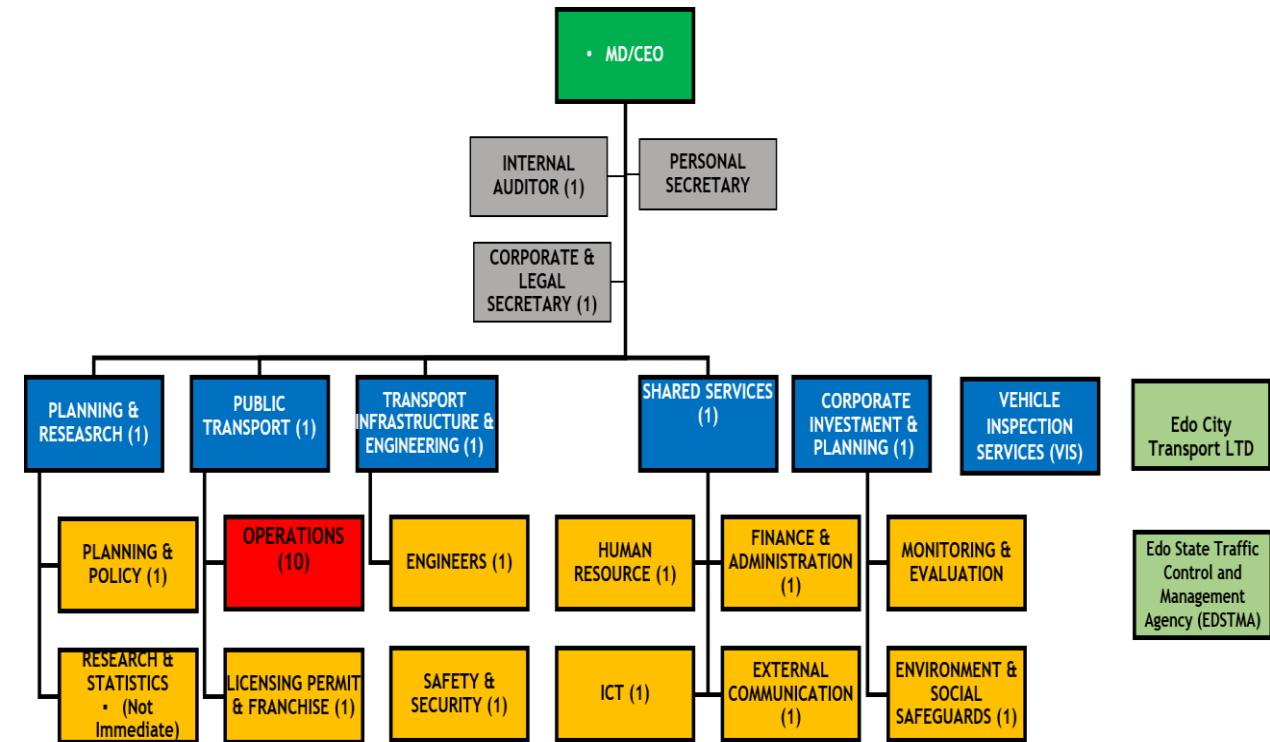
Vision

- To be a proactive and forward-looking transport organization, responsive to the needs of our clients and changes in the economic landscape.

Mission

- To provide public transportation that is affordable, accessible, comfortable, reliable and safe aimed at enhancing the quality of life and socio-economic activities of Edo State.
-

IDES 8. I. ORGANISATIONAL STRUCTURE



Staffing level = 355

Vacancies = Nil

Key Functions of the Agency

- Provision of efficient public transportation service that is affordable, accessible, comfortable, reliable and safe.
- Provision of free rides for school children in uniform.
- Provide a reliable scheduled transport service between the capital city and the major cities in Edo State.
- Provision of free ride services initiated by the State Government for the people of Edo state to cushion the removal of fuel subsidy.

IDES 8. II. PROGRAMS, PROJECTS AND INITIATIVES

- Procurement of 75 units of Leyland buses in 2017
- Refurbishment of 40 Daewoo buses in 2019/2020
- Construction of a befitting loading terminal at King square and subsequent approval for the construction of 10 units toilet in 2023.

- The government has taken over the payment of staff salaries since June 2022 till date as a result of the exorbitant cost of diesel. This is to ensure that the buses continue to serve the people of the state.
- Free rides for one week in February 2023, during the cash-crunch.
- Free rides for the people of Edo State initiated by the governor, to cushion the effect of the removal of fuel subsidy from September 2023 to April 2024.
- Approval for the procurement of 100 units of brand-new high capacity CNG buses to be added to the fleet in 2024.

IDES 8. III. ONGOING PROJECTS

S/N	DESCRIPTION	Status
1.	Purchase of brand-new high capacity CNG buses for mass transits	Procurement process complete, currently in AG's office. Overall progress = 10%

IDES IX. THE STATE EMPLOYMENT AND EXPENDITURE FOR RESULTS (SEEFOR)

Executive Summary

The State Employment and Expenditure for Results (SEEFOR) project since its inception has made great strides in the states where it is in operation. The two major components of the project, namely Component A - which address youths' unemployment and access to socio-economic service and component B – which has to do with Public financial management system, have impacted lives and institutions in no small measure.

In furtherance of these laudable achievements, in 2016 the Edo State government put in place a structure to sustain the SEEFOR model in small public works construction and meaningful youth employment. This is called SEEFOR PLUS Office and the office mandate is to identifying, assessing, planning, designing and procuring the construction and maintenance of low-cost access roads across Edo State. The vision is to make Edo State completely accessible by land to enhance both social and economic development.

This is being done by using the SEEFOR template for roads selection, community engagement, and cost-effective road design and construction to great effect.

Edo SEEFOR PLUS office as delivery platform (DP) under NG-CARES program was also responsibility for managing day to day activities of labour-intensive public works by engaging useful youths between the age of 18 – 45-year-old and paying them stipend for afforestation program in selected forest reserve area of the state.

The SEEFOR PLUS projects are supervised and certified by the Min of Infrastructure before final sign-off and payments.

Mandate of SEEFOR PLUS

The Project has the mandate of:

Identifying, assessing, planning, designing and procuring the construction and maintenance of low-cost access roads across Edo State.

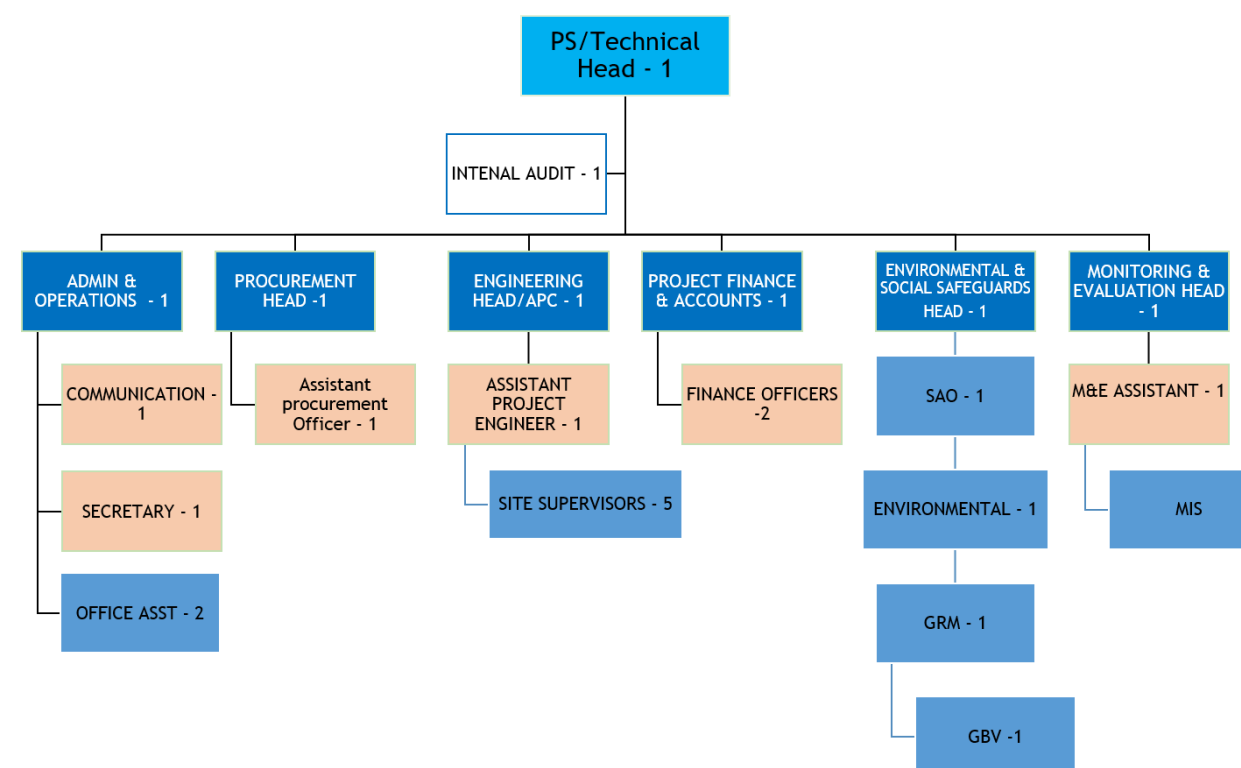
Vision of SEEFOR PLUS

Make Edo State completely accessible by land, and enhance both social and economic development.

Mission of SEEFOR PLUS

Construction and maintenance of access roads in rural areas, to link access roads to decongest traffic in urban areas, and enhance youths' employment opportunities and entrepreneurship skills.

IDES 9. I. ORGANISATIONAL STRUCTURE



Staff list

- Maureen Obarisiagbon - Accountant
- Joel Akhimenbhona Okosun - Office Manager
- Inakhugbo Osigbemhe - Procurement
- Adewumi Benjamin Adeniji - M&E
- Erhunmwosere Mattew Osakue - Engineer
- Bright Osarenoma Igunwe - Asst. Engineer
- Pius Ibode Irabor - Social Officer

- Davina Osayomore Ukpebor - Asst. Procurement
- Abieyuwa Enadeghe - Financial Officer
- Elvis Obasogie - Asst. Accountant
- Joseph Emmanuel - Environmental
- Naomi Osamwonyi - Asst. M&E
- Udoka Eneghide - Secretary
- Alex Ogbomo - Driver
- Mary Ilegbedion - Office Assistant
- Augustina Ibeke - Office Assistant

POLICIES, PROGRAMS AND INITIATIVES

Policies

- Periodic site inspection on older roads.
- Preparation of quarterly report on conditions of older access roads.
- Engage local contractors and labor-intensive beneficiaries for road rehabilitation
- Award contracts through competitive process for transparency & accountability
- Manage the day-to-day activities of labor-intensive public works

Initiatives

Identifying, assessing, planning, designing and procuring the construction and maintenance of low-cost access roads across Edo State

IDES 9. II. ONGOING PROJECTS

S/N	DESCRIPTION	CONTRACTOR	REMARKS
1.	Spot Improvement of Extension of Ogunbor Primary School Road Ukhiri-Idogbo Road	Czars-Global Construction Limited	0%
2.	Okogbo Market Road Extension to Evbuehia	Erylaston International Limited	85%
3.	Ogba Lane off Uronigbe Road, Ugo	Erylaston International Limited	70%
4.	Momoh St. Beside Ebidi Primary School	Eso Construction Nigeria Limited	75%
5.	Shaibu Farm Road Jattu.	Eso Construction Nigeria Limited	75%
6.	Aghagbosun Street	Fresh Affairs Limited	85%
7.	OPC Road, Arougba	Jerry Steel Works Limited	90%
8.	Uwa Market Road Off T.V Road and Second West Circular Road	Spiral Engineering Limited	85%
9.	RO Street Between Urubi and Wire Road/Osasu Asabor Street Before EDSIEC, Off Oko Central, Benin City.	Wilom J Nigeria Limited	90%

10.	Engagement of 780 Youths for Afforestation Program under NGCARES	Seefor/Forestry Commission	95%
11.	Engagement of Additional 500 Youths for Afforestation Program Under Ngcares	Seefor/Forestry Commission	0%

IDES X. EDO STATE ELECTRIFICATION AGENCY

Introduction

Access to electricity supply was low before Mr. Godwin N. Obaseki was elected as Governor of Edo State in 2016. On average access to electricity by Edo residents was six (6) hours per day (24 hours), and the various organs of the state government responsible for the electricity sector were scattered in various ministries. The Department of Electricity was domiciled in the defunct Ministry of Infrastructures; the Department of Energy and the defunct Rural Electrification Board (REB) was domiciled in the Ministry of Energy and Water Resources.

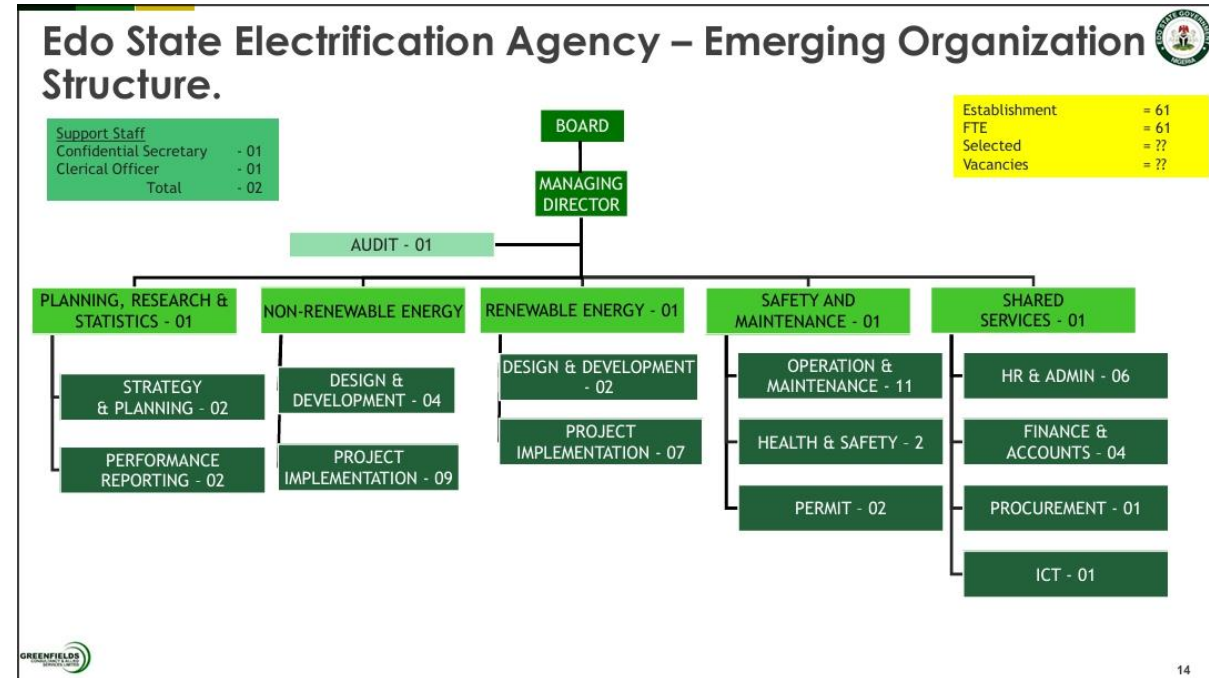
On his emergence as the Governor of Edo State, Governor Godwin N. Obaseki was determined to improve the state's electricity supply and nightlife through the provision of streetlights. After due consideration and careful planning, His Excellency initiated the “Light-Up Edo” project which necessitated the creation of the defunct Ministry of Energy and Electricity, and the ministry was charged with the implementation of the “Light-Up Edo” project as one of its core mandates.

The “Light-Up Edo” project has two components: The Electricity component (“Electrify Edo”), and the Streetlights component.

The Electricity Component (“Electrify Edo”) covers the provision of an accessible, affordable, available, and reliable supply of electricity to Edo residents and businesses as envisaged in the Edo State Electrification Strategy and Plan (Edo Electricity Master Plan), which is currently being reviewed.

The roads and streets in Edo were dark and dreaded due lack of lights and nightlife in Edo before the “Light-Up Edo” project was initiated was at its lowest due to the dark and dreadful nature of the roads and streets within the State. The Street lighting of the “Light-Up Edo” project was flagged off by His Excellency with the construction and installation of 8.2km solar streetlights and 69.80 IPP powered streetlights on selected roads in within the state.

IDES 10. I. ORGANISATIONAL STRUCTURE



Total Number of Staffs: 61

Key Personnel

- | | | |
|-------------------------------|---|---------------------------------|
| 1. Engr. Osazuwa Ozigbo-Esere | - | Functioning Permanent Secretary |
| 2. Imafidon Patience | - | Chief Conf. Sec |
| 3. Oarhe O. Roland | - | C.E.O |
| 4. Engr. Omoruyi Aigbekaen | - | Chief Elect Engineer |
| 5. Oyegue Imade | - | Chief Admin |
| 6. Abohi Ehis Eunice | - | Prin Admin Officer |
| 7. Aikowieren Efe Blessing | - | Assistant Chief Accountant |

POLICIES

Edo State Electricity Law, 2024

- Establishment, composition, functions and powers of
- The Edo State electricity regulatory commission.
- Regulation of intra-state electricity business
- Establishment of a state electricity market
- Organization of the Edo State electricity market

- Offences and Penalties

ONGOING PROJECTS

S/NO	DESCRIPTION	WORKDONE (%)	PAYMENT (%)
1.	Extension of EDSG/CPC 11KV IPP Line to the Benin Technical College, Ugbowo	-	25.00
2.	Extension of EDSG/COPC IPP Line to Security Agencies within Benin Metropolis	80.00	75.00
3.	Extension of EDSG/COPC 11 KV IPP Line to Water Board, Adolor Street, GRA, Benin City		25.00
4.	Extension of EDSG COPC 11KV IPP Network to the Office of the Auditor-General, Local Govt., Edo State		25.00
5.	Extension of EDSG COPC 11KV IPP Line to Edo State Ministry of Transport, Forestry Road, Benin City		25.00
6.	Extension of EDSG Copc 11KV IPP Line to the State Teaching Board	-	25.00
7.	Extension of EDSG COPC 11KV IPP Line to the Youth Centre at Akpakpava	80.00	25.00
8.	Extension of EDSG COPC IPP 11KV Overhead Line to Edo Line	80.00	25.00
9.	Extension of EDSG/COPC IPP Network to Edo State Urban Water Board, Oriokpa Pumping Station, Ugbor, Benin City	90.00	25.00
10.	Extension of EDSG/COPC 11KV IPP to Her Lordship Justice Constance Momoh Resident, at 85 Boundary Road, B/City	100.00	25.00
11.	Reinforcement of the BEDC 33KV Line to the College of Agriculture, Iguoriakhi	-	75.00
12.	Extension of EDSG COPC IPP at Nigerian Correctional Centre at Airport Road and Sapele Road.	75.00	25.00
13.	Supply and Installation of Energy Meters for Edo State Government locations		75%
14.	Extension of EDSG COPC 11KV IPP Line to Ministry of Finance, Budget and Economic Planning, Upper Mission Road	-	-
15.	Replacement of the burnt smart ATS Panel Breaker at Edo GIS Office Complex	50.00	50.00
16.	SUPPLY AND INSTALLATION OF 1NO 750KVA 33/0.4KV TRANSFORMER AT THE EDOGIS, AND THE SEPARATION OF EDOGIS AND THE MPPHURD LOAD AT THE OFFICE PREMISES	90.00	50.00
17.	SUPPLY AND INSTALLATION OF 3NOS 33KV AUTOMATIC CIRCUIT RECLOSER FOR STELLA OBASANJO HOSPITAL, EDOGIS, AND SCHOOL OF HEALTH TECHNOLOGY SUBSTATIONS IN BENIN CITY.	80.00	100.00

18.	Deployment of 4nos 500KVA transformers and reinforcement of electricity in 5 communities in Uromi Esan North East LGA	80.00	25.00
19.	EXTENSION OF OSSIOMO 11KV TRANSMISSION LINE TO THE 10,000 BIRDS PER DAY CHICKEN PROCESSING PLANT AT OBAYANTOR IN EDO STATE.	90.00	25.00
20.	RENEWED PROJECT LIGHT UP EDO 2024: EXTENSION OF THE EDSG COPC 11KV IPP TO POWER EKEHUAN ROAD STREET LIGHTS.	60.00	25.00
21.	PROJECT LIGHT UP EDO 2024: DEPLOYMENT AND INSTALLATION OF THE NEWLY PURCHASED TRANSFORMERS IN OREDO LOCAL GOVERNMENT AREA OF EDO STATE.	90.00	25.00
22.	RENEWED PROJECT LIGHT UP EDO 2024: CONSTRUCTION OF STREETLIGHTS ON 6.0KM EKEHUAN ROAD.	70.00	50.00
23.	PURCHASE AND SUPPLY OF 5,200 METERS OF 25MM2 X 4C ARMORED CABLE FOR THE RENEWED PROJECT LIGHT-UP EDO 2024; EKEHUAN ROAD STREET LIGHTING	100.00	37.60
24.	RELOCATION OF THE BEDC ELECTRICITY INFRASTRUCTURE ON THE RIGHT OF WAY IN THE ONGOING ROAD RECONSTRUCTION ALONG VINCENT AGENMOMEN, GOLF, RESERVATION AND EZOTI ROADS AT GRA, BENIN CITY.		50.00
25.	RELOCATION OF THE EDSG-COPC IPP ELECTRICITY NETWORK ON THE RIGHT OF WAY IN THE ONGOING ROAD RECONSTRUCTION ALONG VINCENT AGENMOMEN, GOLF, RESERVATION AND EZOTI ROADS AT GRA, BENIN CITY.		50.00
26.	PROVISION OF MOUNTING POLES AND SOLAR POWER FOR SURVEILLANCE CAMERAS IN BENIN METROPOLIS	55.00	50.00
27.	Power Requirement at the Stella Obasanjo Hospital: Extension of 33kV Line and Installation of 1 x 3MVA 33/0.4kV Transformer	90.00	90.00
28.	Deployment and Installation of an Automatic Voltage Regulator (AVR) and an Automatic Phase Sequence Corrector (APSC) at Stella Obasanjo Hospital	50.00	90.00
29.	REINFORCEMENT OF ELECTRICITY TO IGHEAWOR COMMUNITY AND IVIEBUA COMMUNITY, BOTH IN AGENEBODE WARD 1 AND 2 RESPECTIVELY AT ETSAKO EAST LGA OF EDO STATE	30.00	25.00
30.	REHABILITATION OF 64 SPANS OF HT/LT OVERHEAD LINE FROM JEHOVAH WITNESS CHURCH JUNCTION TO IGIEDUMA VILLAGE IN UHUNMWODE LOCAL GOVERNMENT AREA OF EDO STATE.	90.00	25.00

IDES XI. MINISTRY OF ENVIRONMENT AND SUSTAINABILITY

Vision: To coordinate effort for efficient management of natural resources to ensure safe, clean, beautiful and green environment

Mission: To build a sustainable environment that engenders economic prosperity and productive livelihood.

Objective: To attain global standards in environmental management, waste management and improved

Promises:

- i. Intensify awareness and sensitization of Edo citizens on environmental pollution and clean environment for everyone.
- ii. Tackle flooding and erosion across the state through legislation and executive order.
- iii. Beautify and remodel our environment and public space
- iv. Develop and build capacity in waste management and facilitate alternative sources of energy and recycling of waste.
- v. Conserve public utilities, create amusement parks across the 18 local governments of the state.

Strategic Priorities:

- i. Environmental Pollution, Management and Control
- ii. Flood, Gully and Erosion Control.
- iii. Afforestation, Deforestation and Forest Conservation and Management.
- iv. Beautification & Outdoor Advertisement.
- v. Waste Management

2016 LANDSCAPE

A clean environment fulfils many functions for man. It provides the water we drink, the air we breathe, and the crops we eat. A clean environment allows us to live safely in green surroundings even as we seek to utilize these functions in a sustainable manner. Hence a clean environment is seen as not an end in itself, but rather an essential prerequisite for ensuring a fit and attractive State in which we live healthily, work and pursue recreation with a more sustainable future. Sustainable development requires not only that the environment is clean and

free of pollution and nuisance but also that good quality natural resources are available for all, both now and in the future. It also includes sustainable social and economic inclusiveness and growth. At the beginning of the present administration, the State faced daunting challenges of deforestation, land degradation in many places, wildlife depletion especially in the protected areas and all accompanied by soil erosion, flooding and storm water, loss of productivity, inadequate sanitation, water and air water pollution. This has also led to loss of livelihoods and further impoverishment of the rural and urban communities. To these ends, a number of environment related policies, programs and pieces of legislation have been developed or enacted. Furthermore, in order to ensure the implementation of these instruments, the State created the Ministry of Environment and Sustainability. This has been done with a strong belief that issues concerning the Environment must be kept sustainable in line with International best practices.

The Ministry is a regulatory body saddled with the responsibility of managing the Environment on behalf of the State Government. In managing the Environment, the Ministry tackles all Environmental problems ranging from Flood and Erosion Control, Forest Management and Regeneration, depletion and degradation and general Environmental and Waste Management issues. However, the lack of cohesive and forward-looking environmental policy gave rise to the following trends

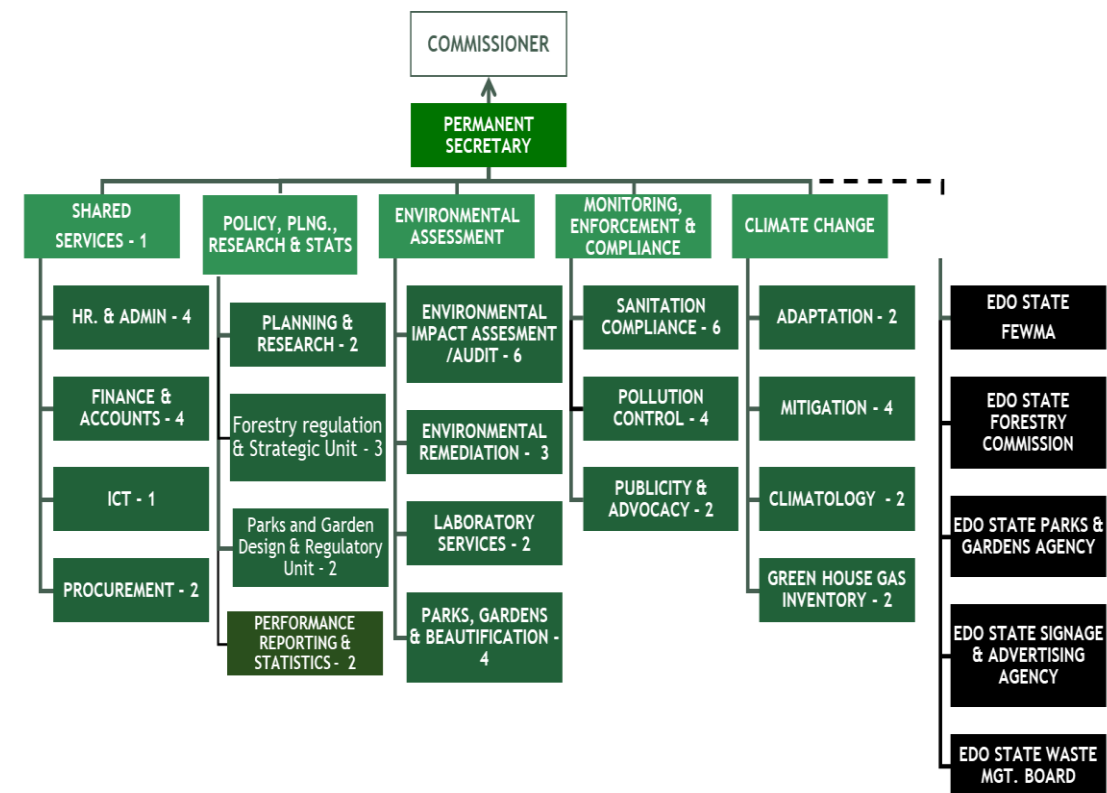
- i. Uncoordinated institutional functions and conflicting/overlapping functions of government agencies
- ii. Poor environmental governance and lack of political will
- iii. Absence of adequate laws and enabling legislation. Where this exist in some cases not enforceable (such as the Edo State Sanitation and Pollution Management Law, 2010 which has been nullified by the Court)
- iv. Paucity of data and where this exist decisions are not influenced by data
- v. Lack of incentives for private sector investor and involvement in environmental management and environmental business.

In the light of this, the State was characterized by:

- i. Disruption of means of livelihoods due to unpredictable floods, drought, and intense rainfall, as well as rapid changing socio-economic patterns that foster poverty
- ii. Large-scale deforestation and land clearing resulting from multiple uses of forest resource for human survival (e.g. fuel wood and energy, housing etc.)
- iii. Poor, ineffective and unsuitable waste management practices
- iv. Environmental contamination with land, water and air pollution causing ill health
- v. Poor sanitation due to open defecation

- vi. Inappropriate and illegal logging and mining resulting in the alteration of vegetation cover, soil degradation as well as distortion in drainage system, loss of biodiversity, overgrazing and environmental disaster such as storms, flooding and erosion;
- vii. Vulnerability to climate change due to weak resilience and low adaptive capacity
- viii. Growing concern about air and water pollution, associated with growing number of vehicles, urbanization and industrialization

IDES 11. I. ORGANISATIONAL STRUCTURE



KEY PERSONNEL

- Honorable Commissioner
- Permanent Secretary
- Directors
- Administrative officers

- Scientific Officers.
- Civil Engineers
- Environmental Health Officers
- Environmental Management Officers.
- Forest Officers
- Forest Superintendent
- Information Officer/Public Relation Officers
- Procurement Officer
- Statistician
- Program Analyst
- Confidential Secretaries
- Clerical Officers

Current Establishment Number	Available Full Time Employee	Number of Unplaced Staff	Vacancies	Critical Vacancies	Job Title Available Vacancies
77	69	8	21	Nil	2 Nos. Electrical Engineer SGL 09 and SGL 12 2 Nos. Auditor SGL 08 and SGL 10 1 Quantity Surveyor SGL 12

INITIATIVES

- Reducing Emission From Deforestation and Forest Degradation programme

IDES XII. MINISTRY OF WATER RESOURCES

EXECUTIVE SUMMARY

The Ministry has played a crucial role and achieved notable progress in addressing water and sanitation- related challenges under the visionary leadership of His Excellency the Executive Governor, Mr. Godwin Obaseki, through the provision of safe affordable water supply service, improved sanitation and hygiene across the Eighteen (18) LGAs of the State in collaboration with its Agencies within the period Spanning November 2016 to 2024.

Some of these notable accomplishments includes:

- Development and establishment of relevant legislations for the management of water sector,
- substantial Institutional reforms,
- Expansion of WASH data collection to improve access to clean water and sanitation,
- Infrastructural development, and water quality enhancement,
- Capacity building,
- Innovative technology adoption,
- Sanitation and hygiene promotion,
- Irrigation framework and infrastructure,
- Promotion of Sustainability of water schemes through Community engagement,
- Establishment of Public-Private Partnership in the water ecosystem.

Mandate:

- To develop and implement Policies and Programs that will enable sustainable access to safe and sufficient water, to promote Sanitation and Hygiene in the State.

Mission:

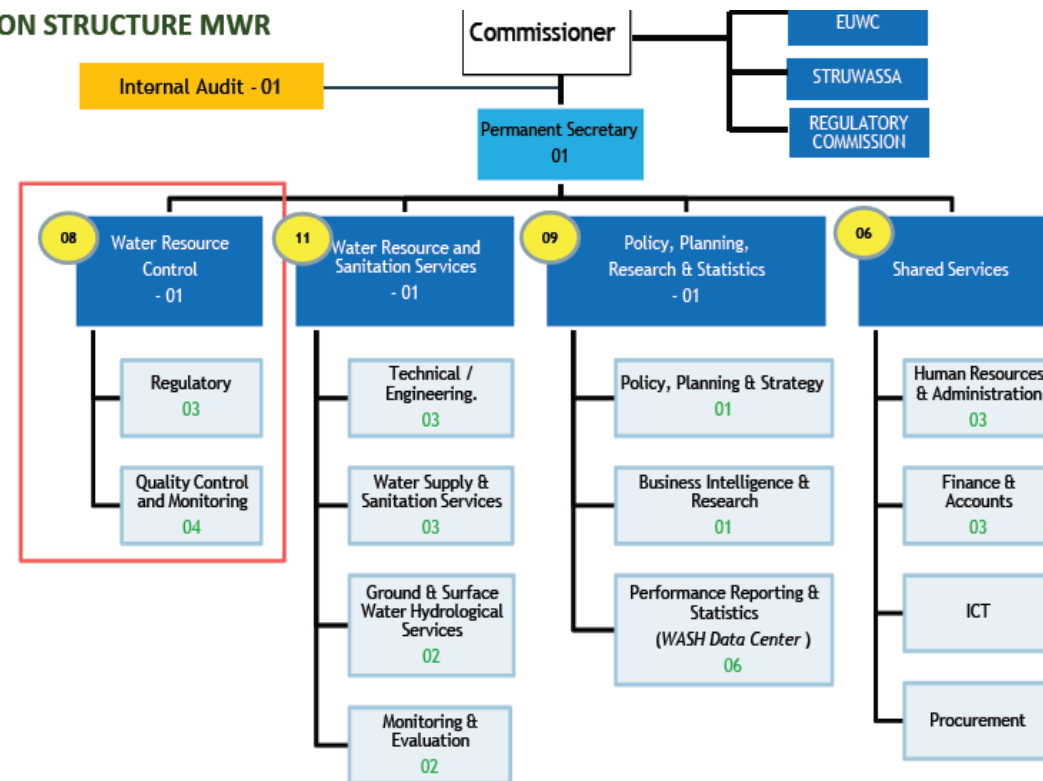
- To coordinate and ensure accountability of all stakeholders in the sector including the end users, in the delivery of sustainable and accessible potable water, sanitation and hygiene services to all in Edo State

Vision:

- To lead the WASH sector towards better resource management and sustainability.
-

IDES 12. I. ORGANISATIONAL STRUCTURE

ORGANIZATION STRUCTURE MWR



59	58	Nil	305	26	Water Engineer (2) Civil Engineer(2) Chemical Engineer(3) Mechanical Engineer(2) Geologist(3) Scientific Officers(4) Admin\Executive Officer(4) Statisticians(2) Confidential Secretaries(4)
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IDES 12. II. POLICIES, PROJECTS AND INITIATIVES

Policies

- Integrated Water Resources Management (IWRM) Policy (Framework)
- Water, Sanitation and Hygiene WASH Infrastructure Development Policy
- Irrigation management Policy (Framework)
- Water Quality Monitoring and Regulation Guideline
- Legislative and Institution Reforms, water Laws establishing STRUWASSA and Urban Water Corporation

Current Establishment Number	Available Full Time Employee	Number of Unplaced Staff	Vacancies	Critical Vacancies	Job Tittle Available Vacancies
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S\N	Anticipated Outcome	Implementation plan	Timelines	Milestones	Responsible units
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1	Improved access to water	1. Strengthening of Institutions for Water Management 2. Construction and Rehabilitation of water Infrastructures	2016 to 2018 On-going		MWR STRUWASSA and UWC
2	Enhance Water Quality	1. Water Quality Surveillance on Sector Providers 2. Acquisition of water testing equipment	2016 to 2024 2024	Implementation of water quality rules	Dept. of Water & Sant. Service
3	Sustainable Water Management	1. Establishment of WASH department in 18 LGAs 2. Setting up Water Users Association	2018 to 2019 2017 to date		Agency STRUWASSA

Programs, Projects and Initiatives

- Development of the Water, Sanitation and Hygiene WASH Policy documents
- Passage of the Laws establishing EUWC and STRUWASSA
- Establishment of the State Integrated Water Resources Management Committee (IWRMC).
- Establishment of WASH department in LGAs
- Approval of the WASH Policy documents MTSS, MTFS, ODF Roadmap and M&E Framework.
- Establishment of Small Town and Rural Water Supply and Hygiene Agency

- Restructuring of Edo State Urban Water Board to Water Corporation
- Rehabilitated the Ugboha Dam Water Scheme
- Constructed 112 Water Facilities in 71 rural Communities.
- Constructed 160 Sanitation and Water facilities in PHCs & Schools 5 LGAs
- Created Water Consumer Association (WCA) and Water, Sanitation & Hygiene Committee (WASHCOM) at Rural Communities and Small Towns.
- Design of the proposed Water Facilities and Reticulation at the Amagba and School of Agriculture Iguoriakhi.
- Development of the Irrigation Framework and Development Work Plan up to 2026
- Design of the proposed Water Facilities and Reticulation at the Coral City and Benin Business Park
- Development of Hydrogeological Map for Edo South

IDES 12. III. ONGOING PROJECTS

Project Description	% Completion	Remark
Partnership with FMWR&S and World Bank to Develop Irrigation Infrastructures in the State	60%	Paper documentation, payment of counterpart funding and rel2ase of project implementation fund from FMWR&S
Development of the State Hydrological Map at the design stage	50%	At the design stage
Formulation of the integrated water resources management framework	80%	Awaiting approval

IDES XIII. EDO STATE FLOOD, EROSION AND WATERSHED MANAGEMENT AGENCY

Vision:

- To build an Integrated Flood Management system aimed at reducing degraded land in Edo State.

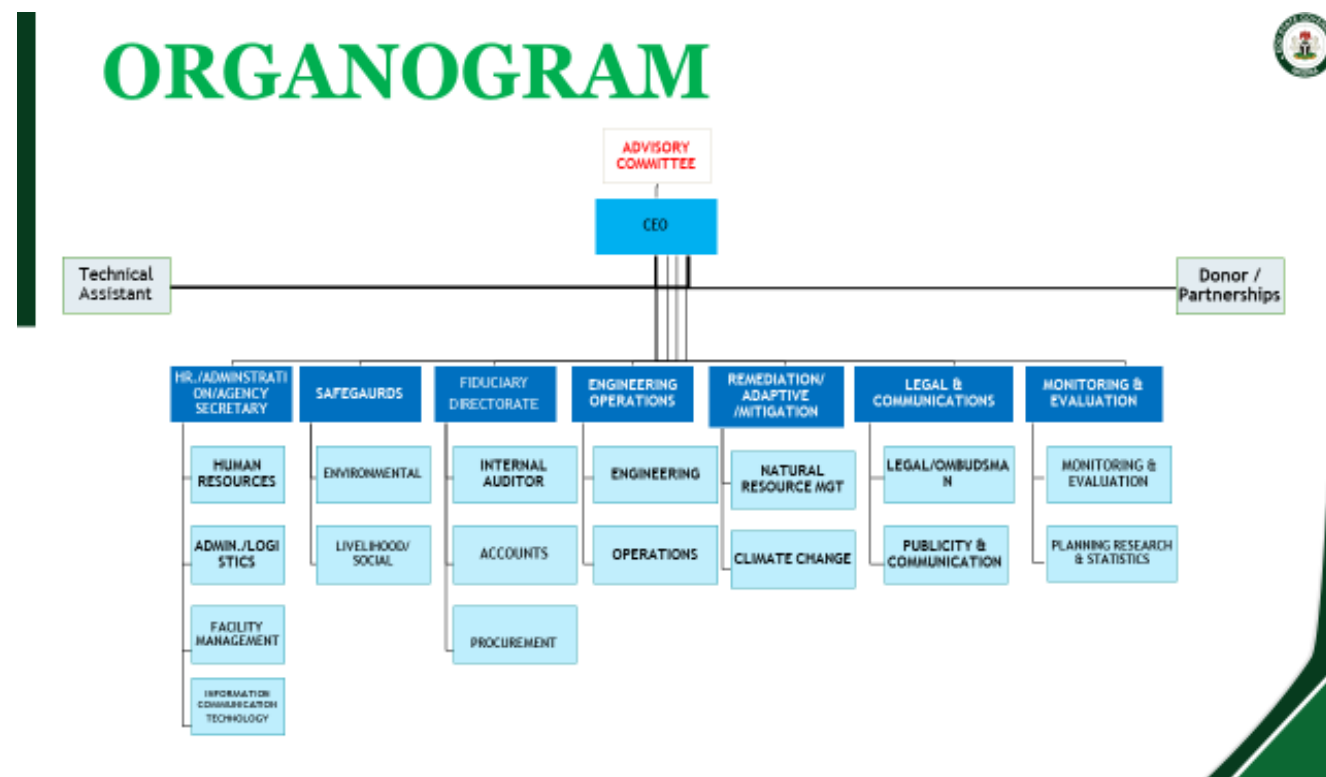
Mission:

- Develop and execute a comprehensive catchment management plan to manage and regulate floods, storm water, erosion, and watersheds state-wide while eliminating loss of lives and minimizing infrastructural damage

Strategic Priorities

- To reduce the susceptibility of soil erosion in selected sub-watersheds through an integrated approach aimed at reducing poverty, preserving healthy ecosystems, improving disaster risk management, mitigate and adapt to the impacts of climate change.

IDES 13. I. ORGANISATIONAL STRUCTURE



Approved Establishment Number: 3

Current Staff Strength: 28

Vacancies: 10

IDES 13. III. PROJECTS, PROGRAMMES AND INITIATIVES

- The e-TRASH initiative
- The No Bare ground–Green Edo Project
- COMPASS

IDES 13. IV. ONGIONG PROJECTS

Project Description	% Completion	Remark
Flood and gully erosion remediation works at Iwogban Catchment - Lot 1	5%	Flood alleviation intervention work at Okhoro East sub catchment (Ewah Erahon road-Lot 3)
Flood alleviation intervention work at Okhoro East sub catchment (Ewah Erahon road-Lot 3)	5%	Currently working on drainage on first alignment

IDES XIV. EDO STATE FORESTRY COMMISSION

Vision:

- To sustainably manage, conserve and utilize forest and wildlife resources in Edo State

Mission:

- To regulate, conserve and enhance capacity in sustainable management and exploitation of forest & wildlife resources through policy development, strategic partnerships and promotion of conservation practices & eco-tourism.

Objective:

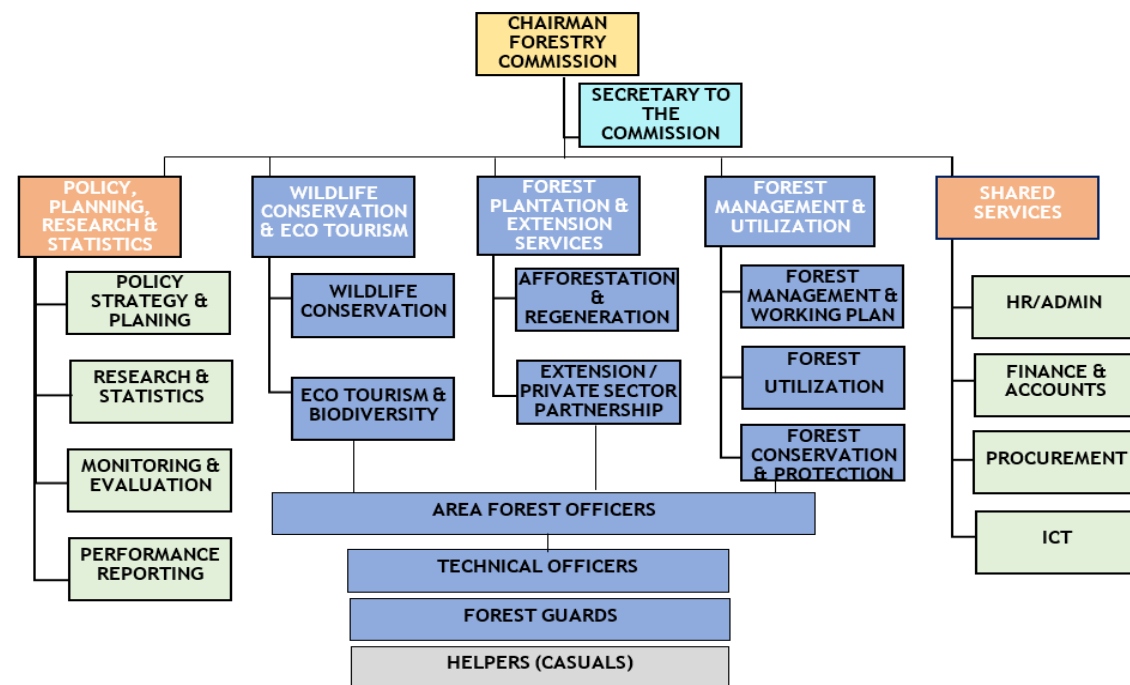
- To harness forest and wildlife resources and promote the conservation of the ecosystem
- Sustainable Harvesting and Utilization of Timber Resources.
- Development of Forest Restoration and Plantation Strategy to restore the degraded forest areas.
- Timber Sector Restructuring.
- Recruitment: Phase 3 of the recruitment for the uniform Officers cadre.
- Forests Inventories and mappings are ongoing.
- Development of Forest Management Plans for each forest reserves with Okomu Forest Reserve as pilot.
- Development of the Agro-forestry Management Strategy that focuses on modifying the Taungya farming system to serve as a guide for all agro-forestry practices in the state.
- Training and retraining of officers to be in charge of a functional Geographic Information System unit that will support sustainable management and utilization of forest resources in the state.

Strategic Priorities

- Training and retraining of officers to be in charge of a functional Geographic Information System unit that will support sustainable management and utilization of forest resources in the state.
- Sustainable Harvesting and Utilization of Timber Resources.
- Development of Forest Restoration and Plantation Strategy to restore the degraded forest areas.
- Timber Sector Restructuring.
- Recruitment: Phase 3 of the recruitment for the uniform Officers cadre.
- Forests Inventories and mappings are ongoing.
- Development of Forest Management Plans for each forest reserves with Okomu Forest Reserve as pilot.
- Development of the Agro-forestry Management Strategy that focuses on modifying the Taungya farming system to serve as a guide for all Agro-forestry practices in the state.

Current Establishment Number	Available Full Time Employee	Number of Unplaced Staff	Vacancies	Critical Vacancies	Job Tittle Available Vacancies
140	136	-	15	15	Director - Planning and Research -1 Forest Guards - 9 Technical Forest Officers - 6

IDES 14. I. ORGANISATIONAL STRUCTURE



IDES 14. II. POLICY INITIATIVES

- Introduction of a medium-term felling cycle of a 5-year concession system of forest allocation instead of the short-term system of the 3-year working cycle.
- Restore the degraded forest areas in the State for the next ten (10) years through plantation establishment and Enrichment planting.
- Develop Standard Operating Procedures (SOP) for wood importation.
- Develop Standard Operating Procedures (SOP) for the issuance of local use permit.
- Develop Standard Operating Procedures (SOP) on timber logging in the forest reserves and free areas.
- Develop Standard Operating Procedures (SOP) for allocating degraded areas for plantation establishment in the state.
- Develop an Integrated Management Plan for the state’s Forest Reserves with Okomu Forest Reserve as a case study.

IDES XV. EDO STATE WASTE MANAGEMENT BOARD

Executive Summary

The present-day Edo State Waste Management Board evolved from the defunct Edo State Environmental and Waste Management Board which came into existence with the enactment of Edo State Environmental and Waste Management Board Law No 10 of the year 2000. This further metamorphosed into the current Edo State Waste Management Board on 3rd November 2010 following the enactment of Law No.5 of 2010 known as Edo State Sanitation and Pollution Management Law.

The institution in its current status derives its powers from the Law No 5, Edo State Sanitation and Pollution Management Law of 2010 which details its functions to include making of policies and guidelines that aid the control of waste generation, removal, collection, and management within the ambit of the Law. The operational

structure of the Agency features 5 major departments through which it exercises its powers and carries out its functions.

The need to strengthen the State Waste Management system led to the procurement of the services of a consultant by the State Government in 2017 and the subsequent recalibration of the Board’s organogram as well as the deployment of relevant staff with requisite qualifications to the Board.

Mandate

- To carry out policies and guidelines geared towards, collection, disposal and management of waste in Edo State with a view to ensuring a clean, healthy and sustainable environment.

Vision

- To make Edo State a clean, healthy, conducive and sustainable environment (in line with international standards) that promotes the well-being of the citizens as well as attracts investors for the socio-economic development of the State.

Mission

- Provide a sustainable waste management policy framework that engenders a clean and healthy environment and attracts investors in the various waste management components.
- Ensuring maximum resource extraction from waste, combined with disposal of residual waste through the development of engineered landfill and waste to wealth facilities.
- Enhancing community education and participation in waste management programme.
- Achieving a zero-waste status through encouragement of waste reduction, reuse and recycling.

HR & Admin Unit	
1.Admin Officer	= 03
2.HR	= 01
3.Clerical Officer	= 01
4.Lorry Driver	= 02
5.Executive Officer	= 01
Total	= 08

IDES 15. II. ONGOING PROJECTS

Project Description	% completion	Remark	Cost	Outstanding Balance
Feasibility study on Edo State Waste Management Infrastructure	25	Project on hold pending payment of first instalment (20% of contract sum, N14,347,875.00)	N71,739,375.00	

IDES XVI. EDO STATE URBAN WATER CORPORATION

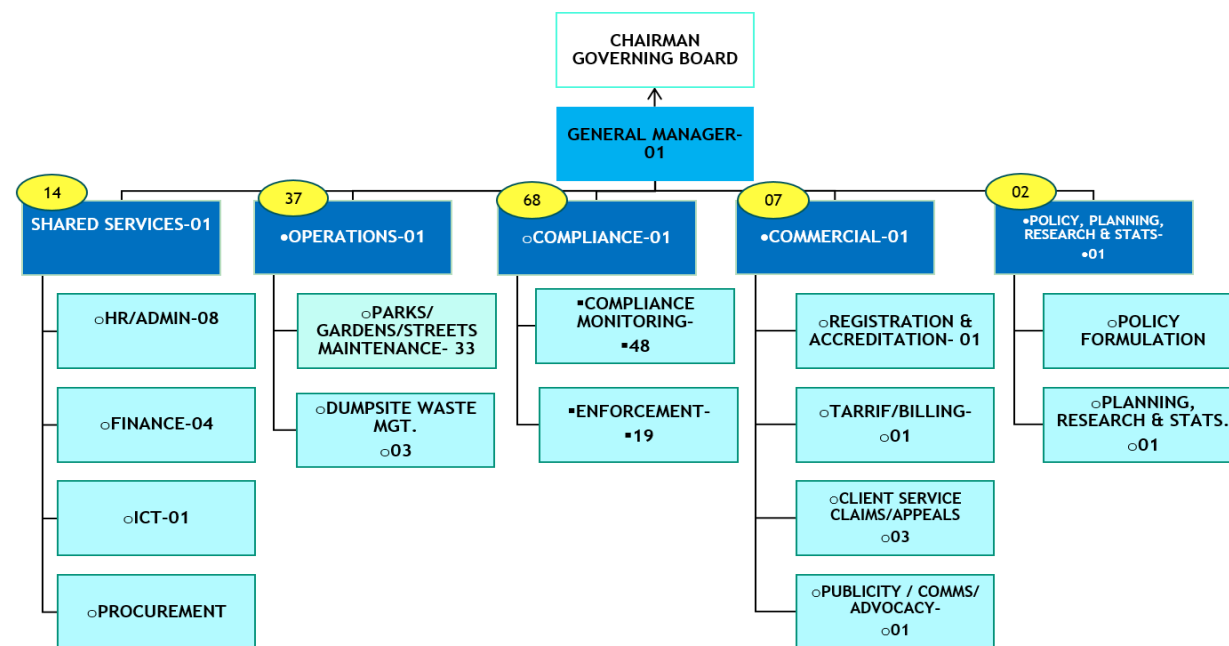
Vision and Objectives

To be a world class corporation delivering quality services in the distribution of portable water and customer management in urban areas of Edo state

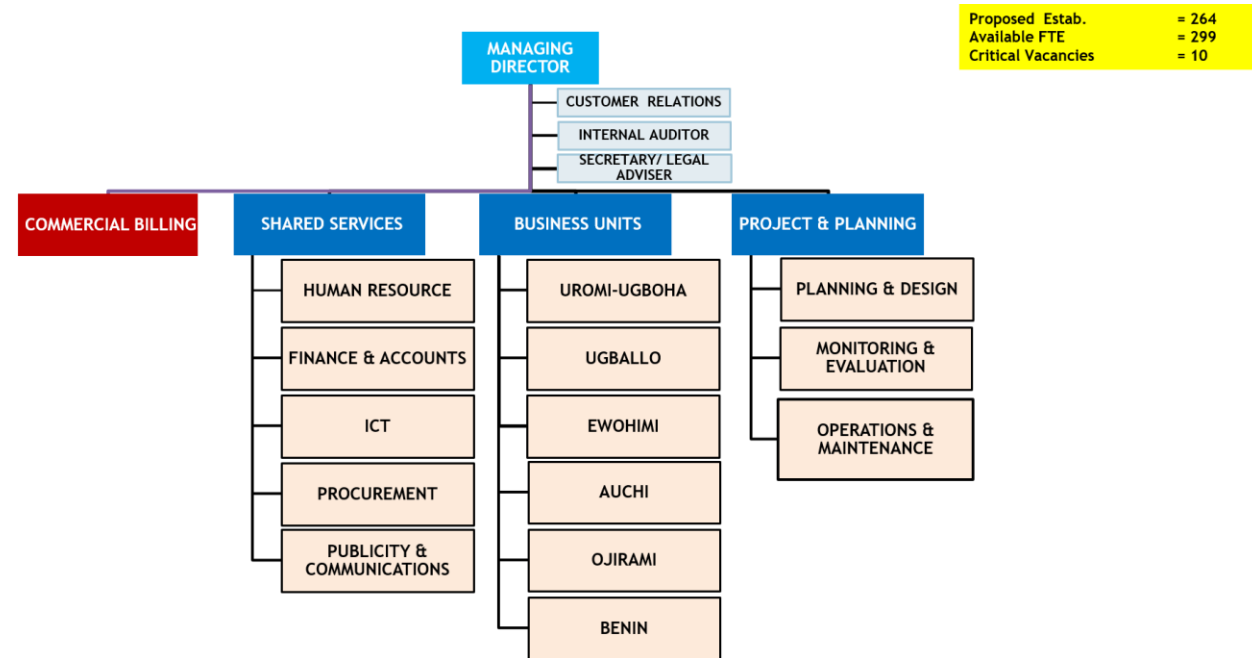
Strategic Priorities

- Ensure increased level and sustainable access to safe water supply in the State.
- Provision of adequate data for planning purposes
- Ensure improved internally generated revenue through reactivation of moribund pumping stations and leasing of the Corporation’s drilling equipment.
- Ensure adequate and proper management of water facilities through the development and implementation of a preventive maintenance and inspection schedule to optimize lifespan of the facilities.

IDES 15. I. ORGANISATIONAL STRUCTURE



IDES 16. I. ORGANISATIONAL STRUCTURE



S/N	POSITION	GRADE LEVEL	NUMBER
1	Civil Engineers	12	2
2	Geologist	9	2
3	Electrical Engineers	9	2
4	Mechanical Engineers	12	2
5	Accountants	14	1
6	Surveyors	12	1
	Total		10

IDES 16. II. POLICY INITIATIVES

Development of Edo State water and sanitation hygiene (WASH) policy that birthed the Edo State Urban Water Corporation Law, adoption of the public private partnership (PPP) model, focus on provision and supply of portable-water to only urban towns, adoption and implementation of the cost recovery and commercial orientation for service sustainability and efficiency.

IDES 16. III. PROGRAMS, PROJECTS AND INITIATIVES

<p>Ojirami Business Unit</p> <ul style="list-style-type: none"> Ojirami Dam Improvement Works Re-laying of broken-down pipeline at Igarra and Environs
<p>Ugballo/Ukhun Business Unit</p> <ul style="list-style-type: none"> Reactivation of Nothern Ishan (Ugballo/Ibore) W.S.S

<ul style="list-style-type: none"> Reactivation of Idumebo/Idumabi-Irrua Water Supply Scheme (W.S.S) Reactivation of Emuhi-Ekpoma water supply scheme (W.S.S)
<p>Ewohimi/Iyagun Business Unit</p> <ul style="list-style-type: none"> Improvement of Iyagun Headworks (Ewohimi) Installation of pre-paid meter and customer’s database software at Ewohimi Pipeline Reticulation at Ewohimi Rehabilitation of Ewohimi Booster Station Igueben water supply scheme (WSS)
<p>Uromi/Ugboha Business Unit</p> <ul style="list-style-type: none"> Sales and installation of Pre-paid Meters and Customer database software at Uromi Ugboha Mini Dam Improvement Works
<p>Greater Benin Business Unit</p> <ul style="list-style-type: none"> Construction of industrial boreholes at Emotan Garden Reactivation of Godwin Abbey way pumping station Pipeline Reticulation at Emotan Garden and Environs Benin water supply scheme: Expansion/Distribution (Ikpoba-Okha Area) Reactivation of Upper Sakponba WSS Edo State House of Assembly Quarters Ezoti Pumping Station Rehabilitation of Iyaro Headworks Rehabilitation of Esigie Headworks Equipping water quality laboratory (Ikpoba and Ojirami dams) Ugbowo water supply scheme (WSS) Useh water supply scheme (WSS)
<p>Fugar/Agenebode Business Unit</p> <ul style="list-style-type: none"> Re-piping and Distribution of Water within Fugar Installation of Pre-paid Meters and Customer Database software at Fugar Reactivation of Agenebode WSS Imiagbese Okpella water supply scheme (W.S.S)
<p>Edo East Business Unit</p> <ul style="list-style-type: none"> Construction of Industrial borehole at Oza-Aibokula Reactivation of Abudu water supply scheme (W.S.S)
<p>Afuze Business Unit</p> <ul style="list-style-type: none"> Uzebba water supply scheme (WSS) Oke-old water supply scheme (WSS) Sobe water supply Ozalla water supply Reactivation of Sabongida-Ora WSS Otuo water scheme Rehabilitation of Afuze water supply scheme (WSS)
<p>Auchi Business Unit</p> <ul style="list-style-type: none"> Auchi Water supply scheme

<ul style="list-style-type: none"> Iyamho water supply scheme Installation of pre-paid meter and customer database at Auchi Warrake water supply scheme (WSS)
General <ul style="list-style-type: none"> Purchase of bulk water meter and pre-paid meters Water treatment chemicals Supply of UPVC pipes, Detachable joints & fittings Purchase of tools & general maintenance Maintenance of Dams, Intakes, Weirs, Lakes to keep them free of Weeds, Silt and Erosion inflow, dredging Purchase and maintenance of Generator set at pumping stations Bi annual Maintenance of transformers and gear switches

IDES 16. IV. ONGOING PROJECTS

Project Description	% Completion	Remark
Ososo water supply	90%	Awaiting payment
Connection of Emotan Garden to BEDC	90%	Awaiting NISER approval
Reactivation of water supply schemes in Agenebode and Fugar	90%	Awaiting payment

IDES XVII. SMALL TOWN RURAL WATER SUPPLY SANITATION AGENCY (STRUWASSA)

Vision and Objectives

- A model of transformation and innovation in the delivery of Water and Sanitation services across Small Towns and Rural communities.

Mission

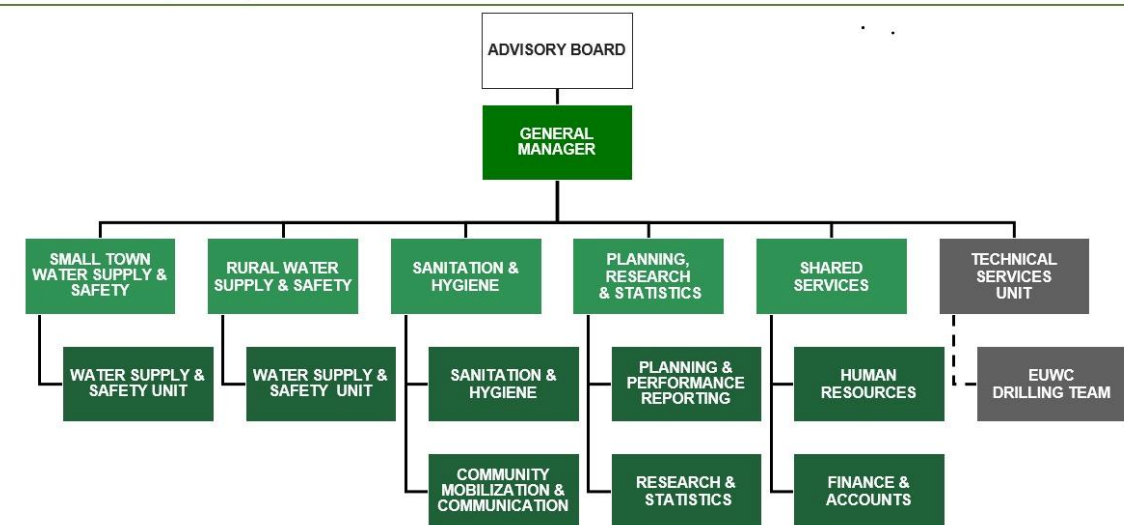
- Provide access to safe drinking Water, robust Sanitation, and Hygiene promotion through Advocacy, Capacity building, and sustainable partnership within the Small Towns and Rural Communities of Edo State.

Strategic Priorities

- Highlight key strategic priorities such as public sector efficiency, digital transformation, and citizen engagement.

IDES 17. I. ORGANISATIONAL STRUCTURE

Edo State Small-Town Rural Water Supply Sanitation Agency (STRUWASSA) - Organization Structure



Current Establishment Number	Available Full Time Employee	Number of Unplaced Staff	Vacancies	Critical Vacancies	Job Title of Available Vacancies
58	29	Nil	29	Accountant II, GL.08(1) Admin. Officer II, GL.08(3) Environmental Health Officer, GL.08(3) Statistician, GL.08 & 09	Assistant Director Principal Administrative Officer Senior Administrative Officer Principal Accounting Officer Principal Scientific Officer Assistant Chief Geologist Geologist Chief Mechanical Engineer Asst. Chief Mechanical Engineer Principal Mechanical Engineer

					Principal Executive Officer Senior Comm. Dev. Officer Community Development Officer 1 Environment Health Officer II Environmental Health Superintendent II
--	--	--	--	--	--

IDES 17. II POLICIES

- Water, Sanitation, and Hygiene (WASH) policy
- Edo State Open Defecation Free (ODF) Roadmap
- Sector Wide Approach (SWAP) framework
- PEWASH (Partnership for Expanded Water, Sanitation and Hygiene) protocol

IDES 17. III PROGRAMS, PROJECTS AND INITIATIVES

- Rehabilitation of ten boreholes for WASH facilities in selected public primary schools across 5 LGAs
- Establishment of village-level operations and maintenance (VLOM) at the State and LGA levels
- Formation of WASHCOMs and Water Consumer Associations (WCAs) for sustainability

IDES 17. IV ONGOING PROJECTS

Project Description	% Completion	Remark
Construction/drilling of 9 new water supply schemes in selected communities across the 18 LGAs	20%	Budget review
Construction of 10-compartment sanitation facilities at Oluku Community Ovia North-East LGA	55%	Budget review
Rehabilitation of 25 dysfunctional water facilities in selected Communities across the 18 LGAs	50%	Budget review

IDES XVIII. EDO STATE PARKS & GARDENS

Vision

- Create a green and beautifully aesthetic pleasing State in partnership with residents and corporate bodies that will boost carbon sequestration and tourism in the state. To instil pride in and care for our greenery & Environmental health.

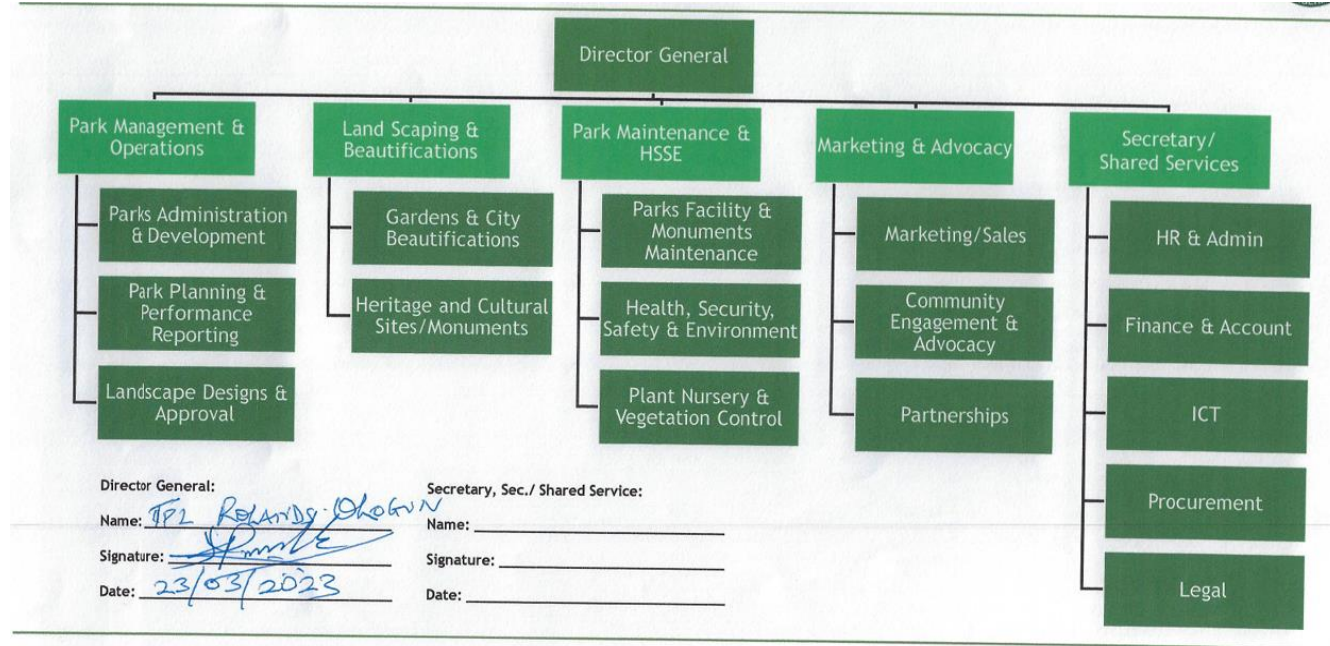
Mission

- Enhance the quality of life of all residents of Edo State by providing safe, well-maintained Parks streetscapes and recreational centres.

Mandate

- Preserve, Conserve and Manage State Parks, Green Areas, Open Spaces and Recreational Parks based on set standards and guideline through sustainable means
- Embark on public sensitization and advocacy of recreational activities within the state to facilitate healthy lifestyle among citizens and visitors to the state
- Advocate and implement the beautification of roads, interchanges open spaces by the State government and owners of premises to enhance the overall cityscape
- Generate revenue from all relevant activities of the agency to boost the internal revenue of the state
- Identify, enhance and maintain heritage site such as old mammoth, historic trees, iconic rocks, ancient walls, colosseums, relics, other historic elements and monuments in the State conserve the heritage of the state.

IDES 18. I. ORGANISATIONAL STRUCTURE



KEY PERSONNEL

1. Director Parks Management & Operations
2. Director Landscaping & Beautifications
3. Director Parks Maintenance & HSSE
4. Director Marketing & Advocacy
5. Director Policy, Planning, Research and Statistics
6. Secretary/Director Shared Services

Current Estimated Number of Staff

- | | | |
|---|---|-----|
| 1. Available Full Time Employees | = | 26 |
| 2. Service Delivered Online | = | 26 |
| 3. Project with Partners (2016 -2020) | = | N/A |
| 4. Landscape Summary as of 2016 | = | N/A |
| 5. Unplaced Staff/Critical Vacancies | = | N/A |
| 6. Budget Summary (2016-2020) | = | N/A |
| 7. Budget Performance Summary (2016-2024) | = | N/A |
| 8. Enabling Legislation | = | N/A |

VACANCIES

- | | | |
|------------------------------|---|-----------|
| ▪ Horticulturist/Botanist | = | 3 |
| ▪ Quantity Surveyor | = | 2 |
| ▪ Landscape Architect | = | 2 |
| ▪ Civil Engineer | = | 2 |
| ▪ Town Planner | = | 2 |
| ▪ Social Worker | = | 1 |
| ▪ Computer/IT | = | 1 |
| ▪ Admin Secretary | = | 1 |
| ▪ Accountant/Account Officer | = | 2 |
| ▪ GIZ/Remote Senses Staff | = | 1 |
| ▪ Field Workers (Grade 4-7) | = | 30 |
| TOTAL | = | 47 |

IDES 18. I. POLICY INITIATIVES

- Developed policy on project collaboration with Corporate Organization as part of Corporate Society Responsibility (CSR) on Greening & Beautification of Benin City Landscape.

IDES 14. 11. ONGOING PROJECT

Project Description	% Completion	Remark
Development of Nine (9) Model Parks	20%	2 have been completed awaiting commissioning while others in progress
Two have been completed awaiting commissioning while others in progress	5%	Site has been secured for planting and seedling but awaiting release of fund
Deployment of Trees, Shrubs and Ornamental Plant: Oluku Market – five (5) Junction, Sakponba Road - Oka market	10%	Awaiting deployment of trees and shrubs

APPENDIX

- [Infrastructure Development MDA files/reports - Google Drive](#)
- [Environmental Sustainability - Google Drive](#)
- [Excel Sheets for projects - Google Drive](#)

Social Welfare Enhancement



Dr. Stanley Ehiarimwian

Social Welfare Enhancement
Team Lead

- **Education Sector**
- **Health Sector**
- **Social Development Sector**

Social Welfare Enhancement

Equity | Inclusion | Protection | Support

BACKGROUND AND INTRODUCTION

“The welfare of Edo People remains deep in my heart. We will continue to pursue people-oriented policies, programmes, and reforms across all sectors to ensure the well-being of our citizens” – Governor Godwin Obaseki.

Socio-Welfare enhancement is a collective effort to ensure all citizens especially the disadvantaged, have access to necessities for a dignified life. It involves collaboration between governments, private organizations, and communities to create a safety net for its citizens. Its scope includes healthcare, education, social welfare, social security, poverty alleviation, and inclusive economic empowerment. These areas provide essential services that enable individuals to lead productive lives, contributing to the overall social and economic stability of society.

Enhancing socio-welfare is crucial for human capital development which is the foundation for long-term economic growth and stability. By improving access to education, healthcare and other essential services, governments can build healthier, more educated workforce, increase productivity and foster innovation. Effective socio-welfare systems often lead to reduced poverty and inequality, and a more equitable distribution of wealth which stimulates general wellbeing and economic growth. Additionally, socio-welfare enhancement promotes social cohesion, reducing unrest, creating an environment conducive for investment and economic development.

Key considerations for socio-welfare enhancement include funding and efficient resource allocation particularly in a scarce resource setting and mixed economy like Nigeria. The government’s role in determining resource distribution and efficiency is critical to the effectiveness of its programmes and initiatives. Although, Socio-welfare enhancement programmes are not revenue generating, they need to be sustainable, therefore proper resource management, tax policies and economic growth to fund these programmes without compromising funding for other critical public activities are crucial. It is imperative that MDAs involved in socio-welfare programmes have realistic sustainability and community engagement strategies to ensure continuity.

Measuring impact through rigorous and well-defined Monitoring and Evaluation (M&E) systems is essential to ensure programmes achieve their set objectives and reflect the realities of their intended purposes.

The investments made by the outgoing administration in this thematic pillar, are mostly intrinsic in nature and their maturity period based on ongoing efforts and current outcomes may not directly reflect on societal expectations in the short term as often expected in the political space. Taking such bold steps to address human capital challenges for incremental benefits using education, health, youth and social development as levers of transformation should be commended. The quality and coverage of these initiatives are such that subsequent administration if engaged, can successfully move Edo state to an enviable position in the nearest future by using global indices as evidence of measure, for growth, physical transformation and socio-economic development already initiated or implemented by this administration. This report captures some of the most critical initiatives, projects and activities initiated by the current administration to serve as a guide for future interventions, strategies and actions including those targeted at achieving the sustainable development goals (SDGs) related to health, education, gender and socio-economic development of nations.

The socio-welfare enhancement thematic pillar report covers 30 MDAs which have been further divided into three sub-thematic reports as follows:

Health

Ministry of Health
Edo State Hospitals Management Agency
Edo State Primary Healthcare Development Agency
Edo State Health Insurance Agency
Traditional Medicines Board
Edo State College of Nursing Sciences
Edo State College of Health Sciences and Technology

Education

Ministry of Education
Edo State Universal Basic Education Board
Edo State Secondary Education Board
Board for Technical and Vocational Education
Directorate of Educational Quality and Accountability
Edo State Agency for Mass Education
Edo State Library Board
Ambrose Alli University, Ekpoma
Edo State University, Uzairue
Edo State College of Education
Edo State College of Agriculture
Edo State Polytechnic

Social Development

Ministry of Social Development and Gender Issues
Ministry of Youth and Humanitarian Affairs
Ministry of Communication and Orientation

Edo Broadcasting Service
 Edo State Sports Commission
 Community and Social Development Agency
 Edo Social Investment Programme
 State Operations Coordinating Unit
 State Cash Transfer Unit
 Edo State Christian Pilgrims Welfare Board
 Edo State Muslim Pilgrims Welfare Board

HEALTH SECTOR

ASPIRATION & POLICY THRUST

Governor Godwin Obaseki's vision for the healthcare sector in Edo State is encapsulated in three key aspirations:

Achieving Universal Healthcare Coverage: A future where every resident of Edo State can access quality healthcare without facing financial hardship thereby ensuring that health services are accessible and affordable for all.

Making Edo State a Medical Tourism Destination: Establish Edo State as a leading medical tourism destination, driving economic growth and attracting patients from within and outside Nigeria for world-class medical care.

Building a Resilient Healthcare System: A commitment to building a robust and resilient healthcare system, including facilitating workforce development for a sector capable of withstanding and effectively responding to any future health crises, particularly in the wake of the lessons learned from the 2020 COVID-19 pandemic and massive exodus of healthcare professionals out of the country.

Key promises made:

2016

Boost in healthcare infrastructure by focusing government financing at the primary healthcare level.
 Investment of a mix of public and private capital at the tertiary levels where there is a business case.
 Integration of visual and dental health into healthcare policy and master plan.

2020

Provision of world-class medical services infrastructure to make Edo state a medical tourism destination and a net producer of world-class medical workforce in the country.
 Continuous improvement and expansion of access to basic healthcare.
 Consolidation on quality and affordable healthcare for all Edo citizens through Edo State Health Insurance Scheme (EHIS).

To achieve these aspirations, Governor Godwin Obaseki's administration concentrated on the following strategic priorities:

Primary Healthcare: Establishing a robust system for delivering basic healthcare services to everyone, with primary healthcare serving as the foundation and gateway to the entire healthcare system. The vision is to have one functional primary healthcare centre per political ward.

Healthcare Financing: Ensuring financial access and affordability of healthcare services without compromising quality, regardless of socioeconomic status.

Healthcare Regulation: Guaranteeing that all healthcare facilities in Edo State, both public and private, consistently deliver quality healthcare services to safeguard the lives of residents.

Healthcare Infrastructure: Developing world-class infrastructure and manpower for the provision of high-quality healthcare and to support the state's goal of becoming a healthcare tourism hub.

Public Health Emergency Response: Enhancing surveillance and disease control mechanisms to minimise the spread of diseases.

Legal Framework: Institutionalising healthcare reforms through legislative measures to provide the necessary legal backing and support for sustainable healthcare advancements.

POLICY INITIATIVES:

Edo Health Improvement Program (EDOHIP):

"The Edo Health Improvement Program (EDOHIP) is a series of government-led interventions aimed at increasing access to efficient, effective, and sustainable quality healthcare services, with a central focus on improving the health status and well-being of the citizens of Edo State." - His Excellency, Governor Godwin Obaseki

The Edo HIP focused on four key areas with the following targets:

Primary Healthcare: Strengthening the healthcare system's foundation by ensuring at least one functional primary healthcare centre in each political ward.

Secondary Healthcare: Restoring at least four secondary healthcare centres to serve as multi-specialist referral centres.

Health Financing: Implementing innovative funding mechanisms for the healthcare system, with a target of insuring at least one million lives.

Education: Revamping and reopening the School of Nursing and Midwifery, securing full accreditation to enhance healthcare education and training. This includes new investments in the colleges of medicine in its state-owned universities and its College of Health Science and Technology.

Primary Healthcare Under One Roof (PHCUOR):

The "Primary Healthcare Under One Roof" initiative was implemented to integrate all primary healthcare services under a unified management structure—the Edo State Primary Healthcare Development Agency (ESPHCDA). This policy aimed to streamline the administration and delivery of primary healthcare by addressing challenges associated with fragmented management by local governments through the establishment of uniform standards across all primary healthcare centres (PHCs).

A significant component of this policy's implementation was the migration of healthcare workers from local government payrolls to the state government payroll. Under this arrangement, the Local Governments contribute 60% of the salaries, while the State Government covers the remaining 40% serving as motivation for renewed commitment to effective and efficient service delivery.

Restructuring of the Ministry of Health

The Ministry of Health underwent restructuring to enhance its policy-making and regulatory functions within the health sector. The previous nine departments were consolidated into four divisions. The departments responsible for regulating medical, nursing, medical laboratory, and pharmaceutical services were merged into the Division of Regulation and Monitoring to ensure coordination and standardization. The division has now expanded to include the departments of dental services and mortuary, embalment and related services.

The Departments of Primary Health Care and Disease Control were integrated into the Division of Public Health. However, primary healthcare oversight was later transferred to the Edo State Primary Healthcare Development Agency. The Division of Public Health was further expanded to include environmental health, family and reproductive health, health promotion, and disease surveillance.

The Department of Planning, Research, and Statistics was expanded to become the Division of Policy, Planning, Research, and Statistics, strengthening its policy-making capabilities. Oversight of the College of Nursing Science and the College of Health Science and Technology is in the process of being transferred to the Ministry of Education.

Implementation of Public Private Partnerships

The implementation of Public-Private Partnerships (PPPs) was a strategic initiative aimed at enhancing the provision of secondary healthcare services in Edo State. Through these partnerships, the government sought to leverage private sector expertise, resources, and efficiency to manage its secondary healthcare facilities. Key aspects of this initiative include:

Collaborative Service Delivery: Partnering with private healthcare providers to manage and operate secondary healthcare facilities, ensuring the delivery of high-quality, specialised medical services.

Improved Patient Outcomes: By combining public oversight with private sector innovation, the initiative aimed to enhance patient care, reduce waiting times, and ensure better health outcomes for Edo State residents.

Strengthening Healthcare Regulation:

This initiative aimed at enhancing the regulatory capacity of the Ministry of Health and improve the quality of healthcare services in the State. It comprises of the following components:

Establishing an Effective Regulatory System:

Implementing a more efficient and effective healthcare regulatory framework to ensure compliance and maintain high standards across the healthcare sector. The key focus areas were:

Developing and Enforcing Minimum Standards: Creating a coordinated system for the development, maintenance, and enforcement of minimum standards for the licensing of health facilities throughout the state.

Implementing the *SafeCare* Methodology: Licensing Edo State to adopt the *SafeCare* methodology across 250 public healthcare facilities, ensuring continuous quality improvement and safety in service delivery.

Capacity Building for Quality Improvement: Strengthening the capacity of the Ministry of Health, health agencies, and healthcare providers to institutionalise quality improvement systems across the healthcare sector.

Service Availability Mapping and Directory Development: Conducting a comprehensive service availability mapping, including geospatial locations and detailed health worker information for all public and private health facilities, and developing a directory of health services to enhance accessibility and operational efficiency.

Conceptualisation and Design of a Medical City:

To establish Edo State as a premier healthcare tourism hub, the area surrounding Stella Obasanjo Hospital has been designated as the Edo State Medical City. This development will feature state-of-the-art facilities supported by private sector investment. The first phase of this ambitious plan was the renovation of the Stella Obasanjo Women and Children Hospital, transforming it into a worldclass multi-specialty centre.

Enhanced Public Health Emergency Management:

The state established a comprehensive system to effectively address public health emergencies, challenges and pandemics such as COVID-19, Lassa fever, and other diseases of public health concern. This system includes a well-defined governance structure designed to coordinate efforts among health agencies, government bodies, and partners, ensuring a unified and efficient response to health crises.

Expected Outcomes and Implementation:

Anticipated outcomes:

Achieving Universal Healthcare Coverage

Insuring at least 1 million persons under the Edo Health Insurance Scheme

Reduced mortality from communicable disease

Improved capacity & competence of healthcare staff

Improved standards and quality of healthcare

OVERVIEW OF THE IMPLEMENTATION PLAN

Edo Health Improvement Plan

Focus Area	Deliverables	Responsible Agencies	Status
Primary Healthcare	1 functional PHC per ward	Edo State Primary Healthcare Development Agency	484 functional of which 56 had infrastructural and staffing upgrade Outstanding: 136 PHCs require infrastructural upgrade to meet target of 192 wards
Secondary Healthcare	Restore 4 secondary hospitals as specialist centres	Hospitals Management Agency	-Edo Specialist Hospital operationalised - Stella Obasanjo Hospital renovated - General Hospital Auchi, upgraded to Edo State University Teaching Hospital Outstanding: Upgrade of Uromi General Hospital
Healthcare Financing	Implement a state health insurance scheme	Edo State Healthcare Insurance Commission	Over 283,000 enrolled with 347 accredited healthcare facilities from 2021-September 2024.
Education	Upgrade and reopen the school of nursing and midwifery	Edo State Ministry of Health	The Edo State College of Nursing Sciences has admitted 863 students in 3 programmes as at June 2024. Basic nursing: 497 Midwifery: 257 National diploma (ND): 109 The College of Health Sciences and Technology was also revamped and obtained accreditation to admit 445 students in 5 programmes. First batch of students to resume studies October 2024.

Primary Healthcare Under One Roof

Deliverables	Responsible Agencies	Status
Establish the Edo State Primary Healthcare Development Agency	Edo State Ministry of Health	Completed
Migrate LGA workers to ESPHCDA payroll	Edo State Primary Healthcare Development Agency	Completed

Implementation of Public Private Partnerships

Deliverables	Responsible Agencies	Status
Establish a framework for the implementation of PPPs in hospitals management	Ministry of Health	Completed
Implement PPPs in selected hospitals	Ministry of Health	PPPs implemented in 2 hospitals: Edo Specialist Hospital Edo State University Teaching Hospital

Strengthening Healthcare Regulation

Focus Area	Deliverables	Responsible Agencies	Status
Healthcare Facility Registration	Digitalize healthcare facility registration	Ministry of Health	Done: Portal is accessible at https://portal.edohealthreg.com.ng/
Healthcare Standards	Review minimum standards for healthcare	Ministry of Health	Standards for 19 facility types updated
Enumeration of healthcare facilities	Completion of Service availability mapping Development of Directory of Health Facilities	Ministry of Health	7340 facilities enumerated across 18 LGAs

2016 Landscape

Prior to the inception of the Governor Godwin Obaseki Administration, the health sector was administered by the Ministry of Health and its two MDAs which were the Hospitals Management Agency whose function was to manage hospitals where curative secondary healthcare services were provided and the Traditional Medicines Board whose function was to regulate traditional medicine in the state. Tertiary healthcare services were provided by the three federal healthcare institutions and a private teaching hospital while primary healthcare services were provided by 517 primary healthcare centres under the control of the local governments with oversight at the Ministry of Health.

However, both primary and secondary healthcare facilities suffered from ageing and dilapidated structures, insufficient manpower and unavailability of basic operational equipment. These challenges resulted in low patient attendance with overburdened tertiary healthcare facilities. Regulatory activities targeted at improving access to universal health coverage through the private sector was hampered by poor administrative structures such as use of outdated standards, weak coordination as well as poor registration efforts as less than 700 facilities were registered in the state prior to the advent of this administration.

Institutional facilities expected to contribute to provision of manpower to the healthcare system in the state were moribund as neither the school of nursing and midwifery, or the school of health technology were functional, both were either completely closed or dysfunctional.

Policy and Regulatory Environment

Current Policies

S/N	Policy	Outcomes	Policy Impact
1	National Health Act, 2014	- Implementation of Basic Health Care Provision Fund (BHCPF) - Establishment of Emergency Medical Services in Edo State in 3 pilot LGAs	75,651 enrollees registered in the BHCPF from 2021 to date 272 lives saved by the ambulance services within 4 months of operations with average response time of 15 mins recorded.
2	National Health Insurance Agency Act 2022	The Edo Health Insurance Commission, established. - Compulsory for all businesses with more than 5 employees in the state	Over 283,000 lives insured with 347 accredited hospitals, 1411 surgical procedures and 1396 childbirths since inception of the scheme in 2021.
3	Primary Healthcare Under One Roof Policy	Edo State Primary Healthcare Development Agency established	Improved co-ordination of primary healthcare services
4	National Health Strategic Dev Plan II	Strengthening of Human Resources of Health and other healthcare pillars	Continuous Capacity building of Healthcare Staff.
5	Edo State Strategic Development Plan II	Edo Health Improvement Programme Initiated.	Achievement of Critical Health Indicators and targets as stated above.
6	National Policy on Traditional Medicine	Revitalisation of the traditional medicine board	Appointment of Secretary for the Traditional Medicine Board with reviewed processes for registration of traditional medical practitioners.

Regulatory Challenges

S/N	Compliance Issues	Recommendations to address challenges
1.	The Federal Government is yet to fully institutionalise Emergency Medical Treatment Committee	Formation of the State Emergency Medical Treatment Committee Expansion of the ongoing pilot EMS service
2.	Concerns about payment for medical treatment for emergencies	- Enforcing compulsory health insurance for all citizens to increase access.
3.	Inefficient health data management for monitoring and evaluation	Digitization of health data management system
4.	Enforcing compulsory health insurance for employees of small and medium enterprises	Continued stakeholder engagement and collaboration with other relevant government agencies such as Ministry of Trade and Industry

Programmes, Projects and Initiatives

S/N	Programme	Objective	Achievements	Status
1.	Restructuring the Ministry of Health	Increased efficiency and accountability.	The Ministry of Health was restructured collapsing 9 departments into 4 divisions with the addition of more units/departments	
2.	Infrastructural upgrade of 192 primary healthcare centres with electronic medical records and provision of amenities – 24-hour power and portable water supply	To have 1 functional PHC per ward	56 PHCs have been renovated and upgraded to become the primary healthcare clinics with amenities and electronic medical records.	
3.	Training, redeployment and recruitment of primary healthcare workers to facilitate quality service delivery.	To ensure adequate and well-trained personnel to provide PHC services	Recruitment of over 1500 staff for primary healthcare	
5.	Migration of primary healthcare workers from LGA payrolls to ESPHCDA payroll	To ensure timely payment of staff salaries and increase motivation of staff.	Migration of over 2500 LGA staff to state government payroll	
6.	Restructure the Hospitals Management Board to Hospitals Management Agency (HMA)	To enable the HMA partner with private entities for hospital management.	The law for the Hospitals Management Agency was passed on 12 May 2023.	
7.	Operationalisation of Edo Specialist Hospital	To deliver high quality healthcare services to Edo people	Edo Specialist Hospital is fully operational in partnership with a private management company “CIUCI”	
8.	Renovation and reconstruction of key secondary healthcare facilities across the state.	To serve as referral centres for PHCs and provide specialist care	Construction of a multi-specialty outpatient department at Stella Obasanjo Hospital. Construction of the IPD is currently in progress.	
9.	Establishment of Edo State Health Insurance Commission with offices in the 3 senatorial zones	To ensure affordability of healthcare services to all residents of Edo State	The Edo State Health Insurance Commission has been established. Law was passed in 2019 and operationalised in 2021 with offices in the 3 senatorial zones with over 262,000 enrolees and 347 accredited hospitals to far.	
11.	Renovation, upgrade, and reopening of the Edo State School of Nursing and Midwifery	To train middle level manpower for the health sector	Commissioned the new Edo State College of Nursing Sciences with full accreditation of all programmes. Have admitted	
12.	Renovation and upgrade of the Edo State School of Health Technology	To train middle level manpower for the health sector	Renovated and upgraded the School of Health Technology to become the College of Health Sciences and Technology	
13.	Creation of the State Equity Programme and implementation of the Basic Healthcare Provision Fund to provide increased access for the most vulnerable in the society	To ensure vulnerable populations have access to basic healthcare services	Enrolment of over 103,000 persons in the BHC PF State equity and other programmes, with 250 PHCs enrolled in the scheme.	
14.	Revitalisation of the Traditional Medicine Board	To ensure the regulation of traditional medicine in the State	Appointment of a Board Secretary for the Traditional Medicine Board.	
15.	Establishment of the Public Health Emergency Centre	To improve coordination of public health emergency response	The Public Health Emergency Centre was opened in 2020 and the Integrated Public Health Emergency Centre in 2024	

S/N	Programme	Objective	Achievements	Status
16.	Digitization of healthcare facility registration with the Ministry of Health	To improve the process of health facility registration and enable data management	A portal has been developed for health facility registration. The portal is accessible at https://portal.edohealthreg.com.ng/	Completed
17.	Enumeration of all health facilities in Edo State	To enable visibility of both registered and unregistered health facilities and to create a directory	A total of 7340 private health facilities have been mapped with contact details obtained to develop a directory.	Completed
18.	Strengthened Public Health Emergency Response	To enable prompt response to epidemics and pandemics	Developed a robust strategy that curtailed the spread of COVID-19 in the State. Reduced Lassa fever case positivity rate to 15.9% in 2024	Completed
20.	Designing a framework and implementation of public private partnerships (PPPs)	To ensure the monitoring and supervision of hospitals	A framework for the implementation and monitoring for PPPs have been developed by the Ministry of Health	Completed
23.	Pilot Emergency Medical Service (EMS) in 3 LGAs	To provide emergency care to residents of Edo State	Pilot EMS was commenced in Oredo, Egor and Ikpobha-Okha LGA on 1 st April 2024 with 4 ambulances and over 280 cases attended to.	Completed
24.	Upgrade of warehouse	To improve logistics and storage of health commodities	Warehouse upgrade to Pharmagrade Standard in collaboration with Federal Ministry of Health, Global Fund and UNICEF has been completed	Completed
25.	Provision of alternative power supply to the Cold Chain Store	To ensure reliable, energy-efficient power to the Cold Chain Store using solar energy	The Cold Chain has been solarized ensuring 24-hour power supply to ensure vaccines and medicines remain potent and safe.	Completed
26.	Electrification of 8 secondary healthcare facilities	To ensure continuous power and water supply	Provision of alternate power (Solar power) and solar borehole to six General Hospitals Abudu General Hospital Igbanke General Hospital Iguobazuwa General Hospital Usen General Hospital Iruokpen Oshiomole Hospital Igarra General Hospital	Completed
27.	E-clinic installation in secondary healthcare facilities	To improve data management and integration across secondary healthcare facilities	Set-up of e-clinic installation in eight hospitals Abudu General Hospital Igbanke General Hospital Iguobazuwa General Hospital Usen General Hospital Iruokpen Oshiomole Hospital Igarra General Hospital Central Hospital Benin Edo University Teaching Hospital	On-going
28.	Telemedicine	To improve access to quality healthcare	Set-up of free telemedicine clinic at Oredo, Ugbor, and Ukpenu primary healthcare centres in collaboration with United State based Physicians	On-going

Legend:

Completed



On-going



Not Started



Status of Ongoing Projects (as at 30th of September, 2024)

S/N	Project	Cost	Outstanding Costs
1.	Renovation and expansion of the in-patient department at Stella Obasanjo Hospital (Phase 1)	6,463,609,135.99	187,718,715.47
2.	Renovation and expansion of the in-patient department at Stella Obasanjo Hospital (Phase 2)	3,970,579,290.02	531,535,461.69
3.	Construction of administrative block at Stella Obasanjo Hospital	4,685,186,918.25	1,702,614,371.57
4.	Construction of Mortuary Complex at Stella Obasanjo Hospital	1,549,035,012.27	464,710,503.68
5.	Construction of External Works at Stella Obasanjo Hospital	1,632,317,036.23	489,695,110.87

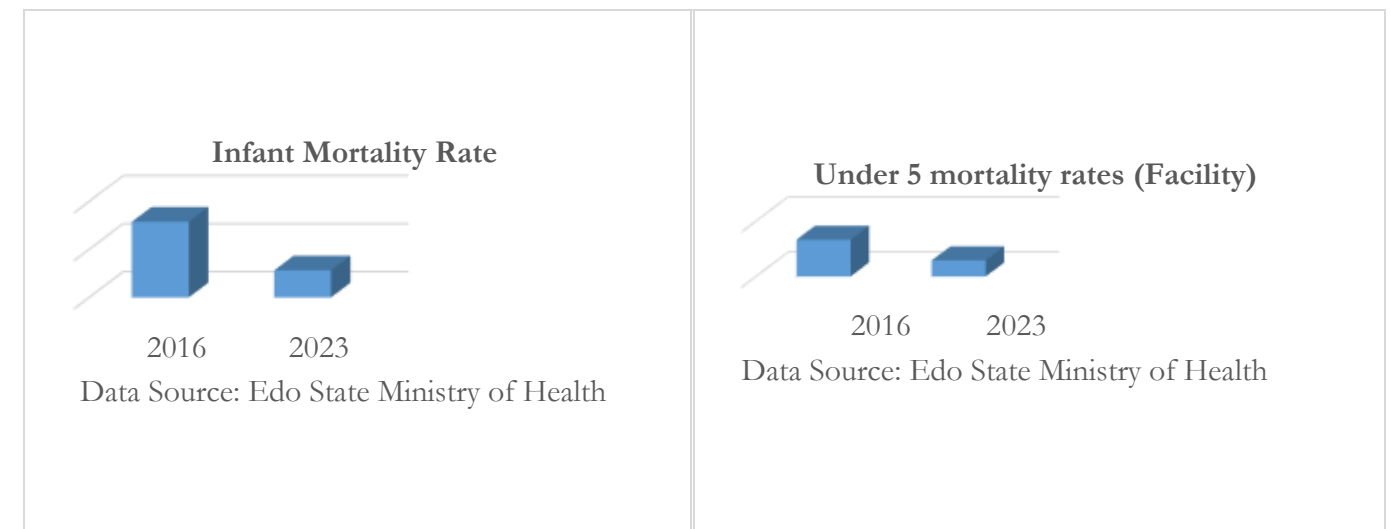
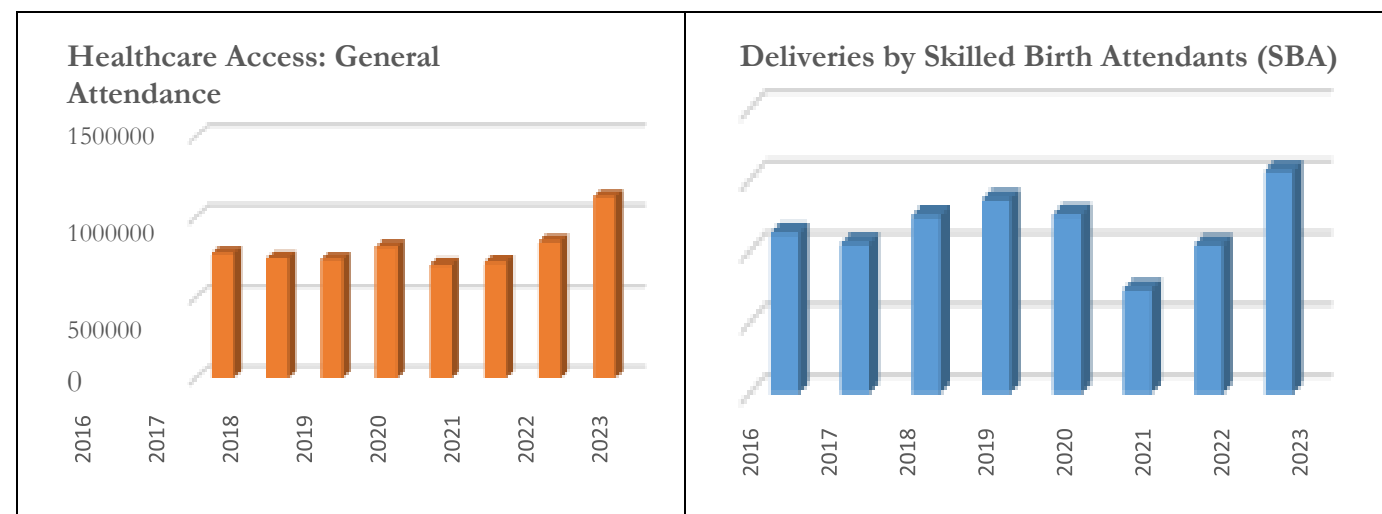
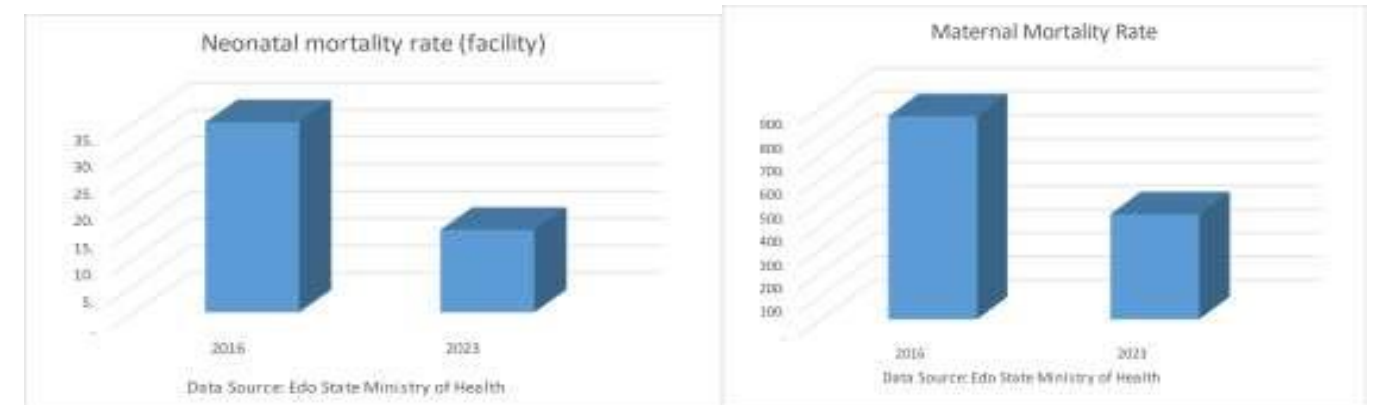
Key Findings and Analysis

The health sector in Nigeria struggles with multiple challenges and Edo State is not an exception. The desire to achieve the SDGs and universal health coverage being on the front burner of the Governor Obaseki administration, strategic efforts and major investments were made to meet these critical objectives.

Key data outcomes and transformation of the sector are captured below to showcase the emerging results of the efforts and investments in the health sector and their impact in improving the lives of the people of Edo state.

Healthcare Access: The state witnessed a surge in access to public healthcare facilities with over 1.1m general outpatient attendance in 2023 compared to about 750,000 in 2014 despite dips during the Covid 19 years and slow recovery recorded across facilities.

Critical Health Indicators: Other critical health indices of interest have also recorded progressive changes in line with the deliberate policies of the Governor towards achieving the SDGs. Indicators such as the Infant Mortality Rate, Maternal Mortality Rate, Neonatal Mortality Rate and Under five mortality rates are positively responding to the various policy directions initiated by the Ministry and the various agencies in the sector.

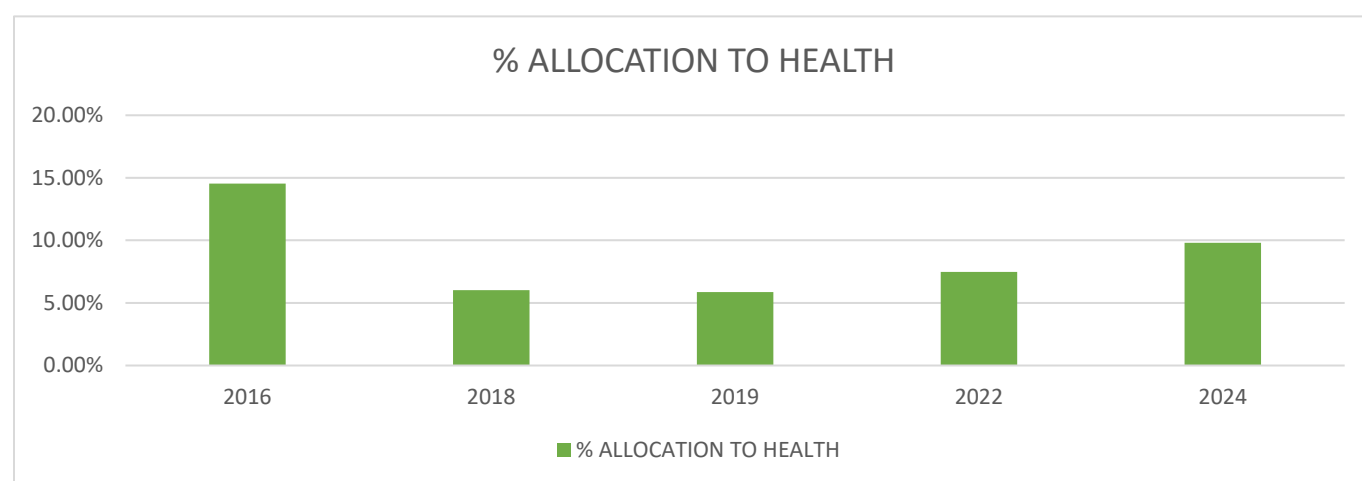


Indicator	2016	2024
Number of registered healthcare facilities	679	3,356
HIV positivity rate	2.56%	1.01%
HIV prevalence rate	4.1% (2014)	1.9%
Lassa Fever Fatality rate	25.71%	15.25%

Health Budget: The health budget rose significantly mainly due to the capital projects such as the revamp of Primary Healthcare Centres, the renovation of the Stella Obasanjo Hospital, upgrade of College of Health Sciences and technology amongst others as well as increase in personnel costs due to recruitment of more staff and increase in staff remuneration.

Table: Edo state budget, showing statutory allocation, capital and recurrent expenditure on health, 2020-2024

State budget	2016	2018	2019	2022	2024
	N	N	N	N	N
Personnel cost (health)	3,461,000,000.00	4,800,000,000.00	4,915,000,000.00	6,798,020,152.40	12,729,000,000.00
Health budget (recurrent)	259,000,000.00	374,000,000.00	394,000,000.00	562,500,000.00	1,910,000,000.00
Health budget (capital)	13,240,000,000.01	3,881,452,184.88	5,469,000,000.00	9,276,207,511.00	19,000,000,000.01
Total health budget	16,960,000,000.01	9,055,452,184.88	10,778,000,000.00	16,636,727,663.40	33,639,000,000.01
Total State Budget	116,648,642,987.00	150,093,330,443.52	183,744,326,962.19	222,570,004,035.71	342,825,969,909.22
% allocation to health	14.54%	6.03%	5.87%	7.47%	9.81%



Percentage of budget allocated to health

Policy Effectiveness

Policy thrusts and aspirations infused into the sector undoubtedly impacted on the population as indicated in the tables above, especially as major indicators moved the needle by several digits. The state is obviously undergoing a major transformation in the health sector with a clear pathway to achieving the universal health coverage if only the policies are sustained and goals pursued with the same vigour of the outgoing administration.

One of the outstanding policies of the administration in the sector is the primary healthcare under one roof policy that harmonised service delivery in PHCs across the state and ensure universal workforce remuneration making it attractive for healthcare workers to comfortably work across local or state government facilities in the state. Other policies include the state health insurance policy targeting both traditional formal workplace enrolment to informal sectors and the SMEs. If fully implemented, access to healthcare by all Edo citizens and residents will be guaranteed and additional investments by the state government and private sector participants will yield improved health outcomes in the state. The final policy worth of mentioning is the Public Private Partnerships (PPP) model proposed to help in the management of large tertiary health institutions in the state, this is important in order to maintain and justify the huge investments in the institutions and a way towards ensuring the goal of producing a medical city of international standard is achieved in the long run.

Summary, Conclusions & Recommendations

Summary

The health sector transformation in the period 2016 to 2024 under the administration of His Excellency, Gov. Godwin Obaseki in Edo state can best be described as significantly effective. Most global indicators such as increased in access to health services, especially through penetration of health insurance services across formal and informal sectors, increased investments in healthcare infrastructure, increased upgrade of secondary and tertiary healthcare facilities across the state as well as genuine investment in human capital development through the revamping of health institutions, budgetary allocations to the sector are among the critical focus of the administration.

Issues, Challenges & Lessons Learnt

Issues/Challenges	Lessons Learnt	Actions taken to address challenges
Delays in procurement processes resulting in increased cost of projects due to inflation	Need for the review of Procurement Process for capital projects.	Activated an Ad hoc Project Committee to fast-track ongoing projects.
High staff attrition rates due to mass migration of health workers in and out of the Country.	Need to build a homebased cohort of medical personnel and incentivise them	Revamped the Colleges of Nursing and Health Sciences and Technology to train middle level manpower
Poor data management system leading to unreliable data for decision making	Review Data and Health Management Information System of the state.	Engaging stakeholders for implementation.

Conclusions

In conclusion, the efforts and investments of the administration in the healthcare sector are already yielding dividends of democracy in the state, citizens are now able to access affordable health care through both government and regulated private sector service providers. The increased penetration of health insurance services to both urban poor and rural settings made the achievements of the SDGs more realistic for the state as the emerging indicators above have shown. Reduction in maternal and child mortality, reduction in neo-natal mortality and increased access to delivery by skilled birth attendants are all indications that the policy thrust towards achievements of universal health coverage, the SDG goals and other global indicators of human capital development, human development index etc are possible if these policy directions are maintained and new investments in the sector pursued with the same vision and passion by subsequent administrations.

Recommendations & Critical Success Factors

The state is surely on the right path to the achievement of its objectives in the health sector, it will do well to maintain a good focus and avoid deviation from this highly productive pathway. Some of the recommendations below will guarantee results and serve as critical success factors if implemented or maintained.

Develop an effective health and data management information system.

Develop and implement a robust healthcare financing model.

Increased investment in indigenous research to take advantage of local knowledge and opportunities, especially in rural communities.

Strengthen partnerships amongst stakeholders within and outside the health ecosystem including, Traditional Birth Attendants (TBAs) etc.

Implement Public Private partnerships for the management of secondary healthcare facilities.

Position the Ministry of Health to focus on policy making and improving health outcomes by transferring management and budget for infrastructural projects to the Edo State Public Building and Maintenance Agency.

Provision of readily accessible fund to enable prompt responses to public health emergencies.

EDUCATION SECTOR

Education in Nigeria remains a major concern as in most parts of Africa, with concerns expressed by citizens as to the appropriateness of the curriculum, structure, funding and effectiveness over the years. Edo state was no exception to these challenges, with literacy and numeracy being at its lowest ebb in 2016 when the administration assumed office. It was clear from the onset that a state of emergency was needed in the education sector if the state must retain its relevance amongst progressive states in the country. The Governor immediately initiated critical steps to address the challenges through a thorough assessment of the education sector starting at the foundational stage with a focus on primary education.

Aspiration & Policy Thrust

Aspirations

The reforms of the Obaseki-led administration for the education sector were anchored on the following objectives:

Enhancement of Foundational Literacy and Numeracy: Ensuring that all learners attain a robust foundation in literacy and numeracy, which are critical for their future academic and professional success.

Skill-Based Education for Self-Sufficiency: Equipping learners with relevant and marketable skills that empower them to become self-reliant, fostering entrepreneurship, and reducing unemployment rates.

Global Competitiveness of Learners: Ensuring that learners at all levels are equipped with the right competencies required to compete favourably in the global marketplace, thereby enhancing the state's human capital development and positioning Edo State as a leader in educational outcomes.

Key promises made:

2016

- Completion of ongoing school infrastructure renovation, reconstruction, etc.
- Establishment of continuous maintenance culture to prevent future decay.
- Investment in Teacher Professional Development with support of technology.
- Investment in existing TVET institutions to focus on skills development.

2020

- Ensure that the EdoBEST policy continues to concentrate on training and retraining of teachers.
- Continual provision and maintenance of existing facilities for enhanced teaching and learning in our educational institutions.
- Promote science and technology education, including information and communication technology and entrepreneurship.
- Build more technical colleges and develop and promote technical vocational education.
- Promote private sector investment in education at all levels.
- Maintain the standards for enhanced quality using government's policy.

In alignment with the strategic objectives, the following priorities were also identified to drive the transformation of the education sector:

Basic Education: Strengthening the foundation of the educational system by ensuring universal access to quality basic education, with a focus on early childhood development, primary education, and the first three years of secondary education. This priority aims to eliminate disparities, inequalities and provide a good foundation for future learning.

Assessments and Evidence-Based Policy: Leveraging data-driven insights to inform policy decisions and educational interventions. Emphasis is placed on rigorous assessments, continuous monitoring, and research to ensure that policies and practices are grounded in evidence, thereby enhancing the effectiveness and efficiency of the education ecosystem.

Institutional Reform: Implementing comprehensive institutional reforms to improve governance, accountability, and operational efficiency within the school system. This includes restructuring educational institutions to align with best practices and ensuring that they are responsive to the evolving needs of students and society. It also included building the capacity of education managers (field officers, education secretaries and other staff) whose jobs are to support initiatives that bring about improved learning outcomes.

Enhancement of Educational Quality: Prioritising the improvement of educational standards by adopting innovative teaching methods, such as integration of effective technology into learning processes, fostering a culture of excellence and improving the monitoring and evaluation systems. This priority seeks to ensure that educational outcomes are of the highest quality and that students are well-prepared for future challenges.

Teacher Training and Professional Development: Investing in the continuous Teacher Professional Development (TPD) to enhance their pedagogical skills, subject knowledge, and overall capacity and competence. This priority aims to build a highly skilled and motivated teaching workforce capable of delivering world class quality education and inspiring lifelong learning.

Infrastructural Development: Expanding and upgrading educational infrastructure to create conducive learning environments. This includes the construction and renovation of schools, provision of modern facilities, and ensuring that educational institutions are equipped with the necessary resources to support effective teaching and learning.

Mass Literacy: Promoting mass literacy initiatives to reduce illiteracy rates and empower citizens with the basic numeracy skills needed to participate fully in the society. This priority includes the implementation of adult

education programmes, community-based literacy campaigns, and the integration of literacy training into broader socio-economic development efforts.

Policy Initiatives

EdoBEST (Edo Basic Education Sector Transformation):

EdoBEST is taking the foundation of tomorrow's leaders seriously, tackling illiteracy head-on, one child at a time. - Governor Obaseki

Governor Godwin Obaseki on assumption of office left nobody in doubt as to his focus on prioritization of the education sector, committing substantive investments and disruptive reforms leading to the introduction of the [EdoBEST](#). The initiative launched in 2018 addressed key challenges in Edo State's education system by ensuring effective teaching and learning in a conducive environment. It also empowered teachers with modern skills, fostered community involvement, and equipped children with the knowledge and skills to succeed globally.

Four key questions guided the launch of the EdoBEST reform efforts in the state:

Teacher Attendance: Are the teachers in school?

Teacher Proficiency: Are the teachers teaching?

Learner/Student Attendance: Are the students in school?

Learning Achievement: Are the students learning?

The need to answer these questions with sufficient evidence, supported by relevant data, led to integration of technology for administrative tasks in schools such as capturing of teachers' punctuality and attendance, students' attendance, monitoring of receipt and delivery of scripted lessons and use of unified schemes of work and timetables in the state.

During the COVID-19 pandemic in 2020 and global disruptions in education, to ensure learning continued outside the classroom, a new component was added to the EdoBEST initiative- the EdoBEST@home. This continued after the pandemic and is now a household name for holiday and after-school lessons.

The Core Components of the EdoBEST initiative are shown below:

Component	EdoBEST	EdoBEST@Home
Capacity building for teachers	Teachers were trained to deliver lessons using scripted lesson guides and the EdoBEST pedagogy	Teachers transited from WhatsApp classrooms remote learning using the learning management systems (LMS).
Recruitment and training of field officers	Learning and Development Officers (LDOs) were recruited to support teachers in the delivery and assessment of lessons. The officers were further trained to deliver the EdoBEST pedagogy to newly recruited teachers	LDOs played a huge part in monitoring the back-end data for EdoBEST@home and supporting struggling teachers
Lesson guides and content aligned to the curriculum	Digital teacher guides and content delivered to teachers' 'ablets	Interactive online lessons based on EdoBEST curriculum, delivered mainly during the school holidays
Ample student practice for each concept taught	Teacher-guided student practice time in every class and homework books for learners to augment learning experience	Digital self-study activity packets aligned to the curriculum, distributed online and through WhatsApp

Assessment	Integrated assessments and formative assessments within the EdoBEST lessons. Edo State Learning Assessment Systems and Strategies (ELASS) introduced to set standards and monitor continuous learning proficiency level.	WhatsApp and mobile (USSD) interactive quizzes for students' home access & participation.
Additional focus on reading fluency and proficiency	Integrated reading activities throughout the EdoBEST classroom day	Storybooks for independent reading distributed through WhatsApp and online/web
Provision of learning materials	Over 1.8 million learning materials (Core subject text and homework books) distributed. Over 95% of teachers in basic education provided teacher-tablets for scripted lessons and other administrative tasks	Over 88% of EdoBEST teachers trained on remote learning. EdoBEST@Home Now on a Learning Management System (LMS) with unique IDs for access.
Individual and small group attention for students	EdoBEST teachers regularly provide guided instruction in medium, small groups, task teams and individual formats.	At the onset, lesson guides were digitally provided to parents to support learning at home via WhatsApp. Now with the LMS, the app tracks usage and monitors learners' management with study materials. (https://edobest.org.ng/edobesthome/)

To further strengthen the state government's investment in education reforms, the World Bank approved a \$75 million facility in 2020, to support the state's effort at revamping its education and skills sector. The four-year-tenured loan supported the teaching and learning processes in basic education, teacher professional development and broadened access to quality digital skills and entrepreneurship development for youths. As a result, the Edo *Basic Education Sector and Skills Transformation* (EdoBESST) project was initiated, with the State Universal Basic Education Board (SUBEB) overseeing its implementation at the basic education level while the Edo State College of Education supported through the training of in-service teachers. The skills development component is managed by Edo-Innovates, a state agency focused on equipping young people with digital skills and entrepreneurship training, preparing them for success in a rapidly evolving global economy.

The successes of the EdoBEST initiative led to the state's selection as one of the initial cohort members alongside Brazil (Ceará), Ecuador, Kenya, Morocco, Mozambique, Niger, Pakistan, Rwanda, and Sierra Leone to benefit from the Bill and Melinda Gates Foundation funded Accelerator Programme which gave rise to the Edo Learning Agenda, a programme to measure learning outcomes and boost the reading skills among learners in Edo. The state has had various opportunities to showcase EdoBEST, and other states, such as Lagos (EkoEXCEL), Bayelsa (BayelsaPRIME) and Kwara (KwaraLEARN), have followed the state's digital footsteps.

The **EdoBESST** (basic education and skills) project, in collaboration with the World Bank, was designed to support the following:

Systems Strengthening: Utilising evidence-based planning, budgeting, monitoring, and governance to enhance the efficiency at all levels of education

Teacher Development and Quality Assurance: Ensuring continuous teacher professional development, provision of resources, and establishment of quality assurance systems.

Curriculum and Learning Outcomes: Improving school enrolment, participation, learning proficiency and completion rates to ensure all children receive quality basic education.

Community Engagement: Strengthening collaboration with communities, civil society, and the private sector, through establishment of effective School-based Management Committees (SBMCs) and advisory councils.

Infrastructure and Facilities: Implementing transparent procurement processes, effective project management, and maintenance practices for school infrastructure.

The World Bank loan provided support for the first four of these while the infrastructure and facilities component as expected, received substantial funding from UBEC and the State Government.

As expected, prior to the emergence of the first graduating learners of the EdoBEST initiative, a comprehensive review was carried out leading to extension of ongoing reforms beyond basic education. Thus, in 2021, EdoBEST 2.0 was launched, extending the reform to cover all levels of education in the state; i.e. basic, secondary, technical and tertiary education. EdoBEST is no longer an acronym but an assertion to Edo state being the best in education in the country. However, the Junior Secondary Schools (JSS) system was unable to join the initiative and reforms until January 2022 for logistics reasons.

In order to rejig and provide a holistic reform to succeed EdoBEST as EdoBEST 2.0, the pioneer five strategic pillars of EdoBEST - **Governance and institutional development; teacher development and curriculum; community participation and partnerships; school infrastructure and organizational development** were reviewed and replaced by the following pillars:

- **Governance:** Creation of an enabling environment and leadership for entrenching educational reforms at all levels
- **Innovative teaching:** Investment in professional development that promotes innovative teaching at all levels of education
- **Learning for skills:** Alignment of student learning experiences and skills to match current and future workplace expectations
- **School environment:** Creating a nurturing, conducive, safe and welcoming environment for educational experience
- **Values:** Promoting an education system that prioritizes and portrays the values, character and morals of a good Edo citizen

Disarticulation Policy: The Disarticulation Policy is the Edo State adaptation of the UBE (2004) 9-3-4 National Policy which replaced the previous 6-3-3-4 (1983) framework. This policy mandates nine years of compulsory basic education, covering Primary 1 to 6 and Junior Secondary School (JSS) 1 to 3, after which

learners decide whether to proceed on the academic (secondary) or vocational (technical) path for three years. Its primary goal is to provide a comprehensive, uninterrupted education that lays a strong foundation for lifelong learning and equips students with essential skills for future academic and professional success.

Though the administrative disarticulation of secondary schools, with distinct principals for junior and senior secondary respectively, happened before 2016, the management of JSS 1 to 3 was still the responsibility of the Ministry of Education (Post Primary Education Board- PPEB). However, in 2022, the Edo State Universal Basic Education Board (SUBEB) took over all junior secondary schools and PPEB was reconstituted as the Senior Secondary Education Board (SSEB). Edo SUBEB now has management and supervisory responsibilities for all public basic schools. Additionally, TVET (Technical and Vocational Education and Training) schools were fully disarticulated, with JSS 1 to 3 completely removed from their structure so that students who attend TVET schools would have passed through the free, compulsory basic education system.

Upgrade of Tertiary Institutions: Hitherto state-owned tertiary institutions struggled to meet national standards, both academically and otherwise, Edo State has now made deliberate efforts to enhance the quality of its tertiary education by upgrading infrastructure, improving academic standards, and fostering research and innovation through partnership with international organisations and institutions. This initiative aims to elevate the state's higher education institutions to global standards, ensuring that graduates are well-prepared to compete in a knowledge-driven economy and contribute meaningfully to societal development.

Below is a summary of the holistic interventions in the seven-state owned tertiary institutions in Edo State.

Edo State College of Nursing Sciences: Founded originally in 1954, the school became moribund in 2012 due to poor academic and administrative performances and the dilapidated state of the entire campus. In 2021, however, there was a deliberate restructuring and repositioning of the institution, which involved the passing of a new law- *the Edo State College of Nursing Sciences Law*. The school is now fully accredited with facilities that are so top notched that they are looking to upgrade further to a specialist university status. Their linkage with international institutions such as Fairleigh Dickinson University and Ramapo College has ensured that some of their faculty are now pursuing post graduate programmes up to PhD level in Nursing.

Edo State College of Health Sciences & Technology: The school originally founded in 1964 as the Health Auxiliary Training School, this was to address the urgent need for healthcare personnel in the newly created Mid-Western Region of Nigeria. Over time the school metamorphosed into the School of Health Technology, introducing new curriculum. However, poor management led to the decline and eventual loss of accreditation of programmes.

Though the School of Health was formally established by law in 2012 through the Edo State School of Health Technology Law, passed by the Edo State House of Assembly, this law was repealed in 2023 when a new law, the Edo State College of Health Sciences and Technology Law, was enacted, bringing about its current name. In 2023, infrastructure renovation and new building works started. The school has now been fully accredited. The first set of students will resume in November 2024.

Edo State College of Education:

The Colleges of Education, Ekiadolor and Igueben were established in 1980, In 1984, CoE Igueben was closed but then reopened in 2006. CoE, Ekiadolor was also closed in 2015 for various reasons by the previous administrations.

In 2020, the individual Colleges of Education in the state (College of Education Ekiadolor and College of Education Abudu) were merged into one central college of education with three campuses at Igueben, Abudu and Afuze and was renamed the Edo State College of Education. The College obtained approval from the National Commission for Colleges of Education (NCCE) – the regulatory body for Colleges of Education in Nigeria in April 2021, as an NCE awarding institution and has since received accreditation for twenty-three out of its twenty-five programmes.

In recognition of the role the CoE would play in the sustainability of EdoBEST, the College was included in the receipt of the World Bank Programme for Results loan facility. The College is expected to continue to develop new programmes, recognised by the NCCE and fit for the 21st century climate that will produce highly qualified teachers in basic education.

Edo State College of Agriculture, Iguorhiakhi: This College was established in 1981, was closed for poor performance and later reopened in 2001. However, due to poor systems management, the college was once again temporarily shut down in August 2017. On the 9th of September 2019, the governor signed the enabling legislation for the reopening of the college. Since then, the college has undergone significant reforms and development intended to reposition it as a standard citadel of learning. **The college operates 3 campuses-** The School of Agricultural Technology and Engineering, with seven departments at Iguoriakhi, the School of Aquaculture and Marine Technology, with four departments at Agenebode and the School of Forestry and Environmental Technology, with four departments at Uromi with each campus designed to deliver diverse specialised courses. The first set of full-time students are expected to resume in September of 2024; However, students are currently undergoing training under two special initiatives by the college: the Edo State Oil Palm Programme (ESOPP) Initiative and the Vocational Enterprise Programme (VEP)

Edo State Polytechnic, Usen: The polytechnic, formally known as the Edo State Institute of Technology and Management (ESITM) was established by the Edo State Government on the 19th of December 2002. The school was set up to address production of middle level manpower for industrial development in the state. In order to achieve global recognition as a polytechnic and enhance its visibility, the institution was renamed the Edo State Polytechnic in 2019.

The institutional reforms in the polytechnic have made it possible for full accreditation of 25 out of 31 of its courses enabling the mobilization 120 HND students for the National Youth Service Corp, as well as the establishment of an Open Distance Flexible e-Learning programme (ODFEL) with 5 accredited courses enabling increased access to tertiary education.

The reforms also created international partnership opportunities. The school now has collaborative relationships with two Polytechnics in China: Fuzhou and Shaanxi. The first Maritime Silk Road Institute in Nigeria has been established at the school with five students resuming at Fuzhou in September 2024 on a full scholarship for three years while the curriculum for Electrical Electronics has been reviewed successfully by the Shaanxi Polytechnic, China. There is also practical hands-on training provided by the Yongxi Steel Company to foster industrial preparedness.

The school's innovations earned it the GIZ Award of Excellence in 2023. The polytechnic currently serves over 3,000 students from across the country. Additionally, it offers an annual scholarship programme for the host community, with 40 students benefiting to date.

The Ambrose Alli University (AAU): Officially established on the 15th of January 1981 although the act establishing the university was passed by the State House of Assembly and signed into law in 1999. The university is fully accredited by the National Universities Commission (NUC) though the Obaseki led

government had to step in with strategies to strengthen the university system. These include the introduction of a new admission policy to regulate intakes, implementation of a smart access card system to curb impersonation and examination malpractice, automation of result and transcript processing system, introduction of inaugural lectures among others. These initiatives led to increased internally generated revenue (IGR) within the institution and restored operational efficiency such as 90% reduction of result processing time and a 48-hour turnaround time for transcripts.

Edo State University Uzairue (EDSU): Established under the Edo University Uzairue Law (2014), the university's name was amended to Edo State University, Iyamho, Uzairue, and further amended in 2016. EDSU is an emerging world class, 21st century institution with a clear mandate to enhance the educational sector by providing access to quality education, reducing the need for tourism in search of quality education. The university aspires to be a significant contributor to the advancement of knowledge, wisdom and understanding benefiting all through its core values of innovation in research, teaching, integrity, intellectualism and scholarship.

To achieve this vision, EDSU emphasizes interdisciplinary research collaborations, industry partnerships, investment in technology and digital infrastructure and the enhancement of the student experience through online learning and support services.

The university is poised to achieving its vision and goals through support and collaboration of individuals, groups, institutions and organisations such as TETFund, Universities of Sunderland, Texas. The institution started with nine (9) undergraduate courses in two faculties as at 2016 and have since grown to offer 37 fully accredited undergraduate programmes in 9 faculties including Medicine and Surgery and 49 postgraduate

Expected Outcomes and Implementation:

Anticipated Outcomes:	Deliverables	Timelines	Responsible units
Implement EdoBEST initiative / methodology in all basic schools in Edo State	<p>All basic schools in Edo state are using the standardised lesson plans and delivering lessons using the EdoBEST pedagogy</p> <p>All basic schoolteachers have been trained to deliver lessons using the scripted lesson plans</p> <p>All basic schools in Edo state receive support and coaching from the appropriate officers</p> <p>In-house capacity on writing structured lessons would have been built to allow for smooth transitioning from technical partners and cost saving</p>	Ongoing	SUBEB
Implement EdoBEST in Secondary Schools and TVET schools in Edo State	<p>All TVET and Secondary school teachers are trained in the EdoBEST pedagogy, are delivering standardised lessons using technology- where applicable.</p> <p>Teaching, learning and assessment are being monitored through learning outcomes in all schools</p>	Ongoing	SSEB, MoE
Enhance quality of education across all levels: basic to tertiary, public and private	All basic education learners in public school have access to free and quality education and learning materials		SUBEB

programmes including PGD, Masters and PHD programmes. The number of matriculated students has increased from 73 in 2016 to 1293 in 2024. The University also provides an annual indigent scholarship award.

The University partners with University of Sunderland, UK, Worcester State University, USA, University of Douala, Cameroon. University of Texas, USA to facilitate knowledge exchange and research collaborations with full accreditation of all its courses.

The infrastructural development in EDSU is commendable with provision of specialised laboratories, acquisition of advanced equipment for the FM station and online TV facilities for students training in the Department of Mass Communication, among others.

Safeguarding Policy: This policy was established to protect children from Gender-Based Violence, Domestic Violence, and other forms of abuse. In collaboration with the World Bank, the policy was further expanded to address all environmental and health hazards within school setting, ensuring a safe and supportive space for all students. To ensure this policy is properly implemented the Education ecosystem collaborates with the Ministry of Justice and Ministry of Social Development and Gender Issues

Monitoring and Evaluation: To ensure an objective, unbiased and thorough monitoring and evaluation system, the state created an independent quality assurance directorate: Directorate of Educational Quality and Accountability (DEQA). The policy guiding the creation of this directorate ensures standardisation of teaching, learning assessment across all public and private basic, secondary and technical education sectors in the state. It also ensures the implementation of the five pillars of EdoBEST 2.0.

Anticipated Outcomes:	Deliverables	Timelines	Responsible units
	<p>All students have access to trained teachers/ lecturers</p> <p>The learning environment is conducive, inclusive and safe for learning</p> <p>Teaching, learning and assessment are being monitored and support given to teachers</p> <p>Ongoing capacity building for teachers to ensure the merits of the EdoBEST intervention are not lost</p> <p>The Directorate of Educational Quality Accountability is empowered to monitor, assess, recommend and penalise</p>	Ongoing	SUBEB, SSEB, TVET, MoE and DEQA
Standardise teaching, learning and assessment across public and private schools in the state	<p>Lesson observations and other forms of quality assurance activities occur regularly in the schools</p> <p>Schemes of work, lesson plans and assessments are monitored to ensure standardisation and compliance to the approved curriculum</p>	Ongoing	SUBEB, SSEB, TVET, MoE and DEQA
Formulate policy on statewide learning assessment systems and strategies	Legislate the Edo State Learning Assessment Strategy Document	December 2024	MoE
Define strategies that will establish the systems and processes for setting standards and monitoring proficiency level continually.	Institutionalization of structures for continuous assessments and continuous capacity building	December 2025	MoE, SUBEB, DEQA
Increased school enrolment, participation, retention and completion rates.	<p>Increased collaboration with the community, the Schools Based Management Committee and the Parents Teachers Council</p> <p>These indices must be part of the KPIs for Education Secretaries and school leaders</p>	<p>Ongoing</p> <p>Immediately</p>	SUBEB, SSEB, TVET, MoE
Reduction in number of out of school children	<p>Increased collaboration with Ministry of Social Development and Gender Issues, Ministry of Justice and the Police to track and prosecute parents whose children or wards are out of school</p> <p>Define and legislate penalty for parents whose children are caught during school hours</p> <p>Collaborate with private partners and NGOs to support indigent children</p>	<p>Immediately and ongoing</p> <p>December 2024</p> <p>Immediately and Ongoing</p>	<p>Relevant ministries</p> <p>SUBEB, SSEB, TVET, MoE</p>

Anticipated Outcomes:	Deliverables	Timelines	Responsible units
Improved foundational literacy and numeracy among students.	<p>Build capacity of, and provide extra motivation for teachers who deliver foundational literacy and numeracy</p> <p>Continue collaboration with organisations, such as UNICEF and British Council, who support foundational literacy and numeracy</p> <p>Give learners access to resources that will enhance their learning and skills – such as the National Learning Passport</p>	<p>September 2024 and ongoing</p> <p>Start- October 2024 and ongoing</p>	SUBEB, MoE
Strengthened community engagement and collaboration in education.	Provide training and resources to enable the Social Mobilisation Units in the education ecosystem to carry out sensitise activities and build appropriate relationships that support educational reforms	Immediately and ongoing	SUBEB, SSEB, TVET and MoE
Upgraded infrastructure and facilities in schools and tertiary institutions.	The development/or update of a compliant template for the construction/renovation of all types of school environment- Primary, Secondary & Special Schools.	October 2024	SUBEB, MoE
<p>Enhanced protection of children against abuse and environmental hazards in school environments.</p> <p>Revise and update the Child Protection Policy to include environmental hazards</p>	<p>Deliberate collaboration between the education ecosystem and Ministry of Environment and Sustainability and Ministry of Justice to define and ensure safe environments and prosecute offenders</p> <p>Regular sync between the Safeguarding Officers and the Health officers in the Ecosystem</p> <p>Institutionalisation of the Environmental and Social Safeguarding Programme started as part of the EdoBEST intervention and promoted by the office of the First Lady, HE Besty Obaseki</p> <p>Ensure compliance of staff in undertaking Safeguarding Course and signing the Code of Conduct document</p>	Ongoing	<p>All relevant ministries</p> <p>SUBEB, MoE</p> <p>SUBEB</p>
A state policy on disarticulation to ensure the 9-3-4 system is implemented to address the unique needs of the schools in the varied locations in the state and ensure retention of learners especially in basic education	Establishment of mode of disarticulation-: full or partial – based on school locality	December 2024	SUBEB, SSEB, MoE

Anticipated Outcomes:	Deliverables	Timelines	Responsible units
	Creation of full Basic Schools by combining JS schools and Primary schools that are in proximity	1-2 years	SUBEB, MoE
	Creation of partially disarticulated schools by deciding on schools to be fully JS and those to fully SS Creation of second level of partially disarticulated by demarcation of school site only	3 years project	SUBEB, SSEB, MoE
		As soon as funding is available	SUBEB, SSEB, MoE

2016 Landscape of Education in Edo State

Edo State, like most of Nigeria, presents a challenging education and skills development scenario. Years of neglect of the sector contributed to a deterioration in education quality and learning outcomes. Previous Government efforts were often limited to provision of school buildings to increase access with little attention to quality learning outcomes and teacher development.

Key Education Indicators in Edo State, 2016–2017

Indicators	Description	Score	National Average
Net attendance ratio (primary) %	Percentage of children of primary school age currently attending primary or secondary school	91.4	60.9
Out of School (primary) %	Percentage of children of primary school age out of school	8.6	27.2
Net attendance ratio (secondary) %	Percentage of children of secondary school age currently attending secondary school or higher	78.9	46.9
Out of school (secondary) %	Percentage of children of secondary school age out of school	4.9	25.8
Primary school entry (%)	Percentage of children of primary school entry age entering grade 1	66.7	39.4
Primary school completion rate	Number of children attending the last grade of primary school (excluding repeaters) divided by number of children of primary school completion age (age appropriate to final grade of primary school)	70.4	63.0
Transition rate to secondary school (%)	Number of children attending the last grade of primary school during the previous school year who are in the first grade of secondary school during the current school year divided by number of children attending the last grade of primary school during the previous school year	64.2	49.0
Gender parity index (primary)	Primary school net attendance ratio (adjusted) for girls divided by primary school net attendance ratio (adjusted) for boys	1.0	0.95
Gender parity index (junior secondary)	Secondary school net attendance ratio (adjusted) for girls divided by secondary school net attendance ratio (adjusted) for boys	1.0	0.97

Source: Multiple Indicator Cluster Survey 2016–2017, Nigeria Education Indicators 2016.

In 2017, the Government identified the following weaknesses in the basic education system as contributing to the low quality of education delivery in Edo State:

Governance and Accountability: Accountability and incentive mechanisms were inadequate with few institutional links from the state to Local Government Area for planning, monitoring, and management of schools and teachers. The inspectorate lacked adequate resources to monitor schools and teachers. While each local government education authority (LGEA) had its own team of inspectors who were to collaborate with state-level inspectors

from the State Ministry of Education (MoE), this did not occur. Processes for monitoring teachers and evaluating their performance were inefficiently communicated and implemented, with inspections and evaluation processes having little material consequence. Edo's education system was structured to collect data about teachers, but the data were not used to inform decision making. Teacher management and monitoring systems that can link data on teachers with their training and professional development needs were lacking, preventing policy makers from using data to track and plan their teacher development/training strategy. The budgeting process in the education sector was inefficient, and there were no incentives or mechanism to make it evidence-based or track expenditures. Staffing

decisions were made based on insufficient information about sector needs or available resources to meet those needs. Educational Resource Centres under the MoE in the state were responsible for the planning and provision of instructional materials to all schools, but lacked the necessary capacity, data, and resources to operate and deliver expected results.

Low teacher quality: The system was characterized by overworked and poorly trained teachers using outdated teaching methods, which failed to prepare the children for the requirements of the 21st century. While Edo education policy had pursued the admirable goal of primary ‘education for all,’ in compliance with the Universal Basic Education (UBE) law, it had not been effectively operationalized, leading to overcrowded classrooms and the recruitment of untrained teachers.

Teacher absenteeism: Teacher absenteeism was high (6.9 days or 35 percent of school days were missed each month according to the MoE Assessment data) with no mechanism for tracking teacher absenteeism. Professional development opportunities for teachers were limited. Further, the system was not effective in increasing the supply of qualified teachers. Due to limited technical and financial support in recent years, the Colleges of Education (CoE) were not fully operational, their programs were mostly unaccredited with an outdated curriculum and pedagogical approaches, and therefore, not able to produce qualified teachers needed to improve the quality of basic education.

Poor leadership at school level. The heads of schools lacked the skills necessary to manage schools effectively, properly work and interact with stakeholders, and support teachers to improve student learning. Unfortunately, leadership programs to develop school management and the leadership skills of principals and headteachers were non-existent.

Weak infrastructure: School infrastructure was suboptimal and inadequate despite investment. Many primary and secondary schools had dilapidated buildings, leaking roofs, cracked walls, sagging ceilings, and broken windows. Moreover, the facilities such as library resources as well as computer and science laboratories

were inadequate, insufficient classrooms, students and teacher furniture and poor Water and Sanitation (WASH) facilities in most schools.

Limited use of technology: Edo State had made advances in open government and the development of the government capacity for ICT. Although technology was seen in Edo State to have great potential to support the delivery of quality education, the use of technology was limited in both teaching/learning and management.

In the area of skills development, the Government identified the following challenges, which contributed to limited acquisition of modern workforce skills:

Poor quality and relevance of the formal TVET system. Poor funding of education and formal skills development led to a weak and dysfunctional skills development system, whereby formal public TVET colleges were largely run-down, with most laboratory equipment obsolete, and with a shortage of technical teachers who were conversant with modern technologies and training methodologies. Moreover, most of the programs were not focused on providing market-relevant skills and lost accreditation. There was also no quality assurance (QA) mechanism for informal skills development. Private vocational schools were offering programs with varying levels of quality. While an increasing number of youths were acquiring skills, they remained unable to gain employment mainly because these skills were not meeting industry requirements. Oftentimes, private sector companies were forced to retrain employees to meet their objectives. Most of the tertiary institutions were either moribund or shut down because of poor management, dilapidated infrastructure and poor academic performance. The state of the public schools gave room to an explosion of private educational institutions which were completely autonomous and poorly regulated.

Below is a summary of the Education Institutions within the ecosystem by levels and oversight in 2016. The Ministry of Education played a supervisory role over all institutions.

Level of Education	Name of Institution	Oversight Agency
Primary	All Public Primary Schools (1,439)	SUBEB
Primary	Private Schools*	MoE
Secondary	All Public Secondary Schools (302)	PPEB
Secondary	Technical Schools (4)	BTVET
Tertiary	Tayo Akpata College of Education, Ekiadolor	Autonomous
Tertiary	College of Education, Igueben	Autonomous
Tertiary	College of Physical Education, Afuze	Autonomous
Tertiary	College of Agriculture, Iguorhiakhi	Ministry of Agriculture
Tertiary	School of Health Technology, Benin	Ministry of Health
Tertiary	School of Nursing Sciences, Benin	Ministry of Health
Tertiary	Edo State Polytechnic, Usen	Autonomous
Tertiary	Ambrose Alli University, Ekpoma	Autonomous

Level of Education	Name of Institution	Oversight Agency
Tertiary	Edo State University, Uzairue	Autonomous
Informal Education/Mass Literacy	-	Ministry of Education

**Number of private schools as of 2016 not available*

Policy and Regulatory Environment

The Federal Ministry of Education has the overall responsibility of formulating national policies and guidelines for the standardization of education at all levels in Nigeria. This is enshrined in various statutory instruments, principally, the Constitution of the Federal Republic of Nigeria, 1999 (as amended). The Federal Ministry of Education (FME) has a policy formulation and coordination mandate, the National Council on Education (NCE) coordinates policy making across the different tiers of Government, and the Universal Basic Education Commission (UBEC) is the executive agency of the federal government responsible for implementation of basic education policy. Edo State like every other state in the country, implements these policies through their ministries of education, and the State Universal Basic Education Board (SUBEB). States are however allowed to vary the modalities for implementation as long as the core of the policies are maintained.

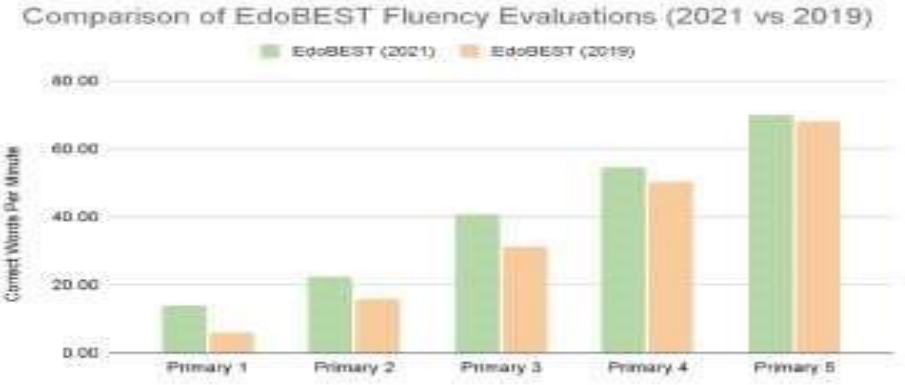
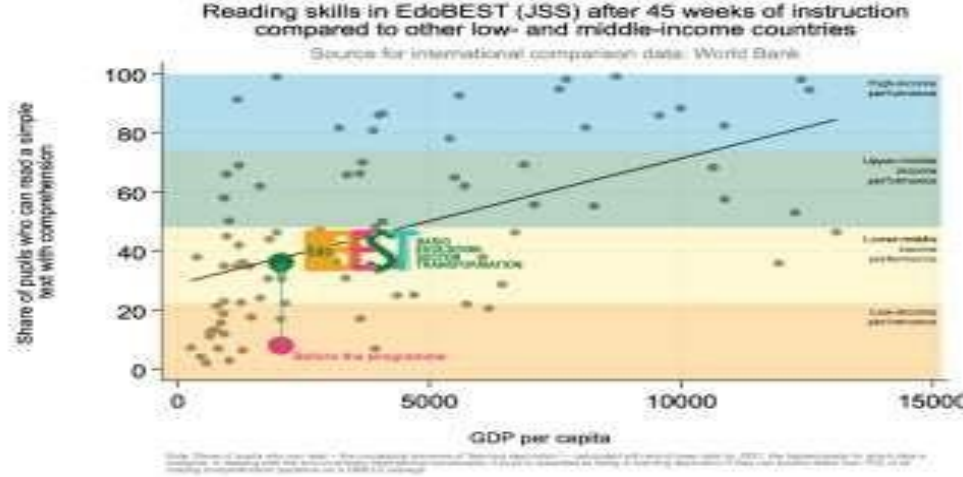
Current National Policies

S/N	Policy	Policy Objective	Expected Outcome
1	National Policy on Education	Transform the Education Sector by developing individuals into morally and academically sound, effective and skilled citizens that are globally relevant; providing equal and unfettered opportunities for all citizens of the nation at all levels of education using the formal and non-formal school systems.	Accessible and affordable quality learning opportunities that would prepare students with the knowledge and skills needed for success in an interconnected world Produce qualified, skilled and employable individuals
2	UBE Act, 2004	Provision of free, compulsory, and continuous 9-year education	Ensure learners' access to foundational learning as building blocks for the future
3	JAMB Admission Policy	Regulates the admission process into tertiary institutions in Nigeria to ensure fairness and standardization	Streamline admission processes for tertiary education
4	Local Government Autonomy	A verdict will enable Local Governments to make decisions and take actions without needing approval from State Governments. Local governments can now manage their finances, collect revenues, and allocate resources without state government interference	The management and payment of Primary school teachers' salaries, which until now have been paid directly by the state government (through direct deduction from the LG allocation) will move back to local governments

Regulatory Challenges – National, State Policies and initiatives:

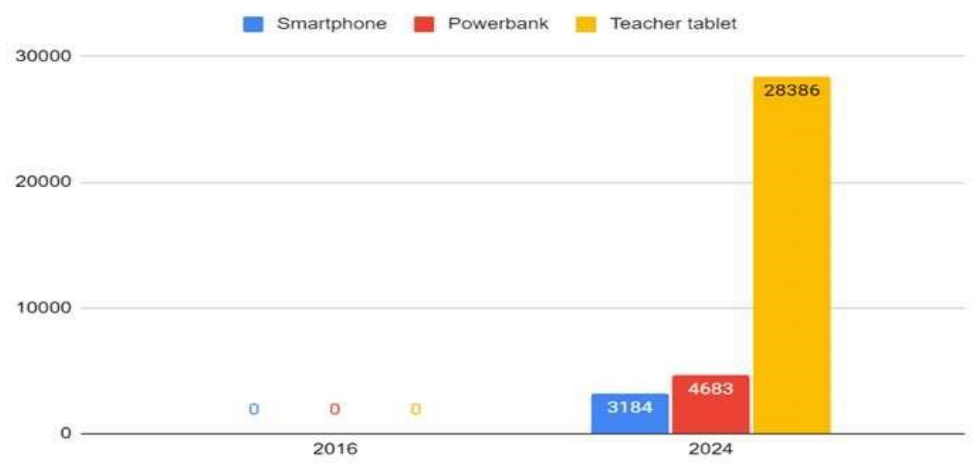
S/N	Issues	Recommendations to Address Challenges
1	<p>Culture change: Longstanding culture and beliefs leading to slow adoption of the EdoBEST initiative by parents and teachers.</p> <p>Lack of clear expectations and understanding of roles leading to poor performance</p>	<p>Pre-service training for teacher should include the interventions and methodologies from the initiative into their courses/ curriculum</p> <p>Results/ gains of the Initiative should be Published regularly.</p> <p>Continue community awareness campaigns and share progress reports with parents and stakeholders.</p> <p>Facilitate clear job descriptions and KPIs for the different roles</p> <p>Design and implement an objective and transparent performance management and reward system</p>
2	<p>Prevailing culture of student absenteeism during early weeks of school resumption.</p>	<p>Develop and enforce policies that incentivise attendance, punish absenteeism and implement regular attendance monitoring systems.</p> <p>Educate parents and guardians on the gains of resuming early</p> <p>The School O’Clock initiative should be more robust with a policy that prescribes appropriate penalty for guardians whose wards are found on the streets.</p>
3	<p>Data gaps resulting in difficulties in monitoring and enforcement in private primary and secondary schools.</p>	<p>Clarify data required from private schools at the beginning of a session, with dates, conduct regular audits to ensure compliance and put in place penalties for non-compliance</p>
4	<p>Sustainability of the gains from the EdoBEST initiative and interventions</p>	<p>A realistic appraisal of the EdoBEST initiative to identify what the gains were</p> <p>Localising the interventions to ensure they are affordable</p> <p>Building capacity of Edo State staff for continuity of process</p> <p>Identifying skills that need the state to bring in specialised support staff</p>
5	<p>Payment of primary school teachers’ salaries</p>	<p>Collaboration (MoU) between the state, SUBEB and LG chairmen to ensure there is no default in payment of salaries and pensions</p> <p>A working committee should be set up to ensure compliance</p>

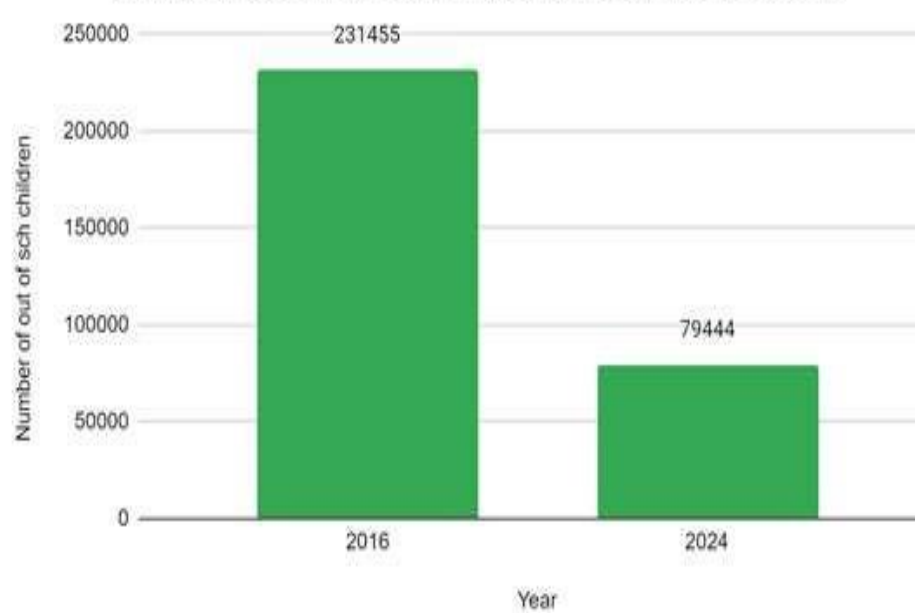
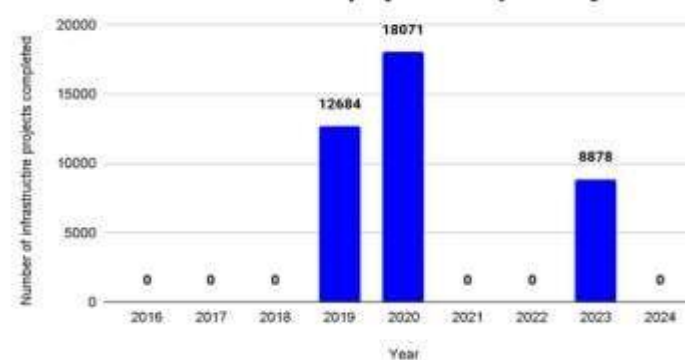
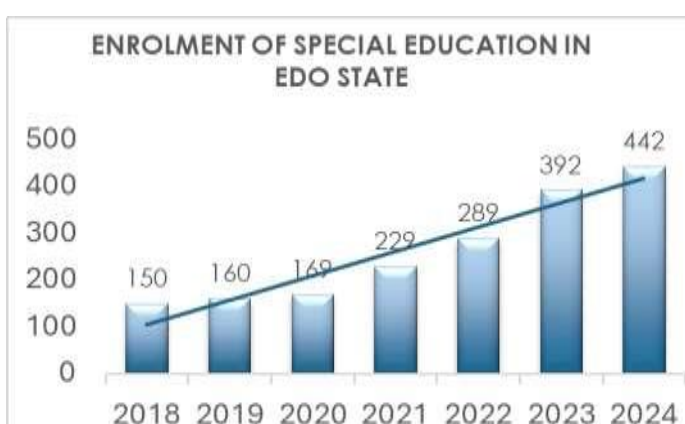
PROGRAMMES, PROJECTS & INITIATIVES

	Initiatives	Description	Impact
1	Teaching at the Right Level (TaRL) Edo Learning Agenda	An educational approach based on teaching students at their actual learning levels, rather than the level recommended by the curriculum- especially for numeracy and literacy A comprehensive plan aimed at improving and accelerating foundational literacy and numeracy, ensuring learners acquire essential skills for academic and persona success	 <p>After 3 years of TaRL primary pupils in all grades made significant progress in foundational literacy</p> 
2	Learning Assessment	Implementation of a robust system for evaluating student learning outcomes to identify gaps in the system and inform educational strategies.	Developed a (draft) Edo State Learning Assessment Systems and Strategies (ELASS) document which will establish the systems and processes for setting standards and monitoring proficiency levels continually.
3	The Nigerian Learning Passport	Nigeria Learning Passport is an online e-learning platform with mobile and offline capability that enables continuous access to quality education and training	Provides teachers and learners with resources that will enhance teaching and learning. There are TPD modules for teachers and students’ learning modules from primary to secondary levels, including examination practices for BECE, WASC, NECO and JME.
4	Sporting Activities in Schools	Deliberate introduction and integration of sports into the school curriculum and timetable with the intent of encouraging physical development, teamwork and identifying future talents.	The unified state timetable now includes sports days for primary to secondary levels. Sports competition now transcends interhouse sports to local government, senatorial and state levels. The principal and Governor’s cup football competitions have now been introduced as an avenue to identify talents

5	Legal Reforms	Ongoing review of education law to better position education at all levels in the state in 2024	Creation of new directorates that have brought about improvement in learning outcomes and quality of education Other laws waiting to be passed: SSEB, SUBEB (revised)
6	Establishment of the Directorate of Educational Quality and Accountability (DEQA)	Creation of a directorate to oversee educational standards, especially in private schools, ensuring compliance, accountability and continuous improvement.	Improved accountability and transparency in registration of private schools and examination centres Effective monitoring and reporting of income generated from private schools' registrations and state examinations Enforcement of EDSG regulations in all schools
7	Establishment of Edo State Agency for Mass Education	To provide functional basic, remedial and long-life education or in-service, vocational and professional training for adults and youths who have never had the advantage of formal education or left school too early	Introduction of new and relevant programmes like Edo Sabi Read(literacy) and Edo Sabi Work (skills) Increased awareness of programmes leading to increased enrolment, retention and progression. Number of learners who graduated in July 2024: Vocational centres- 178 Adult literacy: 152
8	Upgrade of Existing Technical Schools	To provide quality technical and vocational education that will equip students who are so inclined with the opportunities, skills and knowledge necessary for them to excel in their chosen field.	Increase in the number of students admission
9	Disarticulation of Schools	Improve administration of schools by the relevant bodies. Prevent disengagement of students from basic education after the first six years Improve retention in basic education and smoother transition from basic to either secondary schools or TVET	Clarity of roles and KPIs for all, especially the school leadership and the boards
10	Upgrade of College of Agriculture	Improvements made to the College of Agriculture to enhance its infrastructure, curriculum, and research capabilities, positioning it as a centre of excellence. To improve overall quality, output and enable students develop practical skills	Attracted students into specialised programmes such as the Vocational Enterprise and Edo State Oil Palm Production
11	Restructuring of Edo State Polytechnic Usen	Strategic restructuring of the Polytechnic to improve academic standards, infrastructure, and align it with industry needs.	Established a water factory in collaboration with Poly Crown to encourage development of practical skills and increase IGR. Currently producing 500 bags of water per day
12	Restructuring of Ambrose Alli University, Ekpoma	Comprehensive reforms aimed at improving the academic and administrative functions of Ambrose Alli University, ensuring it meets global educational standards.	Change of leadership to effect system strengthening Regulated JAMB admission Digitalised processing of examination results transcript Reduction of mismanagement and duplicitous activities
13	Teachers Health Insurance	Enrolment of Teachers in the Edo State Health Insurance Scheme	Improved access to better medical care for teachers and their immediate families

KEY ACHIEVEMENTS

S/N	Focus Areas	Description												
1	Education System	Achieved full disarticulation in 'TVET' schools in 2022 Reconstitution of the management team in AAU Restructured the non-formal education delivery to increase access and promote foundational literacy and numeracy among those who missed												
2	The EdoBEST Initiative	<p>A unique reform and intervention that has transformed the educational system in Edo State especially at the 1023 primary, 306 junior and senior secondary and 4 technical education schools.</p> <p>Training of over 20,000 teachers and 200 school support staff, especially in the 21st century pedagogy, to enhance teaching, learning and assessment</p> <p>Development and deployment of scripted lessons for content uniformity and standardisation in teaching and assessment.</p> <p>More than 1.5million textbooks, homework books, over 7.5 million exam materials and not less than 1.6 million result sheets were distributed to facilitate teaching, learning and assessment. First 1000 teachers' tablets given to SSEB teachers in 2023</p> <p>Distribution of digital work tools to teachers in basic education since the inception of the EdoBEST initiative</p>  <table border="1"> <caption>Distribution of digital work tools to teachers in basic education since the inception of the EdoBEST initiative</caption> <thead> <tr> <th>Year</th> <th>Smartphone</th> <th>Powerbank</th> <th>Teacher tablet</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>2024</td> <td>3184</td> <td>4683</td> <td>28386</td> </tr> </tbody> </table>	Year	Smartphone	Powerbank	Teacher tablet	2016	0	0	0	2024	3184	4683	28386
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2024	3184	4683	28386											
3	Education Laws	Facilitate review of some of the outdated education laws in 2024 for achievement of better education outcomes at all levels.												
4	WE CARE Program	Operationalisation of the WE CARE (Work Ethics, Commitment Accountability, Respect and Excellence) programme in 2022, across the education ecosystem to improve service delivery and stakeholder relationships.												
5	EdoSTAR Fellowship	Introduction of a 3-year fellowship program in 2021 to address teacher vacancies, especially in hard-to-reach areas. 3000 were brought into basic education in 2022 and 1500 into secondary and technical schools.												
6	Sports Integration	Integration of sports into the curriculum and institution of sporting competitions: Principal's Cup, Governor's Cup, and Interhouse sports.												
7	Multi-campus systems	Establishment of satellite campuses for tertiary institutions to increase access to higher education and introduce the presence of tertiary schools to all local governments in the state.												
8	OMR and Machine Scoring	Deployment of OMR and machine scoring for BECE and MBA examinations in 2024.												

9	Reduction of out of school children	<p style="text-align: center;">Number of out of sch children vs 2016 VS 2024</p>  <table border="1"> <thead> <tr> <th>Year</th> <th>Number of out of sch children</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>231455</td> </tr> <tr> <td>2024</td> <td>79444</td> </tr> </tbody> </table>	Year	Number of out of sch children	2016	231455	2024	79444														
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11	Inclusive Education	<p>Deployment of specialised equipment including Braille machines, typewriters and recruitment of 56 specialist teachers to special schools</p> <p style="text-align: center;">ENROLMENT OF SPECIAL EDUCATION IN EDO STATE</p>  <table border="1"> <thead> <tr> <th>Year</th> <th>Enrolment of Special Education</th> </tr> </thead> <tbody> <tr> <td>2018</td> <td>150</td> </tr> <tr> <td>2019</td> <td>160</td> </tr> <tr> <td>2020</td> <td>169</td> </tr> <tr> <td>2021</td> <td>229</td> </tr> <tr> <td>2022</td> <td>289</td> </tr> <tr> <td>2023</td> <td>392</td> </tr> <tr> <td>2024</td> <td>442</td> </tr> </tbody> </table>	Year	Enrolment of Special Education	2018	150	2019	160	2020	169	2021	229	2022	289	2023	392	2024	442				
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		Relocation of 2 special schools because of insecurity and vandalism
12	Non-Formal Education initiatives	Introduction of the Edo Sabi initiatives: Edo Sabi Read, Edo Sabi work etc. First graduation of private and state enrolees under EDO SABI read initiatives: Basic literacy - 206, Vocational centres - 178, Adult literacy - 152.
13	Establishment of a proactive DEQA	Successfully established the Directorate of Educational Quality and Accountability through an executive order and gazetted by the Edo State Government. Created a comprehensive database of 1,600 schools registered private school Shut down 21 private schools for non-compliance Facilitated the accreditation of 10 WAEC, 14 NECO and 9 NECO BECE private institutions Approved new private centres: 42 Early Childhood Care Development Centres, 78 Basic Schools and 22 secondary schools. Developed a portal for registration of private schools: https://medu.edostate.gov.ng Generated over five hundred million naira (₦500,000,000) in revenue.
14	E-Libraries	Framework for E-libraries, digitalisation of users, provision of free online platforms, and readership campaigns.
15	Capacity build for teachers and school leaders	Executive Principals- 297 Nomadic Teachers - 188 Teachers Special needs teachers- 56 Basic Education teachers and leaders- 16373 Field officers and education managers- 288
16	School Management	Successful constitution of the 297 school management committees in SSEB for all secondary schools in 2022
17	Nomadic Education	Established 42 viable nomadic schools with enrolment of 6188 pupils. Trained 188 teachers in EdoBEST pedagogy.
18	Schools Safeguarding	Establishment of rapid detection and response systems for sexual assault, abuse, and gender-based violence. SUBEB has employed behavioural risk management techniques such as staff adherence to a Code of Conduct that stipulates zero tolerance to GBV, involving vital stakeholders in educational communities; sustaining a mechanism for addressing grievances, sensitizing learners, identifying advocates that speak against GBV within schools and communities, establishing safety sub-committees, and launching GBV prevention clubs in school. These actions have collectively ensured the dedication and support of stakeholders in the fight against GBV. Speak Out (anti-violence) clubs have been established in all JS schools. Guidance and Counselling Units, and Community Safety Sub-Committees set up in 630 schools with provision of Grievance Redress Mechanism hotlines. As of September 2024, the Board has recorded 11 convictions, 149 closed cases, and 46 open cases related to various forms of GBV.

STRATEGIC PARTNERSHIPS

S/N	PARTNERS	DESCRIPTION	Category
1	World Bank	Facility for the Edo Basic Education Sector and Skills Transformation (EDOBESST) under a payment-for-results program model.	Loan
2	Bill and Melinda Gates Foundation	Funding the Accelerator Program with the goal of equipping teachers with the right skills and knowledge to address foundational literacy and numeracy challenges amongst P1 – P3 learners	Grant, Training program
3	UNICEF	Training program for teachers to address foundational learning challenges Access to the National Learning Passport Platform	Capacity building Teaching and learning
4	British Council	Training program dedicated to strengthening teachers' proficiency in English language	Capacity building

STATUS OF ONGOING PROJECTS

MDAs	Project	Status
Ministry of Education	Rehabilitation of EDSU Eguaholor Campus Renovation of Government Technical College, Benin Installation of digital library in the Benin Mall Construction of the Education Hub Survey of schools across the states Construction of a functional website for MoE	Ongoing – 50% 70% 80% 51% completed 5%
SUBEB	Teacher recruitment: Approval obtained for recruitment of the following in the 2024 Recruitment Exercise 1,650 High performing EdoSTAR fellows transitioning to permanent teachers 850 New permanent teachers 3,000 New EdoSTAR fellows as backfill 78 Field Officers 96 Experienced Education Managers	90%

	<p>Completion of the 2019/2021 action plan and commencement of the implementation of the approved 2022/23 infrastructure action plan</p> <p>Basic Education Management Information System with inclusion of Teacher Performance Management and Reward System</p> <p>Full automation of the Finance and Accounts Department</p> <p>Review of the SUBEB law, has obtained approval of State Executive Council.</p>	<p>40%</p> <p>75%</p> <p>40%</p> <p>90%</p>
SSEB	EdoBEST@home programme for secondary school	20%
BTVE	<p>Launching of the Edo State Technical Talent Development Policy</p> <p>Review of BTVE bylaws</p> <p>Establish of mono-technical colleges</p>	<p>80%</p> <p>90%</p> <p>Ongoing</p>
AAU	<p>Furnishing of 240 bed space hostels</p> <p>Furnishing of medical students' hostel</p> <p>Construction of the road to the university dam</p> <p>Completion of road to University Health Services</p>	<p>0%</p> <p>0%</p> <p>0%</p> <p>20%</p>
College of Agriculture	<p>School of Aquaculture and Marine Technology, Agenebode</p> <p>School of Forestry and Environmental Technology, Uromi.</p>	40%
Edo State Polytechnic	Construction of Satellite Campus – School of Mining and Management Igarra.	80%
Edo State College of Nursing Sciences	<p>Construction of Public Health Laboratory</p> <p>Review of the Edo State College of Nursing Law</p> <p>Finalising preparations for the commencement of post-basic and midwifery programmes</p>	<p>20%</p> <p>90%</p> <p>80%</p>

Key Findings and Analysis

Unlike many states in Nigeria, Edo State is managed through a complex but functional system of administration, comprising of state-level ministries, departments, and agencies (MDAs). These MDAs include (a) the State Ministry of Education (SME) which is responsible for the formulation of state education policy and management and supervision of all educational institutions; (b) the State Universal Basic Education Board (SUBEB), which is responsible for basic education policy implementation; (c) the Post-primary Education Board (PPEB), which is responsible for monitoring and supervising teachers/learning activities at the senior secondary school level; (d) the Board for Technical and Vocational Education, which is responsible for the oversight of formal TVET; (Directorate for Adult and Non-formal Education (under the SME), which is responsible for the oversight of non-formal adult education programs; (f) the State Library Board, which is responsible for promotion of a reading culture in the state and establishment and management of public libraries.

The Ministry of Education has been restructured with an increase in the number of its MDAs to drive effectiveness and efficiency in service delivery. These includes:

- The Edo State Universal Basic Education Board
- Edo State Secondary Education Board
- The Edo State Library Board
- The Board of Technical and Vocational Education
- Edo State Agency for Mass Education
- Directorate for Educational Quality and Accountability

This new structure, supported with state-of-the-art technology and renewed mandates, have continuously focused on delivering quality inclusive education, skills and vocational development. The MDAs functions effectively across basic, secondary and tertiary institutions in the state.

Pre-tertiary institutions:

Level	MDA	Number
Primary	State Universal Basic Education Board	1023*
Junior Secondary	State Universal Basic Education Board	306
Senior Secondary	State Secondary Education Board	297
Technical Colleges	Board for Technical and Vocational Education	5
Informal/Mass Literacy	Edo State Agency for Mass Education	35

* Reduction in number of primary schools resulted from merger of non-viable schools mostly in same compound

State-owned Tertiary institutions:

The state-owned tertiary institutions have been revamped with some operating multi-campus systems. For ease of administration, the College of Nursing as well as the College of Health and Medical Technology are in the process of being transferred from the Ministry of Health to Education as educational institutions.

S/N	NAME OF TERTIARY INSITUATION	MAIN CAMPUS	LGA OF MAIN CAMPUS	SATELLITE CAMPUS	LGA OF SATELLITE CAMPUS
1	Edo State University	Uzairue	Etsako West	Eguaeholor	Uhunmwonde
2	Ambrose Alli University	Ekpoma	Esan West	Ugbowo	Ovia North-East
3	Edo State College of Education	Igueben	Igueben	Abudu, Afuze	Orhionmwon, Owan East

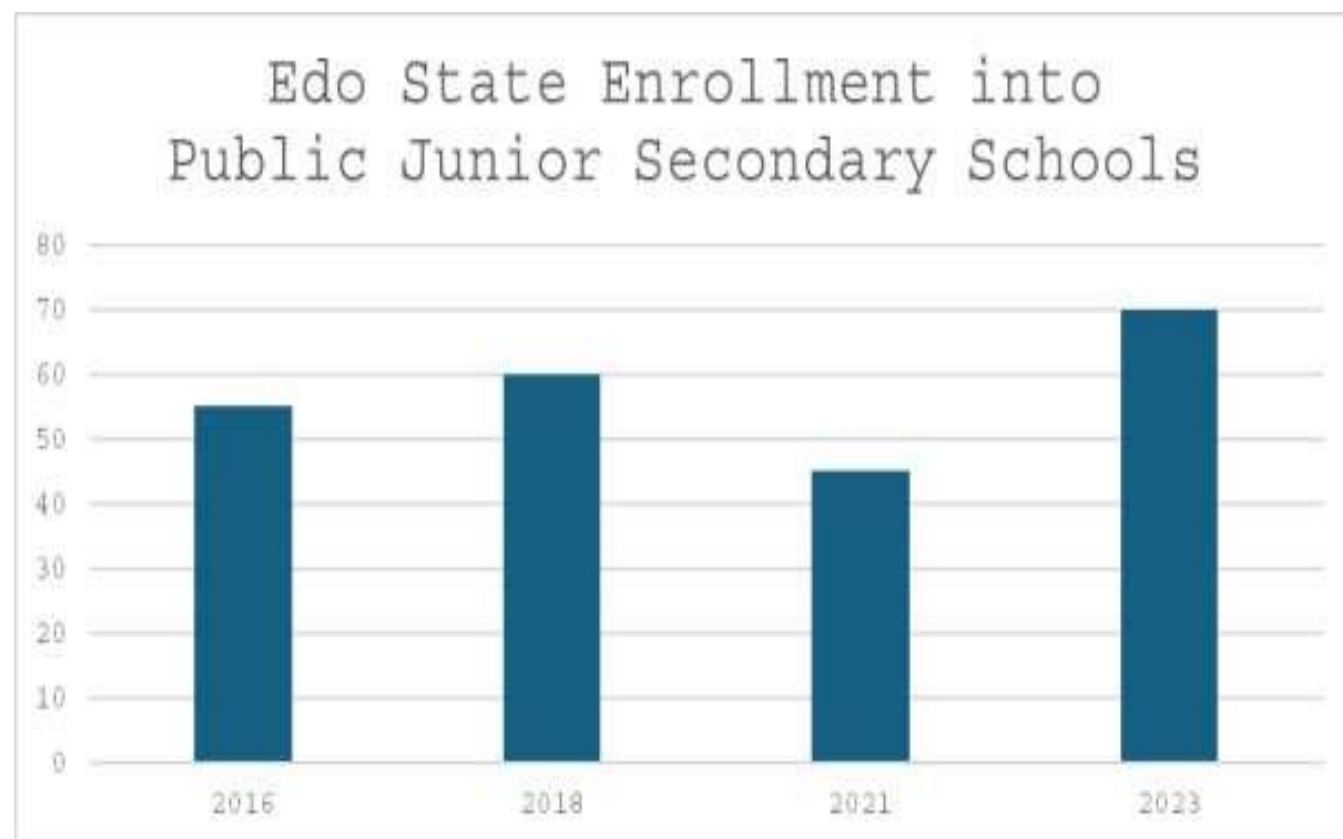
S/N	NAME OF TERTIARY INSITUATION	MAIN CAMPUS	LGA OF MAIN CAMPUS	SATELLITE CAMPUS	LGA OF SATELLITE CAMPUS
4	Edo State Polytechnic	Usen	Ovia South West	Igarra	Akoko Edo
5	College Of Agriculture	Iguoriakhi	Ovia South West	Uromi, Agenebode	Esan, Etsako East
6	Edo State College of Nursing Sciences	Benin	Oredo		
7	Edo State College of Health and Medical Technology.	Benin	Ikpoba-Okha		

Key Performance Indicators

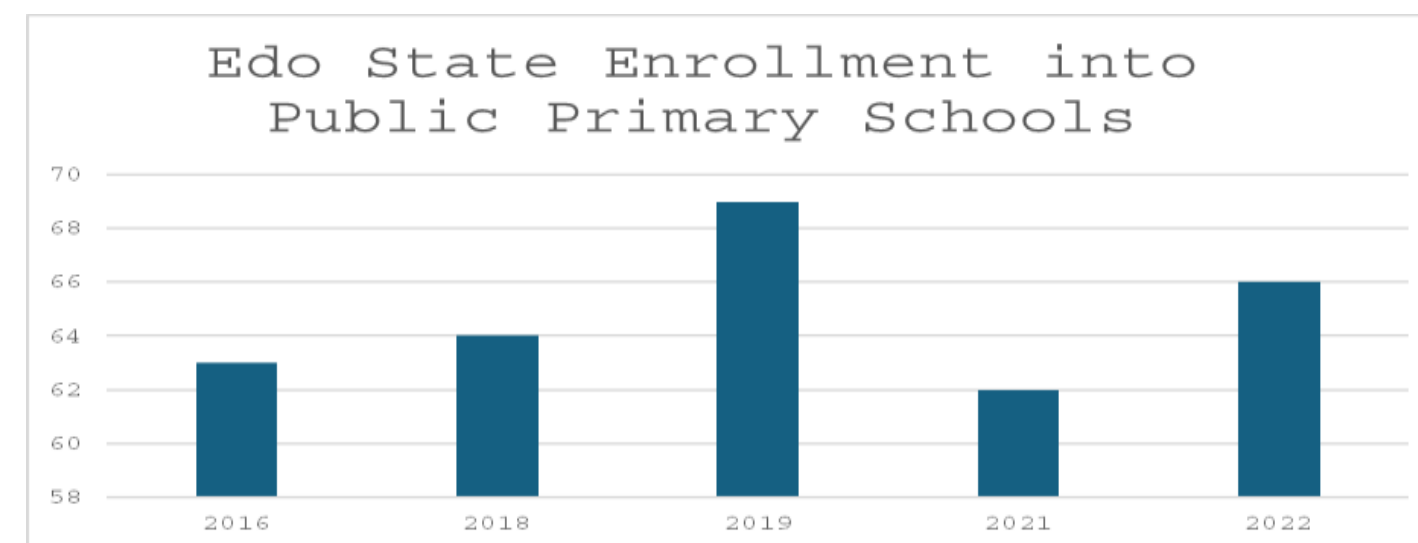
The measure of educational transformation and progress experienced in the state can be best expressed in emerging indicators on access, quality and learning outcomes. The return of confidence in the public sector by the citizens reflective of increased enrolment and renewed acceptance of public schools across the state.

School Enrolment:

There has been a significant increase in the percentage of children enrolling in public basic schools signifying a gradual restoration of public trust in the educational sector.

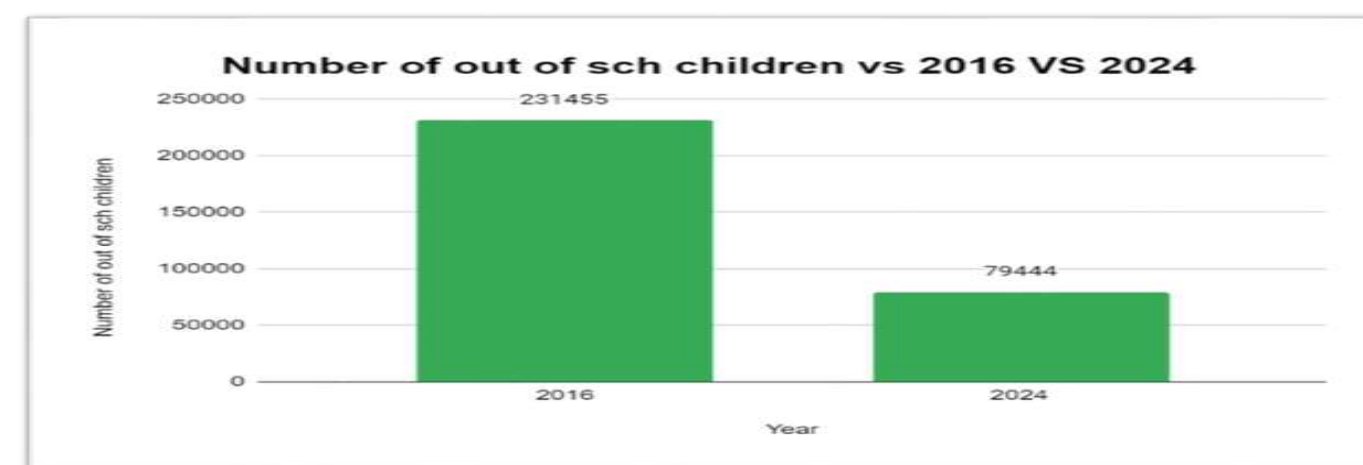


Source: Edo State Universal Basic Education Board



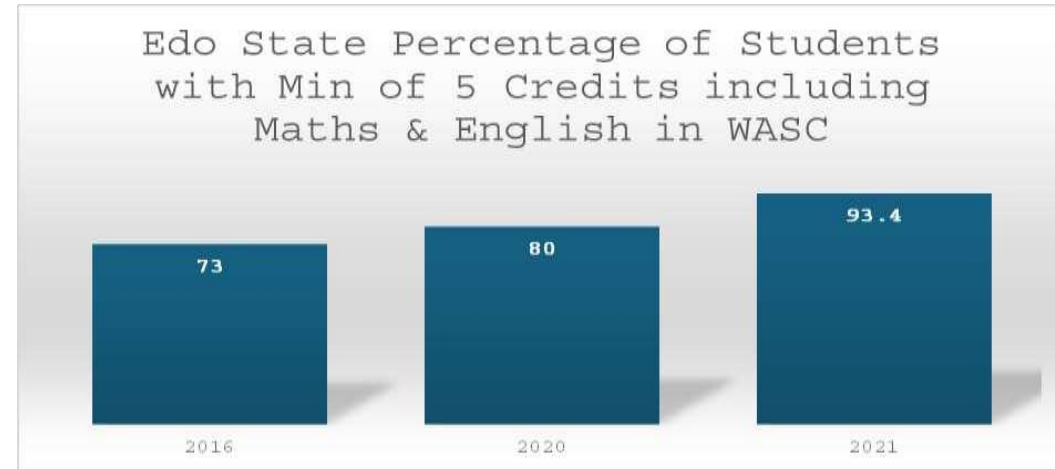
Source: Edo State Universal Basic Education Board 2022.

Out of School Children (OOSC)



Source: Edo State Ministry of Education 2024.

External Examination Performance Rate



Source: Edo State Ministry of Education 2022.

Policy Effectiveness

The policy appropriateness and effectiveness are not in doubt for this sector as reflected in the results achieved in the above charts. Almost all indicators are reflecting positive changes despite the 2020 Global pandemic and its effect on access, enrolment and retention following school closures. The introduction and use of technology further resulted in new opportunities for off-site learning, training and development. The new changes in the administrative structure of the sector and new mandates given to the MDAs aligned perfectly with the policy objectives and empowered the various institutions to focus on their key success factors, service delivery and operational efficiency.

Summary, Conclusions & Recommendations

The education sector has witnessed significant transformation under this administration as confirmed by the citizens and development partners based on evidence and educational outcomes in the state in the last few years. This is despite the fact that changes in the sector can be slow as it requires a period of maturity to manifest fully and become visible to the population. The massive investments by the state in infrastructure development, infusion of technology and other resources are evidence of a genuine desire to transform the sector. The focus on foundational literacy and numeracy, renewed emphasis on skills and vocational education to ensure holistic human capital development is unrivalled in the history of the Niger Delta and South-South geo-political zone of the country. The EdoBEST initiative became a national pride in which other states happily understudy and replicate. The largest upgrading and investment in public education at all levels in the country by any state government is on track in the state and should be sustained.

Issues, Challenges

Increased economic inflation resulting in increased cost of projects

Long standing culture and beliefs of stakeholders resulting in resistance to the education sector reforms

Autonomy of LGAs changes the present arrangement for method of primary school teachers' salaries.

Long standing neglect of the education sector leading to severe infrastructural decay requiring high investments.

Recommendations & Critical Success Factors

The following recommendations are important for the guidance of future administrations in order to sustain the investments in the sector:

There is need for more advocacy, sensitization and reorientation of stakeholders to fully embrace the educational sector reforms and ensure its sustainability. This includes old student associations across all levels, especially at basic education levels which are often neglected.

Sustainability: Ensuring that gains from the EdoBEST intervention are sustainable after the expiration of the P4R loan. There should be a deliberate drive to develop in-house capacity to replace technical partners as content creators and scripted lesson writers, train field officers to support and monitor teaching and learning and develop public private partnerships to support purchase of devices.

Beyond the UBEC funding and government counterpart fund, there should be a budget item on infrastructure and regular maintenance.

Partnership with private education service providers to consider investments in hard to reach and low-income/low wealth quantile communities as corporate social responsibilities (CSR).

Advocacy and Engagement of Religious Organizations (Religion-Based Organizations) in the renewed effort to extend quality services to small communities where operational efficiency gives them significant advantage over government institutions.

SOCIAL DEVELOPMENT SECTOR

The principle of social development in a state like Edo, whose state capital, Benin City, is one of the oldest cities in the country and indeed, in sub-Saharan Africa with its deep historical values dating back to pre-colonial history. The administration inherited a state with several social vices such as high level of gender-based violence, irregular migration and trafficking of girls, women and children, youth unemployment, dysfunctional social-economic family settings among others. The journey to building a socially inclusive state with renewed trust in the governance structure and believe in the rule of law etc was a daunting task. Sports, Culture and Arts were some of the social bonds in the state that have been largely preserved over the years but have suffered significant neglect in the hands of previous administrations.

Aspirations and policy thrust

Aspirations

Governor Obaseki's vision for social development in Edo State encompassed the following strategic objectives:

Protection Against Social Ills: Enforcement of effective measures to combat and prevent social ills, including child abuse, gender-based violence, and human trafficking.

Social Inclusion: Promoting equity and integration for religious groups and marginalised groups including individuals with disabilities, orphans, and other disadvantaged populations.

Poverty Alleviation: Implementing targeted interventions to reduce socio-economic deprivation and extreme poverty among citizens.

Social Engineering: Utilising media campaigns, advocacy and reorientation programmes to shape societal attitudes and behaviours.

Promises made:

2016

Restore Edo State as the Number One state in sports in Nigeria, especially in football where we once held sway as a talent ground. - Gov. Obaseki, July 2016.

2020

Sustain on-going special interventions to support vulnerable groups, people with physical disabilities and special needs in the society

Promote and sustain the social welfare of our retirees through social intervention as senior citizens of the state

Unwavering commitment to restoring Edo State as No 1 state in sports in Nigeria.

Promote state-private sector partnership to open sports academies for persons with disabilities

Improve the sporting competitiveness of our youth through the completely rebuilt Samuel Ogbemudia Stadium and the 20 other mini stadia across the state

Develop sports infrastructure across the state and promote sporting activities at community level.

Strategic Priorities:

To achieve these objectives, the government concentrated on the following strategic priorities:

Legal Framework: Strengthening the legal framework by domestication and enactment of policies and laws to address issues related to child protection, gender violence, and human trafficking.

Rebuilding Media Infrastructure: Modernising state-owned media resources, including the Ministry of Communications, Edo Broadcasting Service and the Bendel Newspaper Corporation (Observer), to support effective public communication and social orientation.

Economic Empowerment: Implementing policies aimed at creating job opportunities and reducing poverty among the poor and vulnerable through cash grants, skills acquisition and entrepreneurship.

Sports Development: Promoting and investing in sports as a tool for youth engagement, talent discovery, and community cohesion and economic development.

Youth Engagement: Prioritising initiatives that involve youth in productive activities, including sports, capacity building, and economic empowerment schemes.

Policy Initiatives

Gender Based Violence Intervention

His Excellency Governor Godwin Obaseki established the Sexual Assault and Referral Centre also known as the Vivian Centre, a Gender-Based Violence (GBV) response centre, to address the rising cases of rape and other forms of GBV in Edo State. The Vivian Centre provides a comprehensive range of services, all rendered free of charge. These include medical services such as laboratory tests (HIV, Hepatitis B and C, pregnancy tests, and syphilis screening), provision of drugs (including postexposure prophylaxis (PEP) and pregnancy prevention), STI treatment and prevention, psychotherapy, legal support, and NGO assistance.

The GBV response in Edo State is unique, as it also addresses other forms of abuse such as domestic violence, widowhood deprivation, and other related offences.

A reporting system was established through the State Universal Basic Education Board

(SUBEB), leveraging its close interaction with children to encourage the reporting of GBV cases. Additionally, GBV clubs were set up in schools to teach children about danger signs and available reporting channels.

To further strengthen the fight against GBV, a GBV Monitoring Committee was established, comprising all relevant stakeholders and headed by the First Lady, Her Excellency, Betsy Obaseki. The committee holds quarterly meetings to monitor and report on progress. Members include representatives from the security sector,

judiciary, health sector, information, and non-governmental organisations, ensuring a multi-sectoral approach to combating GBV. These efforts span across the state's three senatorial districts and faith-based organisations.

To ensure the sustainability of these interventions, key legislative actions were taken, including the enactment of the Violence Against Persons Prohibition (VAPP) Law. This law expedites justice, ensuring that GBV cases are resolved within six months, with life imprisonment as the punishment for rape, unlike the previous option of a fine. The law also covers a broader scope of GBV offences and includes provisions for a shelter and rehabilitation centre, offering a safe space and transitional home for survivors.

A board chaired by Senator Daisy Danjuma was set up to oversee the long-term sustainability of these initiatives. Before the Governor's interventions, there was no coordinated approach to addressing GBV in Edo State. Many victims were unable to access medical care, were too ashamed to report cases, and had limited access to justice. The introduction of the VAPP Law and other reforms have significantly improved the state's capacity to address GBV, with over 1,500 reported cases and approximately 30 convictions secured under the law.

Specific interventions include:

Provision of the Vivian Ogu Centre as a one-stop shop for addressing all GBV-related needs.

Implementation of the VAPP Law to ensure swift and severe punishment for offenders.

Establishment of the GBV Management Committee, ensuring a multi-stakeholder response to GBV cases.

Creation of a budget line for GBV-related interventions.

Legislation for sustainability, ensuring long-term commitment to addressing GBV.

Board and shelter for rehabilitation and support of survivors.

The First Lady, Her Excellency, Betsy Obaseki has been a visible and vocal advocate for GBV victims, personally attending court hearings, visiting survivors (such as a woman who lost her arm following a gunshot wound inflicted by her husband), and actively engaging with stakeholders through interviews, seminars, and workshops across the three senatorial districts. Her efforts underscore the state's zero-tolerance policy for GBV and the seriousness with which these matters are addressed.

Edo State Taskforce for Human Trafficking

The government of Edo state, under the leadership of the Governor Godwin Obaseki, was determined to change this narrative, and to stem human trafficking and irregular migration involving Edo citizens, thereby making human trafficking history during his tenure as governor. The

Government of Edo State considers this trend of modern-day slavery a practice that is completely at variance with the rich culture and values of Edo people in Nigeria.

The Edo State Taskforce for Human Trafficking (ETAHT) was established in 2017 to serve as an agency on human trafficking with a specific mandate to combat the scourge in the state and to work towards changing the perception of Edo youths on irregular migration.

ETAHT carried out programmes such as the resettlement of voluntary and involuntary Edo returnees/trafficked victims, their rehabilitation and reintegration back into the society and total psychological and social transformation. The activities of ETAHT, particularly its powers to investigate and prosecute, are empowered by the Edo State Trafficking in Persons Prohibition Law of 2018.

Its objectives included:

Eradicate the trafficking of Edo males and females to other countries.

To eradicate modern day slavery of Edo persons.

To be a focal point of assistance for returnees to Edo State, aiding their successful reintegration.

To work in collaboration with relevant agencies/bodies in addressing the problem of human trafficking and irregular migration in the state

Its key activities include:

Receiving and welcoming returnees with dignity and assisting their re-assimilation into society as responsible and respected members of society.

Vigorous investigation and diligent prosecution of all found to be engaging in the practice of human trafficking, without stigmatising the victim.

Raising awareness as to the realities of human trafficking and irregular migration.

Studying and tackling the cultural and psychologically embedded root causes that have led to Edo State citizens being some of the world's most trafficked persons.

To consolidate the gains from the Edo Taskforce Against Human Trafficking (ETAHT), the taskforce is transitioning into the Edo State Migration Agency. The Edo State Migration Agency is being established, backed by the Edo State Migration Law to address migration-related issues within the state. With a broader mandate, the Agency is tasked with managing migration, protecting human rights, combating trafficking in persons, facilitating the reintegration of returning migrants, and fostering sustainable development through effective migration policies.

The agency collaborates with relevant stakeholders to promote a safe and supportive environment for both potential and returning migrants.

Sports Reforms

The Godwin Obaseki led administration placed emphasis on the need to “Restore Edo State as the Number One state in sports in Nigeria as promised in the 2016 and 2020 manifesto. To achieve this goal, six strategic priority areas to drive sports development across the state were identified.

Sport facilities: A deliberate effort to revamp and upgrade sports facilities across Edo State including the Samuel Ogbemudia Stadium to world class standards capable of hosting international sporting events.

Sport events: Promote sporting events that will attract International Participation.

Sport capacity: Develop the capacity of athletes, coaches and sports administrators.

Sport business: Develop sports as a business attracting investors and partnerships to drive sports development in the state.

Sport development: Discover and nurture sports talents across the state in various sports.

Sports Governance: Build systems to manage and promote sports development in the State.

Media Reforms

The Godwin Obaseki Administration took deliberate steps to revitalize the broadcasting sector by leveraging digital technologies and innovative programming to promote cultural heritage, education, and economic development. These efforts included the full digitalization and upgrade of physical and technological infrastructure, as well as investment in media personnel capacity across Bendel Newspaper Corporation Limited (Nigerian Observer), Edo Broadcasting Services, and the Ministry of Communication.

A state-of-the-art Printing Press was established at the Nigerian Observer premises, operating as a Public Private Partnership (PPP), with 60% of the monthly net profit payable to the government as a return on investment. Managed independently, the press prints Observer newspapers and offers high-quality production services.

The State Government also set up a studio at Government House. This studio is used for broadcasts by the Governor and Deputy Governor, high-profile interviews, podcasts, editing, press conferences, and training sessions. It is also available for use by Commissioners and other individuals contracted by the government for specific productions. The studio consists of an audio studio, visual studio, waiting area, and training/press conference area.

In addition, the Edo Bulletin and Steward Magazine, published by the Ministry of Communication and Orientation in conjunction with the Edo Communication Office (ECO), are among the government's media innovations. These publications are distributed across social media platforms, the EDSG website, all MDAs, LGAs, corporate offices in Benin, the Benin Airport, Lagos, and Abuja. They have an estimated readership of over one million people monthly, reaching both online and offline audiences.

Poverty Alleviation and Economic Empowerment

The Government through the Ministry of Social Development and Gender Issues, Ministry of Youth and Humanitarian Affairs, Edo Social Investment Programme and the State Cash Transfer Unit implemented various economic empowerment initiatives targeting women, youth, and other vulnerable in the society.

Additionally, the Edo State Operations and Coordination Unit under the Ministry of Budget and Economic Planning was established to create and manage a database of all vulnerable in the society to ensure proper planning of initiatives aimed to address poverty and vulnerability.

Through the Community Sustainability Development Agency, the Government also invested in several micro-development projects in communities across Edo State to bolster the quality of life of the people.

EDO-CARES

The Edo-Cares is an extension of the Nigeria COVID-19 Action Recovery and Economic Stimulus (NG CARES) Programme which is a multi-faceted initiative aimed at alleviating the economic hardships faced by the most vulnerable populations. The program targets job creation, food security, access to basic services, and community-driven projects supported through a World Bank Programme for Results (PforR) Loan Facility.

The primary results areas (RA) include:

RA 1 – Focuses on Social Protection: Increased social transfers, basic services, and livelihood support to poor and vulnerable households. Implemented through CSDA, SEEFOR, Edo State Cash Transfer Unit

RA 2 – Focuses on Agriculture: Increasing food security and safe functioning of food supply chains. Implemented through FADAMA

RA3 – Focuses on Micro Small and Medium scale enterprises (MSMEs): Facilitating Recovery and Enhancing Capabilities of MSEs. Implemented through Edo Skills Acquisition Agency (EdoJOBS).

2016 Landscape

Human Trafficking/Irregular Migration

Edo State had carried the burden of being recognised as a major source and transit hub for human trafficking in Nigeria, particularly involving women and children. In 2016, According to the United Nations International Organization for Migrations (IOM), nearly 11,000 women who arrived in Italy for sex trafficking through the Mediterranean Sea came from Edo State. Additionally, above 60% of victims repatriated back to Nigeria from the conflict-ridden state of Libya by IOM were from Edo State.

This scourge was fuelled by poverty, lack of employment opportunities, and inadequate law enforcement. Efforts to combat trafficking required a multifaceted approach, including legal reforms, international collaboration, victim support services, and socio-economic development initiatives.

Edo State also had a high incidence of irregular migration, with many young people attempting dangerous journeys in search of better economic opportunities abroad. The state government needed to address the root causes of migration, such as unemployment and inadequate education, while also implementing initiatives to discourage irregular migration and provide alternative pathways for economic empowerment.

An unusual demographic trend in Edo State was the high incidence of children with at least one parent living abroad, at 0.9%—the highest in the country compared to a national average of 0.1%. This phenomenon was likely linked to the state's status as a key source of migration, both regular and irregular, as parents sought better economic opportunities overseas. This pattern of migration had significant social implications, including the strain on family structures, child welfare concerns, and the potential for children to become vulnerable to exploitation in the absence of parental care.

Child Protection

Child protection services in Edo State were limited, with approximately 50 orphanages and childcare facilities operating under varying standards of care. The absence of an institutionalised framework for alternative care left many children vulnerable to abuse, neglect, and exploitation. Furthermore, issues such as child labour, child hawking, teenage pregnancy, and female genital mutilation persisted, requiring comprehensive child protection laws and enforcement mechanisms to ensure the welfare of children.

Child labour prevalence in Edo State stood at 25.2%, with 21% of these children engaged in hazardous conditions that jeopardised their health, safety, and moral development. This alarming figure highlights the vulnerability of children, particularly in sectors such as agriculture, domestic work, and street hawking, where they are exposed to physical, emotional, and mental harm.

Educational and Economic Participation of Youth (Aged 15-24)

For women aged 15-24 years in Edo State, 67.2% were attending school, significantly higher than the national average of 38.7%. Additionally, 27.3% had a job, compared to the national average of 22.5%, while 27% reported having an income, just above the national average of 26.1%. In contrast, among men in the same age group, 63% were in school (above the national average of 51.1%), but only 16.3% had a job (well below

the national average of 47.6%) and 19.4% had an income (against a national average of 50.9%). These statistics highlight the lack of employment and income opportunities for youths in the state, potentially leading to economic instability and rise in social vices.

Sports

Sports in Edo State were under the purview of the Edo State Sports Council. Although the state had 15 major sports facilities, only three were operational while the remaining 12 required significant repairs or upgrades. The poor state of sports infrastructure hindered the development of talent and limited opportunities for youth engagement in sports. The government faced the dual challenge of restoring these facilities and promoting sports as a tool for youth empowerment and social cohesion.

The lack of commercially viable facilities prevented Edo State from hosting local, national, and international competitions. There was no institutional framework for sports development, such as Sports Association Boards, Committees on Schools' sports, or Local Government Sports Committees. The absence of a functional structure for talent identification and nurturing, coupled with the lack of sponsorship and partnership, hindered the state-owned teams and sports programs.

The barely functional sporting facilities in 2016 had dilapidated structures and included the Samuel Ogbemudia Stadium which had a Multipurpose Hall, Main-bowl, 2 Tennis Courts, Swimming pool, a Sports Complex (Owned by the Federal Ministry of Sports Development) and a Basketball Court all in Benin City.

Bendel Insurance football club, the state team was 16th position on the National League. This was because of lack of training facilities and poor funding of the team and administrative challenges.

Communication and Orientation

The Ministry of Communication and Orientation, through the Edo Broadcasting Service and the Nigerian Observer, was responsible for managing communication and orientation in the state. In 2016, the state published only four official gazettes, despite numerous government announcements, legal notices, and official communications.

As of 2016, the Edo Broadcasting Service faced several challenges, primarily due to inadequate funding, outdated equipment, and a freeze on hiring new staff. EBS frequently went “off air,” leading to the loss of long-time clients, and a drastic reduction in broadcasting hours, typically limited to only 5 to 6 hours daily, with 14 to 17 hours off-air and a 6 to 7-hour turnaround time for news.

The broadcasting station also struggled with poor reach and signals, resulting in poor picture quality and inadequate or no terrestrial broadcast. Additionally, there was a huge debt of forty million naira owed to NBC and over five million naira owed to diesel suppliers. This financial strain impacted its operational efficiency and ability to serve as a reliable communication platform.

In terms of media consumption, 85.6% of women and 74.6% of men in Edo State had read either a newspaper or watched television in the past week, indicating a high level of engagement with traditional media. However, internet usage varied significantly between genders, with 42.9% of women and 55% of men having accessed the

internet within the last month. This disparity suggested a digital divide that could hinder women's access to information, economic opportunities, and social networking in an increasingly digital world.

Social Assistance for the Vulnerable

While there were several social assistance programmes for the poor and vulnerable, Edo State lacked a comprehensive institutional framework for collecting empirical data and maintaining records of the vulnerable population. This hindered the effective delivery of services and allocation of resources to those in need, highlighting the importance of establishing a data-driven system for social welfare management. Initiatives aimed at addressing poverty, unemployment, and marginalisation would benefit from a more coordinated and evidence-based approach to social assistance.

Gender Based Violence

Reports of gender-based violence (GBV) were alarmingly high in Edo State, with no organised framework for providing support to the victims or prosecuting offenders. Domestic abuse and sexual violence constituted a significant proportion of these cases, underscoring the need for more robust protective measures, survivor support systems, and public awareness campaigns to challenge and change the cultural norms that perpetuate GBV.

The acceptance of domestic violence was a disturbing issue, with 24.9% of women and 31.2% of men believing that it was justified for men to beat their wives under certain circumstances. These statistics point to entrenched gender norms and societal attitudes that normalise violence against women. The lack of widespread education on gender equality, coupled with limited legal recourse for victims, exacerbates the problem. Combating these beliefs requires comprehensive approaches, including legal reform, community outreach, and education on women's rights.

Female Genital Mutilation/Cutting (FGM/C) was also a significant concern, with 37.1% of women having undergone some form of this harmful traditional practice. Among girls aged 0-14 years, 19.9% had also been subjected to FGM/C, reflecting the deep-rooted cultural and social norms that perpetuate this violation of human rights. Furthermore, 26.9% of women in the state believed that FGM/C should continue, suggesting that awareness and advocacy campaigns had yet to fully address the belief systems sustaining the practice.

Policy and Regulatory Environment

Policies:

- Edo State Human Trafficking Law, 2018
- Violence against Persons Prohibition Law, 2021
- Edo State Disability Law, 2022
- Edo State Policy for Senior Citizens, 2022
- Guidelines for Alternative Care for Children, 2023
- Edo State Gender Policy, 2023
- The Edo State Social Protection Policy. (2017) - –raft
- National Social Investment Programme Act, 2023

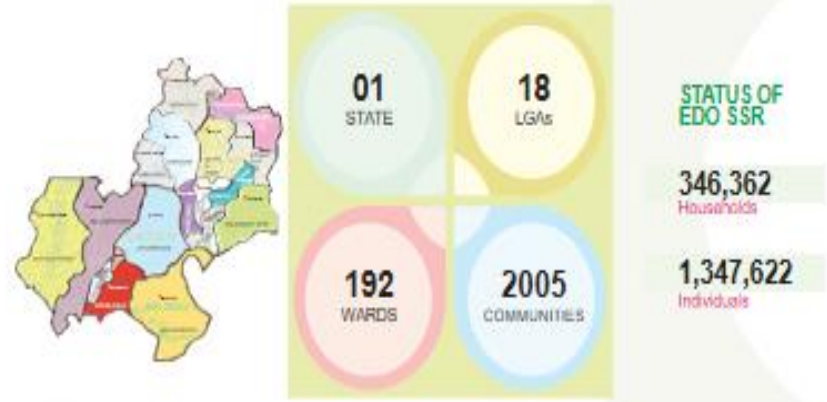
PROGRAMMES, PROJECTS AND INITIATIVES

PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
Ministry of Social Development and Gender Issues	
Gender Issues	Establishment of the Vivian Sexual Assault Referral Centre (2020) Formation of the GBV Management Committee and GBV TWG to coordinate reported GBV cases in the State (2021) Establishment of the Senator Daisy Danjuma Women Centre (2023) Development and launch the Edo State Gender Policy (2023) Economic empowerment of 10,214 women through skills acquisition and financial support of 23 women to the tune of over 8 million naira (2019-2023) Economic empowerment of 200 women with POS and cash grants (2024) Commemoration of International Widows Day 2024 with medical outreach, cash grants and palliative distribution to over 500 widows
Child Services	Development and launch of the End Violence Against Children Road Map for the (2018) Provision of learning aids and back to school items to 428 vulnerable children (Empowerment programme)
Rehabilitation Services	Establishment of Edo State Task Force Against Human Trafficking (2017) Signing of the Edo State Human Trafficking Bill into Law (2018) Signing of The Violence Against Person Prohibition Bill into Law (2019) and it's reviewed in 2021 Signing of the Edo State Disability Law (2022) Provision of care and support to 1,016 PWDs through economic empowerment & skills training (Farm Craft Centre, Edo Innovative Hub) Evacuation of over 384 mentally challenged persons, 17 Repatriations of treated mentally challenged persons and Reunification of 87 with their families
Social Welfare Services	Resolution of 5,641 family disputes and provision of monthly child support payment (5,089 payments) Development of the State Policy for Senior Citizens (2022)
Ministry of Youth and Humanitarian Affairs	
Youth socio-economic, political participation & development program.	Successfully inaugurated the Youth Parliament of the state. Provided meal subsidies and camp maintenance for 12,309 Corps members.
Promotion of sustainable livelihood and long-term development program.	Supported fundraising activities, including the launch of the Armed Forces Emblem on 15th ^D ecember 2023, followed by the Armed Forces Remembrance Day on 15th ^J anuary 2024. A total of ₦34,000,000 was made available to the families of veteran fallen heroes. Organized a technical and digital skills training session for 120 youths, in collaboration with Edo Jobs, the Federal Ministry of Youth, and Airtel Nigeria. The training covered technical and digital skills, Airtel outdoor unit broadband devices, Airtel's Know Your Customer software application for SIM registration, and Airtel Smart Cash POS device services. This session was successfully held in 2024. Collaborated with the Edo Jobs initiative to train 150 youths in artificial intelligence (AI), cognitive computing and data mining, and green skills for employment and economic sustainability. This was successfully conducted in 2023.
Creation of partnerships with Youth NGOs and donor agencies	The German Federal Ministry for Economic Cooperation and Development (BMZ) has partnered with the Edo State Government and the Ministry through the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) programme "Skill Development for Youth Employment (SKYE)". The ministry has created collaborative efforts with different partners at the national and international level: The Edo National Association Worldwide, Afemai World Congress (AWC), Ora – Ekpen Association USA, Inc, Esan Worldwide Council and the Owan Association USA, Inc.
Awareness, Sensitization, Social Mobilization program.	Hosted National and International Youth Day celebrations, with hundreds of youths in attendance. Organised a Youth Summit attended by 1,500 participants.
The registration of worship and entertainment centres exercise.	Successfully conducted a sensitisation campaign on the importance of registering clubs and worship centres across the state, leading to the registration of 59 worship centres and 735 clubs.
Technical and Vocational Training.	Organised a technical and digital skills training session for 120 youths, in collaboration with Edo Jobs, the Federal Ministry of Youth, and Airtel Nigeria. The training covered technical and digital skills, Airtel outdoor unit broadband devices, Airtel's Know Your Customer software application for SIM registration, and Airtel Smart Cash POS device services. This session was successfully held in 2024.

PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
	Collaborated with the Edo Jobs initiative to train 150 youths in artificial intelligence (AI), cognitive computing and data mining, and green skills for employment and economic sustainability. This was successfully conducted in 2023. Successfully organized and implemented the GOMYCODE Training, where youths were trained on Data Science and Software development.
Creating humanitarian initiatives for vulnerable persons.	Supported fundraising activities, including the launch of the Armed Forces Emblem on 15th ^D ecember 2023, followed by the Armed Forces Remembrance Day on 15th ^J anuary 2024. A total of ₦34,000,000 was made available to the families of veteran fallen heroes.
Ministry of Communication and Orientation	
Production and airing of jingles to create awareness among the public from 2016 - --024	Produced and aired 14 jingles with demonstrated impact
Translation of Facts for Life (FFL)Messages to Pidgin English in collaboration with UNICEF in 2020	52 episodes successfully translated
Airing of the translated Facts for Life (FFL) Maternal and child care, Radio series in 2021	
Special Independence Day celebration with children in Benin City metropolis. Theme 'Independence and National Consciousness' in 2022	300 students were educated on the importance of and National Consciousness.
Sensitization on the importance of "political participation": importance to vote during election in 2023	40 Markets, 25 Motor Parks in the 3 metropolitan Local Government Areas were visited and about 2,000 registered and collected their PVCs.
Children's Day celebration. Theme 'Digital Literacy for Edo Children'.	300 students were educated on the importance of ICT tools and its positive benefits.
Anti-Cultism Campaign Theme: Cultism the wind that blows no good	Over 300 young people were educated on the dangers of cultism.
Production of Edo Bulletin	Successfully produced 1000 copies per month from 2016 to 2024
Revamp of Nigerian Observer	Successfully renovated and restructured the Nigerian Observer
Edo Broadcasting Service	
Digitalization	Revitalization of the broadcasting station by upgrading the station to a digital broadcasting infrastructure for improved signal quality and reach. Launching of a website for live streaming, news, and entertainment content. Community Engagement Program in 2018
Operations	Commenced use of teleprompter during State News (Comprehensive News) in 2023 The purchase of one Audi wagon vehicle and one Volkswagen vehicle to improve the operations of the Broadcasting station. Extension of broadcast coverage to more regions, improving signal strength and reach in 2024 Internet Connectivity to EDSG Network in 2024
Infrastructural Upgrade and Maintenance	The supply of a 400KVA soundproof generator and inverters enabling 24-hour streaming capability, allowing for 13 programs, each with a duration of 30 minutes. The creation and deployment of the Edo State Government constabulary, along with consistent cleaning personnel, have significantly enhanced the overall productivity, efficiency, and positive image and reputation of EBS and the state government. Installation of Radio (2nos 10KW, 1no 1kW, 1no 6KW, 1no 3KW Radio Transmitters) and TV Transmitters (1no 10KW TV Transmitter) to improve the video quality and signals 100% completion of EBS connection to Ossiomo power plant generating steady power supply. Constitution of maintenance Team for servicing the Generators at least once a month EBS Ivue-Uromi substation was leased on a five (5) year lease to Advanced Team Works at a a sum of Three Million (3) Naira only (3,000,000.00).

PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
Capacity building	Secure the partnership with BBC Media Action for the training of about 80 staff (Presenters, Reporters, Producers, Cameramen, and Sound Engineers) with 35 staff already trained and the provision of some studio equipment to improve the production of good content for radio listeners and television viewers. Training and retraining of staff personnel were conducted to effectively manage the new digital facilities, with 90% of the staff having been trained. Conduction of basic communication skills and Project management training for staff and management officers in 2023
Community Engagement	Introduction of a program to engage with local communities through town hall meetings, public lectures, and cultural events in 2019 Launching a training program for young journalists, presenters, and producers to develop their skills (youth empowerment program) in 2020 Introduction of annual awards to recognize excellence in broadcasting, journalism, and community service in 2023
Edo State Sports Commission	
Sports Development	Twenty-three (23) Sports Associations' have organized 61 local tournaments during which a total of 8,580 Athletes were discovered Edo State athletes participated in 208 National Sports Federation Competitions across various sports, winning 548 medals in the process 81 Edo State Athletes have qualified to represent Nigeria at different international events such as Africa Games, World Championships, Commonwealth Games, Olympics etc. Bendel Insurance Football Club Secured promotion to the elite Premier League in 2019 after over a decade in lower divisions. Won the 2022/2023 Federations Cup and represented Nigeria in the CAF Confederation cup Maintained a 26-match unbeaten run in the 2022/2023 NPFL league season Edo Queens FC Promoted to the Nigerian Women Football League (NWFL) in 2019 after three years in lower divisions. Finalist in the 2022/2023 Federations Cup Consistently ranked in the Top six in the NWFL since the 2020/2021 season Won the 2023/2024 season of the NWFL, qualifying to represent Nigeria in the CAF Women's Champions league starting in August 2024.
Sports Facilities	Renovated and upgraded Samuel Ogbemudia Stadium to a world class Sports Complex, capable of hosting 15 Sports simultaneously. Constructed a modern Gymnastic Hall at the Samuel Ogbemudia Stadium and installation of equipment. Construction of four Mini Stadia. Two (2) Basketball & two (2) Volleyball Courts constructed at Emotan College. Two (2) Beach Volleyball Courts constructed at Ihogbe College. Construction of two (2) Cricket Ovals at Edo Boys High School & Iyoba College. Construction of Rugby pitch at Edo Boys High School. Construction of One (1) Hockey Astroturf.
Sports Capacity	Development of policy on training for coaches, umpires, and technical officials Organization and sponsorship of refresher courses/training for coaches, sports officers, administrators, and umpires. Certification and upgrading of coaches in various sports. Development of a scheme of service. Recruitment of athletes on contractual basis rather than as full-time staff.
Sports Events	Hosted the 20th ^N ational Sports Festival, "EDO 2020" with participation from about 12,000 Athletes and Officials. Hosted 24 National Championships and 3 International sports events/tournaments including: Olympics, Commonwealth, African and World Championships Athletics trials Super Eagles qualifiers' match West Arican Football Union female football tournament CAF (Confederations African Football) cup National Division 2 and Premier Handball leagues, etc.
Sports Business	Bendel Insurance FC secured a lucrative front-of-shirt sponsorship deal with Sterling Bank Plc. Edo Queens FC secured a front-of-shirt sponsorship deal with Peculiar Ultimate Concerns Limited.

PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
Sports Governance	Hosted the 1st ^E do State Sports Summit in 2016. Established the Edo State Sports Commission. Reconstituted the membership of the boards of 36 Sports Associations. Constituted the Edo State Local Government Sports Committees. Constructed an administrative building at the Samuel Ogbemudia Stadium
Edo Community Social Development Agency	
Implementation of micro-projects through the community driven developmental approach	Implemented 497 micro-projects in the following sectors (2016-2024) Education – 84 Health – 31 Water – 116 Environment – 10 Electricity – 180 Socio-Economic – 67 Transport – 4 Community Housing – 5 Total No. of benefiting communities – 319 Total No. of beneficiaries – 397,099
Edo Social Investment Programme	
N-power	Successfully carried out employability training for 28,037 beneficiaries across Edo State.
Conditional Cash Transfer Programme	12,108 families were given the sum of 5,000 from September 2019 to April 2022
Home-Grown School Feeding Programme	The Home-Grown School Feeding Programme successfully fed 15,679 pupils at its pilot phase in Orhionmwon and Uhunmwode LGA. The Home-grown School Feeding Programme engaged 179 cooks in 146 schools.
Government Enterprise and Empowerment Programme (GEEP)	A no interest loan was given to 43,121 market women, petty traders, artisans through GEEP 1.0 and 2.0 scheme.
Edo Start-up Fund	Allocation of N10,000,000 -naira seed fund to 20 start-ups to kick-off the Edo Start-up Fund initiative by the state governor, Godwin Obaseki, with over 1,000 others benefitting through our mentorship programmes, trainings and business support services
Vulnerable Grant Programme	2,764 beneficiaries were given a one-off cash grant of N20,000
Edo State Operations Coordinating Unit	
Development of the State Social Register through the following programmes: Development of the State Social Register, 2018 – 2022 Targeting for the Rapid Response Register, 2019 & 2020 Partial Update of the National Social Register (NSR) / State Social Register (SSR), 2021 Mop up exercise of the State Social Register, 2021 – 2022 State NIN/RIN Data Validation/Update of the SSR: October 2023 to March 2024	A state social register has been developed. The register has 1,347,622 individuals and 346,362 households as at August 2024

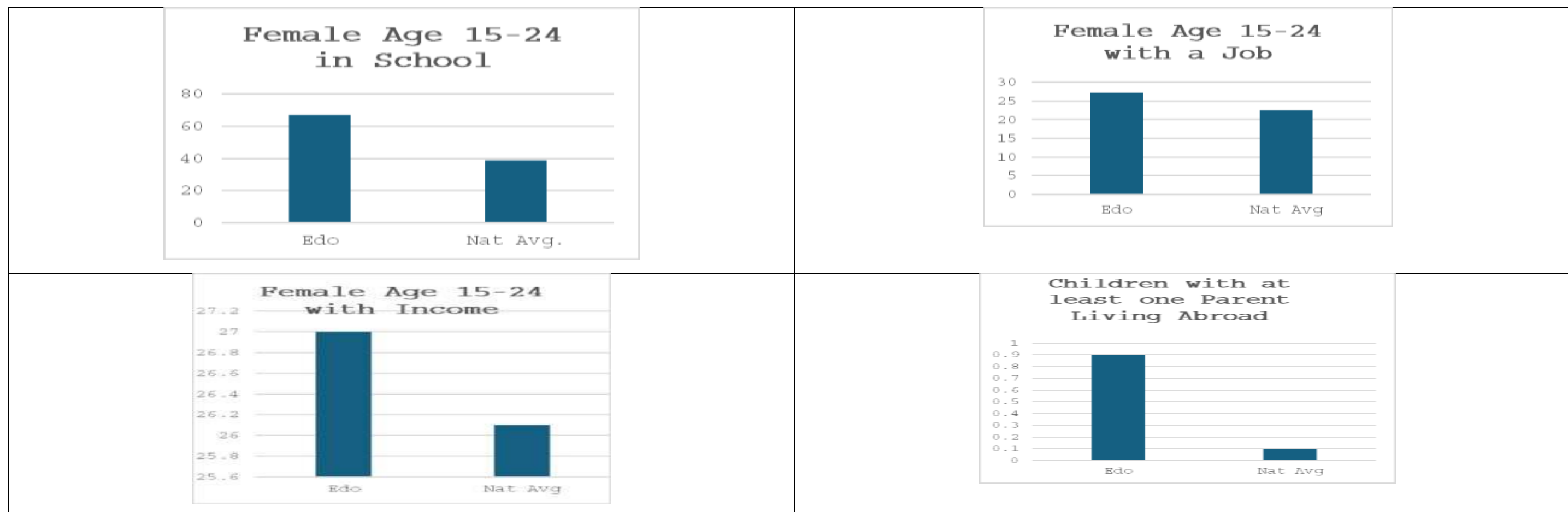
PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
NIN Capture/Validation: May 2024 to date	
Mining of data from the State Social Register for intervention programmes	<p>United Nations Development Programme (UNDP): Unconditional cash transfers to 11,500 beneficiaries in 2020</p> <p>UN – Women: Unconditional cash transfers to targeted beneficiaries in two LGAs two (2) LGAs – Oredo (500) and Egor (500).</p> <p>Edo Health Insurance Commission: Mined 25,000 beneficiaries across the state for the Basic Healthcare Provision Fund in 2021</p> <p>State Cash Transfer Unit: 1463, Men, women, aged, chronically ill, disabled, 1463 widows aged 22 years and above, 167 Chronically ill persons and persons living with disabilities (40 years and above unconditional cash transfers for the Nigeria Covid-19 Action Recovery and Economic Stimulus (NG-CARES) program</p> <p>Edo SEEFOR Plus: Youths (18 – 45 years) with 8,816 beneficiaries (first batch); 308,199 (second batch) beneficiaries as part of the NG-CARES</p> <p>Ministry of Social Development and Gender Issues: 40,865 widows for archiving in the event of possible need</p> <p>Edo FADAMA State Project: 12,495 farmers across 11 LGAs for NG-CARES Programme RA-2 (food security)</p> <p>Tony Elumelu Foundation (TEF): 20,000 youths (18-45 years) for entrepreneurship training and mentorship</p>
Edo State Cash Transfer Unit	
State Cash Transfer Unit (SCTU)	<p>Establishment of Local Government Cash Transfer Desk Offices in 18 LGAs.</p> <p>Successful mobilization, enrolment, distribution of ID Cards to of 12,108 for PVHH to receive cash transfers in 6 LGAs.</p> <p>Mobilization of 40,605 beneficiaries to receive transfers from National Cash Transfer Office into their bank accounts.</p> <p>Expansion of NASSP project to all 18 LGAs</p>
National Social Safety Nets Project (NASSP)	501 Livelihood (savings) groups formed in 6 LGAs
NASSP SU	40,605 received direct bank transfers.
NASSP SU	102,000 Households (HHs) data received and awaiting directive for enrolment
EDO-CARES Project DLI 1.1 (Social Transfers)	Economically active youths received one-off grants to support their businesses cash transfers delivered to poor and vulnerable individuals (aged, chronically ill, PWDs).
EDO-CARES Project DLI 1.3 (Livelihood Support)	Economically active youths received one-off grants to support their businesses 1,666 beneficiaries across 18 Local Government Areas (LGAs)
Muslim Pilgrims Board	

PROGRAMMES, PROJECTS AND INITIATIVES	ACHIEVEMENTS
Infrastructural Upgrade	Construction of the 1 st ultra-modern hall for Edo state pilgrims and provision of adequate facilities in Benin city
	Renovation of hajj camp mosque
	Construction Of the 2 nd ultra-Modern Hall for Edo State Pilgrims and provision of adequate facilities.
Christian Pilgrims Board	
Institution of policies to curb abscondment of pilgrims	Nil abscondence of pilgrims from 2016 to 2024

Key Findings & Analysis

The socio-economic environment in the state was significantly strained on assumption of office by the Gov. Obaseki Administration due to several reasons some of which were mentioned above. However, key indicators on gender, women and children were effectively addressed resulting in improved outcomes for the state when compared with the national average. One indicator peculiar to Edo state was the challenge of children raised by single parents due to irregular migration of one or both parents, the data available indicates that this phenomenon is rather high in the state and increases the risk of increased out of school children as well as raising emotionally unstable children in the state. It is not a coincidence that internet fraud and other vices are more popular in the state than in similar states across the country.

The major investments in socio-economic transformation initiatives continue to yield major dividends in the state and have resulted in new outcomes for arts, culture and sports in particular, with some of the activities and efforts of the government reported under youth employment and business development as a different pillar from the socio-enhancement sector.



Sports Development

The Edo States Sports Commission now coordinates and administers sports in Edo State. The Bendel Insurance Football Club currently top the Nigerian Football League and represent Nigeria at the Confederation of African Football (CAF). The Bendel Insurance football club currently has a lucrative front-of-shirt sponsorship deal with Sterling Bank Plc while Edo Queens FC has a front-of shirt sponsorship deal with Peculiar Ultimate Concerns Limited.

The Samuel Ogbemudia Stadium has been remodelled into a world class Sports Complex, capable of hosting 15 Sports simultaneously. Additionally, four Mini Stadia are in secondary schools in Benin City as well as two (2) Cricket Ovals at Edo Boys High School and a Rugby pitch at Edo Boys High School.

There is now a structured training for coaches, umpires, and technical officials as well as certification of coaches in various sports.

Edo State successfully hosted the 20th^National Sports Festival, “EDO 2020” with participation from about 12,000 Athletes and Officials, the four editions of the Besty Obaseki Women Football Cup and other 24 National Championships and 3 International sports events/tournaments including Olympics, Commonwealth, African and World Championships Athletics trials, Super Eagles qualifiers’ match, WAFU female football tournament, etc.

Media & Communications Development

The Edo Broadcasting Service provides both radio and television services. The service transmits on two frequencies: FM signals on 75.7 kHz and television on channel 55 at 743.25 MHz, although the channel is scheduled to change due to recent NBC reallocation.

A partnership with BBC Media Action has been secured, leading to the training of approximately 80 staff (presenters, reporters, producers, cameramen, sound engineers) with 35 staffs already trained and the provision of some studio equipment to improve the production of good content for radio listeners and television viewers.

EBS has 50,000 monthly viewers, indicating a solid and consistent audience base. With 60% of viewers from Edo State, EBS has a strong local presence. 30% of viewers are from other parts of Nigeria indicating that EBS has a significant national reach, appealing to viewers beyond Edo State while 10% are international viewers which shows that EBS has some global appeal. 70% of viewers are aged between 18-45 years. This suggests that the content is particularly appealing to young adults and middle-aged viewers.

EBS can reach its viewers through the following digital services as follows:

Website: 10,000 unique visitors per month, 50,000 page views per month, 5 minutes average session duration.

Live streaming: 1000 concurrent viewers during peak hours, 50,000 total views per month, 30 minutes average watch time, 20% bounce rate

Policy Effectiveness

The various policies initiated or reformed by the administration on the key social development indicators yielded maximum benefits as can be seen from the results and socio-economic outcomes reported above. The state has regained its top position in the premier league and now represents Nigeria at the continental competitions. The efforts of the government on reduction of irregular migration have yielded significant results including attracting local presence of the UN organization for Migration setting up an office in Benin City among other key initiatives. The state media agencies in both print and communication have found credible partnerships and are now

attracting global attention such as the BBC. Other social development initiatives have attracted partners including the German GIZ, the British FCDO and USAID projects in the gender development sectors. These are all indications of successful policy design and effective implementation in the best interest of the citizens of the state.

Summary, Conclusions & Recommendations

The use of Sports, Arts and Culture as effective vehicles for social cohesion, renewed engagement with the various segments of the society, reduction in gender-based violence, especially those influenced by low income earning capacity of the female gender are all being addressed. Going forward, the state seemed poised to meet most of its set objectives, aligning it with the possibility of meeting the goals and other global indicators for development in favour of the state. Unfortunately, most of these gains are at risk of reversals unless the new administration commits to fresh investments and implementation of the newly crafted pathways for results in the social development sector of the state. The need for sustained advocacy in areas such as female genital cutting, and other social cultural challenges will further guarantee possibilities for significant culture-changes in the society.

Recommendations & Critical Success Factors:

These agencies in the social sector are majorly non-revenue generating hence sustainability of programmes/initiatives is a concern if adequate budgetary provisions are not entrenched.

Sustain efforts at eradicating Gender Based Violence and human trafficking/irregular migration

Reactivation of Ihievbe and Luve Radio and TV Relay Station of the Edo Broadcasting Station for better broadcasting.

Inherited debt of the Edo Broadcasting Service needs to be cleared as soon as possible to allow a fresh start by the institution.

Initiatives and programmes of the social sector should regularly undergo impact assessment to ensure effectiveness.

Full implementation of the Local Government Sports Committee to effectively drive the Grass Roots Sports Development within the 18 Local Government Areas

Periodic and strategic maintenance of SPORTS FACILITIES at both the Sports Commission and across the 18 Local Governments areas of the State.

Completion of the 18 Mini Stadia across the LGAs of the State.

Finalization of Edo SIP Law.

ANNEXURES

SWE I: MINISTRY OF HEALTH REPORT

EXECUTIVE SUMMARY

The Edo State Ministry of Health serves as the regulatory body for the health sector, established in 1963 and renamed in 1984. Its core responsibilities include formulating health policies, managing disease surveillance and prevention, regulating health institutions, and overseeing healthcare delivery. The Ministry also supervises key health institutions, such as the Edo State College of Nursing Sciences and the Edo State Health Insurance Commission and implements initiatives like the Edo Health Improvement Programme (EDOHIP).

Between 2016 and 2024, the Ministry undertook major reforms to improve efficiency, streamline departments, and enhance healthcare regulation, including enumeration of health facilities in the State. Notable projects include the accreditation and reopening of health training institutions, procurement of vital medical equipment, and establishment of the Edo State Emergency Response Service. Additionally, the Ministry played a pivotal role in the COVID-19 response, strengthening its public health emergency operations.

The Ministry faced persistent challenges, including personnel shortages, a high prevalence of unregistered healthcare facilities, and managing endemic diseases like Lassa Fever. However, significant progress was made in disease management, workforce expansion, healthcare funding, and infrastructure upgrades. Moving forward, the Ministry aims to continue improving healthcare services through digitisation, expanding emergency medical services, and ensuring better healthcare access across the state.

INTRODUCTION AND BRIEF HISTORY

The Ministry of Health serves as the policymaking body and regulator of the health sector in Edo State. Initially established as the Ministry of Health and Social Development for the Midwestern Region by an Edict in 1963, it was redesignated as the Ministry of Health in 1984 by another Edict.

The Ministry is entrusted with the statutory responsibility of coordinating all health development projects and activities within the state. Under the leadership of an Honourable Commissioner, who oversees all health sector activities, the Ministry is supported by a Permanent Secretary, serving as the chief accounting and reporting officer.

The administration of the State Government hospitals and allied health institutions via the various Parastatals

The monitoring and control of pharmaceutical services

The Monitoring and Control of Laboratory services

Surveillance of Communicable and Non-Communicable Diseases and Prevention of Disease outbreaks in the State

Coordination of local and international partners working in the State

Provision of Technical Support to Local Government Health Institutions

The supervision and control of traditional medicine practice through the Traditional Medicine Board

The Supervision and control of training institutions for nurses, midwives, and supportive health care workers

In addition to its core functions, the Ministry oversees various health training institutions in the state, including the Edo State College of Nursing Sciences and Edo State College of Health Sciences and Technology. Furthermore, it exercises supervisory roles over several parastatals, including:

The Edo State Hospitals Management Agency

The Edo State Health Insurance Commission

The Edo State Primary Healthcare Development Authority

The Edo State Traditional Medicine Board

MANDATE, VISION AND MISSION

Mandate:

Formulation of Health Policies and Guidelines

Domestication of National Health Policies and support implementation in the State

To carry out Disease Surveillance, Prevention and Health Promotion

Registration of Health Institutions and Regulation of Health Practices

To reduce to its barest minimum the morbidity and mortality due to communicable and noncommunicable diseases thereby significantly increasing the life expectancy and quality of life of the citizens of Edo State

Vision: Edo state will become a regional reference point for effective healthcare regulation, quality healthcare and desired destination for innovation, education, and research in healthcare

Mission: Working in motivated, goal-oriented teams in collaboration with other government sectors, the private sector, non-governmental organizations, and other partners, to improve health.

Key functions of the Ministry include:

The formulation and execution of health policies and development programmes

Liaison with International and National bodies with respect to health services international best practices

Regulation and Monitoring of Private Health Institutions

Collection, Collation and Analysis of Health data in the State

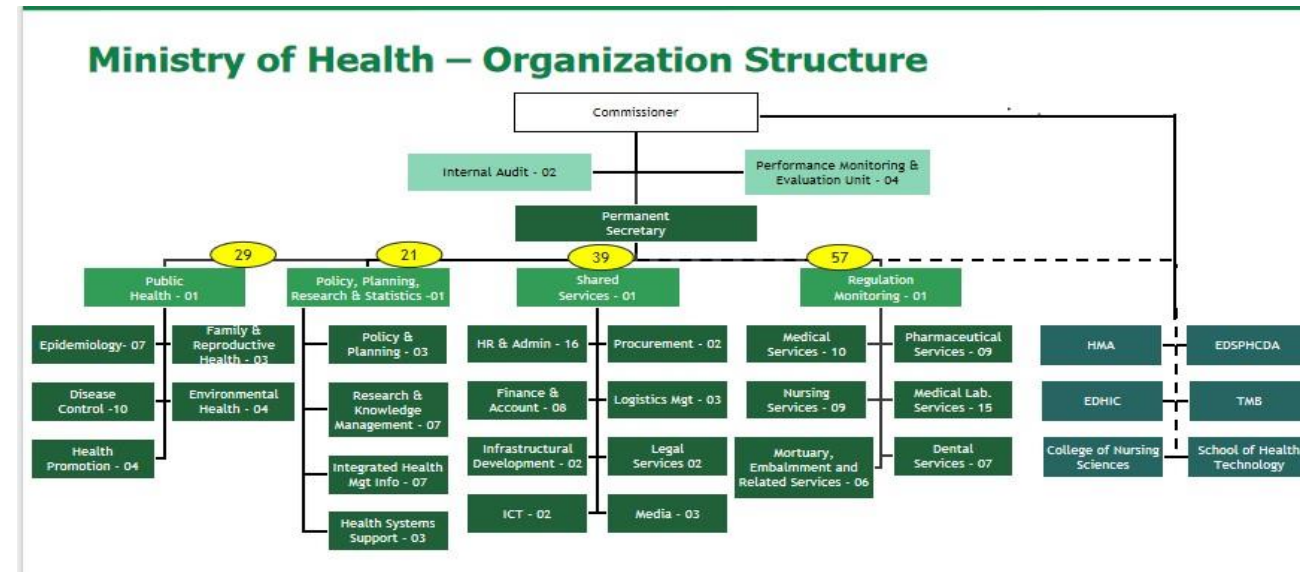
Development of Information, Educational and Communication (IEC) materials on common health problems and their dissemination to the public

Capacity building and Training of Health Care Workers to improve service delivery.

ORGANIZATION STRUCTURE

Available Full Time Employees – 233

Organogram



Key Activities of Departments

Division of Public Health

- Surveillance of communicable and non-communicable diseases
- Prevention and control of disease outbreaks in the State.
- Health Promotion
- Oversight of Family Planning Activities
- Environmental Health Monitoring and Enforcement

Division of Policy, Planning, Research and Statistics:

- Health Data Management
- Monitoring and Evaluation (M & E) of health policy initiatives and interventions
- Policy Making
- Health Planning
- Healthcare Research

Division of Regulation/Monitoring:

- Registration of Healthcare Facilities
- Monitoring of Healthcare Facilities
- Healthcare Quality Improvement

- Set Standards and Guidelines for Provision of Healthcare

Division of Services Shared Services:

- Support services in the administration and management of employees in the Ministry
- Processing of payments and receipts
- Handling of procurement processes

LANDSCAPE SUMMARY AS AT 2016

As of 2016, the Ministry of Health had oversight of two key MDAs: the Hospitals Management Agency, responsible for managing secondary healthcare facilities that provided specialist care, and the Traditional Medicines Board, which regulated traditional medicine practices within the state. Additionally, the Ministry supervised two training institutions—the Edo State School of Nursing and Midwifery and the Edo State School of Health Technology.

The Ministry of Health also coordinated other critical aspects of the health sector, including policy development, healthcare regulation, disease control, primary healthcare services, disease surveillance, health data management, and preventive healthcare services. Its structure consisted of nine departments:

Departments:

- Planning, Research, and Statistics
- Disease Control
- Primary Health Care
- Medical Services
- Medical Laboratory Services
- Nursing Services
- Pharmaceutical Services
- Administration and Supply
- Finance and Accounts

Training Institutions:

- Edo State School of Nursing and Midwifery
- Edo State School of Health Technology

Despite its broad mandate, the Ministry faced several operational challenges, such as a shortage of skilled personnel, limited operational vehicles, inadequate office equipment, and outdated policies, which hindered its effectiveness. The training institutions under its purview were in a poor state, with the School of Nursing and Midwifery losing accreditation and being closed since 2012.

The Ministry also grappled with a high prevalence of quackery, as only 637 private healthcare facilities were registered, leaving many unregulated. In terms of disease control, the Ministry struggled with managing endemic diseases like Lassa Fever, which had a case positivity rate of 11.55% and a case fatality rate of 25.71%.

The Ministry's internally generated revenue for 2016 was ₦35,922,019.99 which was 62.25% of its annual revenue target, reflecting operational inefficiencies amidst these challenges.

POLICY AND POLICY TRUST

1.structuring of the Ministry

8. During the roll-out of the Edo State Civil/Public Service Transformation & Enhancement Programmes in 2021, significant changes were implemented as part of the Civil Service reforms. The number of departments within the Ministry of Health was streamlined from nine to four, to enhance coordination and improve efficiency. The new structure includes the following divisions:

- Public Health
- Policy, Planning, Research & Statistics
- Shared Services
- Regulation & Monitoring

More departments/units have now been included to cover for more areas of the health sector including health promotion unit, environmental unit, department of dental services, department of mortuary, embalmment and related services.

Additionally, oversight for primary healthcare was transferred to the newly established **Edo State Primary Healthcare Development Agency**, which now oversees all primary healthcare activities, including immunisation services in the state.

2.o Health Improvement Program (EDOHIP)

9. The **Edo Health Improvement Program (EDOHIP)**, initiated by the Ministry of Health, is designed to significantly improve the quality, efficiency, and sustainability of healthcare services in Edo State. The programme, focused on long-term development of the health sector, has four core objectives:

Upgrading and Expanding Healthcare Facilities: EDOHIP aims to enhance healthcare delivery by upgrading existing facilities and expanding access across the state, particularly in underserved areas. This ensures that more residents have access to essential healthcare services.

Provision of Adequate Human and Material Resources: The programme places emphasis on equipping healthcare facilities with sufficient human resources, including trained medical personnel, and the necessary material resources to improve service delivery, enabling them to meet the healthcare needs of the growing population.

Development of a Sustainable Healthcare Funding Model: A central feature of EDOHIP is the establishment of a sustainable funding mechanism to ensure a consistent flow of resources for healthcare services, providing financial stability for the state's healthcare system.

Strengthening and Expanding the Healthcare Workforce: EDOHIP recognises the need for skilled healthcare professionals. The programme invests in training and education through institutions like the Edo State College of Nursing Sciences and the Edo State College of Health Sciences and Technology, aimed at expanding and maintaining a competent healthcare workforce to meet the state's healthcare demands.

3.VID-19 Response and Other Public Health Emergency Responses

10. Following the first confirmed case of COVID-19 in Edo State on 23rd^March 2020, the multisectoral Edo State Taskforce on COVID-19 was inaugurated the next day, led by His Excellency, Mr. Godwin Obaseki. The COVID-19 response garnered robust multi-stakeholder support, including partners like the WHO,

Africa CDC, UNICEF, and the World Bank. Contributions also came from health institutions (UBTH, ISTH, ESH, FNPH, SOHIC, Lily Hospitals, etc.), government bodies, ministries (SMoh, FMoh), agencies (NCDC, NPHCDA), as well as the organised private sector, religious institutions, and a diaspora coalition.

This response catalysed a significant restructuring of the Edo Public Health Emergency Operations Centre (PHEOC), leveraging lessons from the COVID-19 Incident Management System to enhance its capacity for future infectious disease outbreaks, such as Lassa Fever, Monkeypox, and Cholera.

4.althcare Regulation

11. In 2022, the Ministry of Health initiated efforts to strengthen healthcare regulation within the state. This initiative aimed to ensure that all healthcare facilities deliver high-quality care and to eliminate quackery. The Ministry digitised the healthcare facility registration process, enumerated all facilities, and reviewed minimum standards of practice. It also introduced quality improvement programmes in public healthcare facilities. A notable feature of this policy is the inclusion of public health facilities in regulatory oversight, which was previously limited to private establishments.

LIST OF KEY PROJECTS, PROGRAMS AND INITIATIVES COMPLETED 2016 TO 2024

Revamp and accreditation of the College of Nursing Sciences

Revamp and accreditation of the College of Health Sciences and Technology

Provision of conventional X-ray facilities for Central Hospital (Auchi, Uromi) and Stella Obasanjo Hospital, Benin City.

Implementation of a Health Management Information System (HMIS)

Procurement and installation of an oxygen plant for Stella Obasanjo Hospital, Benin City.

Construction of the Outpatient department at Stella Obasanjo Hospital.

Strengthening of Edo State PHEOC surveillance system, operations, and capacity through several trainings of disease surveillance and notification officers across the eighteen (18) LGAs of the State at National, State and LGA levels.

Enhanced capacity for COVID-19 testing with four Molecular PCR Laboratories (University of Benin Teaching Hospital, Edo Specialist Hospital, Lily PCR (Private) Laboratory and previously existing PCR at Irrua Specialist Teaching Hospital) setup and supported by Edo State Government.

Massive procurement of Laboratory commodities, Personal protective equipment, ventilators, dialysis machines, PCR reagents, vehicles and all other essentials needed in supporting the COVID19 response in Edo State.

Built and renovated Four (4) functional isolation and treatment centres at Stella Obasanjo Hospital, University of Benin Teaching Hospital, Ogbe Nursing Home, and Central Hospital Auchi with inpatient holding capacity of five hundred beds. Irrua specialist Teaching Hospital was previously the only health facility in the State to manage infectious diseases before COVID-19.

Edo State COVID-19 response Team successfully managed and enforced COVID-19 protocol at the first ever multi-sports National tournament (i.e. 20th^National Sports Festival - –do 2020) during a global pandemic held between 2nd^N - 14th^April, 2021 which had in attendance for testing 7,244 sports contingents and officials across the 36 states and Federal Capital Territory.

Digitization of healthcare facility registration.

Enumeration of healthcare facilities in the State

Institution of Quality Improvement Programme in public healthcare facilities using the SafeCare Methodology

Review of Minimum Standards for Healthcare Facilities

Conduct of the Health Data Governance Committee meetings to review health data management system.

Organisation of Partners' Alignment meeting in 2023 and 2024 to ensure harmonisation of Partners activities and reduce duplicity of functions and redundancy.

Pilot Emergency Medical Services Project which commenced 1 April 2024.

Annual Lassa Fever Response

ACHIEVEMENT AND PRESENT LANDSCAPE

- Establishment of the Edo State Emergency Response Service in three LGAs (Oredo, Ikpoba-Okha, and Egor) in partnership with Emergency Response Africa and the French Fund for Innovation (FID).
- Launch of the Edo Health Improvement Plan and development of the Strategic Health Development Plan II in 2018.
- Commencement of the rehabilitation of Stella Obasanjo Hospital in 2023.
- Restructuring of health agencies and parastatals in 2022.
- Commencement of the Edo State College of Nursing Sciences (EdoCNS) in 2021.
- Accreditation and reopening of the Edo State College of Nursing Sciences (EdoCNS) in 2021.
- Launch of the Basic Health Care Provision Fund (BHCPF) program in 2019.
- Commissioning and opening of Edo Specialist Hospital in 2019.
- Successful containment of the Yellow Fever outbreak in 2018.
- Activation of Primary Health Care Centres for COVID-19 response and provision of ICT and other resources in 2020.
- Developed capacity building for disease outbreak response and established fully equipped isolation centres for COVID-19.
- Establishment and operationalization of the Edo State Health Insurance Commission in 2021.
- Commissioning of the Edo State College of Nursing Sciences in 2022.
- Organized the largest medical mission in Nigeria in 2022 in collaboration with the Association of Nigerian Physicians in the Americas.
- Obtained legal backing for the transition of the Hospitals Management Board to the Hospitals Management Agency in 2023.
- Accreditation and reopening of the Edo State College of Health Sciences and Technology (EdoCOHEST) in 2021.

The Ministry of Health now provides oversight to the following agencies:

- Edo State Hospitals Management Agency

- Edo State Primary Healthcare Development Agency
- Edo State Health Insurance Commission
- Edo State Traditional Medicine Board

OUTLOOK

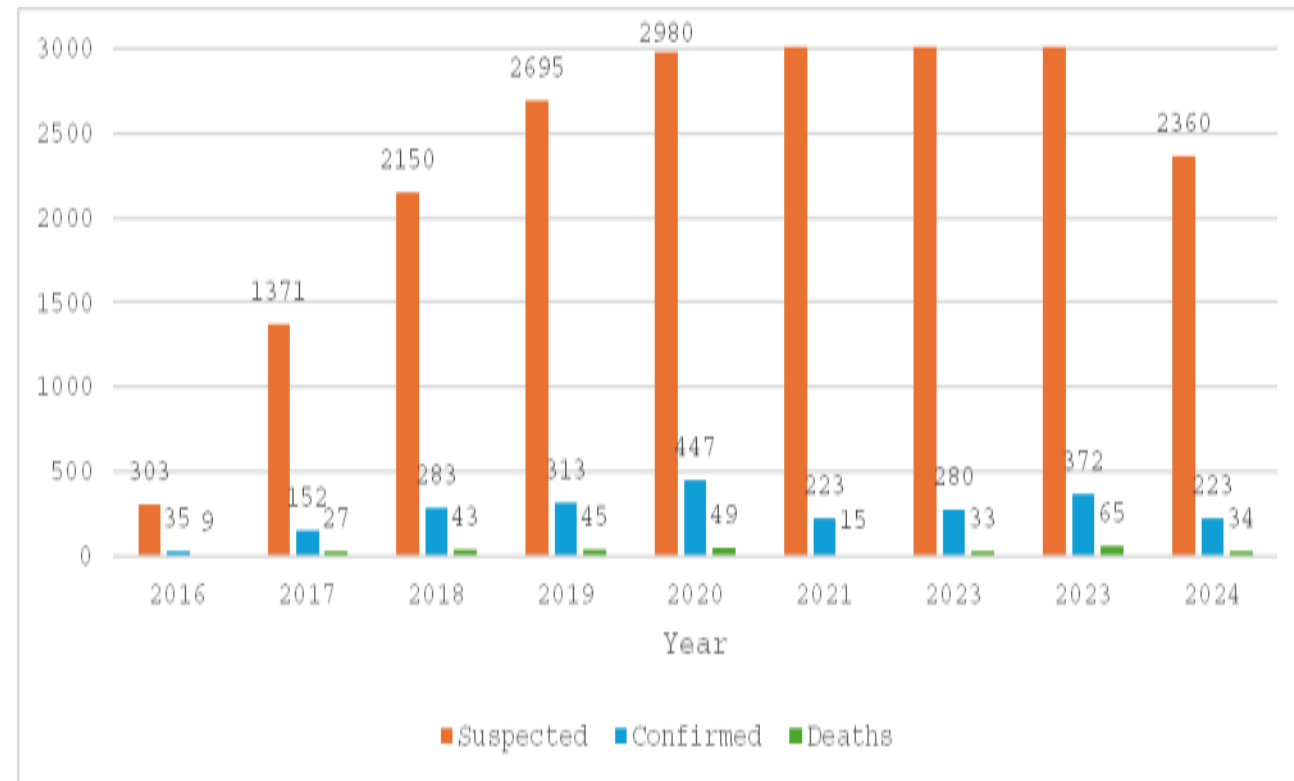
Projects, programs, and initiatives to be prioritized include digitizing healthcare registration, with intense monitoring of facilities and enforcement of standards in both public and private healthcare settings; providing ambulance services and emergency medical services to reduce mortality rates; developing a state-owned data management system to improve data reliability and support evidence based policy-making; completing ongoing upgrades at Stella Obasanjo Hospital, the College of Health Sciences and Technology, and 45 Primary Health Care Centres; implementing a Public Private Partnership (PPP) for Uromi General Hospital; and expanding the telemedicine service network by adding more locations and service providers to reach more Edo residents.

KEY HEALTH TRENDS

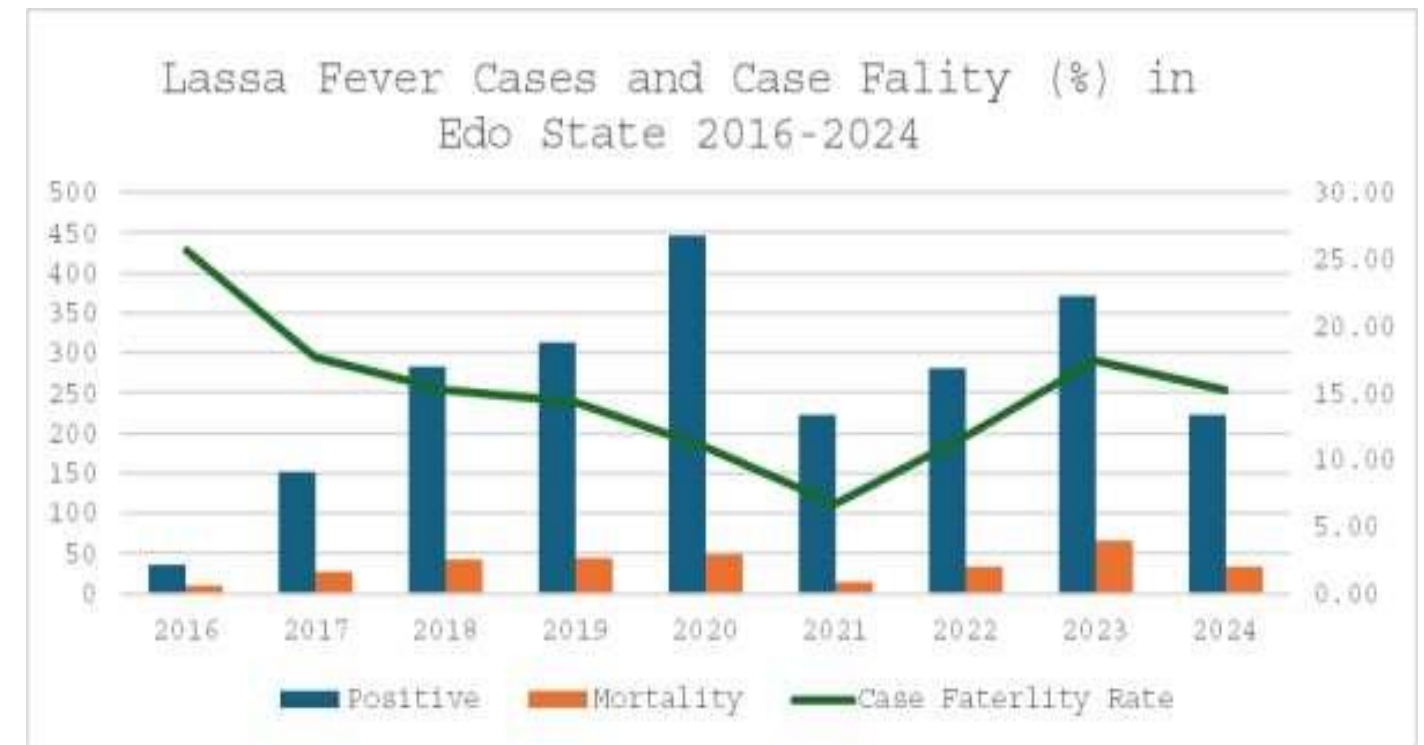
Postnatal mortality rate and childhood mortality rate:

Postnatal mortality rate and Childhood Mortality rate are calculated manually. PNMR= IMR-NMR and CMR=UMR-IMR							
Year	Neonatal mortality rate (facility)	Postnatal mortality rate	Infant Mortality Rate	Under 5 mortality rate (Facility)	Childhood Mortality rate	Maternal mortality ratio (Facility)	Patients Admitted
2016	35.	-3.5	31.5	33.2	1.7	862.7	
2017	5.5	.1	5.6	9.	3.4	326.4	
2018	4.7	-1.4	3.3	4.1	.8	69.6	
2019	5.3	-2.	3.3	5.5	2.2	83.4	
2020	5.6	-.6	5.	5.8	.8	89.3	867.
2021	4.	2.3	6.3	8.4	2.1	438.2	37609.
2022	11.3	-.7	10.6	17.2	6.6	855.9	30918.
2023	15.2	-4.	11.2	14.5	3.3	446.7	57150.
2024	26.6	-7.	19.6	24.5	4.9	268.1	41078.

Lassa fever outbreak cases



Graphical analysis of Lassa Fever Outbreak in Edo State from 2016-2024

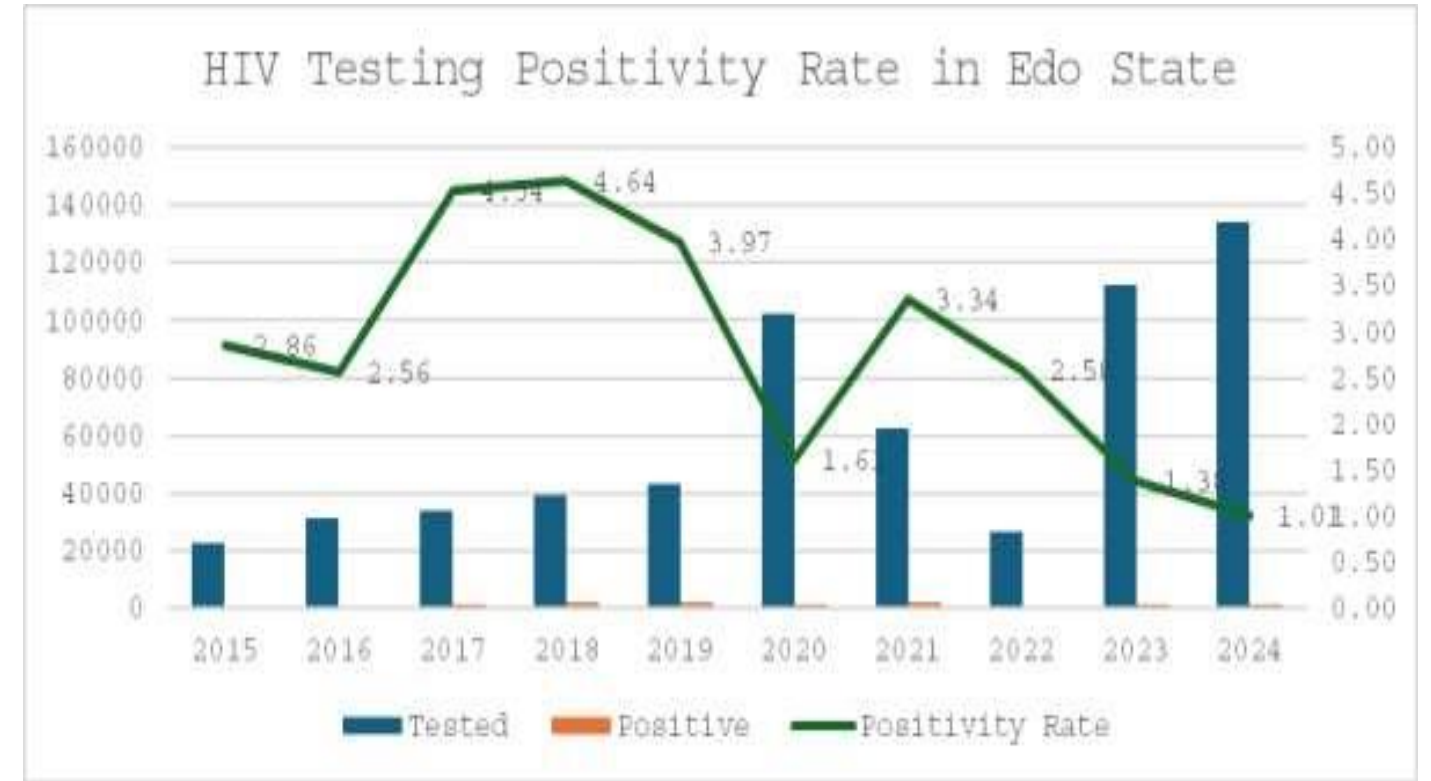
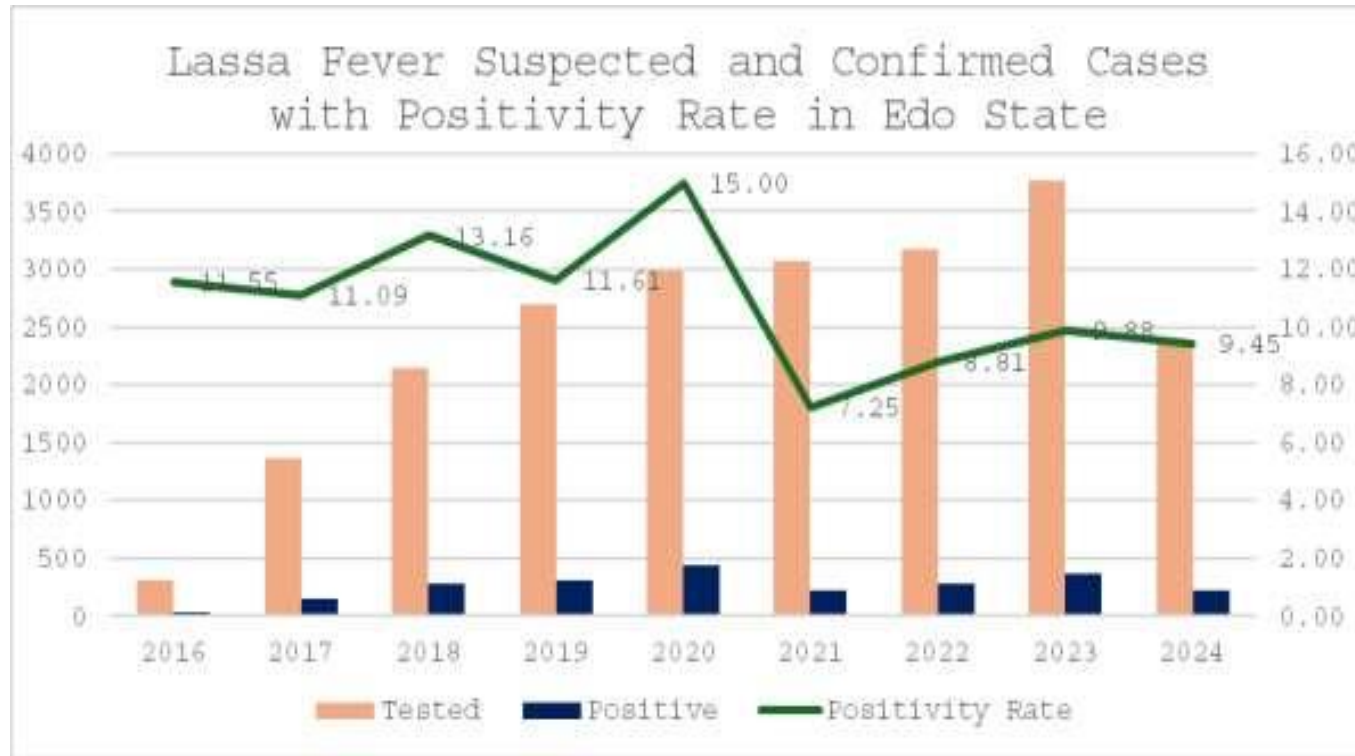


Lassa Fever Case Fatality Rate

Lassa Fever Cases Fatality Rate in Edo State 2016-2024			
Year	Positive	Mortality	Case Fatality Rate (%)
2016	35	9	25.71
2017	152	27	17.76
2018	283	43	15.19
2019	313	45	14.38
2020	447	49	10.96
2021	223	15	6.73
2022	280	33	11.79
2023	372	65	17.47
2024	223	34	15.25

Lassa Fever Positivity Rate

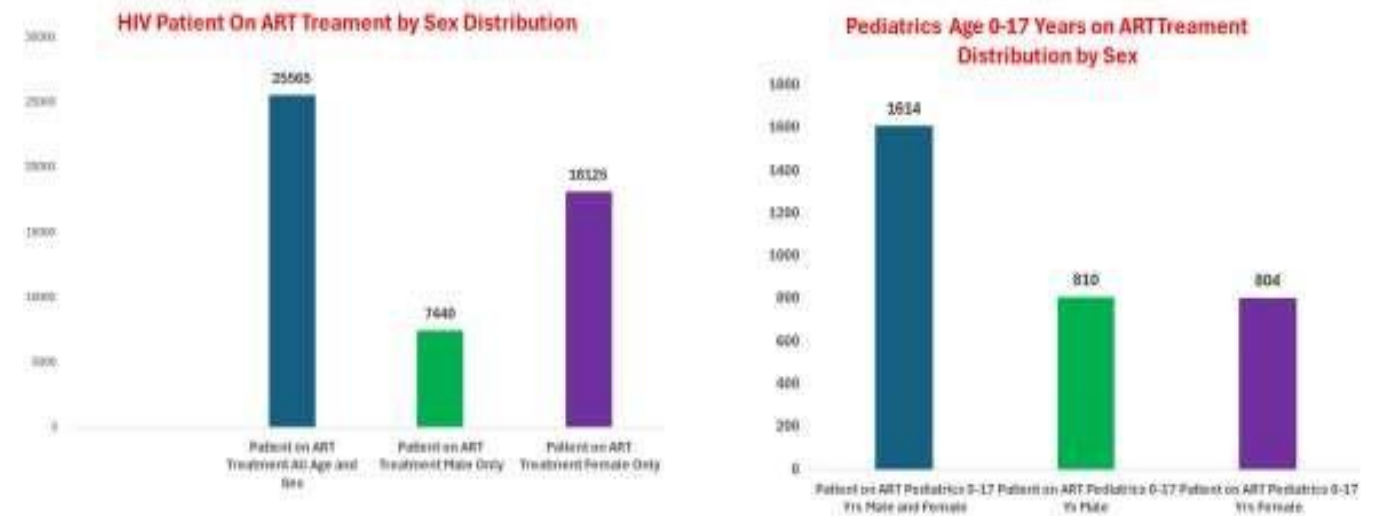
Lassa Fever Cases in Edo State 2016-2024			
Year	Tested	Positive	Positivity Rate (%)
2016	303	35	11.55
2017	1371	152	11.09
2018	2150	283	13.16
2019	2695	313	11.61
2020	2980	447	15.00
2021	3074	223	7.25
2022	3177	280	8.81
2023	3764	372	9.88
2024	2360	223	9.45



HIV Positivity Rate

Year	Tested	Positive	Positivity Rate (%)
2016	31349	804	2.56
2017	34015	1544	4.54
2018	39061	1814	4.64
2019	43080	1712	3.97
2020	102400	1644	1.61
2021	62644	2095	3.34
2022	26855	694	2.58
2023	111877	1548	1.38
2024	133933	1349	1.01

HIV Treatment Coverage (2024)



HIV AND AIDS TABLE ALL AGE AND SEX		HIV AND AIDS TABLE 0-17 YEAR MALE AND FEMALE	
Patient on ART Treatment All Age and Sex	25,565	Patient on ART Pediatrics 0-17 Yrs Male and Female	1,614
Patient on ART Treatment Male Only	7,440	Patient on ART Pediatrics 0-17 Ys Male	810
Patient on ART Treatment Female Only	18,125	Patient on ART Pediatrics 0-17 Yrs Female	804

KEY STAKEHOLDERS AND THEIR RELATIONSHIP

S/N	External Stakeholders/Partners	Role
1.	Federal Ministry of Health	Policy making, programme implementation, funding, technical support
2.	World Health Organisation	Funding, technical support
3.	UNICEF	Funding, technical support
4.	National Centre for Disease Control	Funding, technical support, supply of commodities
5.	African Centre for Disease Control	Technical support
6.	World Bank	Funding
7.	USAID-MRITE	Immunization and data management
8.	USAID-Data-FI	Data Management
9.	REDAid	Funding, TB control
10.	Dagomo Foundation	Healthcare and support to the elderly population
11.	Carter Centre	Control of Neglected Tropical Diseases
12.	The Challenge Initiative	Family planning and reproductive health
13.	Society for Family Health	Water, Sanitation and Hygiene Programmes
14.	Emergency Response Africa	Implementing Partners for Emergency Medical Services
15.	Medical and Dental Council of Nigeria	Regulation of medical and dental professionals
16.	Medical Laboratory Science Council of Nigeria	Regulation of medical laboratory science professionals
17.	Pharmaceutical Council of Nigeria	Regulation of pharmaceutical professionals and premises
18.	Nursing and Midwifery Council of Nigeria	Regulation of nursing professionals

KEY ISSUES AND CHALLENGES

- Health Data Management remains a key issue that hinders evidence-based policy making.
- Lack of manpower for project management especially as it concerns buildings.
- Bureaucracies in accessing appropriated funds hamper timely public health emergency response

RECOMMENDATION

- Development and deployment of a technology enabled health data management system.
- Deployment of Project Management Personnel to the Ministry to ensure timely execution of projects.
- Provision of readily accessible fund to enable prompt responses to public health emergency

SWE II: EDO STATE HOSPITAL MANAGEMENT AGENCY

EXECUTIVE SUMMARY

The Hospital Management Agency is responsible for coordinating, regulating, and supervising all state-owned hospitals. The Agency's primary goal is to ensure the effective operation and delivery of quality healthcare services across state-funded hospitals. On 12 May 2023, the Hospital Management Board was officially transformed into the Hospital Management Agency by law. This change allows the Agency to enter partnerships with public and private entities, promoting more efficient hospital management. Currently, two hospitals are managed under the Public-Private Partnership (PPP) model.

The Agency has also implemented various reforms to enhance healthcare delivery, such as introducing a hospital billing system at General Hospital, Iguobazuwa and the Sickle Cell Centre to monitor revenue generation. Additionally, it has strengthened logistics for drug distribution by establishing a store outlet at Central Hospital, enabling quicker drug supply to facilities in Edo Central and Edo North. Other reforms include redistributing clinical staff (doctors) to areas of need, reviewing service pricing, conducting community sensitisation, and monitoring and evaluating hospital operations.

Key achievements of the Agency include a notable increase in revenue, generating an average of ₦90 million per month in 2024, up from 2016. Other milestones include significant reductions in maternal mortality rates, upgrading Central Hospital Auchi to a teaching hospital, and providing solar power and solar boreholes to eight General Hospitals across the Senatorial Districts.

Despite these successes, the Agency faces several challenges, including a shortage of skilled manpower, insufficient overhead funding to manage 34 hospitals across the three Senatorial Zones, and outdated or faulty equipment in some secondary facilities. Nevertheless, the overall impact of the Agency's reforms includes reduced administrative bureaucracy, improved efficiency and service delivery in secondary health facilities, and enhanced teamwork and collaboration among staff and other MDAs.

INTRODUCTION AND BRIEF HISTORY

The Hospitals Management Agency is responsible for managing, coordinating, and supervising 34 functional secondary healthcare hospitals across Edo State. Originally established as the Edo State Hospitals Management Board (HMB) in 1971 by the defunct military government of Brigadier General Osaigbovo Ogbemudia, its mandate was to provide efficient and effective healthcare delivery, reducing bureaucratic delays in patient management and policy implementation.

The transition from "Board" to "Agency" has initiated through a Circular Letter dated 21stst January 2022, with Reference No. HOS 488/T4B/24, issued by the office of the Head of Service. The formal law enacting this change was passed on 12thth May 2023. As the secondary healthcare management authority in Edo State, the Agency is tasked with coordinating, regulating, and supervising all state owned hospitals, ensuring compliance with healthcare standards, overseeing budget allocations, and facilitating the development of healthcare infrastructure. While the Agency operates with autonomy, it remains under the supervision of the Ministry of Health.

The hospitals under the Agency's purview are classified into three central medical zones—Edo South, Edo Central, and Edo North—and include Central Hospitals, Specialist Hospitals, General Hospitals, Government Hospitals, District Hospitals, and Cottage Hospitals. The Agency is structured into 12 departments, all currently led by the Permanent Secretary.

MANDATE, VISION AND MISSION

Mandate: to oversee the operations of state-owned hospitals and ensure that residents have access to high-quality healthcare services.

Vision: To become a leading healthcare management agency in Nigeria, recognized for our excellence in service delivery, patient-centred care, and commitment to continuous improvement.

Mission: To enhance the health and well-being of the residents of Edo State by managing and overseeing the operations of state-owned hospitals.

To promote access to affordable and equitable healthcare services while upholding the highest standards of professionalism and integrity.

To ensure sustainable and continuous quality improvement in health care.

The key function of the Agency includes:

- Regulatory oversight of state-owned hospitals to ensure compliance with healthcare regulations, standards, and guidelines.
- Strategic planning and resource allocation to optimize the delivery of healthcare services and address emerging health needs.
- Quality assurance and accreditation to uphold the highest standards of care and patient safety.
- Capacity building and professional development to empower healthcare staff with the knowledge, skills, and resources they need to deliver quality care.
- Health promotion and disease prevention initiatives to raise awareness, educate the public, and empower individuals to take control of their health.

ORGANIZATION STRUCTURE

The Agency comprises:

Current establishment number (Proposed) - 3870

Available full-time employees - 1831

Vacancies - 2039

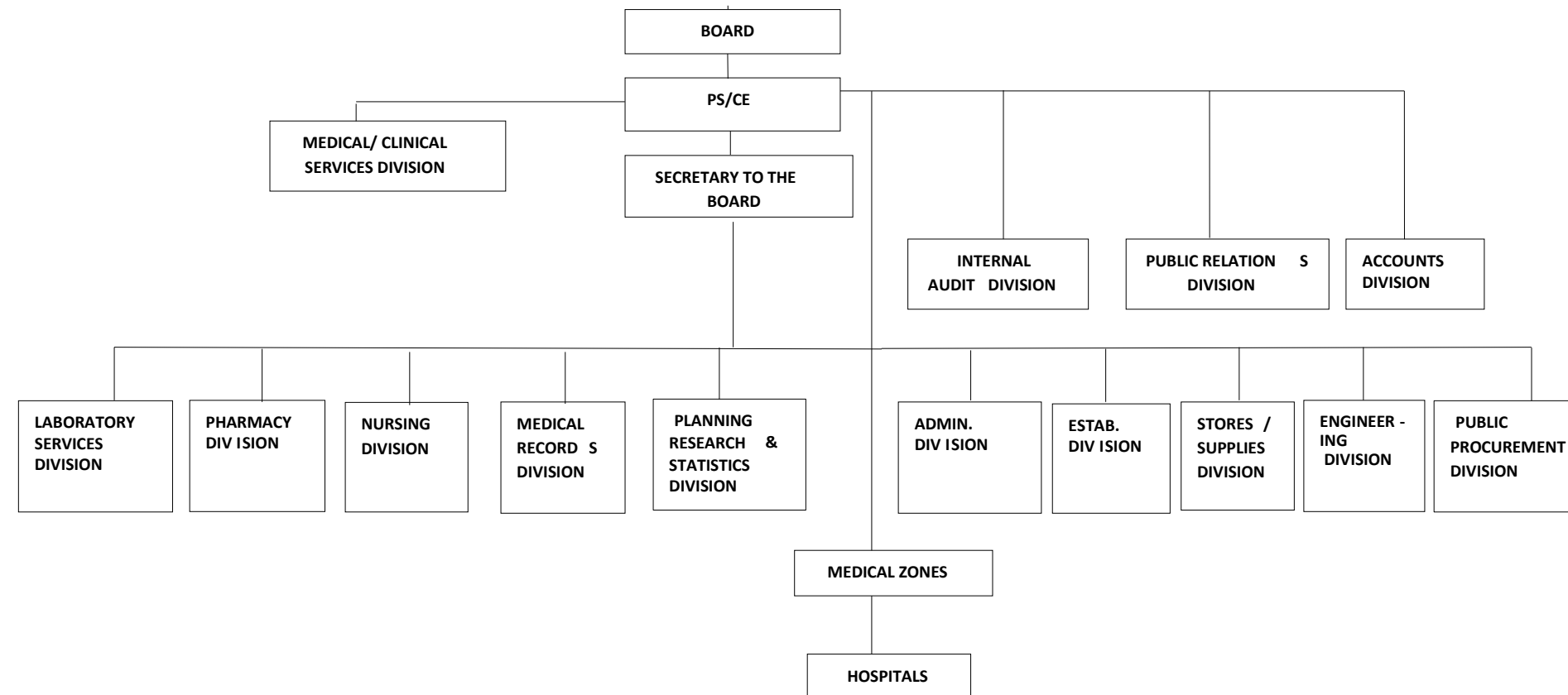
Central medical zones - 3

Medical zones - 13

Hospitals - 36 (2 non-functional)

Public private partnership hospitals - 2

Organogram:



Notes:

The board operates zonal system in which the State is divided into thirteen medical zones for administrative convenience.

Key activities by each Department of the Agency include:

- Integrated services department
- Co-ordinate all department that rendered clinical services
- Supervision of residency training programme.
- Supervision of clinical students on posting, industrial training or work experience.
- Co-ordinate activities of various clinical committees/sub-committees such as ethical committee, environmental committee, clinical safety committee, disaster committee, theatre users committee, training schools committee etc. Human resource division
- Staff recruitment/placement
- Contract appointment(s)
- Confirmation of appointment(s)
- Seniority/staff list
- Promotions/conversions, etc.
- Postings/deployments
- Annual personnel estimate
- Transfer of service
- Open and confidential registries management
- Appointment (temporary) and promotion committee
- General staff records
- All pension/gratuity matters
- Change of name
- Annual/Maternity leave
- Staff discipline/Control
- Internal audit department

- Pre –payment audit of the Board’s financial activities – (certification of payment vouchers before payments are made.)
- Periodic reports on activities covered by the Audit Department.
- Review of the implementations of Management policies, plans and procedures.
- Carry out Management and personnel audit.
- Verification of the Board’s assets and liabilities
- Visit to Zones and units and General supervision of the activities of all Zonal Auditors.
- Examination of financial and operating information system
- Examination of the system of internal control as a whole
- Detailed audit of wages, salaries, pension, staff allowances, cash balance. Revenue and expenditures etc.
- Periodic stock – taking, observation, correction and monitoring of stock – taking procedures Specific investigations assigned by Agency.
- Public relations department
- Supervises and co-ordinates the activities of the staff.
- Official mouthpiece of management.
- Production of HMA news magazine and other press related matters
- Organizing of seminars and workshops and send forth for the staff.
- Carrying out of random sampling of public opinion to determine how the hospital under the agency is rated.
- Handling of complaints from the public (patients, patient’s relations, etc.) and assist with the handling of management crisis.
- Production of I.D for staff.
- Accounts department
- Keep books of account for the 34 hospitals in agency
- Revenue collections in the 34 hospitals in agency
- Preparation of salaries of staff, sending updates of salary increase, arising from promotion/upgrading in agency
- Ensuring revenue receipts booklet are available in the 34 hospitals in agency.
- Disbursement of overhead running cost from government to the 34 hospitals Budgeting, establishment & revenue proposal(s).
- Coordination of all hospitals’ accounts.
- Laboratory services department
- Coordination and supervision of the activities of all the medical laboratory departments of all agency health facilities to ensure standard and quality control.
- Reporting to the board in respect of activities of the department.
- Advising on the formulation, execution and review of medical laboratory policies and programmes to the agency.
- Ensuring execution of adequate training programmes for medical laboratory personnel.
- Budgeting, ordering and distribution of laboratory equipment and reagent
- Organizing periodic seminar and conference on laboratory techniques and management
- Undertaking resource planning and utilization
- Exercising general supervision on laboratory matters
- Department of pharmaceutical services
- Coordination & supervision of all Pharmacy Division of the Agency.
- Reporting to & advising the Board on all activities & matters of the Pharmacy Department & Services.
- Managing the Drug Revolving / Emergency drugs Scheme.

- Procurement and distribution of drugs to all health institutions through the control of the Central Medical Store.
- Coordination of supply chain Management of drugs and health commodities of Health Programmes (TB, Malaria, HIV/AIDS etc.) in Agency
- Pharmacovigilance, adverse drug reaction and reporting to NAFDAC and other drug regulatory bodies.
- Nursing department
- Serve as the supervisory authority while also overseeing the welfare of all categories of nurses operating within agency in the state.
- Monitors all health facilities of the agency and ensures the maintenance and sustenance of standard in nursing care.
- Enforce compliance with all professional regulations as may be stipulated by the Nursing & Midwifery Council of Nigeria.
- Keep abreast of developments in the nursing services both at national & international levels.
- Deploy nurses to various health facilities within agency in the state.
- Advise the board on matters relating to nursing services.
- Evaluate nursing services performance on yearly basis.
- Planning, research and statistics department
- Development planning; long term, medium term and short term. (Including annual plans and budgeting project evaluation, monitoring & implementation.
- Management of the board’s records & information resources (data bank, computer service, registry, library & office space).
- Liaison with the ministry of budget and national planning
- Monitoring and evaluation of projects in line with the approved template
- Routine collection and processing of data and statistics relating to the agency
- Procurement department
- Compile procurement needs for all hospitals.
- Prepare bid documents, job orders and purchase hospital consumables supplied to hospitals
- Advertise in solicitation for bids, received and register bid documents
- Carry out survey and price verification exercises.
- Prepare draft approval for presentation to the Tender’s board
- Forwarding of procurement document to Edo state public procurement agency for issuance of certificate.
- Engineering department
- Installation of equipment
- Maintenance/servicing of equipment
- Supervision of all technically related equipment; Plant and Generator within the Agency
- Medical records department
- Records patient’s data across the 34 hospitals in terms of records keeping.
- Collation of monthly statistics from the 34 hospitals in HMA.
- Collation and classification of diseases from the 34 hospitals on monthly basis Training of Health Information and Environmental students on practical basis.
- Redemption of monthly, quarterly, and yearly statistics for planning purposes.

LANDSCAPE SUMMARY AS AT 2016

As of 2016, the Hospitals Management Agency oversaw 34 hospitals across 13 medical zones. The management team comprised the Director of Hospital Services and Chief Executive, along with other departmental heads. The Board consisted of 13 members, led by a part-time Chairman. All revenue generated by the hospitals was remitted to the Edo State Government's Internally Generated Revenue (IGR) accounts, with an average monthly revenue of ₦45 million and an annual total of ₦526,307,501.09.

Mortuary services were inadequate due to deteriorating infrastructure and a lack of functional ambulances, with the exception of Stella Obasanjo Hospital, Central Hospital Benin, and Clara Oshiomhole Hospital. Patient care was also compromised by the frequent and unpredictable power supply. The Board experienced staff shortages and a poor work environment. There were 10,717 National Health Insurance Scheme (NHIS) enrollees, with Central Hospital, Benin accounting for over 60% of the total.

The management structure of the hospitals was entirely public, with no private sector involvement. Each hospital was managed by a medical director who reported directly to the Hospitals Management Agency. Monthly overheads were paid to the hospitals by the government.

POLICIES AND POLICY THRUST

Starting from 2016, there was a deliberate effort to reposition government hospitals as secondary healthcare centres. The government's central focus was to strengthen primary healthcare, ensuring that every resident in the state could access healthcare promptly, while positioning secondary healthcare facilities (hospitals) as specialist centres to serve as referral points from primary healthcare centres. This policy was implemented across several key areas within the Hospitals Management Board, including governance, organisational structure, tools and technology, human resources, work processes, and infrastructure.

These reforms aimed to enhance the efficiency and effectiveness of the hospitals, ensuring they functioned as specialised facilities capable of handling more complex cases referred from primary healthcare centres

LIST OF PROJECTS, INITIATIVES AND PROGRAMS (2016 - -024)

The projects, initiatives and programs done by the Agency include:

S/N	Specific areas	Projects, initiatives and programs	Outcome	Status
1.	Governance	Reviewed and updated the edict establishing the board.	The evolving and changing of the Board to an Agency	Achieved
		Partnering with credible private sector establishment to manage eight specialist hospitals	Two hospitals are currently being managed by public private partners (Edo specialist hospital and Edo state teaching Hospital)	Partly achieved
		Identified targeted areas for health specialization (e.g. Oncology)	Partnering with world bodies that focus on key health specialties (e.g. Oncology) for training, skills building and facility accreditation to align with global standards and boost credibility of state facilities	Ongoing
2	Tools and technology	Digitalization of health facilities.	Digitalization of eight (8) Secondary Healthcare Facility	Ongoing
		Implemented an inventory management software for drugs using the essential drug program (EDP)	Logistical management, purchase, regulation and supply of drugs to the 34 secondary hospitals in the state	Achieved
		Implemented an Hospitals Management System.	Improved administration of the 34 state hospitals	Achieved
		Upgraded ICT equipment at the Agency and the hospitals	All ICT equipment were upgraded.	Achieved
3	Organization structure	Implemented a senatorial reporting structure in Hospitals Management Agency (HMA)	Heads of Hospitals report to Senatorial Heads who in turn report to the Permanent Secretary/Chief Executive	Achieved
4	Work processes	Documented processes and Standard Operating Procedures (SOP) manuals for Hospital	Created standardized processes for use within state hospitals.	Achieved

		Management Board processes		
5	Human resources	Developed a pipeline of nonphysician, Clinicians and health workers	Leveraged on functional schools of Nursing, Midwifery and School of Health Technology to complement staffing and filling the manpower gaps in the health facilities.	Ongoing
		Deployment of administrative skilled individuals to head and run state hospitals	Increased manpower in secondary health facilities.	Partly achieved
		Defined performance metrics for key Medical Personnel and implemented performance -based incentives.	Improved work performance of staffs.	Achieved
		Implemented compliance mechanisms processes (metrics, SLAs) with incentives and consequences to facilitate adoption.	Reduce issues and created a streamline and regulated adoption process.	Achieved
6	Infrastructure	Executed a plan to upgrade all hospital facilities.	Twelve hospitals have been renovated and three hospitals in Benin, Ewohimi and Otuo have been upgraded. Upgraded medical equipment of the Hospitals	Achieved
		Partnered/Set up diagnostics laboratories in the State.	Diagnostics laboratories were set up in each of the Senatorial Zones.	Achieved
		Establishment a state central ambulance service	Established a central ambulatory service in specifics areas Increased number of ambulance vehicles	Achieved
		Implemented backup power at the facilities using generators in the short term	Increased power supply. Installation of 15KVA Solar power in six hospitals	Achieved.

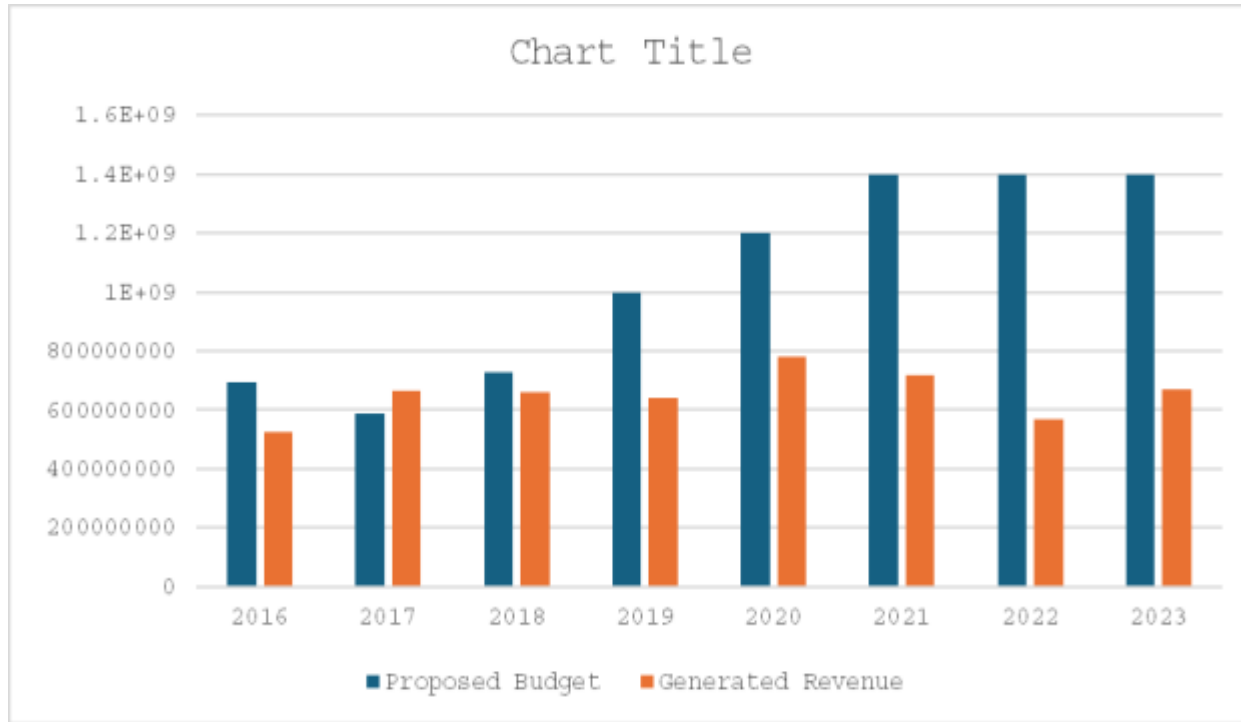
ACHIEVEMENT AND PRESENT LANDSCAPE

The achievements of the Agency include:

- Implementation of public private partnership (PPP) in managing secondary hospital facilities in 2021. Presently in Edo specialist hospital and Edo state teaching hospital.
- The passing of the law that changed the board to an Agency in 2023.
- Increase in revenue generation from average of 45 million in 2016 to average of 90 million in 2024.
- Increase in the number of Staff compared to the year 2016.
- The upgrade of Central Hospital, Auchu to a Teaching Hospital.
- Provision of alternate power (Solar power) and solar borehole to eight General Hospitals across the Senatorial Districts
- Decline in mortality rate and maternal deaths within the period of 2016 to 2024.

A table showing the trend in generated revenue from the year 2016 to July 2024

Revenue Proposed Budget and Actual Revenue Generated			
S/ N	YEARS	PROPOSED BUDGET	ACTUAL GENERATED
1	2016	694,616,844.48	526,307,501.09
2	2017	587962535.5	664,579,091.73
3	2018	729347686.7	660,573,613.08
4	2019	1000000000	640,956,620.00
5	2020	1,200,000,000	781,134,778.55
6	2021	1,400,000,000.00	719,901,378.67
7	2022	1,400,000,000.00	568,823,265.00
8	2023	1,400,000,000.00	670,663,960.77
9	2024	1,400,000,000.00	464,871,533.07

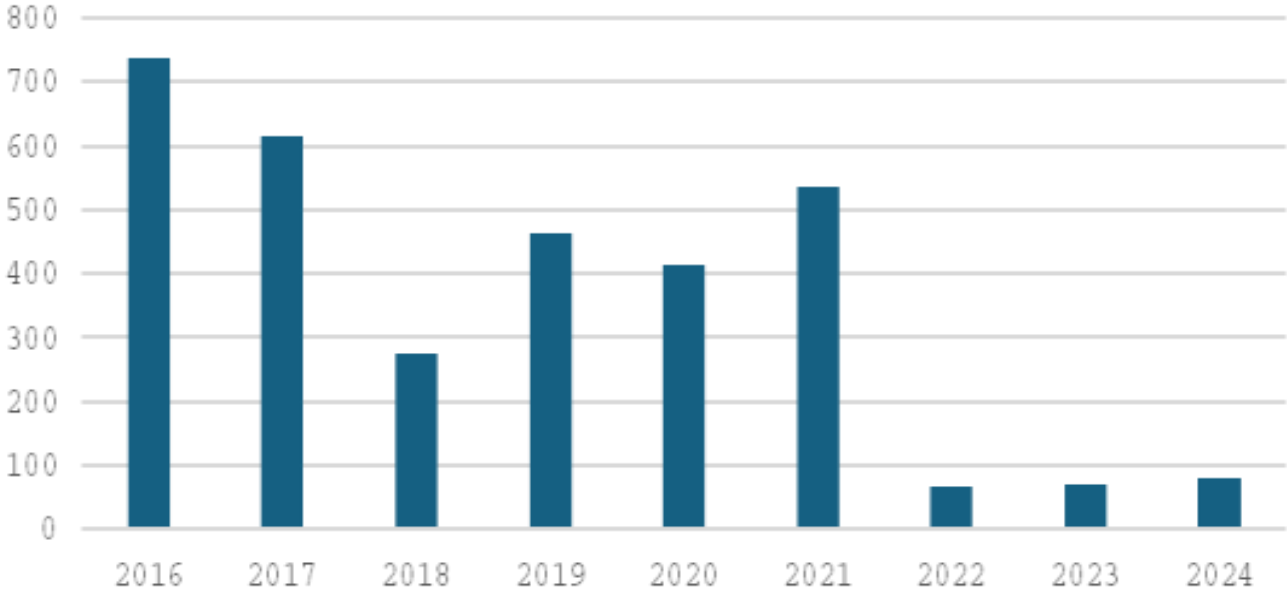


Graphical analysis of mortality rate (2016 to 2024)

The table below shows the decline in Mortality rate from 2016 to mid-year 2024.

Mortality Rate for the Period of 2016 to 2024		
S/N	Years	Mortality Rate
1	2016	736
2	2017	616
3	2018	276
4	2019	462
5	2020	415
6	2021	537
7	2022	68
8	2023	70
9	2024	81

Mortality Rate

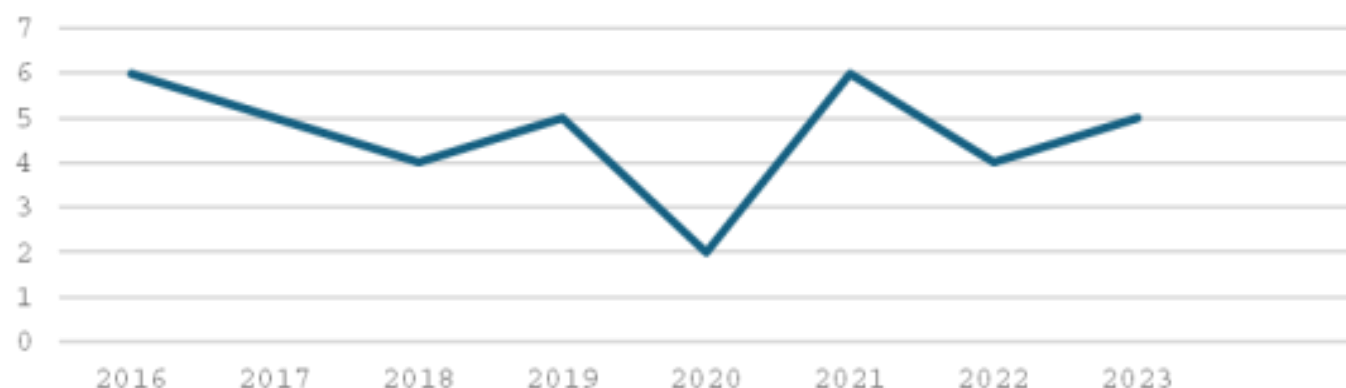


Graphical analysis of mortality rate (2016 to 2024)

The table below shows the trend of maternal death (2016 to 2024)

MATERNAL DEATH		
S/N	YEARS	DEATH
1	2016	6
2	2017	5
3	2018	4
4	2019	5
5	2020	2
6	2021	6
7	2022	4
8	2023	5
9	2024	1

Graphical Analysis of Maternal Death



Graphical representation of maternal death (2016 to mid-year 2024)

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIP

The key stakeholders of the Agency and their status of relationship is explained in the table below:

SN	Parastatal/Department	Level of Relationships
1	Ministry of Health	Coordinates and formulates healthcare policies and acts as supervisory Ministry
2	Edo State Primary Healthcare Development Agency (ESPHCDA)	They refer patients to our hospitals and HMA supports the Agency with Medical Personnel
3	Edo State Health Insurance Agency	They make use of our facilities and they are one of our sources of revenue generation
4	Public Building and Maintenance Agency	Provision of office furniture, general maintenance and repair of office infrastructure at the HMA office headquarters

S/N	Partners	Level of Relationship
1	SEPLAT Petroleum Development Company	Building of Hospital facility, staff quarters and supply of hospitals consumables at Oben Community in Edo State, being managed by HMA and provides some consumable and incentives to the facility
2	Sons and Daughters of Uromi Association	Renovation of parts of dilapidated Central Hospital, Uromi's infrastructure

OUTLOOK

Ongoing projects include:

Digitization of eight (8) General Hospitals across the three (3) Senatorial Districts, deployment of staff distribution software, renovation of Stella Obasanjo Hospital and repair of a industrial borehole at the Clara Oshiomole Hospital, Ewohimi.

DIGITALIZATION

The Hospital Management Agency (HMA) had taken a significant step in digitalization by transitioning from a manual cash collection system to a digital E- wallet system, which is already implemented in the Sickle Cell Centre and Iguobazuwa General Hospital and the establishment of an Inventory System which is implemented using an Essential Drugs Programme (EDP) in Medical Stores and Supply.

KEY ISSUES AND CHALLENGES

The key issues facing the agency is the scarcity of Medical personnels in the Secondary health facilities and the use of old medical equipment in the hospitals.

3	Heartland Alliance	Provides or facilities with HIV testing kits for patients and equipment
4	Daughters of Charity	Support and provide palliatives to TB and Leprosy patients resident in camp.
5	Ray Royal Construction Company	Built and equipped Accident and Emergency Unit at Central Hospital Uromi
6	Igarra Development Association	Reticulate the supply of water from borehole to Hospital wards at the General Hospital, Igarra They are about to embark on electrification and renovation of Doctors and Nurses quarters at the General Hospital, Igarra
7	Sickle Cell Club	They are a support group to patients living with Sickle Cell disease, help in sensitising the public on sickle cell matters and provides feedback to our agency.
8	Patients and Relatives	They are the major source of revenue generation and provide feedback where necessary

RECOMMENDATION

The recommendations given by the Agency include:

Implementation of a Hospitals Management System to improve administration of the 34 state hospitals

Collaboration with other Stakeholders/sister Agencies in the state for efficient running of the Agency.

Upgrade of medical equipment at the hospitals.

Set up diagnostics laboratories in each of the Senatorial Zones to improve quality of diagnosis Document processes and Standard Operating Procedures (SOP) manuals for Hospital Management Agency processes.

Constitution of the Governing Board of the Hospitals Management Agency.

SWE III: EDO STATE PRIMARY HEALTHCARE DEVELOPMENT AGENCY

EXECUTIVE SUMMARY

The Edo State Primary Health Care Development Agency (EDSPHCDA) is dedicated to enhancing primary health care services in Edo State. The Agency aims to become Nigeria's most responsive, effective, and efficient primary health care provider by 2026. Its goal is to deliver comprehensive preventive, curative, and rehabilitative health care through a network of integrated Primary Health Care Clinics (PHCs), direct community engagement, and a highly skilled workforce. This aspiration is underscored by a commitment to improving health outcomes and population satisfaction.

The Agency's strategic approach is encapsulated in the STREAMS (Staffing, Technology, Renovations, Equipment, Alternative Power Supply, and Management Systems) initiative. These thematic areas guide the agency's reforms and development.

The key achievement of the agency includes significant advancement in governance, human resources, infrastructure, technology, community participation, and the Drug Revolving Program. Governance improvements involve the implementation of the Primary Health Care Under One Roof policy, the migration of 2,899 Primary Health Care workers' 'ay points from Local Government to State, and the development of operational guidelines, quality manuals, and policy documents. Notably, the Agency has rebranded its facilities to Clinics, including 42 Digital Clinics, and has developed various policy and procedural documents to standardize operations.

In human resources, the Agency has trained over 700 staff on competency gaps, recruited 243 new healthcare workers, and introduced telemedicine services in 10 clinics to address human resource shortages. The

development of key performance indicators, job descriptions, and a comprehensive staff manual reflects ongoing efforts to enhance staff capabilities and performance.

Infrastructure improvements are marked by the renovation of 20 clinics under the Edo Health Improvement Program, ongoing renovations in Benin Metropolis, and the construction of 18 new clinics through Public-Private Partnerships. The Agency has also set up functional clinics at JOOPSA and the Federal Government Girls College, Benin, and developed a waste management scheme for PHC clinics.

Technological advancements include the implementation of telemedicine in 10 clinics, integration of Electronic Health Records, and the development of a Smart Health App for the home-based care scheme. The Agency has also initiated a clock-in system to enforce punctuality and migrated to an E-Gov system, moving away from paper-based operations.

Community participation has been strengthened through training of community health influencers, the formation of Ward Development Committees, continuous community engagement, and advocacy visits. Collaborations with other government agencies and outreach programs by the Association of Nigerian Physicians in the Americas (ANPA) have further supported community health efforts.

The Drug Revolving Program (DRP) has established partnerships for drug distribution, developed an essential drug list, and created a replenishment methodology. Notable achievements include the introduction of the Men A Vaccine, which has immunized over 312,000 children.

Despite these achievements, some notable setbacks remained. Delay of clinic infrastructure delivery in Benin City due to non-payment of contractors, difficulties in engaging with the LGA chairmen to buy into PHC activities and to take ownership, staff turnover due to the staff validation exercise and supplemental immunization activities, vaccine misinformation and frequent power outages affecting vaccine storage have posed significant hurdles.

Overall, the agency's accomplishments have led to improved immunization coverage, better maternal and child health outcomes, and enhanced disease monitoring and control. Upgraded facilities, empowered communities, and a well-trained healthcare workforce contribute to a sustainable health program tailored to the population's needs, reflecting the Agency's commitment to providing high quality health care services.

INTRODUCTION AND BRIEF HISTORY

Primary Health Care represents a comprehensive approach to organizing and strengthening national health systems, ensuring that health services are accessible and effective for all communities. The Edo State Primary Health Care Development Agency was established by law in 2016 under the Edo state primary health care law. However, it was ratified and became operational in 2019 as part of the Edo State Government's initiative to enhance health outcomes and guarantee universal access to health care services for its citizen.

The Agency's operationalization included the adoption of the Primary Health Care Under One Roof policy, which was effectively launched in 2021. This policy led to the migration of Local Government Area (LGA)

health care workers to the state government. Under this arrangement, the state government contributes 40% of the salary cost, while the agency covers the remaining 60%. The Edo State primary health care development agency is tasked with the coordination, management, and supervision of all primary health care services in the state, encompassing preventive, promotive, and curative services. Currently, the agency oversees 516 primary health care centres with 484 operational and 32 non-functional. The agency is headed by an Executive Secretary.

MANDATE, VISION AND MISSION

Mandate: to strengthen the foundations of the Edo State Health Care System by enhancing access to effective, efficient, sustainable and quality health care service for residents

Vision: By 2026, the Agency aspires to be the most responsive, effective, and efficient Primary Health Care Development Agency in Nigeria, as evidenced by improved health outcomes and heightened population satisfaction.

Mission: to deliver a comprehensive package of preventive, curative and rehabilitative healthcare services to the citizens of Edo State through a network of integrated Primary Health Care Clinics (PHCs), direct community engagement and highly skilled workforce.

The Key functions of the agency include:

Routine Immunization: The agency conducts routine immunization and organizes immunization campaigns to protect children and adults from vaccine-preventable diseases.

Maternal and Child Health Services: it provides comprehensive antenatal, postnatal, and child health services to ensure the well-being of mothers and children.

Health Education: The Agency Implements health education programs to inform and educate the public on health issues and preventive measures.

Disease Surveillance: It monitors and tracks disease outbreaks to facilitate timely interventions.

Community Health Outreach: The Agency Organizes health camps and outreach programs to reach underserved communities.

Training and Capacity Building: It offers training and capacity building programs for health-care workers to enhance their skills and knowledge.

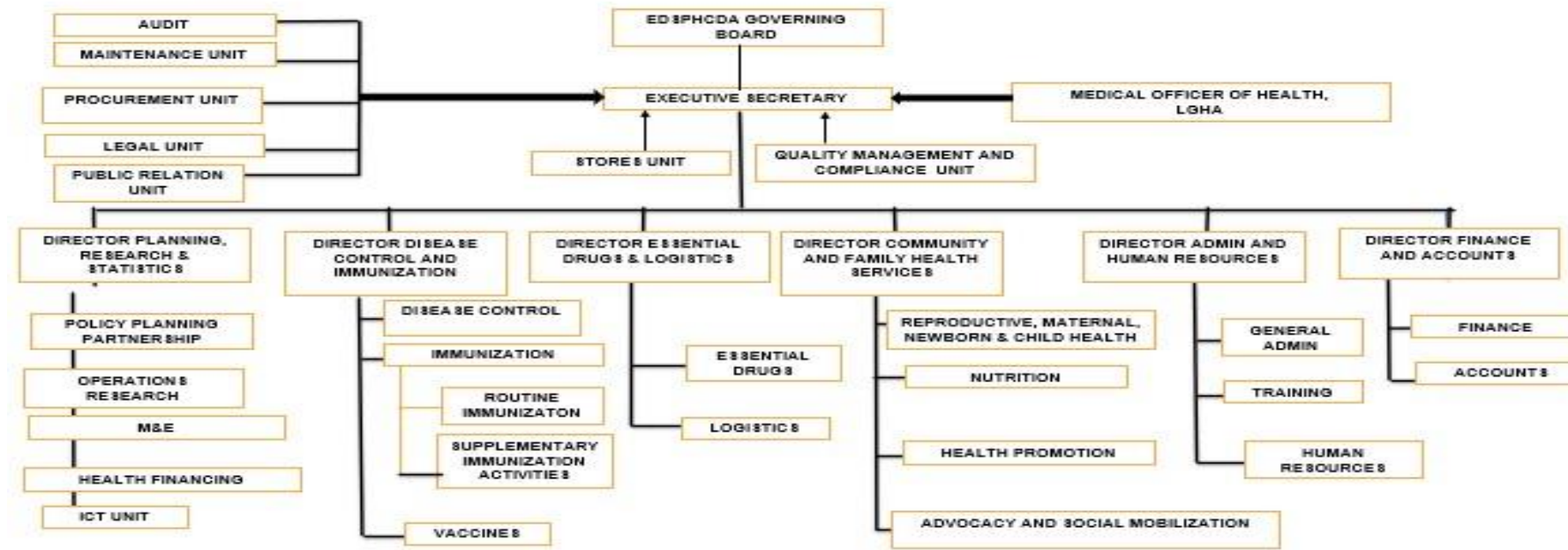
Health Facility Management: Oversees the management and operation of primary health care clinics across the State.

Collaboration with Non-Governmental Organizations and International Agencies: Partners with various organizations to improve primary health care delivery in the State.

ORGANIZATION STRUCTURE

The current establishment of the Agency includes 2,891 employees, all of whom are full-time. There are 410 vacancies, although there are no critical vacancies at present.

Organogram



The Key activities by each department in the agency includes:

- Disease Control & Immunization
- Routine Immunization
- Disease surveillance
- Community & Family Health Services
- Advocacy and Community Mobilization
- Client Home Based Care Scheme
- Health Education and Promotion
- Reproductive, Maternal Newborn and Child Health
- Nutrition
- Planning, Research & Statistics
- Preparation of annual, medium, and long-term plans for the Agency
- Coordination and preparation of annual budget
- Development and implementation of M&E plans
- Development of M&E framework
- Collection of HMIS data at all levels
- Data Quality Assessment (DQA)
- Deployment of ICT infrastructure/databases across all levels (state, LGHA, ward and facility)
- Essential Drugs & Logistics
- Drug & Vaccine delivery to the last mile
- Administration & Human resources
- Promotions/conversion/Advancement
- Leave Matters (study leave, casual leave, annual leave, maternity leave)
- Welfare/Staff development
- In-service training proposals and approval
- Staff records (Nominal roll)
- Posting/Transfers/redeployment
- Discipline of staff
- Staff Confirmation
- Change of name
- Correspondence with Government and other Ministries.
- Logistics/maintenance
- Staff Recruitment
- Retirement
- Account and Finance
- Preparation of Salary Updates
- Preparation of final account
- Monitoring and tracking of revenue
- Retirement of funds

LANDSCAPE SUMMARY AS OF 2016

As of 2016, while the Edo State Primary Health Care Development Agency (EDSPHCDA) was legally established, it had not yet commenced operations. Full-scale activities began in 2019 after the agency was fully ratified and integrated into the Edo State Government’s initiative to enhance health outcomes and ensure universal healthcare access for its citizens. Before the agency's establishment, the Ministry of Health provided oversight and coordination for certain primary healthcare services, such as immunisation and family planning. However, Primary Healthcare Centres (PHCs) were managed by Local Government Health Authorities, which were overseen by the Medical Officer of Health/PHC Coordinator. Each PHC was supervised by an Officer-in-Charge who reported to the PHC Coordinator.

The PHCs were neglected, understaffed, and lacked a proper system for drug and consumable supplies. Additionally, healthcare workers were frequently unpaid, leading to demotivation. Although PHCs were typically built and maintained by Local Government Councils, some were donated, yet staffing remained inadequate.

LIST OF PROJECTS, INITIATIVES AND PROGRAMS COMPLETED – 2019 TO 2024

Project, programs and initiative	Objectives	Goal	Project outcome	Project status, %
Basic Healthcare Provision Fund Training of Trainers	To improve Primary Health Care Services	To equip the trainers with knowledge and materials to enable them to cascade the training to LGA stakeholders in the PHC Facilities and Ward Development Committees	State-level trainers on the Basic Health Care Provision Fund – concept and implementation processes	100%
Facility/WDC-Level Training for the Basic Health Care Provision (BHCPF) (in 3 LGAs) Owan West, Esan West, Esan Central	Improvement of Primary Health Care Services	To equip the LGA level stakeholders (WDC Chairmen and Treasurers and health facility OICs) with the requisite knowledge and skills to effectively manage BHCPF implementation in their respective LGAs & health facilities	Cascade of training on Basic Health Care Provision Fund to two PHC Facility staff and two Ward Development Committee members in each of the LGAS	100%
Introduction of Second dose Measles Containing Vaccine (MCV2)	Eradication of Measles	To build the immunity of the target population against measles outbreak	The introduction of the 2 nd dose of Measles Containing Vaccine (MCV2) to children from 15-23 months of age was flagged off to create awareness. Thereafter, for one full week Routine Immunisation Activities were intensified by rendering these services daily in all the 494 Public PHCs in the LGAs	100%
1 st round Outbreak Response Immunization Plus	Eradication of Poliomyelitis	To build the immunization status of the targeted age group in the affected LGAs	Mass immunization for 4 days with multivalent Oral Polio Vaccine (mOPV) was conducted in 4 LGAs.	100%
Days (in response to an outbreak of circulating Vaccine Derived Polio in a neighboring Community in Kogi State)				

POLICY AND POLICY THRUST

Policies

Edo Health Improvement Plan (EdoHIP)

The EdoHIP portal is a digital strategy aimed at visualizing Primary Health Care (PHC) activities, monitoring employee attendance, and enabling informed decision-making based on data reported on the Edo State Health Improvement Plan digital platform. **Primary Health Care Under One Roof (PHCUOR)**

PHCUOR is a national policy that transitioned healthcare workers from local government councils to the agency. The state government, through the agency, is responsible for 40% of their salaries. This policy has facilitated better monitoring and supervision of human resources for health, particularly for those working in primary health care.

STREAM Initiative

The STREAM Initiative aims to reform primary health care institutions by investing in infrastructure, technology, staffing, alternative power supply, equipment provision, and institutionalizing quality management systems.

2 nd round Outbreak Response Immunization Plus Days (OBR IPDs) (in response to an outbreak of circulating Vaccine Derived Polio in a neighboring Community in Kogi State	Eradication of Poliomyelitis	To build the immunization status of the targeted age group in the affected LGAs	Mass immunization for 4 days with multivalent Oral Polio Vaccine (mOPV) was conducted in the same 4 LGAs above	100%
Integrated Supportive Supervision to the 18 LGAs	Improvement of Primary Health Care Services	To help in strengthening the health system for delivering of essential packages		100%
Introduction of Men A Vaccine for children 15-23 months old	Prevention & Control of disease outbreaks	To reduce the outbreak of Meningitis in the state and across the Nation	Flag off campaign to create awareness and demand for the vaccine	100%
Visit to the State by the African Region Certification	Eradication of Poliomyelitis	To ascertain the level of the State preparedness in the Polio free certification	The ARCC team visited the SMoh, the EDSPHCDA, 2 LGAs & 3 PHC	100%
Committee for Polio Eradication			Facilities. They assessed Routine Immunisation and Disease Surveillance documentation on Acute Flaccid Paralysis which documentation is central to certifying a country Polio -free	
Training of Trainers for the N-Power Health Volunteer training	Improvement of Primary Health Care Services	To improve Data and report generation in the communities	One-day training of State Officers, the 18 Primary Health Care Coordinators and their M&E Officers	100%
Training of Npower Health Volunteer	Improvement of Primary Health Care Services	To improve Data and report generation in the communities	two-days step down training of all the NPower Health Volunteers in their respective LGAs by their PHC Coordinators & M&E Officers, with the trainings supervised by State Officers	100%
Uploading the data on the drugs procured for 19 (out of 20 Pilot PHCs) into éclat software.	Improvement of Primary Health Care Services	To make drug available at the Facilities		100%
Setup of all computer systems and accessories purchased in the agency	Improvement of Primary Health Care Services	To improve efficiency and effectiveness		100%
One-day visit to selected PHCs for monitoring and supervision	Improvement of Primary Health Care Services	To build the capacity of the staff in capturing quality data		100%
Monthly analysis and reporting (to the ES, EDSPHCDA) [of	Improvement of Primary Health Care Services	To have a proper knowledge on the utilization of PHCs		100%

Health Data on the 494 Public PHCs in all 18 LGAs] downloaded from the international database, District Health Information System version II (DHIS2)				
Monthly one-day visits to out-ofstation health facilities for supportive supervision on data quality issues	Improvement of Primary Health Care Services	To build the capacity of the staff mostly in data collation		100%
Bi-weekly visits to health facilities in Benin City for supportive supervision on data quality issues	Improvement of Primary Health Care Services	To build the capacity of the staff mostly in data collation		100%
Sub-National Immunization Plus Days (NIPDs)	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	Mass immunization campaign for 4 days (house-to-house for Oral Polio Vaccine and fixed posts for injectable vaccines)	100%
National Immunization Plus Days (NIPDs)	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	Mass immunization campaign for 4 days (house-to-house for Oral Polio Vaccine and fixed posts for injectable vaccines)	100%
2 -Days Media Orientation on social mobilization, demand creation for Routine Immunization, other PHC services and COVID 19	Improvement of Primary Health Care Services and Utilization	To increase mass media support for effective health communication and promotion	Mass sensitization campaign on Media	100%
COVID 19 Sensitization	increased awareness on COVID 19 and to know the right message to communicate	To reduce community transmission of COVID 19 pandemic in the state and across the Nation	Training of state/ LGA/ community level on COVID 19 preparedness and response	100%
COVID 19 LGA Training	Increased awareness on COVID 19 and to know the right message to communicate to reduce community transmission of COVID 19 pandemic in the state and across the Nation	Training of state/ LGA/ community level on COVID 19 preparedness and response	100%	
COVID 19 Ward Sensitization	increased awareness on COVID 19 and to know the right message to communicate	To reduce community transmission of COVID 19 pandemic in the state and across the Nation	Training of state/ LGA/ community level on COVID 19 preparedness and response	100%
Vaccine Management Tool training	To improve on vaccine management skill	To build the capacity of EPI managers on the approach and methodology for vaccine management	State level Training of trainers on vaccine management	100%
breast feeding week	Increased breast-feeding awareness	To improve on the rate of breast feeding	Mass sensitization campaign on Media	100%
DHIS2 LGA	Improvement in data reporting	To help in strengthening the database for the health system	training of of Key officers on DHIS2 for timeliness of reporting	100%

refresher Training				
Fractional inactivated polio Vaccine administration (FIPV)	Reduction of polio in unimmunized children	To increase the immunity of the people and reduction in vaccine preventable Disease	mass immunization for 5 days in selected LGAs	100%
Renovation of 20 PHCs	To increase the number of functioning primary health care centres in the state	To reduce the dependency on Secondary health facilities	Renovation of PHCs in the 18 LGAs	100%
Renovation and upgrade of 30PHCs	To increase the number of functioning primary health care centres in the state	To reduce the dependency on Secondary health facilities	Upgrade of 30 PHCs in selected LGAs	100%
Renovation of 12 PHCs	To increase the number of functioning primary health care centres in the state	To reduce the dependency on Secondary health facilities	Renovation of 12 PHCs in the Benin Metropolis	50%
Development of Smart health APP	To improve health care services digitally	To digitise healthcare service delivery and make it seamless	Introduction of technology in health data collection and diagnostics	75%
Assessment of 55 PHCs	To check the structure of the health facilities and monitor for Infection prevention and control standards	To improve the service delivery of the 55 PHCs	Assessment of 55 PHCs billed for renovation and staffing	100%
Health facilities assessment	To check the structure of the health facilities and monitor for Infection prevention and control standards.	To ascertain the gaps in PHCs	Assessment of all 473 PHCs in the State	100%
MNCHW 2022	To sensitize health care workers on maternal and child health	To improve on the maternal and child health	A weeklong program to cater of maternal and child health	100%
ANPA/PHC medical outreach	To sensitize the PHCs on the importance of rapid medical treatment.	To educate PHCs on medical treatment and on quality control/assessment.	A weeklong program on medical outreach	100%
1st round Outbreak Response Immunization Plus Day 2022	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	Mass immunization campaign for 4 days (house-to-house for Oral Polio Vaccine and fixed posts for injectable vaccines)	100%
2nd round Outbreak Response Immunization Plus Days (OBR IPDs) 2023	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	Mass immunization campaign for 4 days (house-to-house for Oral Polio Vaccine and fixed posts for injectable vaccines)	100%
Recruitment of 243 Community health extension workers	To increase the number of health care workers in the state	To reduce manpower gaps	Recruitment of Health workers	100%
Renovation of 44 PHCs	To increase the number of functioning primary health care centres in the state	To reduce the dependency on Secondary health facilities	Upgrade of 44 PHCs in selected LGAs	30%
MNCHW 2023	To sensitize health care workers on maternal and child health	To improve on the maternal and child health	A weeklong program to cater of maternal and child health	100%

ACHIEVEMENT PER BUDGET YEAR

The agency achievements for the year 2019 to 2021 include:

2019

Basic Healthcare Provision Fund Training of Trainers
 Facility/WDC-Level Training for the Basic Health Care Provision (BHCPF) (in 5 LGAs) Akoko Edo, Owan East, Etsako East, Etsako West and Etsako Central
 Introduction of Second dose Measles Containing Vaccine (MCV2)
 1st round Outbreak Response Immunization Plus Days (in response to an outbreak of circulating Vaccine Derived Polio in a neighbouring Community in Kogi State)
 Integrated Supportive Supervision to the 18 LGAs
 Introduction of Men A Vaccine for children 15-23 months old
 Visit to the State by the African Region Certification Committee for Polio Eradication
 Setup of all computer systems and accessories purchased in the agency

2020

Sub-National Immunization Plus Days (NIPDs) implementation
 COVID 19 Sensitization
 COVID 19 LGA Training
 COVID 19 Ward Sensitization
 Vaccine Management Tool training
 DHIS2 LGA refresher Training for LGA staffs
 Fractional inactivated polio Vaccine administration (FIPV)
 Modified Integrated Medical Outreach Programme (MI-MOP)
 Rapid Assessment for PHC revitalization

2021

Renovation and upgrade of 30PHCs in the 3 Senatorial districts

2022

Assessment of 55 PHCs in the 3 Senatorial districts.
 Health facilities assessment
 ANPA/PHC medical outreach (2022/2023)
 2nd round Outbreak Response Immunization Plus Days (OBR IPDs)

2023

Recruitment of 243 Community health extension workers
 Renovation of 44 PHCs
 Maternal & Neonatal Child Health Week (MNCHW) 2023
 Development of Operational guidelines and MSP
 Client Home Based Care Scheme Introduction

2024

Infrastructural Upgrade and Standardization of 12 Clinics in Edo South Senatorial District in total 56 PHCs in the state.
 Implementation of the Client Home Based Care Scheme
 Telemedicine launch and expansion across the State
 Introduction of Quality Management Systems across our facilities
 Deployment of technology (EMR System)

SN	YEAR	Primary Health Care centres (PHCs) revamped
1	2019	10
2	2021	30
3	2023	44
4	Mid- 2024	56

Achievements and present landscape

- Operationalization of the Agency: The Edo State Primary Health Care Development Agency (EDSPHCDA) was effectively operationalized in 2019 following the ratification of the existing law and the recruitment of staff tailored to the Agency's specific needs.
- The advent of Primary Health Care under One Roof policy led to the migration of Primary Health Care Workers from the Local Government to the Edo State Primary Health Care Development Agency, thereby centralizing management across all 18 LGAs
- The creation of the Operational Guidelines and the Minimum Service Package document further consolidated the operational framework of the Agency.

Challenges, Resolutions and Recommendations of the Agency can be seen in the table below

S/N	Challenges	Resolutions	Recommendation
1	Logistics constraint in carrying out supportive supervisory visits to clinics across the state	Implement a coordinated transportation and resource allocation plan	<ul style="list-style-type: none"> Advocate for policy reforms that prioritize and facilitate the logistics of health care supervision, such as tax incentives for transportation services used in health programs
2	Bureaucratic processes causing delay in the release of funds for major interventions, programs and projects.	Streamline administrative processes through the implementation of lean management principles	<ul style="list-style-type: none"> Simplify documentation and regulatory requirements, reducing the administrative burden on staffs Empower frontline staff to make decisions within their scope of work to reduce delays caused by hierarchical approval processes
3	Unequal distribution of Health Care Workers across the 18 LGAs	Implement strategic health workforce distribution plan	<ul style="list-style-type: none"> Conduct of a comprehensive workforce assessment Centralize coordination to oversee the distribution Leverage technology for better management and tracking
4	Vaccine hesitancy resulting in reduced immunization coverages within the State	Implement a comprehensive vaccine confidence and outreach program	<ul style="list-style-type: none"> Strengthen community partnerships within LGAs Address practical barriers Engage in community sensitization

Ongoing projects, programmes, initiatives, to be completed

- Telemedicine Institutionalization and Expansion
- Ongoing infrastructural upgrades are being carried out in some primary healthcare facilities across the state.
- HRH replenishment and redistribution
- Signing of MOUs for partnerships across sectors (Training institutions, management institutions)

Projects, policies, programmes, initiatives, studies, to be prioritized

- Infrastructural Upgrades
- Telemedicine expansion
- Client Home Based Care Scheme

Emerging opportunities and threats

- New Partnerships with local and international organizations
- Community ownership
- Health Financing

DIGITALIZATION

Currently, the Edo State Primary Health Care Development Agency (EDSPHCDA) has embraced digitalization in its administrative and accounting processes. The agency has successfully onboarded 1,800 staff members onto the E-Gov platform, with 2,830 employees operating official government email addresses. Additionally, the agency utilizes SmartHealth App for client enumeration. This app was developed by Eclat Technologies, a division of Inter-switch Nigeria, which supports efficient client management and data collection. For its social media presence, the agency maintains user profile on Instagram (@edsphcda) and Facebook under username “Edo State Primary Health Care Development Agency”. It has 333 followers on Instagram and 5600 followers on Facebook. The agency acknowledges that there is potential to expand its digital services to include payment processes, partner accounting, reporting, and feedback mechanisms.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

SN	KEY STAKEHOLDERS		STATUS
	<i>INTERNAL</i>	<i>EXTERNAL</i>	
1	Staff of the Agency	WHO	cordial
2	Ministry of Health	UNICEF/WHO	cordial
3	Hospital Management Agency	JSI-MRITE	cordial
4	Edo Health Insurance Commission	JSI-HAPPI	cordial
5		SFH	cordial
6		FMoh	cordial
7		NPHCDA	cordial
8		Aig-Imuokhuede Foundation	cordial

Projects, Programmes and Initiatives Completed

S/N	Project name	Partners/stakeholders	Impact	Objectives	Start date	Completion date
1	Basic Healthcare Provision Fund Training of Trainers	State Steering Committee of the Basic Health Care Provision Fund, World Health Organisation	Improvement of Primary Health Care Services	To equip the trainers with knowledge and materials to enable them to cascade the training to LGA stakeholders in the PHC Facilities and Ward Development Committees	10/28/2019	11/3/2019
2	Facility/WDC Level Training for the Basic Health Care Provision (BHCPF) in 5 LGAs (Akoko Edo, Owan East, Etsako East, Etsako West and Etsako Central)	State Steering Committee of the Basic Health Care Provision Fund, World Health Organisation	Improvement of Primary Health Care Services	To equip the trainees with the knowledge and skills to meet the guidelines of the BHCPF	11/26/2019	11/29/2019
3	Facility/WDC Level Training for the Basic Health Care Provision (BHCPF) in 3 LGAs (Owan West, Esan West, Esan Central)	State Steering Committee of the Basic Health Care Provision Fund, World Health Organisation	Improvement of Primary Health Care Services	To equip the LGA-level stakeholders (WDC Chairmen and Treasurers and health facility OICs) with the requisite knowledge and skills to effectively manage BHCPF implementation in their respective LGAs & health	12/17/2019	12/20/2019

S/N	Project name	Partners/stakeholders	Impact	Objectives	Start date	Completion date
				facilities		
4	Introduction of Second dose Measles Containing Vaccine (MCV2)	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Measles	To build the immunity of the target population against measles outbreak	11/14/2019	11/20/2019
5	1 st round Outbreak Response Immunization Plus Days (in response to an outbreak of circulating Vaccine Derived Polio in a neighbouring Community in Kogi State)	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To build the immunization status of the targeted age group in the affected LGAs	9/20/2019	9/23/2019
6	2 nd round Outbreak Response Immunization Plus Days (OBR IPDs) (in response to an outbreak of circulating Vaccine Derived Polio in a neighbouring Community in Kogi State)	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To build the immunization status of the targeted age group in the affected LGAs	10/12/2019	10/15/2019
7	Integrated Supportive Supervision to the 18 LGAs	Department of Disease Control and Immunization, Dept. of Primary Health Care,	Improvement of Primary Health Care Services	To help in strengthening the health system for delivering of essential packages	9/12/2019	
8	Introduction of Men A Vaccine for children 15-23 months old	Department of Disease Control and Immunization, WHO, UNICEF	Prevention & control of disease outbreaks	To reduce the outbreak of meningitis in the state and across the Nation	8/15/2019	
9	Visit to the state by the African Region Certification Committee for Polio Eradication	Department of Disease Control and Immunization, Dept of Disease Control, SMOH, WHO, UNICEF	Eradication of poliomyelitis	To ascertain the level of the state preparedness in the polio free certification	12/14/2019	

S/N	Project name	Partners/stakeholders	Impact	Objectives	Start date	Completion date
10	Training of Trainers for the N-Power Health Volunteer training	Department of Community & Family Health	Improvement of Primary Health Care Services	To improve data and report generation in the communities	Sep-19	
11	Training of Npower Health Volunteer	Department of Community & Family Health	Improvement of Primary Health Care Services	To improve data and report generation in the communities	Sep-19	
12	Sub-National Immunization Plus Days (NIPDs)	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	11/1/2020	14/1/2020
13	National Immunization Plus Days (NIPDs)	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	15/2/2020	18/2/2020
14	2 -Days Media Orientation on social mobilization, demand creation for Routine Immunization, other PHC services and COVID 19	Department of Family and Community Health, Department of Disease Control and immunization, WHO, UNICEF	Improvement of Primary Health Care Services and Utilization	To increase mass media support for effective health communication and promotion	4/6/2020	5/6/2020
15	ANPA/PHC medical outreach	SMOH/HMA/EDSPHCDA			2022	2023
16	1st round Outbreak Response Immunization Plus Day 2022	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	7/14/1905	2022
17	2nd round Outbreak Response Immunization Plus Days (OBR IPDs) 2023	Department of Disease Control and immunization, WHO, UNICEF	Eradication of Poliomyelitis	To increase the immunity of the people thereby making the State and Nation Polio Free	7/14/1905	2022

Outstanding projects with partners

- Aig-Imuokhuede Foundation
- Renovation of 18 Clinics across the State

KEY ISSUES AND CHALLENGES

- Payment Commitments (Due and Outstanding)
- Project Monitor HDIT Consultancy (₦38,997,401.00)

Other relevant issues affecting the Agency include:

- Office Space
- Work tools
- Operational challenges

AWARDS AND COMMENDATIONS RECEIVED

S/N	Awards and Commendations	Awarding Body	Year
1	First Runner Up, PHC Leadership Challenge Test, South-South Zone	UNICEF	2023
2	Best in Routine Immunization, South-South Zone	National Primary Health Care Development Agency	2022

RECOMMENDATIONS

- Movement or Migration of the Agency’s capital expenditure account from the Ministry of Health to be domiciled in the agency.
- Creation of a formidable Primary Health Care taskforce committee.

SWE IV: EDO STATE HEALTH INSURANCE COMMISSION

EXECUTIVE SUMMARY

The Edo State Health Insurance Commission (EDHIC) was established in May 2019, marking a significant commitment towards achieving the Universal Health Coverage (UHC) in Edo State, Nigeria. The Commission’s primary goal is to ensure financial access to healthcare through a variety of initiatives aimed at improving the quality and accessibility of health services across the state.

EDHIC strategies include the development of ambulatory services to establish outpatient care units that provide efficient and responsive systems for on-the-spot assessments and triage, as well as safe transportation to and from health facilities. Additionally, the Commission has implemented AIpowered innovations to enhance the call centre operations, system upgrades, data management, and overall efficiency of the insurance system. Telemedicine services have also been introduced to enable remote consultations and medical services, particularly benefiting underserved rural areas by improving accessibility and reducing costs.

The Commission has achieved significant milestone including being the leading State in Basic Health Care Provision Fund (BHCPF) with a service utilization of 29.4% as at July 2023, gaining international recognition, and expanding health insurance coverage to 62.3% of our set target as at August 2024. Despite these accomplishments, challenges such as bureaucratic bottlenecks, economic downturns, and inadequate conditions in some public facilities persist. Nevertheless, the initiatives undertaken by EDHIC have notably enhanced healthcare access and quality, reflecting a strong commitment to advancing the healthcare system in Edo State.

INTRODUCTION AND BRIEF HISTORY

The Edo State Health Insurance Scheme is a social programme designed by the State Government to complement existing sources of healthcare financing and to improve access to health care for the majority of Edo state residents. The Edo State Health Insurance Commission (EDHIC) was established in May 2019 under the Edo State Health Insurance Law to promote, regulate, and integrate health insurance schemes throughout the state. The Commission's creation stands as a testament to the government's commitment to achieving Universal Health Coverage (UHC) in Edo State, Nigeria.

Since its inception, EDHIC has been actively engaged in a range of initiatives aimed at enhancing healthcare services, including expanding coverage, improving service quality, and addressing diverse healthcare needs. The commission’s core values, providing access to affordable and quality health services, are the foundation of the Edo State Health Insurance Commission with a focus on executional excellence through inclusiveness, transparency and community driven processes. The commission is currently structured into eleven (11) departments, each led by the Director General.

MANDATE, VISION AND MISSION

Mandate: To provide healthcare for every Edo State resident, through premiums collected under various health plans, with the aim of achieving Universal Health Coverage (UHC).

Vision: To achieve UHC goals in Edo State by ensuring adequate financial access to healthcare.

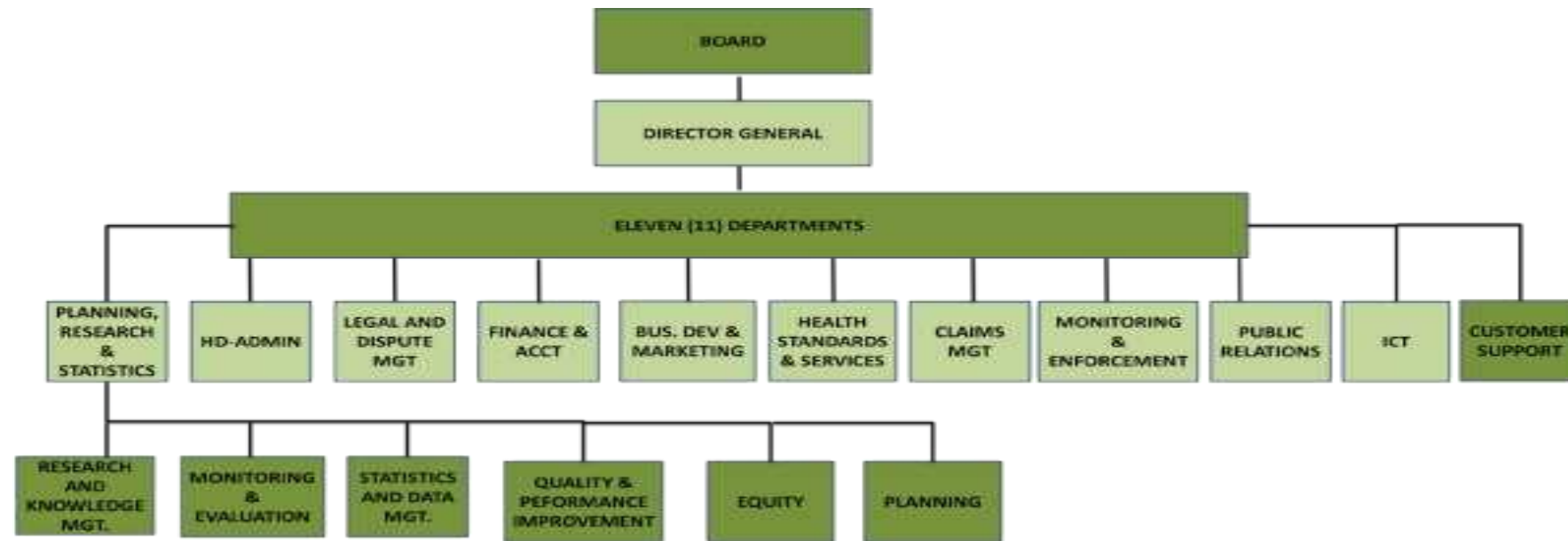
Mission: To develop and sustain better access to healthcare services for Edo State residents through community-based contributory programs and deliberate stakeholder involvement.

Empowered by the law, in May 2019, the Edo State Health Insurance Commission was tasked with specific functions including, ensuring the effective implementation of the State Health Insurance Scheme’s policies and procedures and developing appropriate regulations and guidelines to ensure the continued viability of the Scheme.

ORGANIZATION STRUCTURE

The current establishment comprises of 98 full-time staff members, with no vacancies or critical vacancies within the organization.

Organogram



The key activities by each department within the Edo State Health Insurance commission are outlined in the table below.

S/N	Departments	Key activities
1	Planning, Research and Statistics	Responsible for policy development, programmatic planning and reporting, performance management and evaluation, and the implementation of equity plans such as BHCPF, BMGF and State Equity.
2	Human Resource and Administration	Responsible for recruitment and staffing, training and developments staff welfare
3	Legal and Dispute Management	Handles dispute resolution, policy & legal frameworks and provides legal advisory services
4	Finance and Accounts	Oversees fund management, budgeting, financial reporting and planning
5	Business Development and Marketing	Conducts market research and analysis, responsible for partnership development and manages sales of health plans
6	Health Standards and Services	Ensure accreditation of health facilities, quality assurance and upholds service quality standards
7	Claims Management	Manages claims processing and provides support to providers and patient.
8	Monitoring and Enforcement	Focuses on compliance monitoring and enforcement actions
9	Public Relations and Advocacy	Conduct public awareness campaigns and manages media relations
10	Information Computer Technology	Develops and maintains health information systems for data management and implements digital solutions to streamline health services.
11	Customer Support	Provides patient support services, handles feedback and resolves complaint

POLICY AND POLICY THRUST

Between 2019 and 2024, the Edo State Health Insurance Commission introduced three new policies.

These include the

Enrolment of every newborn into the State’s Health Insurance Scheme

The enrolment of every newborn into the State’s health insurance scheme, which commenced in January 2024, is a proactive measure aimed at ensuring that all children born in Edo State are automatically covered by health insurance from birth. This policy ensures that newborns have immediate access to essential healthcare services, such as vaccinations, routine check-ups, and emergency care, without placing an additional financial burden on their families. This policy not only secures the health of future generations but also fosters a culture of preventive care and health awareness from the outset of life.

Compliance with health insurance regulations among contractors doing business with the Edo State Government (Effective from October 18th, 2021):

To ensure comprehensive health coverage for the workforce, the Edo State Government has mandated that all contractors engaging in business with the state comply with health insurance regulations. Effective from October 18th, 2021, this policy requires contractors to present a valid Certificate of Compliance demonstrating health insurance coverage for their employees as a prerequisite for obtaining and retaining state contracts. This initiative aims to enhance worker wellbeing, reduce health-related absenteeism, and boost productivity across various sectors. By implementing this regulation, the state seeks to expand health coverage to a wider

population segment, fostering a healthier and more resilient workforce, and ensuring that all businesses operating within Edo State contribute to the broader objective of universal health coverage.

Compliance for business owners operating within Edo State to register their employees for health insurance:

Effective from 1st March 2024, all business owners with a minimum of five employees operating within Edo State are required to comply with a new regulation mandating the enrolment of their staff into the State Health Insurance Scheme. This policy aims to ensure that every employee, regardless of the size or type of business, has access to essential healthcare services. By obligating businesses to enrol their staff in health insurance plans, the state seeks to enhance the overall health and productivity of the workforce, reduce out-of-pocket expenses for healthcare, and promote greater financial stability for employees. This initiative supports the state's commitment to expanding universal health coverage and improving health outcomes across all sectors of the economy. The primary goal of these policies is to guarantee that all Edo State residents have access to quality healthcare while also reducing out-of-pocket expenditure and mortality rate. The strategic objective behind these policies is to reinforce the foundation of the Edo State Healthcare system by minimizing out-of-pocket spending and enhancing access to effective, efficient, sustainable and quality healthcare services to Edo State residents.

THE LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED BY THE COMMISSION BETWEEN 2019 TO 2024 ARE DETAILED IN THE TABLE BELOW.

YEAR	SPECIFIC GOALS	DESCRIPTION OF PROJECT	STATUS OF PROJECT	EXPECTED OUTCOME	IMPACT ON CITIZEN
2019	Establishment of EDHIC Appointment of the Director General	The establishment of EDHIC and the Appointment of its Director General	Completed	Establish and strengthen a sustainable healthcare system and governance structure	Ensured the coordination and management of healthcare services
2020	Development of EDOHIS health plans and premiums and EDHIC operational documents	Development of health plans under the Edo State Health Insurance Scheme (EDOHIS) and the creation of operational documents.	Completed, resulting in 8 Health Plans and 2 Operational documents	Comprehensive health plans and operational guidelines	To increase healthcare access for low to high income citizens, improving statewide health outcomes, while standardized operational documents
					ensure consistent, high-quality care.
2021	Accreditation of Health Service Providers and enrolment of Edo State in the 18 LGAs in Edo State	Accreditation of Health Service Providers and the enrolment of Edo State residents across all 18 Local Government Areas.	Ongoing, with 318 facilities accredited as at August 2024	Improved quality and accessibility of healthcare services	Enhanced trust and increased usage of healthcare services

2022	Setting up operational offices in Edo North and Central	Establishment of operational offices in Edo North and Central regions	Completed, with 2 operational offices (Edo North & Edo Central)	Localized healthcare services	Increased access to healthcare
	Commencement BHCPF in Edo State	Commencement of the Basic Health Care Provision Fund (BHCPF) in Edo State	Completed. Fully functional BHCPF in Edo State	Funding of health services for vulnerable groups	
	M&E/Q&A of all health service providers	M&E/Q&A of health service providers	Completed 88 M&E visits 18 QA visits	Ensuring quality service to customers	Assurance of high-quality care

Below is a summary of the goals, projects, and outcomes of the Edo State Health Insurance Commission (EDHIC) for 2023 and 2024

YEAR	SPECIFIC GOALS	DESCRIPTION OF PROJECT	STATUS OF PROJECT	EXPECTED OUTCOME	IMPACT ON CITIZEN
2023	Expand health insurance coverage to 2,500 uninsured persons under BMGF	The commencement of BMGF initiative in Edo State	Completed (2,500 individuals enrolled)	Support for healthcare initiatives;	Enhanced healthcare funding and increased access.
	Publish research papers	The Publication of research papers to disseminate findings	Completed (4 papers published)	Dissemination of research findings	Informed public and policy decisions
2024	Establish ambulatory services in 3 pilot LGAs	To enhance the efficiency and effectiveness of emergency care by providing rapid, on-site medical intervention and transportation for patients requiring urgent medical attention.	Completed (4 ambulances deployed in Egor, Oredo & Ikpoba Okha)	Access to emergency services, especially in underserved areas.	Reduced overall mortality and morbidity rates and better health outcomes in the 3 pilot LGAs.
	Enrolment of 2,500 vulnerable individuals into the Bill and Melinda Gates Intervention Fund	Enrolment of 2,500 Edo State residents in the BMGF intervention fund	Completed with 100% of the target met)	Increased enrolment in health insurance;	Increased access to affordable healthcare;
	Achieve Compliance of all businesses in Edo State with health insurance regulations	Ensure full Compliance of all businesses with healthcare regulations in Edo state	Ongoing (879 businesses have complied)	Full business compliance in the State	Compliance with healthcare regulations;
	Recruitment of a Rebranding and Marketing Agency to increase uptake of Enrolees	onboarding a Rebranding and Marketing Agency to increase uptake of Enrolees	Completed with 1 business agency onboarded	Enhance public awareness and enrolment.	Greater awareness and participation in health insurance programs.
	Enrolment of vulnerable individuals into BHCPF	Enrolment of 65,502 vulnerable individuals into BHCPF	Completed Surpassed the target of 65,502 enrolees, achieving a total of 75,662 enrolees.	Funding of health services for vulnerable groups	Increased access to healthcare

ACHIEVEMENTS AND PRESENT LANDSCAPE OF THE COMMISSION INCLUDE:

The Establishment of Edo State Health insurance commission in 2019, headed by a Director General

1. The development of State health insurance plan in 2019,
2. Accreditation and training of 318 health service providers (HSPs) between 2021 to 2024
3. Became the foremost state in Nigeria with a Basic Health Care Provision Fund (BHCPF) service utilization of 29.4% as at July 2023, and surpassing enrolment target with a total 75,651 residents including 13,530 aged persons, 26,139 children under five years old, 26,468 indigents, 2,443 physically challenged individuals and 7,071 pregnant women
4. Published 4 International journals
5. Achieved a target of 62.3% (250,289) of Health insurance subscribers between 2021 and August 2024.
6. Established ambulatory services in Ikpoba-Okha, Egor and Oredo with four ambulances present in these three Local Government Areas.
7. Enrolled 215 primary care centres in the state.
8. Provided orthopaedic care to 338 beneficiaries at Stella Obasanjo Hospital.

The table showing a trend of achievements per year is seen below

S/N	Achievements	2019	2020	2021	2022	2023	2024 (August)
	Total Enrolment Number	-	-	39,878	76,369	205,920	250,289
	No. of Accredited Facilities	-	-	28	59	243	318

The enrolments based on gender:

YEAR	MALE	FEMALE	TOTAL
2021	19,749	20,132	39,878
2022	35,108	41,261	76,369
2023	94,708	111,212	205,920
2024	113,539	136,750	250,289

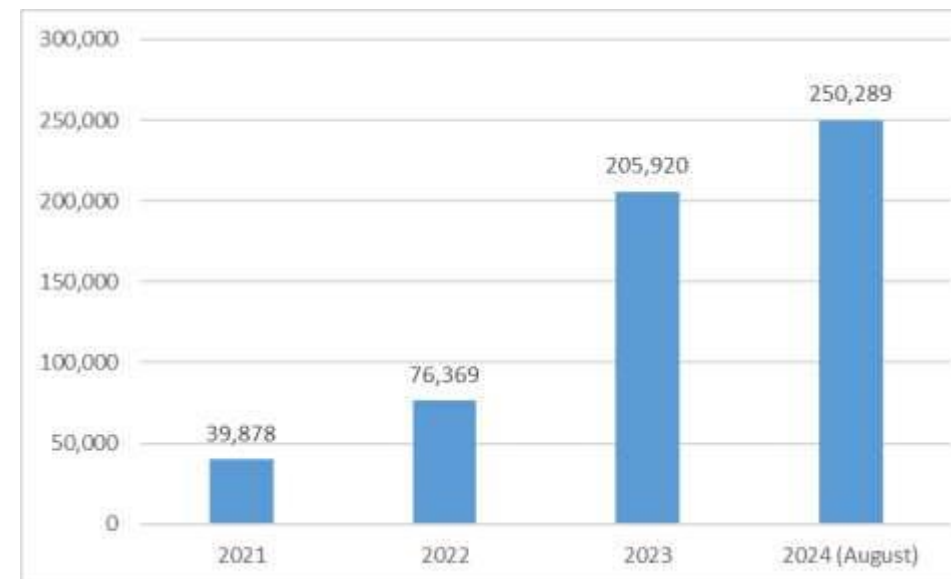


Figure 1: Total enrolment number per year

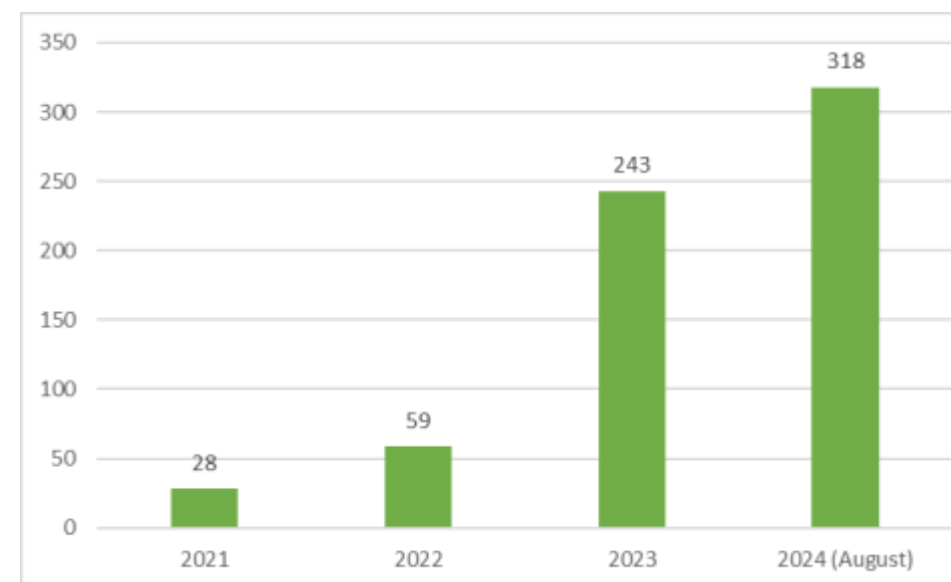


Figure 2: Number of accredited facilities per year

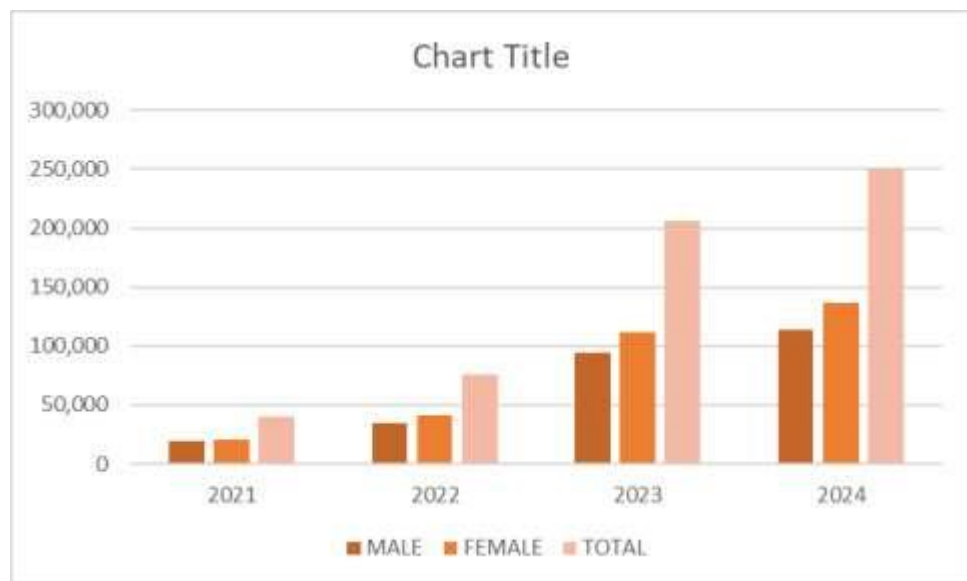


Figure 3: Number of enrolments based on gender

The challenges encountered by the Commission in carrying out their initiatives are itemized in the table below. Each challenge had a resolution and recommendation.

CHALLENGES	RESOLUTIONS	RECOMMENDATIONS
Bureaucratic bottlenecks	Streamline processes and reduce paperwork	Implement digital solutions to improve efficiency and transparency. Regularly review and update procedures.
Economic downturn	Prioritize essential healthcare services and optimize resource allocation	Seek additional funding from external sources, such as grants and partnerships. Implement cost-saving measures without compromising service quality.

KEY STAKEHOLDERS AND THEIR STATUS

The key stakeholders of the Edo State Health Insurance Commission are listed below.

SN	KEY STAKEHOLDERS			
	INTERNAL	STATUS	EXTERNAL	STATUS
1	Ministry of Health	Cordial	National Health Insurance Authority	Cordial
2	Edo State Primary Health Care Development Agency	Cordial	Bill and Melinda gates foundation	Cordial
3	Hospital Management Agency	Cordial	Movement for the Advancement of People Living with Disabilities and Destitute	Cordial
4			National Agency for the Control of AIDS (NACA)	Cordial
5			State Agency for the Control of AIDS (SACA)	Cordial
6			Association of Community Pharmacist of Nigeria (ACPN)	Cordial
7			National Medical Association (NMA)	Cordial
8			Nigerian Bar Association (NBA)	Cordial
9			Association of Reproductive and Family Health (ARFH)	Cordial

Aversion to government policies	Increase public awareness and engagement	Conduct public forums and information campaigns to educate citizens about the benefits of the policies. Include public feedback in policy development.
Poor state of public facilities	Invest in infrastructure improvement and maintenance	Develop a phased plan for upgrading facilities. Secure funding from government and private partnerships. Monitor and evaluate the impact of upgrades on service delivery.

OUTLOOK

Several projects, programmes, initiatives by the commission are still in progress. These includes expanding into new markets and under-served communities where 5% coverage have been achieved, with an intention to cover 50% of Edo State population, approximately 2.5 million. The commission aims to engage with approximately 10 prospective donors and international partners. Additionally, the emergence of a political will is expected to result in a 50% reduction in bureaucratic processes and impediments, leading to shorter waiting times for approval.

Key projects and initiatives that needs to be prioritized include the Basic Health Care Provision Fund, compliance of businesses working with Edo State Government, compliance of businesses within Edo State and the enrolment of 400,000 Edo State residents. Opportunities arising from these prioritized initiatives include the availability of international funding, expansion into new markets and under-served communities, and the support of partners and private donors. However, potential threats such as security challenges, inflation, the risk of outbreak and aversion to government policies may also emerge.

DIGITALIZATION

The commission has digitalized several work processes, including enrolment, Claims processing, Quality Assurance, Monitoring & Evaluation and customer services. EDHIC currently uses Remita as its payment gateway. The commission is active on social media such as Tiktok (@edohis), Twitter (edohis_official), Instagram(@edohisedostate), Facebook (@edohis), Telegram (<http://t.me/edohis>) and can be accessed through the EDHIC Website (www.edostate.edohis.com). Additionally, several processes can now be rendered online which including, enrolment, customer enquiry and complaints.

10			Conference of non-governmental Organisations (CONGOs)	Cordial
11			Pharmacists Council of Nigeria (PCN)	Cordial
12			World Health Organization (W.H.O)	Cordial
13			The Aig-Imoukhuede Foundation	Cordial

LIST OF PARTNERSHIPS, THEIR WORK HISTORY, PROJECT EXECUTED,

OBJECTIVES AND IMPACT

S/N	Partners	Work history	Projects	Objectives	impacts
1	Bill and Melinda Gates foundation	April 2023 – March 2024	Intervention Fund to provide free healthcare services to 2,500 individuals	To provide free healthcare services to 2,500 individuals from vulnerable groups across Edo State, including pregnant women, children under five, the elderly, people living with disabilities, and the indigent.	All 2,500 individuals have been enrolled across the 3 senatorial districts. From July 2023 to March 2024, a total of 6,050 services have been rendered, with 3,983 encounters, and 105 births recorded.

KEY ISSUES AND CHALLENGES

The primary challenge encountered by the Commission is logistics, particularly the unavailability of vehicles from fleet management to carry out activities.

RECOMMENDATIONS

- Strengthen partnerships amongst stakeholders within and outside the health ecosystem to ensure regulation and monitoring of standards
- Increase Stakeholder involvement to enhance advocacy and awareness of the benefits of health insurance for residents of Edo state.
- Integrate the principles, benefits and processes of health insurance into the curriculum for all students.
- Provide legislative, financial and administrative support to the SSHIA and upgrade of public facilities.

SWE V: EDO STATE TRADITIONAL MEDICINE BOARD REPORT

EXECUTIVE SUMMARY

The Edo State Traditional Medicine Board, established in 1985 by Edict 17 of the former Bendel State, is responsible for the registration and licensing of private traditional medicine practitioners in the state. The Board's mission is to standardize the training, practice, and products of traditional medicine, promote its integration of traditional medicine into the healthcare system, increase revenue generation, advance research on medicinal herbs, enhance capacity development for traditional medicine practitioners, significantly reduce quackery, and eliminate unqualified practitioners.

Key strategies put in place to achieve these include development of an assessment checklist for traditional birth attendant clinics and a test form for evaluating practitioners seeking registration with the Board.

Significant achievements of the Board include the deployment of a pharmacist in December 2023 to oversee its activities and subsequent elevation of the pharmacist as the Secretary to the Board by His Excellency in June 2024. This development resulted in a remarkable revenue increase of 106% between in 2023 compared to 2024.

A key challenge the Board has faced to date is a shortage of personnel. However, by June 2024, staffing increased, with a total of four employees compared to just one in 2022.

INTRODUCTION AND BRIEF HISTORY

Traditional medicine often referred to as alternative or complementary medicine encompasses the knowledge, skills and practices rooted in the theories, beliefs and experiences indigenous to various cultures. It is used for maintaining health, preventing illness, diagnosis, improving or treating physical and mental illness. The Edo State Traditional Medicine Board was established to ensure that traditional healthcare practices are preserved and that these services are legally provided in collaboration with all levels of healthcare delivery. The Edo state traditional medicine board was established by Edict 17 of the defunct Bendel State on the 4th of March 1985. The board is tasked with registering and licensing private Traditional Medicine practitioners within the State. The board was revitalized by the state government when a supervising pharmacist and other supporting staff were posted to the Board in December 2023. Additionally, a secretary was appointed to the Board by the governor in June 2024. The board is currently structured into six departments and two units.

MANDATE, VISION AND MISSION OF THE BOARD

Mandate: to regulate the practice of traditional medicine in the state.

Vision: to create an enabling and regulated environment for the provision of quality traditional, complementary and alternative medical services with the aim of promoting and attaining universal health coverage in Edo state.

The activities by each department in the board include:

Traditional, complementary and alternative medicine (TCAM) Practice, Education and Training Department: Oversees the training and professional development of TCAM practitioners, ensuring they meet the required standards for practice.

Mission: to effectively regulate and control the training and practice of traditional, complementary and alternative medicine practitioners in Edo state through capacity building.

Key functions

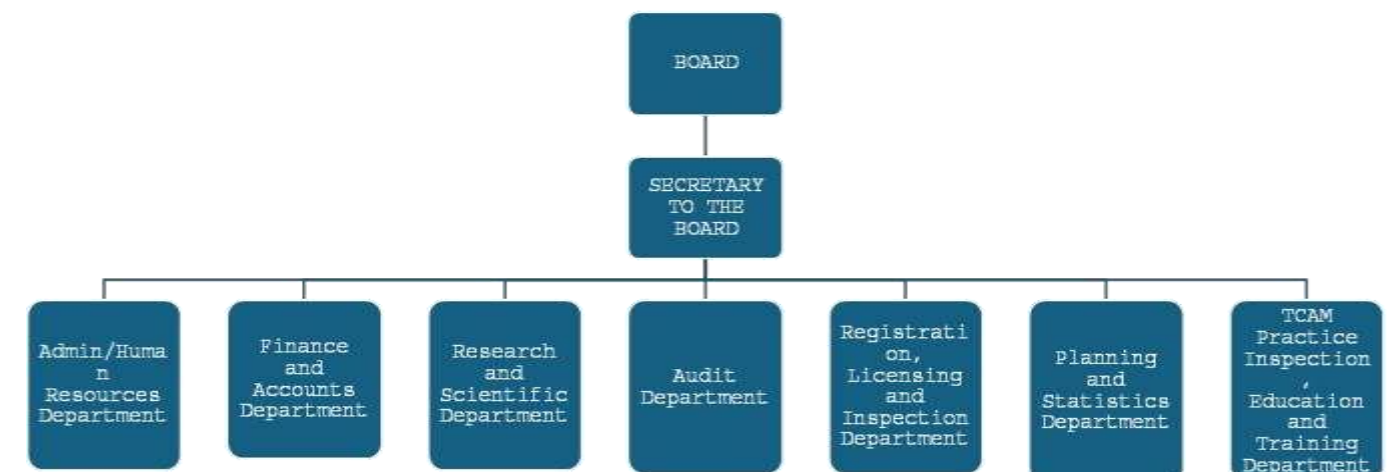
The Key functions of the board include:

- Registering and maintaining a register of all traditional medicine practitioners in the State,
- Issuing licenses to registered traditional medicine practitioners
- Regulating the code of conduct and practice of traditional medicine practitioners,
- Standardizing training in traditional medicine,
- Compiling and collating statistics on patients' attendance at traditional medicine practitioner centres, including the number of births and deaths occurring these centres
- Promoting research into herbs and various traditional medicine treatment methods.

Organization structure

- Current Establishment number: Fourteen (14)
- Current full-time employees: Four (4)
- Vacancies: Six (6)
- Critical Vacancies: Four (4)

Organogram



Registration, Licensing and Inspection Department: Manages the registration, licensing, and compliance inspections of TCAM practices, ensuring that all practitioners operate legally and adhere to the Board's regulations.

Planning and Statistics Department: Handles strategic planning, data analysis, and statistical reporting for TCAM operations, providing insights to guide decision-making and policy formulation.

Research and Scientific Department: Leads research initiatives and scientific studies to advance knowledge in TCAM promoting evidence-based practices and innovation.

Finance and Account Department: Manages the financial transactions, budgeting, and accounting of the board, ensuring fiscal responsibility and transparency.

Administration and Human Resources Department: Handles administrative tasks and manages human resources, including staff recruitment, discipline and welfare, to maintain an efficient and motivated workforce.

Audit Unit: Conducting internal audit for the board

ICT Unit: Attends to all ICT needs of the Board, ensuring the smooth operation of technological systems and liaising with the Information Communication Technology Agency (ICTA)

LANDSCAPE SUMMARY AS OF 2016.

The board had only one part-time staff, and a customer base of 40 practitioners. The MDA generated a revenue of ₦642,000 in 2016 from registration, renewals of license for traditional medicine practice as seen in the 2016 financial report.

STRATEGIC INITIATIVES OF THE BOARD

To enhance awareness and understanding of the Board's functions among traditional and complementary medicine practitioners, as well as the public, the following strategic initiatives are proposed:

Social Media Engagement: Utilize platforms such as Facebook and LinkedIn to deliver targeted campaigns that highlight the Board's activities, share success stories, and provide updates on regulatory developments.

Community Outreach: Conduct workshops, public lectures, and community events aimed at educating the public about the role and benefits of traditional medicine, as well as the regulatory framework governing its practice in Edo State.

Professional Training Programs: Develop and implement training initiatives for traditional medicine practitioners, focusing on regulatory standards, professional ethics, and the importance of adhering to established guidelines.

Strategic Partnerships: Establish collaborations with organizations like the Nigerian Medical Association to enhance mutual understanding and promote complementary efforts in regulating traditional medicine.

Public Awareness Campaigns: Organize awareness walks, rallies, and other public events to draw attention to the Board's mission, promoting the importance of traditional medicine regulation and its positive impact on public health.

These strategic initiatives aim to increase the visibility of the Board while promoting a regulated, standardized approach to traditional medicine in Edo State.

ACHIEVEMENTS AND PRESENT LANDSCAPE

MDAs projects, initiatives and programs (2016 to 2024)

Sn	Projects, initiatives and programs	Status
1	The Board successfully compiled a comprehensive database of 406 registered traditional medicine practitioners, covering the period from 2011 to 2023.	Completed
2	In collaboration with the National Institute for Pharmaceutical Research (NIPRD) and the Edo State Government, the Board organized training sessions for traditional medicine practitioners on phytomedicine.	Completed
3	The Board successfully conducted two stakeholders' meetings in to foster dialogue and collaboration between the Board, traditional medicine practitioners, and other relevant parties.	Completed

THE KEY ACHIEVEMENTS BY THE BOARD

The appointment of a pharmacist in 2023, who later became the administrative secretary of the Board in 2024, and other support staff improved the efficiency of the Board.

After the restructure, the Board saw a remarkable increase in revenue from ₦642,000.00 in 2016 to ₦1,323,000.00 in 2023 and ₦1,848,000.00 in 2024 respectively

In 2022, the board occupied a one office space in block B but this changed in 2024 when it was given three office spaces in block D, a move that has enhanced the board’s operations, credibility and services allowing for better organization and improved staff morale.

OUTLOOK OF THE BOARD

Currently, the board does not have any ongoing programs. However, preparations for the African Traditional Medicine Day project, scheduled for the 31st of August, are in progress. This project aims to educate the public about the benefits and practices of traditional medicine while fostering greater appreciation and respect for African traditional medicine.

DIGITALIZATION

The Board’s work processes are not yet been fully digitalized, although it maintains an online presence on social media platform such as LinkedIn (<https://www.linkedin.com/company/edo-statetmb/>) and Facebook (<https://www.facebook.com/share/EE3XtVAuaXUfEy83/?mibextid=qi2Omg>).

In the interim, the Board has identified several key activities that can be delivered online:

Practitioner registration and licensing,

Training and resource management

HR functions

Online registration and payments

KEY STAKEHOLDERS

SN	KEY STAKEHOLDERS	STATUS
1	Ministry of Health	Active
2	Association of Integrative Medicine Practitioners of Nigeria (AIMPN)	Active
3	Modern Traditional Medicine Practitioners of Nigeria	Active
4	National Association of Nigerian Traditional Medicine Practitioners (NANTMP)	Active
5	National Institute for Pharmaceutical Research and Development (NIPRD)	Uncertain

- Promote collaboration between TM Practitioners and Conventional medicine Practitioners to establish and enhance referral system.
- Offer continuing education and training for Traditional Medicine Practitioners in collaboration with the State School of Health Technology.

THE KEY ISSUES AND CHALLENGES ENCOUNTERED BY THE BOARD

- Too few full times staff as against the identified establishment number
- Insufficient workspace and work tools for carrying out functions of the board,
- Lack of resources to run the Traditional Medicine Board office
- Absence of a constituted Board to oversee and implement the strategic objectives of the Board

RECOMMENDATIONS

- Provide Funding for Research and Development
- The creation of a regulatory framework to ensure the development and implementation of guiding policies.
- Collaboration with universities, research institutions, and healthcare organizations to advance traditional medicine knowledge.
- Capacity Building: Promote workshops, conferences, and training programs for traditional medicine practitioners.
- Encourage the development of traditional medicine products and provide resources for product standardization.
- Establish a system to connect patients with qualified traditional medicine practitioners.
- Deploy additional staff to the TMB office, including a Pharmacist, an ICT staff, Admin staff, and a clerical officer to the TMB office.
- Revitalize the TMB Herbal Garden (Farm) at Obayantor, Ikpoba-Okha LGA.
- Collaborate with existing Traditional Medicine Associations, regulatory agencies, and professional bodies.

SWE VI: EDO STATE COLLEGE OF NURSING SCIENCES REPORT

EXECUTIVE SUMMARY

The State School of Nursing, Benin, was established in 1954 by the Western Region Government to train nurses capable of addressing the medical and health needs of the populace. In 1968, the school expanded its curriculum to include the midwifery program, prompting a name change to the "State School of Nursing and Midwifery".

In 2012, the school lost its accreditation with the Nursing and Midwifery Council of Nigeria due to poor funding, inadequate record-keeping, insufficient teaching and non-teaching staff, lack of enabling laws, and inadequate office facilities, among other issues. In 2021, however, there was a deliberate restructuring and repositioning of the institution, which involved the passing of a new law- **The Edo State College of Nursing Sciences Law**.

The college's dynamic and innovative activities began after it earned a two-year accreditation from the Nursing and Midwifery Council of Nigeria (NMCN) on 25th of October 2021, allowing it to reopen the Basic Nursing and Midwifery Programmes. The first cohort is expected to graduate in November 2024, after which they will be eligible to sit for the NMCN Professional Examination to obtain licenses as Registered Nurses and, in March 2025, as Registered Midwives.

The institution strives to prepare nurses to excel and lead by employing the most advanced educational tools, best practices, and experiential learning across disciplines to creating a dynamic learning environment.

Our vision is to establish a global centre of excellence at the forefront of innovative nursing education.

We are guided by our core values: Accountability, Altruism, Curiosity, Excellence, Ingenuity, Service, Professionalism, Precision, Life-long Learning, and Integrity.

As part of the Governors Strategy, efforts were made to renovate and rebuild the State School of Nursing after it lost its accreditation in 2012 due to inadequate infrastructure, personnel, and funding. The school has since been repositioned as a world-class state college, earning a two-year accreditation from the Nursing and Midwifery Council of Nigeria (NMCN) to re-open its Basic Nursing and Midwifery Program. Additionally, a digital student management platform was implemented, and interdisciplinary collaborations were fostered through joint programs and research projects.

The key highlights of the institution include the launch of an Entrepreneurship Development Centre in line with the National Board for Technical Education (NBTE) guidelines, to engage students in various skills acquisition programmes; the establishment of an e-transcript and student learning platform; successful enlistment of EDOCNS on the JAMB portal, and approval by the Nursing and Midwifery Council of Nigeria (NMCN) for Post Basic Nursing, Post Basic Midwifery, and NBTE HND Public Health Nursing. Furthermore, student enrolment increased from 100 in 2021 to 500 in 2022.

The educational advancement of faculty and staff has also been notable, with several enrolled in programmes leading to certificates in Postgraduate Diploma in Education (PGDE), Bachelors, Masters (twelve), and Doctoral (ten) programmes.

Even though the institution has faced challenges in areas such as inadequate skilled faculty and nurse educators, high costs associated with hiring skilled personnel and acquiring necessary resources, limited land for school expansion, and a shortage of hostel space to accommodate the growing student population, the gains - improvements in academic credentials and career advancement, enhanced practical teaching methods through simulation training in the clinical demonstration room, and increased access to digital learning resources via the

Lecturio platform- outweigh the setbacks . These improvements have enriched the learning environment with advanced resources and equipment, strengthened the institution's global competitiveness, and improved resource availability.

INTRODUCTION AND BRIEF HISTORY

Edo State College of Nursing originated from two separate institutions: the State School of Midwifery and the State School of Nursing. The State School of Midwifery was established in 1948 as a training institute for grade two midwives at the General Hospital, Benin City. On April 27, 1965, the school was upgraded to a grade one midwifery training institution.

The State School of Nursing, Benin, was established in 1954 by the then Western Region Government to train nurses who would meet the medical and health needs of the populace. In 1968, the school expanded its curriculum to include a midwifery program, leading to its renaming as the "State School of Nursing and Midwifery". The institution soon became a renowned educational and health hub in Nigeria. After significant development, the school relocated to its current site at Limit, where the foundation stone was laid in 1977 by His Excellency Commodore Husaini Abdullahi, the military governor of Bendel State at that time.

However, in 2012, the school lost its accreditation with the Nursing and Midwifery Council of Nigeria due to poor funding, inadequate record-keeping, insufficient teaching and non-teaching staff, lack of enabling laws, and inadequate office facilities, among other issues.

The institution was then upgraded and revamped into the College of Nursing Sciences and the Edo State House of Assembly passed the "Edo State College of Nursing Sciences Law" on October 12, 2021, repealing the "Edo State College of Nursing and Midwifery Law of 2015." On October 25, 2021, the school received a two-year provisional accreditation from the Nursing and Midwifery Council of Nigeria (NMCN) to reopen its Basic Nursing and Midwifery Programs. The college is currently headed by a provost

MANDATE, VISION AND MISSION

Mandate: to excel as a global leader in innovative nursing education, preparing nurses to lead through advanced tools, best practices, and experiential learning across disciplines.

Vision: to prepare nurses to excel and lead by leveraging the most advanced educational tools, best practices and experiential learning across disciplines to create Learning Environment.

Mission: To establish a Global Centre of excellence at the fore front of innovative nursing education.

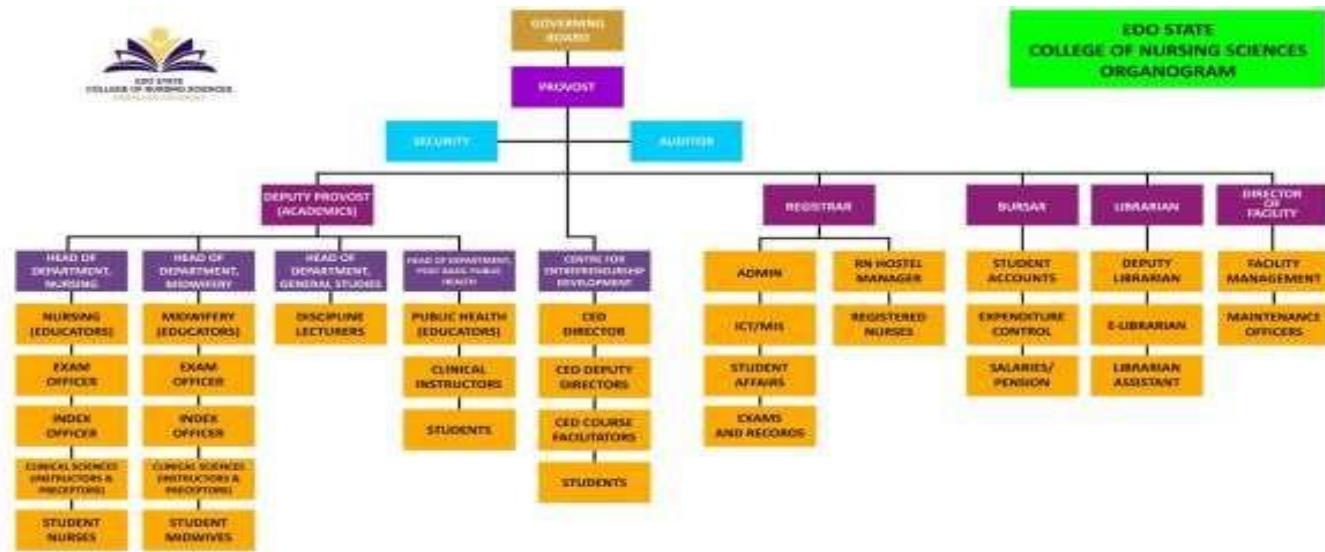
ORGANIZATION STRUCTURE

Current establishment number: 188

Available fulltime employees: 134

Vacancies: 54

Organogram



- maintains cleanliness and sanitation, oversees space utilization, groundskeeping, and manages the college bus.
- **General Studies Department:** Delivers broad-based education across various subjects, supports interdisciplinary learning, develops critical thinking and communication skills, and provides academic advising.
- **Audit Department:** Conducts financial and operational audits, ensuring compliance with policies and regulations,
- Manages risk, evaluates internal controls, prepare audit reports, and investigate fraud or abuse.
- **Public Health Department:** Offers public health education, conducts research, engages in community health promotion, and advocates for health-promoting policies.
- **Nursing department:** Focuses on providing comprehensive education, hands-on clinical practice,
- Conducts research to advance nursing practices, and promote community health
- **Midwifery department:** provides education on prenatal to postnatal care education, and clinical experience in maternity care,

Conduct research on maternal and infant health research, and community support for maternal health

LANDSCAPE SUMMARY AS AT 2016

In 2016, the school was non-operational following the loss of its accreditation with the Nursing and Midwifery Council of Nigeria in 2012. The loss of accreditation was attributed to inadequate funding, poor record-keeping systems, insufficient teaching and non-teaching staff, the absence of enabling laws supporting its existence, and inadequate office space. The school graduated its last cohorts before its closure in 2014. It was subsequently reopened in 2021 after being upgraded to a college.

POLICY AND POLICY TRUST

The establishment of the new Edo State College of Nursing Sciences, Benin City, is a key initiative driven by Governor Obaseki's vision to strengthen and reposition the health sector in Edo State. In his 2016 and 2020 manifestos, the Governor emphasized the improvement of healthcare system in Edo State and to produce well-trained professional nurses for both local and international needs.

As part of the EDOHIP, the Governor committed to the reopening of the School of Nursing, which had lost accreditations for all its programs. He initiated a comprehensive renovation, and upgrade, of the institution, with the objective of transforming it into a world-class training institution. This process began with a detailed assessment and the implementation of carefully planned recommendations, followed by extensive renovations.

Objectives:

- Reform nursing education & practice in Edo state by providing quality student education while supporting Faculty and staff.
- Promote advancement in all areas.
- Interdisciplinary collaborations to enhance student learning.
- Leveraging advanced technology to cultivate efficiency & effectiveness.
- Engaging in innovative academic pedagogies.
- Investing in professional development, supporting student initiatives, and establishing feedback and quality improvement.

KEY ACTIVITIES BY EACH DEPARTMENT

Office of the provost

- The chief executive officer is responsible for:
- Defining and executing the overall College vision, strategy, and decision-making
- Overseeing Academic programs, curriculum development, and quality assurance
- Facilitating Collaborations and partnerships
- Exercising General administrative authority over the staff and students of the College

Office of the Deputy Provost

The department oversees the academic programs of the nursing college, coordinating with Heads of Departments in GST, Nursing, Midwifery, and Public Health to ensure smooth departmental operations.

This department reports directly to the provost.

Registry

- The central administrative hub, responsible for:
- Managing Student admissions, registration & record management
- Overseeing Examinations and Recordings
- Maintaining Staff personnel records
- Ensuring adherence College policies, procedures, and compliance
- Handling General correspondence, communication & documentation
- **Bursary department:** In charge of college finances, including tuition fees, payments, handles budgeting and financial planning for the College.
- **Library department:** provides access to digital and physical resources, including Lecturio Online Education Technology, support research activities, and offer study spaces for student and staff.
- **Facility department:** Responsible for maintenance, and repairs, ensuring safety and compliance

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED – (2021 – 2024)

The lists of projects, initiatives and programs completed by the college is itemized in the table below.

SN	PROJECT, PROGRAMS AND INITIATIVE	GOAL	OUTCOME
1.	Infrastructural upgrade	To construct new buildings, extensively renovate classrooms, acquire new equipment, and execute a comprehensive makeover of the College.	An admin block with 32 offices Twelve 120- seaters, fully functional classrooms with projectors, internet, and public address system A 162- seaters state-of-the-art auditorium Two state- of - art skills lab with all the relevant equipment for both the nursing and midwifery department A functional general studies laboratory that seats 80 students Two ICT laboratories with a combined capacity for 126 students A college cafeteria that accommodates 350 students managed by our international partner A traditional and e-library College hostel that accommodates 140 students Two security posts. A college water supply with a capacity of 120,000 litres Two 32-seater buses and one hilux for clinical rotation posting and supervision 24hr Ossiom power supply and generator plant. A nursing building with skills laboratories, fifteen (15) office spaces for the faculty, computer lab, and telemedicine hub with two (2) consulting rooms
2.	Accreditation of courses	To obtain the mandate from Nursing and Midwifery Council of Nigeria (NMCN) to reopen the school after infrastructural upgrade	100% accreditation received from NMCN
3.	Infrastructure	To establish a crèche on campus that will allow affected staff to perform their duties effectively knowing their children are well cared for and close by.	Established a crèche centre to cater for the needs of staff children. 80% of staff babies (12) are enrolled in the crèche.
4.	Curriculum enhancement	To develop, revise, and adopt comprehensive curricula in alignment with NMCN and NBTE standards, providing a guide for effective lecture delivery, learning, and assessment of students. Plan and prepare academic calendar for various cohorts of nursing and midwifery in line with NMCN curricula. Organize semester and sessional examinations for all the nursing and midwifery cohorts	The College maintained microteaching methods with the use of Projectors, and handouts, consistent with global best practices. Implemented the recommended Computer Aided Objectives Structured Clinical Examination (CAOSCE) for internal practical examination to prepare students for their pre and professional licensure examination

5.	Programmes accreditation by NBTE and NMCN	To regain accreditation and offer students relevant courses that will equip them for the 21st century practice.	The following programmes were accredited by NMCN and NBTE: Basic Nursing Programme Basic Midwifery Programme ND Nursing Post Basic Nursing (HND) Post Basic Midwifery (HND) Registered Public Health Nursing (RPHN)
6.	Human resources	To ensure adequate number human resource for academic and non-academic activities	Employed 100 new staff in 2021 Engaged an additional 88 staff (Full time and contract) by June 2023.
7.	Staff and student biometrics	To gain insights into the actual number of staff and faculty available in the College as well as their qualifications To track accurate workforce data.	Successfully implemented biometrics registration of all employed faculty and staff of the College.
8.	Student management	To admit students per the mandate received from NMCN and NBTE for the basic nursing, midwifery, and national diploma (ND) programmes.	Admitted 863 students as at June 2024 Basic nursing: 497 Midwifery: 257 National diploma (ND): 109
9.	Organization of student workshops or seminars.	To organize workshops to sensitize students on drug-free lifestyle and the risks associated with gambling. Equip students with the knowledge to make informed decisions, and strategies to change behaviors. Emphasized importance of professional ethical conduct and the effective dissemination of patient information in the nursing profession.	Successfully conducted workshops every semester 100% of students identified as at-risk are now undergoing counselling sessions.
10.	Infrastructure	To upgrade and remodel the current campus to facilitate a positive learning and teaching experience for faculty, staff and students.	High level of e-Teaching capabilities due to the fibre-optic cable available to the College. 24 hours power supply with minimal power outage.
11.	Exam and records documentation.	To archive all graduates' records, certificates and transfers to the college to providing timely response and issuance to keep data current students' data in a transcript template format upon request.	Successfully transitioned all alumni files into digital format and uploaded to M-files Archived Transcript Records: 4832 Nursing from 1979-2012

			3430 Midwifery from 1973-2012 Response to transcript request is within 48-72hours with 209 transcripts issued from July 2022 to July 2024
12.	Stakeholder involvement.	To enhance academic qualifications of nursing staff by seeking collaborative partnership to advanced nursing education (M.Sc and PhD Nursing).	Collaborated with Fairleign Dickson University (FDU) in advanced nursing education programs. enhanced digital learning and teaching methods and improve teaching skills using Simulation training programs for faculty.
13.	Capacity building & professional development	To align and prepare staff and faculty for 21st century teaching and administrative demands on capacity building and professional development	Conducted workshops on disability, flipped classroom training methods, simulation workshop for clinical officers and training and mental health for Faculty and Staff of the College and other stakeholders in the health ecosystem
14.	Consultancy	To mitigate shortage of skilled faculty	Successfully engaged part-time subject experts to teach specialized courses
15.	School industry activity (CED)	To train students in developing life skills beyond their professional core competencies	Provided training for 863 students in entrepreneurial skills

ACHIEVEMENTS AND PRESENT LANDSCAPE

- The passing of the law that upgraded the school to a college in 2021
- The infrastructural upgrade and revitalization of the college in 2021
- An increase in generated revenue from ₦ 43,000,000.00 in 2021 to ₦ 207,977,689.35 by June 2024.
- The launch of Hybrid Learning Platforms in 2022
- A significant increase in student enrolment from 100 in 2021 to 385 in 2022
- The establishment of a crèche to support staff with daycare services and over 80 percent of staffs have enrolled their babies.
- Initiation of partnerships with international universities such as FDU, Lecturio & Ramapo College for faculty and student exchange programs.
- The expansion of the ICT hub from 60 to 126 seats to enhance student internal examination
- Successful accreditation and commencement of Post Basic Nursing & Midwifery programmes by mid-2024
- The launch of an E-transcript system ensuring quick response between 48 to 72 hours with 209
- Transcripts issued from July 2022 to July 2024
- Educational advancement of faculty and staff, with several enrolling in academic programs leading to post diploma Education (PGDE), Bachelors, Masters (Twelve Enrolled in Masters) and Doctoral Degrees (Ten Enrolled in PhD).

Baseline of key indicators to measure EDCNS performance is seen in the table below:

S/N	INDICATOR	2021	2022	2023	AS AT JUNE 2024
1	Revenue	₦43,000,000.00	₦ 188,835,663.26	₦392,765,706.53	₦ 207,977,689.35
2	Customer base	100 students, 100 Staff & Faculty	500 students, 171 Staff & Faculty	885 students, 162 Staff & Faculty	863 students, 188 Staff & Faculty
3	Student enrolment and retention	Enrolment: 100 Retention:100%	Enrolment: 385 Retention: 90%	Enrolment: 378 Retention: 90%	Enrolment: Ongoing Retention:

4	Students' place of origin by senatorial district	Edo South: 37 Edo Central: 22 Edo North: 17 Others: 24	Edo South: 179 Edo Central: 66 Edo North: 41 Others: 99	Edo South: 178 Edo Central: 80 Edo North: 38 Others: 82	Ongoing
5	Creche for new parents (staff)	Not available	1 creche, 9 babies	1 creche, 10 babies	1 creche, 12 babies
6	Library resources	736 books, 11 journals, 900 e-books & 37 databases	736 books, 11 journals, 900 e-books & 37 databases	736 books, 11 journals, 900 e-books & 37 databases	948 books, 26 journals, 1500 e-books & 41 databases
7	Technology integration	85% digital adoption rate	95% digital adoption rate	100% digital adoption rate	100% digital adoption
8	Hostel Accommodation	140 students (main campus hostel)	300 students, additional rental at Negbenebor	500 students, rental at Negbenebor	400 students, continued rental at Negbenebor
9	Computers in ICT lab	60 computers	60 computers	126 computers	126 computers
10	M-File Adoption	40% implemented	65% implemented	80% implemented	85% implemented
11	Staff training (internal & external)	None	67%	82%	71%

THE CHALLENGES ENCOUNTERED, RESOLUTIONS AND RECOMMENDATIONS

S/N	Challenges	Resolutions	Recommendations
1	Human resources: need for additional skilled faculty to meet the growing student population. lack of skilled nurse educators	Engage global faculty & alumni to mitigate gap.	Establish a dedicated department for international relations to facilitate partnerships and exchange programs. Develop an online portal for alumni to stay engaged with the college and explore opportunities for contribution
2	Finance: expensive resources and skilled personnel High costs associated with hiring skilled personnel and acquiring necessary resources	Diversification of programmes will enhance influx of student to Mitigate huge investment.	Conduct market research to identify high-demand programs and courses. Establish a fund-raising office to focus on grant writing and partnership development with industries
3	Land mass: present demarcated location is small for proposed full expansion.	Securing land mass from EdoGIS	Fence the perimeter of the total landmass of the College to establish clear boundaries and secure the existing property. Hire a professional urban planner or architect to design a comprehensive master plan for the college's expansion.

4	Hostel space and office space to accommodate new staff	Optimizing existing space renting and renovating buildings for immediate students' accommodation needs while long-term expansion plans are being explored.	Private-public partnership for the construction of the hostel complex. Use modular buildings for immediate office space.
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OUTLOOK

List of ongoing projects, programs and initiatives

- Construction of the Public Health laboratory for the public health nursing students.
- Review of the Edo State College of Nursing Sciences law, 2021.
- Expansion of the creche to accommodate more children as the college community grows.
- Finalize preparations for the commencement of Post Basic Nursing and Midwifery programs for the upcoming academic session.
- Development of campaigns focused on public health issues such as vaccination, maternal health, and disease prevention.
- Accreditation for new programs and ensure compliance with national and international standards

Projects, policies, programmes, initiatives to be prioritized

- Curriculum enhancement: continuous revision and development of curricula aligned with NMCN & NBTE standard and Implementation of a comprehensive curricula using simulators and conducting COASCE for practical exam
- Programme expansion: initiate and expand post basic nursing, post basic midwifery & public health nursing programme with NMCN & NBTE approval
- Accreditation maintenance: ensure ongoing compliance and improvement to maintain 100% accreditation for all programmes
- Human resource (workforce expansion): recruitment of additional academic and non-academic staff to support expanding programmes
- Biometric capturing: continue to use biometric to maintain accurate records and track workforce data.
- Security enhancement: Upgrade and enhance security measures across the college.
- Continuous infrastructural upgrade: Continue improving the college's infrastructure to meet growing needs.

Emerging opportunities and threats

S/N	Opportunities	Threats
1	Developing innovative nursing programmes to meet the evolving needs of the healthcare industry.	Resistance to curriculum changes from existing stakeholders
2	Establishing an ethics review board to regulate and protect participants in clinical research.	Potential delays in setting up the board due to regulatory hurdles. Risk of non-compliance with evolving ethical standards.
3	Becoming a JAMB accredited centre for computer-based test (CBT) exams.	Potential delays in obtaining accreditation. high costs associated with setting up and maintaining CBT infrastructure
4	Enhancing the Centre for Entrepreneurship Development (CED) program to become a full-scale fee-for-service centre to train and equip students with needed skills.	Financial risks associated with scaling up the program
5	Creating meaningful national and international strategic partnerships	Risks of misalignment with partners' goals. potential conflicts in strategic priorities
6.	Creating clinical affiliations within and outside Edo state for national (domestic) travel opportunities	Logistical challenges in coordinating clinical placements and increased competition for clinical slots
7.	Accessing research grants for the institution and faculty.	The highly competitive grant application process. and complexity of grant requirements and reporting.

DIGITALIZATION

The college has made significant strides in digitalizing various processes, including course materials, student management, the library, student records and transcripts, student admission, and staff employment. Data usage on these digital platforms is between 80 to 100 percent, with all staff and students utilizing these systems. Payment gateways used in the college include bank payment, online bank transfer, and point of sale (POS).

The college maintains an online presence through its website <https://www.edocns.edu.ng>, social media pages (Edo State College of Nursing Sciences on Facebook, Twitter, and Instagram), and online directories such as the Nursing and Midwifery Council of Nigeria (NMCN), National Board for Technical Education (NBTE), and Joint Admission and Matriculation Board (JAMB).

Processes that can be further digitalized include tuition fee payment, mentorship programs, event registrations, and alumni networks.

The key stakeholders in the institution include:

SN	KEY STAKEHOLDERS		STATUS
	INTERNAL	EXTERNAL	
1	Staff	Government agencies	Cordial
2	Students	National Medical Council of Nigeria, NBTE AND JAMB	Cordial
3	Alumni	Parents/guardians	Cordial
4	Management	Donors and sponsors	Cordial
5		Community and prospective students	Cordial

Donors and donations received by the institution is itemized in tables below

S/N	DATE	DONOR	AMOUNT	DESCRIPTION	REMARK
1	12/1/2021	KM 6 family led by Dr Grace Norma		Bizub commercial printer	Non-cash item
2	3/9/2022	Grant from Edo State Government	₦1,006,000	College commissioning expenses	Grant
3	6/6/2022	Alumni Group 4	₦1,000,000	To purchase workstations	Cash donation
4	7/13/2022	Set 96 Alumni led by G.I. Uhunmwangho		2 HP branded systems and UPS 400 customised jotters valued at ₦650,000	Non-cash item
5	9/6/2022	Alumni Group 4 led by Brenard Odior	₦500,000	To purchase workstations	Cash donation
6	10/10/2022	Prof. Patricia U. Ukaigwe		Multifunctional scanner	Non-cash item
7	10/11/2022	Helen Iyare Memorial Group led by Anthonia Iyekeretin	₦400,000	Best student award	Cash donation
8	10/17/2022	Rev.Dr. Obarisaighon A. JP	₦500,000		Cash donation
9	10/19/2022	Helen Iyare Memorial Group led by Anthonia Iyekeretin	₦140,000	Best student award	Cash donation
10	10/25/2022	UHEAL Charities	₦500,000	Cash award to 10 students	Cash donation
11	12/8/2022	Grant from Edo State Government	₦29,651,000	Negbenebor hostel renovation	Grant
12	1/23/2023	Alumni Group 6		100 chairs	Non-cash item

S/N	DATE	DONOR	AMOUNT	DESCRIPTION	REMARK
1	5/3/2024	Rev. Eze Christian	₦30,000	Donation to CED	cash donation
2	5/3/2024	Godwin Ehigiamusoe	₦200,000	Donation to CED	cash donation
3	5/3/2024	Erhunmwun Tracy	₦10,000	Donation to CED	cash donation
4	5/3/2024	Uzoma Destiny Mbaoma	₦5,000	Donation to CED	cash donation
5	5/3/2024	Amarachi Akarusi	₦500	Donation to CED	cash donation

S/N	DATE	DONOR	AMOUNT	DESCRIPTION	REMARK
6	5/3/2024	Pst. Dr. Chris Osearegbetele Eromosele	₦200,000	Donation to CED	cash donation
7	5/3/2024	Osazuwa Patricia	₦30,000	Donation to CED	cash donation
8	6/3/2024	Wosina Global Resources	₦500,000	Donation to CED	cash donation
9	11/3/2024	Asue Ighodalo	₦2,000,000	Donation to CED	cash donation

LIST OF PARTNERSHIP, WORK HISTORY & PROJECTED EXECUTED

The Edo State College of Nursing Sciences has established several partnerships that have contributed to its growth and development. Below is a summary of these partnerships, including the work history, projects executed, objectives, and impacts.

S/N	NAME	WORK HISTORY	PROJECT EXECUTED	OBJECTIVES	IMPACTS
1	Fairleigh Dickinson University (FDU)	Courtesy of the Provost, a partnership for Advanced Nursing Education (M.SC and PhD nursing) from FDU has been secured.	Collaboration in advanced nursing education programs.	Enhance academic qualifications of nursing staff.	Improved academic credentials and career advancement.
2	Ramapo College	To train faculty members in simulation through the clinical demonstration room.	Simulation training programs for faculty.	Improve teaching skills using simulation.	Enhanced practical teaching methods and faculty expertise.
3	Lecturio (German based LMS platform)	Collaboration since January 2024; over 863 students and all faculty members are enrolled in the LMS.	Integration of LMS for students and faculty.	Enhance digital learning and teaching methods.	Increased access to digital learning resources and tools
4	Nadia Mart & Master Kitchen	Provides meals at discounted rates for students and faculty by offering discounted tenancy rates.	Meal provision at discounted rates.	Support student and faculty well-being.	Improved nutrition and wellbeing at affordable costs.
5	The alumni	Stakeholder engagement with management	Donated workstations, money, computers, industrial printer & photocopy machine	Collaboration with faculty and students.	Enhanced learning and productivity
6	Global faculty	Ongoing participation of highly skilled nurse educators	Teaching of specialized courses	Mitigate shortage of skilled faculty	Robust students learning
7	Friends of EDO College of Nursing Science.	Books and material donation	Donation of educational resources	Equip the college library	Availability of current edition books

Outstanding projects with partners can be seen in the table below:

S/N	Name	Ongoing Development
1	Nursing and Midwifery Council of Nigeria (NMCN)	Awaiting approval of proposed nursing informatics course
2	Edo State Public Building Agency	Awaiting completion of the public health nursing building (skills lab, telemedicine hub, primary health care centre) and perimeter fencing of the college.

KEY ISSUES AND CHALLENGES

The institution faced several key challenges, including:

- Inadequate skilled faculty to meet the growing student population,
- Shortage of skilled nurse educators,
- High costs associated with hiring skilled personnel and acquiring necessary resources
- The present demarcated location is too small for the proposed full expansion Insufficient hostel space to accommodate the growing population of students' insufficient office space to accommodate new staff.

RECOMMENDATIONS

To address these challenges, the following recommendations are proposed:

- Invest in Faculty Development Programs:** Establish training and development initiatives to upskill current faculty members and nurse educators.
- Recruitment of Skilled Personnel:** Attract and hire qualified professionals to meet the institution's growing needs.
- Expansion of Infrastructure:** Expand infrastructure to accommodate the growing student population and staff. This may involve acquiring more land or expanding the current campus.
- Public-Private Partnerships:** Explore partnerships with private organizations to share the financial burden of acquiring resources and expanding the institution's infrastructure.
- Increase in Budget Allocation:** Allocate more funding to the institution to address infrastructural and personnel shortages, ensuring that the institution can expand as needed.

SWE VII: EDO STATE COLLEGE OF HEALTH SCIENCE AND TECHNOLOGY REPORT

EXECUTIVE SUMMARY

The Edo State College of Health Sciences and Technology is a premier training institution dedicated to developing middle-cadre professionals who are essential for delivering primary healthcare services. As part of the Governor's vision to reform the health sector, a comprehensive renovation and upgrade of the former School of Health Technology was undertaken. The institution had previously, fallen into a state of disrepair, faced significant manpower shortages, and had lost accreditations for all its programs. The upgrade aimed to transform the institution into a world-class college addressing these critical issues.

To achieve this, several key actions implemented. A thorough review of the governance structure and the enabling law of the institution was conducted to strengthen its legal framework. The curriculum was carefully revised to meet contemporary healthcare standards, and significant efforts were made to regain accreditation for the programs.

Infrastructure development was a major focus, with extensive renovation and new construction projects undertaken to modernize the college facilities. State-of-the-art equipment was procured to enhance the learning environment and support advanced training. Additionally, a targeted recruitment drive was carried out to bring in highly qualified professional staff, ensuring that the college could deliver top-tier education and training.

Having met all the necessary requirements during accreditation visits from regulatory bodies in July 2024, all programmes in the institution has now been fully accredited to admit and graduate 445 students yearly. The academic session is set to commence in September 2024.

The transformation from a School of Health Technology to the College of Health Sciences and Technology is anticipated to result to increased student enrolment and retention, improved graduate employability, enhanced research and innovation, and ultimately, better patient outcomes at the primary healthcare level in Edo State.

INTRODUCTION AND BRIEF HISTORY

The Edo State College of Health Sciences and Technology is a vital institution for training middle cadre health workers. It traces its origin back to 1964, when it was founded as the Health Auxiliary Training School, established to address the urgent need for healthcare personnel in the newly created Mid-Western Region of Nigeria.

Initially, the school focused on training Sanitary Overseers and Dispensary Health Workers. Over the years, it underwent several transformations. In 1976, it was renamed the School of Health Technology and expanded its curriculum to offer more advanced health programs, leading to National Diploma (ND) and Higher National Diploma (HND) qualifications, thereby elevating it to tertiary status.

The institution was formally established by law in 2012 through the Edo State School of Health Technology Law, passed by the Edo State House of Assembly. This law was repealed in 2023 when a new law, the Edo State College of Health Sciences and Technology Law, was enacted, officially renaming the school to its current designation.

MANDATE, VISION AND MISSION

Mandate

- Provide facilities for learning and give instructions and training in such branches of knowledge as the College may desire to foster, and in so doing, to enable students to have educational training in Health and Technology disciplines.

- Encourage and promote scholarship and conduct research in all fields of learning and human endeavour and more particularly in the Health Sciences and Technology.
- Align its activities to the specific healthcare and manpower needs of the State.
- Offer such other courses of instruction as are approved by the Governing Council of the College.
- Undertake such other functions and activities as in the opinion of the Council, may serve to promote the objectives of the College.

Vision

- To be one of the top 3 Colleges of Health Sciences and Technology in Nigeria.

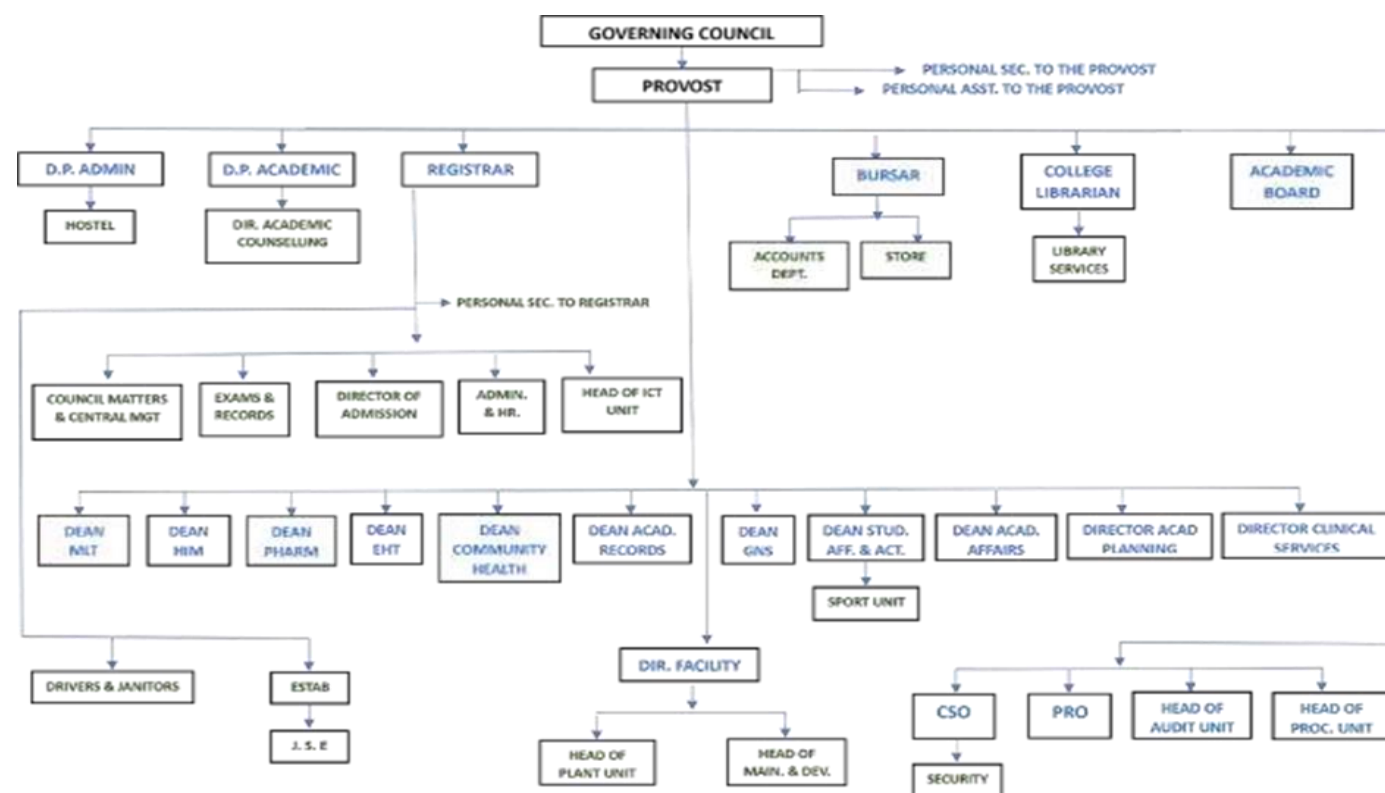
Mission

- To provide middle cadre manpower for the adequate implementation of primary healthcare programmes and the scaling up of health outcomes.

Key functions

- Provide courses of instruction on health science and such other related subjects as the Governing Council of the College may consider fit.
- Provide for the delivery and holding of lectures, public meetings, classes and conferences for the advancement of the cause of education and research in the health sciences,
- Provide courses of study, training and research in health technology, leading to attainment of Higher National Diploma, Ordinary National Diploma, and Certification Courses of study as may be determined by the Council
- Provide avenue for health curriculum development.
- Conduct examinations and grant diploma certificates and other distinctions to persons who have pursued courses of instruction of study approved by the College and have satisfied such other requirements as may be laid down by the College.
- Establish such schools, departments, programs or other units of learning and research as may be required.
- Provide, equip, and maintain reading rooms, common rooms, laboratories, libraries (both virtual and physical), lecture halls, halls of residence, recreational facilities and cafeterias.
- Provide for the residence, seminars and workshops relative to the fields of learning undertaken by the College.
- Prescribe in its regulations the conditions, under which persons may be admitted as students at the College for any course of study provided by the College; arrange conferences, seminars and workshops in the fields of learning undertaken by the College.
- Enter into agreements or make any arrangements for the incorporation within the College of any other institutions and for taking over rights, assets and liabilities.
- Institute such offices as the purposes of the College may require and to appoint or remove persons from such offices for good cause and prescribe their conditions of service.

ORGANIZATION STRUCTURE



Key activities by each department

Office of the Provost

The chief executive officer is responsible for:

Overall vision, strategy, and decision-making of the college

Academic programs, curriculum development, and quality assurance

Collaborations and partnerships

General administrative authority over the staff and students of the College.

Office of the Deputy Provost Academics This department oversees the following activities: curriculum development academic planning quality assurance research promotion examination coordination All these are to ensure academic excellence and high standards in teaching, learning, and research.

Office of the Deputy Provost Administration The department oversees the following activities: management of hostel facilities ensuring student accommodation and welfare supervising hostel staff and maintenance handling student complaints and concerns, implementing policies to maintain a conducive living environment

Library

The College library provides access to both digital and physical resources, facilitating online education through Lectures Online Education Technology, offering research support, and maintaining study spaces for students and faculty.

Registry

The central administrative hub, responsible for:

Student admissions, registration & record management

Exams and Records

Staff personnel records

College policies, procedures, and compliance

General correspondence, communication & documentation

Bursary

The Bursary department oversees management of the college finances, including tuition fees, payments, handles budgeting and financial planning for the College.

Academic affairs

Oversees curriculum development, monitors faculty performance and ensures compliance with accreditation standards, and works to enhance the overall educational quality of the institution

Student affairs and activities

Oversees student support services, including counselling, career guidance, extracurricular activities, and ensures the overall well-being and development of students within the institution.

Facility

Facility department manages the maintenance, and repairs, of the college's physical infrastructure, oversees utilities management, infrastructure development, and ensures a safe and conducive learning environment for students, staff, and faculty

Clinical affairs

Responsible for the integration and management of clinical education and training, ensures compliance with clinical standards, and fosters partnerships with healthcare facilities to enhance practical learning experiences for students.

Academic planning

Department of Academic Planning is responsible for developing and implementing academic programs, managing curriculum and scheduling, and ensuring quality assurance and accreditation standards are met.

Academic records

Department of Academic Records is responsible for managing student records, processing registrations and transcripts, verifying graduation eligibility, and maintaining data accuracy and compliance with regulatory requirements.

Procurement unit

Head of Procurement is responsible with overseeing the acquisition of goods and services, manages supplier relationships, ensures cost-effective purchasing, and maintains compliance with procurement policies and procedures.

Audit unit

Audit Unit is responsible for leading internal audits, risk assessments, and compliance reviews to ensure financial integrity, operational efficiency, and adherence to regulatory requirements and institutional policies.

Staff Strength

Current Establishment number

235

Available Full Time Employees

235

Vacancies

Nil

Critical Vacancies

Nil

LANDSCAPE SUMMARY AS OF 2016

As of 2016, the Edo State School of Health Technology was far from achieving its founding vision, with the institution suffering from significant decline. The school was plagued by dilapidated infrastructure, forcing staff to share scarce resources and inadequate office space. The faculty shortage was severe, leading to a noticeable decline in academic standards. These issues culminated in a downward spiral, resulting in the loss of accreditation for key programs, poor performance in national examinations, and diminishing financial resources.

The situation deteriorated further in 2020 and 2022 when the school lost accreditation for all its programs with Nigeria's regulatory bodies due to poor funding, inadequate infrastructure, a flawed record-keeping system, insufficient teaching and non-teaching staff, and a lack of adequate office space.

FOCUS AREA	STATUS
Infrastructure	<p>Buildings/Facilities: The physical structures were outdated and in disrepair. The buildings at the time included:</p> <ul style="list-style-type: none"> • Admin building • Auditorium • Community Health academic building • Library building • Medical Laboratory academic building

	<ul style="list-style-type: none"> • Environmental Health academic building • Two hostel buildings <p>Laboratories:</p> <ul style="list-style-type: none"> • The School of Health had no functioning laboratory <p>Primary Healthcare Centre: The Primary Healthcare Centre was dilapidated and poorly equipped with both manpower and medical equipment.</p>
	<p>Equipment: The Institution had little to no equipment on ground, contributing to the loss of accreditation in 2020 – 2022.</p> <p>Hostels: The two existing hostels (an old and a new one) were in a deplorable and unhealthy condition, making them unfit for student habitation.</p>
Academics	<p>Accreditations: The School of Health Technology lost accreditation of all its programmes; The programmes are as follows:</p> <ul style="list-style-type: none"> • Community Health • Medical Laboratory Technician • Pharmacy Technician • Health Information Management, and • Environmental Health • Public Health Nursing <p>Library/Learning Resources:</p> <ul style="list-style-type: none"> • The School of Health Technology lack a functioning library and had inadequate learning resources. <p>Curriculum Enhancement: Most of the curricula used by School of Health Technology had not been reviewed or updated by the regulatory bodies before the intervention of Governor Godwin Obaseki</p>
Human Resources	The school was severely understaffed with only 55 staff on ground.
Student Management	<p>Admission quotas: 400</p> <ul style="list-style-type: none"> • Community Health- • CHEW- 75 • JCHEW- 25 • Pharmacy Technicians- 50 • Medical Laboratory Technicians- 50 • Health information management- 100 • Environmental Health- 100 • Public Health Nursing <p>Student admission process:</p>

	<ul style="list-style-type: none"> The admission process was manual and rigorous. The school last admitted students in 2021 due to loss of accreditation.
Technology	The institution had no: <ul style="list-style-type: none"> ICT centre E-library School website.
Governance	Law Review: <ul style="list-style-type: none"> The School of Health Technology was originally under the Enabling Law enacted by the Edo State House of Assembly in 2002 There was a Law repeal in 2023, which transmuted the School of Health Technology into Edo State College of Health Sciences and Technology. The School of Health Technology had no autonomy as a tertiary institution Currently the repealed law is undergoing amendments. The school lacked a proper organizational structure due to the absence of a governing council and principal officers, with only a principal acting as the head of the institution.

POLICIES AND POLICY THRUSTS

The establishment of the new Edo State College of Health Sciences and Technology, Benin City, is a key initiative driven by Governor Obaseki's vision to strengthen and reposition the health sector in Edo State. In his 2016 and 2020 manifestos, the Governor emphasized the improvement of primary healthcare delivery, recognizing the essential role of a well-trained middle cadre workforce in achieving this goal.

By 2022, the Governor turned his focus to the School of Health Technology, which had lost accreditations for all its programs. He initiated a comprehensive renovation, and upgrade, of the institution, with the objective of transforming it into a world-class training institution. This process began with a detailed assessment and the implementation of carefully planned recommendations, followed by extensive renovations.

Objectives:

Reform health education & practice in Edo state by providing quality student education while supporting faculty and staff.

Promote advancement in all areas.

Collaborate with other disciplines to enhance learning.

Use technology to cultivate efficiency & effectiveness.

Engage in innovative academic pedagogies

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED

FOCUS AREA	PROJECTS/INITIATIVES
Infrastructure	Construction of the following new buildings: Renovation of existing buildings Procurement of Equipment Procurement of vehicles
Academics	Secure accreditation for programmes Establishment of a functional Library Curriculum Review and Enhancement Transfer of the Public Health Nursing Department to College of Nursing Sciences
Human Resources	Staff recruitment
Student Management	Admission of students through a competitive screening process Provision of adequate security for students Construction of a Student Union Government (SUG) building
Technology	Implementation of Technology solutions to aid learning
Governance	Review of Enabling Law Design and implement organizational structure Constitute Governing Council and appoint principal officers

Expected Outcomes

- Increased Student Enrolment and Retention
- Improved Graduate Employability
- Enhanced Research and Innovation
- Better Patient Outcomes and Community Health

ACHIEVEMENTS AND PRESENT LANDSCAPE

FOCUS AREA	ACHIEVEMENTS
Infrastructure	The following buildings have been completed: The main academic building, housing four Schools, namely: <ul style="list-style-type: none"> Medical Laboratory Technician Pharmacy Technician Health Information Management General Studies Admin building College clinics Two hostels (Block C and D)

	<ul style="list-style-type: none"> • Cafeteria <p>The following buildings were renovated:</p> <ul style="list-style-type: none"> • Community Health academic building with fully equipped demonstration room, Staff offices and classrooms • Library building fully equipped with ICT facilities, E-library and most current books, journals and reference materials • Environmental Health academic building with fully equipped laboratory, demonstration ground, Staff offices and classrooms • Two hostels (Block A and B) <p>Equipment:</p> <p>80% of the laboratory equipment have been procured, delivered and installed in the laboratory and demonstration room of Schools of Study in the College, namely:</p> <ul style="list-style-type: none"> • Community Health • Environmental Health • Medical Laboratory Technician • Pharmacy Technician • Health Information Management • Over 200 desktops have been purchased, delivered and set up in the College ICT laboratory
	<ul style="list-style-type: none"> • Over 50 desktops have been purchased, delivered and set up in the College Elibrary. • 5 coaster buses, 2 Hilux and 2 Toyota vehicles have been procured. <p>Hostels</p> <ul style="list-style-type: none"> • The four hostels have over 500 bed spaces fully equipped with mattresses, pillows, cupboards, tables and chairs.

Academics	<p>Accreditation:</p> <ul style="list-style-type: none"> • All programmes have been granted full accreditation with the following admission quota and duration: • School of Community Health: 155 students annually for 5 years • School of Environmental Health: 80 students annually for 3 years • School of Pharmacy Technician: 75 students annually for 2 years • School of Medical Laboratory Technician: 60 students annually for 5 years • School of Health Information Management: 75 students annually for 4 years <p>Library/Learning Resources:</p> <p>The College Library has:</p> <ul style="list-style-type: none"> • 50 seating capacity • 769 volumes of books • 9 volumes of journals <p>Curriculum Enhancement:</p> <ul style="list-style-type: none"> • The college has adopted comprehensive curricula aligned with the regulatory bodies and NBTE standards. • The Public Health Nursing Department was transferred to the College of Nursing Sciences.
Human Resources	<p>Recruitments:</p> <ul style="list-style-type: none"> • 225 staff (Academic and Non-academic) have been freshly employed and 39 other staff were seconded majorly from the Ministry of Health and other MDAs. This recruitment effort has led to the full accreditation of all the programs in the College. • 11 staff of the former school were deployed to the Ministry of Health.
Student Management	<ul style="list-style-type: none"> • The first academic session of the college is set to begin in September 2024. • The campus environment has been greatly improved to make it conducive for learning and accommodation. • With the new standard security post, gates and efficient manpower, the security has been improved upon. • The College now has a Student Union Government (SUG) building with 4 retail stores in the building.

Technology	<p>A well-equipped ICT centre with:</p> <ul style="list-style-type: none"> • 120 seating capacity • 120 desktop computers • A top-notch server room • Internet • A well-equipped E-library with: <ul style="list-style-type: none"> • 40 seating capacity • 24 desktop computers • Electronic databases subscription with 41 databases of E-books and E-journals articles. • A function College website, well detailed with all the required information of the College and its faculty members.
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Governance	<p>Law Review:</p> <ul style="list-style-type: none"> • The School of Health Technology has been transmuted into Edo State College of Health Sciences and Technology • The College now has administrative and financial autonomy as a tertiary institution. <p>College Organogram:</p> <ul style="list-style-type: none"> • The Edo State College of Health Sciences and Technology now has a well-structured organogram.
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COMPARISON OF PROGRAMMES - 2016 AND 2024

S/N	2016			2024		
	Department	Admission Quota - 325	Number of Lecturers 34	School	Admission Quota - 455	Number of Lecturers - 54
1	Community Health	100	7	School of Community Health	155	10
2	Environmental Health Science	100	8	School of Environmental Health Science	80	15
3	Information Management Technology	50	7	School of Health Information Management	75	10
4	Pharmacy Technician	25	4	School of Pharmacy Technician	75	7
5	Medical Laboratory Technician	50	8	School of Medical Laboratory Technician	60	12
6	Public Health Nursing	Not available		Transferred to the College of Nursing Sciences		

OUTLOOK

ONGOING PROJECTS

Initiatives	Ongoing projects
Infrastructure	The following buildings are under construction Auditorium with 1000 seating capacity Facility building

	SUG building and stores Security building Road Network Procurement of Equipment Remaining 20% of the laboratory equipment
Human Resources	Completion of biometrics of all staff
Partnership	The College of Health Sciences and Technology plans to foster partnership with: Alumni, the College plans to organize the AI Linkages in the Healthcare industries International linkages Community linkages National linkages

DIGITALIZATION

- 1.Work processes that have been digitalized

E-Gov

- Staff communication module

Transcript and certificate request

- Access to transcript online by alumni

Online learning

- Faculty engage students using various online platforms such as Zoom, Google Classroom, WebEx, Telegram, WhatsApp

E-library

- Access to online journals, articles, and research papers

Student portal

- Access to student information, grades, and announcements
- Online presence and format **College website** <https://www.edocohest.edostate.gov.ng>

Social media

- Youtube, X, Instagram and Facebook: Edo State College of Health Sciences and Technology

Online directories

Listing in the below directories:

- Community Health Practitioners Registration Board of Nigeria (CHPRBN)
- Pharmacy Council of Nigeria (PCN)

- Health Record Officers Regulatory Board of Nigeria (HRORBN)
- Medical Laboratory Science Council of Nigeria (MLSCN)
- Environmental Health Council of Nigeria (EHCN)
- West Africa Health Examination Board (WAHEB)
- National Board for Technical Education (NBTE)
- Joint Admission and Matriculation Board (JAMB)

Potential services that can be delivered online

Virtual Alumni Network

- Online courses and workshops for continuing education and professional development

Payment Gateway

- Secure online payment for tuition, fees, and other expenses

Virtual Mentorship Programs

- Pairing students with experienced professionals for guidance and support

Online Event Registration

- Registration and payment for college events, conference, and workshop

Inventory

Main Academic building:

- 23 classrooms (75 seating capacity)
- 16 single offices
- 4 double offices

- 12 toilets
- 1 student lounge
- 3 laboratories
- 1 demonstration room
- 6 storage rooms

Administrative building

- 28 Offices
- 1 server room
- 1 staff lounge
- 6 toilets
- 1 conference room
- 2 storage rooms

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

Internal Stakeholders

- **Faculty and staff:** Actively involved, contribute to educational and operational functions
- **Students:** Central Focus, relationship involving education, support & feedback
- **Management:** Strategic Role, involved in decision making
- **Alumni:** Former Students, focuses on engagement and support

External

- **Government agencies:** Policy & Funding Related. The relationship involves compliance, support & strategic initiatives.
- **Prospective students:** Potential Future Student, the relationship involves application, admission.
- **Parents/ guidance:** Supportive Role, involved in student decision-making and support.

CHPRBN, PCN, HRORBN, MLSCN, EHCN, WAHEB, NBTE AND JAMB:

Compliance & Accreditation Focus. Relationship involves adherence to standard and reporting.

Community: Involved in local engagement and partnership. Relationship focuses on community impact.

CHALLENGES

Library: Local Journals/print reference collection for each department. Employment of more professional security personnel.

Security: More security personnel.

RECOMMENDATION

Curriculum:

- Move beyond minimum licensing requirements to incorporate unique institutional strengths and emphases.

- Support faculty research and scholarships to inform curriculum development.
- Implement robust assessment and evaluation methods to measure student learning and curriculum effectiveness.

Library:

- Acquiring more journals and print reference collection for each department of the college.

Security:

- Recruitment of additional professionally trained security personnel





OLD AUDITORIUM



NEW AUDITORIUM UNDER CONSTRUCTION



E-LIBRARY



LIBRARY

ICT LAB



OLD HOSTEL



HOSTEL BLOCK C



HOSTEL BLOCK A



HOSTEL BLOCK B



HOSTEL BLOCK D

SWE III: MINISTRY OF EDUCATION

EXECUTIVE SUMMARY

The State Ministry of Education is central to the mandate of coordinating and ensuring the effective and efficient delivery of education services and providing policy direction in all educational matters in Edo State. Its vision is to facilitate and monitor a holistic quality education for every citizen and residents of Edo State, inculcating appropriate life skills, knowledge and values to support the realization of individual potential and the development of the state. It is also committed to ensuring that qualitative and functional education is provided within a conducive, technology enabled school environment and effective teaching and learning that will result in positive change in the knowledge, skills and behaviour of learners in Edo State happens.

In 2016, the Ministry had to deal with challenges related to issues such as poorly defined school structure, non-compliance to the public service rules, lack of attention to due processes, inadequate inventory of schools' resources including land, absence of a comprehensive database or records for all public-school assets in the state, lack of transparent recruitment of school resource persons and staff, lack of management information system, traditional and non-standardized methods of lesson delivery inconsistent with new modalities, poor or non-existence monitoring and evaluation system and curriculum that did not reflect the changing times and were void of deliberately planned extracurricular activities.

The Ministry, since then, has achieved several significant milestones towards the fulfilment of its mandate and addressing the challenges inherited. These include the launch of the EdoBEST – Edo Basic Education Sector Transformation- in 2018 and EdoBEST 2.0 in 2021, the creation of the Directorate of Educational Quality and Accountability (DEQA) in 2023, the restructuring of the Secondary School Education and the Technical and Vocational Education Boards, the restructuring of the adult education sector by creating a Board for Non-Formal Education in 2023, the upgrading of the Colleges of Education, Agriculture and Nursing and the continued upgrading of the two state universities to meet international standards.

It has also carried out different levels of policy and law reviews and updated existing educational policies to align with current realities and strengthen the educational sector in Edo State.

Other key strategies that evolved as a result of the reviews include the separation and recognition of basic schools through the disarticulation of juniors schools from generic secondary schools – adapted from the National Policy on Education (2003), the Edo State Reading Challenge, the School O'clock initiative, the embedding of sports activities into the school curriculum and timetables and the strengthening of the relationship between the state and the communities through the School Based Management Committees and Parent Teachers Councils.

INTRODUCTION AND BRIEF HISTORY

The Ministry of Education was established in 1955 as indicated in the Western Region of Nigeria Law published on 14th April 1975. Over the years, the Ministry has undergone many life-changing phases, especially with the move from Region to State and reduction in sizes of states through creation of more states.

Under the old Western Region, founded in 1963, its functions included the formulation of policies on education, supervision and management of schools at all levels. These functions continued even after the creation of the Mid-Western State in 1967, however there was now the need for the new state ministry to

focus on the development of the education ecosystem in new state with emphasis on increase access to education, especially in the rural areas, by building new schools and improving existing infrastructure and investing in curriculum development. In 1976, the defunct Bendel state was carved out of the Mid-western state, the Ministry of Education adapted to the new state's needs.

This period saw significant investments in education, including the establishment of Bendel State University (now Ambrose Alli University) in 1981

With the carving out and creation of Edo State from Bendel State in 1991, the Ministry of Education was restructured to concentrate on primary, secondary, and tertiary education in the newly formed state. Efforts during this period were geared towards improving teacher training, enhancing educational facilities, and boosting student performance. From 1991 till date, the Ministry of Education in Edo state has continued to evolve, implementing new policies and initiatives aimed at improving educational outcomes, increasing access to education, and leveraging technology to enhance learning.

The functions of the Ministry have gradually become more strategic, concentrating on coordination, policies, and regulation of the education space while the operational functions are being moved to the agencies, boards and directorates in the ecosystem. These other bodies are:

- The Edo State Universal Basic Education Board
- Edo State Secondary Education Board
- The Board of Technical and Vocational Education
- Edo State Agency for Mass Education
- Directorate For Educational Quality and Accountability.
- Edo State Examination Board
- Directorate Of Higher Education
- The Edo State Library Board
- State-owned Tertiary institutions.

The state-owned tertiary institutions are shown in the table below:

S/N	NAME OF TERTIARY INSITUATION	MAIN CAMPUS	LGA OF MAIN CAMPUS	SATELLITE CAMPUS	LGA OF SATELLITE
1	Edo State University	Uzairue	Etsako West	Eguaeholor	Uhunmwonde
2	Ambrose Alli University	Ekpoma	Esan West	Ugbowo	Ovia North East
3	Edo State College of	Igueben	Igueben	Abudu	Orhionmwon

	Education			Afuze	Owan East
4	Edo State Polytechnic	Usen	Ovia South West	Igarra	Akoko Edo
5	College Of Agriculture	Iguoriakhi	Ovia South West	Uromi	Esan
6	Edo State College of Nursing Sciences	Benin	Oredo		
7	Edo State College of Health Sciences and technology.	Benin	Ikpoba Okha		

MANDATE, VISION, AND MISSION

Mandate:

The Ministry of Education is mandated to provide policy direction in all educational matters within the state and coordinate the effective and efficient delivery of quality and inclusive education.

Vision:

To provide holistic education for every citizen and resident of Edo State, inculcating appropriate life skills, knowledge and values to support the realization of individual potential and the development of the State.

Mission:

To provide qualitative and functional education in a conducive, technology enabled school environment and ensure effective teaching and learning resulting in positive change in the knowledge, skills and behaviour of learners in Edo State.

Key functions

The key functions of the Ministry include:

- The formulation and execution of health policies and development programs
The administration of the State Government hospitals and allied health institutions via the various Parastatals
- The monitoring and control of pharmaceutical services through the Department of pharmaceutical services
The Monitoring and Control of Laboratory services through the department of Medical Laboratory Services
The Monitoring and Control of Nursing services through the department of Nursing Services
- Surveillance of Communicable and Non-Communicable Diseases and Prevention of Disease outbreaks in the State
- Coordination of local and international partners working in the State
- Provision of Technical Support to Local Government Health Institutions
- The supervision and control of traditional medicine practice through the Traditional Medicine Board

- The Supervision and control of training institutions for nurses, midwives, and supportive health care workers
- Liaison with International and National bodies with respect to health services international best practices
- Regulation and Monitoring of public and Private Health Institutions
- Collection, Collation and Analysis of Health data in the State
- Development of Information, Educational and Communication (IEC) materials on common health problems and their dissemination to the public
- Capacity building and Training of Health Care Workers to improve service delivery.

ORGANIZATION STRUCTURE

The ministry comprises:

Current establishment number: **81**

Available full-time employees: **57**

Vacancies: **24**

Critical vacancies: **15**

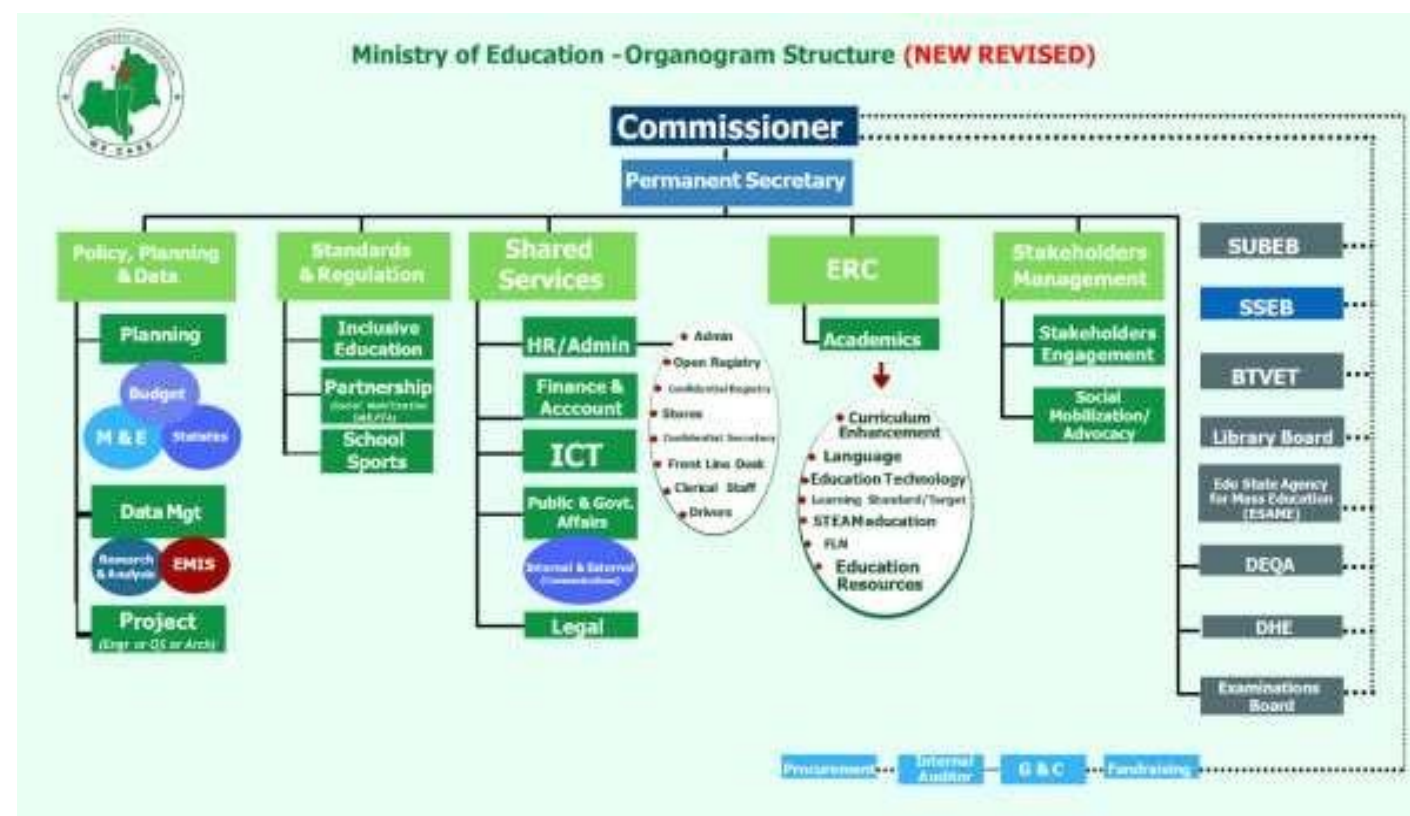


Figure 1: Organogram structure

KEY ACTIVITIES OF EACH DEPARTMENT



PLANNING	POLICY, STANDARDS & REGULATION	SHARED SERVICES	EXAMINATION	ERC
<ul style="list-style-type: none"> ↳ Strategic planning ↳ Budgeting and Resource Allocation ↳ Coordination ↳ Data Analysis and Forecasting ↳ Education Management Information System (EMIS) 	<ul style="list-style-type: none"> ↳ Policy Development ↳ Maintain Quality and Standards ↳ Regulatory Oversight ↳ Data Driven Decision Making 	<ul style="list-style-type: none"> ↳ Administrative support ↳ Human Resource Management ↳ Finance and Budget Management ↳ Information Communication Technology (ICT) Support 	<ul style="list-style-type: none"> ↳ Basic Education Certificate Examination ↳ Middle Basic Assessment ↳ Learning Assessment ↳ Class Project and Continuous Assessment 	<ul style="list-style-type: none"> ↳ Curriculum enhancement ↳ Language ↳ Education Technology ↳ Learning Standard/Target ↳ STEAM education ↳ FLN ↳ Education Resources

Figure 2: Key activities of each department

LANDSCAPE SUMMARY AS OF 2016

Before 2016, the Ministry of Education faced several challenges that affected its operations. The challenges include:

Outdated education laws and policies:

Existing edicts and decrees were outdated and needed amendments as the new development in the education ecosystem required updated legal frameworks.

System fragility:

Lack of clearly defined roles and reporting lines of accountability.

Ineffective organizational structure.

Lack of synergy in all educational matters including technical and vocational education.

Need for reforms in the tertiary educational system to make education at this level more industry- focused.

Poor school management systems:

Inadequate Resources: Insufficient funding and resources resulting in overcrowded classrooms, outdated materials, and lack of support services.

Poor Data Management: Inefficient tracking of student performance, attendance, and other key metrics thereby hindering the ability to make informed decisions.

Lack of Training and Support: Teachers were not receiving proper training or ongoing professional development and that impacted their effectiveness in the classroom.

Inequitable Access: Disparities in access to quality education based on socioeconomic status, geography, or other factors.

Outdated Curriculum: Though there was a national curriculum, effort were not made by the state to enrich these to suit current needs, especially soft skills technology, or societal needs can leave students ill-prepared for the future.

Limited Parental Involvement: Parents and the communities were not actively involved in the management of the schools and the learners’ learning

Inflexibility: The ecosystem operated a rigid system that didn’t adapt to changing circumstances, such as new technologies, pedagogy or learning methodologies.

Poor asset management and control: Inadequate inventory of schools’ land resources – No comprehensive database or records existed for all public-school assets in the state.

Staff Selection and Recruitment lapses:

Lack of transparency in the recruitment of school personnel and support staff.

Absence of performance management system and clear career paths for professional teachers.

Poor infrastructural development: Lack of standardized infrastructure to support educational ecosystem.

Inadequate and inappropriate learning environment with dilapidated school structures.

Poor innovative teaching processes:

Reliance on Traditional, ineffective and non-standardized teaching methods. No consistent and uniform teaching and learning methods.

Insufficient engagement in co-curricular activities:

Limited sports and academic competitions (such as essays, quizzes, and debates) with less than **20%** of **297** public secondary schools involved in academic and sporting competitions.

Dearth of sporting talents emanating from our schools to represent the state in national competitions.

Poor school facilities and amenities:

Limited support facilities to complement school buildings such as– playground and, sporting facilities. Less than **20** percent of **297** public secondary schools had support facilities.

Poor state of hygiene and environment for learners and teachers e.g. unavailable or insufficient toilet facilities, damaged or non-functional school furniture (Some children learning while sitting on the bare floor).

Poor pre-service and in-service training of Ministry staff:

Inadequate staff capacity - with **237** establishment positions but only **162** positions filled

Inadequate professional development – significant gaps between functional and organisational competencies both of which were below par across all cadre.

POLICIES, INITIATIVES AND PROGRAMS

THE EDO STATE POLICY ON EDUCATION

Description: The framework outlines the guidelines for ensuring quality education for all and clearly defines the roles of various stakeholders in supporting education in the ecosystem, thus domesticating the Federal policy of education to the Edo State policy on education.

Policy thrust: the policy aims to provide quality education for all Edo indigenes, enabling them to meet new standards and modalities.

DISARTICULATION POLICY

Description: The school's disarticulation policy is in conformity with the National Policy of Education (UBE, 2006). Edo State has started to implement this policy by carrying out an administrative separation in secondary schools, with the introduction of separate junior and senior secondary principals and staff, moving all junior secondary school staff to SUBEB and creating a separate board to manage senior secondary schools. It has also fully disarticulated the TVET schools by removing the junior secondary section in the schools. The next step will be to create basic schools that run from basic one to basic nine.

Policy thrust: This policy will ensure proper school administration across all levels of basic and secondary education, give learners who are inclined to vocational studies the opportunity to make that choice after nine years of basic education and increase access and retention rates.

THE EDO LEARNING AGENDA:

This is an initiative aimed at monitoring and evaluating the progress of learners as well as the capacity and commitment of teachers to deliver on the learning expectation.

Policy thrust: this initiative aims was put in place as a programme to measure learning outcomes and boost the reading skills among learners in Edo.

SCHOOL O'CLOCK INITIATIVE:

This initiative was introduced to drastically reduce the number of out- of-school children in the state.

Policy thrust: The ministry established this initiative to reduce the number of out-of-school children and increase student progression rate from basic to secondary schools. Task forces were put together to canvass the streets, during school hours, for children who were not in school. These children were then taken to school or to their parents who were reprimanded and sometimes penalised.

OPERATION CLEAN AND GREEN SCHOOL:

The focus of this initiative is to ensure that all schools maintain greenery, fields, trees, and facilities, as well as a proper and hygienic environment. Thus over **800** trees have been planted across secondary schools in the state.

SCHOOL MANAGEMENT COMMITTEES:

The lack of a structured approach to school management led to the creation of various school management committees, such as Parents' Councils, School Management Boards, and School-Based Management Committees.

EdoBEST (Edo Basic Education Sector Transformation)

Prior to 2016, Edo State's education system faced significant challenges, including poor infrastructure, outdated teaching methods, and inadequate teacher training. The system was characterized by low student performance, high teacher absenteeism, and poor lesson delivery and learning outcomes. The EdoBEST initiative, an intervention strategy, was launched in 2018 to overhaul the basic education system in Edo state. The initiative aimed to improve learning outcomes through the adoption of technology in teaching, standardized lesson plans, enhanced teacher training, and systematic monitoring of schools. The intervention first started in basic schools but has now been cascaded to other levels of education.

This policy aligns with Governor Obaseki's manifesto, which emphasized the need to rebuild the state's education sector to provide quality education for all children in Edo State.

ACHIEVEMENTS AND PRESENT LANDSCAPE

The Ministry of Education has recorded great improvement and achievement since 2016, leading to considerable improvements in the educational services provided across the state. Achievements recorded include:

Adoption and operationalization of the 9-3-4 structure of education system in 2022 which was aimed at domesticating the disarticulation programme in Edo state. Achieved administrative disarticulation in basic and secondary schools and full disarticulation in TVET schools.

Successfully launched the EdoBEST initiative in 2018 and EdoBEST 2.0 in 2021.

The successful development and deployment of scripted lessons to all public basic schools and public secondary schools in 2018 and 2022 respectively, for content uniformity in teaching and learning.

The successful review of education law to better position education at all levels in the state in 2024

Successful operationalization of the WE CARE (Work Ethics, Commitment Accountability, Respect and Excellence) program in 2022, across the education ecosystem aimed at improving service delivery and stakeholder relationships.

The introduction of a 3-year fellowship programme captioned EdoSTAR (Edo Supporting Teachers to Achieve Result) Fellowship in 2021, to address teacher vacancies across the state, especially in rural and hard to reach areas

Successful commencement of survey of all schools across the state in January 2024, with **51** schools have so far been captured

Successfully reintroduction of sports as part of our school curriculum while also instituting sporting competitions amongst schools: Principal's Cup, the Governor's Cup and Interhouse sports in schools within the state harmonized school calendar in 2023.

Inauguration specialized boards, agencies and directorates to support efficiency: Directorate of Higher Education, Directorate of Educational quality and accountability, the Edo State Agency for mass education and Edo State Examination Board.

Establishment of **10** satellite campuses for tertiary institutions across ten local government areas, thereby improving access to quality tertiary education.

Development of the framework for the formation/inauguration of school-based management committees for effective and smooth operation of schools - School Based Management Committee

(Basic schools), School Management Board (Secondary schools), Parents’ Teachers Association, Parents Councils, and Old Students’ Association. (e.g. Executive Principals, Communication Channels, Harmonized School Calendar and standardized school timetable showing improvement of up to **400** learning hours per term – Surpassing the UNESCO Learning hours of **1,000** per year).

Introduction and deployment of **OMR** and machine scoring and assessment system for our BECE and MBA examinations of 2024, across the state.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIP

S/N	STAKEHOLDERS	STATUS OF RELATIONSHIP
1	Boards and agencies within the Education ecosystem	Internal: collaborative and oversight functions
2	Tertiary institutions	Collaborative and oversight functions
3	UNICEF	Partnership
4	World Bank	Partnership
5	New Globe	Consultancy
6	Imose	Consultancy

OUTLOOK (Ongoing projects)

The Ministry of Education in Edo state is actively engaged in several key projects aimed at improving and expanding the state’s educational infrastructure and capabilities. The ongoing projects include:

- Rehabilitation of Edo State University at Eguaholor Campus, Uhumwonde LGA, Edo State
- Renovation & Remodelling of Government Science & Technical colleges in Benin, Irrua, Ehor, Afuze and Igarra
- Installation of Digital Library in Benin City Mall
- Construction of the Education Hub at Iyaro, Benin City.
- Construction of satellite campus of the Edo state Polytechnic, School of Mining and Management at Igarra.
- Completion of survey of all schools across the state.
- To have a fully developed e-enabled website for the Ministry of Education.
- The Edo certificate generation and verification portal is being set up (EdoCert GVP) and presently at the final stage of adoption with the expectation of use for the 2024 BECE and MBA results.
- Development of the Learning Assessment Strategy document

DIGITALIZATION

The Ministry in its quest to improve service delivery invested heavily in the electronic transformation of its operations and has now digitalized its key operations. The following activities are now carried out digitally across the state:

Examination enrolment/registration

Annual school census

Book review/registration

Students’ biometric capturing

Certificate generation/verification.

KEY ISSUES AND CHALLENGES

- Insufficient school infrastructure and facilities.
- Insufficient number of teachers especially in rural and hard-to-reach communities, and core subject teachers in secondary schools.
- Urgent need for training and retraining of public-school teachers especially in digital literacy.
- Lack of security and security personnel in schools, including absence of perimeter fences
- Need for continuous maintenance and repairs of existing office equipment.
- Need to get the most economically friendly system for collecting, analysing and warehousing Education Data as the ministry spends heavily on data analysis.

Statement of Financial Position

A. Personnel Cost



YEAR	BUDGETED EXPENDITURE (₦)	ACTUAL EXPENDITURE (₦)	SAVINGS/ (EXCESS) (₦)	% PERFORMANCE
2016	300,000,000.00	184,359,864.40	115,640,135.60	61
2017	200,000,000.00	188,886,461.00	11,113,539.00	94
2018	250,000,000.00	170,905,597.19	79,094,402.81	68
2019	250,000,000.00	157,951,823.93	92,048,176.07	63
2020	180,000,000.00	170,997,550.26	9,002,449.74	95
2021	210,000,000.00	196,973,453.15	13,026,546.85	94
2022	250,000,000.00	217,482,521.82	22,517,478.18	81
2023	270,000,000.00	106,350,447.34 (Jan-June)	163,649,552.66	39

Statement of financial position: personnel cost

Statement of Financial Position



B. Overhead Cost

YEAR	BUDGETED EXPENDITURE (₦)	ACTUAL EXPENDITURE (₦)	SAVINGS/ (EXCESS) (₦)	% PERFORMANCE
2016	45,000,000.00	44,965,450.00	34,550	99
2017	50,000,000.00	47,342,080.00	2,657,920.00	95
2018	50,000,000.00	45,883,450.00	4,116,550.00	92
2019	50,000,000.00	44,254,386.56	5,745,613.44	89
2020	20,000,000.00	18,809,022.90	1,190,977.91	94
2021	45,000,000.00	34,029,400.00	10,970,600.00	76
2022	61,000,000.00	52,782,067.24	8,217,932.26	87
2023	710,000,000.00	130,519,721.37 (Jan-June)	579,480,278.63	18

Statement of Financial Position



C. Capital Cost

YEAR	BUDGETED EXPENDITURE (₦)	ACTUAL EXPENDITURE (₦)	SAVINGS/ (EXCESS) (₦)	% PERFORMANCE
2016	5,480,500,000.00	4,003,365,059.28	1,477,134,940.72	73
2017	2,323,500,000.00	607,149,374.64	1,716,350,625.36	26
2018	1,464,000,000.00	454,485,152.00	1,009,514,848.00	31
2019	3,339,927,570.88	308,490,055.06	3,031,437,515.82	9
2020	1,438,000,000.00	141,650,461.87	1,296,349,538.87	10
2021	1,960,000,000.00	278,609,818.96	1,681,390,181.04	14
2022	2,427,000,000.00	207,636,110.00	2,219,363,890.00	9
2023	4,500,000,000.00	55,271,921.55 (Jan-June)	4,444,728,078.45	1

Statement of financial position: overhead cost

Figure 5: Statement of financial position: capital cost

SWE IX: STATE UNIVERSAL BASIC EDUCATION BOARD (SUBEB)

EXECUTIVE SUMMARY

The Edo State Universal Basic Education Board (Edo SUBEB) was established by the Edo State Government under the Universal Basic Education (UBE) Act of 2004 and empowered by the Edo State Universal Basic Education Law 2005. The Board's primary mandate is to oversee and enhance the delivery of Universal Basic Education from Early Childhood Care & Development Education (ECCDE), Primary School through Junior Secondary School (JSS3).

Edo SUBEB is responsible for ensuring universal access to education, improving the quality of teaching through professional teacher development, upgrading educational infrastructure, and promoting inclusive education for all children, especially those with special needs. The Board envisions achieving a globally competitive standard of education leveraging technological advancement, 21st century teacher professional development, and research that supports the sustainable development of Edo State.

Prior to 2016, Edo SUBEB faced significant challenges, such as inadequate infrastructure, poor teacher quality, insufficient teaching materials, and low community engagement. The student-to-teacher ratio was critically high at 85:1, far exceeding the recommended standard of 35:1, and there was a noticeable deficit in facilities and resources. Additionally, the number of out-of-school children (OOSC) was alarmingly high with 231,455 reported to be out-of-school as of 2016. Notable achievements on account of these reforms from 2016 to 2024 include:

The development of the Infrastructure Baseline Assessment System (IBAS) and the Basic Education Management Information System (BEMIS), which have improved data management and planning capabilities.

The significant reduction of out of school children in the state from 231,455 to 79,444. The Board is committed to further reducing this number to its barest minimum.

Increase in overall enrolment from 2016 to 2024 is 68%. Currently there are over 388,157 learners across primary and junior secondary schools in the state.

Upskilling of 16,256 teachers across the state. These trainings were designed to increase their pedagogical skills including lesson planning, classroom management, instructional strategies, and assessment methods skills. The skills developed by these teachers through the trainings have brought about improvement in classroom management and learning outcomes, especially in foundational literacy and numeracy.

Between 2016 and 2024, Edo SUBEB undertook significant reforms to address critical challenges in the states basic education sector. Recognizing the urgent need to improve infrastructure, enhance teacher quality, improve teacher and learners' attendance and performance, and foster community involvement, the board launched several transformative initiatives. These include the introduction of teacher smart phones and tablets which are now used for marking attendance and monitoring teaching in the classroom, the use of structured lessons so that every child in the state has a fair chance of learning well planned lessons linked to the curriculum, continuous and targeted professional development, a deliberate campaign on inclusive learning, safeguarding and protection of all learners in the ecosystem. The Board has encouraged the involvement of the Schools Management Boards and other stakeholders in ensuring community care of schools.

INTRODUCTION AND BRIEF HISTORY

Creation / Establishment

The Edo State Universal Basic Education Board was established by the Edo State Government under the Universal Basic Education (UBE) Act of 2004 and derives its enabling powers from the domestication and enactment of the Edo State Universal Basic Education Law 2005 by the Edo State House of Assembly. **Vision** To have a globally competitive quality education, training, and research for Edo States sustainable development. To be the model of excellence in the provision of basic education in Africa.

Mission

To provide, in partnership with all stakeholders, qualitative basic education that is globally competitive, enabled by technology, data and research driven and delivered by professional teachers for the transformation of the Edo child citizen.

Key Functions

The key functions of Edo SUBEB as outlined in the Edo State Universal Basic Education Law 2005 include:

To ensure the effective management of primary schools and the junior secondary schools through their respective organs.

To inquire into and advise the State Government on the funding and orderly development of basic education in the State.

To advise the Universal Basic Education Commission on possible intervention by the Commission in the provision of adequate basic facilities which shall include the use of the basic national curricula and syllabi and other necessary instructional materials in use in early childhood care, development centres, primary and junior secondary schools in the State.

To carry out from time to time a personnel audit of teaching and nonteaching staff of all Junior Secondary Schools and Primary Schools in concert with the Post-Primary Education Board and the Local Education Authorities.

To present periodic progress report on the implementation of the Universal Basic Education in the State to the Governor through the Ministry of Education.

To support national capacity building for teachers and managers of Basic Education in the State.

To undertake new Capital Projects after due consultation with the Ministry of Education.

To receive grants from the Universal Basic Education Commission or the Federal Government in accordance with an approved formula as may be laid down by the Board of the Commission and as approved by the Federal Executive Council.

Recruitment, appointment, promotion and discipline of teaching and non-teaching staff on Grade level 07 and above in the State Universal Basic Education Programme.

Posting and deployment of staff, including interstate transfer.

Responsibility for the approval, training and retraining of teaching and nonteaching staff.

Assessment and funding of salaries and allowances of teaching and nonteaching staff based on the existing salaries structure in the State.

Ensure that Annual Reports are rendered by heads of schools on teachers appointed to serve under them.

Prepare testimonials and certificates of service for teaching and non-teaching staff whenever necessary.

Deal with leave matters including annual vacation.

Ensuring annual auditing of accounts.

Carry out disbursement of fund between the junior secondary schools and the primary schools in accordance with the guidelines as approved by the Ministry of Education and in a manner that will reflect the derivation of the fund through their respective organs.

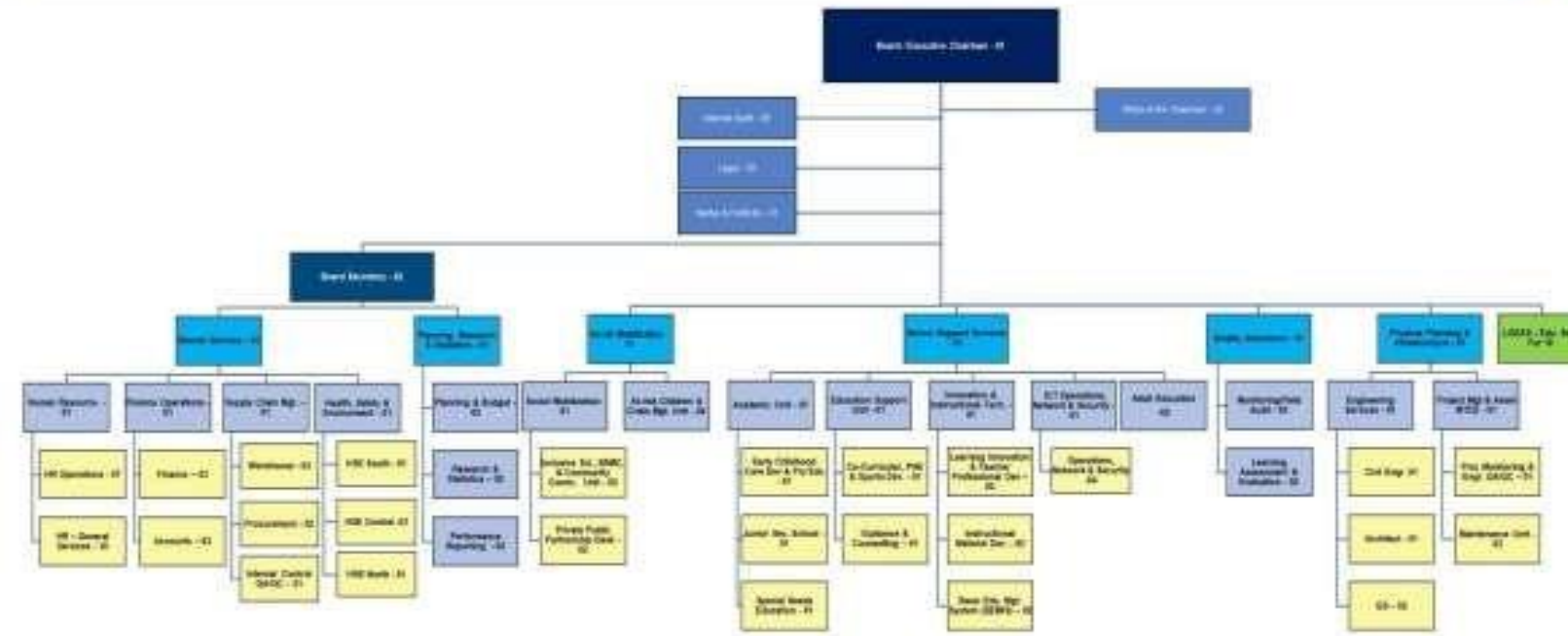
Harmonize and update relevant data from the primary and Junior Secondary Schools organs of the Universal Basic Education Board in order to ensure equitable distribution of funds.

ORGANIZATIONAL STRUCTURE

The board comprises:

S/N	Category	SUBEB HQ	Field Officers	Primary School Teachers	JSS Teachers	LGEA Offices
1	Available Full Time Employees	86	183	6,745	883	458
2	Vacancies	13	78	-	-	-
3	Critical Vacancies	12	-	-	-	-
4	Current Establishment Number	101	261			630

Proposed SUBEB Organizational Structure Detail



Key Activities by Each Department

Executive Chairman’s Office

Manages the performance of the State Universal Basic Education Board (SUBEB), ensuring effective and efficient delivery of its mandate, improved learning outcomes, technology deployment, accountability and joined-up campaigns to increase basic education enrolment.

Create a governance structure for the various Board Committees, formulate and coordinate the execution of policy guidelines for the successful operation of the SUBEB Program and ensure efficient preparation/coordination of a strategic master plan and inclusive development of basic education in the State.

Provides strategic leadership and oversees the overall operations of the Board.

Ensures policy implementation and alignment of educational initiatives with state and federal government guidelines.

Develop and maintain effective engagement with stakeholders.

Attract, nurture and maintain cordial relationships with Local & International Donor Agencies, Nongovernmental Organizations and other Stakeholders crucial to the success of basic education delivery in the State.

Board Secretary’s Office

Manages administrative functions and supports Board meetings and documentation.

Facilitates communication between departments and external stakeholders. iii. Supports the functions of the Shared Services department.

Human Resources and Shared Services

Oversees recruitment, staff training and development, performance management, and employee welfare programs. ii. Manages shared services including ICT, facility management, stores, mail registry, and logistical support. iii. Responsible for policy implementation and compliance.

Quality Assurance

Monitors and evaluates the standards of education delivery across primary and junior secondary schools. ii. Implements quality improvement programs and ensures compliance with educational regulations.

Planning, Research, Statistics and Technology

Conducts educational research and data analysis to inform policy and decision-making. ii. Develops strategic plans and integrates technology to enhance learning and administrative processes.

Procurement

Manages the acquisition of goods and services in accordance with public procurement laws. ii. Ensures transparent and efficient procurement processes to support educational projects.

Finance and Accounts

- i. Oversees financial planning, budgeting, and expenditure tracking for the Board.
- ii. Prepares financial reports and ensures compliance with financial regulations and auditing standards.

Internal Audit

Conducts regular audits to assess the integrity and efficiency of financial and operational systems. ii. Identifies risks and recommends improvements to enhance accountability and performance.

Legal

- i. Provides legal advice and support to ensure compliance with relevant laws and regulations.
- ii. Represents the Board in legal matters and manages contractual agreements.

Projects and Physical Planning

- i. Oversees the planning and execution of infrastructural projects within the basic education sector. Ensures the maintenance and improvement of school facilities to create conducive learning environments.

Social Mobilization

Engages with communities and stakeholders to promote educational programs and initiatives. ii. Implements advocacy campaigns to increase school enrolment and participation

Schools Support Services

Provides support and resources to enhance the operational efficiency of schools. ii. Coordinates special programs and services to address the diverse needs of students and teachers.

Overall Impact of Projects, Programmes, Initiatives, Studies, etc.

The overall impact of Edo SUBEB's initiatives has been significant in transforming the basic education landscape in Edo State. The board's projects and programs have:

Enhanced Learning Outcomes

Significant gains in student performance on standardized tests and national examinations, showcasing the impact of our optimized teaching practices and educational strategies.

Improved Access to Education

Broadened access to education for children across the state, particularly in underserved and remote areas.

Strengthened Community Involvement

Fostered stronger community involvement and ownership of educational initiatives, leading to sustainable improvements.

Promoted Digital Literacy

Accelerated the adoption of technology in classrooms, enabling us to track lesson delivery, standardize lesson content, and monitor teachers' arrival and departure times. This approach equips both teachers and students with the skills needed to thrive in a technology-driven future.

Supported Inclusive Education

Ensured that children with special needs receive the support and resources necessary for their education.

LANDSCAPE SUMMARY AS OF 2016 – BASELINE OF KEY INDICATORS TO MEASURE MDAS PERFORMANCE

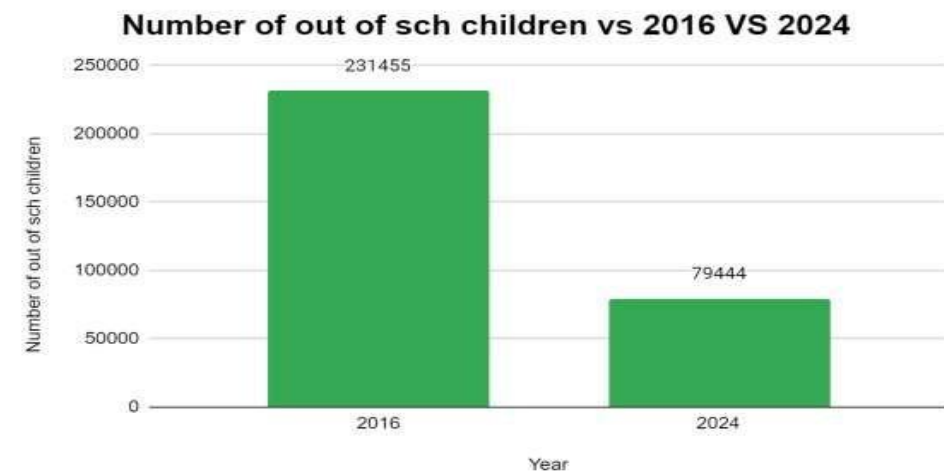
Revenue

Edo SUBEB primarily relied on federal (through UBEC) and state government allocations for funding.

Staff and Pupil Numbers

As of 2016, Edo SUBEB served approximately 315,241 learners across 1,439 primary schools throughout Edo State. The Board also supported 11,808 teaching staff and 1,094 non-teaching personnel (SUBEB HQ and LGEA Staff).

At that time, the number of out of school children was alarmingly high, contributing to poor numeracy and literacy skills among children of basic level of education age.



The chart reflects the gradual transformation of the out-of-school children situation in the state between 2016 and 2024.

Output / Productivity Level

Relatively low, with significant challenges in infrastructure, teacher quality, and educational outcomes. There was an average student-to-teacher ratio of 85:1, which was above the recommended standard of 35:1.

Customer Satisfaction and Experience

Key stakeholders including parents, and the host communities of our schools expressed dissatisfaction due to inadequate facilities, insufficient teaching materials, and prevalent teacher absenteeism.

Landscape Summary as of 2016 - Status of Work Environment and Work Tools

In 2016, the work environment and tools available to staff and educators were characterized by several deficiencies:

Infrastructure

Many school buildings were dilapidated, with leaking roofs, broken windows, and insufficient classroom space.

A significant number of schools lacked basic amenities such as toilets, libraries, and laboratories.

Teaching Materials

Essential teaching materials, including textbooks, writing materials, and teaching aids were inadequately provided. There was a shortage of essential teaching materials, including textbooks, writing materials, and teaching aids.

ICT tools and resources were not being used officially, limiting the integration of technology in teaching and learning.

Work Environment

Administrative offices were poorly equipped, negatively impacting staff productivity and morale.

Teachers and administrative staff faced challenging working conditions, including delayed salaries and lack of professional development opportunities.

Landscape Summary as of 2016 - Work Process Effectiveness and Efficiency

Administrative Processes

Bureaucratic delays and inefficient (largely paper-based) administrative processes hampered the execution of programs and accessibility of funds.

Monitoring and Evaluation

M & E mechanisms were weak, leading to gaps in accountability and oversight. At the time, M & E was based on lesson plans and notes preparation, records of work done, and lesson delivery in compliance with the scheme of work. Data collection and reporting were inconsistent, making it difficult to track progress and measure the impact of interventions.

Teacher Performance

The performance of teachers was generally low. This was because some of them had poor teaching skills and were also unmotivated and poorly remunerated. They were further saddled with the challenges of unavailability of textbooks, teacher furniture, and generally unfavourable work conditions that affected efficiency.

Community Engagement

Minimal involvement of parents and local stakeholders in school management and decision making.

POLICIES AND POLICY THRUSTS

New Policies/Initiatives/Programmes Introduced between 2016-2024

Since 2016, Edo SUBEB has introduced several key policies and initiatives to address the challenges identified above and improve the quality of basic education in the state. Notable among these initiatives are:

EdoBEST Program

This is a comprehensive education reform initiative aimed at transforming the basic education sector through technology integration, teacher training, and improved school management practices.

EdoSTAR Teaching Fellowship

This fellowship was designed to meet two important needs: put together a pool of potential teachers willing to undergo training on the EdoBEST pedagogy over three years and are ready for absorption into the civil service (based on performance) to fill teacher gaps, especially in the hard-to-reach areas. The first set of 3000 fellows were brought into the system in 2022.

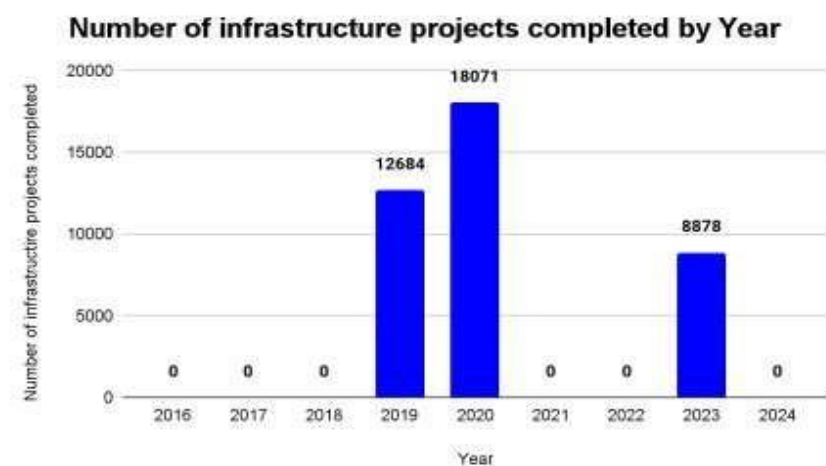
SUBEB / College of Education Collaboration

As part of the commitment to sustaining the EdoBEST and EdoSTAR initiatives, SUBEB continues to collaborate with the College of Education (CoE) in the design, implementation and delivery of relevant courses. In October 2024, four hundred and forty-one EdoSTAR fellows, sponsored by the state government, will graduate from the CoE with a Professional Diploma in Education.

Infrastructure Development Projects

Recognizing the decaying state of school buildings and other facilities, the board, with the support of funding from UBEC and the state counterpart funds, embarked on extensive construction, renovation, and equipping of school facilities to create conducive learning environments.

This programme significantly increased the number of infrastructure development projects such as classroom blocks, toilets, perimeter fences and WASH facilities across the state schools. The summary is shown in the graph below:

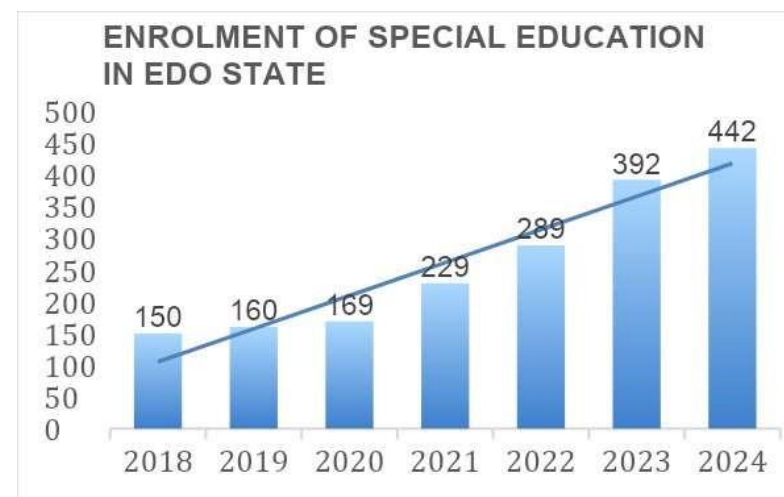


Special Education in Edo State (2018 - 2024)

From 2018 to 2024, there has been a marked improvement in the enrolment and support for special needs education in Edo State. The commitment of the government to providing adequate resources, professional development for teachers, and inclusive practices has significantly enhanced the learning environment for children with special needs. However, there is still a need for more equipment and continued advocacy to ensure every child receives the education they deserve.

Understanding the importance of inclusivity, the administration employed 40 individuals with disabilities under the EdoSTAR initiative, integrating them into the workforce and promoting a diverse and inclusive environment.

The Special School for the visually impaired has 20 braille machines and 6 typewriters, along with other learning aids.



Gender-Based Violence (GBV) in Edo State (2018-2024)

SUBEB has employed behavioural risk management techniques such as staff adherence to a Code of Conduct that stipulates zero tolerance to GBV, involving vital stakeholders in educational communities, sustaining a mechanism for addressing grievances, sensitizing learners, identifying advocates that speak against GBV within schools and communities, establishing safety subcommittees, and launching GBV prevention clubs in school. These actions have collectively ensured the dedication and support of stakeholders in the fight against GBV.

The strategies put in place to mitigate GBV in schools and communities include the establishment of Speak-Out clubs in all schools, Guidance and Counselling Units, and Community Safety Sub-committees in 630 schools, and provision of grievance redress mechanism hotlines. The Board between 2018 and 2024 recorded 11 convictions, 149 closed cases, and 46 open cases related to various forms of GBV.

INCIDENTS/SGBV CASES REGISTERED FROM 2018 TILL DATE.							
INCIDENT TYPE	YEAR						
	2018	2019	2020	2021	2022	2023	2024
Physical Abuse	0	5	0	13	10	11	4
Sexual Abuse	4	8	7	13	6	3	6
Child neglect	0	0	0	0	0	1	2
Child labour	0	1	0	0	0	3	0
Accidents	0	0	0	1	1	3	4
Indigent case	0	0	0	0	0	0	4
Bullying	0	0	0	0	0	5	10
Out of school due to challenges	0	2	4	0	12	18	20
Commendation	0	0	0	0	0	5	2
General grievance	0	0	0	0	0	8	10

POLICIES AND POLICY THRUSTS

New Policies/Initiatives/Programmes Introduced 2016-2024

Since 2016, Edo SUBEB has introduced several key policies and initiatives to address the challenges identified above and improve the quality of basic education in the state. Notable among these initiatives are:

Community and Stakeholder Engagement

There was a huge gap in engaging with host communities of Basic Schools. The board saw the need to introduce programs designed to increase community involvement in school management and decision-making processes.

Basic Education Stakeholders Engagement June 2023

School Leaders Engagement (18 LGAs) January 2024

Engagement with School-Based Management Committees (18 LGAs) February & April 2024

Field Officers and LGEA Heads of Section May 2024

Engagement with Local Government Chairmen January 2024

Policy Thrust

The new policies and initiatives introduced between 2016 and 2024 were driven by the need to address the baseline challenges identified in 2016. These initiatives align with the Governors manifesto which prioritized education as a critical sector., pledging to improve the quality of education, increase access to schooling, and ensure that every child in Edo State receives a robust educational foundation. Key reasons for these policies include:

1. Addressing Infrastructure Deficiencies

The dilapidated state of many school buildings and the lack of basic amenities necessitated a focused infrastructure development program.

2. Improving Teacher Quality for Enhanced Learning Outcomes

The low level of teacher performance and the need for continuous professional development led to the establishment of regular training programs.

3. Increasing Community Involvement

Recognizing the importance of community support in policy success, initiatives like the Parents Teachers Council (PTC) were introduced to foster greater involvement of parents and local stakeholders.

Why are we investing in it?

Investing in these policies and initiatives is crucial for several reasons:

1. Economic Development

Quality education is fundamental to the economic development any state. By investing in education, the state is building a skilled and knowledgeable workforce that can drive economic growth and development.

2. Social Equity

Ensuring that all children, regardless of their background or abilities, have access to quality education promotes social equity and reduces inequalities.

3. Future Readiness

In a rapidly changing global economy, equipping students with the necessary skills and knowledge is essential for their future success and the overall competitiveness of the state.

4. Community Empowerment

Engaging communities in the educational process fosters a sense of ownership and responsibility, leading to more sustainable and effective educational outcomes.

Strategic Objectives: Improving the state of basic education in Edo state requires clearly stated, strategic objectives to provide an effective pathway to success. Below are the key strategic objectives for the Board:

1. Improve Educational Infrastructure

Construct new classrooms and renovate existing ones to create safe and conducive learning environments.

Provide essential amenities such as toilets, perimeter fencing, libraries, and laboratories in all schools.

2. Enhance Teacher Quality

Implement continuous professional development programs for teachers to improve their teaching skills and subject knowledge.

Recruit and retain qualified teachers, especially in rural and underserved areas.

3. Increase Access to Education

Ensure that all children of school-going age are enrolled in school and attend regularly.

Implement policies to support children with disabilities and other special needs.

To achieve 66% decrease in out of school children

4. Improve Student Learning Outcomes

Introduce technology and innovative teaching methods to enhance the learning experience.

Regularly assess student performance and implement targeted interventions to address learning gaps

5. Foster Community Involvement

Engage parents, community leaders, and other stakeholders in school management and decision-making processes.

Promote awareness and support for educational initiatives through community outreach programs.

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED 2016 to 2024

Overarching Objective of Edo SUBEB

The overarching objective is to transform the basic education sector by improving infrastructure, enhancing teacher quality, increasing student enrolment and retention, and ensuring that all children in Edo State receive a quality education. This objective aligns with the broader goal of building a knowledgeable and skilled workforce capable of driving the socio-economic development of the state.

Specific Goals to be achieved

Improve Educational Infrastructure: Upgrade existing school facilities and construct new ones. Ensure the availability of essential amenities in all schools.

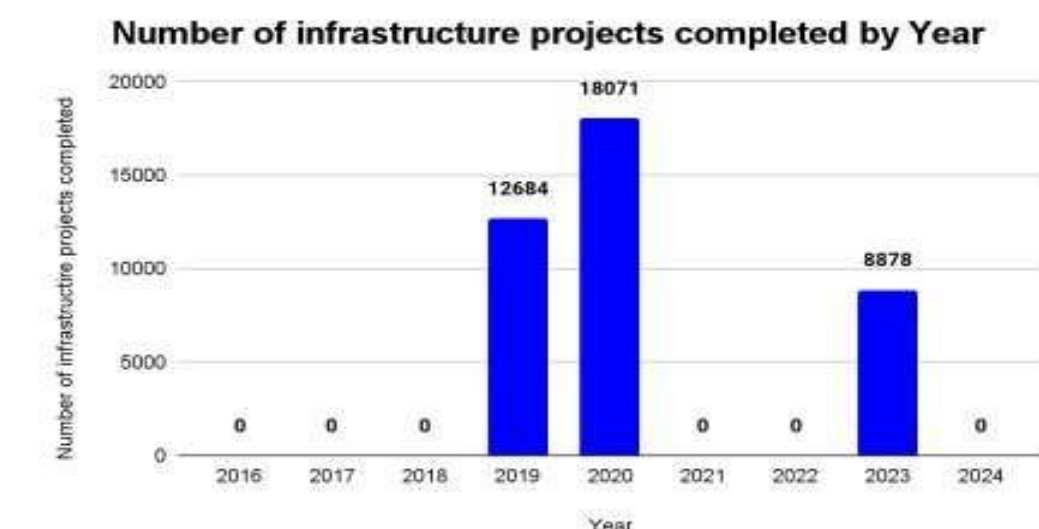
Enhance Teacher Quality: Provide continuous professional development for teachers. Recruit and retain qualified teachers, particularly in rural areas.

Increase Access to Education: Ensure universal enrolment and retention of children in basic schools. Support inclusive education for children with disabilities.

Improve Student Learning Outcomes: Integrate technology and innovative teaching methods in the classroom. Regularly assess student performance and address learning gaps.

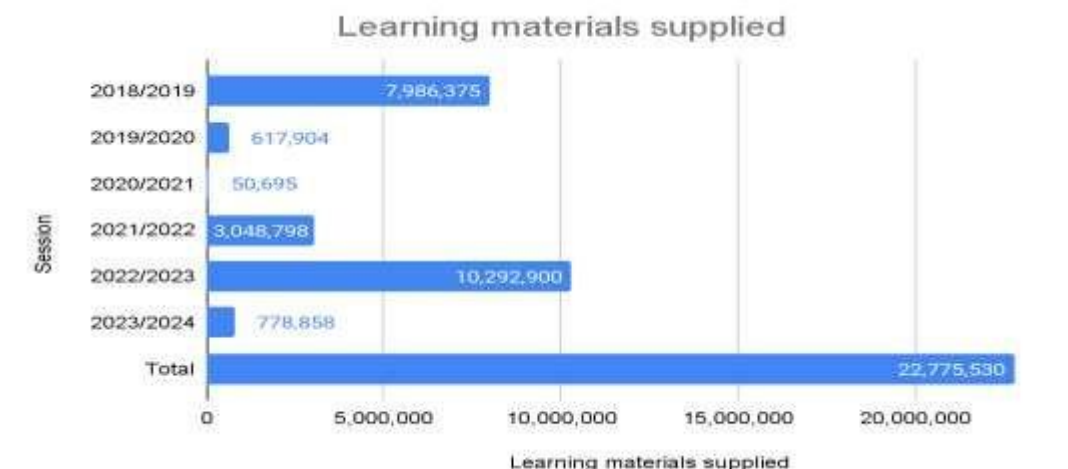
Foster Community Involvement: Engage parents and community stakeholders in school management. Increase awareness and support for educational initiatives.

Infrastructure Baseline Assessment System (IBAS): A robust cloud-based system developed to warehouse end-to-end data on school infrastructure and the state of facilities, etc. to aid planning and decision making. This project has been instrumental in tracking all infrastructural projects carried out in the schools across the state.



Basic Education Management Information System (BEMIS) and Books Inventory Management System: These systems were established to ensure that all educational materials necessary for teaching and learning are adequately accounted for and evenly distributed. These systems have enabled the Board to keep track of all activities that pertain to basic education in the state.

Supply and Distribution of Learning Materials



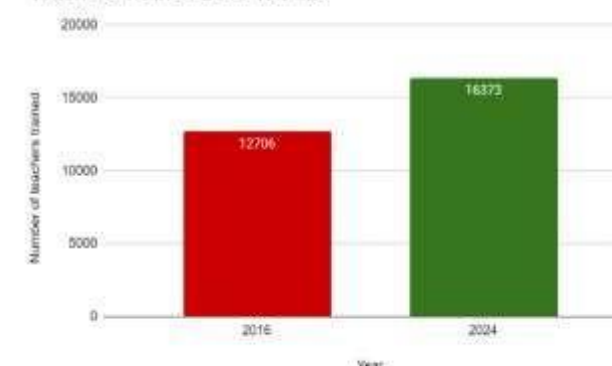
Capacity Building Programmes introduced within the period include:

- EdoBEST Inaugural Training Program for teachers 2018
- EdoBEST Phase 1 Training for Teachers & Field Officers 2019
- COVID-19 Training for Teachers - 2020
- EdoBEST Training for Teachers 2021
- Quality Assurance Training for QA Officers 2021 & 2022
- Safety Training for Rapid Response Officers 2022
- EdoBEST Training for Teachers January, February, August 2022
- Bi-Weekly Performance Management Training for Learning & Development Officers 2022 till date
- Instructional Design Training (Curriculum Development and Strengthening) 2024

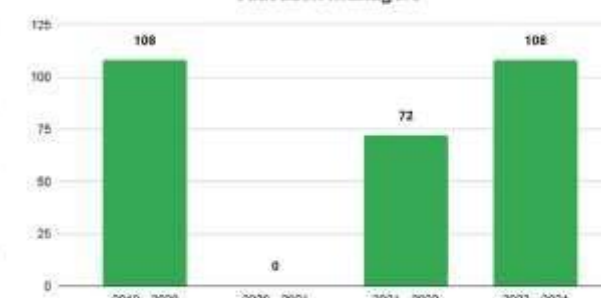
Effective Schools Management Training for School Leaders – 2024

The number of teachers and other officials who have benefited from the EdoBEST training has increased drastically. This is shown in the charts below:

Teachers Trained 2016 vs 2024



Number of training and capacity building sessions for SUBEB education managers



2024 Recruitment Exercise (Jan. July):

1,650 High performing EdoSTAR fellows transitioning to permanent teachers

850 New permanent teachers

3,000 New EdoSTAR fellows as backfill

78 Field Officers

96 Experienced Education Managers

Expected Outcomes and Benefits of Projects, Programs, Initiatives,

Improved Educational Outcomes

Enhanced student performance in standardized tests and national examinations.

Increased literacy and numeracy rates among primary and junior secondary school students.

Reduced dropout rates and increased transition rates from primary to junior secondary school.

Better Learning Environment

Students benefiting from renovated and well-equipped schools, leading to improved attendance and learning outcomes.

Enhanced Teacher Quality

Teachers equipped with skills and knowledge for technology-enabled teaching, leading to more effective instruction and improved student engagement.

Stronger Community Involvement

Enhanced community support for educational initiatives, contributing to their sustainability and success.

Achievements

Increased Enrolment

In 2016, the enrolment rate was 37%. By 2024, this rate increased to 63%, representing a 26% growth. Currently, there are over 388,157 learners across primary and junior secondary schools.

Teacher Training

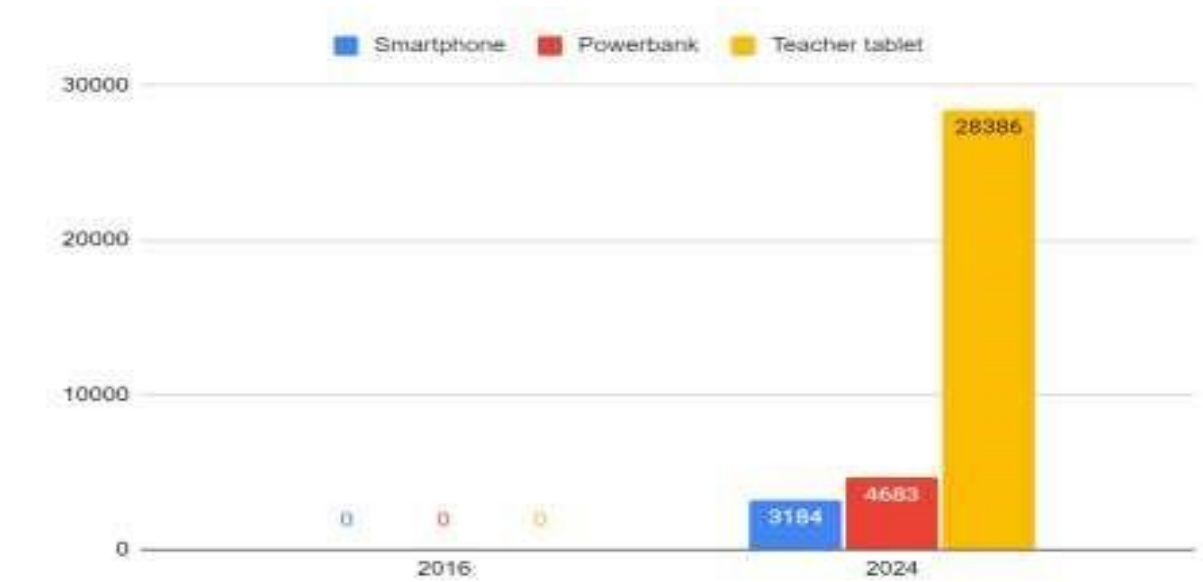
Successfully trained over 16,256 teachers through various professional development programs, in collaboration with Edo SUBEB, UBEC and International partners leading to improved quality of teaching & learning

Strengthened Sector Resilience Against Uncertainties

Edo SUBEB successfully bolstered the resilience of the basic education sector during and after the COVID-19 pandemic by implementing the effective EdoBEST@Home virtual learning program. This initiative ensured uninterrupted learning for pupils, setting a benchmark for educational continuity and adaptability in the face of global challenges.

ICT Integration

Successfully distributed smartphones to all school leaders, tablets to all teachers and field officers, and laptops to Education Secretaries and LGEA Heads of Section (HOS). This strategic deployment of technology has significantly enhanced the delivery of classroom learning and ensured the timely completion of critical administrative tasks, driving efficiency and educational excellence across the board. The number of ICT tools distributed is shown statically below:



Inclusive Education

The board prioritized special education by advancing key initiatives that promote equity and inclusion. This includes deploying specialized equipment like 14 brain machines and 4 typewriters, recruiting 56 dedicated teachers, enhancing training, setting a new benchmark for inclusive education.

Schools Safeguarding

Edo SUBEB, in collaboration with AFAH, Global Women, and Teens Cabins, has established rapid detection and response systems for incidents of sexual assault, physical abuse, and gender-based violence. Through these efforts, support has been provided to 150 survivors, ensuring they receive the care and assistance they need.

Edo Learning Assessment System and Strategy (ELASS)

With support from the World Bank, the state has implemented a customized assessment to benchmark learning standards in basic education.

Implementation of Schools (JSS) Disarticulation in alignment with UBEC policy

The board has successfully carried out the disarticulation policy, ensuring that all Junior secondary schools (JSS) are managed by the board.

Infrastructure Projects

Completed various school intervention projects to enhance the learning environment for learners in primary and junior secondary schools. **Summary Table: School Infrastructure Interventions**

Intervention Type	Implemented 2019	Implemented 2020	Implemented 2023
New construction	25	47	38
Renovation	209	1	38
Fence	10	29	27
Toilet	12	39	32
Water	12	42	41
TOTAL	268	158	176

ACHIEVEMENTS AND PRESENT LANDSCAPE

Achievements per budget year

2017 /2018:

Matched the UBE counterpart fund for basic education by 200% - from N500m to N1.5bn

2018/ 2019:

Introduced the EdoBEST initiative to drive Basic Education in Edo State using technology with an investment valued at N2.4bn

Increased the budget for Edo State Teachers Computer Literacy Development Program and SUBEB Education Time Management System by 400% to showcase his passion for improved education in the state.

Allocated NGN3billion for construction of school infrastructure while matching the UBE counterpart fund by 100%.

2019 - 2020:

Allocated N2 billion to further strengthen the EDOBEST program while N2.5bn and N1.9bn were spent on construction and counterpart funding for Universal Basic Education.

2020 - 2021:

N3.5bn and N6bn were earmarked for UBE and school construction respectively to enhance Basic education in the state.

The Accelerator Programme was launched in late 2020 by the World Bank and UNICEF and other partners with a grant from the Bill & Melinda Gates Foundation. The aim was to combat learning poverty and to enhance foundational literacy and skills. The achievements and impact of the Accelerator programme include:

Technical Analysis and Recommendations- Conducted a thorough technical analysis of early-grade reading materials, identifying areas for improvement and providing targeted recommendations and resources to enhance reading instruction.

Teacher Coaching and Support- Learning & Development Officers (LDOs) provided regular coaching, support, and feedback to teachers, enhancing their instructional practices and effectiveness.

Performance-Based Evaluation Framework- Ongoing development of a framework for assessing and benchmarking teacher performance, integrating performance-based evaluations to offer tailored capacity-building support for teachers.

In-Service Teacher Professional Development- Implemented continuous professional development programs for in-service teachers to improve their skills and teaching methods.

Quality Assurance Visits- Quality Assurance Officers (QAOs) conducted regular school visits to ensure that instructional materials were available and used effectively in classrooms.

Textbook Procurement- Prioritized the printing and procurement of essential textbooks, particularly for lower grades, to support foundational literacy programs and provide necessary reading resources.

Intervention Books- Designed and introduced intervention books specifically aimed at addressing foundational literacy and numeracy for 'retained' pupils, supporting their educational progress.

Edo Learning Assessment Systems and Strategies (ELASS)- Established and implemented the Edo Learning Assessment Systems and Strategies (ELASS), setting standards and defining minimum proficiency levels for each class.

Global Education Policy Dashboard (GEPD)- Implemented the Global Education Policy Dashboard (GEPD) to monitor and evaluate progress towards educational goals and standards.

Basic Education Information Management System (BEMIS)- Rolled out the Basic Education Information Management System (BEMIS) to enhance data management and inform decision making processes in education.

2021 - 2022:

N2billion was used to further strengthen the EDOBEST program while N3.9billion and N1.5billion were spent on construction and counterpart funding for Universal Basic Education.

2022 - 2023:

N3.3billion was used to further strengthen the EDOBEST program while N3.9billion and N1.5billion were spent on construction and counterpart funding for Universal Basic Education respectively

2023 - 2024:

Supported the EDOBEST program with N2bn.

ACHIEVEMENTS/PRESENT LANDSCAPE - CHALLENGES ENCOUNTERED, RESOLUTIONS AND RECOMMENDATIONS

Challenges	Description	Resolutions	Recommendations
Funding and Budgetary Constraints	Limited budget allocations impacting scope and reach of both planned and executed interventions.	Advocacy for increased budget allocations and timely disbursement of funds. Partnerships with international donors and private sector for additional funding.	Sustained investment in basic education through continued prioritization of the sector in state budget. Long-term planning and investment to sustain and build on progress made so far.
Teacher Shortages	Insufficient number of qualified teachers, especially in rural areas. High attrition rates due to low salaries and poor working conditions.	Incentives for staff in rural areas: transportation allowances for field officers. Increase of state minimum wage from N40,000 to N70,000 .	- professional development programs for teachers. Ongoing - a supportive work environment to enhance teacher motivation and performance. Creating
Infrastructure Deficits	High number of schools requiring simultaneous interventions	Streamlining procurement and construction processes and prioritizing based on needs assessment.	- Regular maintenance and upgrading of school facilities through government and private donor efforts.
Monitoring & Evaluation	Ineffective monitoring and evaluation of teachers	Regular training for Quality Assurance staff to ensure accurate reporting and assessment.	Continuous improvement of the M&E framework for better accountability.
	Inadequate data collection and reporting systems.	Strengthening M&E framework with better tech-driven data collection tools.	Utilizing data and feedback to inform policy and program adjustments.
Support for government programs	Minimal enlightenment and mobilization	Termly back-to-school resumption programs. Sensitization programs and rallies for market associations, teacher unions, religious bodies, etc.	Strengthening partnerships with communities and other stakeholders. Encouraging community-led initiatives to support education.

OUTLOOK

Ongoing Projects, Programmes, Initiatives, etc. to be Completed

EdoBEST 2.0 Expansion

Continuous Teacher Training on advanced pedagogical skills and digital education delivery.

Teacher Recruitment: Onboarding and deployment of 2,500+ teachers and education managers to schools and LGEA offices.

Infrastructure

Completion of 2019 – 2021 action plan and commencement of the implementation of the approved 2022-2023 infrastructure action plan in a bid to cover more schools.

Inclusive Education

Further training of special needs teachers and development of tailored learning materials for students.

Infrastructure: Upgrading school facilities for enhanced accessibility (ramps and specialized classroom furniture).

Community Engagement Programs

Parental Involvement: Expansion of PTC operations to include regular workshops designed to foster participation beyond periodic attendance at termly call-ups.

Basic Education Management Information System (BEMIS) 2.0

Data Management and Security: With support from the World Bank, the BEMIS solution will implement robust data management and security measures, including regular audits and updates to safeguard sensitive information.

Teacher Retention

Incentive Programs: Development of incentive programs to attract and retain qualified teachers, particularly in rural and underserved areas.

Career Development: Creation of clear career progression pathways and continuous professional development opportunities for teachers, through the Edo State Teachers Professional Evaluation Scheme and Policy (TPESP).

Infrastructure and Facilities

Modern Classrooms: Construction and renovation of classrooms to meet modern standards, including adequate lighting, ventilation, and learning resources.

Sanitation and Health: Ensuring all schools have adequate sanitation facilities, clean water supply, and health services.

1. Curriculum Development

STEM Education: Prioritization of STEM (Science, Technology, Engineering, and Mathematics) education through curriculum enhancement and the establishment of specialized STEM schools.

2. Technology Integration

Digital Learning Platforms: Development and deployment of digital learning platforms to support remote and blended learning models.

Teacher Training on Technology: Ongoing training for teachers on the effective use of technology in the classroom.

Full automation of the Finance & Accounts department using ORACLE.

3. Policy Development

Sustainability and Funding: Development of sustainable funding models to ensure the long-term viability of basic education program implementation.

4. Data Governance

Implementation and full compliance with the State's Education Management Information System (EMIS) policy on data collection and usage.

Opportunities and Threats

Opportunities

Donor-funded interventions and international partnerships: The success of EdoBEST leverages potential partnerships with international organizations and donors to support educational initiatives and infrastructure development.

Educational technology (EdTech) trends such as the growing use of artificial intelligence will support the improvement of teaching and learning outcomes.

Growing community interest and involvement in education presents opportunities for alumni and community-led initiatives and support for school development

Threats

Persistent funding constraints and economic challenges may impact the ability to sustain and expand educational programs.

Ongoing challenges in recruiting and retaining qualified teachers, particularly in rural and underserved areas.

Continued need for significant investment in school infrastructure to meet the demands of a growing student population.

Resistance to Change: Potential resistance to new policies and programs from various stakeholders will constantly require effective communication and engagement strategies.

DIGITALIZATION

Work Processes that have been Digitized

Basic Education Management Information System (BEMIS): Real-time monitoring, reporting, and visualization of teacher activities, attendance management, teacher and student performance, and field officers and other indicators using the Spotlight application

Data collection and submission from LGEA offices using Google Forms

Cash Book recording and reconciliation, JSS teachers' deductions,

Quality Assurance reports from field officers using e-Quality Solution

Grievance Redress Mechanism (GRM): Reporting gender-based violence in schools via dedicated hotline and escalation mechanisms.

Automation of overhead vouchers and UBEC capital project expenditure

Automation of payment processes for contractors and vendors

Automation of salary updates from LGEA offices for seamless processing.

Pupils / Students Enrolment and Students Attendance using the Headmaster Application

Use of EdoGov ERP by staff to submit reports, upload memos, apply for leave, and perform other routine administrative / HR functions.

Scripted Lessons and Item Writing: Delivery of classroom lessons now done via tablets.

Online Presence and Formats

Website: www.subeb.edostate.gov.ng

Facebook: <https://www.facebook.com/officialedosubeb>

Instagram: https://www.instagram.com/edo_subeb/

X (formerly Twitter): https://x.com/edo_subeb

Potential Services That Can Be Delivered Online

Virtual Training Programs: Expanding the range of online training opportunities for teachers and educational staff, including webinars and e-courses.

Online Assessment and Certification: Implementing online assessment tools and certification processes to streamline teacher evaluations and qualifications.

Key Stakeholders and Status of Relationships

Internal Stakeholders

S/N	Category	Description	Status
1	Edo SUBEB Staff	Includes HQ staff, field officers, education managers. - Characterized by regular communication, collaboration on projects, and joint efforts to improve educational delivery and management. The board has implemented internal communication tools and platforms to facilitate smooth operations and information flow.	Cordial
2	School leaders and teachers	Edo SUBEB maintains close relationships with these institutions through regular visits, inspections, and collaborative programs aimed at enhancing the quality of education and implementing educational reforms.	Cordial
3	Government Officials	Key personnel within the Edo State government, including the Ministry of Education, Ministry of Gender and Youth Issues, Edo State College of Education, LGA Councils, and other relevant MDAs. These relationships are essential for policy alignment, funding, and the implementation of state-wide educational initiatives.	Cordial

External Stakeholders

S/N	Category	Description	Status
1	Parents & Guardians (School-Based Management Committees)	Engaged through various channels including parent-teacher associations, SBMC meetings, community meetings, and online platforms (at school level).	Cordial
2	NGOs and Civil Society Organizations	Organizations that collaborate with Edo SUBEB on various projects related to educational development, advocacy, and support services.	Cordial
3	Private Sector Partners	Includes businesses and corporate entities that contribute to educational development through sponsorships, donations, and partnerships.	Cordial
4	Development Finance Institutions	World Bank, UNICEF, Gates Foundation, etc.	Cordial
5	Universal Basic Education Commission (UBEC)	Provides federal regulatory oversight, funding, and support for interventions on Quality Assurance, Infrastructure, Sports, Agriculture and Teacher Training initiatives.	Cordial
6	Old Students Association	Groups of alumni who engage with Edo SUBEB to support the development of their former schools through donations, mentorship programs, and other collaborative efforts aimed at enhancing educational quality and student welfare.	Cordial
7	Federal Ministry of Education (FMoE)	Support and partnership for Annual School Census, National Personnel Audit, etc.	

Donors and Donations Received – Institutions and DFIs

Parent and Student Portals: Developing dedicated portals for parents and students to track academic progress, communicate with teachers, and access educational resources.

Online Feedback and Support: Creating platforms for stakeholders to provide feedback, seek support, and resolve issues related to educational services.

Teachers Performance Management and Reward System: When fully implemented, the Edo State Teachers Performance Evaluation Scheme / Policy will be wholly online.

Bidding for Projects: Automating the end-to-end process for contractors to bid for contracts from Expression of Interest to Award of Contracts.

S/N	Donor	Description	Purpose
1	World Bank	Support for the Edo Basic Education Sector and Skills Transformation (EDOBESST) under a payment-for results program model.	Loan
2	Bill and Melinda Gates Foundation	Funding the Accelerator Program with the goal of equipping teachers with the right skills and knowledge to address foundational literacy and numeracy challenges amongst P1 – P3 learners	Grant, Training program
3	UNICEF	Training program for teachers to address foundational learning challenges	Capacity building
4	British Council	Training program dedicated to strengthening teachers' proficiency in English language	Capacity building

List of Partnerships, Work History, Projects, Objectives and Impact

S/N	Partner	Projects	Objectives	Impact
1	Rural Development and Reformation Foundation	Teacher training	To provide teacher professional development for the Edo teacher	Over 300 teachers trained
2	TY Danjuma Foundation	Training support	To provide trainings to address violence against children and improve parenting practices.	8 Guidance and Counsellors were trained
3	National Association of Special Education Teachers (NASET)	Special Education	Providing ongoing support for Special Education teachers in the Edo state.	Ongoing support for Special Education teachers in the Edo state.
4	International Organisation for Migration (IOM)	Training & advocacy on mental wellbeing and psychosocial support and GBV.	Collaborate with EDSG to support returning migrants	Upskilled and trained over 40 teachers & staff
5	Old pupils / students' associations	General school maintenance and education items	To support their Alma-mater	Provision of basic school amenities
6	School-Based Management Committees (SBMCs)	General school maintenance and education items	To support their community schools	Fixing and renovation of basic school amenities
7	Society for Heightened Awareness of Women and Children Abuse (SOTHAWACA)	Provision of psycho-social support to survivors of GBV	Improvement of psychological and mental wellbeing	Over 50 learners have benefitted from this project.
8	Global Women for Quality and Sustainable Development Initiative (GWSD)	Livelihood Support for vulnerable children and adults.	Improvement of psychological and mental wellbeing	Improved awareness of GBV in selected schools and communities.
9	Association for Reproductive Family Health (ARFH)	Association for Reproductive Family Health (ARFH)	Ongoing	Training support

Outstanding Projects with Partners

S/N	Partner	Duration of Partnership	Project	Expected date of completion
1	Edo State College of Education	N/A	Training of EdoSTAR Teachers	N/A

KEY ISSUES AND CHALLENGES

Legacy Issues

Infrastructural Deficiencies:

Many schools across Edo State have faced longstanding infrastructural issues, including dilapidated buildings and inadequate facilities. These problems have impacted the learning environment and educational outcomes.

Status: Efforts have been made to address these issues through various projects since 2016, but challenges remain due to funding constraints and the scale of the required interventions.

Curriculum and Teaching Methods:

Current curricula and teaching methods need to align with global standards and technological advancements.

Status: Curriculum updates and training programs are being implemented, but there are still gaps in fully modernizing teaching practices across all schools.

Quality of teaching personnel:

The quality of teachers we met on ground did not inspire a lot of confidence due to the lack of adequate training and capacity building opportunities available to them.

Inequitable Resource Distribution:

Disparities in the distribution of educational resources and support among schools, particularly between urban and rural areas, have been a persistent issue.

Training opportunities: Schools and teachers in Edo South often get more training and development opportunities, leaving those in Edo North and Central constrained by the distance, commute time, and other logistical challenges.

Status: Initiatives are underway to address these disparities, but achieving equitable distribution remains a challenge due to various issues, namely logistical, human, and financial constraints.

Donors are also prevailed upon to redirect interventions to where they are often needed the most.

Office Space:

As the Boards continues to manage its expanded digital and operational responsibilities, there is the need to consider alternative office arrangements, including the possibility of relocating to larger or modern facilities.

Status: The ongoing renovation and construction of the Education Hub at Iyaro, Benin City, is expected to be completed before the end of the current administration.

RECOMMENDATIONS

Setting up alternate data backup system: Establish and equip a mini server room within the Board to warehouse relevant data that is easily accessible, in the event of an outage at the current server's location.

Continued engagement with key stakeholders.

Continuous review and improvement of ongoing projects, programs, and operational workflows

Learning from past challenges and implementing improvements to avoid similar issues in the future.

Development of more long-term Strategic Plans

STATEMENT OF FINANCIAL POSITION

Financial Information

S/N	Parameters	Details
1	Audited Accounts (2016 – 2023)	Hard copies available for 2016 – 2020 2021 – 2023 still undergoing preparation
2	Management Accounts where there is no audited account (2024)	Preparation ongoing for half-year 2024. To be ready by August ending.
3	Outstanding Liabilities	To be contained in Management Accounts.
4	Inventory of Assets	Year Ended December 31 st , 2023 (Electronic copy available)
5	Bank Balances	To be contained in Management Accounts.

ENROLMENT DATA EDO SUBEB LEARNERS FLOW RATE

S/N	Edo SUBEB Learners' Flow Rates	Male	Female	Total
1	Gross Enrolment Rate in ECCDE	31.49	27.34	58.83
2	Gross Enrolment Rate in Primary	29.24	35.7	64.94
3	Gross enrolment Rate in JSS	27.89	26.79	54.68
4	Net Enrolment Rate in ECCDE	22.45	21.2	43.65
5	Net Enrolment Rate in Primary	28.5	29.87	58.37
6	Net Enrolment Rate in JSS	25.67	22.44	48.11
7	Completion Rate in ECCDE/Pre-Primary	38.56	37.24	75.8
8	Completion Rate in Primary Schools	29.01	43.52	72.53
9	Completion Rate in Junior Secondary Schools	34.34	32.05	66.39
10	Transition Rate into Public Junior Secondary Schools	43.11	37.6	80.71
11	Drop-out Rate in Public Primary Schools	0.46	0.46	0.92
12	Promotion Rate in Public Primary Schools	39.62	44.59	84.21
13	Promotion Rate in Public Junior Secondary Schools	33.21	35.61	68.82
14	Repetition Rate in Public Primary Schools	2.5	1.33	3.83
15	Repetition Rate in Public Junior Secondary Schools	0.85	0.39	1.24
16	Projected School Age Population (Age 6-11)	280364	316156	596,520
17	In-School Children Aged 6-11	214189	241533	455,722
18	Out of School Children (OOSC) Estimated	74623	66175	140,798

Enrolment Data for JSS Learners (2016-2022)

Year	Male	Female	Total
2016	49,238	49,965	99,203
2017	38,825	43,458	82,283
2018	52,493	56,025	108,518
2019	-----	-----	-----
2020	COVID-19	COVID-19	COVID-19
2021	39,723	45,918	85,641
2022	43,311	54,483	97,794

Enrolment Data for Primary School Learners (2016-2022)

Year	Male	Female	Total
2016	125,080	120,965	246,045
2017	132,298	127,546	259,844
2018	138,709	133,545	272,254
2019	134,352	134,352	264,726
2020	COVID 19	COVID 19	COVID 19
2021	138,778	134,600	273,378
2022	147,363	147,015	294,378

Enrolment Data for ECCDE 1 - 3 Learners (2016-2022)

Year	Male	Female	Total
2016	21,737	20,255	41,992
2017	23,412	23,113	46,525
2018	35,393	33,734	69,127
2019	31,504	32,339	63,843
2020	COVID 19	COVID 19	COVID 19
2021	31,514	32,412	63,926
2022	32,364	31,627	63,991

SWE X: STATE SECONDARY EDUCATION BOARD REPORT

EXECUTIVE SUMMARY

The Post Primary Education Board was established under the Bendel State education law in 1980 and became officially active on August 1, 1988. However, the board underwent significant transformation in September 2022 when the Governor of Edo State, Mr. Godwin Obaseki, announced a change in its nomenclature. The law is currently under review to align with the National Secondary School Education Commission Act of 1999 and to formalize this nomenclature change.

The Board is tasked with ensuring the delivery of quality secondary education in Edo State. Its responsibilities include appointing and managing teaching and non-teaching staff and monitoring educational activities of public secondary schools within the state. The Board aims to provide a globally competitive secondary education system that integrates world-class teaching practices and technological advancements to ensure students obtain the necessary competencies and life skills for their future endeavours.

The Board's vision is to create a globally recognized secondary education system characterized by excellence in teaching and technology integration. Its mission focuses on delivering high-quality education that equips students with the skills and knowledge needed for success in higher education and professional careers.

Key functions of the Board include managing public secondary schools, overseeing staff recruitment and discipline, disbursing funds from federal and state sources, establishing a functional supervisory unit for schools, and ensuring adherence to academic schedules.

Prior to 2016, the Board faced several challenges including deteriorating office facilities, overstaffing at the Board level, unclear job descriptions, a lack of a database showing the number of secondary schools across the state, overdue staff salaries, and insufficient sponsorship and partnerships. The educational environment also struggled with inadequate teaching staff, low student enrolment, poor academic performance, and dilapidated school infrastructure. The shortage of teachers due to embargo on recruitment further affected students' enrolment and eroded public confidence in the school system. At a point in 2016, teacher vacancy rose to almost 3000 in the state due largely to retirement of aged teachers and embargo on new recruitments.

To address these challenges, the Board implemented several policy reforms from 2016 to 2024. These included a policy on school disarticulation to clearly demarcate and address needs at the various educational levels, improve transition rates from basic to secondary levels and encourage effective resource allocation. Another policy move facilitated and promoted inclusion of sporting activities in the curriculum to reduce dropouts, increase retention, foster healthy living and wellbeing of students. Additionally, standardized instructional materials were introduced

to boost the quality of education, enhance curriculum standards, improve teacher training and classroom performances

As a result of these policies, the board has recorded significant improvement in the secondary education system. Such improvements include the development of an information database system which now tracks teacher availability, attendance and punctuality, student enrolment, transition and retention across all public secondary schools in the state. Student enrolment has gradually increased over the years, except during the 2019/2020 academic session, which was affected by the covid19 pandemic. However, numbers have since bounced back to an all-time high of over 80,000 students across the state.

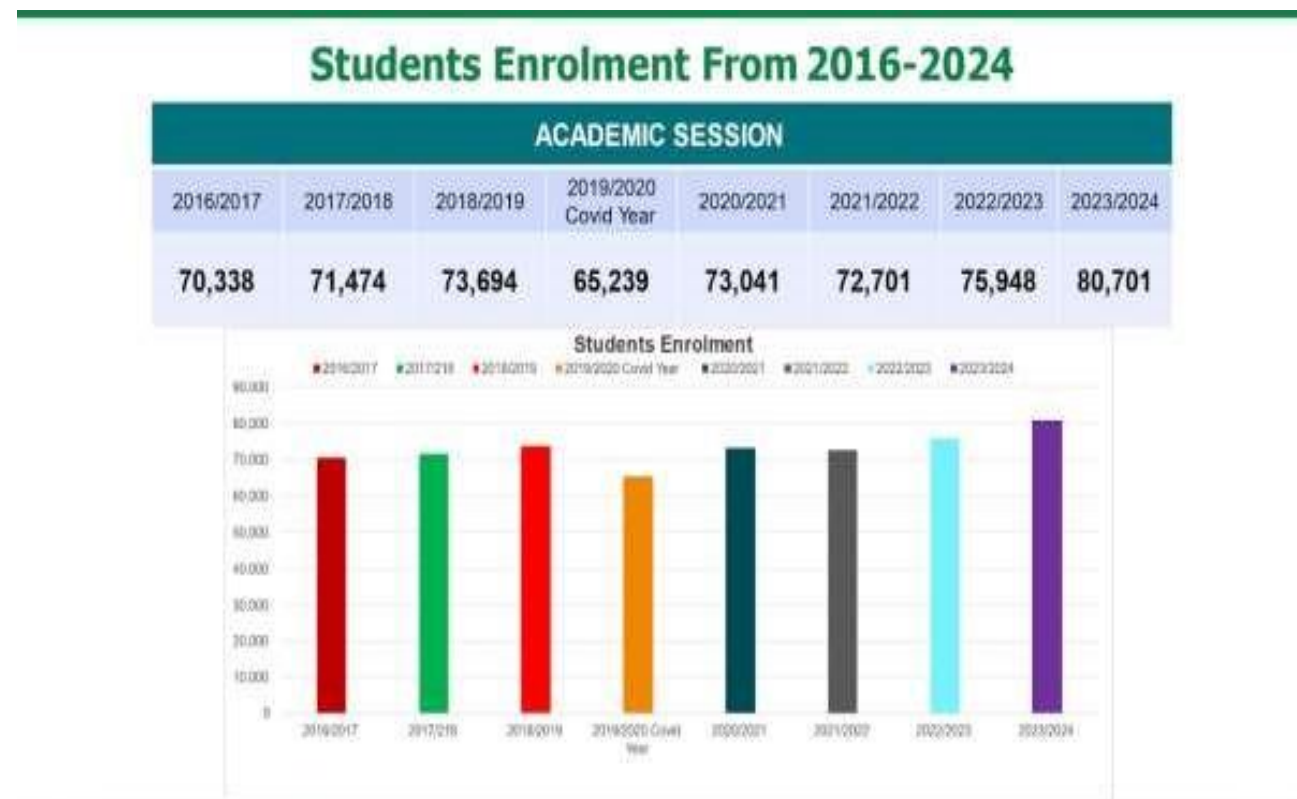


Figure 1: Student enrolment chart

One of the Ministry of Education’s key projects and initiatives during this period was the administrative disarticulation of upper basic (JS1-3) and secondary (SS1-3) schools. After which SSEB put in place professional development training for teachers. **1,396** teachers were trained in 2022.

Other major achievements were the recruitment of **1,318** EdoSTAR teachers, leadership training for **297** executive principals, and the deployment of information technology system in **51** schools as a pilot. Afterwards, there was the distribution of the first batch of teacher electronic tablets, the training of scripted lesson writers and the implementation of unified scripted lessons. There was also the deliberate formation of a school management board for each of the schools to improve operational efficiency and critical oversight in schools. These efforts and other initiatives reflect a commitment by the government to advancing the quality and effectiveness of secondary education in Edo State.

INTRODUCTION AND BRIEF HISTORY

The Post Primary Education Board was established by the defunct Bendel State Education Law in 1980, taking effect on August 1, 1988, under Edict No. 4 of 1988. The Board’s nomenclature was changed by His Excellency the Governor of Edo State Mr. Godwin Obaseki’s through a pronouncement in September 2022. The law is currently under review to align with the National Secondary School Education Commission Act 1999 and to formalize this change in nomenclature. If the law is reenacted, the Board will be legally headed by a chairman and three full time Board members, tenured for three years with a possibility of a second three-year term.

MANDATE, VISION, AND MISSION

Mandate: The Secondary School Education Board is mandated to do the following:

Implement and deliver quality secondary education in Edo State.

Appoint, promote and put in place disciplinary measures as it affects teachers in secondary schools and staff of the Board.

Monitor and supervise teaching, learning and other activities of teachers and students in the State's public post-basic schools.

Vision:

To create a globally recognized secondary education system with world-class teaching practices powered by technology that will bring about well-rounded students in competence, life skills, and values.

Mission:

To provide a strong secondary education system capable of delivering high-quality, globally competitive secondary education to students throughout the state, equipping them with competencies and relevant life skills that will give them an advantage in tertiary institutions as they advance in their professional careers.

KEY FUNCTIONS

The Board

Manages all public secondary schools (SS1-SS3) in the State.

Oversees to the recruitment, appointment, promotion and discipline of teaching and non-teaching staff.

Is responsible for disbursing funds accruing to it from both Federal and State Government sources.

Sets up an effective functional supervisory unit for all secondary schools.

Ensures that all secondary schools adhere to the academic, co-curricular and all other activities outlined in the academic calendar and timetable developed by the Edo State Ministry of Education.

ORGANIZATION STRUCTURE

The board comprises:

Staff before the reform: 74

Current staff strength: 49

Vacancies: 25

Permanent teachers: 1194

EdoSTAR teachers: 1318

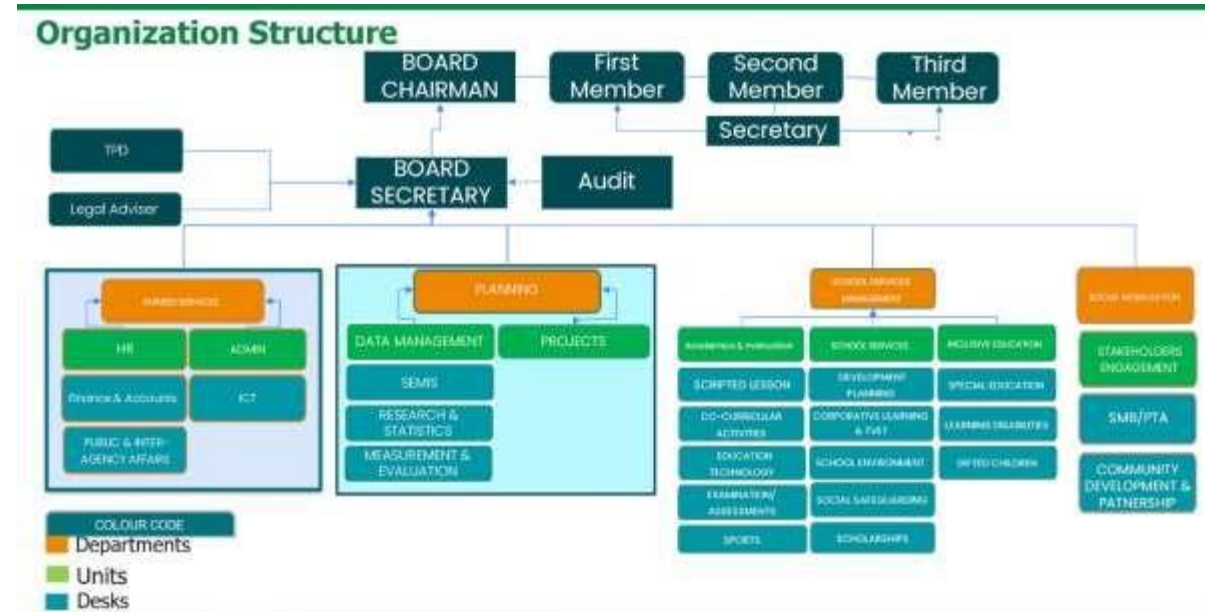


Figure 2: organization structure

LANDSCAPE SUMMARY AS OF 2016

Key challenges faced included: Dilapidated office space. Overstaffing at the Board level

Unclear job description for each department.

The Board had only manual data collection system.

The staff members were owed salaries

There was a backlog of staff promotions.

Non- existence of private-partnership relationship leading to lack of external sponsorship or support

Significant staff shortage in the number of teaching staff as shown in the table below:

Teacher Vacancy by senatorial district

Senatorial district	Vacancies
Edo south	1,150
Edo central	845
Edo north	970
Total	2,965

Insufficient sporting facilities and poor sporting activities in the post basic schools

Poor performances in external exams

Dilapidated & poorly maintained school buildings.

POLICIES, ACTIVITIES & THRUSTS (2016-2024)

S/N	POLICIES (2016-2024)	PURPOSE	STRATEGIIC OBJECTIVES
1	NPE (2013) and the Free Universal Basic Education Act, 2004	National policies that introduced free and compulsory education in the first 9 years of formal education. Edo State has taken the next step by putting together strategies to administratively and otherwise, disarticulate the upper basic from the secondary.	Clear demarcation between schools managed by SSEB and those managed by SUBEB to allow for effective administration and management of resources and activities Improved Transition Between Educational Levels Efficient Resource Allocation. Enhanced Accountability. Policy Flexibility Focus on Core Competencies

2	Embedding sports in the primary and secondary school curriculum in the State	To encourage mass participation in sporting activities and promote healthy living and academic performance.	Enhance physical and mental well-being through sports participation.
3	Standardized instructional materials.	To improve instructional materials for teaching and learning.	<p>Improve curriculum standards</p> <p>Strengthen teaching, learning and assessment practice</p> <p>Improve the quality of instructional materials</p> <p>Enhance teacher training and professional development</p>

PROJECTS, INITIATIVES, AND PROGRAMMES (2016-2024)

Key completed and ongoing projects include:

S/N	PROJECTS/PROGRAMMES, INITIATIVE DESCRIPTION	STATUS
1	Administrative disarticulation of upper basic from secondary school by the Ministry of Education	Completed
2	First teachers' professional development training, where 1,396 teachers were trained in 2022	Completed
3	Recruitment of first batch of 1318 EdoSTAR teachers	Completed
4	Leadership Training for Executive Principals, with 297 principals in attendance in 2022	Completed
5	Deployment of technology to schools, with a total of 51 schools successfully piloted	Completed
6	Purchase of first 1000 teachers' tablets in 2023	Completed
7	Scripted lessons for unified teaching in 2022	Completed
8	Successfully constitution of the Schools' Management Committees in September 5 th 2022	Completed

ACHIEVEMENTS AND PRESENT LANDSCAPE

The State Secondary Education Board has recorded numerous achievements following its reform by the Governor. The overall landscape of the Board has undergone transformation in essential areas, as shown in the table below:

S/N	FOCUS AREAS	DESCRIPTION
1	Schools Access and Equity	<p>The board has created and implemented scripted lessons across secondary schools in the state, to ensure a unified teaching standard and a guide in curriculum implementation across all schools.</p> <p>Technological tools have been deployed to teachers and school administrators for better service experience.</p>
2	The Board	<p>a) School Management Board, and Parents' Councils have been inaugurated in the 297 secondary schools in the state. Collaboration between these groups and the school management will bring about an improvement in the school governance system and encourage communal ownership and responsibilities.</p> <p>b) With the introduction of technology, the Board now maintains a robust database on student enrolment, attendance, retention transition, HR issues, and infrastructure amongst others.</p>
3	The schools	<p>a) All secondary schools under the Board now operates the EdoBEST inclusive education programme, one that is designed to continuously enhance teaching and learning for all children</p> <p>b) Secondary schools across the state now operate a unified timetable ensuring that students, regardless of location, are studying the same subject, with the same content at the same time.</p>
4	Board staff	All staff currently in the Board headquarters are now integrated into the E governance system, leading to more efficient and effective operations.

OUTLOOK

The board is currently developing the EdoBEST@Home programme for secondary schools across the state to enhance teaching and learning for students, especially during school holidays. The Board has also put in place a system where all secondary school students participate in internships and skills acquisition programs before graduation.

DIGITALIZATION PROJECT

The board is actively supporting the state government's digitalization efforts, by integrating e-government solutions in administration, accounting, procurement, and other operations. Schools have also been digitized with EMS (Education Management System) solutions provided by the state Government, enabling efficient day-to-day management of the schools through:

Harmonized & scripted lesson delivery

Students and staff attendance records

Teachers/students transfer

KEY STAKEHOLDERS AND RELATIONSHIPS

S/N	STAKEHOLDERS	STATUS
1	Ministry of Education and all other agency, directorates within the education ecosystem	Internal
2	National Secondary School Education Commission	External
3	Host communities where the schools are located	External
4	School management boards/PTA	External
5	Old students' association	External
6	State secondary Board	Implementing board

SCHOOL PARTNERSHIP SUPPORT (DONATIONS)

Increased efforts of the Board at attracting various partnerships for the education system resulted in several donations including special attention by Old Students' Associations across the state. Below are some of the major donations.

DONORS	DONATIONS
SEPLAT petroleum development company	SEPLAT built and donated STEM (science, technology, engineering and mathematics) laboratories to the following schools: New Era, Edo Boys College, Ihogbe College and Niger College
TY Danjuma Foundation	TY Danjuma Foundation donated to the following schools: <ul style="list-style-type: none"> ii. Naira erosion control project in Itohan Girls Grammar School iii. Ultra-modern hall and Gate house in Itohan Girls Grammar School

AWARDS AND AWARDING BODIES.

The secondary school board has received several awards and prizes which are very much applaudable. The awards include the following:

The sum of **10,000,000** Naira project fund by SEPLAT JV PEARLS QUIZ competition 2024 won by Imaguero College.

The sum of **1,000,000** Naira SEPLAT JV STEAM project competition 2024 won by Ihogbe College.

The sum of **500,000** Naira STEAM project competition 2024 for special students won by Ihogbe College Special School.

The sum of **1,000,000** Naira STEAM project competition 2023 won by Ogbe College.

Chartered Institute of Taxation quiz competition grand prize of **200,000** thousand naira won by Edo College, **150,000** won by St Maria Goretti Girls Grammar School as first runner up, and **100,000** third place position won by Eyan secondary school.

The sum of **20,000** consolation prizes issued to all participants with back-to-school pack.

Overall Best Okonofua foundation teachers award 2023, this award was presented to Maria Goretti Girl's school, Benin City.

KEY CHALLENGES

Legacy Issues:

Other relevant issues include:

Inadequate working space.

Lack of operational vehicles, logistics and materials Lack of office equipment.

RECOMMENDATIONS

- The board recommends the following:
- Renovation or elimination of old and dilapidated structures in schools.
- Construction of perimeter fences around all schools to prevent encroachment and improve safety and security.
- Recruit additional **2,965** teachers to improve teacher/student ratio in the secondary education system Purchase additional **2,500** teachers' electronic tablets to facilitate effective teaching and learning.
- Increase the board's budgetary allocation to include other important activities such as staff training and capacity development.

SWE X: EDO STATE BOARD FOR TECHNICAL AND VOCATIONAL EDUCATION

Executive Summary

The Governor Obaseki-led administration prioritizes technical and vocational training to cultivate an in-demand, productive workforce. The Edo State Board for Technical and Vocational Education established in 2003, oversees technical colleges (TCs) and vocational colleges across Edo State, with a mission to deliver administrative services, enhance access to training, and align Technical and Vocational Education Training (TVET) curriculum with global industry standards.

To achieve its objectives, the board has actively advocated for policy reforms, leading to the adoption of the disarticulation policy and the development of the Edo State Technical Talent Development Policy. Through stakeholder engagement, the board has successfully increased private sector collaboration by 40% across all five TCs in the state.

Furthermore, the board has identified 300 master crafts-person to serve as mentors to students in industry-based traineeships, promoting innovative programmes and initiatives. The construction of a new technical college in Ehor has significantly increased access to technical education, while manpower development exercises have resulted in over 70% increase in staff training over the past eight years.

Despite facing some funding challenges, the board remains steadfast in its commitment to fulfilling its mandate. With ongoing support from both government and private sectors in technical education, Edo State is poised to emerge as a hub for sourcing skilled technical and vocational manpower in Nigeria.

INTRODUCTION AND BRIEF HISTORY

The Edo State Board for Technical and Vocational Education (BTVE) plays a vital role in overseeing and managing technical and vocational colleges in Edo State. Established on the 22nd of December, 2003 by an act of regulation, the board is a parastatal under the Edo State government's Ministry of Education. The primary objectives of the board are to supervise technical colleges to ensure compliance with state, national, and global standards, to promote occupational skills and equip young people with skills that meet the demands of not just the Edo but the global labour market and ultimately to contribute to the state's economic development through skilled manpower development.

Edo State currently has 5 technical colleges namely:

Benin City Technical College

Irrua Technical College, Usugbenu

Afuze Technical College

Ehor Technical College

Igarra Technical College

These technical colleges serve the state's 18 local government areas, providing occupation-specific skills to students. The efforts of the Board for Technical and Vocational Education are aligned with the National Board for Technical Education's (NBTE) vision to promote technical and vocational education and training in Nigeria.

Mandate

Effectively manage technical and vocational schools/centres in Edo State.

Provide vocational education for the training of artisans and craftsmen.

Employ, promote, transfer, discipline and support staff within the board, technical colleges and vocational centres.

Oversee all skill acquisition centres at both the local government and state level.

Monitor the establishment and operations of technical and vocational institutions in both the private and public sectors ensuring adherence to state, national and global best practice.

Ensure provision of middle level manpower for the state.

Vision

To offer holistic education for every citizen and resident of Edo State, fostering the development of appropriate life skills, knowledge and values to support individual potential and contribute to the state's development.

Mission

To provide equitable access to quality technical and vocational education for the people of Edo state and beyond, through best practices, processes and procedures, that comply with global standards, ultimately creating wealth through employment and entrepreneurial engagements.

Key Functions

Employ results-based approaches including policy formulation, process development, work-planning and Standard Operating Procedures (SOP) to guide actions at granular levels of implementation.

Co-ordinate, harmonise and supervise the activities of technical and vocational education and training institutions (both public and private) to meet the needs of both the formal and informal sectors.

Facilitate the implementation of a national and international assessment and certification system in the technical and vocational education and training sector ensuring quality, equitable and inclusive access. Develop and maintain a functional database on the technical and vocational education and training sector.

Promote research and development within the technical and vocational education and training system.

Source alternative funds to support technical and vocational education and training activities.

Foster collaboration between training institutions and industry to promote industry-led and demand driven curriculum development and placements.

Encourage co-operation with international agencies and development partners.

Promote industry-led occupational standards generation for demand-driven curriculum development and delivery.

Facilitate the accreditation of programmes, institutions, centres, facilitators, assessors and verifiers in both formal, and informal, technical and vocational education and training institutions to ensure quality delivery.

Collaborate with relevant national and international agencies and institutions to implement competency-based training programmes with the National and international qualifications framework.

Perform any other functions that are ancillary to the objects of the board.

ORGANIZATION STRUCTURE

Current Establishment Number – 32

Total Staff – 25

Critical Vacancies – 7

Departments/ Units	Staff Number	Critical Vacancies
Shared Services	13	2
Planning and Strategic Coordination	6	2
Learning and Development	5	
State Project Implementation Unit	1	-
Internal Audit	Nil	1
Technical Advisor	Nil	1
Receptionist	Nil	1

3.3 Key Departmental Activities

Department	Activities
Shared services	Manages all administrative and personnel matters, including purchases and supplies. Handles payments, finances and account matters.
Planning and strategic coordination	Initiates and develops policies on technical and vocational education. Manages and analyzes data collected by all units to inform decision making. Develops partnerships with community stakeholders, businesses, industries and training providers.
Learning development	Supports teaching and learning activities in technical schools and work-based systems. Designs, develops t and implements curriculum and learning standards for trade courses.
State project implementation unit (SPIU)	Coordinates and supports the implementation of project activities, ensuring that the project objectives are achieved at the state level. This includes managing project finances, procuring goods and services, building capacity, monitoring progress, and reporting on performance.

Organogram



LANDSCAPE SUMMARY AS OF 2016

As at 2016, the technical education sector in the state faced some challenges that hindered its potential growth and development. There were just 4 technical colleges and this number did not quite meet the skill development needs of the state. The teaching workforce was inadequate with only 116 instructors saddled with the responsibility of imparting critical technical skills to students. Also, staff training programmes were only at about 10% and most teachers did not benefit from any sort of professional development training. This dearth of training not only affected the quality of instruction but also hindered the adoption of innovative teaching methods.

The total budgetary allocation for technical education in 2016 was 240 million naira and this sum was not sufficient to address the sector’s pressing needs. Teaching methods employed were entirely analog, failing to leverage technology and digital tools to enhance learning outcomes. Also, private sector involvement in technical education was minimal depriving the colleges of valuable industry partnerships, resources, and expertise.

POLICIES AND POLICY THRUSTS

Policy	Description	Purpose
do State Technical Talent Development Policy 2024 2027	This policy was developed by all talent and skills development governmental and non-governmental bodies in Edo State. It will give rise to Edo Technical Talent Development Programme (Edo-TTDP), a cross-government synergy aimed at ensuring that all relevant MDAs collaborate to deliver (directly or indirectly) skilled technical talent from Edo to the world in partnership with other social partners. This initiative aims to create a dynamic, globally competitive workforce that will promote the ethos of “Made in Edo...to the World”	The primary goal of this policy is to bring together all parties involved in technical talent development to modernize and redevelop technical talent training in Edo State., the policy aims to align with universal principles and global best practices. specifically, it seeks to; Provide demand-driven training aligned with the labour market’s current and projected needs and anticipated social and economic development opportunities. Ensure accessibility to all social groups including urban, rural and marginalized segments, while encompassing a range of foundational, transferable and occupational skills to equip
		graduates with work-ready skills for modern workplaces and competitive industries. Shift the training directory to allow learners work on real work-related projects, under actual working conditions, enabling them to sell their goods and services to real clients or employers, potentially providing an income stream for training centres to re-invest in training materials and innovative projects. Offer individualized, flexible and inclusive technical training pathways for learners entering the system from diverse backgrounds, ensuring smooth articulation across each level.
Disarticulation Policy	This policy aims to separate basic classes from post basic classes and for the technical school, removing prevocational from the vocational classes	To optimize the use of educational resources by aligning facilities and teaching methods with the specific needs of each student group, particularly since technical education is resource-intensive. This policy aims to channel the resources appropriately to the most suitable students specifically those in technical education. To ensure full compliance and alignment with the 1-9-3-4 National Policy on Education, ensuring that the disarticulation policy supports national educational standards and goals. To utilize the separation of prevocational and vocational classes to potentially increase the capacity of technical colleges, allowing more technical students to be admitted, and thereby enhancing the overall reach and impact of technical and vocational education in Edo State.

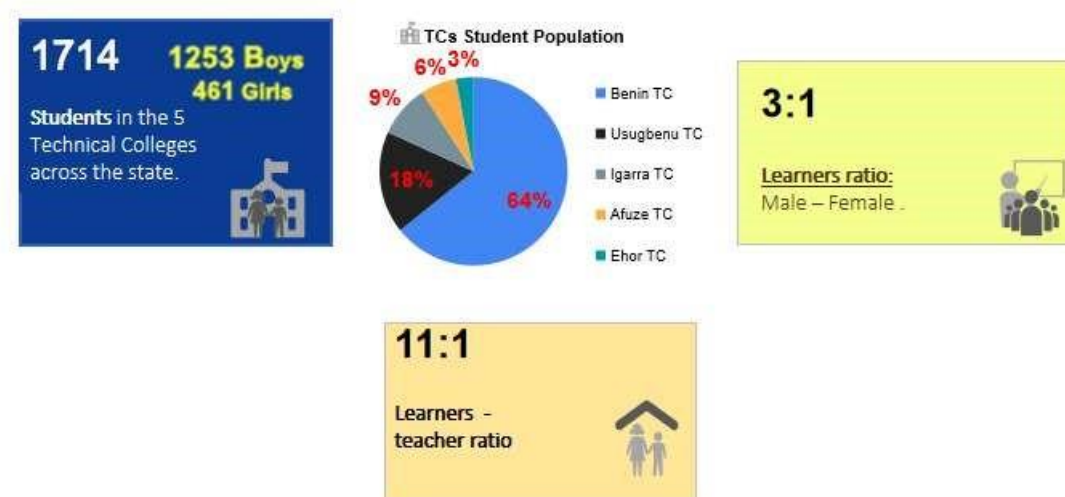
PROJECTS, INITIATIVES AND PROGRAMMES (2016 – 2024)

Project/ Programme/ Initiative	Impact/ Outcome
Repositioning of the Technical and Vocational Education Training (TVET) Board for better service delivery	Enhanced Board leadership as well as improved efficiency, effectiveness, and responsiveness of staff in delivering services.
Establishment of a new TC at Ehor in Uhunmwonde LGA, 2023	Increased access to technical education in a new region, potentially leading to economic development and job creation.
Training of 12 technical teachers and 6 school managers in Germany in collaboration with the GIZ in 2022 to understudy the German pedagogy system	Enhanced teaching methods and curriculum development, leading to improved quality of technical education.

Training and re-training of 186 teachers, including principals of all the TCs on pedagogy and didactics in Benin city in November, 2022	Improved teaching quality and student learning outcomes across TCs.
Hosting of Edo State TVET Conference in January, 2023 in collaboration with GIZ. The conference focused on engaging private sector partnerships in TVET.	Increased collaboration, knowledge sharing, networking, and promotion of best practices in TVET.
Disarticulation policy implemented in the five (5) Technical colleges (TCs)	Potentially streamlined TVET delivery, improving efficiency, and effectiveness.
Mapping and listing of over 300 mastercraft persons in collaboration with National Board for Technical Education, January to February, 2023	Recognition and utilization of skilled individuals for mentorship and skills transfer in TVET.
Partnership agreements signed with private partners, 2023 – 2024	Opportunities for work-integrated learning, industry exposure for students, and potential for improved curriculum alignment with industry needs.
Provision of Borehole in Benin TC through partnership	Improved access to water for student and staff, potentially leading to a more positive learning environment.
Renovation of Benin Technical College is ongoing	Enhance learning environment and facilities, potentially increasing student enrolment and satisfaction

ACHIEVEMENTS AND PRESENT LANDSCAPE

Achievements and Present Landscape



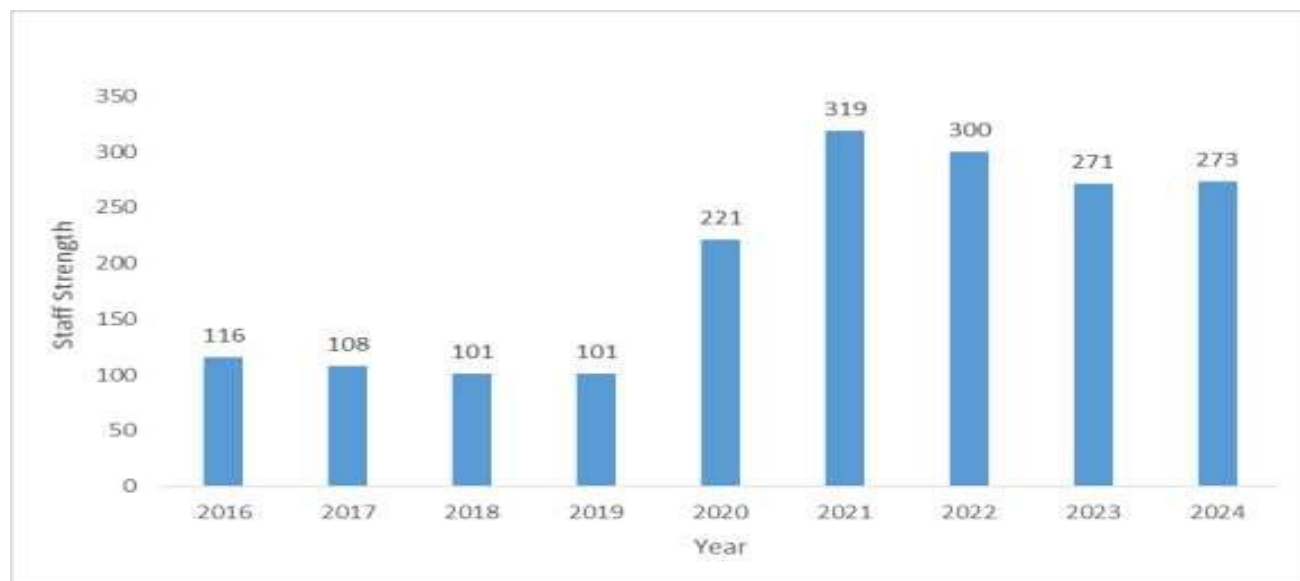
- Establishment of one technical college at Ehor in Uhumwonde LGA in 2023. This initiative aligns with the Governor’s Manifesto to invest in technical vocational education and training institutions, fostering women and youth empowerment by building more technical colleges.
- 12 technical teachers and 6 school managers trained in Germany in collaboration with GIZ in 2022, to understudy the German pedagogy system.
- Training and retraining of 186 teachers, including principals of all the technical colleges on pedagogy and didactics in Benin City in November 2022.
- Hosting of Edo State TVET Conference in January 2023 in collaboration with GIZ to boost stakeholder engagement.
- Training of 50 Benin technical college students on digital marketing skills in February 2024.

Study tour of 14 TVET managers to Lagos and Ethiopia with the support of GIZ in 2023.

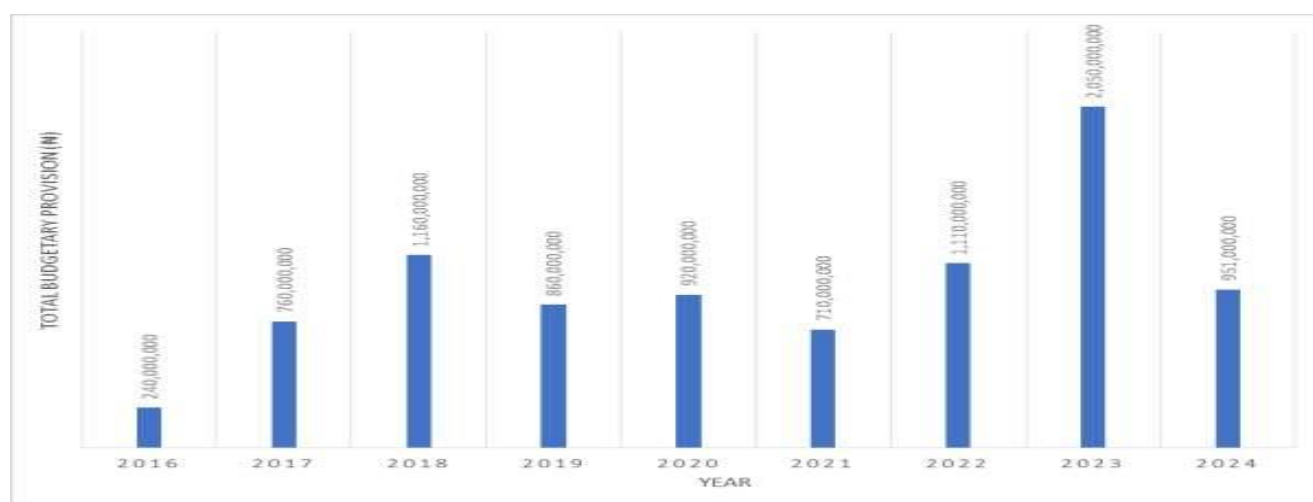
- Identification and engagement of over 300 master craft persons in carpentry, welding, and automobiles from January 2023 to February 2023.
- Implementation of disarticulation policy in all technical colleges across the state.
- Adoption of upgraded organogram in technical colleges.
- Operationalization of open days in technical colleges. This is done termly to provide career guidance and to create an avenue for parents to meet with teachers.
- Partnership agreements signed with private partners, 2023 to 2024.
- Training of guidance and career counsellor in TVET.
- Adoption of uniform time-table across all technical colleges to ensure standardization of instruction and comparable learning experiences.

State of work environment and work tools: Significant improvements have been made in the work environment over the past few years, including:

- Renovated office buildings.
- Improved lighting and sanitation facilities.
- Provision of better furniture and work desks.
- Availability of internet service.



Staff Strength, 2016 - 2024



Total Budgetary Provision (N), 2016 – 2024

Digitalization

The introduction of e-Gov platform has improved the efficiency of day-to-day office operations.

Biometric clock-in system for staff attendance.

Utilization of Google Suite has facilitated various activities including meetings, data collation, internal and external communications, data storage and retrieval, thereby contributing to overall workplace efficiency.

Online presence

Website: Btve.edostate.gov.ng

Email: Btve@edostate.gov.ng

Instagram: EdoBtve (212 followers)

Facebook: EdoBtve (71 followers)

Linkedin: Edo State Board for Technical and Vocational Education

Services that can be delivered online:

Students' enrolment and examinations conduct – to ensure hassle-free experience in enrolment of new intake and conduct of examinations across technical colleges.

Artisan-linkage/matching platform – to facilitate collaborative linkages between artisans which enables customers to identify and hire them for jobs.

Labour Market Observatory (LMO) – to provide analytics on skills demand, helping to align skills supply and bridge any mismatches.

Virtual Learning Management System (LMS) – to manage and deliver e-Learning courses, allowing learners to interact with their instructors online.

Virtual reality driven TVET competency training – to offer hands-on, skill-based training through realistic, scenario-driven simulations.

Alumni network and community engagement.

LIST OF PARTNERS, WORK HISTORY, PROJECT EXECUTED, OBJECTIVES AND IMPACT

Partnership	Work History	Project Executed	Objective and Impact
Imose Digital Technologies	November 2022	Trained and graduated 40 Benin TC students in mobile hardware repairs	Equipped students with the skills and confidence to excel in mobile repairs, as entrepreneurs or industry professionals
DASCO Block Industry	September 2023	Block moulding production in Igarra TC. Provided tuition-free training for 25 students of Igarra TC students in block moulding.	Equipped students with industry-specific skills, thereby increasing their employability
Richard George Foundation	February 2024	Trained 50 students in Digital Marketing skills in 2024	Provided relevant and industry-specific training to students
Edo Shoes	February 2024	Trained 25 students on a short course in leather works	Addressed labour shortages, improving productivity and competitiveness
Protea Hotel	March 2024	Industry traineeship on culinary services for 3 trainees	Provided relevant and industry-specific training to students
TREMEX	May 2024	Trained 3 students on solar installation and maintenance	Provided relevant and industry-specific training to students

Ultimate Services			
North China Construction Company	May 2024	Trained 5 students in the industry traineeship programme	Provided relevant and industry-specific training to students
GIZ	2022	Sponsored training of technical teachers, international study trips and tours	Provided access to professional enhancement programmes for better service delivery
Nigerian Employers' Consultative Association (NECA)	May 2024 to date	To train 80 Edo State youths in welding, plumbing, furniture making and masonry by September 2024	Develop a pool of skilled artisans to support infrastructural development and construction projects in the state
Enterprise Development Centre	August 2024 to date	To train 3000 young women in Edo on entrepreneurship development in September 2024	Equip 3000 young women with skills to secure employment or start their own businesses
BUA Cement Okpella	Ongoing	Work based learning (industry apprenticeship and traineeship)	
National Association of small-scale industrialist (NASSI)	Ongoing	Work based learning (apprenticeship and traineeship)	
BENCCIMA Benin Chambers of Commerce and Industries	Ongoing	Work based learning (apprenticeship/traineeship) and technical teachers industrial training	
Edo Skills Development Agency (EDOJOBS)	Ongoing	To collaborate on work-based training	
Mechilin Rubber Estate	Ongoing	Work based learning (industry apprenticeship and traineeship)	
Okomu Oil Palm	Ongoing	Work based learning (industry apprenticeship and traineeship)	

KEY STAKEHOLDERS

- Internal Stakeholders
- Technical Colleges
- School Management Board (SMB)
- External Stakeholders Ministry of Education
- Ministry of Science and Digital Economy
- Edo Library Board
- Edo Skills Development Agency (EdoJOBS)
- ICT Agency
- GIZ
- BENCIMMA
- Richard George Foundation

DONORS AND DONATIONS RECEIVED

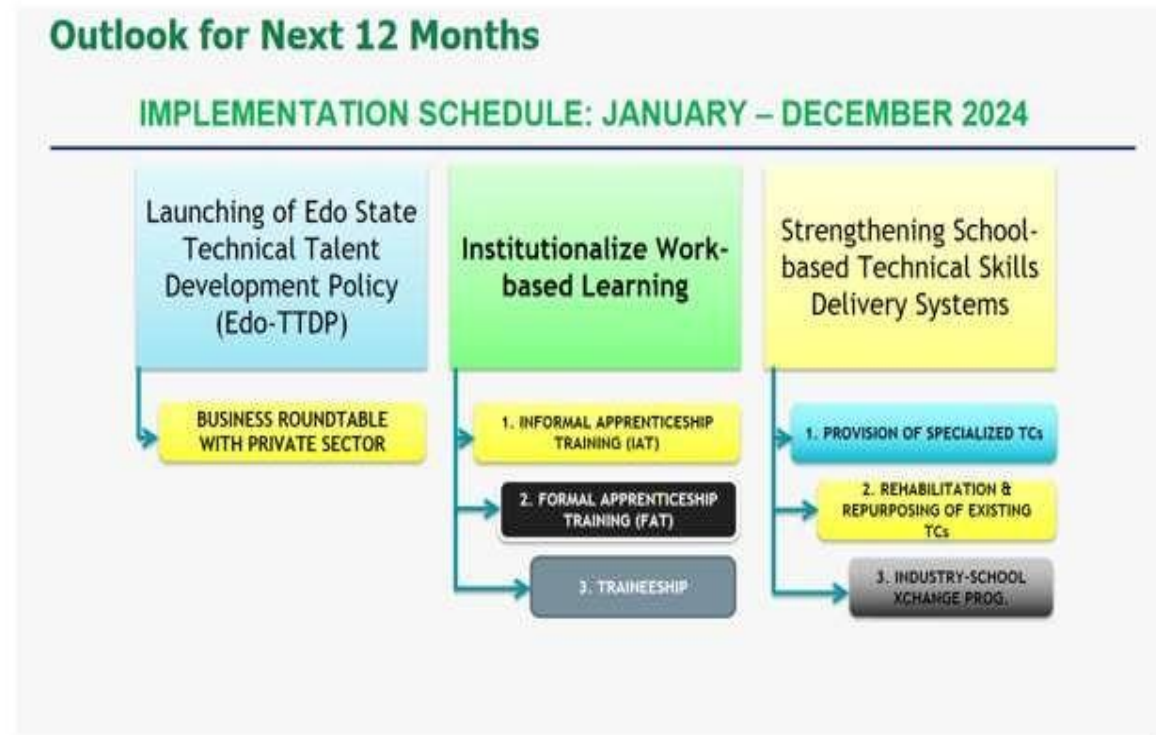
Donor	Donation
Doers Upliftment Foundation	Donated 100 Solar lamps to students of Benin TC
Benin TC Old Friends Foundation	Provided bore-hole water for student and staff of Benin TC, sanitary pads for female students
Nigerian Content Devt and Monitoring Board (NCDMB)	Renovation of Benin TC staff quarters – 4 quarters in total comprising 2 flats and a boy's quarter
Benin TC Old Students Association	Donated school sign boards in Benin TCs to enhance the college's visibility, identity and awareness creation

Afuze TC Old Students Association	Donated school sign boards in Benin and Afuze TCs
Uroho Community	Donated a parcel of land measuring 400ft x 500ft in 2024 for the building of a Technical College

Key Issues and Challenges

Challenges	About
Personnel	The board is experiencing a significant manpower shortage, impacting its ability to execute many of its functions effectively
Office space	Insufficient office space is hampering effective working conditions for the board's staff
Vehicles	The board urgently requires at least six operational vehicles to effectively and consistently access the colleges and other operational sites
Accommodations/ Hostels	Four technical colleges lack accommodation for teachers and hostels for students
Healthcare facility	Two of the technical colleges have substandard healthcare centres while others have none. Adequate healthcare facilities are essential for all technical colleges
Security personnel	There is an urgent need for security personnel to secure the school premises which house expensive equipment and to ensure the safety of teachers and students.
Funding	The board faces difficulty in accessing approved budgetary provisions necessary to fund the board's programmes, plans and initiatives.

Outlook



Review of BTVE bylaws is currently ongoing to ensure BTVE is relevant and compliant with changing regulatory requirements and industry standards.

Rehabilitation of Benin Technical College (ongoing).

Establishment of Mono-technical Colleges (ongoing).

SWE XII: DIRECTORATE OF EDUCATIONAL QUALITY AND ACCOUNTABILITY (DEQA)

EXECUTIVE SUMMARY

The Directorate of Educational Quality and Accountability (DEQA) was established through an executive order in July 2023 with the mandate to oversee educational services and ensure they adequately equip learners of all ages with essential skills and knowledge. This directorate aims to elevate standards, enhance compliance and enforce accountability within public and private educational institutions, encompassing Early Childhood Care Education (ECCE), Basic Education, Special Education, Technical and Vocational Education (TVET) as well as Non-formal Education.

To achieve these goals, DEQA has employed several strategies, including collaboration with key stakeholders such as other MDAs, private sector partners and the community to synchronize efforts and resources. The directorate has implemented a systematic process for validating the status and operations of private schools and enforced stringent guidelines for their registration and approval.

Emerging Threats and Opportunities

Opportunities	Threats
Growing demand for industry-relevant skills training	Rapid technological changes rendering existing training obsolete
Partnership with industries for workforce development	Insufficient funding for infrastructure and resource development across sector
Institutionalization of the work-based learning system	Perception of TVET as inferior to traditional academic paths
Collaboration with international TVET institutions for knowledge sharing	Regulatory and policy changes
Leveraging data analytics for improved decision-making	

Recommendations

- Regularly revise and update TVET curricula to align with current industry needs, technological advances and labour market demands.
- Increase investment in infrastructural development to provide modern facilities that meet industry standards.
- Establish a robust monitoring and evaluation system to assess the effectiveness of TVET programs, identify challenges, and implement necessary reforms for continuous improvement.
- Maintain and enhance public-private partnerships through transparent communication and consistent engagement with the private sectors.
- Develop a skills matching platform for artisans and managed by BTVE to connect mastercraft persons to opportunities.
- Allocate more funds to the board to cater for operating expenses to aid effective TVET delivery.

Additionally, DEQA has acted to close substandard schools and developed a comprehensive database to facilitate monitoring, evaluation and regulatory activities for private institutions.

Key achievements of the Directorate include the creation of a comprehensive database of 1,600 registered private schools, with 1,453 approved while 729 are unapproved but possibly redeemable. The Directorate has temporarily shut down 21 private schools and permanently closed 9 others for failing to meet minimum operating standards. It is worth noting that there have been significant improvements in the efforts of education providers, including 21 private schools, to meet stringent conditions aimed at reducing the presence of unqualified operators in the state. As a result, 10 private institutions have gained WAEC accreditation, 14 have been accredited by NECO, and 9 by NECO BECE, thereby boosting public trust and confidence in the education system. This has led to the validation of 1,345 private schools in the southern senatorial district, 198 in the central, and 235 in the northern districts of the state. New approvals were also granted to 42 Early Childhood

Care Development Education (ECCDE) schools, 78 basic education schools, and 22 secondary education schools. The Directorate has also improved the enforcement of the minimum registration requirements and developed a portal for capturing unregistered private schools (<https://medu.edostate.gov.ng>)

Financially, DEQA surpassed its targeted revenue in 2023 generating a total revenue of over 500 million naira in its first year of operations. This was because of increased operational efficiency after establishing its 12-member advisory committee to provide improved guidance and oversight. However, the Directorate is facing funding challenges, which have led to delays or scaling back of crucial projects. This is due to the fact that the revenue generated is paid directly into the ministry, requiring the Directorate to request funds from the ministry for its operations Tracking, Monitoring and Evaluation activities. There are also issues with filling staffing gaps at the headquarters and in some Local Government Areas leading to delays in implementing new technologies. Despite these challenges, DEQA's efforts have resulted in, among others, more effective curriculum implementation and improved leadership and management of private schools in the state.

INTRODUCTION AND BRIEF HISTORY Directorate of Educational Quality and Accountability (DEQA) operates under the policies of the Ministry of Education, with a primary focus on ensuring compliance in private schools and raising educational standards across all levels of public and private institutions. The directorate was officially established through an Executive Order on July 7th, 2023, and subsequently gazetted by the Edo State Government.

Since inception, DEQA has faced several critical challenges within the public and private education sectors. These include incomplete or inaccurate database detailing the number of private schools, including registration status (registered, approved or operating with provisional approval.) Additionally, private schools exhibited low adherence to the required guidelines and standards for registration and approval. This is not surprising because before DEQA's establishment, there were no significant actions taken to close substandard public and private schools that failed to meet the necessary educational and infrastructural standards. Furthermore, there was a lack of comprehensive and systematic evaluations for both public and private schools, resulting in low accreditation rates for internal and external examinations, including WAEC, NECO, NECO BECE and the Middle Basic Assessment (MBA). These challenges underscored the urgent need for the directorate's intervention to establish and enforce rigorous standards, ensure compliance, and safeguard the educational environment for all students

in Edo State. The directorate share reports and results from inspections and monitoring with the Edo Ministry of Education and other stakeholders.

Mandate, vision and mission.

Mandate:

To raise educational standards, ensure compliance, evaluate and monitor public and private schools, build capacity, report findings to the Ministry of Education and ensure follow through recommendations.

Vision:

Put children and learners first, operating as an independent, evidence-led, accountable, and transparent body.

Mission:

To support the growing number of learning institutions below the tertiary level in Edo State that require more analytical and evaluative supervision. This is to ensure compliance with standards enlisted by the Ministry of Education.

Key functions of the Directorate include:

Monitoring and evaluation of public and private schools.

Conducting Annual Whole School Evaluation (WSE)

Overseeing the registration and approval of private schools

Managing Examination accreditation for internal and external examination

Implementing policies developed and approved by the Ministry of education

Organization structure

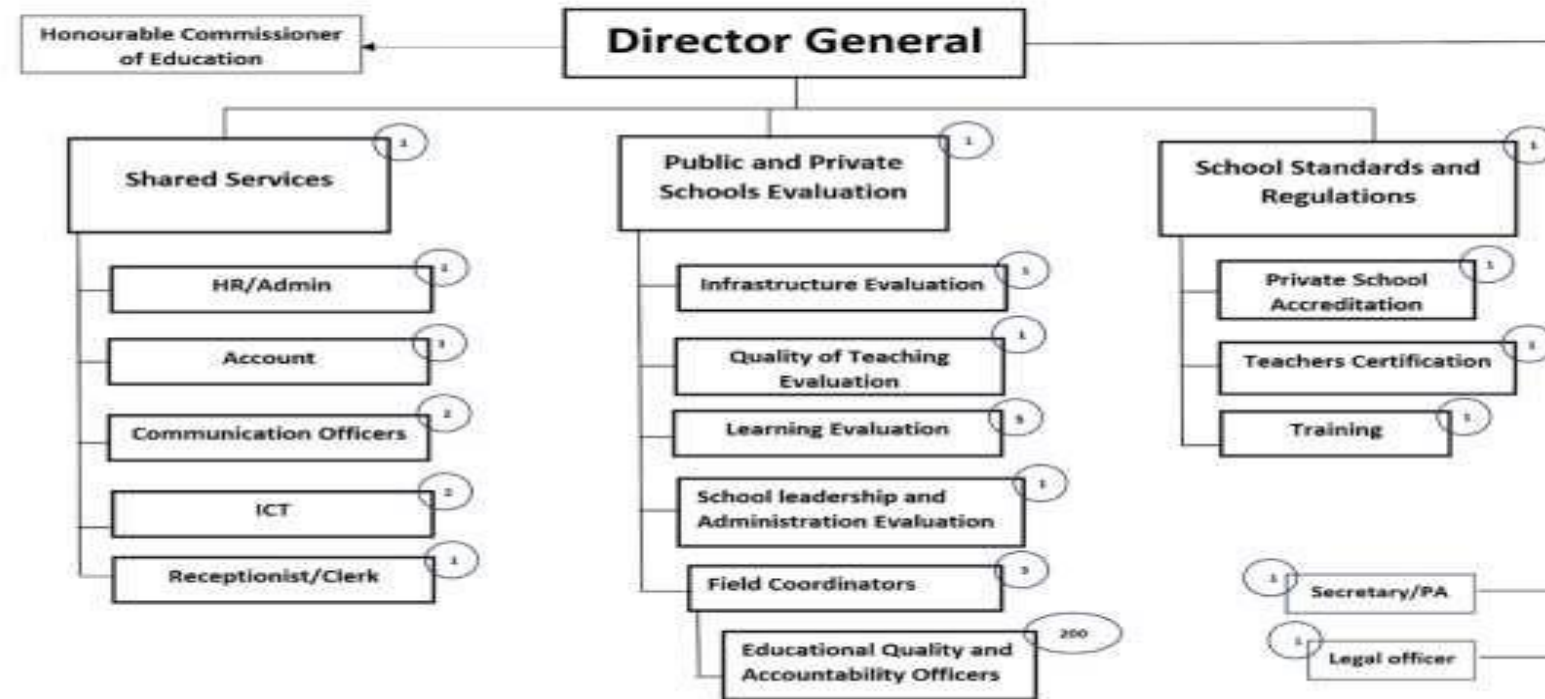
Current establishment number - 200

Available full-time employees - 67

Vacancies - 133

Critical vacancies - 2

DIRECTORATE OF EDUCATIONAL QUALITY AND ACCOUNTABILITY ORGANOGRAM



Key activities by each department are listed below:

Shared Services

- Recruiting, hiring, and onboarding of new employees
- Employee engagement.
- Performance management
- Handling staff compensation and benefits
- Development and training of staff
- Implementation of other functions as may be directed by the Director General from time to time.

Public and Private School Evaluation

- Monitors private/public schools' compliance with government guidelines.
- Coordinates and monitors internal examinations in public schools.
- Implementation of Policies on safeguarding.
- Monitors external examinations in public and private schools below the tertiary level.
- Investigates matters affecting learners and staff of educational institutions.
- Conducts whole school Evaluation (WSE) in all government and private schools below the tertiary level in the state.
- Conducts Teaching and learning monitoring in schools.
- Critique of Whole School Evaluation (WSE) reports.

- Distribution of critiqued WSE reports to schools visited.
- Collation of WSE reports from the 18 Local Government areas and headquarters.
- Production of Annual State of Education Reports (ASER)
- Carrying out any other functions as may be directed by the Director General from time to time.

School Standards & Regulations

- Interpret school data on teachers' attendance, students' attendance, lesson preparedness/review time, lesson completion rate, and students' learning rate.
- Conduct Examination accreditation for internal and external examination
- Collaborate in test items production for assessments in public and private schools
- Review and certify test items for formative and summative assessment.
- Interpret and give insights on data from formative and summative assessments
- Share findings with relevant stakeholders and departments
- Implement other functions as directed by the Director General from time to time.

LANDSCAPE SUMMARY AS AT 2016

As of 2016, the Directorate of Educational Quality and Accountability was a department under the Ministry of Education. At that time, the department was not fully functional. However, emerging issues such as private schools operating without government regulation and not using the approved curriculum and textbooks, led to the establishment of DEQA as a separate entity on July 7th, 2023. This move was intended to strengthen oversight of private schools and ensure compliance with the Ministry of Education policies.

POLICY AND POLICY THRUST The Directorate of Educational Quality and Accountability (DEQA) operates under the policies set forth by the Ministry of Education. The directorate policy thrust include the following key initiatives.

Validation of private schools: Established a systematic process used in the physical validation of the status and operations of private schools across the state. This ensured the availability of accurate and timely data on Registered and Unapproved schools, including those awaiting certification or going through the registration process.

Development of a comprehensive database for private schools: Created and maintained up-to date database containing detailed information such as enrolment, school capacity, Pupil/Teacher Ratio, Teacher qualifications and other Educational Data on all private schools in Edo State. The database serves as a critical tool for monitoring, evaluation and regulatory purposes.

Enforcement of guidelines for private schools: Implemented and enforced strict guidelines for the registration and approval of private schools. This ensures all private schools adhere to the necessary standards, thereby improving overall educational quality and compliance with operational best practices.

Enforcement of the closure of substandard schools: Identified and shut substandard private and public schools that fail to meet the required educational and infrastructural standards. This measure is crucial to protect students from receiving subpar education and to uphold the integrity of the educational system.

Development of a digital portal for registration, approval, and examination accreditation: Created a digital portal, streamlining operational processes related to school registration, approval, and examination centre accreditation. This increased transparency, efficiency, and accessibility, enhancing the compliance rates for schools in line with administrative and regulatory requirements including the ability of DEQA to monitor and enforce standards effectively.

Stakeholder engagement: Effective collaboration with key stakeholders, including other MDAs, private sector partners, and the community, to align efforts and resources.

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED – JULY 2023- 2024.

The table outlines the key projects, initiatives and programs completed by the DEQA from July 2023 to 2024, along with their goals and outcomes:

S/N	Initiatives, programs and projects	Goals	Outcomes
1.	Governance Validation of private schools	Develop a database of private schools in the state. Detect schools not meeting minimum Standards and enable corrective actions. Close unregistered and unapproved schools. Enforce that private schools employ teachers who meet the required qualifications and standards. Encourage schools' infrastructural facility upgrades and integrity Ensure adherence to EDSG regulations and student protection guidelines. Ensure that private schools implement the extant EDSG guidelines on student protection and socio-safeguarding.	Established a DEQA database comprising 1,600 registered private schools, with 1,453 approved and 729 unapproved Achieved enhanced accountability and increased transparency in 26 schools through the accreditation of 10 for WAEC, 14 for NECO, and 9 for NECO BECE. Implemented corrective actions in 21 private schools and shut down, 9 schools for not meeting minimum standards. Increased public trust and built confidence in the entire education system with the validation of 1,345 private schools in the South, 198 in Central and 235 in Northern Edo. Granted approvals to 42 Early Childhood Care Development Education schools, 78 Basic schools, and 22 Secondary schools
	Private Schools Registration	Update minimum requirement for private school registration. Enforce registration compliance according to updated standards. Capture unregistered schools in the DEQA database	Reviewed and updated minimum requirement for private school registration Improved enforcement leading to a higher compliance Developed a database for capturing unregistered private schools accessible via (https://medu.edostate.gov.ng)
	Resumption monitoring	Ensure adherence to the official resumption and closing date.	Achieved compliance with official resumption date and the monitoring of 1328 schools across the state. Commencement of academic activities on the first day of resumption.

		Improve attendance at the commencement of	
		<p>school terms for both students and teachers.</p> <p>Improve student and teacher attendance rates on the first day of school.</p> <p>Identify infrastructure and staff challenges for prompt intervention.</p> <p>Enable targeted support to schools facing difficulties and improve overall education quality.</p> <p>Collate valuable data on school operations, enrolment, and attendance for informed policy decisions.</p> <p>Reduce indiscipline and ensure a smooth transition to the new academic year.</p> <p>Increase teachers' preparedness from the first day one of school.</p> <p>Impose fines on private schools failing to comply with the academic calendar</p>	<p>Improved attendance rates among learners and teachers at the beginning of the school term.</p> <p>Ensured high preparation rate for Health and safety measures.</p> <p>Collected fines totalling One Million naira from schools not complying with the academic calendar.</p> <p>Gathered comprehensive data on enrolment, attendance, and facilities during the 2nd and 3rd terms of 2024.</p>
	Collaborative approach with education stakeholders	<p>Enhance engagement with education stakeholders</p> <p>Facilitate open communication, to align stakeholders with government education policies.</p> <p>Increase funding opportunities for the support of education initiatives through developing a structured partnership with NGOs and the private sector</p> <p>Foster community involvement and ensure education responsiveness to local needs.</p> <p>Reduce and resolve disputes promptly through improved customer services and relations training.</p>	<p>Constituted a 12-member Advisory Committee</p> <p>Conducted four (4) stakeholder engagements with associations such as Association for Formidable Development (AFED), National Association of Proprietors of Private Schools (NAPPS), Association of Private School Owners of Nigeria (APSON), and Association of Modern Islamic Schools (AMIS) with 1,205 attendees from December 2023 to date.</p> <p>Built stronger partnerships, trust and strengthen relationships among stakeholders.</p> <p>Enhanced education quality through collaborations with local and international NGOs, including, three (3) virtual meetings.</p> <p>Fostered a sense of ownership and responsibility among stakeholders, leading to increased engagement.</p> <p>Effective implementation of education policies and initiatives.</p>
	DEQA monitoring and evaluation framework	<p>Develop a comprehensive monitoring and evaluation framework for the State</p> <p>Conduct monitoring and evaluation exercises using the developed monitoring and evaluation framework</p>	<p>Successfully developed DEQA monitoring and evaluation framework</p> <p>DEQA evaluators are actively conducting monitoring and evaluation based on the developed framework.</p>
	Training and upskilling of private school teachers and education managers	<p>Develop strategies to improve retention rate and job satisfaction.</p> <p>Enhance teacher capacity and new</p>	<p>Trained 62 teachers and education managers trained in innovative pedagogical techniques</p> <p>Achieved effective curriculum implementation</p>

			Improved teacher retention rate Increased teacher confidence and motivation
		educational challenges and innovations. Ensure effective curriculum and ensure students meet learning objectives. Enable accurate assessment and evaluation of student performance. Equip teachers to implement and maintain educational changes. Prepare teachers as role models to inspire students and colleagues.	Enhance leadership and management of schools. Improved integration of technology in teaching.
	DEQA law	Establish an educational quality assurance agency that will be in charge of ensuring compliance with government educational policies Create an agency that is independent and in charge of education quality assurance evaluators in Edo State	Successfully established the Directorate of Educational Quality and Accountability through an executive order and gazetted by the Edo State Government.

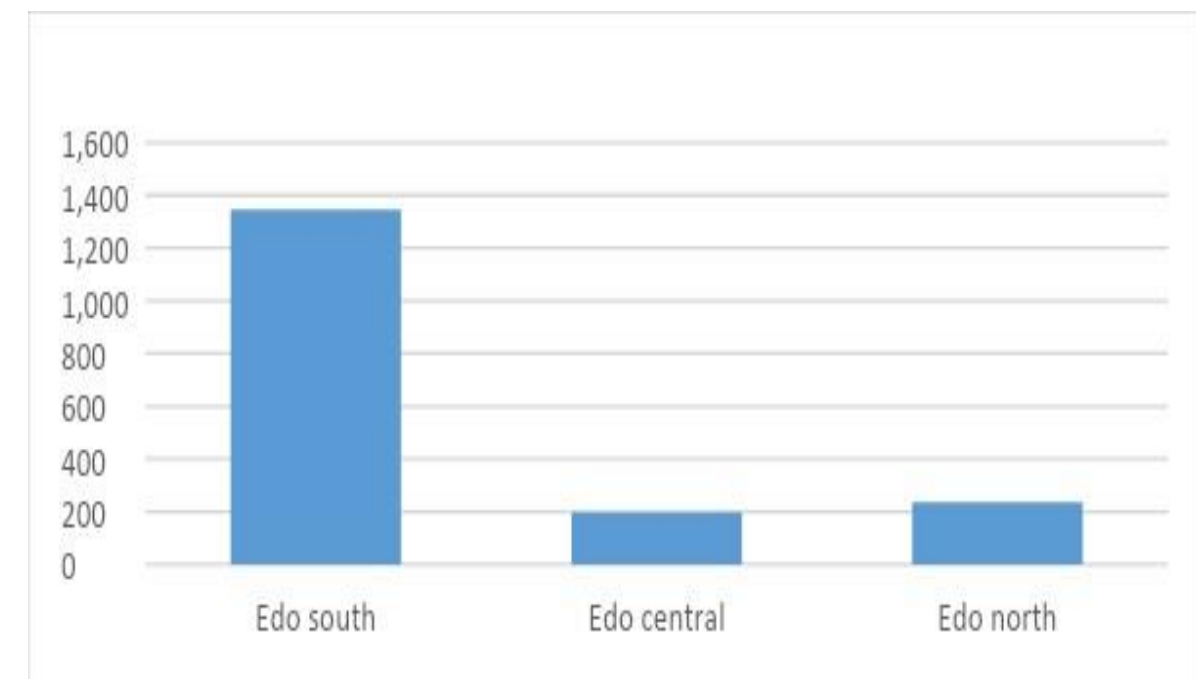
ACHIEVEMENTS AND PRESENT LANDSCAPE

The achievements of the directorate include:

- Generation of internal revenue totalling ₦546,461,109.00 between July 2023 and July 2024 Registration of 823 new private schools in compliance with the Ministry of Education's directive on school registration policy.
- Closure of 32 Private Schools for failing to comply with approved guidelines for registration while.
- Validation of 1,778 private schools in the state.
- Evaluation of 1650 private schools in the state
- Held four (4) stakeholders' engagements with owners of private schools with 1205 attendees from December 2023 to date
- Set up of a 12-member advisory committee
- Creation of an online portal for registration and approval of private schools.
- Organized 3 training workshops and seminars for 62 teachers and school management team with innovative strategies such as how to write lesson notes, marking of registers, keep dairies properly, and assessment of learners.

Baseline data of private school validation in the state

Senatorial Districts	Edo South	Edo Central	Edo North
Number of private schools	1,345	198	235



Challenges, resolutions and recommendation

S/N	Challenges	Resolutions	recommendation
1	Lack of vehicles for relevant assignments such as special evaluation, examination accreditation evaluation, approval evaluation and monitoring.	Increased funding or provision of vehicles	Additional resources should be allocated to support logistics.
2	Inadequate funding, infrastructure, and complete technology infrastructure to support DEQA's mandate	Increased funding and provision of relevant resources	Additional resources should be allocated to support infrastructure, and technology
3	Insufficient staff to effectively monitor and evaluate public and private schools below the tertiary level	Recruitment of competent and relevant staff Full technology Integration and Data Retrieval System	Vacancies at DEQA headquarters and the Local Government Areas should be filled. This will enhance more efficient service delivery Establishment of a data analysis, collection and retrieval system for operations.
4	Poor compliance with requirements and guidelines put in place by the Ministry of Education in teaching and learning, learning environment and leadership and management, and social safeguarding in public and private schools.	Increased and intense monitoring and evaluation	Regular review and updating of the curriculum formative and summative test items review for vetting and input before being deployed to schools Intensive monitoring of practices in schools Sanctions for noncompliance

OUTLOOK

Ongoing programmes and initiatives of the directorate include the training of 1000 private teachers on transformative teaching pedagogy and passing of the law by the Edo State House of Assembly to codify DEQA with the Ministry of Education. Initiatives to be prioritized include evaluation of public and private schools and teacher professional development for private schools.

DIGITALIZATION

DEQA has made significant strides in digitalizing its operations to streamline processes and improve service delivery. Among the processes that have been fully digitalized are the capturing of unregistered private schools, registration, validation and approval of private schools. These tasks are now managed through a dedicated portal (<https://medu.edostate.gov.ng>).

Currently, 40% of DEQA officers are utilizing the eGov platform while 100% of private school owners have adopted the use of the portal for their registration and compliance activities.

The online presence of the Directorate includes active profiles on Facebook (<https://www.facebook.com/profile.php?id=100095067033969&mibextid=ZbWKwL>) and Instagram (<https://www.instagram.com/edodeqa?igsh=Y3F4c2k0enZ3d3V1>)

Services that can be delivered online include examination accreditation.

The key stakeholders of the Directorate are listed in the table below:

SN	KEY STAKEHOLDERS		STATUS
	INTERNAL	EXTERNAL	
1	Ministry of Education (MOE)	Association for Formidable Development (AFED)	cordial
2	State Universal Basic Education Board (SUBEB)	National Association of Proprietors of Private Schools (NAPPS)	cordial
3	Board for Technical and Vocational education and Technology (BTVEI)	Association of Modern Islamic Schools (AMIS)	cordial
4	State Secondary education Board (SSEB)	Association of Private School Owners of Nigeria (APSON)	cordial
5	Edo State College of Education	Federal Ministry of Education	cordial

6	Non-formal Education	Universal Basic Education Commission (UBEC)	cordial
7		Office for Standards in Education (OFSTED)	cordial

KEY ISSUES AND CHALLENGES

The key issues and challenges faced by the establishment include the lack of vehicles for conducting essential assignments, such as special evaluations, examinations accreditation and routine monitoring. Additionally, there is a shortage of qualified staff to effectively monitor and evaluate educational institutions across the state. The Directorate also grapples with inadequate funding, infrastructure, and incomplete technology infrastructure which hampers its ability to fully to support its mandate.

RECOMMENDATION

Allocation of more resources to support logistics, infrastructure, and technology.

Curriculum review: specific regular review and updating of the curriculum.

Regular review of formative and summative test items to ensure they align with learning objectives and curriculum.

Full technology Integration and Data Retrieval System: establishing a data analysis, collection and retrieval system for operations

Development of an application software for registration, validation and approval of private schools.

SWE XII: EDO STATE AGENCY FOR MASS EDUCATION REPORT

EXECUTIVE SUMMARY

The Edo State Agency for Mass Education (ESAME) is dedicated to transforming the informal learning space across the 18 local government areas and 192 political wards in Edo State, bringing non formal and adult education to the grassroots. From 2016 to 2019, the Agency for Adult and Non-Formal Education functioned as a department within the Ministry of Education in Edo State, focusing on eradicating adult illiteracy. In 2020, the department was transferred to the Edo State Universal Basic Education Board (SUBEB), where it received minimal attention, as SUBEB was not primarily focused on adult and non-formal education. This situation persisted until 2023, when the National Mass Education Commission intervened, advocating for the department to operate independently. In September 2023, the State Governor in his effort to improve the literacy rates of the citizens and residents of the state, issued an executive order establishing the Agency for Adult and Non-Formal Education as an independent agency, with a proposed name change to the Edo State Agency for Mass Education, pending legislative approval. The Agency aspires to ensure universal access to quality non-formal education for every individual, regardless of age, gender, or socio-economic background, with a goal to increase the literacy rate among citizens and residents. The strategies and tactics deployed include a "second chance" campaign for adult education, partnerships with sister bodies (SUBEB, SSEB, BTVET), and collaboration with private organizations and stakeholders to leverage resources and expertise.

Key highlights of the agency include the implementation of a curriculum and scheme of work in eight (8) state and 17 private adult school centres, collaboration with the Department of Social Works and Development under the Local Government Council on a market women campaign and sensitization on financial literacy, and partnership with the National Commission for Almajiri and Out-of-School Children on the Edo SABI Street School for children and youths.

Additional highlights include a sensitization and awareness campaign for vehicle drivers in Oba Market and market women in the three senatorial districts on financial literacy, and the graduation ceremony of the first set of Edo SABI participants, with over 350 enrollees.

Key challenges faced by the agency include insufficient funding, which hinders programme expansion, and difficulties in recruiting and retaining facilitators due to inadequate compensation. Additionally, the agency encountered religious, cultural, and language barriers at the Emokpae SABI Street School (Almajiri). There was also low enrolment into some of the initiatives; despite the absence of specific targets, the enrolment numbers were insufficient to meet expectations or drive significant outcomes.

The overall impact includes contributions to sustainable development in alignment with the EDSG MEGA Agenda goal to enhance literacy and skill development, policy influence through the review and breakdown of the curriculum into a scheme of work for quality education delivery, and capacity building.

INTRODUCTION AND BRIEF HISTORY Edo State Agency for Mass Education was established by the Edo State Government to address the educational needs of adults and over-age children in the state. In September 2023, the Governor issued an executive order to establish the Agency for Adult and Non-Formal Education as an independent entity, with a proposed name change to the Edo State Agency for Mass Education, pending legislative approval.

The agency's primary goal is to make education accessible to all, irrespective of age, class, religion, or other socio-economic factors. The Edo State Agency for Mass Education (ESAME) is dedicated to transforming learning across the 18 local government areas and 192 political wards in Edo State, bringing education to the grassroots.

Mandate, vision and mission

Mandate: To promote literacy, provide academic support, and offer diverse learning opportunities for individuals who may have missed formal education or wish to continue their educational journey.

Vision: To become a leading agency in Nigeria, recognized for its commitment to eradicating illiteracy, enhancing adult education, and fostering a culture of lifelong learning in Edo State.

Mission: To empower the people of Edo State through accessible and high-quality mass literacy, adult non-formal, and continuing education programs, fostering personal growth, community development, and socio-economic advancement.

The key functions of the Agency are to:

- Improve mass education across the 18 LGAs Provide academic support to over-age children
- Establish adult learning centres in every LGAs
- Re-introduce correspondence learning
- Attract grants and sponsorships
- Enrol informal apprentices
- Supervise lecture centres

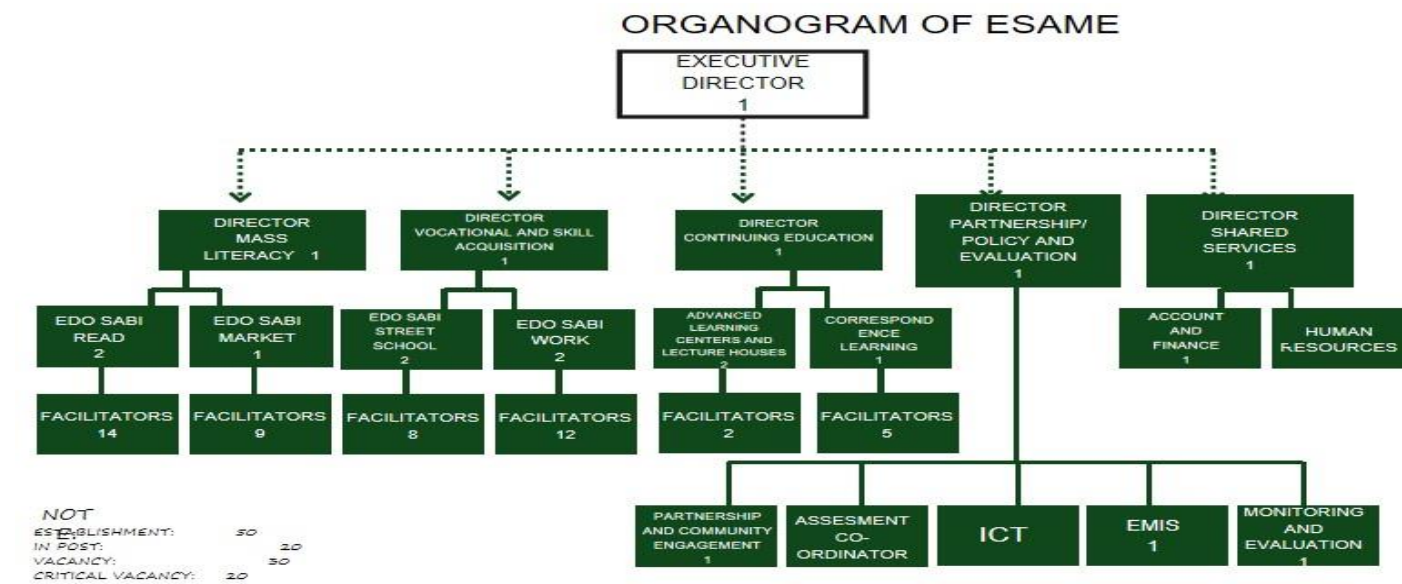
Organization Structure

Establishment number: 50

Available full-time employees: 20

Vacancy: 30

Critical vacancy: 20



Key activities by each department in the Agency include:

Mass Education Department

- Provide educational opportunities to a large number of people, often through standardized and scalable programs

- Develop and implement standardized curriculum and instructional methods while maintaining quality, ensuring engagement, and addressing individual needs facilitate literacy and basic education programs, including financial literacy for traders.
- Monitor educational centres as well as the training and re-training of facilitators across the state
- Conduct publicity, sensitization/awareness campaign for a second chance education across the state.

Continuing Education Department

Design implement and evaluate programs that promote lifelong learning and innovative program delivery.

Vocational and Skills Acquisition

Organize regular vocational training classes that combine theoretical instruction with practical, hands-on experience.

Identify and establish safe and accessible locations for street schools, such as community centres, open spaces, or unused buildings.

Collaborate with local businesses to provide internships, apprenticeships with vocational skills within the community

Provide mentorship and counselling support to learners to help them overcome personal challenges and stay motivated in their chosen fields.

Planning, Policy and Statistics

- Develop strategic plans and policies to guide the organizational initiatives
- Collaborate with other departments and stakeholders to ensure alignment with organizational goals Leads the collection, analysis and dissemination of statistical data.
- Monitor and evaluate the implementation of policies and programmes
- Utilize ICT platform and tools such as websites, social media and mobile application
- Disseminate information to the public about mass education.

Finance and Accounts.

- Ensure proper financial recording and reporting of the Agency's payables and receivables.
- Process and maintain accurate staff payroll.
- Maintain all prescribed Books of Accounts in compliance with the relevant Edo State extant Financial Instructions (F.I).

Shared Service Department

- Recruitment and staffing
- Employee relations
- Training and development
- Staff discipline
- Compensation and benefits
- Record management
- Administrative support

- Strategic planning
- Health and safety

LANDSCAPE SUMMARY AS AT 2016

In 2016, the agency operated as a department for adult and non-formal education under the Ministry of Education in Edo State, focusing on the eradication of adult illiteracy. Supported by the National Mass Education Commission (NMEC), the agency trained facilitators and provided them with stipends of ₦10,000 per month. However, due to financial constraints, the state was unable to sustain these payments, resulting in 13 months of unpaid salaries for facilitators across the state, which led to significant staff attrition.

In 2020, the department was transferred to the Edo State Universal Basic Education Board (SUBEB), where it received minimum attention, as SUBEB focus was not on adult and non-formal education. This situation persisted until 2023 when NMEC intervened, advocating for the department to operate independently. In September 2023, the Governor issued an executive order establishing the Agency for Adult and Non-Formal Education as an independent agency. With a proposed name change to the Edo State Agency for Mass Education, pending legislative approval. However, the office faced challenges due to inadequate work tools, leading to ineffective work processes and lack of proper mechanisms for regular feedback.

POLICIES AND POLICY THRUSTS

The Agency operates under the existing adult education policies of the Ministry of Education. Currently, the guiding laws establishing the Agency are under review by the Edo State House of Assembly. The directorate has however initiated several key programmes and initiatives to drive its mission and objectives

INITIATIVES:

EDO SABI READ: Establish literacy and numeracy programs in community centres, libraries and other public spaces, ensuring centres are accessible to learners in every corner of the centre Develop and implement a curriculum tailored to the specific needs and interests of learners

EDO SABI MARKET: Provide access to microfinance and other financial services to help small business owners grow and facilitate their operations Promote Edo Sabi Market through advertising and marketing campaigns, equipping traders with skills to attract more customers and support local businesses Equip market women with basic numeric skills. Teach market women on financial literacy and the proper ways to access loans from microfinance companies.

EDO SABI WORK: Providing access to vocational and technical training programs that prepare adults for employment in high growth industries. Collaborate with local businesses and industries associations to create apprenticeship for adult learners.

EDO SABI STREET SCHOOL: Establish a network of street schools in communities with high rates of illiteracy and dropout, to provide educational opportunities to children and adolescent who would otherwise be out of school.

Develop a curriculum that focuses on basic literacy and numeric skill, as well as life skills such as health and hygiene, conflict resolution and financial management.

Work with local authorities to create safe and welcoming environment for street children, including access to health services, nutrition and recreational activities.

EDO SABI EVENING SCHOOL: Offer evening school for non- formal adult education.

The purpose of these initiatives:

- Empower adults with basic literacy skills to improve their lives and participate in society.
- Provide a foundation for further education and skills development.
- Enhance employability and job prospects.
- Enable adult participation in civic activities, such as voting and community engagement.

Strategic objectives of the initiatives;

- Promote economic growth.
- Reduce poverty rate in the society.
- Improved health and wellbeing.
- Increased civic engagements.
- Enhance social mobility.
- Reduced crime and social unrest.
- Reducing dependence on government support.
- Long term sustainability.
- Enhanced human capital

LIST OF PROJECTS, INITIATIVES & PROGRAMMES COMPLETED – 2023-2024

Overarching objective for the projects, programmes and initiatives include;

- To improve mass literacy across the 18 Local Government of the State
- To provide academic support to over-age as well as “Almajiri” children who cannot read and write and those too old to enrol in basic schools
- To ensure that there are adult learning centres as well as continued education (Evening School) centres in every Local Government Area of the state.
- To enrol all apprentices in the informal apprenticeship subsectors who do not wish to further after the basic school certificate

S/N	List of Projects, Programmes and Initiatives	Outcome	Status
1.	Curriculum and scheme of work implementation	Curriculum and scheme of work were implemented in Eight (8) State and 17 Private adult school centres.	Achieved

2.	Partnership and collaboration	Partnered with the Department of social works and development under the local government council for market women campaign and sensitization on financial literacy. Collaborated with National Commission for “Almajiri” and Out of School Children, met with chairman for collaboration on the Edo SABI street school for children and youths.	Achieved
3.	Training of 50 facilitators	Facilitators were trained on non-formal adult education	Achieved
4.	Sensitization of drivers on financial literacy	All drivers in Oba market were sensitized	Achieved
5.	Campaigns and sensitization of market women on financial literacy	Some market women in the three senatorial districts received training on managing loans and interest Meetings were held with Iye Eki (heads of market)	Active
6.	First graduation ceremony of both private and State enrolees under EDO SABI read initiatives	Basic literacy (Primary six) - 206 Vocational centres- 178 graduates Adult literacy: 152 graduates	Partly achieved (Edo North & Edo Central graduation ceremonies are yet to be conducted)

OUTLOOK

Ongoing projects, programmes and initiatives include, capturing of vocational training centres and evening schools in the each 18 LGA, campaign for continuing education in the 18 LGA; registration of public-private partners (PPP) to manage evening school ensuring compliance with Corporate Affairs Commission (CAC) registration requirements and agency certification standards; review and anticipated passage of the revised ESAME Law and Sensitization/awareness campaign of Edo indigenes on the importance of non-formal education and financial literacy.

Projects, policies, programmes, initiatives, studies, etc. to be prioritized include; providing basic education and training to people with disabilities, to promote their inclusion and participation in the society; establishing a community radio station that broadcast educational programs in other to increase access to information and promote civic engagement; develop literacy and numeracy programmes for women and girls to address gender disparities in education and promote gender equality; expand financial literacy clinic in market places and conducting the training and re-training of staff and facilitators.

Emerging opportunities include the establishment of literacy/apprenticeship centre in correction centre (prison), increasing the earning potentials of market traders by providing financial literacy training to help them manage their businesses effectively (Evbreke motor spare parts market, Oba market,); expanding access to literacy education by establishing programmes in places (for palace worker, churches, mosque) etc; and opening of more “Almajiri” centres (Edo Sabi Street school).

Emerging threats include the restriction that only male teachers are allowed to facilitate in the palace, the care of “Almajiri” children by wards who are not their biological parents, leading to their frequent movement, and staff attrition due to facilitators tending to leave because of low stipends, delayed payments, and the lack of permanent positions.

Baseline data

Enrolees graduation data (2024)

ACHIEVEMENTS AND PRESENT LANDSCAPE

Expanded access to education through the introduction of initiatives like Edo Sabi market, Edo Sabi continuing Education (evening school), Edo Sabi Street School, Edo Sabi read and Edo Sabi work to address specific needs for inclusive education.

Increase in enrolment due to the revamp of the Agency

Trained over 50 facilitators to enhance quality education delivery.

Successfully graduated over 350 learners both in mass literacy and vocational unit of the Agency.

Successfully conducted campaigns and sensitization on financial literacy under the Edo Sabi market initiative, reaching marketplaces in the 3 senatorial districts.

Over 1000 youths participated in the Edo Sabi Street school since its establishment

Curriculum and scheme of work were implemented in Eight (8) state and 17 private adult school centres.

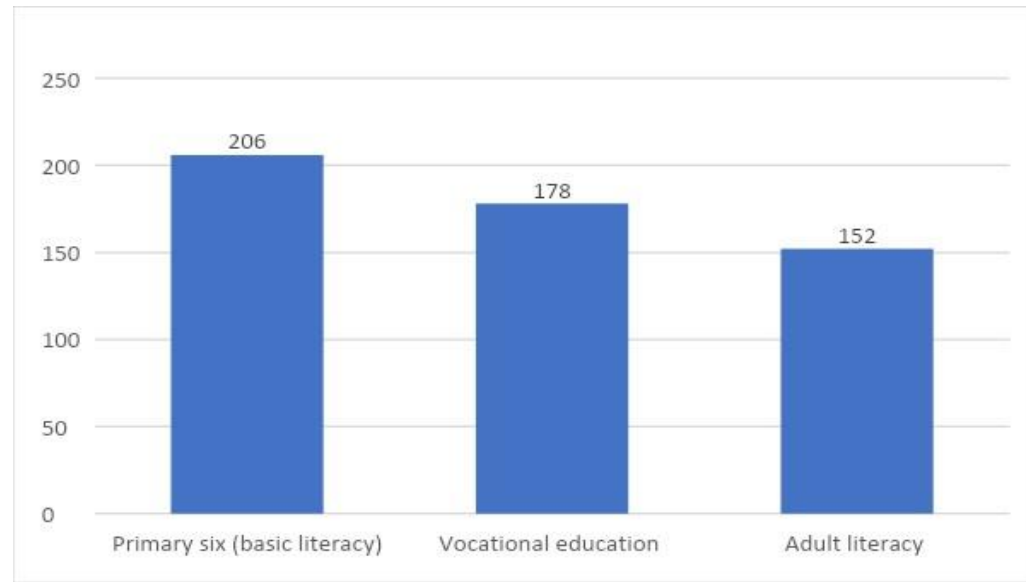
Over 500 business owners benefited from the microfinance funds literacy training on loan and interest.

Over 1500 children and youths enrolled in the “Almajiri” centre (Edo Sabi Street school)

Established 4 Edo SABI market mobile clinics (Oba market, Uselu market, New Benin market and Agbado market) to serve as a financial customer service for market women

Recruitment of ten (10) part time facilitators (Ad-hoc)

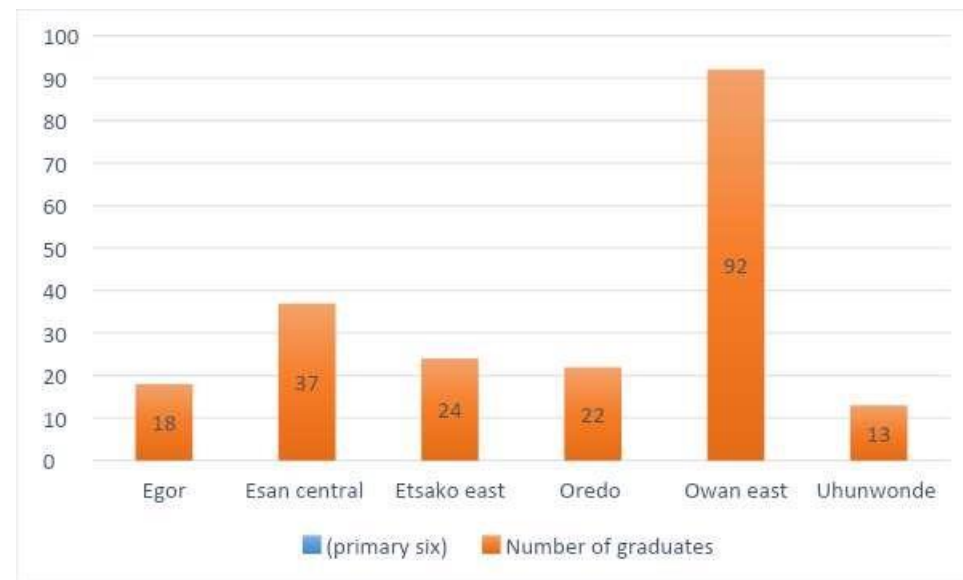
Indicator	Primary six (basic literacy)	Vocational education	Adult literacy
Number of graduates	206	178	152



Number of graduates

Distribution of primary six graduates by LGA

Edo south (primary six)	Egor	Esan Central	Etsako East	Oredo	Owan East	Uhunwonde
Number of graduates	18	37	24	22	92	13



Graphical representation of number of primary six graduates by LGAs

Data for number of enrolees (October 2023 to 2024)

Indicator	Primary six	Vocational training	JSS 3
Number of enrolees	221	Catering- 35	2
		Tailoring - 28	
Total	221	63	2

Others

S/N	Indicator	Baseline data
1	Facilitators	50
2	Private partners that applied for evening school management	5
3	Continuing education centres (Edo Street school)	1 (Edo south; Fabiyi Apata)
4	Adult school centres	Over 300
5	Vocational training centres	Enumeration ongoing
6	Edo Sabi mobile clinics	4

DIGITALIZATION

The agency has made significant strides in digitalizing its work processes, which include electronic registration of centres and learners using the ESAME portal (esame.ng), use of E-governance portal for work processes where 20 members of staff have been on-boarded. The Agency maintains an online presence through its website (esame.ng) which serves as a platform for information and communication. Work processes that need to be digitalized include documentation processes which is currently ongoing using M-files.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIPS

S/N	KEY STAKEHOLDERS	STATUS	
	INTERNAL	EXTERNAL	
1	Ministry of Education (MOE)	National Mass Education commission	cordial
2	State Secondary Education Board (SSEB)	Non-Governmental Association of Literacy Support Services	cordial
3	Board for Technical and Vocational education and Technology (BTVET)	Federal Ministry of Education	cordial

4	Edo state Library Board	Edo jobs	cordial
5	Directorate of quality Education and Accountability	GIZ	cordial
6		International Organization for Migration	cordial
7		Pioneer Adult Education centre	cordial
8		Commercial bank	cordial
9		National Commission for Almajiri and Out of School Children and Education	cordial

Donors and donations received can be seen in the table below;

S/N	Donations	Donor
1.	Instructional materials, Industrial sewing machine, motorcycle, catering items, refrigerator and cooking gas	Federal Ministry of Education

SWE XIV: LIBRARY BOARD REPORT

EXECUTIVE SUMMARY

The Edo State Library Services was established to serve as a public institution dedicated to providing comprehensive library and information services to the general public. Its mission is to support academic pursuit, personal studies and researches by offering access to a wide array of resources including books, electronic materials, digital storage and audio-visual formats. The Edo State Library Board strives to be the foremost centre for information access in the state, aiding both Basic and Secondary Education system in establishing functional libraries. In addition, the Board is committed to revitalizing the reading culture within the state through various initiatives. One of the key initiatives includes conducting sensitization and readership campaigns across the state to foster a positive reading culture. The Board has also developed a robust library management portal that simplifies the registration process for library users and provides access to e-books and other electronic resources essential for research. Furthermore, the Board is in the process of digitizing all its services and functions to enhance accessibility and efficiency. Over the years, the board has achieved significant milestones, leading to an increase in library usage by over 90% across the state. Notably, the introduction of a children's holiday program titled "Reading Champions" in 2023 has been a resounding success, fostering a strong reading culture among young people. Additionally, the establishment of the "Edo Book Brigade," a book club in secondary schools, has positively impacted many students, encouraging them to become avid readers.

Despite these successes, the Edo state library board faces several challenges that hinder its operations. Many branch libraries across the state are in dilapidated conditions, affecting the Board's ability to carry out its activities

		National Mass Education Commission
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KEY ISSUES AND CHALLENGES

The key issues and challenges faced by the Agency include outstanding payment commitments, with six facilitators owed 13 months of unpaid stipends; pending graduates in Edo central and Edo north due to lack of funds for mobility and accommodation.

RECOMMENDATION

- Invest in capacity building and training for staff at all levels including facilitators to ensure that they have the skills and knowledge needed to implement adult education.
- Establish a strong data management and analysis system.
- Leverage technology for improved service delivery
- Timely release of fund for the execution of projects and programmes and grant management system.
- Increase budgetary provision for the Agency.
- Establish partnership with other government agencies, civil society organization and private sector to leverage resources and expertise in adult education.
- Facilitators should be incorporated into the public service, in order to increase job effectiveness
- The establishment of continuing education centres in the Edo Central and Edo North senatorial districts to provide opportunities for obtaining WAEC, NECO, and JAMB certificates through continuing education evening schools.
- Expansion of evening school centres in the other senatorial district

effectively in those areas. Financial constraints have also slowed down the implementation of various programs and initiatives. Moreover, the Board is grappling with a manpower shortage, with only five librarians currently available to manage the libraries under its jurisdiction.

Despite these challenges, the Edo State Library Board remains committed to its vision of developing a state where people have access to information that supports their academic and career growth.

INTRODUCTION AND BRIEF HISTORY

The Edo State Library Board was established by Midwest Library Board Edict No.4 of 1970. However, the Edict No.4 of 1970 has been replaced by the 2024 Edo State Library Board law which governs the operations and functions of the board today.

MANDATE, VISION, AND MISSION

Mandate: To provide qualitative and quantitative library services throughout the State.

To offer a safe environment for study, research, reading and learning for the general public by enhancing Public Library Services in the State

To support library personnel by overseeing the implementation of School Library Policies in the State
 To digitize rare books, government documents and oversee e-library facilities and services in the State.
 To serve as a local depository for all works published in the State through the use of legal deposit law.

Vision:

To connect the people of Edo State with the right information by providing effective and efficient library services to its citizens.

Mission:

To promote qualitative library and information management services to Edo citizens through the use of improved digital platforms and other 21st Century facilities.

KEY FUNCTIONS

The Edo State Library Board plays a vital role in promoting literacy, improved reading culture and access to information across the state. The key functions of the board include:

Promoting a culture of reading within public sphere, in order to meet new modern realities
 Overseeing all sensitization and reading campaigns organised across the state.
 Preparing long term development plans for all libraries across the state.

Establishing and monitoring E-libraries across the State, also gives recommendation for the creation of community libraries.

Providing Library and information Services for the citizens of Edo State.

ORGANIZATIONAL STRUCTURE

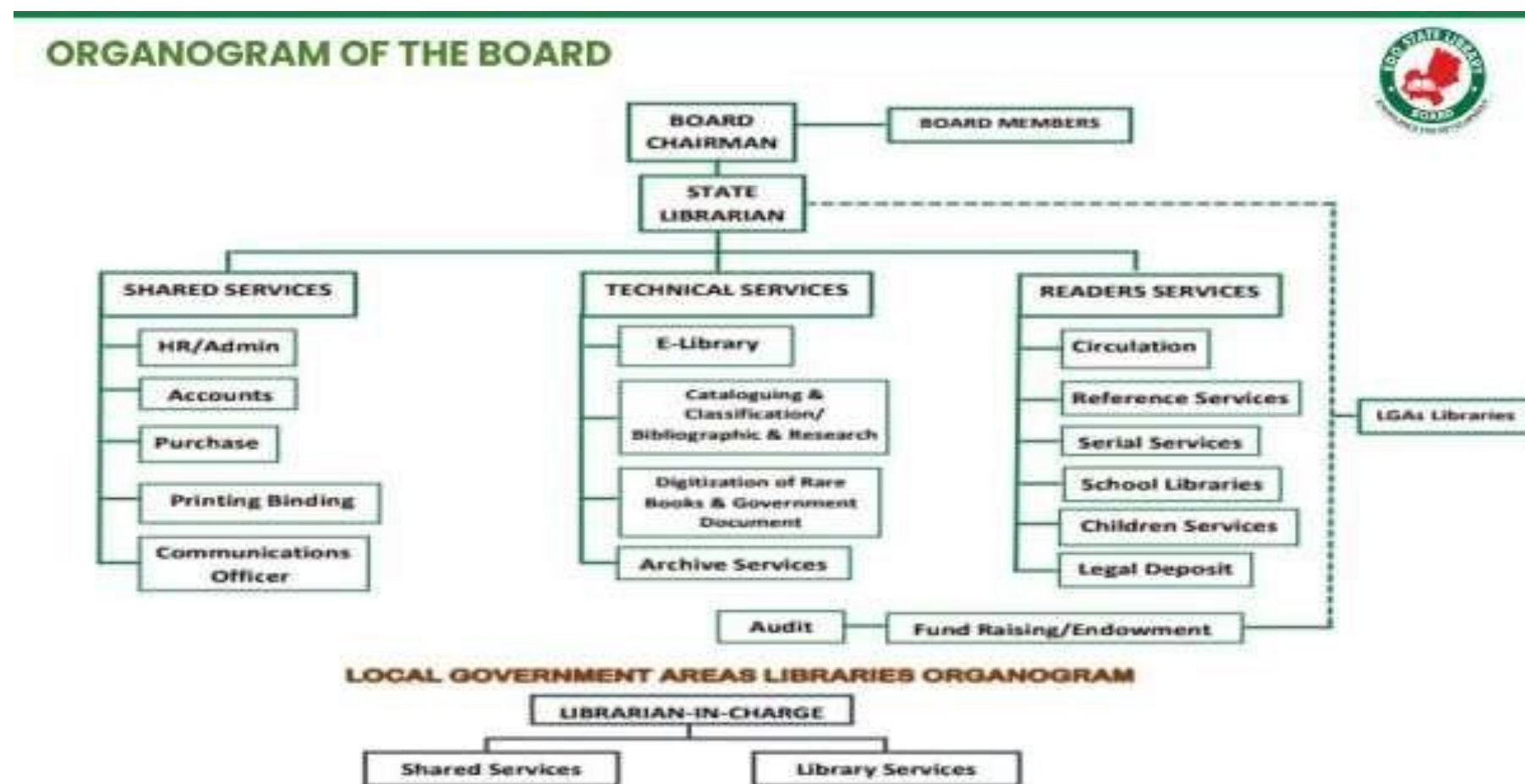
The Board comprises:

Current Establishment number: 104

Available Full Time Employees: 33 (5 librarians and 28 non- librarians)

Vacancies: 71

Critical Vacancies: A minimum of 20 Professional Librarians are needed to implement the core objectives of the board effectively.



KEY ACTIVITIES OF EACH DEPARTMENT

TECHNICAL SERVICES DEPARTMENT

The technical department is responsible for the following:

- Cataloguing and classification of books and documents.
- Bibliographic compilation
- Research
- Controls e-Library system in the state.
- Digitization of rare books and government documents
- Archival services

READERS SERVICES DEPARTMENT

The department is responsible for the following:

- Circulation services
- Reference services
- School library services
- Children services
- Legal deposit

SHARED SERVICES DEPARTMENT

The department oversees the following functions:

- Human resources/administration functions
- Accounts and budgeting activities
- Purchase Binding/Printing
- Offers front desk communication services

LANDSCAPE SUMMARY AS OF 2016

In 2016, the Edo state Library board faced significant challenges that severely hampered its operation, rendering it nearly redundant. The board encountered the following challenges:

- Poor power supply
- Dilapidated Infrastructures: there was no provision for conducive facilities such as tables, chairs, shelves etc.
- Insufficient Office Space: The limited office space allocated to the board hindered its ability to perform effectively, leaving some departments inactive.
- Inadequate Office Equipment such as Printers, Copiers, Scanners.
- Non-Availability of internet facilities
- Outdated and insufficient Reading materials: the board was unable to afford recent reading tools and could not provide sufficient reading materials to meet the demands of its libraries.

POLICIES, PROGRAMS AND INITIATIVES (2016-2024)

HIGH QUALITY SERVICE DELIVERY (2023) Baseline: Prior to 2016, Edo State Library Board struggled with outdated resource materials, inadequate reading space, dilapidated structure and a shortage of staff, resulting in poor service delivery to the public.

Policy Objective: The State Library Board introduced an initiative to deliver high quality service by providing physical and electronic resources to enhance study and research activities in a conducive environment. This initiative aims to ensure the availability of adequate and standard materials in the library, aligning with Governor Godwin Obaseki's manifesto, which emphasizes on the need to rebuild the state's education sector and provide quality education for all children.

CHILDREN HOLIDAY PROGRAM

Year Introduced: 2023

Baseline: Before 2016, children in the state showed a significant detachment from books during holidays and lacked socialization among peers. The reading culture of children aged 5-9 was notably low due to poor early sensitization, negatively affecting their academic performance.

Policy Objective: This Initiative aims to engage children at a young age, introducing to the importance of using library facilities early. It encourages them to stay close to their books and foster socialization with peers. This effort led to the creation of "the reading champion initiative" in 2023.

BOOK CLUBS IN SECONDARY SCHOOLS

Year Introduced: 2023

Baseline: Prior to this policy, there was poor reading culture among Secondary School students reflected in low performance in both internal and external examinations.

Policy Objective: This initiative encourages students to engage in continuous reading, thereby enhancing their examination performance. This policy led to the creation of the **EDO BOOK BRIGADE** across Secondary Schools in the State.

ACHIEVEMENTS AND PRESENT LANDSCAPE Successfully established a framework for e-libraries across the State.

- Digitalized daily attendance of library users through a digital platform.
- Provided free online platforms for study and research purposes.
- Developed library management portal system
- Conducted sensitization and readership campaign programs carried out in **5** LGA of the state.
- Achieved over **90%** increase in library usage daily.
- Introduced the Reading Champion Program
- Promoted reading culture in **20** secondary Schools through the establishment of Reading Clubs,

EDO BOOK BRIGADE

- Secured Access to internet Facilities and tools such as laptops, printers, scanners, copiers, wi-fi services.
- This has resulted in a smooth operating system.
- Completion of the Digital Library at the Benin City mall

OTHER ACHIEVEMENTS

- Hosted an official attempt for Guinness World Record of **200** hours Read -A –Thon.
- Conducted Sensitization on good reading habits during Library week in 2023
- Held Quarterly dialogue with book Publishers in the State.
- Initiated weekly screening of educational movies to library users

OUTLOOK

- The following are the Ongoing Projects of the board:

KEY STAKEHOLDERS, STATUS AND ROLES

S/N	STAKEHOLDERS	ROLES	STATUS
1	Ministry of Education	Collaborative and supervisory roles	Internal
2	All boards, agencies and directorates within the education Ecosystem.	Collaborative roles	Internal
3	Book Aid International	Donated over 2500 books to the library board.	Donor
4	National library of Nigeria	Collaborative role: collaborated with the board in successfully executing the READING CAMPAIGN	External
5	Nigeria library Association	Collaborative roles	External
6	Edo Wikipedia Hub	Collaborative roles: successfully organize trainings for staff of the board.	External
7	Tertiary institutions	Collaborative roles	External

KEY ISSUES AND CHALLENGES

Inadequate budgetary allocation

Over **18** branches of the Board across the state are dilapidated.

Inadequate professional librarians: The library board currently operate with only **5** librarians in the entire Library Board

Outdated library resources.

SWE XV: AMBROSE ALLI UNIVERSITY

Executive summary

Ambrose Alli University (AAU), the premier state university in Edo State, is distinguished by its commitment to redefining the methodology of knowledge acquisition, especially in the 21st century Nigeria. The school was established in 1981 with the mandate to promote teaching, research and community service and the unique vision of fostering the growth of knowledge for the advancement of society.

- Renovation of **5** branches of the State Public libraries
- Total Automation of the Library Processes and services.
- Construction of Ultra-Modern Library Office at the Education Hub.

DIGITALIZATION

- The Edo State Library Board has undertaken significant digitalization efforts to improve its operations and services:

Digitization of Readers' information:

- All library users' data is stored in a digital database, allowing the board to monitor and keep track of daily visitors efficiently.

Library Use Portal: A new portal has been implemented, enabling users to place books on hold and register remotely from any location, making library services more accessible and convenient.

been significant infrastructural growth within the campus in the last eight years. The school has undergone remarkable transformation with the construction of 3 faculty buildings, the student centre, an administrative block, and the renovation of the university health centre and 13 hostels.

Some challenges have however been encountered during this period, the most pressing being insufficient manpower. Currently, critical vacancies exist in 10 faculties within the school, there is therefore urgent need for the recruitment of 122 academic staff to balance the staffing ratio. Also, skilled manpower in critical IT roles is inadequate which has resulted in some technical issues in the course of executing the digitalization agenda. It is recommended that there be increased partnerships between the school and the private sector to further enhance human capital development and infrastructural development. There is also the need for improved integration of technology by leveraging AI for student support services.

Despite these challenges, AAUE remains committed to providing top-tier education and fostering a harmonious learning environment that balances intellectual pursuits with personal well-being, to ultimately empower students to make meaningful impact in their lives and the broader communities.

Introduction and Brief History

The origin of older universities in the developed world can be traced in Europe to the twelfth century. Their rates of development varied and it is sometime difficult to know when they actually became full-fledged universities. These schools and centres, which were founded mainly to serve the professions, provided unified teaching of law, medicine and theology. Some of these schools originated as break-away groups, caused often by disagreements with the mode of instruction, content of curriculum or politics.

With time, the control of the schools passed on to permanent bodies of administrators and the course of study were also broadened. University traditions are now well set out so that new universities do not have to undergo all the stages of transformation provided the aims and objectives are clearly defined by the proprietors and operators. New universities were established from time to time as expansion of the older universities did not seem to meet the varied needs and demands of potentials students. Ambrose Alli University is one such.

The story of Ambrose Alli University has similarities with many of the relatively younger universities of the developing world whose establishment were influenced by the vision and conviction of some political leaders. These leaders used persuasive and coercive strategies to overcome strong opposition to the implementation of what they regarded as a people oriented, social enhancement development. As HE, Prof Ambrose Alli, often stated at different occasions in the planning stages and the onset of the University, he was very optimistic that posterity would justify his decision to establish the university. There cannot be a better vindication of his optimism than the fact that the university which he established as Bendel State University, Ekpoma in 1981 (which after the creation of Edo State in 1992 had its name changed to Edo State University) has gone through an Act passed by the State House of Assembly and signed into law by the Executive Governor of Edo State. Gov. Lucky Igbinedion in 1999, renamed the university the Ambrose Alli University, Ekpoma, after the founder.

AAU was birthed as a result of the rapid educational development in the state in the late seventies and early eighties; the education policies being implemented by the state governor. Implementing at the time, and the huge gap in the availability of opportunities for teeming Bendel State youths to fulfil their educational aspirations at tertiary level. Though qualified, the national quota system denied a good number of youths from Bendel State the opportunity to get into the Federal universities. Even the University of Benin which started off as a State University (Midwest Institute of Technology) had been taken over by the Federal Government and made out of reach of most Bendelites.

Governor Alli constituted a committee, chaired by Prof M.I Ogbeide, on the establishment of a state university and other institutions on January 15th, 1981.

These were the terms of reference:

Explore the possibility of establishing different categories of institutions of higher learning in the State for example additional Polytechnics, Colleges of Industrial Technology, the Faculties or Colleges of Education within the proposed Bendel State University, Agree the structure of the University: the curriculum of the various faculties or colleges, and examine such other relevant matter's location, etc. and make appropriate recommendation. (This last item was however deleted from the Committee's terms of reference on February 20th, 1981.

The committee recommended the establishment of the Bendel State University and two institutions of Industrial Technology: the appointment of Governing Council, a Vice Chancellor and other principal officers of the university and a collegiate in preference to faculty structure. Each College would be headed by a Rector with full complement of administrative staff including Dean of Schools and Heads of Departments. Eight Colleges were proposed at the take-off stage:

- College of Arts and Social Science
- College of Agriculture and Natural Resources
- College of Education
- College of Engineering and Technology
- College of Environmental Design
- College of Legal Studies
- College of Medical Science
- College of Natural Science

Though the report was accepted by the Governor, followed by the preparation of a Bill to make provision for the establishment of the Bendel State University, the bill was not approved and signed into law until July 14, 1981.

When the first set of 400 students were admitted and resumed January 15th, 1982, the university had its governing council (inaugurated on the 27th Of January 1982) and some key officers in place. Most of the lecturers, however, were part-time.

The first matriculation ceremony on February 8, 1982, was another milestone in the university with the following number of students per college:

- College of Arts and Social Science – 145
- College of Agriculture and Natural Resources – 58
- College of Education – 44
- College of Engineering and Technology – 22
- College of Environmental Design – 36
- College of Legal Studies – 51
- College of Medical Science – 20
- College of Natural Science – 32

The official opening and laying of the Foundation Stone for the university was on the 29th of March 1982.

There was an urgent need to recruit high calibre staff to establish the thirty-seven departments that had been proposed to take off in the second session and this informed the recruitment of ten full-time professors as

college heads in April of 1982. Several other academic (85) and administrative appointments were made so that by the end of that session.

The leadership worked hard to ensure relevant infrastructure were put in place and the university moved out of rented temporary accommodation to the permanent site. Over 90 prefabricated housing units had been completed to serve as classroom and office space and library while some others were reserved for student hostels.

The university is fully accredited and recognized by the National Universities Commission (NUC).

AAUE is renowned for its dedication to excellence and its innovative approach to education and research, striving to be the leading state-owned university in Nigeria.

Mandate

Teaching, research and community services.

Vision

“To foster the growth of knowledge for the advancement of society”.

Mission

“To be a centre of excellence in teaching and research and in the total development of the individual person in tune with the socio-cultural environment and technological realities of a dynamic world.”

Key Functions of the University

Establish campuses, colleges, faculties, extra-mural departments and other teaching and research units as necessary or desirable.

Prescribe conditions, including entrance examinations, for student admission to specific courses of study.

Organization Structure

Current Establishment number (2024) - 1884

Available Full-time Employees - 1762

Students - 27,085

Put in place a system of fee collection from students or other individuals attending the university for instruction, subject to council directive.

Recognize and accept examination results and periods of study from other institution as equivalent to those at the university, with the provision that no student may graduate without completing at least two academic years at the university.

Put in place contracts, establish trusts, act as trustee, either solely or jointly and, employ and act through agents.

Collaborate with other universities and relevant establishments for incorporation, affiliation or takeover of rights, properties and liabilities.

Construct, equip and maintain necessary facilities such as libraries, workshops, laboratories, lecturer halls, staff houses, hall of residence, refectories, sports grounds, playing fields and other buildings or facilities.

Print, reproduce and publish research and other works, adhering to copyright laws.

Act as trustees or managers of any property, legacy, endowment, bequest or gift for educational or research purposes and invest related funds according to regulations.

Prescribe and enforce rules for the discipline of students and staff.

Make gift for charitable purposes.

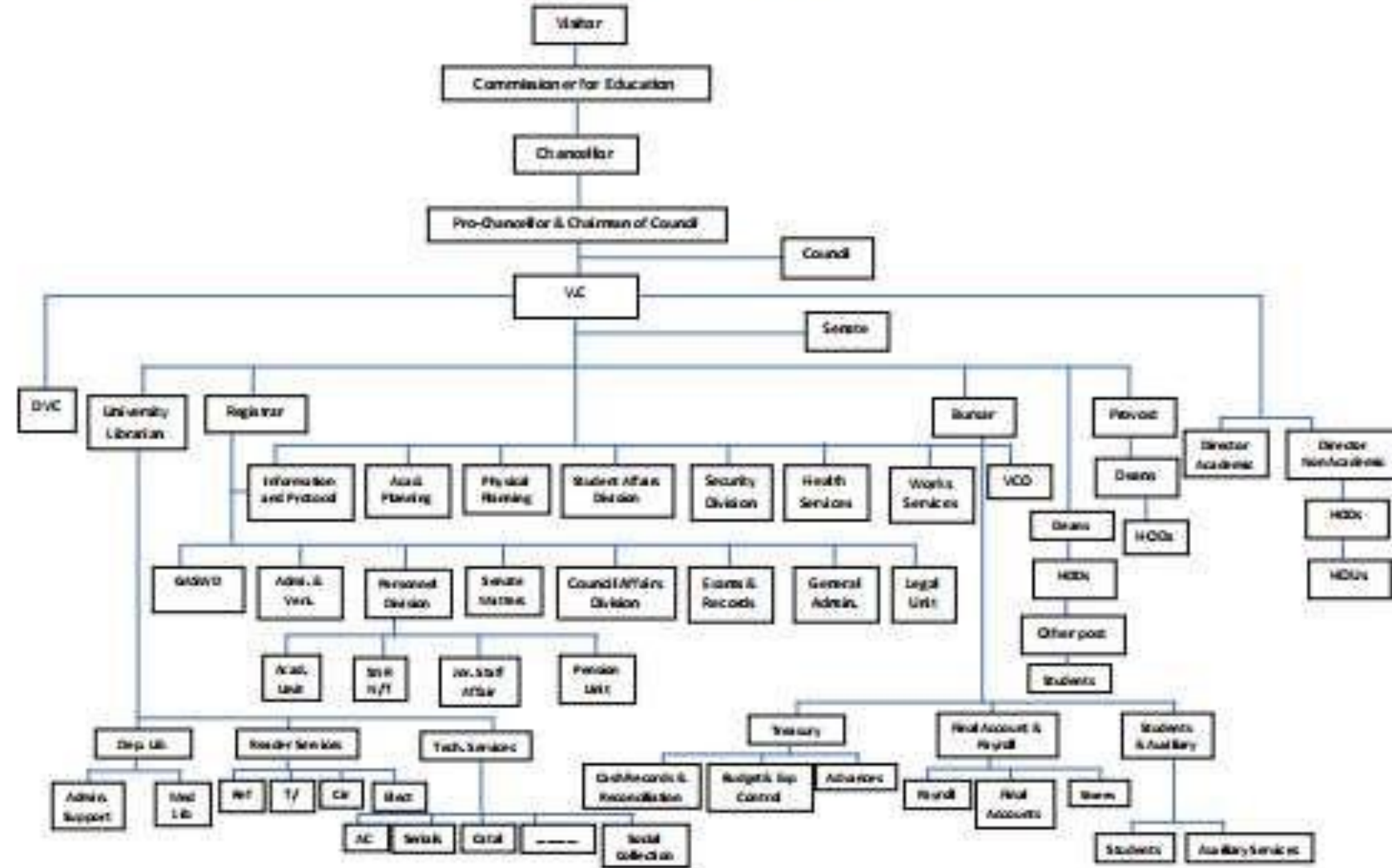
Arrange for the education and welfare of children of members of staff.

Provide research, design, development, testing, advisory, and consultancy services and collaborate with institutions or public bodies as deemed desirable, charging fees for such services as appropriate.

Execute any actions authorized or required by the Edict or by Statute

Engage in commercial activities or other actions that advance the university's IGR objectives.

AMBROSE ALLI UNIVERSITY, EKPOMA
ORGANIZATIONAL STRUCTURE OF AMBROSE ALLI UNIVERSITY, EKPOMA



Vacancies

S/N	Department	Student Population	Staff/Student Ratio	Deficit/Vacancies	Total No. Of Staff	Critical Vacancies
A	AGRICULTURE		1:15			
1.	Animal Science	131	1:11	-	12	-
2.	Agric Economics	175	1:25	4	7	-
3.	Crop Science	64	1:6	-	11	-
4.	Soil Science	70	1:9	-	8	-
	TOTAL	440		4	38	-
B.	FACULTY OF ARTS		1:30			
1.	English	587	1:45	7	13	-
2.	History & International Studies	667	1:56	10	12	10
3.	Modern Languages	50	1:6	-	8	-

4.	Philosophy	235	1:34	1	7	-
5.	Religious Management & Cultural Studies	60	1:5	-	12	-
6.	Mass Communication	948	1:190	27	5	27
7.	Theatre & Media Arts	690	1:77	14	9	14
	TOTAL	3237		59	60	51
C	FACULTY OF MEDICAL LABORATORY		1:15			
1.	Chemical Pathology				7	-
2.	Heamatology & Blood Transfusion				3	-
3.	Histopathology				5	-

4.	Medical Microbiology				9	-
	TOTAL	1912	1:83	101	23	101
D	BASIC MEDICAL SCIENCES		1:15			
1.	Physiology	536	1:107	23	13	23
2.	Anatomy	1066	1:107	59	10	59
3.	Nursing	793	1:57	38	14	38
4.	Medical Biochemistry	ND	ND	ND	4	-
	TOTAL			120		120
E	CLINICAL SCIENCES	1:15				
1.	Medicine				9	-
2.	Surgery				12	-
3.	Obstetrics & Gynaecology				12	-
4.	Paediatrics					
5.	Mental Health				2	
6.	Ophthalmology				3	-
7.	Family Medicine				5	-
8.	Radiology				4	-
9.	Anaesthesia				3	-
	TOTAL	644	1:9		68	-
						-
F	BASIC CLINICAL SCIENCES					
1.	Histopathology					
2.	Chemical Pathology					

3.	Medical Microbiology					
4.	Heamatology & Blood Transfusion					
5.	Pharmacology and Therapeutics					
G	FACULTY OF EDUCATION	1:30				
1.	Business Education	220	1:44	2	5	-
2.	Curriculum And	661	1:51	9	13	9

	Instruction					
3.	Edu Foundation & Mgt	111	1:9	-	19	-
4.	Guidance & Counselling	237	1:20	-	-	-
5.	Human Kinetics & Health Edu	453	1:57	7	8	7
6.	Library & Info Science	141	1:18	-	8	-
7.	Voc & Tech Edu	176	1:10	-	17	-
	TOTAL	1999		18	70	16
H	ENGINEERING & TECHNOLOGY		1:15			
1.	Civil Engineering	1098	1:220	66	5	66
2.	Elect & Electronics	855	1:53	40	16	40
3.	Industrial & Production Engr.	526	1:53	24	10	24
4.	Mechanical Engr.	849	1:71	43	12	43
	TOTAL	3352	1:53	173	43	173
I	ENVIRONMENTAL SCIENCES		1:15			
1.	Architecture	332	1:21	6	16	-
2.	Building	156	1:52	8	3	8
3.	Fine and Applied Arts	121	1:13	-	9	-
4.	Geography & Environmental Management	36	1:3	-	11	-
	TOTAL	645		14	39	8
J	FACULTY OF LAW	1259	1:30			
1.	Commercial & Industrial Law				10	
2.	Private & Property Law				9	-
3.	Jurisprudence & International Law				7	-
4.	Public Law				8	-
	TOTAL	1259	1:37	5	34	-
K	FACULTY OF LIFE Science	1:20				
1.	Biochemistry	815	1:20			
2.	Plant Science & Biotechnology	165	1:17	-	10	-
3.	Human Nutrition & Dietetics	631	1:105	25	6	25
4.	Microbiology	1295	1:86	49	15	49
5.	Zoology	168	1:17	-	10	-
	TOTAL	3074		74	41	74
L	MANAGEMENT SCIENCE		1:30			
1.	Accounting	995	1:100	23	10	23

2.	Banking & Finance	683	1:57	11	12	-
3.	Business Administration	1223	1:94	28	13	28
4.	Public Administration	668	1:39	5	17	-
	TOTAL	3569	1:29	67	52	51
M	PHYSICAL SCIENCES		1:20			
1.	Physics & Geophysics	182	1:15	-	12	-
2.	Mathematics	150	1:9	-	17	-
3.	Chemistry	298	1:21	1	14	-
4.	Computer Science	1250	1:114	50	11	50
	TOTAL	1880		51	54	50
N	FACULTY OF SOCIAL SCIENCES		1:30			
1.	Economics	456	1:27	-	17	-
2.	Sociology	448	1:32	1	14	-
3.	Political Science	1122	1:59	18	19	18
4.	Psychology	175	1:25	-	7	-
	TOTAL	2201		19	45	18
	GRAND TOTAL	27085		735	595	662

The table above highlights a critical need for increased staffing to maintain operational efficiency. Additionally, the government should consider reducing the admission rate of new students and increasing funding to adequately support both academic and non-teaching staff. According to the National Universities Commission (NUC) guidelines, the current staffing levels, both academic and non-teaching are grossly inadequate.

Landscape Summary as of 2016

As of 2016, Ambrose Alli University was operational though not at an optimal level. Many processes were still analogue, and infrastructural development was lagging, with most faculties still occupying temporary office space, 34 years after the university's establishment. Less than 5% of the students were accommodated in university's hostels and academic calendars were frequently disrupted due to strikes by university-based labour unions. Additionally, the processing of student results, alumni academic transcripts and certificates was notably slow and admissions into the university's degree programmes was also highly unregulated.

Policies, Programmes and Initiatives

Policies/Programmes/Initiatives	About	Impact
Admission Policy (regulated JAMB admission)	Adoption of the national guidelines for admissions exercise	The number of admitted students has decreased, ensuring that admissions are now regulated and merit based
Rexox access cards initiative	Introduction of smart identity cards for staff and students	This initiative has significantly curbed impersonation and examination malpractice
Automation of result processing	Implementation of a fully automated result and transcript processing system	Result processing time has reduced by 90% and transcripts can now be processed in 48 hours
E-Voting	A fully digital voting system for students' union elections	The system has reduced election violence and promoted transparency of the electoral process
Bi-monthly Inaugural Lecture and Monthly Registry Lecture Series	Periodic forum for the sharing of knowledge on fields of specialty, recent advances and topics of public interest	These lectures enhance research potentials and promote knowledge sharing within the institution
Dress code/ conduct policy	The institution has implemented a prescribed mode of dressing known as the 'dress code' or 'dress conduct'	The policy helps maintain sanctity and modesty in appearance among the student community

Concession (outsourcing)	Concessioning of services within the university such as: security, hostel management, cleaning, lawn management, university bakery and water factories to private companies	This approach has enhanced productivity and efficiency through operating cost management.
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Achievement and Present Landscape

Over the past eight years, Ambrose Alli University (AAU) has undergone significant transformation, ranging from infrastructural development to digitalization and the regularization of the admission process. The landscape in 2016 compared to the present status in 2024 is shown below:

Particular	Landscape Summary		Remark on Present Status
	2016	2024	
Student admission	6,936	4,051	Significant reduction in admissions due to implementation of JAMB admission policy
Student population	30,208	27,085	
Staff number	2,024	1,884	
Research output (in terms of research publications)	2,694	3,964	Increased research output due to staff trainings and lecture series
State of work environment in AAU	Entirely analogue	Mostly digital	Transition to paperless environment with digital systems. Digitalized processes in the university include: Student Academic Information System (KOFA) Students' clearance Hostel Allocation Student registration Fee payment Academic records management Course registration Results processing
Teaching methodology	Entirely analogue	Mostly digital	Implementation of E-Learning (LMS). Usage of Learning Management System for teaching and learning
Examinations, results and transcript processing	Entirely analogue	Mostly digital	Introduction of Computer-based examination with immediate feedback to students. Rexox access cards to curb impersonation and examination malpractice
			Full automation of result processing. Transcript are now processed within 48 hours, reducing processing time by 90%.
Electoral process	Entirely analogue	Entirely digital	Implementation of an e-voting system in student union elections

Projects executed, 2016 – 2024

Project	Description	Status	Expected outcome	Impact
Year 2016/2017 (merged) Annual Intervention	Construction and furnishing of Faculty of Physical Sciences	100% completed	To provide more office spaces and classrooms for staff and students	Improved learning and teaching facilities and ease of getting accredited by the accrediting bodies
	Supply of 100kva generator to the new Faculty of Physical sciences	100% completed	To ensure a reliable power supply	Enhanced power supply for the faculty
Year 2017 TETFund special high impact intervention	Construction and furnishing of Faculty of Education	100% completed	To provide more office spaces and classrooms for staff and students	Increased learning and teaching facilities and ease of getting accredited by the accrediting bodies
	Construction and furnishing of Faculty of Management Sciences	100% completed		
	Construction and furnishing of Dept. of Mass Communication	100% completed		
	Procurement and installation of television and radio equipment for Dept of Mass Communication	100% completed	To provide a real-life practical experience	Enhanced students research skill
Year 2017 TETFund Zonal Intervention	Construction of 2 blocks of male and female students' lavatory	100% completed	To improve sanitation within the university	Better sanitized campus environment
	Construction of borehole, overhead tank and external solar lighting	100% completed	To provide access to portable water supply	Improved access to portable water within the university campus
	Supply of a brand new 2017 34-seater bus	100% completed	To provide transportation for academic research and excursions	Enhanced out-station learning, teaching and research.
2018/2019 (merged) TETFund Annual Intervention	Construction of conference/student centre	100% completed	Provision of space for university events and activities	Improved facilities for efficiency
	Furnishing of conference/ students' centre	100% completed	To create a comfortable space for learning and other university activities	More conducive learning and teaching environments and event centre
2017/2018/2019 (merged) TETFund Maintenance Intervention	Maintenance/rehabilitation of the University Health Centre		To improve the health care services	Improved health care facilities and services.
Year 2020 Special Intervention	Furnishing of Faculty of Engineering	100% completed	To provide a comfortable space for learning and other university activities	More conducive learning and teaching environments for staff and students
	Furnishing of the university senate chamber	100% completed	To provide a comfortable space for meetings	More conducive space for meetings
Year 2021 TETFund Annual Intervention	Procurement and installation of office furniture and equipment	100% completed	To provide conducive working environment	Increased staff productivity
Completion of administrative building (Edo State government project)	A 4-floors building that accommodates the vice chancellor office, registry department, audit department, bursary department and various other offices, fully completed by Edo State government	100% completed	To provide conducive working environment	Increased staff productivity
Storm water control project (NEWMAP)	A storm water control project facilitated by the Edo State government, benefitting Ambrose Alli University. It includes	100% completed	Erosion control	Controlled erosion and reduced environmental impact of flooding.

	a pond that collects campus erosion and channels it through heavily built drainages.			
Renovation of hostels (Edo State government project)	Partial renovation of 9 students halls of residence and full renovation and rehabilitation of 4 halls of residence comprising of 19 blocks	100% completed	To improve students' accommodation within campus	Improved hostel facilities
Supply of 244 steel bunks, 244 mattresses and 244 pillows (Edo State government project)	Supply of bunks and mattresses to students hostels to meet the needs occasioned by shortage of these materials.	100% completed	To provide comfort for students living in the halls of residence.	Enhanced hostel facilities

Projects yet to be completed

- Free Wi-Fi within the campus
- Construction of 240-bed spaces hostel (furnishing not done yet)
- Construction of medical students' hostel in Faculty of Clinical Science (furnishing not done yet)
- Renovation of Emotan female hostel
- Renovation of Anthony Onyerebulem male hostel
- Automation of registry
- Automation of bursary
- Construction of the road to the university dam
- Abandoned road to the university health services by NDDC
- Road network inside College of Medicine (constituency project, House of Representatives member, Hon. Marcus Onobun)
- Multipurpose laboratory by AAU college of medicine alumni association

Projects to be prioritized

- Construction of 240-bed spaces hostel (furnishing not done yet)
- Construction of medical students' hostel in Faculty of Clinical Science (furnishing not done yet)
- Construction of the road to the university dam
- Abandoned road to the university health services by NDDC

Digitalization

Over the past eight years, Ambrose Alli University Ekpoma (AAUE) has embraced the digitalization agenda championed by the Edo State government, resulting in the transformation of various processes within the university. These digital initiatives have significantly enhanced efficiency and credibility in operations. Key technology initiatives implemented at AAU include:

- Biometric data capture for staff and students
- Smart access cards
- Student information management system
- Learning management system
- Computer-based tests
- Automated result processing
- Automated transcript processing
- Online fee payment

- Online course registration

Payment Gateway: The university's payment gateway is managed by Interswitch.

Statistics - The gateway supports multiple payment methods such as credit/debit card transactions, bank transfers, mobile payments with 95% transaction success rate.

Average monthly transaction volume of ₦320 million

Average monthly registrations: 10,000

Payment transactions processed annually: 100,000+

Online Presence

Website - <https://aauekpoma.edu.ng>

Instagram – AAU

Twitter (X) – AAU

Facebook – aaupublicrelations

Services that can be delivered online

Virtual counselling and support services

Alumni networking and mentorship programs

Key Stakeholders

Internal	Management
	<ul style="list-style-type: none"> • Staff • Students • Government (federal, state and local)
External	<ul style="list-style-type: none"> • Tertiary Education Trust Fund (TETFund) • National Universities Commission (NUC) • Central Bank of Nigeria (CBN)

<ul style="list-style-type: none"> • Ambrose Alli University alumni association • Host community • Traditional rulers • Edo Inland Revenue Service (EIRS) • Contractors/ service providers • Banks
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Partners and Projects Executed

Partners	Projects Executed
West Africa e-Academy Project Limited	Developed the university's portal and carry out periodic updates. Partner since 2012.
Interswitch Group	Management of the payment gateway of the university. Partner since 2012.
Rexox Integrated Services	Development of smart card access solutions for university staff and students. Management of the university's fleet.

Donors and Donations Received

Donor	Donation
Shell/Partners	ICT building, fully equipped and furnished
Bishop Mathew Okepebholo	1.1 Km Road
Boarders Communities Development Agency/Senator Clifford Ordia	Ongoing Hostel Project
Dangote Foundation	36 rooms (144 bed spaces hostel)
Tony Elumelu Foundation	ICT building (600 capacity)
AAU Alumni Association	Exams and Records Building, Bus Stops, Central Laboratory Building
College of Medicine Consultative Forum	Analog and Digital Library, Ongoing construction of 300 capacity lecture hall
Elder Pius Omofuma	Donation of a 500KVA Transformer
Universal Service Provision Fund (USPF)	10KVA solar power installation
Pastor Chris Oyakhilomen	Chris Oyakhilomen Auditorium, solar street lights and solar reading lamps
NDDC	Road Construction, abandoned hostel project
CBN	Faculty of Engineering & Technology building
National Communications Commission (NCC)	Computers and accessories

Challenges Encountered and Resolutions/Recommendation

Challenge	Resolution/ Recommendation
Technical downtime	Upgraded server infrastructure and implemented redundancy measures
Low user adoption rate for the portal	Conducted awareness campaigns and user training sessions
Funding constraints	Increased private partnerships for various projects and programmes
Scalability issues during peak registration periods	Optimized database performance and implemented load balancing to handle high traffic efficiency

Payment Commitments

Category	Amount (₦)
2019 Promotion Benefits	202,840,740.03

Deans, directors and HODs' allowance	66,001,392.00
2 (two) years withheld incremental rate	83,000,000.00
2 (two) months withheld Excess Workload Allowance	43,934,193.56
33% pension increase	370,950,335.80
Unpaid gratuity and death benefits	3,071,527,861.05
Unpaid Check-Off Before December 2021	2,314,692,199.43
Total	6,152,946,721.87

Legacy Issues

Reduction in subvention

Unpaid check-off dues

SIT policies in AAU

Inconclusive biometric staff data capturing

Promotion without financial benefits

Awards and Commendations Received

- Best in use of social media, state university: awarded by the Nigerian Technology Awards (NiTA) in December 2023
- Excellence in technology deployment, state university: recognized by the Nigerian Technology Awards (NiTA) in December 2023

- State university website/portal of the year award: honoured by the Nigerian Technology Awards (NiTA) in December 2023
- Corporate Ethics and Integrity Compliance award: awarded by the Centre for Ethics and Self Value Orientation (CESVO) in 2023

Recommendation

- In light of the evolving global trends and technological advancements driven by the current administration, the following recommendations are proposed:
- Increase investment in advanced analytics to better understand students' needs and performance.
- Upgrade security measures to maintain and protect sensitive data.
- Increase partnerships especially in the areas of agriculture, environmental assessment and waste control, infrastructural development, staff training and development.
- Continual integration of AI technology for personalized student support.

SWE XVI: EDO STATE UNIVERSITY UZAIRUE REPORT

Executive Summary

Edo State University, Uzairue (EDSU), a state-owned tertiary institution, is a vibrant community of scholars and academics united by a shared vision of becoming a center of excellence in quality teaching, research, innovations, and community development. As an emerging world-class, 21st-century university, EDSU aspires to significantly contribute to the advancement of knowledge, wisdom, and understanding, benefiting all through its core values of innovation in research, teaching, integrity, intellectualism, and scholarship.

To achieve its vision, EDSU has developed a comprehensive strategy emphasizing interdisciplinary research collaborations, industry partnerships, investment in technology and digital infrastructure, and enhancement of the student experience through online learning and support services. Notable achievements in the past few years include the launch of 86 innovative undergraduate and postgraduate programmes, fully accredited and aligned with industry needs, increased faculty scholarly publications and TETFund sponsorship, with four completed projects, including a Research and Development Centre of Excellence. Integration of information technology in learning and operational processes, featuring the CANVAS Learning Management System, online admission processing, fee payment system, and online staff evaluation system. The annual Indigent Students Scholarship Award initiative, covering tuition fees for 100 underprivileged students.

These projects, programmes, and initiatives have had profound impacts, benefiting students, faculty, and the broader community. Over the last eight years, EDSU has seen significant growth in student enrolment, faculty publications in reputable journals (Elsevier and Springer), and strengthened community relationships.

Despite challenges such as technical downtimes, connectivity issues, specialized IT manpower shortages, and inconsistent power supply, EDSU remains steadfast in its commitment to delivering high-quality education and providing a seamless learning experience that prioritizes work-life balance, making a lasting difference in students' lives and society.

Introduction and Brief History

Edo State University Uzairue is an emerging world class, 21st century institution with the clear mandate to enhance the educational sector by providing access to quality education for Edo State indigenes, including exceptional indigent students as well as Nigerians across the country without the need to travel abroad. Established under the Edo University Uzairue law (2014), the university's name was amended to Edo University Iyamho, Uzairue, under the amendment law 2015 and further amended in 2016. The 2015 amendment enabled the university to be located in Iyamho, Uzairue, Etsako-West Local Government Area of Edo State. The university's law was once again amended by the Edo State House of Assembly and signed into law in 2020 as Edo State University Uzairue. On March 23, 2016, the university was officially recognized by the National Universities Commission (NUC) as the 41st state-owned university and the 142nd university in Nigeria. EDSU is dedicated to its core values of innovation in research, teaching, integrity, intellectualism and scholarship, with a commitment to advancing knowledge that addresses the economic, social, cultural, and technological needs of the Edo people in particular and Nigeria as a whole.

Mandate, Vision and Mission

Mandate

Edo State University Uzairue's mandate is to intervene in the educational sector by providing access to quality education for Edo State indigenes and Nigerians at large, eliminating the need to travel abroad for such opportunities.

Vision

The vision of Edo State University Uzairue is to become a centre of excellence in quality teaching, research, innovations and community development.

Mission

The university's mission is to be a major contributor to the advancement of knowledge, wisdom, and understanding for the benefit of society. Through its teaching, research, and innovative activities, EDSU aims to promote scholarship and align its efforts with the social, cultural, and economic needs of the people of Edo State and Nigeria.

Objectives

To achieve its vision and mission, Edo State University Uzairue has outlined the following strategic objectives:

To advance knowledge, wisdom and understanding through teaching and research with the ultimate goal of serving the community;

To provide courses of instruction in various branches of learning as deemed fit by the university, and to facilitate research, preservation, advancement, and dissemination of knowledge.

To encourage and promote scholarship by relating its activities to the social, cultural and economic needs of the state and Nigeria.

To produce graduates of high character and learning, equipped with the knowledge and skills to meet the evolving needs of society;

To enter into agreement with other universities or institutions, affiliation or the transfer of right, properties and liabilities, thereby enhancing the quality of training and research without compromising standards.

To undertake any activities authorized by law to enhance quality education and research.

Organization Structure

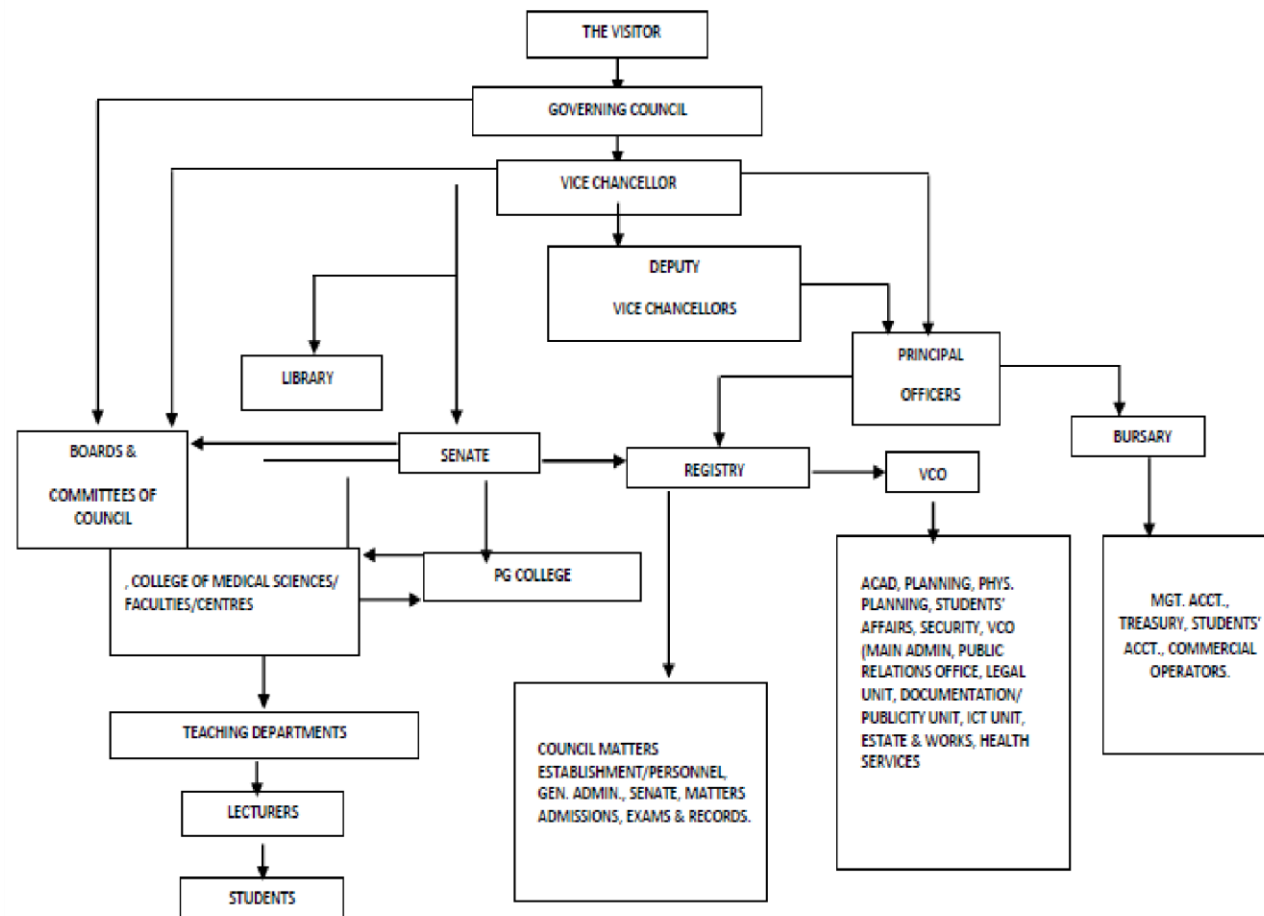
Establishment Number: 536 (including part time and adjuncts staff)

Available Full Time Employees: 479 (excluding part time and adjuncts staff)

No. of Academic Staff (Full Time): 210

No. of Non-academic Staff (Full Time): 269

Organogram



Key Personnel

The key personnel at Edo State University Uzairue (EDSU) are organized according to the university's governance structure, as detailed below:

- Visitor to Edo State University Uzairue & Governor of Edo State
- Chancellor
- Pro Chancellor and Chairman, Governing Council
- Governing Council - Council Committees
- Senate – Senate Committees/Boards
- University Statutory Committees
- Principal Officers of the University
- Committee of Management, Provosts, Deans and Directors of the University
- Provosts, Deans, Directors, CMD, Teaching Hospital and Heads of Departments in the University

1. Vice-Chancellor

- Vice-Chancellor's Office

- Deputy Vice-Chancellor (Administration)
- Deputy Vice-Chancellor (Academics)
- Deputy Vice-Chancellor (General Services/Campus)
- Public Relations Officer (PRO)
- Internal Audit Unit
- Internal Security Unit
- Vice-Chancellor's Lodge

Registrar

- Units/Divisions-
- Registrar's Office
- General Administration and Council matters
- Establishment/Personnel and Training
- Senate Matters
- Academic Matters, Exams and Records
- Admission Matters
- Legal Unit
- Liaison Office
- College Secretary's Office, College of Post -Graduate Studies
- College Secretary's Office, College of Medical Sciences
- Faculty Officer's Offices in the various faculties

3. Bursar

- Units/Divisions
- Bursar Office
- Payroll Unit
- Student Accounts
- Treasury
- Business and Commercial Accounts

4. University Librarian

- Units/Divisions

5. Colleges (Provosts)

- College of Postgraduate Studies
- College of Medical Sciences

6. Faculties (Deans)

- Faculty of Management and Social Studies

- Faculty of Arts and Communication
- Faculty of Science
- Faculty of Engineering
- Faculty of Law
- Faculty of Applied Health Sciences
- Faculty of Basic Medical Sciences
- Faculty of Basic Clinical Sciences
- Faculty of Clinical Sciences
- Student Affairs Division

7. Teaching Hospital (Chief Medical Director)

- Edo State University Teaching Hospital Auchi

8. Directorate (Directors)

- Directorate of Academic Planning
- Directorate of Research and Innovation
- Directorate of Information Communication Technology
- Directorate of Estate and Works
- Directorate of Entrepreneurship Development
- Directorate of Physical Planning
- Directorate of JUPEB/Professional Training and Development
- Directorate of Conversion programme
- Directorate of International Linkages and Foreign Exchanges
- Directorate of Intellectual Property Transfer
- Directorate of Laboratories
- Directorate of Health Services/Sickbay

Undergraduate Programmes	Post-graduate Programmes
Chemical Engineering	Chemical Engineering (PGD, M.Sc. and Ph.D)
Computer Engineering	Computer Engineering (PGD, M.Sc. and Ph.D)
Civil Engineering	Civil Engineering (PGD, M.Sc. and Ph.D)
Microbiology	Microbiology (PGD, M.Sc. and Ph.D)
Cyber Security	Law (PGD, M.Sc. and Ph.D)
Software Engineering	
Mechatronic Engineering	
Industrial Chemistry	
Plant Biology and Biotechnology	
Mathematics	
Physics and Electronics	
Medicine and Surgery	
Banking and Finance	
Broadcasting	
Nursing Science	
Medical Laboratory Science	
English	
Anatomy	
Journalism and Media Studies	
Production Engineering	
Peace and Conflict Studies	
Entrepreneurship	
Sociology	
Physiology	
Mining Engineering	
Animal and Environmental Biology	

Key Departmental Functions

Edo State University Uzairue operates through various academic and non-academic departments/units, each with distinct functions and assignments to ensure the effective administration, coordination and organization of the university.

Academic Functions:

The academic functions are carried out by academic departments, which play a critical role in the daily teaching, learning, community service and research activities for both undergraduate and postgraduate students from admission to graduation. Key areas covered under academic functions include:

- Curriculum development
- Teaching and research
- Relations management with parents
- Student advisory services

Programmes of Study

Undergraduate Programmes	Post-graduate Programmes
Accounting	Accounting (PGD, M.Sc. and Ph.D)
Business Administration	Business Administration (PGD, MBA, M.Sc. and Ph.D)
Economics	Economics (PGD, M.Sc. and Ph.D)
Mass Communication	Mass Communication (PGD, M.Sc. and Ph.D)
History and International Studies	History and International Studies (PGD, M.Sc. and Ph.D)
Political Science	Political Science (M.Sc., M.PHIL., and Ph.D)
Public Administration	Public Administration (PGDPA, MPA and Ph.D)
Biochemistry	Biochemistry (PGD, M.Sc. and Ph.D)
Computer Science	Computer Science (PGD, M.Sc. and Ph.D)
Mechanical Engineering	Mechanical Engineering (PGD, M.Sc. and Ph.D)
Electrical/Electronic Engineering	Electrical/Electronic Engineering (PGD, M.Sc. and Ph.D)

- Academic assessment and evaluation
- Conduct of students' examination

Non-Academic Functions:

The non-academic functions are primarily administrative, technical and operational, facilitating the efficient running of the university. These functions are carried out in the following departments: Registry Department, Bursary Department, Student Affairs, Physical Planning, Academic Planning, Estate and Works, Engineering Workshop.

Key Functions of Registry Department

Act as Secretary to the Council and report to the Vice-Chancellor on executive actions arising from decisions of the council, senate, congregation, convocation, and other prescribed bodies. Arrange for the conduct of examination.

Assist the Vice-Chancellor in the general administration of the university.

Ensure regular updates and releases of university publications such as the university calendar, university prospectus, staff handbook, student handbook, university gazette, and administrative procedure handbook.

Handle establishment matters for senior, junior, intermediate, academic, non-academic, and technical staff.

Liaise with the administrative unit heads and network with staff and student unions to create a conducive environment for the university's functioning.

Organize, direct and coordinate the activities of the administrative components of the university; and keep all university records in safe custody.

Key Functions of Bursary Department

Advise the Council, Vice-Chancellor, Deans, and other university officers on financial matters.

Develop and implement manual and computerized accounting and financial management systems and control systems.

Direct the preparation of consolidated financial statements for the university.

Direct the preparation of periodic income and expenditure balance sheet and cash flow estimates for the university.

Maintain accurate records of all university assets and ensure their protection against theft, natural disasters, and other risks. Ensure the timely preparation of financial statements and accounts, and their submission to the Vice-Chancellor, Council and Committees.

Oversee the execution of annual audits of the university's accounts efficiently and effectively.

Manage the University's investments.

Key Functions of Academic Planning Department

Annually update, analyse and project population data for planning and preparing of the university's recurrent budget and resources allocation based on the approved budget.

Assist in the development and review of guidelines and criteria of the university's academic growth projections.

Collect data on trends in university activities including enrolments, staffing, staff training, graduate output, etc and make such data available for research.

Collect, analyze and interpret relevant data from all university units.

Documents and store information on all academic programmes.

Ensure that the University complies with and maintains minimum academic standards.

Key Functions of Physical Planning Department

Facilitate the signing of contracts and ensure the fulfilment of all contract obligations including the release of site to contractors.

Acquire construction drawings and make them available to the Works Unit for study and maintenance purpose.

Arrange phasing plans and detailed requirements and programmes for consultation.

Assist in the selection of sites and secure them for proposed projects.

Ensure timely issuance of interim certificates reflecting the actual value of works/services performed and ensure timely payment to maintain confidence in the university.

Key Functions of Works and Estate Department

Coordinate permanent municipal services such as water, electricity, roads, etc.

Inspect projects and ensure the rectification of any noticeable defects. Interview, select and recommend consultants for appointment to appropriate committees of Council through the Vice-chancellor.

Issue project completion certificate at the end of maintenance/defect liability period.

Prepare and maintain a register of all university assets and infrastructure including detailed information on each item.

Prepare and maintain a schedule of maintenance of university assets, infrastructure and installations.

Key Functions of Health Services Department

Advise the Vice-Chancellor on the provision of adequate medical facilities for staff and students.

Coordinate the services of the University Health Centre.

Ensure the provision of basic medical services to the university community.

Guide the evolution of a dynamic and responsive university health policy.

Monitor and advise the university community on potential epidemic outbreak on campus.

Key Functions of Student Affairs Department

Coordinate campaigns targeted at students to ensure campus peace and overall student development.

Oversee campus religious activities.

Coordinate the provision of guidance and counselling services to students.

Develop an effective communication system between the university authorities and the students to prevent the breakdown of law and order.

Ensure the establishment of functional and effective students' career center, entrepreneurship center and guideline counseling unit.

Landscape Summary as of 2016

Before the arrival of Governor Obaseki's administration in 2016, Edo State University Uzairue was already significantly established, reflecting its ambition to become a leading 21st century university. The university's landscape as of 2016 included the following:

Administrative building: This facility housed the principal officers of the university and provided office space for staff members of the Faculty of Arts, Management and Social Sciences, the College of Medical Sciences and the Faculty of Science.

The university auditorium: A central venue for large gatherings, lectures, and university events.

15 Lecture rooms: These 60-seater rooms were dedicated to the Faculty of Arts, Management and Social Sciences.

Policies, Policy Thrusts and Initiatives (2016 – 2024)

The policy and initiatives of Edo State University Uzairue from 2016 to 2024 are outlined in the table below:

Policy	Description	Objectives	Outcome
Strategic plan	A document outlining the institution's vision, mission, goals, and strategies for achieving them over a specified period (e.g., 5 years).	Development and implementation of five years strategic plan from 2019-2023	99% implementation of the university's strategic plan 2019-2023
Quality Assurance Policy	Ensures that the institution maintains high academic standards and quality of education through processes like curriculum review, faculty development, and student assessment.	Ensure adherence to global best practices in academic programs, research, teaching and learning.	Full accreditation for all programs by the National University Commission. Positive feedback from periodic evaluation by student's and stakeholders.
Research and Innovation Strategy	Promotes research and innovation activities within the institution, including funding, collaboration with industry, and commercialization of research findings.	Create a culture of innovation. Expand opportunities, and provide resources to support high impact research and scholarship.	Increased TET Fund sponsorship for staff professional development. Three academic staff ranked among the top 500 authors by scholarly output 2020-2023 in Nigeria by SCOPUS
Student Success Plan	Aims to improve student retention, graduation rates, and overall success, including support services, academic advising, and student engagement initiatives.	Develop a comprehensive student success plan and integrate career education and experiential learning into the curriculum to improve career readiness.	Establishment of career services and development centre. Development and approval of career services implementation plan. Integration of soft and hard skills into the new CCMASS curriculum.
Diversity and Inclusion Policy	Promotes diversity and inclusion within the institution, focusing on recruitment and retaining students, faculty, and staff from diverse backgrounds.	Foster a diverse and inclusive campus environment and gender balance in the governance structure.	Balanced gender representation in staff recruitment and appointment. Admission profile reflecting all 36 states in Nigeria including the Federal Capital Territory.

The university library: A two-storey building that included seven classrooms (each with a 100-seat capacity), eight laboratories, the main university library, an e-library, and the office of the University Librarian. Well stocked physical and virtual library, featuring, with up-to-date books, magazines, journals and other resources for learning and research.

Synthetic football pitch.

Two 800-bed hostels providing accommodation for student.

Engineering workshop building and a two-storey office block for the Faculty of Engineering staff.

Multimedia facilities: The university was equipped with smart boards, projectors and other mobile technologies to enhance teaching and learning, tarred network of roads, green lush lawn, parking lots and trees.

Both staff offices and student hostel rooms were equipped with essentials including ensuite facilities and 24-hour Wi-Fi internet connectivity available for learning and research purposes.

A robust security system was in place including gated routes manned by well-trained security personnel and CCTV monitoring cameras throughout the university environment.

Information Technology (IT) Strategy	Manages and leverages technology to support teaching, learning, research, and administrative functions within the institution.	Adopt the use of ICT in teaching and learning.	Fully functional university website. CANVASS Learning Management System and E-payment system for all financial transactions. First to acquire the Anatomage table and high and low fidelity mannequins (Simman 3g).
Sustainability and Environmental Policy	Outlines the institution's commitment to sustainable practices and environmental stewardship, including energy conservation, waste management, and green building initiatives.	Promote sustainable practices	Increased staff and student engagement in sustainability efforts.
Internationalization Strategy	Focuses on internationalizing the institution, through attracting international students, establishing partnerships with institutions abroad, and promoting global perspectives in the curriculum.	Create and establish linkages and global partnerships	Partnership with University of Sunderland (UK) and Worcester State University (USA)
Financial Sustainability Plan	Ensures the institution's financial stability and sustainability, through	Ensure sound financial management practices and resource allocation	Developed and implemented a budget planning process that
	budgeting, fundraising, and revenue diversification strategies.	strategies to support the long-term viability and sustainability of EDSU's academic and operational activities.	aligns with strategic priorities. Implement cost containment measures
Academic Programme Development Guidelines	Guides the development for new academic programmes and the modification of existing ones, ensuring compliance with accreditation requirements.	Introduce new academic programmes in line with NUC standards. Develop and adopt the new curriculum for higher institutions.	Approval of eight new undergraduate and postgraduate programmes and reaccreditation of existing programmes. Implementation of the new CCMASS curriculum for 100 level students
Faculty Recruitment and Development Policy	Outlines procedures for recruiting, hiring, and developing faculty members, including professional development opportunities and tenure guidelines.	Attract, develop, and retain talented and diverse faculty and staff.	Comprehensive review of recruitment processes and targeted strategies for diverse candidate recruitment.
Student Assessment and Evaluation Policy	Assesses student learning outcomes and evaluating the effectiveness of instructional methods and curriculum design.	Survey and get feedback from students on learning outcomes.	Positive feedback on views, ideas, and recommendations from students on their involvement experiences and career development. Conduct of continuous assessment for all courses
Community Engagement and Outreach Plan	Engages with the local community and stakeholders, including outreach programmes, partnerships with local	Strengthen partnerships and collaborations with local communities, industry, government agencies, and nonprofit organizations to address pertinent needs in Edo	Successful community engagement initiatives and establishment of long-term partnerships with community
	organizations, and public events.	State and throughout Nigeria. This includes leveraging university resources and expertise	organizations and institutions.

		to support community development initiatives and promote sustainable solutions to societal challenges.	
Health and Safety Policy	Ensures the health and safety of students, faculty, and staff, including procedures for emergency response, campus security procedures. .	Provide quality health care for staff and students	Functional University Clinic. Purchase of university ambulance. Enrolment of all staff and students into the Edo State Health Insurance Scheme. Upgrade of General Hospital Auchu to Teaching hospital
Ethics and Integrity Policy	Promotes ethical behavior and integrity within the institution, including guidelines for academic honesty, research ethics, and conflicts of interest.	Uphold the highest standards of ethical conduct, integrity, and accountability.	Constant review and update of institutional policies and procedures related to ethics, integrity, and compliance with legal and regulatory requirements. Implement mechanisms for monitoring and reporting unethical behaviour, misconduct, or violations of institutional policies, and ensure prompt and appropriate resolution of such issues.
Alumni Relations Strategy	Engage with alumni and leverage their support for the institution through donations, mentorship programmes, and networking opportunities.	Improve relationship with the Alumni Association in order to create a well laid out road map for engaging thoughtful interactions between the alumni and university.	Appointment of a university alumni staff adviser and periodic engagement with Alumni Association

Annual Initiatives

Through various initiatives, Edo State University Uzairue has empowered its academic staff and students to excel in their respective fields. The table below highlights these noteworthy initiatives:

Initiatives	About
Publication Initiatives	The university has demonstrated its dedication to academic research and knowledge dissemination through initiatives such as: - Edo Journal of Arts, Management, and Social Sciences (EJAMSS) : A publication by the Faculty of Arts and Faculty of Management and Social Sciences. - EDSU Journal of Political and Administrative Studies (EJPAS) : A publication by the Department of Political Science and Public Administration. - Nigerian Journal of Communication Review : A publication by the Department of Mass Communication.
Promotion and Recognition	Academic staff members have been recognized and promoted to higher ranks, with over 20 staff members obtaining their Ph.D. degrees reflecting the university's commitment to academic excellence.
Training and Capacity Building	The university organizes bi-annual workshops and training programs for all staff. These programmes focus on enhancing skills and competencies in research methodologies, teaching pedagogies, and technological advancements.
Asset Financing	Asset financing for staff, allowing them to acquire essential items through salary deductions, supporting their personal and professional needs.
Infrastructural Maintenance	The university prioritizes the maintenance of critical infrastructures and learning facilities to uphold the standard of learning and maintain the university environment.
Entrepreneurship Development	The university has restructured and reorganized its entrepreneurship programmes forming partnerships with agencies like SMEDAN and Lagos Business School for staff development. Additional initiatives include: Expanded farms: Establishment of expanded farms for rearing animals to cater to staff and student consumption. Tailoring unit: Producing scrubs and lab coats for students, Production and sales: University-branded items such as T-shirts and suits.

	<p>Transportation services: Provision of service within and outside the school environs.</p> <p>Student amenities: Establishment of standard eateries and shops to enhance amenities for student.</p> <p>Animal farm and fishery: Promoting self-sustainability and practical learning through the establishment of farm and fisheries.</p>
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Projects and Programmes Completed (2016 – 2024)

- Since its inception in 2016, Edo State University Uzairue has initiated and completed numerous projects that have significantly enhanced the teaching, learning, and research experiences of students, staff, and visitors. These accomplishments are highlighted below:
- Acquired and installed Anatomage table, PowerLab and skills laboratory as well as the gross anatomy and dissection laboratory in 2018 and 2019 for training of medical students.
- Completed and commissioned Edo State University Uzairue Radio and TV Studio on 11th February, to enhance training and learning of students and disseminate information to the general public.
- Completed and commissioned Edo State University Comprehensive Health Centre in Ivioghe, Agenebode, Etsako Central Local Government on 24th January, 2022 for medical students training and public healthcare provision.
- Successfully fenced the university in 2018, 2019 and 2021 to curb insecurity and boost safety of students, staff and the community.
- Completed and commissioned Bishop Dunia Health Centre inside the main campus on 11th November, 2021 to provide healthcare services to students and staff on the main campus.
- Completed and commissioned engineering faculty building on 4th of November, providing classrooms, laboratories, and offices for engineering students.
- Completed the College of Medical Sciences building in 2020 offering offices and conference rooms for staff.
- Completed and commissioned 400-bed space students’ hostel, (T.O.K Audu hostel, Hall 3) on 4th November, 2021 for accommodation of students.
- Completed and commissioned 982-bed space students’ hostel, (Senator Franca Afegbua hostel, Hall 4) on 4th November, 2021 for accommodation of students.
- Completed and commissioned the university main gate on 5th November, 2023.
- Completed and commissioned 289- bed space Students hostel (Hall 5 and 6) in 2023.
- Installed a 10Kva inverter to support 250 thin-client computers at the CBT center in 2023.
- Acquired 32-Seater coastal bus in 2024.
- Acquired Toyota Corolla car for the Provost, College of Postgraduate School in 2024.
- Acquired Toyota Camry car for the Deputy Vice-chancellor (Academic) in 2024 and Deputy ViceChancellor (Administration) in 2023.

TEDTFUND Funded Projects

- Completed TETFUND Research and development (R&D) Centre of Excellence Office, with operational vehicle in 2019.

Below is a breakdown of the admissions data throughout the university’s eight years of existence:

- TETFUND Zonal Intervention: Acquisition of two 18-seater buses and two Toyota Hilux in 2022
- TETFUND Zonal Intervention: Acquisition of 60 units of all-in-one desktop computers in 2020
- TETFUND Annual Intervention: Construction and completion of a block of classrooms (four of 200seater each) and offices in 2020 now housing JUPEB and Faculty of Management and Social Sciences

Ongoing TETFUND Projects

- Construction of 250-seater classrooms and office via TETFUND Annual Intervention since 2022 opposite the university administrative building.
- Construction of Faculty of Science block of offices via TETFUND SHIP since 2023
- Construction of Faculty of Science 400-seater lecture theatre, 3 block of classrooms of 200-seater each and additional offices via TETFUND SHIP since 2023.

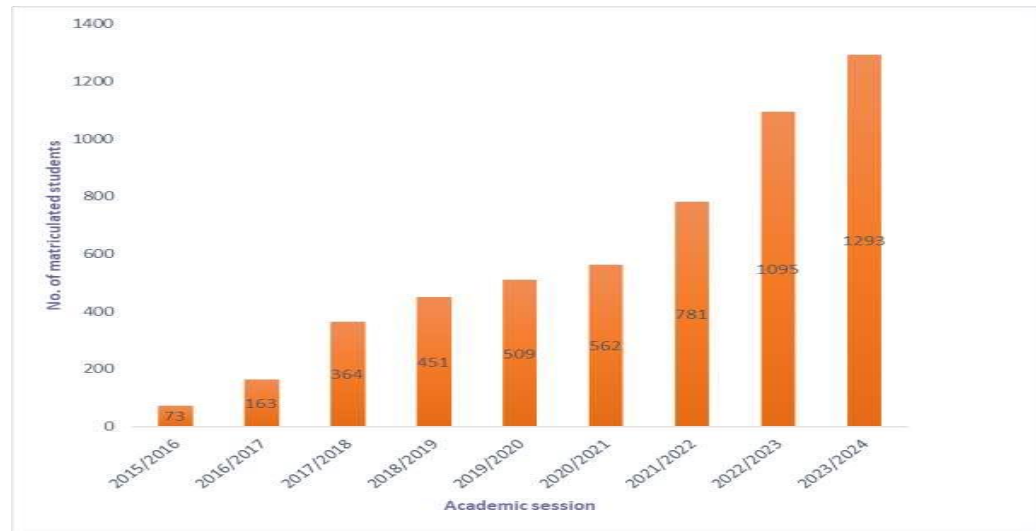
Future priority Projects

- Construction of College of Postgraduate Studies building
- Construction of Faculty of Applied Health Science building to accommodate Nursing Science and Medical Laboratory Science Building
- Construction of Faculty of Law building
- Construction of Faculty of Science building
- Construction of staff club building
- Construction of sitting venue in the university sport complex
- Construction of lecture halls (250, 400, 500, 750 and 1000-seater) to accommodate large classes
- Construction of hostel for postgraduate students
- Construction of additional undergraduate hostels to accommodate the increasing number of students

Achievements and Present Landscape

Achievements in academics and accreditations

Since its establishment, Edo State University Uzairue has made significant strides in academics, community engagement, and regulatory accreditations. The university began in 2016 with nine (9) undergraduate programmes under two (2) faculties. As of 2024, it now offers thirty-seven (37) undergraduate programs across nine (9) faculties, reflecting its rapid expansion and commitment to academic excellence.



Successfully obtained approval in 2023 from the National Universities Commission for new undergraduate programmes including: Cyber Security, Software Engineering, Production Engineering, Mechatronic Engineering, Broadcasting, Journalism and Media studies.

Successfully gained NUC approval in 2017 for key undergraduate programmes: Medicine and Surgery; B.N.Sc. Nursing Science, B.MLS. Medical Laboratory Science, B.Sc. Mass Communication

Successfully secured the National Universities Commission approval in 2019, for additional undergraduate programmes including B.Sc. Anatomy; B.Sc. Physiology; B.Sc. Industrial Chemistry; B.Sc. Physics with Electronics; B.Sc. Entrepreneurship; B.Sc. Peace Studies and Conflict Resolution.

Achieved successful accreditation of the Medicine and Surgery programmes (Part I, II and III) by Medical and Dental Council of Nigeria (MDCN) in 2019, 2021 and 2023.

Successful accreditation of the Medical Laboratory Science programme by the Medical Laboratory Science Council of Nigeria (MLSCN) in 2019.

Successful accreditation of the Nursing Science by the Nursing and Midwifery Council of Nigeria (NMCN) in 2019 and 2021.

Successful accreditation of Public Health Nursing by West African Health Examination Board (WAHEB) in 2020

Successful accreditation of ICAN by the Institute of Chartered Accountants of Nigeria (ICAN) in 2019

Successful accreditation of all Engineering programmes by the Council for Regulation of Engineering in Nigeria (COREN) in 2019.

Edo State University Uzairue consistently achieved success in all NUC accreditations exercise in 2019, 2020, 2021, 2022 and 2023 as shown below: B.Sc. Biochemistry	92.3%
B.N.S Nursing	87.6%
MBBS Medicine and Surgery	90.6%
B.MLS Medical Laboratory Science	93.8%

B.Eng. Chemical Engineering	97.4%
B.Eng. Civil Engineering	82.8%
B.Eng. Computer Engineering	91.8%
B.Eng. Electrical/Electronic Engineering	85.3%
B.Sc. Microbiology	89.9%
B.Sc. Computer science	82.1%
B.Sc. Accounting	92.8%
B.Sc. Economics	95.6%
B.A. English Language	89.4%
B.A. History and International Studies	87.8%
B.Sc. Political Science	87.5%
B.Sc. Business Administration	95.9%
B.Sc. Mass Communication	93.4%
LL.B Law	85.6%

Successfully established a the state-of-the-art (CBT) center in 2019, equipped for conducting various examinations such as Joint Admissions and Matriculation Board (JAMB) examination, Edo State SUBEB examination, internal/external university professional examinations as well as continuous assessment exercise of students.

Successful /installation of LAN networks throughout the campus, Starlink internet facilities to address internet challenges in specific faculties. Fiber optic connectivity to link various faculties, and internet connectivity via Airtel Fiber Optic.

Successful acquisition and implementation of the CANVAS Learning Management System (LMS) and Academic Management System (AIS) in 2019 for online teaching, learning, quiz, examinations etc, as well as course allocation, student attendance etc.

Enlistment as Tertiary Education Trust Fund (TETFUND) beneficiary effective from 2019.

Establishment of Specialized Laboratories

The university established a Molecular Laboratory in 2021 within the university environment, along with Memoranda of Understanding (MoUs) with Edo Specialist Hospital Benin and Irrua Specialist Hospital. This facility, accredited by the Medical Laboratory Science Council of Nigeria (MLSCN) and the Nigeria Centre for Disease Control (NCDC), enhances research and diagnostic capabilities.

Infrastructure for Mass Communication and Engineering Departments

The acquisition of advanced equipment for the FM station and online TV facilities has significantly enhanced the practical training for students in the Department of Mass Communication.

Academic Excellence and Research Advancements Key achievements in this area include: International conferences and colloquiums: Hosting notable events such as the 4th West African Association for Commonwealth Literature and Language Studies (WAACLACS) conference from 23rd - 27th March, 2021 and the Faculty of Arts, Management and Social Science (FAMASS) colloquium of 10th November, 2022, underscores the academic exchange and showcases the university's commitment to scholarly discourse.

Graduation and postgraduate programmes: The university has graduated four (4) cohorts of postgraduate students and organized over seventeen (17) inaugural lectures marking its growth in academic offering and research.

Successful local conferences: Hosting significant event like the 3rd Pharma-Food Congress from 8th - 11th August, 2021 and the 21st Scientific Conference and Annual General Meeting of the Society of Experimental and Clinical Anatomist of Nigeria (SECAN) from 14th -17th June 2023, highlights the university's active engagement with global academic communities.

Law school success: A 100% pass in the 2023 Nigerian Law School exams demonstrates the quality of education provided by the university's Law department.

Collaborations, Research, and Innovation:

Collaborations with external organizations: Partnerships with international universities such as University of Sunderland, United Kingdom, Worcester State University, USA, University of Douala, Cameroon, University of Texas Austin, Texas, USA facilitate knowledge exchange and research collaboration.

Research grants and funding: The university's commitment to research excellence is reflected in securing grants like the TETFund Institutional Based Research (IBR) grant and active participation in other grant applications

Research outputs: Faculty members' publications in reputable journals (E.g Elsevier, Taylor and Francis, Springer, Science Direct, Wiley, Sage, Frontiers, PLOS etc) and participation in global conferences (E.g., the

3rd African International Biotechnology and Biomedical Conference, AIBBC, in Nairobi, Kenya and the 2016 Annual Creativity and Identity in Africa and the African Diaspora held at University of Texas, USA etc) underscore their intellectual contributions and the university's research impact.

Community Engagement and Services

Edo State University Uzairue has actively engaged with its host communities through various outreach programmes, legal clinics, medical outreaches, and awareness campaigns as shown below:

Annual Indigent Students Scholarship Award since 2016, providing tuition free education for 100 indigent students for the duration of any choice of programme. This award is part of Edo State University Uzairue Corporate Social Responsibility in providing access to quality education in Nigeria.

Free medical outreach for children between the age of 0 -10 years in 2022 and 2023.

Free Medical outreaches to host communities of Iyamho and the entire Edo North region of the state in 2021, 2022 and 2023.

Law Clinic Enlightenment Campaign to Iyamho village, 30th July 2021.

Law Clinic Enlightenment Campaign/Establishment of Clinic Office in Iyamho village, 8th July, 2022.

Sensitization campaign on the legal implications of drug abuse around the university community, 27th June, 2023.

Challenges Encountered and Resolutions

Challenge	Resolution
Absence of dedicated ICT Center/Data Center/Center of Excellence	Establish a dedicated ICT center/ICT Center of Excellence and data center to centralize ICT operations, enhance data management, and support research and development. Create a specialized ICT center focused on innovation, training, and the development of cutting-edge technologies.
High workloads for specialized and professional ICT staff	Recruit additional specialized ICT personnel to distribute the workload more evenly. Implement professional development programmes to enhance staff skills and efficiency. Utilize automation tools to reduce manual tasks and improve productivity.
Inconsistencies with internet connectivity	Enhance reliable and high-speed connectivity by partnering with multiple internet service providers to establish redundant connections, minimize downtime and disruptions. Implement regular maintenance schedules to keep the network infrastructure in optimal condition.
Financial limitations impacting ICT upgrades	Secure additional funding through grants, partnerships, and government programmes dedicated to ICT development. Consider implementing cost-effective solutions such as cloud services to reduce the need for physical hardware.
Continuous power outage from BEDC within the university community	Acquire and install solar power supply in strategic buildings and facilities across the university and also extend generator running hours to mitigate the impact of power outage.

Digitalization

Edo State University Uzairue operates a fully digitalized educational system, which includes the following:

Student online application: Prospective students/applicants can submit their applications online. Including providing personal information, academic history, and other required details.

Online admission processing system: Manages and processes online applications, including verification of documents, eligibility checks, and admission offers, facilitating a streamlined admission process.

Fees collection system: Handles the collection of tuition fees (60%, 40%, or 100%) and other charges from students. Including generating invoices, tracking payments, and providing financial reports.

Hostel application/allocation: Manages application for hostel accommodation from students and allocates rooms based on availability and specific criteria.

Course allocation/registration: Allows Heads of Departments (HODs) or Lecturers-in-Charge (LICs) to allocate courses and students to register online, with approvals or rejections managed by the level adviser. Approved courses are then enrolled in the CANVAS Learning Management System (LMS).

Academic Information Systems: Manage academic data such as course registrations, grades, and faculty assignments, while storing and managing staff and student records.

CANVAS Learning Management System: A platform for online course delivery, content management, student attendance, assignments, quizzes/exams, and collaboration between students and instructors. It supports the creation, distribution, and assessment of educational materials (using the modules menu). All undergraduate courses are taught via the CANVAS learning management system apart from the physical lecture method of learning.

Computer-Based Test (CBT) System: Facilitates computer-based exams, including test creation, exam scheduling, and result processing, providing a digital alternative to paper-based exams.

E-Library: Offers access to digital resources like e-books, journals, and databases. It supports online research and enhances the availability of academic materials.

Staff evaluation system: Assesses academic staff performance based on student feedback, aiding in performance improvement and decision-making processes.

Annual Performance Evaluation Report System (APER): Facilitates comprehensive evaluation of academic and non-academic staff performance over an academic session. Used for performance appraisals and promotions.

Journal management system: Manages academic journals, including article submission, peer review, and publication processes, supporting scholarly work dissemination.

Open Education Resources (OER): Provides access to freely available educational resources. Encouraging the use of open-access materials.

Vacancy application system: Manages the application process for staff positions, including vacancy announcements, application submission, and the selection process.

Paperless senate: Transforms traditional senate-related processes into a digital format, with electronic document submission, and approval workflows.

Payment Gateway

Edo State University Uzairue uses Paystack and Flutterwave for processing online payments.

Online Presence

Edo State University Uzairue (EDSU) official website serves as the primary hub for information, providing detailed insights into the university's academic programs, admissions, research initiatives, and campus life. The university is prominently featured on platforms such as the National University Commission (NUC) and Webometric, and is included in the Times Higher Education World University Rankings, reflecting its commitment to global academic excellence. Every employed staff member is required to have functional social media accounts and profiles on major academic platforms, including ResearchGate, Google Scholar, LinkedIn, and Scopus, to increase the university's visibility. Official Website www.edouniversity.edu.ng

Email addresses: info@edouniversity.edu.ng; registrar@edouniversity.edu.ng; vc@edouniversity.edu.ng; admissions@edouniversity.edu.ng

The university is active on major social media platforms, enhancing its digital footprint and engagement:

Facebook: edostateuniversity; 49,000 followers

Instagram: edostateuniversity; 9142 followers

Twitter: edostateuniversity; 1,100 followers

YouTube: edostateuniversity; 1,250 followers

Linkedin: www.linkedin.com/company/edo-state-university-uzairue-edsu/; 421 followers

Potential Services that can be Delivered Online

Professorial evaluation (In Progress)

Staff leave application (In progress)

Store management (In progress)

Sick-bay services (In progress)

Partners and Projects Executed

Edo State University Uzairue has established strong partnerships with both public and private organizations, contributing to the advancement of students and staff while driving research and innovation. These partnerships have had a significant impact on various academic and operational areas of the university.

Partners	Projects
Caverton Offshore Support Group, Lagos	Training of Engineering staff and students
Edo Innovation Hub, Benin City	ICT training for staff
Edo State University Uzairue Teaching Hospital, Auchi	Training of Medical students including those in Medicine and Surgery, Nursing and Medical Laboratory Science
Irrua Specialist Teaching Hospital, Irrua	Training of Medical students including those in Medicine and Surgery, Nursing and Medical Laboratory Science
Federal Neurological Psychiatric Hospital, Uselu, Benin City	Training of Medical students including those in Medicine and Surgery, Nursing and Medical Laboratory Science
Edo Specialist Hospital, Benin City	Training of Medical students including those in Medicine and Surgery, Nursing and Medical Laboratory Science
University of Benin teaching hospital	Training of Medical students including those in Medicine and Surgery, Nursing and Medical Laboratory Science
Nigeria Security and Civil Defence Corps (NSCDC)	Internal security, intelligence and safety of students, staff and the university environment
National Drugs Law Enforcement Agency (NDLEA)	Internal security, intelligence and safety of students, staff and the university environment
Nigerian Police Force	Internal security, intelligence and safety of students, staff and the university environment
Nigerian Immigration Service (NIS)	Internal security, intelligence and safety of students, staff and the university environment
State Security Service (SSS)	Internal security, intelligence and safety of students, staff and the university environment
Federal Road Safety Corps (FRSC)	Internal security, intelligence and safety of students, staff and the university environment
Nigerian Army	Internal security, intelligence and safety of students, staff and the university environment
Host communities, vigilantes' groups and hunters	Internal security, intelligence and safety of students, staff and the university environment

Awards and Commendations Received

Over the past eight years, Edo State University Uzairue has received several recognitions, awards and commendations including:

Best University in the South-South geo-political zone by the National University Commission (NUC) system ranking 2022.

1st in West Africa to adopt the CANVAS Learning Management System, used by over 70% of Ivy League Universities globally.

Edo University Iyamho was ranked as Best State University and 3rd Best University in Nigeria in the 2018 NUC Open Educational Resources (OER) ranking of Nigerian Universities.

Growth Opportunities

By creating top-notch online courses and degree programmes, the university can take advantage of the increasing demand for online education and reach new audiences.

Expanding partnerships with both public and private organizations can open doors for workforce development programmes, technology transfer, and applied research, aligning academic programmes with industry demands and improving students' employability.

Focus on talent development, entrepreneurship, and environmental sustainability as integral components of the university's ethos.

Additional funding sources including grants and private investment.

The university has an opportunity to partner with more foreign universities.

Town and gown relationships strengthening relationships with local communities can benefit both the university and its surroundings.

Partnerships with technology companies to leverage industry expertise and resources to advance ICT capabilities.

Establish collaborations with tech companies for research, development, and student internships.

Introduction of new academic programmes such as Pharmacy, Education, Agriculture, Environmental Science, Architecture etc, to meet societal needs.

Recommendations

- A 100% increase in monthly allocation is needed to enable the university to meet infrastructural developments and fulfill financial obligation of the new minimum wage and staff welfare.
- There is an urgent need to address abandoned projects within the university since 2016 including the University Teaching Hospital, Law building project, senate chambers etc.

- There is need for construction of housing facilities/staff quarters to meet the accommodation needs of the university staff.
- A dedicated ICT Center/Data Center/ICT Center of Excellence should be established to centralize ICT operations, enhance data management, support research and innovation, and improve training and development in emerging technologies.

- Security within the university should be enhanced by repairing of damaged CCTV cameras, acquiring more security gadgets, providing patrol vans, increasing internal security personnel, offering trainings for internal security personnel and improving their welfare.

SWE XVII: COLLEGE OF EDUCATION REPORT

EXECUTIVE SUMMARY

Edo State College of Education (EdoCoE) was established in 2020 under the EdoCoE Law, 2020 and is committed to developing teaching professionals, advancing innovative research, and engaging with the community. The college supports the government's education reform agenda, emphasizing self-reliance and entrepreneurship beyond traditional certification. The college operates across three campuses in Abudu, Afuze, and Igueben, each specializing in distinct academic programs. It was formed as a unified institution, replacing three defunct colleges of education in the state, whose campuses it inherited.

In 2022, the Edo State government handed over the former Ekiadolor College of Education campus to the federal government to establish a new Federal College of Education (Technical), relocating the state's college to Abudu. EdoCoE met all registration and accreditation requirements set by the National Commission for Colleges of Education (NCCE), gaining recognition from key educational bodies like JAMB and TETFUND. The college appointed its principal officers in December 2022, initiated staff recruitment, and welcomed its first batch of students for the 2022/2023 academic session, with the inaugural matriculation in August 2023. The College is structured towards a comprehensive vision aimed at transforming the educational sector in the State with a view to having specialized Schools.

The strategies deployed by the institution include publication, collaborative dissemination of information, and encouraging research and innovation in education; training and capacity building for staff through continuous professional development; entrepreneurship development; maintenance of critical infrastructure and facilities; and ensuring a safe, inclusive learning environment. The college also aims to expand digital resources for blended learning, offer financial support to disadvantaged students, produce well-rounded graduates with relevant skills, and engage in activities that enhance the quality of education and research.

Key highlights include Edo State College of Education has made significant progress in governance, curriculum development, and infrastructure. The college underwent a major infrastructural upgrade in 2020, operating across three campuses in Abudu, Afuze, and Igueben. In 2021, the NCCE granted provisional approval, and by 2022, the college had operationalized 26 NCE programs under eight schools. In 2023, the college upgraded its curriculum to exceed NCE standards, aligning with the state's basic schools. It achieved a 95% success rate in meeting the EdoBESST framework targets, contributing to the state's educational objectives. The college played a key role in preparing the Edo State Unified Scheme of Work for pre-tertiary schools in 2024. Additionally, all 26 academic programs received full accreditation from the NCCE in 2024. Since 2023, student enrolment in the various programs has been steadily increasing.

Key lowlights of the college include the lack of a constitution for a statutory Governing Council and the apathy toward enrollment in Colleges of Education, which are often considered inferior to university degrees.

INTRODUCTION AND BRIEF HISTORY

Edo State College of Education (EdoCoE) was established in 2020 under the EdoCoE Law, 2020. The college is dedicated to excellence in developing teaching professionals, conducting innovative research, and engaging with the community in Nigeria. The institution embodies the government's visionary education reform agenda, which goes beyond mere certification to focus on instilling principles of self-reliance and entrepreneurship in students.

EdoCoE operates as a unified institution with three campuses strategically located in Abudu, Afuze, and Igueben. Before the establishment of EdoCoE, the state was home to three separate colleges of education: the College of Education, Ekiadolor (with a campus at Abudu); the College of Education, Igueben; and the Michael Imodu College of Physical Education, Afuze. These three colleges ceased operations between 2016 and 2018, with the final cohort graduating in August 2022.

In 2022, the Edo State government officially handed over the campus of the defunct College of Education at Ekiadolor to the federal government for the establishment of the new Federal College of Education (Technical), Ekiadolor, as part of a federal initiative to create six new colleges of education across Nigeria, one in each geopolitical zone, with Edo State being a beneficiary. As a result, the State College of Education, Ekiadolor, relocated to its new campus in Abudu.

Notably, none of the defunct colleges transitioned into the newly established Edo State College of Education. The new EdoCoE exists independently of its predecessors and had to follow due process to secure accreditation and recognition as a new entity. However, EdoCoE inherited the assets and facilities of the defunct colleges at Abudu, Igueben, and Afuze.

Following its establishment, His Excellency, Godwin N. Obaseki, ensured that EdoCoE met the registration requirements stipulated by the National Commission for Colleges of Education (NCCE) in 2020. Between 2019 and 2021, the Abudu campus underwent significant renovations and remodelling, enhancing its infrastructure and facilities. In October 2020, a resource inspection was conducted, paving the way for the provisional approval and recognition of EdoCoE by the NCCE in April 2021. This milestone achievement was subsequently communicated to relevant government agencies, culminating in EdoCoE's recognition by the Joint Admissions and Matriculation Board (JAMB) and the Tertiary Education Trust Fund (TETFUND) in 2022. As a result, the college was successfully listed in these databases, granting access to the Central Admissions Processing System (CAPS) and the Integrated Brochure and Syllabus System (IBASS).

On December 30, 2022, the government officially appointed the principal officers of EdoCoE, who promptly assumed duties. Following this, the college-initiated staff recruitment in March 2023, with a strong focus on human capacity development through regular training programs for staff. EdoCoE also commenced its first student admission process for the 2022/2023 academic session, marking a significant milestone. The college's maiden matriculation ceremony took place in August 2023, heralding a new era in professional teacher training in Edo State.

The three campuses of EdoCoE are specialized, each with its unique academic programs:

Igubeben campus: Education, Sciences, and Vocational and Technical Education

Abudu campus: Early Childhood Care Education, Language Education, and Arts and Social Sciences Education

Afuze campus: Physical and Health Education, and Special Needs Education

MANDATE, VISION, AND MISSION

Mandate

Develop and maintain a highly motivated, professional, and practice-oriented teaching workforce focused on STEAM (Science, Technology, Engineering, Arts, and Mathematics), liberal arts, and skills-based education.

Offer high-quality, innovative, competitive, and research-driven academic programs that go beyond simply awarding certificates to students in Edo State, instilling in them a spirit of entrepreneurship and self-reliance.

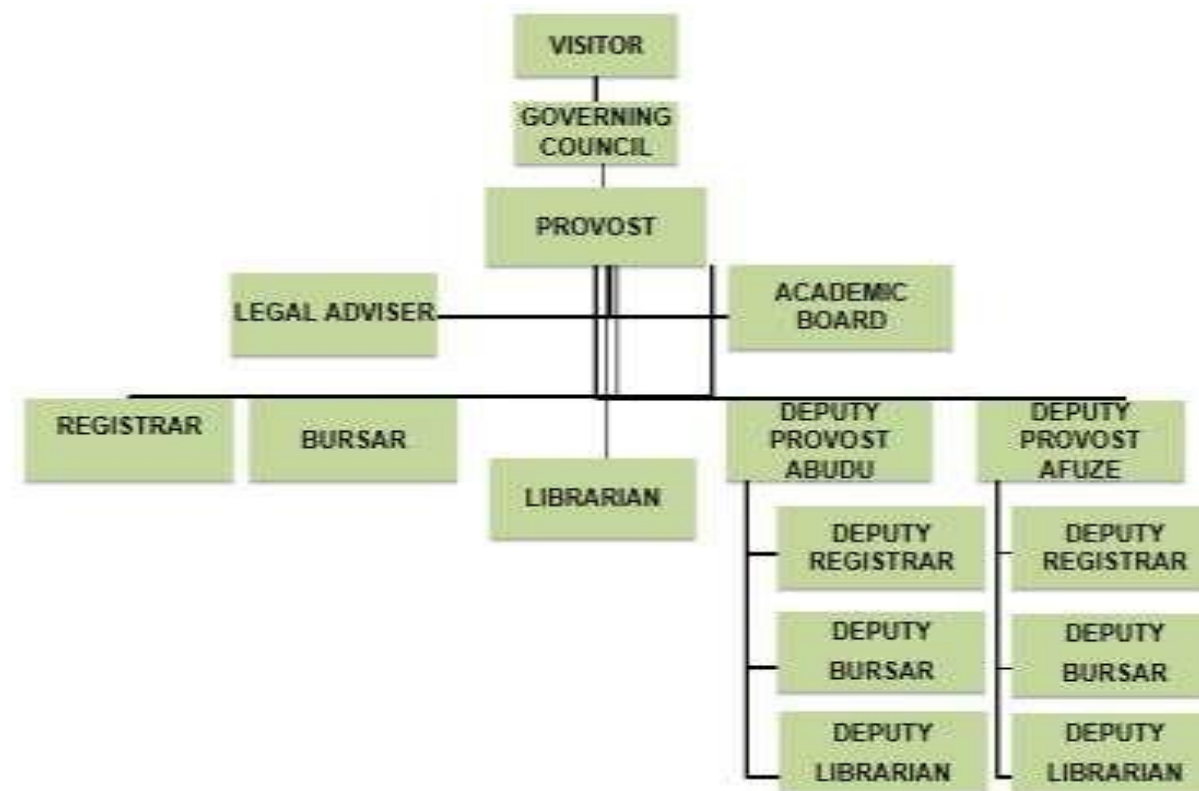
Mission

To deliver highly competitive, research-intensive academic programs for the professionalization of the teaching profession in Edo State to meet global standards.

Vision

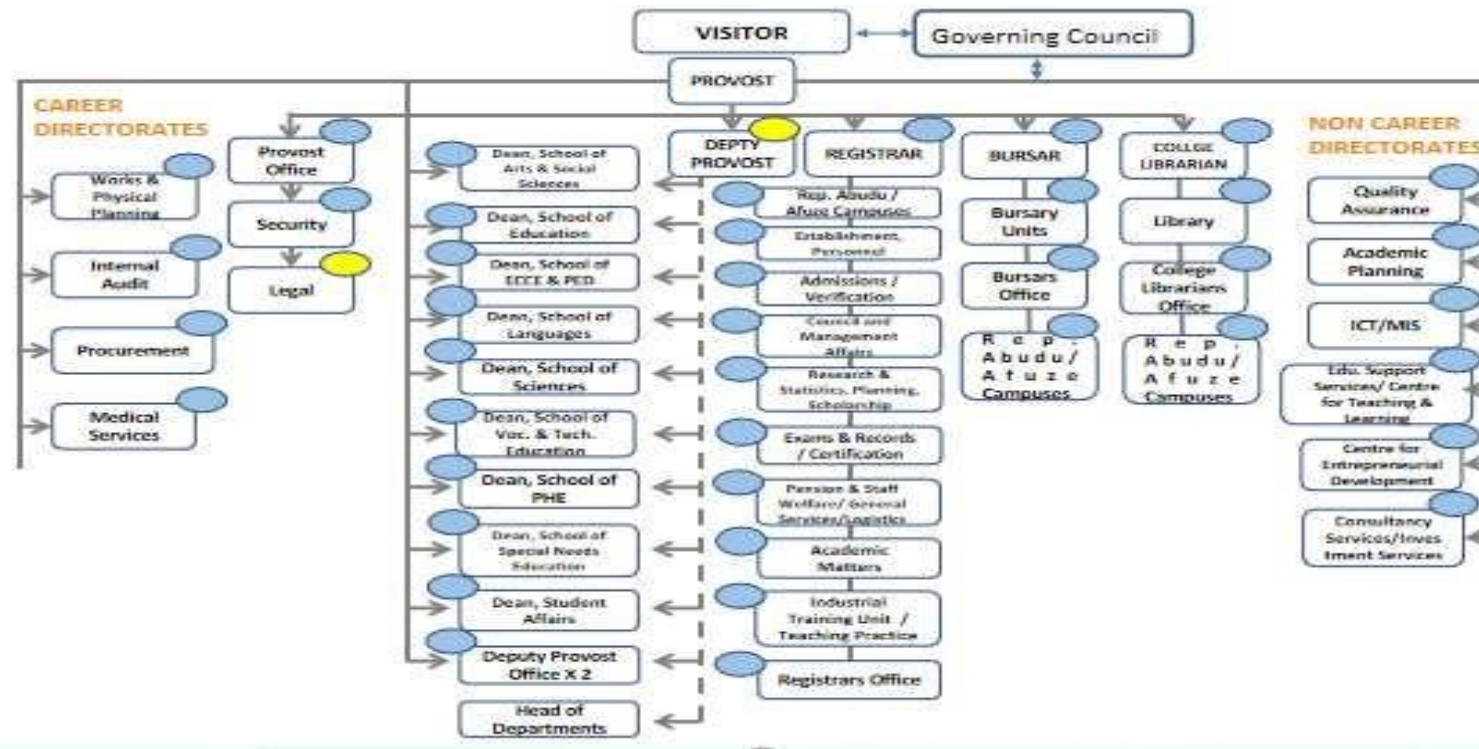
To be a top-ranked public college of education, engaged in the production of quality teaching manpower, research, and community services in Nigeria.

3.1. ORGANISATIONAL STRUCTURE AS PRESCRIBED BY LAW



ORGANIZATIONAL STRUCTURE FOR EDOCOE

(Academic & Non-Academic)



Organization Structure by Personnel:

Available Full-Time Employees: 84 (excluding part-time and adjuncts staff)

Principal Officers: 5

No. of Academic Staff (Full Time): 40

No. of Non-academic Staff (Full Time): 39

Breakdown of employees in the three campuses

	IGUEBEN CAMPUS		TOTAL BY CAMPUS
	Academic Staff	Non-Academic Staff	
	20	25	43
	ABUDU CAMPUS		
	Academic Staff	Non-Academic Staff	
	14	12	26
	AFUZE CAMPUS		
	Academic Staff	Non-Academic Staff	
	8	7	15
TOTAL =	40	44	84

NB: Total College Staff Inclusive of Five (5) Principal Officers (79 + 5) = 84.

Key Departmental Functions

Edo State College of Education operates through various academic and non-academic departments/units, each with distinct functions and assignments to ensure the effective administration, coordination, and organization of the College.

Academic Functions:

Academic departments are responsible for carrying out the core academic functions, playing vital roles in daily teaching, learning, community service, and research activities for students, from admission to graduation. The key areas encompassed within these academic functions include:

- Teaching and learning
- Research and Innovation
- Relations management with parents
- Curriculum development
- Academic assessment and evaluation
- Conduct of students' examination
- Student advisory services
- Grading
- Class Scheduling

Non-Academic Functions:

The non-academic functions are primarily administrative, technical, and operational, facilitating the efficient running of the college. These functions are carried out in the following departments: registry department, bursary department, student affairs, works and physical planning, academic planning, other career directorates, and non-career directorates.

Key Functions of the Registry Department

- The registrar as the chief administrative officer of the college oversees the registry department and ensures that the policies set by the council and provost are implemented effectively.
- Serve as secretary to the council, reporting to the provost on executive actions resulting from the decisions of the council, management, academic board, congregation, convocation, and other designated bodies.
- The registrar communicates institutional policies, updates, and procedural changes to members of staff and the registry department.
- Students' admissions, maintaining and updating all records related to students, including enrolment, and personal information by the College Admissions Officer
- Keeping accurate and up-to-date establishment records and training for all staff members, including employment details, performance evaluations, and personal data by the Head, Establishment/Personnel Services and Training Division
- Managing the scheduling, administration, and record-keeping of examinations, as well as maintaining accurate academic records for all students.
- Handling all matters related to staff pensions, benefits, and welfare programs, ensuring compliance with policies and regulations among others.

Key Functions of Bursary Department

- The bursar is the chief financial officer of the college and is responsible to the provost for the day-to-day administration and control of the financial affairs of the college
- The bursar's office generates invoices or billing statements for students based on the fee assessments.
- The bursary develops and prepares the institution's budget.
- Collect all forms of revenue, including tuition fees, donations, grants, and other income.
- Ensures proper accounting and recording of all received funds.
- Oversee the execution of annual audits of the college accounts efficiently and effectively.
- The bursary prepares and manages the payroll for all employees.
- Prepares and presents regular financial reports to management and external stakeholders.
- Maintains records of institutional assets and ensures their proper valuation and management.

Key Functions of the College Library

- The college librarian is responsible to the provost for the administration of the College library and the coordination of the library services in the teaching units of the college.
- Assessing the needs of the academic community and determining the focus areas for collection development.
- Selecting and acquiring books, journals, electronic resources, and other materials that align with the academic programs and research interests of the college.
- Organizing and cataloguing new materials using standard classification systems.
- Updating the library catalogue with new acquisitions and ensuring accurate and consistent data.
- Ensuring that materials are properly shelved and organized so that patrons can easily locate them.
- Managing the circulation desk, checking in and checking out materials to library users.

Key Functions of Works and Physical Planning Directorate

- Project Identification: identify and prioritize construction or renovation projects based on the college's needs and budget.
- Planning and Design: collaborate with architects and engineers to plan and design the projects, ensuring compliance with regulations and standards.
- Budgeting: develop cost estimates for the projects and create budgets for approval.
- Contracting: initiate the procurement process for contractors and assist in the bidding process.
- Implementation: monitor and manage the construction or renovation of projects to ensure they are completed on time and within budget.
- Maintenance: oversee the maintenance of college facilities and infrastructure.

Key Functions of Internal Audit Directorate

- Risk Assessment: identify and assess potential risks in various college operations.
- Audit Planning: develop an annual audit plan based on risk assessments and management priorities.
- Audit Execution: conduct audits of different departments, ensuring compliance with policies, procedures, and regulations.

- Report Generation: prepare audit reports detailing findings, recommendations, and corrective actions.
- Follow-up: monitor the implementation of corrective actions recommended in audit reports.
- Continuous Improvement: provide recommendations for improving internal controls and operational efficiency.

Key Functions of the Procurement Directorate

- Needs Assessment: collaborate with various departments to identify procurement needs.
- Vendor Selection: develop criteria for vendor selection and initiate the bidding process.
- Contract Negotiation: negotiate contracts with selected vendors, ensuring terms and conditions are favourable to the college.
- Purchase Approval: review and approve purchase requests, ensuring compliance with procurement policies.
- Supplier Management: monitor and evaluate the performance of suppliers to ensure quality and timely delivery of goods and services.
- Compliance: ensure that all procurement activities adhere to relevant laws, regulations, and ethical standards

Key Functions of Quality Assurance Directorate

Planning and Assessment: develop plans and strategies for maintaining and improving the quality of academic programs and services.

Evaluation: regularly assess the effectiveness of teaching and learning processes, including curriculum, faculty performance, and student outcomes.

Accreditation: ensure that the college meets accreditation standards and requirements.

Key Functions of Academic Planning

Curriculum Development: work on the development and revision of academic programs and courses to meet industry and educational standards.

Resource Allocation: plan the allocation of academic resources, including faculty, facilities, and materials, to support academic programs.

Enrolment Management: develop strategies to manage student enrolment and optimize class schedules.

Key Functions of ICT (Information and Communication Technology)

- Infrastructure Management: oversee the maintenance and development of the college's IT infrastructure, including networks, servers, and databases.
- Software and Systems: implement and manage software systems that support academic and administrative functions.
- Security: ensure the security and integrity of the college's data and information systems.

Consultancy Services

External Partnerships: develop partnerships with external organizations for consultancy services and collaborations.

Project Management: manage consultancy projects, ensuring that they are delivered on time and within budget.

Client Relations: build and maintain relationships with clients seeking consultancy services from the college.

Key Functions of the Health Services Department

- Advise the management on the provision of adequate medical facilities for staff and students.
- Coordinate the services of the College Health Centre.
- Ensure the provision of basic medical services to the College community.
- Monitor and advise the College community on potential epidemic outbreaks on campus;

Key Functions of the Student Affairs Department

- Provides services to promote the well-being of students, including counselling, health services, and emergency support.
- Manages student housing and accommodations, including allocation, maintenance, and support for residential life.
- Organizes orientation programs for new students to help them adjust to campus life, understand university policies, and connect with peers.
- Maintains student discipline by enforcing codes of conduct, handling grievances, and resolving conflicts.
- Provides career services, including job placement assistance, internships, career counselling, and skills development workshops.
- Manages student financial aid programs, scholarships, and bursaries, helping students with application processes and financial planning.

Landscape Summary as of 2016

In 2016, Edo State had three Colleges of Education established to provide teacher training and produce qualified educators for the state and beyond.

Firstly, the College of Education, Ekiadolor, was established in 1979 as an Advanced Teachers' College for the training of primary and secondary school teachers in the Edo South Senatorial District. The establishment law, otherwise known as the College of Education, Benin City Law 1981, empowered the college to become an N.C.E.-awarding institution.

The college was affiliated with the University of Benin from 1981 until 1991. It moved from Iyaro, Benin City, to its permanent site at Ekiadolor, about 25 kilometers from Benin, in April 1986. An extension of the College of Education, Ekiadolor, was the old Abudu campus, which served as a satellite campus. The college consisted of five schools: the School of Arts and Social Sciences, School of Education, School of Languages, School of Sciences, and School of Vocational and Technical Education, while the Abudu campus housed the Primary Education Studies program. The college had 22 academic programs and a total of 507 staff members, comprising academic, senior non-teaching, and junior non-teaching staff, with a student population of 2,352 as of the 2016/2017 academic session. The last set of students graduated in the 2017/2018 academic session.

The second college, the College of Education, Igueben, was established in 1979 by the then Bendel State Government under the enabling law dated December 31, 1981. However, it was closed down in 1984 by the military government and re-opened by the Executive Governor of Edo State, Chief (Dr.) Lucky Nosakhare Igbinedion, in 2006. The college started with four schools: the School of Arts and Sciences, School of Sciences, School of Vocational and Technical Education, and School of Education. The total number of staff was 158—48 academic staff and 110 senior and junior non-academic staff—with a student population of 2,000 as of the 2016/2017 academic session. The college had 17 academic programs.

The third college, Michael Imoudu College of Physical Education, Afuze, was founded by the MidWestern State Government in 1972 as a result of an Executive Council conclusion. The college's mandate was to run the Associate Certificate in Education (ACE) program. It eventually started the N.C.E. (Physical and Health

Policies, Policy Thrusts and Initiatives (2016 – 2024)

With the take-off of the college in 2023, the policies and initiatives of the college from 2023 till date are as outlined in the table below.

Policy	Description	Objectives	Outcome
Strategic plan	This document outlines the college mandate, vision, mission, goals, and strategies for attaining them over a 5-year period.	To develop an implementation plan from 2021-2025 (Upward reviewed as 2023-2028)	40% implementation of the College strategic plan 2023/2028.
Quality Assurance (QA) Policy	The QA policy assures the maintenance of high-quality educational standards and processes. This includes student assessment, enhanced curricula, and staff development.	Adherence to research, teaching and learning best practices in both institutional and academic programs.	Attained full accreditation both institutional and academic programs by the National Commission for Colleges of Education (NCCE). Encourages continuous evaluation by relevant stakeholders including students and staff.
Research and Innovation Strategy	Encourages research and activities that are innovative within the college, including collaboration with relevant stakeholders.	Provide resources to support research and innovation as well as inherent opportunities.	70% of TET Fund sponsorship for staff professional development via organized workshops, Academic Staff Training and Development (ASTD). Publication of EFUA Journal.
Student Success Plan	Directed at improving students' overall success rates including supportive advisory services and other engagement initiatives.	Set-up career centres to provide staff and student advisory services and encourage career paths.	Integrating career education and experiential learning into the curriculum to improve student readiness and retention.
Information Technology (IT) Strategy	Manages and leverages technology to support teaching, learning, research, and administrative functions within the college.	Adopt the use of ICT in teaching and learning.	Fully functional college website. Application of software tools for seamless delivery. E-payment system for financial transactions.

Initiatives

Since its inception, the college has deliberately been engaged in some worthy initiatives. These are enumerated as follows in table 5.2

Initiatives and descriptions

Initiative	Nature of initiatives
Publication Initiatives	The College has demonstrated its commitment to knowledge sharing through research and collaborative dissemination of information, such as: - EFUA Journal of Education, a college-based research publication.
Promotion and	Staff members have been recognized and encouraged to pursue higher education in their respective fields. Ten are currently enrolled in Master's and Doctoral degree programs.

Education) program in collaboration with the Colleges of Education in Benin and Warri in April 1980. By this arrangement, the Physical and Health Education students of these colleges completed their N.C.E. courses in Afuze. On July 3, 1981, the college was officially upgraded to an N.C.E.-awarding institution by the State Government, with effect from October 1, 1981. This upgrade enabled the college to offer a three-year course leading to the award of the Nigerian Certificate in Education (Physical and Health Education). With the establishment of Tayo Akpata University (TAU Law, 2016) by the then Governor of Edo State, Comrade Adams Oshiomhole, the college became a "proposed" campus of the university and could no longer continue with the admission of students into the N.C.E. programs. Unfortunately, the university has not commenced academic activities to date.

Recognition	
Training and Capacity Building	The college staff are regularly engaged in various workshops and training programs in research methodologies, teaching pedagogies, and technology. In this regard, 15 staff members have been sponsored by the college, TETFund, the World Bank, and GIZ to attend such programs. The aim is to enhance teaching and learning, improve the effective and efficient delivery of services, and facilitate the acquisition of skills and competencies.
Infrastructural Maintenance	Emphasis is placed on creating a conducive working environment, which hinges on the maintenance of critical infrastructure and facilities. A committee of five persons assists in this regard under the supervision of the Works Department.
Entrepreneurship Development	The School of Vocational and Technical Education (Agricultural Sciences and Business Education departments) regularly organizes skills acquisition classes for its students. Soap, detergents, perfumes, and poultry products are produced in the college and displayed for purchase and consumption by staff and students.

Other initiatives

The World Bank - EdoBESST Program for Results (PforR):

The EdoBESST Program for Results (PforR) is a government initiative in partnership with the World Bank Group. The program features eight Disbursement Linked Indicators (DLIs) selected for their high relevance and capacity to positively impact the achievement of the program's objectives. DLI-6, titled "Quality Assurance and Accreditation of Pre-service Programs," focuses on pre-service reform, with new programs developed by the National Commission for Colleges of Education (NCCE), implemented, and eventually accredited. These programs involve the new NCE curriculum, which is based on areas of specialization relevant to basic education. Other areas of focus were geared toward a system of quality assurance (QA), where the college established QA units, conducted comprehensive QA self-assessments using the QA toolkit developed by the NCCE, and implemented a Continuous Professional Development Certification (CPDC) program to ensure that teacher educators understood the new programs and methodologies. The World Bank team monitored and evaluated progress over time. The successful partnership between the Project Implementation Unit (PIU),

the Ministry of Education (MoE), SUBEB, EdoCoE, and the EdoBEST schools played a significant role in the achievements of this program.

Projects and Programs Completed (2016 – 2024)

EdoCoE commenced operations in January 2023. It is important to note again that the college inherited the assets of the three defunct Colleges of Education. Considering the period under review, it should be stated that these projects were initiated, commenced, and/or completed by the current management. These projects have significantly enhanced the teaching, learning, and research experiences of students, staff, and relevant stakeholders. The projects and programs can be seen in Table 5. 3 below.

Table showing projects and programs completed:

S/N	Project description	Location	Year
1	Complete renovation of Health Centre - close to the Sciences Laboratory Building	Defunct CoE, Igueben Campus	2017
2	Complete renovation of 2Nr 10 units Lavatory Building (one each located close to the Blocks of Classrooms for PHE and English Language)	Defunct CoE, Igueben Campus	2018
3	Complete renovation works of the Industrial Training Building – liaison office for the Student Industrial Work Experience Scheme	Defunct CoE, Igueben Campus	2017
4	Installation, Testing, and Commissioning of Optic Fibre Wi-Fi System	All Three Campuses	2024
5	Complete renovation work at Abudu Campus – renovation of existing physical infrastructure, support infrastructure/facilities	Abudu Campus	2022
6	Renovation of the New Administrative Blocks (formerly School of Education building)	Defunct CoE, Igueben Campus	2024
7	Renovation of the Old Library Building - close to the new TETFund Library building	Defunct CoE, Igueben Campus	2023
8	Renovation of the Old Administrative Block	Afuze Campus	2023
9	Renovation of the Old Lecture Halls - carried out just before the accreditation exercise	Afuze Campus	March 2024
10	Renovation of the Old Library Building - to cater for staff and students	Afuze Campus	April 2024
11	Renovation of the Old Lecture Halls/500 Capacity Auditorium - close to the old School of Arts and Social Sciences building	Defunct CoE, Igueben Campus	2024

TETFUND Funded Projects

S/N	Project description	Location	Year
1	The Technical Education Workshop Building, featuring a workshop manager's office, technologists' offices, a large workshop area, inbuilt toilets, and other facilities.	Igueben Campus	2018
2	One-story School of Vocational and Technical Education Building with four large classrooms, staff offices, technologists' studios, and Dean's office. It houses the PDE program	Igueben Campus	2020
3	Two lavatory buildings with 10 units each, serving the college health centre, science laboratory, and new Language Laboratory	Igueben Campus	2017
4	Supply/installation of office equipment and purchase of a Hilux vehicle under the 2018 Zonal intervention program.	Igueben Campuses	2018
5	Purchase of office furniture, ICT equipment, and a Hilux vehicle under the 2018 normal intervention program.	Igueben Campus	2018
6	Procurement, installation, testing, and commissioning of 50 desktop computers with servers under the ICT intervention program	Igueben Campus	2020
7	Newly built and equipped laboratories for Biology, Chemistry, and Physics under the 2016 normal intervention program	Igueben Campus	2016
8	Newly built Laboratory for Language Education, described as excellent by the NCCE Accreditation Team during the 2018 accreditation exercise	Igueben Campus	2018
9	Newly built CBT JAMB-accredited ICT Centre with a 275-seat capacity, fully equipped with furniture, fittings, and computer systems	Igueben Campus	2020

Ongoing TETFUND Projects:

- The construction and furnishing of the School of Sciences Building, which is a one-story building located at the Igueben campus, is intended to house the departments in the school, with offices for the Dean, Heads of Departments (HODs), and staff, as well as toilet facilities. The project has a completion status of 60%.
- The construction and furnishing of an academic building, initially proposed to house the School of Arts and Social Sciences, is a one-story building with staff offices, large halls, classrooms, and conveniences, located at the Igueben campus. It has a 50% completion status.
- The construction and furnishing of a 200-capacity lecture theater with staff offices and conveniences at the Abudu campus is nearly complete, with only external works remaining. This building now houses the School of Arts and Social Sciences. The project is near completion and has a 90% completion status.
- The ongoing construction and furnishing of a one-story block of classrooms at the Abudu campus is designed to provide large halls, classrooms, and staff offices with conveniences.
- The construction of 200-capacity male and female hostels at the Igueben Main Campus has been awarded and at its civil phase.
- The construction of a one-story building at the Afuze Campus, comprising 5 classrooms, 2 laboratories, and 5 lecturers' offices with toilet facilities, is currently ongoing.
- Solar-powered Street lights are being installed at the three campuses to provide lighting for the college. The project, as at the preparation of this report, is at its final phase; however, it's projected to be completed in two weeks' time.
- The construction of a 250-capacity lecture theater, staff offices, and toilets at the Afuze Campus is currently ongoing. The project has a completion status 50%.
- The construction of a poultry house and goat pen at the Igueben Campus for Vocational and Technical Education (VTE) practicum is presently ongoing

Future priority Projects:

- Perimeter fencing with befitting gates in the campuses.
- Proposed Construction of Male and Female Hostels at the Afuze Campus.
- Construction of staff quarters in the three (3) campuses.
- Construction of staff and students' canteens in the three (3) campuses.
- Construction of Staff club building
- Construction of a Sport complex at the Afuze campus to meet the needs of staff and students' recreational activities as well as the PHE programs.
- Construction of large lecture halls/classrooms for teaching and learning activities in the campuses to meet the increasing needs of students' enrolments into the college.

Achievements and Present Landscape

Edo State College of Education has made notable achievements in various areas, focusing on establishing a solid foundation in governance, curriculum standards, and infrastructure. Some key achievements of the college include:

- Revamping and upgrading the infrastructure of the College of Education in 2020, now operating as a unified institution with three campuses strategically located in Abudu, Afuze, and Igueben.
- Provisional approval and recognition of Edo State College of Education by the NCCE in April 2021.
- Operationalization of the college in 2022 with twenty-six (26) NCE programs under eight (8) schools.
- **Curriculum Upgrade:** Since 2023, the college has upgraded its curriculum by aligning it with basic school content in the state. The current EdoCoE curriculum significantly exceeds the NCCE's minimum standards, thanks to the determined efforts of the college staff from its inception.

- The college has attained a 95% success rate, having met all the targets outlined in the EdoBESST framework/DLRs, contributing to significant improvements in its performance and supporting the broader educational objectives of the state.
- **Edo State Unified Scheme of Work:** Edo State College of Education actively led the preparation of the unified scheme of work for pre-tertiary schools in Edo State, in collaboration with the Ministry of Education, in 2024.
- **Accreditation & Program Quality:** Edo State College of Education attained full institutional and program accreditation status during the accreditation exercise conducted by the NCCE in April 2024. All twenty-six (26) academic programs were accredited, including agricultural science education, business education, home economics education, technical education, fine and applied arts education, biology education, physics education, chemistry education, computer science education, integrated science education, mathematics education, physical and health education, special needs education, indigenous language education (Edo), English language education, French language education, early childhood care education, primary studies education, economics education, history education,

geography education, social studies education, Christian religious studies education, political science education, music education, and general education.

With the commencement of academic activities in 2023, the college has seen a steady and gradual increase in student enrolment across various programs.

Digitalization

The Edo State College of Education has digitalized several processes to enhance efficiency. The college management is currently using an e-governance system, with plans underway to onboard all staff. E-learning platforms such as WhatsApp, Google Classroom, Google Meet, and Telegram are utilized for instructional purposes. Students can now pay tuition fees electronically, and staff salaries are processed through an automated system. Additionally, the application for admissions, clearance for newly admitted students, and course registration for both new and returning students have been automated. While result checking and teaching practice postings have been automated, they are yet to be fully utilized. The bursary department uses digital financial reporting systems, including automated staff records and asset management. The college also maintains a functional website (www.edocoe.edu.ng), with Paystack serving as the payment gateway.

Partnerships and Collaborations:

S/N	Partners	Nature of Collaboration
1.	Educational Ecosystem - Ministry of Education, BTVET, SUBEB, SSEB, DQEAA, GIZ	Training of in-service teachers through the PDE program.
2.	International Training Centre for Applied Behavioural Analysis – (ITC-ABA), USA.	Establishment of the Centre for Applied Behavioural Analysis (ABA) programs.
3.	Private Schools Owners (Basic and Post Primary)	Organization and Training of School owners and teachers in the Pre-Tertiary Education summit.
4.	Teachers’ Registration Council of Nigeria (TRCN)	Teachers’ professionalization- CPDC program.
5.	One Million Teachers	Student’s engagements in teacher trainee’s exposure to modern teacher opportunities in the global space.
6.	Nigeria Communication Commission (NCC)	Staff training on digital skills through the Digital Bridge Institute (DBI) using software packages.

Key Issues and Challenges

- The statutory Governing Council for the College has not been constituted.
- There is apathy toward enrolment in Colleges of Education as it is often perceived as inferior to a university degree

technology in all academic programs and activities is also an added advantage, particularly beneficial for managing online programs.

Emerging Opportunities and Threats

Emerging Opportunities:

- Emerging opportunities that could arise include, increasing collaboration requests from government agencies in the teaching profession have the potential to boost enrolments in both pre-service and in-service programs. The current partnership with ITC_ABA in establishing the ABA program in the college is promoting the institution internationally, bringing numerous benefits and goodwill.
- As a new institution, partnerships with ICT and technology companies will create opportunities to leverage industry expertise and resources, enhancing ICT capabilities among both staff and students. Additionally, aligning academic programs with industry demands, alongside growing partnerships, has the potential to improve student employability in the workplace. The integration of modern

Emerging Threats:

- Emerging threats include, staff attrition due to career changes, deaths, or the pursuit of better opportunities elsewhere poses a significant challenge. Furthermore, inconsistency in government policies, such as the recent federal government mandate requiring individuals to be 18 years or older to be admitted through JAMB into tertiary institutions, coupled with the poor perception of NCE graduates compared to university graduates, is a threat to student enrolment. Additionally, changes in government, the failure to release government subventions to the institution, and poor policy implementation could pose further emerging challenges to the institution's operations

Recommendations:

- In light of current nationwide insecurity, it is critical to protect the lives and properties of staff, students, and the college. This can be achieved through the provision of CCTVs, security gadgets, and personnel.
- Several projects have been abandoned since 2018, necessitating urgent attention to address these within the college.
- Immediate provision of hostels for students and housing facilities for staff should be prioritized to address accommodation needs effectively.

- The college's monthly government subvention should be increased to meet current financial needs, including the payment of the new minimum wage, recruitment of qualified staff (especially after the initial engagement of start-up staff in 2023), and other financial obligations.
- Enhance data management, support research and innovation, and improve training and development for staff and students through regular stakeholder engagements and interventions.

SWE XVIII: EDO STATE COLLEGE OF AGRICULTURE AND NATURAL RESOURCES

Executive Summary

Edo State College of Agriculture and Natural Resources, Iguoriakhi, aims to become a leading institution producing skilled professionals for sustainable agricultural development, food security, and environmental protection in Nigeria and beyond. Initially established in 1981, the college has undergone a series of restructuring to become what it is today. The current Edo State College of Agriculture and Natural Resources, Iguoriakhi, was reestablished through an enabling law assented to by Governor Godwin Nogheghase Obaseki on the 9th of September 2019. The vision of the college is to proactively serve as a hub for producing skilled middle manpower for sustainable agricultural development, food security and environmental protection, particularly for Edo State and Nigeria as a whole.

To achieve its vision, the college has implemented a comprehensive strategy focusing on youth trainings and partnerships with private sector entities. These partnerships have birthed special programmes like the Vocational Enterprise Programme (VEP) and the Edo State Oil Palm Programme (ESSOP) to address agricultural manpower needs. Significant investments have also been made towards infrastructural development. The college was completely revamped, transforming it into a state-of-the-art learning facility. Despite challenges like uneven campus topography and inadequate funding, Edo State College of Agriculture and Natural Resources, Iguoriakhi, remains committed to excellence, driven by its mission to produce graduates equipped with the comprehensive theoretical knowledge, practical and entrepreneurial skills necessary for engaging in productive and economically viable agricultural activities.

Introduction and Brief History

Edo State College of Agriculture and Natural Resources, Iguoriakhi is a state-owned institution located at Ovia South West Local Government Area of Edo State. Established in 1981 during the administration of late Prof. Ambrose Alli, the college has experienced several phases of transformation. It was initially closed for poor performance and management and later reopened in 2001 under Governor Igbinedion's administration. However, due to mismanagement of infrastructure and administrative processes, the college was once again temporarily shut down in August, 2017 by the Governor Obaseki led administration with a promise to rebrand and revitalize the institution.

The rebranded Edo State College of Agriculture and Natural Resources, Iguoriakhi, officially came into existence through the Enabling Law passed by the Edo State House of Assembly and assented to by the Executive Governor, Mr. Godwin Nogheghase Obaseki on 9th September 2019. Since then, the college has undergone significant infrastructural development, positioning it as a modern and standard institution of learning. The college is now well-equipped to deliver on its vision of producing skilled middle-level manpower

for the agricultural sector. The college operates three campuses with the main campus located at Iguoriakhi. The campuses and their respective schools are as follows:

The School of Agricultural Technology and Engineering, Iguoriakhi, comprising seven departments:

- Department of Agricultural Engineering
- Department of Agricultural Extension
- Department of Agricultural Management
- Department of Animal Production and Health Technology
- Department of Agricultural Technology
- Department of Fisheries Technology
- Department of General Studies
- The School of Aquaculture and Marine Technology, Agenebode, comprising four departments:
 - Department of Aquaculture and Marine Technology
 - Department of Aquapreneurial Studies
 - Department of Fisheries Technology
 - Department of Marine Technology
- The School of Forestry and Environmental Technology, Uromi, comprising four departments:
 - Department of Agricultural Biotechnology
 - Department of Wildlife Management and Eco-Tourism
 - Department of Environmental Technology
 - Department of Forestry and Wood Technology

The School of Agricultural Technology and Engineering, Iguoriakhi, commenced operations on 1st of August 2023. Regular students for ND and HND degree programs are expected to resume the 2024/2025 academic session commencing in September 2024. Meanwhile, infrastructural projects at the School of Aquaculture and Marine Technology, Agenebode, and the School of Forestry and Environmental Technology, Uromi are ongoing.

Vision

The Vision of the college is to proactively serve as a hub for producing skilled middle manpower for sustainable agricultural development, food security and environmental protection, particularly for Edo State and Nigeria as a whole.

Mission

To produce graduates equipped with the comprehensive theoretical knowledge, practical and entrepreneurial skills necessary for engaging in productive and economically viable agricultural activities. To prepare graduates for self-employment.

To cultivate graduates with sufficient technical, productive and entrepreneurial skills to participate in production, research and entrepreneurship in agriculture and related disciplines.

To ensure graduates are relevant to themselves, the industry and society, contributing effectively to national development goals in Agriculture.

Key Functions of the College

To engage in academic and research activities, including research project, lectures, symposia and the publication of academic literature such as books and journals.

Organizational Structure

To review and implement the academic requirements for new entrants periodically.

To offer admission to prospective candidates from within and outside the state.

To institute and award scholarships, bursaries, medals, prizes and other, distinctions.

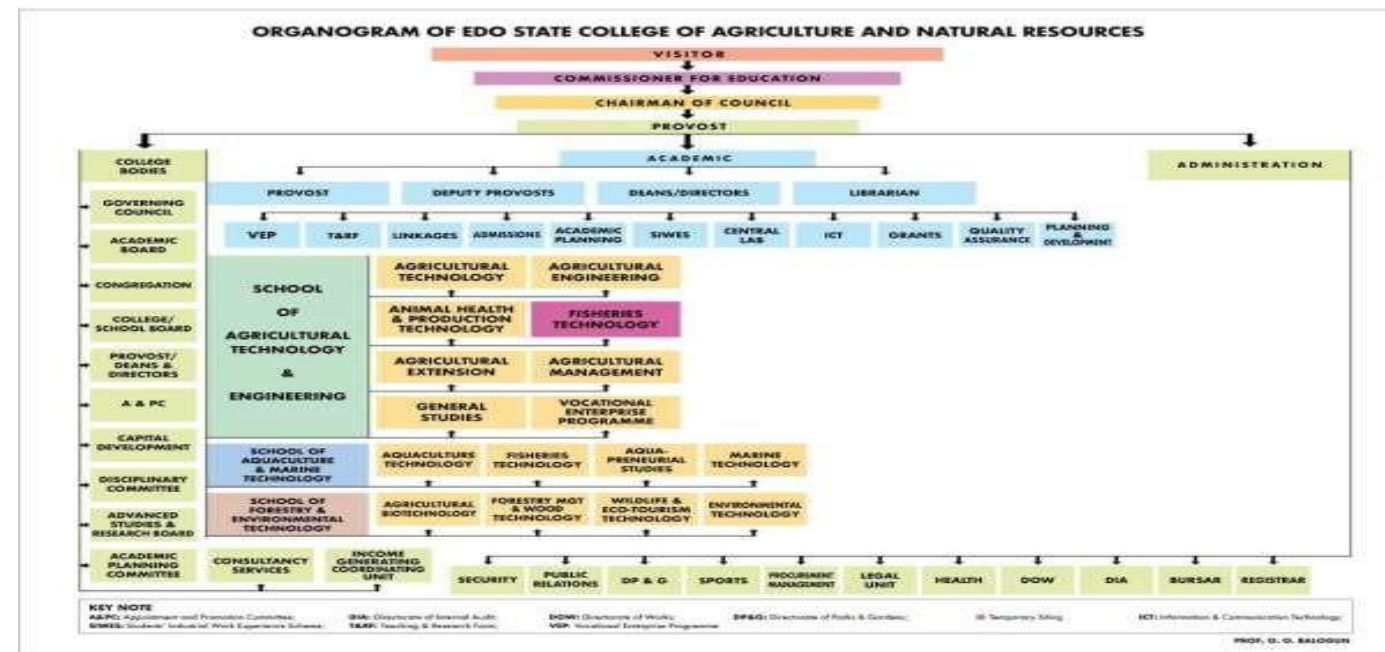
To ensure the welfare and enforce the discipline of staff and students.

To conduct examinations and award diplomas, certificates and other distinctions to those who have successfully completed approved courses of study

To charge and collect fees from students or other persons attending the College for instructional purposes as determined by the college subject to appropriate authority approval, to dispose of any movable and immovable property.

To enter into contracts, establish trusts, act as trustee, either solely or jointly and employ agents.

To erect, equip and maintain libraries, laboratories, lecture halls, residence, refectories, sports grounds, playing fields and other necessary facilities.



Current staff strength – 173 Academic staff – 39 Senior non-teaching staff – 61 Junior non-teaching staff – 73

The following vacancies exist in the College:

Department	Current Staff Strength	Staff Required (Vacancy)	Critical Vacancy
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Agriculture and Bio-Environmental Engineering	One Lecturer III	One Lecturer I, One Lecturer II, Two Senior Lecturers, One Principal Lecturer.	4
Agribusiness Management	One Lecturer I, Two Lecturers III, One Assistant Lecturer.	Two Lecturers II, Two Senior Lecturers, One Lecturer I, Two Principal Lecturers	2
Agricultural Extension and Management	One Lecturer III	Two Lecturers I, Two Lecturers II, Two Senior Lecturers, One Principal Lecturer	6

Key Departmental Activities

- Registry department:
- Allocation of staff to offices
- Assignment of schedule of duties
- Handling correspondences
- Enrolment of staff on pension scheme
- Attending to student matters
- Conducting screening tests
- Bursary department:
- Handling financial matters
- Preparation of staff payroll
- Payment of contractors
- Library department
- Book keeping
- Maintenance of e-library system

Landscape Summary as of 2016

As at 2016, the Edo State College of Agriculture and Natural Resources was in a state of disrepair. The existing structures had deteriorated to the point where they had to be completely demolished to make way for new buildings. No equipment was inherited, with the exception of a calibrated feed mill engine, which is currently being refurbished.

Policies, Projects and Initiatives

Vocational Enterprise Programme (VEP) Policy

The Vocational Enterprise Policy led to the creation of the Vocational Enterprise Programme, which aims at training small and medium scale manpower in livestock rearing, crop production and fish farming.

VEP was approved by the National Board for Technical Education (NBTE) on the 19th of May, 2024. Its primary objective is to provide competency-based skills in Agriculture, with emphasis on professional education and training at post basic and post-secondary levels. The programme also seeks to equip the youths and working adults with vocational skills and knowledge for self-sustaining agricultural practice, meeting the growing demands for skilled manpower in the Nigeria's Agricultural sector.

Admission to this programme commenced in July 2024, with the first set of students scheduled to resume on the 1st of September 2024.

Thrust: This policy aligns with the vision of the Executive Governor to provide adequate skilled man-power at the post basic and secondary level and to boost economic activities through hands-on training in the agricultural value chain.

Primary Goals

- Increase access to vocational training in Agriculture for all age group.
- Be primarily private-sector driven and responsive to labour market demand.
- Provide a necessary link between education, science, technology and the labour market.
- Economically empower individual and community by increasing employability.
- Create job opportunities through established linkages to industries and recruitment agencies.
- Provide middle-level manpower for Agro Palm Produce and Industries.

Impacts

- Equip participants with the entrepreneurial skills necessary to drive the agricultural sector.
- Boost food production in the state.
- Create employment opportunities within the state.
- Utilize technological innovations in agribusiness to scale up production

Expected Outcome

- Sufficient skilled labour for the state and Nigeria as a whole.
- Enhanced food security in the State.
- Expansion of the agricultural value chain.
- Attraction of investors to the agricultural sector.
- Reduction of rural-urban migration.
- Target Groups
- Primary and secondary school leavers passionate about Agriculture.
- Small and medium scale farmers.
- Illiterate farmers seeking to adopt modern technique of farming

Edo State Oil Palm Programme (ESOPP) Initiative

- The ESOPP programme was initiated by the state government in partnership with private investors, to increase capacity in Edo State oil palm production. The programme aims to train 200 youths annually with major partners including Presco Plc, Saro, Okomu and Fayus.
- The first set of students resumed activities in May 2024 and are currently undergoing a 17 weeks industrial training in Presco, Okomu and Saro industries.

Primary Goal

This programme seeks to address the shortage of skilled manpower and expertise in the cultivation and management of oil palm plantation and products within the state.

Impacts

- Creation of skilled manpower for the cultivation and processing of oil palm produce.
- Increase revenue generation for the state.
- Engage and motivate youths passionate about Agriculture.
- Establish public – private partnership with agro-allied companies.
- Serve as an extension hub for oil palms production in the state.

- Create employment opportunities for the youth.
- Reposition Edo State and Nigeria in the oil palm industry.

Outcome

- The first cohort of forty-five (45) students are currently undergoing training in oil palm production with registered partners
- Graduates of this programme are expected to become employers of labour in the oil palm industries within and outside the state.
- The programme will serve as a consultancy unit for the college on the cultivation and processing of oil palm.

Development of a five-year strategic plan

The aim of this project is to create a blueprint that will guide the college in achieving its vision, mission and mandate.

Impacts

- Development of a five-year strategic financial plan.
- Enhancement of the academic curriculum for teaching and learning.
- Establishment of an efficient and effective administrative system that synchronizes with the E-governance platform.
- Partnership with sister institutions, NGOs, and international organizations in teaching and research

Expected Outcomes

- Form access to funding from national and international organizations.
- The strategic plan will guide policy formulation.
- Enhancement of corporate social responsibility and community engagement.
- The strategic plan will serve as a template for future development.

Development of specialized curriculum

- A tailored curriculum has been developed for the Vocational Enterprise Programme (VEP) and the Edo State Oil Palm Programme (ESOPP), designed to meet the specific needs of these initiatives.

Impact

- The curriculum is currently used to teach trainees in the ESOPP project.

Expected Outcome

- Development of highly skilled manpower for oil palm cultivation

Establishment of Central Research Laboratories

In line with the Governor's interest in scientific innovation, modern research laboratories have been established at the college. These laboratories are fully equipped with necessary amenities to support students, instructors, individuals and other corporate organizations in conducting various researches.

Impact

- The laboratories will serve as centres for practical learning, scientific investigations and analysis.
- They will also generate internal revenue for the college.

Expected Outcomes

- Enhanced capabilities of researchers through access to high tech research equipment.
- Promotion of innovation across different research areas.
- Improved teaching experience.

Consultancy

This initiative aims at addressing food insecurity by bridging the knowledge gap between local farmers, stakeholders and potential investors in agro-based industries.

Impact

- Adoption of new methods that will enhance productivity.
- Improvement of the knowledge base and technical expertise of local farmers.

Expected Outcomes

- Establishment of more agro-based industries.
- Strengthened partnerships between the college and industries.
- Production of improved agricultural products to meet export and international standard.

Projects, Initiatives and Programmes

Since the college's reopening in 2019, a number of significant projects have been completed to create a conducive learning and research environment. In addition, several innovative programmes have been initiated to align with the institution's vision of training skilled manpower for the agricultural sector both within and outside the State. The following are some of the major projects completed in recent years:

- College auditorium with a seating capacity of 1200 including 4 adjoining offices,
- Lecture theatre with a seating capacity of 250
- Fully furnished college library (with 2,534 books and 1,016 journals)
- An administrative building (with 45 offices fully equipped with modern office equipment and infrastructure)
- Procurement of books and journals
- Fully furnished academic blocks one and two (with five Biochemistry labs and one Agricultural Technology lab each with 41-seating capacity, two ICT labs with 60-seating capacity each, eight departmental classrooms with 100-seating capacity each, four seminar rooms)
- A teaching and research farm
- Construction and equipping of central laboratories I and II
- Two audio visual studios
- Procurement of 120 solar-powered computers
- Provision of network and internet facilities

- College clinic with 16 beds
- Male hostel (with 25 rooms providing 180 bed spaces with TVs, and 3 kitchens)
- Female hostel (with 32 rooms providing 128 bed spaces)
- College cafeteria

Others include

- Construction of poultry pens, fisheries units and cold room, feed mill, goat and sheep pens and a piggery unit.
- The innovative programmes initiated in the past year are:
- Vocational training for youths on scientific methods of livestock and crop production through the Vocational Enterprise Programme (VEP), which commenced in May, 2024.
- Training youths in oil palm production through the Edo State Oil Palm Programme (ESOPP) initiative, which commenced in June, 2024.
- The cultivation of 100 hectares of oil palm at Okomu, aimed at boosting oil palm production in near future.

Uncompleted Projects

School of Aquaculture and Marine Technology, Agenebode

School of Forestry and Environmental Technology, Uromi

Project to be Prioritized

Enhancing online connectivity across the college.

Achievements and Present Landscape

- Edo State College of Agriculture and Natural Resources, Iguoriakhi has evolved into a modern institution equipped with the infrastructure necessary to deliver quality education and foster research. Over the past few years, the college has made significant strides, including:
- Accreditation of the college by the National Board for Technical Education (NBTE) on the 20th of May, 2024.
- A comprehensive review of the curriculum was conducted, focusing on the integration of new course materials, updated syllabi, and modern assessment methods in line with industry trends and academic standards. Commencement of maiden departmental seminar series.
- Establishment of pepper, tomato, okra nurseries in preparation for field practical training programmes in the department.
- Establishment of cocoa, oil palm orchards in preparation for field practical training programmes in the department.

Digitalization

Transition to paperless administrative system through the use of e-Gov platform.

The college has online presence as follows:

Website - ecanr@edostate.gov.ng.

X.corp (Twitter) - ECANR-IGUORIAKHI

Instagram - ecanr-Iguoriakhi

Facebook - Edo State College of Agriculture and Natural Resources, Iguoriakhi

Payment gateway: Interswitch (not fully commenced)

Potential services that can be delivered online are admission processes, fee payment and course registration.

Stakeholders and Partnerships

The Edo State College of Agriculture and Natural Resources, Iguoriakhi, maintains strategic partnerships with several agro-allied companies, particularly in specialized projects like the Edo State Oil Palm Programme (ESOPP) and the Vocational Enterprise Programme (VEP).

Key partners include:

Presco Plc

Okomu Oil Palm Company Plc

Saro Oil Palm Limited

These partnerships are integral to the continuous success and sustainability of these specialized programmes.

SWE XIX: EDO STATE POLYTECHNIC

Executive Summary

Edo State Polytechnic, Usen, is a tertiary institution established by the Edo State government in 2002. The institution is a leading centre of learning in scientific, technical and vocational education dedicated to training qualitative middle level manpower equipped with practical knowledge and rooted in intensive research, to promote innovative entrepreneurship for self-reliance and sustainable development.

Over the past eight years, the school has made deliberate efforts to fulfil its mandate and goals through both government and private collaborations. Infrastructural development has led to a 31% increase in students' residing in school hostels, following the renovation of both male and female hostels. Additionally, four new laboratories have also been built to further improve practical learning. The curriculum enhancement policy has resulted in the upgrade of one curriculum, with four others currently under review. Conscious efforts have also been made to accredit courses as this was a major setback faced by the school. Presently, 25 out of the 31 programmes offered by the school are fully accredited, leading to a 26% increase in student enrolment in the 2023/2024 academic session. Digitalization efforts have culminated in the development of the open distance flexible e-learning (ODFEL), an online learning platform of the school offering 5 accredited programmes that learners can pursue remotely and conveniently. The school has also embraced commercialization and has established a portable water factory that serves as another source of internally generated revenue for the institution.

The institution is however faced with major challenges including issues with internet connectivity, poor internal road network and paucity of funds. Although, fibre optics lines have now been laid, they are yet to be deployed. This lack of stable internet connection has adversely affected productivity, particularly since the school has

Key Issues and Challenges

Budget deficit due to non-implementation of the first and third tranche budget, leading to the lack of sufficient funds to run the institution effectively.

The uneven and undulating topography of the college environment exacerbated by the bulldozing of trees, poses a challenge to infrastructure development and land use.

Emerging opportunities and threats

The presence of young, energetic youths who are passionate about agriculture provides a strong potential workforce for the college's programmes. Engaging these youths productively is crucial to prevent them from opting for illegal migration. The availability of large hectares of fertile land offers significant opportunity for expanding crop and animal production. However, if the fertile lands are not put to agricultural use promptly, there is a risk they might be acquired for construction purpose, leading to a loss of valuable agricultural resources.

Recommendation

Sufficient funds should be made available to ensure the smooth operation of the college. Given the state's policy of not providing overhead to ministries, departments, and agencies, a grant of ₦20 million should be released to the college to address its financial needs.

adopted digital processes for most of its operations. Additionally, the untarred internal road network hampers movement within the campus. Insufficient funding remains a critical challenge for the school.

In spite of these challenges, Edo State Polytechnic, Usen remains committed to its mission of training high level middle manpower and is poised to build on its achievements in the coming years.

Introduction and Brief History

Edo State Polytechnic formerly known as Edo State Institute of Technology and Management (ESITM), was established through a bill signed into law by the then Governor of Edo State, Chief (Dr.) Lucky Nosakhare Igbinedion on 19th December, 2002. To achieve global recognition as a polytechnic and enhance its visibility, the institution management requested a name change from ESITM to Edo State Polytechnic. This request was graciously approved by the Edo State education loving Governor, His Excellency, Governor Godwin Obaseki on May 21 2019.

The polytechnic operates two (2) campuses: one in Usen, Ovia South West LGA and the other in Igarra, Akoko Edo LGA. The Usen campus has twenty-two (22) departments and offers thirty-one (31) programmes of study including twenty-two National Diploma (ND) programmes and Nine Higher National Diploma (HND) programmes.

MANDATE, VISION AND MISSION

Mandate

To produce ND and HND graduates equipped with the required knowledge and hands on skills training in science, technology, and management for self-reliance and sustainable development.

Vision

To establish an effective, efficient and dynamic technical based institution that harness creative potential with managerial and self-reliance skills, positively impacting national and technological challenges.

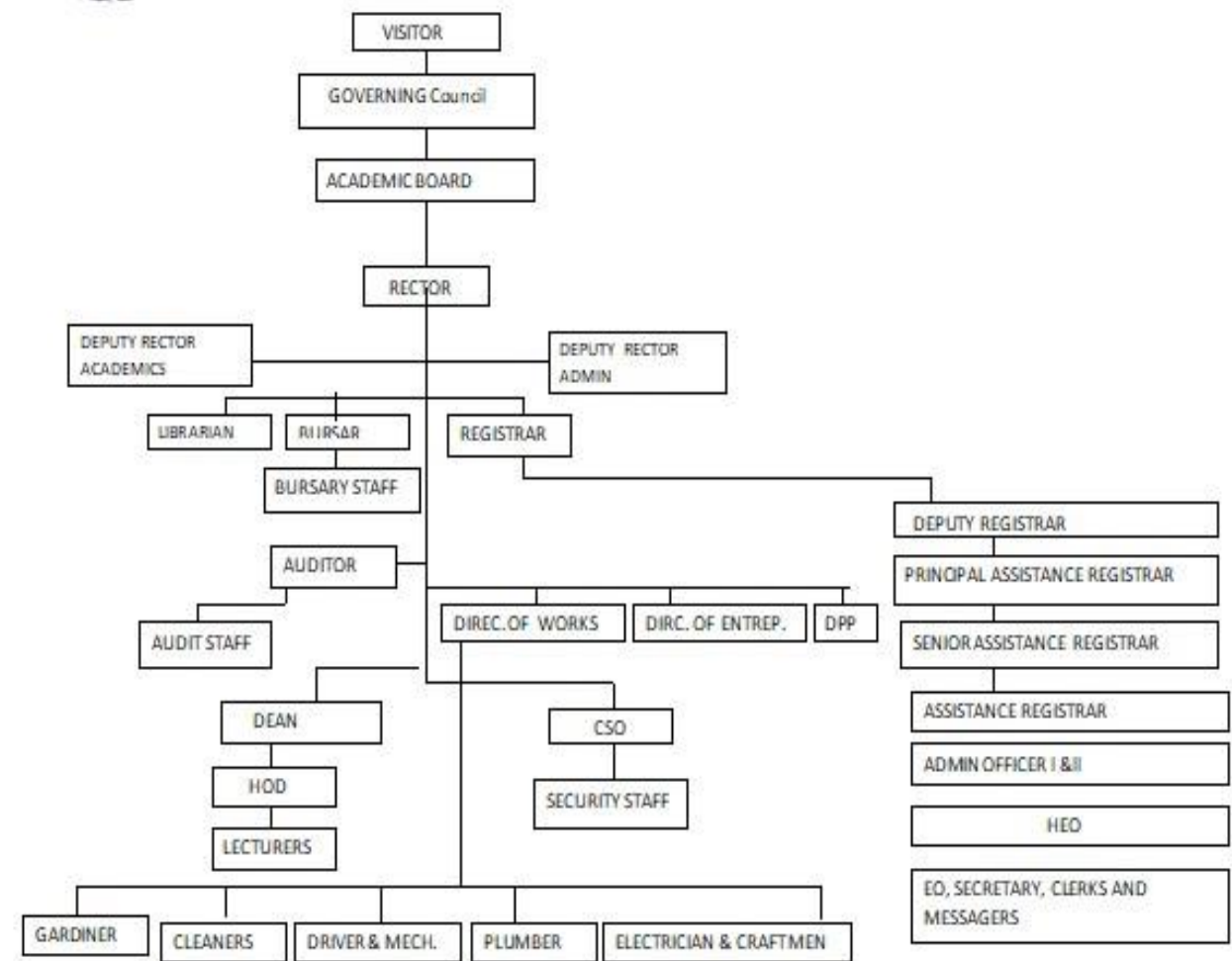
Mission

To train quality middle level manpower with technological skills and develop their managerial abilities, fostering entrepreneurial innovation through firm practical theoretical knowledge rooted in intensive research.

Key Functions

- Produce both National (ND) and Higher National Diploma (HND) graduates, who are middle level manpower, with the technical knowledge needed for economic development.
- Collaborate with foreign institutions for exchange and leakages programs.
- Develop skill and expertise among students, improving the manpower development in Edo State.
- Track, monitor and measure absorption of our graduates into the industry.
- Produce manpower to meet contemporary demands and prepare for future challenges in the globalized and knowledge driven world economy.
- Engage in Teaching, training, research and process examinations, awarding higher national diploma and diploma certificates to successful Students.
- Contribute to industrial and technological development, in collaboration with industry through the transfer of entrepreneurial, technology and innovation graduates and trainees.
- Promote critical inquiry within the polytechnic and the broader community.
- Diversify study programs across different scientific & vocational fields.
- Include a significant share of practical classes and fieldwork in student workload.
- Adopt the use of e-learning systems.
- Engage qualified teachers from various professional and scientific fields in research & academic development. **Organizational Structure**
- Current establishment number – 277
- Available full-time employees – 267
- Critical vacancies – 10 lecturers for Igarra campus

Organogram



Key Departmental Activities

Department	Key Activity
Registry	Staff record keeping Receipt and dispatch of mails Monitoring of file movement
Exams and records	Issuance of students' statement of results and certificates Record keeping of students' files Verification of students' results
Works	Maintenance of school environment Repairs and maintenance of equipment Cleaning of offices
Bursary	Handling of financial matters, including receipt and disbursement of funds
Audit	Verification of financial dealings and internal auditing
Legal	Handles legal related matters and represents the institution in case of any litigation
Students' affairs	Handles all matters relating to students including disciplinary issues

Landscape Summary as of 2016

As at 2016, the then Edo State Institute of Technology and Management, Usen had only 12 of the 31 programmes accredited, staff members were owed twelve month’s salary arrears, a situation that significantly impacted their livelihood and affected staff morale. Administrative and teaching activities were largely analogue and the infrastructure was in disrepair. Also, as at 2016, the school was yet to hold its first convocation ceremony due to lack of provision for this by previous administration.

Policies and Policy Thrusts

Policy Thrust	Policy	About	Action	Outcome	Outlook
To align curriculum with global industry demands	Curricula review policy	Updating outdated curricula to meet current technological industry needs	Commencement of curriculum review and update in collaboration with Shaanxi Polytechnic. Curricula for 5 departments were submitted for review	Of the 5 curricula, one, for the department of Electrical Electronics has been successfully reviewed resulting in an outcome-based curriculum.	To review and update all curricula by 2030
To get recognition and enable our students go for the mandatory national service	Course accreditation policy	Accrediting previously unaccredited programs and reaccrediting those due	Conducted a massive accreditation exercise, leading to the accreditation of eleven regular programmes in 2023 and two others in 2024. These programmes were the National Diploma in; Computer Eng., Welding and Fabrication, Urban and Regional Planning, Estate Management, Surveying and Geo-informatics, Science Laboratory Tech, Pharmaceutical Tech, Mass Communication, and Higher National Diploma in; Public Administration, Physics in Science Lab Tech, Chemistry in Science Lab Tech, Microbiology in Science Lab Tech, Accounting and the institutional accreditation.	To get recognition and enable our students go for the mandatory national service	Course accreditation policy

To enhance access to teaching and learning	Programme expansion policy	A policy to create more campuses in order to enhance access to quality technical education across the state	Review of law to accommodate multiple campuses. Establishment of a new campus for Edo State Polytechnic	Edo State Polytechnic School of Mining and Management was established in Igarra, Akoko-Edo L.G.A, Edo State to enhance the synergy between the polytechnic and the mining industry.	
To train and equip staff with requisite knowledge and tools to deliver on teaching goals	Staff training policy	Under this policy, there are 2 types of professional trainings currently being undergone by staff. Training of assessors and verifiers Technology enabled quality assurance training	3 technical staff were sent for training as assessors in electrical installation, welding and fabrication, and computer hardware installation to bridge the gaps in students' practical skills training. 5 staff were sent for the technology enabled quality assurance training at Petroleum Training Institute (PTI) Warri, to	The 3 lecturers successfully completed the training programme and were certified as level 3 in Quality Assurance Assessment by NBTE. The 5 staff were successfully trained and certified by NBTE. The programmes	To train 50 technical assessors and verifiers before the end of 2030. To train 5 staff in technology enabled quality assurance yearly.
			enable the polytechnic key into the online assessment of activities and facilities of National Board for Technical Education (NBTE).	have made it easier to access outcome-based practical work by the students and enhanced administration and communication channels between the polytechnic and NBTE.	
The need to carry out community social responsibility	Community linkages policy	This policy was developed to give back to the polytechnic's host community and foster an amicable relationship	Initiation of an annual scholarship award programme for students from the host community in 2018.	Over 40 students have benefitted from this scholarship.	To ensure more indigenous students benefit from this scholarship

Projects, Initiatives and Programmes

Project/Initiative/ Programme	About	Impact
Capacity building and manpower development programme	MoU signed with Edo Geographical Information Service (EdoGIS)	
Establishment of open distance flexible e-learning (ODFEL)	In line with global practice, the ODFEL has been initiated to enable online learners take courses more conveniently and at their own pace	Increased students admission, as there are currently 5 ODFEL accredited programmes available. Admission to the programme is currently ongoing.
Hostel renovations	Renovation of the male and female hostels comprising of 134 large rooms each	Both hostels are now occupied with each accommodating 268 students. This has resulted in an increase in the number of students living in hostels from 408 to 536. This increase has also contributed to internally generated revenue (IGR)
Staff biometrics	In line with the digital effort of the Edo State government, the school has adopted a biometric system for staff capturing for the purpose of proper records keeping and other administrative operations	Currently, the 267 confirmed staff have their data automated.
Development of students' portal	The school makes use of the services of West Africa e-Academic Project Ltd (KOFA) as the portal service for students. The portal serves as a comprehensive database of students' record.	Ease in retrieval of students' data
Establishment of a portable water factory	A portable water factory was established in collaboration with Poly Crown to serve as advertisement for the school and enhance its visibility	Production of 500 bags of water per day. This project has provided clean water supply for staff and students. It has also increased the school's visibility and internally generated revenue.

Achievement and Present Landscape

- Collaborated with the State Government and other institutions on the development and implementation of the Regional Development Plan for Edo State and the Comprehensive Master Planning of Benin City.
- Renovated 134 rooms in the male and female hostels.
- Upgraded departmental curricula to meet global standards.
- Successful accreditation of 13 courses between 2023 and 2024.
- Introduction of the open distance flexible e-learning (ODFEL) initiative.
- Completion of an uninterrupted academic session. The 2022/2023 academic session was completed without disruptions from strike, protests or students' unrest, which contributed to increased student admissions in the following session.
- Establishment of Edo State Polytechnic School of Mining and Management in Igarra, Akoko Edo L.G.A on the 24th of July, 2024.
- Introduction of an annual scholarships programme as part of community linkages policy.
- Under this administration, the institution organized its first convocation ceremony in 2018, covering graduates from the 2004 to 2018 academic sessions. Subsequent convocation ceremonies were held in 2019, 2021 (for 2020 and 2021 graduates), and 2023 (for 2022 and 2023 graduates).
- Massive infrastructural development as major building projects have been completed in the last eight years. These projects are:
 - A Fully equipped 400 capacity lecture theatre (2021)
 - 500-seater-capacity engineering students lecture theatre (TetFund 2019 intervention)

- A 400-seat lecture theatre (normal intervention 2021)
- A fully equipped civil engineering laboratory (TetFund 2018)
- Science laboratory technology laboratory (2020/2021 project maintenance intervention)
- Pharmaceutical technology laboratory (2016 special high impact project)
- Electrical laboratory (2015/2016 normal intervention)
- Mass communication building (2016)
- Library building (2019 intervention)

Digitalization

Adoption of a learning management system (LMS) for regular students

Open distance flexible learning

Student portal (KOFA) for student admissions, payment of fees and registration

Online presence

Website: WWW.EDOPLY.EDU.NG

Facebook: Edo State Polytechnic Usen (2,700 followers)

X: @edostatepoly

WhatsApp channels: 08066271585 <http://whatsapp.com/channel/0029VaGyvcR9Gv7Z0mUPqk0B>

Key Stakeholders

Internal	<p>Staff</p> <p>Students</p> <p>National Association of Polytechnic Students (NAPS)</p> <p>Senior Staff Association of Nigerian Polytechnics (SSANIP)</p> <p>Academic Staff Union of Polytechnics (ASUP)</p> <p>Non-Academic Staff Union (NASU)</p>
External	<p>Edo State government</p> <p>National Board for Technical Education (NBTE)</p> <p>Parents</p> <p>Alumni</p> <p>Host community</p>

Partners and Projects Executed

Partners	Project Executed
Fuzhou Polytechnic China	Awarded full scholarships to five students from the polytechnic
Shaanxi Polytechnic China	Assisted with curriculum review
Yongxing Steel Company	Provided hands-on training for students
Ministry of Agriculture	Perimeter survey and parcellation of 1000 hectares into 100 hectares and 5 hectares for Agripreneur programme of the state
Ministry of Physical Planning and Urban Development (MPPUD)	Technical assistance, consultancy and training of MPPUD staff on sustainable urban management and development services in Edo state
Centre for Geographical Information System (CGIS)	Partners in the capacity building and manpower development programme
Rubber Estate Nigeria Limited (RENL)	Undertook massive earthwork project with advanced machinery and skilled personnel in the polytechnic
Austin Laz Engineering Ltd	Provided short certification courses in maintenance of industrial refrigerators to staff, students and host community
Santua Garden	Provided short certification courses in landscape horticulture

Donors and Donations Received

Donor	Donation Received
Bishop Osaghae Samuel	₦1,000,000
Bishop Osa-Oni	₦500,000
Rubber Estate Nigeria Ltd.	₦500,000
	Installation of 20kva solar system in mass communication department

Financial Commitments

Five (5) months' salary arrears amounting to N200,851,556.00

Promotion and other arrears: N310,682,168.00

Key Issues and Challenges

Poor internet connection: The institution's internet connectivity challenges have significantly impacted functionality, productivity, and overall effectiveness. Although an optical fibre network has been provided, it is yet to be operational. Once fully deployed, it is expected to greatly enhance learning and productivity.

Internal road network: The road network within the school is currently untarred and this distorts the beauty of the entire landscape and also makes movement difficult.

Awards and Commendations

2nd best webometric ranking in 2016

5th best webometric ranking in 2018

GIZ award of excellence, 2023: awarded by the German Agency for International Cooperation (GIZ) The polytechnic was awarded a grant by Carleton University and the Canadian Government in 2020 for the gendered design in Science, Technology, Engineering, Arts and Mathematics (STEAM) programme.

Recommendations

Development of the polytechnic's internal road networks (currently untarred)

Urgent recruitment of staff to fill critical vacancies in Igarra Campus.

Establishment of an endowment fund to provide sustainable financial resource for the school

Procurement of advanced software and automated administrative systems.

SWE XX: MINISTRY OF SOCIAL DEVELOPMENT AND GENDER ISSUES TRANSITION REPORT

Executive Summary

The Ministry of Social Development and Gender Issues is responsible for promoting social welfare, gender equity, and inclusive development for all individuals in Edo State, including women, persons with disabilities, children, the elderly, and other vulnerable groups.

The Ministry has implemented programmes aimed at addressing social challenges such as human trafficking, gender-based violence, irregular migration, and other factors that threaten societal stability. Between 2016 and 2024, significant laws and policies were enacted to strengthen the Edo State Government's ability to safeguard its residents and promote inclusivity. These include the Edo State Human Trafficking Law (2017), the Violence Against Persons Prohibition Law (2021), the Edo State Policy for Senior Citizens (2022), the Edo State Disability Law (2022), the Guideline for Alternative Care for Children (2023), and the Edo State Gender Policy (2023).

Notable achievements during this period include the establishment of the Edo State Taskforce Against Human Trafficking in 2017, which played a crucial role in addressing irregular migration, the inauguration of the Gender-Based Violence Management Committee (GBV MC) led by the First Lady, and the creation of the Sexual Assault Referral Centre to combat the increasing cases of gender-based violence. Additionally, the Senator Daisy Danjuma Women Centre was launched in 2023 to provide further support to women.

The Ministry has forged essential partnerships to advance its objectives. However, a major challenge remains the low staff strength, and it is recommended that strategies be developed to address manpower shortages.

Introduction and Brief History

The Ministry was established to play a pivotal role in advancing social welfare, promoting gender equity, and fostering inclusive development within the State, it has consistently demonstrated a strong commitment to

Organization Structure

enhancing the lives of its constituents through strategic initiatives, dedicated efforts, and programs focused on gender empowerment, social welfare programs, child protection and disability inclusion.

Mandate, Vision and Mission of The Ministry of Social Development and Gender Issues

Mandate

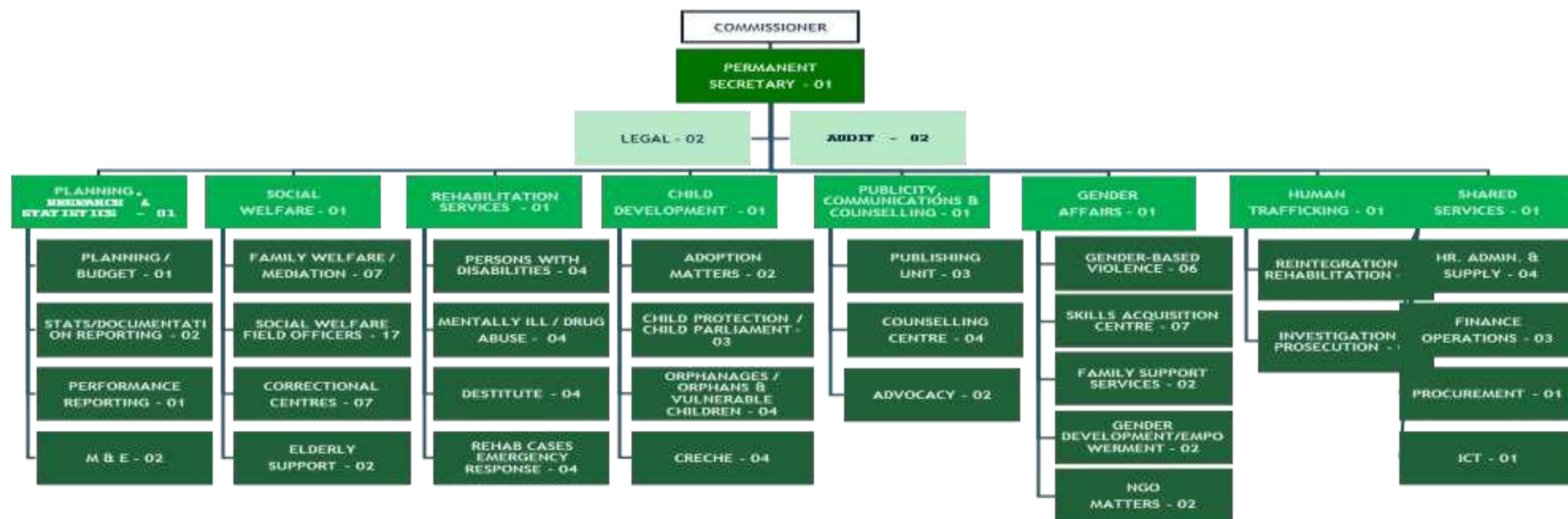
To empower, protect and advance the social rights of women, children, persons with disabilities, older persons and other vulnerable groups in the state and coordinate the mainstreaming of their interests in decentralized planning and operations at all levels.

Vision

To help build Edo Society that guarantees equal access to social justice, economic empowerment for women, children and vulnerable persons and provide a safe sustainable and resilient society.

Mission

To create an enabling environment that promotes the development of women, children and vulnerable persons through social development services.



Key Activities of the Departments

Department of Gender Issues:

- Gender Mainstreaming,
- Women Socio-Economic Empowerment
- Care for widows
- Gender Based Violence
- Women political participation

Department of Child Services:

- Child Rights Law (CRL)
- Implementation Coordination
- Child Welfare & Protection
- Children Homes/Shelter/Centre Management
- State Children Parliament

Department of Rehabilitation Services:

- Care of the Mentally Challenged and Persons Living with Disability
 - Rehabilitation for drug abuse victims
 - Management of rehabilitation facilities
- Department of Social Welfare Services
- Family Cohesion Services
 - Counselling
 - Psychosocial Support Services
 - Alternative Dispute Resolution
 - Management of Children Correctional Centres

Staff Strength

Current Establishment number: **139**

Unplaced staff: **14**

Staff placed: **60**

Vacancies: **79**

Critical Vacancies: **5**

Landscape Summary as of 2016

Key Challenges Faced:

Output and Productivity: Low motivation and outdated work methods resulted in minimal productivity.

Service Delivery: Client feedback indicated poor service quality, including complaints of mishandled cases and unethical practices.

Operational Environment: A predominantly manual workflow, lack of technology, and inefficient processes significantly hindered overall performance. These factors combined to create a challenging operating environment for the Ministry and its beneficiaries.

Financial Overview: the Primary income sources included registration fees from social enterprises such as NGOs, CSOs, and care facilities.

Policies (2016-2024)

Edo State Human Trafficking Law

Description: The Edo State Human Trafficking bill was signed into law in 2018.

Purpose: This law provides an effective and comprehensive legal and institutional framework for the prohibition, prevention, detection, prosecution and punishment of human trafficking and related offences in Edo State. It also provides a legal backing for the creation of the Edo State Task Force Against Human Trafficking established in 2017.

Projects, Initiatives, and Programs (2016-2024)

Year	Project, Initiative and Programmes
2016-2017	Vocational Skill Training: A total of 787 beneficiaries participated in vocational skill training organised by the ministry, targeting women, girls and the elderly.
2018	Review & domestication of the End Violence Against Children Law. The State reviewed and domesticated this law to strengthen protections against violence towards children.
2019	Violence Against Persons Prohibition Law: This law was passed and assented to in 2019. Empowerment of Women in Agriculture: Over 3,295 women were empowered in animal farming, including cattle rearing, fishery, and bird rearing (poultry).
2020	Establishment of Sexual Assault Referral Centre: In a bid to address the rising incidences of sexual Assault and improve access to justice for survivors, the Edo State government, with support from the Rule of Law and Anti-Corruption (RoLAC) program, established the Vivian Centre. Launched by Governor Godwin Obaseki on September 16, 2020, the centre provides survivors with medical treatment, counselling, follow-up support, and assistance in engaging with the justice system, all at no cost.
2021	Revised of the Violence against Persons Prohibition Law: The law was revised to further strengthen its provisions.

The Violence Against Person Prohibition Law

Description: The Violence Against Person (Prohibition) law was signed into law in 2019 and reviewed in 2021 to address challenges in the original version.

Purpose: The main objective of this law is to reduce/eliminate violence in both private and public life, prohibit all forms of violence against persons, particularly women and girls who are disproportionately affected, and provide maximum protection and effective remedies for victims. the punishment of offenders and addresses other related matters.

Edo State Policy for Senior Citizens

Description: The Edo State Policy for Senior Citizens was developed in 2022.

Purpose: This policy was created to provide social care and protection for senior citizens in the State with the age of senior citizens capped at **65** years and above.

Edo State Disability Law

Description: The Edo State Disability Law was signed in 2022.

Purpose: The Edo State Discrimination against Persons with Disabilities (Prohibition) Law, enacted in July 2022, aims to fully integrate individuals with disabilities into society as equal members. It eliminates barriers and prohibits any form of discrimination based on disability.

Guideline for Alternative Care for Children

Description: The policy document on Guidelines for Alternative Care for Children was developed in 2023.

Purpose: This policy provides guidelines to standardize the operations of orphanages, ensuring that children in these families have a better chance at family life.

Edo State Gender Policy

Description: The Edo State Gender Policy was developed in 2023.

Purpose: This policy was developed to promote gender equality in the State by domesticating the National Gender Policy and ensuring it addresses the specific needs of the people of the State.

	Establishment of Gender Based Violence Management and Technical Committee (GBV MC) Use of National Gender Based Violence (GBV) Dashboard: The State began utilizing the National GBV dashboard for data reporting and analysis.
2022	Development of the Edo State Senior Citizens Policy Signing of the Edo State Disability Law
2023/2024	Establishment of the Senator Daisy Danjuma Women Centre in Benin City. Development and launch of the Guideline for Alternative Care of Children in the State Development and launch of the Edo State Gender Policy Economic empowerment of 200 women with POS and cash grants to improve financial inclusion and rural banking. Commemoration of International Widows Day 2024: The event featured a medical outreach, cash grants, and distribution of palliatives to over 500 widows across the State.

Achievements and Present Landscape

- Establishment of Edo State Task Force Against Human Trafficking (2017)
- Signing of the Edo State Human Trafficking Bill into Law (2018)
- Signing of The Violence Against Person Prohibition Bill into Law (2019) and it's reviewed in 2021
- Establishment of the Vivian Sexual Assault Referral Centre (2020)
- Formation of the GBV Management Committee and GBV TWG to coordinate reported GBV cases in the State (2021)
- Development of the State Policy for Senior Citizens (2022)
- Signing of the Edo State Disability Law (2022)
- Establishment of the Senator Daisy Danjuma Women Centre (2023) development and launch the Guidelines for Alternative care for Children (2023)
- Development and launch the Edo State Gender Policy (2023)
- Development and launch the End Violence Against Children Road Map for the (2018)
- Economic empowerment of 10,214 women through skills acquisition and financial support of 23 women to the tune of over 8 million naira (2019-2023)
- Economic empowerment of 200 women with POS and cash grants (2024)
- Provision of care and shelter to 1,674 vulnerable children in the State (1,030 currently in shelter)
- Resolution of 5,641 family disputes and provision of monthly child support payment (5,089 payments)
- Provision of care and support to 1,016 PWDs through economic empowerment & skills training (Farm Craft Centre, Edo Innovative Hub)
- Evacuation of over 384 mentally challenged persons, 17 Repatriations of treated mentally challenged persons and Reunification of 87 with their families
- Provision of learning aids and back to school items to 428 vulnerable children (Empowerment programme)
- Commemoration of International Widows Day 2024 with medical outreach, cash grants and palliative distribution to over 500 widows
- Audit of orphanage homes in 2023 to ensure compliance with best practices and decongest these homes through family tracing

- Over 1000% increase in revenue generation, with over 10 million naira internally generated revenue.
- Continuous sensitization on the provisions of the Violence Against Person Prohibition (VAPP) Law & female genital mutilation across the 18 LGAs.
- HeForShe Campaigns (a United Nations global solidarity movement for Gender Equality)- HeForShe is an invitation for men and people of all genders to stand in solidarity with women to create a bold, visible and united force for gender equality.
- Sensitization in Schools on value reorientation
- Financial support for visually impaired persons for Skills Training at the Farm Craft Centre in Lagos on a yearly basis
- Collaboration with development partners and NGOs on skills acquisition programs for women, girls, youths and PWDs in the State
- Road show sensitization and media sensitization on the importance of family cohesion.

Ongoing Programmes/Initiatives

Review of the Child Right Law

- The Ministry plans on finalizing the review of the Child Rights Law

Establishment of Sexual Assault Referral Centres across the 18 LGAs in the State

- The first lady has constituted a sub-committee under the GBV MC to finalize the establishment of SARCs at the local government level in collaboration with Edo State Primary Healthcare Development Agency

Creation of a bill for the regulation of orphanage homes in the state

- A committee has been constituted by His Excellency, Governor, Godwin Obaseki to create a bill on the regulation of orphanage homes in the State within a six -weeks period.

Digitization of social welfare services in the state

- The Ministry in partnership with the ICT Agency is in the process of creating a website for handling social welfare services in the state.

Continuous sensitization and empowerment programmes

- The Ministry intends to continue its sensitization programmes in rural areas on GBV, drug abuse and other social vices across the State. Also continued empowerment programmes to the vulnerable in collaboration with partners.

Manpower planning of the Senator Daisy Danjuma Women Centre (SDDWC)

- Organisational structure and manpower planning of the (SDDWC) through a public private partnership

Digitalization

Key Stakeholders and Relationships

S/N	PARTNERS	PROGRAMS/PROJECTS EXECUTED	OUTSTANDING PROGRAMS/PROJECTS	PARTNERSHIP STATUS
	The Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	<p>a) Youth Empowerment programs</p> <p>b) funding and technical support for the development & launch of the Gender Policy</p> <p>c) Technical support for the implementation of the gender policy</p>	Implementation of the Edo State Gender Policy in 2023	External
2	International Idea	<p>a) Funding and technical support for Gender Based Violence Technical Working Group and management committee meetings.</p> <p>b) Funding and technical support for Persons with Disability Committee meetings</p> <p>c) Funding and technical support for the review of the Child Rights Law</p> <p>d) Capacity building for the Judges, Police, NGOs and other stakeholders on GBV case handling</p>	<p>a) Final version of the reviewed Child Rights Law 2023/2024</p> <p>b) Implementation of the Edo State Disability Law 2022</p>	External
3	Societas Socialis (SOS) Children Village	Development and launching of Alternative Care Guidelines for Children	Implementation of Alternative Care Guidelines for Children 2023	External
4	International Federation of Women Lawyers (FIDA)	Provide pro bono legal services for gender-based violence cases and other criminal matters concerning vulnerable groups in the state.		External

In partnership with the ICT Agency, the Ministry is developing a website for managing social welfare services in Edo State.

The Ministry is active on various social media platforms: Facebook (Edo State Ministry of Social Development & Gender Issues), X (formerly Twitter) as Edo State MSDGI, and Instagram.

Payments for revenue are processed through the Edo State Internally Revenue Payment platform.

The processes that can be digitalized in the Ministry are:

Adoption/ Legal custody

Case Reporting and Management: Includes GBV, children in need of shelter, drug abuse, mentally challenged persons, marital conflicts, PWDs, etc.

Registration of social enterprises: Creches, NGOs, Rehabilitation Centres, Orphanage Homes

Financial support application & empowerment programs

5	Federation of Muslim Women Associations in Nigeria (FOMWAN)	Actively advocates and educates members on gender-based violence issues within communities, raise awareness and foster a supportive environment to combat Gender-Base Violence in Edo State.		External
6	DAGOMO Foundation Nigeria Ltd/Gte	Technical support in the developing the State Policy for Senior Citizens, to enhance the quality of life for senior members.	Implementation of Edo State Senior Citizens Policy	External
7	SOTHAWACA (Society to Heighten Awareness of Women and Children Abuse), Brave Heart Foundation, Josemaría Escrivá Foundation & Inosezilo Family Foundation	Provides specialized assistance in handling gender-based violence (GBV) cases in the State		External
8	Association for Reproductive and Family Health (ARFH)	a) technical support for training of Orphan and Vulnerable Children desk officers in State & local government level on National OVC Management Information System (NOMIS) b) HIV testing for children in orphanage homes		External
9	Heartland Alliance Foundation	Technical support for Gender National Technical Working Group Meetings	Collaboration on the establishment of Sexual Referral Assault Centres across the three senatorial zones	External
10	Herbal Healers	Provide Trado-medical services for mentally challenged persons in the State		External

Key Issues/Challenges

- The Ministry is currently experiencing a significant shortage of available manpower, which is hindering its ability to effectively execute its responsibilities.

Recommendation

- To address the current staff shortage and enhance service delivery, it is recommended that a temporary resource strategy be implemented. This strategy should be designed to provide immediate support until a long-term solution is in place.

SWE XXI: MINISTRY OF YOUTH AND HUMANITARIAN AFFAIRS TRANSITION REPORT

Executive Summary

The Ministry of Youth and Humanitarian Affairs is responsible for developing and adopting comprehensive youth development and humanitarian policies, as well as the effective coordination of humanitarian intervention.

The Ministry was established by an Executive Order in September 2022 and commenced operations in 2023. Since its inception, it has implemented programmes focused on youth socio-economic and political participation, promotion of sustainable livelihoods, and long-term development initiatives. Other key activities include the registration of worship and entertainment centres, technical and vocational training, and the creation of humanitarian initiatives for vulnerable persons.

Since its creation, the Ministry's key milestones include the inauguration of the Edo State Youth Parliament, successfully screening 98 members, and conducting a comprehensive fundraising

activity that raised ₦34,000,000 for families of veteran fallen heroes ahead of the Armed Forces Remembrance Day celebration. Additionally, the ministry organised the GOMYCODE Training, where 50 youths received training in data science and software development.

The Ministry has faced challenges, including resistance from certain worship centres, NGOs, and youth organisations to register or renew their licences, hindering the creation of a comprehensive database. Mobility issues have also limited its ability to fulfil its mandate. Despite these setbacks, the Ministry remains committed to empowering youth through skill development initiatives and improving the welfare of vulnerable populations across the state.

Introduction and Brief History

The Ministry was originally part of the Ministry of Information, Social Development, Youth, Sports, and Culture and underwent several transformations. Following an Executive Order by the State Governor in September 2022, which restructured the Ministries, Departments, and Agencies (MDAs), reducing their number from 106 to 72, it was re-established as the Ministry of Youth and Humanitarian Affairs. The Ministry officially commenced operations in 2023 as a new entity.

MANDATE, VISION, AND MISSION

Mandate:

To develop and adopt comprehensive youth development & humanitarian policies.

To provide effective coordination of humanitarian interventions and harmonize efforts of relevant stakeholders in the socio-economic development of Edo State.

Vision:

To position Edo State as a leader in the provision and implementation of empowerment opportunities and humanitarian interventions and to promote sustainable livelihood amongst its youths and vulnerable population.

Mission:

To be a driving force in youth development and humanitarian actions through leadership, policy development, strategic initiatives & regulations that promotes the socio-economic & long-term development of the State.

Key Functions

Developing programs/projects (aligned with National Youth Policy) that enhances the social, political, economic and entrepreneurial skills of youths, to enable them to realize their full potentials.

To provide Humanitarian initiatives in the State and develop programs/projects that will aid assistance to vulnerable Edo indigenes.

Development of policies and strategies that facilitate funding and implementation of humanitarian interventions.

Registration of social clubs, non-governmental organizations and worship centres.

Serve as the State focal point in relation with the National Youth Service Corp (NYSC) in managing camp activities and posting of Corps members to Edo State government MDAs.

Coordinating and organizing for the State, Armed Forces Remembrance Day, the Nigeria Legion activities and Independence -day celebration.

To Provide oversight functions to the various agencies reporting through the Ministry.

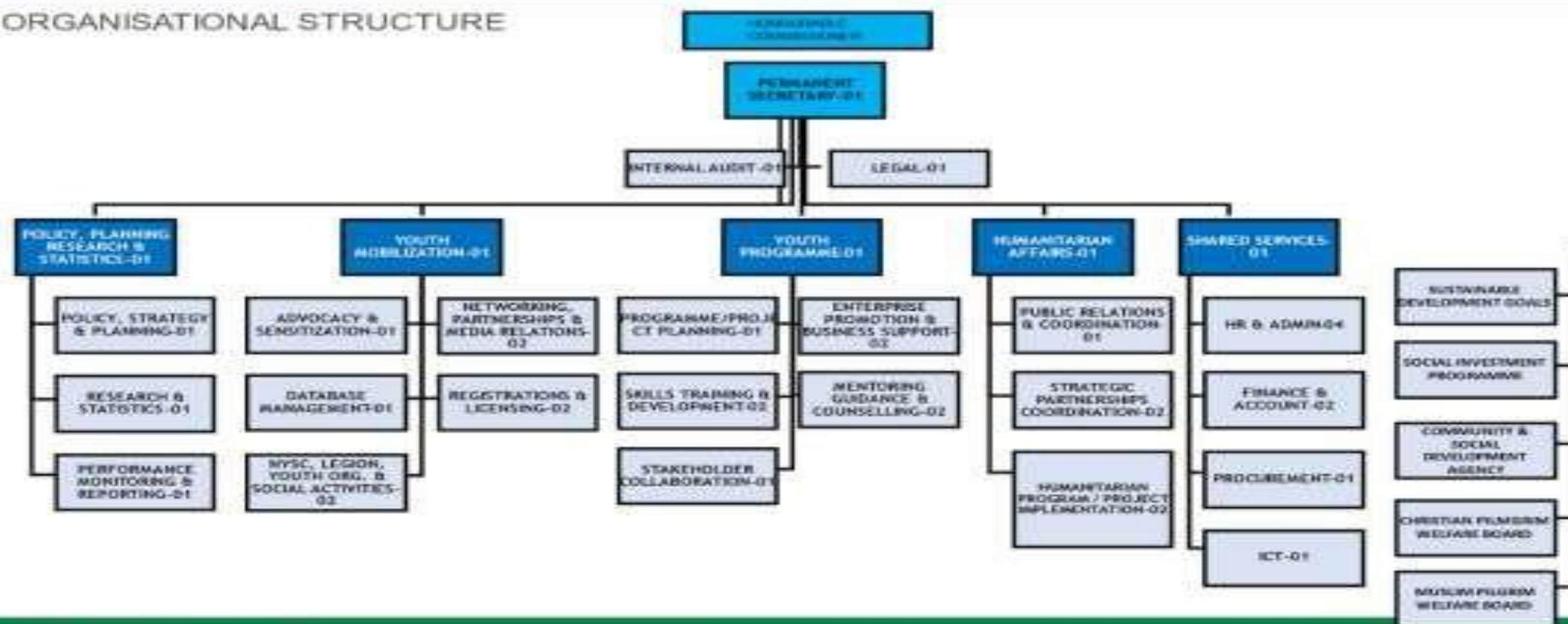
Organization Structure

The Ministry comprises:

Available Full Time Employees: 47

Critical Vacancies: 1

ORGANISATIONAL STRUCTURE



Edo State Government
Strategy, Policy, Projects and Performance Management

Key Functions of Each Department

The table shows the **KEY** activities of each department under the Ministry.

S/N	DEPARTMENT	FUNCTIONS
1	Policy, Strategy, Planning & Budget	Oversees reserve funds, prepares budget transfers. Ensures proper documentation of all financial transactions. Develops policies, programs and strategic objectives.
2	Research & Statistics	Document all quantitative data of the ministry.
3	Performance Monitoring & Reporting	Monitor all projects and programs organized by the ministry. Ensures proper evaluation of all initiatives, programs and projects. Organized training sessions for ministry staff.

4	Youth Mobilization	Monitor and supervises all activities of the Youth Parliament and other Voluntary Youth Organizations in the state. Organizes & facilitate sensitization workshops on youth rights and leadership.
5	Database management	Manages data of youth organizations operating within the state.
6	NYSC, Legion & Youth Organization	Coordinates all NYSC and Legion activities within the state.
7	Networking, Partnerships & Media Relations	Initiates networking strategies among youth-focused NGOs and serve as an interface for the Ministry's activities with all Youth NGOs
8	Registrations & Licensing	Registers Social Clubs, entertainment centres and issues License to worship centres operating within the State.
9	Youth Programme	Organizes programs that promotes value re-orientation for youths within the state. Liaises with Partners, Corporate Organizations in delivering youth empowerment programs and projects.
10	Mentoring, Guidance & Counselling	Provides leadership and support to ensure positive youth development.
11	Stakeholder Collaboration	Act as a link between the youth bodies and other support service providers.
12	Program/Project Planning	Organizes all youth empowerment programs.
13	Enterprise Promotion & Business Support	Provide business support and development services to young entrepreneurs.
14	Skills Training & Development	Organizes skill acquisition programs for youths within the state.
15	Shared Services	Manages the day-to-day administrative duties of the Ministry.
16	Humanitarian Affairs	Mobilizes and coordinate humanitarian actions in partnership with relevant agencies, national & international stakeholders. Act as link between humanitarian donors & implementing agencies within the State.

PROGRAMS AND INITIATIVES

Since its inception in 2023, the Ministry has initiated various programs aimed at enhancing the social welfare of youths and vulnerable populations, in line with the Governor's 2020 manifesto, which emphasised his administration's commitment to fully engaging youths in meaningful and productive ventures.

These are the programs/initiatives put in place by the ministry:

- Youth socio-economic, political participation & development program.
- Promotion of sustainable livelihood and long-term development program.
- Creation of partnerships with Youth NGOs and donor agencies
- Awareness, Sensitization, Social Mobilization program.
- The registration of worship and entertainment centres exercise.
- Technical and Vocational Training.
- Creating humanitarian initiatives for vulnerable persons.

Achievements and Present Landscape

The ministry has recorded several achievements since its formation in 2023, including the following:

- Successfully conducted a sensitisation campaign on the importance of registering clubs and worship centres across the state, leading to the registration of 59 worship centres and 735 clubs.

- Supported fundraising activities, including the launch of the Armed Forces Emblem on 15th December 2023, followed by the Armed Forces Remembrance Day on 15th January 2024. A total of ₦34,000,000 was made available to the families of veteran fallen heroes.
- Organised a technical and digital skills training session for 120 youths, in collaboration with Edo Jobs, the Federal Ministry of Youth, and Airtel Nigeria. The training covered technical and digital skills, Airtel outdoor unit broadband devices, Airtel's Know Your Customer software application for SIM registration, and Airtel Smart Cash POS device services. This session was successfully carried out in 2024.
- Hosted National and International Youth Day celebrations, with hundreds of youths in attendance.
- Organised a Youth Summit attended by 1,500 participants.
- Provided meal subsidies and camp maintenance for 12,309 Corps members.
- Collaborated with the Edo Jobs initiative to train 150 youths in artificial intelligence (AI), cognitive computing and data mining, and green skills for employment and economic sustainability. This was successfully conducted in 2023.
- Successfully inaugurated the Youth Parliament of the state.
- The ministry has also created collaborative efforts with different partners at the national and international level: The Edo National Association Worldwide, Afemai World Congress (AWC), Ora – Ekpen Association USA, Inc, Esan Worldwide Council and the Owan Association USA, Inc.

- Successfully organized and implemented the GOMYCODE Training, where youths were trained on Data Science and Software development.

Outlook

- The Ministry's future expectations are to critically enhance the socio-welfare of youths across the state through skills enhancement and humanitarian initiatives. These expectations include:
- Becoming a leading provider of humanitarian initiatives within the state and developing programmes/projects that offer assistance to vulnerable Edo indigenes.
- Developing policies and strategies that will facilitate funding and the implementation of humanitarian interventions while fostering strong partnerships with development partners, donor agencies, and other key stakeholders.

Digitalization

- The daily operations of the ministry have been digitalised with the introduction of the e-governance system.
- Payment platforms are now processed entirely online using the Oracle number/e-governance system.
- Potential services that could be delivered online include:
- The registration and renewal process for worship centres, clubs, associations, and unions should be digitised to fast-track the entire process. **Key Stakeholders and Status of Relationships**

S/N	STAKEHOLDERS	STATUS
1	Edo State Government	Internal
2	Edo State sustainable development goals (SDGs)	Internal
3	Edo Skill development Agency (EDO-JOBS)	Internal
4	Edo State skills investment programme (EDO-SIP)	Internal
5	Edo State cash transfer unit (SCTU)	Internal
6	Edo State community and social development agency (CDSA)	Internal
7	Edo State task force against human trafficking	Internal
8	National emergency agency (NEMA)	External
9	Nigeria Redcross society	External
10	Institute of Humanitarian studies and social development (HSSD)	External
11	National youth service corps (NYSC)	External
12	United nations international children emergency fund (UNICEF)	External

13	United nations office for the coordination of humanitarian affairs (UNOCHA)	External
14	World food programme	External
15	International development research centre	External
16	Sterling Bank	External
17	Heifer international	External
18	United states agency for international development (USAID)	External
19	Foreign, Commonwealth development organization (FCDO)	External
20	International organization for Migration (IOM)	External

Donors/Sponsorship

GIZ Partnership with the Edo State Government

The German Federal Ministry for Economic Cooperation and Development (BMZ) has partnered with the Edo State Government and the Ministry through the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) programme “Skill Development for Youth Employment (SKYE)”.

Relationship: Collaboration and Sponsorship.

Key Challenges

Some departmental activities within the ministry have been delegated to other agencies, such as EDO-SEMA, without a clear specification of assigned duties.

Logistics and mobility issues have affected the ministry’s ability to carry out its functions such as reaching the families of veteran fallen heroes living in remote areas of the state.

Some worship centres, NGOs, associations, and organisations have shown reluctance or indifference towards the registration and renewal of licences and certificates.

The ministry has been unable to develop a website for data collection and an automated system for the registration process.

Recommendations

The ministry’s automation system requires improvement to ensure the registration and renewal process for clubs and worship centres is effectively implemented across all 18 local government areas of the state, not only in the Oredo, Egor, and Ikpoba-Okha axes.

Clear specification of duties between the Ministry and EDO-SEMA.

SWE XXII: MINISTRY OF COMMUNICATION REPORT

EXECUTIVE SUMMARY

The Ministry of Communication and Orientation was established in 2003 as an upgrade from the Bureau of Information and Orientation. It plays a crucial role in facilitating communication between the Edo State government and its citizens. The Ministry's primary vision is to ensure effective communication within an environment characterized by freedom, objectivity, equality, and justice. Its mission is to provide the government with a robust publicity tool that includes an integrated feedback mechanism supported by advanced ICT and management systems.

The Ministry's mandate encompasses several key functions:

Disseminating government policies, programs, and activities to the public.

Acting as an information bridge to relay public feedback to the government.

Re-orienting the public on government policies, societal values, **and** norms.

Collating, producing, and distributing reports and information regarding government operations to the general public.

By fulfilling these responsibilities, the Ministry aims to enhance transparency, improve public understanding, and foster a more informed and engaged citizenry.

In 2016, the Edo State Ministry of Information and Communication faced significant challenges that hindered its ability to effectively publish and disseminate important government information. At the time, the ministry struggled with obsolete office equipment, including outdated editing suites and video cameras. This technological lag severely impacted their ability to produce and document materials, resulting in the publication of only **4** gazettes despite a year filled with numerous government announcements and legal notices.

Moreover, the ministry grappled with a shortage of staff and insufficient office space, with only **85** employees where an additional **50** were needed, and just **20** office rooms allocated. The work environment was far from conducive for efficient operation. This shortage of staff and space contributed to a decrease in productivity and overall work efficiency. Compounding these issues was a severe lack of ICT tool: only **3** desktop computers and **3** printers were available for the entire ministry. Mobility issues also posed a problem, as the ministry had only **2** vehicles (**a Kia Cerato and a Kia Ultima**), which were insufficient for the distribution of publications and other materials.

In order to address these challenges and improve its operations, the ministry undertook several policy changes and initiatives between 2016 and 2024. One significant policy shift was the creation of the **Edo Communication Office (ECO)** and the establishment of social media platforms, including Instagram, Facebook, and YouTube. This move aimed to enhance transparent and effective communication between the government and the public, ensuring that information about government policies, projects, and programs could be disseminated quickly and reliably.

The ministry further launched projects and initiatives to address specific public needs and promote awareness on critical issues. These included production of jingles on issues of concern such as the dangers of erecting buildings under high tension wires, HIV/AIDS prevention, the importance of routine immunization, environmental and health issues, such as reducing the spread of Lassa Fever and minimizing flood disasters.

In addition to health and environmental campaigns, the ministry addressed social issues like violence against persons, cultism, and electoral conduct. They also emphasized digital literacy and the importance of participating in the Edo State Health Insurance Scheme.

Noteworthy achievements during this period included increasing the number of staff from **75** to **122**, transitioning from analogue to digital operations, and improving office conditions. The provision of additional laptops and a desktop computer, along with the implementation of the 'Move Monkey' system for efficient distribution and monitoring of state vehicles, significantly enhanced their operational capacity. The introduction and regular distribution of the Edo Bulletin enhanced the ministry's plan to keep the public informed.

Overall, the ministry's strategic investments and reforms over the years have transformed its capacity to manage and communicate vital information, resulting in a more efficient and effective operation.

INTRODUCTION AND BRIEF HISTORY

The Ministry of Information and Orientation started as the Bureau of Information and Orientation. It was thereafter upgraded to the status of a Ministry in the year 2003: the Ministry of Communication and Orientation. The orientation and publication department were added to upscale and enhance the Ministry's functions to ensure it covered every aspect of communication.

VISION, MISSION AND MANDATE VISION:

To be effective in communication between the government and the people in an atmosphere of freedom, objectivity, equality and justice.

MISSION:

To provide Edo State government with efficient publicity tool with in-built feedback mechanism supported by a comprehensive ICT and management System

MANDATE:

To disseminate government policies, programmes and activities to the public

To serve as an information bridge between government and the people, and to provide feedback from the people to government.

To re-orientate the public about government policies and programmes and societal values and norms.

The Edo State Ministry of Communication and Orientation is responsible for the collation, production and dissemination of reports and information on government policies, programmes and activities to members of the public.

KEY FUNCTIONS

The Ministry serves as an information bridge between government and the people and to provide feedback from the people to the government.

Disseminates government policies, programs and activities to the public.

Re-orientate the public about government societal values and norms

Is responsible for the collation, production and dissemination of reports and information on government policies, programs and activities to members of public.

ORGANISATIONAL STRUCTURE



KEY ACTIVITIES OF DEPARTMENTS IN THE MINISTRY

DEPARTMENT OF COMMUNICATION

Oversees all public relations activities of government ministries, agencies and departments.

Registers media organizations and publications

Produces the Edo State Bulletin

DEPARTMENT OF PUBLICATION AND DOCUMENTATION.

The Department was created in January 2007 with 5 units namely:

Film Unit

P.A.E. Unity

Sound Unit

Government Printing Press

Bendel Newspapers Corporation

However, the sound unit has become defunct due to advancement in technology as the Public Address equipment (P. A.E) unit has also paled in significance due to the existence of the John Odigie-Oyegun Public Service Academy. In addition, the Government Printing Press and the Bendel Newspaper Corporation are undergoing transformation and currently under the supervision of the S. A Media Project.

FILM UNIT

The unit covers all Government activities for airing and documentation.

However, the unit is handicapped due to lack of Editing Suite, Video Cameras, and other facilities.

Functions of the Department

Gazettes all enacted laws, appointments and other policy documents of Government

Documents and archives all published gazettes in a for public use. Printing of all relevant government’s documents to enlighten the people

Editing of Government’s jingles and documenting.

DEPARTMENT OF ORIENTATION ACTIVITES

The Orientation Department of the Ministry is saddled with the responsibility of sensitization. This is done through the production and airing of Jingles, Public Enlightenment Sensitization work-shops, seminars, interviews, lectures and Stakeholders summit.

DEPARTMENT OF PLANNING, RESEARCH AND STRATEGY

Key Functions

Planning, monitoring and Evaluation

Conduct Research

Collate data on Government projects

DEPARTMENT OF SHARED SERVICES.

The Department of Shared, service Supervises the general administration of the Ministry of Communication and Orientation. The department handles:

All personnel matters such as posting, leave matters, petitions, staff welfare, promotion, retirements, discipline.

The Department handles the training of staff within the Ministry to enhance their performance.

DEPATMENT OF FINANCE AND ACCOUNTS.

The department oversees the following:

In charge of preparation of Annual Estimates, Budgeting and Budgetary control preparation of payment vouchers such as salaries and wages overheads and capital payment.

Controls and maintains Accounting Records, Books of Account and Books of Assets.

Revenue collection and rendition of monthly Revenue statement

LANDSCAPE SUMMARY AS OF 2016

KEY CHALLENGES FACED INCLUDED:

Obsolete office equipment

The Ministry’s activities were crippled by the lack of or obsolete office equipment such as editing suite and video cameras which affected publications and documentation of magazines, reports, documentaries and other activities. Despite the so many government announcements, government legal notices and official information that went out in the year, only four official gazettes were published.

Shortage of Staff and office space

The Ministry was faced with the problem of shortage of staff as only **85** staff out of the 135 employees required to make work operation go smoothly and effectively were available.

There was also a great challenge in the use of office space as only **20** office room was allocated to the ministry. This affected work efficiency and productivity as work environment was not conducive.

Inadequate ICT tools

Relevant ICT tools and this were in short supply affected the ministry in various ways as only **3 desktop** computers and **3 printers** were available in the entire ministry to use. This led to the decline in publication of gazettes, official bulletin/magazines.

Mobility Glitch

The Ministry had only **2 vehicles** which was a great hindrance to the distribution of official publications, journals, articles.

POLICIES AND POLICY THRUSTS (2016-2024)

Creation of the Edo Communication Office (ECO), Social media platforms; Instagram, Facebook, YouTube Sites.

Purpose: The Edo communication office was created to foster transparent, effective communication between the government and the public. The ministry also saw the need to create social media handles to make the flow of information to the public fast and reliable.

Why are we investing in it?

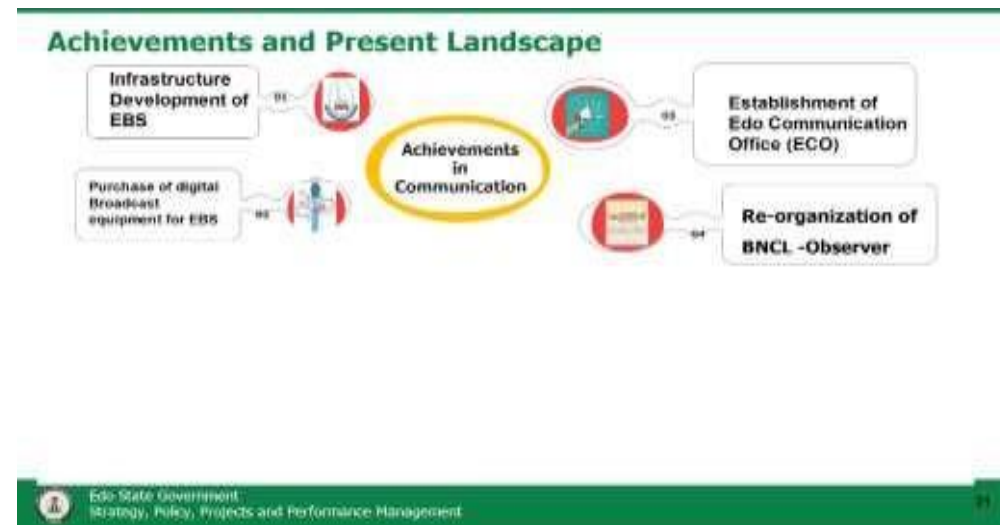
The ministry is keen on publishing government policies, projects and program in order to keep the general public informed, ensuring that they have firsthand information on government programs and policies.

PROJECTS, INITIATIVES, AND PROGRAMS (2016-2024)

S/N	PROGRAMS	YEAR	OBJECTIVE	IMPACT
1	Production and airing of Jingles on the dangers of erecting buildings under high tension wires.	2016	To protect Citizens from electrocution	Reduction in the number of structures under high tension
2	Production and airing of jingles on the prevention and management of HIV/AIDS	2016	To protect citizens against HIV and reduce spread of virus.	Reduction in the number of HIV recorded cases.
3	Production and airing of jingles on the ban of illegal burrow pits in Edo State.	2017	To protect the environment from gully erosion.	Operators of burrow pits now use restricted sites.
4	Production and airing of jingles on the need for infant immunization	2018	To protect infants against deadly diseases	Increase in the number of mothers who immunize their children.
5	Production and airing of Jingles on the proper usage of Generators	2018	To prevent untimely death occasioned by fumes from generators.	Incidences of death from generator fumes has drastically reduced

6	Production and airing of Jingles on the dangers of indiscriminate bush burning	2019	To reduce the incidences of destruction of properties and farms by indiscriminate bush burning	Indiscriminate bush burning has reduced
7	Production and airing of Jingles to educate the citizens on the precautionary measures against Lassa Fever contamination	2019	To educate citizens on the preventive measures from contacting the deadly disease and to reduce the outbreak of Lassa Fever	Reduction in number of Lassa Fever recorded across the state.
8	Production and airing of Jingles on effects of indiscriminate disposal of waste.	2020	To educate the masses on flood disaster and its preventive measures.	In 2023, the state recorded minimal flood disaster cases.
9	Translation of 52 episodes of Facts for Life (FFL) Messages to Pidgin English in collaboration with UNICEF.	2020	To educate the public on essential family practices	Reduction in the rate of infant mortality
10	Airing of the translated Facts for Life (FFL) Maternal and child care, Radio series	2021	To educate the public on essential family practices.	Reduction in the rate of infant mortality
11	Production of Jingles, skits, discussions on the 2 nd Phase of Covax Vaccine in collaboration with UNICEF.	2021	To educate members of the public on the need to be vaccinated against covid 19.	Increase in the number of people vaccinated.
12	Production and Airing of Jingle to create awareness on the Violence Against Persons Prohibition Law and sanctions against violators.	2022	To inform members of the public on the existence of the law and sanctions for offenders.	There is a decline in the number of cases recorded on violence as more people are aware of the sanctions.
13	Special Independence Day celebration with children in Benin City metropolis. Theme 'Independence and National Consciousness'.	2022	To educate young people to be worthy citizens of Nigeria and of the Edo State.	300 students were educated on the importance of and National Consciousness.
14	Sensitization on the importance of "political participation": importance to vote during election.	2023	To increase the number of electorates	40 Markets, 25 Motor Parks in the 3 metropolitan Local Government Areas were visited and about 2,000 registered and collected their PVCs.
15	Production and airing of jingles to educate commercial vehicle owners and the general public on the importance of the colour code.	2023	To ensure that commercial drivers adhere to the commercial colour code.	Over 3,000 commercial vehicles in Edo State have adhered to the correct colour code.
16	Children's Day celebration. Theme 'Digital Literacy for Edo Children'.	2023	To educate young people on the proper way of using the internet for their benefits while advertng negative influence.	300 students were educated on the importance of ICT tools and its positive benefits.
17	Production and airing of Jingles on the need for members of the public to register into the Edo State Health Insurance Scheme EDOHIS.	2024	To increase the number of enrolees into the Edo Health Insurance Scheme	The scheme has recorded a great increase of enrolees.
18	Anti-Cultism Campaign Theme: Cultism the wind that blows no good	2024	To reduce cultism and its effects in the state.	Over 300 young people were educated on the dangers of cultism.
19	Production and airing of Jingles on the need for citizens to desist from Open Defecation	2024	To reduce open defecation to the barest minimum	It is expected that there would be less cases of open defecation
20	Production and airing of Jingles on the need for citizens to imbibe the right electoral conduct before, during and after election processes.	2024	To reduce the incidences of violence often associated with elections.	it is expected that the forth coming election will be free of electoral violence.

ACHIEVEMENTS AND PRESENT LANDSCAPE



The Ministry

- Recorded an increase in the number of staff from **75** to **122** as **34** staff was recruited into the Edo Communication Office.
- Migrated from analogue to digital.
- Received an additional ten (**10**) laptops, such that key offices in the ministry can now function properly and **1** Desktop Computer was provided for the ministry's kiosk.
- Now operates in a conducive workspace with well-equipped facilities.
- Can now distribute official publications and articles with the aid of the Move Monkey system initiated by the Governor.
- Regularly produces the Edo Bulletin.
- Here is the production chart below:

Production of Edo Bulletin

S/No.	Year	Copies per Month	No. Of Copies produce	Distribution
1.	2016	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
2.	2017	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
3.	2018	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
4.	2019	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
5.	2020	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
6.	2021	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
7.	2022	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
8.	2023	1,000 per month	12,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders
9.	Jan – July 2024	1,000 per month	6,000 copies	MDAs, 18 Local Govt Areas and other Stakeholders

DIGITALIZATION

All operations carried out by the ministry is done digitally through the E governance system.

Payment gateway:

All payments are carried out with the E gov expense module **Services that can be delivered online:** Sundry payments, procurements.

KEY STAKEHOLDERS AND RELATIONSHIPS

S/N	STAKEHOLDERS	STATUS/ ROLES
1	John Odigie-Oyegun Public Service Academy	Internal: training of staff.
2	Move Monkey	Internal: Mobility
3	Ministry of Public Security and safety	Internal: Security Services.
4	Ministry of finance	Internal: Disbursement of funds.
5	Information Communication Technology Agency	Internal: IT support
6	Edo State Traffic management Agency	Internal: ensure the free flow of traffic during sensitization programs
7	Edo State Public Procurement Agency	Internal: offers procurement services.

RECOMMENDATIONS

Timely release of funds from the state government to facilitate operations within the Ministry.

Routine check/maintenance and timely repairs of office equipment.

Additional office space is needed for the ministry's library to function effectively.

SWE XXIII: EDO BROADCASTING SERVICE REPORT

EXECUTIVE SUMMARY

Edo Broadcasting Service (EBS) is a premier media organization in Benin City, Edo State, committed to providing high-quality broadcasting services to the people of Edo State and beyond. EBS focuses on informing, educating, and entertaining its audience through a diverse and innovative range of programming, including news, current affairs, music, and cultural shows.

Initially established as Bendel Broadcasting Service (BBS) under Edict No. 11 of 1986, EBS was formed after Edo and Delta States was created from the former Bendel State in 1990. The broadcasting assets were shared between the two states until Delta Broadcasting Service was established in Asaba, granting Edo State sole ownership of the current Edo Broadcasting Service. EBS operates with two booster stations in Ivue-Uromi and Ihievbe near Afuze, transmitting FM signals at 75.7 kHz and television on channel 55 at 743.25 MHz, although the channel is scheduled to change per recent NBC reallocation. The station aspires to be the preferred choice for broadcasting in the region, with a commitment to continuous improvement and innovation.

Key highlights of the establishment include the revitalization of the broadcasting station through an upgrade to digital broadcasting infrastructure for improved signal quality and reach, as well as the installation of radio transmitters (2 units of 10KW, 1 unit of 1KW, 1 unit of 6KW, 1 unit of 3KW) and a TV transmitter (1 unit of 10KW) to enhance video quality and signal strength. Additionally, a partnership with BBC Media Action has been secured, leading to the training of approximately 80 staff (presenters, reporters, producers, cameramen, and sound engineers) with 35 staff already trained and the provision of some studio equipment to improve the production of good content for radio listeners and television viewers. EBS has also achieved, 100% completion of its connection to the Ossiomo power plant, ensuring a steady power supply. The creation and deployment of the Edo State Government constabulary, combined with consistent cleaning personnel, have significantly improved the overall productivity, efficiency, and positive image of both EBS and the state government.

However, the organization faces challenges, including a lack of spare parts and working tools for maintenance, the need for specialized training in professional areas (such as for engineering staff), unscheduled outages that require substantial diesel consumption, and a diesel debt of over N5 million and an NBC debt of N43 million from the previous EBS management. The overall impacts include improved service delivery, enhanced quality and reach of EBS's broadcast services, increased staff welfare and work efficiency, and the fostering of valuable collaborations and partnerships.

INTRODUCTION AND BRIEF HISTORY

Edo Broadcasting Service (EBS) has a rich history that traces back to 1965 when the Nigeria Broadcasting Corporation (NBC) was established in the then Mid-West Region of Nigeria. NBC was initially created to meet the information and enlightenment needs of the people in the Mid-Western region. In January 1978, NBC transitioned into the Federal Radio Corporation of Nigeria (FRCN). By September of the same year, FRCN stations were handed over to state governments, leading to the station being renamed Radio Bendel to reflect Bendel State's identity.

In 1980, under the administration of Governor Professor. Ambrose Alli, a television arm was added, and the organization, became known as Bendel Broadcasting Service (BBS) under Edict No. 11, 1986. Following the creation of Edo and Delta States from the defunct Bendel State in 1990, the broadcasting assets were initially

shared between the two states until the establishment of Delta Broadcasting Service in Asaba, which resulted in Edo State retaining sole ownership of the service, now known as Edo Broadcasting Service (EBS).

Today, EBS, operates as a parastatal under the Ministry of Communication and Orientation, providing both radio and television services. It operates two booster stations located at Ivue-Uromi and Ihievbe near Afuze. The service transmits on two frequencies: FM signals at 75.7 kHz and television on channel 55 at 743.25 MHz, although the channel is scheduled to change due to recent NBC reallocation. EBS is headed by a General Manager, who reports to the Special Adviser to the Governor on Media Projects, and consists of several departments, each headed by a director.

Mandate, vision, and mission.

Mandate:

Deliver news and information to educate the people on basic issues and project the cultural values of the state

Project the programs and policies of the Edo State Government.

Serve as a viable alternative revenue-generating corporation for the State Government

Provide facilities and extend broadcasting services across the state and beyond. Operate and maintain transmitting and receiving stations in the state Vision: Highlight Government's programs, projects, and activities.

leverage on existing technology for service delivery

Be a high-performing, financially viable, digitalized, state-owned public broadcasting corporation that provides compelling informative, educational, and entertaining content across all media platforms.

Mission: to inform, educate, and entertain the public while becoming the leading, credible voice and face of Edo State.

Key functions of MDA include,

project the government programs and policies,

deliver news and information to educate the public on basic issues

Promote the cultural values of the state,

Serve as a viable alternative revenue-generating corporation for the State Government,

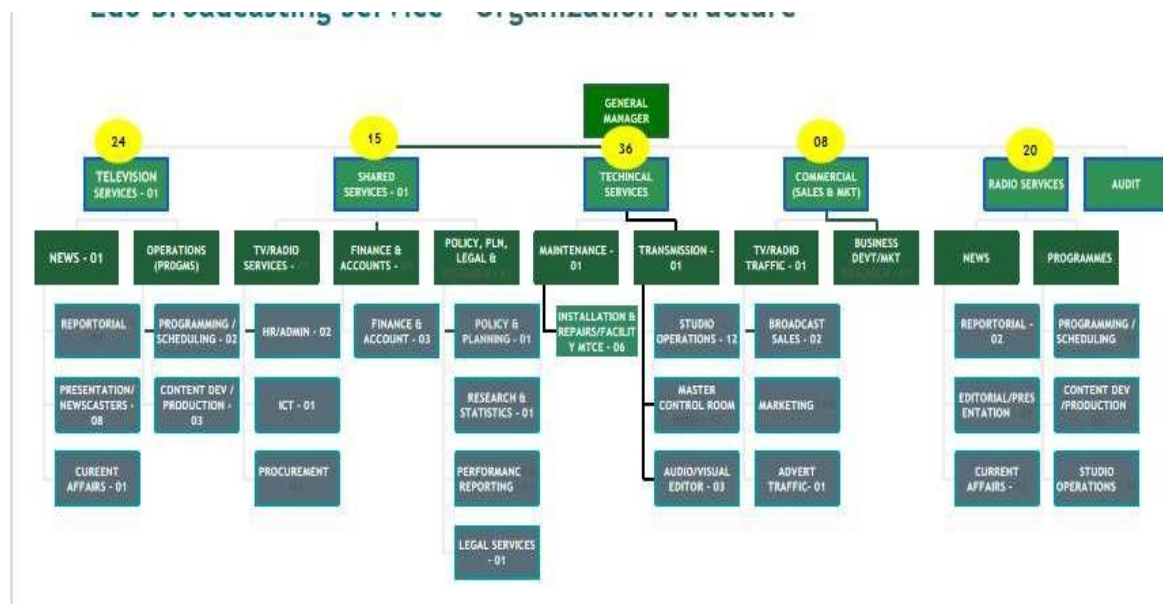
Operate and maintain transmitting and receiving stations in the State.

Organization structure Establishment number: 105

Full-time employees: 96 Vacancies: 8

Critical vacancy: nil

Organogram



3	Radio services	Create engaging content, build audience loyalty, and maintain a strong, brand presence in the radio market, while ensuring compliance with regulatory requirements and industry standards.
4	Television services	Programming and content creation (live and pre-recorded) Scheduling and broadcast operations Production and post-production services
		Ensuring compliance with regulatory requirements and industry standards.
5	Commercial services	Commercial services to generate revenue through: Advertising sales and management sponsorship and partnership development Brand integration and product placement commercial production and creative services Sales and marketing of broadcast airtime and digital inventory

Key activities by each department in the Organization include,

S	Department	Functions
1	Share service	To provide centralized support and resources for various department Human resources finance IT Legal Procurement
2	Technical services	The technical services ensure the technical quality and reliability of broadcast systems, equipment, and signals, from maintenance and repair through innovation and improvement, to delivering high-quality programming to the audience Video engineering and technical support - transmission and distribution of TV signals

LANDSCAPE SUMMARY AS OF 2016

As of 2016, Edo State Broadcasting faced several challenges, primarily due to inadequate funding, outdated equipment, and a freeze on hiring new staff. The station struggled to remain operational, relying heavily on the twin transmitters purchased by the previous administration. Despite these efforts, EBS frequently went “off air,” leading to the loss of long-time clients, and a drastic reduction in broadcasting hours, typically limited to only 5 to 6 hours daily, with 14 to 17 hours off-air and a 6 to 7-hour turnaround time for news. The number of clients dwindled due to the poor state of equipment (14 for quarterly programs), and income generated subsequently plummeted, resulting in little to no internal revenue. At the same time, the cost of operation increased due to the use of old and obsolete equipment. Despite several pleas to the State Government, the situation at EBS continued to deteriorate.

The station’s inability to recruit new and digitally skilled personnel further hindered its competitiveness against modern private stations. The station would have collapsed completely if not for the experience of the management, the engineering team, and the dedication of a few staff who sometimes funded the station's operations with personal finances. The broadcasting station also struggled with poor reach and signals, resulting in poor picture quality and inadequate or no terrestrial broadcast. Additionally, there was a huge debt of forty million naira (N40m) owed to NBC and over five million naira (N5m+) owed to diesel suppliers.

POLICY AND POLICY TRUST

The broadcasting station operates under the policies of the Ministry of Communication and Orientation. In alignment with the Governor’s 2016 manifesto to revitalize the broadcasting sector by leveraging digital technologies and innovative programming to promote cultural heritage, education, and economic development, the following initiatives were developed.

Full digitalization of EBS: embracing digital technologies to enhance broadcasting quality, reach, and engagement while upgrading physical and technological infrastructure to support high-quality broadcasting and digital services

Increase revenue by 100% and reduce the debt profile of EBS

Content and outlook creation to improve the station: fostering high-quality, engaging, and informative content that resonates with diverse audiences.

Zero interruption of transmission to pave the way for improved services to government, customers, and the public, while strengthening audience relationships through social media, feedback mechanisms, and interactive programming

Personnel training and retraining: investing in staff training, capacity building, and welfare to enhance professionalism and job satisfaction.

Institutionalize balance scorecard (BSC) as the new performance management system (PMS)

Community Focus: Prioritizing community-oriented programming, addressing local issues, and promoting cultural heritage.

Youth Empowerment: Developing initiatives to support young talent, entrepreneurship, and skills development in the broadcasting industry.

Partnerships and Collaborations: Building strategic partnerships with local, national, and international organizations to enhance content, capacity, and reach.

Innovation and Entrepreneurship: Encouraging innovation, creativity, and entrepreneurship in broadcasting, digital media, and related fields.

Regulatory Compliance: Ensuring adherence to regulatory requirements, ethical standards, and best practices in broadcasting.

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED – 2016 - 2024

S/N	Project, programs, and initiatives	Year	Status
1	Launching of a website and mobile app for live streaming, news, and entertainment content. Community Engagement Program	2018	Achieved
2	Introduction of a program to engage with local communities through town hall meetings, public lectures, and cultural events	2019	Achieved
3	Launching of a training program for young journalists, presenters, and producers to develop their skills (youth empowerment program).	2020	Achieved
4	Collaborations with international broadcasters (BBC media) for content exchange, training, and cultural exchange programs.	2022	Achieved
5	Extension of broadcast coverage to more regions, improving signal strength and reach.	2024	Achieved
6	Upgrade of equipment, retooling, and up-skilling of staff by partnering with international bodies like BBC Media Action	2024	Achieved

8	Conduction of basic communication skills and Project management training for staff and management officers	2023	Achieved
9	Introduction of annual awards to recognize excellence in broadcasting, journalism, and community service	2023	Achieved
10	Internet Connectivity to EDSG Network	2024	Achieved
11	Use of teleprompter during State News (Comprehensive News)	2023	Achieved
12	Lease of the EBS Ivue-Uromi substation which has abandoned for over 20 years.		Achieved

OUTLOOK

Ongoing projects, programs, and initiatives at Edo Broadcasting Service (EBS) include the installation of digital radio and TV broadcast equipment and, a strategic partnership with BBC Media for the training of 80 staff members. Additionally, the installation of a mobile App to enhance accessibility, while Heads of Departments, the General Manager, and management officers hold regular meetings and monthly performance monitoring interactive sessions to ensure continuous improvement and accountability.

Projects, programs, and initiatives to be prioritized include:

The onboarding of 70 staffs,

Acquiring 5 vehicles (within the city news roving, outside the city news roving, commercial, shifting, and staff vehicles),

Increase revenue by 100% and reduce debt Profile of the Edo Broadcasting Station,

Reactivation of Ihievbe and Luve Radio and TV relay station

Establishment of a broadcast training school and Event Centre for EBS.

ACHIEVEMENT AND PRESENT LANDSCAPE

- Revitalization of the broadcasting station by upgrading the station to a digital broadcasting infrastructure for improved signal quality and reach.
- Employment of 95 new staff to fill critical vacancies
- The purchase of one Audi wagon vehicle and one Volkswagen vehicle to improve the operations of the Broadcasting station.
- The supply of a 400KVA soundproof generator and inverters enabling 24-hour streaming capability, allowing for 13 programs, each with a duration of 30 minutes.
- EBS Ivue-Uromi substation was leased on a five (5) year lease to Advanced Team Works at a sum of Three Million (3) Naira only (3,000,000.00).
- The creation and deployment of the Edo State Government constabulary, along with consistent cleaning personnel, have significantly enhanced the overall productivity, efficiency, and positive image and reputation of EBS and the state government.
- Installation of Radio (2nos 10KW, 1no 1kW, 1no 6KW, 1no 3KW Radio Transmitters) and TV Transmitters (1no 10KW TV Transmitter) to improve the video quality and signals

- 100% completion of EBS connection to Ossiomo power plant generating steady power supply. Secure the partnership with BBC Media Action for the training of about 80 staff (Presenters, Reporters, Producers, Cameramen, and Sound Engineers) with 35 staff already trained and the provision of some studio equipment to improve the production of good content for radio listeners and television viewers.
- Training and retraining of staff personnel were conducted to effectively manage the new digital facilities, with 90% of the staff having been trained.

- Constitution of maintenance Team for servicing the Generators at least once a month.

BASELINE DATA

S/N	Indicator	2024 Data
1	Staff training	
	Project management, communication skills, and Competency Framework	15 staffs
	Rudiment of the Civil Service Rules	28 staffs
	Professional Training (CIPMN)	2 staffs
2	Programs	
	Current (news, entertainment, and educational)	55
	New programs	17
3	Turnaround time	
	News	2 – 4 hours 85% improvement in turnaround time
4	Viewership	
	Viewers	50,000 monthly
	Age	18-45 years (70%)
	Location	Edo state: 60% International: 10% Nigeria: 30%
	Peak view hours	1,000 times
5	Clients	46
6	Conference and partnership	
	Organizations	Over 20
	Individual content providers	Over 10
	New programs developed	Over 15
7	New staff yet to be on-boarded	70

2	Outdated equipment and infrastructure	Upgraded equipment and infrastructure	Develop comprehensive maintenance plans for equipment and infrastructure
3	Low staff morale and high turnover rate	Implemented staff training and development programs	Establish performance-based incentive systems for staff
4	Difficulty in attracting and retaining top talent	Developed competitive compensation packages	Expand online engagement platforms
5	Limited audience engagement and feedback	Launched social media and online engagement platforms	Develop strategic partnerships with local businesses and organizations
6	Inadequate marketing and promotion strategies	Created marketing and promotion teams	Continuously monitor and evaluate management structures and processes
7	Managing rapid growth and expansion	Implemented scalable management structures and processes	Develop comprehensive content strategies and calendars
8	Maintaining quality content and programming	Established content review and quality control teams	Invest in ongoing technical training and support for staff
9	Technical issues and downtime	Invested in redundant systems and backup infrastructure	

Challenges, resolutions, and recommendations

S/N	Challenges	Resolutions	Recommendations
1	Limited funding and resources	Secured additional funding through grants and sponsorships	Continuously explore alternative funding sources

DIGITALIZATION

The station has digitalized several processes, including content creation, editing, and management; broadcasting and streaming; scheduling and planning; communication and collaboration; document storage, sharing, and version control; staff management, payroll, and benefits administration; finance and accounting, budgeting, and financial reporting; audience engagement, feedback monitoring, and analytics; staff training and development; asset management for tracking and managing equipment, vehicles, and other assets; news gathering, editing, and dissemination; and signal transmission and delivery.

Data usage on online services is as follows:

Website: 10,000 unique visitors per month, 50,000 page views per month, 5 minutes average session duration.

Live streaming: 1000 concurrent viewers during peak hours, 50,000 total views per month, 30 minutes average watch time, 20% bounce rate

Usage frequency: daily (30%), weekly (40%), monthly (30%)

Potential online services that the broadcasting station could offer include live streaming of TV and radio programs, video-on-demand (VOD), and podcasts. Additional services could involve publishing news articles, press releases, and statements, as well as creating a discussion forum for audience engagement, feedback, and interaction. The station could also host webinars, conferences, and workshops on various topics. Other possibilities include enabling online payments for services, donations, personalized content recommendations, contests, and competitions, and providing social media management services. Moreover, the station could offer online advertising and sponsorship opportunities, content creation services (such as video production, writing, and design), and research and analytics services to help organizations understand their online presence and audience.

Device Usage: mobile (70%), desktop and computers (20%), tablets (10%)

The broadcasting station utilizes various social media platforms, including Facebook (handle: Edo Broadcasting Service, with 10,000 followers and 9,700 likes), Twitter (official handle: Edo Broadcasting Service TV, with 33 followers), and YouTube (official channel: EBS TV: Edo Broadcasting Service, with 1,330 subscribers and 14,352 views). They also maintain a website at <https://www.ebs.com.ng/>.

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIP

Stakeholders		Status
Internal	External	
Employees	Government	Cordial
Management team	Government MDAs/Agencies	Cordial
Production team	National Broadcast Corporation	Cordial
Engineering and technical staff	Broadcasting Organisation of Nigeria	Cordial
Sales and marketing department	Customers	Cordial
Human resources department	Non-profits and business organizations	Cordial
Finance and accounting department	Educational institutions	Cordial
	Religious bodies	Cordial
	Security agencies	Cordial

AWARDS AND COMMENDATIONS

The awards and commendations received by the station are listed in the table below

S/N	Awards and commendations	Year	Awarding body
1	Award of best practices in journalism, telecommunication of the year.	2022	Sister-To-Sister Empowering Women Worldwide
2	Certificate of award of excellence	2022	Osabuohien Zion Agbonlahor (OZA) Charity Home Organisation
3	Award of exemplary leadership		OZA Charity Home Organisation and Edo Legacy Foundation Inc.

KEY ISSUES AND CHALLENGES

The key issues and challenges faced by the broadcasting station include:

Lack of spare parts and working tools for maintenance,

The need for training in specialized professional areas (such as engineering staff),

Unscheduled outages that require the consumption of a significant amount of diesel, and

The incurrence of a diesel debt of over N5 million and an NBC debt of N43 million from the previous EBS management. The outstanding diesel debt for the quarter stands at N3, 154,950.

RECOMMENDATION

Reactivation of Ihievbe and Luvu Radio and TV Relay Station

Establishment of a broadcast training school and Event Centre for EBS

Building of crèche for EBS nursing mothers which will serve as a source of revenue also for EBS

Staff quarters for operation's workers

SWE XXIV: EDO STATE SPORTS COMMISSION

Executive Summary

The Edo State Sports Commission has made significant strides in sports development from 2016 to 2024, underpinned by a strong commitment to grassroots sports, infrastructure enhancement, and capacity building. The Commission has been instrumental in promoting sports participation at the community level through various initiatives, including the integration of sports activities into the primary and secondary school curriculum, the construction of mini-stadia, and the remodelling of the Samuel Ogbemudia Stadium into a world-class facility. Key achievements include the discovery of over 8,500 athletes through local tournaments, the participation of Edo State athletes in numerous national and international competitions, and the success of Bendel Insurance and Edo Queens Football Clubs in securing promotion and winning major titles.

Despite these successes, the Commission faces several challenges, including inadequate funding, a shortage of skilled personnel, and insufficient equipment to support sports development across the state's 18 Local Government Areas. Legacy issues such as the need for amending the bill establishing the Commission and institutionalizing grassroots sports programs also require attention. Nevertheless, the Commission has been recognized for its efforts, receiving multiple awards, including the Prestigious Africa Sports and Tourism Award and recognition from FIFA for the Betsy Obaseki Women Football Tournament.

Looking forward, the Commission recommends that the incoming administration prioritizes the completion of existing projects, increases budgetary funding, and provides the necessary facilities and equipment to sustain the progress made. The establishment of Local Government Sports Committees and the introduction of a reward system for outstanding athletes are also crucial for fostering a robust sports culture in the state. With continued support and strategic investments, Edo State can further solidify its position as a leader in sports development in Nigeria.

Introduction and Brief History

The Edo State Sports Commission was established to oversee and promote the development of sports within the state. Its scope of activities includes fostering a wide range of sporting activities, from grassroots and institutional sports to the management of sporting facilities and assets. The Commission also focuses on advancing professionalism in sports, cultivating partnerships, and encouraging private sector contributions to the promotion and funding of sports.

Originally known as the Edo State Sports Council, the organization was restructured into the Edo State Sports Commission through a law passed on August 18, 2021. The Commission's seven-member board was officially inaugurated on March 11, 2022. Operating under a departmental structure, the Commission comprises of five departments, each headed by an Executive Director. In addition to overseeing the activities of 36 Sports Associations, the Commission plans to establish Sports Committees across all 18 Local Government Areas within the state.

Mandate, Vision & Mission

Mandate

Develop and manage Sports Infrastructure, ensuring accessibility for all citizens.

Revitalize and elevate the sporting activities and heritage of the State.

Advance grassroots and institutional sports development.

Promote health and wellbeing of Edo state residents through inclusive sports activities.

Encourage corporate and private sector participation in sports development.

Focus on Grassroots sports development with the goal of producing 10,000 athletes within the next five years, targeting a minimum of 2,000 athletes per year.

Vision

To position Edo State as the foremost sporting destination in Nigeria.

Mission

To attain excellence and positively impact the lives of Edo people through Sports participation, development and business.

Key Functions

The Edo State Sports Commission is tasked with the following functions:

Formulate and implement Edo State Sports Policy, creating innovative strategies for the promotion of sports in Edo State;

Train coaches and sports administrators, promote mass participation in all forms of sports and, encourage investments in private sports academies for research and talent development;

Collaborate with sports industry stakeholders, the Ministry of Education and other relevant MDAs to develop schools' sports;

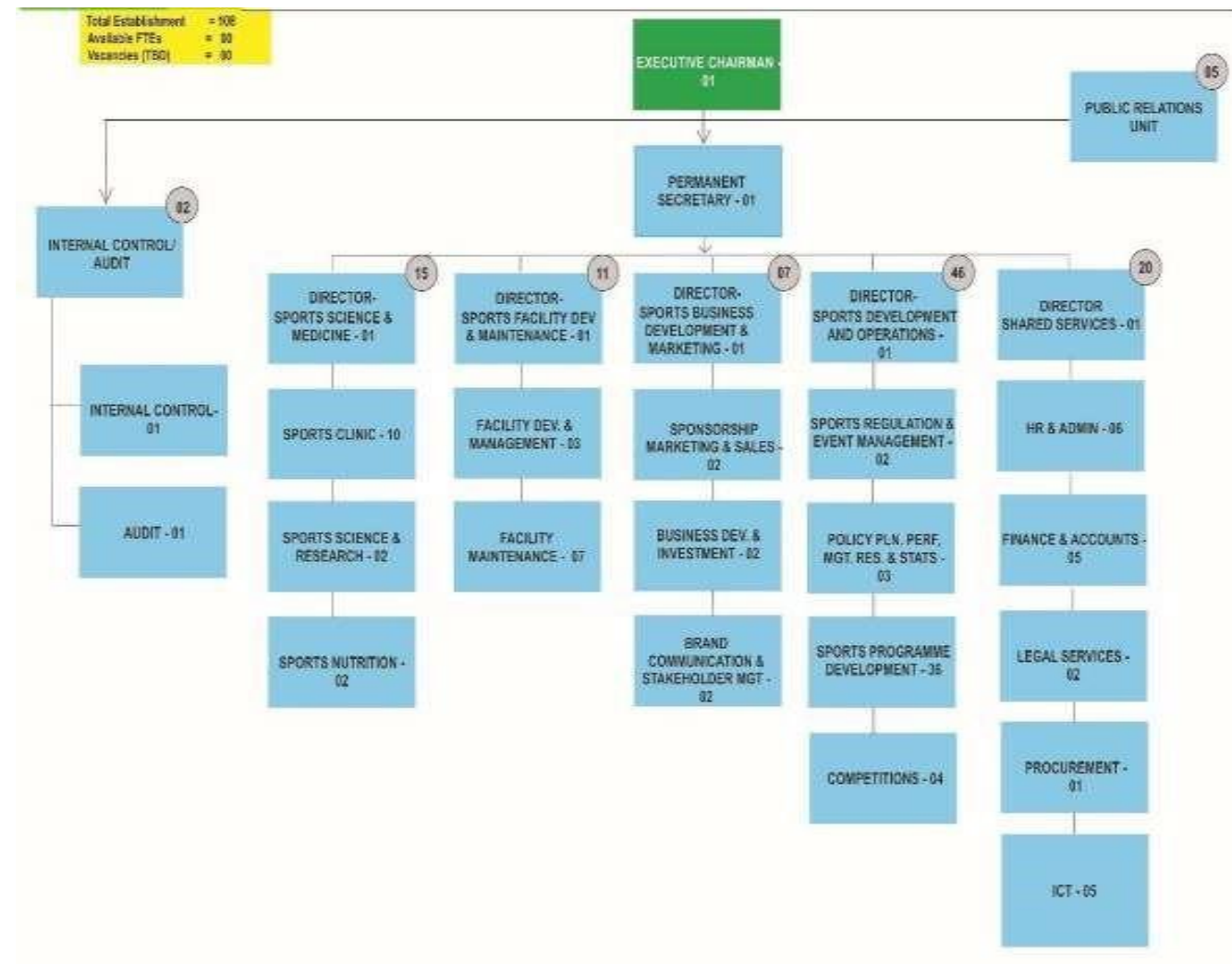
Regulate and supervise activities of the State Sports Associations, Local Government Sports Committees and all other sporting activities within the State.

Provide financial support and opportunities to sports organizations, clubs, schools and associations to enhance capacity to organize and host sporting programs;

Develop and manage the Commission's sports facilities and assets within the State;

Promote the use of sports as a tool for social, economic and tourism development

Organization Structure



The Sports Commission has a total of Five Hundred and Thirty-Six (536) staff

Total Number of Staff (Full Time)	536
Number of Staff in Establishment	126
Number of Staff placed	48
Number of Vacancies	77
Number of Critical Vacancies	20
Chief Officer Sport Science & Medicine	1
Senior Officer Sport Science & Medicine	2
Officer I Sport Science & Medicine	2
Officer II Sport Science & Medicine	3
Principal Officer Sport Science & Research	1
Senior Officer Sport Science & Research	1
Principal Officer Sport Nutrition	1

Senior Officer Sport Nutrition	1
Principal Officer Sponsorship Marketing & Sales	1
Principal Officer Business Development & Investment	1
Principal Officer Brand Communication	1
Chief Facility Development & Maintenance	1
Officer I Facility Maintenance	1
Officer II Facility Maintenance	2

Key functions of Departments

Shared services:

- Responsible for human resource planning.
- Recruitment and selection of staff.
- Handles staff promotion.
- Staff Discipline.
- Processes all leave matters concerning staff of the establishment (study, maternity, annual leave).
- Career development and planning.
- Assets management and planning.
- Supervises/controls the public relations affairs.
- Controls the open and confidential registry.
- Preparation of brief and memo.
- Handles all staff welfare matters including Bereavements.
- Processing of gratuity and pensions.
- General Administration to the Board.
- Day to day running of accounts
- Preparation of salaries and wages for the commission
- Adhering to government financial regulations
- Facilitating the processing of approvals/releases of funds
- Ensuring audit is carried out on yearly basis
- Succession planning and Training of Administrative Staff
- Supervises procurement and ensure due process

Sports development and operations:

- Oversee the affairs of all the sports associations operating under the Sports Commission
- Develop and monitor sports programmes across the local government areas and schools in the state
- Manages the data of athletes as well as keeping performance records.
- Ensure regular training and monitoring of athletes.
- Facilitates and recommend participation/hosting of local tournaments and national championships
- Facilitate/supervise the organization of technical seminars/workshops for coaches, athletes, and sports officers.
- Evaluation/appraisal of technical staff.
- Recommend appropriate training and competition equipment.

- Sports facilities development and maintenance
- Supervise the day-to-day maintenance of the sports facilities
- Ensure adequate maintenance of the sports facilities
- Ensure availability and accessibility of sports facilities for trainings and competitions
- Ensure that all sports equipment and facilities are in the right conditions for trainings and competitions.
- Ensure the protection of the equipment and facilities.

Sports science and medicine:

- Prevention, diagnosis, treatment and rehabilitation of injuries related to sport and other physical activity.
- Manage medical and fitness equipment.
- Manage athletes' diets and meals pre competitions and during competitions.
- Oversee referral services for athletes and officials
- Manage Athletes medical records

Sports business development and marketing

- Sponsorship sales and activation
- Partnership development (e.g., with teams, leagues, or events)
- Building relationships with key stakeholders (e.g., teams, leagues, sponsors)
- Brand management (e.g., team, league, or event branding)
- Advertising and promotions (e.g., social media, print, broadcast)
- Fan engagement and retention strategies
- Event marketing and management
- Content creation and distribution (e.g., social media, website, email)
- Developing marketing strategies to drive sales and brand awareness

Sports association in the sports commission

- Athletics
- Aquatics
- Badminton
- Basketball
- Boxing
- Canoeing
- Chess
- Cricket
- Cycling
- Dart
- Deaf Athletics
- Football
- Golf
- Gymnastics

- Handball
- Hockey
- Judo
- Karate
- Kick-boxing
- Kung-Fu
- Mixed Martial Arts
- Para Athletics
- Para Powerlifting
- Rugby
- Scrabble
- Shooting
- Squash
- Table Tennis, Deaf & Para Table Tennis
- Taekwondo
- Tennis/Wheel Chair Tennis
- Teqball
- Traditional Sports
- Volleyball/Beach Volleyball
- Weightlifting
- Wrestling.

Local Government sports committees

Sports Committees have been constituted across the 18 Local Government Areas (LGAs) of Edo State, with the following composition: two (2) members appointed by the Chairman of the Local Government Area; a member appointed from the organized private sector within the Local Government; a representative from the Local Government Education Authority an officer from the Edo State Sports Commission, who serves as the Secretary of the Committee.

As of now, Sports Committees have been inaugurated in 9 of the LGAs. However, the inauguration of Committees in all 18 LGAs is pending, awaiting approval from His Excellency.

Landscape Summary as of 2016

In 2016, the Edo State Sports Commission faced several significant challenges. The Commission was not well-integrated into the Edo State Civil Service, leading to unclear roles, undefined reporting line, and functional ambiguity. The Officers within the Commission lacked the necessary skills and motivation, exacerbated by the absence of a defined scheme of service, which resulted in a backlog of eligible promotions from 2016 to 2023.

The Commission also faced infrastructural and administrative challenges including the absence of an administrative building, and a cumbersome process for requesting and approving funds. These issues made it difficult for athletes and coaches to participate in national competitions.

Additionally, the lack of commercially viable facilities, prevented Edo State from hosting local, national, and international competitions. There was no institutional framework for sports development, such as Sports Association Boards, Committees on Schools' Sports, or Local Government Sports Committees. The absence

of a functional structure for talent identification and nurturing, coupled with the lack of sponsorship and partnership, hindered the state-owned teams and sports programs.

At that time, four states tournaments were held annually, and the average remuneration of sportspersons was N15,000 (fifteen thousand naira) per month.

Functional Sporting facilities in 2016

Although they were not equipped with standard facilities.

Samuel Ogbemudia Stadium

Position of Edo State in various sporting leagues, etc (2011 - 2015)

League	Position
Nigeria Handball Premier League (2011 – 2015)	2 nd – 6 th Position
Football League (2014)	16 th Position
Nigeria Hockey Super League (2011 – 2015)	2 nd – 6 th Position
Nigeria Premier League (Cricket) (2011 – 2015)	2 nd – 6 th Position
Nigeria Rugby League (2011 – 2015)	1 st – 4 th Position
National Sports Festival	2 nd – 4 th Position

State of the work environment and work tools before 2016.

Before 2016, the Edo State Sports Commission lacked of an administrative building, ICT equipment, and internet facilities. The Inadequacy of working tools led to delays in file processing, while undefined work ethics and policies contributed to operational inefficiencies. Training facilities and equipment were insufficient, and sports facilities were poorly maintained. Additionally, the offices conditions were substandard, with leaking roofs during rainy seasons, and restrooms were often unkempt and littered.

Policies and Policy Thrusts

In his 2016 manifesto, Godwin Obaseki emphasized the need to " Restore Edo State as the Number One state in sports in Nigeria, especially in football where we once held sway as a talent ground." By 2020, his manifesto reiterated this unwavering commitment, with plans to solidify Edo State's position as the leading sports state in Nigeria. The strategy included promoting state-private sector partnerships to establish sports academies for persons with disabilities, enhancing youth competitiveness through the newly rebuilt Dr. Samuel Ogbemudia Stadium and 20 other mini-stadia across the state, and developing sports infrastructure at the community level.

In alignment with these goals, several workshops and stakeholder engagements were conducted, leading to the identification of six strategic priority areas to drive sports development across the state. These strategic priorities guided the goals and direction for advancing sports in Edo State.

Sport facilities:

Provide standard sporting facilities for key sports across the state.

Ensure the adequate maintenance of existing sports facility.

Supply essential sporting equipment

Multipurpose Hall

Main-bowl 2

Tennis Courts

Swimming pool

Sports Complex (Owned by the Federal Ministry of Sports Development) at Etete, G.R.A, Benin City.

Basketball Court at Wire Road, Benin City

Ensure accessibility to sports facilities for all

Sport events:

Create, Develop, and Promote sporting events within the state

Foster regional and interstate sporting events

Host International Sporting Events

Promote sporting events that will attract International Participation.

Sport capacity:

Develop the capacity of athletes.

Enhance the skills of Coaches

Build the expertise of sports administrators

Establish and resource a State Institute for sports

Sport business:

Develop policies to attract corporate investors

Brand and Market sports, sporting activities and facilities to expand the fans-base.

Attract, drive and sustain local private and corporate sponsorship for sports

Secure international funding for sports

Initiate & drive revenue generation strategies

Sport development:

Promote early awareness and participation in sports

Empower State Sports Associations for greater effectiveness & impact

Promote regular Sports Competitions across various disciplines

Initiate and oversee programs for discovery and nurturing of athletes

Policies on sports developed from 2016 – 2024

Policy on grassroots sports development in Edo state

This policy is designed to promote and encourage sports participation at the community level.

Strategic objectives

Promote sports participation at the grass root level

Reduce unemployment

Lower the youth crime rate in the society

Discover and harness sports talents in the state.

Policy on inclusion of Sports Activities in Primary and Secondary School Curriculum in the State

This policy aims to encourage mass participation in Sporting activities and promote healthy living

Strategic Objectives

Enhance physical and Mental wellbeing through Sports participation

List of Projects, Initiatives & Programs Completed – 2016 to 2024

Focus Area	Initiatives/Projects/Programmes
Sports Development	Development of programs for athlete discovery and nurturing. Introduction of a weekly period for sports activities in the State School curriculum. Introduction of programmes to increase awareness and participation in sports among Edo citizens.
Sports Facilities	Remodelling of Samuel Ogbemudia Stadium. Construction of mini-stadia across Edo State. Continuous maintenance of sports facilities in the state. Construction of sports facilities in secondary schools.
Sports Capacity	Development of policy on training for coaches, umpires, technical officials, etc. Organization and sponsorship of refresher courses/training for coaches, sports officers, administrators, and umpires. Certification and upgrading of coaches in various sports. Development of a scheme of service.
Sports Events	Hosting of the National Sports Festival "Edo 2020." Participation of Edo State athletes in various national competitions. Hosting of several sports events within the state. Hosting of national and international sports events. Reviving and hosting of the Edo State Sports Festival.
Sports Business	Rebranding of Bendel Insurance and Edo Queens Football Clubs. Restructuring of the management of Bendel Insurance and Edo Queens Football Clubs.
Sports Governance	Reconstitution of Sports Associations. Constitution of Edo State Local Government Sports Committees. Restructuring of the Management of Bendel Insurance and Edo Queens Football Clubs. Establishment of a funding structure that allows the commission to address request up to ₦10,000,000 monthly, Bendel Insurance and Edo Queens Football Clubs at ₦25,000,000 and ₦20,000,000 monthly respectively.

Achievement and Present Landscape

Focus Area	Achievements
Sports Development	<p>Twenty-three (23) Sports Associations have organized 61 local tournaments during which a total of 8,580 Athletes were discovered</p> <p>Edo State athletes participated in 208 National Sports Federation Competitions across various sports, winning 548 medals in the process</p> <p>81 Edo State Athletes have qualified to represent Nigeria at different international events such as Africa Games, World Championships, Commonwealth Games, Olympics etc.</p> <p>Bendel Insurance Football Club</p> <p>Secured promotion to the elite Premier League in 2019 after over a decade in lower divisions.</p> <p>Won the 2022/2023 Federations Cup and represented Nigeria in the CAF Confederation cup</p> <p>Maintained a 26-match unbeaten run in the 2022/2023 NPFL league season Edo Queens FC</p> <p>Promoted to the Nigerian Women Football League (NWFL) in 2019 after three years in lower divisions.</p> <p>Finalist in the 2022/2023 Federations Cup</p> <p>Consistently ranked in the Top six in the NWFL since the 2020/2021 season Won the 2023/2024 season of the NWFL, qualifying to represent Nigeria in the CAF Women's Champions league starting in August 2024.</p>
Sports Facilities	<p>Samuel Ogbemudia Stadium remodelled into a world class Sports Complex, capable of hosting 15 Sports simultaneously.</p> <p>Construction of a modern Gymnastic Hall at the Samuel Ogbemudia Stadium and installation of equipment. Construction of four Mini Stadia.</p> <p>Two (2) Basketball & two (2) Volleyball Courts constructed at Emotan College.</p> <p>Two (2) Beach Volleyball Courts constructed at Ihogbe College.</p> <p>Construction of two (2) Cricket Ovals at Edo Boys High School & Iyoba College.</p> <p>Construction of Rugby pitch at Edo Boys High School.</p> <p>Construction of One (1) Hockey Astroturf.</p>
Sports Capacity	<p>Development of policy on training for coaches, umpires, and technical officials Organization and sponsorship of refresher courses/training for coaches, sports officers, administrators, and umpires.</p> <p>Certification and upgrading of coaches in various sports.</p> <p>Development of a scheme of service.</p>
Sports Events	<p>Hosted the 20th National Sports Festival, "EDO 2020" with participation from about 12,000 Athletes and Officials.</p> <p>Hosted 24 National Championships and 3 International sports events/tournaments including:</p> <p>Olympics, Commonwealth, African and World Championships Athletics trials</p> <p>Super Eagles qualifiers' match</p> <p>West Arican Football Union female football tournament</p> <p>CAF (Confederations African Football) cup</p> <p>National Division 2 and Premier Handball leagues, etc.</p>
Sports Business	<p>Bendel Insurance FC secured a lucrative front-of-shirt sponsorship deal with Sterling Bank Plc.</p> <p>Edo Queens FC secured a front-of-shirt sponsorship deal with Peculiar Ultimate Concerns Limited.</p>
Sports Governance	<p>Hosted the 1st Edo State Sports Summit in 2016.</p> <p>Established the Edo State Sports Commission.</p> <p>Reconstituted the membership of the boards of 36 Sports Associations.</p> <p>Constituted the Edo State Local Government Sports Committees.</p> <p>Constructed an administrative building at the Samuel Ogbemudia Stadium</p>

Outlook

Grass-root Sports Development and Talent Hunts initiatives

Sporting Activities programs

“Catch them Young” Initiatives

Development of Operational Scheme of Service for the Commission

S/N	Projects / Initiatives Description	Impact
1	Procurement and distribution of sports equipment to LGAs	Enhance grassroots sports development
2	Commencement of state league in 15 sports in focus	Enhance talent discovery and nurturing
3	Resuscitation of Edo State Secondary School Games	Facilitate the Sports and Education Program
4	Development and hosting of Cycling Tour	Enhance the development of the sport of cycling
5	Host the 4th Edo State Sports Festival	Boost mass participation, talent discovery, boost socio-economic activities and enhance unity
6	Continue the Construction of the 18 Mini Stadia at various levels of completion across the state	Increased access to Sports Facilities
7	Commercialization of Sports Facilities	Enhance revenue generation to promote sustainability
8	Revive the Ogbe Hard Court Tennis Tournament with a view to bring it to ATP circuit	Legacy Sports Event, boost in tourism and Tennis development
9	Remodelling of Sports Medical Clinic	Efficiency of the Clinic and enhanced management of our athletes' health and injuries.
10	Purchase and Installation of Sports Science Equipment	Promote Sports Science and enhance the quality of coaching, development of our athletes and improve participation in tournaments.

Opportunities

Increasing popularity of e-sports and gaming

Rising interest in women's sports and leagues

Increasing investment in sports technology and innovation

Growing demand for health and wellness programs

Expanding global reach and international competitions

Increasing focus on diversity, equity, and inclusion

Growing opportunities for sponsorship and branding

Threats

Increasing competition from other entertainment options Concerns around player safety and concussions

Negative publicity and scandals (e.g., doping, corruption)

Shifts in government policies and regulations

Climate change and environmental concerns

Over-saturation of the market with too many events and leagues

Digitalization

The Sports Commission has demonstrated a high level of responsiveness to the digitalization efforts initiated by the Edo State Government. The staff has successfully adapted to using the E-Government (E-gov) solution provided by the state, seamlessly integrating it into the Commission's day-to-day operations. The processes that have been digitalized include:

Administrative

Accounting

Procurement

Sports Developments and Operations.

As part of our ongoing commitment to digital transformation, the commission plan to create a dedicated portal for the online registration of athletes and officials for local tournaments and state events. This portal will be a key feature of the new website being developed for the Sports Commission by the Information and Communication Technology Agency (ICTA). The inclusion of this portal on the Sports Commission's website will further enhance our digital capabilities, making it easier for stakeholders to engage with our services.

Social media presence and followership

Edo State Sports Commission

Instagram: 57

Facebook: 313

Twitter: 241

Bendel Insurance

Facebook - 37,000

Twitter - 13,600

Instagram - 2,459

Edo Queens FC

Twitter - 1,123

Instagram - 1,272

Facebook - 823

Key Stakeholders and Status of Relationships

Internal Stakeholders

S/N	Stakeholders	Relationship
1	Edo State Public Building and Maintenance Agency	Maintenance of sports facilities across the state
2	Ministry of Education	Provision of Athletes and venues
3	State Universal Education Board	Provision of Athletes and venues
4	Secondary School Education Board	Provision of Athletes and venues
5	Ministry of Local Government Affairs	Liaison between the Commission and the Local Government Areas
6	Boards of the Sports Associations	Organize competitions in the respective sports associations to enhance talent discovery
7	18 Local Government Areas (LGAs)	Constitution of sports committees to drive grassroots sports development, provision of Athletes and venues, organize sports programs in the respective LGAs
8	Edo Specialist Hospital	Provision of referral services for athletes, coaches and other staff of the Commission
9	Edo State Fire Services	Prevention and control of fire outbreaks

External Stakeholders

S/N	Stakeholders	Relationship
1	Federal Ministry of Sports Development	Formulate sports development policies, Coordinate and facilitate the hosting of National championships in various sports federations
2	National Security Agencies (Nigeria Police force, Nigeria Security and Civil Defense Corps, Nigeria Immigration Service, Federal Road Safety Commission	Provides security and athletes that represents the state at major sports championships and events
3	University of Benin	Provides athletes and sports facilities

Donors and Donations Received

S/N	Donors	Donations Received
1	Mr Uyi Akpata	Construction of two (2) standard Cricket Ovals Provision of Training and competition equipment for Cricket Funding of grassroots development program from Cricket Sponsorship of Edo State Cricket Team to various National and International Sports Championships and Events Scholarship program for Cricket coaches and athletes
2	Mr. Abel Omoruyi	Four (4) standard Table Tennis Boards Sponsorship of three (3) Table Tennis Tournament Annually (since 2019) Scholarship program for Table Tennis coaches and athletes Sponsorship of Edo State Table Tennis Team to various National Sports Championships
3	Pst. Charles Osazuwa	Donation of Table Tennis Board and Bats
4	Mr. Godfrey Agbontaen	Provision of Taekwondo Equipment
5	Mr. Albert Eromosele	Provision of Boxing Equipment Hosting of Boxing tournament Sponsorship of Boxing Team to various National and International Sports Championships
6	Eyoto Sports Academy	Scholarship program for Athletics athletes Provision of Athletics Kits and equipment Organization of a U-18 Athletics event annually
7	Princess Mabel Madojiemu	Scholarship program for Athletics athletes Provision of Athletics Kits and equipment Organization of a U-15 Athletics event annually

Sponsorships/Partnerships

S/N	Partner	Nature of Partnership
1	Sterling Bank Plc	Bendel Insurance FC secured a groundbreaking front of shirt sponsorship deal with Sterling Bank Plc. (The first in Nigeria). The sponsorship deal had been reviewed upward twice.
2	Peculiar Ultimate Concerns Limited	Edo Queens FC secured a front of shirt sponsorship deal with Peculiar Ultimate Concerns Limited, marking the first such partnership in Nigerian female football)

Inventory of Assets (31st of December, 2023)

Facilities

SAMUEL OGBEMUDIA STADIUM

12,800-seating-capacity stadium with a roofed main bowl.

Three electronic scoreboards

Natural grass pitch and 38 water sprinklers.

Floodlights with over 1500 lux, meeting FIFA standards.

Four standard dressing rooms for players.

Two dressing rooms for referees.

Ball boys' dressing room.

Media centre for press activities.

Video Assistant Referees room (VAR), the first in West Africa.

Fully Air-conditioned VIP and VVIP lounge.

Five electric powered ambulance carts

5km range CCT CAMERAS.

2 500 KVA generators.

International standard squash courts

New gymnasium for gymnastics with latest IOC approved equipment, the first in West Africa

New gymnasium for combat sports such as judo, wrestling, boxing, and kickboxing Olympic standard swimming pools, the first waveless pool in West Africa.

New Administration Block.

Fully equipped Medical Centre

Multi-Purpose Indoor Sport Hall

S/N	OTHER SPORTS FACILITIES		
	FACILITY	LOCATION	DESCRIPTION
1	TWO BASKETBALL COURTS	Emotan College, Wire Road	(28.65 X 15.24 Metres) with dressing rooms and conveniences
2	TWO VOLLEYBALL COURTS	Emotan College, Wire Road	(18.29 X 9.14 Metres) with dressing rooms and conveniences
3	SYNTHETIC HOCKEY PITCH	St. Maria Gorretti College, Dumez Road	(91.44 X 54.86 Metres) with dressing rooms and conveniences
4	TWO BEACH VOLLEYBALL COURTS	Ihogbe College, ICE Road	(28.65 X 15.24 Metres) No dressing rooms and conveniences
5	UPGRADED THE CRICKET OVAL	Edo Boys High School, Ugbowo	(54.86 X 36.57 Metres) with dressing rooms and conveniences and underground sprinklers. Sitting area under construction
6	CONSTRUCTED THE CRICKET OVAL	Iyoba Girls Collegel, Ugbowo	(54.86 X 36.57 Metres) No dressing rooms and conveniences. No underground sprinklers. No Sitting area
7	CONSTRUCTED A RUGBY PITCH	Edo Boys High School, Ugbowo	(100 X 70 Metres). No dressing rooms and conveniences.

COMPLETED MINI STADIA WITH 600 SITTING CAPACITY ALONGSIDE CHANGING ROOMS AND CONVENIENCES			
S/N	MINI STADIA	LOCATION	STATUS
1	Uwa Primary School	1 ST East Circular Road, Oredo L.G.A	Completed
2	School of Health Technology	Dumez Road Ikpoba Okha L.G.A	Completed
3	Western Boys High School	Ikpoba Hill Ikpoba Okha	Completed
4	Anglican Girls Secondary School	Off Adesuwa Road Oredo L.G.A	Completed

Other mini (18 in number) stadia with 600 sitting capacity each across the 18 LGAs of Edo State are at different levels of completion

Sports complex at Etete GRA: seating capacity upgraded to 1,000

2 Badminton Courts (13.41X8.2 Metres) each Handball Court (60X40 Metres)

Renovation of dressing rooms and conveniences

Specific Equipment

S/N	LOCATION	FACILITIES
1	Main Bowl Samuel Ogbemudia Stadium	Football Pitch with 38 Sprinklers (under maintenance by Peculiar Ultimate/ Sports Commission) 2 Football Nets for Matches 1 football Training net Corner Flags 8 Lane Tartan Tracks 4 Substitution Benches with cloth covering 7 Dressing Rooms with all the items intact Press Tribune with seats and functioning Public Address System Flood Lights 3 Electronic Score Boards VIP/VVIP Lodge 3 motorized Stretchers (2 down with batteries)
2	Control Room	CCTV Cameras and Televisions VAR set, TV sets and other appliances 2 Manual Public Address Systems 6 Walkie Talkies
3	Squash Courts	2 Squash Courts
4	Samuel Ogbemudia Stadium	2 Swimming Pools (under Maintenance) 5 Tennis Courts Multi-Purpose Indoor Sports Hall with all the lights functioning Para Powerlifting and Weightlifting Gyms
		Media Centre with chairs and functioning Air Conditioners and fans Gymnastics, Judo, Wrestling & Boxing Gyms
5	Emotan College, Wire Road	2 Basketball Courts 2 Volleyball Courts
6	Adolor College	Rugby Pitch (Under Maintenance by Peculiar Ultimate)
7	Iyoba College, Ugbowo	Cricket Oval
8	St. Maria Goretti, Off Dumez Road	Hockey Synthetic Pitch
9	Indoor Sports Hall, Etete	Multipurpose Hall
10	Uwa Primary School, 1st East Circular Road	Mini Stadium
11	School of Health Technology, Dumez Road	Mini Stadium
12	Western Boys High School, Ikpoba Hill	Mini Stadium
1	Sports Commission Secretariat	14 Air-Conditioners 5 Television Sets 5 Refrigerators
2	Squash Courts & Executive Directors Building	9 Air Conditioners
3	Medical Centre	6 Air Conditioners
4	Media Centre	4 Air Conditioners

5	Darts Section	2 Air Conditioners
6	Control Room	2 Air Conditioners
7	Carpentry and Groundmen Section	2 Air Conditioners
8	Accounts & AAA Office	2 Air Conditioners
9	Weightlifting Training Gym	2 Air Conditioners
10	Para Powerlifting Gym	1 Air Conditioner
11	ADS (Admin)	1 Air Conditioner
12	Director (SDO) Office	2 Air Conditioners
13	Weightlifting Association Office	1 Air Conditioner
14	Deputy Director (Research) Office	1 Air Conditioner
15	Edo State Football Association Office	4 Air Conditioners
16	Tennis Courts Blocks	11 Air Conditioners
17	Gymnastics Building	38 Air Conditioners
18	Doping Room	2 Air Conditioners, 1 Television set 1 Refrigerator
19	Dressing Room (Away Team) Down	2 Air Conditioners 1 Television set 1 Refrigerator
20	Entrance Lobby within the Dressing Rooms	10 Air Conditioners
21	Ceremonial Room	1 Air Conditioner 1 Television Set 1 Refrigerator
22	Referees Room	2 Air Conditioners 2 Television sets 2 Refrigerators
23	Dressing room (Home Team) down	1 Air Conditioner 1 Television Set 1 Refrigerator
24	Ball Boys Room	1 Air Conditioner 1 Television Set 1 Refrigerator
25	Medical Room	1 Air Conditioner 1 Television Set 1 Refrigerator
26	Dressing Room (Visiting Team) up	3 Air Conditioner 1 Television Set 1 Refrigerator
27	Dressing Room (Home Team) up	2 Air Conditioner 1 Television Set 1 Refrigerator

28	VVIP Box	6 Air Conditioners
29	Governor's Lodge	6 Air Conditioner 4 Television Set 3 Refrigerators
30	Kitchen VVIP	1 Air Conditioner 1 Television Set 1 Refrigerator
31	Generator Room	2 – 500KVA Generators, 5KVA Generator from Uwa Primary School Mini Stadium
32	Close to Generator room	1 – 250KVA Generator (old) 1 – 550KVA Generator (old)

S/N	OTHER ITEMS
1	31 Offices were allocated to 31 Associations
2	37 Stadium Staff of Different Units
3	30 Small Fire Extinguishers
4	2 Big Fire Extinguishers
5	Spare Key to the entrance of the Dressing Rooms and Doping Room
6	1 uninstalled Executive Table

Key Issues and Challenges

- Payment Commitments (Due and Outstanding)
- The Commission currently has no Payment Commitments
- Legacy Issues
- Amendment of the bill setting up the Commission
- Establishment of Local Government Sports Committees
- Institutionalizing Schools' Sports and Grassroots Sports
- Other relevant issues (office Space, work tools, operational challenges etc)
- Inadequate staff with relevant skills and experience
- Inadequate Funding
- Lack of operational vehicles, logistics and materials;
- Lack of equipment to facilitate the development of sports across the 18 LGAs

Awards and Commendations received

- Prestigious Africa Sports and Tourism Award (ASTA) – Received on 25th April, 2024
- Sportsville Communication Services award for the Best Sports Facilities in Nigeria – Awarded on 1st March, 2024.
- Betsy Obaseki Women Football Tournament (BOWFT)
- Ratel Sports Development Foundation Sheroes Pre-Season Cup Award – 2022

- Sportsville Communication Services award for the Best Pre-Season tournament in Nigeria – 2023
- FIFA recognition as a pre-season tournament in 2022

Recommendations

We wish to state as follows that His Excellency, has done well in Sports Development in the State and wish to recommend the following for the incoming Governor:

- Provide Sports Facilities and Equipment
- Increase funding for Grass-root Sports Developments, Competitions and Procurement of equipment
- Full Implementation of the Local Government Sports Committee to effectively drive the Grass Roots Sports Development within the 18 Local Government Areas
- Increase Budgetary funding of the Sports Commission to cover additional areas such as training and capacity Building
- Periodic and strategic Maintenance of Sports Facilities at both the Sports Commission and across the 18 Local Governments areas of the State.
- Implementation of a reward system for Athletes who perform exceptionally in National Sports Festivals and International events.
- Completion of existing projects (the 18 Mini Stadia across the LGAs of the State).
- Sponsorship of Edo state Athletes and Officials at National Competitions/Events
- Provision of funds for Awards to Athletes that perform Excellently at National and International Events.

SWE XXV: EDO STATE COMMUNITY AND SOCIAL DEVELOPMENT AGENCY (EDO-CSDA) REPORT

Executive Summary

The Edo State Community and Social Development Agency (EDO-CSDA) was established in July 2009 by the Edo State House of Assembly with the mandate to address infrastructural deficits in communities, focusing on social projects that directly impact residents' lives. The agency's core objective is to enhance the socio-economic conditions of grassroots populations by improving access to essential social services through the Community-Driven Development (CDD) model. These services span health, education, water and sanitation, electrification, and socio-economic development.

By 2016, EDO-CSDA had successfully executed 141 micro-projects across various sectors. However, these initiatives only reached a fraction of the population, indicating the need for sustained and expanded interventions.

In response to the challenges heightened by the COVID-19 pandemic, the current administration intensified its efforts. The Federal Government launched the Nigeria COVID-19 Action Recovery and Economic Stimulus (NG CARES) Programme in 2020 to address economic disruptions and increasing poverty. The implementation of projects has since seen remarkable progress, with a total of 477 micro-projects completed over eight years, compared to the 141 micro-projects recorded as of 2016.

Through initiatives such as the NG CARES Programme, EDO-CSDA remains dedicated to its mission of promoting socio-economic development and improving the quality of life for the people of Edo State.

Introduction and Brief History

The Edo State Community and Social Development Agency (EDO-CSDA) was established by a law passed by the Edo State House of Assembly in July 2009. Its mandate is to address infrastructural deficits in communities by focusing on social projects that directly impact residents and promote collective interests. The agency utilises the Community-Driven Development (CDD) model, which follows a structured process for executing projects:

Expression of Interest: Communities express their interest in CSDA intervention by submitting a formal letter to the Agency, typically after learning about the projects through various media.

Community Entry: The Agency conducts a community entry visit to understand the culture, norms, and structure of the community. Key stakeholders participate in this meeting, during which the community agrees on a date for the Participatory Rural Appraisal (PRA).

Participatory Rural Appraisal (PRA): This two-day exercise enables communities to assess their development activities and plan poverty alleviation initiatives in partnership with CSDA. The approach ensures that the community drives the process, from project identification to implementation. Community members are divided into groups (men, women, youth, elderly, and vulnerable) to prioritise their most critical needs.

CPMC Election: The community elects eight members, including at least three women (with a woman serving as the treasurer), to form the Community Project Management Committee (CPMC), responsible for implementing the micro-project.

Community Development Plan (CDP) Formulation: The elected CPMC drafts the CDP, detailing project specifics, including community contribution, maintenance, sustainability plans, costing, and workplans for micro-project implementation.

Submission of CDP to Local Government Review Committee (LGRC): The CDP is submitted to the Local Government Desk Office (LGDO) for review by the LGRC, which assesses the alignment of the projects with the local government's development goals. CPMC members attend the meeting to defend the CDP.

Submission to State Agency (SA): Once the LGRC recommends the CDP for approval and funding, it is submitted to the State Agency.

Field Appraisal by SA, Line Ministries, and LGDO: A field appraisal is conducted by the SA, relevant ministries, and LGDO to verify the feasibility of the project, community participation, and other technical aspects outlined in the CDP.

Approval of CDP: The SA management team reviews the appraisal report and decides whether the CDP meets the criteria for approval. If approved, the project moves forward; if not, it is returned to the community for revisions.

Training: Once the CDP is approved, CPMC and sub-committee members undergo training to equip them with the skills needed for effective project management.

Project Launch: At this stage, the project is officially launched, with the first tranche of funding disbursed to the community, and a Memorandum of Understanding (MOU) is signed between the SA and CPMC.

Project Implementation: Following the launch, micro-project implementation begins. The CPMC and sub-committees are responsible for ensuring the timely execution of the project.

Mandate, Vision, and Mission

Mandate: To improve the socio-economic condition of the population at the grassroots level by expanding access of poor and vulnerable persons/communities to basic social services using the Community-Driven Development (CDD) model in the areas of health, education, water and sanitation, electrification, and socio-economic.

Vision: To sustainably decrease poverty in Edo State.

Mission: To improve access to infrastructural services on human development by empowering communities to plan, part finance, implement, monitor and maintain sustainable and socially inclusive multi sectorial micro projects in a sustainable manner.

Key Functions

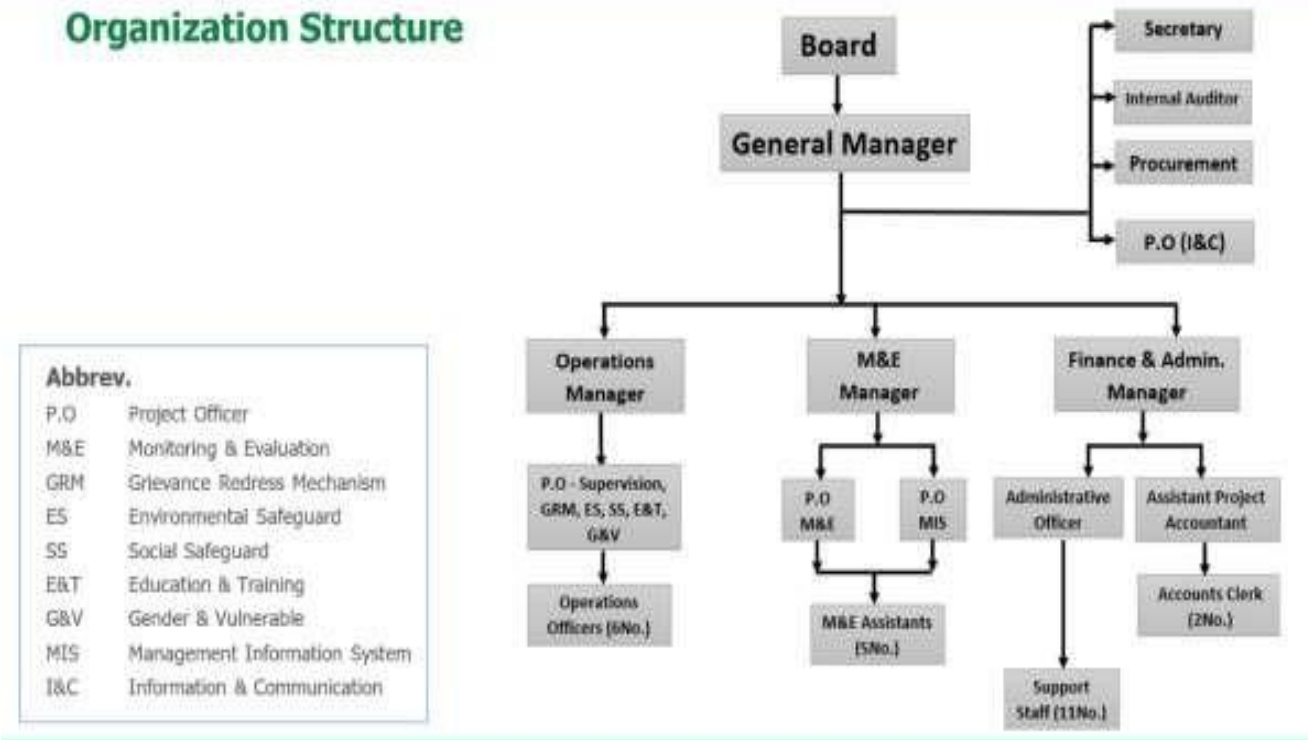
The Edo State Community and Social Development Agency is responsible for the following:

Assisting communities in the State to have access to basic infrastructure such as Primary health care services, conducive school classrooms and furniture, boreholes, and electricity.

Carry out public enlightenment and mobilization of communities towards poverty reduction.

Organisational Structure

Organization Structure



Staff strength

Total number of staff: 41

Vacancies: nil

Key Functions of Each Departments

Finance and Administrative Department:

Efficient running of the office and the maintenance of all office facilities.

Manages all fund disbursements as well as ensuring proper documentation to facilitate the release of funds from the state government to communities.

Prepare monthly and quarterly reports on financial progress of micro- projects and CDPs/GDPs.

Monitoring and Evaluation Department:

This Department is responsible for liaising with all stakeholders and working with the communities to ensure effective monitoring and evaluation of all Edo-CSDA activities.

This Department is responsible for liaising with all stakeholders and working with the communities to ensure effective monitoring and evaluation of all Edo-CSDA activities.

Operations Department

Sensitize and mobilize communities on CSDA project objectives and activities.

Supervise the implementation of the Community development plans to ensure quality assurance

Landscape Summary as of 2016

The Edo State Community and Social Development Agency carried out a total of 141 micro-projects across various sectors before 2016. However, these projects only addressed a limited number of sectors within the populace. The distribution of projects was as follows:

Education – 24

Health – 3

Water – 24

Environment – 2

Electricity – 39

Socio-Economic – 48

Transport – 1

Projects, Initiatives, and Programs (2016-2024)

Nigeria COVID-19 Action Recovery and Economic Stimulus (NG CARES) Programme

The COVID-19 pandemic triggered a nationwide lockdown, leading to significant job and business losses, which in turn pushed more individuals into poverty, further exacerbating the cycle of vulnerability. In response to the economic hardships caused by the lockdowns, the closure of many SMEs, and other economic crises, the Federal Government launched the Nigeria COVID-19 Action Recovery and Economic Stimulus (NG-CARES) Programme in 2020. This initiative was designed as a shock-response mechanism and distribution channel aimed at supporting the poor and vulnerable.

The NG-CARES Programme is a multi-faceted initiative targeting job creation, food security, access to basic services, and community-driven projects. Its primary focus is on alleviating the economic struggles of the most vulnerable populations.

Key Focus Areas of NG-CARES:

RA 1 – Focuses on Social Protection.

Increased social transfers, basic services, and livelihood support to poor and vulnerable households.

Implemented through CSDA, SEEFOR, Edo State Cash Transfer Unit
RA 2 – Focuses on Agriculture.
Increasing food security and safe functioning of food supply chains.

Implemented through FADAMA

RA3 – Focuses on Micro Small and Medium scale enterprises (MSMEs).

Facilitating Recovery and Enhancing Capabilities of MSEs.

Implemented through Edo Skills Acquisition Agency (EdoJOBS)

CSDA's Role in NG-CARES

The Edo State Community and Social Development Agency (CSDAs) plays a key role in Result Area 1 of the NG-CARES Programme, focusing on improving access to basic services and implementing community-driven micro-projects using the Community-Driven Development (CDD) model. These projects include:

Water supply systems

Sanitation facilities

Rural healthcare centres

Schools and educational infrastructure

These initiatives are aimed at enhancing the quality of life for the most vulnerable, particularly in rural and underserved communities.

5.1 Achievements and Present Landscape

The Edo-CSDA has recorded great achievements from the period of 2016 till date. There has been an increase in the implementation of micro projects across all sectors in the state. The projects successfully implemented across all sectors is distributed below:

Total micro-projects implemented in different sectors (2016-2024): **497**

- Education – 84
- Health – 31
- Water – 116
- Environment – 10
- Electricity – 180
- Socio-Economic – 67
- Transport – 4

SWE XXVI: EDO STATE SOCIAL INVESTMENT PROGRAMME

EXECUTIVE SUMMARY

The Edo Social Investment Programme (ESIP) is a flagship initiative of the Edo State Government, put in place by Governor Godwin Obaseki, established to address key societal challenges and improve the quality of life for all residents. The ESIP was launched on the 14th day of March 2017. ESIP, a pioneering initiative dedicated to uplifting communities and transforming lives in Edo State. Established with a vision to create a more equitable society, ESIP strives to empower individuals comprising and families through sustainable social development projects.

- Community Housing – 5

Total No. of benefiting communities – 319

Total No. of beneficiaries – 397,099

The successful implementation of projects recorded a tremendous growth as a total number of **497** micro projects has been carried out in the space of 8 years as against 2016, where only **141** micro projects was carried out across all sectors.

Key Stakeholders and Relationships

Internal & External

State Government

The World Bank

Office of the Secretary to the State Government

Federal Cares Support Unit (FCSU)

State Cares Steering Committee (SCSC)

State Cares Coordinating Unit (SCCU)

Line Ministries

Communities

Vulnerable Groups

Local Government Councils

Local Government Review Committees (LGRCs)

Local Government Desk Officers (LGDOs)

NGOs

The Edo Social Investment Programme (ESIP) offers a range of impactful programs aimed at addressing key societal challenges and improving the quality of life for residents of Edo State. Through these programs, ESIP aims to empower individuals and communities, create economic opportunities, and promote social inclusion and cohesion. Below are the programmes currently being run:

Scholarship

Skills Development

Healthcare Outreach

Microfinance and

Community Development

Other social safety net programmes include job creation and youth empowerment, home-grown school feeding programme, Conditional Cash Transfer (CCT), Government Enterprise and Empowerment and the Vulnerable Grant

To carry out these programmes and initiative effectively, ESIP put together various methodologies such as media campaigns, sensitization programmes and capacity building programmes where beneficiaries were trained on employability and entrepreneurial skills as well as food and hygiene training for cooks under the home-grown school feeding programme.

Since the launch of the programme, the Edo-SIP has recorded some applaudable achievements:

Engagement of **28,037** youths in the N-Power Programme, where the beneficiaries were trained on entrepreneurial skills

The upscaling of start-ups to kick-off the Edo start-up initiative by the Governor and the grant of **N10,000,000.00 (ten million naira)** given to **20** individuals to upscale their business

There are currently 1,200 persons engaged in the Edo Start-Up Fund Initiative.

ESIP, in collaboration with the Dedimus Potestatem, USA, trained N-teach beneficiaries on improving their pedagogical skills.

Payment of **5,000** naira to **12, 108** household heads from September 2019 to April 2022.

Deployment of **179** cooks who were engaged in the school feeding programme to cater for **15,679** pupils were offered one free meal in **146** basic schools across the state.

The government, through the enterprise and empowerment programme have successfully engaged **37, 509** persons who will be trained on self-empowered skills.

2,764 persons has received grants under the Vulnerable Cash Grant Programme under the EDSIP.

The payment of **N25,000** (twenty-five thousand naira) to **40,937** in the new National Social SafetyNets Project (NASSP) for October-December 2023 and March 2024.

The EDSIP is mandated to help vulnerable and poor Edo indigenes to have access to the basic necessities of life through skill empowerment programmes, grants and a no interest loan.

INTRODUCTION AND BRIEF HISTORY

The Edo State social investment programme (EDSIP) is an initiative put in place by the Governor of Edo State, His Excellency, Godwin Obaseki. This was to ensure a standard livelihood, improve economic opportunities and sustenance for the poor and vulnerable indigenes of Edo State. This announcement was made on the 14th of March 2017, where a steering state committee was set up to kick start the programme.

VISION, MISSION AND MANDATE

VISION:

To implement innovative and impactful social investment programmes that address key societal challenges, including poverty, unemployment, and access to quality education and healthcare. We are committed to fostering inclusive growth and promoting the well-being of all citizens in Edo State.

MISSION:

Our vision is to build a prosperous and inclusive society where every individual has the opportunity to thrive and contribute meaningfully to the community.

Core Values:

Integrity

Transparency

Accountability

Professionalism

Innovation

MANDATE:

ESIP is responsible for designing, implementing and monitoring a range of social investment programmes in Edo State

KEY FUNCTIONS

The social investment programme is aimed to provide the following functions:

Identifying key social challenges and developing targeted interventions

Collaborating with government agencies, NGOs and other stakeholders to implement programmes

Monitoring and evaluating the impact of our programmes to ensure effectiveness and efficiency. Advocating for policies and practices that promote social development and inclusion

KEY FOCUS AREAS

Education: Providing access to quality education and promoting lifelong learning opportunities.

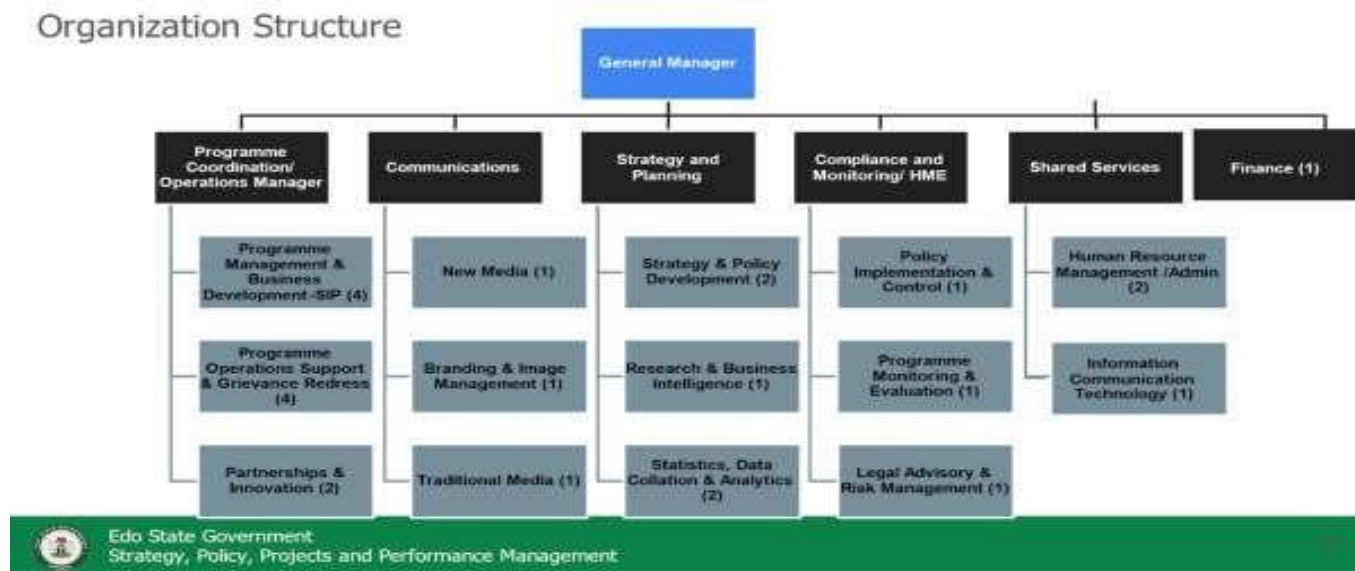
Healthcare: Improving healthcare access and promoting wellness among residents.

Economic Empowerment: Creating economic opportunities and supporting entrepreneurship.

Social Inclusion: Promoting social inclusion and addressing the needs of vulnerable populations.

Community Development: Fostering community development and enhancing community resilience.

Organization Structure



Current establishment number- 33

Number of vacancies- 33 Vacancies- Nil

Critical vacancies- Nil

KEY ACTIVITIES OF DEPARTMENTS

DEPARTMENT OF GOVERNMENT ENTERPRISE AND EMPOWERMENT (GEEP): The government enterprise and empowerment are responsible for the following:

Enumeration/Registration of potential beneficiaries

Training of beneficiaries on entrepreneurial skills and other opportunities by State GEEP team,

Monitoring of beneficiaries by State GEEP team and monitoring & evaluation department.

HOME-GROWN SCHOOL FEEDING PROGRAMME: The home- grown school feeding programme is targeted to provide the following:

Allocate cooks to schools

Inspects all cooking activities in the schools benefitting from the programme.

JOB CREATION AND YOUTH EMPOWERMENT (N-POWER) PROGRAMME:

The job creation and youth empowerment programme are responsible for the following:

Organizes all applications/online registration of potential beneficiaries' Screening/review of online registration of beneficiaries

Deployment of applicants to Places of Primary Assignment (PPA)

VULNERABLE GRANT PROGRAMME: the VGP is responsible for the following activities:

Preparation of Vulnerable Grants launch

Disbursement of Grants

Monitoring of all grant's applicant.

EDO START-UP FUND:

The Edo start-up fund department is responsible for the following:

Registration of startups/entrepreneurs

Provide business support services as well as legal services.

Monitor and evaluates all activities of beneficiaries.

LANDSCAPE SUMMARY AS OF 2016

The EDSIP was launched on the 14th of March 2017, hence, there was no beneficiary in the state as of 2016.

The programme lacked a database of poor and vulnerable persons in Edo State, it became cumbersome to carry out its initiatives.

POLICIES AND POLICY THRUSTS (2016-2024)

THE EDO STATE SOCIAL PROTECTION POLICY (2017) was developed to affect the eradication of the undesirable growth in number of poor and vulnerable citizens in the state. **There is a push to make this a law.**

POLICY THRUST: The policy was set up in order to have a legal protection for all social protection programmes, projects, initiatives and activities that will target and demonstrate social inclusion of poor and vulnerable persons in Edo State through social assistance, labour market policies/interventions and social security measures.

STRATEGIC OBJECTIVES: to achieve the aim of reducing poverty to its barest minimum, ESIP develop strategic objectives to attain its goals. These objectives are:

Enhance human capital development to ensure a life of dignity.

Provide guiding principles for managing social protection projects and programmes.

Promote social cohesion, equity and growth inclusiveness

Ensure that citizens have access to basic social services and infrastructure Provide social welfare and improve food security and nutrition in the state.

Ensure decent employment and sustainable livelihood.

Promote synergy and coordination among all social protection intervention agencies

NATIONAL SOCIAL INVESTMENT PROGRAMME ACT

This policy provides is a guide for the operation of the social investment programme in the state through domestication and operationalization.

SPECIFIC PROGRAMMES AND OBJECTIVES

PROGRAMMES	OBJECTIVES	ACHIEVEMENTS
N-power	The N-power scheme was initiated to provide employment, employability and entrepreneurial skills for youths in the Job Creation and Youth Empowerment Programme.	Successfully carried out employability training for 28,037 beneficiaries across Edo State.
Conditional Cash Transfer Programme	The CCTP is aimed to lift poor and vulnerable households in Edo State out of poverty through monthly financial support of ₦5,000 naira.	12,108 families were given the sum of 5,000 from September 2019 to April 2022
Home-Grown School Feeding Programme	The Home-Grown School Feeding Programme is targeted to provide one free nutritious meal to pupils in primary 1-3 classes of Public Primary Schools in the state.	The Home-Grown School Feeding Programme successfully fed 15,679 pupils at its pilot Phase in Orhionmwon and Uhunmwode LGA
Government Enterprise and Empowerment Programme (GEEP)	The GEEP initiative is targeted to provide financial inclusion through loan schemes to market women, petty traders, artisans at the bottom of the economic pyramid in Edo State.	A no interest loan was given to 43,121 market women, petty traders, artisans through GEEP 1.0 and 2.0 scheme.
Edo Start-up Fund	This programme is targeted to provide an enabling environment for start-ups and young entrepreneurs in Edo State to thrive.	20 beneficiaries were given cash grants with over 1,000 others benefitting through our mentorship programmes, trainings and business support services
Vulnerable Grant Programme	The VGP is targeted to provide support for sustenance to vulnerable persons through a one-off cash grant of ₦20,000	2,764 beneficiaries were given a one-off cash grant of ₦20,000

ACHIEVEMENTS AND PRESENT LANDSCAPE

The EDSIP has successfully recorded numerous achievements from giving out a no interest loan for starts up to giving out grants and monetary support to the vulnerable across the state. Other achievements are:

- Development of a state social register with **1,347,622 million** individuals and **346, 362** households through the State Operations Coordinating Unit in the **18** Local government areas in the state, with over **20** variables in 2024. As at 2016, there was no social register for poor and vulnerable persons.
- Development and implementation seven programmes under ESIP.
- Engagement of **28,037** youths in the N-Power Programme.
- Allocation of **₦10,000,000**-naira seed fund to **20** start-ups to kick-off the Edo Start-up Fund initiative by the state governor, Godwin Obaseki.
- **140,555** beneficiaries benefitted from of the Edo State Social Investment Programme.
- The SIP trained of N-Teach beneficiaries on pedagogical by Dedimus potestatem, US.
- **12, 108** household heads in the state received payments of **₦5,000** from September 2019 to April 2022.
- **40,937** beneficiaries received payments of **₦25,000** in the new NASSP SU for October-December 2023 and March 2024

- The Home-grown School Feeding Programme engaged **179** cooks to feed **15,679** pupils in **146** schools across the state.
- **37, 509** persons engaged in the Government Enterprise and Empowerment Programme.
- **2,764** persons benefitted grants in the Vulnerable Cash Grant Programme
- **1,200** young persons engaged in the Edo Start-Up Fund Initiative.

OUTLOOK

The EDSIP is anticipating being the leading social investment programme in Nigeria. This can be done if the following is achieved

- Upscaling the EDSIP to become an agency
- Sign off by Mr. Governor, on the development of bill and passing of the Edo State Social Protection Law.

Emerging threats:

- Political and Economic Instability
- Resource Constraints

- Data Privacy and Security: ensuring the privacy and security of participants' data becomes a critical concern.

Work processes that have been digitalized

All work processes which include requests, approvals and documentation has been made efficient and effective through the E-governance digital platform.

DIGITALIZATION

KEY STAKEHOLDERS AND RELATIONSHIPS

S/N	STAKEHOLDERS	STATUS/ ROLES
1	Ministry of Health	Internal: Deployment of N-Health beneficiaries to Places of Primary Assignment (PPA)
2	Ministry of Education	Internal: Deployment N-Teach beneficiaries to PPAs by SSEB and SUBEB. Provision of Primary school pupils' enrolment data and supervision of cooks for the school feeding programme by SUBEB. Providing pedagogical skills training for N-Teach beneficiaries.
3	Agricultural Development Programme (ADP)	Internal: Deployment of N-Agro beneficiaries to PPAs. Organizes training to N-Agro beneficiaries on agricultural extension services.
4	Ministry of Local Government and Community Affairs	Internal: Liaise with Local Government Chairmen/ HOLGAs on desk officers and supervision of SIP subprogrammes. Allocation of local government desk officers as enumerators and CTFs for Conditional Cash transfer programmes by the local government chairmen/HOLGAs.
5	Ministry of Budget and Planning	Internal: SOCUC domiciled in the Ministry of Budget and Planning, coordinates the state technical work group for social protection.
6	Ministry of Trade, Industry and Cooperatives	Internal: Registration and grouping of market women cooperatives in the Market-Moni sub- component
7	Bank of Industry (BOI)	External: facilitate payments for Market Moni and Trader Moni 2018-2020
8	World Bank	External: Support the National Office for Conditional Cash Transfer Programme procedures, facilitation and monitoring.
9	National Orientation Agency (NOA)	External: National office support partner for orientation activities, registration of persons for GEEP 2.0.

DONORS AND DONATIONS

Save the Children International- save the children international is an external body that ensures children protection from all forms of violence and help the vulnerable children. They send direct funding of activities for the development of the Edo State Social Protection Policy.

KEY CHALLENGES

Lack of funding by the Federal Government for operational activities of the Edo State Social Investment programme as the Federal Government only funds direct payment to the beneficiaries. This makes EDSIP solely reliant on the State government for all operations expenditure.

Legacy Issues: Institutionalization of the Edo State Social Investment Programme

Other relevant issues:

SWE XXVII: STATE OPERATIONS COORDINATING UNIT REPORT

Executive Summary

Edo State Operations Coordinating Unit (EdoSOCU), a unit of the Conditional Cash Transfer Programme which is one of the sub-programmes of the Edo State Social Investment Programme, is also a special unit under the Ministry of Budget and Economic Planning. EdoSOCU is responsible for identifying and enumerating Poor and Vulnerable Households (PVHHs) in order to enrol them in the State Social Register (SSR) which forms part of the National Social Register (NSR). This register serves as a planning tool for social intervention programmes at state and federal government levels.

To fulfil its mandate of developing, managing, updating, and promoting the use of the State Social Register across communities and wards in the 18 LGAs, Edo SOCU has implemented various programmes such as the Rapid Response Register (RRR) introduced during the COVID 19 pandemic, and the partial update of the SSR to incorporate additional essential data, enhancing its credibility to align with international standards. Additionally, a mop up exercise was conducted from 2021-2022, to upscale the number of those who became vulnerable as a result of economic upheavals, especially following the end of the petrol subsidy regime of the Federal Government. From October 2023 to March 2024, the unit undertook the validation and updating of the SSR by incorporating National Identification Number (NIN) and Residential Identification Number (RIN) to the database.

Currently, 346,359 (three hundred and forty-six thousand three hundred and fifty-nine) Poor and Vulnerable Households (PVHHs) with 1,347,622 household members are listed in the SSR even though the project is still ongoing. The potency of this project is the flexibility it provides for targeted interventions of social welfare programmes by the state and federal governments, international development partners, NGOs and other organizations.

During its operation, Edo SOCU encountered several challenges, such as insecurity, difficult to access communities, funding limitations, apathy of community members towards government programmes, and cultural and/or religious bias of community members resulting in an unwillingness to being identified as poor. Despite these challenges, Edo State Operations Coordinating Unit remains relentless in its effort to developing a comprehensive database of PVHHs in order to accelerate the poverty alleviation strategies of the government.

Lack of monitoring of beneficiaries by their supervisors in their places of primary assignments.

Inadequate official laptops synced with E-governance system.

Lack of standby operational vehicles

Delay in release of funds for planned activities.

RECOMMENDATIONS

Funds should be released on time to enable swift programme implementation.

An official vehicle is needed for the smooth operation of the EDSIP.

Adequate provision of good laptops for staff to enable them work seamlessly

Introduction and Brief History

In line with the national policy to develop a National Social Register (NSR) based on a validated State Social Registers (SSR) which captures the data of the Poor and Vulnerable Households (PVHHs) who qualify for the social intervention programmes, the Federal Government signed a Memorandum of Understanding (MoU) with willing states such as Edo State. This led to the establishment of the Edo State Operations Coordinating Unit (SOCU) in 2016.

The state government provided a furnished office and 16 staff drawn from the state public service upon pre-qualification by National Social Safety Nets Coordinating Office (NASSCO), for the take-off of SOCU. Upon the establishment of Edo SOCU, NASSCO mandated it to establish Community Based Targeting Teams (CBTTs) in six Local Government Areas (LGAs) representing 30% of the LGAs in Edo State as pilot LGAs. They were selected based on the two poorest areas in each of the three senatorial districts as follows:

Oredo and Ovia Southwest - Edo South Senatorial District

Esan West and Igueben - Edo Central Senatorial District

Etsako Central and Owan East - Edo North Senatorial District

During the set-up of the CBTTs, advocacy /sensitization visits were made to the LGA chairman to inform them of the development. Letters were written to them to request officers in the relevant cadres in the LGA service to fill the positions indicated for CBTTs, using the Local Government Engagement document as a guide. The CBTTs was composed of three 6-member teams.

The approval to establish CBTTs in the remaining 12 LGA was given by NASSCO and a total of 324 teams in the 18 LGAs, that were prequalified by NASSCO, were trained. The LGA staff list was drawn up and sent to NASSCO for vetting and approval. Field activities effectively commenced in October, 2018 and remains a continuous exercise, with CBTTs continuing to generate relevant data for the State Social Register (SSR) across all LGAs. The register is to be preserved for any social interventions targeting potential beneficiaries by the

state, federal, local governments as well as NGOs, international development partners, individuals and organizations. These will also be used for planning by government.

The guidelines for field activities were given by NASSCO and are strictly followed in stages within each community visited. These stages are:

Pre-sensitization: The CBTT leader, otherwise known as the CDO (Community Development Officer), visits the community head to inform them about upcoming sensitization and mobilization visits to the community. The CDO agrees with the community leader on the date, time and suitable venue for the sensitization and process of mobilization of key stakeholders in the community.

Sensitization and Mobilization: This is the visit by some members of the CBTT, led by the team leader, to formally brief the key stakeholders about the objectives of the CBTT process and to solicit their support for a successful exercise. The team finally requests for a convenient date and time to meet with the men, women, and youths in the community in a neutral location to draw up criteria for identifying poor and vulnerable households

Engagement: During the Community engagement, necessary information is provided to potential beneficiaries, including groups of men, women, and youths who will participate in the development of criteria for identifying poor and vulnerable households (PVHHs) in each community. The criteria are then used to draw up the list of PVHHs in the community. The community then gathers to harmonize the criteria and the list of PVHHs identified. Upon final agreement of the criteria and the PVHHs, the entire members of the community are requested to nominate a male and female who would play the role of the Grievance Redress Mechanism (GRM) focal persons and would be responsible for taking the CBT round the community to number the identified households. The responsibility of the GRM also includes guiding the enumerators, and receiving and transmitting grievances from community members when such cases arise.

4. **Enumeration:** Three 2-member teams (Six per LGA) are deployed for enumeration. Data of identified household is captured using the Computer Aided Personal Interview (CAPI)-kobo collect software. Data collected include bio-data of each member of the household and geographical coordinates of their residence. All data captured are then uploaded to a central server, cleaned and submitted to NASSCO for validation before entry into the State Social Register (SSR).

Mandate, vision and mission

Mandate

To strengthen and coordinate the Social Safety Net System in the State through collection and warehousing of data of poor and vulnerable across communities in the state and identifying potential beneficiaries based on their poverty levels.

Vision

To lift the Edo citizens out of poverty by 2035.

Mission

To coordinate the process of identifying and enumerating Poor and Vulnerable Households (PVHH) in order to enrol them into the State Social Register (SSR) for social assistance intervention programmes.

Key Functions

Establish and maintain a State Social Register of Poor and Vulnerable Households.

Oversee the Management of the Social Register

Facilitate access to pro-poor interventions for poor and vulnerable households.

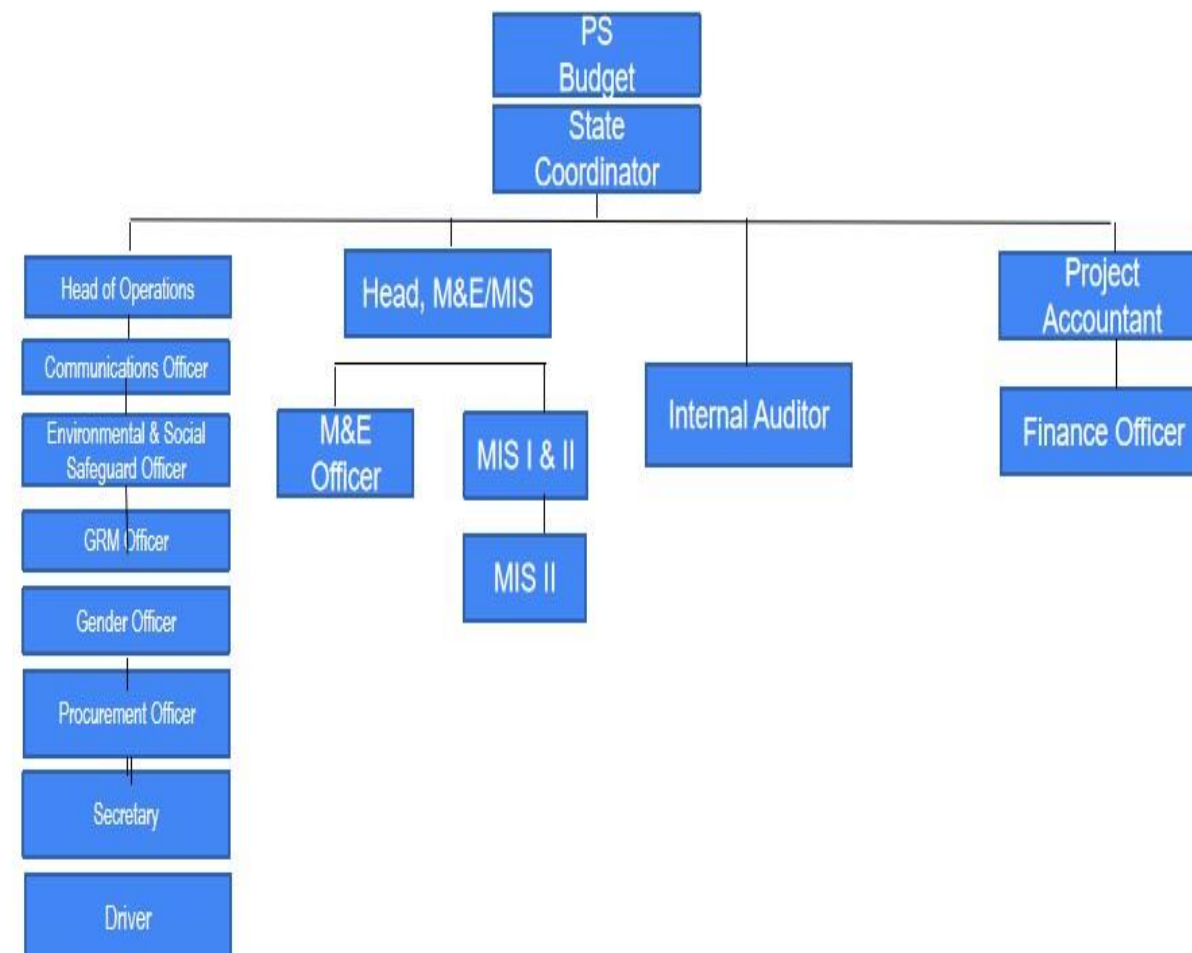
Supervise and monitor CBT process in LGAs.

Data validation/update.

Implement back-check to maintain data integrity Socializing and creating demand for the Register (Mining, utilization, and collaboration purposes).

Making data available under established protocol (MoU) Management of grievances from the field. Liaise and coordinate other SSN in the State.

Organizational Structure



Current Establishment number: 16 (Deployed from various MDAs to the Unit)

Available Full Time Employees: 16 (Deployed from various MDAs to the Unit)

Vacancies: Nil

Critical Vacancies: Nil

Key Departmental Activities

Office of the State Coordinator

General administration and coordination of SOCU

Liaises with appropriate state agency to develop a poverty map for selecting the poorest communities to establish the State Social Register. .

Liaises with MDAs on the use of the Social Register

Collaborates with LGAs to identify and form CBT and enumeration teams for establishment of Social Register

Facilitates the mobilization of communities towards identification of poor and vulnerable households

Ensures the security and availability of the SR for use by interested parties through an established data management protocol.

Manages grievances emerging from the Social Register establishment process through the GRM Authorizes expenditure based on the approved annual budget and work plan.

Liaises with NASSCO on all matters including representing the state on matters concerning the Social Register. Ensure regular/periodic reporting to NASSCO and the State Planning Ministry/Commission.

Liaises with donors and those capable of providing complementary technical and administrative skills and financial resources.

Ensures regular reports to the head of the State Planning Commission/Ministry

Operations Department

Reports to the coordinator and deputizes in coordinator's absence.

Manages of CBT/SR document and records.

Liaises with and coordinates other SSN in the State.

Heads the GRM at SOCU level and responsible for all GRM cases that may arise.

Liaises and provide technical support and training to CBT and Enumeration teams in LGAs as may be required Ensures that all CBT and Enumeration teams are trained and supported to perform their duties effectively

Ensures that all data from household enumeration are uploaded onto the SR platform

Provides update on CBT and SR status

Updates the coordinator on CBT/SR status by Preparing operations reports.

Keeps custody of password to the read-only SR and liaises with MISS to sieve or mine beneficiaries for PIUs and other SSN interventions upon request.

M&E, MIS Department

Ensures the maintenance of data and information related to SOCU activities

Oversees the monitoring and evaluation of SOCU operations and coordinates the activities of the MIS and M&E units

Provides guidelines and guidance for the operations of the MIS and M&E units to meet the SOCU's expectations

Ensures capacity for M&E and MIS is developed and enhanced;

Trains M&E team in result-based framework and manual for data collection and reporting

Liaises with the LGAs and other SOCU sections for M&E purposes, working with the communities to ensure effective participatory monitoring and evaluation of SOCU operations

Ensures quality household data is uploaded onto the SR platform; undertakes verification of data collected

Ensures capacity for technology-based data capture and monitoring are developed for all relevant SOCU and LGA staff

Collaborates with the Operations and Finance and Administration sections to collect and collate data for tracking of key activities of the SOCU: (budget, performance, financial matters, operations, etc.) and provide timely report on program performance as required and in format established

Maintains cumulative records, analysis, and statistics of activities to guide operations and provide information base for planning and future evaluation

Ascertains the reliability of data collected during the CBT process as a means of ensuring further quality assurance.

Domesticates of M&E tools for monthly & quarterly returns

Monitors of the training exercise

Carries Beneficiary Satisfaction Assessment (BSA)

Accounts Department

Processes and pays bills, salaries and other financial transactions pertaining to the smooth running of the SOCU

Ensures the accurate recording of financial transactions of the agency

Generates adequate, reliable and timely financial reports for the state coordinator and other units

Prepares annual budgets and work plans

Processes and manages fund disbursements as well as ensuring proper documentation to facilitate the release of funds from funding agencies to communities

Liaises with banks, tax authorities, and other regulatory agencies on behalf of the SOCU

Prepares monthly and quarterly reports on financial progress on SOCU operations

Reviews financial transactions in line with general guidelines issued by the SOCU, FOCU and funding agencies and making reports to the SOCU

Offers training and capacity building in the areas of financial management, record keeping, and other related matter to the community

Ensures payments are only made for eligible expenditures that are properly substantiated and in line with the FA.

Ensures the annual financial statements are audited and submitted within the stipulated submission deadline to the bank.

Landscape Summary as at 2016

Before the establishment of Edo SOCU, social assistance programmes like Operation Feed the Nation (OFN), SURE-P, Tradermoni, existed. However, there was no institutional framework for collecting empirical data or keeping records of the poor and vulnerable persons. Previous systems used a top-bottom approach that failed to accurately capture the poorest of the poor. The burden that led to the establishment of SOCU arose from the understanding that the economic situation in the country had brought untold hardship to the people and that there was a need to cushion the effects. To do this, it was first necessary to get a register of people who needed the support. SOCU was therefore created to develop that register using community-based targeting to identify the poorest of the poor using specific criteria.

Projects, Programmes and Initiatives

Projects/ Programmes/ Initiatives	About
Development of the State Social Register, 2018 – 2022	Created the SSR to be used by donors, development partners, NGOs, government, etc. for social assistance initiatives for the poor and vulnerable across the state.
Targeting for the Rapid Response Register, 2019 & 2020	Launched during the Covid 19 pandemic and was intended for economic shocks intervention and livelihood support.
Partial Update of the National Social Register (NSR) / State Social Register (SSR), 2021	Aimed to incorporate other requisite information and data, improving its credibility as obtainable in other advanced countries.
Mop up exercise of the State Social Register, 2021 – 2022	Identified the number of those who have become vulnerable as a result of economic downturns
State NIN/RIN Data Validation/Update of the SSR: October 2023 to March 2024	This initiative was driven by Governor Obaseki’s desire to ameliorate the plight of the poor and vulnerable during the period of the fuel subsidy removal. A team was set up to undertake this exercise and to update the NIN of Edo citizens in order to generate their Residency Identification Number. This was then used to update the SSR.
NIN Capture/Validation: May, 2024 to date	The purpose of this exercise is to capture those on the SSR who do not have NIN and to validate those who have in order to have a more robust and holistic database of the poor and vulnerable which the federal government intends to use for cash transfer to potential beneficiaries.

Achievement and Present Landscape

Since the commencement of the project in October 2018, Edo SOCU has achieved the following:

Successful completion of CBT activities in 18 LGAs (with the view of carrying out update and additional mop up to get more people in the net) of the State.

Adoption of the SSR for use by the NG CARES project aimed at targeted beneficiaries Development of the Rapid Response Register.

Facilitation of account opening process for 11,500 UNDP beneficiaries (beneficiaries yet to be paid monthly stipends).

The Social Register (SR) has been utilized in the following social interventions:

Organization	Brief Overview of Intervention	Target Population/ Beneficiaries	Target Number of Beneficiaries	Other Comments
United Nations Development Programme (UNDP)	Unconditional cash transfers to targeted beneficiaries	Men and women	11,500	The data of the targeted beneficiaries was mined by UNDP from the NSR by NASSCO for the state.
UN – Women	Unconditional cash transfers to targeted beneficiaries	Women	1,000	This is across two (2) LGAs – Oredo (500) and Egor (500). The data was mined by UN-Women from the NSR by NASSCO for the state.
Edo Health Insurance Commission	Health insurance cover to mined beneficiaries across the State	Families	25,000	This intervention is handled by Edo State government through the EDHIC.
State Cash Transfer Unit (SCTU)	Conditional cash transfers to targeted beneficiaries Social transfers and livelihood support	Men, women, aged, chronically ill, disabled Widows aged 22 years and above The data is for the 18 LGAs of the state. Chronically ill persons and persons living with disabilities (40 years and above)	1,463 1,463 167	Project implementation unit on Nigeria Covid-19 Action Recovery and Economic Stimulus (NG-CARES) (SCTU). The data was mined from the SSR at SOCU level.
Edo SEEFOR Plus	Skills for job/ public works	Youths (18 – 45 years)	8,816 (first batch) 308,199 (second batch)	Project implementation unit on Nigeria Covid-19 Action Recovery and Economic Stimulus (NG-CARES) (Edo SEEFOR Plus)
			The data was for the 18 LGAs of the state.	The data was mined from the SSR at SOCU level.
Ministry of Social Development and Gender Issues	Possible intervention and for the purpose of archiving in the event of need	Widows	40,865	The ministry is looking to leverage on the robust nature of the data and to make use of it for any possible government intervention when the need arises.
Edo FADAMA State Project	Food security (NG-CARES Result Area 2)	Farmers (men and women) across 11 LGAs of the state	12,495	Project implementation unit on Nigeria Covid-19 Action Recovery and Economic Stimulus (NG-CARES) (SCTU) (Edo FADAMA project)

				coordination unit). The data was for farmers involved in crop production and was mined from the SSR at SOCU level.
Tony Elumelu Foundation (TEF)	Mentorship and entrepreneur training/support	Able-bodied youth between 18 – 45 years	20,000	Data was mined from NSR.



Edo State Profile

Digitalization

Data collected are hosted in the server and accessible to donors, international development partners, stakeholders, individuals, NGOs etc

Data collection tools: Kobocollect and NG toolkits

Online presence: Edosocu (facebook)

Key Issues and Challenges

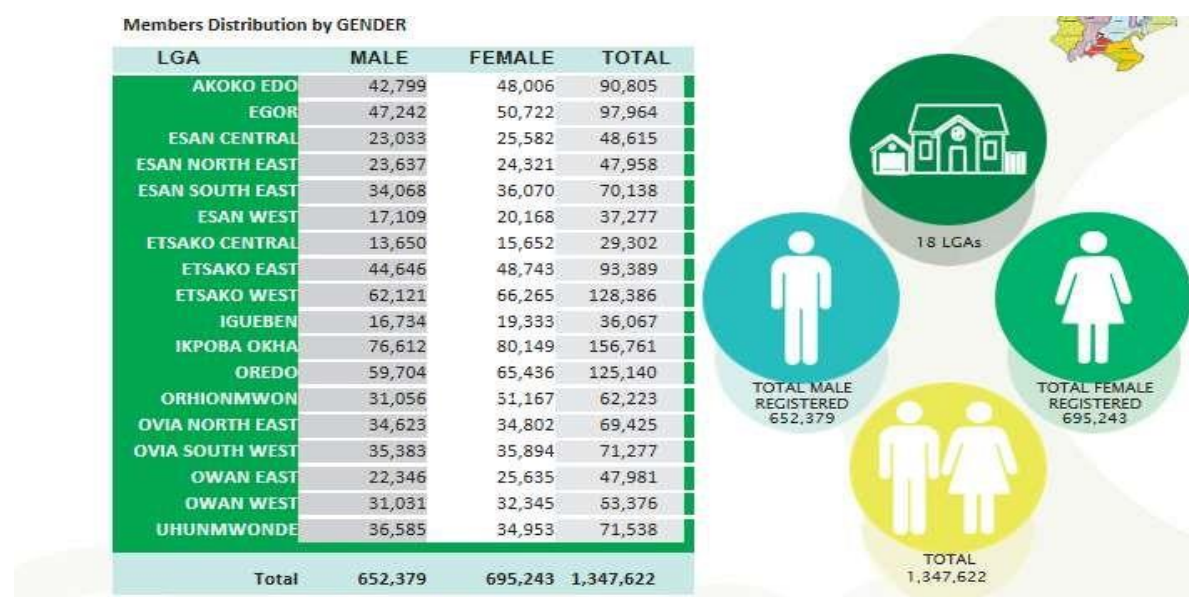
Hard-to-access terrain resulting to difficulty in reaching some communities and wards in the state.

Security challenges (herdsmen and bandits) making it difficult for the CBTTs to access some communities.

Paucity of funds to carry out data validation and update.

Apathy by community people regarding government programmes which in the past yielded insignificant benefits, and the perception that this exercise could be one of such.

Lack of project vehicle for supportive supervisory monitoring.



State Social Register (SSR) Status

Due to strange insect poisoning, an enumerator had to undergo surgery at UBTH.

Lost two (2) CBT members in line of duty as a result of armed robbery attack.

Cultural and religious perception of the concept of poverty and the unwillingness to be identified with such.

Payment commitment: Outstanding output-based disbursement to the constituted Community Based Targeting Teams (CBTTs)

Outlook

NIN validation and capture exercise of 151,000 plus PVHH data which is the quota for Edo State is currently ongoing

Recommendation

The state government should draw the attention and funding support of development partners, donors, NGOs, CSOs etc, around the world to engage with the State Social Register (SSR) of the poor and vulnerable households for the purpose of mining beneficiaries. This will help facilitate the poverty alleviation agenda of the government.

SWE XXVIII: STATE CASH TRANSFER OPERATION UNIT REPORT

EXECUTIVE SUMMARY

The National Social Safety-Nets Coordinating Office (NASSCO) is a federal government organisation with the mandate to implement the National Social Safety-Nets Project (NASSP) by establishing building blocks & delivery of targeted transfers & livelihood supports to extreme poor & vulnerable households in Nigeria. The overall goal of the project is to help reduce extreme poverty.

NASSP has two components:

Establishing the foundation for a National Social Safety Net System, aimed at strengthening and consolidating the building blocks of a safety net system at both the national and state levels that can deliver targeted support to poor households across Nigeria.

Implementing targeted cash transfers to poor and vulnerable households included in the National Social Register (NSR) and delivering regular and reliable transfers in a manner accessible to beneficiaries and with benefit levels consistent with the project objectives.

Edo State Government signed a Memorandum of Understanding (MoU) to provide office space, equipment and staffing at the state and local government levels for effective and efficient implementation of the project across the state. This MoU created the basis for the distribution of cash transfer to the poor and vulnerable in Edo State.

The State Cash Transfer Unit (SCTU) is one of the four Social Investment Programmes in Edo State. It was established in 2019 to coordinate the activities of the National Cash Transfer Programme in the state. The SCTU aligns with *Objective 1* of the Edo State Social Protection Policy: *Social Assistance*, which aims to support the poorest and most vulnerable groups, including children, persons living with disabilities, and the elderly, in attaining an improved standard of living. It is also one of the delivery platforms executing the Nigeria COVID-19 Action Recovery and Economic Stimulus (NG-CARES) project in the State.

SCTU utilizes the existing structure at the ward and local government levels across the 18 local governments to implement its activities. Key highlights of the project include:

503 livelihood groups formed and over 55,217 poor and vulnerable individuals mobilized to receive Federal Government cash transfers.

A total of 1,488 individuals received direct grant transfers under the NG-CARES project.

The Federal Government now utilizes direct bank transfers for beneficiaries under the National Social Safety Nets Project - State Unit (NASSP-SU) project.

Successful mobilization, enrolment, and distribution of ID cards to 12,108 PVHH to receive cash transfers in 6 LGAs.

The key challenges faced by the SCTU include:

The use of geographic targeting resulted in the database of poor and vulnerable households in the National Social Register (NSR) being largely rural, leaving out many urban poor informal workers.

The economic shocks of COVID-19 and the removal of fuel subsidies have caused many households, both in deep rural and urban areas, to constantly require social assistance.

The high number of unbanked beneficiaries poses a challenge to the seamless delivery of benefits to those who need them most.

Overall, SCTU has contributed to the achievement of the Social Protection Policy of the State Government by delivering interventions designed to assist the most vulnerable in tackling hunger and extreme poverty.

INTRODUCTION AND BRIEF HISTORY

The State Cash Transfer Unit **is** the implementing agency of the National Social Safety Nets Project - State Unit (NASSP-SU), established to provide safety net system building blocks that enable the government to more effectively and efficiently target and deliver a range of programs to poor households. NASSP-SU supports the government's program by expanding access for poor households to targeted cash transfers, providing them with a basic social safety net, while also developing systems and institutional capacity at the state level to respond to economic shocks.

It was established in Edo State in 2019 to implement the Conditional Cash Transfer Project of the Federal Government and to coordinate the activities of the National Cash Transfer Programme in Edo State. The State Cash Transfer Unit was founded based on a Memorandum of Understanding (MoU) between the State Government and the Federal Government in 2016, to provide office space, equipment, and staff for the implementation of the National Social Safety Nets Project (NASSP) in Edo State.

The State Cash Transfer Unit (SCTU) in Edo State is one of the four Social Investment Programmes in the state

Mandate, vision and mission

Mandate:

To provide access to targeted transfers to poor and vulnerable households under an expanded social safety nets system

Vision:

Expand coverage of shock responsive safety nets support among poor and vulnerable and strengthen the state's safety nets delivery system.

Mission:

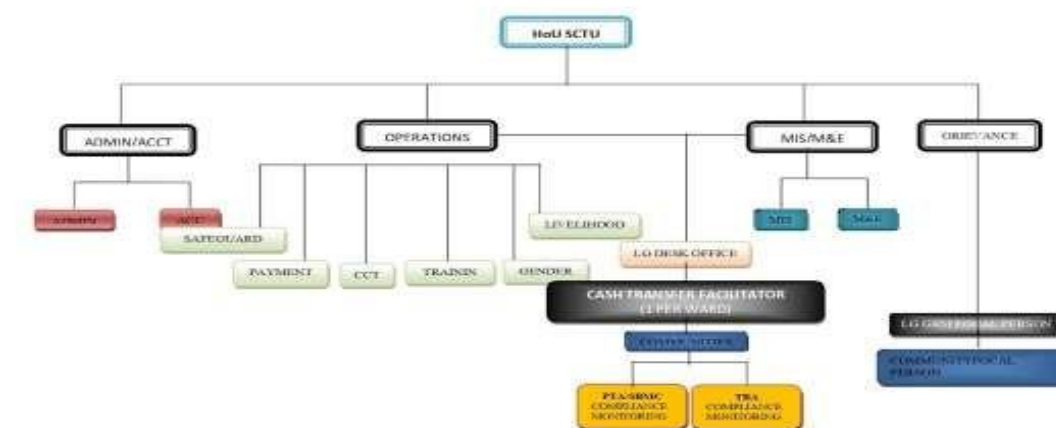
Mobilization and delivery of cash transfers to poor and vulnerable beneficiaries across the state.

Entrepreneurship and soft skills development for sustainable livelihood as a means of reducing extreme poverty.

Strengthening the delivery systems to respond to economic shocks.

Key functions of SCTU include:

- Management of enrolment of beneficiaries into the targeted cash transfer
- Maintenance of database of beneficiaries for cash transfer
- Facilitating beneficiaries’ capacity building
- Providing technical support to Conditional Transfer Fund (CTFs) at the LG Level
- Participating in information dissemination and community feedback
- Ensuring environmental and social safeguards are in place and adhered to where applicable.
- Undertaking data collection for Monitoring and Evaluation (M&E)
- Implementing grievance procedure framework
- Monitoring cash paid out to beneficiaries



Organization structure Full time employees:

- 18 State staff
- 171 staff in the 18 Local Government Centre’s
- Vacancies: nil
- Critical vacancies: nil

Organogram

LANDSCAPE SUMMARY AS AT 2016

Prior to 2016, Edo State had no ministry, department, or agency (MDA) specifically set up to tackle extreme poverty among the poor and vulnerable. The State Government graciously approved a well-equipped, conducive office space, and the required staff were deployed from both the State Public Service and the Local Government Service to implement the cash transfer program in Edo State in 2019.

POLICY AND POLICY TRUST

The State Cash Transfer Unit in Edo State operates within the framework of the Edo State Social Protection Policy, which includes establishing a database of the poor and vulnerable through the Social Safety Register (SSR) and Data to Mega initiatives. These initiatives aim to identify and support those in need through targeted cash transfer programs and other social protection measures.

LISTS OF COMPLETED PROJECT, PROGRAMS AND INITIATIVES (2016-2024)

S/N	Project, program and Initiative	Activity/Output	Details/Numbers
1	State Cash Transfer Unit (SCTU)	Households mobilized, enrolled, and received cash transfers.	12,108 Households (HHs)
2	National Social Safety Nets Project (NASSP)	Livelihood groups formed.	501 groups
3	NASSP SU	Individuals received direct bank transfers.	40,605 individuals
4	NASSP SU	Households’ data received and awaiting directive for enrolment.	102,000 Households (HHs)
5	EDO-CARES Project DLI 1.1 (Social Transfers)	Cash transfers delivered to poor and vulnerable individuals (aged, chronically ill, PWDs).	146 individuals in two Local Government Areas (LGAs)
6	EDO-CARES Project DLI 1.3 (Livelihood Support)	Economically active youths received one-off grants to support their businesses.	1,666 youths across 18 Local Government Areas (LGAs)

OUTLOOK

The unit's ongoing project and program include enrolling 102,000 beneficiaries to receive direct bank transfers into their accounts.

ACHIEVEMENT AND PRESENT LANDSCAPE

The achievements of the unit include:

- Establishment of Local Government Cash Transfer Desk Offices in 18 LGAs.
- Successful mobilization, enrolment, distribution of ID Cards to of 12,108 for PVHH to receive cash transfers in 6 LGAs.
- Creation of 501 Savings Groups in 6 LGAs.
- Mobilization of 40,605 beneficiaries to receive transfers from National Cash Transfer Office into their bank accounts.
- Successful Social transfers to 146 aged, chronically ill and Persons Living Disability.
- Livelihood Support grants to 1666 poor and vulnerable economically active youths.
- Expansion of NASSP project to all 18 LGAs

KEY STAKEHOLDERS

S/N	Stakeholders	Status
	Internal	External
1	State Operations Coordinating Unit (SOCU)	National Cash Transfer Office
2	Social Investment Program (SIP)	
3	18 Local Government Councils	
4	Local Government Service Commission	
5	Ministry of Youth and Humanitarian Affairs	
6	State COVID-19 Action Recovery and Economic Stimulus (CARES) Coordinating Unit	

List of donors and their donations is seen in the table below

S/N	Donors	Donations/outcome
1.	Local Government Service Commission	Provision of a team of dedicated staff which is responsible for the success recorded by SCTU in its operations.
2	Federal Government	Total of 12,108 have received N5,000 monthly. 43,109 are currently receiving N25,000 under the Federal Government Renewed Hope Cash transfer

KEY ISSUES AND CHALLENGES

The use of geographic targeting resulted in the database of poor and vulnerable households in the National Social Register (NSR) being largely rural, leaving out many urban poor informal workers.

Delays in the release of funds and pay outs to beneficiaries negatively impacted the program.

The economic shocks of COVID-19 and the removal of fuel subsidies caused many households, both in deep rural and urban areas, to constantly require social assistance.

The high number of unbanked beneficiaries poses a challenge to seamless delivery of their benefits to those who need it most.

RECOMMENDATION

A budget line should be created to cater for the new poor to serve as a shock response.

States have been urged to start discussions on sustainability of the Cash Transfer Programme at the state level.

The institutions and personnel whose capacity have been built through implementation of the National Social Safety Nets Project NASSP project should be institutionalized in Ministry of Youth and Humanitarian Affairs to deepen the institutional capacity of Edo state government to handle Social Safety Nets programmes and initiatives.

SWE XXIX: EDO STATE CHRISTIAN PILGRIMS WELFARE BOARD REPORT

EXECUTIVE SUMMARY

The Christian Pilgrims Welfare Board is committed to facilitating and enhancing the spiritual experience of Christian pilgrims embarking on journeys to Rome and Jerusalem. The strategic objectives of the Board are to prepare and regulate Christians for pilgrimages to the Holy Land, ensure a smooth transition of pilgrims to, during, and from the Holy Land, and to discourage the abscondment of pilgrims in the Holy Land in alliance with the Nigeria Christian Pilgrim Commission (NCPC).

The strategies deployed by the Board include ensuring thorough screening of intending pilgrims under the auspices of the Nigeria Christian Pilgrim Commission (NCPC) and in collaboration with the Nigeria Police, Immigration, NDLEA, EFCC, and other agencies.

The key achievement of the board is the successful completion of pilgrimage to the Church of the Holy Sepulchre, the Western Wall, and the Mount of Olives in Jerusalem, the establishment of a good relationship with Nigeria Christian Pilgrim Commission (NCPC) and the record of zero abscondment of pilgrims during the period under review.

The key lowlight faced by the board include the shortage of manpower, non-availability of vehicles or buses to aid movement, the non-approval of visas for intending pilgrims and the delays in the timeframe for airlifting pilgrims.

INTRODUCTION AND BRIEF HISTORY

The State Christian Pilgrims Welfare Board is a government agency established to oversee the welfare and well-being of Christian pilgrims from the state, supporting their pilgrimage to, and facilitating and enhancing their spiritual experience, as they embark on their pilgrimages to Christian holy sites in Israel, Greece, Rome and other parts of the world.

Vision, Mission and Key Functions

Vision: To be a leading provider of pilgrimage services in Nigeria and be recognized for our commitment to excellence, integrity, and the spiritual well-being of pilgrims.

Mission: To ensure that pilgrims have a safe, comfortable, and spiritually rewarding pilgrimage experience

Key functions:

Pilgrimage Planning: Assist pilgrims in planning their pilgrimage, including itinerary preparation, visa processing, and travel arrangements.

Spiritual Guidance: Provide spiritual guidance and support throughout the pilgrimage, ensuring that pilgrims can fully immerse themselves in the experience.

Logistical Support: Provide logistical support, including accommodation arrangements, transportation, and access to medical services, to ensure a comfortable and safe pilgrimage experience.

Organization structure

Establishment number: 5

Full time employees: 5

Vacancies: nil

Critical vacancies: nil

LANDSCAPE SUMMARY AS AT 2016

As of 2016, the welfare board in Edo State experienced a high rate of pilgrim abscondment and undue political influence from politicians seeking access to the holy land.

POLICY AND POLICY TRUST

Initiatives:

Ensuring thorough screening of intending pilgrims during screening exercise.

Involving the Nigeria Christian Pilgrim Commission (NCPC) , the Nigeria Police, Immigration, NDLEA, EFCC officers and others relevant parties as participants in the screening process.

Improving data management through the screening of the E-passport of the intending pilgrims.

Insisting that guarantors of intending pilgrims must be a civil/public servant of level 15 and above or a very high-profile personality who must be clergy or ranking professional personnel in the society.

Where applicable, ensuring that the spouse of the intending pilgrims sign the consent form for the intending pilgrims.

Introduction of self-sponsorship – this has limited the surge for abscondment of pilgrims.

Monitoring of pilgrims at the Holy Land by officials of the board.

Provision of standard and qualified medical personnel and medical drugs and equipment for pilgrims during pilgrimage by Edo State Government.

LIST OF PROJECTS, INITIATIVES & PROGRAMS COMPLETED 2016 to 2024

S/N	Projects, initiatives and programs	Year	Status
	Pilgrimage to Jerusalem visiting the Church of the Holy Sepulchre, the Western Wall, and the Mount of Olives	2024	completed

OUTLOOK

The Board’s ongoing projects, programs and initiatives include collection of forms by intending pilgrims and sensitization in the three (3) Senatorial District.

Initiatives to be prioritized include ensuring thorough screening of intending pilgrims during screening exercise, invitation of NCPC collaboration with Nigeria police, immigration, NDLEA, EFCC and others in the process of screening, improving data management in screening of the E-passport of the intending pilgrims.

ACHIEVEMENT AND PRESENT LANDSCAPE

Regular pilgrimage to the Holy Lands

Developed a cordial relationship with Nigeria Christian Pilgrim Commission (NCPC)

Zero abscondment of pilgrims during the period under review.

S/N	Challenges	Resolution	Recommendation
1	Non approval of visas for intending pilgrims	Regular communication with NCPC	NCPC to create an enabling environment for interaction between State’s officials, NCPC official and the embassy of the country to be visited.
2	Delay in time frame of airlifting of intending pilgrims.	Regular communication with NCPC	NCPC to create an enabling environment for interaction between State’s officials, NCPC official and the embassy of the country to be visited.
3	Logistic problem (the board do not have its bus/vehicle)	Edo State Government provision of needed assistance	Need for provision of vehicles to help in the board’s mobility by the Government
4	Shortage of manpower.	Edo State Government provision of needed assistance	Employment of more persons in the board by the State Government.

DIGITALIZATION

Online registration of pilgrims

KEY STAKEHOLDERS AND STATUS OF RELATIONSHIP

Sn	Key stakeholders		Status
	Internal	External	
1	Staffs of the board	Nigeria Christian Pilgrim Commission	Cordial
2		Nigeria Immigration Service	Cordial

KEY ISSUES AND CHALLENGES

The key challenges faced by the board include the non-approval of visas for intending pilgrims, delays in the timeframe for airlifting pilgrims, logistical problems (such as the board not having its own bus or vehicle), and a shortage of manpower.

RECOMMENDATION

The Edo State Christian Pilgrims Welfare Board recommends the need for more personnel and effective logistics to meet the demands of welfare and sensitization in the three senatorial districts.

SWE XXX: MUSLIMS PILGRIMS WELFARE BOARD REPORT

EXECUTIVE SUMMARY

The Edo State Muslim Pilgrim Welfare Board, aims to position itself as a leading State establishment in Nigeria, catering for the welfare of all Muslims in Edo State. The board is committed to ensuring that intending pilgrims experience a successful Hajj by protecting and safeguarding their interests and welfare, ensuring appropriate arrangements for their transportation and accommodation, and aiding in communication with Muslim communities and stakeholders on matters related to their welfare. Additionally, the Board coordinates intermediary services between the State government and Muslim communities concerning Muslim welfare.

Since the inception of this administration in 2016 the board has undertaken several important activities, one of which is the Hajj sensitization across the three senatorial districts of Edo State, conducted monthly during each Hajj period. The Board also organizes the 'Train the Trainers' Programs (TTP) during the Hajj period to train Board officials and stakeholders on the new modalities established by the National Hajj Commission of Nigeria, as approved by Saudi Arabia. The information is then cascaded to intending pilgrims. The Board is also responsible for facilitating the distribution of welfare packages from the Edo State Government to the Muslim faithful in the State.

Despite these achievements, the board has several challenges that have hindered its growth in administrative activities. These include shortage in manpower, inadequate office facilities and dilapidated buildings within the Board premises, all of which have stunted the Board's growth and effectiveness.

INTRODUCTION AND BRIEF HISTORY

The Muslim Pilgrims Welfare Board was initially established in 1967 as the Pilgrims Welfare Board and its membership was made up of Christians and Muslims. However, due to popular demand from both the Muslim and Christian communities, the Government in 1984 decided to create two separate Boards: Muslim Pilgrims Welfare Board and Christians Pilgrim Welfare Board. These boards were established to regulate the respective pilgrimages to Saudi Arabia, Jerusalem & Rome.

Since its inception in 1967, the Board has seen the appointment of 16 Chairmen and 15 Secretaries.

MANDATE, VISION AND MISSION

MANDATE:

To protect and safeguard the interest and welfare of pilgrims in the state.

To make suitable arrangements for the transportation and accommodation for the intending pilgrims. To assist pilgrims with immigration procedures and forex

VISION:

To provide efficient and effective services to pilgrims to ensure smooth and successful hajj services

To facilitate seamless, safe, spiritually fulfilling hajj journey for Edo State pilgrims while promoting excellence and adhering to international best practices.

MISSION:

To diligently implement the NAHCON ACT (National Hajj Commission of Nigeria) while ensuring the smooth movement of Edo State Pilgrims to Saudi Arabia and to provide essential services in compliance with regulatory bodies.

KEY FUNCTIONS

The Edo State Muslim Pilgrim Welfare Board is responsible for the following:

Registration of Pilgrims and supporting them to obtain the necessary travel documents

Providing accommodation and transportation services for pilgrims while in Saudi Arabia

Facilitating the transmission of welfare and support services from the government to the Muslims community

Collaborating with Saudi Arabia authorities, Nigeria Embassies via NAHCON and other stakeholders to ensure smooth hajj operation

Managing funds and ensuring transparencies in financial transaction related to hajj between Edo State Pilgrims welfare Board and NHCON.

ORGANIZATIONAL STRUCTURE OF THE BOARD



LANDSCAPE SUMMARY AS OF 2016

Before 2016, the Edo State Muslim Pilgrim Welfare Board faced significant challenges that impeded its operations. These include:

Insufficient workforce: As of 2016, the Board had only two civil servants as staff- the Executive Secretary and accountant.

Unconducive work environment: The administrative building, which was in a dilapidated state anyway, consisted of only three office rooms. The Board had to resort to using rough tents which were uncomfortable and unsuitable for the intended pilgrims.

POLICIES AND POLICY THRUSTS (2016-2024)

Provision of adequate facilities for hajj.

Inadequate and unconducive environments for intending pilgrims had been a persistent challenge for the Edo State Muslim Pilgrim Welfare Board, lingering for over 65 years since its establishment. Recognizing the urgency of the situation, the Governor made it a priority to provide a conducive environment where pilgrims could rest and prepare before embarking on Hajj. This led to the construction of an ultra-modern hall, the renovation of the hajj camp mosque and the provision of adequate facilities to ensure the comfort of Muslims pilgrims.

PROJECTS, INITIATIVES, AND PROGRAMS (2016-2024)

S/N	PROJECTS	TIMELINE	STATUS
1	Construction of the 1 st ultra-modern hall for Edo state pilgrims and provision of adequate facilities in Benin city	2019/2020	Completed.
2	Renovation of hajj camp mosque	2022/2023	Completed
3	Construction Of the 2 nd ultra-Modern Hall for Edo State Pilgrims and provision of adequate facilities.	2023/2024	Completed

ACHIEVEMENTS AND PRESENT LANDSCAPE:

In the last few years, the Edo State Muslim Pilgrim Welfare board has recorded significant achievements both in infrastructures and an increase in the number of pilgrims. The key achievements include the following:

- A well- furnished accommodation for intending Pilgrims
- Renovation of Hajj camp mosque for prayers Renovation of the administrative Building.
- Construction of 2 ultra model halls for intending Pilgrims with adequate facilities for their comfortability.

The table below shows the number of pilgrims from 2015 till date

TIMELINE	NUMBER OF TRAVELLED PILGRIMS	NUMBER OF RETURNED PILGRIMS	NUMBER OF ABSCONDED PILGRIMS	NUMBER OF DEAD PILGRIMS
2015/2016	298	298	NIL	NIL
2016/2017	264	264	NIL	NIL
2017/2018	130	130	NIL	NIL
2018/2019	133	133	NIL	NIL
2019/2022	162	162	NIL	NIL
2022/2023	428	427	NIL	1
2023/2024	300	300	NIL	NIL

2016-2024, a total number of **1,715** pilgrims have successfully attended Hajj.

1 death case recorded in the year 2015/2016.

In **2020-2021**, there was no Hajj activities due to the Covid-19 pandemic.

DIGITALIZATION

The following work processes are carried out digitally.

Registration of intending Pilgrims through the **E-hajj portal**.

Request/visa documentation.

Potential services that can be digitalized:

There is potential to further digitalize services, such as the requisition of Hajj forms for intending pilgrims. These forms can be used for their registration on both e-Hajj and e-track portals, as well as for requesting visa documentation and printing from Saudi Arabia Embassy.

KEY STAKEHOLDERS, THEIR ROLES AND STATUS.

S/N	STAKEHOLDERS	ROLE	STATUS
1	Imams of the Jumat mosques of the State	Serves as a communicating link between the board and the Muslim communities.	External
2	Muslim Students’ Society of Nigeria (MSSN)	Focuses on the welfare and spirituality of Muslim students.	External
3	Federation of Muslim Women’s Associations in Nigeria (FOMWAN)	Promote the rights, education and welfare of Muslim women and children.	External

AWARDS AND AWARDING BODY

In 2023, the Edo State Muslim Pilgrim Welfare Board was recognized by the National Hajj Commission of Nigeria (NAHCON) as the 3rd best-behaved Hajj managers in the country.

ACRONYMS

AAU	<i>Ambrose Alli University</i>
Africa CDC	<i>Africa Centre of Disease Control</i>
BHCPF	<i>Basic Healthcare Provision Fund</i>
CoE	<i>College of Education</i>
CSDA	<i>Community Sustainability Development Agency</i>
CSR	<i>Corporate Social Responsibility</i>
DEQA	<i>Directorate of Educational Quality and Accountability</i>
EDO CARES	<i>Edo COVID-19 Action Recovery and Economic Stimulus</i>
EdoBESST	<i>Edo Basic Education Sector and Skills Transformation</i>
EdoBEST	<i>Edo Basic Education Sector Transformation</i>
EDOHIP	<i>Edo Health Improvement Programme</i>
EDSU	<i>Edo State University Uzairue</i>
ESH	<i>Edo Specialist Hospital</i>
ETAHT	<i>Edo State Taskforce for Human Trafficking</i>
FMoH	<i>Federal Ministry of Health</i>
FNPB	<i>Federal Neuropsychiatric Hospital</i>
GBV	<i>Gender-Based Violence</i>

KEY CHALLENGES

- Inadequate yearly budget: the budget allocated to the Board is insufficient to cover its activities, especially relevant meetings in and outside Nigeria.
- Inadequate training of State hajj representatives and Board Members.

Centralization of the hajj office: The board’s office is currently located in Edo South, making it cumbersome to attend to all intending Pilgrims across the state.

RESOLUTION/RECOMMENDATIONS:

To address these challenges, the following recommendations are proposed:

- There should be an increase in the Board’s yearly budget allocation, to cover at least **90%** of its annual activities.
- Training and retraining of the Board staff
- Decentralization of the hajj office: it is respectfully recommended to decentralize the hajj office by having a branch office in **Edo North (Auchi)** where the larger number of Muslims preparing for Pilgrimage are based.

HND	<i>Higher National Diploma</i>
ICT	<i>Information Communication Technology</i>
IGR	<i>Internally generated revenue</i>
IOM	<i>International Organization for Migrations</i>
ISTH	<i>Irrua Specialist Teaching Hospital</i>
JAMB	<i>Joint Admissions and Matriculation Board</i>
M&E	<i>Monitoring and Evaluation</i>
MDAs	<i>Ministries, Departments and Agencies</i>
MoE	<i>Ministry of Education</i>
MoH	<i>Ministry of Health</i>
MSMEs	<i>Micro Small and Medium scale enterprises</i>
NBTE	<i>National Board for Technical Education</i>
NCCE	<i>National Commission for Colleges of Education</i>
NCDC,	<i>National Centre for Disease Control</i>
NG CARES	<i>Nigeria COVID-19 Action Recovery and Economic Stimulus</i>
NPHCDA	<i>National Primary Healthcare Development Agency</i>
ODFEL	<i>Open Distance Flexible e-Learning programme</i>

OND	<i>Ordinary National Diploma</i>
PHC	<i>Primary Healthcare Centres</i>
PHEOC	<i>Edo Public Health Emergency Operations Centre</i>
PPEB	<i>Post Primary Education Board</i>
PPPs	<i>Public Private Partnerships</i>
QA	<i>Quality Assurance</i>
RA	<i>Result Area</i>
SBMCs	<i>School-based Management Committees</i>
SDG	<i>Sustainable Development Goals</i>
SEEFOR	<i>State Employment and Expenditure for Result Project</i>
SMEs	<i>Small and Medium Scale Entreprises</i>
SMoH	<i>State Ministry of Health</i>
SSEB	<i>Senior Secondary Education Board</i>
SUBEB	<i>State Universal Basic Education Board</i>
TETFund	<i>Tertiary Education Training Fund</i>
TVET	<i>Technical and Vocational Education and Training</i>
UBE	<i>Universal Basic Education</i>
UBTH	<i>University of Benin Teaching Hospital</i>
UNICEF	<i>United Nations Children Fund</i>
VAPP Law	<i>Violence Against Persons Prohibition Law</i>
WHO	<i>World Health Organisation</i>

Finance



Julius Anelu

Finance
Team Lead

- **Budge Size**
- **Budget Performance**
- **Receipts & Expenditure Profile**
- **Capital Expenditure**
- **Debt Profile**

Finance

Budget Size | Revenue | Expenditure | Highlights

Executive Summary

The comprehensive review of the finances of Edo State from 2016 to 2024 is premised on gaining insights into the data sets for purposes of decision making and predicting the future. The review shows that Edo State is solvent, liquid and can meet its short-term financial obligations as at when due.

Debt sustainability on the average exceeded thresholds in a few cases suggesting high gearing levels. However, when mapped to FAAC collections, this view seems moderated as the average ratio falls within range. About 70% of total recurrent revenue of Edo State is derived from FAAC and this could change quickly in the future due to volatility of oil prices and potential transition from fossil economy of the world to clean energy.

The current structure of NNPC Ltd may impact future monthly FAAC allocation as only the dividend declared will be shared by the tiers of Government.

Edo State Economy in Brief (2016-2023)

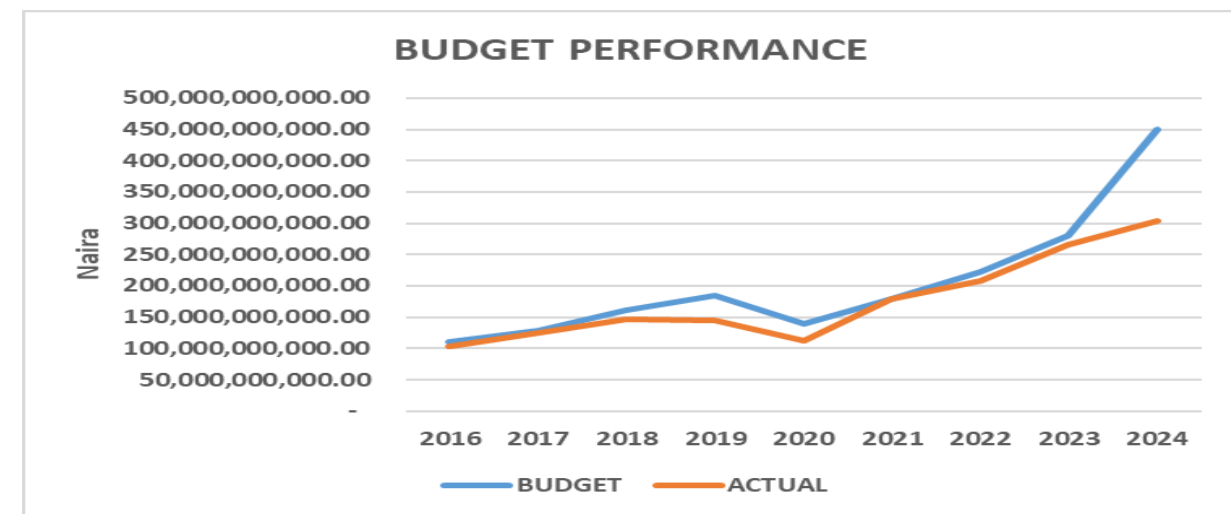
Edo State's GDP increased from N2.02 trillion in 2016 to N3.73 trillion in 2020. This is equal to an average real growth of 4.37% indicating a modest expansion of the State's economy. This is lower than the regional average growth rate of 7.23% in the South-South but higher than the average national growth rate of 0.31%.

Furthermore, between 2020 and 2023, Edo State's GDP grew from N3.73 trillion to N5.31 trillion representing a 42.36% rise in four years reflecting a steady economic expansion despite broader national challenges. This growth was driven by improvements in key sectors such as agriculture, industry and services (tourism), supported by state-level economic policies and investments.

The rise in IGR over the years highlights Edo State successful efforts to strengthen its financial position and reduce reliance on external funding sources. It reflects positively on the State's economic management and its ability to support development initiatives and public services through increased internal revenues brought about by improved tax collection systems, better enforcement of revenue regulations, expanded economic activities within the State, strategic reforms and investment in revenue generating activities within the State.

Budget Size & Performance

YEAR	BUDGET	ACTUAL	% INCREASE IN BUDGET SIZE	% PERFORMANCE
2016	110,035,500,000.00	103,138,293,470.63		94
2017	127,921,100,843.51	124,712,462,084.82	16	97
2018	160,967,330,443.52	146,002,359,850.77	26	91
2019	183,747,926,962.19	144,072,414,308.71	14	78
2020	139,876,546,532.00	111,705,027,896.98	-24	80
2021	178,887,161,844.97	179,782,251,127.52	28	101
2022	222,570,004,035.72	207,123,044,500.18	24	93
2023	280,350,006,784.17	265,150,738,407.30	26	95
*2024	450,384,864,248.87	303,303,127,712.36	61	67



Comment:

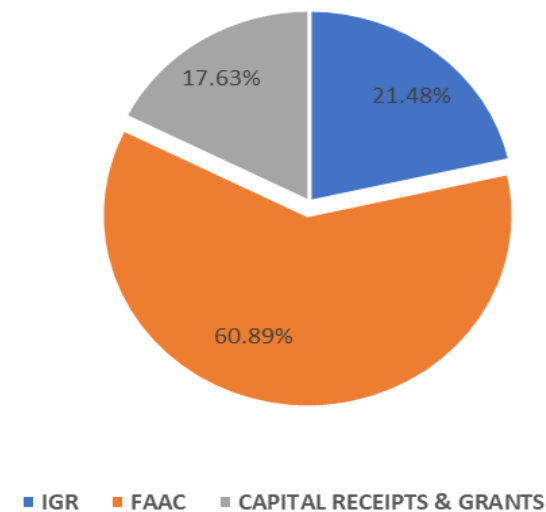
EDSG Budget increased consistently over the period climaxing at N450billion in 2024 except in 2020 which reduced slightly as a result of COVID-19 Pandemic. This represents an average growth rate of 16.95% per annum and a substantial increase in financial planning thus reflecting an increase in expected revenue and expansion in government expenditure. Similarly, Edo State achieved an average of 88% budget performance over the review period.

Receipt Size & Performance

YEAR	IGR	FAAC	Capital Receipts & Grants	TOTAL
2016	23,043,227,043.16	45,154,799,869.96	34,753,219,264.27	102,951,246,177.39
2017	27,194,034,181.21	57,466,691,262.65	34,546,585,983.34	119,207,311,427.20
2018	29,621,485,725.70	76,672,495,069.55	29,824,169,391.87	136,118,150,187.12
2019	35,227,994,863.09	81,253,778,752.58	21,913,677,736.58	138,395,451,352.25
2020	28,017,309,192.62	68,496,769,993.45	11,977,671,471.31	108,491,750,657.38
2021	38,668,864,425.35	98,028,117,668.37	45,158,773,143.34	181,855,755,237.06
2022	45,472,511,029.21	130,525,230,397.53	31,325,331,773.23	207,323,073,199.97
2023	59,790,632,630.47	157,754,747,749.69	51,361,804,950.02	268,907,185,330.18
*2024	52,675,226,923.46	247,743,233,443.87	17,965,380,884.23	318,383,841,251.56
TOTAL	339,711,286,014.27	963,095,864,207.65	278,826,614,598.19	1,581,633,764,820.11

NB: Receipts for 2024 is as at September 30, 2024.

A PIE CHART DEPICTING THE DISTRIBUTION OF AGGREGATE RECEIPTS FROM 2016 TO SEPT.2024



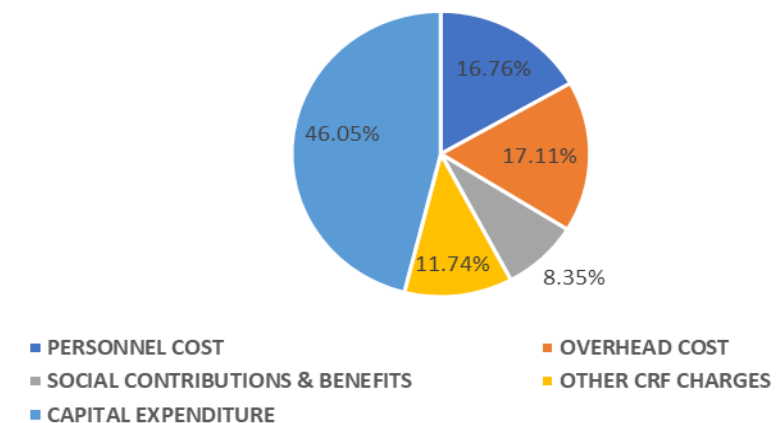
Comment:

The aggregate receipts for the period 2016 to September 30, 2024 amounted to N1.58tn out of which FAAC accounted for 60.89% while IGR and Capital Receipts contributed 21.48% and 17.63% respectively. Edo State IGR grew from N23billion in 2016 to N59.79billion in 2023 representing a significant increase of 159.96% and it is projected to close at N85billion by December 2024. However, the review noted that Edo State ditto many other States still depend largely on FAAC receipts for fiscal balance evidenced by Tax-GDP ratio of less than 2%, the standard Tax-GDP threshold prescribed by Bretton Wood Conference is 15%.

EDSG Expenditure from 2016 to Sept 30, 2024

YEAR	PERSONNEL COST	OVERHEAD COST	SOCIAL CONTRIBUTIONS & BENEFITS	OTHER CRF CHARGES	CAPITAL EXPENDITURE	TOTAL
2016	25,496,941,056.74	18,374,485,089.60	6,286,334,210.00	13,542,780,667.38	39,437,752,446.91	103,138,293,470.63
2017	30,519,450,798.91	16,177,665,721.12	27,110,727,358.63	12,487,734,501.87	38,416,884,704.29	124,712,463,084.82
2018	25,058,338,448.46	25,171,258,760.56	9,577,483,072.65	11,680,116,515.55	74,515,163,053.95	146,002,359,850.77
2019	25,316,726,571.07	29,041,923,387.93	15,471,092,756.20	10,764,502,676.00	63,478,168,917.51	144,072,414,308.71
2020	27,105,898,513.55	20,086,196,015.68	11,430,008,328.58	9,545,071,074.47	43,537,853,964.70	111,705,027,896.98
2021	25,147,636,732.74	31,749,956,911.49	16,475,100,920.30	27,388,200,091.79	79,021,356,471.20	179,782,251,127.52
2022	32,624,928,272.96	33,577,429,878.56	15,467,700,419.87	36,400,558,425.47	89,052,427,503.32	207,123,044,500.18
2023	36,787,871,193.31	48,688,154,680.18	16,515,874,808.22	36,719,559,117.70	126,439,278,607.89	265,150,738,407.30
*2024	37,555,134,047.22	48,281,030,392.46	13,944,517,973.35	27,502,329,459.36	176,020,115,839.97	303,303,127,712.36
TOTAL	265,612,925,634.96	271,148,100,837.58	132,278,839,847.80	186,030,852,529.59	729,919,001,509.74	1,584,989,720,359.67

A PIE CHART DEPICTING EDSG EXPENDITURE DISTRIBUTION BY CATEGORY FROM 2016 TO SEPTEMBER 30,2024

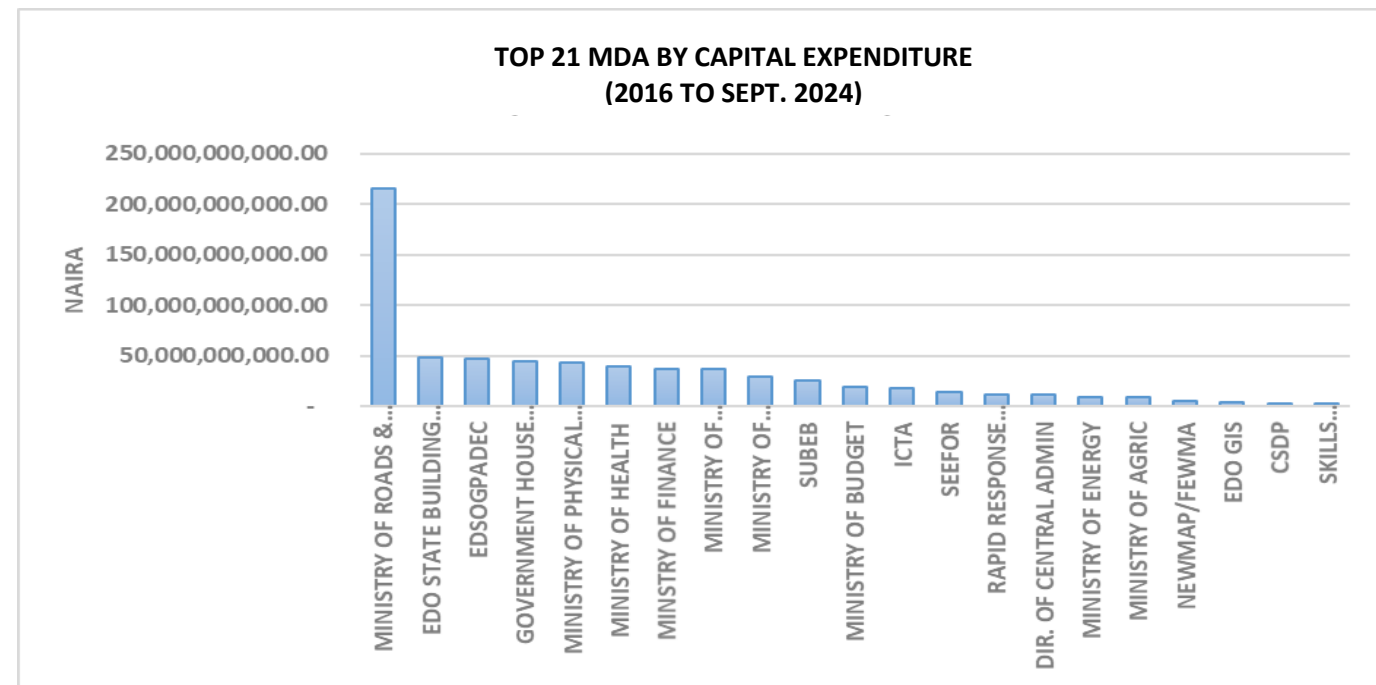


Comment:

The total expenditure incurred over the past eight years amounted to N1.58tn. Breakdown of the aggregate expenditure indicated that 46.05% was spent on capital expenditure whilst 16.76% and 17.11% respectively were expended on personnel and overhead costs. 11.74% and 8.35% of the total expenditure were covered by other CRF Charges and social contributions.

Capital Expenditure Unpacked by Top 21 MDAs (2016 to September 30,2024)

S/N	MDA	AMOUNT	PERCENTAGE (%)
1	MINISTRY OF ROADS & BRIDGES	215,686,840,657.23	31.65
2	EDO STATE BUILDING AND MAINTENANCE AGENCY	48,753,636,686.93	7.15
3	EDSOGPADEC	47,331,504,709.09	6.95
4	GOVERNMENT HOUSE & PROTOCOL	44,698,926,059.71	6.56
5	MINISTRY OF PHYSICAL PLANNING	43,130,834,422.36	6.33
6	MINISTRY OF HEALTH	39,277,648,713.84	5.76
7	MINISTRY OF FINANCE	37,724,331,659.83	5.54
8	MINISTRY OF EDUCATION	37,240,069,795.45	5.46
9	MINISTRY OF ENVIRONMENT	29,609,780,250.23	4.35
10	SUBEB	25,677,988,603.78	3.77
11	MINISTRY OF BUDGET	19,975,474,324.19	2.93
12	ICTA	18,653,513,937.22	2.74
13	SEEFOR	14,321,656,661.81	2.10
14	RAPID RESPONSE AGENCY	12,557,642,626.93	1.84
15	DIR. OF CENTRAL ADMIN	11,634,642,864.79	1.71
16	MINISTRY OF ENERGY	9,479,421,716.39	1.39
17	MINISTRY OF AGRIC	9,131,908,467.07	1.34
18	NEWMAP/FEWMA	6,148,242,867.34	0.90
19	EDO GIS	4,556,065,682.52	0.67
20	CSDP	2,943,195,585.34	0.43
21	SKILLS DEVELOPMENT AGENCY	2,906,481,381.69	0.43
	TOTAL	681,439,807,673.74	100

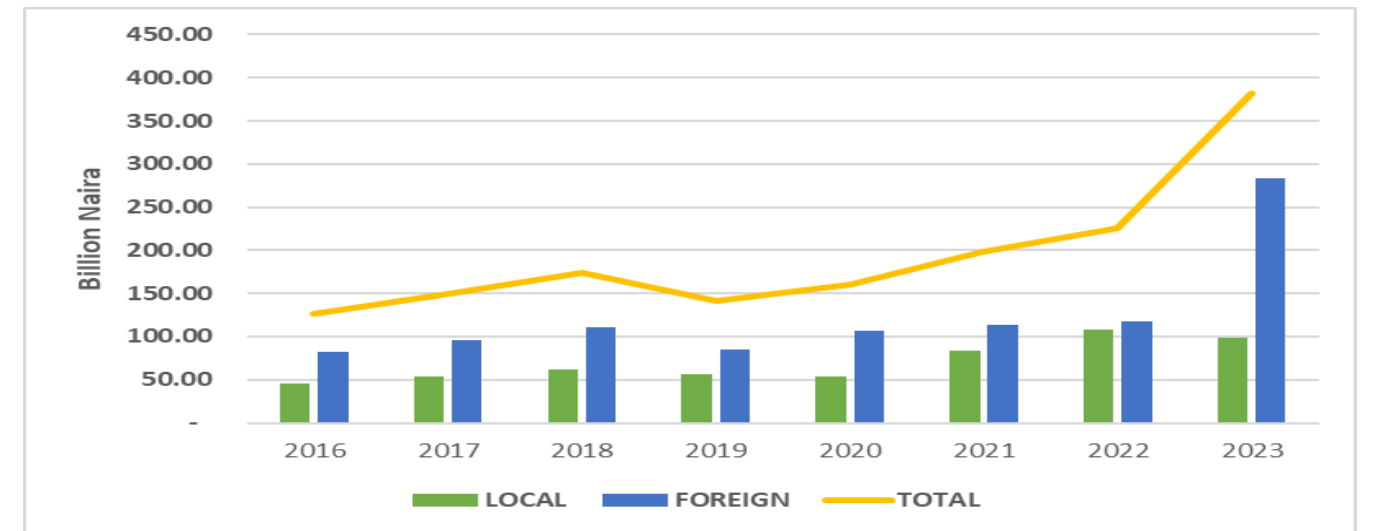


Comment:

Top twenty MDAs accounted for 93.36% of the total capital expenditure of N729,919,001,509.74 while other MDAs of 6.64%. Out of the 93.36% total capex expended by the top 21 MDAs, the Ministry of Roads & Bridges top the pack with 31.65% while others were within the range of 1% and 8% respectively.

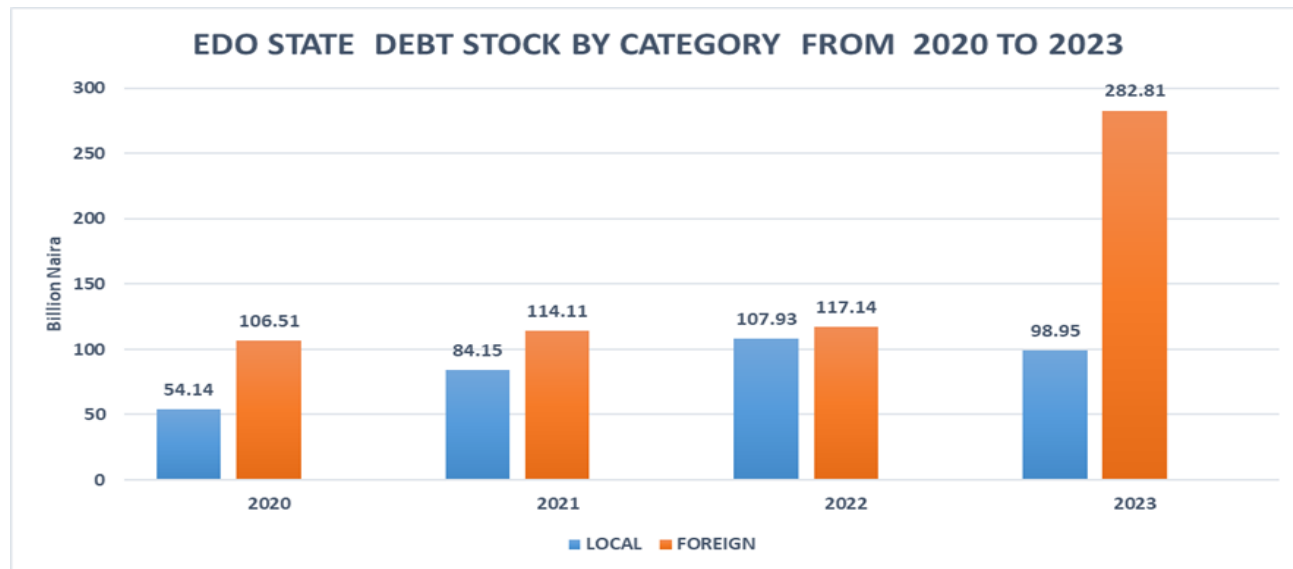
Edo State Debt Profile

YEAR	LOCAL	FOREIGN	TOTAL	LOCAL (%)	FOREIGN (%)	LOCAL (%)	FOREIGN (%)
2016	44.96	81.95	126.91	35.43%	64.57%		
2017	54.06	95.50	149.56	36.15%	63.85%	20.24%	16.53%
2018	62.26	111.33	173.59	35.87%	64.13%	15.17%	16.58%
2019	56.43	85.32	141.75	39.81%	60.19%	-9.36%	-23.36%
2020	54.14	106.51	160.65	33.70%	66.30%	-4.06%	24.84%
2021	84.15	114.11	198.26	42.44%	57.56%	55.43%	7.14%
2022	107.93	117.14	225.07	47.95%	52.05%	28.26%	2.66%
2023	98.95	282.81	381.76	25.92%	74.08%	-8.32%	141.43%



Comment:

- Edo State local debt has been less volatile over the last seven years increasing at a decreasing average rate of 13.91% per annum. It however turned the curve between 2021 to 2022 with increases due to additional loans particularly in bonds for funding critical infrastructure across the State. The trend has since reversed to decreasing acceleration due to efficiency in debt management. Suffice to state that local debt constituted an average of 35% of EDSG’s total debt while external debt accounted for the balance of 65% implying significant exposure to exchange rate volatility.
- Consequently, Edo State external debt has been very volatile spiking in 2023 not so much of new loans but due to exchange rate losses (2021: N5.99bn, 2023: N147.67bn). The rise in Edo State total debt stock from 160.65bn in 2020 to N381.76bn in 2023 representing 137.63% growth is attributed mainly to exchange rate losses.



Comment:

- a. The highest local debt outstanding over the years under review was N107.93bn in 2022 while the least recorded was N54.14bn two years earlier in 2020. Overall, domestic debts have been relatively stable with little less deviation from the mean. As at 23rd October 2024, internal loans reduced marginally to 92.61billion from N98.95billion reported in 2023 indicating 6.41% decrease.
- b. Similarly, foreign loans were quite less volatile between 2020 and 2022 but spiked significantly in 2023, not so much of fresh loans but due to impact of floating the exchange rate policy by Federal Government, thus EDSG’s external loans rising as a consequent from N117.14bn in 2022 to N282.81bn in 2023 representing a whopping increase of 141.43%. In fact, most of the external debts pre-dated Mr. Obaseki’s administration (see annexure; table 2 below).

Conclusion

Edo State is liquid and financially stable and can meet its short- and long-term financial obligations as at when due. The State has maintained moderate debt levels over time and consequently low financial risk.

Suffice to report here that we are still working on other requirements not covered by this report and will be made available upon completion.

Annexures

(Data Sources: Edo State Consolidated Financial Statements & Treasury Reports)

Questions for financial report team thematic pillar arising from the bilateral meeting the transition committees.

S/N	QUESTIONS	RESPONSE
1	Provide dates of internal loans	Refer to table 1 slide 13 of an annexure in Presentation
2	Explain why office holders salary exceeded budget	Salary increments, recruitments
3	Details of 930bn non-financial assets was not specified	Refer to table 13 slide 25 of annexure in the presentation
4	Explain and provide details of intangible assets, investment property, furniture and fittings	Refer to table 14 slide 26 of the annexure in presentation
5	What do consortium of consultants do?	Provide support to EDSG on specialized and technical problems
6	Explain how economic growth in Edo State has led to increase in IGR	Please refer to Executive Summary Slide 3 in Presentation
7	Provide a breakdown of IGR sources	Refer to table 12 slide 24 of annexure in presentation
8	Provide a reference source that proves economic growth	Refer to Executive Summary Slide 3 in Presentation
9	Clarify dates of EdoBESST loan, oil palm loan, etc	Refer to Table 2 slide 14 of an annexure in presentation. We shall revert on oil palm loan
10	How much of revenue from Subsidy removal did Edo State get?	We are working on it and shall revert as a p.
11	Provide 13% Derivation for 2016 - 2019	Refer to table 4 slide 16 of an annexure in presentation
12	Provide a breakdown of capital expenditure in Ministry of Roads and Bridges, EDPUBMA, EDOSOPADEC	We are collaborating with relevant Agencies and shall revert ASAP
13	How does subvention to AAU cover its personnel cost?	Subvention to AAU is only 12.5% of total monthly personnel cost of the school.
14	Provide a breakdown of UBE grants to SUBEB Vs Edo State Counterpart funding	We are collaborating with relevant Agencies and shall revert ASAP
15	Clarify revenue sources	Refer to table 12 slide 24 of annexure in presentation
16	Provide a comprehensive list of internal loans	Refer to table 1 slide 13 of an annexure in Presentation

Table 2: EXTERNAL DEBT AS AT 31 DEC-2023

S/N	CREDITOR	LOAN TITLE	DATE SIGN	LOAN CURR	LOAN AMOUNT	TOTAL DS LOAN CURR		TOTAL (PR+INT)	PROJECTED DEBT SERVICE	ACTUAL DEBT SERVICE	DEBT OUTSTANDING (31 DECEMBER 2023)		
						PR	INT	IN LOAN CURR	(JULY-DEC 2023) IN NAIRA	(JULY-DEC 2023) IN NAIRA	PR BAL ORIGINAL CUR/	DOD IN USD	DOD IN NAIRA
1	AFDF	Edo Health System Dev.iv-ADF	10/13/2003	EUR	1,793,919.90	26,908.80	6,004.70	32,913.50	28,528,332.36	27,658,217.91	1,560,710.34	1,725,833.53	1,552,202,595.73
2	AFDF	Edo Health System Dev.iv-ADF	10/13/2003	USD	4,303,097.70	28,687.30	6,455.10	35,142.40	28,417,187.48	26,020,966.70	1,692,551.74	1,692,551.74	1,522,269,187.09
3	AFDF	Edo State-Community Based Poverty Reduction ADF	12/31/2004	USD	6,240,638.80	93,609.60	19,844.60	113,454.20	91,748,176.49	87,402,846.60	5,242,136.54	5,242,136.54	4,714,740,909.12
4	EDF	Edo State-Oil Palm BeltRural Dev(29%)-EDF	1/31/1990	EUR	8,415,270.40	151,474.90	11,005.00	162,479.90	140,832,199.24	141,606,107.25	2,044,069.17	2,260,331.74	2,032,926,544.63
5	IDA	Edo State-HIV/AIDS Programme-IDA	5/16/2003	XDR	2,196,027.00	54,900.70	5,309.60	60,210.30	63,786,563.02	69,561,140.22	1,184,611.42	1,589,393.16	1,429,489,080.04
6	1DA	Edo State-Community Based Urban Dev Project-IDA	5/16/2003	XDR	12,190,716.70	243,814.30	34,743.50	278,557.80	295,103,074.80	285,433,275.04	9,021,128.29	12,103,647.94	10,885,936,231.70
7	IDA	Edo State-Comm and Social Dev Project	3/30/2009	XDR	3,250,000.00	32,500.00	11,058.90	43,558.90	46,146,133.14	42,902,280.07	2,892,499.88	3,880,867.13	3,490,424,730.65
8	IDA	Edo State Third National Fadama Development Project	5/11/2009	XDR	4,818,310.00	48,183.10	12,684.00	60,867.10	64,482,374.45	63,850,087.01	3,276,542.21	4,396,136.73	3,953,854,602.00
9	IDA	Edo State-Nigera First Devolpment Policy O	4/1/2013	XDR	48,400,000.00	484,000.00	176,055.00	660,055.00	699,259,758.79	707,360,877.83	46,464,000.00	62,340,749.41	56,068,833,634.11
10	IDA	Edo State -State Employment & Expenditure for Results	1/1/2013	USD	45,000,000.00	450,000.00	157,830.10	607,830.10	491,540,227.62	637,618,759.11	42,436,820.32	42,436,820.32	38,167,379,138.07
11	IDA	Edo State-Growth Employment & Expenditure for Result	4/16/2013	XDR	48,400,000.00	484,000.00	91,565.51	575,565.51	609,751,914.15	616,816,059.88	968,000.00	1,298,765.61	1,168,100,700.46
12	IDA	Edo State-Erosion and Watershed Mgt Project	8/16/2013	XDR	91,416,394.90	914,163.90	337,821.70	1,251,985.60	1,012,456,090.60	1,313,343,160.68	88,673,903.06	118,973,776.91	107,004,182,136.42
13	IFAD	Edo State Community Based Natural Resource Mgt Pro	12/10/2004	XDR	1,135,000.00	18,916.70	2,725.40	21,642.10	22,927,558.50	21,315,953.55	693,125.54	929,966.55	836,405,405.30
14	IDA	Edo State Education Sector and Skill Transformation	1/4/2013	XDR	54,600,000.00	-	-	-	-	-	41,422,948.87	55,577,170.82	49,985,718,397.46
TOTAL									3,594,979,590.64	4,040,889,731.85		314,448,148.13	282,812,463,292.78

Table 3: BORROWINGS

Year	Domestic Debt Stock	Foreign Debt Stock	Total Debt Stock
2016	44,959,536,670.55	81,949,854,335.71	126,909,391,006.26
2017	54,063,684,944.84	95,503,300,959.19	149,566,985,904.03
2018	62,261,534,091.84	111,325,781,893.34	173,587,315,985.18
2019	56,429,103,287.46	85,323,548,126.02	141,752,651,413.48
2020	54,140,483,671.82	106,513,994,073.22	160,654,477,745.04
2021	84,149,325,389.38	114,107,151,323.57	198,256,476,712.95
2022	107,932,353,749.37	117,140,288,610.64	225,072,642,360.01
2023	98,945,028,996.14	282,812,463,292.97	381,757,492,289.11

Table 4: 13% MINERAL DERIVATION

Year	Receipts
2020	13,121,996,566.22
2021	29,002,337,302.93
2022	37,509,965,954.85
2023	23,257,457,142.48
2024	17,681,648,535.13
TOTAL	120,573,405,501.61

Table 5: EDSG RECURRENT REVENUE

YEAR	FAAC	IGR	TOTAL INFLOWS
2016	45,154,799,869.96	23,043,227,043.16	68,198,026,913.12
2017	57,466,691,262.65	27,194,034,181.21	84,660,725,443.86
2018	76,672,495,069.55	29,621,485,725.70	106,293,980,795.25
2019	81,253,778,752.58	35,227,994,863.09	116,481,773,615.67
2020	68,496,769,993.45	28,017,309,192.62	96,514,079,186.07
2021	98,028,117,668.37	38,668,864,425.35	136,696,982,093.72
2022	130,525,230,397.53	45,472,511,029.21	175,997,741,426.74
2023	157,754,747,749.69	59,790,632,630.47	217,545,380,380.16
*2024	247,743,233,443.87	52,675,226,923.46	300,418,460,367.33
	963,095,864,207.65	339,711,286,014.27	1,302,807,150,221.92

Table 6: TOTAL ASSETS AS AT DECEMBER 31, 2023

S/N	NON- FINANCIAL ASSETS	=N=	S/N	FINANCIAL ASSETS	=N=
1	Land	7,136,780,000.00	1	Loans Granted	1,000,000,000.00
2	Building	234,650,644,226.12	2	Investments	3,378,575,888.74
3	Plants & Equipments	10,533,125,025.64			
4	Motor Vehicles	4,244,155,909.39			
5	Office Equipment	357,927,093.34			
6	IT Equipment	87,377,794.73			
7	Furniture & Fittings	3,070,461,606.70			
8	Roads & Infrastructure	304,317,525,372.53			
9	Environment, Sewage Dump Site	75,876,698,128.86			
10	Forest Reserve	242,226,808,800.00			
11	Specialized Assets	5,416,480.00			
12	Construction Work in Progress	724,685,256.64			
13	Investment Property	17,717,402,659.55			
14	Intangible Assets	32,116,544,788.35			
	A. TOTAL NON-FINANCIAL ASSETS(NBV)	933,065,553,141.87		B.TOTAL FINANCIAL ASSET	4,378,575,888.74
	TOTAL ASSETS (A+B)	937,444,129,030.61			

Table 7: EDO STATE LIABILITIES AS AT DECEMBER 31ST 2023

S/N	LIABILITIES			=N=
1	Accrued Expenses :			
	Including Pension & Gratuity			28,651,119,506.70
	Total Accrued Expenses			28,651,119,506.70
2	Internal Loans:			
	Bank Debt of N11,939b Restructured			10,173,609,569.80
	FGN N15.942 Billion Bailout for Salary (EDSG/15 LGCs)			12,517,769,713.22
	N10 Billion Excess Crude Project Loan			7,891,982,876.36
	N16.869 Billion Monthly FSP/Budget Support			17,262,410,084.85
	EDSG Bonds			20,848,082,811.60
	N2b CBN MSME Dev. Fund (MSMEDF)			1,666,666,666.67
	N20b First Bank CFF Loans			10,541,424,530.80
	FGN Bridging Facility			18,043,082,742.84
	Total Internal Loans			98,945,028,996.14
3	External Loans:			
	Other External Loans (DMO)/Donor Agencies			282,812,463,292.97
	Total External Loans			282,812,463,292.97
	GRAND TOTAL			410,408,611,795.81

Table 8: MONTHLY PERSONNEL COST

OFFICE OF THE ACCOUNTANT-GENERAL			
INSPECTORATE AND MONITORING DEPARTMENT			
SALARY SUMMARY, 2024.			
	JULY, 2024	AUGUST, 2024	SEPTEMBER, 2024
Salaries: Civil Servants and political appointees (Gross)	3,741,509,353.00	3,952,465,685.50	3,889,231,584.49
Edo State House of Assembly	367,211,802.00	391,314,936.30	474,671,735.50
Pensions (Gross)	918,046,176.27	908,057,666.21	929,126,212.50
10% Pensions Contribution By Govt.	161,957,941.53	169,498,104.85	169,474,291.11
1.75% Health Insurance Contribution By Govt	67,070,135.98	67,900,095.46	68,344,130.68
MDA's Monthly Special Allowances	16,235,704.63	16,235,704.63	16,235,704.63
Consortium of Consultants paid for the month of September, 2024.	58,171,166.00	58,171,166.00	58,171,166.00
SUB-TOTAL (A)	5,330,202,279.41	5,563,643,358.95	5,605,254,824.91
SUBVENTION TO INSTITUTIONS:			
AAU Ekpoma	50,000,000.00	50,000,000.00	50,000,000.00
Iyamho	25,000,000.00	25,000,000.00	25,000,000.00
Usen Polytechnic	23,254,031.32	23,254,031.32	23,254,031.32
Igueben	21,246,418.96	21,246,418.96	21,246,418.96
SUB-TOTAL (B)	119,500,450.28	119,500,450.28	119,500,450.28
Judiciary Staff Salary	277,251,454.10	272,171,916.14	268,476,463.15
Judges Allowances	16,505,481.70	16,505,481.70	16,505,481.70
SUB-TOTAL (C)	293,756,935.80	288,677,397.84	284,981,944.85
ACCRUED RIGHTS/SINKING FUND (D)	307,018,082.64	323,116,677.65	324,266,584.82
GRAND TOTAL (A+B+C+D)	6,050,477,748.13	6,294,937,884.72	6,334,003,804.86

Table 9: 2024 APPROPRIATION & PERFORMANCE

2024 CONSOLIDATED PROPOSED BUDGET SUMMARY (ADMINISTRATIVE SEGMENT)					
S/NO	DETAILS	FINAL BUDGET	BUDGET	ACTUAL	BUD. PERF
		2024	JAN-SEP	JAN-SEP	JAN-SEP
		₦			
1	Opening Balance	14,232,129,525.45	10,674,097,144.09	14,232,129,525.45	133%
2	Receipts:				
3	Statutory Allocation:	300,719,953,494.25	225,539,965,120.69	247,743,233,443.87	110%
4	Edo State Government Share of Statutory Allocation	29,203,820,972.12	21,902,865,729.09	11,057,041,053.04	50%
5	Edo State Government Share of VAT	70,816,277,824.77	53,112,208,368.58	49,989,760,972.98	94%
6	Edo State Government Share of Other FAAC Revenues	200,699,854,697.36	150,524,891,023.02	186,696,431,417.85	124%
			0.00		
7	Independent Revenue (IGR)	75,691,130,754.61	56,768,348,065.96	52,675,226,923.46	92%
8	Aids & Grants	7,000,000,000.00	5,250,000,000.00	-	0%
9	Capital Development Fund (CDF) Receipts	31,295,680,474.56	23,471,760,355.92	5,122,103,650.09	22%
10	Total Current Year Receipts	414,706,764,723.42	311,030,073,542.57	305,540,564,017.42	98%
11	TOTAL PROJECTED FUNDS AVAILABLE	428,938,894,248.87	321,704,170,686.65	319,772,693,542.87	99%

Table 10: 2024 APPROPRIATION PERFORMANCE

2024 CONSOLIDATED PROPOSED BUDGET SUMMARY (ADMINISTRATIVE SEGMENT)					
S/NO	DETAILS	FINAL BUDGET	BUDGET	ACTUAL	BUD. PERF
		2024	JAN-SEP	JAN-SEP	JAN-SEP
		₦			
12	Expenditure:				
13	A: Recurrent Debt				
14	Financial Charges -General	42,505,019,507.20	31,878,764,630.40	27,502,329,459.36	86%
15	Total Recurrent Debt	42,505,019,507.20	31,878,764,630.40	27,502,329,459.36	86%
16	B: Recurrent Non-Debt				
17	Personnel Cost	58,598,799,899.39	43,949,099,924.54	37,396,793,601.34	85%
18	CRF Charges - Statutory Office Holder's Salaries	166,340,449.48	124,755,337.11	158,340,445.88	127%
19	CRF Charges - Pensions and Gratuities	19,652,728,174.73	14,739,546,131.05	13,944,517,973.35	95%
20	CRF Charges -Contingency (Future Generation Funds)	-	0.00	-	0%
21	Overhead Cost	71,423,264,955.10	53,567,448,716.33	48,281,030,392.46	90%
22	Total Recurrent Non-Debt	149,841,133,478.70	112,380,850,109.03	99,780,682,413.03	89%
23	TOTAL RECURRENT EXPENDITURE	192,346,152,985.90	144,259,614,739.43	127,283,011,872.39	88%

Table 11: 2024 APPROPRIATION & PERFORMANCE

2024 CONSOLIDATED PROPOSED BUDGET SUMMARY (ADMINISTRATIVE SEGMENT)					
S/NO	DETAILS	FINAL BUDGET	BUDGET	ACTUAL	BUD. PERF
		2024	JAN-SEP	JAN-SEP	JAN-SEP
		₦			
24	C: Capital Expenditure Based on Sectors				
25	Administrative Sector	37,318,500,000.00	27,988,875,000.00	18,275,731,176.49	65%
26	Economic Sector	172,919,165,712.04	129,689,374,284.03	129,119,371,479.01	100%
27	Law and Justice Sector	2,044,360,000.00	1,533,270,000.00	848,433,333.35	55%
28	Social Sector	45,756,715,550.95	34,317,536,663.21	27,776,579,851.12	81%
29	Total Capital Expenditure	258,038,741,262.99	193,529,055,947.24	176,020,115,839.97	91%
30	TOTAL CAPITAL EXPENDITURE	258,038,741,262.99	193,529,055,947.24	176,020,115,839.97	91%
31	TOTAL EXPENDITURE (BUDGET SIZE)	450,384,894,248.89	337,788,670,686.67	303,303,127,712.36	90%
32	Budget Surplus/(Deficit)	-21,446,000,000.02	-16,084,500,000.02	16,469,565,830.51	-102%
33	Financing of Deficit by Borrowing:				
34	Internal Loans	5,000,000,000.00	3,750,000,000.00	633,725,980.39	17%
35	External Loans	16,446,000,000.00	12,334,500,000.00	12,209,551,253.75	99%
36	TOTAL LOANS	21,446,000,000.00	16,084,500,000.00	12,843,277,234.14	80%

Table 12: EDO STATE INTERNALLY GENERATED SOURCES

S/N	SOURCE	DETAILS
1	TAX REVENUE	1.1 PERSONAL TAXES 1.2 STAMP DUTY 1.3 POOL BETTING TAX 1.4 DEVELOPMENT TAX/LEVY 1.5 CAPITAL GAIN TAX 1.6 DIRECT ASSESSMENT 1.7 WITHHOLDING TAXES 1.8 CONSUMPTION TAXES 1.9 TAX AUDIT
2	NON TAX REVENUE	2.1 LICENCES 2.2 FEES 2.3 FINES 2.4 SALES 2.5 EARNINGS 2.6 RENT OF GOVT. BUILDINGS 2.7 RENT OF LANDS & OTHERS
3	INVESTMENT INCOME	3.1 DIVIDENDS ON QUOTED INVESTMENT
4	INTEREST EARNED	
5	OTHER REVENUE	5.1 AUDIT FEES: AUDITOR GENERAL-STATE 5.2 AUDIT FEES: AUDITOR GENERAL – LG 5.3 MISCELLANEOUS

Table 13: LIST OF NON-FINANCIAL ASSETS

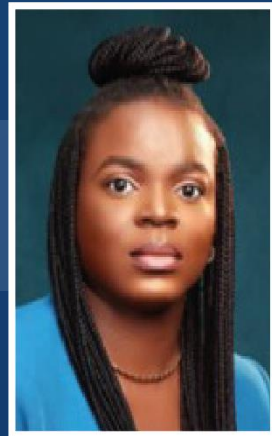
S/N	NON- FINANCIAL ASSETS	S/N	NON- FINANCIAL ASSETS
1	Land & Buildings -Administration	23	Motor Vehicles
2	Land & Buildings - Residential	24	Transport Equipment- General
3	Other Storage Facilities	25	Computers
4	Land	26	Printers
5	Forest Reserve	27	Scanners
6	Roads & Bridges	28	Photocopiers
7	Zoos, Parks & Reserves	29	Computer Software
8	Security Installations/Equipment	30	Office Equipment
9	Electricity Transmission Network	31	IT Equipment
10	Water Distribution Network	32	Chairs
11	Sewage/ Drainage Network	33	Tables
12	Dams	34	Safes/ File Cabinets/ Cupboards
13	Specialised Research Equipment	35	Radio Sets
14	Heritage Assets	36	Air Conditioner
15	Boreholes & Other Water Faciliti	37	Refridgerators
16	Street Lights	38	Furniture and Fittings
17	Cities And Towns	39	Laboratory/Medical Equipments
18	Earth Moving Equipment - Bull D	40	Infrastructure - General
19	Industrial Equipment	41	Fire Fighting Equipment
20	Power Generating Sets	42	Land & Buildings - Office
21	Broadcast And Communication Equ	43	Land & Buildings - Residential
22	Plants and Equipment	44	Other Storage Facilities(Invest
		45	Research and Development
		46	Intangible Asset
		47	Research & Development

Table 14: LIST OF INTANGIBLE ASSETS, INVESTMENT PROPERTY & FURNITURES/FITTINGS

S/N	INTANGIBLE ASSET	S/N	FURNITURE AND FITTINGS
1	Zoos, Parks & Reserves	1	Chairs
2	Cities And Towns	2	Tables
3	Computer Software	3	Safes/ File Cabinets/ Cupboards
4	Research and Development	4	Air Conditioner
5	Intangible Asset	5	Refridgerators
6	Research & Development	6	Furniture and Fittings

S/N	INVESTMENT PROPERTY
1	Land & Buildings - Office
2	Other Storage Facilities (Invest

Legal



Mokogwu Osayamen

Legal
Team Lead

- **Legislative Activities**
- **Ongoing and Concluded Cases**
- **Strategic Investments**

Legal

Legal Achievements | Legislative Activities | Strategic Partnerships

EXECUTIVE SUMMARY

This report presents a comprehensive review of legislative actions, ongoing and concluded litigations and strategic investments under the Obaseki-led administration from 2016-2024. The report would provide valuable insights into the legal framework that strengthened the implementation of the State's development objectives, and offer the incoming administration a clear overview of the State's achievement from a legal standpoint. It will also identify potential problematic legal issues, disputes, and contingent liabilities to which the State might be exposed while proffering mitigating strategies against such risks.

Organized into three distinct areas, the report captures legislative actions which summarize major legislative activities, including enactment of new laws, amendments to existing laws and pending bills before the House of Assembly. The report also analyses ongoing and concluded litigations focusing on all judicial decisions, ongoing litigations and settlements made within the stated period. Contingent liabilities arising from these litigations were also assessed. Strategic Investments and Partnerships are also captured.

This initiative is a groundbreaking milestone and significant step for Edo State, demonstrating its commitment to openness, accountability, and progress. It is the first time the legal achievements and challenges of an outgoing administration have been formally documented. The analysis in this report reflects the data received as of the date of compilation. By doing so, it sets a crucial precedent for future transitions, highlighting the importance of thorough data collection and collaboration among government institutions to ensure seamless transitions and improved governance.

LEGISLATIVE ACTIVITIES FROM 2016 - 2024

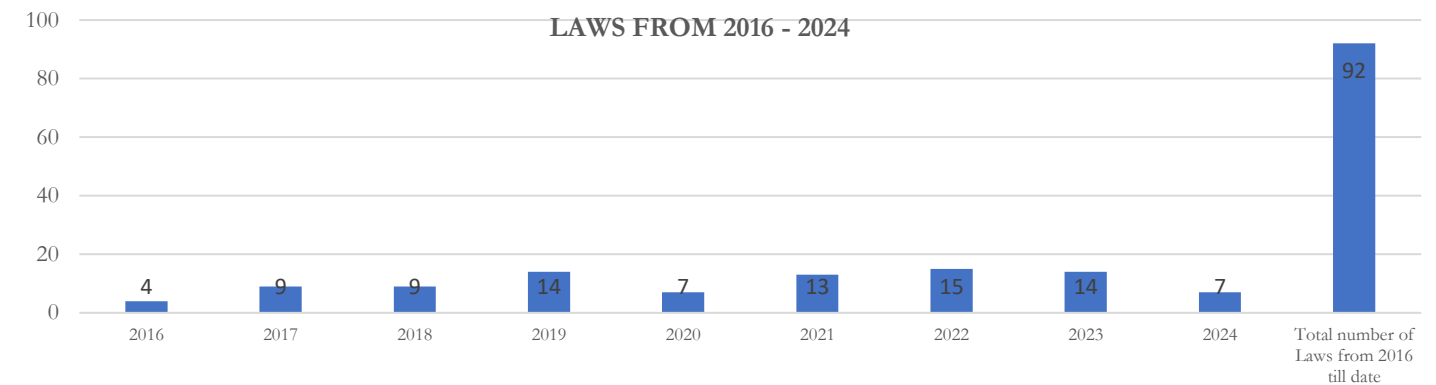
Studies show that the Edo State House of Assembly during the Obaseki-led administration (2016-2024) passed into law a total of 104 Laws with 92 of those Laws assented to by the Governor. 12 Laws were passed within the stated period but not assented to. Year 2022 had the highest number of Laws enacted, with year 2018 and 2023 following with 15 Laws enacted respectively.

Of the number of laws enacted by the House of Assembly, 80 were sponsored by the Executive Arm and 24 were privately sponsored Laws. 19 of the total Laws enacted, were amendments to existing Laws aimed at addressing implementation bottlenecks. These shows that the laws were actively implemented and given life. We however noted a few cases of enacted Laws not been actively implemented.

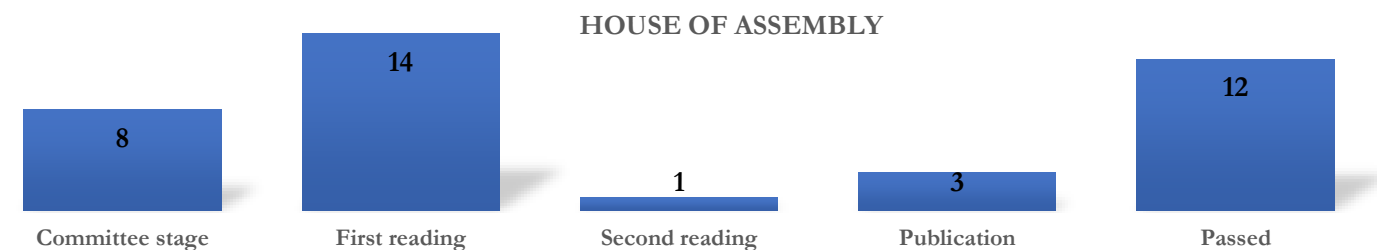
The Chart below shows the total number of Laws assented to on a yearly basis and the overall summation of these laws from 2016 till date with Year 2022 having the highest numbers, closely followed by 2019 and 2023 (joint numbers) with others descending respectively. Overall, 92 Laws were assented to within the period of 2016 – 2024. See annexure 'LA 1' for the table of laws in the appendix.

Currently the Ministry of Justice is reviewing and drafting 22 bills for consideration by the House of Assembly. So far, a total number of 15 Budgets have been revised and approved by the House from 2016 till date.

The graph represents the total number of Bills/Laws in the House of Assembly from 2016 till date in their various stages



The graph below represents the total number of Bills/Laws in the House of Assembly currently in the House of Assembly and their various stages.

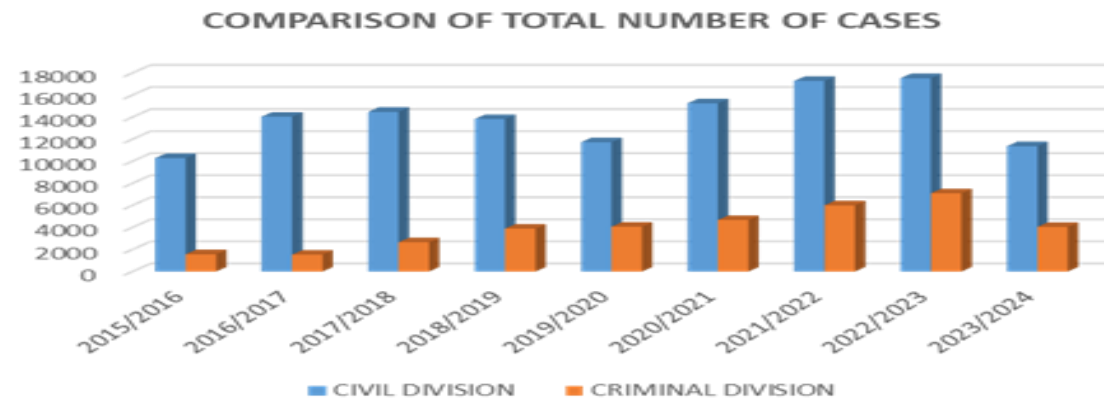


ONGOING AND CONCLUDED CASES

1. THE EDO STATE HIGH COURTS

Comprehensive data was received from the office of the Chief Registrar of the Edo State Judiciary, and same was used to conduct the analysis carried out below. Data received, shows that a total of 15 new Judges were appointed between April 2018 and May 2024, increasing the total number of Judges to 30 as of 2024. Under this Administration, the State Governor also appointed three Chief Judges of the State High Court. A new High Court complex with twelve (12) Court halls, e-library and a new ceremonial hall was constructed, the main High Court complex renovation is on-going, five (5) Judges Villas were constructed, and the construction of High

Court Abudu and the Judge’s quarters are on- going; and the renovation and furnishing of the High Court, Okada ongoing.



Comparison of the workload between the civil division and the Criminal division of the Edo State High Court.

The Civil Division of the High Court in Edo State has seen a significantly higher caseload than the Criminal Division from 2016 to date. This disparity is also reflected in the number of judges and courtrooms allocated to each division, with the Civil Division having more resources. There has been a steady increase in criminal cases filed and resolved at the High Court within the same period. The surge in cases can be attributed to population growth, urbanization, and the increasing desire for access to justice.

2. THE EDO STATE MULTI - DOOR - COURTS

To address these challenges, this administration established the Edo State Multi-Door Courthouse in 2018. This initiative aimed to enhance access to justice and alleviate the workload on traditional courts. Since its inception, the multi-Door Court has experienced consistent growth in court-referred and walk-in cases, demonstrating its effectiveness in alternative dispute resolution. The year 2022 indices show the highest number of Multi door court cases resolved. 2019 also witnessed a high influx of cases. The indices for 2024 reflect the number of settled cases within the first quarter.



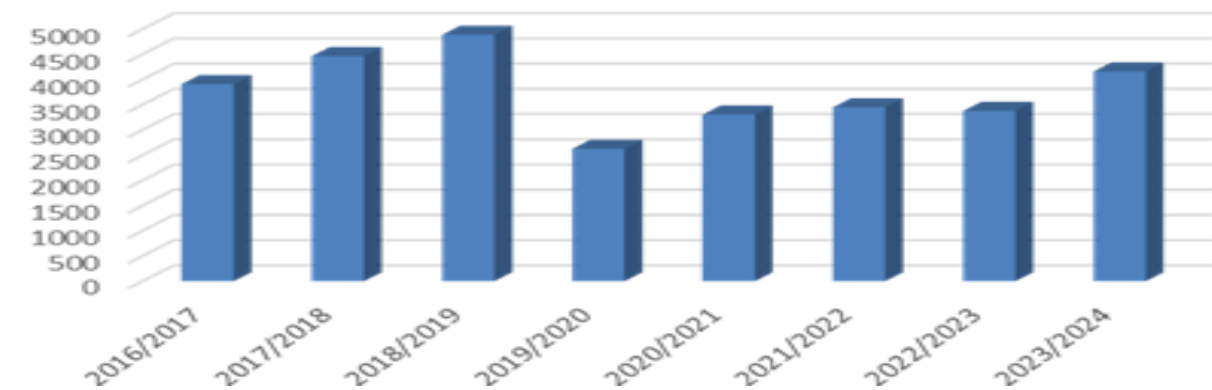
3. THE EDO STATE MAGISTRATE COURTS

Based on the data received, the current administration has appointed 16 Magistrates, increasing the total number of Magistrates in Edo State to 46. Additionally, 10 Area Court Presidents have been appointed to the lower bench of the Edo State Judiciary, bringing the total number of Area Court Presidents to 27.

Magistrate Court halls have been renovated and furnished at Evbuoriaria, Oredo and Egor Magisterial Divisions. While renovations of Magistrate and Area courts halls are on-going at Auchu, Ekiadolor, Egba, Idogbo, Urhonigbe, and Ologbo Magisterial divisions, respectively.

From the analysis of the data covering the period from 2016 to date, it was observed that the workload of the Magistrate Courts decreased during three key events: the intervention of the Edo State Multi-Door Court in 2018, the COVID-19 pandemic, and the jailbreak incident during the #EndSARS protests in 2020. See annexure ‘LA 2’ and ‘LA 2A’ for the comprehensive data on the Edo State Judiciary.

MAGISTRATE COURT CASES DISPOSED OFF DURING THE LEGAL YEAR



4. THE EDO STATE MINISTRY OF JUSTICE

The Ministry of Justice plays a vital role in Edo State Government, serving as its legal arm and providing expert advice and representation in various disputes, including court cases and arbitration. As the government's solicitor and advocate, the ministry oversees all legal activities related to government and Ministry, Department and Agency (MDA) business.

Before 2018, three departments formed the core of the Ministry of Justice.

Public Prosecutions Department: Handles crime prosecution on behalf of the state;

Civil Litigation Department: Represents the state in civil lawsuits, employment, property and contract disputes, and disputes with other government entities.

Legal Drafting Advisory Services Department: Provides legal advice to the government, its ministries, and agencies, and drafts executive bills, contracts, and agreements.

However, the ministry has since expanded to include additional departments, such as the Citizens Rights Department, which promotes the protection of citizens' rights and provides alternative dispute resolution

mechanisms, the Corporate and Commercial Services Department, the Department of Citizens' Mediation, law Reform among others.

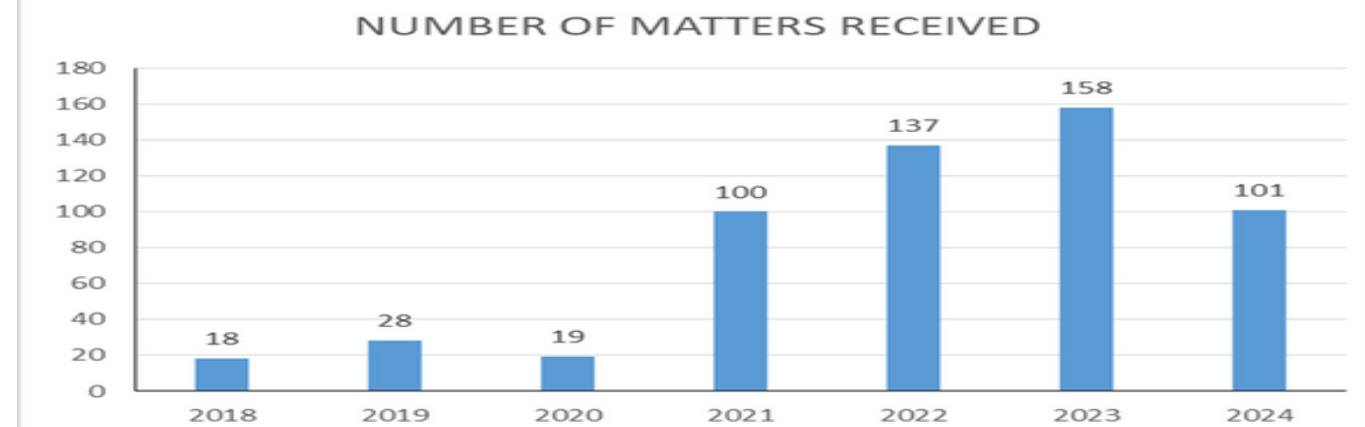
Gathering data, particularly since this is a relatively new requirement for the Ministry of Justice has been challenging as the Ministry's data gathering efforts are still in their early stages. This is understandable, considering the Ministry traditionally focuses on legal advice, prosecution, and litigation. As they navigate this new landscape, it's essential to recognize that their data collection processes are still evolving and developing effective data collection systems take time, hence some data captured for the Ministry of Justice may be incomplete or outdated.

This Section of the report will, however focus on departments saddled with the responsibility of handling litigations and out of court settlement cases.

Department of Citizens Mediation:

This Department was created in 2018 by this administration with the concept of the office of the Public Defender, which has the main objective of rendering free legal services and enhance access to justice for indigent persons in Edo State. This Department renders quality legal services by employing Alternative Dispute Resolution (ADR) mechanisms in the resolution of disputes which range from landlord/tenant disputes, contract, employment etc.

This department, in the pursuit of its mandate has been able to resolve a total of 561 cases as at August 2024. The cases range from inheritance, land ownership disputes, landlord/tenancy disputes, employment disputes, contract, hire purchase, marital disputes, loan etc. The figures on the table below are a reflection of the numbers of matters received in the department from 2018 to August 16th, 2024



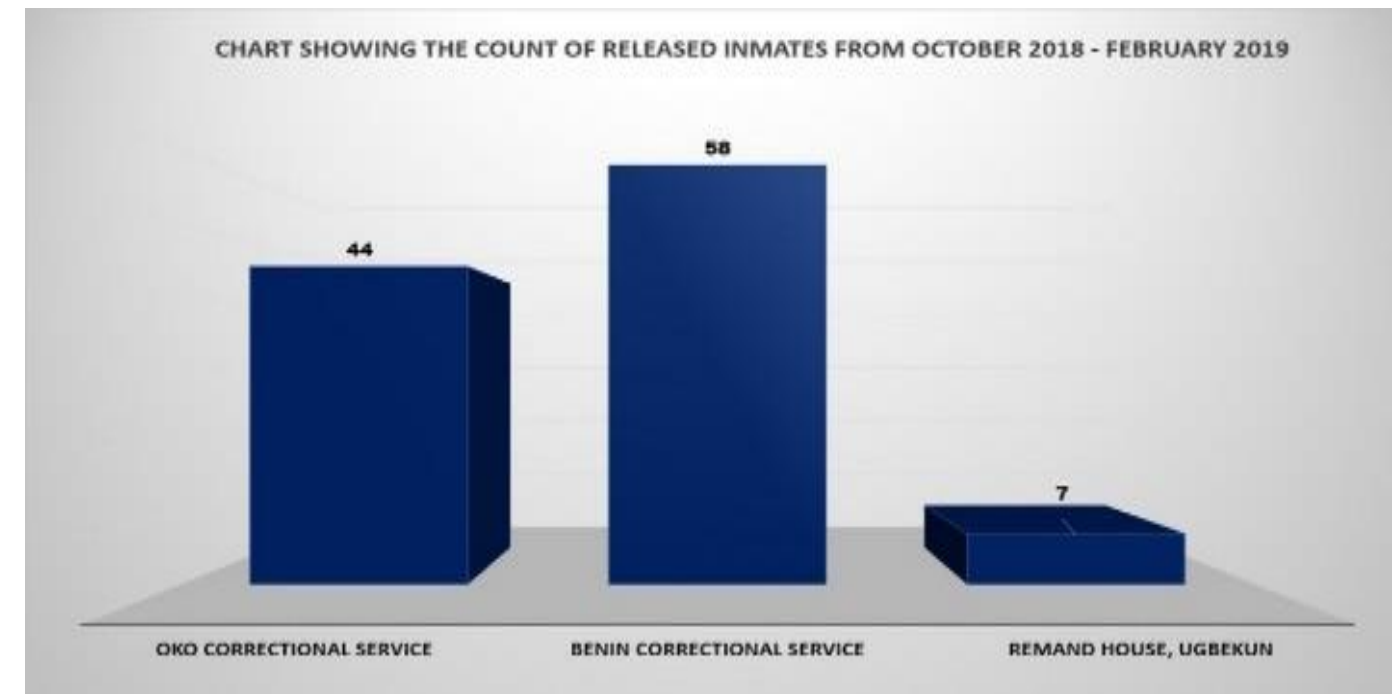
Department of Citizens Rights: The Citizens Rights Department was set up in 2018 to carter for Right Infraction or Violation of Citizens who are unable to on their own procure the services of legal practitioners to

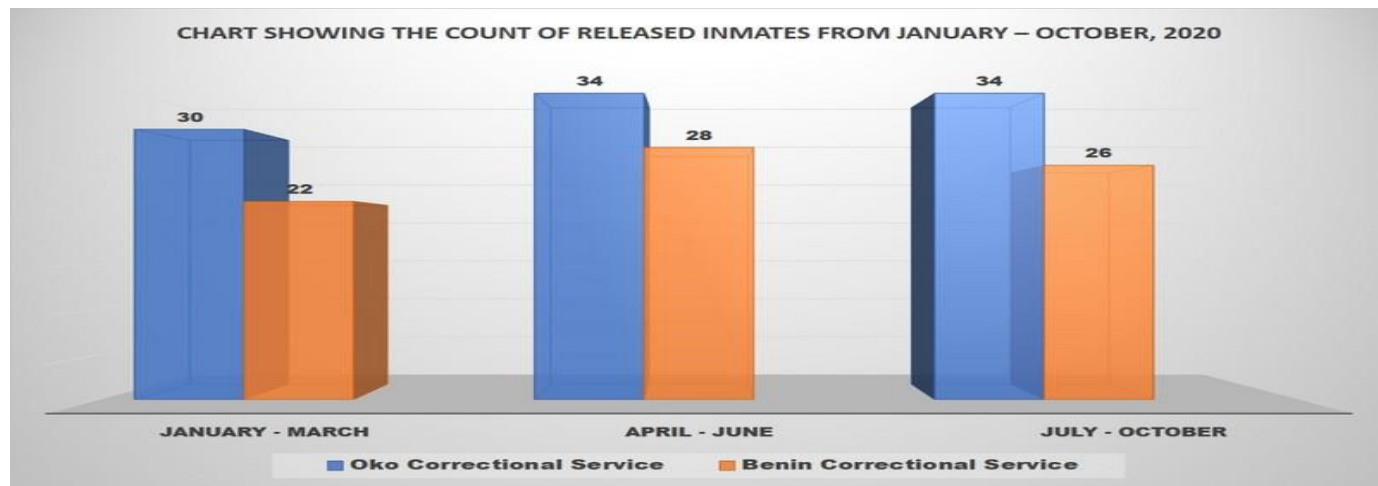
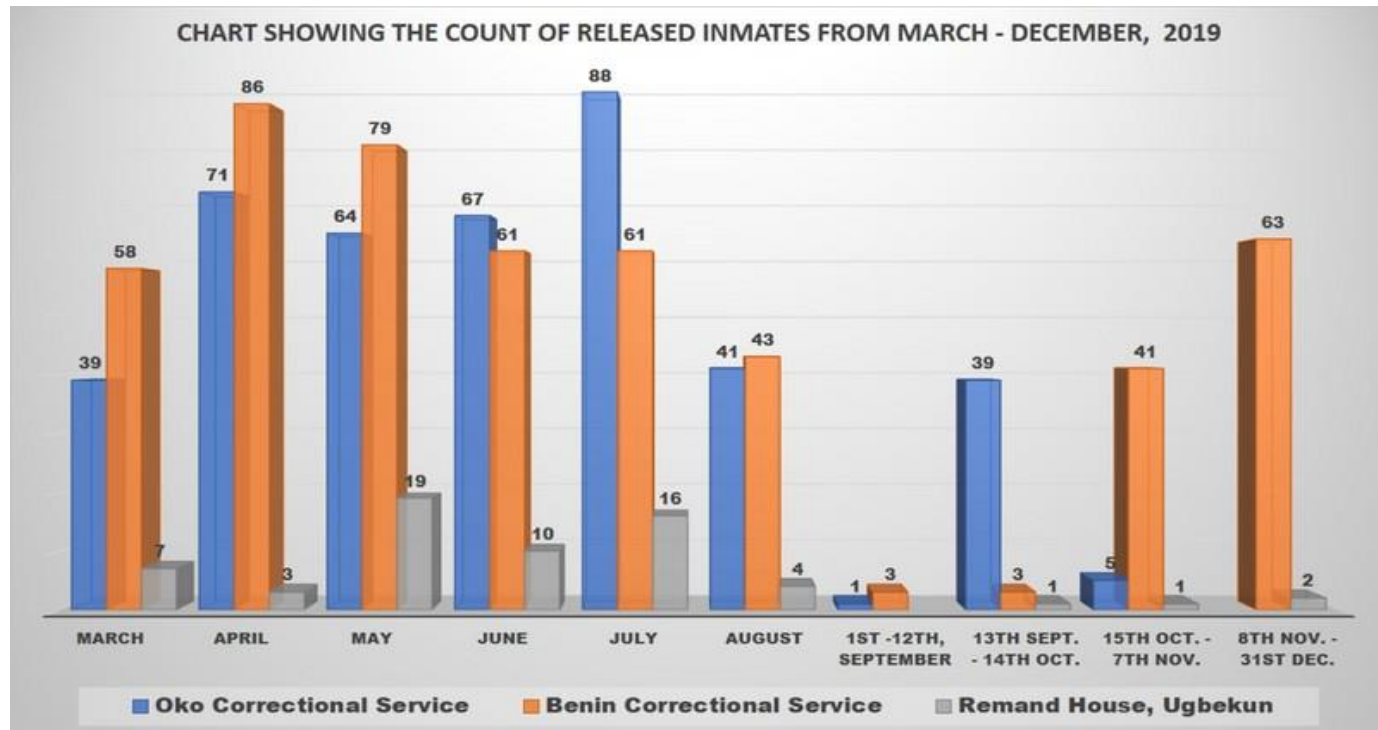
remedy such Infraction. The department has three sub units in line with what is obtainable in the Department of Citizens Rights in Lagos State Ministry of Justice where they have seven units. The Citizen's Rights Department has as its objectives the promotion and protection of the rights of citizens, thereby affording citizens access to justice.

The department provides Information and legal counsel to indigent persons on their basic fundamental rights. Settle cases amicably out of court; entertain petitions from victims of injustice, corruption and unfair treatment. Where appropriate, refer cases of complaint of stubborn and recalcitrant respondents to the police. Investigate complaints and recommend steps towards, mediation or litigation where necessary.

The department embarks on sensitization programmes where flyers containing the scope of the departments are distributed at various places/organizations such as Schools, Radio Stations, Market Squares, and National Orientation Agency, the Edo State Multi door Court House, Commissioner of police Edo State Command and Assistant Inspector General of Police Zone 5 etc. This department provides quality services by employing Alternative Dispute Resolution (ADR) mechanism, in resolving cases.

So far, the Department has granted protection and provision of access to justice for the rights of the indigent, vulnerable and the oppressed citizens in Edo State for a numerous number of citizens as shown in the graphs below.





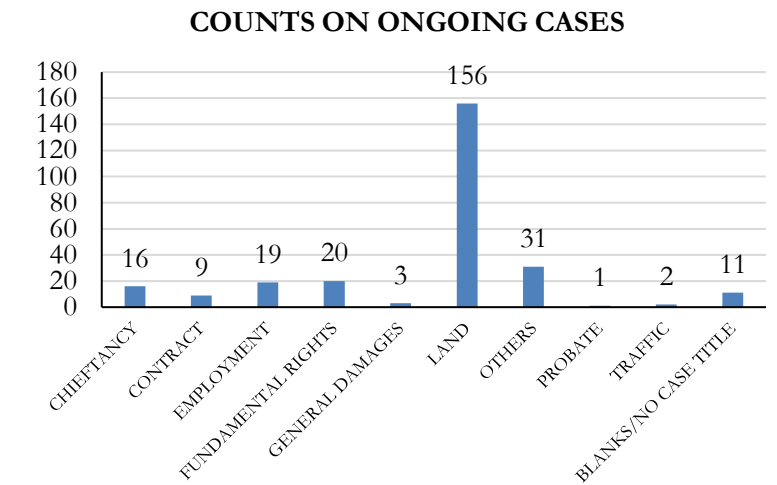
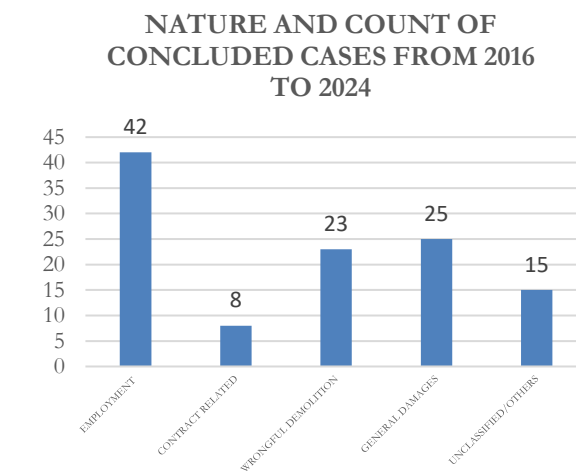
The Department of Civil Litigation:

The Department prosecutes and defends all civil actions/claims for and against Government on all civil matters ranging from ownership/revocation of title to land, wrongful termination/dismissal from employment, chieftaincy disputes, fundamental human rights claims, contract related disputes with or without monetary claims etc.

Based on the data received from the department on the status of ongoing cases in the High Court and the National Industrial Court, an attempt was made to determine the contingent liabilities of the State Government that may arise as a result of litigation. The potential contingent liability of the State Government is conservatively estimated to be around N5, 000,000,000 (Five Billion Naira). This sum was arrived by computing the actual monetary claims of various Claimants in their court processes and estimating what the courts would likely award,

in view of the defense filed by the State. This data comprises cases which predates the current administration. See the graphs and the table below for the number of ongoing cases, actual and potential contingent liability of the State Government.

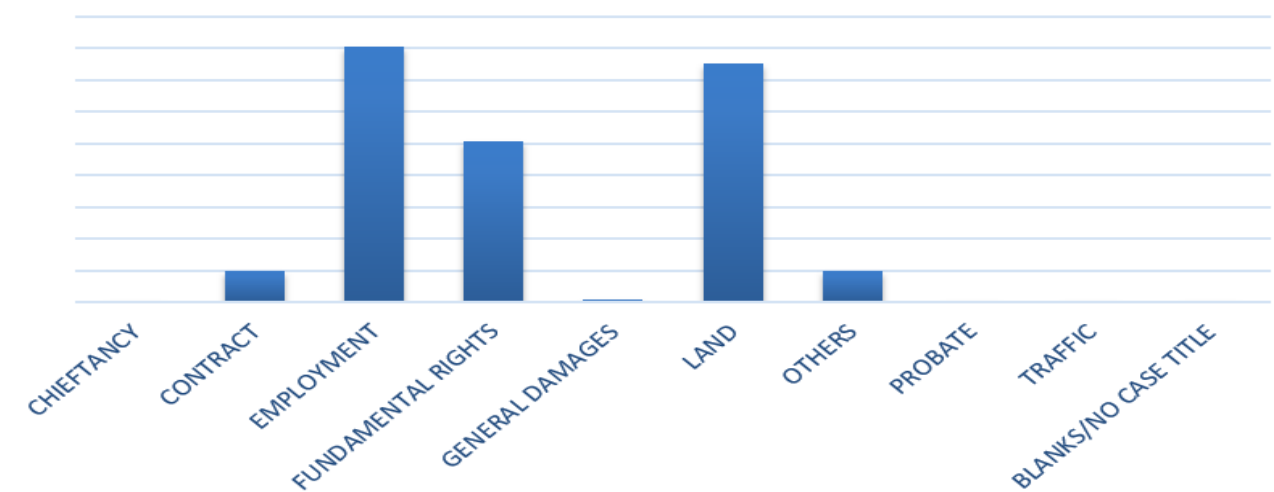
There has however been a spike in civil cases between 2020-2021 and 2023-2024 due to the number of Local Government Election Petitions, which are constitutionally required to be resolved within 90 days.



The rise in cases in 2022-2024 was particularly due to the numerous lawsuits related to the acquisition of land at Obagie N’Evbuosa and Oke-Oroma Communities by the State Government for the New Town Development Project. These are isolated incidences that are not anticipated to persist. The revocation of statutory rights by Government makes up the bulk of the problematic litigations.

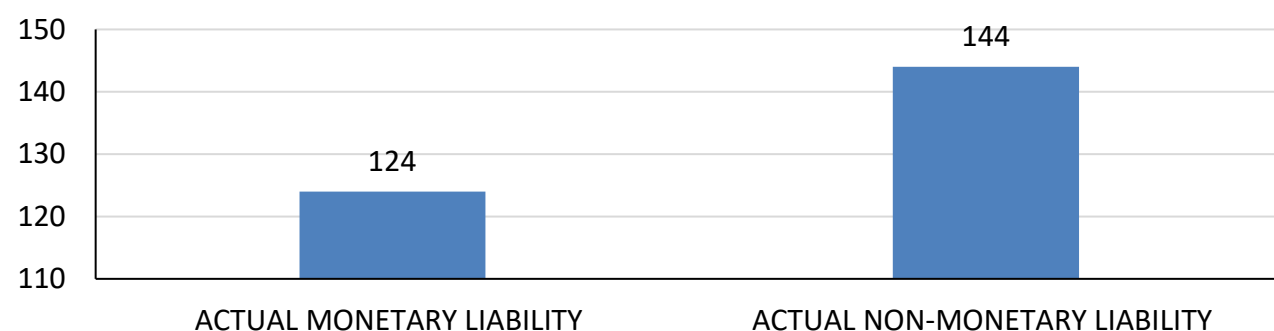
This administration must be commended for settling most cases out of court, obeying Court judgments by complying with employment related dispute outcomes that reinstated most employees etc. The graph below shows that 113 cases were concluded from 2016 till date.

DCL ONGOING CASES - POTENTIAL LIABILITY



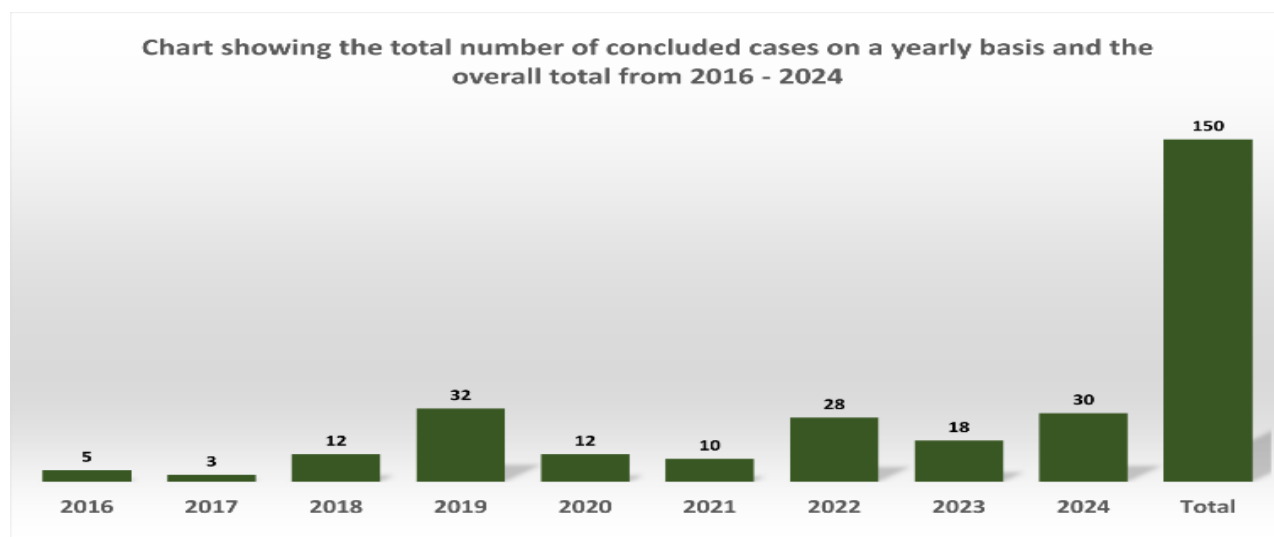
CASES	COUNTS	ACTUAL LIABILITY	POTENTIAL LIABILITY
CHIEFTANCY	16	-	-
CONTRACT	9	5,789,863,176	195,727,260
EMPLOYMENT	19	2,346,389,609	1,607,730,167
FUNDAMENTAL RIGHTS	20	2,307,000,000	1,017,000,000
GENERAL DAMAGES	3	-	20,000,000
LAND	156	4,481,322,804,455	1,502,582,880
OTHERS	31	793,723,000	195,513,000
PROBATE	1	-	-
TRAFFIC	2	10,000,000	1,000,000
BLANKS/NO CASE TITLE	11	25,000,000	-
	268	4,492,594,780,240.00	4,539,553,306.76

COUNT ON ACTUAL LIABILITY



The Department of Public Prosecution

The department of Public Prosecution within year 2018 to 2024 has concluded a total of 150 cases with over 1448 cases currently ongoing. The graph below shows the number of concluded cases, within the period. See annexures LA 3, LA 3A and LA 3B providing indicative data of activity.



STRATEGIC INVESTMENTS & PARTNERSHIPS

STATE EQUITY PORTFOLIO COMPANIES

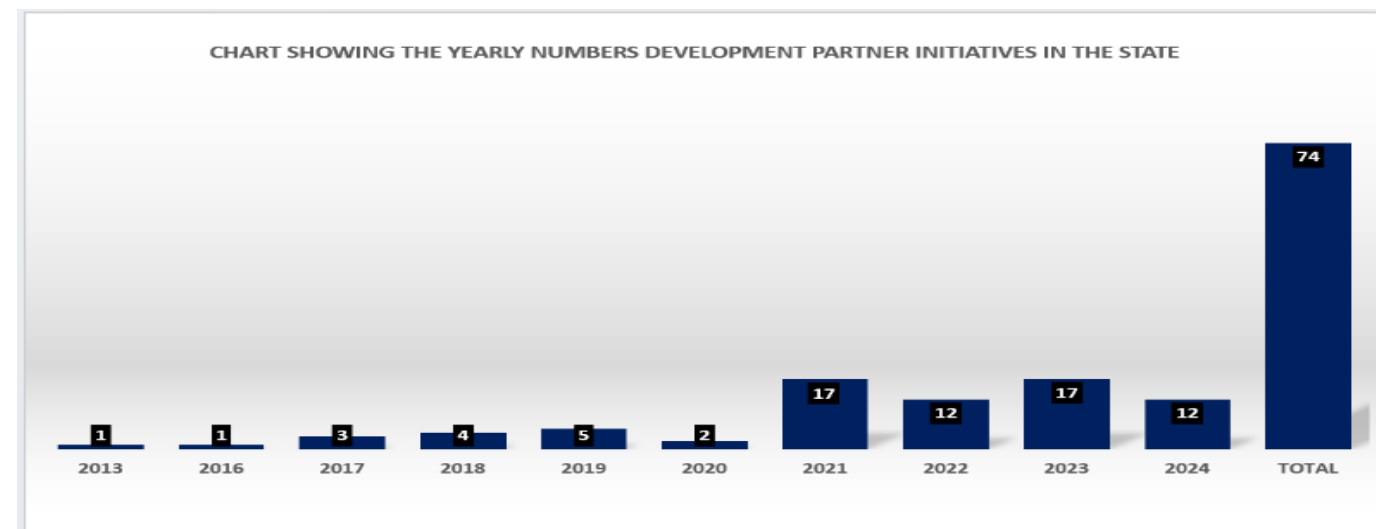
This section provides a list of the state equity portfolio companies existing in the State. It is important to note that a large number of the SPVs/SOEs have been utilized as a valuable investment vehicle for the State and has led to the crystallization of sustainable investments and industrialization initiatives. It is also important to note that this list is non exhaustive, and some of the companies predates this administration. Each portfolio company has a tailored purpose; however, factors like objectives being achieved, operational challenges, strategic shifts, or lack of resources, have led to inactivity in some cases. Please see Annexure 4A for a status report on listed companies.

EDSG Agriculture Economic Development Company Ltd	RRC 1584217
BEDC Electricity Plc	RRC 638693
Edo New Towns Development Ltd	RC 7467984
Edo Integrated Farms Limited	RC 7655522
Edo Agriculture Investment & Mgt. Services Ltd.	RC 1456873
Edo State University Press Limited Edo State University Uzairue.	RC 1872586
Edo State Truck Transit Hub Limited	RC 6989406
Edo Truck Transit Park Ltd.	RC7025910
Edo State Investment Scheme Ltd	RC 1498985
Ava Cement Limited	RC 647097
Azura Power West Africa Ltd	RC 916450
Bendel Breweries Limited	RC 8827
Bendel Feed & Flour Mills limited	RC 57274
Bendel Insurance Company Plc	RC 6083
Bendel Newspapers Corporation Ltd	RC 80692
Idia Retail Devpt. Company Ltd.	RC 1828627
Edo State Fruit Juice Processing Company Ltd	RC 389465
Edo Transport Service Ltd	RC 28212
Edo Hotels Ltd	NOT FOUND
Edo Pharmaceuticals Ltd	NOT FOUND
Edo Cement Factory	RC 384989
Edo State Fertilizer & Chemical Company Limited	RC 371088
Hospitality Investment & Mgt. Company Limited	RC 2004843
Ikpoba Dam Hotel Company Limited	RC 23327
Okomu Hotels & Resort Limited	RC 619649
Pedrocchi & Company Limited	RC 1758
Rubber Estates Nigeria Limited	RC 275119
Edo Truck Transit Park Ltd.	RC 7025910
Benin Enterprise Park Ltd	RC 1557895
Cassava Flour & Garri Processing Company Ltd	RC 1245900
Ames Edo Inland Container Depot Limited	RC 1460815
Emotan Development Company Ltd.	RC 1405009

Edo New Town Development Company Ltd	RC 746984
Edo Bus Service Limited (EBSL)	RC 7232998
Edo Vehicle Inspection & Testing Services Limited	RC 7902707
Edo State Mining & Investment Company Limited	RC 7206931
Edo City Transport Limited	RC 414288
Alaghodaro Economic Summit Ltd/GTE	RC 1598424
EMOWAA Trust Ltd/GTE	RC 1647467
Growmark Agricultural Development Company Limited	RC 1433471

DEVELOPMENT PARTNERS

To propel the vision of Godwin Obaseki's Administration. Donor-funded projects strategically align with the Mega Agenda across the various Thematic Pillars which have impacted areas across fiscal responsibility and sustainability, improved access to justice delivery, technology, agriculture, manufacturing and industrialization, ease of doing business, job creation, social welfare, utilities and infrastructure, among others. In total. A number of 74 alliance projects with donor partners have led to numerous impactful projects in the State. See annexure LA 4B for the directory of Donor Aids by Development Partners and Implementing Agencies. From the data, the total number of Development Partners from 2016 – 2020 was 14, with remarkable increase to 58 from 2021 – 2024. The data illustrates a substantial surge in donor-funded initiatives from 2020-2024, outpacing previous administrations. This upward trend underscores the effectiveness of deliberate strategic partnerships, highlighting the importance of establishing key elements to drive successful collaborations.



A comprehensive list of all donor agencies that have funded projects and programs in the state include the following:

- World Bank
- FGN
- USAID
- PEPFAR
- The Challenge Initiative

- UNICEF
- I SEE Women & Children
- Vitamin Angels
- WHO
- GIZ
- UN Women
- Global Fund
- National Tuberculosis
- Leprosy and Buruli Ulcer Control Programme
- Federal Ministry of Agriculture Rural Development
- Federal Ministry of Budget & National Planning
- Save the Children International
- Federal Government of Nigeria
- NDDC
- IFAD
- European Union
- British Council
- Marie Stopes International Organisation Nigeria
- Amazon Web Services
- Microsoft
- FGN - Office of the Vice President
- EDOBEST
- Microsoft
- MasterCard
- Foreign, Commonwealth and Development Office
- Tech4dev
- LinkedIn Learn
- Lonadek
- UNDP
- CCHUB
- Azura Edo
- Konga
- Haelsoft
- IOM
- Osama Internation Investment Limited
- GIZ - SKYE
- ESIPO
- Lafaaac
- Teach on Mars
- Webforce3
- Kimso
- Udacity
- French Government

PPs & MEMORANDUM OF UNDERSTANDING

S/N	Project/Initiative	Implementing Agency
1.	MoU Between EDSG and NNPC for a partnership on the Condensate Refinery Project (Oredo & Oben).	Ministry of Mining and Energy
2.	MoU between Ministry of Arts, Culture and Tourism and Museum of West African Arts Trust GTE/LTD for the Promotion of arts culture, and tourism in Edo State.	Arts and Culture Ministry of Arts, Culture and Tourism and Museum of West African Arts Trust GTE/LTD
3.	Heads of term between EDSG and Benin Asaba Expressway Company Limited	Ministry of Roads & Bridges
4.	Heads of Terms between Tilbury House Nigeria Limited, Ministry of Finance Incorporated and Hospitality Investment and Management Company Limited for the acquisition of 80% Stake in Hospitality Investment and Management Company Limited	Ministry Of Finance
5.	Edo State Forestry Commission and Seplat Plc for the Tree for life forestry Project	Ministry of Environment & Forestry Commission.
6.	MOU between EDSG and Persianas Nig Ltd for the Benin Mall Project.	Ministry of Finance
7.	A memorandum of Understanding between Qoil and EDSG for Edo State's support of Qoil's bid in Nigerian government's Oil and Gas sector.	Ministry of Mining & Energy
8.	Operation and Maintenance Contract between EDSG and Clamps Engineering for the O&M of Ugboha Water Scheme Project.	Edo State Urban Water Corporation & Clamps Engineering Solutions Ltd
9.	MOU to establish a bi-lateral relationship between Port Miami and EDSG.	Benin River Port
10.	Joint Venture Agreement (JVA) for the Development of Estate 521 Housing Units on the land measuring 20 hectares at Old Ekpoma- Irrua Road	Edo Development Property Corporation
11.	Memorandum of Understanding between Edo State Government and Skill "G" Nigeria Limited for	Ministry of Science and Technology
12.	Memorandum of Understanding between Edo State School of Health Technology and Edo Specialist Hospital	Ministry of Health
13.	Novation Agreement between Jara Development and Edo Development and Property Agency and Growmark Agricultural Development Company Limited.	EDPC
14.	Deed of Assignment between EDSG and Nigerian Content Development & Monitoring Board (NCDMB) BEP.	BEPL
15.	Partnership Agreement for Emergency Response	Emergency Response and Technologies Africa Limited and Edo State Government
16.	Agreement for Partnership on Affiliation for Clinical Rotation between Edo State School of Health Technology, Benin City and Federal Neuro-Psychiatric Hospital, Benin City for Training of Students from Edo State School of Health Technology	Edo State Ministry Health and Federal Neuro Psychaitric Hospital Benin City
17.	Tenancy Agreement between Edo State Government and N.D Oil & Gas Technical Skills Acquisition Service Limited.	
18.	Memorandum of Agreement between Edo State Government of Nigeria and Global Independent Connect Limited in respect of the Waiver of Right-of-way fee in exchange for the agreed benefits to Edo State.	Ministry of Roads & Bridges
19.	Memorandum of Understanding between Edo State Government of Nigeria and Bank of Industry Limited in respect of EDSG-BOI (MSME) Fund.	Edo Jobs
20.	Multi-Party Memorandum of Understanding for the Development of the Okomu Landscape Compact in Ovia Soth-West Local Government Area of Edo State	Edo State Forestry Commission
21.	Memorandum of Understanding between Edo State Primary Health Care Development Agency (EDSPHCDA) and the Aig-Imoukhuede Foundation and The Private Sector Health Alliance of Nigeria	Ministry of Health
22.	Memorandum of Understanding (MOU) between EDSG and CHEC (Nig.) Ltd for the development of the Feasibility Study & Master Plan, construction and management of the Port.	Benin River Port
23.	Memorandum of Understanding between EDSG, Peiyang Chemical Equipment Co, AIP and ICMG Securities for the development of the Modular Refinery project.	Modular Refinery
24.	Memorandum of Understanding between EDSG and China Harbour Engineering Company (Nig) Limited in respect of the Benin Industrial Park.	Benin Industrial Park
25.	MOU between EDSG and AMIES for the construction of Edo Dry Port	Ministry of Trade & Investment
26.	MOU between EDSG and Union Dicon Salt (Telluria).	Ministry of Agriculture
27.	MOU between EDSG (Edo State Waste Management Board) and EP-20 Nigeria Limited for the setting up of a 3in1 waste solution facility at	Edo State Waste Management Agency

S/N	Project/Initiative	Implementing Agency
	Ikhueniro Community.	
28.	MOU between Edo State Mining and Investment Company Limited and Climax Mining Ltd. Subsidiary of NCIT Nigeria Limited	Edo State Ministry of Mining, Oil & Gas
29.	Property Development Agreement between Jara Development and Edo Development and Property Agency and Growmark Agricultural Development Company Limited for the Operation of Jara Outlets in Edo State.	Edo Development and Property Agency
30.	Mahindra Consulting Engineers (MACE) Limited in July 2017, to develop the feasibility study report, strategic environment impact assessment and master plan for the multi-product industrial Park (BIP)	Ministry of Trade & Investment
31.	Framework Agreement for the Management of Auchil Fertilizer and Chemical Company between EDSG & West African Cotton Co. Ltd.	EDSG (Ministry of Trade & Corporate)
32.	Operation and Maintenance Agreement for the Benin City Bus Terminal by Planet Projects Limited.	Edo State Transport Authority
33.	Power Purchase Agreement between EDSG and CCETC-Ossiomomo Power Company Limited for the supply of power to all government establishments.	Edo State Electricity Agency
34.	Partnership on Affiliation for Clinical Rotation between Edo State School of Health Technology, Benin City and Federal Neuro-Psychiatric Hospital, Benin City for Training of Students from Edo State School of Health Technology	Edo State Ministry Health
35.	Partnership between the Edo State Government of Nigeria and Nigeria Institute of Social and Economic Research (NISER) for the Finalization of the Edo State 30 Year Development Plan (2021-2050)	EDSG
36.	See Annexure LA 5 for List of Consultancies.	

FINDINGS & RECOMMENDATIONS

This section outlines the key findings and provides actionable recommendations based on the comprehensive review of the overall legal framework. These insights aim to guide the incoming administration toward effective governance, risk mitigation, and sustainable development.

- Ongoing litigations pose potential liabilities for the State, with unresolved disputes likely to affect future governance and policies. A lack of timely legal interventions continuously contributes to prolonged litigation and settlements, increasing the State's legal exposure.
- Several ongoing litigations pose potential liabilities for the State, with unresolved disputes likely to affect future governance and policies.
- A lack of timely legal interventions has contributed to prolonged litigation and settlements, increasing the State's legal exposure.
- Delayed transmission of case files from security agencies: The delay in transmitting case files to the office of the DPP impacts efficiency and violates the provisions of the Administration of Criminal Justice Law which stipulates a time frame for rendering legal opinion and drafting charges.
- Interference in sensitive cases: Relatives of defendants interfere in sensitive cases such as rape, by frustrating prosecutor's access to the victim(s) of rape especially where minors are involved.
- Resistance to plea bargain initiative: Defense Counsel are reluctant in embracing the concept of plea bargain, and therefore hinders quick dispensation of justice.
- Inadequate Resources: Resources to prepare court documents and procure witnesses are grossly insufficient.

- Absence of automated case management system: The absence of an automated case management system has necessitated manual tracking of sensitive data, and case files fraught with delays, disorganization, and risk of information loss and security concerns.
- Inability of indigent parties to pay for filing of consent Judgment(s) to be made judgement of the Court through the Multi-Door Court.

RECOMMENDATIONS:

Court Optimization:

- There is the urgent need to fully automate the entire Judiciary with optimal functional case management systems, as Judges still write in long hand.
- Courtroom trained Stenographers should be employed to ease the workload and increase the output of Judges across all the divisions in the Judiciary.
- More Court rooms in other judicial divisions should be renovated and Judges Quarters built.
- Since the Magistrate Court is a Court of summary jurisdiction for both Civil and Criminal case, it is recommended that the Small Claims Court should be sited within the Magistracy to carter for cases with small claims.
- Official vehicles should also be provided for Magistrates and Area Court Presidents in the Magistracy to ease the mobility of Magistrates and Area Court President.
- Resolve Ongoing Legal Disputes: The incoming administration should prioritize the resolution of pending litigation to minimize legal liabilities and create a more stable governance environment.
- Strengthen Legal Resolution Strategy: The Ministry of Justice should adopt proactive measures for legal disputes, including earlier intervention and risk mitigation strategies. This will help reduce prolonged litigation and prevent future disputes.

- Centralize SPV Management: All SPVs should be centralized under the Office of the SSG, or the Ministry of Finance Incorporated (MOFI) for proper corporate governance. This will streamline operations and reduce redundancies across various state investment portfolios.
- Laws passed by the Edo State House of Assembly should be expeditiously gazetted, published, electronically stored and continuously updated to improve accessibility.
- Establish Functional Boards for Key Sectors: To ensure the enforcement of newly enacted laws, functional Boards must be created to oversee their implementation, especially for key sectors.
- Improve human capacity of key MDAs including the Ministry of Finance Incorporated and the Ministry of Budget to drive sustainability of investments and collaborative Partnerships.
- Develop Legislative Framework for Investment and Equity Portfolio Management: Clear policies and regulations governing the creation and operation of SPVs and SOEs should be established. The Ministry of Finance, Ministry of Justice, Ministry of Budget and Ministry of Trade & Investment should collaborate to ensure better governance and operational efficiency.

CONCLUSION

These key findings and recommendations are designed to guide the incoming administration toward improved governance, legal compliance, and sustainable development. By addressing these areas, the State can ensure smoother transitions, mitigate risks, and foster a more stable legal and operational environment moving forward.

In terms of legal actions, the report outlines the key litigations, judicial decisions, and legal precedents that could influence the state's future governance. Pending disputes, if not addressed promptly, could lead to financial and reputational damage. Therefore, the incoming administration must assess ongoing legal matters carefully and take steps to resolve them strategically.

Moving forward, the incoming administration must focus on the following key areas:

Addressing Pending Legal Disputes: Resolve outstanding litigations and disputes to mitigate potential risks and financial exposure.

Operationalizing Legislative Actions: Ensure that all legislative enactments are properly enforced, particularly through the establishment of functional oversight bodies.

Continued Institutional Strengthening of implementing Agencies.

By addressing these issues, the incoming administration will not only mitigate legal risks but also position Edo State for sustained growth and development. Effective legal governance, combined with strategic decision-making, will be instrumental in driving the state forward and fulfilling its long-term objectives. This report provides the incoming administration with the critical information needed to navigate the legal challenges ahead and build on the foundations laid by this administration.

LEGAL ANNEXURE

EDO STATE LEGISLATIVE ACTIONS 2016 - 2024

S/N	LAW	TITLE	YEAR
Year 2016			
1.	EDO STATE UNIVERSITY OF SCIENCE AND TECHNOLOGY, UZAIRUE LAW.	A law to amend the Edo State University of Science and Technology, Uzairue law, 2014.	2016
2.	PENSION RIGHTS OF THE GOVERNOR AND DEPUTY GOVERNOR LAW	A law to amend the pension rights of the Governor and Deputy Governor law 2007.	2016
3.	TAYO AKPATA UNIVERSITY OF EDUCATION (EKIADOLOR) LAW	A law to repeal the University of Education Ekiadolor Law, provide for the establishment of the Tayo Akpata University of Education, Ekiadolor and other matters connected therewith.	2016
4.	EDO STATE POLYTECHNIC LAW	A Law to further Amend the Edo State Polytechnic Law 2002.	2016
Year 2017			
5.	EDO STATE CONTRIBUTORY PENSION SCHEME (AMENDMENT) LAW	A law to amend the Edo State Contributory Pension Scheme 2010.	2017
6.	EDO STATE LOCAL GOVERNMENT UNIFORM, AND HARMONISED LEVIES, RATES, FEES AND CHARGES LAW	A law to amend the Edo State Local Government Uniform and Harmonised levies, rates, fees and charges law 2017 and for purposes connected thereto.	2017
7.	EDO STATE MULTI- DOOR COURT HOUSE LAW	A Law to provide for the establishment of the Edo State Multi – Door Courthouse and for other matters connected therewith.	2017
8.	CUSTOMARY COURT OF APPEAL LAW	A law to repeal the Customary Court of Appeal Law and to consequentially amend the High Court Law, Cap 65 laws of the Defunct Bendel State of Nigeria 1976 as applicable in Edo State.	2017
9.	EDO STATE SMALL TOWNS AND RURAL WATERS SUPPLY AND SANITATION AGENCY LAW, 2017.	A bill for a law to provide for the establishment of the Edo State Small Town and Rural Water Supply and Sanitation Agency and for other matters connected therewith.	2017
10.	EDO STATE PRIVATE PROPERTY PROTECTION LAW	A Law to prohibit forcible entry and illegal occupation of Landed properties, violent and fraudulent conduct in relation to Landed properties, proscribe the collection of Land based community development Fees, Levies, Etc by community development associations and any other groups in Edo State and for connected purposes.	2017
11.	EDO STATE LOCAL GOVERNMENT AND HAMONISED LEVIES, RATES, FEES AND CHARGES (CONSOLIDATED AMENDMENT) LAW	A Law to amend Edo State Local Government Uniform and harmonized Levies, Rates, Charges Law 2017 and for other purposes connected therewith.	2017 & 2019
12.	EDO STATE LOCAL GOVERNMENT ELECTORAL LAW AND EDO STATE INDEPENDENT ELECTORAL COMMISSION ESTABLISHMENT (RE-ENACTMENT) (AMENDMENT) LAW	The Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (Re – Enactment) (Amendment 1) law, 2022.	2017 & 2022
13.	THE EDO STATE LOCAL GOVERNMENT ELECTORAL LAW AND THE EDO STATE INDEPENDENT ELECTORAL COMMISSION ESTABLISHMENT (RE-ENACTMENT) (AMENDMENT) LAW	A Law to amend the Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (RE- ENACTMENT) Law 2017.	2017 & 2022
Year 2018			
14.	EDO STATE LANDS ADMINISTRATION, AND GEOGRAPHIC INFORMATION SERVICES LAW	A Law to Regulate Lands Administration Edo Geographic information Service and other matters connected therewith.	2018
15.	EDO STATE CRIMINAL JUSTICE ADMINISTRATION	A law on criminal justice administration in Edo State and other connected matters.	2018

16.	EDO STATE URBAN WATER CORPORATION LAW	A law to provide for the establishment of the Edo State Urban Water corporation, the State Water regulatory commission, and for other matters connected thereof.	2018
17.	EDO STATE PUBLIC FINANCIAL MANAGEMENT AND FISCAL RESPONSIBILITY LAW	A Law to regulate Public Finance Management and Fiscal responsibility in Edo State and for purposes connected therewith.	2018
18.	EDO STATE TRANSPORT AUTHORITY LAW	A Law to Provide for the establishment of the Edo State Transport Authority and for connected purposes.	2018
19.	EDO STATE TASK FORCE AGAINST TRAFFICKING IN PERSON	A law to prohibit trafficking in persons, establish the Edo State Task force against trafficking in persons and other related matters	2018
20.	EDO STATE LAW ON THE PROHIBITION OF THE EXISTENCE, MEMBERSHIP AND ACTIVITIES OF SECRET CULTS IN EDO STATE	A LAW TO REPEAL AND RE-ENACT THE LAW TO PROHIBIT THE EXISTENCE, MEMBERSHIP AND ACTIVITIES OF SECRET CULTS IN EDO STATE AND FOR OTHER PURPOSES CONNECTED THEREWITH	2018
21.	EDO STATE TRAFFICKING IN PERSONS PROHIBITION LAW	A Law to Amend Edo State Trafficking in Persons prohibition Law 2018 and to establish the committee against Human Trafficking and other purposes connected therewith.	2018 & 2019
22.	EDO STATE DEVELOPMENT AND PROPERTY AGENCY LAW	A law to repeal the Edo State development and property agency Law 2018; to establish the Edo State development and property corporation to acquire, develop and manage landed and other properties within, or owned by Edo State and for connected purposes.	2018 & 2022

Year 2019			
23.	EDO SECURITY TRUST FUND LAW	A LAW TO REPEAL AND RE-ENACT THE EDO SECURITY TRUST FUND AND FOR OTHER CONNECTED PRUPOSES	2019
24.	EDO STATE TRAFFICKING IN PERSONS, AMENDMENT LAW		2019
25.	EDO STATE INSTITUTE OF CONTINUING EDUCATION (REPEAL) LAW	A law to Repeal the Institute of Continuing Education law, 2007.	2019
26.	EDO STATE RETIREMENT AGE OF STAFF OF POLYTECHNICS AND COLLEGES OF EDUCATION HARMONISATION LAW		2019
27.	EDO STATE POLYTECHNIC AMENDMENT LAW	A Law to Further amend the Edo State Polytechnic, Usen Law, 2002.	2019
28.	EDO STATE HEALTH INSURANCE LAW	A Law to establish the Edo State Health Insurance Commission and for other matters connected therewith.	2019
29.	EDO STATE HEALTH SYSTEM (REGULATION, DEVELOPMENT AND MANAGEMENT LAW)	A law to provide a framework for the regulation, development and management of the Edo State Health System, set standards for rendering health services in the State and for matters related thereto.	2019
30.	EDO STATE SKILLS DEVELOPMENT AGENCY LAW	A Law to provide for the establishment of the Edo State Skills development agency and to make provisions for other matters connected therewith.	2019
31.	EDO STATE COLLEGE OF AGRICULTURE AND NATURAL RESOURCES LAW	A Law to Establish the Edo State College of Agriculture and Natural Resources and other matters therewith.	2019
32.	PRIMARY HEALTH CARE DEVELOPMENT AGENCY LAW	A Law to establish the Primary Health Care Development Agency.	2019
33.	PRIVATIZATION AND COMMERCIALIZATION LAW 2000	A Law to amend the Privatization and Commercialization law 2000.	2019
34.	THE LAND USE CHARGE (CONSOLIDATION) AMENDMENT LAW	A Law to repeal the land use charge Law 2012 and the Land Use Charge (Consolidation) amendment law 2019 and provide for the consolidation of property and Land Based Charges and make provisions for the for the levying and collection of land use charge in Edo State and for other purposes connected therewith.	2019
35.	EDO STATE AUDIT REPEAL LAW	A Law to repeal the Bendel State Audit Law No. 10 of 1982, to Repeal the Edo State Audit Law, 2019 and to enact the Edo State Audit law 2021, provide for the	2019 & 2021

		establishment of Edo State Audit Service Commission and the office of the Auditor – General of Edo State and Local Governments and for other connected purposes.	
36.	EDO STATE RETIREMENT AGE OF STAFF OF POLYTECHNIC	A Law to amend the harmonized provisions of the Retirement Age of Staff of Polytechnics and Colleges of Education Rules 2021 and for purposes connected therewith.	2019 & 2021

Year 2020			
37.	EDO STATE HOUSE OF ASSEMBLY SERVICE COMMISSION (AMENDMENT) LAW	A law to amend the Edo State House of Assembly Service Commission law 2001 and other matters connected therewith	2020
38.	EDO STATE GAMING LAW		2020
39.	EDO STATE PUBLIC PROCUREMENT AGENCY LAW	A law to enact the Edo State Public Procurement Agency law 2020 and related matters; and to repeal the public procurement law 2012.	2020
40.	THE EDO STATE COLLEGE OF EDUCATION	A law to establish the Edo State College of Education and for purposes connected therewith	2020
41.	OPERATION OF LOTTERIES, LOTTO AND ON-LINE SPORT BETTING	A law for the operations of lotteries, lotto and on-line sports betting in Edo State and for other matters connected therewith.	2020
42.	SCHOOL/COLLEGE OF NURSING, IGBINEDION UNIVERSITY TEACHING HOSPITAL	A Law for the establishment of the School/College of Nursing, Igbinedion University Teaching Hospital and other matters related thereto.	2020
43.	EDO STATE UNIVERSITY LAW	A law to amend the Edo State University Law, No. (4) 2020.	2020

Year 2021			
44.	AMBROSE ALLI UNIVERSITY (SPECIAL INTERVENTION POWERS) PROVISIONS LAW.	A law to provide for the Ambrose Alli University, Ekpoma (Special Intervention Powers) provisions and for purposes connected therewith.	2021
45.	THE EDO STATE PRIVATE PROPERTY PROTECTION (AMENDMENT)LAW.	A law to repeal the Edo State Private Property Protection Law 2017 and to re- enact the Edo State Private Property Protection law 2021, and for connected purpose	2021
46.	VIOLENCE AGAINST PERSONS (PROHIBITION) LAW	A Law to eliminate violence in Private and Public Life; prohibit all forms of violence against persons and to provide Maximum Protection and effective remedies for victims and punishment of offenders; and other matters connected therewith.	2021
47.	EDO STATE SIGNAGE AND ADVERTISEMENT AGENCY	A Law to provide for the establishment of the Edo State Signage & Advertisement Agency	2021
48.	EDO STATE AUDIT LAW 2019	A law to repeal the Edo State Audit Law, 2019 and to enact the Edo State Audit law 2021, provide for the establishment of Edo State Audit Service Commission and the office of the Auditor-General of Edo State and local government and for other connected purposes.	2021
49.	EDO STATE AUDIT (REPEAL) LAW, 2021	A law to amend the Edo State Audit (Repeal) law, 2021 so as to provide for a fixed term of office of the Auditor-General; provide for the appointment of either public or private sector individuals as Auditor-General, and for matters incidental thereto.	2021
50.	EDO STATE FLOOD, EROSION AND WATERSHED MANAGEMENT AGENCY LAW	A law to provide for the establishment of the Edo State Flood, Erosion, and Watershed Management agency and for other purposes connected therewith.	2021
51.	EDO STATE COLLEGE OF NURSING SCIENCES LAW	A Law to repeal the Edo State College of Nursing and Midwifery Law 2015 and to enact the Edo State College of Nursing Sciences Law, 2021 and for Other connected purposes.	2021
52.	EDO STATE AUDIT (REPEAL) AMENDMENT LAW		2021

53.	EDO STATE SPORTS COMMISSION LAW	A Law to repeal the Bendel Sports Council Law, 1967 and enact the Edo State Sports Commission Law 2021, Provide for the establishment of the Edo State Sports commission and for matters connected therewith.	2021
54.	EDO STATE PUBLIC BUILDING & MAINTENANCE AGENCY	A Law to establish the Edo State Public Building and Maintenance agency and for other connected purposes	2021
55.	EDO STATE DECLARATION AND PRESERVATION OF ANTIQUITIES LAW		2021
56.	EDO STATE SINGNAGE & ADVERTISEMENT AGENCY	A Law to establishment a body corporate to be known as “The Edo State Signage and advertisement agency” and to confer functions relating to the regulation of out-door structures and platforms used for the display of advertisement in Edo State and for purposes connected thereto.	2021

Year 2022			
57.	EDO STATE BUILDING CONTROL AGENCY LAW	A Law to Establish the Edo State Development and Building Control Agency 2022 and for connected Purposes.	2022
58.	IGBINEDION COLLEGE/SCHOOL OF HEALTH TECHNOLOGY LAW	A Law to establish Igbinedion College/School of Health Technology.	2022
59.	EDO STATE INVESTMENT PROMOTION LAW	A Law to Provide a framework for the Promotion, Coordination, Propagation, Monitoring and Regulation of Investments in Edo State, for the Establishment of the Edo State investment Promotion office, and for related matters.	2022
60.	EDO STATE OPEN GRAZING PROHIBITION LAW	A Law to prohibit open grazing of cattle(s) and other livestock in Edo State 2022 and other connected purposes.	2022
61.	EDO STATE DIASPORA AGENCY LAW	A Law to Establish the Edo State Diaspora Agency and for matters connected therewith.	2022
62.	EDO STATE PHYSICAL PLANNING, URBAN AND REGIONAL DEVELOPMENT LAW	A Law to repeal the Town and Country Planning Law (CAP165), Laws of Bendel State 1976, and to make provisions for the administration in Edo State and purposes connected therewith.	2022
63.	EDO STATE PERSONS WITH DISABILITY LAW	A Law to ensure the full Integration of Persons with Disabilities into the Society and to establishment the Edo State Commission for Persons with Disabilities and vest it with the responsibility for their Education, Healthcare and the protection, of their Social, Economic, Culture, Civil and Political Rights 2022.	2022
64.	EDO STATE LOCAL GOVERNMENT ELECTORAL LAW AMENDMENT 1		2022
65.	EDO STATE FORESTRY (REPEAL) COMMISSION LAW	A law to repeal the Forestry Law 1968; enact a Law to establish the Edo State Forestry Commission; provide for the preservation and conservation of Forests, and for various matters relating to Land use in Edo State.	2022
66.	EDO STATE CRIMINAL CODE LAW	A Law to repeal the Criminal Code Law 1916; Enact a Law to provide rules on Criminal Conduct; Regulate Public Order and for connected purposes.	2022
67.	EDO STATE JUSTICE SECTOR REFORM TEAM LAW	A Law to establish the Edo State Justice Sector reform Team (Herein Referred to as, “EDJSRT”) and matters connected therewith.	2022
68.	EDO STATE LAW TO REPEAL THE RURAL ELECTRIFICATION	A bill for a law to repeal the rural electrification board law 1972; To make provision for electricity and its generation, transmission and distribution within and for residents of Edo State; To establish an electricity for Edo State; and for connected purposes.	2022
69.	EDO STATE LOCAL GOVERNMENT (AMENDMENT) LAW	A law to amend the Edo State Local Government Law 2000 and for connected purposes.	2022
70.	PRIMARY HEALTH CARE DEVELOPMENT AGENCY (AMENDMENT) LAW	A Law to amend the Primary Health Care Development Agency Law, 2019.	2022

71.	EDO STATE COLLEGE OF HEALTH SCIENCES AND TECHNOLOGY LAW	A Law to repeal the Edo State School of Health Technology Law, 2002 and to enact the Edo State College of Health Sciences and Technology Law, 2023 and other matters connected therewith.	2022 & 2023
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Year 2023			
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72.	EDO STATE HOSPITAL MANAGEMENT AGENCY LAW	A Law to establish the Edo State Hospital Management agency and for other related matters connected therewith.	2023
73.	EDO STATE HAULAGE FEE LAW	A law to establish a single haulage fee on goods, Agricultural farm produce (Graded and Non – graded) in Edo State, the administration of charges and for other matters connected therewith.	2023
74.	EDO STATE LAND USE CHARGE LAW	A Law to repeal the Land use charge (consolidation) amendment Law 2019 and provide the consolidation of property and Land - based charges and make provisions for the levying and collection of Land use charge in Edo State into a single charge to be called land use charge, and to make provision for the levying and collection of the charges and for other purposes connected therewith.	2023
75.	JOHN ODIGIE OYEGUN PUBLIC SERVICE ACADEMY (JOOPSA)	A Law to Establish the John Odigie – Oyegun Public Service Academy, (JOOPSA) 2023 and for connected purposes thereto.	2023
76.	SAINT TITUS COLLEGE OF HEALTH SCIENCES AND TECHNOLOGY	A Law to provide for the establishment of Saint Titus College of Health Sciences and Technology, Benin City, Edo State and other matters connected therewith.	2023
77.	SANTA MARIA ENABLING LAW	A Law for the Establishment of Santa Maria Catholic College of Nursing Sciences, Department of Midwifery, Uzairue, Edo State.	2023
78.	EDO STATE DRUGS AND HEALTH COMMODITIES MANAGEMENT AGENCY LAW	A Law to repeal Edict No 5 of 1991 (Bendel State essential drugs project edict, 1991) and establish the Edo State Drugs and Health commodities management agency.	2023
79.	EDO STATE PENSION RIGHT OF THE GOVERNOR AND DEPUTY GOVERNOR AMENDMENT LAW		2023
80.	POLITICAL AND PUBLIC OFFICERS EMOLUMENT LAW	A Law to amend the Political and Public officers Emolument Law 2007.	2023
81.	EDO STATE POLLUTION AND SANITATION MANAGEMENT LAW	A law to Provide for Sanitation, Pollution and Waste Management in Edo State, and to repeal the Edo State Sanitation and Pollution Management law 2010, for connected purposes.	2023
82.	EDO STATE HOUSE OF ASSEMBLY FUNDS MANAGEMENT LAW	A Law to make provision for the Management of Funds of the Edo State House of Assembly and for other related matters.	2023
83.	EDO STATE JUDICIARY FINANCIAL AUTONOMY LAW	A law to provide for the Financial Autonomy for the Edo State Judiciary and for other related matters.	2023
84.	EDO STATE OPEN DEFECATION (PROHIBITION) LAW		2023
85.	UNIFIED LOCAL GOVERNMENT REFUSE COLLECTION AND DISPOSAL AGENCY LAW	A Law to Establish the Unified Local Government refuse collection and disposal Agency; and for Connected purposes.	2023

Year 2024			
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86.	THE HARMONISED RETIREMENT AGE FOR TEACHERS IN EDO STATE LAW	A Law to Domesticate the harmonized Retirement Age for Teachers in Nigeria Act, 2023 and to provide for the harmonization of the Retirement Age for Teachers in Edo State and for purposes connected therewith.	2024
87.	A BILL FOR A LAW REPEAL EDO STATE FISHERIES EDICT AND ENACT A LAW TO REGULATE FISHERIES AND OTHER RELATED MATTERS	A Law to repeal the Edo State Fisheries Edict, 1991 and enact a law to regulate fisheries and other related matters in Edo State.	2024

88.	EDO NATIONAL ANTHEM LAW	A Law to declare “Beautiful Edo, Glorious Edo” as the official anthem of Edo State, Nigeria: To promote Unity, Pride and a sense of Identity among the people of Edo State and other related matters.	2024
89.	A LAW TO ESTABLISH AND REGULATE THE EDO STATE SECURITY CORPS GOVERNANCE TO ENSURE EFFECTIVE MANAGEMENT OF THE CORPS, PROMOTE COLLABORATION WITH LAW ENFORCEMENT AGENCIES, UPHOLD RIGHTS STANDARDS, AND ENSURE PUBLIC SAFETY AND FOR RELATED MATTERS	A law to establish and regulate the Edo State Security Corps, promote collaboration with law enforcement agencies, uphold Human Rights Standards, and ensure public safety and for related matters.	2024
90.	EDO STATE OIL PALM PROGRAMME AND OIL PALM CULTIVATION LAW	A Law to provide a legal framework for the establishment of the Edo State Oil Palm Programme to promote Oil Palm Cultivation in Edo State and for other related matters.	2024
91.	A LAW FOR THE ESTABLISHMENT OF ST. CAMILLUS COLLEGE OF NURSING SCIENCES AND OTHER MATTERS RELATED THERETO		2024
92.	A LAW TO REPEAL THE EDO STATE FISHERIES EDICT, 1991 AND ENACT A LAW TO REGULATE FISHERIES AND OTHER RELATED MATTERS		2024

Passed Yet to be Assented			
93.	EDO STATE RURAL WATER SUPPLY AND HYGIENE LAW	A Law to provide for the establishment of the Edo State Rural Water supply and hygiene and for other matters connected therewith.	PASSED
94.	ELECTRICITY THEFT AND RELATED OFFENCES	A bill for a law to provide for electricity theft and related offences, establishment of the special offences (Electricity Theft) Court and for other matters connected therewith.	PASSED
95.	EDO STATE TOURISM AGENCY LAW	A Law to establish the Edo State Tourism agency charged with responsibility to facilitate the development and regulate of Tourism in Edo State, and for related matters.	PASSED
96.	THE ST. PHILOMENA COLEGE OF NURSING SCIENCE LAW	A Law for the Establishment of the St. Philomena College of Nursing Science and Other matters related thereto.	PASSED
97.	LAW TO FURTHER ALTER PROVISION OF THE CONSTITUTION OF THE FEDERAL REPUBLIC OF NIGERIA	A bill for a law to further alter the provisions of the Constitution of the Federal Republic of Nigeria 1999 (Fourth Alteration) and for other matters connected therewith 2017.	Publication
98.	EDO UNIVERSITY IYAMHO LAW	A bill for a law to amend the Edo University Iyamho (Amendment) Law No. 2, 2015	PASSED
99.	EDO UNIVERSITY IYAMHO LAW	A bill for a law to amend the Edo University Iyamho (Amendment) Law No. 3, 2016	PASSED
100.	EDO STATE SICKLE CELL CENTRE LAW	A bill for a law to amend the provisions for the establishment of Edo State Sickle Cell Centre law 2005 and for other matters connected therewith.	PASSED
101.	LAW TO AMEND THE HIGH COURT LAW	A bill for a law to amend the High Court Law Cap. 65, Vol. III Laws of the Bendel State of Nigeria 1979 (As Amended), Applicable in Edo State, to prescribe the number of Judges pursuant to Section 270 of the Constitution of the Federal Republic of Nigeria, 1999 (As Amended)	PASSED
102.	EDO MUNICIPAL TRANSPORT SERVICE LAW	A law to repeal the Edo Municipal Transport Service law 1993 and to amend some provisions of the Edo State Transport Authority Law, 2018 and for other connected purposes.	PASSED
103.	ESTABLISHMENT AND MANAGEMENT OF PARKING LOTS	A law to provide for the prohibition and control of parking on roads and highways in Edo State and to repeal the establishment and management of parking of lots for mechanically propelled trucks in Edo State Law 2002 and for other connected purposes.	PASSED

104.	CONSTITUTIONAL AMENDMENTS	A bill for a law for Constitutional Amendments (5 th Alteration of 44 Bills)	PASSED
1.	EDO STATE ELECTRICITY LAW 2022	A bill for a law to repeal the Edo State Electricity Law 2022; Establish the Edo State Electricity Market, The Edo State Electricity Regulatory Commission, The Edo Electricity Agency; The Edo State Electricity Transmission Company and for purposes connected therewith.	PASSED

Laws Under Consideration at the House of Assembly			
2.	STREET BEGGING AND TRADING	A bill for a law to prohibit street begging, trading on the walkways and hawking in Edo State 2027.	COMMITTEE STAGE
3.	ADMINISTRATION OF PHYSICAL PLANNING, URBAN DEVELOPMENT	A bill for a law to make provision for the administration of physical planning, urban development, urban renewal and building control in Edo State and for purposes connected therewith.	COMMITTEE STAGE
4.	EDO STATE FIRE-FIGHTERS	A bill for a law to establish Edo State Fire Fighters Service Governance Law 2024 and for other purposes connected therewith.	COMMITTEE STAGE
5.	EDO STATE HOUSE OF ASSEMBLY FUNDS MANAGEMENT LAW	A Law to make provision for the Management of Funds of the Edo State House of Assembly and for other related matters.	COMMITTEE STAGE
6.	EDO STATE DEVELOPMENT AND PROPERTY AGENCY LAW	A law to repeal the Edo State development and property agency Law 2018; to establish the Edo State development and property corporation to acquire, develop and manage landed and other properties within, or owned by Edo State and for connected purposes.	COMMITTEE STAGE
7.	LAW TO ESTABLISH THE EDO STATE MORTGAGE AGENCY	A bill for a law to establish the Edo State Mortgage Agency and Regulate mortgage creation, foreclosure and enforcement of mortgage in real property and connected purposes.	COMMITTEE STAGE
8.	NOMADIC CATTLE REARING/GRAZING LAW	A bill for a law to establish the State control of nomadic cattle rearing/grazing law and for other purposes connected therewith.	COMMITTEE STAGE
9.	EDO STATE JUDICIARY FINANCIAL AUTONOMY LAW	A law to provide for the Financial Autonomy for the Edo State Judiciary and for other related matters.	COMMITTEE STAGE
10.	PUBLIC PRIVATE PARTNERSHIP LAW	A bill for a law to provide for public private partnership, establish the Edo State Public Private Partnership Commission, enhance Infrastructure and Service Development in Edo State and for connected purposes	Second reading
11.	AMBROSE ALLI LAW	A bill for a law to amend Ambrose Alli University Law, 2023	First Reading
12.	A LAW TO REPEAL THE EDO STATE PRIVATE PROPERTY PROTECTION LAW 2017 AND TO RE- ENACT THE EDO STATE PRIVATE PROPERTY PROTECTION LAW 2021, AND FOR CONNECTED PURPOSE	A Law to prohibit forcible entry and illegal occupation of Landed properties, violent and fraudulent conduct in relation to Landed properties, proscribe the collection of Land based community development Fees, Levies, Etc by community development associations and any other groups in Edo State and for connected purposes.	First Reading
13.	EDO STATE PARKS, GARDENS AND CEMENTARIES AGENCY	A bill for a law to establish the Edo State Parks, Gardens and Cementaries Agency and to make provisions for other matters connected purposes	First Reading
14.	EDO STATE MIGRATION AGENCY	A bill for a law to establish the Edo State Migration Agency to address irregular migration, promote safe and regular migration, support migrants' rights and wellbeing and for related matters	First Reading
15.	SCHOOL OF MIDWIFERY IN ZUMA MEMORIAL HOSPITAL	A bill for a law to establish the school of midwifery in Zuma memorial hospital and other matters connected thereto.	First Reading
16.	EDO STATE CORRECTIONAL SERVICE	A bill for a law to establish and regulate the Edo State Correctional service, to ensure humane and effective management of offenders, promote reformation, rehabilitation,	First Reading

		reintegration and public safety, and to make provisions for the administration of custodial and non-custodial services in the state and other related matters.	
17.	CORONER LAW	A bill for a law to repeal the coroner law Cap. 46 Vol II Laws of Bendel State 1976 (As Applicable to Edo State) and to re-enact the coroner system and other related matters law 2024	First Reading
18.	LAW TO AMEND THE COLLEGE OF AGRICULTURE AND NATURAL RESOURCES	A Law to amend the Edo State College of Agriculture and Natural resources Law and to expand the governance structure of the college and allow for wider participation in academic reforms.	First Reading
19.	HOUSE OF ASSEMBLY SELF-ACCOUNTING LAW	A bill for a law to make the Edo State House of Assembly self-accounting.	First Reading
20.	AGENCY FOR THE PROTECTION OF RIGHTS OF EDO RESIDENTS	A bill for a law to establish an agency to protect and promote the rights of Edo residents, provide legal representation to indigent citizen, facilitates resolution of dispute through alternative dispute resolution in Edo State and for matters connected therewith.	First Reading
21.	EDO STATE DRIVERS INSTITUTE	A bill for a law to provide for the establishment of the Edo State Drivers Institute for the training of professional drivers and for other matters connected.	First Reading
22.	EDO STATE LIBRARY BOARD LAW	A bill for a law to repeal the Bendel Library Board Law NO. 3 1976 and to enact the Edo State Library Board Law 2024 and for connected purposes.	First Reading
23.	EDO STATE DIGITAL GOVERNANCE LAW	A bill for a law to establish the Edo State digital Governance and Data management agency and for matters connected therewith	First Reading
24.	EDO STATE APPROVED FAITH-BASED HEALTH INSTITUTIONS	A bill for a law to regulate the activities of Edo State Government approved Faith-Based Institutions and purposes connected therewith.	First Reading
25.	MANDATORY STUDY OF INDIGENOUS EDO LANGUAGE	A bill for a law to regulate the Mandatory study of indigenous Edo Language in Edo state primary and secondary schools and for other matters incidental thereto 2017.	Publication
26.	EDO STATE EMERGENCY MANAGEMENT AGENCY	A bill for a law for the establishment of the Edo State Emergency Management agency	Publication

PENDING BILLS

1.	Ambrose Alli University (Repeal and Establishment) Law	2024	Pending
2.	Edo State Institute of Technology & Management, Usen (Amended) Law	2024	Pending
3.	Edo State College of Education (Amendment) Law	2024	Pending
4.	State Universal Basic Education Board (Amendment) Law	2024	Pending
5.	Edo State Education Law	2024	Pending
6.	Edo State Agency for Mass Education law	2024	Pending
7.	Edo State School of Health Technology, Law	2024	Pending
8.	Edo State Health System Law	2024	Pending
9.	Edo State Health Institutions Regulation Law	2024	Pending
10.	Edo State University of Nursing Sciences Law	2024	Pending
11.	Edo State Heritage Protection Agency Law	2024	Pending
12.	Freedom of Information (FOI) Law	2024	Pending
13.	Closed-Circuit Television (CCTV) Installation Bill	2024	Pending
14.	Edo State Fire Rescue and Public Safety Agency	2024	Pending
15.	Edo Broadcasting Service Repeal and Enactment Law	2024	Pending
16.	Edo Innovation Agency Law	2024	Pending

17.	Edo State Infrastructure and Social Tax Credit Scheme Law	2024	Pending
18.	Edo State Mineral Resources Development Agency Law	2024	Pending
19.	Children Homes Care Facilities Bill		Pending
20.	Land Administration and Edo State Geographic Information Service (Amendment) Law	2024	Pending
21.	Heritage Protection and Promotion Agency Bill	2024	Pending

BILLS ASSENTED TO

1	Edo DiDa	2024	
2	Edo State Migration Agency Law	2024	
3	Edo State Electricity Law	2024	
4	Edo Anthem Law	2024	
5	Citizen's Rights and Dispute Resolution Agency Law	2024	
6	Edo State Correctional Service Law	2024	
7	Coroner Systems Bill	2024	
8	Library Board Bill	2024	

BUDGETRY LIST

1.	The year 2024 approved supplementary/ revised appropriation law	2024
2.	The year 2024 approved appropriation law	2023
3.	The approved revised appropriation law, 2023	2023
4.	The year 2023 approved appropriation law	2022
5.	The year 2022 approved revised supplementary appropriation law	2022
6.	The year 2021 approved revised appropriation law	2021
7.	The year 2021 approved appropriation law	2020
8.	The year 2020 approved appropriation law	2019
9.	The year 2019 approved appropriation law	2018
10.	The year 2019 revised appropriation law	2019
11.	The year 2018 revised appropriation law	2018
12.	The year 2018 approved appropriation law	2018
13.	The year 2017 approved appropriation law	2017
14.	The year 2016 revised appropriation law	2017
15.	The year 2016 approved appropriation law	2016

POLICIES

S/N	POLICIES	DATE
	EdoBEST (Edo Basic Education Sector Transformation)	2018
	Disarticulation Policy	
	Upgrade of Tertiary Institutions	
	Safeguarding Policy	
	Safeguarding Policy: edpu	
	Edo State Tax Harmonisation Policy	
	Domestication of National Policy MSMEs	Draft (2003-2008)

	Development of Industrial Cluster Policy	
	Trademark Policy-Proudly Edo Logo	Ongoing
	Mining, Energy, oil and gas policy	Ongoing
	Edo State Green Growth Plan	2020
	Edo State Rubber Policy	2021 (Draft)
	Tourism Masterplan	2022
	Draft Edo State Housing Policy	2024
	Edo Health Improvement Program (EDOHIP)	2021
	Primary Healthcare Under One Roof (PHCUOR)	
	Restructuring of the Ministry of Health	
	Implementation of Public Private Partnership	
	Internal Communication Policy	

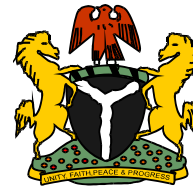
EXECUTIVE ORDERS

S/N	EXECUTIVE ORDERS	DATE
	Executive Order on Special Protection Areas	Declaration), 2021.
	Executive Order on Edo State Diaspora Agency Establishment,	2021
	Executive Order on Infrastructure Development and Social Investment Tax Credit Scheme Order.	2021
	Executive Order on New Town Development Authority (Operation)	2022
	An Executive Order Creating the Edo State New Towns Development Company	2022
	Establishment of Edo State Directorates of Quality Assurance and Higher Education Order	2023
	Establishment of Edo State Digital Governance & Data Management Agency Order	2023
	Tourism Agency Executive Order,	2023
	Establishment Of Edo State Agency for Adult, Non-Formal and Continuing Education Order	2023
	Executive Order for The Establishment, Adoption, And Implementation of Framework for Responsible and Inclusive Land-Intensive Agricultural Investments (Fria) Order.	2023
	Executive Order for The Adoption of Presumptive Tax Regime for Small Businesses in Edo State.	2023
	Executive Order Establishing the Edo State Public-Private Partnership (PPP) Office.	2023
	Executive Order for The Establishment of a Grievance Redress Mechanism for Trade-Related Matters.	2023
	Edo State Open Governance and Public Engagement Executive Order: Promoting Transparency and Efficiency in Business Enabling Environment (Bee) MDAs.	2023
	Issuance Of a Thirty-Six (36) Months No Development Executive Order for Area with Locational References/Coordinates (In UTM, Zn 31n, Minna Datum) Below Designated and as per Attached Approval of Mr. Governor On the Proposed Ogunmwenyi-Etete-Ugbor-Amagba Flood Catchment.	2023
	Executive Order on Establishment of A Framework For Expedited Broadband Deployment, Streamlined Right-Of-Way Procedures, And Associated Fees In Edo State, 2023.	2023
	Executive Order Mandating the Registration of Layout Engineering Designs and Erosion Management Plans with Edo FEWMA.	2023

EDO EQUITY PORTFOLIO COMPANIES

S/N	Name of Company	EDSG Equity	Status
1.	Ava Cement Factory Limited	15%	Inactive
2.	Azura Power West Africa Ltd.	2.5%	Active
3.	Bendel Breweries Limited	25%	Inactive
4.	Bendel Feed & Flour Mills Ltd	6.2%	Active
5.	Bendel Insurance Company Ltd	100%	Liquidated
6.	Bendel Newspapers Company Ltd	100%	Been restructured into printing & publishing entities
7.	Idia Retail Development Co. Ltd.	100%	Shopping Mall Construction
8.	Edo State Fruit Juice Processing Factory	100%	Fully privatized to Peace Alliance
9.	EMOWAA Trust Ltd/GTE	Trusteeship	Ltd/GTE for the Cultural District
10.	Edo Broadcasting Service (EBS)	100%	Active (Sub-vented by EDSG)
11.	Edo City Transport Service Ltd	100%	Active (Sub-vented by EDSG)
12.	Edo Hotels Ltd	100%	Shut down
13.	Edo State Investment Scheme Ltd	100%	Modular Refinery. Closed out on return of investment capital and return on investment received.
14.	Edo pharmaceuticals Ltd	25%	Active
15.	Edo State Cement Factory	10%	Payment for buy-out of 10% Equity stake ongoing
16.	Edo State Fertilizer & Chemical Company Limited	100%	Asset leased to WACOT
17.	Hospitality Investment & Mgt. Company Limited	20%	HIMC is Parent Company for the Radisson Brand Hotel
18.	Ikpoba Dam Hotel Company Limited	100%	Inactive
19.	Nigerian Construction & Water Resources Development Limited		Inactive
20.	Okomu Hotels & Resort Limited	20%	Inactive
21.	Pedrocchi & Co. Nigeria Limited	19%	Inactive
22.	Rubber Estates Nigeria Limited	7%	Active
23.	Edo State Truck Transit Hub Ltd	25%	Active
24.	Benin Enterprise Park (BEPL)	100%	Active
25.	Cassava Processing Factory Ltd	0%	100% Privatization to M-Hiver
26.	Ames-Edo Inland Container Dry Port	20%	Active
27.	Edo Agriculture Investment & Mgt. Services Ltd.	100%	Active
28.	Emotan Development Company Ltd.	100%	Active
29.	Nig. Sovereign Investment Authority (NSIA)	0.66%	Active
30.	Edo New Towns Development Co. Ltd	100%	Active
31.	Edo Bus Service Limited (EBSL)	25%	Active
32.	Edo Vehicle Inspection & Testing Services Ltd	30%	Active
33.	Edo State Mining & Investment Company Limited	60%	Active
34.	BEDC Electricity Plc	11.76%	Active
35.	Edo State University Press Ltd	0%	Active
36.	Alaghodaro Ltd/GTE	Trusteeship	Active
37.	Edo State Transit Park Limited	100%	Inactive
38.	Growmark Agricultural Development Company Limited	%	Active
39.	EDSG Agriculture Economic Development Company Ltd	%	Inactive

*Information on this table was sourced via a “global search” done on the CAC Portal.



EDO STATE JUDICIARY
OFFICE OF THE CHIEF REGISTRAR
DEPARTMENT OF ADMINISTRATION AND SUPPLIES
(RECORDS SECTION)
BENIN CITY
EDO STATE, NIGERIA.

Our Ref: EDJ/REC/VOL./73

21st August, 2024.

The Chief Registrar,
High court of Justice,
Benin City.

RE: SUBMISSION OF REQUIRED DATA TO THE TRANSITION COMMITTEE
THE NUMBER OF JUDGES, MAGISTRATES AND PRESIDENTS APPOINTED BETWEEN SEPTEMBER 2016 TILL DATE

In line with your letter with reference no. EDSTC/2024/030 dated 14th august, 2024 with the above subject matter, below is the information required.

S/NO.	NAMES	SEX	PRESENT RANK	SALARY G.L	DATE OF 1 ST APPT.	PHONE NOS.
	<u>HONOURABLE JUDGES</u>					
1.	HON. JUSTICE ABIOSE OLUWATOYIN IROBOSA OMOTOSO	F	JUDGE	CONSOLIDATED	16/04/18	
2.	HON. JUSTICE AIGBONA TERRY MOMODU	M	JUDGE	CONSOLIDATED	16/4/18	
3.	HON. JUSTICE PATRICIA IGHO BAIMOH	F	JUDGE	CONSOLIDATED	18/1/21	
4.	HON. JUSTICE WILLIAMS IDEMUDIA AZIEGBEMHIN	M	JUDGE	CONSOLIDATED	18/1/21	
5.	HON. JUSTICE IRENE ESOHE BAZUAYE	F	JUDGE	CONSOLIDATED	18/1/21	
6.	HON. JUSTICE RACHAEL AITSEME. OGBEVOEN	F	JUDGE	CONSOLIDATED	18/1/21	
7.	HON. JUSTICE MARY ENOREDIA ITSUELI	F	JUDGE	CONSOLIDATED	18/1/21	
8.	HON. JUSTICE HASSANA OSHIONE GARUBA	F	JUDGE	CONSOLIDATED	18/1/21	
9.	HON. JUSTICE GLORIA ETINOSA ADEKANMBI	F	JUDGE	CONSOLIDATED	18/1/21	
10.	HON. JUSTICE THERESA IRENONSEN EGHE-ABE	F	JUDGE	CONSOLIDATED	18/1/21	

11.	MRS. IKWUEMOSI AWAWU OSAYANDE	F	JUDGE	CONSOLIDATED	3/5/24	
12.	MR. BRIGHT ERAZE ONIHA	M	JUDGE	CONSOLIDATED	3/5/24	
13.	HON JUSTICE OVENSERI A. OTAMERE	M	JUDGE	CONSOLIDATED	3/5/24	
14.	HON. JUSTICE OSARENREN MATHIAS OBAYUWANA	M	JUDGE	CONSOLIDATED	3/5/24	
15.	HON. JUSTICE EHINON ANTHONY OKOH	M	JUDGE	CONSOLIDATED	3/5/24	
	CHIEF REGISTRAR					
16.	MR. BENSON OSAGIE OSAWARU	M	CHIEF REGISTRAR	CONSOLIDATED	18/1/21	08072457806
a.	SNR MAGISTRATE GD II					
17.	OGHAHENHEN OSATO FAITH	F	SNR. MAG. GD II	13	4/12/17	08039308737
18.	MRS. AGHEDO FLORENCE AKUILOGBE	F	SNR. MAG. GD II	13	4/12/17	08039176361
19.	MR. USOH KELLY EDOSA	M	SNR. MAG. GD II	13	4/12/17	08034490602
20.	MISS EDE UGIEOMO ABISOLA	F	SNR. MAG. GD II	13	4/12/17	07036433541
21.	MRS. ESOSA B. OSIFO-EHIGIEGBA	F	SNR. MAG. GD II	13	20/1/17	07031577257
a.	MAGISTRATE GD I					
22.	MR. UWOGHIREN JOHN OMOZUWA	M	MAG. GD. I	12	4/12/17	08136453055
23.	MRS. OSAYUKI BLESSING AIYANYO	F	MAG. GD. I	12	4/12/17	07060569545
24.	MISS OJEHUMEN OMO FIDELIA	F	MAG. GD. I	12	4/12/17	08056775601
25.	MRS. AKERE IVIE IYAMA	F	MAG. GD. I	12	4/12/17	07036814879
26.	MISS IMOEDEMHE TESSY OSHIONE	F	MAG. GD. I	12	4/12/17	07035756550
	MAGISTRATE GD II					
27.	MRS. HELEN INEYANNUSU AGBONKONKON	F	MAG. GD. II	10	24/5/22	07065238312
28.	MR. ODIGIE EHIZODE LAWRENCE	M	MAG. GD. II	10	25/5/22	08065819034
29.	MR. CHARLES OBASOHAN	M	MAG. GD. II	10	25/5/22	07033209106
30.	MRS. IBADIN IZIEGBE PATIENCE	F	MAG. GD. II	10	25/5/22	08138223067
31.	MISS ABU PATIENCE USOHMASHI	F	MAG. GD. II	10	25/5/22	08052850004
32.	MISS DENCY AYEBA JATAU	F	MAG. GD. II	10	10/6/22	08033044956
	PRESIDENT GRADE II					
33.	MRS. ADUWA OSAYUKI PERPETUAL	F	PRESIDENT GD II	15	20/5/22	08055341280
34.	MRS. AIHINORIA AIMIEDE ODOH	F	PRESIDENT GD II	15	20/5/22	08034435189
35.	MR. OSAZEMEN EFOSA IYAMU	M	PRESIDENT GD II	15	24/5/22	07033645404
36.	MR. GODWIN JEFF OKUNDAMIYIA	M	PRESIDENT GD II	15	24/5/22	08038357349
37.	MRS. AIGBONOGA PRECIOUS STEPHINE	F	PRESIDENT GD II	15	24/5/22	08062564969
38.	MRS. VIOLET OSARUWENSE OSARENKHOE	F	PRESIDENT GD II	15	25 /5/22	08037756710
39.	MR. AIRENDE AIRAOJE	M	PRESIDENT GD II	15	25/5/22	08181157879
40.	MR. EKEUTOMIYE UNVANE EMMANUEL	M	PRESIDENT GD II	15	25/5/22	08052652565
41.	MRS. AKERE ROSEMARY OSHIO MOMOH	F	PRESIDENT GD II	15	25/5/22	08052338425
42.	MRS. PATRICA IBHALUKHOLO IKHELOA	F	PRESIDENT GD II	15	25/5/22	07030431229

**MR. R. A. OKUNEGA
F.DAS**



JUDICIARY

OFFICE OF THE CHIEF REGISTRAR
(LITIGATION DIVISION)
HIGH COURT OF JUSTICE
BENIN CITY

Our Ref: NO. EDJ/414/LIT 24/VOL.V/163 **August, 2024.**

The Chief Registrar,
High Court of Justice,
Benin n City.

My Lord,

**RE: SUBMISSION OF REQUIRED DATA TO THE TRANSITION COMMITTEE
CASE STATISTICS HIGH COURT AND MAGISTRATES COURT BETWEEN SEPTEMBER 2016 TILL DATE**

Sequel to the letter with Ref No: EDSTC/2024/030 dated 14th August, 2024 with respect to the above subject matter, kindly find the data requested overleaf, please

**Nosa Michael Musoe Esq.,
Deputy Chief Registrar (Litigation)
For: The Chief Registrar**

2015/2016 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2014/2015 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OFF DURING 2015/2016 LEGAL YEAR	CASES PENDING AT THE END OF 2015/2016 LEGAL YEAR
7441	2840	10281	2674	7607

2015/2016 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2015/2016 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE	CASES DISPOSED OFF DURING 2015/2016 LEGAL YEAR	CASES PENDING AT THE END OF 2015/2016 LEGAL YEAR
1164	401	1565	455	1110

2016/2017 HIGH COURT (CIVIL DIVISION)

CASES B/F 2015/2016 LEGAL YEAR	CASES FILED DURING 2015/2016 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE DURING THE 2016/2017 LEGAL YEAR	CASES DISPOSED OFF DURING 2016/2017 LEGAL YEAR	CASES PENDING AT THE END OF 2016/2017 LEGAL YEAR
7607	6435	14042	7755	6287

2016/2017 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2015/2016 LEGAL YEAR	CASES FILED DURING 2016/2017 LEGAL YEAR	TOTAL NUMBER OF CASES AVAILABLE IN 2016/2017	CASES DISPOSED OFF DURING 2016/2017 LEGAL YEAR	CASES PENDING AT THE END OF 2016/2017 LEGAL YEAR
1110	420	1530	702	828

2017/2018 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2016/2017 LEGAL YEAR	CASES FILED DURING 2017/2018 LEGAL YEAR	CASES AVAILABLE DURING THE 2017/2018 LEGAL YEAR	CASES DISPOSED OFF DURING 2017/2018 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
6287	8192	14479	9474	5005

2017/2018 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2016/2017	CASES FILED DURING 2017/2018 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OFF DURING 2017/2018	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
828	1832	2660	647	2013

2018/2019 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2018/2019 LEGAL YEAR	CASES DISPOSED OFF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
5005	8818	13823	7864	5959

2018/2019 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2018/2019 LEGAL YEAR	CASES DISPOSED OFF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
2013	1874	3887	1421	2466

2019/2020 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2019/2020 LEGAL YEAR	CASES DISPOSED OFF DURING 2019 2020 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR
5959	5768	11727	5107	6620

2019/2020 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2019/2020 LEGAL YEAR	CASES DISPOSED OFF DURING 2019/2020 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR

2466	1596	4062	1249	2813
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2020/2021 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2020/2021 LEGAL YEAR	CASES DISPOSED OFF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/2021 LEGAL YEAR
6620	8631	15251	7371	7880

2020/2021 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2020/2021 LEGAL YEAR	CASES DISPOSED OFF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/2021 LEGAL YEAR
2813	1862	4675	1624	3051

2021/2022 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2020/2021 LEGAL YEAR	CASES FILED DURING 2021/2022 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2021/2022 LEGAL YEAR	CASES DISPOSED OFF DURING 2021/2022 LEGAL YEAR	CASES PENDING AT THE END OF 2021/2022 LEGAL YEAR
7880	9394	17274	8374	8900

2021/2022 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2020/2021 LEGAL YEAR	CASES FILED DURING 2021/2022 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2021/2022 LEGAL YEAR	CASES DISPOSED OFF DURING 2021/2022 LEGAL YEAR	CASES PENDING AT THE END OF 2021/2022 LEGAL YEAR
3051	2951	6002	2584	3418

2022/2023 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2021/2021 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2022/2023 LEGAL YEAR	CASES DISPOSED OFF DURING 2022/20223 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
8900	8631	17531	7894	9637

2022/2023 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2021/2022 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER CASES AVAILABLE DURING THE 2022/2023 LEGAL YEAR	CASES DISPOSED OFF DURING 2022/2023 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
3418	3675	7093	3615	3478

2023/2024 HIGH COURT (CIVIL DIVISION)

CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024 LEGAL YEAR ENDED JULY 2024	TOTAL NUMBER CASES AVAILABLE DURING THE 2023/2024 LEGAL YEAR	CASES DISPOSED OFF DURING 2023/2024 LEGAL YEAR	CASES PENDING AT THE END OF JULY 2024
9637	1725	11362	2937	8425

2023/2024 HIGH COURT (CRIMINAL DIVISION)

CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024 LEGAL YEAR ENDED JULY, 2024	TOTAL NUMBER CASES AVAILABLE DURING THE 2023/2024 LEGAL YEAR	CASES DISPOSED OFF DURING 2023/2024 LEGAL YEAR	CASES PENDING AT THE END OF JULY 2024
3478	569	4047	837	3210

Cases B/F from 2014/2015 Legal Year

Cases filed from 2015/2016 Legal Year 2023/2024 Legal Year

Total Cases Disposed of from 2015/2016 to 2023/2024

Total Cases pending at the end of July 2023/2024

**Nosa Michael Musoe Esq.,
Deputy Chief Registrar (Litigation)
For: The Chief Registrar**

MAGISTRATE COURTS CASES 2016/2017

HIGH COURT CIVIL DIVISION			HIGH COURT CRIMINAL DIVISIONAL	
7441			1164	
60434			15373	
67875			16537	
59450			13327	
8425			3210	
CASES BROUGHT FORWARD 2015/2016 LEGAL YEAR	CASES FILED DURING 2016/2017 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2016/2017 LEGAL YEAR	CASES PENDING AT THE END OF 2016/2017 LEGAL YEAR
5632	3239	8871	3908	4963

MAGISTRATE COURTS CASES 2017/2018

CASES BROUGHT FORWARD 2016/2017 LEGAL YEAR	CASES FILED DURING 2017/2018 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2017/2018 LEGAL YEAR	CASES PENDING AT THE END OF 2017/2018 LEGAL YEAR
4963	4549	9512	4465	5047

MAGISTRATE COURTS CASES 2018/2019

CASES BROUGHT FORWARD 2017/2018 LEGAL YEAR	CASES FILED DURING 2018/2019 LEGAL YEAR	TOTAL NUMBER OF CASE	CASES DISPOSED OF DURING 2018/2019 LEGAL YEAR	CASES PENDING AT THE END OF 2018/2019 LEGAL YEAR
5047	4393	9440	4886	4554

MAGISTRATE COURTS CASES 2019/2020

CASES BROUGHT FORWARD 2018/2019 LEGAL YEAR	CASES FILED DURING 2019/2020 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2019/2020 LEGAL YEAR	CASES PENDING AT THE END OF 2019/2020 LEGAL YEAR
4554	3313	7867	2626	5241

MAGISTRATE COURTS CASES 2020/2021

CASES BROUGHT FORWARD 2019/2020 LEGAL YEAR	CASES FILED DURING 2020/2021 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2020/2021 LEGAL YEAR	CASES PENDING AT THE END OF 2020/ 2021 LEGAL YEAR
5241	3828	9069	3305	5764

MAGISTRATE COURTS CASES 2021/2022

CASES BROUGHT FORWARD 2020/2021 LEGAL YEAR	CASES FILED DURING 2021/2022 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2021/2022 LEGAL YEAR	CASES PENDING AT THE END OF 2021/2022 LEGAL YEAR
5764	3661	9425	3448	5977

MAGISTRATE COURTS CASES 2022/2023

CASES BROUGHT FORWARD 2021/2022 LEGAL YEAR	CASES FILED DURING 2022/2023 LEGAL YEAR	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2022/2023 LEGAL YEAR	CASES PENDING AT THE END OF 2022/2023 LEGAL YEAR
5977	3450	9427	3377	6050

MAGISTRATE COURTS CASES 2023/2024

CASES BROUGHT FORWARD 2022/2023 LEGAL YEAR	CASES FILED DURING 2023/2024	TOTAL NUMBER OF CASES	CASES DISPOSED OF DURING 2023/2024	CASES PENDING AT THE END OF JULY 2024
6050	4083	10133	4160	5973

Cases pending in court as at 2015/2016 Legal Year	5632
Cases filed from 2016/2017 Legal Year till date	30516
Cases disposed of from 2016/2017 Legal till date	30175
Cases pending as at July 2024	5973

**Nosa Michael Musoe Esq.,
Deputy Chief Registrar (Litigation)
For: The Chief Registrar**

LAWS ENABLING ACCESS TO JUSTICE PASSED BETWEEN SEPTEMBER, 2016 – DATE

1. A law to provide for the establishment of Edo State Multi-Door Courthouse and for other matters connected therewith. Assented to on 16th March, 2017.
2. A law to repeal and re-enact the law to prohibit the existence, membership and activities of secret cults in Edo State and for other purposes connected therewith. Assented to on the 17th December, 2018.
3. The Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (re-enactment (Amended) Law 2022.
4. A Law to establish the Edo State Justice Sector Reform Team (Herein referred to as “EDJSRT”) and matters connected therewith.
5. The Edo State Local Government Electoral Law and the Edo State Independent Electoral Commission Establishment (Re-enactment) (Amendment) Law, 2022.



Our Ref. ESMDC/D.C/Vol.1/236

19th August, 2024

Chief Registrar,
High Court of Justice,
High Court Complex,
Benin City.

Sir,

RE: SUBMISSION OF REQUIRED DATA TO THE TRANSITION COMMITTEE

I wish to refer to the above-mentioned subject and forward herewith the hard and soft copies of the return in respect of the Edo State Multi-Door Court from February, 2018 to August, 2024 as requested, please.

E. O. Aimofumeh
Director
Multi-Door Court-House

**EDO STATE MULTI-DOOR COURT HOUSE (ESMDC)
REQUIRED DATA FROM FEBRUARY 2018 TO AUGUST 2024
NUMBER OF CASES LODGED OR REFERRED**

Cases Lodge at ESMDC (Walk-in & Online)

✓ February 2018 to December 2018	= 48
✓ January 2019 to December 2019	= 52
✓ January 2020 to December 2020	= 54
✓ January 2021 to December 2021	= 116
✓ January 2022 to December 2022	= 120
✓ January 2023 to December 2023	= 89
✓ January 2024 to August 2024	= 70
Total	= <u>551</u>

Cases Referred (Point of Filing) to ESMDC

✓ February 2018 to December 2018	= 10
✓ January 2019 to December 2019	= 114
✓ January 2020 to December 2020	= 7
✓ January 2021 to December 2021	= 6
✓ January 2022 to December 2022	= 8
✓ January 2023 to December 2023	= 58
✓ January 2024 to August 2024	= 52
Total	= <u>275</u>

Cases Referred from Court (Court Referred) to ESMDC

✓ February 2018 to December 2018	= 12
✓ January 2019 to December 2019	= 27
✓ January 2020 to December 2020	= 15
✓ January 2021 to December 2021	= 29
✓ January 2022 to December 2022	= 16
✓ January 2023 to December 2023	= 7
✓ January 2024 to August 2024	= 13
Total	= <u>119</u>
✓ Settlement Week 2021 Cases	= <u>111</u>
✓ Restorative Justice 2022 – 2024 Cases	= <u>12</u>
✓ Settlement Week 2024 Cases	= <u>170</u>

- Number of Cases Lodged (Walk-in + ODR) = 551
- Number of Cases Referred (Point of Filing) = 275
- **Number of Cases Referred from Court (Court Referred) = 119**

**Number of Cases Resolved at the Multi-Door Court House
From February, 2018 – August, 2024**

Number of Cases Resolved in 2018

2018 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
February 2018						
001	1	<i>ESMDC/01/W/2018</i>	Muti-Door Court Walk-in	09/02/2018	Resolved	09/02/2018 to23/03/2018 46 days
002	2	<i>ESMDC/02/W/2018</i>	Muti-Door Court Walk-in	12/02/2018	Resolved	12/02/2018 to06/03/2018 34 days
March 2018						
003	1	<i>ESMDC/07/W/2018</i>	Muti-Door Court Walk-in	19/03/2018	Resolved	19/03/2018 to16/05/2018 57 days
004	2	<i>ESMDC/08/W/2018</i>	Muti-Door Court Walk-in	27/03/2018	Resolved	27/03/2018 to10/10/2018 103 days
005	3	<i>ESMDC/06/W/2018</i>	Muti-Door Court Walk-in	12/03/2018	Resolved	12/03/2018 to19/04/2018 days
006	4	<i>ESMDC/05/W/2018</i>	Muti-Door Court Walk-in	16/03/2018	Resolved	16/03/2018 to23/03/2018 7 days
April 2018						
007	1	<i>ESMDC/02/R/2018</i>	High Court Registry @ Point of Filing	11/04/2018	Resolved	11/04/2018 to23/08/2018 days
May 2018						
008	1	<i>ESMDC/17/W/2018</i>	Muti-Door Court Walk-in	30/05/2018	Resolved	30/05/2018 to12/07/2018 days

009	2	<i>ESMDC/15/W/2018</i>	Muti-Door Court Walk-in	21/05/2018	Resolved	21/05/2018 to29/06/2018 days
010	3	<i>ESMDC/12/W/2018</i>	Muti-Door Court Walk-in	08/05/2018	Resolved	08/05/2018 to16/04/2019 days
June 2018						
011	1	<i>ESMDC/18/W/2018</i>	Muti-Door Court Walk-in	20/06/2018	Resolved	20/06/2018 to19/07/2018 days
012	2	<i>ESMDC/05/R/2018</i>	High Court Registry @ Point of Filing	26/06/2018	Resolved	26/06/2018 to18/10/2018 days
July 2018						
013	1	<i>ESMDC/21/W/2018</i>	Muti-Door Court Walk-in	17/07/2018	Resolved	17/07/2018 to16/05/2018 days
014	2	<i>ESMDC/22/W/2018</i>	Muti-Door Court Walk-in	23/07/2018	Resolved	23/07/2018 to14/03/2019 days
015	3	<i>ESMDC/24/W/2018</i>	Muti-Door Court Walk-in	31/07/2018	Resolved	31/07/2018 to20/02/2019 days
016	4	<i>ESMDC/06/R/2018</i>	High Court Registry @ Point of Filing	16/07/2018	Resolved	16/07/2018 to23/11/2020 days
August 2018						
017	1	<i>ESMDC/25/W/2018</i>	Muti-Door Court Walk-in	01/08/2018	Resolved	01/08/2018 to23/10/2018 days
September 2018						
018	1	<i>ESMDC/28/W/2018</i>	Muti-Door Court Walk-in	01/09/2018	Resolved	01/09/2018 to17/10/2018 days
019	2	<i>ESMDC/29/W/2018</i>	Muti-Door Court Walk-in	11/09/2018	Resolved	11/09/2018 to02/06/2021 days

020	3	<i>ESMDC/30/W/2018</i>	Muti-Door Court Walk-in	11/09/2018	Resolved	11/09/2018 to26/07/2021 days
021	4	<i>ESMDC/35/W/2018</i>	Muti-Door Court Walk-in	17/09/2018	Resolved	17/09/2018 to27/02/2020 days
022	5	<i>ESMDC/08/R/2018</i>	High Court Registry @ Point of Filing	07/09/2018	Resolved	07/09/2018 to09/07/2019 days
October 2018						
023	1	<i>ESMDC/38/W/2018</i>	Muti-Door Court Walk-in	16/10/2018	Resolved	16/10/2018 to15/10/2020 days
024	2	<i>ESMDC/41/W/2018</i>	Muti-Door Court Walk-in	29/10/2018	Resolved	29/10/2018 to16/04/2018 days
November 2018						
025	1	<i>ESMDC/45/W/2018</i>	Muti-Door Court Walk-in	26/11/2018	Resolved	26/11/2018 to26/10/2018 1 day
December 2018						
026	1	<i>ESMDC/12/R/2018</i>	High Court Registry @ Point of Filing	04/12/2018	Resolved	04/12/2018 to05/08/2019 days
027	2	<i>ESMDC/17/R/2018</i>	High Court Registry @ Point of Filing	28/12/2018	Resolved	28/12/2018 to29/03/2019 days

Number of Cases Resolved in 2019

2019 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2019						
001	1	<i>ESMDC/50/W/2019</i>	Muti-Door Court Walk-in	17/01/2019	Resolved	17/01/2019 to19/07/2019 days
002	2	<i>ESMDC/21/R/2019</i>	High Court Registry @ Point of Filing	24/01/2019	Resolved	24/01/2019 to10/07/2019 days
003	3	<i>ESMDC/48/W/2019</i>	Muti-Door Court Walk-in	10/02/2019	Resolved	10/01/2019 to28/01/2019 days
February 2019						
004	1	<i>ESMDC/27/R/2019</i>	High Court Registry @ Point of Filing	11/02/2019	Resolved	11/02/2019 to17/03/2020 days
005	2	<i>ESMDC/30/R/2018</i>	High Court Registry @ Point of Filing	25/02/2019	Resolved	25/02/2019to14/08/2020 days
March 2019						
006	1	<i>ESMDC/33/R/2019</i>	High Court Registry @ Point of Filing	26/03/2019	Resolved	26/03/2019 to18/02/2019 days
007	2	<i>ESMDC/31/R/2019</i>	Muti-Door Court Court Registry @ Point of Filing	07/03/2019	Resolved	07/03/2019 to13/09/2019 days
008	3	<i>ESMDC/36/R/2019</i>	High Court Registry @ Point of Filing	29/03/2019	Resolved	29/03/2019 to15/04/2021 days
009	4	<i>ESMDC/37/R/2019</i>	High Court Registry @ Point of Filing	29/03/2019	Resolved	29/03/2019to28/05/2018 days
April 2019						
010	1	<i>ESMDC/58/W/2019</i>	Muti-Door Court Walk-in	10/04/2019	Resolved	10/04/2019 to11/04/2019 days

011	2	<i>ESMDC/60/W/2019</i>	Muti-Door Court Walk-in	10/04/2019	Resolved	10/04/2019to10/12/2019 days
012	3	<i>ESMDC/44/R/2019</i>	High Court Registry @ Point of Filing	23/04/2019	Resolved	23/04/2019to04/01/2020 days
013	4	<i>ESMDC/45/R/2019</i>	High Court Registry @ Point of Filing	30/04/2019	Resolved	30/04/2019 to05/08/2019 days
May 2019						
014	1	<i>ESMDC/62/W/2019</i>	Muti-Door Court Walk-in	20/05/2019	Resolved	20/05/2019 to25/06/2019 days
015	2	<i>ESMDC/49/R/2019</i>	High Court Registry @ Point of Filing	09/05/2019	Resolved	09/03/2019 to29/09/2020 days
016	3	<i>ESMDC/60/R/2019</i>	Muti-Door Court Court Registry @ Point of Filing	28/05/2019	Resolved	28/05/2019 to31/05/2019 days
017	4	<i>ESMDC/61/R/2019</i>	High Court Registry @ Point of Filing	31/05/2019	Resolved	31/05/2019 to18/02/2022 days
June 2019						
018	1	<i>ESMDC/63/W/2019</i>	Muti-Door Court Walk-in	06/06/2019	Resolved	06/06/2019 to15/06/2020 days
019	2	<i>ESMDC/70/W/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to30/10/2019 days
020	3	<i>ESMDC/71/W/2019</i>	Muti-Door Court Walk-in	07/06/2019	Resolved	07/06/2019 to28/02/2020 days
021	4	<i>ESMDC/72/W/2019</i>	Muti-Door Court Walk-in	07/06/2019	Resolved	07/06/2019 to15/10/2019 days

022	5	<i>ESMDC/62/R/2019</i>	High Court Registry @ Point of Filing	03/06/2019	Resolved	03/06/2019 to30/07/2019 days
023	6	<i>ESMDC/64/R/2019</i>	High Court Registry @ Point of Filing	03/06/2019	Resolved	03/06/2019 to25/10/2019 days
024	7	<i>ESMDC/65/R/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to10/03/2020 days
025	8	<i>ESMDC/68/R/2019</i>	High Court Registry @ Point of Filing	07/06/2019	Resolved	07/06/2019 to15/10/2019 days
026	9	<i>ESMDC/69/R/2019</i>	High Court Registry @ Point of Filing	10/06/2019	Resolved	10/06/2019 to25/01/2022 days
027	10	<i>ESMDC/81/R/2019</i>	High Court Registry @ Point of Filing	28/06/2019	Resolved	28/06/2019 to12/09/2019 days
028	11	<i>ESMDC/71/R/2019</i>	High Court Registry @ Point of Filing	11/06/2019	Resolved	11/06/2019 to25/12/2020 days
029	12	<i>ESMDC/72/R/2019</i>	High Court Registry @ Point of Filing	11/06/2019	Resolved	11/06/2019 to18/09/2020 days
030	13	<i>ESMDC/73/R/2019</i>	High Court Registry @ Point of Filing	17/06/2019	Resolved	17/06/2019 to22/10/2021 days
July 2019						
031	1	<i>ESMDC/83/R/2019</i>	High Court Registry @ Point of Filing	01/07/2019	Resolved	01/07/2019 to09/03/2020 days
032	2	<i>ESMDC/86/R/2019</i>	High Court Registry @ Point of Filing	03/07/2019	Resolved	03/07/2019 to02/02/2021 days
033	3	<i>ESMDC/88/R/2019</i>	High Court Registry @ Point of Filing	09/07/2019	Resolved	09/07/2019 to01/07/2021 days

August 2019						
034	1	<i>ESMDC/85/W/2019</i>	Muti-Door Court Walk-in	28/08/2019	Resolved	28/08/2019 to 04/12/2019 days
035	2	<i>ESMDC/93/W/2019</i>	Muti-Door Court Walk-in	09/08/2019	Resolved	09/08/2019 to 17/11/2020 days
October 2019						
036	1	<i>ESMDC/88/W/2018</i>	Muti-Door Court Walk-in	07/10/2019	Resolved	07/10/2019 to 14/04/2021 days
037	2	<i>ESMDC/89/W/2018</i>	Muti-Door Court Walk-in	09/10/2019	Resolved	09/10/2019 to 08/10/2021 days
038	3	<i>ESMDC/90/W/2018</i>	Muti-Door Court Walk-in	09/10/2019	Resolved	09/10/2019 to 08/10/2020 days
039	4	<i>ESMDC/94/W/2018</i>	Muti-Door Court Walk-in	25/10/2019	Resolved	25/10/2019 to 12/13/2020 days
040	5	<i>ESMDC/109/R/2019</i>	High Court Registry @ Point of Filing	09/10/2019	Resolved	09/10/2019 to 19/11/2020 days
041	6	<i>ESMDC/188/R/2019</i>	High Court Registry @ Point of Filing	30/10/2019	Resolved	30/10/2019 to 03/09/2020 days
November 2019						
042	1	<i>ESMDC/97/W/2019</i>	Muti-Door Court Walk-in	12/11/2019	Resolved	12/11/2018 to 12/11/2018 1 day
043	1	<i>ESMDC/129/R/2019</i>	High Court Registry @ Point of Filing	09/11/2019	Resolved	09/11/2018 to 26/05/2022 days
044	2	<i>ESMDC/131/R/2019</i>	High Court Registry @ Point of Filing	20/11/2019	Resolved	20/11/2018 to 13/07/2020 days

045	7	<i>ESMDC/135/CR/2019</i>	High Court 1	27/11/2019	Resolved	27/11/2019to22/06/2021 days
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Number of Cases Resolved in 2020

2020 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2020						
001	1	<i>ESMDC/102/W/2020</i>	Muti-Door Court Walk-in	01/01/2020	Resolved	01/01/2020 to11/03/2021 days
002	2	<i>ESMDC/103/W/2020</i>	Muti-Door Court Walk-in	15/01/2020	Resolved	15/01/2020 to15/01/2020 1 days
February 2020						
003	1	<i>ESMDC/01/W/2020</i>	Muti-Door Court Walk-in	17/02/2020	Resolved	17/02/2020 to07/01/2021 days
March 2020						
004	1	<i>ESMDC/02/W/2020</i>	Muti-Door Court Walk-in	05/03/2020	Resolved	05/03/2020 to18/11/2020 days
005	2	<i>ESMDC/13/W/2020</i>	Muti-Door Court Walk-in	16/03/2020	Resolved	16/03/2020to26/011/2020 days
006	3	<i>ESMDC/14/W/2020</i>	Muti-Door Court Walk-in	17/03/2020	Resolved	17/03/2020 to03/09/2020 days
007	4	<i>ESMDC/10/W/2020</i>	Muti-Door Court Walk-in	16/03/2020	Resolved	16/03/2020 to08/02/2021 days
June 2020						
008	1	<i>ESMDC/21/W/2020</i>	Muti-Door Court Walk-in	17/06/2020	Resolved	17/06/2020 to17/05/2021 days
July 2020						

009	1	<i>ESMDC/15/CR/2020</i>	High Court 4	23/07/2020	Resolved	23/07/2020to23/11/2021 days
August 2020						
010	1	<i>ESMDC/25/W/2020</i>	Muti-Door Court Walk-in	15/08/2020	Resolved	15/08/2020to08/12/2020 days
011	2	<i>ESMDC/34/W/2020</i>	Muti-Door Court Walk-in	25/08/2020	Resolved	25/08/2020 to22/09/2020
012	3	<i>ESMDC/16/CR/2020</i>	High Court 10	12/08/2020	Resolved	12/08/2020 to28/05/2021 days
October 2020						
013	1	<i>ESMDC/38/W/2020</i>	Muti-Door Court Walk-in	09/10/2020	Resolved	09/10/2020 to03/11/2020 days
014	2	<i>ESMDC/31/W/2020</i>	Muti-Door Court Walk-in	30/10/2020	Resolved	30/10/2020 to12/04/2021 days
015	3	<i>ESMDC/32/W/2020</i>	Muti-Door Court Walk-in	30/10/2020	Resolved	30/10/2020 to12/08/2022 days
December 2020						
016	1	<i>ESMDC/38/W/2020</i>	Muti-Door Court Walk-in	09/12/2020	Resolved	09/12/2020to06/04/2020 days
017	2	<i>ESMDC/39/W/2020</i>	Muti-Door Court Walk-in	17/12/2020	Resolved	17/12/2020to29/06/2021 days
018	3	<i>ESMDC/19/CR/2020</i>	High Court 1	11/12/2020	Resolved	11/12/2020 to25/03/2021 days
019	4	<i>ESMDC/20/CR/2020</i>	Auch High Court	15/12/2020	Resolved	15/12/2020to03/01/2021 days

Number of Cases Resolved in 2021

2021 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2021						
001	1	<i>ESMDC/02/W/2021</i>	Muti-Door Court Walk-in	12/1/2021	Resolved	12/1/2021 to 9/2/2021 days
002	2	<i>ESMDC/06/W/2021</i>	Muti-Door Court Walk-in	29/1/2021	Resolved	29/1/2021 to 5/4/2023 days
003	3	<i>ESMDC/02/CR/2021</i>	High Court 3	26/1/2021	Resolved	26/1/2021to22/2/2021 days
March 2021						
004	1	<i>ESMDC/20/W/2021</i>	Muti-Door Court Walk-in	10/3/2021	Resolved	10/3/2021to10/3/2021 days
005	2	<i>ESMDC/25/W/2021</i>	Muti-Door Court Walk-in	29/3/2021	Resolved	29/3/2021 to24/5/2022 days
006	3	<i>ESMDC/06/R/2021</i>	High Court of Justice Referred	5/3/2021	Resolved	5//3/201 too12/7/2021 days
April 2021						
007	1	<i>ESMDC/28/W/2021</i>	High Court Registry @ Point of Filing	8/4/2021	Resolved	8/4/2021 to23/7/2021 days
008	2	<i>ESMDC/30/W/2021</i>	Muti-Door Court Walk-in	20/4/2021	Resolved	20/4/2021to1/7/2021 days
009	3	<i>ESMDC/11/CR/2021</i>	Oredo Area Customary Court	7/4/2021	Resolved	7/4/2021to5/7/2021 days

010	4	<i>ESMDC/12/CR/2021</i>	Oredo Area Customary Court	7/4/2021	Resolved	7/4/2021 to14/12/2021 days
011	5	<i>ESMDC/14/CR/2021</i>	High Court 6	23/4/2021	Resolved	23/4/2021To8/6/2021 days
May 2021						
012	1	<i>ESMDC/35/W/2021</i>	Muti-Door Court Walk-in	5/5/2021	Resolved	5/5/2021to23/7/2021 days
June 2021						
013	1	<i>ESMDC/44/W/2021</i>	Muti-Door Court Walk-in	3/6/2021	Resolved	3/6/2021to23/3/2022 days
014	2	<i>ESMDC/47/W/2021</i>	Muti-Door Court Walk-in	29/6/2021	Resolved	29/6/2021to27/7/2021 days
015	3	<i>ESMDC/18/CR/2021</i>	High Court of Justice Referred	2/6/2021	Resolved	2//6/2021to10/1/2023 days
August 2021						
016	1	<i>ESMDC/68/W/2021</i>	Muti-Door Court Walk-in	5/8/2021	Resolved	3/8/2021to13/8/2022
017	2	<i>ESMDC/71/W/2021</i>	Muti-Door Court Walk-in	31/8/2021	Resolved	27/8/2021to6/10/2021 days
018	3	<i>ESMDC/72/W/2021</i>	Muti-Door Court Walk-in	31/8/2021	Resolved	31/8/2021 to28/2/2022 days
September 2021						
019	1	<i>ESMDC/73/W/2021</i>	Muti-Door Court Walk-in	2/9/2021	Resolved	2/9/2021to3/12/2021 days
October 2021						

020	1	<i>ESMDC/77/W/2021</i>	Muti-Door Court Walk-in	5/10/2021	Resolved	5/10/2021to29/11/2022 days
November 2021						
021	1	<i>ESMDC/12 /ODR/2021</i>	Muti-Door Court Online	11/11/2021	Resolved	11/11/2021to13/5/2022 days
022	2	<i>ESMDC/17/ODR/2021</i>	Muti-Door Court Online	24/11/2022	Resolved	24/11/2021to14/2/2022 days
023	3	<i>ESMDC/16/ODR/2021</i>	Muti-Door Court Online	22/11/2021	Resolved	22/11/2021to23/11/2022 days
December 2021						
024	1	<i>ESMDC/35/CR/2021</i>	High Court of Justice Referred	13/12/2021	Resolved	13/12/2021to8/6/2022 days
025	2	<i>ESMDC/17/ODR/2021</i>	Muti-Door Court Online	16/12/2021	Resolved	16/12/2021to25/3/2022 days
026	3	<i>ESMDC/24/ ODR /2021</i>	Muti-Door Court Online	16/12/2021	Resolved	16/12/2021to2/2/2022 days

Number of Cases Resolved in 2022

2022 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2022						
001	1	<i>ESMDC/01/W/2022</i>	Muti-Door Court Walk-in	06/01/2022	Resolved	06/01/2022 to19/04/2023 days
002	2	<i>ESMDC/01/CR/2022</i>	High Court 4	18/02/2022	Resolved	18/01/2022to03/03/2022 days

003	3	<i>ESMDC/25/ODR/2022</i>	Muti-Door Court Online	10/1/2022	Resolved	10/01/2022 to23/03/2022 days
February 2022						
004	1	<i>ESMDC/10/W/2022</i>	Muti-Door Court Walk-in	14/02/2022	Resolved	14/02/2022 to14/04/2022 days
005	2	<i>ESMDC/13/W/2022</i>	Muti-Door Court Walk-in	21/02/2022	Resolved	21/02/2022 to10/03/2022 days
006	3	<i>ESMDC/03/CR/2022</i>	High Court 1	11/02/2022	Resolved	11/02/2022 to31/03/2022 days
007	4	<i>ESMDC/03/ODR/2022</i>	Muti-Door Court Online	15/02/2022	Resolved	15/02/2022 to07/04/2022 days
008	5	<i>ESMDC/05/ODR/2022</i>	Muti-Door Court Online	15/02/2022	Resolved	15/02/2022 to07/04/2022 days
009	6	<i>ESMDC/06/ODR/2022</i>	Muti-Door Court Online	16/02/2022	Resolved	16/02/2022 to29/07/2022 days
010	7	<i>ESMDC/09/ODR/2022</i>	High Court Registry Online	23/02/2022	Resolved	23/02/2022 to28/03/2022 days
March 2022						
011	1	<i>ESMDC/16/W/2022</i>	Muti-Door Court Walk-in	14/03/2022	Resolved	14/03/2022 to06/05/2022 days
April 2022						
012	1	<i>ESMDC/19/W/2022</i>	High Court Registry @ Point of Filing	08/04/2022	Resolved	08/04/2022 to08/06/2022 days
013	2	<i>ESMDC/24/W/2022</i>	Muti-Door Court Walk-in	26/04/2022	Resolved	26/04/2022 to10/05/2022 days

014	3	<i>ESMDC/25/W/2022</i>	Muti-Door Court Walk-in	27/04/2022	Resolved	27/04/2022 to01/06/2022 days
015	4	<i>ESMDC/26/W/2022</i>	Muti-Door Court Walk-in	24/04/2022	Resolved	24/04/2022 to22/07/2022 days
016	5	<i>ESMDC/27/W/2022</i>	Muti-Door Court Walk-in	26/04/2022	Resolved	24/04/2022 to29/07/2022 days
017	6	<i>ESMDC/28/W/2022</i>	Muti-Door Court Walk-in	29/04/2022	Resolved	29/04/2022 to2721/10/2022 days
018	7	<i>ESMDC/05/CR/2022</i>	High Court 4	11/04/2022	Resolved	11/04/2022 to05/08/2022 days
May 2022						
019	1	<i>ESMDC/09/CR/2022</i>	High Court 5	20/05/2022	Resolved	20/05/2022 to31/08/2022 days
June 2022						
020	1	<i>ESMDC/33/W/2022</i>	Muti-Door Court Walk-in	09/06/2022	Resolved	09/06/2022 to10/11/2022 days
021	2	<i>ESMDC/34/R/2022</i>	High Court Registry @ Point of Filing	10/06/2022	Resolved	10/06/2022 to01/09/2022 days
022	3	<i>ESMDC/35/W/2022</i>	Muti-Door Court Walk-in	28/06/2022	Resolved	28/06/2018 to20/09/2022 days
023	4	<i>ESMDC/11/CR/2022</i>	High Court 3	14/06/2022	Resolved	14/06/2022 to25/10/2022 days
July 2022						
024	1	<i>ESMDC/36/W/2022</i>	Muti-Door Court Walk-in	07/07/2022	Resolved	07/07/2022to07/07/2022 days

025	2	<i>ESMDC/37/W/2022</i>	Muti-Door Court Walk-in	14/07/2022	Resolved	14/07/2022to28/10/2022 days
026	3	<i>ESMDC/38/WP/2022</i>	Muti-Door Court Walk-in (PPPC)	18/07/2022	Resolved	18/07/2022to19/07/2022 days
027	4	<i>ESMDC/39/WP/2022</i>	Muti-Door Court Walk-in (PPPC)	18/07/2022	Resolved	18/07/2022 to20/07/2022 days
028	5	<i>ESMDC/41/W/2022</i>	Muti-Door Court Walk-in	21/07/2022	Resolved	21/07/2022 to25/07/2022 days
August 2022						
029	1	<i>ESMDC/45/W/2022</i>	Muti-Door Court Walk-in	01/08/2022	Resolved	01/08/2022 to11/08/2022 days
030	2	<i>ESMDC/51/W/2022</i>	Muti-Door Court Walk-in	17/08/2022	Resolved	17/08/2022 to11/11/2022 days
031	3	<i>ESMDC/53/W/2022</i>	Muti-Door Court Walk-in	25/08/2022	Resolved	25/08/2022 to19/10/2022 days
032	4	<i>ESMDC/13/R/2022</i>	High Court Registry @ Point of Filing	16/08/2022	Resolved	16/08/2022 to19/01/2023 days
September 2022						
033	1	<i>ESMDC/56/W/2022</i>	Muti-Door Court Walk-in	09/09/2022	Resolved	09/09/2022 to15/03/2023 days
034	2	<i>ESMDC/61/W/2022</i>	Muti-Door Court Walk-in	28/09/2022	Resolved	28/09/2022to05/12/2022 days
035	3	<i>ESMDC/62/W/2022</i>	Muti-Door Court Walk-in	30/09/2022	Resolved	30/09/2022 to24/11/2023 days

036	4	<i>ESMDC/17/R/2022</i>	High Court Registry @ Point of Filing	06/09/2022	Resolved	06/09/2022 to19/01/2023 days
037	5	<i>ESMDC/21/R/2022</i>	High Court Registry @ Point of Filing	27/09/2022	Resolved	27/09/2022to03/011/2023 days
038	6	<i>ESMDC/22/R/2022</i>	High Court Registry @ Point of Filing	27/09/2022	Resolved	27/09/2022 to03/11/2023 days
039	7	<i>ESMDC/23/R/2022</i>	High Court Registry @ Point of Filing	29/09/2022	Resolved	29/09/2022 to26/03/2023 days
October 2022						
040	1	<i>ESMDC/73/W/2022</i>	Muti-Door Court Walk-in	21/10/2022	Resolved	21/10/2022 to31/03/2023 days
041	2	<i>ESMDC/78/W/2022</i>	Muti-Door Court Walk-in	21/10/2022	Resolved	21/10/2023 to31/03/2023 days
042	3	<i>ESMDC/79/W/2022</i>	Muti-Door Court Walk-in	21/10/2022	Resolved	21/10/2022 to31/03/2023 days
043	4	<i>ESMDC/80/W/2022</i>	Muti-Door Court Walk-in	21/02/2022	Resolved	21/02/2022 to21/02/2023 days
044	5	<i>ESMDC/91/W/2022</i>	Muti-Door Court Walk-in	28/10/2022	Resolved	18/10/2022 to02/06/2023 days
045	6	<i>ESMDC/92/R/2022</i>	High Court Registry @ Point of Filing	21/10/2022	Resolved	21/10/2022 to31/07/2022 days
046	7	<i>ESMDC/24/R/2022</i>	High Court Registry @ Point of Filing	10/10/2022	Resolved	10/10/2022 to20/06/2023 days
047	8	<i>ESMDC/27/R/2022</i>	High Court Registry @ Point of Filing	20/10/2022	Resolved	20/10/2022 to27/04/2023 days

November 2022						
048	1	<i>ESMDC/93/W/2022</i>	Muti-Door Court Walk-in	20/10/2022	Resolved	22/10/2022to27/04/2023 day
December 2022						
049	1	<i>ESMDC/99/W/2022</i>	High Court Registry @ Point of Filing	15/12/2022	Resolved	15/12/2022to12/01/2023 days
050	2	<i>ESMDC/100/R/2022</i>	High Court Registry @ Point of Filing	15/12/2022	Resolved	15/12/2022 to 17/02/2023 days
051	3	<i>ESMDC/102/R/2022</i>	High Court Registry @ Point of Filing	19/12/2022	Resolved	19/12/2022 to 06/02/2023 days

Number of Cases Resolved in 2023

2023 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2023						
001	1	<i>ESMDC/01/W/2023</i>	Muti-Door Court Walk-in	31/01/2023	Resolved	31/01/2023 to 29/03/2023 27 days
002	2	<i>ESMDC/02/W/2023</i>	Muti-Door Court Walk-in	03/01/2023	Resolved	03/01/2023 to 20/03/2023 8 days
003	3	<i>ESMDC/07/W/2023</i>	Muti-Door Court Walk-in	17/01/2023	Resolved	17/01/2023 to 01/03/2023 27 days
004	4	<i>ESMDC/06/W/2023</i>	Muti-Door Court Walk-in	13/01/2023	Resolved	13/01/2023 to 22/12/2023 8 days
February 2023						
005	1	<i>ESMDC/10/W/2023</i>	Muti-Door Court Walk-in	02/02/2023	Resolved	02/02/2023 to 04/05/2023 46 days

006	2	<i>ESMDC/12/W/2023</i>	Muti-Door Court Walk-in	16/02/2023	Resolved	16/02/2023 to 26/07/2023 34 days
007	3	<i>ESMDC/05/CR/2023</i>	High Court 4	17/02/2023	Resolved	17/02/2023 to 28/03/2023 34 days
March 2023						
008	1	<i>ESMDC/13/W/2023</i>	Muti-Door Court Walk-in	08/03/2023	Resolved	08/03/2023 to 17/05/2023 57 days
April 2023						
009	1	<i>ESMDC/02/ODR/2023</i>	High Court Registry Online	25/04/2023	Resolved	25/04/2023 to 23/05/2023 days
010	2	<i>ESMDC/19/W/2023</i>	Muti-Door Court Walk-in	05/04/2023	Resolved	11/04/2023 to 23/05/2023 days
May 2023						
011	1	<i>ESMDC/32/W/2023</i>	Muti-Door Court Walk-in	30/05/2023	Resolved	09/05/2023 to 09/05/2023 days
012	2	<i>ESMDC/10/CR/2023</i>	Magistrate Court	21/05/2023	Resolved	13/05/2023 to 20/07/2023 days
June 2023						
013	1	<i>ESMDC/12/CR/2023</i>	High Court 3	21/06/2023	Resolved	21/06/2023 to 18/10/2023 days
September 2023						
014	1	<i>ESMDC/48/W/2023</i>	Muti-Door Court Walk-in	01/09/2023	Resolved	01/09/2023 to 13/11/2023 days
015	2	<i>ESMDC/47/W/2023</i>	Muti-Door Court Walk-in	04/09/2023	Resolved	04/11/2023 to 13/10/2023 days
016	3	<i>ESMDC/49/W/2023</i>	Muti-Door Court Walk-in	08/09/2023	Resolved	08/09/2023 to 22/09/2023 days

017	4	<i>ESMDC/54/W/2023</i>	Muti-Door Court Walk-in	29/09/2023	Resolved	29/09/2023 to 27/11/2023 days
October 2023						
018	1	<i>ESMDC/61/W/2023</i>	Muti-Door Court Walk-in	16/10/2023	Resolved	16/10/2023 to 22/02/2024 days
019	2	<i>ESMDC/62/W/2023</i>	Muti-Door Court Walk-in	19/10/2023	Resolved	19/10/2023 to 22/02/2024 days
020	3	<i>ESMDC/65/W/2023</i>	Muti-Door Court Walk-in	25/10/2023	Resolved	25/10/2023 to 27/04/2023 days
021	4	<i>ESMDC/68/W/2023</i>	Muti-Door Court Walk-in	31/10/2023	Resolved	31/10/2023 to 24/11/2023 days
November 2023						
022	1	<i>ESMDC/69/W/2023</i>	Muti-Door Court Walk-in	2/11/2023	Resolved	2/11/2023 to 29/01/2024 1 day
023	2	<i>ESMDC/70/R/2023</i>	High Court Registry @ Point of Filing	06/11/2023	Resolved	06/11/2023 to 24/02/2024 days
December 2023						
024	1	<i>ESMDC/86/W/2023</i>	Muti-Door Court Walk-in	28/12/2023	Resolved	28/12/2023 to 07/02/2024 days

Number of Cases Resolved in 2024

2024 CASES						
COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
January 2024						
001	1	<i>ESMDC/03/R/2024</i>	High Court Registry @ Point of Filing	09/01/2024	Resolved	09/01/2024 to 14/06/2024 days

002	2	<i>ESMDC/01/ODR/2024</i>	Multi-Door Court Online	08/01/2024	Resolved	08/01/2024 to 10/01/2024 days
February 2024						
003	1	<i>ESMDC/08/WP/2024</i>	Muti-Door Court Walk-in (PPPC)	16/02/2024	Resolved	16/02/20124 to 16/02/2024 1 day
March 2024						
004	1	<i>ESMDC/12/WP/2024</i>	Muti-Door Court Walk-in (PPPC)	01/03/2024	Resolved	01/03/2018 to 03/03/2024 days
005	2	<i>ESMDC/17/W/2024</i>	Muti-Door Court Walk-in	14/03/2024	Resolved	14/03/2024 to 21/06/2024 days
006	3	<i>ESMDC/18/CR/2024</i>	High Court of Justice Referred	08/03/2024	Resolved	08/03/20124 to 24/06/2024 days
June 2024						
007	1	<i>ESMDC/37/WP/2024</i>	Muti-Door Court Walk-in	14/06/2024	Resolved	14/06/2024 to 15/07/2024 days
August 2024						

Number of Cases Resolved: Settlement Week 2021

COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE		STATUS OF CASES	DURATION OF CASES
001	1	<i>ESMDC/58/SW/2021</i>	High Court of Justice	01/03/2021		Resolved	15/03/2021 to /04/2021 days

002	2	<i>ESMDC/41/SW/2021</i>	High Court of Justice	05/03/2021		Resolved	15/03/2021to09/04/2021 days
003	3	<i>ESMDC/55/SW/2021</i>	High Court of Justice	11/03/2021		Resolved	15/03/2021to08/04/2021 days
004	4	<i>ESMDC/01/SW/2021</i>	High Court of Justice	01/03/2021		Resolved	15/03/2021to24/03/2021 days
005	5	<i>ESMDC/40/SW/2021</i>	High Court of Justice	10/03/2021		Resolved	15/03/2021to26/05/2021 days
006	6	<i>ESMDC/04/SW/2021</i>	High Court of Justice	10/03/2021		Resolved	15/03/2021to26/03/2021 days
007	7	<i>ESMDC/20/SW/2021</i>	High Court of Justice	03/03/2021		Resolved	15/03/2021to31/03/2021 days
008	8	<i>ESMDC/30/SW/2021</i>	High Court of Justice	04/03/2021		Resolved	15/03/2021to17/03/2021 days
009	9	<i>ESMDC/44/SW/2021</i>	High Court of Justice	15/03/2021		Resolved	15/03/2021to01/04/2021 days
010	10	<i>ESMDC/62/SW/2021</i>	High Court of Justice	09/03/2021		Resolved	15/03/2021to17/03/2021 3 days
011	11	<i>ESMDC/79/SW/2021</i>	High Court of Justice	11/03/2021		Resolved	15/03/2021to23/04/2021 days
012	12	<i>ESMDC/80/SW/2021</i>	High Court of Justice	11/03/2021		Resolved	15/03/2021to17/03/2021 3 days
013	13	<i>ESMDC/81/SW/2021</i>	High Court of Justice	12/03/2021		Resolved	15/03/2021to17/03/2021 3 days

014	14	<i>ESMDC/89/SW/2021</i>	High Court of Justice	12/03/2021		Resolved	15/03/2021to05/11/2021 days
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Number of Cases Resolved: Restorative Justice 2022 – August 2024

COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
001	1	<i>ESMDC/01/RJ/2022</i>	Magistrate Court		Resolved	
002	2	<i>ESMDC/02/RJ/2022</i>	Magistrate Court		Resolved	
003	3	<i>ESMDC/03/RJ/2022</i>	Magistrate Court		Resolved	
004	4	<i>ESMDC/04/RJ/2022</i>	Magistrate Court		Resolved	
005	5	<i>ESMDC/05/RJ/2022</i>	Magistrate Court		Resolved	
006	6	<i>ESMDC/06/RJ/2022</i>	Magistrate Court		Resolved	
007	7	<i>ESMDC/08/RJ/2022</i>	Magistrate Court		Resolved	
008	8	<i>ESMDC/09/RJ/2022</i>	Magistrate Court		Resolved	
009	9	<i>ESMDC/10/RJ/2022</i>	Magistrate Court		Resolved	

Number of Cases Resolved in Settlement Week 2024

COUNTER	S/N	ESMDC DISPUTE NUMBER	ORIGINATING COURT	DATE OF FILING/ FILING AT COURT OF FIRST INSTANCE	STATUS OF CASES	DURATION OF CASES
001	1	<i>ESMDC/37/SW/2024</i>	High Court of Justice	06/06/2024	Resolved	01/07/2024 to25/07/2024 days
002	2	<i>ESMDC/88/SW/2024</i>	High Court of Justice	21/06/2024	Resolved	01/07/2024 to05/07/2024 days
003	3	<i>ESMDC/118/SW/2024</i>	High Court of Justice	25/06/2024	Resolved	01/07/2024 to29/07/2024 days
004	4	<i>ESMDC/78/SW/2024</i>	High Court of Justice	20/06/2024	Resolved	01/07/2024 to22/07/2024 days
005	5	<i>ESMDC/164/SW/2024</i>	High Court of Justice	02/07/2024	Resolved	01/07/2024 to05/07/2024 5 days
006	6	<i>ESMDC/58/SW/2024</i>	High Court of Justice	13/06/2024	Resolved	01/07/2024 to03/07/2024 3 days
**007	7	<i>ESMDC/39/SW/2024</i>	High Court of Justice	06/06/2024	Resolved	01/07/2024 to03/07/2024 3 days
008	8	<i>ESMDC/08/SW/2024</i>	High Court of Justice	29/05/2024	Resolved	01/07/2024 to04/07/2024 4 days
009	9	<i>ESMDC/34/SW/2024</i>	High Court of Justice	05/06/2024	Resolved	01/07/2024 to08/07/2024 8 days
010	10	<i>ESMDC/111/SW/2024</i>	High Court of Justice	24/06/2024	Resolved	01/07/2024 to04/07/2024 4 days

011	11	<i>ESMDC/53/SW/2024</i>	High Court of Justice	11/06/2024	Resolved	01/07/2024 to 05/07/2024 5 days
012	12	<i>ESMDC/09/SW/2024</i>	High Court of Justice	29/05/2024	Resolved	01/07/2024 to 04/07/2024 4 days
013	13	<i>ESMDC/05/SW/2024</i>	High Court of Justice	28/05/2024	Resolved	01/07/2024 to 19/07/2024 days
014	14	<i>ESMDC/46/SW/2024</i>	High Court of Justice	10/06/2024	Resolved	01/07/2024 to 05/07/2024 5 days

SUMMARY OF TABLES

Number of Cases Resolved February 2018 to August 2024

- February 2018 to December 2018 = 27
- January 2019 to December 2019 = 45
- January 2020 to December 2020 = 19
- January 2021 to December 2021 = 26
- January 2022 to December 2022 = 51
- January 2023 to December 2023 = 24
- January 2024 to August 2024 = 7

- ❖ Settlement Week 2021 Cases = 14
- ❖ Restorative Justice 2022 – 2024 Cases = 9
- ❖ Settlement Week 2024 Cases = 14

- Total = 236**



EDO STATE

JUDICIARY

BUILDING AND MAINTENANCE DIVISION
HIGH COURT OF JUSTICE
BENIN CITY.

The Chief Registrar,
High Court of Justice,
Benin City.

Dear Sir,

RE: SUBMISSION OF REQUIRED DATA TO THE TRANSITION COMMITTEE

ACHIEVEMENTS

1. Construction of High Court New Complex with 12 Court Hall, E-Library and Ceremonial Hall and Furnishing.
2. Construction of 5 Judges Villa with Gym Hall and Well Furnished.
3. Construction of High Court, Abudu on-going.
4. Construction of Judges Quarters, Abudu on-going
5. Construction of Magistrate Court, Abudu on-going.
6. Construction of Magistrate Court, Ekiadolor on-going.

7. Construction of Area Customary Court, Ekiadolor on-going.
8. Construction of District Customary Court, Ekiadolor on-going.
9. Construction of High Court and Magistrate Court, Egba on-going.
10. Fully Built and Furnished Magistrate Court at Idogbo.
11. Fully Built and Furnished Magistrate Court, Urhonigbe.
12. Fully Built and Furnished Area Customary Court, Ologbo.
13. Renovation and Furnishing of Magistrates' Court, Evbuoriararia, Oredo and Egor.
14. Renovation of Magistrates' Court, Auchu.
15. Renovation of High Court, Sapele Road on-going.
16. Construction and furnishing of High Court, Okada.

Ahmed Jafaru
Asst. Director

ANNEXURE LA5 CONSULTANCY CONTRACTS 2016-2024

1. Consultancy Services for the Edo State Government Civil/Public Service Transformation and Enhancement-Phase
Office of the Head Of Service
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
2. Provision of Combined Technical Consultancy Services in Relation to the Development of an Upscale Hotel (Radisson) in Benin-City
Ministry of finance
DAA ARCHITECTS LIMITED
3. Provision of Management/Consultancy Services for the Benin Enterprise Park Project, Benin City
Ministry of Business, Trade and Cooperatives
SUNN ECONEERING CONSULTING LIMITED
4. Consultancy services for the Edo State Government Civil/Public Service Transformation and Enhancement-Phase 3
Office of the Head of Service
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
5. Consultancy Services for the Edo State Technology Transformation Program, Technology Delivery and ICTA Support Services
Office of Head of Service
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
6. Consultancy Services to the Edo State Government for Ninety (90) Days Post Gubernatorial Elections
Office of the Head of Service
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
7. Consultancy Services for the Construction of Residential Apartments at Emotan Gardens Estate (Hc2), Pioneer Road, Off Upper Sokponba Road, Benin City, Edo State
Edo State Development & Property Agency
MC PARTNERS LIMITED
8. Technical Consultancy for Ugboha and Uromi Water Supply Schemes
Edo State Urban Water Corporation
KONSADEM ASSOCIATES LIMITED
9. Consultancy Services for the Construction of Residential Apartments at Emotan Gardens Estate (Hc2)
Edo State Development & Property Agency
RAWDATA GEOGLOBAL SERVICES LIMITED
10. Edo State Command & Control Centre Technology Infrastructure Requisition and Implementation - Phase 2
Information Communication Technology Agency
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
11. Procurement of Consultancy Service for Management of the Newly Constructed Specialist Hospital, Benin City, Edo State
Ministry Of Health

CIUCI INTERNATIONAL LIMITED

- 12.** Provision of Technical and Professional Assistance to the Edo State Steering Committee for the Establishment of the Edo State Tourism Agency and the Development of the Tourism Space in Edo State.

Office of the Head of Service

VERRAKI PARTNERS LIMITED

- 13.** Traffic Impact Assessment (Tia) Consultant in Respect of the Benin City Central Bus Terminal in Edo State

Public Private Partnership

CITYSCAPE PLANNING SERVICES

- 14.** Feasibility Study and Detailed Engineering Designs on Existing Water Dams (Ugbalo, Ewohimi, Ojirami and Auch) in Edo Central and Edo North Districts of the State

Public Private Partnership

KONSADEM ASSOCIATES LIMITED

- 15.** One (1) Year Provisional Contract For The Operation And Maintenance Of The Ugboha And Uromi Water Scheme

Public Private Partnership

CLAMPS ENGINEERING SOLUTIONS LIMITED

- 16.** Provision Of Transaction Advisory Services For The BeninRiver Port Project

Public Private Partnership

CPCS TRANSCOM NIGERIA LIMITED

- 17.** Consultant For Technical Assistance For The Design And Implementation Of Edo State Education Programme

State Universal Basic Education Board

BRIDGE INTERNATIONAL ACADEMIES LIMITED

- 18.** Consultant To Provide Technical Support For The Development/Re-Evaluation Of Bill Of Quantity And Supervision/Monitoring Of The Construction/Renovation Of 230 Public Schools In Edo State

State Universal Basic Education Board

FLAYTOR NIGERIA LIMITED

- 19.** Launch Of Edobest 2.0 As A Continuation Of Edo State Government's Educational System Transformation

State Universal Basic Education Board

NEW GLOBE EDUCATION SERVICES LIMITED

- 20.** Comprehensive Monitoring, Evaluation, And Assessment Of The State Of School Infrastructure, Facilities And Learning Environment In The Primary And Junior Secondary Schools Under The Management Of Edo-Subeb.

State Universal Basic Education Board

HDIT INTEGRATED SYSTEMS LIMITED

- 21.** Supply Of Professional Manpower Services To The Edo State Public Building And Maintenance Agency

Strategy, Policy, Project & Performance Management Office

SUNN ECONEERING CONSULTING LIMITED

- 22.** Strategy, Policy, Project & Performance Management Office

Move Monkey Limited

- 23.** Consulting Firm For The Operationalization Of The John Odigie Oyegun Public Service Academy (Joopsa)
Strategy, Policy, Project & Performance Management Office
DAI DEVELOPMENT ACTIVITIES INTERNATIONAL LIMITED
- 24.** Edo State Government Civil Service Transformation And Enhancement Project Phase 2
Office Of The Head Of Service
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
- 25.** Provision Of Brand Development, Branding And Marketing Services
Office Of The Deputy Governor
REDWIRE MARKETING CONSULTING NIGERIA LIMITED
- 26.** Identification Of Intervention Areas And Selection Of High Priority Rural Roads With Agro-Logistic Hub Study InEdo State
Ministry Of Roads And Bridges
ENGCORDE KONSULT
- 27.** Provision Of Training Services On Highway Engineering And Material Testing And Interpretation
Ministry Of Roads And Bridges
ESCHER SILVERMAN GLOBAL LIMITED
- 28.** Ministry Of Local Government And Community Affairs
Consultant On 2018 Local Government Staff Verification Exercise InEdo State
VIISAUS TECHNOLOGY LIMITED
- 29.** Provision Of Legal Advisory Services To The Government Of Edo State InConnection With The Development Of The BeninUltra-Modern Mall
Ministry Of Finance
BANWO & IGHODALO
- 30.** Provision Of Advisory Services InThe Hospitality Sector For The Development Of The BeninFour (4) Or Five (5) Star Rated Hotel InBeninCity.
Ministry Of Finance
W HOSPITALITY GROUP
- 31.** Consultancy For The Resuscitation Of College Of Nursing And Midwifery
Ministry Of Health
ANADACH CONSULTING LIMITED
- 32.** Ministry Of Health
Consultancy For The Electronic Primary Healthcare Initiative (E'phc)
E'CLAT HEALTHCARE SERVICES LIMITED
- 33.** Monitoring And Evaluation Of Selected Health Facilities
Ministry Of Health

POSITIVE WAYS NIGERIA LIMITED

34. Project Management Consulting Services For The Renovation, Expansion And Equipping Of Stella Obasanjo Hospital, BeninCity
Ministry Of Health
TANIT MEDICAL ENGINEERING

35. Verification Of The Load Capacity Of Ccetc Ossiomo Independent Power Plant (Ipp)
Ministry Of Energy And Electricity
DOESTEK FACILITY MANAGERS LIMITED

36. Lead Issuing House/Financial Adviser For Edo State Bond Issuance Program
Ministry Of Finance
CORONATION MERCHANT BANK LIMITED

37. Preparation And Review Of Business Plan For The BeninUltra-Modern Mall And The Five (5) Star Cassava Project
Ministry Of Finance
PROEDGE PARTNERS

38. Architectural, Civil, And Structural Engineering, Build, Design And Project Management Services For The Restructuring Of The Edo State Colleges Of Agriculture And Natural Resources
Ministry Of Agriculture And Food Security
STRATA DESIGN AND BUILD LIMITED

39. Portfolio Manager For The Stocks/Shares Of Edo State Government
Ministry Of Finance
AFRINVEST ASSET MANAGEMENT LIMITED

40. Restructuring Of The Existing Edo State College Of Education Into A Mega College Of Education With Campuses At Igueben, Abudu And Afuze
Ministry Of Education
VALEROTA COMPANY

41. Verification Of The Load Capacity Of Ccetc Ossiomo Independent Power Plant (Ipp)
Ministry Of Energy And Electricity
DOESTEK FACILITY MANAGERS LIMITED

42. Lead Issuing House/Financial Adviser For Edo State Bond Issuance Programme
Ministry Of Finance
CORONATION MERCHANT BANK LIMITED

43. Preparation And Review Of Business Plan For The BeninUltra-Modern Mall And The Five (5) Star Cassava Project
Ministry Of Finance
PROEDGE PARTNERS

44. Development Support Program and Project Design Implementation of Independent Farmers Initiative (Edo Agriprenuer Programme)
Ministry of Agriculture and Food Security
BAOCAM AND TRUSS LIMITED

45. Consultant to Audit the Records and Accounts Books of EDSOPADEC
Edo State Oil and Gas Producing Areas Development Commission
IYAMAH EDWARD ENOLUNOSEN & CO
46. Consultant on Investigation and Sounding Survey for the Benin River Port Project
Business Bureau and Public Private Partnership
SUBTERRA ENERGY RESOURCES
47. Consultants on Development of Transportation Master Plan for Edo State
Directorate of Government House and Protocol
STRARTMORE CONSULT LIMITED
48. Consultant on Training of Special Anti-Crime Security Force for the Edo State Special Anti-Crime Squad
Directorate of Government House and Protocol
MMC SECURITY LIMITED
49. Capacity Building of The Economic Management Team to be able to Apply the Big Fast Results (Bfr) 8 step Methodology © for Key Economic Areas of Edo State
Directorate of Government House and Protocol
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
50. The Provision of a Baseline Study to Analyze the Demographics, Socio-Economic Stratification and Preferences of the Edo People
Media And Communication Strategy
PRACTICAL SAMPLING INTERNATIONAL
51. Consultant for the Design of Cetec Ossiommo 33kv Extension Overhead Line from Benin Sapele Road Bypass to College of Agriculture, Iguoriakhi, Edo State
Edo State Electricity Regulatory Commission
JOSAMA ENGINEERING COMPANY LIMITED
52. Competency Based Training Capacity Building for Health Workers in Edo State
Edo State Primary Health Care Development Agency
GREENFIELD CONSULTANCY AND ALLIED SERVICES LIMITED
53. Reporting Accountant for the Benin Enterprise Park Project, Benin City
Ministry Of Business, Trade And Cooperatives
SIOA PARTNERS
54. Provision Of Legal Advisory Services for the Benin Enterprise Park Project, Benin City
Ministry Of Business, Trade And Cooperatives
GEP LAW
55. Consultant to Provide Landscaping Designs and Supervision of Local Horticulturist for the Landscaping of Edo State School of Agricultural Technology and Engineering, Iguoriakhi, Edo State Ministry of Agriculture and Food Security

SOT AND WEBAR NIGERIA LIMITED

- 56.** Consultant on Establishment of Edo State Development Management Agency (EDODMA)
Ministry Of Physical Planning, Housing, Urban and Regional Development

ARCTIC INFRASTRUCTURE LIMITED

- 57.** Training Consultant For The Delivery Of Dli 7 And 8 Of The
Worldbank/Edobest Project in Edo State Edo State Skills Development Agency
UDACITY INTERNATIONAL

- 58.** Legal Advisory Services For The BeninEnterprise Park Project
Ministry Of Business, Trade And Cooperatives
GEP LAW

- 59.** Conduct Farmers Enumeration, Agricultural Enterprise Profiling And Agricultural Production Survey in Edo State
Ministry Of Agriculture And Food Security
HECKERBELLA LIMITED

- 60.** Implementation of a City Sized Estate Project in the New Town Layout at Ward 9, Ikpoba-Okha Local Government Area, Benin City, Edo State
Ministry Of Physical Planning, Housing, Urban and Regional Development
NEW FRONTIER DEVELOPMENT

- 61.** Conduct of a Feasibility Study on The Integrated Waste Management in Edo State Under a Public Private Partnership Arrangement
Edo State Waste Management Agency
MULTIPLE DEVELOPMENT SERVICES LIMITED

- 62.** Financial Advisory Services in Connection with The Benin Mall Project Development
Ministry Of Finance
EMERGING AFRICA CAPITAL ADVISORY LIMITED

- 63.** Consultancy for the Conduct of Forensic Investigation/Audit of Edo Cement Company Ltd
Edo State Government
SIAO PARTNERS

- 64.** Consultancy Services for The Strengthening of Healthcare Services in Edo State
Ministry Of Health
PHARM ACCESS FOUNDATION

- 65.** Consultancy for the Conduct of Review, Reconciliation and Recovery Audits Of Government Accounts In Commercial Banks
Ministry Of Finance
RICZEL NIGERIA COMPANY LIMITED

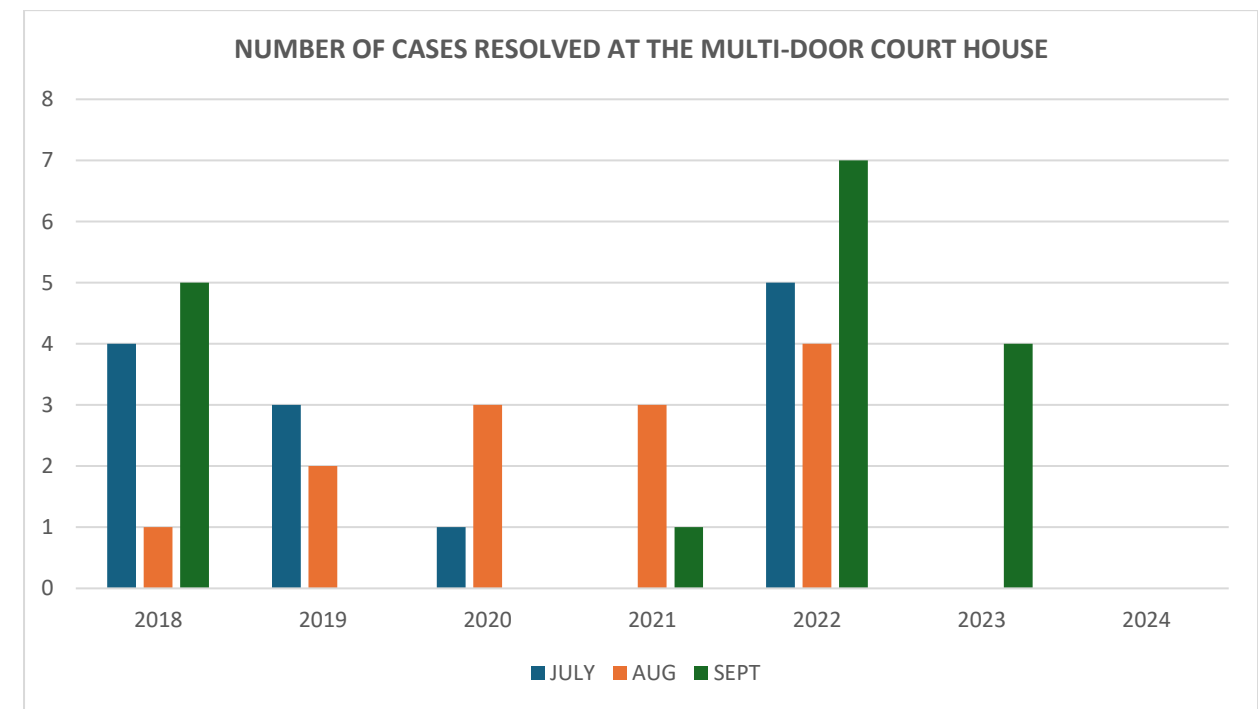
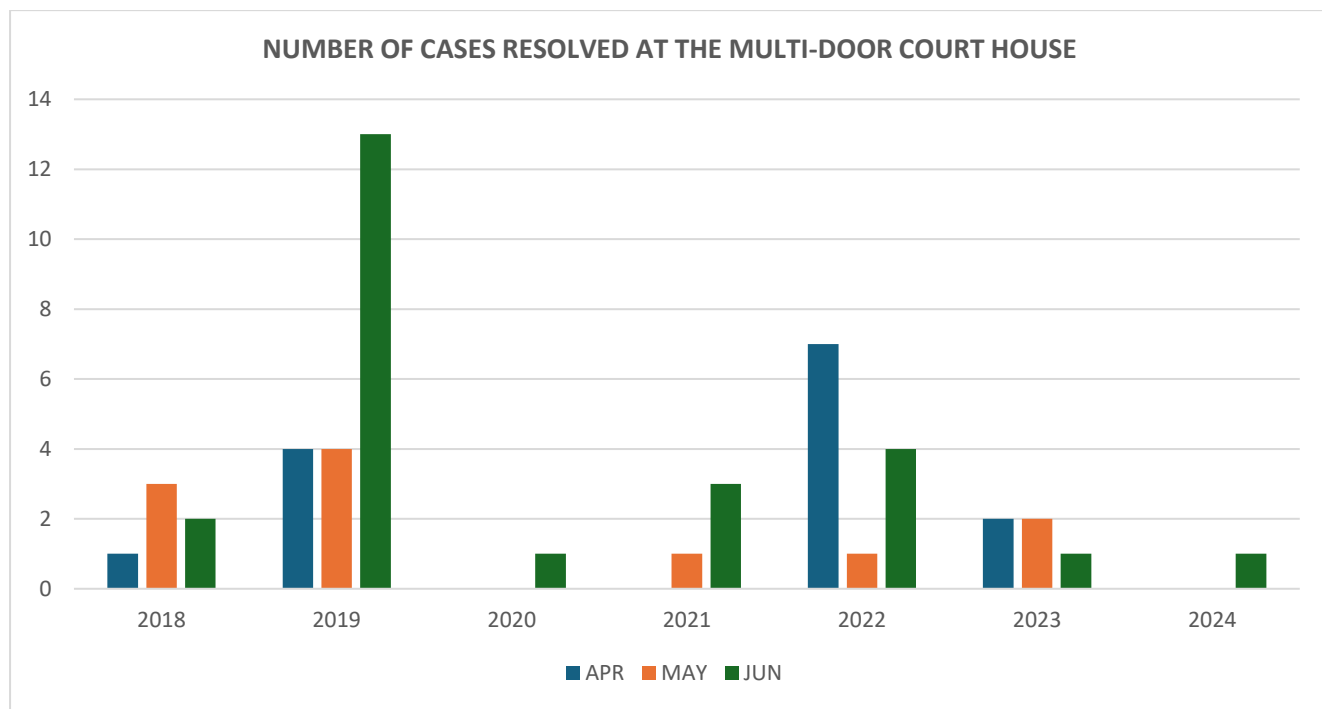
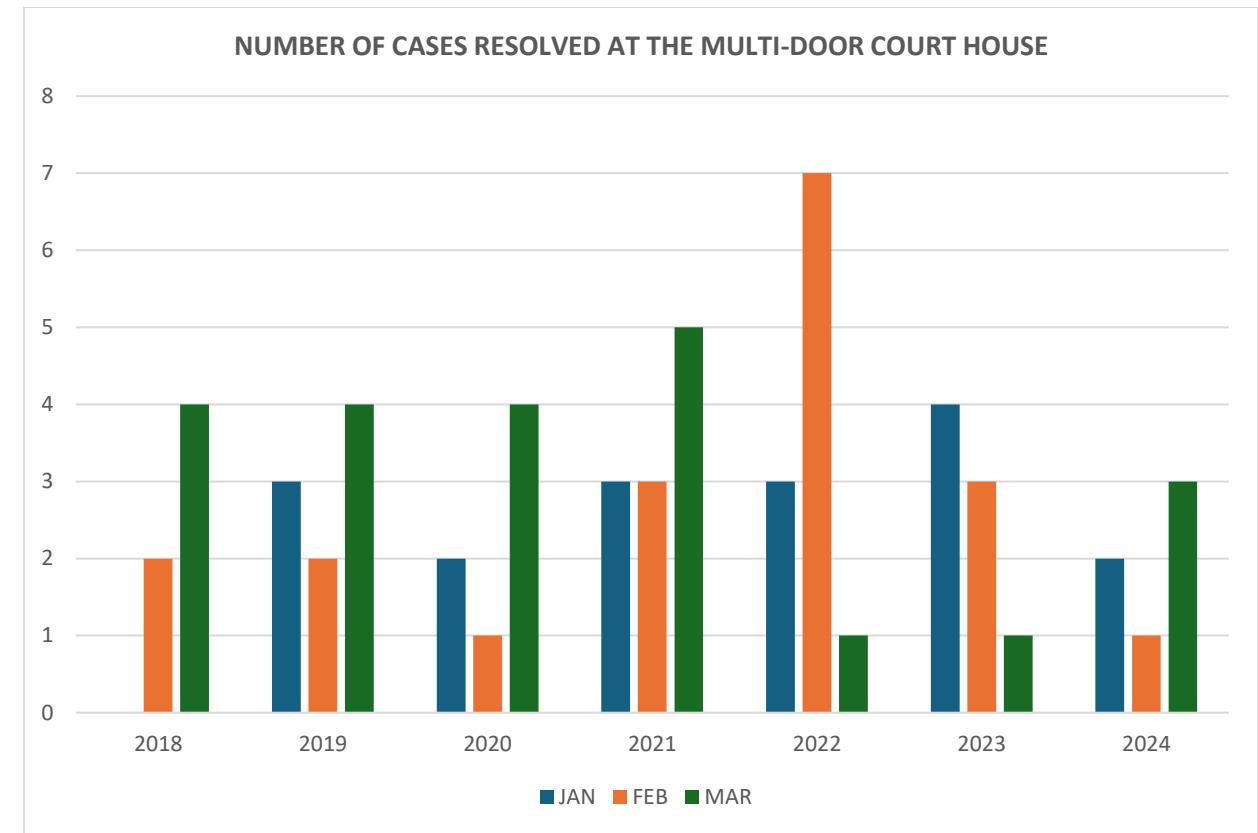
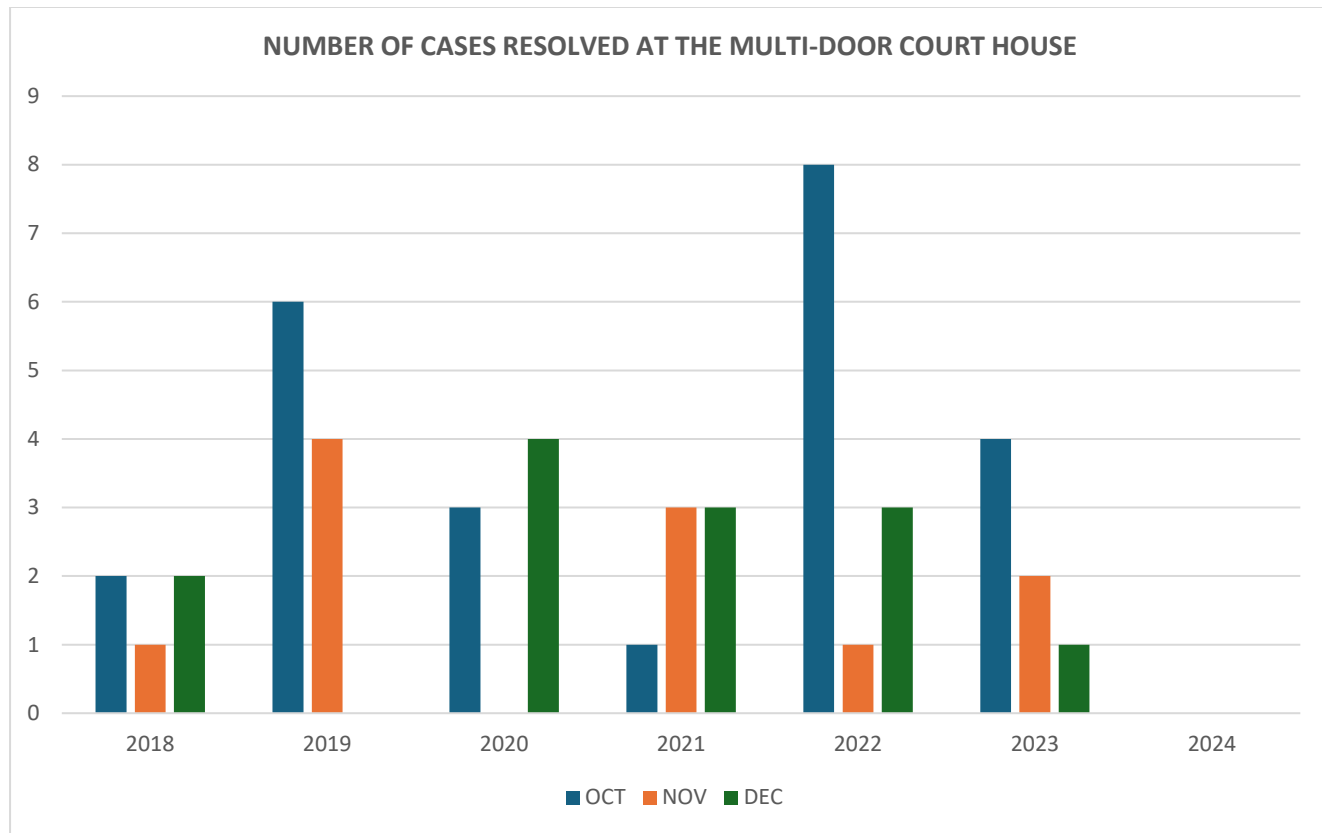


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1	CA/B/338/13 or CA/B/332/13 CA/B/391/2010	JOHN ISURU AJAYI DAUDU VS. ADAMU SHELU & 14 ORS.
2	CA/B/179/2013 or CA/B/178/2013	EDO STATE GOVT. & 4 ORS VS. COSPAM NIG LTD & ANOR. OR EDO STATE GOVERNMENT VS. ACCOUNTANT GEN. OF THE FED.
3	CA/B/57/08	JEROME KASIMU KANOBA & 2 ORS VS. ALH. MUSA SULE EVUA
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5	CA/B/269/13	EXECUTIVE GOVERNOR EDO STATE VS A.I.C LTD (Judgment delivered 22/3/16)
6	CA/B/383/12	SUNDAY AINABEBHOLO VS. EDO STATE UNI. WORKERS FARMERS MULTIPURPOSE CO-OP. SOCIETY. (Judgment Delivered in favour of the State)
7	CA/B/223/10	A.E. AKHIGBE & ANOR. VS. ALHAJI ZIBRIL OGEYEMHE &3 ORS.
8	CA/B/341M/13 or CA/B/53/13.	EDO STATE GOVT. VS MIKE ABURIME
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11	CA/B/170/2008	PRINCE ADONIS USIFOH ENOSEGBE VS. AIDENOJIE ENOSEGBE. Judgment delivered 18/5/2021
12	CA/B/10/2013	CHIEF JEROME OMOKHAPE ITEPU VS. CHIEF ANTHONY UMORU AGABI & ORS
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15	CA/B/261C/12	FRIDAY OFFOR VS. THE STATE (Judgment delivered)
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29	CA/B/170M/09 OR CA/B/137/12	COMRADE ADAMS OSHIOMHOLE, EXECUTIVE GOV. EDO STATE & 4 ORS. VS. MR. LAWRENCE OGIEVA & 6 ORS.
30	CA/B/74M/13 or CA/B/24/2013	THE GOVERNOR, EDO STATE & 10 ORS VS. HON. CAROLINE EWOHIME & 4 ORS.
31	CA/B/271C/11	ODION OKHIRIA VS. THE STATE (Judgment delivered 24/3/16).
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32A.	CA/B/245CC/09	MICHAEL BELLO VS. THE STATE (Judgment Delivered 4 th June 2020)
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34	CA/B/68/13	PAT AKAHOME (MISS) VS. C. O. P
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36	CA/B/26C/2008	OROBOSA EYONAOWA VS. STATE (Appeal dismissed)
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38	CA/B/245C/2011 OR CA/B/133/2011	ANTHONY OMORUYI VS. THE STATE (Same with CA/B/368c /2010: - Chief Priest Felix Nosakhare Osadolor alias Afro). Judgment delivered against the State on March 22 nd 2016.
39	CA/475CA/2014	HENRY OKONOFUA VS. THE STATE (Judgment Delivered 1 st Nov.2019)
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41	CA/B/475CA/2014	OBINNA IWUOHA VS. THE STATE
42	CA/B/519C/2013	SHAKA OKWILAGUE VS. THE STATE
43	CA/B/435C/2013	THANKGOD NJOKU VS. THE STATE (Judgment delivered)
44	CA/B/140/2012	EDO STATE INDEPENDENT ELECTORAL COMMISSION VS. K. O. OBAMOGIE
45	CA/B/140/2012	K.O. OBAMOGIE VS. EDO STATE INDEPENDENT COMMISSION
46	CA/B/266M/2013	MA-TATE-TESA INT'L LTD. VS. THE COMMISSIONER, MINISTRY OF WORKS & TRANSPORT, EDO STATE & 2 ORS.
47	CA/B/514C/2014	MATHEW IDOKO VS. THE STATE
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48	CA/B/129/2014	MRS. FELICIA EDOKPAYI VS. MR. OSAMUYIMEN EDOKPAYI & 6 ORS.
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49	CA/B/179C/2010	IFEANYI OKAFOR VS. THE STATE
50	CA/B/245CB/2009	OZIENGBE EHIGIEGBA VS. THE STATE (Judgment Delivered 4 th June 2020)
50 A.	CA/B/245CA/2009	AIMUAMWONSA EHIGIEGBA VS. STATE (Judgment Delivered 4 th June 2020)
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53	CA/B/137/2013 OR CA/B/88M/2013	A.G EDO STATE VS. MADONA ORGANISATION LTD
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54	CA/B/140/2010	MR. EDWARD EHIGIE VS. EDO STATE JUDICIAL SERVICE COMMISSION
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56	CA/B/135/2011	CHIEF JOSEPH OLOYE ADEJUMO AISOKU II (THE IKIRAN VILLAGE HEAD ELECT) VS. MAJOR FESTUS ADELANA AKPE & 4 ORS.
57	CA/B/194/2011	HRH. OBA SAIKI (JP) (OTARU OF IGAFFA) VS. G.O. OJO & 7 ORS.
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60	CA/B/274M/2010	EDO STATE MINISTRY OF EDUCATION & ANOR VS. PORTLY HOLDINGS LTD. Judgment delivered against Ministry of Education.
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61	CA/B/118C/2014	ABEL OKENA OGHENERORO VS. THE STATE
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62	CA/B/365/2014	CHIEF O. C. DAUDU VS. CHIEF PETER ONEZIAGBE OKARAH & 4 ORS.
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65	CA/B/91C/2014	FRANK FREGENE VS. THE STATE (Appeal heard on the Appellant's brief alone. Judgment Delivered)
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67	CA/B/238C/2014	JOEL EGBINE VS. THE STATE (JUDGMENT DELIVERED)
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69	NO C/A NO. YET	TODAY OISAMOJE & ANOR VS. THE STATE
70	CA/B/368C/2012	ONESIMUS OKAFOR VS. COMMISSIONER OF POLICE (Judgment delivered)
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73	CA/B/131/2014	CHIEF KAYODE OJESEIME AJAKAIYE VS. CHIEF JULIUS SEGUN OJEABUO & 6 ORS
74	CA/B/293C/2014	EMWANTA OGIEMWONYI VS. THE STATE (Judgment delivered 14/4/2016)
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78	CA/B/49M/2014	EDO STATE GOVERNMENT & 3 ORS VS. LIEUTENANT OLOKUNDE OLUKUNDE & 10 ORS
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83	CA/B/192/2012	MR. SUNDAY EDOGHO & 2ORS VS. MARTHAR ONYEACHOLEM & 3 ORS.
84	CA/B/69/06	EDOWONYI AIGOKHUNRUENGIAN & 4 ORS VS. WILLIAMS E. IMARUAGHERU & 2 ORS
85	CA/B/163/2010	CHIEF AYO OMO-BARE VS. CHIEF MARK OKUN & 2ORS.
86	CA/B/92C/2014	OKECHUKWU OKAFOR VS. THE STATE (RECORD OF APPEAL, MOTION ON NOTICE AND APPELLANT'S BRIEF OF ARGUMENTS). Judgment delivered in favour of the State.
87	CA/B/432M/2014	CHARLES OMAWUMI VS. THE STATE (MOTION FOR EXTENSION OF TIME FOR LEAVE TO APPEAL ETC).
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89	CA/B/236C/2012 CA/B/103C/2012	CHRISTIAN UMEODINKA VS. THE STATE
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93	CA/B/469/2014	EDOSACA VS. COMRADE AUSTIN OSAKUE & 8 ORS. (JUDGMENT DELIVERED 28/3/2018)
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96	CA/B/12M/2015	IFEANYI MARTINS AMADIKWA VS. THE STATE
97	CA/B/253C/2015 B/60C/2004	OSAYOMORE IZEBIGIE VS. THE STATE
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99	CA/B/84/2014	EXECUTIVE GOVERNOR EDO STATE & ORS VS. ALHAJI SHAIBU MAMODU & ORS.
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101	CA/L/612M/14	LOCAL GOVT. SERVICE COMMISSION EDO STATE VS. CHIEF J. A. EMASEALU & AKOKO EDO L. G. A
102	CA/L/614M/2014.	LOCAL GOVT. SERVICE COMMISSION EDO STATE VS. CHIEF CHARLES OSAGBEMEH & AKOKO EDO L. G. A
103	CA/L/613/2014 OR CA/L/118MA/15	LOCAL GOVT. SERVICE COMMISSION EDO STATE VS. HON. JOSEPH DAODU, CHIEF S. S. AKPATA, MR. LEWIS ASHORE & AKOKO EDO L.G. A
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106	CA/B/227/2004	JOSEPH EDEBIRI VS. A.G. EDO STATE, DEPUTY GOV. EDO & ORS.
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155	CA/B/67/2016 or CA/B/145/2016 B/375/2012	EDO STATE TRAFFIC MANAGEMENT AUTHORITY & 2 ORS VS. K. O. OBAMOGIE ESQ.
156	CA/B/17A/2016 CA/B/171/2016	NOSA PETER IGHODALO VS. C. O.P
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161	CA/B/437/2016	AAIL A. IMUZAI VS. HON. PALLY IRIASE AND ORS
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175	B/99C/11	OSSEH CHRISTIAN VS. THE STATE
176	B/77C/2012	IMUETINYAN SAMUEL VS. THE STATE
177	CA/B/91M/2016	MR. FESTUS OMO OSA OBUMWENRE VS. MR. DAVID OSEMWENKHA & ORS.
	B/357/2006	
178	CA/B/90/2017	BARR. GODDEY O. ONOABHAGBE VS. EDO STATE TRAFFIC MANAGT. AUTHORITY & 4 ORS.
	B/519/2010	
179	CA/B/209/2015	AUGUSTINE MAMEDU VS. A.G FED, MINISTER OF WORKS, A.G EDO STATE & 2 ORS.
	HAU/54F/2013	
180	B/CD/99C/11	ALIYU ADAMU VS. THE STATE
	CA/B/482C/2016	
181	B/CD/193C/14	KELVIN NOGHEGHASE VS. THE STATE
	CA/B/400C/2016	
182	B/CD/241C/13	AMAS OBAZEE VS THE STATE (Judgment Delivered 17 th April, 2019).
	CA/B/401C/2016	
183	B/CD/77M/2016	OSARUMWENSE OGIAMIEN VS. THE STATE {APPEAL STRUCK OUT}.

	CA/B/318C/2016	
184	B/153C/ 2010	NOSA PETER IGHODARO VS. THE STATE
185	B/CD/144C/2013	IKENNA ISIBOR VS. THE STATE (JUDGMENT DELIVERED 8TH JUNE 2018)
	CA/B/317C/16	
186	HAB/2C/2011	NANCY AIWUYOR VS. THE STATE
	CA/B/469CA/16	
187	CA/B/170/2016	RT. HON. FRED OMOGBRAI VS.EDO STATE BOARD OF INTERNAL REVENUE SERVICE
	HAF/13/2013	
188	CA/B/18/2017	ALIU CHRISTOPHER OOLOROUNLOJU VS. ANTHONY ADEYEMI & 3 ORS. (JUDGMENT DELIVERED 16/03/2023)
189	CA/B/339M/2016	MRS. M.A. OSA- UWAGIE & 2 ORS. VS. DR. MRS. EIGBE & 3 ORS.
190	CA/B/116M/2017	PRINCE MUSA BRAIMOH VS. THE EDO STATE GOVERNMENT & 4 ORS. (NOTICE OF APPEAL)
	B/595/2013	
191	B/CD/224C/2014	MR. FRIDAY IGIUDE VS. THE STATE (NOTICE OF APPEAL & RECORD OF APPEAL)
192	CA/B/86/2017	MR. OSAGIE OGBEIDE VS. EDO STATE GOVERNMENT & 4 ORS. (NOTICE OF APPEAL & APPELLANT'S BRIEF)
	B/12M/2015	
193	CA/L/892/2009	THE REGISTERED TRUSTEE OF PEOPLES CLUB OF NIGERIA VS. THE REGISTERED TRUSTEES OF ANSAR-UD-DEEN SOCIETY OF NIGERIA & 3 ORS.
194	B/91C/2010	HILLARY IGBINOWAYA VS. STATE (Judgment Delivered 8 th March, 2019)
	CA/B/361CA/2016	
195	CA/B/41C/2019	NOSA TOYAKI ADAMS ESQ. VS. THE STATE
196	CA/B/381M/2011	GOVERNOR EDO STATE OF NIG. & 4 ORS. VS. DANAHA AGIDIGBI
197	B/CD/277C/2011	IZIEGBE OSAGIEDE VS. THE STATE.
	CA/B/54C/2017	
198	CA/B/53C/2017	FRANK AKPOR VS. THE STATE
	B/CD/284/2013	
199	CA/B/156C/2017 OR CA/B/51C/2017	STANLEY OKOFU VS. THE STATE
	B/25C/2011	
200	HAB/2C/2011	BETTY STEPHEN VS. THE STATE
	CA/B/52C/2017	
201	CA/B/469C/2016	JOHNSON OGBEIDE VS. THE STATE
202	CA/B/130C/2016	AMADIN IDAHOSA VS. THE STATE (JUDGMENT DELIVERED 14TH NOV.2017)
203	CA/B/350/2016	ANTHONY ODIA & 30 ORS. VS. EDO STATE ENVIRONMENTAL & WASTE MANAGEMENT BOARD & 3 ORS.
	B/218/2010	
204	CA/B/293/2016	THE EDO STATE GOVERNMENT & 3 ORS VS. BUSINESS VENTURES LTD.
205	CA/B/236C/2016	OSARIEMEN OSIFO VS. THE STATE {Judgment delivered 5 th may 2021}
206	CA/B/481C/2015	OSASU OSAYONAMEN & ANOR. VS. THE STATE (NOTICE OF ABANDONMENT OF APPEAL)
207	B/53C/2008	FRANK IYARE VS. THE STATE
	CA/B/151C/2017	
208	CA/B/222/2017	FRANCIS EHIABHI VS. OMONAIDE CHARLES AIKOSORIA & 3 ORS.
209	CA/B/364C/2012	ANTHONY FREGENE VS. THE STATE
	RFT/B/15/99	
210	CA/B/86/2017	MR. OSAGIE OGBEIDE VS. EDO STATE GOVERNMENT & 4 ORS.
	B/12M/2015	
211	NO C.A NO. YET	THE GOVERNOR OF EDO STATE & 4 ORS VS. MR. C.I. IKHILE

	B/826/2010	
212	CA/B/369/2017	THE ATTORNEY GENERAL EDO STATE & 3 ORS. VS. MADAM ALICE AGBONLAHOR
	B/470/11	
213	CA/B/316C/2016	IMUENTIYAN SAMUEL VS. THE STATE
214	CA/B/199C/2016	FRED NOSA OMORUYI VS. THE STATE
	B/48C/2012	
215	CA/B/252A/2017	MR. SAMUEL UNUAGBON EGUAEMWENSE VS. MR. USIOBAIFO J. EGUAEMWENSE & PROBATE REGISTRAR
	B/394/2011	
216	CA/B/195C/2017	ESELEMO OKUBOKEYEI COLLINS VS. THE STATE
	B/CD/67C/2015	
217	CA/B/258C/2010	SUNDAY ODION VS. THE STATE
	B/37C/2004	
218	CA/B/362/2016	OSSEH CHRISTIAN VS. THE STATE
	B/CD/61C/2013.	
219	CA/B/403C/2017	ADEDEJI ADELEKE VS. THE STATE (MOTION ON NOTICE FOR BAIL)
220	CA/B/367/2017	REVENUE TRANSPARENCY PROJECT (REVTRAP) & 2 ORS VS. EDO STATE HOUSE OF ASSEMBLY & ANOR.
	B/09OS/2017	
221	CA/B/411C/2017	OSAROBO PATRICK VS. THE STATE
	B/152C/2011	
222	CA/AK/168/2017	EDWARD YOUNG ILENIKHENA & 9 ORS VS. COMMISSIONER FOR ENVIRONMENT & SPECIAL DUTIES, EDO STATE & 4 ORS {Local Govt. Workers who were compelled to join a particular Union and pay dues to the Union instead of the Union of their choice}
	NICN/BEN/44/2014	
223	CA/B/448M/2017	JOSEPH OSEMWEGIE IDEHEN & ANOR. VS. THE PROBATE REGISTRAR & 5 ORS.
	B/55/91	
224	CA/B/357M/2017	ASSOCIATION OF SENIOR CIVIL SERVANTS OF NIGERIA VS. THE GOVERNOR OF EDO STATE & 6 ORS
	B/50/OS/2013	
225	CA/AK/169/2017	LAWRENCE AROBOI & 9 ORS VS. COMM. FOR ESTABLISHMENT & SPECIAL DUTIES, EDO STATE & 22 ORS. {Claims on the right of Union to collect dues from Union affiliate}
	NICN/BEN/58/2014	
226	CA/B/457C/2017	CHIDI ELEM VS. THE STATE (Judgement delivered)
	HIGU/6C/2012	
227	CA/B/481/2017	PRINCEWILL OGUNNUBI & 3 ORS VS. SULE ADEZELI & 15 ORS.
	HIG/26/2012	
228	CA/B/458/2017	SURAJ ADEJUMO VS. THE STATE
	B/CD/301C/2013	
229	CA/B/459C/2017	STEPHEN SAKPONBA VS. THE STATE
	B/208/2006	
230	CA/B/409C/2017	JAPHET OBAZEE VS. THE STATE (Judgment delivered)
	B/CD/154C/2016	
231	CA/B/524/2017	MR. ADEKU RIYASU JOHN VS. THE PRESIDENT ETSAKO WEST AREA CUSTOMARY COURT 1 AUCHI & 4 ORS.
	HAU/M/3/2017	
232	B/262/2009	THINGS NIGERIA INTEGRATED SERVICES LTD & ANOR. VS. PRINCESS MRS. OMOZOGIE STRAUGH (NEE OGBEIDE) & 4 ORS
	CA/B/11/2018	
233	CA/B/287/2017	JOSEPH IDAHOSA IGHODARO VS. OSAROBO IDAHOSA IGHODARO & 10 ORS
	B/568/2013	
234	CA/B/451M/2017	CALEB IMOISILI VS. MR. MICHAEL ODIASE & 4 ORS

	B/391/1995	
235	CA/B/539C/2017	OSAZEE OSAYANDE VS. THE STATE
	B/CD/67C/2013	
236	CA/B/481C/2016	HON. MOMOH ABDUL RAZAK VS. THE STATE
	HAU/8C/2013	
237	CA/B/492M/2017	EDO STATE HOUSE OF ASSEMBLY VS. BABA TRANSPORT NIGERIA LTD. & 4 ORS.
	FHC/B/CS/133/09	
238	CA/B/408C/2017	CHUKWUDI AMAMUZIA VS. THE STATE
	B/121C/2011	
239	CA/B/541C/ 2017	MUSA GARUBA VS. THE STATE (Judgment Delivered 21 st November 2019)
	B/CD/148C/2013	
240	CA/B/04C/2018	LUCKY ODOGWU VS. THE STATE
	B/33C/2011	
241	CA/B/06C/2018	OMOBUDE SUNDAY VS. THE STATE (JUDGEMENT DELIVERED)
	B/CD/698M/2016	
242	B/35C/2010	GODSON OSAYAMEH VS. THE STATE
	CA/B/398C/2018	
243	CA/B/88/2018	DANGOTE CEMENT PLC VS. HIS ROYAL MAJESTY, ALH. A.Y.E DIRISU & 14 ORS.
	FHC/B/CS/143/2014	
244	CA/B/163C/2018	OSAMUDIAME DANIEL VS. THE STATE (RECORD, MOTION TO AMEND NOTICE OF APPEAL & APPELLANT'S BRIEF)
	B/CD/24C/2012	
245	CA/B/229/2018	CHIEF PETER EMUEDUE (The Ogie Okagbe of Agiode Ruling House Weppa Wanno Kingdom) & 3 ORS. VS.THE EXECUTIVE GOVERNOR OF EDO STATE & 8 ORS. (NOTICE OF APPEAL, RECORD & APPELLANT'S BRIEF
	HAG./12/2017	
246	CA/B/160C/2018	WILLIAMS IGHO VS. THE STATE (NOTICE OF APPEAL, RECORD & APPELLANT'S BRIEF
	HIGU/4/2013	
247	CA/B/161C/2018	ANTHONY OKOH VS. THE STATE (NOTICE OF APPEAL, RECORD & APPELLANT'S BRIEF. Judgment delivered 3 RD DAY OF DEC. 2021
	B/CD/116C/2013	
248	CA/B/159CA/2018	STANLEY IGWE VS. THE STATE (RECORD, MOTION TO AMEND NOTICE OF APPEAL & APPELLANT'S BRIEF) (Judgment delivered)
	B/38c/ 2012	
249	CA/B/406C/2018	PRECIOUS EHIONGHIAN VS. THE STATE (RECORD, MOTION TO AMEND NOTICE OF APPEAL & APPELLANT'S BRIEF)
	B/CD/36C/2016	
250	CA/B/399C/2018	JEROME OSSEI VS. THE STATE (RECORD, MOTION TO AMEND NOTICE OF APPEAL & APPELLANT'S BRIEF)
	B/60C/2010	
251	CA/B/419C/2018	FRIDAY AIGBOJE VS. THE STATE (RECORD, MOTION TO AMEND NOTICE OF APPEAL & APPELLANT'S BRIEF)
	B/CD/92C/2015	
252	CA/B/419CA/2018	OHENEME WISDOM VS. THE STATE (RECORD OF APPEAL & APPELLANT'S BRIEF).
	B/CD/92C/2015	
253	CA/B/46/2008	PRINCE SUNDAY ELEMA VS. PROVIDENCE INVESTMENT & 3 ORS.
254	CA/B/352C/2018	OVIE EJENA VS. THE STATE (RECORD OF APPEAL, AMENDED NOTICE OF APPEAL, MOTION ON NOTICE & APPELLANT'S BRIEF)
	HIGU/2C/2013	
255	CA/B/504C/2018	OSAZEE OKUNDAYE VS. THE STATE (RECORD OF APPEAL & APPELLANT'S BRIEF OF ARGUMENT)
	B/70C/2008	
256	CA/B/355C/2018	OSAKPOLOR SUNDAY VS. THE STATE (RECORD OF APPEAL, AMENDED NOTICE OF APPEAL, MOTION ON NOTICE & APPELLANT'S BRIEF OF ARGUMENT)
	B/CD/52C/2014	

257	CA/B/24/2018 B/321/1996	SOLOMON U. SALAMI VS. OKOGBO COMMUNITY BANK LTD & 2 ORS.
258	CA/B/583C/2018 B/CD/235C/2016	GIDEON OJO VS. THE STATE (Judgment Delivered 30 th November 2020)
259	CA/L/358M/2014	MR. IMARHIAGBE ALBERE ELAIHO VS. GOVERNOR OF EDO STATE & 2 ORS.
260	B/360/2015 CA/B/385/2018	BEST BROTHERS INTER. (NIG) LTD. VS. MINISTRY OF ENVIRONMENT AND PUBLIC UTILITIES, EDO STATE & 2 ORS.
261	B/CD/92C/2015 CA/B/419CB/2018	UMAREN DADA VS. THE STATE
262	B/CD/276C/2017 CA/B/522C/2018	OGBOH HAPPY VS. THE STATE
263	B/CD/19C/16 CA/B/590C/2018	EGUAZE OSIGBEMEN AKA MUOHAMA GADAFI VS. THE STATE
264	B/70C/2011 CA/B/158CA/2018	OSARUMWENSE NORUWA VS THE STATE (RECORD OF APPEAL & APPELLANT'S BRIEF)
265	B/130C/2011 CA/B/285C/2018	OKIEMUTE ASHEABEYERI JAMES JUNIOR VS. THE STATE (RECORD OF APPEAL & MOTION FOR EXTENSION OF TIME WITHIN WHICH TO SEEK LEAVE TO APPEAL ETC)
266	B/70C/2011 CA/B/158C/2018	CHUKWUEMEKA OGBU VS. THE STATE Judgment Delivered 18th June, 2020
267	B/6C/2009 CA/B/418C/2018	CHIEF SMART EYIOROBO VS. THE STATE (Judgment Delivered 18th June 2020)
268	HIG/1/2015 CA/B/389/2018	CHIEF FESTUS O. ORILOYE VS. STEPHEN AGBAJE & 3 ORS.
269	B/91C/2010 CA/B/361/2016	EHIS ERAGA VS. THE STATE Judgment delivered 8/3/2019
270	CA/E/274/2015	NIGERIAN UNION OF TEACHERS VS. COMRADE M. ANIGALA (FOR MOTION TO SEEK LEAVE TO APPEAL)
271	CA/E/57/2015	NIGERIAN UNION OF TEACHERS VS. COMRADE M. ANIGALA (FOR MOTION TO SEEK LEAVE TO APPEAL)
272	CA/B/235/2011	GOVERNOR OF EDO STATE & ORS. VS. BABA TRANSPORT NIGERIA LIMITED & ANOR
273	CA/B/413C/2018	PETER OMOROGBE VS. THE STATE
274	B/135/2016 CA/B/132/2018	AIRTEL NETWORKS LTD VS. DR. HARRY OSARODION - NOMAYO & 3 ORS.
275	CA/B/183/2017	CHIEF PATRICK AGBAKOR VS. E.S.B.I.R
276	B/460/2014 CA/B/476/2018	EDO STATE HOUSE OF ASSEMBLY & 4 ORS. VS. MR. JOHNSON OBASOGIE IGBINEDION & 3 ORS.
277	B/CD/168C/2013 CA/B/162C/2018	JUDE OFONI VS. THE STATE
278	CA/B/310/2017	PEACE IDIAGHE OBOH (SUING BY HER NEXT FRIEND MRS. MARIA OBOH) VS. MR. LUCKY LIBERTY & 4 ORS.
279	CA/B/121C/2018 B/71C/2009	SAMUEL ONI VS. THE STATE
280	CA/B/563C/2018 B/128C/2012	OVBIOKHAN OBARISIAGBON VS. THE STATE
281	CA/B/563CA/2018 B/128C/2012	ODION OBARISIAGBON VS. THE STATE
282	CA/B/574C/2018	SILOLO IGBINOVIA VS. THE STATE Judgment delivered 28 TH DAY OF OCT. 2021.

	B/CD/27C/2014	
283	CA/B/61C/2019	MOSES HAJIME JUMBO VS. THE STATE (Judgment Delivered 24 th July 2020)
	B/CD/52C/16	
284	CA/AK/70M/2019	PROF. BADAIKI AFEISIMI DOMINIC VS. GOVERNOR OF EDO STATE & 15 ORS. {Industrial dispute over the appointment of the former V.C of AAU, Ekpoma}
	NICN/AK/24/2016	
285	CA/B/76C/2019	IREZIA ANTHONY VS. THE STATE
286	CA/B/191C/2019	STEPHEN OVIawe VS. THE STATE
287	CA/B/419CC/2018	ERHIABHI IMOISILI VS. STATE
288	CA/B/05C/2018	BABANGIDA IDRIS VS. THE STATE Judgment delivered.
	B/39C/2011	
289	CA/AK/121/19	LT. CDR. F. S. EBOHON VS. ATTORNEY GENERAL, EDO STATE, CIVIL SERVICE COMMISSION, EDO STATE & ANOR (Unlawful dismissal).
	NICN/AK/41/13	
290	CA/B/47/2019	CHINWOGU ODA VS. THE STATE Briefs Exchanged
	B/CD/36C/2015	
291	CA/B/223/2019	ABORT EMOKPAE (for himself and as representing members of Aiyevbomwan family of Ologbo in Ikpoba Okha L.G.A of Edo State Vs. PAN OCEAN CORP. OF NIG. & ANOR.
	B/344/2016	
292	CA/B/85M/2019	CHIEF JOHN OSAMEDE ADUN VS. PROF. ALBERT OTOTE (Suing by his Lawful Attorney, Barr. F.A Edokpayi for and on behalf of Otote family) & 3 ORS.
	B/740/2011	
293	CA/B/379C/2019	ENOBONG VICTOR ISONGUYO VS. THE STATE Judgment delivered
	B/CD/76C/2014	
294	CA/B/588C/2018	DAVID OMOLAYE VS. THE STATE Judgment delivered
295	CA/B/441C/2019	CLEMENT OFONI VS. THE STATE Briefs exchanged. Judgment delivered 14 TH DAY OF OCT. 2021.
	HCOK/8C/2013	
296	CA/B/441 ^{CA} /2019	GODDAY JONAH VS. THE STATE Briefs exchanged Judgment delivered 14 TH DAY OF OCT. 2021.
	HCOK/8C/2013	
297	CA/B/443C/2019	IKPONMWOSA IGBINIGIE VS. THE STATE Briefs exchanged. Judgment delivered 14 TH DAY OF OCT. 2021.
	B/CD/149C/2016	
298	CA/B/44C/2019	NAZIRU ISMAIL VS. STATE (MOTION, APPELLANT'S BRIEF AND RECORD OF APPEAL
	B/CD/180C/2017	
299	CA/B/202C/2018	UWAJEI SOLOMON VS. THE STATE (Judgment Delivered 3 RD DEC., 2021)
300	CA/B/335C/2019	FESTUS ENOGIOWAN VS. THE STATE
301	CA/B/611C/2019	OSAMUYI ISIBOR VS. THE STATE (MOTION GRANTED 28 TH JAN. 2020)
302	CA/B/90C/2020	KINGSLEY OSAGIE VS. THE STATE
303	CA/B/162C/2020	OSAIVBE IYARE VS. THE STATE (APPELLANT BRIEF YET TO BE FILED)
304	CA/B/191C/2019	OSAMUDIAMEN UWAILA VS. THE STATE (RESPONDENT'S BRIEF FILED)
305	BA/B/691C/2019	OSAS ORUKPE VS. THE STATE (APPEAL STRUCK OUT 7 TH JULY 2020)
306	CA/B/143C/2020	ESEOSA IGBINIDU VS. THE STATE
307	CA/B/271/2017	THE GOVERNOR OF EDO STATE & 4 ORS. VS. MR. C. I. IKHILE (CARRYING ON BUSINESS IN THE NAME AND STYLE OF CYETTI & CO.) {Unpaid compensation for execution of contract of renovation of Staff buildings for Post Pry. Edu. Board}
308	HCK/11/2019	RUBBER ESTATES NIGERIA LTD VS. HON. (HIGH CHIEF) A. NWACHUKWU & 11 ORS.
	CA/B/751/2019	
309	CA/B/410/2017	OSAMUDIAMEN ABUOR VS. THE STATE (Judgment delivered 28 TH DAY OF OCT. 2021)
310	CA/B/380C/2019	BRAIYE MAKU VS. THE STATE (Judgment delivered 3 RD DAY OF DEC. 2021).
311	CA/B/413C/2017:	OSAKWE CHUKS VS. THE STATE

312	CA/B/241/2020	EDO STATE GOVERNMENT & ORS VS. CHIEF PATRICK EHOLOR
313	CA/B/350/2016	ANTHONY ODIA VS. EDO STATE WASTE MANAGEMENT BOARD
314	CA/B/491/2019	BELIEF OFUWEGBE VS. ATTORNEY GENERAL OF EDO STATE
315	CA/B/34/2016	ANTHONY IBIZUGBE VS. AMADIN UMAR & ORS.
316	CA/B/569M/2019	THE COMMISSIONER FOR AGRICULTURE AND NATURAL
	NICN/BEN/08/2018	RESOURCES, EDO STATE & 8 ORS. VS. MRS. OSASUYI HELEN & 9 ORS. {Unlawful closure of College of Agriculture, Iguoriakhi and claim for unlawful dismissal}.
317	CA/B/448/2019	FRANCIS EGHOBAMIEN VS. SOLOMON EGHOBAMIEN (DISPUTE OVER PROPERTY)
318		RICH ARISCO OSEMWENGIE & ANOR. VS. COMMISSIONER OF POLICE (Report of settlement)
319	CA/B/489/2019	MR. PARRY OWIE VS. REUBEN ELAHOR & 5 ORS.
	CA/B/489A/2019	
320	CA/145/M/2020	HON. SAMUEL SALK VS. EDO STATE HOUSE OF ASSEMBLY & ANOR. (CLAIM FOR UNLAWFUL REMOVAL FROM OFFICE)
321	CA/B/312/2019	PERPETUAL EFESE IDAEHOR VS. MICHAEL OKUNROBO & 3 ORS.
322	CA/A/143/2020	HON. SUNDAY EREGHAI VS. EDO STATE HOUSE OF ASSEMBLY
323	CA/B/144/M/2020	HON. ISRAEL MAMDI AGUELE VS. EDO STATE HOUSE OF ASSEMBLY
324	CA/B/67/2020	AIGBOKHAN PRESIDENT VS. A.G EDO STATE & 3 ORS. (TRAFFIC MATTER)
325	CA/B/540C/2017	UCHE OFOEGBU VS. THE STATE
326	CA/B/262/2014	UBA VS. MICHAEL ABURIME & ORS. (CLAIM FOR INTEREST)
327	CA/AK/205M/2019	POST PRY. EDUCATION BOARD, EDO STATE & 6 ORS. VS. OWEN ODION AGBONIFO {Unlawful dismissal from service}
328	CA/B/331/2019	JOHNSON ODION ESEZOBO VS. THE GOVERNMENT OF EDO STATE & ANOR. {None payment of compensation for contract to recover assets forfeited to Federal Government}
329	NO. APPEAL NO. YET	EDO STATE GOVERNMENT & 4 ORS. VS. EDO COOPERATIVE FEDERATION LIMITED & ANOR. {Action challenging the appointment of Auditors by Director of Cooperatives to Audit the Accounts of the Respondents}
	B/780S/2018	
330	CA/AK/330/2019	KENNETH B. UGIAGBE VS. ATTORNEY GENERAL, EDO STATE & 5 ORS. {Unlawful dismissal from service}
331	CA/B/85/2019	CHIEF JOHN OSAMEDE ADUN VS. PROF. ALBERT OTETE & 3 ORS.
332	CA/B/533A/2019	STANLEY BASHIRU OSEUN VS. FEDERAL GOVT. OF NIGERIA & 4 ORS. {Alleged wrongful, illegal and unlawful demolition of his property and goods at 7c Okoro-otun Avenue, GRA, Benin City}
332A.	CA/B/533/2019	JUDE O OJAMIREN VS. FEDERAL GOVT. OF NIGERIA & 4 ORS. {Alleged wrongful, illegal and unlawful demolition of his property and goods at 7c Okoro-otun Avenue, GRA, Benin City}
332B.	CA/B/533B/2019	MOSHOD ONIFADE AKINWADE VS. FEDERAL GOVT. OF NIGERIA & 4 ORS. {Alleged wrongful, illegal and unlawful demolition of his property and goods at 7c Okoro-otun Avenue, GRA, Benin City}
333	CA/B/257C/2015	AYO OOLOFIN VS. THE STATE. Judgment delivered 3RD DAY OF DEC. 2021.
334	CA/B/575C/2019	PETER OKPOSIO VS. THE STATE
	B/CD/10C/2013	
335	CA/B/442C/2019	GODWIN IDENYE VS. THE STATE
	B/CD/7C/2014	
336	CA/B/442CB/2019	EKENE SUNDAY VS. THE STATE
	B/CD/7C/2014	
337	CA/B/442CA/2019	UDOKA SIMON VS. THE STATE
	B/CD/7C/2014	
338	CA/B/540C/2017	UCHE OFOEGBU VS. THE STATE
	B/CD/4C/2014	
339	CA/B/28C/2021	ERIC IGIEBOR VS. THE STATE

	B/CD/60C/2013	
340	CA/B/28CA/2021	JOHN EJIME VS. THE STATE
	B/CD/60C/2013	
341	B/CD/8C/2018	EGUAKUN CHRISTIAN VS. THE STATE
342	CA/B/283C/2019	LUCKY EGHOBIAMIEN VS. THE STATE
343	CA/B/440C/2019	EMMANUEL ODEKU VS. THE STATE
344	CA/B/146C/2020	MATTI KONDO VS. THE STATE
345	B/587/2008	ZENITH BANK PLC VS. MR. FRANK OLUKU & 3 ORS. 2 VOLS. OF RECORDS OF APPEAL, 1ST & 2ND RESPS. NOTICE OF CROSS APPEAL
346	CA/B/54/2021	HARBONI LIMITED VS. HIS EXCELLENCY, THE MILITARY ADMINISTRATOR OF EDO STATE. (RECORD, NOTICE OF APPEAL, MOTION FOR EXTENSION OF TIME, 3RD RESPONDENT'S COUNTER AFFIDAVIT & APPELLANT'S FURTHER AFFIDAVIT).
	B/317/1995	
347	CA/B/33/2007	PRINCE PAUL OMOZUANWO & ANOR. VS. CHIEF YAKUBU UGBODAGA (J.P) & 4 ORS.
348	NICN/AK/41/2013	LT. CDR. F.S. EBOHON (RTD) VS. ATTORNEY GENERAL, EDO STATE & 2 ORS. (3 COPIES OF MOTIONS FOR LEAVE TO APPEAL)
	CA/AK/39M/2021	
349	B/342/2018	MR. AGBONGHAE JOSHUA OGHOGHO & ANOR. VS. EDO STATE HOSPITAL MANAGEMENT BOARD & ANOR. (NOTICE OF APPEAL, RECORD, MOTION, APPELLANT'S BRIEF OF ARGUMENT)
	CA/B/178/2020	
350	B/890/10	PASTOR LUCKY ONNAIWU & ANOR. VS. MR. FELIX EDOSOMWAN (SUING FOR HIMSELF AND ON BEHALF OF THE OTHER CLAIMANTS) & 7 ORS. {RECORD, MOTIONS, COUNTER AFFIDAVIT, APPELLANT'S BRIEF OF ARGUMENT}
	CA/696/2019	
351	NICN/EN/88/2012	NIGERIAN UNION OF TEACHERS (NUT) VS. COMRADE M. ANIGALA (FOR HIMSELF AND ON BEHALF OF INCORPORATED TRUSTEES OF ACADEMIC STAFF UNION OF SECONDARY SCHOOLS, NIGERIA) {ASUSS} & 3 ORS.
	CA/E58/2021	
352	NICN/AK/35/2013	THE SPEAKER, EDO STATE HOUSE OF ASSEMBLY & 2 ORS. VS. ABRAHAM E. ESENE & 7 ORS.
	CA/B/91/2019	
353	CA/B/173m/2021	EDO STATE PENSION BOARD & ANOR. VS. HON. JUSTICE J. A. OYAKHIROME
354	B/513/2008	BIGHT ENGINEERING LTD VS. ATTORNEY GENERAL , EDO STATE & 2 ORS
	CA/B/307/2012	
355	B/CD/103C/2013	JOHN OFFORKA VS. THE STATE
	CA/B/587/2018	
356	B/CD/113C/17	GODFREY OGBEIFUN VS. THE STATE
	CA/B/45C/2019	
357	B/CD/185C/2018	IDEMUDIA JIMOH VS. THE STATE
	CA/B/87C/2021	
358	B/21C/2003	LUCKY OSIFO VS. THE STATE
	CA/B/250C/2019	
359	B/CD/110 C/2015A	MELODY EDEWOR VS THE STATE
	CA/B/186C/2021	
360	B/97C/2012	ESEOSA IGBINIDU VS. THE STATE
	CA/B/143C/2020	
361	CA/B/562C/2019	NOSAKHARE OWIE VS. THE STATE
362	HAU/20C/2014	OJULEWA OTARU VS. THE STATE
	CA/B/100C/2021	
363	CA/B/17M/2019	MOMOH LAWANI MOMODU & 7 ORS VS. BRIG. GEN. M. L. YESUFU & ORS. (Chieftaincy over the Stool of Agbede Community Etsako West LGA).
364	B/CD/77C/2017	FESTUS ENOGIOWAN VS. THE STATE
	CA/B/335C/2019	

365	CA/B/203M/2020 NICN/BEN/15/2017	J.U. OBAKPOLO VS. EDO STATE GOVERNMENT & 3 ORS. (MOTION FOR EXTENSION OF TIME TO APPEAL)
366	B/410/2003 CA/B/652M/2019	MR. HUMPHREY O. OVIENRIAKHI VS. PETER KING OKWUDISHU & 4 ORS
367	B/686/2021 CA/B/166/2021	K. O. OBAMOGIE VS. EDO STATE WASTE MANAGEMENT BOARD
368	HAU/7C/2012 CA/B/230C/2020	ABUBARKAR KAREEM VS. THE STATE
369	B/342/2018 CA/B/178/2020	AGBONGHAE JOSHUA OGHOGHO & ANOR. VS. EDO STATE HOSPITALS MANGMNT BOARD & ANOR.
370	CA/B/378C/2019	ONORIODE BENEDICT VS. THE STATE (JUDGMENT DELIVERED 28 TH OF OCTOBER, 2021).
371	CA/B/46C/2019	THANKGOD MARSON UDOMIJU VS. THE STATE (JUDGMENT DELIVERED 3 RD OF DEC., 2021).
372	CA/B/42C/2019	JOB OGBONNA VS. THE STATE (JUDGMENT DELIVERED 3RD OF DEC., 2021).
373	CA/B/578C/2019	ISAIAH EGHOBAMIEN VS. COMM. OF POLICE (JUDGMENT DELIVERED 3RD OF DEC., 2021).
374	CA/B/88C/2020	OSAMUYI ISIBOR VS. THE STATE (JUDGMENT DELIVERED 3RD OF DEC., 2021).
375	CA/B/90C/2020	KINGSLEY OSAGIE VS. THE STATE (JUDGMENT DELIVERED 3RD OF DEC., 2021).
376	CA/B/122/2020 B/9M/2019	MISS BLESSING OKAEBEN VS. MRS. MERCY IYOBOSA MONDAY & 2 ORS.
377	CA/B/696/2019 B/890/2010	PASTOR LUCKY ONAIWU & ANOR. VS. MR. FELIX EDOSOMWAN & 7 ORS.
378	CA/B/77/2020	MR. AHMED FAWAZ VS. NIGERIA EXPORT PROMOTION COUNCIL & 2 ORS.
379	CA/ABJ/PRE/ROA/CV/224MI/2022	HON. ISRAEL MANDI AGUELE VS. EDO STATE HOUSE OF ASSEMBLY & ANOR.
380	CA/A/143/M/2020 NICN/EN/139/2012	HON. SUNDAY EBOSELE EREGHAN VS. EDO STATE HOUSE OF ASSEMBLY & ANOR.
381	CA/A/145/M/2020 NICN/EN/137/2012	HON. SAMUEL SAIKI VS. EDO STATE HOUSE OF ASSEMBLY & ANOR.
382	CA/B/156/2022 B/360/S/2021	FIL LIMITED VS. GOVERNOR OF EDO STATE & ATTORNEY GENERAL.
383	CA/B/64C/2022 B/CD/146C/2017	HARRISON OMOREGIE VS. THE STATE
384	CA/B/06C/2022 B/CD/227C/2018	EHIDIAME OSAYANMEN VS. THE STATE
385	CA/B/535/2019 FHC/B/CS/151/2012	CENTRAL BANK OF NIGERIA VS. COL. FELIX ONAIWU IGIEBOR & 6 ORS.
386	CA/B/22/2021 FHC/B/15/2017	CENTRAL BANK OF NIGERIA VS. MOMODU ABDULAZEEZ & 8 ORS.
387	CA/B/109/2020 B/80/OS/2018	COM. OMOBUDE AGHO & 2 ORS. VS. GOVERNMENT OF EDO STATE & ANOR.
388	CA/B/110/2020 B/81/OS/2018	COM. OMOBUDE AGHO & 2ORS. VS. GOVERNMENT OF EDO STATE
389	CA/B/49M/2022	ACCESS BANK PLC VS. ABRAHAM E. ESENE & 10 ORS.
390	CA/B/125/2020 FHC/BN/CS/72/2020	AMAKA OKORO VS. NIGERIA CENTRE FOR DISEASE CONTROL (NCDC) & 3 ORS. (Record, Appellant's brief & 1 st Respondent's brief)
391	CA/B/152/2022	CHIEF MOSHOOD O. ALIU & 5 ORS. VS. PETER AGBOEGBA, JP & 14 ORS.

	HAG/16/2019	
392	CA/L/186M/2016 LD/ADR/285/2014	THE GOVERNMENT OF EDO STATE & 2 ORS. VS. JOHNSON O. ESEZOBO
393	CA/B/166C/2020 B/96C/2011	LUCKY IKHIFA VS. THE STATE
394	CA/B/591C/2018 B/CD/253C/2016	OMOATAMA AKAEHOR VS. THE STATE
395	T B/CD/228C/2022	THE STATE VS. AJITENA MARUF ADEBAYO
396	CA CA/B/439/2019	LUCKY OJARIKRE VS. THE STATE
397	Ca CA/B/572C/2019	EHIGIE UYIMWEN PETER VS. STATE
398	CC CA/B/198/2022 HIG/ HIG/28/2020	CHIEF LUCKMAN ODAMAH VS. CHIEF JOSEPH SHURU UDUAGBAMEN & 6 ORS.
399	CA/B/152/2022 H HAG/16/2019	CHIEF MOSHOOD O. ALIU & 5 ORS. VS. PETER AGBOEGBA, J.P & 14 ORS. {RECORD, APPELLANTS BRIEF, 1 -5 TH RESPONDENT'S BRIEF & P.O)
400	CA/B/143C/2022	AGHAMA AMOS VS. THE STATE
401	CA/B/327C/2018	MICHAEL MUSA VS. THE STATE
402	NO CA NO. YET B/CD/91C/2021	THE STATE VS. AIMIEGHOMWAN OMOREGIE
403	NO CA NO. YET B/CD/91C/2021	THE STATE VS. JUDE IROGHAMA EBONOTO
404	NO CA NO. YET B/CD/91C/2021	THE STATE VS. DESTINY OSAGIATOR
405	CA/B/100CA/2021	IFEJU ASE VS. THE STATE
406	CA/B/514C/2018:	FREDRICK ALUEBO VS. THE STATE
407	CA/B/01C/2023:	IKPONMWOSA PETER VS. THE STATE

TABLE OF CRIMINAL AND CIVIL CASES AT THE SUPREME COURT.
CRIMINAL APPEALS PENDING AT THE SUPREME COURT

S/N	PARTIES	APPEAL NO.	STATUS	REMARKS
1	AMECHI IGEN TI VS. STATE	SC/454/2013	BRIEFS EXCHANGED	NO DATE
2	FOLORUNSHO ALUFOHAI Vs. THE STATE	SC.233/2012	BRIEFS EXCHANGED	APPEAL DISMISSED
3	STATE VS. HON. ZAKAWANU GARUBA	SC/260/2014	BRIEFS EXCHANGED.	NO DATE
4	STATE VS. HON. FRANK OKIYE	SC/261/2014.	BRIEFS EXCHANGED	NO DATE
5	STATE VS. HON. BLESSING AGBEBAKU	SC/262/2014.	BRIEFS EXCHANGED	NO DATE
6	GODFREY IMASUEN VS. THE STATE	SC/841/2014	MOTION FOR EXTENSION OF TIME TO FILE RESPONDENT'S BRIEF PENDING.	NO DATE
7	ABU DENNIS VS. STATE	SC/372/2015	MOTION FOR EXTENSION OF TIME TO FILE NOTICE & GROUNDS OF APPEAL.	NO DATE
8	JOEL EGBINE VS. STATE	B/59C/2012 CA/B/238C/2014 NO S.C NO. YET	BRIEFS EXCHANGED	APPEAL DISMISSED
9	THANKGOD NJOKU VS. STATE	B/84C/2011 CA/B/435C/2013 SC/235/2016	BRIEFS EXCHANGED. RESPONDENT'S MOTION TO FILE BRIEF OUT OF TIME, PENDING.	NO DATE
10	EMWANTA OGIEMWONYI VS. STATE	CA/B/293C/2014 SC/487/2016	BRIEFS EXCHANGED	NO DATE
11	IYERE OJEABULU VS. STATE	SC/176 ^c /2014:	APPEAL DISMISSED.	APPEAL DISMISSED
12	OBINNA UZOR VS. STATE	B/200C/2010 CA/B/294C/2014 SC/832/2016	BRIEFS EXCHANGED. RESPONDENT'S MOTION TO FILE BRIEF OUT OF TIME, PENDING.	NO DATE

13	FRANK FREGENE VS. STATE	B/59C/2003 CA/B/91C/2014 SC/696/2016	BRIEFS EXCHANGED	NO DATE
14	EDOBOR NWAKOYE VS. STATE	B/13C/2007 CA/B/332C/2012. SC/236/2016	BRIEFS EXCHANGED	NO DATE
15	ABEL OKENA VS. THE STATE	B/7C/2011 CA/B/118C/2014 SC/207/2017	BRIEFS EXCHANGED	NO DATE
16	JOEL IGHALO VS. THE STATE	SC/254 /2013	BRIEFS EXCHANGED	APPEAL DISMISSED
17	DADDY IYEMONA VS. THE STATE	CA/B/261CA/2012	MOTION TO FILE APPELLANT'S BRIEF OUT OF TIME	NO DATE
18	IRIAGBONSE OSUNDE VS. THE STATE.	SC/372 ^c /2017	BRIEFS EXCHANGED.	APPEAL DISMISSED
19	OBASANJO EGHAREVBA Vs. THE STATE	SC.234/2012	BRIEFS EXCHANGED	APPEAL DISMISSED
20	ENAJITE OKEREMUTE VS. THE STATE	B/146C/2012 CA/B/279C/2016 SC./ 948/17	BRIEFS EXCHANGED	APPEAL DISMISSED
21	HENRY IKPONMWOSA VS. THE STATE	HAB/9C/2008 CA/B/473C/2014 SC. 954/2017	BRIEFS EXCHANGED	APPEAL DISMISSED
22	FRANK AKPOR VS. THE STATE	B/CD/284C/13 CA/B/53C/17 SC. NO.	NOTICE OF APPEAL AND RECORD OF APPEAL.	
23	BELIEVE AYIUWE VS THE STATE	B/CD/43C/13 CA/B/280C/16 SC. NO.	NOTICE OF APPEAL, RECORD OF APPEAL AND BRIEF.	APPEAL DISMISSED
24	ONESIMUS OKAFOR VS. COMMISSIONER OF POLICE.	MEV/326C/07/A B/8CA/07 CA/B/368/2012 SC. NO.	NOTICE OF MOTION FOR ENLARGEMENT OF TIME TO APPEAL, LEAVE TO APPEAL, ENLARGEMENT OF TIME TO FILE NOTICE OF APPEAL AND RECORD.	
25	FRIDAY OFFOR VS. THE STATE	B/8C/2008 CA/B/261C/2012 SC. 655/2017	RECORD OF APPEAL, APPELLANT'S BRIEF AND MOTION	APPEAL DISMISSED
26	ISAAC ENABUZOR VS. THE STATE	HAB/9C/2008 CA/B/472C/2014 SC/950/2017	BRIEFS EXCHANGED	
27	OKECHUKWU OKAFOR VS. THE STATE	CA/B/92C/20 14 SC/702/2015	BRIEFS EXCHANGED	NO DATE
28	AMADIN IDAHOSA VS. THE STATE	CA/B/130C/2016 SC/787/2018	BRIEFS EXCHANGED	APPEAL DISMISSED
29	NANCY AIWUYOR VS. THE STATE	CA/B/469CA/16 SC/996 ^c /2018	BRIEFS EXCHANGED	APPEAL DISMISSED
30	IFEANYI OKAFOR VS. THE STATE	CA/B/179C/2010 SC/317/2018	BRIEFS EXCHANGED	NO DATE
31	OKECHUKWU MARAIRE VS. THE STATE	SC. 551/2013	BRIEFS EXCHANGED	APPEAL DISMISSED
32	LUCKY ODOGWU VS. THE STATE	SC/1202 ^c /2019	BRIEFS EXCHANGED	NO DATE
33	WISDOM OHENEME VS. THE STATE	SC/1275 ^c /2019	BRIEFS EXCHANGED	NO DATE
34	FRIDAY AIGBOJIE VS. THE STATE	SC/105/2020:	BRIEFS EXCHANGED	NO DATE
35	UMAREN DADA VS. THE STATE	SC/CR/602/2020:	BRIEFS EXCHANGED	NO DATE
36	JAPHET OBAZEE VS. THE STATE	SC/1200 ^c /2019:	BRIEFS EXCHANGED	NO DATE
37	CHIDI ELEM VS. THE STATE	SC/CR/493/2020:	BRIEFS EXCHANGED	NO DATE
38	BRIGHT ASIRIUWA VS. THE STATE	SC/CR/605/2020:	BRIEFS EXCHANGED	NO DATE
39	JOHNSON OGBEIDE VS. THE STATE	CA/B/ 469C/2016		NO DATE

		SC/86C/2019	MOTION TO EXTEND TIME TO APPEAL, RECORD OF APPEAL AND APPELLANT'S BRIEF	
40	AGHAKU OGIEMWOYI VS. THE STATE	SC/..... CA/B/277C/2016	RECORD OF APPEAL AND APPELLANT'S BRIEF	NO UPDATE
41	OSAKPOLOR SUNDAY VS. THE STATE	SC/..... CA/B/355C/2018	RECORD OF APPEAL AND APPELLANT'S BRIEF	NO UPDATE
42	OSARO OSAGIE VS. THE STATE	SC/866C/2019	MOTION TO EXTEND TIME TO FILE APPELLANT'S BRIEF, AND RECORD OF APPEAL	NO UPDATE
43	FRANK IYARE VS. THE STATE	SC/1006C/2019	BRIEFS EXCHANGED	NO DATE
44	OBINNA IWUOHA VS. THE STATE	SC/1545C/2019	BRIEFS EXCHANGED	NO DATE
45	JOB OGBONNA VS. THE STATE	SC/CR/52/2022	BRIEFS EXCHANGED	NO DATE
46	THANKGOD MARSON UDOMIJU VS. THE STATE	SC/CR/53/2022	BRIEFS EXCHANGED	NO DATE
47	ANTHONY FREGENE VS. THE STATE	CA/B/364C/2012 SC/ / :	NOTICE OF APPEAL, RECORD OF APPEAL	NO UPDATE
48	GIDEON OJO VS. THE STATE	CA/B/583C/2018:	NOTICE OF APPEAL, RECORD OF APPEAL	NO UPDATE
49	ADE EKIYOR VS. THE STATE	CA/B/314C/2016	NOTICE OF APPEAL, RECORD OF APPEAL	NO UPDATE
50	AGHEDO CHUKWUEMEKA WILSON VS. THE STATE	CA/B/421C/2018	NOTICE OF APPEAL, RECORD OF APPEAL	NO UPDATE
51	MELODY EDEWOR VS. THE STATE	CA/B/186C/2021	NOTICE OF APPEAL, RECORD OF APPEAL	NO UPDATE
52	SAMSON EZE VS. THE STATE	CA/B/138C/2012 SC. 870/2017	MOTION ON NOTICE TO EXTEND TIME TO SEEK LEAVE TO APPEAL	
53	A.I.C. LIMITED VS. THE EXECUTIVE GOVERNOR OF EDO STATE & ANOR.	SC/34/2017	NOTICE OF APPEAL, RECORD OF APPEAL	APPEAL ABANDONED
54	OSARETIN OGHAGBON VS. THE STATE	SC/946/17	NOTICE OF APPEAL RECORD OF APPEAL APPELLANT'S BRIEF	APPEAL DETERMINED
55	FRED NOSA OMORUYI VS. THE STATE	SC/550C/2019		PENDING

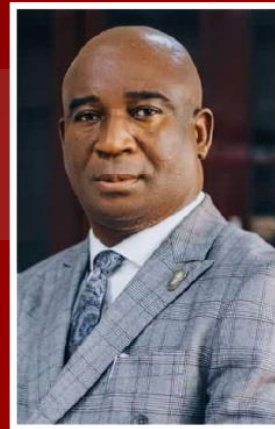
CIVIL APPEALS PENDING AT THE SUPREME COURT.

S/N	PARTIES	APPEAL NOS.	REMARK
1	P.A OTAIGBE VS. BENDEL CEMENT COMPANY LTD	HAU/34/1996 CA/B/221/2004 NO S.C NO. YET	RECORD OF APPEAL. NO APPELLANT'S BRIEF YET.
2	MR. ANDREW ADESHINA BROSSA VS. THE EXECUTIVE GOVERNOR (EDO STATE) & 5 ORS.	B/118/2009 CA/B/304/2010 NO S.C NO. YET	RECORD OF APPEAL
3	CHIEF AYO OMO- BARE VS. CHIEF OLORUNFEMI MARK OKUN & 2 ORS	SC/82/2013 CA/B/163/2010 B/210/2002	1 ST RESPONDENT'S BRIEF FILED. NO BRIEF FROM 2 ND & 3 RD RESPONDENTS -(EDO STATE) MOTION TO STRIKE OUT APPEAL ON THE GROUND OF THE DEATH OF APPELLANT FILED BY E.L. AKPOFURE (SAN) 1 ST RESPONDENT'S COUNSEL, PENDING.
4	RE: MUDASHIRU UOMORU OMOGUA VS. ALHAJI PA SULE JUBRIL & 5 ORS	B/103/96 CA/B/199/2011 SC/490/2013	MOTION ON NOTICE BY INTERESTED PERSON/APPLICANT, RECORD OF APPEAL, PROPOSED NOTICE OF APPEAL & ARGUMENT IN SUPPORT OF THE APPLICATION.
5	PRINCE RASAK YUSUFU OGIEFO VS. HRH JAFARU ISESELE 1 (ONOGIE OF EWU) & 5 ORS	CA/B/19/2006 SC/147/2014	(1). NOTICE OF APPEAL, MOTION FOR STAY OF EXECUTION OF JUDGMENT & TO ARGUE ADDITIONAL GROUNDS OF APPEAL. (2). MOTION ON NOTICE TO DISMISS THE APPEAL FOR WANT OF DILLIGENT PROSECUTION FILED BY K. O. OBAMOGIE FOR 1 ST RESPONDENT/APPLICANT.
6	ROBERT OMO SUN & 2 ORS VS. PRINCE RASAK YESUFU OGIEFO & 3 ORS	CA/B/19/2006	NOTICE OF APPEAL
7	HRH PETER ABALUME OSIGBEMEH & 2 ORS (FOR THEMSELVES & ON BEHALF OF THE RULING HOUSE OF OKPEKPE) VS. SIR DONALD SALUFU EGBAGBE & 4 ORS	SC/332/2014	BRIEF OF ARGUMENT IN SUPPORT OF MOTION FOR EXTENSION OF TIME TO FILE NOTICE OF APPEAL AND LEAVE TO APPEAL ON MIXED LAW AND FACT CONTAINED IN THE GROUNDS OF APPEAL.
8	NASIRU SHAIBU BABA VS. LORD AMEN OSUNDE & ANOR.	CA/B/338/2010	NOTICE OF APPEAL DATED 22 ND AUGUST 2014 BUT SERVED 3 RD AUGUST 2014.

9	SUNDAY AINABEBHOLO VS. EDO STATE UNIVERSITY FARMERS MULTI PURPOSE CO-OPERATIVE & 2 ORS.	SC/359/2015	NOTICE OF APPEAL, RECORD OF APPEAL
10	CHIEF O.C. DAUDU VS. CHIEF PETER ONEZIAGBE OKARAH & 3 ORS	SC/692/2016 CA/B/365/2014 HIG/2/2008	NOTICE OF APPEAL, RECORD OF APPEAL, MOTION FOR STAY OF EXECUTION. COUNTER AFFIDAVIT TO THE MOTION FOR STAY
11	WILLIAM E. IMARUAGHERU & ANOR VS. EDMWONYI AIGUOKUNRUEGHIAN & 6 ORS.	SC/1076/2016 CA/B/69/2006 B/841/1994	MOTION ON NOTICE TO SET ASIDE THE EXECUTION OF JUDGMENT OF THE COURT OF APPEAL.
12	PRINCE RICH ARISCO OSEMWENGIE (JP) (OGIAMEN OF UTANTAN BINI NATION) & 2 ORS. VS. THE GOVERNOR OF EDO STATE & 4 ORS	SC/1071/2016 CA/B/99/2016 B/292/2015	NOTICE OF APPEAL, RECORD OF APPEAL, MOTION ON NOTICE FOR STAY OF EXECUTION & JUDGMENT MOTION FOR APPEAL TO BE HEARD ON APPELLANT'S BRIEF. 4 TH - 6 TH CROSS APPELLANT'S BRIEF
13	EDO STATE INDEPENDENT ELECTORAL COMMISSION & ANOR VS. PEOPLES DEMOCRATIC PARTY	SC/ CA/B/303/2013 B/18/OS/2013	RECORD OF APPEAL & DRAFT APPELLANT'S BRIEF OF ARGUMENT.
14	CUSTOMARY COURT OF APPEAL, EDO STATE VS. CHIEF (ENGR.) E. A. AGUELE & 2 ORS	SC/123/2006	APPEAL DETERMINED
15	JOHN ISURU AJAYI DAUDU VS. ADAMU SHELU & 13 ORS	SC. 1319/2018 CA/B/332/2013	APPELLANT'S BRIEF OF ARGUMENT 1 ST - 11 TH RESPONDENT RECORD OF APPEAL 12 TH - 14 TH RESPONDENTS' PROPOSED BRIEF OF ARGUMENT
16	SOLOMON U. SALAMI VS. OKOGBO COMMUNITY BANK LIMITED & 2 ORS	B/321/1996 CA/B/24/2018	RECORD OF APPEAL
17	REVENUE TRANSPARENCY PROJECT (REVTRAP) & 2 ORS. VS. EDO STATE HOUSE OF ASSEMBLY & ANOR.	B/09/OS/2017 CA/B/367/2017	RECORD OF APPEAL
18	ALHAJI SHAEBU MAMUDU (THE IMAM OF EWORA) & 3 ORS. VS. CHIEF USMAN BRAIMAH & 4 ORS.	HAU/40/2004 CA/B/337/2013	RECORD OF APPEAL
19	HENRY OMOREGIE (SUBSTITUTED IN PLACE OF HIS LATE FATHER MR. G. A. OMOREGIE) VS. MR. OMOREGIE ASAOLU & 10 ORS.	CA/B/29/2002 NO SC. NO. YET	NOTICE OF APPEAL
20	MR. FESTUS OMO OSA-OBUMWENRE & 2 ORS. VS. MR. DAVID OSEMWENKHAI & 2 ORS.	CA/B/237/2015 SC/CV/460/2022	MOTION ON NOTICE TO AMEND NOTICE OF APPEAL, MOTION FOR STAY OF EXECUTION.
21	VALENTINE EWEKA VS. PRINCE AMER OSAYUKI OGIDA (THE ENOGIE OF EVBOGIDA FOR AND ON BEHALF OF THE MEMBERS OF EVBOGIDA WARD 13/B BENIN CITY)	B/72/76 CA/B/405/2011	NOTICE OF APPEAL
22	PAN OCEAN OIL CORP. (NIG.) LTD. VS. ABBORT EMOKPAE (FOR HIMSELF AND AS REPRESENTING MEMBERS OF AIYEVBOMWAM FAMILY OF OLOGBO IN IKPOBA OKHA LGA, EDO STATE) & ANOR	SC/CV/642/2022	MOTION TO STRIKE OUT APPEAL FOR FAILURE TO FILE BRIEF APPELLANT'S BRIEF OF ARGUMENT MOTION ON NOTICE FOR STAY OF EXECUTION COUNTER-AFFIDAVIT TO MOTION FOR STAY
23	CHIEF PATRICK OSAGIE EHOLOR VS. EDO STATE GOVERNMENT & 2 ORS	CA/B/241/2020	NOTICE OF APPEAL
24	CHIEF DAUDU OMEOWUMEH CLEMENT VS. CHIEF PETER ONEZIAGBE OKARAH & 4 ORS.	HIG/2/2008 CA/B/365/2014 SC/692/2016	NOTICE OF APPEAL, RECORD OF APPEAL, APPELLANT'S BRIEF,
25	AKOKO - EDO TRADITIONAL COUNCIL VS. JAFARU ODAMAH & 8 ORS.	HIG/23/2012 CA/B/287/2015 SC/CV/221/2020	RECORD OF APPEAL, APPELLANT'S BRIEF, 1 ST - 3 RD RESPONDENTS' BRIEF, AND 1 ST - 3 RD RESPONDENT'S NOTICE OF PRELIMINARY OBJECTION.
26	MAJOR GENERAL PETER ADOMOKHAI (RTD) VS. HARBONI LIMITED & 2 ORS.	B/317/1995 CA/B/54/2021 SC/CV/666/2022	MOTION ON NOTICE FOR EXTENSION OF TIME FOR LEAVE TO APPEAL
27	SADANA ADEJUMO (Suing for himself and on behalf of Ubianure Kindred, Ilakume Quarters, Ikiran) VS.	HIG/2/2006 CA/B/135/2011	MOTION ON NOTICE TO FILE APPELLANT'S BRIEF OUT OF TIME, APPELLANT'S BRIEF AND MOTION TO HEAR APPEAL ON APPELLANT'S BRIEF ALONE.

	MAJOR FESTUS ADELANA AKPE (Suing for himself and on behalf of Ubianukeke Ruling House of Ikiran Community) & 4 ORS.	SC/1278/2019	
28	EDO STATE HOUSE OF ASSEMBLY & 4 ORS. VS. MR. JOHNSON OBASOGIE IGBINEDION & 3 ORS.	B/460/2014	NOTICE OF APPEAL
		CA/B/476/2018	RECORD OF APPEAL
		SC/CV/47/2022 (Appeal was entered 24th Jan. 2022)	
29	ATTORNEY GENERAL OF LAGOS STATE VS. ATTORNEY GENERAL OF THE FEDERATION	SC/245/2017	AMENDED ORIGINATING SUMMONS
			NOTICE OF MOTION TO JOIN 35 STATES ATTORNIES GENERAL TO THE SUIT
30			

Procurement



Dr. Henry Imogiemhe Idogun

Public Procurement
Team Lead

- **The Public Procurement Agency (EDPPA)**
- **Procurement Landscape**
- **Achievements**
- **Sustainability & Outlook**

Procurement

Transparency | Accountability | Value for Money

INTRODUCTION & BACKGROUND

Public procurement serves as a key indicator of good governance worldwide. A robust and efficient procurement system ensures the responsible use of limited government resources, thereby enabling the delivery of democratic benefits to a broader population.

In many developing countries, public procurement represents over 40% of their GDP, with even higher proportions in developed nations. As a result, countries worldwide, seeking meaningful progress and sustainable development, are increasingly adopting strong public procurement frameworks. It is crucial for organizations and nations to have reliable and well-established processes, particularly when handling financial transactions.

Public procurement mechanisms in the public sector are procedures designed to ensure transparency, accountability, and efficiency in contracting, aiming to secure the best value for government expenditures.

During the colonial period and into the early military era, there were clear procedures, processes, and rules for conducting government affairs, ensuring value for money. However, as time went on, these well-established practices were abandoned in favour of greed and personal gain, which ultimately fostered widespread corruption.

During Olusegun Obasanjo's presidency, the Nigerian government had to commission a study to address the significant challenges faced, as there were virtually no procedures in place that could ensure a fair and just society. This effort was spearheaded by the Due Process Office, which developed a proposal for establishing a legal framework for public procurement. This proposal was eventually sent to the National Assembly, leading to the enactment of the Public Procurement Act in June 2007 at the federal level. As is common in federations, states were then expected to adopt and adapt this law within their jurisdictions, while considering the specific conditions in their respective regions.

Edo State became part of the group of sub-national entities with a procurement law on February 28, 2012, following a three-month moratorium, making the law effective in May 2012. Among its provisions, the law established a Public Procurement Agency as the regulatory body responsible for overseeing public procurement within the state. The Agency commenced operations in early 2014 with the appointment of its Managing Director/CEO and other key officials.

Objectives of the Agency

The objectives of the Agency in line with section 9 of the Edo State Public Procurement Law 2020 are:

- a. Consider, amend, and review the monetary thresholds for the application of the provisions of this Law, subject to approval of the board.
- b. Formulate general policies and guidelines relating to public sector procurement for the approval of the board.

- c. Publicize the provisions of this Law.
- d. Supervise, oversee, and ensure compliance by all procuring entities with the procurement policies of the State.
- e. Monitor the prices of tendered items and maintain a database of standard prices.
- f. Publish the details of major contract awards in the State procurement journal and/or website.
- g. Publish both paper and electronic editions of the State procurement journal and procurement manual, and maintain an archival system for the State procurement journal.
- h. Prepare quarterly reports of all major procurement transactions in the State, and submit them to the Executive Council no later than 30 days from the end of each quarter.
- i. Carry out other functions essential for running an efficient procurement process to effectively implement the functions under this Law.
- j. Approve changes in the procurement process to adapt to technological advancements, such as migration to e-procurement.

The Powers of the Agency

The Powers of the Agency in line with section 11 of the Edo State Public Procurement Law 2020 are:

- a. Enforce the rules and prior review thresholds set pursuant to this Law.
- b. Inspect and review any procurement transaction to ensure compliance with the provisions of this Law.
- c. Investigate and determine whether any procuring entity has violated any provision of this Law.
- d. Blacklist any supplier, contractor, or consultant that contravenes any provision of this Law, regulations, manuals, guidelines, or directives made pursuant to this Law.
- e. Maintain a database of contractors and service providers to the exclusion of all procuring entities.
- f. Prescribe classifications and categorizations for companies, firms, enterprises, or limited liability partnerships (LLOs) on the register.
- g. Maintain a list of firms and persons that have been blacklisted or delisted from participating in the public procurement process and publish them in the State procurement journal and/or the Agency's website.
- h. Call for information, documents, records, and reports in respect of any aspect of any procurement proceeding where a breach, wrongdoing, default, mismanagement, or collusion has been alleged, reported, or proven against a procuring entity or service provider.
- i. Call for the production of books of accounts, plans, documents, and examine persons or parties in connection with any procurement proceeding.
- j. Act upon complaints by contractors, suppliers, or service providers in accordance with procedures stipulated under this Law.
- k. Nullify the whole or part of any procurement proceeding or award which is in contravention of this Law.
- l. Recommend the discontinuance, stoppage, or suspension of any payments due from the State Treasury under any procurement contract activity or proceeding which has contravened or is likely to contravene any provision of this Law.
- m. Undertake procurement and contract performance audits.

- n. Train personnel and build statewide institutional capacities for a sustainable and efficient public procurement system.
- o. Constitute a technical review committee comprising technical, financial, legal, and other relevant experts to assist in the re-evaluation of a bid where it deems necessary in the public interest.

Where there are breaches of this Law, regulations or any other guideline(s) made under this Law, the agency shall recommend to the board the following:

1. **Suspension:** The suspension of the officer(s) involved in the procurement or disposal proceedings in question.
2. **Removal:** The removal of the head of any procurement or disposal unit/department.
3. **Discipline:** The disciplining of the accounting officer of the procuring entity.
4. **Transfer of Functions:** Temporarily transferring the procurement and disposal functions of the entity to a third-party agency or consultant.
5. **Other Sanctions:** Any other sanctions the agency deems appropriate.

Additionally, the agency has the power to take any necessary actions to fulfill its functions under the law, either independently or in collaboration with others.

THE OVERARCHING OBJECTIVE

The primary goal of the Edo State Public Procurement Agency, as outlined in the Law, was to establish a new system of public procurement that is inclusive, transparent, accountable, and efficient. By using technology, it aimed to maximize government resources. Additionally, the agency sought to promote a procurement system grounded in standardized practices, professionalism, and ethical discipline, eliminating subjectivity, external interference, and excessive bureaucracy, all of which were essential for making procurement a value-adding component within the broader governance structure.

The Vision

‘To be the regulatory agency of choice, inculcating efficient, effective and sustainable procurement processes, thereby ensuring transparency and accountability in public procurement and ultimately value for money.’

2016 and 2020 Landscape

Before 2012, Edo State lacked a domestic procurement law. When the procurement law was introduced in 2012, it faced significant skepticism, with many government officials and state workers dismissing it as a “mere

formality.” This skepticism likely contributed to the strong resistance to the law upon its enactment and during its early stages until its gradual implementation in 2014. Nonetheless, the state had little choice; the establishment of the law, creation of the procurement agency, and appointment of its principal officers were necessary steps to qualify for the eventual disbursement of World Bank-financed funds at that time.

During this period, procurement processes were typically carried out without clearly defined procedures or uniform standards, creating an environment prone to self-interest, fraud, and corruption. Many awarded contracts were not executed at all, and when execution did begin, it often led to abandonment. To support the effective implementation of the procurement law from 2016 onwards, extensive awareness campaigns, sensitization efforts, and a series of workshops were conducted across the State's three senatorial districts and selected metropolitan local governments to engage stakeholders.

MAJOR PROGRAMMES AND INITIATIVES

Although the procurement agency does not directly execute contracts or function as a procuring entity, it is actively involved in numerous value-added programs and initiatives designed to foster trust between the government and the public. These efforts aim to institutionalize sustainability in these programs, which include:

1. Establishing a cadre within the Edo State Civil and Public Service to standardize and professionalize procurement practices in the public sector.
2. Training and certifying 14 pioneering procurement officers to address initial capacity challenges upon the implementation of the law.
3. Repealing and reenacting the Public Procurement Law in 2020.
4. Creating a comprehensive database of registered contractors to gain detailed insights into the state’s contracting partners and their classifications.
5. Developing and deploying the Edo Project Monitoring System (EDPMS) for enhanced oversight of awarded contracts to improve project delivery.
6. Establishing a price intelligence unit to monitor and maintain prices of surveyed items, facilitating the benchmarking of quoted contract prices for consistency and standardization.
7. Collaborating with the University of Benin for long-term development and capacity building.
8. Developing and implementing standard bidding documents to improve efficiency and documentation processes in line with best practices.
9. Piloting an electronic procurement system (e-procurement) aimed at reducing costs shortening procurement cycles, and enhancing transaction speeds to optimize value.

Policy driver	Desirability
The conduct of statewide procurement using electronic system	The use of an electronic medium to conduct procurement is swift and without protracted delays, which characterizes the analogue system, thus it shortens procurement time cycle and less susceptible to human interference. It is the thread globally.
To use standard bidding document for works, goods and services, across procuring entities	The development and deployment of standard bidding document is a sine qua non for an efficient and standardized procurement system enhances transparency, and optimizes resource use.
The continuous training and retraining of procurement officers and Agency personnel for enhanced capacity	When trained procurement officers and Agency personnel enhances procurement efficiency and the achievement of procurement objectives.

To build sustainable institutions on procurement	The creation of the procurement officer's cadre has invariably established the basic procurement institution that will ensure its sustainability from one generation to another. Deliberate efforts must therefore be made to keep bringing people into the cadre, train and retrain for efficient and sustainable procurement function in the public sector.
Risk Management:	Procurement policies often include frameworks for identifying, assessing, and mitigating risks associated with purchasing decisions. This can involve guidelines for vendor assessment, contract management, and monitoring performance
Stakeholder Engagement:	Engaging stakeholders, including suppliers, civil society, and end-users, is essential for developing responsive procurement policies. This can enhance the relevance and effectiveness of procurement practices

ACHIEVEMENTS AND OUTCOME

Achievements:

- Establishment of Procurement Cadres:** Establishment of the procurement officers' cadre in the state and the unified local government service.
- Training and Certification:** The Agency has achieved significant milestones, including the training and certification of over 20 procurement officers at ISM India (a World Bank-approved institute) and the international certification of 14 officers, alongside the hiring of one of our officers (Ezekiel Obazele) by the Liberia Public Procurement and Concessions Commission in March 2024 to develop their e-procurement system, demonstrating our commitment to excellence in procurement practices.
- E-Procurement System:** Implementation of an e-procurement system through a pilot program.
- Standard Bidding Documents (SBD):** Development and deployment of Standard Bidding Documents statewide.
- Code of Conduct:** Development and deployment of the code of conduct for procurement stakeholders.
- Price Intelligence Unit:** Establishment of a Price Intelligence Unit.
- Collaborative Initiatives:** Memorandum of Understanding (MoU) with the University of Benin for the teaching of procurement courses at certificate, diploma, undergraduate, and postgraduate levels.
- Post-Review Internal Audit Template:** Development and deployment of a post-review internal audit template.

KEY FINDINGS AND ANALYSIS

Key Findings

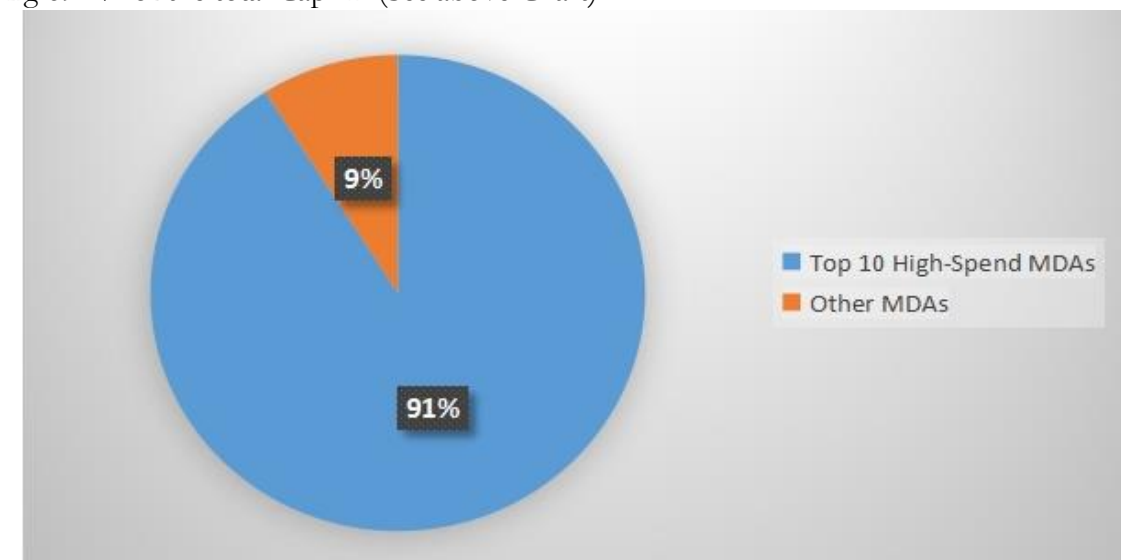
- Limited Use of Standard Bidding Documents:** Some Ministries, Departments, and Agencies (MDAs) do not utilize standard bidding documents, leading to inefficiency and a lack of uniformity across the board.
- Non-Justifiable Use of Special Procurement Methods:** Certain procurement methods are used without adequate justification, undermining the procurement process.
- Poor Procurement Planning:** There is a lack of effective planning before the commencement of procurement activities, which can hinder project success.
- Inadequate Terms of Reference (ToR) for Consultants:** Consultants are often engaged without clear and concise Terms of Reference (ToR) and deliverables, making the process vulnerable to exploitation.

Data Analysis

The major procuring entities (MDAs) are forty-two in number collectively account for 737,403,802,050.99 in revised contract sum made up of 573,391,036,248.87 initial contract sum with a combined variation of 164,012,765,802.12, which is 28.6% as against a maximum of 25% which is best practice. The top ten MDAs in terms of procurement or capital expenditure (CapEx) are as listed in table below:



Of the ₦737,403,802,050.99 in procurement value, the top ten CapEx MDAs accounts for ₦509,166,641,863.88 representing 69.1% of the total CapEx. (See above Chart)



In terms of the scope, all procuring entities have been considered except that only procurement of 20,000,000 million naira above (prior procurement) were considered in the review. The quantum of procurement value of 737,403,802,050.99 represents procurement above threshold in all MDAs.

SUSTAINABILITY & OUTLOOK

Government is an ongoing entity, primarily existing to serve its citizens. Thus, it is essential that government policies and initiatives positively impact the people and continue as necessary.

1. **Procurement Officers' Cadre:** The Edo State Civil and Public Service has established a dedicated procurement officers' cadre, vital for effective procurement implementation. This cadre should be sustained through ongoing recruitment, staff advancement and retirement, and continuous capacity building.
2. **E-Procurement:** Edo State has initiated a pilot electronic procurement system, marking a significant advancement in transparency, processing speed, accountability, and resource optimization within procurement. Embracing technology is crucial for the future of procurement and public financial management in the state. Efforts must focus on implementing e-procurement across major procuring entities to ensure over 90% of the State's capital expenditure is processed electronically.
3. **Project Monitoring:** Effective oversight of procurement requires robust project monitoring. A monitoring application was developed but has not been fully utilized due to insufficient technical capacity. Enhancing this application and strengthening technical capabilities will improve the efficiency of the procurement function.

RECOMMENDATIONS

To enhance public procurement practices and ensure fair pricing standards, several strategic initiatives must be implemented.

1. The design and deployment of a price intelligence portal is crucial, which would oversee the housing and regular updating of prices for all goods and services. This department requires financial support for the hosting and subscription of a dedicated portal, making current pricing accessible to various Ministries, Departments, and Agencies (MDAs). Such accessibility would guide MDAs in determining appropriate contract values for procurements.
2. Promoting fair, transparent, and value-for-money standards is vital, and leveraging the Open Contracting Data Standards (OCDS) portal can facilitate this. By providing a framework for transparency and accountability, the OCDS enhances the accessibility and usability of government contract data, but its effectiveness depends on financial backing for hosting and maintenance.
3. The importance of capacity building and training for procurement stakeholders cannot be overstated, as this plays a key role in ensuring transparency and efficiency in public spending; therefore, investing in their development is essential for improved procurement outcomes.
4. Strengthening monitoring and evaluation (M&E) practices is also necessary, ensuring that resources are utilized effectively and aligned with organizational goals. The Edo Project Monitoring System (EDPMS)

should be further developed and maintained to enhance oversight of awarded contracts and improve project delivery.

5. Promoting competitive procurement through E-procurement systems can streamline bidding processes, simplify submissions, and enhance decision-making via data analytics tools. Currently, four pilot MDAs are using the E-Procurement portal, but extending this initiative to additional MDAs will require a commitment of financial resources from the state. Together, these strategies will foster a more transparent, accountable, and efficient public procurement environment.

CONCLUSION

In conclusion, the Edo State Public Procurement Agency has made significant strides in establishing a transparent, accountable, and efficient public procurement system since the enactment of the procurement law in 2012. Despite initial skepticism and challenges, the agency has successfully trained procurement Stakeholders, implemented an e-procurement system, and developed standardized bidding documents, all of which contribute to enhancing procurement practices. However, key findings reveal ongoing issues, such as the limited use of standard bidding documents and poor procurement planning, which need to be addressed to sustain progress. To further improve outcomes, strategic initiatives such as the development of a price intelligence portal, investment in capacity building, and the full implementation of e-procurement across all Ministries, Departments, and Agencies (MDAs) are crucial. By adopting these recommendations, Edo State can strengthen its procurement framework, ensuring effective resource utilization and delivering greater value for money to its citizens.

BRIEF ON THE ACTIVITIES OF THE EDO STATE TENDERS BOARD (STB) FOR THE PERIOD 2017-2024

The very first State Tenders Board (STB), under Mr. Godwin Obaseki-led Government of Edo State, was constituted in 2017 following the inauguration of the first State Executive Council (EXCO) of the administration. The STB, which operated till November 2020, was saddled with the responsibilities to, on behalf of each MDAs, receive and evaluate bids as well as approve for award to the most responsive evaluated bidder under the Procurement Law 2012.

However, the responsibility of the STB was streamlined to approve for award the recommendations of the Ministerial Tenders Board (MTB) of the different MDAs by virtue of Section 33(3) of the Public Procurement (Repeal and Re-enactment) Law 2020 which signed on 26th August 2020.

During the period of its operations, the STB held several meetings where hundreds of procurement requests were approved for a good number of MDAs of the State Government for award of contracts and additional works/variation of contracts. The Board gave a total of six hundred and sixteen (620) approvals (see Annexure 1) to thirty-five (35) MDAs with a total monetary value of ₦869,029,556,908.74.

A critical analysis of the approvals shows that there has been a steady increase in the cumulative value of approvals given by the Board annually as depicted in table 1 and Chart 1 below. Table 1 and Chart 1 show that 31% of the total monetary value of approvals were given in 2024.

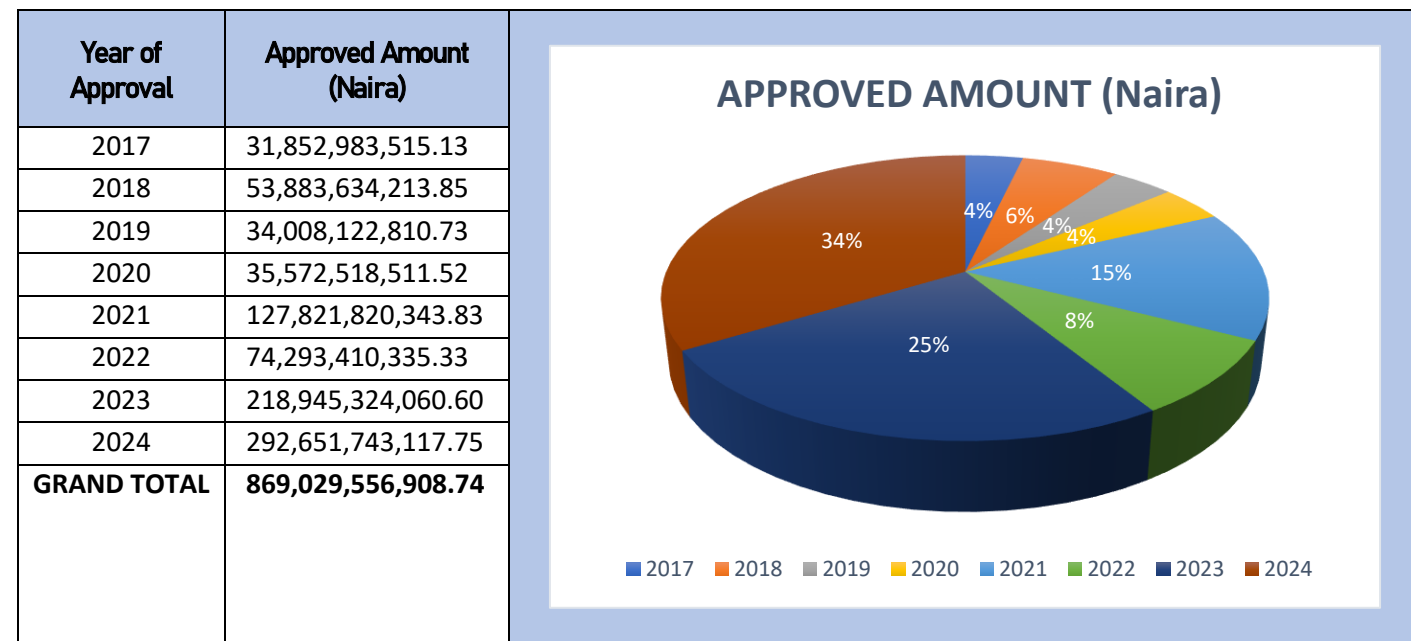
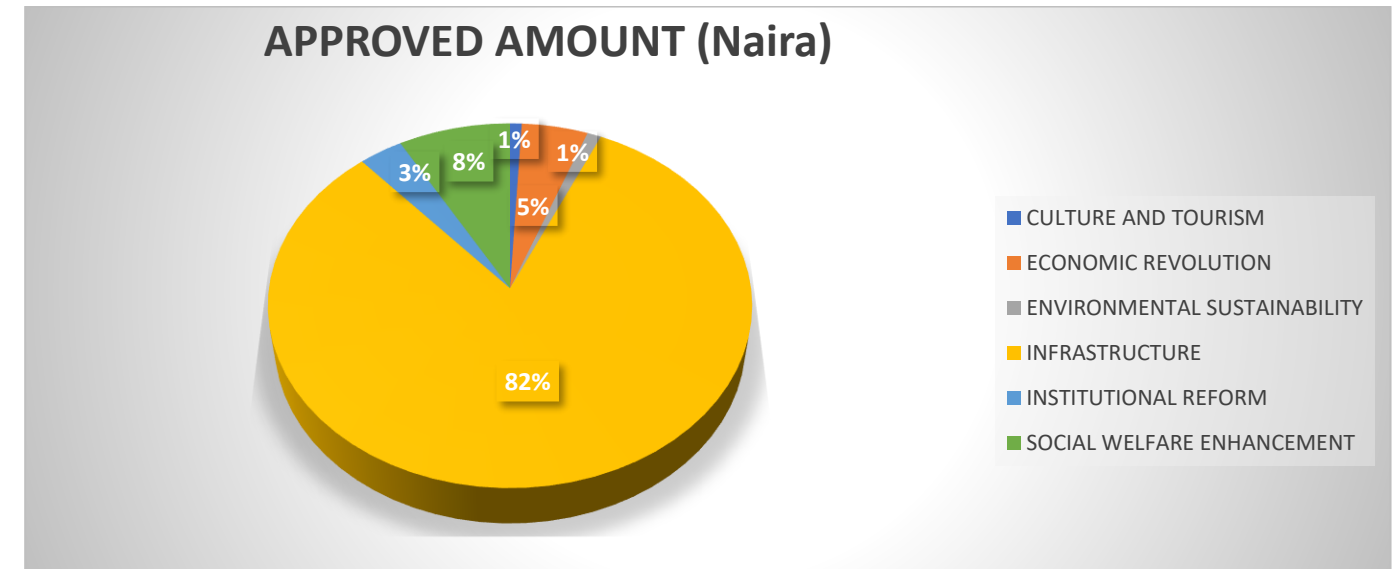


Table 1 & Chart 1: STB's Annul Financial Implication of Procurement Approvals

Similarly, the thematic pillar analysis of the approvals, as depicted in chart 2 below, suggests that the infrastructure thematic pillar, made up of ten (10) MDAs, had 82% of the total approvals given within the period, while the other five (5) thematic pillars received approvals for the remaining 18%.



The five (5) thematic pillars, which had the remaining 19% of the value of the STB approvals, are made up of twenty-five (25) MDAs. See Annexure 2 for the thematic pillars and their component MDAs.

It is important to emphasize that while a significant number of these approvals were implemented by the MDAs, information gathered based on subsequent requests suggests that some of the approvals were never implemented and a couple others were terminated during the implementation of the awarded contract(s). Hence, the value of the approvals given by the State Tenders Board does not reflect actual contractual values as per the respective MDA information.

In a nutshell, the MDAs are in a better position to provide information on the status of each and every procurement approval as well as their contractual value and obligations as per the awarded and executed contracts

SIGNED BY:

Miss Isoken Omo
 Chairman, STB
 30th September 2024

EDO STATE TENDERS BOARD

SUMMARY OF FINANCIAL IMPLICATION OF PROCUREMENT APPROVALS AS PER MDAS FROM NOV 2016 TO DATE

S/N	MDA	NAME OF PROJECT	APPROVED AMOUNT (Naira)	DATE OF APPROVAL	REMARK
1	MEWR	Water Supply & Sanitation Facilities in Etsako West & Ovia South West LGAs	611,365,109.00	9/1/2017	Approved via ratification
2	TVET	Construction of 6 Classroom Blocks at Government Science and Technical College, Benin City	4,352,864,772.54	9/1/2017	Approved via ratification
3	ESDP	Supply of Syrups Lotion & Eye/Ear Drops, Tablets/Capsules, Infusions & Injections, etc.	287,216,490.00	9/1/2017	Approved via ratification
4	MOH	Construction of Ehor General Hospital	206,763,437.50	9/1/2017	Approved via ratification
5	MOI	Construction of Lucky Way, Benin City	1,765,020,881.93	9/1/2017	Approved via ratification
6	MOI	Benin Township Roads – Lot 1 comprising the dualization of TV (1st West Circular) Road / Ehaekpen Road, and rehabilitation of failed sections along Limit Road, Plaza/High Court Road, Aideyan Avenue, Airport Road, Sapele Road and Slab Work at PZ Junction.	2,006,696,342.54	9/1/2017	Approved via ratification
7	MOI	Benin Township Roads – Lot 2 comprising rehabilitation of Giwa Amu Street, Oko Central Road/Gaius Idubor Street, Gapiona Road, Jemide/Aikhionbare Road, 1st Ugbor Road, 2nd Ugbor Road, Etete Road/Guobadia Street, Omoruyi Street, Ikpokpan Road, and failed sections along 1st East Circular, MM Way between Kada Plaza and Sokponba Road, Ogiugo Avenue, Imuetinyan/Ajaji Avenue, Iziegbe Street, Osagiede Street, 2nd Ugbor Road by Naomi's Garden	2,180,125,250.99	9/1/2017	Approved via ratification
8	MOI	Benin Township Roads – Lot 3 comprising rehabilitation of Edebiri/Irowa Street, College Road/Goodwill Street, Erediauwa Street, Off Ekehuan Road, Oziengbe/Emwanta Street, Off Urubi Road, Asoro, Igbesamwan/Aruosa Road, Nekpen-Nekpen Road, Iyomon Lane, off Agbonma, off Ekehuan Road, failed sections along Owoseni Street, Konkord/Felicity Road, Ekehuan Road by Uniben, Igun/Agbonmwoba Street	980,180,267.69	9/1/2017	Approved via ratification
9	MOI	Benin Township Roads – Lot 4 comprising rehabilitation Benoni Road, Country Home Road, Oba Eweka/Ogbetuo/Oni Road/Osabuohien Close, 2nd Ibiwe Road, New Oguanogbe Road, Alaka Street, Ahorhan/Ugiayugbo Road, Iwehen Street/Iwehen Lane, Aiyanyor Aigbekaen Avenue/Ize-Iyamu Drive/Akezua Way, Vincent Agenmomhe/Commercial Avenue, failed sections along Dan Abbe/Nosadeba Street, Aimure Street/Aideyan Crescent, Boundary/Ihama/Federal Avenue/Aiguobasimwin Toward Airport Road, Ezoti Street, Evang. (Hon.) R.A. Okunbor Way/National Sport Commission	1,985,178,861.91	9/1/2017	Approved via ratification
10	MOI	Installation of Street Lights/Traffic Lights on 2nd East Circular Road	233,070,353.50	9/1/2017	Approved via ratification
11	MOI	Construction of Agbede-Anwain with a Bidge	5,201,179,398.84	9/1/2017	Approved via ratification
12	MOI	Construction of Lucky Way, Benin City	1,765,020,881.93	9/1/2017	Approved via ratification
13	MOI	Emergency Repair of Okokpon Bridge Along Benin-Iguobazuwa-Okada-Ogbesse Road	195,520,201.28	9/1/2017	Approved via ratification
14	MOI	Construction of Obakhavbaye Street, Basimi Street, Arala Street/Arala Lane, Okunbor Street, Asemota Street, Burma Star Street, 1st & 2nd Akenzua Lanes with Underground Drainage System	2,419,850,130.07	9/1/2017	Approved via ratification
15	MOI	Construction of Irhirhi-Aruogba-Obazagbon-Obagienevbose-Ogheghe Road with spurs to Enogie Palace and Ogbekpen Community (Rubber Research)	6,610,333,232.01	9/1/2017	Approved via ratification
16	MOI	Rehabilitation of Oba Ovonramwen Square/Oba Market Road and Construction of 2Nos. Car Park Using Asphaltic Pavement	681,884,161.20	10/1/2017	
17	MOI	Construction of Pedestrian Bridge at University of Benin Main Gate	184,287,505.50	10/1/2017	
18	MOI	Emergency Repair of Evbuobanosa-Oza-Igbanke Road Bridge and Rehabilitation of Failed Sections Along the Road	186,426,236.70	12/1/2017	
19	MOE	Construction of Ekpenede Pymary School, Benin City	124,687,814.75	1/23/2018	
20	MPPURD	Renovation/Remodeling of Samuel Osaigbovo Ogbemudia Stadium	1,910,677,751.90	1/23/2018	
21	MPPURD	Refurbishment/Renovation of the High Court of Justice, Benin City, Edo State	936,246,249.84	1/23/2018	
22	MPPURD	Renovation of Edo State Water Board Office, Sapele Road, Benin City	980,684,420.00	1/23/2018	
23	MPPURD	Refurbishment/Renovation of Ground & 9Th Floor and Roof Top of Secretariat Block D along High Court Road, Benin City	1,800,025,579.40	1/23/2018	
24	MPPURD	Construction of Modern Training Center (ICT) Located inside Old Staff Training Center	580,056,524.08	1/23/2018	
25	MPPURD	Renovation/Remodeling and Furnishing of AG and Ministry of Finance Building and Public Library	1,140,655,240.33	1/23/2018	
26	MOI	Reconstruction of Idumebo-Ihumudumu-Royal Market Road	1,392,679,007.50	2/1/2018	
27	MOI	Construction of Ogiefafa Street, Ogiefafa Lane and Amadasun Street	383,899,670.00	2/1/2018	
28	MOI	Reconstruction of High Court Internal Roads and Rehabilitation of Sapele Road by Benin Sub-Station, James Watt Road, Idahosa Street, etc	543,216,985.35	2/1/2018	

29	MOI	Rehabilitation of Edo Central Roads	3,962,253,278.50	2/1/2018	
30	MOJ	Automation of 25 Court Rooms with Supply of Stenograph Machine and Accessories and Training of Selected Court Reporters for Court Rooms in Edo State	463,192,000.02	4/19/2018	
31	MPPURD	Construction of 20No. Mini Stadia in Eighteen Local Government Areas of Edo State	870,110,982.95	5/28/2018	
32	MOI	Emergency Repair of Failed Sections at Uhiere Along Benin-Akure Road	262,630,390.00	6/1/2018	
33	MOI	Reconstruction of Ugbor-Amagba Road / Godwin Abbey Road (13.8km)	3,228,505,698.77	8/1/2018	
34	MOI	Reconstruction of Saint Saviour Road (4.41km) and Construction of Oba Community-Obazagbon Community-Obadoloivbiyeyi Community to Idogbo/Agbor Road Bypass (10.92km) totaling 15.33km	3,558,965,385.99	8/1/2018	
35	MOI	Construction of PZ-Ehioghæ-Okabere-Oka Market Road Linking Sapele Road and Upper Sokponba Road (10.78km)	1,938,482,150.00	8/1/2018	
36	MOES	Reclamation of Gully/ Reconstruction Along Uhunmwunagho Street, Off Okhoro Road, Benin City	232,194,768.75	8/30/2018	
37	MPPURD	Construction of Judges Residential Quarters, Benin City	924,032,334.69	10/16/2018	
38	MPPURD	Construction of Block D Extension/Treasury House, Benin City	429,504,883.57	10/16/2018	
39	MPPURD	Construction of Ministry of Infrastructure (ARDP), Benin City	321,510,430.55	10/16/2018	
40	MOI	Reconstruction of Benin-Abraka Road with Spurs to Aifuwa Street, Evboesi-Erhehue and Iguelaba Communities (105.6km)	21,222,626,676.32	12/1/2018	Terminated for convenience. 40km of the road was later re-awarded
41	MOCO	Supply and Installation of Broadcasting Equipment	779,293,231.94	12/4/2018	
42	MOCO	Supply and Installation of Printing Press Equipment and Supply of Motor Vehicles	1,697,475,679.20	12/4/2018	
43	MOI	Emergency Rehabilitation of New Benin Axis Comprising Thirteen (13) Roads	309,267,939.06	12/4/2018	
44	MOI	Emergency Rehabilitation of Roads in Sokponba Axis Comprising Five (5) Roads	525,343,253.62	12/4/2018	
45	MOI	Emergency Rehabilitation of Roads in GRA Axis I Comprising Nine (9) Roads	943,665,561.89	12/4/2018	
46	MOI	Emergency Rehabilitation of Roads in GRA Axis II Comprising Two (2) Roads	196,168,276.01	12/4/2018	
47	MOI	Emergency Rehabilitation of Roads in Agbor Road, Upper Sokponba, Saint Saviour Axis Comprising Four (4) Roads	597,258,097.75	12/4/2018	
48	MOI	Emergency Rehabilitation of Roas in Ekehuan/Siluko/Ugbowo Axis I Comprising Two (2) Road	78,646,181.25	12/4/2018	
49	MOI	Emergency Rehabilitation of Roas in Ekehuan/Siluko/Ugbowo Axis II Comprising One (1) Road	133,200,386.55	12/4/2018	
50	MOI	Emergency Rehabilitation of Roads in Edo Central Axis Comprising Eight (8) Roads	736,992,918.94	12/4/2018	
51	MOI	Emergency Rehabilitation of Roads in Edo North Axis Comprising Seven (7) Roads	679,484,464.38	12/4/2018	
52	MOI	Dualization/Construction of Single Carriageway of Ekehuan Road, Construction of Uwadiae Street and Construction of Underground Drainage System	6,812,955,739.70	3/1/2019	
53	MOI	Construction of Textile Mill Road, Iyoba Street, Iyobosa Street, Omozogie Street and Underground Drainage System	2,883,171,794.80	3/1/2019	
54	MOI	Emergency Repair of Washout of the Embankment of Ovia River Bridge along Benin-Iguobazuwa-Ogbesse Road including Some Failed Sections of the Road	241,564,881.25	3/8/2019	
55	MOI	Emergency Repair of Embankment Failure of Upper Mission Road Close to the Bridge	593,545,150.00	3/8/2019	
56	MPPURD	Remodeling/Refurbishment Works for College of Education, Abudu	2,040,454,162.79	5/13/2019	
57	MPPURD	Additional Works for the Renovation of the Dilapidated Civil Services Commission Building	11,997,575.00	5/20/2019	
58	DOA	Purchase and Supply of Various Brand of Vehicles for Use by Edo State Government	1,542,173,150.00	7/9/2019	
59	MPPURD	Additional works to the ongoing contract for the Construction of Administrative Training Block	199,828,319.32	8/20/2019	
60	MPPURD	Construction of Call Centre (Command and Control Centre).	964,328,223.28	8/20/2019	
61	MPPURD	Additional works to the Construction/Renovation of Dilapidated Buildings and Completion of Abandoned and Uncompleted Buildings at the Premises of Ministry of Infrastructure	146,472,572.81	8/20/2019	
62	MPPURD	additional works to the ongoing contract for the Renovation of the Dilapidated Civil Service Commission Building which was awarded to Messrs. Gladtrico International Limited	11,997,575.00	8/20/2019	
63	MPPURD	Construction of Civic Centre, Benin City	1,361,977,348.90	8/20/2019	
64	MPPURD	Additional works to the ongoing contract for the Refurbishment/Remodeling of Edo State Governor and Deputy Governor's Lodges Located at Abuja	418,760,259.39	9/4/2019	
65	MPPURD	Remodeling/Refurbishment of Festival Hall, Government House, Benin City	421,987,375.12	9/4/2019	
66	MPPURD	Additional works to the ongoing contract for the Refurbishment of Secretariat Block D	322,599,613.03	9/4/2019	
67	MOES	Reconstruction of Discharge Canal at Upper Lawani Street (1.42km) with Service Road and Retainer Wall.	536,550,161.82	9/4/2019	

68	MPPURD	Supply and Installation of Furniture to the New High Court	486,464,500.60	9/13/2019	
69	EDSOGPADEC	procurement of 4Nos. Armoured Gun Boats (Double 200HP Engine) and 4Nos. W23 Speed Boats (Single 200HP Engine)	278,412,000.00	11/27/2019	
70	MRB	Variation order for the Construction of Agbede-Anwain Road	543,014,078.87	11/27/2019	
71	MOEE	Supply of 9 Meters Dual-Arm, 10 Meters Single/Dual-Arm Galvanized Street Light Poles	111,429,543.75	11/29/2019	
72	MOEE	Supply of Different Sizes of Armoured Cable	426,342,241.41	11/29/2019	
73	MOEE	Supply of Complete Set of 320 Watts of LED Lamps and Fittings/Surveillance Equipment.	549,375,519.48	11/29/2019	
74	MOI	Rehabilitation of Roads in Sokponba/Upper Sokponba Axis comprising 24 Roads	471,222,604.88	12/1/2019	Terminated for convenience
75	MOI	Rehabilitation of Roads in Ekehuan/Siluko Axis comprising 12 Roads	459,037,597.71	12/1/2019	Terminated for convenience
76	MOI	Rehabilitation of Roads in Ugbowo Axis comprising 4 Roads	525,226,807.00	12/1/2019	
77	MOI	Rehabilitation of Roads in Edo North Axis comprising 15 Roads	1,281,418,822.93	12/1/2019	Terminated for convenience
78	MOI	Rehabilitation of Roads in New Benin Axis comprising 11 Roads	499,291,851.99	12/1/2019	
79	MOI	Rehabilitation of Priority Roads comprising 10 Roads	643,050,366.67	12/1/2019	
80	MOI	Rehabilitation of Roads in Ikpoba-Hill Axis comprising 5 Roads	603,015,970.70	12/1/2019	Terminated for convenience
81	MOI	Rehabilitation of Roads in GRA Axis I comprising 8 Roads	379,057,991.91	12/1/2019	
82	MOI	Rehabilitation of Roads in GRA Axis II comprising 12 Roads	512,574,650.06	12/1/2019	
83	MOI	Rehabilitation of Roads in Iguobazuwa Axis comprising 1 Road	118,888,880.00	12/1/2019	
84	MOI	Rehabilitation of Roads in Edo Central Axis comprising 19 Roads	1,033,240,431.46	12/1/2019	
85	MOI	Construction of Ugbokun-Iguebor Road (11.367km)	2,419,369,779.00	12/1/2019	
86	MPPURD	Renovation of Some Sport Facilities in Benin City	424,401,691.50	12/13/2019	
87	MPPURD	Construction of Bus Rapid Transport (BRT) Terminal Project for Edo State Government at Obakhavbaye Street, Off Oba Market Road	688,085,413.05	12/13/2019	
88	MOES	Reclamation of Gully/ Reconstruction Along First Uhunmwunagho Street, Off Okhoro Road, Benin City	234,195,255.00	12/13/2019	
89	MANR	Construction of Academic Building at College of Agriculture, Iguoriakhi	646,469,590.49	12/13/2019	
90	MANR	Construction of Roads and Sitewide Infrastructure at College of Agriculture, Iguoriakhi	992,006,013.16	12/13/2019	
91	MANR	Refurbishment of 10Nos. Existing Buildings at College of Agriculture, Iguoriakhi.	580,657,683.90	12/13/2019	
92	MANR	Construction of Dormitory Block at College of Agriculture, Iguoriakhi	603,507,198.00	12/13/2019	
93	MOI	Construction of Ohovbe Road / Ohovbe-Evbuomodun via Enogie Road and Environs (4.447km)	1,210,670,345.28	1/14/2020	
94	MOI	additional work to the ongoing Construction of Irhirhi-Aruogba-Obazagbon-Obagienevbose-Ogheghe Road with Spurs to Enogie Palace and Ogbekpen Community (Rubber Research Spur)	8,100,142,133.55	1/14/2020	
95	OHOS	Edo State Government Civil Service Transformation and Enhancement Project (Phase 2)	322,579,950.00	1/20/2020	
96	EDSOGPADEC	Construction/Completion of the Uncompleted Buildings at the National Youth Service Corps (NYSC) Permanent Orientation Camp, Okada	516,486,119.50	2/11/2020	
97	EDSC	Provision of Services for The Opening and Closing Ceremonies and Provision of Protocol Services for The National Sports Festival Tagged Edo 2020	1,199,592,044.13	2/11/2020	
98	EDSOGPADEC	Construction of Ekosodin Road and Adjoining Streets, Ovia North East	1,105,610,131.65	3/10/2020	
99	MPPURD	Remodeling/Renovation of Observer Newspaper Publishing House	441,229,849.50	3/10/2020	
100	MPPURD	Provision/Construction of Facilities Requested by FIFA, LOC, NFF and National Sports Commission for Samuel Ogbemudia Stadium	2,123,866,429.15	3/10/2020	
101	MOI	Construction of Idumu-Iyasele-Uhomebho Road, Ewatto (4.4km)	880,996,562.55	4/1/2020	
102	EDSOGPADEC	Additional Work to the Ongoing Contract for the Construction of PZ-Ehioghae-Okabere-Oka Market Road Linking Sapele Road and Sokponba Road which was awarded to Messrs. Raycon & Co. (Nig.) Limited.	2,664,992,482.00	4/23/2020	
103	MOI	Construction of Ikiran-Oke-Ikakhumoh Road (12.85km)	1,928,160,991.13	4/23/2020	
104	MOH	Procurement of Additional Equipment for the New Specialist Hospital which were opened on behalf of the Ministry of Health.	1,178,618,011.13	4/27/2020	
105	MOF	Engagement of Lead Issuing House/Financial Adviser for Edo State Bond Issuance Programme	821,500,000.00	5/19/2020	
106	MOI	additional work to the ongoing Construction of Pedestrian Bridge at University of Benin Main Gate	190,841,972.74	5/19/2020	
107	MANR	Procurement of Farm Input, Motor Bikes and Service Provider (Farm Registration Software) under the Independent Farmers Initiative (IFI	487,853,787.50	5/19/2020	

108	SUBEB	Supply of Furniture/Fittings & Fixtures to Public Primary Schools Across the State	991,900,000.00	7/17/2020	
109	MOI	Construction of Ekiador-Iguikhinmwini-Benin Akure Road and Rehabilitation/Construction of Drain at Emah/Okokhuo Junction, Ekiador Axis.	1,736,865,111.70	7/17/2020	
110	EDSOGPADEC	Construction of 1.764km and Overlay of Asphalt of 9.840km Both of 7.3m Carriageway Width at the University of Benin, Ugbowo Campus (Ekosodin Road Phase II) in Ovia North East LGA	1,176,605,550.00	9/9/2020	
111	MPPURD	Construction, Renovation and Remodeling of Legislative Quarters, Ihama Road, GRA, Benin City	352,090,321.00	9/9/2020	
112	MPPURD	Construction of a Magistrate Court in Oredo LGA, Benin City	449,543,237.25	9/9/2020	
113	MPPURD	Construction / Renovation of Ugboha-Uromi Water Works, Esan South East LGA, Edo State	220,744,238.55	9/9/2020	
114	MPPURD	Construction of a Magistrate Court in Egor LGA, Benin City	449,543,237.25	9/9/2020	
115	MPPURD	Additional Facilities for the Rapid Bus Terminal at Obakhavbaya Street, Benin City	496,800,026.88	9/9/2020	
116	MOI	Construction of Ikpako-Ajoki Road, Off Upper Ekehuan Road	4,721,479,809.40	9/9/2020	
117	EDSOPADEC	Reconstruction of Benin Technical School Road and Government Science and Technical College Road, Benin City	1,803,806,169.68	11/1/2020	
118	MOI	Additional Works/Variation to the ongoing contract for Emergency Rehabilitation of Roads in GRA Axis 1	347,176,572.54	1/5/2021	
119	EDSOGPADEC	Construction of 5km Benin Technical School Road From Benin/Lagos Express Road to the River, Asphaltic Concrete Finish Road including Walkways and Drains within the School Premises; Site Wide Water Supply and Power/Electricity Supply which include External Lighting, Generating Set at Government Science and Technical College, Benin City	1,935,039,742.39	2/8/2021	
120	EDSOGPADEC	Construction of 1.764km and Overlay of Asphalt of 9.840km Both of 7.3m Carriageway Width at the University of Benin, Ugbowo Campus (Ekosodin Road Phase II) in Ovia North East LGA	1,176,605,550.00	2/8/2021	
121	MPPURD	Construction, Renovation and Remodeling of Legislative Quarters, Ihama Road, GRA, Benin City	350,929,821.00	2/8/2021	
122	MPPURD	Design of Benin Urban Master Plan and Design of Edo State Regional Development Plan	2,499,258,319.50	2/8/2021	
123	MPPURD	Remodeling/Refurbishment Works at Stella Obasanjo Hospital (Lot 1), Benin City, Edo State	407,688,087.79	2/8/2021	
124	MPPURD	Additional Works for the Remodeling/Refurbishment of Festival Hall Building at Government House, Benin City, Edo State	103,205,995.27	2/8/2021	
125	MPPURD	Remodeling/Refurbishment Works at Stella Obasanjo Hospital (Lot 2), Benin City, Edo State	208,942,308.75	2/8/2021	
126	MPPURD	Additional Works for the Construction of Call Centre (Command and Control) at Okada Avenue, GRA, Benin City, Edo State	985,553,284.26	2/8/2021	
127	MPPURD	Construction of Out-Patients Department at Stella Obasanjo Hospital, Benin City, Edo State	918,164,221.50	2/8/2021	
128	MPPURD	Construction of Administrative Block at Stella Obasanjo Hospital, Benin City	1,664,024,501.08	2/8/2021	
129	MPPURD	Construction of External Works for ICT-Call Centre and Civil Service Training Centre, Benin City, Edo State	544,654,805.48	2/8/2021	
130	MPPURD	Provision of Additional Facilities for the Rapid Bus Terminal at Obakhavbaya Street, Benin City	496,800,026.88	2/8/2021	
131	MPPURD	Additional Works for the Construction, Renovation of Abandoned and Uncompleted Buildings, Remodeling the Allocated Premises, Fencing and Sinking of Borehole and Water Reticulation at Km 6 Office of Ministry of Infrastructure, Benin City, Edo State	10,778,437.50	2/8/2021	
132	MPPURD	Construction of a Magistrate Court in Oredo Local Government Area, Benin City, Edo State	468,176,244.95	2/10/2021	
133	MPPURD	Construction of a Magistrate Court in Egor Local Government Area, Benin City, Edo State	464,787,070.50	2/10/2021	
134	EDSOGPADEC	Procurement for the Construction of Magistrate Court Complex, Ikpoba-Okha Local Government Area, Edo State	495,712,563.00	2/18/2021	
135	MOI	Additional Works to the Construction of Access Road to Edo Creative Hub, Okhoromi Community Road, Off Irhirhi-Obazagbon Road, Benin City	268,332,511.39	3/2/2021	
136	MOI	Construction of 19th Street, Off Uselu Lagos Road (Opposite University of Benin), Crossing Adolor Road, Uwelu by Upper Siluko Powerline, through to Ekehuan Road by Asoro Hill (Evbuotubu Junction) with Spurs to Ohonre Community and Road by Precious Palm Royal Fence (12.34km), Egor LGA	3,440,643,379.17	3/19/2021	Terminated
137	MOEE	Turnkey Project of Streetlight, Independent Power Plant (IPP) Extension and Management Services	2,259,441,530.96	3/29/2021	
138	OHOS	Consultancy for Edo State Government (EDSG) Technology Infrastructure Refresh	2,497,866,422.20	3/29/2021	
139	MOI	Reconstruction of Benin-Abraka Road Phase 1A Comprising [CH 0+000 (Evbiakagba Community) - CH 14+700 (Okogbo Community) 15.5KM	10,102,503,238.77	4/1/2021	
140	MOI	Construction of Sobe-Sabogida Ora Road (22.98km), Owan West LGA	2,975,281,961.63	4/1/2021	
141	MOI	Reconstruction of Ujiogba-Ogwa Road (17km), Esan West LGA	2,726,482,200.53	4/1/2021	
142	MOI	Emergency Rehabilitation of Failed Portions along Upper Siluko Road	633,281,175.00	4/1/2021	

143	MOI	Additional Works / Variation to the Dualization/Construction of Single Carriageway of Ekehuan Road and the Construction of Underground Drainage System on Uwadiae Street, Benin City	2,031,179,003.42	4/7/2021	
144	MOI	Additional Works/Variation to the Construction of Textile Mill Road, Iyoba Street, Iyobanosa Street, Omozogie Street and Underground Drainage System, Benin City	1,019,102,908.38	4/7/2021	
145	OHOS	Consultancy for Edo State Government (EDSG) Collaboration, Email Services and Enterprise Window Server Licenses	548,550,110.28	4/23/2021	
146	MANR	Construction of Bulk Grain Storage Facilities (Silos) at Auchi, Iguobazuwa and Sabogida-Ora	1,895,862,263.00	4/29/2021	
147	MOI	Construction of Ikpako-Ajoki Road, Off Upper Ekehuan Road	4,745,596,031.87	5/1/2021	
148	EDPBMA	Construction of Forward Operating Base (FOB) for Nigerian Army, Ehor, Uhumwode Local Government Area, Edo State	648,230,246.96	5/9/2021	
149	MPPURD	Supply and Installation of Electrical Appliances, Telecommunication, and Intercommunication Equipment such as 400 Intercom, 250 TV & Satellite, 350 Refrigerator and Supply and Installation of Centre Tables to various Government Offices across Edo State (Lot 8)	210,442,500.00	5/10/2021	
150	MPPURD	Supply and Installation of Furniture Such as 200 Bookshelf, 3000 Classroom Chairs with Flip Tables, 700 Notice Boards to Various Government Offices Across Edo State (Lot 7)	655,650,000.00	5/10/2021	
151	MPPURD	Remodeling/Refurbishment Work of Edo State School of Nursing and Midwifery Buildings, Sapele Road, Benin City	1,300,709,177.03	5/10/2021	
152	MPPURD	Construction of Nursery School/Creche Behind Secretariat Block C, Benin City, Edo State	228,767,422.73	5/10/2021	
153	MPPURD	Construction of Covid-19 Isolation Centre at Irrua Specialist Teaching Hospital (ISTH), Irrua, Edo State	285,961,814.25	5/10/2021	
154	MPPURD	Supply and Installation of Furniture Such as 1000 Visitors Chair, 700 Filing Cabinet to Various Government Offices Across Edo State (Lot 4)	366,365,000.00	5/10/2021	
155	MPPURD	Supply and Installation of Furniture such as 50 Executive Tables, 200 Mid Executive Tables, 850 Clerical Tables and 30 Storage Credenzas to Various Government Offices Across Edo State (Lot 1)	259,440,000.00	5/10/2021	
156	MPPURD	Preparation Of a Detailed Master Plan of a New Town Layout Including the Design of Roads and Infrastructure in Ward 9, Ikpoba-Okha Local Government Area, Edo State	750,027,500.00	5/17/2021	
157	GOV	Provision of Transaction Advisory Services for the Benin River Port Project	434,915,246.10	6/2/2021	
158	MPPURD	Additional Works for the Renovation of High Court of Justice Complex A and Main Building Complex, Offices and Courts, Benin City, Edo State	153,600,625.19	6/7/2021	
159	EDPBMA	Refurbishment/Renovation of Governor's Office Building at Government House Premises, Benin City, Edo State	360,973,241.65	6/7/2021	
160	MOI	Additional Works/Variation to the Construction of Idumu-Iyasele-Uhomebho Road, Ewatto	49,624,114.50	6/7/2021	
161	OHOS	Consultancy for the Provision of Technology Delivery Support Services for the Implementation of the Edo State Government Technology Transformation Programme	379,100,000.00	6/7/2021	
162	EDPBMA	Construction of Out-Patients Department at Stella Obasanjo Hospital, Benin City, Edo State	1,176,578,029.90	6/18/2021	
163	EDPBMA	Remodeling/Renovation of Secretariat Block B (Basement – 8th Floor/Roof Top), Benin City, Edo State	2,324,571,464.79	6/18/2021	
164	MOI	Variation to the Construction of Ogriga-Afokpella-Okugbe Road with Awuyemi Spur	464,010,366.67	6/18/2021	
165	MPPURD	Additional Works for the Refurbishment of Secretariat Block D awarded to M/s A&K Construction Limited	322,599,613.03	7/1/2021	
166	EDPBMA	Refurbishment/Remodeling of Court of Appeal, Benin City, Edo State	832,318,526.24	7/5/2021	
167	MPPURD	the Remodeling/Refurbishment Urban Water Board Building at Sapele Road, Benin City	342,384,278.32	7/7/2021	
168	EDPBMA	Construction of Twenty (20) Room Hostel for the Nigeria Army School of Supply and Transport, Benin City, Edo State	257,804,656.24	7/7/2021	
169	EDPBMA	Construction of Sustainable Development Goals Office at Central Road, G.R.A., Benin City, Edo State	280,376,590.25	7/7/2021	
170	OHOS	Consultancy for Edo State Government Civil/Public Service Transformation and Enhancement – Phase 3	597,164,100.00	7/7/2021	
171	EDPBMA	Construction, Renovation and Remodeling of Agricultural Development Hub at the Premises of ADP, Oko-Ogba Village, Along Airport Road, Benin City, Edo State	1,185,938,697.06	7/10/2021	
172	EDPBMA	Construction/Remodeling Works at Edo State College of Agriculture, Iguoriakhi, Edo State	3,519,093,550.10	7/12/2021	
173	EDPBMA	Renovation of Technology Park at Okouromi Community, Benin City, Edo State	709,543,851.39	7/15/2021	
174	EDPBMA	Engagement of Service Providers for the Cleaning and Maintenance of Government Buildings and Offices in Benin City, Edo State	713,241,000.00	7/15/21	
175	EDPBMA	Construction of Pre-Engineered Police Accommodation Development at Okada Avenue, Benin City, Edo State	391,737,578.79	7/20/2021	
176	EDPBMA	Renovation/Remodeling of House of Assembly Complex at Kings Square, Benin City, Edo State	1,450,220,066.80	7/20/2021	
177	EDPBMA	Production, Supply and Installation of Furniture to State School of Nursing, Benin City, Edo State	500,027,875.00	7/23/2021	
178	EDPBMA	Furnishing of College of Education, Abudu, Edo State	548,359,166.75	7/26/2021	

179	EDSOGPADEC	Procurement of Four (4) No. Armoured Boats (Double 250hp Engine) and Four (4) No. TMS23 Speed Boats (Single 200hp Engine)	648,343,680.00	7/28/2021
180	EDSOGPADEC	Construction/Rehabilitation of the Seven (7) Burnt/Destroyed Police Stations in Edo State	461,145,924.70	8/17/2021
181	EDSOGPADEC	Construction of Additional New Hostel at The National Youth Service Corps (NYSC) Orientation Camp Ground, Okada, Ovia North East Local Government Area	291,308,133.32	8/17/2021
182	EDPBMA	the Construction of Edo Creative Hub in the Premises of Nigerian Observer, Benin City, Edo State	351,907,438.51	8/20/2021
183	EDPA	Construction of the Golf Mews, Central Road, Benin City, Edo State	1,527,758,839.76	8/30/2021
184	MOI	Reconstruction of Ujiogba-Ogwa Road (17km), Esan West LGA	2,743,761,775.13	9/1/2021
185	MOI	Construction of Sobe-Sabogida Ora Road (22.98km), Owan West LGA	4,136,265,851.96	9/1/2021
186	EDPBMA	Additional Works for the Remodeling/Renovation of Nigerian Observer Publishing House, Benin City, Edo State	89,891,489.75	9/7/2021
187	EdoGIS	Procurement of Aerial Mapping of Edo State (Excluding Benin City Catchment Area) and Formation of Edo State Geographic Information System Phase II	1,995,000,000.00	9/10/2021
188	MOI	Statewide Rehabilitation of Roads - Lot 1 Comprising Seven (7) Roads	1,075,783,629.18	10/1/2021
189	MOI	Statewide Rehabilitation of Roads - Lot 2 Comprising Seven (7) Roads	1,183,910,662.96	10/1/2021
190	MOI	Statewide Rehabilitation of Roads - Lot 3 Comprising Fourteen (14) Roads	1,150,541,339.72	10/1/2021
191	MOI	Statewide Rehabilitation of Roads - Lot 4 Comprising Sixteen (16) Roads	1,005,906,719.87	10/1/2021
192	MOI	Statewide Rehabilitation of Roads - Lot 5 Comprising Eight (8) Roads	1,189,951,118.48	10/1/2021
193	MOI	Statewide Rehabilitation of Roads - Lot 6 Comprising Seven (7) Roads	696,167,319.47	10/1/2021
194	MOI	Statewide Rehabilitation of Roads - Lot 7 Comprising Three (3) Roads	340,251,200.75	10/1/2021
195	MOI	Statewide Rehabilitation of Roads - Lot 8 Comprising One (1) Road	225,716,851.43	10/1/2021
196	MOI	Statewide Rehabilitation of Roads - Lot 9 Comprising One (1) Road	369,911,562.69	10/1/2021
197	MOI	Statewide Rehabilitation of Roads - Lot 10 Comprising One (1) Road	22,342,515.77	10/1/2021
198	MOI	Statewide Rehabilitation of Roads - Lot 11 Comprising One (1) Road	127,034,246.00	10/1/2021
199	MOI	Statewide Rehabilitation of Roads - Lot 12 Comprising Two (2) Roads	557,077,569.17	10/1/2021
200	MOI	Statewide Rehabilitation of Roads - Lot 13 Comprising Two (2) Roads	341,858,698.31	10/1/2021
201	MOI	Statewide Rehabilitation of Roads - Lot 14 Comprising Two (2) Roads	324,006,897.38	10/1/2021
202	MOI	Statewide Rehabilitation of Roads - Lot 15 Comprising Two (2) Roads	175,553,020.13	10/1/2021
203	MOI	Statewide Rehabilitation of Roads - Lot 16 Comprising Four (4) Roads	203,906,853.28	10/1/2021
204	MOI	Statewide Rehabilitation of Roads - Lot 17 Comprising Two (2) Roads	205,058,642.20	10/1/2021
205	MOI	Construction of 19th Street, Off Uselu Lagos Road (Opposite University of Benin), Crossing Adolor Road, Uwelu by Upper Siluko Powerline, through to Ekehuan Road by Asoro Hill (Evbuotubu Junction) with Spurs to Ohonre Community and Road by Precious Palm Royal Fence (12.34km), Egor LGA	3,784,903,502.15	10/5/2021
206	MOF	Construction of Benin Ultra-Modern Mall	5,004,655,544.82	10/18/2021
207	EDPBMA	Renovation and Remodeling of Edo State College of Education, Afuze, Owan East LGA, Edo State	1,570,494,072.09	10/26/2021
208	SEEFOR	Construction of Victor Uwaifo Avenue, Ogbeifun Lane, 2nd Ogbeifun Lane, Ozigbo Street, Benin City	203,667,827.88	11/5/2021
209	SEEFOR	Construction of Drainage and Kerbs in the College of Agricultural Technology, Iguoriakhi, Ovia South West Local Government Area, Edo State	336,193,357.50	11/15/2021
210	SEEFOR	Construction of Entrance Dual Carriage Way and Road Leading to Farm and School Area in the College of Agricultural Technology, Iguoriakhi, Ovia South West Local Government Area, Edo State	296,001,122.27	11/15/2021
211	SEEFOR	Construction of Dr. Napoleon Asuen Street, Off Ugbor Village Road, GRA, Benin City	239,980,583.11	11/24/2021
212	SEEFOR	Construction of Iviukhua Township Road, Iviukhua Farm Road, Moses Agbukor Street and Spur to Moses Agbukor Street	238,433,878.16	11/24/2021
213	ICTA	Supply of 2000 Zinox Ultrabook/Elite Laptop for Edo State Government Rollout	428,249,500.00	11/24/2021
214	SUBEB	Engagement of a Consulting Firm for the Launch of EDOBEST 2.0 as a Continuation of Edo State Government's Educational System Transformation	9,897,159,333.37	12/1/2021
215	MOI	Construction of part of Obehi Avenue - Osamudiamen Street - part of Okundia Street and Ighodaro Avenue, off 2nd Ugbor Road in Oredo LGA (1.38km)	250,242,351.00	12/1/2021
216	MOI	Lot 18 - Rehabilitation of Iruekpen - Ozalla - Sobe - Sabongida-Ora Road	301,425,344.98	12/1/2021
217	MOI	Construction Access Road to Ugboha Dam (3.6Km)	776,868,139.40	12/1/2021

218	MOI	Reconstruction of the Reinforced Concrete Trapezoidal Flood Channel across Upper Lawani Road – Upper Mission Road – Ewah Road – Ikpoba River and Ogbemor Street, Off Ewah Road	872,078,547.87	12/1/2021	
219	MOI	Construction of Okpagma – Amufi Road, with Spur to Agbonze Street, Daddy J Road, and Michael Aigbedion Street, Uhumwonde/Ikpoba Okha LGA, Edo State	1,700,703,561.30	12/1/2021	Terminated for convenience
220	MOI	Reconstruction of Ekpoma-Iruekpen Road	2,570,257,575.31	12/1/2021	
221	MANR	Supply of Farm Machineries, Laboratory Equipment, Reagents, Wares and Consumables	625,658,750.00	12/3/2021	
222	MOH	Procurement of Project Management Consulting Services for the Renovation, Expansion and Equipping of Stella Obasanjo Hospital, Benin City	404,098,151.29	12/10/2021	
223	EDPBMA	Refurbishment/Renovation of Presidential Lodge in Government House, Benin City, Edo State	768,053,787.25	12/10/2021	
224	EDSOGPADEC	Procurement for the Supply of Six (6) Float Boats (85HP Outboard Engine) and 20 Life Jackets	240,804,300.00	12/15/2021	
225	EDPBMA	Construction of Administrative Block at Stella Obasanjo Hospital, Benin City, Edo State	2,400,706,761.69	12/15/2021	
226	MRB	Additional Works/Variation to the Emergency Rehabilitation of failed portions along Upper Siluko Road	412,637,013.34	12/15/2021	
227	MRB	Construction of Ubijaja-Ugboha Road with Bridge	2,709,558,621.30	12/15/2021	
228	MOH	Procurement Project Management Consulting Services for the Renovation, Expansion and Equipping of Stella Obasanjo Hospital, Benin City	427,230,149.10	12/20/2021	
229	MRB	Reconstruction of College Road – Oba-Eweka Road – Odion Street Off Aduwawa (Benin-Auchi Road), Benin City	809,547,035.11	1/21/2022	
230	EDPBMA	Additional Works / Variation to the Remodeling/Renovation of Edo State House of Assembly Complex, Benin City, Edo State	249,900,926.70	5/9/2022	
231	MOEE	Additional Works / Variation to the Turnkey Project of Streetlight, Independent Power Plant (IPP) Extension and Management Services	476,735,250.10	5/17/2022	
232	EDPBMA	Additional Works / Variation to the Remodeling/Renovation of Secretariat Block B (Basement – 8th Floor/Roof Top), Benin City, Edo State	829,725,508.50	5/17/2022	
233	MRB	Variation in Price of Materials for all Ongoing Projects across the State in the Ministry of Roads and Bridges (MRB), State Employment and Expenditure for Results (SEEFOR) and Edo State Oil & Gas Producing Areas Development Commission (EDSOGPADEC)	13,126,352,181.68	5/17/2022	This approval was given to MRB, EDSOGPADEC, and SEEFOR
234	DGS	Purchase And Supply of Various Brands of Vehicles for Official Use	1,443,451,486.93	5/22/2022	
235	MRB	Construction of Agbokhina Street, Off Ekehuan Road Benin City as Additional Works to the Dualization/Construction of Single Carriageway of Ekehuan Road and the Construction of Underground Drainage System on Uwadiae Street, Benin City	468,399,177.38	8/16/2022	
236	DGHP	Purchase and Supply of One (1) Brand New Toyota Land Cruiser Jeep and Four (4) Brand New Mitsubishi Pajero Jeeps (All 2019/2020 Model) for Official Use by Chief Judge of Edo State and Other Judges of Edo State Judiciary	218,010,000.00	8/19/2022	
237	SEEFOR	Construction Of Mike Ozekhome Street, Off Benin-Auchi Road, Auchi, Edo State	363,910,391.76	8/19/2022	
238	SEEFOR	Construction Of the Centre for The Prevention of Sexual and Gender Based Violence, Benin City, Edo State	291,681,007.95	8/19/2022	
239	MOH	Purchase, Supply, and Installation of Non-Medical Equipment for Stella Obasanjo Hospital, Benin City	1,457,637,918.25	8/25/2022	
240	MOH	Purchase, Supply, Installation, Testing and Commissioning of Medical Equipment for Stella Obasanjo Hospital	7,968,780,818.31	8/25/2022	
241	SEEFOR	Construction Of Ogunbor Primary School Road (Ukhiri Road), Off Upper Sokponba Road, Benin City, Edo State (1.9km)	422,580,458.14	8/25/2022	
242	ICTA	Variation Order No. 1 for the Supply, Installation and Configuration of Connectivity Equipment Including Lenovo Think System SR530 IU Rack Microsoft Windows Server Standard 2019, IPCOME Full Managed Gigabyte Poe Switch With 4 SFP 1.25GB, Fiber Patch, Panel with Patch Cord 8 Port and SFP SC 1.25GB	34,593,500.00	8/25/2022	
243	ICTA	Procurement of Additional IT Equipment such as Laptops (8GB RAM, 1TB Hard Disk Space, Core i5 CPU)	1,162,000,000.00	8/25/2022	
244	EDSOGPADEC	Construction Of Magistrate Court Road from Benin-Abraka Road to Obadolivbiyeyi Road (1.05km), Idogbo	230,208,747.51	8/25/2022	
245	EDPBMA	Additional Works for Renovation and Remodeling of Secretariat Block B	755,427,946.79	8/25/2022	
246	EDPBMA	Additional Works for Renovation and Remodeling of Edo State House of Assembly, King Square, Benin City	309,257,853.91	8/25/2022	
247	EDPBMA	Remodeling Of Edo State Independent Electoral Commission (EDSIEC) Building, Benin City Edo State	298,634,006.87	8/25/2022	
248	EDPBMA	Construction Of a New Veterinary Hospital and A Cafeteria Building in the Premises of Agricultural Development Program (ADP) Along Airport Road, Benin City, Edo State	428,356,518.64	8/25/2022	
249	MANR	Procurement Of Books and Journals for Edo State College of Agriculture and Natural Resources, Iguoriakhi	282,299,453.20	8/25/2022	
250	EDSOGPADEC	Additional Works to The Construction of St. Saviour, Obazagbon – Obadolovbiyeyi to Idogbo/Agbor Road Bypass Roads (15.338km)	897,038,714.89	10/21/2022	

251	EDPBMA	Furnishing Of Court of Appeal at Aiguobasimwin, Benin City	235,625,912.50	10/21/2022	
252	EDPBMA	Renovation Of Edo Creative Hub Phase II in The Premises of The Nigerian Observer, Airport Road, Benin City, Edo State	261,627,734.51	10/21/2022	
253	EDPBMA	Construction, Reconstruction and Remodeling of In-Patient Department at Stella Obasanjo Hospital, Sapele Road, Benin City, Edo State	3,129,724,081.10	10/21/2022	
254	EDPBMA	Renovation Of Edo Broadcasting Service (EBS), Benin City, Edo State	245,221,494.44	10/21/2022	
255	EDPBMA	Additional Works to The Construction of Bus Rapid Transport Terminal at Obakhavbaye Street, Off Oba Market Road	48,664,855.50	10/21/2022	
256	MOF	Provision of Consultancy Services in Relation To The Development Of Upscale Hotel (Radisson Hotel) In Benin City	844,681,250.00	11/14/2022	
257	EDPBMA	Remodeling and Refurbishment of State School of Nursing and Midwifery, Sapele Road Phase 2, Benin City	900,457,627.61	11/14/2022	
258	MRB	Request for Upward Review of Basic Rate of Asphalt for all ongoing contracts in the Ministry of Roads and Bridges, SEEFOR, and EDSOGPADEC	12,133,757,738.36	11/14/2022	This approval was given to MRB, EDSOGPADEC, and SEEFOR
259	MOH	Purchase, Supply, and Installation of Non-Medical Equipment for Stella Obasanjo Hospital, Benin City	2,189,406,672.75	12/2/2022	
260	ESTA	Engineering, Procurement, And Construction (EPC) Of Truck Transit Parks (TTP) In Edo State	12,123,943,727.14	12/2/2022	
261	ESTA	Engineering, Procurement, And Construction (EPC) Of Traffic System Management (TSM) Measures	1,755,758,964.07	12/2/2022	
262	MRB	Additional Works for The Renovation and Construction Works of Buildings in Agricultural Development Programme (ADP), Benin City, Edo State	222,642,663.38	12/2/2022	
263	MRB	Renovation and Furnishing of Chief Judge Residence, Benin City, Edo State	250,251,424.64	12/2/2022	
264	MRB	Additional Works Phase 2 for the Refurbishment/Renovation of Secretariat Block B (Basement - 8th Floor/Roof Top), Benin City, Edo State	108,192,377.29	12/2/2022	
265	MPPURD	Construction of Edo State Chief Judge's Residential Complex, Central Road, G.R.A	295,179,413.00	12/2/2022	
266	DGHP	Purchase And Supply of Ten (10) Brand New Mitsubishi Pajero Jeep (2019/2020 Model) For Official Use by Judges of The Edo State Judiciary	505,250,000.00	12/19/2022	
267	EDPBMA	Construction of a New Veterinary Hospital and a Cafeteria Building in the Premises of Agricultural Development Program (ADP) Along Airport Road, Benin City, Edo State	343,988,130.11	12/19/2022	
268	EDPBMA	Remodeling/Refurbishment of Secretariat Block A (Palm House), Secretariat Complex, Sapele Road Benin City, Edo State	2,325,348,797.26	12/29/2022	
269	EDPBMA	Payments Due to Fluctuation and Increase in Construction Materials and Labour Cost By Edo State Public Building And Maintenance Agency	350,260,342.88	12/29/2022	
270	EDPBMA	Construction of 560-Bed Capacity Student Hostel (Male and Female) At Edo State College of Agriculture and Natural Resources, Iguoriakhi, Edo State (Lot 1)	1,787,149,561.63	12/29/2022	
271	EDPBMA	Construction of Provost Building (Duplex), Water Reticulation and Power Supply/Distribution and Street Light Network at Edo State College of Agriculture and Natural Resources, Iguoriakhi, Edo State (Lot 3)	563,686,825.25	12/29/2022	
272	EDPBMA	Construction of Cafeteria-Dining Building and Construction of One Unit Terraced Building Consisting of 3nos. 4-Bedroom Duplexes at Edo State College of Agriculture and Natural Resources, Iguoriakhi, Edo State (Lot 2)	1,036,623,893.24	12/29/2022	
273	MRB	Construction of Osazuwa Street, Off Obehi Avenue (198m) and resurfacing of other part of Obehi Avenue (340m) as Additional Works to the Construction of part of Obehi, Osamudiamen, and part of Okundia Street and Ighodaro Avenue	111,437,946.05	12/29/2022	
274	MRB	Rehabilitation of Failed Portions on Some Critical Roads and Road Junctions in Benin City	3,344,591,726.94	1/17/2023	
275	EDPBMA	Furnishing of Agricultural Development Programme (ADP), Airport Road, Benin City, Edo State	380,428,600.00	1/24/2023	
276	MOES	Construction of Parks and Gardens at Dumez Park Including Pond Associated with Dumez Park, Airport Road, Galiona Pond and Landscaping, Iguosa Landscaping, Uroa Landscaping, Ogiso Pong, and Iyoba Street.	3,078,810,881.09	1/24/2023	
277		Engagement of a Service Provider for The Development of Edo State Website Revamp, Development of Website for Seventy-Eight MDAS and Twenty Web Portals for Twenty MDAS	200,000,000.00	1/31/2023	
278		Engagement of a Firm to Deploy Fibre Optics Connectivity Across the Various Headquarter Offices of the Eighteen Local Government Areas to Ensure Efficient Service Delivery Leveraging Technology	3,743,352,281.48	1/31/2023	
279	ICTA	Engagement of a Firm to Deploy Fibre Optics Connectivity Across the Various Headquarter Offices of the Eighteen Local Government Areas to Ensure Efficient Service Delivery Leveraging Technology	4,014,428,702.59	1/31/2023	
280	EDSOGPADEC	Construction Of Edomwandagbon Street (Length 625m, Width 7m) In Ikpoba- Okha Local Government Area, Edo State	228,006,935.63	1/31/2023	
281	MPPURD	Engagement of a Consultant for the Implementation of a City Sized Real Estate Project in the New Town Layout in Ward 9, Ikpoba-Okha Local Government Area, Benin City	723,191,291.23	1/31/2023	

282	ICTA	Engagement of a Service Provider for The Development of Edo State Website Revamp, Development of Website for Seventy-Eight MDAS and Twenty Web Portals for Twenty MDAS	231,376,550.00	2/5/2023	
283	EDPBMA	Construction and Furnishing of Passport Office at Auchi, Etsako West Local Government Area, Edo State	339,586,207.61	3/28/2023	
284	EDPBMA	Additional Works to the Remodeling / Refurbishment of Urban Water Board Building at Sapele Road, Benin City, Edo State	241,818,596.81	3/28/2023	
285	MRB	Reconstruction And Gully Reclamation of Temboga Road, Benin City	2,315,883,413.94	3/28/2023	
286	MRB	Construction Of Mechanic Site Road, Auchi in Etsako West LGA (2.248km)	999,983,537.57	3/28/2023	
287	MRB	Construction Of Okpagma-Amufi Road with Spur to Agbonze Street, Daddy J Road, And Michael Aigbedion Street, Uhumwode / Ikpoba-Okha LGA, Edo State	3,092,453,062.07	3/28/2023	
288	MRB	Reconstruction Of Ubiaja-Ugboha Road	4,114,802,706.73	3/28/2023	
289	MRB	Reconstruction Of Benin-Ugo Segment (Okogbo Community to Idunmwunowina Community) Of Benin-Abraka Road (7.5km) - Phase 1B	4,286,152,479.81	3/28/2023	
290	MRB	Reconstruction Of Benin-Ugo Segment (Idunmwunowina Community to Ugo Junction) Of Benin-Abraka Road (17.5km) - Phase 1C	8,786,929,729.00	3/28/2023	
291	MRB	Rehabilitation of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial Districts (Covering A Total Length Of 4.702km)	2,243,858,426.21	3/28/2023	
292	MRB	Additional Works to the Construction Of 19th Street, 18th Street, Off Uselu Lagos Road through to Ekehuan Road by Asoro Hill (Evbotubu Junction) Palm Royal Fence Egor Local Government	1,435,010,709.09	3/28/2023	
293	SEEFOR	Construction of Ivbiorere/Health Centre Road, Eme-Ora, Owan West LGA, Edo State	369,207,923.37	3/29/2023	
294	EDPBMA	Construction of External Works in The Premises of Observer Newspaper and Publishing House, Airport Road, Benin City, Edo State	305,084,675.95	3/29/2023	
295	MRB	Reconstruction of Roads Within the Head Office of Edo State Traffic Management Agency (EDSTMA), Benin City	566,512,332.11	3/29/2023	
296	MRB	Construction of Access Road into Stella Obasanjo Hospital as Additional Works to The Contract for Statewide Rehabilitation of Roads - Lot 4 Comprising Fifteen (15) Roads	112,403,757.55	3/29/2023	
297	MRB	Additional Works to the Contract for Construction of Benin Technical School Road and Government Science and Technical College Road, Benin City	680,038,442.63	3/29/2023	
298	SUBEB	Printing and Supply of Textbooks to all Primary and Junior Secondary Schools across Edo State	1,178,151,110.08	4/11/2023	
299	ESTA	Engagement of a Consultancy Firm for The Development of Comprehensive Transport Master Plan	345,000,000.00	4/11/2023	
300	ESTA	Development of Benin Central Bus Terminal, Obakhavbaye Phase 2	640,005,164.99	4/11/2023	
301	EDPBMA	Additional Works for The Renovation of Edo Broadcasting Service (EBS), Benin City, Edo State	52,824,081.80	4/11/2023	
302	EDPBMA	Completion/Renovation of The Existing Hostels at The School of Agricultural Technology and Engineering, College of Agriculture and Natural Resources, Iguoriakhi, Edo State	381,263,770.30	4/11/2023	
303	MRB	Erosion Control Works on Ikioda - Mechanic Site Road, Off Jattu - Uzairue Road as Additional Work to the Ongoing Contract for The Statewide Rehabilitation of Roads - Lot 7 Comprising Three (3) Roads	103,150,278.95	4/11/2023	
304	MRB	Construction of 2.7km (Phase 1) Length of Eguare - Ogbe -Idumogo - Idimuguokha Road, Esan South East LGA	1,430,494,635.02	4/12/2023	
305	MOF	Additional Works (Project Area 1 - Inclusion of Basement) In Connection with The Construction of Benin City Mall	813,755,750.67	5/2/2023	
306	URBAN WATER CORPORATION	Reactivation and Reticulation of Ugbowo Pumping Station	577,277,057.25	5/2/2023	
307	MBTC	Provision Of Financial Advisory Services for The Benin Enterprise Park Project	350,000,000.00	5/2/2023	plus 2% of amount of fund raised
308	EDSOGPADEC	Construction Of Omorogbe (2 + 2) Road in Ikpoba-Okha Lga, Edo State	482,980,837.50	5/2/2023	
309	EDSOGPADEC	Construction Of Ozoguo Community Road (4.8km and 7m Width) In Ovia North East Lga, Edo State	998,992,687.81	5/2/2023	
310	EDPBMA	Additional Works (Purchase of Generator) For the Construction of Forward Operating Base (Fob) For the Nigerian Army at Ehor, Edo State	12,416,250.00	5/2/2023	
311	MRB	Asphalting of Cut-Out Trenches for the Light-Up Edo Project	305,906,325.80	5/2/2023	
312	DGHP	Purchase and Supply of Various Brand of Vehicles for Top Functionaries of Edo State Government	1,549,827,500.00	6/16/2023	
313	MOF	Supply, Installation, and Commissioning of Kitchen and Laundry Equipment for the proposed Radisson Hotel	1,594,130,474.66	6/16/2023	
314	MOF	Supply, Installation, and Commissioning of MEP HVAC (Mechanical Works) for the proposed Radisson Hotel	2,087,436,990.28	6/16/2023	
315	MOF	Supply and Installation of Alucobond Cladding and Aluminium Windows for the proposed Radisson Hotel	702,455,083.96	6/16/2023	

316	MRB	Rehabilitation of Failed Sections along Iguobazuwa Road to Okada Junction	495,899,061.04	6/16/2023
317	ESTA	Procurement for the Supply and Installation of Intelligent Transport System (ITS) for 100 Compressed Natural Gas Buses for ECTL	405,431,163.00	6/19/2023
318	ICTA	Engagement of a Service Provider/Firm to Provide Office 365 Microsoft License	613,685,514.00	6/19/2023
319	ICTA	Engagement of a Service Provider/Firm for The Provision of Green Gov ERP Software for Use by MDAs	1,751,040,000.00	6/19/2023
320	EDPBMA	Construction of Education Hub in the Premises of former Ministry of Education, Iyaro, Benin City.	6,169,882,100.05	6/19/2023
321	EDPBMA	Renovation Of Presidential Lodge Phase 2 in the Premises of Government House, Benin City, Edo State	445,520,837.79	6/19/2023
322	MRB	Rehabilitation Of Ujiogba Road Junction by Ugoneki Road to Ujiogba the by the Bridge as Additional Works to Ongoing Contract for the Reconstruction of Ujiogba-Ogwa Road	961,577,076.28	6/19/2023
323	MOH	Proposed Contract Extension for Project Management Consulting Services for The Renovation, Expansion, and Equipping of Stella Obasanjo Hospital, Benin City	300,000,000.00	7/24/2023
324	MPPHURD	Construction of Access Roads and Infrastructure at The New Town Layout in Ward 9, Ikpoba-Okha Local Government Area, Benin City, Edo State	17,232,342,491.19	7/25/2023
325	MOF	Additional Works (Main Building) in Connection with the Construction of Benin City Mall	330,987,574.95	8/15/2023
326	MOF	Construction Works (General Contractor) in Connection with The Proposed 170 Rooms Radisson Hotel	15,397,368,002.49	8/15/2023
327	EDSOGPADEC	Construction of Emotan Garden Internal Roads (District 1 and Ring Road) In Ikpoba-Okha LGA, Edo State	1,707,455,098.13	8/15/2023
328	EDPBMA	Renovation, Remodeling, and Construction of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 1)	1,139,537,890.53	8/15/2023
329	EDPBMA	Renovation, Remodeling, and Construction of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 2)	800,507,571.45	8/15/2023
330	EDPBMA	Renovation, Remodeling, and Construction of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 3)	845,012,508.60	8/15/2023
331	EDPBMA	Construction of New Civil Service Club and Recreational Centre, GRA, Benin City, Edo State	390,430,451.75	8/15/2023
332	EDPBMA	Remodeling/Renovation of A Building Along Ezoti Toad, Benin City, Edo State	713,907,766.35	8/15/2023
333	EDPBMA	Additional Works for the Furnishing of Court of Appeal, Aiguobasimwin, Benin City, Edo State.	27,327,021.00	8/15/2023
334	EdoGIS	Computerization of Development Control Agency in the Renovated Block A Building and the Supply of Additional 10cm Orthophoto and Mobile Mapper for EdoGIS (EdoGIS Phase 3)	2,946,569,299.00	9/6/2023
335	DGHP	Purchase And Supply of Six (6) Brand New Mitsubishi Pajero Jeeps	341,850,000.00	9/6/2023
336	EDPBMA	Renovation of Area Planning Offices at Igarra and Afuze, Edo State	218,232,132.76	9/6/2023
337	EDPBMA	Construction of IDP Camp at Uromi, Esan North East LGA, Edo State	330,032,746.28	9/6/2023
338	EDPBMA	Renovation of Edo State New Town Development Agency Headquarters, Benin City, Edo State	661,673,232.57	9/6/2023
339	EDPBMA	Renovation/Remodeling of In-Patient Department (IPD) Of Stella Obasanjo Hospital, Benin City, Edo State	5,489,797,786.60	9/6/2023
340	MRB	Construction Drainage at Ebhoakhuala-Ekpoma to Iruekpen Terminating at Ozala Junction by Iruekpen Grammar School and Ekpoma-Iruekpen Market Road Including Asphaltting of The Affected Roads as Additional Works to The Reconstruction of Ekpoma-Iruekpen Road.	819,375,510.47	9/6/2023
341	SUBEB	Engagement of a Firm for The Implementation of the Basic Education Management Information System (BEMIS) For Edo State Universal Basic Education Board	428,507,420.00	10/10/2023
342	MOE	Completion Works at Government Science and Technical College, Benin City, Edo State	3,664,291,475.41	10/24/2023
343	MOE	Rehabilitation And Refurbishment of Edo State University, Eguaholor Campus, Uhumwode LGA, Edo State	671,498,361.50	10/24/2023
344	MOCO	Procurement of Phase one of The Supply, Installation, and Commissioning of Broadcasting Equipment at Edo Broadcasting Service (EBS), Aduwawa, Benin City, Edo State	2,287,901,000.00	10/24/2023
345	MOF	Additional Works (Main Mall Building) In Connection with The Construction of Benin City Mall	603,683,751.42	10/24/2023
346	EDPBMA	Construction of a 1500 Capacity Auditorium at The Edo State Secretariat Complex, Sapele Road	1,660,026,162.35	10/24/2023
347	EDPBMA	Construction of a Creche at the Edo State Secretariat Complex Sapele Road	483,674,746.62	10/24/2023
348	EDPBMA	Refurbishment/Renovation of Government House Chapel, Government House Premises	300,161,278.17	10/24/2023
349	Edo ERC	Extension of Ossiomo/EDSG 33kv Supply to Emotan Garden from Sapele Road Bypass to Idogbo Road, Benin City, Edo State	602,275,621.21	10/31/2023
350	Edo ERC	Reinforcement of BEDC 33kv Line to College of Agriculture, Iguoriakhi	308,208,424.88	10/31/2023

351	EDPBMA	Renovation of Office Block, Mosque and Reconstruction of Residential Quarters at Edo State Muslim Pilgrim Welfare Board Premises, Benin City, Edo State	234,894,323.62	10/31/2023	
352	EDPBMA	Remodelling/Renovation of Former Police (Security) Accommodation in Government House and Former Edo State Public Procurement Office Building, Benin City, Edo State	684,782,851.36	10/31/2023	
353	EDPBMA	Construction of Passport Office at Auchi, Etsako West Local Government Area, Edo State for Nigerian Immigration Service	390,510,678.43	10/31/2023	
354	MRB	Palliative Works on Failed Sections Along Upper Ekehuan Road from Igo Community Market to Ikpako Community	440,106,833.53	10/31/2023	
355	EDSEA	Rehabilitation of 40km 33kv Overhead Line from Ugbogiobo to Obazuwa, Aihuobabekun, Obarenren, Iduwenhigie, Osasinmwionba, Ekpetin, Igbekhue, Odighi, Odiguetue, Uhiere, Ugboke, Owan, Agbanikaka Communities, And the Extension of Electricity Supply to Iguosula Community in Ovia North East LGA.	375,323,618.75	11/20/2023	
356	EDPBMA	Furnishing of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 1).	335,999,342.50	11/20/2023	
357	EDPBMA	Furnishing of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 2).	297,197,869.81	11/20/2023	
358	EDPBMA	Furnishing of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 3).	289,255,547.50	11/20/2023	
359	EDPBMA	Additional Works for The Remodeling/Refurbishment of Secretariat Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State	361,191,430.92	11/20/2023	
360	EDPBMA	Additional Works for The Construction of Education Hub in The Premises of The Former Ministry of Education Headquarters, Iyaro, Benin City, Edo State	181,195,936.46	11/20/2023	
361	EDPBMA	Construction of Residential Building at Plot No. 3391, Asokoro District, Abuja for Edo State Government	3,092,783,684.40	11/20/2023	
362	EDPBMA	Construction of National Library of Nigeria, Off Urubi Road	238,224,699.23	11/20/2023	
363	DOA	Purchase of 20 Nos. Jinbei Mini Bus for Official Use By Ministries, Departments and Agencies in the State	397,750,000.00	11/20/2023	
364	MOE	Remodeling of Existing Shopping Mall Complex to An Engineering and Technology Campus at Ugbowo, Benin City	4,399,165,132.27	11/30/2023	
365	MOH	Upward Review of Rates and Additional Works to The Procurement and Installation of Medical Gas Piping at Stella Obasanjo Hospital	600,898,296.69	11/30/2023	
366	MOH	Proposed Contract Variation for Medical and Non-Medical Equipment for Stella Obasanjo Hospital For 4No. Ongoing Contract	724,033,077.55	11/30/2023	
367	DGHP	Purchase and Supply of Two (2) Brand New Armored Vehicle (2022 Model) For Top Functionaries of Edo State Government	886,875,000.00	11/30/2023	
368	DGHP	Upward Review of Rates for Purchase and Supply of Various Brands of Official Vehicles for Top Functionaries of Edo State Government	450,000,000.00	11/30/2023	
369	ICTA	Deployment of EDSG Network and Purchase of Office IT Equipment for School of Health Technology	292,845,712.20	11/30/2023	
370	ICTA	Proposed Variation Order 1 in respect of the Edo State Technology Infrastructure Refresh	590,758,815.66	11/30/2023	
371	EDSOGPADEC	Construction Of Ohovbe-Evbomodu Road/Ohovbe Primary School Road Phase 2, In Ikpoba Hill, Ikpoba Okha Local Government Areas, Edo State,	699,495,774.56	11/30/2023	
372	MPPHURD	Request For Approval of Financial Implication of Rates Review For 38Nos. Ongoing Contract	1,767,368,391.24	11/30/2023	
373	MRB	Request For Approval of Financial Implication of Rates Review For 38Nos. Ongoing Contract	18,080,432,791.20	11/30/2023	
374	MPPHURD	Engagement of a Service Provider/Firm for The Additional Works in Respect of The Design of The Benin City Master Plan and Edo State Regional Development Master Plan - Uplift of Selected Roads in the G.R.A (Central Roads & Others)	375,000,000.00	12/7/2023	
375	EDSOGPADEC	Construction of Amo Farm Road in Obayantor Community, Ikpoba-Okha Lga, Edo State	442,630,687.50	12/15/2023	
376	MRB	Rehabilitation of Failed Sections Along Iguobazuwa Road from Iguadolor to Okada Junction	1,120,722,504.19	12/15/2023	
377	MRB	Additional Financial Implication to Due to Rates Review to the Reconstruction of Ubiaja - Ugboha Road	2,230,519,813.77	12/15/2023	
378	MRB	Additional Financial Implication to Due to Rates Review to the Construction of Ikpako-Ajoki Road, Off Upper Ekehuan Road	2,242,067,434.36	12/15/2023	
379	MRB	Additional Financial Implication to Due to Rates Review to the Construction of Agbede-Awain Road	1,013,057,511.32	12/15/2023	
380	EDPBMA	Construction of Edo Film Production Centre, Benin City, Edo State	879,291,181.05	12/21/2023	
381	EDPBMA	Additional Works for The Construction of Out-Patient Department (OPD) Block at Stella Obasanjo Women and Children Hospital, Benin City, Edo State	143,697,459.74	12/21/2023	
382	MOF	Additional Works (Main Mall Building) in connection with the Construction of the Benin City Mall	352,657,062.59	12/28/2023	
383	SEEFOR	Upward Review of Rates for Construction of Ivbiorere/Health Center Road, Eme-Ora Owan West L.G.A. Edo State	130,747,950.00	12/28/2023	
384	SEEFOR	Upward Review of Rates for Construction of Ivbiele Street, Eme-Ora Owan West L.G.A. Edo State	74,966,200.00	12/28/2023	
385	SEEFOR	Upward Review of Rates for Construction of Ogunbor Primary School Road (Ukhiri Road) Upper Sakponba, Benin City.	183,600,325.00	12/28/2023	
386	SEEFOR	Upward Review of Rates for Momoh St. Beside Ebidi Primary School	70,190,620.00	12/28/2023	

387	SEEFOR	Upward Review of Rates for Shaibu Farm Road Jattu.	93,922,981.13	12/28/2023	
388	SEEFOR	Upward Review of Rates for OPC Road, Arougba	80,897,781.25	12/28/2023	
389	SEEFOR	Upward Review of Rates for Darlington Ogbeifun Street, Off Mtn Mast Rd, Ughiokhuen Qtrs., Oredo Local Government Area	59,525,625.63	12/28/2023	
390	SEEFOR	Upward Review of Rates for Construction of Odekhiran Avenue, Off 2nd Ugbor Road, Oredo Local Government Area.	56,033,235.50	12/28/2023	
391	SEEFOR	Upward Review of Rates for Construction of the Extension of Internal Roads in Police Training School Ogida, Benin City	51,500,685.05	12/28/2023	
392	SEEFOR	Upward Review of Rates for Uwessian -Ujagbhole-Irrua, Edo State from Ch0+000 To Ch2+400	156,400,675.00	12/28/2023	
393	SEEFOR	Upward Review of Rates for Construction of Pole Street Off Benin Sapele Road, Oredo Local Government Area, Edo State.	22,963,505.00	12/28/2023	
394	SEEFOR	Upward Review of Rates for Ero Street Between Urubi and Wire Road/Osasu Asabor Street Before Edsiec, Off Oko Central, Benin City.	87,262,050.00	12/28/2023	
395	ICTA	Development of EDSG Fibre Optic Connectivity to Forty-Eight (48) Secondary Schools and Edo Enterprise Park	3,332,242,668.84	12/28/2023	
396	EDSOGPADEC	Variation (Additional Cost) To Construction of Edomwandagbon Street	75,306,013.01	12/28/2023	
397	EDSOGPADEC	Variation (Additional Cost) To Construction of Ekiadolor -Iguikhinmwini - Benin Akure Road, Emah/Okokhuo Road.	593,113,844.55	12/28/2023	
398	EDSOGPADEC	Variation (Additional Cost) To Construction of Magistrate Court Road, Idogbo	7,577,076.88	12/28/2023	
399	EDSOGPADEC	Variation (Additional Cost) To Construction of Internal Roads in NYSC Permanent Orientation Camp, Okada	74,037,200.44	12/28/2023	
400	EDSOGPADEC	Variation (Additional Cost) To Construction of Ohovbe Road / Ohovbe - Evbuomodun Via Enogie Road	424,628,774.47	12/28/2023	
401	EDSOGPADEC	Variation (Additional Cost) To Construction of St. Saviour Obazagbon - Obadoloivbiyeyi Emotan Roads.	958,418,605.57	12/28/2023	
402	EDSOGPADEC	Variation (Additional Cost) To Construction of Ugbokun - Iguebora Road and Ugbokun - Iyanomoh Road.	477,134,985.82	12/28/2023	
403	MRB	Additional Works to The Construction Of 19th Street, Off Uselu Lagos Road (Opposite University of Benin), Crossing Adolor Road, Uwelu by Upper Siluko Powerline, Through to Ekehuan Road by Asoro Hill (Evbuotubu Junction) With Spurs to Ohonre Community and Road by Precious Palm Royal Fence (12.34km), Egor LGA	4,899,908,361.25	12/28/2023	
404	MRB	Additional Works (At Edaiken Primary School Road Including Flood Control, Chief Ugiagbe Street, Omoragbon Street) To Statewide Rehabilitation of Roads - Lot 1 Comprising Seven (7) Roads	893,673,001.99	12/28/2023	
405	MRB	Additional Works to The Rehabilitation of Failed Portions on Mission Upper Mission, Forestry Road, Agbonmwonoba Street, And Sectional Overlay Akpakpava Road (Between Ring Road and Ramat Park) Benin City	198,199,783.78	12/28/2023	
406	MRB	Additional Works (Provision of Drainage and Increase Excavation and Filling with Laterite at Blessed Avenue) To Statewide Rehabilitation of Roads - Lot 4 Comprising Fifteen (15) Roads	177,137,715.59	12/28/2023	
407	MRB	Additional Works (Provision of Rigid Pavement at Gorretti, Amadin Street, And Eweka-Uwaihi Streets) To Statewide Rehabilitation of Roads - Lot 6 Comprising Seven (7) Roads	324,177,802.21	12/28/2023	
408	MRB	Additional Works (Laying of Asphalt) To Spots Improvement and Sectional Overlay of Country Home Motel Road	132,865,873.87	12/28/2023	
409	MRB	Reconstruction Of GRA Roads (Comprising Central Road, Golf Course-Airport Road, Ezoti Street, Okada Avenue, Omo-Osagie Avenue and Ambrose Alli Avenue Using Rigid Pavement	9,478,122,894.38	12/28/2023	
410	MRB	Reconstruction Of Owina-Evbuotubu, Erhunmwunse, Children Medical, And Okpe Roads Using Rigid Pavement	15,514,899,234.78	12/28/2023	
411	MRB	Construction Of 1.5km Network of Internal Roads Within the Agric Hub Premises Along Airport Road, Benin City	739,039,693.13	12/28/2023	
412	MRB	Additional Works to The Reconstruction and Gully Reclamation of Temboga Road, Benin City	1,912,467,908.96	12/28/2023	
413	MRB	Additional Works (Construction of Additional 912m Of Mechanic Road Including Underground Drainage, Culverts, Catch Pits) To Statewide Rehabilitation of Roads - Lot 2 Comprising Seven (7) Roads	1,309,549,003.80	12/28/2023	
414	OHOS	Consultancy Services for Phase 4 of the Edo State Transformation and Enhancement Project (Consolidating and Extending the Gains of Edo STEP)	435,926,475.00	12/28/2023	
415	PHCDA	Engagement Of a Consultant to Provide Integrated Healthcare Solutions in Primary Healthcare Centers in Edo State	322,500,000.00	12/28/2023	
416	MOF	Variation For the Development of The Radisson Hotel, Benin City	6,716,908,107.00	1/25/2024	
417	EDSOGPADEC	Upgrade/Remanufacturing of Nigeria Police Armoured Personnel Carriers (APC)	220,893,240.00	1/25/2024	
418	MRB	Rehabilitation Of 2.22km Roads Within Sapele Road Axis (Lot 1) Comprising Dumez Road, Dumez Junction Sapele Road and School of Health (Ofunwengbe) Road Linking Dumez Road and Sakponba Road and Ehigiator-Igbe Igberase Arase Street, Off PZ Road, Off Sapele Road, Benin City	1,255,828,885.25	1/25/2024	
419	MRB	Rehabilitation Of 8.99km Roads Within Gra Axis I (Lot 2) Comprising 1st Ugbor Road to Ugbor Village Road, 2nd Ugbor Road, U.U Drive, B.I.U Road, Mtn Mast Road, Powerline Street Off Trinity Road, Aikhionbare Street, Iziegbe Street, Part of Upper Adesuwa Road, Part of Giwa-Amu Road, Aideyan Street, GRA, Benin City	3,179,271,134.95	1/25/2024	

420	MRB	Rehabilitation Of 7.38km Roads Within Gra Axis li (Lot 3) Comprising Gapiona Street, Reuben Agho Avenue, Imuetinyan Street Off Ihama Road (Including Underground Drain), Eric Odogun Street by Abuja Quarter, And Others in GRA, Benin City	3,435,699,185.78	1/25/2024
421	MRB	Rehabilitation Of 2.76km Roads Within Ikpoba Hill Axis (Lot 4) Comprising Ewah Road, Idehen Street Off Jemila Road, Failed Portion Along Akpakpava Between Ewah Road Junction and Ikpoba River, Evbiemwen Road, Wire Road Junction and Obakhavbaye Junction by Oba Market Road, Benin City	1,388,768,979.16	1/25/2024
422	MRB	Rehabilitation Of 2.47km Roads Within Ekehuan Road Axis (Lot 5) Comprising Agho Street Between Owina Junction and Erhunmwunse Junction, Omene Johnson and Ogedegbe Street Off Joromi, Omomo Street, Isibor Street, Ugiayugbor Street, Akenzua by Stadium Road Junction, Stadium Road, Plymouth Road Junction and Ora Crescent, Zabayo Street, Benin City	1,304,384,806.35	1/25/2024
423	MRB	Rehabilitation Of 2.83km Roads Within Airport Road Axis (Lot 6) Comprising Oko Central Road, Aideyan Street Off Golf Course Road/Chief Osuan (Veg.Mkt.Rd) & Golf Course Avenue (S.S.G & Govt. Official Residence Road, And Airport Avenue, Benin City	785,732,957.95	1/25/2024
424	MRB	Rehabilitation Of 4.06km Roads Within New Benin/King Square Axis (Lot 7) Comprising Forestry Road - Upper Forestry Road, Iyobosa Lane and Iyobosa Street, Owina Street Off Sakponba Road, Igun Lane, 1st African Lane and Ewaekpe Road, Benin City	1,583,686,952.83	1/25/2024
425	MRB	Rehabilitation of 1.79km Roads Within Egor/Useh Axis (Lot 8) Comprising Miracle Avenue, Useh Road/ Useh Secondary School Road, Oguola Lane, And Grading of Earth Roads, Benin City	1,065,308,271.75	1/25/2024
426	MRB	Rehabilitation Of 9.77km Roads Within Ugbowo Axis (Lot 9) Comprising Uwasota Road, Uwelu Road (Including Mini Storm Water), Uselu Lagos Road Service Lane, 2nd Federal Road to Edaiken Primary School Road, S&T Barracks Road, Aken-Usifo Street, Moye Street, Aibalegbe Street, Okokhuo Junction, Benin City	4,662,541,571.77	1/25/2024
427	MRB	Rehabilitation Of 0.75km Roads Within Ekpoma Axis (Lot 10) Comprising Uwenlebor Road, Ekpoma	244,644,861.60	1/25/2024
428	MRB	Rehabilitation Of 4.46km Roads Within Owan West Axis (Lot 12) Comprising Post Office Road, Sabongida Ora and Ukpafoaga Ukhuro Road, Uhonmora-Ora	1,474,392,197.39	1/25/2024
429	MRB	Rehabilitation of 13.22km Roads Within Iguobazuwa/Usen Axis (Lot 14) Comprising Okemola Road and Usen-Okoro Road Off Usen Poly Road, Ugbogui Market Road, And Usen/Hospital Road Iguobazuwa	5,147,109,923.81	1/25/2024
430	MRB	Construction of Old Siluko Road, Useh, Benin City	1,293,007,486.92	1/25/2024
431	MRB	Flood/Gully Erosion Control Works for The Benin Technical College Catchment / Nine (9) Associated Roads Including the Construction of Access Road to Staff Quarters Within Government Science and Technical College and Holy Rosary Catholic Church Road (Irowa Obazee Road), Off Technical College Road, Ugbowo, Benin City	739,039,693.13	1/25/2024
432	OREDO LGC	Remodeling and Rehabilitation of The Burnt Portions of Oba Market, Benin City	939,777,385.43	1/25/2024
433	OREDO LGC	Reconstruction of the Burnt Ekiosa Market, Benin City, Lot 1 - Lock-Up Shops Type A and B, Utility, And Toilet Buildings	2,327,160,148.75	1/25/2024
434	OREDO LGC	Reconstruction of the Burnt Ekiosa Market, Benin City, Lot 2 - Open Stall, Toilet Buildings, Gate House, Fence, Pavement and Side Drains, Flooring, Landscaping and Greening	2,387,890,851.64	1/25/2024
435	MOH	Procurement of 4No. Foreign Used 32-Seater Toyota Coaster Buses 2016 Model And 2no. Foreign Used Toyota Hilux Utility Vehicles 2020 Model	279,070,000.00	2/8/2024
436	EDPBMA	Furnishing Of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 1)	419,009,875.00	2/8/2024
437	EDPBMA	Furnishing Of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 2)	320,212,000.00	2/8/2024
438	EDPBMA	Furnishing Of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State (Lot 3)	370,336,459.30	2/8/2024
439	MRB	Additional Works to The Rehabilitation of Guobadia/Adolor Street Off Etete And 1st Ugbor Road, 2nd West Circular Road and Iyase Street Off 2nd West Circular Road, Obamedo Street Off Forestry Road, Lawani Road Between Iyaro and New Lagos Road Junction, Cooke Road, Ozolua Street Off 1st And 2nd East Circular Road, Benin City	109,350,999.54	2/8/2024
440	MRB	Additional Works to The Ongoing Contract for The Spots Improvement and Complete Overlay of Enogie Road, Benin City Including Osazuwa Street and Infant Jesus Street, Off Sapele Road in Oredo LGA	211,257,933.20	2/8/2024
441	FEWMA	Flood And Gully Erosion Remediation Works at Iwogban Catchment	2,942,310,748.50	2/8/2024
442	FEWMA	Flood Alleviation at Okhoro East Sub Catchment (Ewah Erhahon Road)	899,257,323.71	2/8/2024
443	DGHP	Purchase And Supply of Fifteen (15) Jeeps (One (1) Toyota Prado V6. Txl 2022/2023 Model and Fourteen (14) Mitsubishi Pajero Jeeps V6, GLS 2019/2020 Model) For the Legislative and Judiciary Arm of Edo State Government	1,414,399,000.00	2/20/2024
444	EDSOGPADEC	Construction of Concrete Pedestrian Jetty in Nikorogha Community, Ovia South West, Edo State	374,550,975.00	2/20/2024
445	EDSOGPADEC	Construction Of Concrete Pedestrian Jetty in Ofunama Community, Ovia South West, Edo State	398,336,263.88	2/20/2024
446	DGS	Purchase And Supply of One Brand New Lexus Lx600 SUV 2023 Model for Official Use by Top Government Functionaries	282,831,250.00	2/20/2024

447	DGS	Purchase And Supply of One Brand New Toyota Land Cruiser GXR and One Brand New Lexus Lx600 Soft Shell (2022/2023 Edition) Sport Utility Vehicles (SUV) For Top Government Functionaries	632,100,000.00	2/20/2024
448	EDPBMA	Fit-Out Works for The Anchor Tenant Space (Shoprite) In the Benin City Mall, Sapele Road, Benin City, Edo State	1,449,350,008.25	2/29/2024
449	DGHP	Purchase And Supply of Office Furniture	610,218,461.00	3/21/2024
450	ICTA	EDSG Data Center Management and Network Support Services	2,256,218,062.50	3/21/2024
451	ICTA	Capacity Building for Edo State Stem Graduates	3,156,276,845.73	3/21/2024
452	ICTA	IT Security Solutions Annual Renewal	721,909,989.71	3/21/2024
453	MRB	Emergency Work on Ujemen-Iruekpen-Ozalla-Sabongida Ora Road	727,151,603.03	3/21/2024
454	MRB	Emergency Works on Benin-Agbor Road	721,555,486.94	3/21/2024
455	DGS	Purchase Of Two Brand New Toyota Hiace 2023 Fully Equipped with Basic Life Support (BlS) Ambulance	326,800,000.00	3/21/2024
456	MRB	One Side Dualization of Ogba-Evbuodia-Evbuovbioba-Irhue-Upper Ekehuan Road with Bridge Across Ogba River Phase 1 Segment I	14,638,201,095.93	4/11/2024
457	MRB	One Side Dualization of Ogba-Evbuodia-Evbuovbioba-Irhue-Upper Ekehuan Road with Evbuokudin-Uholor Supr Phase 1 Segment II	8,445,787,970.55	4/11/2024
458	MRB	Rehabilitation and Sectional Overlay of 0.67km Section of Sabongida Ora - Afuze Road	454,987,678.04	4/11/2024
459	ICTA	Deployment Of EDSG Document Management Project Phase 3	390,264,191.81	4/30/2024
460	EDSOGPADEC	Supply And Maintenance of Water Buses	1,064,250,000.00	4/30/2024
461	EDSOGPADEC	Additional Works to The Grading and Sand-Filling of Nikorogha Road from Udo Village in Ovia South-West L.G.A. Of Edo State	96,473,388.53	4/30/2024
462	EDSOGPADEC	Variation To the Construction of High Court of Justice Abudu, Orhionmwon Local Government Area of Edo State	10,345,676.38	4/30/2024
463	EDPBMA	Purchase, Supply and Installation of Library Furniture at Benin City Mall, Sapele Road, Benin City, Edo State	306,955,513.60	4/30/2024
464	EDPBMA	Completion / Renovation of Existing Hostels, At the School of Agricultural Technology, Iguoriakhi	357,280,472.70	4/30/2024
465	EDPBMA	Construction of a Forward Operating Base (FOB) For Nigerian Army Which Would Be Located at Sobe, Owan West Local Government Area, Edo State	1,601,720,159.73	4/30/2024
466	EDPBMA	Construction of Administrative Block at Stella Obasanjo Hospital, Benin City, Edo State	4,685,186,918.25	4/30/2024
467	ESTA	Rate Review for Development of Central Bus Terminal, Obakhavbaye Phase 2	229,031,244.42	5/7/2024
468	ESTA	Rate Review for Engineering, Procurement and Construction (EPC) Of Traffic System Management (TSM) Measures in Edo State (Sapele Road by Kada Junction and Sakponba Road By 3rd Junction)	573,488,598.70	5/7/2024
469	ESTA	Rate Review for Development of Edo State Comprehensive Transport Master Plan	17,067,089.00	5/7/2024
470	EDPBMA	Rate Review for Remodeling/Refurbishment of Secretariat Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State	392,098,089.75	5/7/2024
471	EDPBMA	Rate Review for Renovation of Presidential Villa Phases 2 in the Premises of Government House, Benin City, Edo State	43,337,501.55	5/7/2024
472	EDPBMA	Rate Review for Construction of Education Hub in the Premise of the Former Ministry of Education Headquarters, Iyaro, Benin City, Edo State	2,028,364,371.52	5/7/2024
473	EDPBMA	Rate Review for Remodeling/Renovation of a Building along Ezoti Road, Benin City, Edo State	115,771,524.05	5/7/2024
474	EDPBMA	Rate Review for Remodelling/Renovation of Former Police (Security) Accommodation in Government House and Former Edo State Public Procurement Office Building, Benin City, Edo State	52,498,221.81	5/7/2024
475	EDPBMA	Rate Review for Renovation/Remodelling of Edo State In-Patient Department (IPD) of Stella Obasanjo Hospital, Sapele Road, Benin City, Edo State	973,811,369.39	5/7/2024
476	EDPBMA	Rate Review for Construction of a 1500 Capacity Auditorium at the Edo State Secretariat Complex, Sapele Road, Benin City, Edo State	609,609,341.72	5/7/2024
477	EDPBMA	Rate Review for Construction of a Creche at the Edo State Secretariat Complex, Sapele Road, Benin City, Edo State	170,791,680.44	5/7/2024
478	EDPBMA	Rate Review for Refurbishment/Renovation of Government House Chapel, Government House Premises, Benin City, Edo State	97,194,681.92	5/7/2024
479	EDPBMA	Rate Review for Construction of Residential Building at Plot No 3391, Asokoro District, Abuja, for Edo State Government	1,306,193,298.43	5/7/2024
480	MRB	Rate review for the Construction of Flood/Gully Control Works for The Benin Technical Catchment Including Construction of Access Road to Staff Quarters Within Government Science and Technical College And Holy Rosary Road (Irowa Obazee Road), Off Technical College Road, Ugbowo, Benin City	1,402,911,240.29	5/7/2024

481	MRB	Rate reivew for the Rehabilitation of 2.83km Roads within Airport Road Axis (Lot 6) comprising Oko Central Road, Aideyan Street Off Golf Course Road/Chief Osuan (Veg.Mkt.Rd) & Golf Course Avenue (S.S.G & Govt. Official Residence Road, And Airport Avenue, Benin City	197,753,619.86	5/7/2024	
482	MRB	Rate reivew for the Statewide Rehabilitation of Roads – Lot 5 Comprising Eight (8) Roads and additional works in Oredo LGA, Ikpoba Okha LGA and Uhumwode LGA Edo State	1,112,303,814.23	5/7/2024	
483	MRB	Rate reivew for the Rehabilitation of 8.99km roads within GRA axis 1 (lot 2) comprising 1st Ugbor to Ugbor village road, 2nd Ugbor road, U.U. drive, MTN mast road Powerline Street off Trinity Road, Akhionbare street, IZIEGBE Street, Part of Upper Adesuwa Road and Part of Giwa-Amu Road, Aideyan Street, GRA. Benin City	648,030,002.33	5/7/2024	
484	MRB	Rate reivew for the Statewide Rehabilitation of Roads– Lot 17 comprising Oseghale Market Road and Otor-Idumozar road	185,233,026.15	5/7/2024	
485	MRB	Rate reivew for the Rehabilitation of 2.47km Roads within Ekehuan Road Axis (Lot 5) comprising Agho Street Between Owina Junction and Erhunmwunse Junction, Omene Johnson and Ogedegbe Street Off Joromi, Omomo Street, Isibor Street, Ugiayugbor Street, Akenzua by Stadium Road Junction, Stadium Road, Plymouth Road Junction and Ora Crescent, Zabayo Street, Benin City	1,575,556,325.93	5/7/2024	
486	MRB	Rate reivew for the Rehabilitation of 2.22km Roads within Sapele Road Axis (Lot 1) comprising Dumez Junction by Sapele Road and School of Health (Ofunwengbe), environs and Ehigiator-Igbe Igberase Arase Street, Off PZ Road, Benin City	1,343,414,762.78	5/7/2024	
487	MRB	Rate reivew for the Rehabilitation Of 2.76km Roads Within Ikpoba Hill Axis (Lot 4) Comprising Ewah Road, Idehen Street Off Jemila Road, Failed Portion Along Akpakpava Between Ewah Road Junction and Ikpoba River, Evbiemwen Road, Wire Road Junction and Obakhavaye Junction by Oba Market Road, Benin City	345,742,209.97	5/7/2024	
488	MRB	Rate reivew for the Rehabilitation of 7.38km Roads within GRA Axis II (Lot 3) comprising Gapiona Street, Reuben Agho Avenue, Imuetinyan Street Off Ihama Road (including Underground Drain), Eric Odogun Street by Abuja Quarter, and others in GRA, Benin City	1,100,323,357.75	5/7/2024	
489	MRB	Rate reivew for the Rehabilitation of 0.7km Roads Within Etsako West Axis (Lot 13) Comprising Igbei Road to Angle 90 Junction Auchi	46,827,241.95	5/7/2024	
490	MRB	Rate reivew for the Statewide Rehabilitation of Roads LOT 9 comprising One (1) Road	49,951,253.14	5/7/2024	
491	MRB	Rate reivew for the Rehabilitation of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial District (Lot 3)	105,728,634.82	5/7/2024	
492	MRB	Rate reivew for the Rehabilitation Of 1.79km Roads Within Egor/Useh Axis (Lot 8) Comprising Miracle Avenue, Useh Road/Useh Secondary School Road, Oguola Lane and Grading Of Earth Roads, Benin City	312,673,309.86	5/7/2024	
493	MRB	Rate reivew for the Spot Improvement and Complete Overlay of Enogie Road, includes Osazuwa street, Infant Jesus Street, Odunamen Avenue, George Idah drive and spot improvement of Limit Road, off Sapele road, Benin City	66,284,924.62	5/7/2024	
494	MRB	Rate reivew for the Rehabilitation of 1ST and 2nd Ivbiore street off ICE road, Planwell road off ICE road/Wire Road and Oziegbe street, Off Urubi/New Lagos Road, Benin City	397,854,345.02	5/7/2024	
495	MRB	Rate reivew for the Construction of Access Road to Ugboha Dam	446,684,291.57	5/7/2024	
496	MRB	Rate reivew for the Rehabilitation of failed sections on critical Roads in Edo Central and Edo North Senatorial Districts – Lot 2 comprising Omokhodion road, Ekpoma, Iyare road, Ekpoma, SK Foam junction, Ekpoma, G2 road, Ekpoma and Iruekpen Roundabout, Iruekpen	73,400,254.48	5/7/2024	
497	MRB	Rate reivew for the Rehabilitation of failed sections on critical Roads in Edo Central and Edo North Senatorial Districts – Lot 4 comprising Uwenlodia road, Ekpoma, F. O. Momoh road, Ewu, Olele/Momodu Road, Irrua	94,583,053.12	5/7/2024	
498	MRB	Rate reivew for the Rehabilitation of 0.75km road within Ekpoma Axis (Lot 10) comprising Uwenlebor road, Ekpoma	95,633,236.89	5/7/2024	
499	MRB	Reconstruction of Ubiaja – Ugboha Road	2,383,705,273.69	5/7/2024	
500	MRB	Rate reivew for the Emergency Rehabilitation of G.R.A Axis 1 comprising of (12) roads and additional roads	54,649,947.89	5/7/2024	
501	MRB	Rate reivew for the Spots Improvement and Sectional Overlay of Country Home Motel Road	82,637,038.82	5/7/2024	
502	MRB	Rate reivew for the Rehabilitation of Guobadia/Adolor Street off Etete and 1st Ugbor road, 2nd West Circular Road and Iyase Street off 2nd West Circular Road, Obamedo Street, off Forestry Road, Lawani Road Between Iyaro and New Lagos Road Junction, Cooke Road, Ozolua Street off 1st and 2nd East Circular Road, Benin City	232,022,309.22	5/7/2024	
503	MRB	Rate reivew for the Reconstruction of Benin-Ugo Segment (Okogbo Community to Idunmwunowina Community) of Benin-Abraka Road (7.5km) – Phase 1B	1,005,929,503.51	5/7/2024	
504	MRB	Rate reivew for the Reconstruction of Benin-Abraka road Phase 1A Benin-Ugo Segment {Evbiakagba Community- Okogbo Community}	942,880,539.59	5/7/2024	

505	MRB	Rate reivew for the Reconstruction of roads within the Head office of Edo State Traffic Management Agency (EDSTMA), Benin City	229,973,042.76	5/7/2024	
506	MRB	Rate reivew for the Dualization/Construction of Single Carriageway of Ekehuan Road, Construction of Uwadiae Street and Construction of Underground Drainage System, Benin City	3,035,570,503.24	5/7/2024	
507	MRB	Rate reivew for the Construction of Obehi Street, Osamudiamen Street, Part of Okundia Street, Ighodaro Avenue and Osazuwa Street, Benin City	29,701,119.19	5/7/2024	
508	MRB	Rate reivew for the Rehabilitation of roads under Lot 1 Comprising (7) Seven Roads (Edaiken Primary school road, Part of friendship street, Aiguokhian Street, Part of Chief Ugiagbe/Omoragbon Street/Omoruyi Street, Isiohor, Omosefe Street Off Okhoro Road, Benin City, Rehabilitation of wisdom street off 1st East Circular Road and Rehabilitation of Eweka road off Okhoro road, off New Lagos Road)	193,458,300.53	5/7/2024	
509	MRB	Rate reivew for the Rehabilitation of Failed Portions on Mission/Upper Mission Road, Forestry Road, Agbonwonoba Street and Sectional Overlay of Akpakpava Road (Between Ring Road and Ramat Park), Benin City	164,084,110.65	5/7/2024	
510	MRB	Rate reivew for the Rehabilitation of 4.06Km Roads within New Benin/King Square axis (Lot 7) comprising Forestry Road – Upper Forestry Road, Iyobosa Lane and Iyobosa Street, Owina Street off Sakponba Road, Igun Lane, 1st African Lane and Ewaekpe Street, Benin City	234,360,343.29	5/7/2024	
511	MRB	Rate reivew for the Construction of Textile Mill Road, Iyoba Street, Part of Aruosaghea Street, Omozogie Street, Cannan Street, Part of 2nd west Circular Road, Part of Ogie Street and Underground Drainage System, Benin City	387,920,350.27	5/7/2024	
512	MRB	Rate reivew for the Palliative work on failed sections along Upper Ekehuan road from Igo community market to Ikpako community	62,136,946.26	5/7/2024	
513	MRB	Rate reivew for the Statewide Rehabilitation of Roads Lot 4 comprising Sixteen (16)	484,862,495.19	5/7/2024	
514	MRB	Rate reivew for the Emergency Rehabilitation of the failed sections along upper siluko road and reconstruction of eweka street off upper siluko road	190,171,665.12	5/7/2024	
515	MRB	Rate reivew for the Rehabilitation of 9.77km Roads within Ugbowo Axis (Lot 9) comprising Uwasota Road, Uwelu Road (Including Mini Storm Water), Uselu Lagos Road Service Lane, 2nd Federal Road To Edaiken Primary School Road, S&T Barracks Road, Aken-Usifo Street, Moyo Street, Aibalegbe Street, Okokhuo Junction, Benin City	2,607,694,465.13	5/7/2024	
516	MRB	Rate reivew for the Reconstruction Of GRA Roads Comprising (Central Road, Golf Course Road To Airport Road, Ezoti Street, Okada Avenue, Omo-Osagie Avenue, Reservation Road To Sapele Rd, Dennis Osadebey Avenue (Within Government House) And Ambrose Alli Road, G.R.A, Benin City Using Rigid Pavement	1,855,721,896.72	5/7/2024	
517	MRB	Rate reivew for the Reconstruction of Benin Technical School Road and Government Science and Technical College Road, Benin City	1,328,380,439.40	5/7/2024	
518	MRB	Rate reivew for the Statewide Rehabilitation of Roads– Lot 16 comprising Aburimen Road, Ekpoma, Dova Road, Ekpoma, Osebor Street and Isebelua Street, Ihumudumu, Ekpoma	77,516,603.81	5/7/2024	
519	MRB	Rate reivew for the Construction of Old Siluko Road, Useh, Egor L.G.A	427,559,564.11	5/7/2024	
520	MRB	Rate reivew for the Rehabilitation of 4.46km Roads Within Owan West Axis (Lot 12) Comprising Post Office Road, Sabongida Ora and Ukpafoja Ukhuro Road, Uhonmora-Ora	432,172,756.74	5/7/2024	
521	MRB	Rate reivew for the Construction of Mechanic Site Road, Auchi	536,697,459.81	5/7/2024	
522	MRB	Rate reivew for the Rehabilitation of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial Districts (Lot 9) – Rehabilitation of Sabongida-Ora Roundabout-Afuze Road	37,070,587.36	5/7/2024	
523	MRB	Rate reivew for the Construction of Agbede-Awain Road	2,148,929,197.39	5/7/2024	
524	MRB	Rate reivew for the Construction of Ikiran-Oke-Ikakumoh Road	1,416,015,577.54	5/7/2024	
525	MRB	Rate reivew for the Rehabilitation of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial Districts (LOT 7) – Rehabilitation of Jattu-Iyuku Road, Auchi	63,615,543.69	5/7/2024	
526	MRB	Rate reivew for the Rehabilitation of Failed Sections on Critical Roads in Edo Central and Edo North Senatorial Districts (LOT 10) – Rehabilitation of Nwanni Medical Center Road, Afuze	37,225,494.66	5/7/2024	
527	MRB	Rate reivew for the construction of Sobe-Sabongida-Ora Road	1,889,584,185.27	5/7/2024	
528	MRB	Rate reivew for the Emergency Rehabilitation of New Benin Axis II Comprising 11 Roads	559,659,100.98	5/7/2024	
529	MRB	Rate reivew for the Construction of Okpagha-Amufi Road with Spurs to Agbonze Street, Daddy J Road, And Michael Aigbedion Street, Uhumwonde/Ikpoba-Okha L.G.A, Edo State	1,753,749,434.27	5/7/2024	

530	MRB	Rate reivew for the Construction of 19th Street, off Uselu Lagos Road (opposite University of Benin), Crossing Adolor Road Uwelu by Upper Siluko Powerline, Through to Ekehuan Road by Asoro Hill (Evbuotubu Junction) with Spurs to Ohonre Community and Road by Precious Palm Royal Fence Egor Local Government Area	5,929,129,443.81	5/7/2024	
531	MRB	Rate reivew for the Statewide Rehabilitation of Roads – Lot 6 Comprising Seven (7) Roads	592,970,261.72	5/7/2024	
532	MRB	Rate reivew for the construction of roads within the Agric Hub (Edo State Agricultural Development Programme) premises, Airport Road, Benin City	409,549,198.89	5/7/2024	
533	MRB	Rate reivew for the Reconstruction of Benin-Ugo Segment (Idunmwunowina to Ugo junction) of Benin - Abraka road, Phase 1C	4,276,583,320.59	5/7/2024	
534	MRB	Rate reivew for the Construction of Ikpako-Ajoki road	5,476,422,380.35	5/7/2024	
535	MRB	Rate reivew for the Rehabilitation Of Failed Sections Along Siluko - Iguobazuwa - Ogbesse Road from Iguadolor to Okada Junction, Edo State	421,794,210.39	5/7/2024	
536	MRB	Rate reivew for the Statewide Rehabilitation of Roads Lot 2 Comprising 8 Roads	1,086,826,706.90	5/7/2024	
537	MRB	Rate reivew for the Reconstruction And Gully Reclamation of Temboga Road and The Rehabilitation of Enagbare Street	1,151,321,083.00	5/7/2024	
538	MRB	Rate reivew for the Rehabilitation Of 13.22km Roads Within Iguobazuwa/Usen Axis (Lot 14) Comprising Okemola Road and Usen-Okoro Road Off Usen Poly Road, Ugbogui Market Road, And Usen/Hospital Road Iguobazuwa	2,052,102,888.87	5/7/2024	
539	MRB	Rate reivew for the Reconstruction of Owina-Evbuotubu, Erhunmwunse, Children Medical, and Okpe street using rigid pavement	4,438,374,547.71	5/7/2024	
540	ICTA	Deployment of Fiber Optics Connectivity To 60 PHC and 6 Tertiary Institutions across the 18 LGAs in Edo State	5,858,330,707.23	5/22/2024	
541	FEWMA	Implementation Of Flood Erosion Intervention Works at The Nigerian Army School of Supply and Transport (NASST)	386,211,926.10	5/22/2024	
542	MOH	Construction of Additional Hostel at School of Health Technology, Benin City	697,520,104.59	6/4/2024	
543	MOH	Renovation, Remodeling and Construction of School of Health Technology, Benin City (Lot 2) -Phase 2	615,404,548.65	6/4/2024	
544	EDSOGPADEC	Construction of Internal Roads in NYSC Permanent Orientation Camp, Okada. Ovia Northeast L.G.A. Edo State	38,050,475.00	6/4/2024	
545	EDSOGPADEC	Construction of Saint Savior Obazagbon Community -Obadolomwiyeyi Community to Idogbo/Abgor Road Bypass and Emotan Gardens (Pioneer) Road 18.2km. Ikpoba-Okha L.G.A. Edo State.	2,097,997,777.70	6/4/2024	
546	EDSOGPADEC	Construction of Edomwandagbon Street Upper Sakponba Road Axis Ikpobaokha Lga 0.625km	147,169,998.28	6/4/2024	
547	EDSOGPADEC	Construction of Amo Farm Road, In Obayantor Community, Ikpobaokha L.G.A.	198,196,504.40	6/4/2024	
548	EDSOGPADEC	Construction of Ekiadolor Iguikhimwin-Benin-Akure Rd, Rehabilitation of Emah/Okokhuo Junction and Construction of Okokhuo Market Road. 7.73km. Ovia North-East L.G.A. Edo State.	1,538,069,609.53	6/4/2024	
549	EDSOGPADEC	Construction of Ohovbe Primary School Road Ohovbe (1.3km)	202,923,451.50	6/4/2024	
550	EDSOGPADEC	Construction of Ohovbe Rd/Evbuomodun Via Enogie Palace Road (4.45km), And Ohovbe Primary School Road Ohovbe (1.3km). Ikpoba-Okha L.G.A. Edo State.	807,040,299.56	6/4/2024	
551	EDSOGPADEC	Construction of Ugbokun-Iguebor Road and Ugbokun-Iyanomoh Road (13.417km) in Ovia Northeast L.G.A. of Edo State	971,919,853.53	6/4/2024	
552	MOCO	Request for Variation/Upward Review of Price for the Supply, Installation and Commissioning of Broadcasting Equipment (Phase One) at Edo Broadcasting Service (EBS) (FM Studio), Aduwawa, Benin City	831,196,138.00	6/18/2024	
553	MOH	Project Consultancy Services for The Renovation, Expansion and Equipping of Stella Obasanjo Hospital	240,000,000.00	6/18/2024	
554	MOH	Purchase, Supply, Installation, Testing, and Commissioning of Medical Equipment -Lot 1 (Medical Equipment)	744,541,534.13	6/18/2024	
555	MOH	Purchase, Supply, and Installation of Non-Medical Equipment -Lot 4 (Specialized Equipment and Tools)	310,210,741.09	6/18/2024	
556	MOH	Procurement Of 4No. Foreign Used 32-Seater Toyota Coaster Buses 2016 Model And 2 No. Foreign Used Toyota Hilux Utility Vehicles 2020 Model (Lot 1) For School of Health Technology, Benin City	111,628,000.00	6/18/2024	
557	ESTA	Supply and Maintenance of 30 (Thirty) KLQ6126G Scania – Higer City CNG Buses	7,367,463,493.50	6/18/2024	
558	DGS	Purchase And Supply of Ten (10 Nos) Toyota Hilux Vehicles 2019-2021 Model	489,125,000.00	6/18/2024	
559	MOE	Remodeling of Ogbemudia College to a Sport Model School	1,391,173,938.37	6/29/2024	
560	MOE	Renovation Works at Niger College	749,820,889.21	6/29/2024	
561	MOCO	Purchase of New CTP and Prepress Accessories	225,158,750.00	6/29/2024	
562	MOH	Renovation/Remodeling of Edo State In-Patient Department (IPD) of Stella Obasanjo Hospital Phase II	3,970,579,290.00	6/29/2024	
563	DGHP	Purchase and Supply of Two Armoured Lexus 600 Jeeps 2023 Model for Incoming Administration in Edo State	1,229,800,000.00	6/29/2024	
564	EDPBMA	Construction of Youth House for Use as Secretariat by National Youth Council of Nigeria, Edo State Chapter	1,576,435,037.19	6/29/2024	
565	EDPBMA	Construction of Edo State Archive Building in Government House, Abuja Quarters, Benin City	2,999,684,587.86	6/29/2024	

566	MRB	Construction of 1.2km Obadan Road Off Benin-Auchi Expressway, Uhunmwode LGA, Edo State	922,738,204.72	6/29/2024	
567	MRB	Reconstruction of 600m Road Length Within Idunwele - Equare Road Ewu	892,079,615.52	6/29/2024	
568	MRB	Construction of Internal Roads and Parking Lots Within Emotan Gardens Phase 1 And 2, Internal Roads Within Idia College and Internal Roads Within Edo Medical Store, Benin City	2,351,378,002.05	6/29/2024	
569	MRB	Reconstruction of Irrua - Opoji Road, Esan Central Local Government Area, Edo State	2,445,327,828.44	6/29/2024	
570	MRB	Rehabilitation of Okada Road (Benin - Lagos Road Junction) To Ovoranmwun Primary School Cutting Across Ovia North East And South West LGAs	4,192,453,870.32	6/29/2024	
571	MRB	Provision and Installation of Concrete, Bitumen, And Asphalt Testing Equipment in The Ministry's Material Testing Laboratory	279,927,650.13	6/29/2024	
572	MRB	Construction of Auchi Pastoral Center Internal Road as Additional Works to The Construction of Mechanic Site Road, Auchi	707,720,246.53	6/29/2024	
573	SEEFOR	Construction of Ivbiorere/ Health Center Road, Eme-Ora Owan West L.G.A. Edo State	62,067,543.75	7/9/2024	
574	SEEFOR	Construction of Ivbiele Street, Eme-Ora Owan West L.G.A. Edo State	35,898,012.50	7/9/2024	
575	SEEFOR	Construction of Ogunbor Primary School Road (Ukhiri Road) Upper Sakponba, Benin City	96,191,000.00	7/9/2024	
576	EDSOGPADEC	Variation (Additional Works) Order to The Ongoing Contract the Construction of High Court of Justice, Abudu in Orhionmwon Local Government Area of Edo State	198,962,591.13	7/9/2024	
577	EDPBMA	Construction of Edo Design and Innovation Hub, Benin City, Edo State	2,869,728,299.46	7/9/2024	
578	DGS	Purchase And Supply of Various Brands of Vehicles for Official Use by The In-Coming Governor of Edo State	2,890,675,000.00	7/9/2024	
579	DGS	Request for Price Variation for the Deployment of EDSG Network and Purchase of Office IT Equipment for School of Health Technology	117,920,748.71	7/9/2024	
580	MOH	Construction of a Mortuary at Stella Obasanjo Hospital Complex	1,549,035,012.27	7/18/2024	
581	MOH	Procurement of Stella Obasanjo Hospital Complex External Works Including Landscaping Among Others	1,632,317,036.23	7/18/2024	
582	MOH	Construction of External Works at School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State	1,463,994,742.61	7/18/2024	
583	MOH	Additional Works and Contract Negotiation for School of Health Technology Renovation Project (Lot 1), Phase 2	364,920,954.55	7/18/2024	
584	MOH	Renovation, Remodeling and Construction of School of Health Technology, Dumez Road, Off Sapele Road, Benin City, Edo State, (Lot 3) Phase 2	303,657,038.80	7/18/2024	
585	ICTA	EDSG Data Center Tier 3 Certification	261,238,437.50	7/18/2024	
586	EDSOGPADEC	Construction Of Edo Broadcasting Service Internal Road in Ikpoba-Okha Local Government Area of Edo State	368,955,281.25	7/18/2024	
587	EDSOGPADEC	Construction of Evboghae-Evbobemwen Community Road in Orhionmwon Local Government Area of Edo State	2,320,061,815.91	7/18/2024	
588	EDSOGPADEC	Sand-Filling and Grading with Construction Of 3no. Single Cell Culverts of Ofunama-Okomu Community Road, Ovia South West Local Government Area Of Edo State	333,590,198.48	7/18/2024	
589	DGS	Request For Variation for The Purchase and Supply of One Lexus Lx 600 2022/2023 Model	21,982,406.25	7/18/2024	
590	MOH	Request for the Review of Additional Works to the Procurement of Medical Gas Piping at Stella Obasanjo Hospital	161,662,450.00	8/10/2024	
591	ICTA	Procurement of Electronics and Solar Power for EDONET Free Wifi Project To 115 Locations Within Benin Metropolis	557,390,295.00	8/10/2024	
592	ICTA	EDONET Fibre Optic Last Mile Deployment to 55 Parks and Additional 115 Locations of Edo State	266,414,289.45	8/10/2024	
593	EDPBMA	Additional Works and Fluctuation in Price of Building Materials for The Renovation and Construction of Primary Health Care Centers (PHC) Across Edo State Lot 1 - 5	1,304,276,047.45	8/10/2024	
594	EDPBMA	Fluctuation in Price of Materials for 31No. Ongoing Contracts	2,644,840,284.33	8/10/2024	
595	MRB	Construction of Old Road (Benin-Agbor Road) from Queen Ede School to Tony Dee Road, Part of Mechanic Road, Eresonye Primary School Road, Enogie Palace Road and Odionvba Street, Ogbeson Quarters (3.3km)	2,578,878,281.25	8/10/2024	
596	MACTDA	Building of a Dome at The Garrick Memorial Centre, Ekenwan Road Benin City	7,399,090,088.88	9/1/2024	
597	EDCANR	Construction of School of Aquaculture and Marine Technology, Edo State College of Agriculture and Natural Resources Lot 1, Agenebode, Edo State	2,970,745,241.12	9/1/2024	
598	MOH	Purchase, Supply and Installation of Mortuary Equipment at Stella Obasanjo Hospital, Benin City	796,421,213.00	9/1/2024	
599	ESTA	Development of a Bus Terminal at the Stella Obasanjo Hospital	603,576,095.73	9/1/2024	
600	ESTA	Variation in Quantity for the Supply and Maintenance Of 30 (Thirty) Compressed Natural Gas Buses for Edo City Transport Limited to 23 (Twenty-Three) Compressed Natural Gas Buses.	-	9/1/2024	the approval was given due to an increase in the foreign exchange rate from N1,321/\$1 to N1,590/\$1
601	EDPBMA	Construction of Edo State Polytechnic, Igarra Campus, Akoko Edo Local Government Area, Edo State	847,895,609.84	9/1/2024	

602	EDPBMA	Furnishing of Edo State Design and Innovation Hub, Benin City, Edo State	4,655,901,923.84	9/1/2024	
603	EDCANR	Construction of School of Aquaculture and Marine Technology, Edo State College of Agriculture and Natural Resources Lot 2, Agenebode, Edo State	2,131,926,469.80	9/12/2024	
604	DGHP	Purchase and Supply of Three (3) Toyota Coaster Buses for Use by Edo State Government	474,075,000.00	9/12/2024	
605	DGHP	Purchase and Supply of Twenty (20) Pre-Owned Toyota Hilux Vehicles 2016/2017 Model	1,247,000,000.00	9/12/2024	
606	EDPBMA	Additional Works for the Remodeling/Renovation of Former Police (Security) Accommodation in Government House and Former Edo State Public Procurement Office Building, Benin City, Edo State	126,467,139.34	9/12/2024	
607	EDPBMA	Additional Works for the Renovation of Presidential Villa Phase 2 In the Premises of Government House, Benin City, Edo State	74,419,610.00	9/12/2024	
608	MRB	Construction of Oyaide Avenue from Oko-Central Road to Benoni Street and Ogbebor Street Off Limit Road / Enogie Street Benin City	1,336,620,046.24	9/12/2024	
609	MRB	Emergency Remedial Works On 2km Sections of Benin - Agbor Federal Highway from Ikhueniro by Police Road Junction - NIPCO Filling Station by Two Sisters Junction After the Benin City Bypass	855,675,579.28	9/12/2024	
610	MRB	Emergency Remedial Works On 0.8km Section of Uromi Angle 90 - Ubiaja Angle 90 Road Lying Between Esan North East and Esan South East Local Government Area Of Edo State	1,065,475,261.36	9/12/2024	
611	MRB	Emergency Remedial Works On 1.352km Sections of Ugbegun Road in Esan Central - Opoji Junction in Esan West Local Government Area of Edo State	825,178,370.53	9/12/2024	
612	MRB	Emergency Palliative Repair on The Critically Failed Section of Sabongida-Ora Afuze Road Located in Owan West Local Government Area	380,366,396.80	9/12/2024	
613	EDOHC	Engagement of a Consultant for The Implementation of AI Solution for Edo State Health Insurance Commission Call Center	411,177,825.00	9/19/2024	
614	EDOHC	Engagement of a Marketing Firm to Increase the Number of Enrollment for Edo State Health Insurance Scheme	525,675,000.00	9/19/2024	
615	MRB	Benin Cultural District, Remodeling of The Old Ring Road and Traffic System Management (TSM) Project	7,571,319,084.00	9/19/2024	
616	MRB	Request for Transfer of the Value of The Quantity of Works in The Contract for The Rehabilitation of 0.67km Sabongida Ora Afuze Road to Evbiobe Market Road Eme-Ora in Owan West Local Government Area	-	9/19/2024	The approval was given for the transfer of balance quantities in an existing contract to another location
617	MPPHURD	Review of Rates and Additional Works in Respect of The Construction of New Town Roads and Infrastructure in Ward 09 Ikpoba Okha Local Government Area Edo State	27,960,338,601.67	14/10/2024	
618	EDPBMA	Proposed Landscaping, Moat Cleaning, Fencing and Beautification of Benin Cultural District Project, Benin City, Edo State	1,056,205,576.02	14/10/2024	
619	EDPBMA	Renovation / Remodelling of the Edo State Board of Internal Revenue Building, Forestry Road, Benin City, Edo State - Phase 2	306,644,589.13	24/10/2024	
620	MOH	Renovation/Remodeling of the in-patient Department (IPD) of stella Obasanjo Hospital phase 3, Benin City, Edo State	1,280,733,808.10	24/10/2024	
			869,029,556,908.74		

SUMMARY OF FINANCIAL IMPLICATION OF PROCUREMENT APPROVALS AS PER MDAS FROM NOV 2016 TO DATE				
S/N	MDA	APPROVED AMOUNT (Naira)	THEMATIC PILLAR	REMARK
1	MINISTRY OF ARTS, CULTURE, TOURISM, AND DIASPORAL AFFAIRS	7,399,090,088.88	CULTURE AND TOURISM	
2	MINISTRY OF AGRICULTURE AND NATURAL RESOURCES	6,114,314,739.25	ECONOMIC REVOLUTION	
3	EDO PROPERTY AND DEVELOPMENT AGENCY	1,527,758,839.76	ECONOMIC REVOLUTION	
4	MINISTRY OF BUSINESS, TRADE AND COOPERATIVE	350,000,000.00	ECONOMIC REVOLUTION	plus 2% of amount of fund raised
5	MINISTRY OF FINANCE	35,270,219,592.84	ECONOMIC REVOLUTION	
6	GOVERNOR'S OFFICE	434,915,246.10	ECONOMIC REVOLUTION	
7	EDO STATE FLOOD, EROSION AND WATERSHEDS MANAGEMENT AGENCY	4,227,779,998.31	ENVIRONMENTAL SUSTAINABILITY	
8	MINISTRY OF ENVIRONMENT AND SUSTAINABILITY	4,081,751,066.66	ENVIRONMENTAL SUSTAINABILITY	
9	EDO STATE URBAN WATER CORPORATION	577,277,057.25	ENVIRONMENTAL SUSTAINABILITY	
10	MINISTRY OF ROADS AND BRIDGES	427,760,777,720.99	INFRASTRUCTURE	
11	EDO STATE PUBLIC BUILDING AND MAINTENANCE AGENCY	96,460,141,720.88	INFRASTRUCTURE	
12	MINISTRY OF PHYSICAL PLANNING, HOUSING, URBAN & REGIONAL DEVELOPMENT	84,267,010,035.02	INFRASTRUCTURE	
13	EDO INFORMATION AND COMMUNICATION TECHNOLOGY AGENCY	29,862,616,063.70	INFRASTRUCTURE	
14	EDO SEEFOR	4,023,824,739.95	INFRASTRUCTURE	
15	EDO STATE TRANSPORT AUTHORITY	24,060,765,540.55	INFRASTRUCTURE	
16	EDO GEOGRAPHIC INFORMATION SERVICE	4,941,569,299.00	INFRASTRUCTURE	
17	EDO STATE ELECTRICITY REGULATORY COMMISSION	4,258,025,936.15	INFRASTRUCTURE	
18	EDO STATE ELECTRICITY AGENCY	1,462,470,923.39	INFRASTRUCTURE	
19	EDO STATE OIL AND GAS PRODUCING AREAS DEVELOPMENT COMMISSION	32,479,685,730.57	INFRASTRUCTURE	
20	DIRECTORATE OF GENERAL SERVICES	6,204,885,891.89	INSTITUTIONAL REFORM	
21	OFFICE OF THE HEAD OF SERVICE	4,781,187,057.48	INSTITUTIONAL REFORM	
22	DIRECTORATE OF ADMINISTRATION	1,939,923,150.00	INSTITUTIONAL REFORM	
23	DIRECTORATE OF GOVERNMENT HOUSE & PROTOCOL	8,927,304,961.00	INSTITUTIONAL REFORM	
24	MINISTRY OF JUSTICE	463,192,000.02	INSTITUTIONAL REFORM	
25	MINISTRY OF COMMUNICATON & ORIENTATION	5,821,024,799.14	INSTITUTIONAL REFORM	
26	OREDO LOCAL GOVERNMENT COUNCIL	5,654,828,385.82	SOCIAL WELFARE ENHANCEMENT	
27	EDO STATE PRIMARY HEALTHCARE DEVELOPMENT AGENCY	322,500,000.00	SOCIAL WELFARE ENHANCEMENT	
28	EDO STATE SPORTS COMMISSION	1,199,592,044.13	SOCIAL WELFARE ENHANCEMENT	
29	EDO STATE UNIVERSAL BASIC EDUCATION BOARD	12,495,717,863.45	SOCIAL WELFARE ENHANCEMENT	
30	MINISTRY OF HEALTH	29,979,163,006.59	SOCIAL WELFARE ENHANCEMENT	
31	MINISTRY OF EDUCATION	11,000,637,611.51	SOCIAL WELFARE ENHANCEMENT	
32	EDO STATE ESSENTIAL DRUG PROGRAMME	287,216,490.00	SOCIAL WELFARE ENHANCEMENT	
33	BOARD OF TECHNICAL & VOCATIONAL EDUCATION	4,352,864,772.54	SOCIAL WELFARE ENHANCEMENT	
34	EDO STATE COLLEGE OF AGRICULTURE AND NATURAL RESOURCES	5,102,671,710.92	SOCIAL WELFARE ENHANCEMENT	
35	EDO STATE HEALTH INSURANCE COMMISSION	936,852,825.00	SOCIAL WELFARE ENHANCEMENT	
	GRAND TOTAL	869,029,556,908.74		

PROCUREMENTS AT THE THRESHOLD OF 20 MILLION NAIRA AND ABOVE FROM 2017 TO AUGUST 2024

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1	MNSTRY OF ARTS AND CULTURE	MUSEUM OF WEST AFRICAN ARTS (MOWAA)	MOWAA TRUST LTD/GTE	OREDO	3/3/2022	4,100,000,000.00	5,700,000,000.00	9,800,000,000.00	3,500,000,000.00	-	6,300,000,000.00	6,300,000,000.00	36%
2	EDO RAAMP	CONTRACT FOR THE ENGAGEMENT OF A CONSULTANCY FIRM TO CARRY OUT ENGINEERING DESIGN OF SELECTED RURAL ROADS IN EDO STATE	ENGOORDE KONSULT LIMITED	EDO STATE	29TH APRIL 2024	58,580,864.35		58,580,864.35	43,935,648.25	14,645,216.10	-	14,645,216.10	100%
3	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Renovation of the EDPA Building	Pekuric Limited	OREDO	6-Sep-18	93,088,962.44	9,347,578.50	102,436,540.94	102,436,540.96	-	-	-	100%
4	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Construction of a Bus Terminus at Third Junction	Dellarch Limited	OREDO	26-Nov-19	166,065,854.75	3,934,145.25	170,000,000.00	170,000,000.00	-	-	-	100%
5	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Construction of a Perimeter Fence at Emotan Gardens Estate, Upper Sokponba Road, Benin City.	Sector Works	IKPOBA-OKHA	19-Mar-21	175,964,935.40		175,964,935.40	175,964,935.40				100%
6	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	External Electrical Works at Emotan Gardens Estate	Solwin Engineering Nigeria Limited	IKPOBA-OKHA	8-Feb-22	68,677,219.00		68,677,219.00			68,677,219.00	68,677,219.00	0%
7	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Request for Funds to Complete all Structural Works on the 68 Housing Units Within Phase 1 of Emotan Gardens	Eagle Marshall	IKPOBA-OKHA	18-Mar-22	104,066,929.00		104,066,929.00			104,066,929.00	104,066,929.00	0%
8	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Update on Approval Process to Proceed on an Alternative Dispute Resolution Process with Fairbond in Suit No. LA/319/2013 over Edo House Lagos	Primeview Legal Barristers, Solicitors and Consultants	OREDO	25-Oct-22	35,000,000.00		35,000,000.00			35,000,000.00	35,000,000.00	0%
9	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Price Variation for the Construction of the Perimeter Fence at Emotan Gardens Estate, Upper Sokponba, Benin City.	Sector Works	IKPOBA-OKHA	N/A	163,688,312.00	285,833,929.50	449,522,241.50	163,688,312.00		285,833,929.50	285,833,929.50	36%
10	EDO STATE DEVELOPMENT AND PROPERTY CORPORATION	Request for Approval for the Development of Golf Mews Luxury Estate	A and K	OREDO	30-Aug-21	1,527,758,829.76		1,527,758,829.76			1,527,758,829.76	1,527,758,829.76	0%
11	EDO STATE SPORTS COMMISSION	PURCHASE & SUPPLY OF GENERAL WEARS FOR 2023 NATIONAL YOUTH GAMES	IZOCH GLOBAL RESOURCES	OREDO	15/09/2023	27,000,000.00		27,000,000.00	27,000,000.00	-	-	-	100%
12	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF CAMPING ITEMS FOR 21ST NATIONAL SPORTS FESTIVAL	QUEBEC CONCEPTS	OREDO	25/10/2022	21,616,000.00		21,616,000.00	21,616,000.00	-	-	-	100%
13	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF COMPETITION EQUIPMENT FOR THE 21ST NATIONAL SPORTS FESTIVAL	EXPLORATION PLANT LIMITED	OREDO	25/10/2022	120,256,600.00		120,256,600.00	120,256,600.00				100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
14	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF BRANDED JERSEYS AND KITS FOR BENDEL INSURANCE FOOTBALL CLUB	NAFATARIA ENTERPRISES	OREDO		94,500,000.00	-	94,500,000.00	94,500,000.00		-	-	100%
15	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF BRANDED JERSEYS AND KITS FOR EDO QUEENS FOOTBALL CLUB	NAFATARIA ENTERPRISES	OREDO		75,500,000.00		75,500,000.00	75,500,000.00		-	-	100%
16	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF SPORTS KITS AND GENERAL WEARS FOR 21ST NATIONAL SPORTS FESTIVAL	PERCUJIAN ULTIMATE CONCERNS LIMITED	OREDO	25/10/2022	149,692,000.00	-	149,692,000.00	149,692,000.00		-	-	100%
17	EDO STATE SPORTS COMMISSION	PURCHASE AND SUPPLY OF CEREMONIAL OUTFITS FOR STATES CONTINGENTS AND OFFICIALS FOR THE 21ST NATIONAL SPORTS FESTIVAL	PERCUJIAN ULTIMATE CONCERNS LIMITED	OREDO	25/10/2022	27,360,000.00	-	27,360,000.00	27,360,000.00		-	-	100%
18	EDO STATE TRANSPORT AUTHORITY	DEVELOPMENT OF EDO STATE COMPREHENSIVE TRANSPORT MASTER PLAN	PLANET PROJECTS LIMITED	STATEWIDE	17TH MAY 2023	345,000,000.00	117,067,089.00	462,067,089.00	86,250,000.00	375,817,089.00	-	375,817,089.00	100%
19	EDO STATE TRANSPORT AUTHORITY	ENGINEERING, PROCUREMENT AND CONSTRUCTION (EPC) OF TRAFFIC SYSTEM MANAGEMENT (TSM) MEASURES IN EDO STATE	PLANET PROJECTS LIMITED	OREDO	20TH DEC, 2022	1,755,758,964.07	573,488,598.70	2,329,247,562.77	1,422,109,082.52	907,138,480.24		907,138,480.25	100%
20	EDO STATE TRANSPORT AUTHORITY	DEVELOPMENT OF CENTRAL BUS TERMINAL, OBAK-HAMBAYE PHASE 2	PEKURIC LIMITED	OREDO	17TH MAY 2023	640,005,164.99	229,031,244.42	869,036,409.41	635,161,483.69	233,874,925.72	-	233,874,925.72	100%
21	EDO STATE TRANSPORT AUTHORITY	SUPPLY AND MAINTENANCE OF 2 (TWO) WATER BUSES	CAVERTON MARINE LIMITED	STATEWIDE	21ST JUNE 2024	1,098,985,680.00		1,098,985,680.00	-	1,098,985,680.00	-	1,098,985,680.00	100%
22	EDO STATE TRANSPORT AUTHORITY	DESIGN FINANCE, BUILD, OPERATE AND TRANSFER OF COMPUTERIZED VEHICLE INSPECTION AND DRIVERS THEORY TEST CENTRES IN EDO STATE	TEMPLE SYC INSPECTION LIMITED	STATEWIDE	6TH FEBRUARY 2024	2,493,939,651.00		2,493,939,651.00	-		2,493,939,651.00	2,493,939,651.00	0%
23	ESFC	Procurement of trees seedlings and establishment of plantations in Forest Reserve across the 3 senatorial districts	Eco-Restoration and wildlife Rehab centre, Benin city	STATEWIDE	4493500%	33,406,000.00	-	33,406,000.00	33,406,000.00		-	-	100%
24	HOSPITAL MANAGEMENT BOARD	Digitalization of Eight (8) Secondary Health Facilities	EQat HealthCare Limited	ETSAKO WEST	10th June, 2024	163,865,650.00	-	163,865,650.00	-	163,865,650.00	-	163,865,650.00	100%
25	HOSPITAL MANAGEMENT BOARD	Procurement/Installation of 15KVA Solar Power in Six (6) Secondary Health Facilities	Gadtrico International Limited	STATEWIDE	10th June, 2024	192,000,000.00	-	192,000,000.00	-	192,000,000.00	-	192,000,000.00	100%
26	HOSPITAL MANAGEMENT BOARD	Desktop Computer Set	Warricks & Genicks International	STATEWIDE		231,753,750.00	-	231,753,750.00	-	231,753,750.00	-	231,753,750.00	100%
27	HOSPITAL MANAGEMENT BOARD	Development of Business and Operational Plan	CFG Africa	OREDO	23rd August, 2024	97,800,933.75	-	97,800,933.75	-	97,800,933.75	-	97,800,933.75	100%
28	JOOPSA	The Engagement of a Consulting Firm for the Operationalization of the John Odigie-Oyegun Public Service Academy (JOOPSA) Phase 2	Development Activities International (DAI)	OREDO	10/9/2023	197,733,851.68	-	197,733,851.68	197,733,851.68		-	-	100%

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29	MNSTRY OF ENVIRONMENT	Reconstruction of Discharge Canal at Upper Lawani Street	Hartland Ngeria limited	OREDO	-	536,550,161.82		536,550,161.82			536,550,161.82	536,550,161.82	0%
30	MNSTRY OF ENVIRONMENT	Desiltation/Maintenance of drains from Temboga road junction to Oando Filling station by Benin-Auchi Road Junction	Mac franklyn Engineering Ngeria Ngeria LTD	IKPOBA-OKHA	202200%	21,319,593.75		21,319,593.75	16,107,800.00	5,211,793.75	-	5,211,793.75	100%
31	MNSTRY OF ENVIRONMENT	Desiltation of Oba Ereduwa Moat at Upper Mission Extension near Iwogban catchment	Gladtrico International LTD	OREDO	11th November, 2022	43,231,125.00		43,231,125.00	21,016,250.00	22,214,875.00	-	22,214,875.00	100%
32	MNSTRY OF ENVIRONMENT	Palliative measures on the Massive Floodway Ravaging Boniski Crescent Off Ekhiakholo Avenue Edosonmwan Avenue Ujbo Village, Benin City	Gladtrico International LTD	OREDO	20th August, 2021	54,379,788.75		54,379,788.75	49,436,848.97	4,942,939.78	-	4,942,939.78	100%
33	MNSTRY OF ENVIRONMENT	Desiltation & Maintainance of Drums from Isekhere Road Juncton through wire Road to Five (5) Junction	Gladtrico International LTD	ISEKHERE ROAD JUNCTON THROUGH WIRE ROAD TO FIVE (5) JUNCTIO	16th January 2023	55,220,062.50		55,220,062.50	55,220,062.50		-	-	100%
34	MNSTRY OF ENVIRONMENT	Construction of Parks and Gardens at Dumez Parks, Pond Associated With Dumez, Park and Gardens at Airport Road, Parks and Gardens at Gapiona pond, Parks \$Gardens at Gapiona Pond Landscape Parks and Gardens at Iguosa Landscape, Parks and Garden at Uroa Landscape, Parks and Gardens at Ogiso pond and Parks and Gardens at Iyoba Street	BMD Real Estate and Conctruction Limited	IKPOBA-OKHA	15th July 2022	3,078,810,881.09		3,078,810,881.09	1,298,289,926.02	1,780,520,955.07	-	1,780,520,955.07	100%
35	MNSTRY OF ENVIRONMENT	Desiltation/Maintenance of drains along Sapele road from M. M way road junction to Pan Ocean, B/C	Mac franklyn Engineering Ngeria Ngeria LTD	IKPOBA-OKHA	202100%	26,470,767.75		26,470,767.75	26,470,767.75		-	-	100%
36	MNSTRY OF ENVIRONMENT	Procurement of three no. Compactor Trucks, Two(2) Nbs. Karcher High Pressure Water washer, Truck Mounted Pressure Washer Machines, Signage Equipment for Cleaning, Collection and Disposal of Waste/Grime & Graffiti from outdoor Advertising Structures, Bill Boards and Signage in benin metropolis	Sagrodatta Intergrated LTD	BENIN CITY	23rd May 2024	194,000,000.00	-	194,000,000.00	145,500,000.00	48,500,000.00	-	48,500,000.00	100%
37	MNSTRY OF ENVIRONMENT	Palliative measures/Proposal to control flood at S&T Barraks, Isihor Benin City	Levant Construction LTD	OMA SOUTH WEST	19nd June 2019	76,734,570.00	-	76,734,570.00	76,734,570.00		-	-	100%
38	MNSTRY OF ENVIRONMENT	Desiltation/ Maintenance of Existing Side Drains of Some Roads in Benin Metropolis	Gladtrico International LTD	STATEWIDE	20th August 2021	78,593,186.93	-	78,593,186.93	78,593,186.93		-	-	100%
39	MNSTRY OF ENVIRONMENT	Desiltation of drains along parts of Eghosa street along Erhunmwense street including the excavation of Existing moat at Erhunmwense street off Ekewan road, Benin city.	Gladtrico International LTD	OREDO		39,269,212.50	-	39,269,212.50	39,269,212.50		-	-	100%

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40	MNSTRY OF HEALTH	Family Planning consumables and delivery packs	J. Ogba international limited	STATEWIDE	9/5/2019	27,395,000.00	-	27,395,000.00	27,395,000.00	-	-	-	100%
41	MNSTRY OF HEALTH	Procurement of 3 program Vehicles and printing of NMS data tool	Refined golden ABM	STATEWIDE	30/05/2019	75,237,500.00	-	75,237,500.00	75,237,500.00	-	-	-	100%
42	MNSTRY OF HEALTH	HV/AIDS consumables, Hv kits and office furniture/ health education equipment	Yonsus global ventures limited	STATEWIDE	4/2/2019	40,494,990.00	-	40,494,990.00	40,494,990.00	-	-	-	100%
43	MNSTRY OF HEALTH	Procurement of Malaria and immunization items	A.O.Chikhena and associates Ngeria limited	STATEWIDE	4/2/2018	32,203,250.00	-	32,203,250.00	32,203,250.00	-	-	-	100%
44	MNSTRY OF HEALTH	Procurement of mosquito net	E chat health care	STATEWIDE	4/10/2019	54,000,000.00	-	54,000,000.00	54,000,000.00	-	-	-	100%
45	MNSTRY OF HEALTH	Construction/drilling of boreholes in the PHCs	Rchgpro resources	OREDO/IKPOBA-OKHA/ETSAKO WEST	10/12/2020	39,328,773.75	-	39,328,773.75	9,832,193.44	29,496,580.31	-	29,496,580.31	100%
46	MNSTRY OF HEALTH	Procurement of essential commodities	Virgin Vie Angel Limited	STATEWIDE	10/12/2020	70,909,575.75	-	70,909,575.75	70,909,575.75	-	-	-	100%
47	MNSTRY OF HEALTH	Supply of Essential medical equipment	Sudabelt medical company limited	STATEWIDE	4/10/2019	36,144,908.80	-	36,144,908.80	36,144,908.80	-	-	-	100%
48	MNSTRY OF HEALTH	Procurement of operational vehicles	Lucky lumac Ngeria limited	STATEWIDE	16/09/2020	50,242,500.00	5,024,250.00	55,266,750.00	55,266,750.00	-	-	-	100%
49	MNSTRY OF HEALTH	Renovation of 3 PHCs	Rchgpro resources	OREDO/IKPOBA-OKHA/ETSAKO WEST	16/9/2020	86,338,788.70	175,243,260.69	261,582,049.39	261,582,049.39	-	-	-	100%
50	MNSTRY OF HEALTH	Procurement of furniture for 3 PHCs	Richcare medical	OREDO/IKPOBA-OKHA/ETSAKO WEST	10/12/2020	37,500,000.00	-	37,500,000.00	37,500,000.00	-	-	-	100%
51	MNSTRY OF HEALTH	Procurement of HV test kits, malaria commodities and PPE	Yonsus global venture limited	STATEWIDE	16/09/2020	33,720,000.00	-	33,720,000.00	30,720,000.00	-	3,000,000.00	3,000,000.00	91%
52	MNSTRY OF HEALTH	Procurement of additional medical equipment	Sudabelt medical co. limited	IKPOBA-OKHA	12/8/2020	647,150,823.07	-	647,150,823.07	517,720,658.50	-	129,430,164.57	129,430,164.57	80%
53	MNSTRY OF HEALTH	Consultancy service for the provision of project management service for the renovation, expansion and equipping of Stella Obasanjo Hspital, Benin City	Tanit Medical Engineering Limited	IKPOBA-OKHA	21/12/2021	427,230,149.10	540,000,000.00	967,230,149.10	727,230,149.10	-	240,000,000.00	240,000,000.00	75%
54	MNSTRY OF HEALTH	Purchase and of E-book, Teaching material, and Library tools	Uwayeme Ng Limited	OREDO	14/10/2021	63,071,179.88	-	63,071,179.88	63,071,179.88	-	-	-	100%
55	MNSTRY OF HEALTH	Procurement of General Equipment	Sudabelt medical company limited	OREDO	14/10/2021	58,847,152.00	-	58,847,152.00	58,847,152.00	-	-	-	100%
56	MNSTRY OF HEALTH	Procurement of Medical and Laboratory consumables	Virgin Vie Angel Limited	OREDO	2/2/2021	158,694,797.00	-	158,694,797.00	158,694,797.00	-	-	-	100%
57	MNSTRY OF HEALTH	Procurement of Covid-19 Medical Consumables	Virgin Vie Angel Limited	OREDO	21/01/2022	44,220,000.00	-	44,220,000.00	44,220,000.00	-	-	-	100%
58	MNSTRY OF HEALTH	Development of student registration portal	West Africa E-Academy Project Limited	OREDO	20/01/2022	50,000,000.00	-	50,000,000.00	25,000,000.00	25,000,000.00	-	25,000,000.00	100%
59	MNSTRY OF HEALTH	Consultancy services for the strengthening of healthcare services in Edo State	Pharm access Foundation	OREDO	25/1/2022	55,031,400.00	-	55,031,400.00	27,515,700.00	-	27,515,700.00	27,515,700.00	50%
60	MNSTRY OF HEALTH	Procurement of Medical Equipment (General) Lot 1 for Stella Obasanjo Hspital, Benin City.	Sudabelt Medical Co. Limited	IKPOBA-OKHA	2/11/2022	4,135,198,000.00	822,088,223.13	4,957,286,223.13	1,097,546,689.00	-	3,859,739,534.13	3,859,739,534.13	22%

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61	MNSTRY OF HEALTH	Procurement of Radiological Equipment (Lot 2) for Stella Obasanjo Hspital, Benin City	Sudabelt Medical Co Limited	IKPOBA-OKHA	1/9/2022	2,104,552,000.00	315,682,800.00	2,420,234,800.00	1,616,305,320.00		803,929,480.00	803,929,480.00	67%
62	MNSTRY OF HEALTH	Procurement of Medical Gases/ Plant and Medical gas piping /Nurse call system (Lot 3) for Stella Obasanjo Hspital, Benin City.	Supreme Meditech Limited	IKPOBA-OKHA	2/11/2022	648,989,222.31	600,898,296.69	1,249,887,519.00	1,120,089,675.34		129,797,843.66	129,797,843.66	90%
63	MNSTRY OF HEALTH	Procurement of Main Laboratory and IVFLab Equipment (Lot 5) for Stella Obasanjo Hspital, Benin City.	Sudabelt Medical Co Limited	IKPOBA-OKHA	2/11/2022	1,090,041,596.00	65,402,495.76	1,155,444,091.76	973,435,772.59		182,008,319.17	182,008,319.17	84%
64	MNSTRY OF HEALTH	Procurement of Office Appliances Lot (I) for Stella Obasanjo Hospital, Benin City.	Sabtrakk Projects Limited	IKPOBA-OKHA	21/12/2022	42,407,202.00	24,765,889.75	67,173,091.75	54,451,003.58	2,970,121.71	9,751,966.46	12,722,088.17	85%
65	MNSTRY OF HEALTH	Procurement of Office Furniture (Lot 2) for Stella Obasanjo Hospital, Benin City.	Reed Priceman Limited	IKPOBA-OKHA	21/12/2022	1,492,211,413.00	-	1,492,211,413.00	1,092,916,233.02		399,295,179.98	399,295,179.98	73%
66	MNSTRY OF HEALTH	Procurement of IT & Audiovisual Equipment (Lot 3) for Stella Obasanjo Hspital, Benin City.	Bluehub Limited	IKPOBA-OKHA	21/12/2022	357,722,837.25	-	357,722,837.25	241,256,209.03	10,544,018.16	105,922,610.06	116,466,628.22	70%
67	MNSTRY OF HEALTH	Procurement of Specialized Equipment /Tools (Lot 4)	Reed Priceman Limited	IKPOBA-OKHA	21/12/2022	339,472,422.50	415,544,421.25	755,016,843.75	604,013,475.00		151,003,368.75	151,003,368.75	80%
68	MNSTRY OF HEALTH	Procurement, Supply of Library Books, Teaching Aids, Tools and Co for School of Health Technology, Benin City.	Yanis Global Investment Limited	OREDO	30/10/2023	43,565,655.02	9,334,696.50	52,900,351.52	44,187,220.52	8,713,131.00	-	8,713,131.00	100%
69	MNSTRY OF HEALTH	Procurement, Supply of Linen, Uniforms and Co for School of Health Technology, Benin City.	Consolidated Books Limited	OREDO	30/10/2023	27,625,350.00	8,287,605.00	35,912,955.00	30,387,885.00	5,525,070.00	-	5,525,070.00	100%
70	MNSTRY OF HEALTH	Procurement, Supply and Installation of Laboratory and Demonstration Room Equipment for School of Health Technology, Benin City.	Mofmed Medical Solutions Limited	OREDO	30/10/2023	83,263,320.00	24,978,996.00	108,242,316.00	91,589,652.00	16,652,664.00	-	16,652,664.00	100%
71	MNSTRY OF HEALTH	Procurement, Supply and Installation of General Equipment for School of Health Technology, Benin City.	Mofmed Medical Solutions Limited	OREDO	31/10/2023	55,289,937.50	16,586,981.25	71,876,918.75	60,818,931.25	11,057,987.50	-	11,057,987.50	100%
72	MNSTRY OF HEALTH	PROCUREMENT OF VEHICLES FOR THE SCHOOL OF HEALTH TECHNOLOGY (Lot 1)	Yanis Global Investment Limited	OREDO	12/3/2024	279,070,000.00	111,628,000.00	390,698,000.00	223,256,000.00	167,442,000.00	-	167,442,000.00	100%
73	MNSTRY OF HEALTH	PROCUREMENT OF VEHICLES FOR THE SCHOOL OF HEALTH TECHNOLOGY (Lot2)	Origin Innovation Limited	OREDO	23/02/2024	87,193,250.00	32,513,375.00	119,706,625.00	102,267,975.00		17,438,650.00	17,438,650.00	85%
74	MNSTRY OF HEALTH	Procurement of lassa fever drugs & Co	Barlinda Multipurpose Ventures	OREDO	29/1/2024	22,933,000.00	-	22,933,000.00	22,933,000.00		-	-	100%
75	MNSTRY OF HEALTH	Consultancy services for the refurbishment and re-accreditation of six (6) programmes in Edo State School of Health Technology	Anadach Consulting Limited	OREDO	22/02/2023	170,375,000.00	209,620,000.00	379,995,000.00	379,995,000.00		-	-	100%
76	MNSTRY OF HEALTH	Procurement of HV Test Kits with Accessories and Consumables	AG Pharmacy & Stores	OREDO	2/7/2024	157,800,000.00	-	157,800,000.00			157,800,000.00	157,800,000.00	0%
77	MNSTRY OF HEALTH	Procurement of Family Planning Consumables	AG Pharmacy & Stores	OREDO	30/5/2024	27,965,700.00	-	27,965,700.00			27,965,700.00	27,965,700.00	0%

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78	MNSTRY OF HEALTH	Purchase and supply of Two (2) foreign used Toyota Hbice fully equipped ALS Ambulances	Yanis Global Investment Limited	OREDO	15/03/2024	88,345,500.00	-	88,345,500.00	88,345,500.00	-	-	-	100%
79	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Wire Road, Benin City	Gadtrico Int'l Ltd	OREDO	2/13/2017	426,619,502.66		426,619,502.66	426,500,170.28	-	119,332.38	119,332.38	100%
80	MNSTRY OF ROADS AND BRIDGES	Benin Township Roads - Lot 1 (comprising Dualization of TV(1st West Circular) / Ehaekpen Road and Rehabilitation of failed sections of some other roads	Hartland Ng Ltd	OREDO	3/28/2017	2,006,696,342.54		2,006,696,342.54	2,006,696,342.53	-	0.01	0.01	100%
81	MNSTRY OF ROADS AND BRIDGES	Benin Township Roads - Lot 2 (comprising Rehabilitation of Giwa Annu Street and others)	Hartland	OREDO	3/28/2017	2,180,125,250.99		2,180,125,250.99	2,144,299,799.62	-	35,825,451.37	35,825,451.37	98%
82	MNSTRY OF ROADS AND BRIDGES	Benin Township Roads - Lot 3 (comprising Rehabilitation of Edebiri/Irowa Street and others)	Htech Constr. Co. Ltd	OREDO	3/28/2017	980,180,267.69		980,180,267.69	980,180,267.69	-	-	-	100%
83	MNSTRY OF ROADS AND BRIDGES	Benin Township Roads - Lot 4 (comprising Rehabilitation of Benoni Road and others)	Raycon & Co. Ng Ltd	OREDO	3/28/2017	1,985,178,861.91	148,888,414.64	2,134,067,276.55	1,710,485,883.59	-	423,581,392.96	423,581,392.96	80%
84	MNSTRY OF ROADS AND BRIDGES	Installation of Street Lights/Traffic Lights on 2nd East Circular Road	Gler Int'l Ltd	OREDO	4/4/2017	233,070,353.50		233,070,353.50	233,070,353.50	-	-	-	100%
85	MNSTRY OF ROADS AND BRIDGES	Construction of Agbede-Anwain with a Bridge	Hartland Ng Ltd	ETSAKO WEST	4/18/2017	5,201,179,398.84	4,602,318,583.64	9,803,497,982.48	5,417,565,770.12		4,385,932,212.36	4,385,932,212.36	55%
86	MNSTRY OF ROADS AND BRIDGES	Construction of Lucky Way, Benin City	Gadtrico Int'l Ltd	IKPOBA-OKHA	6/12/2017	1,765,020,881.93		1,765,020,881.93	1,765,020,881.93		-	-	100%
87	MNSTRY OF ROADS AND BRIDGES	Emergency Repair of Okokpon Bridge Along Benin-Igubazuwa-Okada-Ogbesse Road	Levant Construction Ltd	OMA SOUTH WEST	9/28/2017	195,520,201.28		195,520,201.28	195,401,317.82		118,883.46	118,883.46	100%
88	MNSTRY OF ROADS AND BRIDGES	Construction of Obakhavbaye Street, Basimi Street, Arala Street/Arala Lane, Okunbor Street, Asemota Street, Burma Star Street, 1st & 2nd Akenzua Lanes with Underground Drainage System	Gadtrico Int'l Ltd	OREDO	9/28/2017	2,419,850,130.07		2,419,850,130.07	2,419,697,051.75		153,078.32	153,078.32	100%
89	MNSTRY OF ROADS AND BRIDGES	Construction of Irhirhi-Aruogba-Obazagbon-Obagieneviosa-Ogheghe Road with spurs to Enogie Palace and Ogbekpen Community (Rubber Research)	Setraco Ng Ltd	OREDE/ IKPOBA-OKHA	9/12/2017	6,610,333,232.01	1,489,808,901.54	8,100,142,133.55	8,100,058,850.72		83,282.83	83,282.83	100%
90	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Oba Ovonramwen Square/Oba Market Road and Construction of 2Nbs. Car Park Using Asphaltic Pavement	4ND Ventures ltd	OREDO	10/26/2017	681,884,161.20		681,884,161.20	681,884,160.20		1.00	1.00	100%
91	MNSTRY OF ROADS AND BRIDGES	Emergency/Rehabilitation Wrks at the Failed Section/Developing Gully Site on Ifon-Sabongida-Ora Road	Hartland Ng Ltd	OWANWEST	12/5/2017	97,325,470.00		97,325,470.00	97,325,470.00		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
92	MNSTRY OF ROADS AND BRIDGES	Emergency Repair of Ebuobanosa-Oza-Igbanke Road Bridge and Rehabilitation of Failed Sections Along the Road	Levant Construction Ltd	ORHONMAON	12/27/2017	186,426,236.70		186,426,236.70	186,363,992.11		62,244.59	62,244.59	100%
93	MNSTRY OF ROADS AND BRIDGES	Construction of Median Barrier at Oka Market, Upper Sokponba Road	Raycon & Co. Ng Ltd	IKPOBA-OKHA	12/27/2017	27,180,505.00		27,180,505.00	27,180,505.00		-	-	100%
94	MNSTRY OF ROADS AND BRIDGES	Construction of Pedestrian Bridge at University of Benin Main Gate	Hartland Ng Ltd	EGOR	1/16/2018	184,287,505.50	190,841,972.74	375,129,478.24	375,074,321.70		55,156.54	55,156.54	100%
95	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Idumebo-Ihumudumu-Royal Market Road	S.A Skaff Int'l Ltd	ESANWEST	2/9/2018	1,392,679,007.50		1,392,679,007.50	1,392,040,832.30		638,175.20	638,175.20	100%
96	MNSTRY OF ROADS AND BRIDGES	Construction of Ojefa Street, Ojefa Lane and Amadasun Street	Macfranklyn Engineering Serv Ltd	OREDO	2/9/2018	383,899,670.00		383,899,670.00	366,215,702.50		17,683,967.50	17,683,967.50	95%
97	MNSTRY OF ROADS AND BRIDGES	Reconstruction of High Court Internal Roads and Rehabilitation of Sapele Road by Benin Sub-Station, James Watt Road, Idahosa Street, etc	Raycon & Co. Ng Ltd	OREDO	2/9/2018	543,216,985.35		543,216,985.35	454,959,975.75		88,257,009.60	88,257,009.60	84%
98	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Edo Central Roads	S.A Skaff Int'l Ltd	EDO CENTRAL	2/21/2018	3,962,253,278.50		3,962,253,278.50	3,962,253,278.50		-	-	100%
99	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Temporary Motor Park at Oba Akenzua Cultural Center	Macfranklyn Engineering Serv Ltd	OREDO	3/14/2018	53,368,776.99		53,368,776.99	50,680,916.14		2,687,860.85	2,687,860.85	95%
100	MNSTRY OF ROADS AND BRIDGES	Supply and Installation of Street Lights on Reservation and Aideyan Roads, Benin City	Gler Int'l Ltd	OREDO	4/10/2018	85,875,213.38		85,875,213.38	85,875,213.38		-	-	100%
101	MNSTRY OF ROADS AND BRIDGES	Reconstruction of ECTS Premises at Ramat Park and Forestry Road Offices (11.014Sq.m)	Solid Fflo Asphalt Co. Ng Ltd	OREDO / IKPOBA-OKHA	4/18/2018	96,470,218.74		96,470,218.74	23,875,135.66	13,875,135.66	58,719,947.42	72,595,083.08	39%
102	MNSTRY OF ROADS AND BRIDGES	Emergency Repair of Failed Sections at Uhiere Along Benin-Akure Road	Levant Construction Ltd	OMA NORTHEAST	6/5/2018	262,630,390.00		262,630,390.00	261,271,561.69		1,358,828.31	1,358,828.31	99%
103	MNSTRY OF ROADS AND BRIDGES	Construction of New Found Road in Oredo Local Government Area Using Earthzyme Technology	Transafrika Roads Technology Ng. Ltd	OREDO	7/13/2018	38,270,595.00	24,694,138.76	62,964,733.76	63,345,447.96		380,714.20	380,714.20	101%
104	MNSTRY OF ROADS AND BRIDGES	Construction of Ikiran-Oke-Ikakhumoh Road (12.85km)	Turner Construction Ltd	AKOKO-EDO	8/6/2018	1,635,885,982.50		1,635,885,982.50	9,006,252.94		1,626,879,729.56	1,626,879,729.56	1%
105	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Ujbor-Amagba Road / Godwin Abbey Road (13.8km)	Levant Construction Ltd	OREDO	8/6/2018	3,228,505,698.77	289,836,645.74	3,518,342,344.51	3,342,085,496.72		176,256,847.79	176,256,847.79	95%
106	MNSTRY OF ROADS AND BRIDGES	Construction of Sobe Farm Settlement Road Using Earthzyme Technology and Dust Stop	Transafrika Roads Technology Ng. Ltd	OWANWEST	6/8/2018	34,122,467.00		34,122,467.00	17,061,233.50		17,061,233.50	17,061,233.50	50%
107	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Saint Saviour Road (4.41km) and Construction of Oba Community-Obezagbon Community-	Nsik Engineering Co. Ltd	IKPOBA-OKHA	8/14/2018	3,558,965,385.99		3,558,965,385.99			3,558,965,385.99	3,558,965,385.99	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Obadoinbiyeyi Community to Ilogbo/Agbor Road Bypass (10.92km) totaling 15.33km											
108	MNSTRY OF ROADS AND BRIDGES	Construction of PZ-Ehioghae-Okabere-Oka Market Road Linking Sapele Road and Upper Sokponba Road (10.78km)	Raycon & Co. Ng. Ltd	IKPOBA-OKHA	8/14/2018	1,938,482,150.00		1,938,482,150.00			1,938,482,150.00	1,938,482,150.00	0%
109	MNSTRY OF ROADS AND BRIDGES	Supply and Installation of 1No. Extrication Equipment	Midwestern Multi Projects Ltd	OREDO	11/5/2018	22,579,410.00		22,579,410.00	18,493,612.00		4,085,798.00	4,085,798.00	82%
110	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of New Benin Axis Comprising Thirteen (13) Roads	4ND Ventures Nigeria Ltd	OREDO / EGOR	12/17/2018	309,267,939.06	71,293,499.70	380,561,438.76	379,054,758.77		1,506,679.99	1,506,679.99	100%
111	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in Sokponba Axis Comprising Five (5) Roads	Hartland Nigeria Ltd	IKPOBA-OKHA	12/17/2018	525,343,253.62		525,343,253.62	524,638,828.08		704,425.54	704,425.54	100%
112	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in GRA Axis I Comprising Nine (9) Roads	Levant Construction Ltd	OREDO	12/17/2018	943,665,561.89		943,665,561.89	943,290,543.09		375,018.80	375,018.80	100%
113	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in GRA Axis II Comprising Two (2) Roads	4ND Ventures Nigeria Ltd	OREDO	12/17/2018	196,168,276.01		196,168,276.01	195,923,634.44		244,641.57	244,641.57	100%
114	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in Agbor Road, Upper Sokponba, Saint Saviour Axis Comprising Four (4) Roads	Nsik Engineering Co. Ltd	IKPOBA-OKHA	12/17/2018	597,258,097.75		597,258,097.75			597,258,097.75	597,258,097.75	0%
115	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in Ekehuany/Siluko/Ujbowo Axis I Comprising Two (2) Roads	Hartland Nigeria Ltd	EGOR	12/17/2018	78,646,181.25		78,646,181.25	78,646,181.25		-	-	100%
116	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roas in Ekehuany/Siluko/Ujbowo Axis II Comprising One (1) Road	Hartland Nigeria Ltd	OREDO / EGOR	12/17/2018	133,200,386.55		133,200,386.55	133,200,386.55		-	-	100%
117	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in Edo Central Axis Comprising Eight (8) Roads	S A Skaff Int'l Ltd	EDO CENTRAL	12/17/2018	736,992,918.94		736,992,918.94	736,992,918.94		-	-	100%
118	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Roads in Edo North Axis Comprising Seven (7) Roads	Hartland Nigeria Ltd	EDO CENTRAL	12/17/2018	679,484,464.38		679,484,464.38	679,484,464.38		-	-	100%
119	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Benin-Abraka Road with Spurs to Aifuwa Street, Eboesi-Erhehue and Iguelaba Communities (105.6km)	Craneburg Construction Ltd	IKPOBA-OKHA/ ORHONMAON	12/17/2018	21,222,626,676.32		21,222,626,676.32	1,467,235,335.66		19,755,391,340.66	19,755,391,340.66	7%
120	MNSTRY OF ROADS AND BRIDGES	Supply and Installation of Electricity Powered Single Arm LED Street Lights on Ezoti Road, Alaka Street, Epenede Street, Oguanogbe Street and Ahoran Street	Gler International Ltd	OREDO	12/17/2018	152,141,802.75		152,141,802.75	152,141,802.75		-	-	100%
121	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Eruado Road	S A Skaff Int'l Ltd	ESANWEST	12/17/2018	46,612,848.70		46,612,848.70	44,494,082.80		2,118,765.90	2,118,765.90	95%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
122	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Okoro Otun Avenue, GRA, Benin City	Raycon & Co. Ng. Ltd	OREDO	10/25/2018	78,738,657.19		78,738,657.19	78,738,657.19		-	-	100%
123	MNSTRY OF ROADS AND BRIDGES	Emergency Repair of Washout of the Embankment of Ovia River Bridge along Benin-Igubazuwa-Ogbesse Road including Some Failed Sections of the Road	Levant Construction Ltd	OMA NORTHEAST / OMA SOUTH WEST	4/1/2019	241,564,881.25		241,564,881.25	241,464,115.57		100,765.68	100,765.68	100%
124	MNSTRY OF ROADS AND BRIDGES	Emergency Repair of Embankment Failure of Upper Mission Road Close to the Bridge	Levant Construction Ltd	IKPOBA-OKHA	4/1/2019	593,545,150.00		593,545,150.00	593,485,598.26		59,551.74	59,551.74	100%
125	MNSTRY OF ROADS AND BRIDGES	Dualization/Construction of Single Carriageway of Ekehuan Road, Construction of Uwadiae Street and Construction of Underground Drainage System	Hartland Ng. Ltd	OREDO / EGOR	4/8/2019	6,812,955,739.70	8,917,425,810.42	15,730,381,550.12	8,980,812,579.98	573,639,218.08	6,175,929,752.06	6,749,568,970.14	61%
126	MNSTRY OF ROADS AND BRIDGES	Construction of Textile Mill Road, Iyoba Street, Iyobosa Street, Omzogie Street and Underground Drainage System	Hartland Ng. Ltd	EGOR	4/8/2019	2,883,171,794.80	2,703,058,244.64	5,586,230,039.44	3,762,163,357.48	606,533,944.38	1,217,532,737.58	1,824,066,681.96	78%
127	MNSTRY OF ROADS AND BRIDGES	Construction of Access Road in Ikhueniro Dump Site	Macfranklyn Eng. Serv. Ltd	UJUNMODE	4/8/2019	178,384,027.80		178,384,027.80	139,687,855.67		38,696,172.13	38,696,172.13	78%
128	MNSTRY OF ROADS AND BRIDGES	Construction of Concrete/Asphalted Access Road in Okhoro Dump Site	Macfranklyn Eng. Serv. Ltd	EGOR	4/8/2019	150,197,575.00		150,197,575.00	116,231,473.77		33,966,101.23	33,966,101.23	77%
129	MNSTRY OF ROADS AND BRIDGES	Emergency/Remedial Work on Cle Bridge located on the Auchi-Warrake-Ivbiaro-Afuzze Road	Hartland Ng. Ltd	OWANEAST	7/18/2019	93,769,714.50		93,769,714.50	91,491,096.64		2,278,617.86	2,278,617.86	98%
130	MNSTRY OF ROADS AND BRIDGES	Construction of Ikiran-Oke-Ikakhumoh Road (12.85km)	Hartland Ng. Ltd	AKOKO-EDO	9/25/2019	1,635,885,982.50	4,282,636,968.65	5,918,522,951.15	1,634,931,241.82		4,283,591,709.33	4,283,591,709.33	28%
131	MNSTRY OF ROADS AND BRIDGES	Emergency Clearing of Bushes Along Benin-Lagos Expressway (Ekiadolor-Okada Junction)	Hartland Ng. Ltd	OMA NORTHEAST	10/21/2019	197,230,000.00		197,230,000.00	197,230,000.00		-	-	100%
132	MNSTRY OF ROADS AND BRIDGES	Emergency/Partiative Rehabilitation of Benin City Central Motor Park	4ND Venture Ngeria Limited	OREDO	10/21/2019	22,500,000.00		22,500,000.00	22,417,262.42		82,737.58	82,737.58	100%
133	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in Ugbowo Axis comprising 4 Roads	Hartland Ngeria Ltd	EGOR	1/7/2020	525,226,807.00	39,392,010.53	564,618,817.53	387,722,684.95		176,896,132.58	176,896,132.58	69%
134	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in New Benin Axis comprising 11 Roads	4ND Venture Ngeria Limited	OREDO / EGOR	1/7/2020	499,291,851.99	1,330,168,279.01	1,829,460,131.00	789,859,619.76	261,245,433.68	778,355,077.56	1,039,600,511.24	57%
135	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Priority Roads comprising 10 Roads	4ND Venture Ngeria Limited	OREDO	1/7/2020	643,050,366.67	120,832,724.70	763,883,091.37	754,105,570.28		9,777,521.09	9,777,521.09	99%
136	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in GRA Axis I comprising 8 Roads	Levant Construction Ltd	OREDO	1/7/2020	379,057,991.91	848,733,586.60	1,227,791,578.51	1,107,779,439.14	17,433,404.29	102,578,735.08	120,012,139.37	92%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
137	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in GRA Axis II comprising 12 Roads	Levant Construction Ltd	OREDO	1/7/2020	512,574,650.06		512,574,650.06	512,202,699.00		371,951.06	371,951.06	100%
138	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in Iguobazuwa Axis comprising 1 Road	Levant Construction Ltd	OMA SOUTH WEST	1/7/2020	118,888,880.00	30,330,598.92	149,219,478.92	149,219,478.92		-	-	100%
139	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Roads in Edo Central Axis comprising 19 Roads	S A Skaff Int'l Ltd	EDO CENTRAL	1/7/2020	1,033,240,431.46	206,648,086.29	1,239,888,517.75	667,916,780.11		571,971,737.64	571,971,737.64	54%
140	MNSTRY OF ROADS AND BRIDGES	Construction of Ugbokun-Iguebor Road (11.367km)	Raycon & Co. (Ng.) Ltd	OMA NORTHEAST	12/5/2019	2,419,369,779.00		2,419,369,779.00			2,419,369,779.00	2,419,369,779.00	0%
141	MNSTRY OF ROADS AND BRIDGES	Construction of Access Road to Edo Creative Hub, Okhoroni Community Road, Off Irhiri-Obazagbon Road, Benin City	Setraco Ng Ltd	OREDO	1/14/2020	199,757,927.25	268,332,511.39	468,090,438.64	467,976,309.45		114,129.19	114,129.19	100%
142	MNSTRY OF ROADS AND BRIDGES	Construction of Ohovbe Road / Ohovbe-Evbuomodun via Enogie Road and Environs (4.447km)	Nsik Engineering Co. Ltd	IKPOBA-OKHA	2/3/2020	1,210,670,345.28		1,210,670,345.28			1,210,670,345.28	1,210,670,345.28	0%
143	MNSTRY OF ROADS AND BRIDGES	Construction of Idumu-Iyasele-Uhomebho Road, Ewatto (4.4km)	S A Skaff Int'l Ltd	IGLEEN	5/15/2020	880,996,562.55	49,624,114.50	930,620,677.05	955,991,456.20		25,370,779.15	- 25,370,779.15	103%
144	MNSTRY OF ROADS AND BRIDGES	Emergency/Palliative Works on the Collapsed Jagbe Bridge Located on Agbede-Jagbe-Ikhue-Irriokono Road	Hartland Ngeria Ltd	ETSAKO WEST	8/7/2020	46,547,437.65		46,547,437.65	46,547,437.65		-	-	100%
145	MNSTRY OF ROADS AND BRIDGES	Emergency Palliative Works on the Fast Deteriorating Igbinedion Street, between Ekehuan Road and Upper Owina Roads (including drainage works) and Ogbahon-Edogjawerie-egbiki Avenue, all in Evbuotubu Quarters, Benin City	Hartland Ngeria Ltd	EGOR	9/8/2020	63,811,059.38		63,811,059.38	63,809,082.58		1,976.80	1,976.80	100%
146	MNSTRY OF ROADS AND BRIDGES	Emergency Palliative Works on Some Roads in Government Reservation Area (GRA), Benin City viz Golf Course Road and Central Road	4ND Ventures Ngeria Ltd	OREDO	7/20/2020	42,289,210.71		42,289,210.71	42,298,210.71		9,000.00	- 9,000.00	100%
147	MNSTRY OF ROADS AND BRIDGES	Emergency Erosion Control and Construction of Kanu Idemudia Street, Off Osanohen Street, Off Benin-Lagos Road, Idumwonwina in Ovia North East LGA	Macfranklyn Engineering Serv Ltd	OMA NORTHEAST	3/1/2021	79,143,643.13		79,143,643.13	71,616,653.83		7,526,989.30	7,526,989.30	90%
148	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Benin-Abraka Road Phase 1A Comprising [CH0+000 (Evbiakagba Community) - CH14+700 (Okogbo Community) 15.5KM	Raycon & Co. (Ng.) Ltd	IKPOBA-OKHA/ ORHONMAON	4/29/2021	10,102,503,238.77	2,106,926,428.87	7,995,576,809.90	5,158,880,530.29	245,261,062.08	2,591,435,217.53	2,836,696,279.61	68%
149	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Failed Portions along Upper Siluko Road	Levant Construction Ltd	EGOR/ OMA NORTHEAST	5/6/2021	633,281,175.00	1,105,404,778.98	1,738,685,953.98	1,490,032,486.74		248,653,467.24	248,653,467.24	86%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
150	MNSTRY OF ROADS AND BRIDGES	Construction of Ikpako-Ajoki Road, Off Upper Ekehuan Road	Raycon & Co. (Ng.) Ltd	IKPOBA-OKHA/ OMA NORTHEAST	5/19/2021	4,721,479,809.40	9,193,616,990.93	13,915,096,800.33	2,660,986,578.97	865,360,138.83	10,388,750,082.53	11,254,110,221.36	25%
151	MNSTRY OF ROADS AND BRIDGES	Approved variation to the Construction of Ogriga-Afokpella-Okugbe Road with Awuyemi Spur	Raycon & Co. (Ng.) Ltd	ETSAKO EAST		3,441,704,426.88	841,737,504.60	4,283,441,931.48	3,966,656,077.22		316,785,854.26	316,785,854.26	93%
152	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Ujigba-Ogwa Road (17km), Esan West LGA	SA Skaff Int'l Ltd	ESANWEST	9/6/2021	2,743,761,775.13	3,255,583,313.33	5,999,345,088.46	5,811,201,589.41		188,143,499.05	188,143,499.05	97%
153	MNSTRY OF ROADS AND BRIDGES	Construction of 19th Street, Off Uselu Lagos Road (Opposite University of Benin), Crossing Adolar Road, Uwelu by Upper Siluko Powerline, through to Ekehuan Road by Asoro Hill (E/buotubu Junction) with Spurs to Oshonre Community and Road by Precious Palm Royal Fence (12.34km), Egor LGA	Levant Construction Ltd	EGOR	10/12/2021	3,784,903,502.15	15,053,711,829.50	18,838,615,331.65	7,241,780,797.05	228,464,483.40	11,368,370,051.20	11,596,834,534.60	40%
154	MNSTRY OF ROADS AND BRIDGES	Construction of Sobe-Sabogida Ora Road (22.98km), Owan West LGA	SA Skaff Int'l Ltd	OWANWEST	10/12/2021	4,136,265,851.96	6,982,331,899.36	11,118,597,751.32	7,592,607,419.28	3,259,745,643.26	266,244,688.78	3,525,990,332.04	98%
155	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 1 Comprising Seven (7) Roads	Jezuwa Ngeria Limited	EGOR/ OREDO/ OMA NORTHEAST	11/12/2021	1,075,783,629.18	1,821,011,472.66	2,896,795,101.84	2,530,289,055.76	87,781,189.71	278,724,856.37	366,506,046.08	90%
156	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 2 Comprising Seven (7) Roads	Airos Synergy Limited	EGOR/ OREDO	11/12/2021	1,183,910,662.96	3,447,947,698.00	4,631,858,360.96	867,781,429.14	176,047,146.76	3,588,029,785.06	3,764,076,931.82	23%
157	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 3 Comprising Fourteen (14) Roads	Macfranklyn Engineering Serv Ltd	OREDO	11/12/2021	1,150,541,339.72	597,332,763.64	1,747,874,103.36	1,603,427,093.32		144,447,010.04	144,447,010.04	92%
158	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 4 Comprising Sixteen (16) Roads	Sea-Hawk Solutions and Logistics Limited	OREDO	11/12/2021	1,005,906,719.87	1,523,723,428.05	2,529,630,147.92	1,353,217,889.80	257,577,520.79	918,834,737.33	1,176,412,258.12	64%
159	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 5 Comprising Eight (8) Roads	Czars Global Construction Company Limited	IKPOBA-OKHA/ OREDO/ U-LUNMODE	11/12/2021	1,189,951,118.48	2,150,829,685.19	3,340,780,803.67	1,461,315,287.06	492,647,080.46	1,386,818,436.15	1,879,465,516.61	58%
160	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 6 Comprising Seven (7) Roads	AC Egbe Ngeria Limited	IKPOBA-OKHA/ ORHONMAON	11/12/2021	696,167,319.47	1,224,889,031.46	1,921,056,350.93	1,028,306,772.99		892,749,577.94	892,749,577.94	54%
161	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 7 Comprising Three (3) Roads	Enigeotechnic Limited	ETSAKO WEST	11/12/2021	340,251,200.75	390,344,958.23	730,596,158.98	418,465,651.46	45,175,400.22	266,955,107.30	312,130,507.52	63%
162	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 8 Comprising One (1) Road	Eogie Ventures Ngeria Limited	ETSAKO WEST	11/12/2021	225,716,851.43	63,722,953.38	289,439,804.81	287,879,327.55		1,560,477.26	1,560,477.26	99%
163	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 9 Comprising One (1) Road	Newell Perspective Limited	AKOKO-EDO	11/12/2021	369,911,562.69	477,126,280.14	847,037,842.83	509,090,743.34	283,128,126.39	54,818,973.10	337,947,099.49	94%
164	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 10 Comprising One (1) Road	Sibafek Enterprises (Ngeria)	AKOKO-EDO	11/12/2021	22,342,515.77	6,335,558.61	28,678,074.38	26,873,322.38		1,804,752.00	1,804,752.00	94%

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165	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 11 Comprising One (1) Road	Sibafek Enterprises (Ngeria)	OWANEAST	11/12/2021	127,034,246.00	61,932,208.16	188,966,454.16	181,690,687.05		7,275,767.11	7,275,767.11	96%
166	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 12 Comprising Two (2) Roads	Newell Perspective Limited	OWANEAST	11/12/2021	557,077,569.17	83,349,048.24	640,426,617.41	597,910,957.64		42,515,659.77	42,515,659.77	93%
167	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 13 Comprising Two (2) Roads	Erylaston International Limited	IGLEBEN/ ESAN NORTH EAST	11/12/2021	341,858,698.31	175,110,906.04	516,969,604.35	445,999,557.34		70,970,047.01	70,970,047.01	86%
168	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 14 Comprising Two (2) Roads	Yonus Global Ventures Limited	ESANSOUTH EAST	11/12/2021	324,006,897.38	104,723,820.97	428,730,718.35	427,511,137.59		1,219,580.76	1,219,580.76	100%
169	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 15 Comprising Two (2) Roads	Odanaha International Limited	ESANCENTRAL	11/12/2021	175,553,020.13	111,867,326.70	287,420,346.83	266,752,386.27		20,667,960.56	20,667,960.56	93%
170	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 16 Comprising Four (4) Roads	Huntteco Richardez Construction Limited	ESANWEST	11/12/2021	203,906,853.28	296,793,041.45	500,699,894.73	242,099,542.20		258,600,352.53	258,600,352.53	48%
171	MNSTRY OF ROADS AND BRIDGES	Statewide Rehabilitation of Roads – Lot 17 Comprising Two (2) Roads	Dajusta Ngeria Limited	ESANWEST	11/12/2021	205,058,642.20	382,000,992.73	587,059,634.93	247,222,284.24	44,470,575.66	295,366,775.03	339,837,350.69	50%
172	MNSTRY OF ROADS AND BRIDGES	Construction of Phase 2 of Igbinosa Street, Irhiri Quarters, Airport Road, Benin City	Jezuwa Ngeria Limited	OREDO	11/1/2021	124,409,204.50	81,724,842.54	206,134,047.04	205,753,575.92		380,471.12	380,471.12	100%
173	MNSTRY OF ROADS AND BRIDGES	Emergency Repair/Erosion Control Measures of Failed Embankment along Iyekhei-Aviele Road	Enigeotechnic Limited	ETSAKO WEST	11/1/2021	79,585,262.69	1,631,850.00	81,217,112.69	75,180,441.87		6,036,670.82	6,036,670.82	93%
174	MNSTRY OF ROADS AND BRIDGES	Construction of part of Obehi Avenue – Osanudiamen Street – part of Okundia Street and Ighodaro Avenue, off 2nd Ujbor Road in Oredo LGA (1.38km)	Oeking Ventures	OREDO	1/6/2022	250,242,351.00	401,560,727.48	651,803,078.48	520,759,469.33		131,043,609.15	131,043,609.15	80%
175	MNSTRY OF ROADS AND BRIDGES	Lot 18 – Rehabilitation of Iruelken – Ozalla – Sobe – Sabongida–Ora Road	SA Skaff Int'l Ltd	ESANWEST / OWANWEST	1/6/2022	301,425,344.98	80,741,619.27	382,166,964.25	366,996,731.09		15,170,233.16	15,170,233.16	96%
176	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Ajayi Street and Egharevba Street, Off Ewah Road, Benin City	Cohfa Global H-Tech Limited	IKPOBA-OKHA	4/25/2022	166,120,677.19	35,184,266.21	201,304,943.40	201,975,027.23		670,083.83	670,083.83	100%
177	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Imafidon Street, Erhahon Street, Osaigbovo Street, and Failed portion on Ewah Road	Sea-Hawk Solutions and Logistics Limited	IKPOBA-OKHA	4/25/2022	193,295,949.34	69,624,540.19	262,920,489.53	195,491,151.04		67,429,338.49	67,429,338.49	74%
178	MNSTRY OF ROADS AND BRIDGES	Provision of Training Services on Highway Engineering Design and Construction Management including Steel and Geotechnical Material Testing and Interpretation	Escher Silverman Global Limited	STATEWIDE	1/6/2022	52,392,812.50		52,392,812.50			52,392,812.50	52,392,812.50	0%
179	MNSTRY OF ROADS AND BRIDGES	Construction Access Road to Ujboha Dam (3.6Km)	SA Skaff Int'l Ltd	ESANSOUTH EAST	1/6/2022	776,868,139.40	1,584,010,128.12	2,360,878,267.52	1,000,000,000.00	1,129,553,976.98	231,324,290.54	1,360,878,267.52	90%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
180	MNSTRY OF ROADS AND BRIDGES	Reconstruction of the Reinforced Concrete Trapezoidal Flood Channel across Upper Lawani Road – Upper Mission Road – Ewah Road – Ikpoba River and Ogbekor Street, Off Ewah Road	Gladtrico Int'l Ltd	IKPOBA-OKHA/ OREDO	1/6/2022	872,078,547.87	133,641,737.66	1,005,720,285.53	993,770,893.21	11,929,133.81	20,258.51	11,949,392.32	100%
181	MNSTRY OF ROADS AND BRIDGES	Construction of Okpagma – Amufi Road, with Spur to Agbonze Street, Daddy J Road, and Michael Aigbedion Street, Uunmwonde/Ikpoba Okha LGA, Edo State	Jerry Steel Works Limited	UUNMWODE	1/6/2022	1,700,703,561.30	777,181,029.72	2,477,884,591.02	270,379,118.65		2,207,505,472.37	2,207,505,472.37	11%
182	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Ekporra-Iruokpen Road	Setraco Ng Ltd	ESANWEST	1/6/2022	2,570,257,575.31	980,127,502.87	3,550,385,078.18	3,464,324,434.35	86,058,703.90	1,939.93	86,060,643.83	100%
183	MNSTRY OF ROADS AND BRIDGES	Provision, Installation, and Commissioning of Geotechnical Laboratory Equipment for Material Testing (Phase 1)	Mke BCE International Security Limited	OREDO	4/25/2022	73,736,725.90	3,789,371.20	77,526,097.10	70,257,270.07		7,268,827.03	7,268,827.03	91%
184	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Benin Technical School Road and Government Science and Technical College Road, Benin City	Nifro Nigeria Limited	EGOR	12/1/2020	1,803,806,169.68	3,037,903,145.40	4,841,709,315.08	1,818,665,374.30		3,023,043,940.78	3,023,043,940.78	38%
185	MNSTRY OF ROADS AND BRIDGES	Emergency Rehabilitation of Ekpon-Ubiaja Road by Angle 90, Ubiaja, Esan South East Local Government Area, Edo State	S.A Skaff Int'l Ltd	ESANSOUTH EAST	12/9/2022	74,093,098.44	758,520.00	74,851,618.44	74,093,098.44		758,520.00	758,520.00	99%
186	MNSTRY OF ROADS AND BRIDGES	Expansion of the Existing Engineering Laboratory Building	Sea-Hawk Solutions and Logistics Limited	OREDO	12/13/2022	16,990,269.17	9,424,316.45	26,414,585.62	25,127,231.54		1,287,354.08	1,287,354.08	95%
187	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Yoruba Street, Benin City	Krharrez Ventures Ng. Limited	OREDO	1/23/2023	211,057,884.97	106,213,623.33	317,271,508.30	311,590,352.39	4,881,155.91	800,000.00	5,681,155.91	100%
188	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Sakponba Road (Between King Square and Maria Goretti Junction), Asoro Street, Igbesamwan Street, 1st And 2nd East Circular Roads, Abehe Street, Behind Oba Market, Benin City	Smooth Engineering & Constr. Limited	OREDO	1/23/2023	180,910,837.18		180,910,837.18	179,672,325.86		1,238,511.32	1,238,511.32	99%
189	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Failed Sections on Oghene Street, Bello Osagie Street, Isiwa Street, Failed Sections by Former NPDC Building along Adesuva Road, and Obasuyi Close, Off Adesuva Road, Benin City	Macfranklyn Engineering Services Limited	OREDO	1/23/2023	262,654,469.50	77,625,909.02	340,280,378.52	324,456,716.39		15,823,662.13	15,823,662.13	95%
190	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Failed Portions on Mission Upper Mission, Forestry Road, Agbonmwonoba Street, And Sectional Overlay Akpakpava Road (Between Ring Road and Ramat Park) Benin City	Jezuwa Nigeria Limited	IKPOBA-OKHA/ OREDO	1/23/2023	296,314,774.62	451,768,050.26	748,082,824.88	210,014,448.20	289,218,690.11	248,849,686.57	538,068,376.68	67%

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191	MNSTRY OF ROADS AND BRIDGES	Spots Improvement and Complete Overlay of Costain Road, Isonororho, Victory Road and First Federal Road, Benin City	Gladtrico Int'l Ltd	OREDO	1/23/2023	404,432,551.93		404,432,551.93	404,432,208.25		343.68	343.68	100%
192	MNSTRY OF ROADS AND BRIDGES	Spots Improvement and Complete Overlay Atiti Osemwota and Parts of Mela Road Linking Ogunmwenyi Off Ujbar Road Benin City	Cohfa Global H-Tech Limited	OREDO	1/23/2023	297,217,289.03		297,217,289.03	296,841,043.02		376,246.01	376,246.01	100%
193	MNSTRY OF ROADS AND BRIDGES	Spots Improvement and Complete Overlay of Enogie Road, Benin City	Loense International Limited	OREDO	1/23/2023	498,640,193.83	277,542,857.82	776,183,051.65	681,055,677.44	69,284,123.41	25,843,250.80	95,127,374.21	97%
194	MNSTRY OF ROADS AND BRIDGES	Spots Improvement and Sectional Overlay of Country Home Motel Road	Airos Synergy Limited	OREDO	1/23/2023	181,478,223.94	294,464,040.76	475,942,264.70	84,544,893.60		391,397,371.10	391,397,371.10	18%
195	MNSTRY OF ROADS AND BRIDGES	Rehabilitation Of 1st Ibiore And 2nd Ibiore Street, Off Ice Road, Plan Well Road, Off Ice/Wire Road, And Oziegbie Street, Off Uhubi/New Lagos Road, Benin City	Bluehub Limited	OREDO	1/23/2023	294,159,257.75	555,838,603.13	849,997,860.88	261,434,062.54		588,563,798.34	588,563,798.34	31%
196	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Guobadia Street, Off Erete and Adolor Avenue, 2nd West Circular Road and Iyase Street, Obamedo Street (Between Forestry and Mission Road), Lawani Street, Cooke Road, Ozolua Street, Off 1st And 2nd East Circular Road, Benin City	Flycon Limited	OREDO	1/23/2023	275,290,162.74	473,800,360.81	749,090,523.55	325,436,320.34		423,654,203.21	423,654,203.21	43%
197	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Oba-Market Road, Ibiwe Street, Wire Road, Iwehen Street, Isekhere/Oreghene Street and Desiltation of Side Drain and Manhole at Obakhavbaye Street	Citi_Broad Limited	OREDO	1/23/2023	151,964,918.01		151,964,918.01	145,286,056.87		6,678,861.14	6,678,861.14	96%
198	MNSTRY OF ROADS AND BRIDGES	Rehabilitation/Spot Improvement of Uwa Street Off Sapele Road, Imadogie Street Off Felix Liberty, and Omokaro Street Off Siluko Road, Benin City	Czars Global Construction Company Limited	EGOR / OREDO	1/23/2023	290,471,463.44		290,471,463.44	264,278,244.84		26,193,218.60	26,193,218.60	91%
199	MNSTRY OF ROADS AND BRIDGES	Grading Of Idunwu-Owina Road and Access Road Leading To Azura Power Plant (7.65km) In Uhunmwode L.G.A, Benin City	Jezuwa Ngeria Limited	UJUNMWODE	1/30/2023	185,221,330.94		185,221,330.94	152,886,661.25		32,334,669.69	32,334,669.69	83%
200	MNSTRY OF ROADS AND BRIDGES	Provision and Application of Claycrete on Idunwu-Owina Road and Access Road Leading To Azura Power Plant (7.65km) In Uhunmwode L.G.A, Benin City	Daira Projects Limited	UJUNMWODE	1/30/2023	145,031,206.25		145,031,206.25	130,284,289.06		14,746,917.19	14,746,917.19	90%
201	MNSTRY OF ROADS AND BRIDGES	Repair/Rehabilitation of failed Embankment/Approach on Uben Bridge including some critical failed sections of the Road in Ovia South West Local Government Area, Edo State	Jezuwa Ngeria Limited	OMA SOUTH WEST	2/23/2023	94,670,603.13		94,670,603.13	92,849,503.60		1,821,099.53	1,821,099.53	98%

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202	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Uwelu Road	Levant Construction Ltd	EGOR	5/16/2023	114,066,111.39		114,066,111.39	114,003,044.26		63,067.13	63,067.13	100%
203	MNSTRY OF ROADS AND BRIDGES	Construction of 2.7Km (Phase 1) Length of Eguare - Ogbé - Idumogo - Idimugokha Road, Esan South East LGA	S.A Skaff Int'l Ltd	ESANSOUTH EAST	5/16/2023	1,430,494,635.02		1,430,494,635.02	1,397,097,269.15		33,397,365.87	33,397,365.87	98%
204	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Roads within the Head Office of Edo State Traffic Management Agency (EDSTMA), Benin City	Osking Ventures	OREDO	5/16/2023	566,512,332.11	561,081,004.01	1,127,593,336.12	506,898,271.22	281,274,697.52	339,420,367.38	620,695,064.90	70%
205	MNSTRY OF ROADS AND BRIDGES	Construction of Mechanic Site Road, Auchii in Etsako West LGA (2.248km)	Sea-Hawk Solutions and Logistics Limited	ETSAKO WEST	5/16/2023	999,983,537.57	1,556,751,430.51	2,556,734,968.08	447,652,234.34	282,002,310.82	1,827,080,422.92	2,109,082,733.74	29%
206	MNSTRY OF ROADS AND BRIDGES	Construction of Okpagha-Amufi Road with spur to Agbonze Street, Daddy J Road, and Michael Aigbedion Street, Uhunmwode / Ikpoba-Okha LGA, Edo State (8.23km)	Nsik Engineering Co. Ltd	UHUNMWODE	5/16/2023	3,092,453,062.07	2,675,517,160.20	5,767,970,222.27	165,131,804.04		5,602,838,418.23	5,602,838,418.23	3%
207	MNSTRY OF ROADS AND BRIDGES	Reconstruction and Gully Reclamation of Temboga Road, Benin City	Gladtrico Int'l Ltd	IKPOBA-OKHA	5/16/2023	2,315,883,413.94	3,512,490,179.84	5,828,373,593.78	2,097,701,951.46	808,483,882.20	2,922,187,760.12	3,730,671,642.32	50%
208	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Ubiaja-Ugboha Road (11.81km)	S.A Skaff Int'l Ltd	ESANSOUTH EAST	5/16/2023	4,114,802,706.73	4,614,225,087.46	8,729,027,794.19			8,729,027,794.19	8,729,027,794.19	0%
209	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Benin-Ugo Segment (Okogbo Community to Idunmwunowina Community) of Benin-Abraka Road (7.5km) - Phase 1B	Raycon & Co. (Ng.) Ltd	ORHONMAON	5/16/2023	4,286,152,479.81	2,623,615,054.16	6,909,767,533.97	4,935,449,011.68		1,974,318,522.30	1,974,318,522.30	71%
210	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Benin-Ugo Segment (Idunmwunowina Community to Ugo Junction) of Benin-Abraka Road (17.5km) - Phase 1C	Nsik Engineering Co. Ltd	ORHONMAON	5/16/2023	8,786,929,729.00	7,656,533,864.76	16,443,463,593.76	3,184,376,527.85		13,259,087,065.91	13,259,087,065.91	19%
211	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts - Lot 1	Remane Amen International Limited	EDO CENTRAL	5/16/2023	163,187,454.14	84,220,638.16	247,408,092.30	243,881,657.15	3,005,464.01	520,971.14	3,526,435.15	100%
212	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts - Lot 2	Odanaha International Limited	EDO CENTRAL	5/16/2023	131,603,953.35	119,005,362.40	250,609,315.75	14,681,370.04		235,927,945.71	235,927,945.71	6%
213	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts - Lot 3	Yonsus Global Ventures Limited	EDO CENTRAL	5/16/2023	312,493,914.89	171,264,844.83	483,758,759.72	155,026,817.10	263,674,098.21	65,057,844.41	328,731,942.62	87%
214	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts - Lot 4	Ikpasaja Ngeria Ventures Limited	EDO CENTRAL	5/16/2023	176,977,152.71	208,283,576.56	385,260,729.27	80,975,875.04		304,284,854.23	304,284,854.23	21%
215	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts - Lot 5	Maselose Ngeria Limited	EDO CENTRAL	5/16/2023	135,602,533.63	167,809,248.42	303,411,782.05	282,980,901.80		20,430,880.25	20,430,880.25	93%

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216	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 6	Nsba Engineering Limited	EDO CENTRAL	5/16/2023	131,984,455.09		131,984,455.09	129,460,322.09		2,524,133.00	2,524,133.00	98%
217	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 7	Bogie Ventures Ngeria Limited	ETSAKO WEST	5/16/2023	273,251,609.53	184,301,372.99	457,552,982.52	155,838,690.97		301,714,291.55	301,714,291.55	34%
218	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 8	Enigeotechnic Limited	ETSAKO WEST	5/16/2023	302,756,246.21	158,157,752.22	460,913,998.43	10,100,237.41		450,813,761.02	450,813,761.02	2%
219	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 9	Izoch Global Resources Limited	ETSAKO EAST	5/16/2023	124,996,081.88	94,969,347.75	219,965,429.63	186,989,205.32	17,647,974.49	15,328,249.82	32,976,224.31	93%
220	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 10	Franghile (Ngeria) Agency	EDO CENTRAL	5/16/2023	175,861,665.00	106,736,148.95	282,597,813.95	228,817,561.60	35,225,649.46	18,554,602.89	53,780,252.35	93%
221	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 11	Newell Perspective Limited	EDO CENTRAL	5/16/2023	252,393,071.44		252,393,071.44	240,374,347.75		12,018,723.69	12,018,723.69	95%
222	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of failed sections on Critical Roads in Edo Central and Edo North Senatorial Districts – Lot 12	Sibafek Enterprises (Ngeria)	AKOKO-EDO	5/16/2023	62,750,288.34	45,412,819.53	108,163,107.87	84,517,146.53	16,696,237.66	6,949,723.68	23,645,961.34	94%
223	MNSTRY OF ROADS AND BRIDGES	Rehabilitation Of Failed Sections on Osaro Idah Avenue, Chief Odua Avenue, and Part of Ogumwenyin Road	Cohfa Global H-Tech Limited	OREDO	6/7/2023	112,504,393.73	12,683,925.00	125,188,318.73	125,188,318.73		-	-	100%
224	MNSTRY OF ROADS AND BRIDGES	Palliative Work (Provision and Application of Claycrete) at Edo Line Parking Area along Mission Road, Benin City	Daira Projects Limited	OREDO	7/7/2023	41,150,136.24		41,150,136.24	18,880,359.38		22,269,776.86	22,269,776.86	46%
225	MNSTRY OF ROADS AND BRIDGES	Palliative Works on failed Sections along Upper Ekehuan Road from Igo Community Market to Ikpako Community	Raycon and Company (Ng) Limited	OMA NORTHEAST	12/27/2023	440,106,833.53	62,136,946.26	502,243,779.79	200,184,184.97		302,059,594.82	302,059,594.82	40%
226	MNSTRY OF ROADS AND BRIDGES	Reconstruction of GRA Roads (comprising Central Road, Golf Course-Airport Road, Ezoti Street, Okada Avenue, Omo-Osagie Avenue, and Ambrose Alli Avenue using Rigid Pavement	Stefanutti Stocks Hapel Limited	OREDO	1/9/2024	9,478,122,894.38	1,855,721,896.72	11,333,844,791.10	2,369,530,724.00	519,989,397.10	8,444,324,670.00	8,964,314,067.10	25%
227	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Owina-Evbuatubu, Erhunmwunse, Children Medical, and Okpe Roads using Rigid Pavement	Stefanutti Stocks Hapel Limited	OREDO / EGBOR	1/9/2024	15,514,899,234.78	4,438,374,547.71	19,953,273,782.49	4,822,420,370.97		15,130,853,411.52	15,130,853,411.52	24%
228	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Failed Sections along Siluko-Igubazuwa-Ogbesse Road from Iguadolor Community to Okada Junction (4.1km)	Levant Construction Ltd	OMA NORTHEAST / OMA SOUTH WEST	1/9/2024	1,120,722,504.19	421,794,210.39	1,542,516,714.58	384,191,126.34	366,474,676.26	791,850,911.98	1,158,325,588.24	49%
229	MNSTRY OF ROADS AND BRIDGES	Construction of 1.5km Network of Internal Roads within the Agric Hub Premises along Airport Road, Benin City	Sea-Hawk Solutions and Logistics Limited	OREDO	1/9/2024	739,039,693.13	409,549,198.89	1,148,588,892.02		313,117,633.98	835,471,258.04	1,148,588,892.02	27%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
230	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 2.22km Roads within Sapele Road Axis (Lot 1) comprising Dumez Road, Dumez Junction Sapele Road and School of Health (Ofunwengbe) Road Linking Dumez Road and Sakponba Road and Ehigiator-Igbe Arase Arase Street, Off PZ Road, Off Sapele Road, Benin City	Sea-Hawk Solutions and Logistics Limited	OREDO / IKPOBA-OKA	2/1/2024	1,255,828,885.25	1,343,414,762.78	2,599,243,648.03		319,584,439.81	2,279,659,208.22	2,599,243,648.03	12%
231	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 8.99km Roads within GRA Axis I (Lot 2) comprising 1st Ugbor Road to Ugbor Village Road, 2nd Ugbor Road, UU Drive, BI.U Road, Mtn Mast Road, Powerline Street Off Trinity Road, Aikhionbare Street, Iziegbe Street, Part of Upper Adesuwa Road, Part of Giwa-Amu Road, Aideyan Street, GRA, Benin City	Nsik Engineering Company Limited	OREDO	2/1/2024	3,179,271,134.95	648,030,002.33	3,827,301,137.28	494,254,779.85		3,333,046,357.43	3,333,046,357.43	13%
232	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 7.38km Roads within GRA Axis II (Lot 3) comprising Gapiona Street, Reuben Agho Avenue, Imuetinyan Street Off Ihama Road (including Underground Drain), Eric Odogun Street by Abuja Quarter, and others in GRA, Benin City	Gadtrico International Limited	OREDO	2/1/2024	3,435,699,185.78	1,100,323,357.75	4,536,022,543.53	275,996,684.59	53,260,894.89	4,206,764,964.05	4,260,025,858.94	7%
233	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 2.76km Roads within Ikpoba Hill Axis (Lot 4) comprising Ewah Road, Idehen Street Off Jemila Road, Failed Portion Along Akpakpava Between Ewah Road Junction and Ikpoba River, Eviemwen Road, Wire Road Junction and Obakhavbaye Junction by Oba Market Road, Benin City	Krharrez Ventures Ngeria Limited	OREDE / IKPOBA-OKA	2/1/2024	1,388,768,979.16	345,742,209.97	1,734,511,189.13	488,322,751.79	395,738,607.50	850,449,829.84	1,246,188,437.34	51%
234	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 2.47km Roads within Ekehuan Road Axis (Lot 5) comprising Agho Street Between Owina Junction and Erhunmwuse Junction, Omene Johnson and Ogedegbe Street Off Joroni, Omomo Street, Isibar Street, Ujyayugbor Street, Akenzua by Stadium Road Junction, Stadium Road, Plymouth Road Junction and Ora Crescent, Zabayo Street, Benin City	Nsba Engineering Limited	OREDO	2/1/2024	1,304,384,806.35	1,575,556,325.93	2,879,941,132.28	677,375,214.71		2,202,565,917.57	2,202,565,917.57	24%
235	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 2.83km Roads within Airport Road Axis (Lot 6) comprising Oko Central Road, Aideyan Street Off Golf Course Road/Chief Osuan (Veg.Mkt.Rd) & Golf Course Avenue (S.S.G & Govt. Official Residence Road, And Airport Avenue, Benin City	Astra Pacific Limited	OREDO	2/1/2024	785,732,957.95	197,753,619.86	983,486,577.81	542,901,193.83	174,213,635.50	266,371,748.48	440,585,383.98	73%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
236	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 4.06km Roads within New Benin/King Square Axis (Lot 7) comprising Forestry Road - Upper Forestry Road, Iyobosa Lane and Iyobosa Street, Owina Street Off Sakponba Road, Igun Lane, 1st African Lane and Ewaekpe Road, Benin City	Jezuwa Ngeria Limited	OREDO	2/1/2024	1,583,686,952.83	234,360,343.29	1,818,047,296.12	1,127,199,584.77	52,242,429.53	638,605,281.82	690,847,711.35	65%
237	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 1.79km Roads within Egor/Useh Axis (Lot 8) comprising Miracle Avenue, Useh Road/ Useh Secondary School Road, Oguola Lane, and Grading of Earth Roads, Benin City	Airos Synergy Limited	EGOR	2/1/2024	1,065,308,271.75	312,673,309.86	1,377,981,581.61	245,437,109.09	242,753,788.16	889,790,684.36	1,132,544,472.52	35%
238	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 9.77km Roads within Ugbowo Axis (Lot 9) comprising Uwesota Road, Uwelu Road (including Mini StormWater), Ubelu Lagos Road Service Lane, 2nd Federal Road To Edaiken Primary School Road, S&T Barracks Road, Aken-Ubifo Street, Mbye Street, Aibalegbe Street, Okokhuo Junction, Benin City	Cohfa Global Htech Limited	EGOR/ OMA NORTHEAST	2/1/2024	4,662,541,571.77	2,607,694,465.13	7,270,236,036.90	1,070,054,185.23	570,330,578.43	5,629,851,273.24	6,200,181,851.67	23%
239	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 0.75km Roads within Ekpoma Axis (Lot 10) comprising Uwenlebor Road, Ekpoma	Prime Energy and Gas Products Limited	ESANWEST	2/1/2024	244,644,861.60	95,633,236.89	340,278,098.49	300,148,753.78	23,233,829.77	16,895,514.94	40,129,344.71	95%
240	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 0.35km Roads within Owan East Axis (Lot 11) comprising Akhigbe Street, Afuze	Godom Engineering Ngeria Limited	OWANEAST	2/1/2024	127,991,220.65	24,635,254.25	152,626,474.90	121,822,496.93	20,737,872.86	10,066,105.11	30,803,977.97	93%
241	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 4.46km Roads within Owan West Axis (Lot 12) comprising Post Office Road, Sabongida Ora and Ukpafoga Ukhuro Road, Uhonmora-Ora	Godom Engineering Ngeria Limited	OWANEAST	2/1/2024	1,474,392,197.39	432,172,756.74	1,906,564,954.13		144,907,982.46	1,761,656,971.67	1,906,564,954.13	8%
242	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 0.7km Roads within Etsako West Axis (Lot 13) comprising Igbei Road to Angle 90 Junction Auchi	Godom Engineering Ngeria Limited	ETSAKO WEST	2/1/2024	165,756,955.62	46,827,241.95	212,584,197.57			212,584,197.57	212,584,197.57	0%
243	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of 13.22km Roads within Iguobazuwa/Uben Axis (Lot 14) comprising Okemola Road and Uben-Okoru Road Off Uben Poly Road, Ugbogui Market Road, and Uben/Hospital Road Iguobazuwa	Treapo Ngeria Limited	OMA SOUTH WEST	2/1/2024	5,147,109,923.81	2,052,102,888.87	7,199,212,812.68	2,326,775,353.52	888,387,826.04	3,984,049,633.12	4,872,437,459.16	45%
244	MNSTRY OF ROADS AND BRIDGES	Construction of Old Siluko Road, Useh, Benin City	Airos Synergy Limited	EGOR	2/1/2024	1,293,007,486.92	427,559,564.11	1,720,567,051.03	313,385,568.45	127,069,824.02	1,280,111,658.56	1,407,181,482.58	26%
245	MNSTRY OF ROADS AND BRIDGES	Flood/Gully Erosion Control Works for The Benin Technical College Catchment / Nine (9) Associated Roads Including The Construction Of Access Road To Staff Quarters Within Government Science And Technical College And	Nefro Ngeria Limited	EGOR	2/1/2024	4,358,630,838.57	1,402,911,240.29	5,761,542,078.86	1,803,272,195.51		3,958,269,883.35	3,958,269,883.35	31%

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		Hbly Rosary Catholic Church Road (Irowa Obazee Road), Off Technical College Road, Ugbowo, Benin City											
246	MNSTRY OF ROADS AND BRIDGES	One Side Dualization of Ogba-Evbuodia-Evbuovbioba-Irhue-Upper Ekehuan Road with Bridge Across Ogba River Phase 1 Segment I	Gadtrico International Limited	OREDO	4/29/2024	14,638,201,095.93		14,638,201,095.93			14,638,201,095.93	14,638,201,095.93	0%
247	MNSTRY OF ROADS AND BRIDGES	One Side Dualization of Ogba-Evbuodia-Evbuovbioba-Irhue-Upper Ekehuan Road with Evbuokudin-Uhdor Supr Phase 1 Segment II	Nsba Engineering Limited	OREDO	4/29/2024	8,445,787,970.55		8,445,787,970.55		626,070,105.32	7,819,717,865.23	8,445,787,970.55	7%
248	MNSTRY OF ROADS AND BRIDGES	Rehabilitation And Sectional Overlay Of 0.67km Section of Sabongida Ora - Afuze Road	Izoch Global Resources Limited	ETSAKO EAST	4/29/2024	454,987,678.04		454,987,678.04			454,987,678.04	454,987,678.04	0%
249	MNSTRY OF ROADS AND BRIDGES	Consultancy for the Design of 60.7634km network of roads including Geographic Contouring of Area Enclosed by Ilpokpan, Boundary Road, Sapele Road and Airport Road	Jeffa Geosurveys and Technical Services Limited	OREDO	6/19/2024	176,859,519.00		176,859,519.00		176,859,519.00	-	176,859,519.00	100%
250	MNSTRY OF ROADS AND BRIDGES	Consultancy for the Design of 89.336km Network of Roads including Flood Control at Temboga-Ekiuwa Road	Diarsa Global Integrated Services Limited	OREDO	6/19/2024	192,529,275.00		192,529,275.00		192,529,275.00	-	192,529,275.00	100%
251	MNSTRY OF ROADS AND BRIDGES	Consultancy for the Design of 109.429km Network of Roads including Uhenisi-Okhuckhuo-Oghada Road	Mattsferm Associate	UJINMAONDE	6/19/2024	193,085,157.50		193,085,157.50		193,085,157.50	-	193,085,157.50	100%
252	MNSTRY OF ROADS AND BRIDGES	Consultancy for the Design of 110.76km Network of Roads including Uwelu Road and Okraigben-Uzebu Road	Diarsa Global Integrated Services Limited	EGOR	6/19/2024	198,670,750.00		198,670,750.00		198,670,750.00	-	198,670,750.00	100%
253	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 1 (Upper Mission - Aduwewa Axis) within Benin city Metropolis	Prime Energy & Gas Products Limited	IKPOBA-OKHA	6/7/2024	163,240,657.24		163,240,657.24			163,240,657.24	163,240,657.24	0%
254	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 2 (New Lagos Road Axis) within Benin City Metropolis	Sodeosa Global Resources Limited	OREDO	6/7/2024	91,844,476.41		91,844,476.41			91,844,476.41	91,844,476.41	0%
255	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 3 (Ugbowo-Okuku Road Axis) within Benin City Metropolis	Cohfa Global H-tech Limited	EGOR/OMA NORTH EAST	6/7/2024	120,635,154.37		120,635,154.37			120,635,154.37	120,635,154.37	0%
256	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 4 (East Circular Road Axis) within Benin City Metropolis	Franghile (Nigeria) Agency	OREDO	6/7/2024	112,769,844.72		112,769,844.72			112,769,844.72	112,769,844.72	0%
257	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 5 (Sakponba-Dumez-Eredawa Axis) within Benin City Metropolis	Cohfa Global H-Tech Limited	OREDO/IKPOBA-OKHA	6/7/2024	127,327,315.40		127,327,315.40			127,327,315.40	127,327,315.40	0%
258	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 6 (Sapele Road Axis) within Benin City Metropolis	Kephale Oil and Gas Limited	OREDO	6/7/2024	123,079,498.18		123,079,498.18			123,079,498.18	123,079,498.18	0%

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259	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 7 (Oba Market Road Axis) within Benin City Metropolis	Kephale Oil and Gas Limited	OREDO	6/7/2024	53,451,124.00		53,451,124.00			53,451,124.00	53,451,124.00	0%
260	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 8 (Airport Road) within Benin City Metropolis	Prime Energy & Gas Products Limited	OREDO	6/7/2024	152,548,243.31		152,548,243.31			152,548,243.31	152,548,243.31	0%
261	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 9 (Akpakpava-Ramat-Lucky Way Axis) within Benin City Metropolis	Smooth Engineering and Construction Limited	OREDO / IKPOBA-OKHA	6/7/2024	97,920,353.22		97,920,353.22			97,920,353.22	97,920,353.22	0%
262	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 10 (Siluko Road Axis) within Benin City Metropolis	Kephale Oil and Gas Limited	OREDO / EGOR	6/7/2024	142,628,524.61		142,628,524.61			142,628,524.61	142,628,524.61	0%
263	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 11 (Ekehuan Road Axis) within Benin City Metropolis	Smooth Engineering and Construction Limited	OREDO	6/7/2024	138,207,471.71		138,207,471.71			138,207,471.71	138,207,471.71	0%
264	MNSTRY OF ROADS AND BRIDGES	Desiltation and maintenance of Flood Water Receptacles in LOT 12 (GRA Axis) within Benin City Metropolis	Prime Energy & Gas Products Limited	OREDO	6/7/2024	105,649,871.26		105,649,871.26			105,649,871.26	105,649,871.26	0%
265	MNSTRY OF ROADS AND BRIDGES	Provision and Installation of Concrete, Bitumen, and Asphalt Testing Equipment in the Ministry's Material Testing Laboratory	Sodeosa Global Resources Limited	OREDO	7/23/2024	279,927,650.13		279,927,650.13			279,927,650.13	279,927,650.13	0%
266	MNSTRY OF ROADS AND BRIDGES	Construction of Internal Roads and Parking Lots within Emotan Gardens Phase 1 & 2, Internal Roads within Idia College and Internal Roads within Edo Medical Store, Benin City	Fanaxel Ngeria Limited	EGOR / IKPBA-OKHA / OREDO	7/23/2024	2,351,378,002.05		2,351,378,002.05			2,351,378,002.05	2,351,378,002.05	0%
267	MNSTRY OF ROADS AND BRIDGES	Reconstruction Of 600m Road Length within Idunwele-Equare Road, Ewu	Prime Energe & Gas Products Limited	ESANCENTRAL	7/23/2024	892,079,615.52		892,079,615.52			892,079,615.52	892,079,615.52	0%
268	MNSTRY OF ROADS AND BRIDGES	Reconstruction of Irrua-Opoji Road, Esan Central Local Government Area, Edo State	Maselose Ngeria Limited	ESANCENTRAL	7/23/2024	2,445,327,828.44		2,445,327,828.44			2,445,327,828.44	2,445,327,828.44	0%
269	MNSTRY OF ROADS AND BRIDGES	Construction of 1.2km Obadan Road Off Benin-Auchi Expressway, Uhunmwode LGA, Edo State	Samsomic Concepts Limited	UHLNMWODE	7/23/2024	922,738,204.00		922,738,204.00			922,738,204.00	922,738,204.00	0%
270	MNSTRY OF ROADS AND BRIDGES	Rehabilitation of Okada Road (Benin-Lagos Road Junction) to Ovoranmwem Primary School Cutting Across Ovia North East and South West LGAs	Jezuwa Ngeria Limited	OMANORTHEAST / OMASOUTH WEST	7/23/2024	4,192,453,870.00		4,192,453,870.00			4,192,453,870.00	4,192,453,870.00	0%
271	MNSTRY OF MNNG AND ENERGY	ACQUISITION OF 51 OUT OF 60 MNNG LICENCE	ELOHEBKANS LIMITED	EDO STATE	7/4/2024	49,470,000.00	-	49,470,000.00	49,470,000.00	-	-	-	100%
272	SPPMD	Supply of Professional Manpower Services to Edo State Public Building and Maintenance Agency	Sunneconearing Consulting	BENINCTY	4/28/2022	119,624,400.00	-	119,624,400.00	119,624,400.00	-	-	-	100%
273	SPPMD	Edo State Government Fleet Management System	Move Monkey Limited	BENINCTY	5/30/2022	113,551,000.00	-	113,551,000.00	113,551,000.00	-	-	-	100%

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274	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT AGENKUPUJI, SUNDAY CAMP, AGBONTEAN, OBAZUMAMMEN AND OKFONHA III	SABTRAKK PROJECTS LTD	OMA SOUTH WEST	2017	42,005,220.00	-	42,005,220.00	12,125,212.00	-	29,880,008.00	29,880,008.00	29%
275	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT IGATAKPA III, OMORODION OKORO II, IZIDE-NOKE	ELBOA ENGINEERING LTD	OMA SOUTH WEST	2017	40,170,210.00	-	40,170,210.00	4,928,440.00	1,180,963.00	34,060,807.00	35,241,770.00	15%
276	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT IHAZA, OGUNMAMENIN OGDIGBO AND OBOBAIFO II	ELBOA ENGINEERING LTD	OMA SOUTH WEST	2017	38,542,168.00	-	38,542,168.00	1,998,480.00	399,696.00	36,143,992.00	36,543,688.00	6%
277	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT OLORUNSHOGBO, OJO KASIM, KAYODE CAMP, AJEGUNLE AND ARAROM	LAMPER ENGINEERING LTD	OMA SOUTH WEST	2018	45,581,890.00	-	45,581,890.00	3,527,115.00	-	42,054,775.00	42,054,775.00	8%
278	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT OKORO II, AYO CAMP, IGBOGOR AND OKE-AYO	BARNAC GLOBAL INTEGRATED INVESTMENT LTD	OMA SOUTH WEST	2018	35,318,320.00	-	35,318,320.00	10,227,398.00	-	25,090,922.00	25,090,922.00	29%
279	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEME AT OBOBAIFO I, IGLEORIAKH WATER-SIDE, IGLERAHON IKOHA AND ABIEM (OKE-ABATA)	WILANDSON INTERNATIONAL LTD	OMA SOUTH WEST	2018	47,596,550.00	-	47,596,550.00	13,061,610.60	-	34,534,939.40	34,534,939.40	27%
280	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT AYUA, ELELE, OMHEM AND EKO-IHLAMHE	SAMSOMC CONCEPTS LTD	ETSAKO WEST	2018	60,276,960.00	-	60,276,960.00	16,156,056.00	-	44,120,904.00	44,120,904.00	27%
281	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT EGHQ, EKO-HABEEB, EGHONQ, ODIGIE AND EDOLE	JEFLOK ENGINEERING COMPANY LTD	ETSAKO WEST	2018	57,000,750.00	-	57,000,750.00	12,447,628.00	-	44,553,122.00	44,553,122.00	22%
282	STRUWASSA	DRILLING AND COMPLETION OF 6 INCH (150MM) DIAMETER BORE-HOLE WATER SCHEMES AT	WILANDSON INTERNATIONAL LTD	ETSAKO WEST	2018	63,502,000.00	-	63,502,000.00	8,197,726.80	-	55,304,273.20	55,304,273.20	13%
283	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS. SOLAR MOTORIZED BORE-HOLES (24,000 LITRES ON 9M STANCHION) IN IVEJAMANLE, E-DIA, ADAO AND OKPOHUMU COMMUNITIES	SAMSOMC CONCEPTS LTD	OWAN WEST	2/11/2018	63,323,800.00	-	63,323,800.00	11,957,600.00	1,607,942.50	49,758,257.50	51,366,200.00	21%
284	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS. SOLAR MOTORIZED BORE-HOLES (24,000 LITRES ON 9M STANCHION) IN IGBIARE (OWAN WEST), UGBAYAYA, UGIAMWEN IRI-LE (UHLNMWODE) COMMUNITIES	BARNAC GLOBAL INTEGRATED INVESTMENT LTD	OWAN WEST & UHLNMWODE	2/11/2018	65,043,800.00	-	65,043,800.00	10,118,878.80	-	54,924,921.20	54,924,921.20	16%

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285	STRUWASSA	CONSTRUCTION AND DRILLING OF 3 NOS SOLAR MOTORIZED BORE-HOLES(24,000 LITRES ON 9M STANCHON) IN IKE, UGHA AND EKPAN COMMUNITIES	1ST EMBAS NG LTD	UJUNMADE	2/11/2018	46,717,850.00	-	46,717,850.00	13,488,809.40		33,229,040.60	33,229,040.60	29%
286	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN ILOJE, IBEKHI, UPPER ULETIARE AND UPPER IDUMODIA COMMUNITIES	DIAMOND EDGE SERVICES LTD	OMAN WEST	2/11/2018	54,205,800.00	-	54,205,800.00	10,885,252.00		43,320,548.00	43,320,548.00	20%
287	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN ORIN(OMAN WEST), ONUM, IGBONTO AND IDUMRU, COMMUNITIES	YONSUS BUILDING FITTINGS AND SERVICES LTD	OMAN WEST & ORHONMAON	2/11/2018	54,631,400.00	-	54,631,400.00	16,518,223.50		38,113,176.50	38,113,176.50	30%
288	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN WIRE-AKE, OGO QTRS, UGHA QTRS AND IDUSEKHI QTRS COMMUNITIES	SMOOTH ENGINEERING AND CONSTRUCTION LTD	ORHONMAON	2/11/2018	54,205,800.00	-	54,205,800.00	16,047,300.00		38,158,500.00	38,158,500.00	30%
289	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN UDEZI QTRS, EGBO QTRS, OTETE QTRS & OKHURO QTRS	JEZUWANG LTD	ORHONMAON	2/11/2018	53,045,800.00	-	53,045,800.00	15,488,644.40		37,557,155.60	37,557,155.60	29%
290	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN UKOR, USON, OTOBAYE II, IDLOWINA COMMUNITIES	SABTRAKK PROJECTS LTD	ORHONMAON	2/11/2018	54,605,800.00	-	54,605,800.00	15,977,752.50		38,628,047.50	38,628,047.50	29%
291	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN OGLEJO CAMP II, AGBALATI V CAMP, UGAKHAI & ISAM COMMUNITIES	WINTRAKK MEGA LTD	ETSAKO WEST	2/11/2018	53,245,800.00	-	53,245,800.00	7,779,592.50		45,466,207.50	45,466,207.50	15%
292	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN IMOGAN, OGUOLA, UPPER IHLAME(ETSAKO WEST) & ATORURU(OMAN WEST) COMMUNITIES	JEFLOK ENGINEERING COMPANY LTD	ETSAKO WEST/OMAN WEST	2/11/2018	73,065,800.00	-	73,065,800.00	22,265,469.00		50,800,331.00	50,800,331.00	30%
293	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN CHE, UTEN, EGBISI & ERHEBORIBO COMMUNITIES	IGHORLOE INTERNATIONAL LTD	UJUNMADE	2/11/2018	42,713,760.00	-	42,713,760.00	8,094,279.41		34,619,480.59	34,619,480.59	19%
294	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000 LITRES ON 9M STANCHON) IN IYANOMON, EKUA, EVELOSA & OROROZOLUA COMMUNITIES	SABTRAKK PROJECTS LTD	UJUNMADE	2/11/2018	54,405,800.00	-	54,405,800.00	15,928,387.80		38,477,412.20	38,477,412.20	29%
295	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS SOLAR MOTORIZED BORE-HOLES(12,000	DIAMOND EDGE SERVICES LTD	OMA SOUTH WEST	2/11/2018	61,405,800.00	-	61,405,800.00	9,342,479.10		52,063,320.90	52,063,320.90	15%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		LITRES ON 9M STANCHION IN IGLOSULA - UJUNMODE, OSA VILLAGE, OKPONHA II & OKHA COMMUNITIES											
296	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS. SOLAR MOTORIZED BORE-HOLES (12,000 LITRES ON 9M STANCHION) IN IGLOBANDU, OLORUNSHOGBO, KAYODE & AJEGUNLE COMMUNITIES	PATROS INTERNATIONAL LTD	ETSAKO WEST	2/11/2018	49,745,760.00	-	49,745,760.00	7,175,336.40		42,570,423.60	42,570,423.60	14%
297	STRUWASSA	CONSTRUCTION AND DRILLING OF 4 NOS. SOLAR MOTORIZED BORE-HOLES (12,000 LITRES ON 9M STANCHION) IN ODIGIBE, IHAZA II & OBOBAFO II COMMUNITIES	WILANDSON INTERNATIONAL LTD	OMA SOUTH WEST	2/11/2018	32,047,820.00	-	32,047,820.00	9,333,948.00		22,713,872.00	22,713,872.00	29%
298	STRUWASSA	CONSTRUCTION OF SANITATION FACILITIES IN PUBLIC PLACES - 2 UNITS OF 2-COMPARTMENT POUR FLUSH LATRINE WITH HAND WASHING FACILITY AT ABE PRI. SCH - ODA PRI. SCH - IDUOWA, OJA PRI. SCH - OJA CAMP, ELEGBE PRI. SCH - CAMP 34 - ORHONMAON, IGLEFOLE PRI. SCH - OKORO II PRI. SCH - OKPONHA II PRI. SCH - OMA SOUTH WEST & EREHOBIO PRI. SCH & OSARO PRI. SCH - IRUJE (UJUNMODE) & ATORURU PRI. SCH (OMAN WEST)	YONSUS GLOBAL VENTURES LTD	ORHONMAON/OVIA SOUTH WEST/UJUNMODE/OMAN WEST	2/11/2018	30,813,090.00	-	30,813,090.00	9,164,461.80		21,648,628.20	21,648,628.20	30%
299	STRUWASSA	Construction of additional two Water Borehole at NSC orientation camp	WEORALE ENT. NG. LTD	OMA NORTHEAST	8/2/2024	26,454,240.00		26,454,240.00	26,454,240.00	-	-	-	100%
300	STRUWASSA	REHABILITATION OF 1 EXISTING DYSFUNCTIONAL WATER SCHEME AT AERODROME CLOSE AND CONSTRUCTION OF 2 NEW WATER SCHEMES AT FIRST FREEDOM AND IYABAKA STREETS	STELLMEND INTEGRATED LTD	OREDO	AWAITING	23,342,335.00		23,342,335.00			23,342,335.00	23,342,335.00	0%
301	STRUWASSA	REHABILITATION OF EXISTING WATER SCHEMES AT OGUTE EWA AND IGLE-SALEH COMMUNITIES	RAIZY NG. LTD	OMAN EAST	10/6/2024	27,141,000.00	-	27,141,000.00			27,141,000.00	27,141,000.00	0%
302	STRUWASSA	CONSTRUCTION OF WATER SCHEME AT MUKUJ COMMUNITY	STELLMEND INTEGRATED LTD	ETSAKO WEST	25/06/2024	29,485,917.00	-	29,485,917.00	7,371,479.25	22,114,437.75	-	22,114,437.75	100%
303	STRUWASSA	REHABILITATION OF 2 NOS. SOLAR POWERED HAND DUG WELLS IN EYOMI P-C AND REHABILITATION OF ONE MOTORIZED SCHEMES AT EBHJU	WEORALE ENT. NG. LTD	ESAN NORTH-EAST	27/05/2024	22,028,535.00	-	22,028,535.00	5,507,133.00	16,521,402.00	-	16,521,402.00	100%
304	STRUWASSA	REHABILITATION OF EXISTING WATER SCHEMES AT UGEKPE, ANEGBEETE, OGHOMERE AND AZUKHALA COMMUNITIES	IKPASAJANG VENTURES LTD	ETSAKO CENTRAL	27/05/2024	44,517,900.00	-	44,517,900.00	11,129,470.00	33,388,430.00	-	33,388,430.00	100%
305	STRUWASSA	DRILLING OF 210M DEPTH BORE-HOLE AND INSTALLATION OF API 6' CASING AT MOKWA COMMUNITY	JEFLOK ENGINEERING COMPANY LTD	ETSAKO EAST	29/05/2024	30,028,660.00	-	30,028,660.00	7,507,165.00	22,521,495.00	-	22,521,495.00	100%
306	STRUWASSA	REHABILITATION OF 2 EXISTING DYSFUNCTIONAL WATER SCHEMES AT	POWENDY CONSTRUCTION LTD	AKIKO-EDO	25/06/2024	44,930,915.00	-	44,930,915.00	11,232,728.00	33,698,187.00	-	33,698,187.00	100%

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		IKPESH AND OLOMA, AND CONSTRUCTION OF 3 NEW WATER SCHEMES AT BAPE, AYETEJU AND EKUMA COMMUNITIES											
307	STRUWASSA	REHABILITATION OF 2 NOS. EXISTING DYSFUNCTIONAL WATER SCHEMES AT NFOR AND AIRA COMMUNITIES	JONPEPA VENTURES LTD	OMA NORTHEAST	27/05/2024	25,005,576.00	-	25,005,576.00	6,302,187.00	18,703,389.00	-	18,703,389.00	100%
308	URBAN WATER COORPRATION	Rehabilitation of Agenegbode pumping station	Konsadem Associates Limited	ETSAKO WEST	8/4/2021	198,570,690.66	-	198,570,690.66	198,570,690.66	-	-	-	100%
309	URBAN WATER COORPRATION	Construction of two Nos. Borehole at Emotan Garden	Bluehub Limited	IKPOBA OKHA	11/1/2022	45,732,936.00	19,775,194.75	65,508,130.75	65,508,090.75		40.00	40.00	100%
310	URBAN WATER COORPRATION	Contract Extension for the Operation and Maintenance of the Ugboha & Uroni Water Supply Scheme	clamps Engineering Solutions Limited	ESAN NORTH	8/22/2023	69,660,000.00	-	69,660,000.00	34,830,000.00	34,830,000.00	-	34,830,000.00	100%
311	URBAN WATER COORPRATION	Technical Consultancy for Ugboha & Uroni Water Supply Scheme	Konsadem Associates Limited	ESAN NORTH	8/22/2023	50,829,000.00	-	50,829,000.00	25,829,000.00	25,829,000.00	829,000.00	25,000,000.00	102%
312	URBAN WATER COORPRATION	Provision of water to Ososo	Jezuma	AKOKO EDO	7/9/2024	34,833,640.00	-	34,833,640.00	8,708,410.00	26,130,230.00	5,000.00	26,125,230.00	100%
313	URBAN WATER COORPRATION	Rehabilitation of Agenegbode pumping station	Bluehub Limited	ETSAKO EAST	5/20/2024	34,420,425.00	-	34,420,425.00	8,605,106.25	25,815,319.00	0.25	25,815,318.75	100%
314	URBAN WATER COORPRATION	Reactivation of Fugar pumping station to its optimal productivity	Bluehub Limited	ETSAKO CENTRAL	5/2/2024	38,825,000.00	-	38,825,000.00	9,706,259.00	29,118,741.00	-	29,118,741.00	100%
315	URBAN WATER COORPRATION	Piping Materials for Uroni Distribution	Jefluk	ESAN NORTH EAST	2/23/2024	34,995,953.13	-	34,995,953.13	34,995,953.13		-	-	100%
316	URBAN WATER COORPRATION	Connection of Emotan Garden Water facility to BEEDC network	Josama Engineering	IKPOBA OKHA	4/22/2024	53,291,918.10	-	53,291,918.10	13,322,979.00	39,968,939.00	0.10	39,968,939.10	100%
317	EDO FEWMA	CONSULTANCY SERVICES FOR INVENTORY OF STORM WATER INFRASTRUCTURE IN EDO STATE	Eteh Aro & Partners		26th January, 2023	62,135,000.00	-	62,135,000.00	49,708,000.00	-	12,427,000.00	12,427,000.00	80%
318	EDO FEWMA	ENGAGEMENT OF ENGINEERING DESIGN AND SUPERVISION CAPACITY BUILDING AND TRAINING CONSULTANT FOR EDO FEWMA	Zutari Consulting Nigeria Limited	OREDO	30th September, 2022	24,187,500.00	-	24,187,500.00	24,187,500.00	-	-	-	100%
319	EDO FEWMA	ENGAGEMENT OF ENGINEERING DESIGN AND SUPERVISION CAPACITY BUILDING AND TRAINING CONSULTANT FOR EDO FEWMA	Zutari PTY Limited	OREDO	30th September, 2022	34,763,924.31	-	34,763,924.31	26,072,941.16	8,690,983.14	0.01	8,690,983.15	100%
320	EDO FEWMA	ENGAGEMENT OF ENGINEERING DESIGN AND SUPERVISION CAPACITY BUILDING AND TRAINING CONSULTANT FOR EDO FEWMA	Zutari Consulting Nigeria Limited	OREDO	19th February, 2024	62,140,350.00	-	62,140,350.00	8,035,087.50	-	54,105,262.50	54,105,262.50	13%
321	EDO FEWMA	EROSION AND GULLY CONTROL INTERVENTION WORKS AT NYKOGBA HOUSING ESTATE	BLUEHUB LIMITED	OREDO	3rd April, 2024	38,772,506.06	-	38,772,506.06	35,079,886.43	1,846,309.81	1,846,309.82	3,692,619.63	95%
322	EDO FEWMA	DESILTING AND MAINTENANCE OF DRAINAGE STRUCTURE IN SELECTED AREAS IN BENIN CITY PHASE I 1) BENIN-LAGOS ROAD (FROM 5-JUNCTION TO DOCTORS HOUSE AT LBTH UGBOWO), BENIN CITY	BEETHAN CONSTRUCTION SERVICES LIMITED	EGOR/OREDO	12th January, 2024	28,582,459.48	-	28,582,459.48	28,582,459.48	-	-	-	100%

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		2)BAPTIST HIGH SCHOOL ALONG TV ROAD, BENIN CITY 3)EGHOSA GRAMMAR SCHOOL TO USELU SHELL ALONG NEW LAGOS ROAD OKHORO, BENIN CITY 4)RING ROAD BY LAGOS STREET JUNCTION 5)UWA STREET, OFF FIRST EAST CIRCULAR ROAD, BENIN CITY 6)LEGISLATIVE QUARTERS, IHAMA, GRA ROAD, BENIN CITY											
323	EDO FEWMA	IMPLEMENTATION/CONSTRUCTION OF PRIORITIZED CATCHMENTS FOR STORMWATER SOLUTION FLOOD AND GULLY EROSION REMEDIATION WORKS AT IWOGBAN CATCHMENT - LOT 1	JEZUWA NGERIA LIMITED	IKPOBA OKHA	13th February, 2023	2,942,310,748.50	-	2,942,310,748.50	735,577,687.13	-	2,206,733,061.37	2,206,733,061.37	25%
324	EDO FEWMA	IMPLEMENTATION/CONSTRUCTION OF PRIORITIZED CATCHMENTS FOR STORMWATER SOLUTION FLOOD ALLEVIATION AT OKHORO EAST SUB CATCHMENT (EWAHERAHO ROAD - LOT 3)	ELUEHLB LIMITED	OREDO	13th February, 2023	899,257,323.71	-	899,257,323.71	224,814,330.96	-	674,442,992.75	674,442,992.75	25%
325	EDO FEWMA	FLOOD AND EROSION INTERVENTION WORKS ALONG BENIN-LAGOS ROAD BESIDE NNPC IGLOSA, BENIN CITY	LEBTECH CONSTRUCTION LIMITED	OMA NORTHEAST	25th June, 2024	56,821,726.50	-	56,821,726.50	-	56,821,726.50	-	56,821,726.50	100%
326	EDO FEWMA	IMPLEMENTATION OF FLOOD EROSION INTERVENTION WORKS AT THE NIGERIA ARMY SCHOOL OF SUPPLY AND TRANSPORT (NASST)	LEBTECH CONSTRUCTION LIMITED	OMA NORTHEAST	16th July, 2024	386,211,926.10	-	386,211,926.10	-	-	386,211,926.10	386,211,926.10	0%
327	ICTA	Fiber Optics Connectivity Deployment to the 18 LGA HQ offices in Edo State	GENSERVE LIMITED	STATEWIDE	6th Feb, 2023	4,014,428,702.00	-	4,014,428,702.00	3,611,542,962.08	402,885,739.92	-	402,885,739.92	100%
328	ICTA	Deployment of Fibre Optics to 60 PHC and 6 Tertiary Institutions	GENSERVE LIMITED	STATEWIDE	6th June, 2024	5,858,330,707.25	-	5,858,330,707.25	2,665,794,135.07	3,192,536,572.18	-	3,192,536,572.18	100%
329	ICTA	Edo Website Development (Revamp)	MANNUEL TECHNOLOGIES	OREDO	10th Feb, 2023	231,376,550.00	-	231,376,550.00	115,688,275.00	115,688,275.00	-	115,688,275.00	100%
330	ICTA	Technological Infrastructure Refresh	TRAX INTERNATIONAL	OREDO	5th May, 2021	2,497,866,422.20	590,758,815.66	3,088,625,237.86	3,088,625,237.86	-	-	-	100%
331	ICTA	Network deployment to EBS (Edo Broadcasting Services)/ Observer Newspaper)	AIROSH GLOBAL RESOURCES LTD	IKPOBA-OKHA	27th March, 2023	53,044,848.00	-	53,044,848.00	53,044,848.00	-	-	-	100%
332	ICTA	Payment of 952 annual licence for m-files Licence Renewal	CENTRAL SECURITY AND CLEARING SYSTEM	OREDO	20th Sept, 2023	198,969,417.07	-	198,969,417.07	198,969,417.07	-	-	-	100%
333	ICTA	Annual Licence Renewal 210	CENTRAL SECURITY AND CLEARING SYSTEM	OREDO	17th April, 2024	185,039,390.70	-	185,039,390.70	-	185,039,390.70	-	185,039,390.70	100%
334	ICTA	Supplies of 3,000 Laptops	WARRICKS AND GENNCKS	OREDO	6th April, 2017	1,323,000,000.00	-	1,323,000,000.00	1,323,000,000.00	-	-	-	100%
335	ICTA	Supplies of 3,000 Laptops	WARRICKS AND GENNCKS	OREDO	26th September, 2022	1,620,000,000.00	-	1,620,000,000.00	825,120,000.00	794,880,000.00	-	794,880,000.00	100%
336	ICTA	Microsoft Office MB65 License	SIGNAL ALLIANCE TECHNOLOGY HOLDINGS	OREDO	4th August, 2023	613,685,514.00	-	613,685,514.00	613,685,514.00	-	-	-	100%

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337	ICTA	Network and Fibre Optics Infrastructure Deployment at Edo State College of Agriculture, IGUDRIAKH (phase 1)	MULTISKILL AND AIROSH GLOBAL	EGOR	4th Sept, 2023	170,789,000.00	120,335,397.00	291,124,397.00	170,789,000.00	-	120,335,397.00	120,335,397.00	59%
338	ICTA	Data Center Management and Network and Support	GREENZONE TECHNOLOGIES	OREDO	18th April, 2024	451,243,612.50		451,243,612.50	225,621,806.50	225,621,806.50	-0.50	225,621,806.00	100%
339	ICTA	EdoGov Software subscription (PROVISION OF GREEN GOV ERP SOFTWARE FOR USE BY MINISTRIES EXTRA MINISTERIAL DEPARTMENTS AND AGENCIES)	GREENZONE TECHNOLOGIES	OREDO	23rd Aug, 2023	1,751,040,000.00	-	1,751,040,000.00	1,751,040,000.00		-	-	100%
340	ICTA	Provision of Connectivity Equipment to the renovated House of Assembly Complex	ICTA AGENCY	OREDO		30,079,000.00	-	30,079,000.00	30,079,000.00		-	-	100%
341	ICTA	SUPPLY AND INSTALLATION/DEPLOYMENT OF STANDARD I.T EQUIPMENT AND INTERNET CONNECTIVITY IN EDO STATE JUDICIARY COMPLEX	AIROSH GLOBAL RESOURCES LTD	OREDO	22nd Nov, 2023	140,626,307.00	-	140,626,307.00	112,501,045.60	28,125,621.40	-360.00	28,125,261.40	100%
342	ICTA	Smart Digital Identity (EdogovID)	VERIFY MENGINEERIALTD	OREDO	15th June, 2022	115,093,000.00	80,143,853.00	195,236,853.00	92,074,400.00	103,162,453.00	-	103,162,453.00	100%
343	ICTA	Deployment of Network connectivity infrastructure and Digital Screens to Old Water Board building	TELECAM AND SHOLARTECH	OREDO	20th June, 2023	148,979,270.18	-	148,979,270.18	148,979,270.18	-	-	-	100%
344	ICTA	School of Health Technology	AIROSH GLOBAL RESOURCES LTD	OREDO	21st Dec, 2023	292,845,712.20	117,920,748.71	410,766,460.91	234,276,569.76	176,489,891.20	-0.05	176,489,891.15	100%
345	ICTA	ADP new building complex (Provision of Connectivity to the new Agricultural HUB)	MULTISKILLS	OREDO	22nd Nov, 2023	115,411,010.15	54,573,583.40	169,984,593.55	92,328,808.12	77,655,785.43	-	77,655,785.43	100%
346	ICTA	Provision of connectivity to Block A Palm House complex (Renovation)	MULTISKILLS	OREDO	29th Dec, 2023	194,796,835.41	-	194,796,835.41	155,837,468.33	-	38,959,367.08	38,959,367.08	80%
347	ICTA	Supplies of Laptops (SUPPLY OF 2,000 ZINX ULTRABOOK/ELITE LAPTOPS TO EDO STATE)	ZINX TECHNOLOGIES LTD	OREDO	3rd Dec, 2021	428,249,500.00	-	428,249,500.00	200,000,000.00	55,517,500.00	172,732,000.00	228,249,500.00	60%
348	ICTA	Internet IP Access to EDSC, 18 LGA, 60 PHC and Free Wifi locations	MAIN ONE CABLE COMPANY NIGERIA	STATEWIDE	10th Oct, 2023	258,535,474.82	-	258,535,474.82		258,535,474.82	-	258,535,474.82	100%
349	ICTA	Purchase of IT equipment for the deployment of free WiFi in Seven Locations	VESTRINTY NIGERIA LIMITED	STATEWIDE	10th Oct, 2023	46,393,130.00	-	46,393,130.00	46,393,130.00	9,278,626.00	9,278,626.00	-	120%
350	ICTA	Connectivity Devices, LED Screens and Cameras, Turnstiles for JOOPSA	TELECAM	OREDO		137,822,781.00	-	137,822,781.00	137,822,781.00	-	-	-	100%
351	ICTA	MIN 2Gbps Internet Access to EDSC Data Center	MIN	STATEWIDE	5th Dec, 2023	84,250,000.00	-	84,250,000.00	84,250,000.00	-	-	-	100%
352	ICTA	Supplies of inverters battery to Data centre	TOPTech	OREDO	7th June, 2024	28,984,558.50	-	28,984,558.50	28,984,558.50	28,984,558.50	28,984,558.50	-	200%
353	ICTA	Office 365 licence	Wragby	STATEWIDE	18th June, 2021	577,120,429.58	28,570,319.30	605,690,748.88	605,690,748.88	288,560,214.79	288,560,214.79	-	148%
354	ICTA	Office 365 licence (2000 Stop gap Licence before new procurement)	Signal ALLIANCE	STATEWIDE		195,303,123.08	-	195,303,123.08		195,303,123.08	-	195,303,123.08	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
355	ICTA	Procurement of 80 Scanner for DFA & Auditors in EDGS	CENTRAL SECURITY AND CLEARING SYSTEM	OREDO	22nd Nov, 2023	51,381,815.31	-	51,381,815.31	41,105,452.25	10,276,363.06	-	10,276,363.06	100%
356	ICTA	DR Colocation	MAINONE CABLE COMPANY NIGERIA	LAGOS	6th June, 2024	66,383,937.50		66,383,937.50			66,383,937.50	66,383,937.50	0%
357	ICTA	Purchase of IT equipment for the deployment of free WiFi in 4 tertiary institutions	VESTRINTY NIGERIA LIMITED	STATEWIDE	6th March, 2024	189,598,832.46	-	189,598,832.46	189,598,832.46	-	-	-	100%
358	ICTA	Annual Renewal of IT Security Solution	VESTRINTY NIGERIA LIMITED	ORESO	17th April, 2024	721,909,989.71	-	721,909,989.71	721,909,989.71	-	-	-	100%
359	ICTA	Purchase of IT equipment for the deployment of free WiFi phase 2	VESTRINTY NIGERIA LIMITED	STATEWIDE	19th July, 2024	196,925,161.35		196,925,161.35	196,925,161.35	-	-	-	100%
360	ICTA	BCN Internet Link Back up to EDGS DC link	BCN	OREDO	17th July, 2024	102,705,500.00	-	102,705,500.00		-	102,705,500.00	102,705,500.00	0%
361	ICTA	Data Centre Tier 3 Certification	TOPTech	OREDO	27th Aug, 2024	261,238,437.50	-	261,238,437.50		261,238,437.50	-	261,238,437.50	100%
362	ICTA	Edonet Free Wifi to 23 Locations in Edo State	Geniserve	STATEWIDE	28-Aug-24	196,670,334.10		196,670,334.10	-	196,670,334.10	-	196,670,334.10	100%
363	EDOGS	AERIAL SURVEY AND MAPPING OF EDO STATE (EXCLUDING BENIN CITY CATCHMENT AREA) AND FORMATION OF EDO STATE GEOGRAPHIC INFORMATION SERVICE - EDOGS	GIS TRANSPORT LIMITED	OREDO	16TH MAY, 2017	3,785,882,000.00	-	3,785,882,000.00	3,785,882,000.00		-	-	100%
364	EDOGS	AERIAL SURVEY AND MAPPING OF EDO STATE (EXCLUDING BENIN CITY CATCHMENT AREA) AND FORMATION OF EDO STATE GEOGRAPHIC INFORMATION SERVICE - EDOGS	GIS TRANSPORT LIMITED	OREDO	8TH NOV. 2024	1,995,000,000.00	-	1,995,000,000.00	1,995,000,000.00		-	-	100%
365	EDOGS	THE COMPUTERIZATION OF DEVELOPMENT CONTROL AGENCY IN THE RENOVATED BLOCK 'A' BUILDING AND THE SUPPLY OF ADDITIONAL 100M ORTHO-PHOTO AND MOBILE MAPPER FOR EDOGS (EDOGS PHASE 3)	GIS TRANSPORT LIMITED	OREDO	16TH SEPT. 2023	2,946,569,299.00	-	2,946,569,299.00	736,642,324.75	1,511,036,250.00	698,890,724.25	2,209,926,974.25	76%
366	EDO PBMA	Renovation Works At Unit 3 Warehouse For Edo SUBEB At Medical Store Road, Benin City, Edo State	Dirus Integrated Services Limited	OREDO	1/12/2022	78,355,011.25	-	78,355,011.25	73,487,260.69	4,867,750.56	-	4,867,750.56	100%
367	EDO PBMA	The Purchase, Supply And Installation Of Additional Furniture For Auditorium And Clinic At College Of Health Technology, Dumez Road, Benin City, Edo State	Macprise Limited	IKPOBA-OKHA	7/11/2024	144,242,402.00	-	144,242,402.00	30,000,000.00	100,337,051.68	13,905,350.32	114,242,402.00	90%
368	EDO PBMA	Renovation of Former Nursing Hostel at Adeyan road for special security forces Benin City.	Kamuzu Nigeria Limited	OREDO	4/25/2022	92,775,312.63	42,539,476.28	135,314,788.91			135,314,788.91	135,314,788.91	0%
369	EDO PBMA	Construction Of Administrative Building At Baptist College Of Theology, Benin City, Edo State	Johelo Global Enterprise Limited	OREDO	7/19/2023	128,613,275.91	30,134,090.55	158,747,366.46			158,747,366.46	158,747,366.46	0%
370	EDO PBMA	Construction Of A Security Post At Agenebode Train Station, Estako East Local Government Area, Edo State	Dotfield Integrated Services Limited	ETSAKO EAST	8/28/2023	25,729,872.50	-	25,729,872.50	9,996,518.42	15,733,354.58	-0.50	15,733,354.08	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
371	EDO PBMA	Renovation Of The Official Guest House Of The Assistant Inspector General Of Police (Aig) Zone 5, Benin City, Edo State	Visionary Properties Limited	OREDO	2/9/2024	75,345,179.63	-	75,345,179.63	56,669,313.13	18,675,866.05	0.45	18,675,866.50	100%
372	EDO PBMA	Construction Of Edo State Archive Buildings In Government House, Abuja Quarters, Benin City, Edo State	Central Securities Clearing System Plc	OREDO	7/12/2024	2,999,684,587.86	-	2,999,684,587.86			2,999,684,587.86	2,999,684,587.86	0%
373	EDO PBMA	Renovation Of Area Planning Offices At Auchi And Sabogida-Ora, Edo State	Djanti Ngeria Limited	EDO NORTH	10/17/2023	152,668,225.60	-	152,668,225.60	97,902,668.18	54,765,557.42	-	54,765,557.42	100%
374	EDO PBMA	Construction Of A 1500 Capacity Auditorium At The Edo State Secretariat Complex, Sapele Road, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	11/22/2023	1,660,026,162.35	609,609,341.72	2,269,635,504.07	750,648,791.47	909,377,370.88	609,609,341.72	1,518,986,712.60	73%
375	EDO PBMA	Renovation Of Area Planning Offices At Uroni, Ekporo And Ubiaja, Edo State	Takua (Ngeria) Limited	EDO CENTRAL	10/17/2023	174,154,341.75	-	174,154,341.75	61,302,285.04	112,852,056.71	-	112,852,056.71	100%
376	EDO PBMA	Renovation Of Area Planning Office At Igarra, Akoko-Edo, Edo State	Djanti Ngeria Limited	EDO NORTH	6/18/2024	53,574,616.98	-	53,574,616.98			53,574,616.98	53,574,616.98	0%
377	EDO PBMA	Construction Of Residential Building At Plot No 3391, Askoro District, Abuja, For Edo State Government	Boums Multi-National Concepts Limited	ABUJA	12/1/2023	3,092,783,684.40	-	3,092,783,684.40			3,092,783,684.40	3,092,783,684.40	0%
378	EDO PBMA	Purchase, Supply And Installation Of Audio Equipment At Government House Chapel, Benin City, Edo State	Absolute Fitness Equipment Limited	OREDO	6/24/2024	92,999,593.75	-	92,999,593.75			92,999,593.75	92,999,593.75	0%
379	EDO PBMA	Renovation Of The Official Building Of Office Of The Auditor-General (Local Government), Boundary Road, Benin City, Edo State	Power 9 Ngeria Limited	OREDO	8/1/2023	105,568,231.66	-	105,568,231.66	133,739,731.19		28,171,499.53	- 28,171,499.53	127%
380	EDO PBMA	Fit-Out Works For The Anchor Tenant Space (Shoprite) In The Benin City Mall, Sapele Road, Benin City, Edo State	A And K Construction Limited	OREDO	3/12/2024	1,449,350,008.25	-	1,449,350,008.25			1,449,350,008.25	1,449,350,008.25	0%
381	EDO PBMA	Renovation/Remodelling Of Edo State Board Of Internal Revenue Service Building, Forestry Road, Benin City Edo State	Planning Development Construction Limited	OREDO	6/9/2023	510,958,695.82	-	510,958,695.82	104,806,063.80	406,152,632.02	-	406,152,632.02	100%
382	EDO PBMA	Renovation And Remodelling Of Chapel Inside Government House, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	11/22/2023	300,161,278.17	-	300,161,278.17	164,439,312.17	135,721,966.00	-	135,721,966.00	100%
383	EDO PBMA	Construction Of New Civil Service Club And Recreational Centre, Gra, Benin City, Edo State	Dirus Integrated Services Limited	OREDO	5/23/2023	390,430,451.75	-	390,430,451.75	145,532,337.66	244,898,144.09	- 30.00	244,898,114.09	100%
384	EDO PBMA	Completion/Renovation Of The Existing Hostels At The School Of Agricultural Technology And Engineering, College Of Agriculture And Natural Resources, Iguoriakhi, Edo State Phase 2	Macfranklyn Engineering Services Limited	OMA SOUTH-WEST	5/17/2024	357,280,472.78	-	357,280,472.78			357,280,472.78	357,280,472.78	0%
385	EDO PBMA	Construction Of Edo Design And Innovation Hub, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	7/29/2024	2,869,728,299.46	-	2,869,728,299.46			2,869,728,299.46	2,869,728,299.46	0%
386	EDO PBMA	Renovation Of Dilapidated Building At Correctional Services, State	Bluehub Limited	OREDO	3/4/2023	85,417,752.50	-	85,417,752.50	44,651,826.69	40,765,925.81	-	40,765,925.81	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Headquarters At Ezoti Street Off Sapele Road, Benin City, Edo State											
387	EDO PBMA	Completion/Construction Of Covid 19 Isolation Centre At Irrua Specialist Hspital (Isth), Irrua, Edo State	Snobec Ngeria Limited	OREDO	6/5/2023	320,677,188.25	-	320,677,188.25	254,775,836.71	65,901,351.54	-	65,901,351.54	100%
388	EDO PBMA	Renovation Of Edo Creative Hub Phase Ii In The Premises Of Ngerian Observer, Airport Road, Benin City, Edo State	Pekuric Limited	OREDO	11/17/2022	261,627,734.51	-	261,627,734.51			261,627,734.51	261,627,734.51	0%
389	EDO PBMA	Construction Of A Creche At The Edo State Secretariat Complex, Sapele Road, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	11/22/2023	483,674,746.62	-	483,674,746.62	204,257,637.16	279,417,109.46	-	279,417,109.46	100%
390	EDO PBMA	Renovation Of Edo State Network Operation Centre In Government House, Benin City, Edo State	Dellarch Limited	OREDO	10/11/2023	94,574,859.39	-	94,574,859.39	73,720,435.10	20,854,424.29	-	20,854,424.29	100%
391	EDO PBMA	Renovation Of Edo State Director Of State Security Services (Dss) Guest House, Benin City, Edo State	Visionary Properties Limited	OREDO	4/22/2024	38,522,026.56	-	38,522,026.56			38,522,026.56	38,522,026.56	0%
392	EDO PBMA	Renovation Of Edo Broadcasting Service (Ebs), Benin City, Edo State	Snobec Limited	IKPOBA-OKHA	12/8/2022	245,221,494.44	-	245,221,494.44			245,221,494.44	245,221,494.44	0%
393	EDO PBMA	Construction Of Edo Film Production Centre, Benin City, Edo State	Dellarch Limited	OREDO	12/16/2022	879,291,181.05	-	879,291,181.05	422,520,596.09	456,770,584.96	-	456,770,584.96	100%
394	EDO PBMA	Renovation Of The Defunct Edo Line Building, Benin City, Edo State	Snobec Ngeria Limited	OREDO	12/16/2022	110,172,670.91	-	110,172,670.91			110,172,670.91	110,172,670.91	0%
395	EDO PBMA	Remodeling Of Edo State Independent Electoral Commission (Edsiec) Building, Benin City, Edo State	Dirus Integrated Services Limited	OREDO	11/16/2022	298,634,006.87	-	298,634,006.87			298,634,006.87	298,634,006.87	0%
396	EDO PBMA	Construction Of Education Hub In The Premise Of The Former Ministry Of Education Headquarters, Iyaro, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	5/15/2023	6,169,882,100.05	-	6,169,882,100.05			6,169,882,100.05	6,169,882,100.05	0%
397	EDO PBMA	Supply, Installation And Programing Of Modern Electronic Equipment At Former Police Accommodation In Government House, Benin City, Edo State	Absolute Fitness Equipment Limited	OREDO	11/28/2023	150,733,757.25	-	150,733,757.25			150,733,757.25	150,733,757.25	0%
398	EDO PBMA	Purchase, Supply And Installation Of Executive Chairs At The Command And Control Centre (C3), Benin City, Edo State	Samofaz Ngeria Limited	OREDO	1/22/2023	38,203,040.00	-	38,203,040.00			38,203,040.00	38,203,040.00	0%
399	EDO PBMA	Construction Of External Works In The Premises Of Agricultural Development Program (Adp), Airport Road, Benin City, Edo State	Dirus Integrated Services Limited	OREDO	6/27/2023	245,670,100.00	-	245,670,100.00			245,670,100.00	245,670,100.00	0%
400	EDO PBMA	Construction Of External Works In The Premises Of Observer Newspaper And Publishing House, Airport Road, Benin City, Edo State	Pekuric Limited	OREDO	5/10/2023	305,084,675.95	-	305,084,675.95			305,084,675.95	305,084,675.95	0%
401	EDO PBMA	Construction Of External Works At School Of Health Technology, Dumez	Pekuric Limited	OREDO	7/26/2024	1,463,994,742.61	-	1,463,994,742.61			1,463,994,742.61	1,463,994,742.61	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Road, Off Sapele Road, Benin City, Edo State											
402	EDO PBMA	Construction Of External Works And Warehouse At Stella Obasanjo Hospital, Off Sapele Road, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	7/26/2024	1,632,317,036.23	-	1,632,317,036.23			1,632,317,036.23	1,632,317,036.23	0%
403	EDO PBMA	Remodeling/Renovation Of A Building Along Ezoti Road, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	7/19/2023	713,907,766.35	-	713,907,766.35			713,907,766.35	713,907,766.35	0%
404	EDO PBMA	Fencing Of Edo Broadcasting Service (Ebs), Aduwawa, Benin City, Edo State	Snobec Ngeria Limited	IKPOBA-OKHA	12/16/2022	30,403,167.63		30,403,167.63	22,560,520.56	7,842,647.07	-	7,842,647.07	100%
405	EDO PBMA	Renovation Of Semi-Detached Bungalow For Honourable Members Of The Edo State House Of Assembly At The Legislative Quarters, Iharna Road, Benin City, Edo State	Mattjoe Plus International Limited	OREDO	6/28/2024	93,984,059.75		93,984,059.75			93,984,059.75	93,984,059.75	0%
406	EDO PBMA	Construction Of Forward Operating Base (Fob) For Nigerian Army At Sobe, Owan West Local Government Area, Edo State	Planning Development Construction Limited	OWANWEST LOCAL	5/17/2024	1,601,720,159.73		1,601,720,159.73			1,601,720,159.73	1,601,720,159.73	0%
407	EDO PBMA	Purchase, Supply And Installation Of Work Station Furniture For Computer Base Test (Cbt) Center, At 7th Floor, Block D, Secretariat Complex, Sapele Road, Benin City, Edo State	Doma Industries Limited	OREDO	4/16/2024	94,461,250.00		94,461,250.00	86,888,187.50		7,573,062.50	7,573,062.50	92%
408	EDO PBMA	Furnishing Of The Official Residence Of The Chief Judge Of Edo State	Circular Merchant Company Limited	OREDO	6/28/2024	94,422,004.25		94,422,004.25	90,268,000.00		4,154,004.25	4,154,004.25	96%
409	EDO PBMA	Furnishing Of Court Of Appeal, Aiguobasimwin, Benin City, Edo State	Samfaz Ngeria Limited	OREDO	12/1/2022	235,625,912.50		235,625,912.50			235,625,912.50	235,625,912.50	0%
410	EDO PBMA	Purchase, Supply And Installation Of Furniture To Edo State Deputy Governor's Lodge, Gra, Benin City, Edo State	Samfaz Ngeria Limited	OREDO	5/28/2024	52,836,375.00		52,836,375.00	30,000,000.00	20,194,556.25	2,641,818.75	22,836,375.00	95%
411	EDO PBMA	Furnishing Of Edo Broadcasting Service (Ebs), Aduwawa, Benin City, Edo State	Samfaz Ngeria Limited	IKPOBA-OKHA	3/28/2023	135,000,000.00		135,000,000.00			135,000,000.00	135,000,000.00	0%
412	EDO PBMA	Furnishing Of Edo State Independent Electoral Commission Building (Edsiec), Airport Road, Benin City, Edo State	Queens Furniture And Luxury Interior Limited	OREDO	12/16/2022	30,024,750.00		30,024,750.00			30,024,750.00	30,024,750.00	0%
413	EDO PBMA	Supply And Installation Of Furniture For The Edo State Independent Electoral Commission (Edsiec), Phase 2, Airport Road, Benin City	Doma Industries Limited	OREDO	7/15/2023	87,554,412.54		87,554,412.54			87,554,412.54	87,554,412.54	0%
414	EDO PBMA	Furnishing Of Education Hub In The Premises Of The Former Ministry Of Education Headquarters, Iyaro, Benin City, Edo State (Lot 1)	Doma Industries Limited	OREDO	7/11/2024	196,784,449.00		196,784,449.00			196,784,449.00	196,784,449.00	0%
415	EDO PBMA	The Furnishing Of Education Hub In The Premises Of The Former Ministry Of Education Headquarters, Iyaro, Benin City, Edo State (Lot 2)	Osborne Interiors And Exteriors Limited	OREDO	7/23/2024	177,958,439.80		177,958,439.80			177,958,439.80	177,958,439.80	0%
416	EDO PBMA	Purchase, Supply And Installation Of Furniture To Pavilion Apartment	Quebec Concepts	OREDO	6/28/2024	144,536,876.00		144,536,876.00	30,000,000.00	103,985,032.20	10,551,843.80	114,536,876.00	93%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Building Along Ezoti Road, Benin City, Edo State											
417	EDO PBMA	Furnishing Of The Formal Economic Team Office Within Government House, Benin City, Edo State	Samfaz Ngeria Limited	OREDO	7/1/2024	52,974,124.98		52,974,124.98	20,000,000.00	25,575,418.73	7,398,706.25	32,974,124.98	86%
418	EDO PBMA	Furnishing Of College Of Agricultural And Natural Resources, Iguoriakhi, Edo State, (Lot 1)	Nat Limited	OMA SOUTH-WEST	1/30/2023	100,792,473.00		100,792,473.00	95,752,849.24		5,039,623.76	5,039,623.76	95%
419	EDO PBMA	Furnishing Of College Of Agricultural And Natural Resources, Iguoriakhi, Edo State, (Lot 2)	Macprise Limited	OMA SOUTH-WEST	1/30/2023	108,981,507.81		108,981,507.81	106,503,473.35		2,478,034.46	2,478,034.46	98%
420	EDO PBMA	Furnishing Of College Of Agricultural And Natural Resources, Iguoriakhi, Edo State, (Lot 3)	Samfaz Ngeria Limited	OMA SOUTH-WEST	1/30/2023	63,350,020.00		63,350,020.00			63,350,020.00	63,350,020.00	0%
421	EDO PBMA	Furnishing Of College Of Agricultural And Natural Resources, Iguoriakhi, Edo State, (Lot 4)	Doma Industries Limited	OMA SOUTH-WEST	1/30/2023	107,965,816.00		107,965,816.00			107,965,816.00	107,965,816.00	0%
422	EDO PBMA	Furnishing Of John Odigie Oyegun Public Service Academy (Joopsa), Benin City, Edo State	The Chair Centre Limited	OREDO	5/23/2023	122,424,953.00		122,424,953.00			122,424,953.00	122,424,953.00	0%
423	EDO PBMA	Supply And Installation Of Kitchen Equipment To School Of Health Technology, Dumez Road, Benin City, Edo State	Macprise Limited	OREDO	7/15/2024	94,511,665.00		94,511,665.00	20,000,000.00	44,674,217.86	29,837,447.14	74,511,665.00	68%
424	EDO PBMA	Purchase, Supply And Installation Of Furniture At Magistrate Court, Sapele Road, Benin City, Edo State	Samfaz Ngeria Limited	OREDO	6/28/2024	190,746,510.00		190,746,510.00	30,000,000.00	148,359,184.50	12,387,325.50	160,746,510.00	94%
425	EDO PBMA	Renovation/Remodelling of Samuel Osaigbovo Ogbemudia Stadium	Peculiar Ultimate Concerns Limited	STATEWIDE	4/17/2018	1,910,677,751.90		1,910,677,751.90			1,910,677,751.90	1,910,677,751.90	0%
426	EDO PBMA	Construction of 20 no mini stadia in the 18 Local Government Area of Edo Satate	Peculiar Ultimate Concerns Limited	STATEWIDE	6/13/2018	870,110,982.95		870,110,982.95			870,110,982.95	870,110,982.95	0%
427	EDO PBMA	Refurbishment/Renovation of Governor's Office Building at Government House Premises, Benin City, Edo State	ASIK Construction Ng. Limited	OREDO	6/21/2021	360,973,241.65		360,973,241.65			360,973,241.65	360,973,241.65	0%
428	EDO PBMA	Renovation/Remodelling Works of Media Office Complex at Government House Premises, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	10/7/2021	114,447,553.87		114,447,553.87			114,447,553.87	114,447,553.87	0%
429	EDO PBMA	Construction of Call Centre (Command and Control Centre)	Prefab Tech Construction Limited	OREDO	10/7/2019	964,328,223.28		964,328,223.28			964,328,223.28	964,328,223.28	0%
430	EDO PBMA	Construction/Remodeling Works of Government House Clinic to Office Building, Including External Works at Government House Premises, Benin City, Edo State	ASIK Construction Ng. Limited	OREDO	5/26/2021	197,685,233.81		197,685,233.81			197,685,233.81	197,685,233.81	0%
431	EDO PBMA	Remodeling/Refurbishment Works at the Ancillary Buildings at Specialist Hspital, Sapele Road, Benin City, Edo State	ASIK Construction Ng. Limited	OREDO	3/23/2021	140,753,906.22		140,753,906.22			140,753,906.22	140,753,906.22	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
432	EDO PBMA	Construction of a New High Court Building Complex, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	6/23/2017	2,103,927,549.58		2,103,927,549.58			2,103,927,549.58	2,103,927,549.58	0%
433	EDO PBMA	Construction of Security Building (Behind Block C), Secretariat Complex, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	5/11/2020	195,325,373.66		195,325,373.66			195,325,373.66	195,325,373.66	0%
434	EDO PBMA	Remodeling/Refurbishment of Edo State Governor and Deputy Governor Lodges at 35 Jose Martins Crescent Asokoro District, Abuja	ASK Construction Ng. Limited	OREDO	7/3/2017	550,000,000.00		550,000,000.00			550,000,000.00	550,000,000.00	0%
435	EDO PBMA	Construction of Civic Centre, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	11/7/2019	1,361,977,348.90		1,361,977,348.90			1,361,977,348.90	1,361,977,348.90	0%
436	EDO PBMA	Furnishing of Government House office (Old Clinic) Government House, GRA, Benin City	Prefab Tech Construction Limited	OREDO	11/8/2021	24,943,827.00		24,943,827.00			24,943,827.00	24,943,827.00	0%
437	EDO PBMA	Supply and Installation of ICT Equipment/Facilities for Exco Chamber Building, Government House Premises, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	5/11/2020	195,376,463.87		195,376,463.87			195,376,463.87	195,376,463.87	0%
438	EDO PBMA	Construction/remodelling Works of the Temporary Industrial Court at Edo Hotel Premises, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	1/18/2019	195,293,444.91		195,293,444.91			195,293,444.91	195,293,444.91	0%
439	EDO PBMA	Refurbishment of the High Court of Justice, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	2/21/2018	936,246,249.84		936,246,249.84			936,246,249.84	936,246,249.84	0%
440	EDO PBMA	Remodeling/Refurbishment Works of Governor's Special Advisers Building and External Works at Aigubasinmwin Crescent, Benin City	ASK Construction Ng. Limited	OREDO	5/18/2020	197,147,220.33		197,147,220.33			197,147,220.33	197,147,220.33	0%
441	EDO PBMA	Supply and Installation of Furniture to Benin River (BRP) Office at Okoro-Otun Avenue, GRA, Benin City	ASK Construction Ng. Limited	OREDO	11/17/2021	23,512,476.93		23,512,476.93			23,512,476.93	23,512,476.93	0%
442	EDO PBMA	Remodeling/Refurbishment Works of Edo State School of Nursing and Midwifery Buildings, Sapele Road, Benin City	ASK Construction Ng. Limited	OREDO	5/25/2021	1,300,709,177.03		1,300,709,177.03			1,300,709,177.03	1,300,709,177.03	0%
443	EDO PBMA	Remodeling/Refurbishment Works of the Edo State Hospital, Ancillary Buildings, Sapele Road, Benin City	ASK Construction Ng. Limited	OREDO	6/4/2021	198,581,381.99		198,581,381.99			198,581,381.99	198,581,381.99	0%
444	EDO PBMA	Refurbishment/Renovation of Secretariat Block D along High Court Road, Benin City	ASK Construction Ng. Limited	OREDO	4/23/2018	1,800,025,579.40		1,800,025,579.40			1,800,025,579.40	1,800,025,579.40	0%
445	EDO PBMA	Completion/Upgrading of the Executive Council Chambers inside Edo State Government House	ASK Construction Ng. Limited	OREDO	3/16/2020	162,531,379.13		162,531,379.13			162,531,379.13	162,531,379.13	0%
446	EDO PBMA	Remodeling/Renovation Works of Chief of Staff Office Building at Government House premises, Benin City	ASK Construction Ng. Limited	OREDO	6/4/2021	58,021,194.35		58,021,194.35			58,021,194.35	58,021,194.35	0%
447	EDO PBMA	Renovation/Remodeling of House of Assembly Complex at Kings Square, Benin City, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	8/5/2021	1,450,220,066.80		1,450,220,066.80			1,450,220,066.80	1,450,220,066.80	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
448	EDO PBMA	Construction of Ministry of Infrastructure (ARDP) Benin City	ASK Construction Ng. Limited	OREDO	11/2/2018	321,510,430.55		321,510,430.55			321,510,430.55	321,510,430.55	0%
449	EDO PBMA	Remodeling/Refurbishment Works at the College of Education, Abu du	Prefab Tech Construction Limited	ORHONMAON	10/7/2019	2,040,454,162.79		2,040,454,162.79			2,040,454,162.79	2,040,454,162.79	0%
450	EDO PBMA	Furnishing of Block D Annex (Treasury House), Secretariat Complex, Sapele Road, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	6/8/2021	81,131,561.50		81,131,561.50			81,131,561.50	81,131,561.50	0%
451	EDO PBMA	Remodeling/Refurbishment Works at the Chief Judges Residence	ASK Construction Ng. Limited	OREDO	6/4/2021	150,176,157.99		150,176,157.99			150,176,157.99	150,176,157.99	0%
452	EDO PBMA	External Works, of the Temporary Industrial Court at Edo Hotel, Okada Avenue, Government Reserved Area, Benin City	ASK Construction Ng. Limited	OREDO	11/29/2019	146,840,328.17		146,840,328.17			146,840,328.17	146,840,328.17	0%
453	EDO PBMA	Remodeling/Refurbishment of Furniture Factory at Ministry of Infrastructure, Sapele Road, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	12/31/2022	187,725,711.80		187,725,711.80			187,725,711.80	187,725,711.80	0%
454	EDO PBMA	Construction of Judges Residential Quarters, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	11/2/2018	924,032,334.69		924,032,334.69			924,032,334.69	924,032,334.69	0%
455	EDO PBMA	Furnishing of Command and Control Centre	ASK Construction Ng. Limited	OREDO	2/2/2021	45,574,621.82		45,574,621.82			45,574,621.82	45,574,621.82	0%
456	EDO PBMA	Supply/Installation of office Equipment to the Civil Service Training Centre (CSTC) Building, GRA, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	5/5/2021	199,607,247.61		199,607,247.61			199,607,247.61	199,607,247.61	0%
457	EDO PBMA	Construction of ICT-Call Centre and Civil Service Training Centre, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	5/4/2021	544,654,805.48		544,654,805.48			544,654,805.48	544,654,805.48	0%
458	EDO PBMA	Remodeling/Refurbishment of office space for Financial Management Reform Coordinating Unit (FRMRCU) on Ground Floor of Secretariat Block B, Sapele Road, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	10/3/2019	124,186,190.62		124,186,190.62			124,186,190.62	124,186,190.62	0%
459	EDO PBMA	Furnishing of Civil Service Training Centre	ASK Construction Ng. Limited	OREDO	1/18/2021	84,168,270.54		84,168,270.54			84,168,270.54	84,168,270.54	0%
460	EDO PBMA	Construction of Sport Development Office at Government House, GRA, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	10/3/2019	161,705,886.00		161,705,886.00			161,705,886.00	161,705,886.00	0%
461	EDO PBMA	Remodeling/Refurbishment of Festival Hall, Government House, Benin City	Prefab Tech Construction Limited	OREDO	12/13/2019	421,987,375.12		421,987,375.12			421,987,375.12	421,987,375.12	0%
462	EDO PBMA	Renovation of Technology Park at Okourami Community, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	8/5/2021	709,543,851.39		709,543,851.39			709,543,851.39	709,543,851.39	0%
463	EDO PBMA	Construction of Administrative Training Block, Benin City	ASK Construction Ng. Limited	OREDO	11/2/2018	684,748,359.85		684,748,359.85			684,748,359.85	684,748,359.85	0%
464	EDO PBMA	Refurbishment/Remodeling of Head of (HOS) Building at Government House, GRA, Benin City, Edo State.	Prefab Tech Construction Limited	OREDO	10/15/2019	197,112,599.48		197,112,599.48			197,112,599.48	197,112,599.48	0%
465	EDO PBMA	Supply And Installation Of Furniture To The Nigerian Observer Newspaper And	Doma Industries Limited	OREDO	12/16/2022	89,228,725.00		89,228,725.00			89,228,725.00	89,228,725.00	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Publishing House, Airport Road, Benin City, Edo State											
466	EDO PBMA	Furnishing Of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 1)	Doma Industries Limited	OREDO	12/1/2023	335,999,342.50		335,999,342.50	314,449,375.38		21,549,967.12	21,549,967.12	94%
467	EDO PBMA	Furnishing Of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 2)	Samofaz Ngeria Limited	OREDO	12/1/2023	297,197,869.81		297,197,869.81	275,267,647.00		21,930,222.81	21,930,222.81	93%
468	EDO PBMA	Furnishing Of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 3)	Macprise Limited	OREDO	12/1/2023	289,255,547.50		289,255,547.50	106,503,473.35		182,752,074.15	182,752,074.15	37%
469	EDO PBMA	Furnishing Of Block A (Palm House), Secretariat Complex, Sapele Road, Benin City, Edo State (Lot 4)	Queens Furniture And Luxury Interior	OREDO	11/28/2023	114,004,169.50		114,004,169.50	90,046,002.23		23,958,167.27	23,958,167.27	79%
470	EDO PBMA	Purchase, Supply and Installation of Furniture for Primary Health Care (PHCs) Centers across Edo South Senatorial District, Edo State	Samofaz Ngeria Limited	OREDO	3/8/2024	166,244,125.00		166,244,125.00	163,244,125.00		3,000,000.00	3,000,000.00	98%
471	EDO PBMA	Furnishing of Pre-Engineered Police Accommodation Development at Okada Avenue, Benin City Edo State	Boums Multi-National Concepts Limited	OREDO	12/16/2022	112,095,191.00		112,095,191.00			112,095,191.00	112,095,191.00	0%
472	EDO PBMA	Furnishing of Hostel Block/Cafeteria and Installation of Air Conditioning Systems at Nigerian Army School of Supply and Transport (NAST) Barracks, Ishor, Benin City, Edo State	Samofaz Ngeria Limited	OREDO	4/16/2024	95,312,565.00		95,312,565.00	95,312,565.00		-	-	100%
473	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 1)	Doma Industries Limited	IKPOBA OKHA	2/21/2024	419,009,875.00		419,009,875.00	314,449,375.38		104,560,499.62	104,560,499.62	75%
474	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 2)	Macprise Limited	IKPOBA OKHA	2/21/2024	320,212,000.00		320,212,000.00	268,897,468.75	18,183,565.63	33,130,965.62	51,314,531.25	90%
475	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 3)	Samofaz Ngeria Limited	IKPOBA OKHA	2/21/2024	370,336,459.30		370,336,459.30	258,934,212.50	65,500,788.34	45,901,458.46	111,402,246.80	88%
476	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 4)	Muhammed Furniture Company Limited	IKPOBA OKHA	2/29/2024	190,885,395.00		190,885,395.00	97,721,348.75	52,894,439.50	40,269,606.75	93,164,046.25	79%
477	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 5)	Nat Limited	IKPOBA OKHA	1/22/2024	127,155,375.00		127,155,375.00	91,448,612.50	31,488,096.88	4,218,665.62	35,706,762.50	97%
478	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 6)	Osborne Interiors And Exteriors Limited	IKPOBA OKHA	1/22/2024	143,355,038.20		143,355,038.20	115,535,639.62	23,987,760.82	3,831,637.76	27,819,398.58	97%
479	EDO PBMA	Furnishing of School of Health Technology, Dumez Road, Benin City, Edo State (Lot 7)	Sorotex Limited	IKPOBA OKHA	1/22/2024	97,170,388.55		97,170,388.55	95,508,107.83		1,662,280.72	1,662,280.72	98%
480	EDO PBMA	Furnishing of Edo State Network Operation Centre at Government House, Benin City, Edo State	Osborne Interiors And Exteriors Limited	OREDO	7/3/2024	34,034,694.75		34,034,694.75			34,034,694.75	34,034,694.75	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
481	EDO PBMA	Purchase, Supply and Installation of Gym Equipment at the Presidential Villa, Government House Premises, Benin City, Edo State	Absolute Fitness Equipment Limited	OREDO	6/24/2024	127,837,656.25		127,837,656.25			127,837,656.25	127,837,656.25	0%
482	EDO PBMA	Purchase, Supply And Installation Of Gym Equipment At The Guest Chalet (Former Police Accommodation) Within Government House Premises, Benin City, Edo State	Absolute Fitness Equipment Limited	OREDO	6/24/2024	87,967,384.38		87,967,384.38			87,967,384.38	87,967,384.38	0%
483	EDO PBMA	Renovation of Edo State House of Assembly Deputy Speaker and his Aides Apartment inside the Edo State Legislative Quarters At Ihama, Benin City, Edo State	Edge Vision International Limited	OREDO	2/12/2024	110,570,012.00		110,570,012.00			110,570,012.00	110,570,012.00	0%
484	EDO PBMA	Renovation of Edo State House of Assembly Honorable Speaker and his aides Apartment inside The Edo State Legislative Quarters At Ihama, Benin City, Edo State	K6 Crest Services Limited	OREDO	2/12/2024	162,051,010.00		162,051,010.00			162,051,010.00	162,051,010.00	0%
485	EDO PBMA	Supply and Installation of One Hundred (100) Hostel Beds for the College of Agriculture and Natural Resources, Iguoriakhi, Edo State	Samofaz Ngeria Limited	OMA SOUTH-WEST	9/19/2023	115,617,141.00		115,617,141.00	109,836,283.95		5,780,857.05	5,780,857.05	95%
486	EDO PBMA	Construction of Hostel D at School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State	Kamuzu nigeria limited	IKPOBA-OKHA	7/4/2024	697,520,104.59		697,520,104.59			697,520,104.59	697,520,104.59	0%
487	EDO PBMA	Construction of Forward operating Base (FOB) for Nigerian Army, Ehor, Ujunwonde Local Government Area, Edo State	Flanning Development Construction Limited	UJUNWONDE	7/4/2022	646,492,993.21	45,254,509.52	691,747,502.73			691,747,502.73	691,747,502.73	0%
488	EDO PBMA	Renovation of Ethiope Publishing House (Ground Floor) at Kings's Square, Benin City	Pekuric Limited	OREDO	4/26/2018	47,637,720.50	-	47,637,720.50	47,637,720.50		-	-	100%
489	EDO PBMA	Consreuction of Hajj Camp at Edo State Muslim's Pilgrim Welfare Board	Abdul Ahmed Enterprises	IKPOBA-OKHA	10/19/2019	40,571,745.85	-	40,571,745.85	40,571,745.85		-	-	100%
490	EDO PBMA	Renovation of 2nd Floor and External Works of the Ethiope Building at Ring Road, Benin City, Edo State	Pekuric Limited	OREDO	5/9/2019	111,591,211.38	43,594.00	111,634,805.38	111,591,211.38		43,594.00	43,594.00	100%
491	EDO PBMA	Construction of Bus Rapid Transport (BRT) Terminal Project For Edo State Government at Obakhavbaye Street, Off Oba Market Road	Pekuric Limited	OREDO	4/30/2021	688,085,413.05	-	688,085,413.05	688,085,413.05		-	-	100%
492	EDO PBMA	Construction of Ultra-Modern Police Station in Usen Community, Ovia South-West Local Government Area, Edo State	NDSBA ENGINEERING LIMITED	OMA SOUTH-WEST	3/4/2024	172,092,096.00	-	172,092,096.00	172,092,096.00		-	-	100%
493	EDO PBMA	Purchase, Supply and Installation of Library Furniture to Benin City Mall, Sapele Road, Benin City, Edo State	ZUNE ASSOCIATES LIMITED	OREDO	5/17/2014	306,955,513.60	-	306,955,513.60	306,955,513.60		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
494	EDO PBMA	Supply and Installation of Modern Electronic Equipment at Guest Chalet, Event Hall, Gym and Swimming Pool at the Presidential Villa, Phase 2, Government House, Benin City, Edo State.	Absolute Fitness Equipment Limited	OREDO	7/19/2024	194,124,557.80	-	194,124,557.80	194,124,557.80		-	-	100%
495	EDO PBMA	Renovation of Police Accommodation at JOOPSA, GRA, Benin City, Edo State	SIGMA PACIFIC LIMITED	OREDO	7/3/2024	130,135,229.41	-	130,135,229.41			130,135,229.41	130,135,229.41	0%
496	EDO PBMA	Construction of Mortuary at Stella Obasanjo Hospital, off Sapele Road, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	7/26/2024	1,549,035,012.27	-	1,549,035,012.27			1,549,035,012.27	1,549,035,012.27	0%
497	EDO PBMA	Construction of Administrative Block at Stella Obasanjo Hospital, Benin City, Edo State	Boums Multi-National Concepts Limited	OREDO	5/17/2024	4,685,186,918.25	-	4,685,186,918.25			4,685,186,918.25	4,685,186,918.25	0%
498	EDO PBMA	Renovation and Construction of Primary Health Care Centers (PHC) Across Edo State, Lot 1 (Ugbekun and Ogbeson)	RCHG PRO RESOURCES LIMITED	STATEWIDE	6/9/2023	130,810,883.08	161,033,430.20	291,844,313.28			291,844,313.28	291,844,313.28	0%
499	EDO PBMA	Renovation and Construction of Primary Health Care Center (PHC) Across Edo State, Lot 2 (Ouku and Ujbar)	DOMA INDUSTRIES LIMITED	STATEWIDE	6/9/2023	143,324,389.09	74,761,054.64	218,085,443.73			218,085,443.73	218,085,443.73	0%
500	EDO PBMA	Renovation and Construction of Primary Health Care Center (PHC) Across Edo State, Lot 3 (Arougba and Ovbuogbe)	4ACES CONSTRUCTION COMPANY LIMITED	STATEWIDE	6/9/2023	126,495,041.08	97,890,707.98	224,385,749.06			224,385,749.06	224,385,749.06	0%
501	EDO PBMA	Renovation and Construction of Primary Health Care Center (PHC) Across Edo State, Lot 4, (E/obotubu, Eyan and New Benin)	SNOBEC NIGERIA LIMITED	STATEWIDE	6/9/2023	143,570,864.93	289,467,495.96	433,038,360.89			433,038,360.89	433,038,360.89	0%
502	EDO PBMA	Renovation and Construction of Primary Health Care Center (PHC) Across Edo State, Lot 5, (Idogbo, Ikhueni and Oredo)	KAMUZUNGERIA LIMITED	STATEWIDE	6/9/2023	163,897,651.67	681,122,268.68	845,019,920.35			845,019,920.35	845,019,920.35	0%
503	EDO PBMA	Renovation, Remodeling and Construction of School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State (Lot 1)	Pekuric Limited	IKPOBA-OKHA	7/27/2023	1,139,537,890.53	-	1,139,537,890.53			1,139,537,890.53	1,139,537,890.53	0%
504	EDO PBMA	Renovation, Remodeling and Construction of School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State (Lot 2)	Dirus Integrated Services Limited	IKPOBA-OKHA	7/27/2023	800,507,571.45	-	800,507,571.45			800,507,571.45	800,507,571.45	0%
505	EDO PBMA	Renovation, Remodeling and Construction of School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State (Lot 3)	Kamuzu nigeria limited	IKPOBA-OKHA	7/27/2023	845,012,508.60	-	845,012,508.60			845,012,508.60	845,012,508.60	0%
506	EDO PBMA	Renovation, Remodeling and Construction of School of Health of Technology, Dumez Road, off Sapele	Pekuric Limited	IKPOBA-OKHA	7/26/2024	364,920,954.55	-	364,920,954.55			364,920,954.55	364,920,954.55	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Road, Benin City, Edo State (Lot 1), Phase 2											
507	EDO PBMA	Renovation, Remodeling and Construction of School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State (Lot 2), Phase 2	Dirus Integrated Services Limited	IKPOBA-OKHA	7/4/2024	615,404,548.65	-	615,404,548.65			615,404,548.65	615,404,548.65	0%
508	EDO PBMA	Renovation, Remodeling and Construction of School of Health of Technology, Dumez Road, off Sapele Road, Benin City, Edo State (Lot 3), Phase 2	Kamuzu nigeria limited	IKPOBA-OKHA	7/26/2024	303,657,038.80	-	303,657,038.80			303,657,038.80	303,657,038.80	0%
509	EDO PBMA	Construction of External Wrks at School of Health Technology, Dumez Road, off Sapele Road, Benin City, Edo State	Pekuric Limited	IKPOBA-OKHA	7/26/2024	1,463,994,742.61	-	1,463,994,742.61			1,463,994,742.61	1,463,994,742.61	0%
510	MNSTRY OF FINANCE	DEVELOPMENT OF BENIN CITY MALL	MASSRS A&K CONSTRUCTION LIMITED	OREDO	10/12/2021	5,004,655,544.82	2,101,084,139.63	7,105,739,684.45	6,505,337,433.44	-	600,402,251.01	600,402,251.01	92%
511	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	SHARPOORI PALLONI NIGERIA LIMITED	OREDO	23/08/2023	15,397,368,022.49	6,716,908,107.00	22,114,276,129.49	12,682,063,223.51		9,432,212,905.98	9,432,212,905.98	57%
512	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	DAA ARCHITECTS CONSULTANT	OREDO	22/11/2022	787,303,125.00	-	787,303,125.00	598,621,519.40		188,681,605.60	188,681,605.60	76%
513	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	21ST CENTURY SYSTEM	OREDO	6/7/2023	1,491,937,058.02	-	1,491,937,058.02	1,364,183,125.07		127,753,932.95	127,753,932.95	91%
514	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	MAR AND MOR INTEGRATED SERVICES	OREDO	6/7/2023	2,087,436,990.28	-	2,087,436,990.28	1,589,400,371.28		498,036,619.00	498,036,619.00	76%
515	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	ACE FACADES	OREDO	6/7/2023	702,455,083.96	-	702,455,083.96	491,718,558.77		210,736,525.19	210,736,525.19	70%
516	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	W HOSPITALITY GROUP	OREDO	27/04/2023	96,200,000.00	-	96,200,000.00	37,400,000.00		58,800,000.00	58,800,000.00	39%
517	MNSTRY OF FINANCE	DEVELOPMENT OF RADISSON HOTEL	AFRINVEST	OREDO		50,000,000.00	-	50,000,000.00	30,000,000.00		20,000,000.00	20,000,000.00	60%
518	MNSTRY OF FINANCE	DEVELOPMENT OF BENIN CITY MALL	EMERGING AFRICA CAPITAL ADMSORY LIMITED	OREDO		43,000,000.00	-	43,000,000.00	43,000,000.00		-	-	100%
519	MNSTRY OF FINANCE	TRUCK TRANSIT PARK	KAROS CAPITAL	UJUNMAONDE/ET SAKO WEST	21/03/2023	100,000,000.00		100,000,000.00			100,000,000.00	100,000,000.00	0%
520	MNSTRY OF FINANCE	RADISSON HOTEL	AFRINVEST/ COVRIE CAPITAL	OREDO	25/05/2023	50,000,000.00		50,000,000.00			50,000,000.00	50,000,000.00	0%
521	MNSTRY OF FINANCE	CAPACITY BUILDING	EDO Professional Services	OREDO	28/12/2023	23,000,000.00		23,000,000.00			23,000,000.00	23,000,000.00	0%
522	MPPURD	The Design of Benin Urban Master Plan Lot 1 and the Design of Edo State Regional Development Plan Lot 2	Siraj Ngeria Limited	OREDO	6/1/2021	2,499,258,320.00	-	2,499,258,320.00	1,753,814,580.00	745,443,740.00	-	745,443,740.00	100%
523	MPPURD	The Design of Coral City Master Plan	Siraj Ngeria Limited	OREDO	11/1/2022	750,027,500.00	-	750,027,500.00	662,000,000.00	88,027,500.00	-	88,027,500.00	100%
524	MPPURD	Construction of Access Roads and Infrastructure at the New Town Layout in Ward 09, Iikpoba Okhal Local Government Area, Benin City.	Hartland Ngeria Limited	IKPOBA-OKHA	8/3/2023	17,232,342,491.19	-	17,232,342,491.19	9,172,046,977.71	1,200,349,061.00	6,859,946,452.48	8,060,295,513.48	60%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
525	MPPURD	Review and Evaluation of the Benin City Master Plan and the Edo State Regional Development Plan	First Plus Planning Consultants Limited	OREDO	1/22/2024	175,750,338.00	-	175,750,338.00	-	-	175,750,338.00	175,750,338.00	0%
526	MPPURD	Survey of New Town (Coral City) at Ward 09, Obagie Nvbosa, Ikpoba Okha Local Government Area	Jeffa Geosurveys & Technical Services Limited	IKPOBA-OKHA	6/13/2024	120,452,970.00	-	120,452,970.00	60,226,485.00	-	60,226,485.00	60,226,485.00	50%
527	MPPURD	Training and Mentoring of Graduate Trainees on the Grow100 Initiative	First Plus Planning Consultants Limited	OREDO	2/22/2024	175,000,000.00	-	175,000,000.00	-	43,750,000.00	131,250,000.00	175,000,000.00	25%
528	MPPURD	Implementation of a City Sized Real Estate Project in the New Town Layout in Ward 9 in Ikpoba Okha Local Government Area	New Frontier Developments Limited	IKPOBA-OKHA	3/10/2023	153,000,000.00	-	153,000,000.00	75,200,000.00	-	77,800,000.00	77,800,000.00	49%
529	MPPURD	Remodeling/Refurbishment of Edo State Governor and Deputy Governor Lodges at 35 Jose Martins Crescent Asokoro District, Abuja	ASK Construction Ng. Limited	OREDO	7/3/2017	550,000,000.00	-	550,000,000.00	550,000,000.00	-	-	-	100%
530	MPPURD	Construction of Civic Centre, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	11/7/2019	1,361,977,348.90	-	1,361,977,348.90	1,361,977,348.90	-	-	-	100%
531	MPPURD	Supply and Installation of ICT Equipment/Facilities for Exco Chamber Building, Government House Premises, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	5/11/2020	195,376,463.87	-	195,376,463.87	195,376,463.87	-	-	-	100%
532	MPPURD	Construction/remodelling Works of the Temporary Industrial Court at Edo Hotel Premises, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	1/18/2019	195,293,444.91	-	195,293,444.91	195,293,444.91	-	-	-	100%
533	MPPURD	Refurbishment of the High Court of Justice, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	2/21/2018	936,246,249.84	-	936,246,249.84	936,246,249.84	-	-	-	100%
534	MPPURD	Remodeling/Refurbishment Works of Governor's Special Advisers Building and External Works at Aigubasinwin Crescent, Benin City	ASK Construction Ng. Limited	OREDO	5/18/2020	197,147,220.33	-	197,147,220.33	197,147,220.33	-	-	-	100%
535	MPPURD	Refurbishment/Renovation of Secretariat Block Dalong High Court Road, Benin City	ASK Construction Ng. Limited	OREDO	4/23/2018	1,800,025,579.40	-	1,800,025,579.40	1,800,025,579.40	-	-	-	100%
536	MPPURD	Construction of Ministry of Infrastructure (ARDP) Benin City	ASK Construction Ng. Limited	OREDO	11/2/2018	321,510,430.55	-	321,510,430.55	321,510,430.55	-	-	-	100%
537	MPPURD	Remodeling/Refurbishment Works at the College of Education, Abuja	Prefab Tech Construction Limited	ORHONMAON	10/7/2019	2,040,454,162.79	-	2,040,454,162.79	2,040,454,162.79	-	-	-	100%
538	MPPURD	Construction of Judges Residential Quarters, Benin City, Edo State	ASK Construction Ng. Limited	OREDO	11/2/2018	924,032,334.69	-	924,032,334.69	924,032,334.69	-	-	-	100%
539	MPPURD	Remodeling/Refurbishment of office space for Financial Management Reform Coordinating Unit (FRMRCU) on Ground Floor of Secretariat Block B, Sapele Road, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	10/3/2019	124,186,190.62	-	124,186,190.62	124,186,190.62	-	-	-	100%
540	MPPURD	Construction of Sport Development Office at Government House, GRA, Benin City, Edo State	Prefab Tech Construction Limited	OREDO	10/3/2019	161,705,886.00	-	161,705,886.00	161,705,886.00	-	-	-	100%
541	MPPURD	Remodeling/Refurbishment of Festival Hall, Government House, Benin City	Prefab Tech Construction Limited	OREDO	12/13/2019	421,987,375.12	-	421,987,375.12	421,987,375.12	-	-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
542	GHP	The Purchase and Supply of Vehicles for Top Functionaries of Edo State Government.	Fogie Concept Limited	OREDO	21-12-2023	886,875,000.00	-	886,875,000.00	886,875,000.00	-	-	-	100%
543	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Two Armored Lexus 600 Jeep 2023 Model for the the incoming Administration in Edo State.	Fogie Concept Limited	OREDO	29-07-2024	1,229,800,000.00	-	1,229,800,000.00	1,229,800,000.00	-	-	-	100%
544	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Fifty Units of Brand New Pulsar Power Bikes 2022/2023 Model for Security Personnel in Edo State.	Fogie Concept Limited	OREDO		252,356,250.00	-	252,356,250.00			252,356,250.00	252,356,250.00	0%
545	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of One (1) Toyota Prado Jeep (Pre-owned 2016 Model) for Governor's Convoy in Lagos.	Fogie Concept Limited	OREDO	11/12/2023	48,915,500.00	-	48,915,500.00	48,915,500.00	-	-	-	100%
546	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Twenty Units of Toyota Hlux (Pre Owned 2016/2017 Model) to be jointly funded by Edo State Government and Local Government Council	Fogie Concept Limited	OREDO		1,247,000,000.00	-	1,247,000,000.00			1,247,000,000.00	1,247,000,000.00	0%
547	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Fifteen (15) Jeeps One (1) Toyota Prado V.6 TXL (1) 2022/2023 Model and Fourteen (14) Mitsubishi Pajero Jeeps 3.8L V.6 GLS 2019/2020 Model for the Legislative and Judiciary Arms of Edo State Government.	Fogie Concept Limited	OREDO	26-02-2024	1,414,399,000.00	-	1,414,399,000.00	1,414,399,000.00	-	-	-	100%
548	GOVERNMENT HOUSE & PROTOCOL	The Purchase, Supply and Installation of Ten Units of Toyota Hlux back Cabin Hard Top for Security Vehicles	Fogie Concept Limited	OREDO	29-07-2024	30,422,500.00	-	30,422,500.00	30,422,500.00	-	-	-	100%
549	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of three brand new Toyota Coaster buses 2022 Model for use by Edo State Government.	Red-Head Logistics Limited	OREDO		474,075,000.00	-	474,075,000.00			474,075,000.00	474,075,000.00	0%
550	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of One (1) Pre-Owned Toyota Land Cruiser Jeep (Bullet-Proof 2013/2014 Model) for Governor's Diplomatic Pool to convey Top Guests and Dignitaries of Edo State Government	Fogie Concept Limited	OREDO	6/12/2022	86,000,000.00	-	86,000,000.00	86,000,000.00	-	-	-	100%
551	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Six (6) Brand New Mitsubishi Pajero Jeeps (2020 Model) for official use by Judges of the Edo State Judiciary.	Fogie Concept Limited	OREDO	19-10-2023	341,850,000.00	34,184,999.70	376,034,999.70	376,034,999.70	-	-	-	100%
552	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of One (1) Brand New Wheel Loader SEM 653D Model for use by Edo State Government	Red-Head Logistics Limited	OREDO		197,531,250.00	-	197,531,250.00			197,531,250.00	197,531,250.00	0%
553	GOVERNMENT HOUSE & PROTOCOL	The Supply and Packaging of Corporate Gift Items (Premium Boxes) for the State Government	Gifts by April Daisies	OREDO	27-09-2023	45,000,000.00	-	45,000,000.00	45,000,000.00	-	-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
554	GOVERNMENT HOUSE & PROTOCOL	Supply and Packaging of Customized Gifts Items for the Edo State Government	Gifts by April Daisies	OREDO		147,812,500.00	-	147,812,500.00			147,812,500.00	147,812,500.00	0%
555	GOVERNMENT HOUSE & PROTOCOL	Purchase of Ten (10) Toyota Sienna Vehicles for Security Operations in the State	Polloland Investment Limited	OREDO	1/3/2024	100,000,000.00	-	100,000,000.00	100,000,000.00		-	-	100%
556	GOVERNMENT HOUSE & PROTOCOL	The Printing on Laminated Polypropylene 10KG rice sacks meant for the Edo State Food Support Programme Phase II	Hsamudia Farms Limited	OREDO	24-06-2024	50,000,000.00	-	50,000,000.00	50,000,000.00		-	-	100%
557	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Specialised Office Furniture for the Ministry of Physical Planning, Housing, Urban and Regional Development	Samofaz Ngeria Limited	OREDO	17-04-2024	610,218,461.00	-	610,218,461.00	375,254,808.00		234,963,653.00	234,963,653.00	61%
558	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Uniforms and Accessories for Edo State Security Vigilante Network in the Three Senatorial Districts of the State Phase I	Folayeye Fashion Home Ngeria Enterprises	OREDO	1/2/2024	179,181,000.00	-	179,181,000.00	179,181,000.00		-	-	100%
559	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Uniforms and Accessories for Edo State Security Vigilante Network in the Three Senatorial Districts of the State Phase I	Josifa Okuns Ngeria Enterprises	OREDO	1/2/2024	107,586,000.00	-	107,586,000.00	107,586,000.00		-	-	100%
560	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Uniforms and Accessories for Edo State Security Vigilante Network in the Three Senatorial Districts of the State Phase II	Folayeye Fashion Home Ngeria Enterprises	OREDO	24-07-2024	164,400,000.00	-	164,400,000.00			164,400,000.00	164,400,000.00	0%
561	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Uniforms and Accessories for Edo State Security Vigilante Network in the Three Senatorial Districts of the State Phase II	Josifa Okuns Ngeria Enterprises	OREDO	24-07-2024	115,400,000.00	-	115,400,000.00			115,400,000.00	115,400,000.00	0%
562	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Uniforms and Accessories for Edo State Security Vigilante Network in the Three Senatorial Districts of the State Phase II	Design 360 Degrees	OREDO	22-07-2024	59,270,500.00	-	59,270,500.00	29,635,250.00		29,635,250.00	29,635,250.00	50%
563	GOVERNMENT HOUSE & PROTOCOL	Procurement and Supply of Motorola Digital IPPPT (Push-To-Talk) Radio Communication Systems	Multitex Data Systems Limited	OREDO	4/3/2024	133,344,224.68	-	133,344,224.68	133,344,224.68		-	-	100%
564	GOVERNMENT HOUSE & PROTOCOL	Renewal of Software Licences for Solomon Arase Command and Control Centre	Logic Point Integrated Concepts	OREDO	22-02-2024	42,953,724.48	-	42,953,724.48	42,953,724.48		-	-	100%
565	GOVERNMENT HOUSE & PROTOCOL	The Engagement of a Consultant for the Documentation of Edo State Government Technology Transformation and Edostep Program Review and Value Assurance	Ernst and Young	OREDO	25-06-2024	75,250,000.00	-	75,250,000.00			75,250,000.00	75,250,000.00	0%

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566	GOVERNMENT HOUSE & PROTOCOL	The Dredging of Ogba River (Aruogba-Okhorom) and the Construction of four (4) Nbs. Observatory towers	Kamuzu Ngeria Limited	OREDO	25-03-2024	98,799,552.72	-	98,799,552.72	49,399,776.36		49,399,776.36	49,399,776.36	50%
567	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Installation of 350KVA Pre-Owned Sound Proof Generator to serve Goldmine and Festival Hall at Edo State Government House	PA & T Enterprises	OREDO	25-06-2024	66,650,000.00	-	66,650,000.00	66,650,000.00		-	-	100%
568	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of Twenty-Two (22) Vehicles for Top Functionaries of Edo State Government	Fogie Concept Limited	OREDO	19-06-2024	1,549,827,500.00	450,000,000.00	1,999,827,500.00	1,999,827,500.00		-	-	100%
569	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of One (1) Brand New Toyota Land Cruiser Jeep (2021 Model) for official use by Chief Judge of Edo State.	Osaze Autos and Gadgets Ventures Limited	OREDO	6/6/2022	98,201,250.00	-	98,201,250.00	98,201,250.00		-	-	100%
570	GOVERNMENT HOUSE & PROTOCOL	Purchase of Two (2) Brand New Lexus Jeep LX 570 (2020/2021 Model)	Seadak Ngeria Limited	OREDO	2/3/2022	182,812,500.00	-	182,812,500.00	182,812,500.00		-	-	100%
571	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of One (1) Mobile Intensive Care Unit (Ambulance) for Edo State Government.	Acute Options Limited	OREDO	27-04-2022	68,150,000.00	-	68,150,000.00	68,150,000.00		-	-	100%
572	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of One (1) Toyota Haze Bus (2020/2021 Model) for the Nigeria Union of Teachers (NUT), Edo State Wing.	Fogie Concept Limited	OREDO		49,950,000.00	-	49,950,000.00	49,950,000.00		-	-	100%
573	GOVERNMENT HOUSE & PROTOCOL	Supply of an Enterprise drone for the security surveillance system of Edo State to enhance maximum security	Muhkhal Multi-Purpose Limited	OREDO	15-06-2021	52,417,000.00	-	52,417,000.00	52,417,000.00		-	-	100%
574	GOVERNMENT HOUSE & PROTOCOL	Supply and Installation of smart site (GSM/IMS) Catcher Security Device to enhance tackling the Security situation in Edo State	Muhkhal Multi-Purpose Limited	OREDO		133,170,000.00	-	133,170,000.00	133,170,000.00		-	-	100%
575	GOVERNMENT HOUSE & PROTOCOL	The Engagement of a Consulting firm for the Operationalization of the John Odigie Oyegun Public Service Academy (JCOPSA), Benin City	Dai Development Activities	OREDO	24-06-2022	199,648,556.05	-	199,648,556.05	199,648,556.05		-	-	100%
576	GOVERNMENT HOUSE & PROTOCOL	The Purchase and Supply of Two (2) Fire Fighting Trucks for the Edo State Fire Service	Innoson Vehicle Manufacturing Company Limited	OREDO	24-02-2022	175,000,000.00	-	175,000,000.00	175,000,000.00		-	-	100%
577	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of One (1) brand new Toyota Land Cruiser Jeep and Four (4) Brand New Mitsubishi Pajero Jeeps (all 219/2020 Model) for official use by Chief Judge of Edo State and other Judges of Edo State Judiciary	Fogie Concept Limited	OREDO	4/9/2022	218,010,000.00	-	218,010,000.00	218,010,000.00		-	-	100%
578	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of five Toyota Hlux Van (Pre-Owned 2013 Model) to boost revenue generation in Edo State	Osaze Autos and Gadgets Ventures Limited	OREDO	28-03-2022	141,093,750.00	-	141,093,750.00	141,093,750.00		-	-	100%

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579	GOVERNMENT HOUSE & PROTOCOL	Purchase and Supply of Ten (10) Brand New Mitsubishi Pajero Jeeps (2019/2020 Model) for official use by Judges of the Edo State Judiciary	Fogie Concept Limited	OREDO	20-01-2023	505,250,000.00	-	505,250,000.00	505,250,000.00	-	-	-	100%
580	GOVERNMENT HOUSE & PROTOCOL	Engagement of Consultants on the Development of Transportation Master Plan for Edo State	Strartmore Consult Limited	OREDO	23-03-2018	84,411,000.00	-	84,411,000.00	84,411,000.00	-	-	-	100%
581	GOVERNMENT HOUSE & PROTOCOL	Purchase and Installation of Led Screens at Banquet Hall in Government House Villa, Benin City, Edo State	Tele Cam Ngeria Limited	OREDO		31,175,003.23	-	31,175,003.23	31,175,003.23	-	-	-	100%
582	GOVERNMENT HOUSE & PROTOCOL	Purchase and Installation of Led Screens to the New Festival Hall in Government House and other MDAs	DI. Gear Limited	OREDO	11/2/2021	42,097,000.00	-	42,097,000.00	42,097,000.00	-	-	-	100%
583	GOVERNMENT HOUSE & PROTOCOL	Supply of technology systems for emergency call centre/command and control centre for Edo State Government	MMC Security Limited	OREDO		165,488,961.75	-	165,488,961.75	165,488,961.75	-	-	-	100%
584	OFFICE OF THE HEAD OF SERVICE	EDO STATE SERVICE TRANSFORMATION AND ENHANCEMENT PROJECT (PILOT PHASE)	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO		26,000,000.00	-	26,000,000.00	26,000,000.00	-	-	-	100%
585	OFFICE OF THE HEAD OF SERVICE	EDO STATE ICT STRATEGY AND ENTERPRISE ARCHITECTURE AND DESIGN OF EDO GOV PLATFORM	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO	4/16/2020	120,000,000.00	-	120,000,000.00	120,000,000.00	-	-	-	100%
586	OFFICE OF THE HEAD OF SERVICE	EDO STATE CIVIL SERVICE TRANSFORMATION AND ENHANCEMENT PROJECT (PHASE 2)	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO	2/4/2020	322,579,950.00	-	322,579,950.00	322,579,950.00	-	-	-	100%
587	OFFICE OF THE HEAD OF SERVICE	CONSULTANCY SERVICES TO THE EDO STATE GOVERNMENT FOR NINETY (90) DAYS POST GUBERNATORIAL ELECTIONS	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO		88,500,000.00	-	88,500,000.00	88,500,000.00	-	-	-	100%
588	OFFICE OF THE HEAD OF SERVICE	THE EDO INTERNAL REVENUE SERVICE ANALYTICS AND DATA WAREHOUSE PROJECT	HEPHZIBAH INTEGRATED TECHNOLOGY LIMITED	OREDO	3/24/2021	55,900,000.00	-	55,900,000.00	55,900,000.00	-	-	-	100%
589	OFFICE OF THE HEAD OF SERVICE	EDO STATE GOVERNMENT DATA CENTRE REVAMP	TOPTech ENGINEERING LIMITED	OREDO	3/24/2021	191,889,590.21	-	191,889,590.21	191,889,590.21	-	-	-	100%
590	OFFICE OF THE HEAD OF SERVICE	EXTENSION OF FIBRE CONNECTIVITY TO SELECTED MINISTRIES, DEPARTMENTS AND AGENCIES (MDAs) OF EDO STATE GOVERNMENT.	AIROSH GLOBAL SERVICES LIMITED	OREDO	3/24/2021	34,644,713.00	-	34,644,713.00	34,644,713.00	-	-	-	100%
591	OFFICE OF THE HEAD OF SERVICE	PROMSION OF INTERNET SERVICE CONNECTIVITY TO SELECTED MINISTRIES, DEPARTMENTS AND AGENCIES (MDAs) OF EDO STATE GOVERNMENT	MAINONE CABLE COMPANY NGERIA LIMITED	OREDO	3/31/2021	143,540,421.02	-	143,540,421.02	143,540,421.02	-	-	-	100%
592	OFFICE OF THE HEAD OF SERVICE	EDO STATE TECHNOLOGY INFRASTRUCTURE REFRESH	TRAX INTERNATIONAL INVESTMENT LIMITED	OREDO	5/5/2021	2,497,866,422.00	-	2,497,866,422.00	2,497,866,422.00	-	-	-	100%
593	OFFICE OF THE HEAD OF SERVICE	EDO STATE CIVIL SERVICE TRANSFORMATION AND ENHANCEMENT PROJECT (PHASE 3)	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO	7/7/2021	597,164,100.00	-	597,164,100.00	597,164,100.00	-	-	-	100%
594	OFFICE OF THE HEAD OF SERVICE	EDO STATE TECHNOLOGY TRANSFORMATION PROGRAMME	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO	7/16/2021	379,100,000.00	-	379,100,000.00	379,100,000.00	-	-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		TECHNOLOGY DELIVERY AND ICTA SUPPORT SERVICES											
595	OFFICE OF THE HEAD OF SERVICE	PROMISION OF TECHNICAL AND PROFESSIONAL ASSISTANCE TO THE EDO STATE STEERING COMMITTEE FOR THE ESTABLISHMENT OF THE EDO STATE TOURISM AGENCY	VERRAKI	OREDO	3/24/2022	35,879,372.00	-	35,879,372.00	35,879,372.00	-	-	-	100%
596	OFFICE OF THE HEAD OF SERVICE	CONTRACT FOR CONSULTANCY SERVICES FOR PHASE 4 OF THE EDO STATE TRANSFORMATION AND ENHANCEMENT PROJECT (CONSOLIDATING AND EXTENDING THE GAINS OF EDOSTEP	GREENFIELDS CONSULTANCY AND ALLIED SERVICES LIMITED	OREDO	1/2/2024	435,926,475.00	-	435,926,475.00	435,926,475.00	-	-	-	100%
597	SEEFOR	ASPHALT PAVEMENT/KERBS	EMVOY NIGERIA LIMITED	AKKOKO EDO	1/14/2019	89,148,830.06	-	89,148,830.06	89,148,830.06	-	-	-	100%
598	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	EMVOY NIGERIA LIMITED	AKKOKO EDO	1/14/2019	48,073,793.81	-	48,073,793.81	48,073,793.81	-	-	-	100%
599	SEEFOR	ASPHALT OVERLAY/KERBS	EMVOY NIGERIA LIMITED	AKKOKO EDO	1/14/2019	72,542,436.70	-	72,542,436.70	72,542,436.70	-	-	-	100%
600	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	EMVOY NIGERIA LIMITED	AKKOKO EDO	1/14/2019	66,064,631.21	33,641,453.13	99,706,084.34	99,706,084.34	-	-	-	100%
601	SEEFOR	DRAINAGE CONSTRUCTION/LATERITE FILLING	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	AKKOKO EDO	1/14/2019	88,620,878.69	-	88,620,878.69	88,620,878.69	-	-	-	100%
602	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION/KERBS	JERRY STEEL WORKS LIMITED	IKPOBA-OKHA	1/14/2019	86,762,739.52	-	86,762,739.52	86,762,739.52	-	-	-	100%
603	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	OSKING VENTURE	IKPOBA-OKHA	1/14/2019	79,483,175.89	-	79,483,175.89	79,483,175.89	-	-	-	100%
604	SEEFOR	REHABILITATION	ROCSOL INVESTMENT LIMITED	IRRUA	1/14/2019	44,205,304.03	-	44,205,304.03	44,205,304.03	-	-	-	100%
605	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION/KERBS	ODAHANA INTERNATIONAL LIMITED	IRRUA	1/14/2019	52,439,163.89	-	52,439,163.89	52,439,163.89	-	-	-	100%
606	SEEFOR	ASPHALT PAVEMENT / PART DRAINAGE CONSTRUCTION/KERBS	ODAHANA INTERNATIONAL LIMITED	ESAN SOUTH EAST	1/14/2019	70,431,097.60	-	70,431,097.60	70,431,097.60	-	-	-	100%
607	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION/KERBS	SAMSON C CONCEPT LIMITED	AKKOKO EDO	1/14/2019	67,965,662.67	-	67,965,662.67	67,965,662.67	-	-	-	100%
608	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	WINTRAKK MEGA LIMITED	ESAN SOUTH EAST	1/14/2019	74,597,431.18	81,534,450.00	156,131,881.18	156,131,881.18	-	-	-	100%
609	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	YONSUS BUILDING AND FITTINGS AND SERVICES LIMITED	ESAN NORTH EAST	1/14/2019	68,242,300.09	-	68,242,300.09	68,242,300.09	-	-	-	100%
610	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION/KERBS	WINTRAKK MEGA LIMITED	ESAN NORTH EAST	1/14/2019	57,566,151.14	-	57,566,151.14	57,566,151.14	-	-	-	100%
611	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION/KERBS	WINTRAKK MEGA LIMITED	ESAN NORTH EAST	1/14/2019	57,566,151.14	-	57,566,151.14	57,566,151.14	-	-	-	100%
612	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION	FRANGHILE NIGERIA AGENCY	ESAN SOUTH EAST	1/14/2019	49,357,313.78	-	49,357,313.78	49,357,313.78	-	-	-	100%
613	SEEFOR	ASPHALT PAVEMENT / PART DRAINAGE CONSTRUCTION/KERBS	SABITRAKK PROJECT LIMITED	ESAN NORTH EAST	1/14/2019	97,201,028.93	-	97,201,028.93	97,201,028.93	-	-	-	100%
614	SEEFOR	ASPHALT PAVEMENT /KERBS	ONNAN LINTY COMPANY LIMITED	ESAN WEST	1/14/2019	69,279,477.65	-	69,279,477.65	69,279,477.65	-	-	-	100%

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615	SEEFOR	ASPHALT PAVEMENT /KERBS	ONNAN LINTY COMPANY LIMITED	ESANWEST	1/14/2019	52,503,090.83	-	52,503,090.83	52,503,090.83	-	-	-	100%
616	SEEFOR	ASPHALT PAVEMENT /KERBS	ONNAN LINTY COMPANY LIMITED	ESANWEST	1/14/2019	41,207,737.15	-	41,207,737.15	41,207,737.15	-	-	-	100%
617	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	ONNAN LINTY COMPANY LIMITED	ESANWEST	1/14/2019	80,533,595.84	-	80,533,595.84	80,533,595.84	-	-	-	100%
618	SEEFOR	REHABILITATION	WILOM J NIGERIA LIMITED	ESANWEST	1/14/2019	39,573,941.88	-	39,573,941.88	39,573,941.88	-	-	-	100%
619	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/KERBS	ENGEDTECHNCS & EXPLORATION	ETSAKO CENTRAL	1/14/2019	42,298,694.71	-	42,298,694.71	42,298,694.71	-	-	-	100%
620	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	ENGEDTECHNCS & EXPLORATION	ETSAKO CENTRAL	1/14/2019	50,235,434.29	-	50,235,434.29	50,235,434.29	-	-	-	100%
621	SEEFOR	ASPHALT PAVEMENT /KERBS	JOMOSE VISSION LIMITED	ETSAKO CENTRAL	1/14/2019	86,526,466.49	-	86,526,466.49	86,526,466.49	-	-	-	100%
622	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	FRESH AFFAIRS LIMITED	ETSAKO CENTRAL	1/14/2019	41,411,813.40	36,213,202.50	77,625,015.90	41,317,880.12	-	36,307,135.78	36,307,135.78	53%
623	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	NEVELLS PERSPECTIVE LIMITED	ESAN NORTH EAST	1/14/2019	50,228,903.92	-	50,228,903.92	50,228,903.92	-	-	-	100%
624	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION/KERBS	NEVELLS PERSPECTIVE LIMITED	ETSAKO WEST	1/14/2019	46,205,953.61	-	46,205,953.61	46,205,953.61	-	-	-	100%
625	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	EGHJUST NIGERIA LIMITED LTD	ETSAKO WEST	1/14/2019	47,426,731.85	-	47,426,731.85	47,426,731.85	-	-	-	100%
626	SEEFOR	ASPHALT PAVEMENT	SEA HAWK SOLUTION & LOGISTICS LIMITED	ETSAKO WEST	1/14/2019	44,728,268.39	-	44,728,268.39	44,728,268.39	-	-	-	100%
627	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	ESO CONSTRUCTION NIGERIA LIMITED	ESAN CENTRAL	1/14/2019	59,903,771.52	-	59,903,771.52	59,903,771.52	-	-	-	100%
628	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	ESO CONSTRUCTION NIGERIA LIMITED	ESAN CENTRAL	1/14/2019	59,903,771.52	-	59,903,771.52	59,903,771.52	-	-	-	100%
629	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	ESO CONSTRUCTION NIGERIA LIMITED	ETSAKO WEST	1/14/2019	73,998,466.08	-	73,998,466.08	73,998,466.08	-	-	-	100%
630	SEEFOR	ASPHALT PAVEMENT	FAKPY NIGERIA LIMITED	ETSAKO WEST	1/14/2019	60,012,639.80	-	60,012,639.80	60,012,639.80	-	-	-	100%
631	SEEFOR	ASPHALT PAVEMENT /KERBS	MAS OGH EYEMEH ENTERPRISE	OMAN WEST	1/14/2019	75,126,111.64	-	75,126,111.64	75,126,111.64	-	-	-	100%
632	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	H.NITECCO & COMPANY LIMITED	IGLEBEN	1/14/2019	67,510,902.40	-	67,510,902.40	67,510,902.40	-	-	-	100%
633	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	H.NITECCO & COMPANY LIMITED	IGLEBEN	1/14/2019	67,510,902.40	-	67,510,902.40	67,510,902.40	-	-	-	100%
634	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	H.NITECCO & COMPANY LIMITED	IGLEBEN	1/14/2019	81,995,691.28	-	81,995,691.28	81,995,691.28	-	-	-	100%
635	SEEFOR	ASPHALT PAVEMENT /KERBS	JEZUWA NIGERIA LIMITED	IGLEBEN	1/14/2019	75,810,118.23	-	75,810,118.23	75,810,118.23	-	-	-	100%
636	SEEFOR	DRAINAGE CONSTRUCTION/LATERITE FILLING	JEZUWA NIGERIA LIMITED	IGLEBEN	1/14/2019	65,589,857.03	-	65,589,857.03	65,589,857.03	-	-	-	100%
637	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	HAY BRAVO INTERNATIONAL LIMITED	IKPOBA-OKHA	1/14/2019	66,619,512.38	-	66,619,512.38	66,619,512.38	-	-	-	100%
638	SEEFOR	ASPHALT PAVEMENT /KERBS	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	IKPOBA-OKHA	1/14/2019	62,182,364.48	-	62,182,364.48	62,182,364.48	-	-	-	100%

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639	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	SMOOTHENGINEERING & CONSTRUCTION LIMITED	IKPOBA-OKHA	1/14/2019	75,613,262.92	-	75,613,262.92	75,613,262.92		-	-	100%
640	SEEFOR	REHABILITATION	FRENJATOMD INTERNATIONAL LIMITED	OREDO	1/14/2019	67,876,528.34	-	67,876,528.34	48,362,026.44		19,514,501.90	19,514,501.90	71%
641	SEEFOR	REHABILITATION	M-FAT RESOURCE ENTERPRISE	OREDO	1/14/2019	37,946,669.95	-	37,946,669.95	37,946,669.95		-	-	100%
642	SEEFOR	REHABILITATION	PERO OIL & GAS SERVICES LIMITED	OREDO	1/14/2019	39,429,973.28	-	39,429,973.28	39,429,973.28		-	-	100%
643	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	AIRHA KELVIN CONSTRUCTION NIGERIA LIMITED	OREDO	1/14/2019	81,503,975.29	-	81,503,975.29	81,503,975.29		-	-	100%
644	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	AIVOS SYNERGY NIGERIA LIMITED	OREDO	1/14/2019	85,385,131.47	-	85,385,131.47	85,385,131.47		-	-	100%
645	SEEFOR	ASPHALT PAVEMENT/KERBS	CTI_BROAD LIMITED	OREDO	1/14/2019	66,415,234.90	-	66,415,234.90	66,415,234.90		-	-	100%
646	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	CTI_BROAD LIMITED	OREDO	1/14/2019	66,444,271.93	-	66,444,271.93	66,444,271.93		-	-	100%
647	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	CTI_BROAD LIMITED	OREDO	1/14/2019	66,444,271.93	-	66,444,271.93	66,444,271.93		-	-	100%
648	SEEFOR	ASPHALT PAVEMENT	DATAG MACKS CONSTRUCTION LIMITED	OREDO	1/14/2019	53,129,469.86	-	53,129,469.86	53,129,469.86		-	-	100%
649	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/KERBS	EGHUST NIGERIA LIMITED	OREDO	1/14/2019	56,040,420.40	-	56,040,420.40	56,040,420.40		-	-	100%
650	SEEFOR	ASPHALT PAVEMENT	EGHUST NIGERIA LIMITED	OREDO	1/14/2019	78,303,443.87	-	78,303,443.87	78,303,443.87		-	-	100%
651	SEEFOR	ASPHALT PAVEMENT	EGHUST NIGERIA LIMITED	OREDO	1/14/2019	78,997,541.12	-	78,997,541.12	78,997,541.12		-	-	100%
652	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	ERYLASTON INTERNATIONAL LIMITED	OREDO	1/14/2019	57,936,939.06	-	57,936,939.06	57,936,939.06		-	-	100%
653	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	ERYLASTON INTERNATIONAL LIMITED	OREDO	1/14/2019	57,936,939.06	-	57,936,939.06	57,936,939.06		-	-	100%
654	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	ERYLASTON INTERNATIONAL LIMITED	OREDO	1/14/2019	57,936,939.06	-	57,936,939.06	57,936,939.06		-	-	100%
655	SEEFOR	ASPHALT PAVEMENT/KERBS	FRENJATOMD INTERNATIONAL LIMITED	OREDO	1/14/2019	87,520,014.21	-	87,520,014.21	87,520,014.21		-	-	100%
656	SEEFOR	ASPHALT PAVEMENT/KERBS	HORSON LIMITED	OREDO	1/14/2019	34,487,942.53	-	34,487,942.53	34,487,942.53		-	-	100%
657	SEEFOR	DRAIN CONSTRUCTION/ASHALT PAVEMENT	J & O OMOGATE LIMITED	OREDO	1/14/2019	51,275,296.96	-	51,275,296.96	51,275,296.96		-	-	100%
658	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	J & O OMOGATE LIMITED	OREDO	1/14/2019	79,032,887.59	-	79,032,887.59	79,032,887.59		-	-	100%
659	SEEFOR	ASPHALT PAVEMENT/ DRAINAGE CONSTRUCTION/KERBS	JERRY STEEL WORKS LIMITED	OREDO	1/14/2019	62,556,360.40	-	62,556,360.40	62,556,360.40		-	-	100%
660	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	JEZJWA NIGERIA LIMITED	OREDO	1/14/2019	57,242,025.23	-	57,242,025.23	57,242,025.23		-	-	100%
661	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION/KERBS	LALUKAH NIGERIA LIMITED	OREDO	1/14/2019	49,253,403.33	-	49,253,403.33	49,253,403.33		-	-	100%
662	SEEFOR	ASPHALT PAVEMENT /KERBS	LALUKAH NIGERIA LIMITED	OREDO	1/14/2019	40,514,946.43	-	40,514,946.43	40,514,946.43		-	-	100%

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663	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	JEZUWA NIGERIA LIMITED	OREDO	1/14/2019	46,604,255.78	-	46,604,255.78	46,604,255.78	-	-	-	100%
664	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	OGBEDEYEN NIGERIA ENTERPRISE	OREDO	1/14/2019	81,003,948.80	-	81,003,948.80	81,003,948.80	-	-	-	100%
665	SEEFOR	ASPHALT PAVEMENT	PERO OIL & GAS SERVICES LIMITED	OREDO	1/14/2019	58,360,163.40	-	58,360,163.40	58,360,163.40	-	-	-	100%
666	SEEFOR	ASPHALT PAVEMENT/PART DRAINAGE CONSTRUCTION	SEA HAWK SOLUTION & LOGISTICS LIMITED	OREDO	1/14/2019	48,539,533.06	-	48,539,533.06	48,539,533.06	-	-	-	100%
667	SEEFOR	ASPHALT PAVEMENT/ KERBS	ADMC GLOBAL VENTURE LIMITED	OREDO	1/14/2019	32,544,149.43	-	32,544,149.43	32,544,149.43	-	-	-	100%
668	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	SHARPPEMAN LIMITED	IKPOBA-OKHA	1/14/2019	88,586,766.44	-	88,586,766.44	88,586,766.44	-	-	-	100%
669	SEEFOR	ASPHALT OVERLAY /DRAINAGE CONSTRUCTION	WATER MARGIN NIGERIA LIMITED	OREDO	1/14/2019	47,792,328.62	-	47,792,328.62	47,792,328.62	-	-	-	100%
670	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	WATER MARGIN NIGERIA LIMITED	OREDO	1/14/2019	57,821,196.89	-	57,821,196.89	57,821,196.89	-	-	-	100%
671	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	WLOM J NIGERIA LIMITED	OREDO	1/14/2019	98,145,992.75	148,124,921.88	246,270,914.63	224,774,017.83	-	21,496,896.80	21,496,896.80	91%
672	SEEFOR	ASPHALT PAVEMENT/KERBS	ACEGEE NIGERIA LIMITED	IGLEBEN	1/14/2019	53,659,170.46	-	53,659,170.46	53,659,170.46	-	-	-	100%
673	SEEFOR	ASPHALT PAVEMENT/KERBS	ACEGEE NIGERIA LIMITED	IGLEBEN	1/14/2019	53,659,170.46	-	53,659,170.46	53,659,170.46	-	-	-	100%
674	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	ERYLSTON INTERNATIONAL LIMITED	ORHONMAON	1/14/2019	59,752,805.26	73,260,712.50	133,013,517.76	61,785,220.75	-	71,228,297.01	71,228,297.01	46%
675	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	ERYLSTON INTERNATIONAL LIMITED	ORHONMAON	1/14/2019	66,747,687.06	69,687,009.38	136,434,696.44	56,362,440.46	-	80,072,255.98	80,072,255.98	41%
676	SEEFOR	ASPHALT PAVEMENT/KERBS	FRENJATOMD INTERNATIONAL LIMITED	ORHONMAON	1/14/2019	73,871,590.35	106,764,189.38	180,635,779.73	180,635,779.73	-	-	-	100%
677	SEEFOR	ASPHALT PAVEMENT/ PART DRAINAGE CONSTRUCTION/KERBS	ESO CONSTRUCTION NIGERIA LIMITED	ORHONMAON	1/14/2019	97,859,867.20	-	97,859,867.20	97,859,867.20	-	-	-	100%
678	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	MACKFRANKLYN ENGINEERING SERVICES LIMITED	EGOR	1/14/2019	71,230,738.72	-	71,230,738.72	71,230,738.72	-	-	-	100%
679	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	MACKFRANKLYN ENGINEERING SERVICES LIMITED	EGOR	1/14/2019	84,194,877.17	-	84,194,877.17	84,194,877.17	-	-	-	100%
680	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OMA SOUTH-WEST	1/14/2019	66,667,176.45	-	66,667,176.45	66,667,176.45	-	-	-	100%
681	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OMA SOUTH-WEST	1/14/2019	65,204,353.08	-	65,204,353.08	65,204,353.08	-	-	-	100%
682	SEEFOR	ASPHALY PAVEMENT/DRAINAGE CONSTRUCTION	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO	1/14/2019	75,099,193.50	-	75,099,193.50	75,099,193.50	-	-	-	100%
683	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	IKPASAJA NIGERIA VENTURE LIMITED	OREDO	1/14/2019	36,151,617.81	-	36,151,617.81	36,151,617.81	-	-	-	100%
684	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	BLUE-UB LIMITED	OMANEAST	1/14/2019	57,732,209.20	-	57,732,209.20	57,732,209.20	-	-	-	100%

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685	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	BLUE-LB LIMITED	OWAN-WEST	1/14/2019	79,561,404.39	-	79,561,404.39	79,561,404.39		-	-	100%
686	SEEFOR	ASPHALT PAVEMENT/KERBS	BLUE-LB LIMITED	OWAN-WEST	1/14/2019	25,702,596.15	-	25,702,596.15	25,702,596.15		-	-	100%
687	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	HAMSPHERE CONSTRUCTION NIGERIA LIMITED	OWAN-WEST	1/14/2019	78,971,290.83	-	78,971,290.83	78,971,290.83		-	-	100%
688	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	OSKING VENTURE	OWAN-WEST	1/14/2019	76,342,531.65	-	76,342,531.65	76,342,531.65		-	-	100%
689	SEEFOR	ASPHALT PAVEMENT/PART DRAIN/KERBS	IKPASAJA NIGERIA VENTURE LIMITED	OWAN-WEST	1/14/2019	29,552,327.81	-	29,552,327.81	29,552,327.81		-	-	100%
690	SEEFOR	REHABILITATION	BLUE-LB LIMITED	OWAN-WEST	1/14/2019	53,804,902.31	-	53,804,902.31	53,804,902.31		-	-	100%
691	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION	AIRHA KELVIN CONSTRUCTION NIGERIA LIMITED	UHLNMAONDE	1/14/2019	64,509,106.78	-	64,509,106.78	64,509,106.78		-	-	100%
692	SEEFOR	ASPHALT PAVEMENT	DATAG MACKS CONSTRUCTION LIMITED	ETSAKO WEST	1/14/2019	47,077,233.47	-	47,077,233.47	47,077,233.47		-	-	100%
693	SEEFOR	ASPHALT PAVEMENT/KERBS	H.NITECCO & COMPANY LIMITED	UHLNMAONDE	1/14/2019	70,773,830.24	-	70,773,830.24	70,773,830.24		-	-	100%
694	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/KERBS	PERO OIL & GAS SERVICES LIMITED	ETSAKO WEST	1/14/2019	61,251,457.58	8,834,959.53	70,086,417.11	70,086,417.11		-	-	100%
695	SEEFOR	ASPHALT PAVEMENT	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	IKPOBA-OKHA	1/14/2019	71,647,752.52	-	71,647,752.52	71,647,752.52		-	-	100%
696	SEEFOR	ASPHALT PAVEMENT/KERBS	WINADS LIMITED	UHLNMAONDE	1/14/2019	69,221,268.85	-	69,221,268.85	69,221,268.85		-	-	100%
697	SEEFOR	Asphalt Pavement/Drainage Construction	EVEVOY NIGERIA LIMITED	AKOKO EDO	3/22/2019	98,776,175.43	41,127,484.38	139,903,659.81	139,903,659.81		-	-	100%
698	SEEFOR	Asphalt Pavement	EVEVOY NIGERIA LIMITED	AKOKO EDO	3/22/2019	47,856,151.30	-	47,856,151.30	47,856,151.30		-	-	100%
699	SEEFOR	Asphalt Pavement/Drainage Construction	JERRY STEEL WORKS LIMITED	EGOR	3/22/2019	61,138,709.93	33,099,895.00	94,238,604.93	94,238,604.93		-	-	100%
700	SEEFOR	Asphalt Pavement/Drainage Construction	J & O OMOGATE LIMITED	OREDO	3/22/2019	57,682,149.96	-	57,682,149.96	57,682,149.96		-	-	100%
701	SEEFOR	Asphalt Pavement/Drainage Construction	AIRHA KELVIN CONSTRUCTION NIGERIA LIMITED	OREDO	3/22/2019	29,137,053.21	-	29,137,053.21	29,137,053.21		-	-	100%
702	SEEFOR	Asphalt Pavement/Drainage Construction	FEALRIC LIMITED	OREDO	3/22/2019	75,625,106.91	-	75,625,106.91	75,625,106.91		-	-	100%
703	SEEFOR	Asphalt Pavement/Drainage Construction	PEIMARFRAK LIMITED	ESANWEST	3/22/2019	97,247,934.48	-	97,247,934.48	97,247,934.48		-	-	100%
704	SEEFOR	Asphalt Pavement/Drainage Construction	PEIMARFRAK LIMITED	UHLNMAONDE	3/22/2019	98,511,963.88	-	98,511,963.88	98,511,963.88		-	-	100%
705	SEEFOR	Asphalt Pavement/Drainage Construction	J & O OMOGATE LIMITED	UHLNMAONDE	3/22/2019	98,652,411.59	-	98,652,411.59	98,652,411.59		-	-	100%
706	SEEFOR	Asphalt Pavement/Drainage Construction	J & O OMOGATE LIMITED	UHLNMAONDE	3/22/2019	98,792,859.30	-	98,792,859.30	98,792,859.30		-	-	100%
707	SEEFOR	Asphalt Pavement/Drainage Construction	CZARS GLOBAL CONSTRUCTION LIMITED	UHLNMAONDE	3/22/2019	98,782,859.30	-	98,782,859.30	98,782,859.30		-	-	100%

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708	SEEFOR		MASELOSENG LTD	UHLNMAONDE	12/6/2019	66,984,030.18	-	66,984,030.18	66,984,030.18		-	-	100%
709	SEEFOR	Asphalt Pavement/Drainage	BEN-TISETECH-NICAL COMPANY LTD	UHLNMAONDE	7/10/2019	96,142,703.53	-	96,142,703.53	96,142,703.53		-	-	100%
710	SEEFOR	Asphalt Pavement/Drainage	BEN-TISETECH-NICAL COMPANY LTD	UHLNMAONDE	7/10/2019	97,931,052.73	-	97,931,052.73	97,931,052.73		-	-	100%
711	SEEFOR	Asphalt Pavement/Drainage	BEN-TISETECH-NICAL COMPANY LTD	UHLNMAONDE	7/10/2019	92,983,756.90	-	92,983,756.90	92,983,756.90		-	-	100%
712	SEEFOR	Asphalt Pavement/Drainage	BEN-TISETECH-NICAL COMPANY LTD	UHLNMAONDE	7/10/2019	98,083,135.70	23,594,100.00	121,677,235.70	121,677,235.70		-	-	100%
713	SEEFOR	Asphalt Pavement/Drainage	BEN-TISETECH-NICAL COMPANY LTD	UHLNMAONDE	7/10/2019	99,124,274.98	29,590,450.00	128,714,724.98	128,714,724.98		-	-	100%
714	SEEFOR	Asphalt Pavement/Drainage	MASELOSENG LTD	UHLNMAONDE	7/10/2019	92,815,647.17	-	92,815,647.17	92,815,647.17		-	-	100%
715	SEEFOR	Asphalt Pavement/Drainage	MASELOSENG LTD	UHLNMAONDE	7/10/2019	97,884,426.16	-	97,884,426.16	97,884,426.16		-	-	100%
716	SEEFOR	Asphalt Pavement/Drainage	CZARS GLOBAL CONSTRUCTION LIMITED	UHLNMAONDE	7/10/2019	98,831,472.50	-	98,831,472.50	98,831,472.50		-	-	100%
717	SEEFOR	Asphalt Pavement/Drainage Construction	CZARS GLOBAL CONSTRUCTION LIMITED	UHLNMAONDE	7/10/2019	98,737,840.69	-	98,737,840.69	98,737,840.69		-	-	100%
718	SEEFOR	Asphalt Pavement/Drainage Construction	PEKURIC LIMITED	IRRUA	11/26/2019	81,334,602.52	-	81,334,602.52	75,008,183.69	6,326,418.83	-	6,326,418.83	100%
719	SEEFOR	Asphalt Pavement/Drainage Construction	PEKURIC LIMITED	IRRUA	11/26/2019	99,181,547.35	-	99,181,547.35	94,222,469.98	4,959,077.37	-	4,959,077.37	100%
720	SEEFOR	Asphalt Pavement/Drainage Construction	PEKURIC LIMITED	IRRUA	11/26/2019	98,081,152.35	-	98,081,152.35	93,177,094.73	4,904,057.62	-	4,904,057.62	100%
721	SEEFOR	Asphalt Pavement/Drainage Construction	JEZUWANGERIA LIMITED	IRRUA	11/26/2019	98,070,010.15	-	98,070,010.15	98,070,010.15		-	-	100%
722	SEEFOR	Asphalt Pavement/Drainage Construction	JEZUWANGERIA LIMITED	IRRUA	11/26/2019	98,070,010.15	-	98,070,010.15	98,070,010.15		-	-	100%
723	SEEFOR	Asphalt Pavement/Drainage Construction	JEZUWANGERIA LIMITED	IRRUA	11/26/2019	86,338,054.61	-	86,338,054.61	86,338,054.61		-	-	100%
724	SEEFOR	INTERNAL ACCESS ROAD WITH CAR PARK AND LANDSCAPING	J & O OMOGATE LIMITED	OREDO	10/15/2019	87,411,650.47	-	87,411,650.47	87,411,650.47		-	-	100%
725	SEEFOR	Asphalt Pavement/Drainage Construction	WATER MARGIN NGERIA LIMITED	OREDO	10/21/2019	71,866,596.07	10,454,375.00	82,320,971.07	82,320,971.07		-	-	100%
726	SEEFOR	Asphalt Pavement/Drainage Construction	WATER MARGIN NGERIA LIMITED	OREDO	10/21/2019	70,213,044.91	-	70,213,044.91	70,213,044.91		-	-	100%
727	SEEFOR	Asphalt Pavement/Drainage Construction	WATER MARGIN NGERIA LIMITED	OREDO	10/21/2019	88,428,134.60	25,389,618.75	113,817,753.35	113,817,753.35		-	-	100%
728	SEEFOR	Construction of Internal Access Road Network	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO	9/2/2019	85,693,071.32	-	85,693,071.32	85,693,071.32		-	-	100%
729	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	OTTI_BROAD LIMITED	EGOR	11/6/2019	76,273,028.97	-	76,273,028.97	76,273,028.97		-	-	100%
730	SEEFOR	Asphalt Pavement and Drainage Construction	OTTI_BROAD LIMITED	AKOKO EDO	11/20/2019	79,831,026.05	-	79,831,026.05	79,831,026.05		-	-	100%

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731	SEEFOR	Asphalt Pavement/Drainage Construction (Lot 1)	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO			-	-			-	-	
732	SEEFOR	Asphalt Pavement/Drainage Construction (Lot 2)	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO			-	-			-	-	
733	SEEFOR	Asphalt Pavement/Drainage Construction (Lot 3)	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO			-	-			-	-	
734	SEEFOR	Asphalt Pavement/Drainage Construction (Lot 4)	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO			-	-			-	-	
735	SEEFOR	Asphalt Pavement/Drainage Construction (Lot 5)	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO			-	-			-	-	
736	SEEFOR	INTERNAL ACCESS ROAD	SPIRAL ENGINEERING LIMITED	OREDO		75,059,281.32	-	75,059,281.32	75,059,281.32		-	-	100%
737	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	BLUE-LB LIMITED	OREDO	20th february 2020	57,052,227.97	-	57,052,227.97	57,052,227.97		-	-	100%
738	SEEFOR	ASPHALT PAVEMENT /KERBS	MACKFRANKLYN ENGINEERING SERVICES LIMITED	OREDO	2nd march 2020	136,325,922.49	19,475,839.50	155,801,761.99	155,801,761.99		-	-	100%
739	SEEFOR	ADDITIONAL WORK	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	OREDO		99,410,948.18	-	99,410,948.18	99,410,948.18		-	-	100%
740	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	KR-HARREZ VENTURES NG LTD	OREDO	6th march 2024	78,801,138.49	-	78,801,138.49	78,801,138.49		-	-	100%
741	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	KR-HARREZ VENTURES NG LTD	OREDO	6th march 2020	76,187,320.71	-	76,187,320.71	76,187,320.71		-	-	100%
742	SEEFOR	RECLAMATION WORKS AND RECONSTRUCTION OF CONCRETE LINE DRAIN DRAIN FOR FLOOD CONTROL	OSKING VENTURE	OMAN-WEST	22nd february 2021	47,762,955.46	-	47,762,955.46	47,762,955.46		-	-	100%
743	SEEFOR	CONSTRUCTION OF INTERNAL ACCESS ROAD	BLUE-LB LIMITED	OREDO	22nd february 2021	39,631,267.10	-	39,631,267.10	39,631,267.10		-	-	100%
744	SEEFOR	CONSTRUCTION OF LINE DRAIN FOR FLOOD CONTROL	WINADS LIMITED	UJUNMAONDE	25th february 2021	41,218,072.10	-	41,218,072.10	41,218,072.10		-	-	100%
745	SEEFOR	CONSTRUCTION OF ACCESS ROAD	SEA HAWK SOLUTION & LOGISTICS LIMITED	ETSAKO WEST	1st march 2021	31,952,217.72	-	31,952,217.72	31,952,217.72		-	-	100%
746	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	OTI_BROAD LIMITED	OREDO	8th march 2020	68,984,330.04	-	68,984,330.04	68,984,330.04		-	-	100%
747	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	KR-HARREZ VENTURES NG LTD	OREDO	16th march 2021	68,787,285.36	10,791,708.39	79,578,993.75	79,578,993.75		-	-	100%
748	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	KR-HARREZ VENTURES NG LTD	OREDO	16th march 2021	65,920,677.61	8,885,795.20	74,806,472.81	74,806,472.81		-	-	100%
749	SEEFOR	ASPHALT PAVEMENT /KERBS	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	OREDO	2nd february 2021	198,655,712.61	-	198,655,712.61	198,655,712.61		-	-	100%
750	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	FLYCON LIMITED	OREDO	27th april 2021	286,245,758.86	-	286,245,758.86	286,245,758.86		-	-	100%
751	SEEFOR	ASPHALT PAVEMENT /DRAINAGE CONSTRUCTION	BLUE-LB LIMITED	EGOR	13th april 2021	181,465,926.79	-	181,465,926.79	181,465,926.79		-	-	100%

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752	SEEFOR	ASPHALT PAVEMENT /KERBS	SPIRAL ENGINEERING LIMITED	OREDO	28th april 2021	35,574,767.06	-	35,574,767.06	35,574,767.06		-	-	100%
753	SEEFOR	ADDITIONAL WORK	PEKURIC LIMITED	IRRUA	28th may 2021	138,991,267.80	265,147,105.25	404,138,373.05	389,368,775.91	14,769,597.14	-	14,769,597.14	100%
754	SEEFOR	ADDITIONAL WORK	JEZUWA NGERIA LIMITED	IRRUA	24th may 2021	167,665,400.40	-	167,665,400.40	167,665,400.40		-	-	100%
755	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	AIVOS SYNERGY NGERIA LIMITED	OREDO	10th june 2021	105,433,528.32	12,565,298.75	117,998,827.07	117,998,827.07		-	-	100%
756	SEEFOR	EMERGENCY REHABILITATION OF FACILITIES	KAMUZU NGERIA LIMITED	EGOR	10th june 2021	266,348,286.06	-	266,348,286.06	240,379,328.17	25,968,957.89	-	25,968,957.89	100%
757	SEEFOR	EMERGENCY REHABILITATION WORK AT SECTIONS	OTTI_BROAD LIMITED	OREDO	7th april 2021	62,708,870.82	-	62,708,870.82	62,708,870.82		-	-	100%
758	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	CZARS GLOBAL CONSTRUCTION LIMITED	OREDO	23rd july 2021	43,051,758.27	-	43,051,758.27	43,051,758.27		-	-	100%
759	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	OTTI_BROAD LIMITED	OREDO	23rd july 2021	145,512,935.35	-	145,512,935.35	145,512,935.35		-	-	100%
760	SEEFOR	ASPHALT PAVEMENT /KERBS	JEZUWA NGERIA LIMITED	OREDO	10th august 2021	110,285,410.01	16,972,960.00	127,258,370.01	127,258,370.01		-	-	100%
761	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	OREDO	5th november 2021	387,172,363.14	63,613,160.48	450,785,523.62	450,785,523.62		-	-	100%
762	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	WATER MARGIN NGERIA LIMITED	OREDO	22nd october 2021	155,100,646.48	66,929,353.80	222,030,000.28	188,827,280.97	33,202,719.32	-	33,202,719.32	100%
763	SEEFOR	REHABILITATION OF	SEA HAWK SOLUTION & LOGISTICS LIMITED	OREDO	13th october 2021	95,321,131.50	-	95,321,131.50	95,321,131.50		-	-	100%
764	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION /KERBS	BLUE HUB LIMITED	OREDO	18th november 2021	205,083,131.38	-	205,083,131.38	205,083,131.38		-	-	100%
765	SEEFOR	ASPHALT PAVEMENT	MAS OGHEYEMEH ENTERPRISE	OREDO	1st december 2021	45,280,353.21	23,498,827.05	68,779,180.26	68,779,180.26		-	-	100%
766	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION / TOE BEAM	SAMSONIC CONCEPT	ESAN CENTRAL	1st december 2021	123,276,355.34	27,751,849.55	151,028,204.89	151,028,204.89		-	-	100%
767	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	Z7-GROUNDWORKS ENGINEERING LIMITED	ESAN NORTH EAST	1st december 2021	124,442,060.75	43,014,062.08	167,456,122.83	167,456,122.83		-	-	100%
768	SEEFOR	ASPHALT PAVEMENT / TOE BEAM	ESO CONSTRUCTION NGERIA LIMITED	OREDO	1st december 2021	126,124,490.38	118,881,433.50	245,005,923.88	176,847,348.14	68,158,575.74	68,158,575.74	68,158,575.74	72%
769	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION / TOE BEAM	BLUE HUB LIMITED	ESAN SOUTH EAST	7th december 2021	238,433,878.16	78,447,372.50	316,881,250.66	316,881,250.66		-	-	100%
770	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION / TOE BEAM	ESO CONSTRUCTION NGERIA LIMITED	ETSAKO WEST	1st december 2021	159,464,067.28	145,859,753.90	305,323,821.18	109,317,941.30	196,005,879.88	196,005,879.88	196,005,879.88	36%
771	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	ESO CONSTRUCTION NGERIA LIMITED	ETSAKO WEST	1st december 2021	124,378,557.56	33,920,517.75	158,299,075.31	151,004,530.92	7,294,544.39	-	7,294,544.39	100%
772	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION / TOE BEAM	KRIHARREZ VENTURES NG LTD	EGOR	1st december 2021	97,292,922.24	18,299,999.13	115,592,921.37	115,592,921.37		-	-	100%
773	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION / TOE BEAM	OTTI_BROAD LIMITED	OREDO	1st december 2021	197,092,111.43	34,200,170.94	231,292,282.37	231,292,282.37		-	-	100%
774	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	OTTI_BROAD LIMITED	OREDO	7th december 2021	239,980,583.11	35,032,362.03	275,012,945.14	275,012,945.14		-	-	100%
775	SEEFOR	ASPHALT PAVEMENT / TOE BEAM	OSKING VENTURE	OREDO	1st december 2021	86,266,338.48	10,410,579.50	96,676,917.98	96,676,917.98		-	-	100%

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776	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	BLUE-LB LIMITED	OREDO	1st december 2021	157,118,466.34		157,118,466.34	157,118,466.34		-	-	100%
777	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	DAJUSTA	OREDO	1st december 2021	67,404,517.09	24,978,265.06	92,382,782.15	92,382,782.15		-	-	100%
778	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	FRANGHLE NIGERIA AGENCY	OREDO	1st december 2021	163,832,002.66	66,601,705.42	230,433,708.08	230,433,708.08		-	-	100%
779	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	JERRY STEEL WORKS LIMITED	IKPOBA-OKHA	1st december 2021	183,571,014.43	141,291,751.56	324,862,765.99	277,757,664.92		47,105,101.07	47,105,101.07	85%
780	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	HAY BRAVO INTERNATIONAL LIMITED	OREDO	1st december 2021	66,361,089.93		66,361,089.93	66,361,089.93		-	-	100%
781	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	WATER MARGIN NIGERIA LIMITED	OREDO	1st december 2021	62,626,466.96	21,637,864.45	84,264,331.41	77,687,279.19	6,577,052.22	-	6,577,052.22	100%
782	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	ERYLSTON INTERNATIONAL LIMITED	OREDO	1st december 2021	67,222,988.35	50,899,514.95	118,122,503.30	109,670,140.95	8,452,362.35	-	8,452,362.35	100%
783	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	SPIRAL ENGINEERING LIMITED	OREDO	1st december 2021	99,011,466.54	80,265,317.90	179,276,784.44	154,835,685.44		24,441,099.00	24,441,099.00	86%
784	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	ERYLSTON INTERNATIONAL LIMITED	OREDO	1st december 2021	152,732,345.17	36,055,632.76	188,787,977.93	188,787,977.93		-	-	100%
785	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	IKPASAJA NIGERIA VENTURE LIMITED	OWANEAST	1st december 2021	91,113,223.68	31,665,408.55	122,778,632.23	122,778,632.23		-	-	100%
786	SEEFOR	ASPHALT PAVEMENT/TOE BEAM	MASELOSE NG LTD	OWANEAST	1st december 2021	91,136,853.54	14,762,341.83	105,899,195.37	105,899,195.37		-	-	100%
787	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	MASELOSE NG LTD	OWANEAST	1st december 2021	199,418,599.84	31,436,870.00	230,855,469.84	230,855,469.84		-	-	100%
788	SEEFOR	CONSTRUCTION OF SCHOOL HOSTEL	KAMUZUNGERIA LIMITED	OREDO	26th january 2022	126,061,006.57		126,061,006.57	119,757,956.24	6,303,050.33	-	6,303,050.33	100%
789	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	Z7-GROUNDWORKS ENGINEERING LIMITED	OREDO	24th january 2022	198,904,455.18	77,464,501.08	276,368,956.26	276,368,956.26		-	-	100%
790	SEEFOR	ASPHALT PAVEMENT/TOE BEAM	JEZUWA NIGERIA LIMITED	IKPOBA-OKHA	17th january 2022	190,207,383.14	87,155,953.18	277,363,336.32	277,363,336.32		-	-	100%
791	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	ONNAN UNTY COMPANY LIMITED	OWANEAST	7th march 2022	193,905,694.89	40,108,465.00	234,014,159.89	234,014,159.89		-	-	100%
792	SEEFOR	ASPHALT PAVEMENT / TOE BEAM	CZARS GLOBAL CONSTRUCTION LIMITED	IKPOBA-OKHA	1st september 2022	422,580,459.14	328,045,387.50	750,625,846.64	713,094,554.50	37,531,292.14	-	37,531,292.14	100%
793	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	OGEDEYEN NIGERIA ENTERPRISE	OREDO	21st march 2022	97,304,859.46	30,641,220.84	127,946,080.30	127,946,080.30		-	-	100%
794	SEEFOR	ASPHALT PAVEMENT / TOE BEAM	KAMUZUNGERIA LIMITED	IKPOBA-OKHA	18th may 2022	197,672,490.69	78,065,344.38	275,737,835.07	254,202,054.69	21,535,780.38	-	21,535,780.38	100%
795	SEEFOR	ASPHALT PAVEMENT/DRAINAGE CONSTRUCTION/TOE BEAM	KAMUZUNGERIA LIMITED	OREDO	18th may 2022	193,572,822.32	74,943,627.69	268,516,450.01	247,540,755.43	20,975,694.58	-	20,975,694.58	100%
796	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	SMOOTH ENGINEERING & CONSTRUCTION LIMITED	IKPOBA-OKHA	2nd september 2022	363,910,391.76	28,673,071.88	392,583,463.64	392,583,463.64		-	-	100%
797	SEEFOR	BUILDING CONSTRUCTION	SNOBEC NG LIMITED	OREDO	1st september 2022	291,681,007.95	-	291,681,007.95	291,681,007.95		-	-	100%
798	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	SODEOSA GLOBAL RESOURCES LIMITED	OREDO	20th october 2022	148,909,564.17	41,160,137.50	190,069,701.67	190,069,701.67		-	-	100%
799	SEEFOR	ASPHALT OVERLAY / TOE BEAM	KASKAS ADVANCE LINK LIMITED	OREDO	20th october 2022	106,784,138.11	11,652,086.25	118,436,224.36	118,436,224.36		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
800	SEEFOR	REHABILITATION -PHASE II.	KAMUZUNGERIA LIMITED	EGOR	2nd november 2022	187,880,314.00	-	187,880,314.00	169,561,983.38	18,318,330.62	-	18,318,330.62	100%
801	SEEFOR	PROCUREMENT OF FURNITURE AND EQUIPMENT	KAMUZUNGERIA LIMITED	EGOR	6th january 2023	48,564,200.00	-	48,564,200.00	48,564,200.00	-	-	-	100%
802	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	MASELOSE NG LTD	EGOR	6th january 2023	196,007,164.60	-	196,007,164.60	196,007,164.60	-	-	-	100%
803	SEEFOR	REHABILITATION -PHASE III.	KAMUZUNGERIA LIMITED	EGOR	25th january 2023	124,857,718.63	-	124,857,718.63	118,614,832.70	6,242,885.93	-	6,242,885.93	100%
804	SEEFOR	EXTENSION OF INTERNAL ROADS	KAMUZUNGERIA LIMITED	EGOR	25th january 2023	187,916,739.37	51,500,685.05	239,417,424.42	221,775,197.87	17,642,226.55	-	17,642,226.55	100%
805	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	BLUEHB LIMITED	OWAN WEST	7th march 2023	196,889,777.22	110,864,212.50	307,753,989.72	269,441,129.99	38,312,859.73	-	38,312,859.73	100%
806	SEEFOR	ASPHALT PAVEMENT / DRAINAGE CONSTRUCTION	BLUEHB LIMITED	OWAN WEST	4th april 2023	369,207,923.37	192,815,493.75	562,023,417.12	535,327,304.81	26,696,112.31	-	26,696,112.31	100%
807	SEEFOR	SPOT IMPROVEMENT	CZARS GLOBAL CONSTRUCTION LIMITED	IKPOBA-OKHA	22nd july 2024	105,167,551.04	-	105,167,551.04	-	24,977,293.37	80,190,257.67	105,167,551.04	24%
808	MNSTRY OF EEP	Development of Government to Society Report for Edo State	PricewaterhouseCooper Limited (PwC)	OREDO	24/04/2024	69,090,000.00	-	69,090,000.00	69,090,000.00	-	-	-	100%
809	MNSTRY OF EEP	Finalization of the Edo State Thirty (30) Year Development Plan	Namu Francis & Co	OREDO	22/03/2024	52,840,000.00	-	52,840,000.00	-	-	52,840,000.00	52,840,000.00	0%
810	MNSTRY OF EEP	Finalization of the Edo State Thirty (30) Year Development Plan	Nigeria Institute of Social and Economic Research (NSER)	OREDO	22/03/2024	75,950,000.00	-	75,950,000.00	-	-	75,950,000.00	75,950,000.00	0%
811	MNSTRY OF JUSTICE	Printing and Supply of Laws of Edo State (collation, compiling, typesetting, paginate, index, proof reading, editing, correct textual errors, print, bind and supply of 500 sets of five Volumes plus an index of the Laws of Edo State	Printing & Packaging Aids Ng. Limited	OREDO	10TH July, 2024	122,600,000.00	-	122,600,000.00	-	122,600,000.00	-	122,600,000.00	100%
812	MNSTRY OF YOUTHS AND HUMANITARIAN AFFAIRS	PROCUREMENT FOR THE SUPPLY OF 500 UNITS OF DOUBLE BUNK IRON BEDS, 1000 UNITS OF MATTRESSES AND 1000 UNITS OF PLASTIC CHAIRS AT THE NATIONAL YOUTH SERVICES ORIENTATION CAMP, OKADA EDO STATE	Yanja Concepts Nigeria Limited	OMA NORTH-EAST	26th July, 2024	108,257,500.00	-	108,257,500.00	-	108,257,500.00	-	108,257,500.00	100%
813	EDSIEC	Procurement of Sensitive Materials for the conduct of Local Government Council Election	Printing and Packaging Aids (Ng). Limited	IKPOBA-OKHA	August, 2023	172,155,000.00	-	172,155,000.00	172,155,000.00	-	-	-	100%
814	EDSIEC	Procurement of Non Sensitive Materials for the conduct of Local Government Council Election	Printing and Packaging Aids (Ng). Limited	IKPOBA-OKHA	August, 2023	87,098,237.50	-	87,098,237.50	87,098,237.50	-	-	-	100%
815	MCOO	Supply, Installation and Commissioning of Broadcasting Equipment at Edo Broadcasting Service (Phase I)	Confax Nigeria Limited	IKPOBA-OKHA	6/11/2023	2,287,901,000.00	831,196,138.00	3,119,097,138.00	2,059,110,900.00	-	1,059,986,238.00	1,059,986,238.00	66%
816	MCOO	Supply, Installation and Commissioning of Complex Earthing Lighting Protection System for Edo Broadcasting Service	Confax Nigeria Limited	IKPOBA-OKHA	1/7/2024	110,725,000.00	-	110,725,000.00	-	-	110,725,000.00	110,725,000.00	0%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
817	MCCO	Purchase and Installation of a New Mast to aid the Ongoing Project at Edo Broadcasting Service	Confax Ngeria Limited	IKPOBA-OKHA	23-08-2024	14,924,999.00	-	14,924,999.00			14,924,999.00	14,924,999.00	0%
818	MCCO	Purchase and Installation of New Computer to Press (CTP) and Prepress Accessories for Edo Printing Press Centre at Victor Uwaifo Creative Hub	Fountain Brook Publishing Company Limited	OREDO	5/8/2024	225,158,750.00	-	225,158,750.00			225,158,750.00	225,158,750.00	0%
819	MCCO	The Upward Price Variation for Purchase and Supply Broadcast Equipment at Edo Broadcasting Service	Husstorm Technology Limited	IKPOBA-OKHA	8/2/2023	48,980,278.75	10,728,768.75	59,709,047.50	48,980,278.75	10,728,768.75	-	10,728,768.75	100%
820	MCCO	Supply and Installation of a New Printing Press Equipment and Supply of Motor Vehicles for Bendel Newspaper Company Limited	Messers Barbeach Phin Ngeria Limited	OREDO	8/1/2019	1,697,475,679.20	-	1,697,475,679.20	1,697,475,679.20		-	-	100%
821	MCCO	Printing and Installation of 25M by 4M regular flex billboards in Lagos and Abuja	Nitesa Consulting Limited	LAGOS AND ABUJA	4/5/2023	81,270,000.00	-	81,270,000.00	81,270,000.00		-	-	100%
822	MCCO	Procurement and Installation of Edo Printing Press and Equipment for the Publishing Arm of the Ngeria Observer	Messers Barbeach Phin Ngeria Limited	OREDO	3/5/2023	50,000,000.00	-	50,000,000.00	50,000,000.00		-	-	100%
823	EDSOGPADEC	The Contract for the Construction of Ekiador Iguikhimwin Benin Akure Road and rehabilitation/Construction of drains and failed sections at Ernh/Okokhuo Junction and construction of Okokhuo market road (7.725km)	Nefro Ng. Ltd	OMANORTH EAST	8/1/2020	1,736,865,111.70	3,184,096,431.29	4,920,961,542.99	2,181,598,141.34	145,068,968.19	2,594,294,433.46	2,739,363,401.65	47%
824	EDSOGPADEC	The CONSTRUCTION OF OHDVBE ROAD/OHDVBE EBOMODU VIA ENOGIE ROAD AND ENMIRONS	NSIK COMPANY LTD,	IKPOBA OKHA	3/10/2020	1,210,670,345.28	894,087,397.55	2,104,757,742.83	1,415,355,212.70		689,402,530.13	689,402,530.13	67%
825	EDSOGPADEC	CONTRUCTION OF ST. SAMOUR ROAD AND OBA COMMUNITY - OBAZAGEON COMMUNITY- OBADOLIVBEYEM COMMUNITY TO IDOGBO/AGBOR ROAD BYPASS	NSIK COMPANY LTD,	IKPOBA OKHA	11/1/2018	3,558,965,385.99	2,364,292,815.61	5,923,258,201.60	4,091,810,994.54	566,493,260.87	1,264,953,946.19	1,831,447,207.06	79%
826	EDSOGPADEC	The CONSTRUCTION OF UGBOKUN-IGLEBOR ROAD IN OMA NORTH EAST LGA	Raycon Ng. Ltd	OMANORTHEAST	1/29/2020	2,419,369,779.00	894,087,397.55	3,313,457,176.55	2,584,496,597.71		728,960,578.84	728,960,578.84	78%
827	EDSOGPADEC	The CONSTRUCTION OF 1.764KM AND OVERLAY OF ASPHALT OF 9.840KM BOTH OF 7.3M CARRIAGE WIDTH AT THE UNIVERSITY OF BENIN UGBOMO CAMPUS (EKOSODIN ROAD PHASE II)	Nefro Ng. Ltd	OMA NORTH EAST	8/1/2020	1,176,605,550.00	502,749,569.03	1,679,355,119.03	1,679,355,119.03		-	-	100%
828	EDSOGPADEC	THE CONSTRUCTION OF CONCRETE PEDESTRIAN JETTY IN NIKOROGHA COMMUNITY, OMA SOUTHWEST LOCAL GOVERNMENT AREA OF EDO STATE	Danavis Project Limited	OMA SOUTHEAST	19th March, 2024	374,550,975.00	-	374,550,975.00	216,461,529.72	122,497,325.00	35,592,120.28	158,089,445.28	90%
829	EDSOGPADEC	THE GRADING AND SAND-FILLING OF OFUNAMA ROAD FROM UDO (MLE 3) TO OFUNAMA COMMUNITY, EDO STATE	Oti_Broad Limited	OMA SOUTH WEST	19th February, 2024	199,331,504.21	-	199,331,504.21	40,653,782.53		158,677,721.68	158,677,721.68	20%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
830	EDSOGPADEC	THE CONSTRUCTION OF CONCRETE PEDESTRIAN JETTY IN OFUNAMA COMMUNITY, IN OMA SOUTH WEST LOCAL GOVERNMENT AREA, EDO STATE	Danavis Project Limited	OMA SOUTH WEST	19th March, 2024	398,336,263.88	-	398,336,263.88	173,063,611.76	73,479,545.79	151,793,106.33	225,272,652.12	62%
831	EDSOGPADEC	THE ELECTRIFICATION OF EMBLOMPREE QUARTERS (OMORE ROAD) AND ABUMMERE, OKOKHLO, EYAH AGENOKPAE, IGHORQ, UGBOKUJI AND AGEKPANU COMMUNITIES IN OMA NORTH-EAST LOCAL GOVERNMENT AREA OF EDO STATE	Maselose Ngeria Limited	OMA NORTH-EAST	5th February, 2024	106,616,151.13	34,810,365.13	141,426,516.26	71,806,562.85	30,152,525.07	39,467,428.34	69,619,953.41	72%
832	EDSOGPADEC	THE REACTIVATION OF ELECTRICITY SUPPLY TO OBAZUWA COMMUNITY (PHASE II) PROJECT IN OMA NORTHEAST LOCAL GOVERNMENT AREA, EDO STATE	Exploration Plant Limited	OMA SOUTHEAST	7th February, 2024	99,106,451.06	-	99,106,451.06	91,951,127.70		7,155,323.36	7,155,323.36	93%
833	EDSOGPADEC	THE REPAIRS OF 2.5MVA, 33/11KV TRANSFORMER AND THE SUPPLY/INSTALLATION OF 1 NO. OUTDOOR M.V. SWITCH GEAR FOR 2.5MVA, 33/11KV POWER TRANSFORMER PROTECTION SUPPLYING ELECTRICITY TO THIRTEEN (13) COMMUNITIES IN ORHONMAON LOCAL GOVERNMENT AREA, EDO STATE	Eset Trafo Limited	ORHONMAON	5th February, 2024	47,924,575.00	12,750,000.00	60,674,575.00	33,337,311.44		27,337,263.56	27,337,263.56	55%
834	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT JULIUS OSAGIE AREA, ODHGHEI COMMUNITY IN IKPOBA OKHA LOCAL GOVERNMENT AREA, EDO STATE	Donne Integrated and Company	IKPOBA-OKHA	5th June, 2024	95,729,744.65	-	95,729,744.65	44,585,306.16		51,144,438.49	51,144,438.49	47%
835	EDSOGPADEC	THE REHABILITATION/REPLACEMENT OF EVBONDGBON COMMUNITY FAULTY TRANSFORMERS AND SUBSTATION (LOT 2), OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Springfield Limited	OMA SOUTH WEST	10th June, 2024	115,772,141.12	-	115,772,141.12	30,569,305.73	30,569,305.73	54,633,529.66	85,202,835.39	53%
836	EDSOGPADEC	THE GRADING AND SAND-FILLING OF GEEGBA, SALERIA, ABERE AND GEBELUKANGA COMMUNITIES ROAD (12.6 KM X 10M) LOT-3, OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Citi_Broad Limited	OMA SOUTH WEST	30th May, 2024	152,708,591.50	-	152,708,591.50		38,079,548.71	114,629,042.79	152,708,591.50	25%
837	EDSOGPADEC	THE GRADING AND SAND-FILLING OF JAMAGIE AND ISABA COMMUNITIES ROAD (12.4 KM X 10M) LOT-4, OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Citi_Broad Limited	ESAN SOUTH EAST	30th May, 2024	149,503,690.80	-	149,503,690.80		37,107,455.95	112,396,234.85	149,503,690.80	25%
838	EDSOGPADEC	THE GRADING AND SAND-FILLING OF OSAYAMEN, ASAMARA AND UGBO COMMUNITIES ROAD (11 KM X 10M) LOT-5,	Citi_Broad Limited	OMA SOUTH WEST	30th May, 2024	135,588,810.04	-	135,588,810.04		33,969,090.65	101,619,719.39	135,588,810.04	25%

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		OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE											
839	EDSOGPADEC	THE GRADING AND SAND-FILLING OF NKOROGHA ROAD FROM UDO TO NKOROGHA COMMUNITY, EDO STATE	Oti_Broad Limited	OMA SOUTH WEST	19th February, 2024	186,415,321.70	96,473,388.53	282,888,710.23	-	42,941,140.58	239,947,569.65	282,888,710.23	15%
840	EDSOGPADEC	THE REPAIR OF THE FAILED BRIDGE ABUTMENTS IN ABUDU COMMUNITY, ORHONMAON LOCAL GOVERNMENT AREA, EDO STATE	Danavis Project Limited,	ORHONMAON	7th February, 2024	194,712,400.05	-	194,712,400.05		42,392,310.48	152,320,089.57	194,712,400.05	22%
841	EDSOGPADEC	THE UPGRADE/REMANUFACTURING OF NIGERIA POLICE ARMOURED PERSONNEL CARRIERS (APCS)	Samm Cooper Security Services Limited	EGOR	7th May, 2024	220,893,240.00	-	220,893,240.00	55,223,310.00		165,669,930.00	165,669,930.00	25%
842	EDSOGPADEC	THE GRADING AND SAND-FILLING OF AJAKULUMA COMMUNITY ROAD (10.58KM X 10M) LOT-2, OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Oti_Broad Limited	OMA SOUTH WEST	30th May, 2024	129,768,261.41	-	129,768,261.41	32,623,768.90		97,144,492.51	97,144,492.51	25%
843	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT ABEJAMA COMMUNITY IN IKPOBA OKHA LOCAL GOVERNMENT AREA, EDO STATE	Prudent and Reliable Engineering Company Ltd,	IKPOBA-OKHA	7th February, 2024	95,589,948.06	28,943,538.65	124,533,486.71	72,752,187.22		51,781,299.49	51,781,299.49	58%
844	EDSOGPADEC	THE REHABILITATION OF ESSI TO SIAYO COMMUNITY 11KV LINE, REPLACEMENT OF FALLTY TRANSFORMERS AND REPAIRS/REPLACEMENT OF THE SUBSTATIONS (LOT 1), OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Ed-Fra-End Nigeria Limited	OMA SOUTH WEST	10th June, 2024	198,992,803.88	-	198,992,803.88	49,748,200.97	99,778,883.95	49,465,718.96	149,244,602.91	75%
845	EDSOGPADEC	THE REHABILITATION OF BEEC 33KV LINE FROM UGBOGW TO EMBONGBON COMMUNITY (LOT 4), OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Ed-Fra-End Nigeria Limited	OMA SOUTH WEST	10th June, 2024	197,128,069.10	-	197,128,069.10	49,282,017.28	97,843,343.27	50,002,708.55	147,846,051.82	75%
846	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT JULIUS OSAGIE AREA, OHDGHDEI COMMUNITY IN IKPOBA OKHA LOCAL GOVERNMENT AREA, EDO STATE	Donne Integrated and Company	IKPOBA-OKHA	5th June, 2024	95,729,744.65	-	95,729,744.65	44,585,306.16		51,144,438.49	51,144,438.49	47%
847	EDSOGPADEC	THE REHABILITATION OF OMAZA TO OBOBAFO COMMUNITY 11KV LINE, REPLACEMENT OF FALLTY TRANSFORMERS AND REPAIRS OF THE SUBSTATIONS IN OBAFO (LOT 3), OMA SOUTH WEST LOCAL GOVERNMENT AREA OF EDO STATE	Ed-Fra-End Nigeria Limited	OMA SOUTH WEST	10th June, 2024	184,576,886.18	-	184,576,886.18	46,144,221.54	97,499,732.86	40,932,931.78	138,432,664.64	78%
848	EDSOGPADEC	Contract for the installation of 1 No. 500KVA, 33/0.415KV Transformer Substation at Ekondore Community	Paulaka Contractors Ng. Ltd	OMA NORTHEAST		34,791,704.33	-	34,791,704.33	33,052,119.11		1,739,585.22	1,739,585.22	95%
849	EDSOGPADEC	Contract for the grading and sand-filling of Ajiko-Ajife Communities road (10.7kmX10m) Lot-1	Oti_Broad Limited	OMA SOUTH WEST		131,434,385.99	-	131,434,385.99	32,858,596.50	32,858,596.50	65,717,192.99	98,575,789.49	50%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
850	EDSOGPADEC	Construction of Edomwendagbon Road, Idogbo	Home Life Partners Limited	IKPOBA OKHA		228,006,935.63		228,006,935.63	114,003,467.82	91,140,899.69	22,862,568.13	114,003,467.82	90%
851	EDSOGPADEC	Contract for the Construction of State Coordinators Lodge and Office at NYSC Permanent Orientation Camp.	Best Trust Co. Ltd	OMA NORTHEAST		53,562,586.52	-	53,562,586.52	53,562,586.52		-	-	100%
852	EDSOGPADEC	Construction of Ohovbe-Evbomodu Road/Ohovbe Primary School Road Phase 2	NSIK COMPANY LTD,	IKPOBA OKHA	15th December, 2023	699,495,774.56	202,923,451.50	902,419,226.06	631,693,458.24		270,725,767.82	270,725,767.82	70%
853	EDSOGPADEC	Construction/Completion of NYSC Store at Permanent Orientation Camp Lot-3	Flycon Ltd	OMA NORTHEAST	13th March, 2020	29,171,652.25	-	29,171,652.25	29,087,707.25		83,945.00	83,945.00	100%
854	EDSOGPADEC	Completion of Clinic Doctor's quarters and External Works at NYSC permanent Orientation Camp, Okada	Rapid Consult	OMA NORTHEAST	13th April, 2022	68,313,126.86	-	68,313,126.86	68,313,126.67		0.19	0.19	100%
855	EDSOGPADEC	Construction/Completion of NYSC camp Kitchen, Dining Store	Planning Development Construction Ltd	OMA NORTHEAST	13th March, 2020	252,920,191.25	8,509,700.00	261,429,891.25	261,429,891.25		-	-	100%
856	EDSOGPADEC	Construction/Completion of NYSC Staff quarters (Block A and B) NYSC Permanent Orientation Camp	Best Trust Co. Ltd	OMA NORTHEAST	13th March, 2020	74,217,119.50	-	74,217,119.50	74,217,119.50		-	-	100%
857	EDSOGPADEC	Construction/Completion of male hostel at NYSC Permanent Orientation Camp, Okada	Erylaston Ng. Ltd	OMA NORTHEAST	13th March, 2020	160,177,156.50	-	160,177,156.50	160,177,156.50		-	-	100%
858	EDSOGPADEC	Construction/Completion of NYSC Collaboratory Agency Hstet, Permanent Orientation Camp	Macfranklyn Engineering Services	OMA NORTHEAST	13th March, 2020	86,618,330.04	-	86,618,330.04	86,618,330.04		-	-	100%
859	EDSOGPADEC	Electricity Supply at Uhogua Dukedom	Oti_Broad Limited	OMA NORTHEAST	26th April, 2022	26,695,845.00	-	26,695,845.00	26,695,845.00		-	-	100%
860	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT JULIUS OSAGIEARES, OHOGBI COMMUNITY IN IKPOBA OKHA LGA	Donne Integrated and Company	IKPOBA-OKHA	5th June, 2024	95,729,744.65		95,729,744.65	-	-	95,729,744.65	95,729,744.65	0%
861	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT ABEJAMA COMMUNITY IN IKPOBA OKHA LOCAL GOVERNMENT AREA, EDO STATE	Prudent and Reliable Engineering Company Ltd,	IKPOBA-OKHA	7th February, 2024	95,589,948.06	28,943,538.62	124,533,486.68	71,752,187.22		52,781,299.46	52,781,299.46	58%
862	EDSOGPADEC	THE CONSTRUCTION OF 11KV/A DISTRIBUTION LINE (7KM) AND REHABILITATION OF 11KV/A NETWORK AND REPLACEMENT OF WANDALIZED 300KVA AND 7.5MVA 33/11KV INJECTION SUB-STATION MATERIALS FOR RURAL COMMUNITIES IN ORHONMAON LGA	Abi-Abi Engineering Ltd	ORHONMAON	11TH JANUARY, 2022	166,296,352.50	56,514,739.50	222,811,092.00	181,743,056.12	16,936,531.60	24,131,504.28	41,068,035.88	89%
863	EDSOGPADEC	PROPOSED ELECTRIFICATION/INSTALLATION OF 300KVA/11KV/A/33KVA 0.415W TRANSFORMER AT IGLUTOR COMMUNITY, OMA NORTHEAST LOCAL GOVERNMENT AREA, EDO STATE	DANAMS PROJECT LIMITED	OMA NORTHEAST	3RD NOVEMBER, 2023	98,190,938.01	17,918,482.59	116,109,420.60	76,558,609.61	39,550,811.00	-	39,550,810.99	100%
864	EDSOGPADEC	PROCUREMENT OF ELECTRICITY SUPPLY WHICH INCLUDE EXTERNAL FIRE	KENOLNG LTD	OREDO	17TH DECEMBER, 2020	240,713,912.50	-	240,713,912.50	185,528,482.99	30,413,879.49	24,771,550.02	55,185,429.51	90%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		FIGHTING SYSTEM, EXTERNAL LIGHTING, GENERATOR SET AT THE GOVERNMENT SCIENCES AND TECHNOLOGY COLLEGE											
865	EDSOGPADEC	PROPOSED EXTENSION OF HT/LT. LINE AND INSTALLATION OF 500KVA TRANSFORMER AT UKHRI ERESOYENIN IKPOBA OKHA L.G.A EDO STATE	CLEO WORLD VENTURES	IKPOBA-OKHA	24TH JULY 2011	149,503,690.80	-	149,503,690.80	149,503,690.80	-	-	-	100%
866	EDSOGPADEC	ELECTRIFICATION OF IGLE-IYE COMMUNITY, OMA NORTH-EAST LOCAL GOVERNMENT AREA	ROE ENGINEERING SYSTEMS & SOLUTIONS LIMITED	OMA NORTH-EAST	29TH AUGUST, 2022	92,045,925.00	-	92,045,925.00	68,064,776.76	17,210,978.99	6,770,169.25	23,981,148.24	93%
867	EDSOGPADEC	RURAL ELECTRIFICATION PROJECT IN ABE COMMUNITY ORHONMAON L.G.A	MGRATH POWER SOLUTION LIMITED	ORHONMAON	14TH SEPTEMBER 2021	54,453,850.00	13,613,462.50	68,067,312.50	51,402,588.50		16,664,724.00	16,664,724.00	76%
868	EDSOGPADEC	PROCUREMENT OF REINFORCEMENT OF ELECTRICITY SUPPLY AT UHGUA DUKEDOMIN OMA NORTH-EAST L.G.A	CTI BROAD LTD	ORHONMAON		81,250,151.00	-	81,250,151.00	81,250,151.00	-	-	-	100%
869	EDSOGPADEC	supply and installation of furniture for 3 magistrate court at urhonge orhionmwon L.g.a, idogbo ikpoa okha/ovia north east	BLESSED SOLOMON WOOD WORK	ORHONMAON/IKPOA OKHA/OMA NORTH-EAST	15TH APRIL, 2021	93,128,325.00	-	93,128,325.00	93,128,325.00	-	-	-	100%
870	EDSOGPADEC	CONSTRUCTION OF RESIDENTIAL VILLA ABUDU IN ORHONMAON L.G.A	REDWOOD ENGINEERING & CO LTD	ORHONMAON	16TH DECEMBER 2021	66,035,223.72	14,986,642.00	81,021,865.72	72,919,679.15		8,102,186.57	8,102,186.57	90%
871	EDSOGPADEC	CONSTRUCTION OF MAGISTRATE COURT COMPLEX IKPOBA OKHA L.G.A EDO STATE	ERYLSTON INIL LTD	IKPOBA-OKHA	5TH MAY 2021	495,712,563.00	-	495,712,563.00	198,285,025.20	-	297,427,537.80	297,427,537.80	40%
872	EDSOGPADEC	FURNISHING OF CUSTOMARY COURT ACROSS THE 3 L.G.A	BLESSED SOLOMON WOOD WORK	OREDO		36,782,200.00	-	36,782,200.00	36,782,200.00	-	-	-	100%
873	EDSOGPADEC	PROPOSED CONSTRUCTION OF MAGISTRATE COURT AT IDOGBO IN IKPOBA-OKHA L.G.A EDO STATE (LOT 14)	UFEJI VENTURES	IKPOBA-OKHA	18TH JANUARY, 2021	56,586,768.56	-	56,586,768.56	56,586,768.56	-	-	-	100%
874	EDSOGPADEC	SUPPLY AND INSTALLATION OF FURNITURE FOR 2 CUSTOMARY COURT AT UGHELE ORHONMAON L.G.A AND ODUNA OMA NORTH-EAST L.G.A	BLESSED SOLOMON WOOD WORK LTD	ORHONMAON/OVIA NORTH-EAST	18TH JANUARY, 2021	36,782,200.00	-	36,782,200.00	36,782,200.00	-	-	-	100%
875	EDSOGPADEC	CONSTRUCTION OF DISTRICT CUSTOMARY COURT EKADOLOR OMA NORTH-EAST L.G.A	BEST TRUST CO LTD	OMA NORTH-EAST	4TH JANUARY 2023	93,710,907.54	47,570,816.88	141,281,724.42	105,961,293.32	-	35,320,431.10	35,320,431.10	75%
876	EDSOGPADEC	CONSTRUCTION OF MAGISTRATE COURT ABUDU IN ORHONMAON L.G.A	ARMEA INTEGRATED AND ALLIED SERVICES LTD	ORHONMAON	16TH DECEMBER, 2021	109,875,900.54	8,333,120.50	118,209,021.04	44,900,755.88	64,975,144.66	8,333,120.50	73,308,265.16	93%
877	EDSOGPADEC	CONSTRUCTION OF ADDITIONAL WORKS AT HIGH COURT IDOGBO IN IKPOBA OKHA L.G.A AND MAGISTRATE COURT OKADA IN OMA NORTH-EAST L.G.A EDO STATE	CARVELDA PROJECT L.T.D	IKPOBA OKHA/OMA NORTH-EAST	10TH JANUARY.2023	26,472,604.16	-	26,472,604.16	23,825,343.74		2,647,260.42	2,647,260.42	90%
878	EDSOGPADEC	CONSTRUCTION OF MAGISTRATE COURT QUARTER ABUDU IN ORHONMAON L.G.A	GREENWOOD INTEGRATED SERVICE L.T.D	ORHONMAON	16TH DECEMBER 2021	23,610,380.93	8,821,611.00	32,431,991.93	20,764,679.92		11,667,312.01	11,667,312.01	64%
879	EDSOGPADEC	CONSTRUCTION OF AREA CUSTOMARY COURT, EKADOLOR OMA NORTH-EAST L.G.A	GEETOKS INTEGRATED L.T.D	OMA NORTH-EAST	20TH DECEMBER 2022	93,495,989.55	30,375,090.00	123,871,079.55	49,548,431.60	-	74,322,647.95	74,322,647.95	40%
880	EDSOGPADEC	ELECTRIFICATION OF OLOGO COMMUNITY IN IKPOA-OKHA L.G.A	Ed-Fra-End Nigeria Limited	IKPOBA-OKHA	20TH DECEMBER 2022	194,506,087.50		194,506,087.50	189,643,435.31		4,862,652.19	4,862,652.19	97%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
881	EDSOGPADEC	THE ELECTRICITY SUPPLY AND DISTRIBUTION AT JULIUS OSAGIE ARES, OHOGBI COMMUNITY IN IKPOBA OKHA L.G.A	Donne Integrated and Company	IKPOBA-OKHA	5th June, 2024.	95,729,744.65	-	95,729,744.65			95,729,744.65	95,729,744.65	0%
882	EDSOGPADEC	THE ELECTRIFICATION/INSTALLATION OF 300KVA/11KV/33KVA 0.415V TRANSFORMER AT IGLOTOR COMMUNITY, OMA NORTH-EAST LOCAL GOVERNMENT AREA, EDO STATE	DANAMS PROJECT LIMITED	ORHONMAON	11TH JANUARY, 2022	166,296,352.50	56,514,739.50	222,811,092.00	181,743,056.12	16,936,531.60	24,131,504.28	41,068,035.88	89%
883	EDSOGPADEC	THE ELECTRIFICATION OF EMBLOMPREE QUARTERS (OMORE ROAD) AND ABUMWERE, OKOKHU, EMAN AGEVOKPAE, IGLHORQ, UGBOKUJI AND AGEKPAJU COMMUNITIES IN OMA NORTH-EAST LOCAL GOVERNMENT AREA OF EDO STATE	Maselose Ngeria Limited	OMA NORTH-EAST	3RD NOVEMBER, 2023	98,190,938.01	17,918,482.59	116,109,420.60	76,558,609.61	39,550,811.00	-0.01	39,550,810.99	100%
884	EDSOGPADEC	THE REACTIVATION OF ELECTRICITY SUPPLY TO OBAZUWA COMMUNITY (PHASE II) PROJECT IN OMA NORTH-EAST LOCAL GOVERNMENT AREA, EDO STATE	Exploration Plant Limited	OMA NORTH-EAST	5th February, 2024	106,616,151.13	34,810,365.13	141,426,516.26	93,101,120.11		48,325,396.15	48,325,396.15	66%
885	EDSOGPADEC	THE REPAIRS OF 2.5MVA, 33/11KV TRANSFORMER AND THE SUPPLY/INSTALLATION OF 1 NO. OUTDOOR M.V. SWITCH GEAR FOR 2.5MVA, 33/11KV POWER TRANSFORMER PROTECTION SUPPLYING ELECTRICITY TO THIRTEEN (13) COMMUNITIES IN ORHONMAON LOCAL GOVERNMENT AREA, EDO STATE	Eset Trafo Limited	ORHONMAON	7th February, 2024	99,106,451.06	-	99,106,451.06	24,776,612.77		74,329,838.30	74,329,838.30	25%
886	EDSOGPADEC	Construction of electricity supply and distribution at the NISC orientation camp, Ovia North East.	CLED WORLD VENTURES	OMA NORTH-EAST	13th october	240,713,912.50	-	240,713,912.50	240,713,912.50		-	-	100%
887	EDSOGPADEC	ELECTRIFICATION OF IGLE-IYE COMMUNITY, OMA NORTH-EAST LOCAL GOVERNMENT AREA	ROE ENGINEERING SYSTEMS & SOLUTIONS LIMITED	IKPOBA OKHA	24TH JULY 2011	149,503,690.80		149,503,690.80	149,503,690.80		-	-	100%
888	EDSOGPADEC	REACTIVATION OF OBAZUWA ELECTRICITY IN INOMAL NORTH-EAST L.G.A	Exploration Plant Limited	OMA NORTH-EAST	29TH AUGUST, 2022	92,045,925.00	-	92,045,925.00	50,853,797.77	17,210,978.99	23,981,148.24	41,192,127.23	74%
889	EDSOGPADEC	RURAL ELECTRIFICATION PROJECT IN ABE COMMUNITY ORHONMAON L.G.A	MGRATH POWER SOLUTION LIMITED	OMA NORTH-EAST	16TH FEBRUARY, 2023	98,001,179.06	-	98,001,179.06	89,456,102.92	8,545,102.14	-26.00	8,545,076.14	100%
890	EDSOGPADEC	PROCUREMENT OF REINFORCEMENT OF ELECTRICITY SUPPLY AT UHOGUA DUKE DOM IN OMA NORTH-EAST L.G.A	CTI BROAD LTD	OMA NORTH-EAST	14TH SEPTEMBER 2021	54,453,850.00	13,613,462.50	68,067,312.50	43,191,181.50	24,876,131.01	-0.01	24,876,131.00	100%
891	EDSOGPADEC	supply and installation of furniture for 3 magistrate court at urhonge orhionmwan l.g.a, idogbo ikpoa okha/ovia north east	BLESSED SOLOMON WOOD WORK	ORHONMAON		81,250,151.00	-	81,250,151.00	81,250,151.00		-	-	100%
892	EDSOGPADEC	THE CONSTRUCTION OF RESIDENTIAL VILLA ABUDU IN ORHONMAON L.G.A	REDWOOD ENGINEERING & CO LTD	ORHONMAON/IKPOBA-OKHA/OMA NORTH-EAST	15TH APRIL, 2021	93,128,325.00	-	93,128,325.00	93,128,325.00		-	-	100%

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893	EDSOGPADEC	THE CONSTRUCTION OF MAGISTRATE COURT COMPLES IKPOBA OKHA LGA EDO STATE	ERYLSTON INTL LTD	ORHONMAON	16TH DECEMBER 2021	66,035,223.72	14,986,642.00	81,021,865.72			81,021,865.72	81,021,865.72	0%
894	EDSOGPADEC	REHABILITATION OF MAGISTRATE COURT URHONGEE, ORHONMAON LGA	1ST EMBAS NG LTD	ORHONMAON	5TH MAY 2021	495,712,563.00	-	495,712,563.00	495,712,563.00		-	-	100%
895	EDSOGPADEC	THE CONSTRUCTION OF MAGISTRATE COURT AT IDOGBO IN IKPOBA-OKHA LGA EDO STATE (LOT 14)	UFEJ VENTURES	IKPOBA-OKHA		36,782,200.00	-	36,782,200.00	36,782,200.00		-	-	100%
896	EDSOGPADEC	THE SUPPLY AND INSTALLATION OF FURNITURE FOR 2 CUSTOMARY COURT AT UGHELE ORHONMAON LGA AND ODUNA OMA NORTH EAST LGA	BLESSED SOLOMON WOOD WORK LTD	ORHONMAON/OV IA NORTH EAST	18TH JANUARY, 2021	56,586,768.56	-	56,586,768.56	56,586,768.56		-	-	100%
897	EDSOGPADEC	THE CONSTRUCTION OF DISTRICT CUSTOMARY COURT EKADOLOR OMA NORTH EAST LGA	BEST TRUST CO LTD	ORHONMAON/O VIA NORTH EAST	18TH JANUARY, 2021	36,782,200.00	-	36,782,200.00	29,425,760.00		7,356,440.00	7,356,440.00	80%
898	EDSOGPADEC	THE CONSTRUCTION OF MAGISTRATE COURT ABDUJ IN ORHONMAON LGA	ARMEA INTEGRATED AND ALLIED SERVICES LTD	OMA NORTH EAST	4TH JANUARY 2023	93,710,907.54	47,570,816.88	141,281,724.42	63,576,775.99		77,704,948.43	77,704,948.43	45%
899	EDSOGPADEC	THE CONSTRUCTION OF ADDITIONAL WORKS AT HIGH COURT IDOGBO IN IKPOBA OKHA LGA AND MAGISTRATE COURT OKADA IN OMA NORTH EAST LGA EDO STATE	CARVELDA PROJECT L.T.D	ORHONMAON/OV IA NORTH EAST	16TH DECEMBER, 2021	109,875,900.54	8,333,120.50	118,209,021.04	44,900,755.88	64,975,144.66	8,333,120.50	73,308,265.16	93%
900	EDSOGPADEC	THE CONSTRUCTION OF MAGISTRATE COURT QUARTER ABDUJ IN ORHONMAON LGA	GREENWOOD INTEGRATED SERMCEL.T.D	IKPOBA-OKHA/O MA NORTH EAST	10TH JANUARY.2023	26,472,604.16	-	26,472,604.16		26,472,604.16	-	26,472,604.16	100%
901	EDSOGPADEC	REHABILITATION OF MAGISTRATE COURT OMA NORTH EAST LGA	PHILOKUS NG COMPANY	ORHONMAON	16TH DECEMBER 2021	23,610,380.93	8,821,611.00	32,431,991.93	32,431,991.93		-	-	100%
902	EDSOGPADEC	REINFORCEMENT OF ELECTRICITY SUPPLY AT UHGHUA DJEKEDOM IN OMA NORTH EAST LGA	CTI BROAD LTD	OMA NORTH EAST	20TH DECEMBER 2022	93,495,989.55	30,375,090.00	123,871,079.55	68,129,093.75		55,741,985.80	55,741,985.80	55%
903	EDSOGPADEC	PROPOSED GRADING AND SAND FILLING OF OFUNAMA ROAD FROM UUDO (MILE3)	CTI BROAD LTD	OMA NORTH EAST	26TH APRIL,2022	81,250,151.00	-	81,250,151.00	40,625,075.50		40,625,075.50	40,625,075.50	50%
904	EDSOGPADEC	THE CONSTRUCTION OF UGBOKUN-IGLEBOR ROAD	PALDQATED ENGINEERING CONSULT LTD	OMA NORTH EAST	19TH FEBRUARY	198,226,914.41	-	198,226,914.41	129,322,859.37		68,904,055.04	68,904,055.04	65%
905	EDSOGPADEC	REHABILITATION OF OKORO-OTUN ROAD	RAYCON & CO. NGERIA LTD	OMA NORTH EAST		44,869,500.00	-	44,869,500.00	44,869,500.00		-	-	100%
906	EDSOGPADEC	CONSTRUCTION OF UGBOKUN-IGLEBOR ROAD IN OMA NORTH EAST	RAYCON & CO. NGERIA LTD	OREDO		78,738,657.20	-	78,738,657.20	78,738,657.20		-	-	100%
907	EDSOGPADEC	RE CONSTRUCTION OF ABDUJ TOWN ROADS	RAYCON & CO. NGERIA LTD	OMA NORTH- EAST		2,419,369,779.00	342,688,045.60	2,762,057,824.60	2,762,057,824.60		-	-	100%
908	EDSOGPADEC	RECONSTRUCTION OF BENN-ARAKA ROAD PHASE 1 BENN-UGO SEGMENT ,EVIKAGBBA TO UGO JUNCTION	RAYCON & CO. NGERIA LTD	IKPOBA-OKHA		3,880,711,463.80	-	3,880,711,463.80	3,880,711,463.80		-	-	100%
909	EDSOGPADEC	THE CONSTRUCTION OF EKOSODIN ROAD PHASE 1	ERYLSTON INTL LTD	IKPOBA-OKHA		1,176,605,550.00	-	1,176,605,550.00			1,176,605,550.00	1,176,605,550.00	0%
910	EDSOGPADEC	THE CONSTRUCTION OF OMOREGEE STREET(2+2) EYEAN BENN	Z7, GROUNDWORKS ENGINEERING LIMITED	IKPOBA-OKHA	16TH MARCH 2020	36,851,103.54	-	36,851,103.54	36,851,103.54		-	-	100%
911	EDSOGPADEC	EKOSODIN ROAD PROJECT LOT 1	ERYLSTON INTL LTD	IKPOBA-OKHA		236,851,203.54	-	236,851,203.54	236,851,203.54		-	-	100%

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912	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE WITH SECURITY HOUSE STAFF QTR GENERATOR HOUSE WITH GENERATOR SET AND REACTIVATION OF BORE-HOLE, OROGH-D P.H. ORHONMAON	POSTIVE WAYS NG.LTD	IKPOBA-OKHA		20,743,474.45	-	20,743,474.45	18,669,127.01		2,074,347.45	2,074,347.45	90%
913	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE REACTIVATION OF ORE-HOLE FOR OBAYAN TOR POLICE POST IKPOBA- OKHA L.GA	RIKKY-GOLD NG LTD	ORHONMAON		85,036,201.59	-	85,036,201.59	85,036,201.59		-	-	100%
914	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE STAFF QTRS AND REACTIVATION OF BORE-HOLE AT STAFF QUARTERS IKPOBA OKHA & ORHONMAON	NAGALYN GLOBAL RESOURCES	ORHONMAON	6TH APRIL,2020	53,912,695.96	-	53,912,695.96	53,912,695.96		-	-	100%
915	EDSOGPADEC	THE CONSTRUCTION OF MAGISTRATE COURT ROAD FROM BENIN AERAKA ROAD TO OBADOLIVEYEM ROAD, IDIGBEO IKOBA OKHA L.GA	ERYLSTON INIL LTD	OMA SOUTH WEST	13TH OCTOBER,2020	230,208,747.51	52,968,716.87	283,177,464.38	259,739,777.82		23,437,686.56	23,437,686.56	92%
916	EDSOGPADEC	CONSTRUCTION OF AREA CUSTOMARY COURT ,EKIADOLOR OMA NORTHEAST L.GA	GRIDLINE NG LTD	IKPOBA-OKHA	12TH OCTOBER,2022	93,495,989.55	30,375,090.00	123,871,079.55	43,196,456.31		80,674,623.24	80,674,623.24	35%
917	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE WITH STAFF QTR'S GENERATOR HOUSE WITH GENERATOR SET AND REACTIVATION ORE-HOLE FOR ABITOI R OLUKU	BUILDING ACCESSORIES AND MERCHANT LTD	IKPOBA-OKHA	6TH APRIL 2020	48,899,383.45	-	48,899,383.45	48,899,383.45		-	-	100%
918	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE, REACTIVATION OF BORE-HOLE AT MAGISTRATE COURT AT URI-DNGEE VILLAGE ORHONMAON LGA	EFEWEDOM INVESTMENT	IKPOBA-OKHA	6TH APRIL,2020	99,499,634.53	-	99,499,634.53	99,499,634.53		-	-	100%
919	EDSOGPADEC	THE CONSTRUCTION OF PERIMETER FENCE STAFF QUARTERS AND REACTIVATION OF BORE-HOLE AT TOWN HALL OBOZOGEE-NUGU VILLAGE IN ORHONMAON LGA	ABDUL AHMED ENT. LTD	ORHONMAON	6TH APRIL 2020	44,833,645.00	-	44,833,645.00	44,833,645.00		-	-	100%
920	EDSOGPADEC	THE SUPPLY AND INSTALLATION OF FURNITURE FOR 2 CUSTOMARY COURT AT UGHELE ORHONMAON LGA AND ODUNA OMA SOUTH WEST.	BLESSED SOLOMON WOOD WORK	IKPOBA-OKHA	10TH JANUARY,2023	27,865,880.17	-	27,865,880.17	27,865,880.17		-	-	100%
921	EDSOGPADEC	CONSTRUCTION OF DISTRICT CUSTOMARY COURT EKIADOLOR OMA NORTHEAST L.GA	BEST TRUST CO.LTD	IKPOBA-OKHA	15TH APRIL, 2021	36,782,200.00	-	36,782,200.00			36,782,200.00	36,782,200.00	0%
922	EDSOGPADEC	THE CONSTRUCTION OF UMOGHUNZAGOR MARKET IN ORHONMAON L.GA	EHAMA KINGS STAR NG	OREDO	13TH JULY,2022	93,828,131.50	-	93,828,131.50	93,828,131.50		-	-	100%
923	EDSOGPADEC	CONSTRUCTION OF EMBLOBANDSA MARKET IN ORHONMAON L.GA	POWER 9 NG LTD	ORHONMAON	8TH JUNE 2020	21,103,363.98	-	21,103,363.98	21,103,363.98		-	-	100%
924	EDSOGPADEC	THE CONSTRUCTION OF MEDIUM SCALE SOLAR POWERED ORE-HOLE AT EMBODE IN OMA NORTHEAST	MURSON NG LTD	ORHONMAON	8TH JUNE 2020	42,253,926.40	-	42,253,926.40	42,253,926.40		-	-	100%
925	EDSOGPADEC	THE SUPPLY OF FLOAT BOAT AND LIFE JACKETS	I-TOSE INTERNATIONAL LTD	OMA NORTHEAST	6TH SEPTEMBER 2012	523,138,000.00	-	523,138,000.00	523,138,000.00		-	-	100%

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926	EDSOGPADEC	THE SUPPLY OF FLOAT BOAT	OSAZEE IMAGE GLOBAL VENTURES	OMA NORTHEAST	29TH MARCH 2022	240,804,300.00	-	240,804,300.00	240,804,300.00		-	-	100%
927	EDSOGPADEC	THE CONSTRUCTION OF WATER SUPPLY AND DISTRIBUTION AT THE NYSC ORIENTATION CAMP, OMA NORTHEAST	I-TOSE INTERNATIONAL L.T.D	OMA NORTHEAST	6TH SEPT, 2021	125,205,680.00	-	125,205,680.00	100,164,544.00		25,041,136.00	25,041,136.00	80%
928	EDSOGPADEC	THE CONSTRUCTION OF BIAADOLOR-IGUIKHINMIN--BENNAKURE ROAD AND REHABILITATION/CONSTRUCTION OF DRAIN AT EMAH/OKOKHLD JUNCTION, BIAADOLOR AXIS	NAFRONG LIMITED	OMA NORTHEAST		3,558,965,385.99	-	3,558,965,385.99	2,847,172,308.79		711,793,077.20	711,793,077.20	80%
929	EDSOGPADEC	THE CONSTRUCTION OF BIAADOLOR, EMAH, OKOKHLD ROAD OMA NORTHEAST	NAFRONG LIMITED	OMA NORTHEAST	16TH MAY 2012	2,052,137,285.00	-	2,052,137,285.00	1,641,709,828.00		410,427,457.00	410,427,457.00	80%
930	EDSOGPADEC	THE CONSTRUCTION OF HIGH COURT OF JUSTICE AELDUIN ORHONMAON	PRIME ENERGY AND GAS PRODUCT LIMITED	OMA NORTHEAST		155,242,233.99	34,535,855.00	189,778,088.99	113,866,853.39		75,911,235.60	75,911,235.60	60%
931	EDSOGPADEC	THE CONSTRUCTION OF OHOMBE ROAD /OHOMBE-OMBEELUMODU VIA ENDIGE ROAD AND ENIRON	NSIK ENT. COY LTD	IKPOBA-OKHA	16TH DEC 2021	244,447,870.17	-	244,447,870.17	166,224,551.72		78,223,318.45	78,223,318.45	68%
932	EDSOGPADEC	THE CONSTRUCTION OF POLICE CONCRETE JETTY TOWER AT OLOGBO WATER SIDE	DANAVIS PROJECT LIMITED	IKPOBA-OKHA		221,375,677.05	-	221,375,677.05	221,375,677.05		-	-	100%
933	EDSOGPADEC	THE SUPPLY OF FURNITURE FOR THE 5 BURN POLICE STATIONS	DO11 DESIGNS LIMITED	IKPOBA-OKHA	8TH NOV, 2021	174,323,598.75	-	174,323,598.75	174,323,598.75		-	-	100%
934	EDSOGPADEC	REHABILITATION OF POLICE POST AT ABE ORHONMAON	BEN-TISE TECHNICAL CO	IKPOBA-OKHA	21ST SEPT 2022	174,323,598.75	174,323,598.75	348,647,197.50	348,647,197.50		-	-	100%
935	EDSOGPADEC	FURNITURE OF POLICE STATIONS URHOMBE AND UGBINEH POLICE STATIONS	BLESSED SOLOMON	IKPOBA-OKHA	5TH MAY 2021	46,114,592.70	-	46,114,592.70	46,114,592.00		0.70	0.70	100%
936	EDSOGPADEC	THE SUPPLY OF OFFICE FURNITURE EQUIPMENTS FOR MARINE POLICE AT OLOGO	BLESSED SOLOMON	IKPOBA-OKHA	13TH OCT, 2022	83,972,000.00	18,285,750.00	102,257,750.00	102,257,750.00		-	-	100%
937	EDSOGPADEC	CONSTRUCTION/COMPLETION OF THE MODERN POLICE STATION AT OLOGBO	ELOGH-OSA GLOBAL RESOURCE	IKPOBA-OKHA	27TH AUGUST 2020	54,584,052.99	59,930,816.20	114,514,869.19	114,514,869.20		-	0.01	100%
938	EDSOGPADEC	THE CONSTRUCTION OF CONCRETE RETAINED WALL AND BLOCK FENCE FOR THE MARINE POLICE POST AT GELEGELE PORT OMA NORTHEAST	DANAVIS PROJECT LTD	IKPOBA-OKHA	18TH NOV 2021	33,389,458.31		33,389,458.31	33,389,458.31		-	-	100%
939	EDSOGPADEC	CONSTRUCTION OF MARINE POLICE BASE AND STAFF QUARTER AT GELEGELE	MACFRANKLY ENGR.SERV.LTD	IKPOBA-OKHA		220,893,240.00	-	220,893,240.00			220,893,240.00	220,893,240.00	0%
940	EDSOGPADEC	REHABILITATION OF POLICE STATION AT EKENWAN OMA NORTHEAST	JONDSA VENTURE ENG	OMA NORTHEAST	21ST AUG 2019	88,962,153.95	-	88,962,153.95	88,962,153.95		-	-	100%
941	EDSOGPADEC	CONSTRUCTION OF FARM HOUSES, THE SUPPLY OF FARM EQUIPMENT AND CONSUMABLES FOR POULTRY FARMS, PPIG FARM, SNAIL AND GRASS CUTTER FARM IN ORHONMAON LGA	RAPID CONSULTS NIGERIA LIMITED	OMA SOUTH WEST	19th Sept. 2023	29,174,320.25	-	29,174,320.25	16,045,876.14		13,128,444.11	13,128,444.11	55%
942	MNSTRY OF AGRICULTURE	Appraisal Professional Fee: Independent Project Management Firm for the School of Agricultural Technology & Engineering, Iguoriakhi.	Petrok Engineering Services Ltd.	OMA SOUTH WEST	Feb. 2023	20,000,000.00	-	20,000,000.00	20,000,000.00		-	-	100%

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943	MNSTRY OF AGRICULTURE	Consultancy Services in Restructuring of College of Agriculture and Nat. Resources, Iguoriakhi.	Prof. Q. Q. Balogun	OMA SOUTH WEST	2020	180,000,000.00	-	180,000,000.00	180,000,000.00		-	-	100%
944	MNSTRY OF AGRICULTURE	Supply of Farm Machines, Laboratory Equipment, Reagents, Wares and Consumables	FINLAB Ng. Ltd.	OMA SOUTH WEST	2021	625,658,750.00	-	625,658,750.00	625,658,750.00		-	-	100%
945	MNSTRY OF AGRICULTURE	The Remodeling and Renovation Work at the College of Agriculture and Nat. Resources, Iguoriakhi.	Allimor Associate Quality Surveyor	OMA SOUTH WEST	2023	60,000,000.00	-	60,000,000.00	60,000,000.00		-	-	100%
946	MNSTRY OF AGRICULTURE	preparation in 2200 Hecters in Sobe farm settlement, Ubugbenu-Irrua communal farm and Ekpoma farm settlement for the		ESAN WEST		98,230,000.00	-	98,230,000.00			98,230,000.00	98,230,000.00	0%
947	MNSTRY OF AGRICULTURE	Procurement of Books and Journals for the Upgraded Edo State College of Agriculture and Natural Resources	Hvilah Group	OMA SOUTH WEST	2022	282,299,453.20	-	282,299,453.20	282,299,453.20		-	-	100%
948	MNSTRY OF AGRICULTURE	Construction of Cattle, Pigs and Sheep/Goat pens Including Feed Mill and the Expansion of the Crop Yield	Nsawaru Enterprise	OMA SOUTH WEST	2022	53,000,000.00	-	53,000,000.00	53,000,000.00		-	-	100%
949	MNSTRY OF AGRICULTURE	Valuation of Moribund Poultry on Large Expense of Land at Upper Ekenwan, Benin City	Jide Taiwo & Co9	OMA NORTHEAST	2022		-	-			-	-	
950	EDO BROADCASTING SERVICE	Supply, Installation and Commissioning of Broadcasting Equipment at Edo Broadcasting Service (Phase 1)	Comfax Ngeria Limited	IKPOBA-OKHA	6/11/2023	2,287,901,000.00	831,196,138.00	3,119,097,138.00	2,059,110,900.00	-	1,059,986,238.00	1,059,986,238.00	66%
951	EDO BROADCASTING SERVICE	Supply, Installation and Commissioning of Complex Earthing Lighting Protection System for Edo Broadcasting Service	Comfax Ngeria Limited		1/7/2024	110,725,000.00	-	110,725,000.00			110,725,000.00	110,725,000.00	0%
952	EDO BROADCASTING SERVICE	Procurement of Equipment at EBS	Husstorm Technology Ltd	IKPOBA-OKHA	2/8/2023	48,980,278.75	10,728,768.75	59,709,047.50	59,709,047.50		-	-	100%
953	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Eguare Primary School, Irrua	Jdd-Hyth International Ltd	ESAN CENTRAL	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
954	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Uenu Primary School, Irrua	Plycon Limited	ESAN CENTRAL	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
955	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block with Office Agba Grammar School, Agba	Evasen Engineering Limited	ESAN NORTH-EAST	02/12/2022	70,550,401.50	-	70,550,401.50	70,550,401.50		-	-	100%
956	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Ebandion Primary School, Ebandion, Uromi	Eagle Marshals Ng. Ltd	ESAN NORTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
957	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (650m) Ebandion Primary School, Ebandion, Uromi	Eagle Marshals Ng. Ltd	ESAN NORTH-EAST	02/12/2022	58,760,356.12	-	58,760,356.12	58,760,356.12		-	-	100%
958	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Ewoyi Primary School, Ewoyi, Uromi	Big Dream Resources Global limited	ESAN NORTH-EAST	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
959	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Eko-Omonua Primary School	Big Dream Resources Global limited	ESAN NORTH-EAST	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%
960	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Idinaman Primary School, Idinaman, Ubierrumu-Eko, Uromi	Bhimirz Forte Ltd	ESAN NORTH-EAST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%

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961	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Okpujie Primary	Bimirz Forte Ltd	ESAN NORTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
962	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Okhuesan, Okhuesan School, Eguare Qtrs, Okhuesan	Deep Magazine Ltd	ESAN SOUTH-EAST	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%
963	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Eguare Primary School, Eguare Qtrs, Eru	Deep Magazine Ltd	ESAN SOUTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
964	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (550m) Ukpaja, Ubiaja School, Ukpaja Qtrs, Ubiaja	Rodafuma Pet Services Limited	ESAN SOUTH-EAST	02/12/2022	50,591,229.95	-	50,591,229.95	50,591,229.95		-	-	100%
965	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block Ukpaja, Ubiaja School, Ukpaja Qtrs, Ubiaja	Rodafuma Pet Services Limited	ESAN SOUTH-EAST	02/12/2022	20,775,486.31	-	20,775,486.31	20,775,486.31		-	-	100%
966	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Ujoelen Grammar School, Ekpoma	Kings Shores Tech	ESAN WEST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
967	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block Eguare Primary School, Ekpoma, Royal Market Square, Ekpoma	Kings Shores Tech	ESAN WEST	02/12/2022	20,775,486.31	-	20,775,486.31	20,775,486.31		-	-	100%
968	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Uwendova Primary School	Marcdoga Ltd	ESAN WEST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
969	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Ujoelen Primary School, Ujoelen Rd, Ekpoma	Marcdoga Ltd	ESAN WEST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
970	STATE UNIVERSAL EDUCATION BOARD	Renovation of 7 Classroom Block as Classroom Block With HM Office, Laboratory Hall, Staff Room and School Signpost. Ebelle Commercial Secondary, Ebelle	Rapid Consult Ng. Ltd	IGLEBEN	02/12/2022	46,702,815.61	-	46,702,815.61	46,702,815.61		-	-	100%
971	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Central Primary School, Ekpoma	Rapid Consult Ng. Ltd	IGLEBEN	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
972	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Afeye Primary School	Detailed Structures Ltd	ESAN NORTH-EAST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
973	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Eyin-Ozi Primary School Igarra	Djanti Ngeria Ltd	ESAN NORTH-EAST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
974	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Ufa Primary School, Behind St. John Aglican, Ufa Qtrs Igarra	Djanti Ngeria Ltd	ESAN SOUTH-EAST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
975	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block Akuku Primary School	Djanti Ngeria Ltd	ESAN CENTRAL	02/12/2022	20,775,486.31	-	20,775,486.31	20,775,486.31		-	-	100%
976	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block with Office Igarra Girls Grammar School	Starfem (Ng) Ltd	ESAN CENTRAL	02/12/2022	70,550,401.50	-	70,550,401.50	70,550,401.50		-	-	100%
977	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Ikpesi G/S, Ikpesi	Starfem (Ng) Ltd	ESAN NORTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
978	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Okhueromoh School,	Revaloneq Ng. Ltd	AKOKO-EDO	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
979	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Ibillo Primary School, Uzeh/Okuma Qtrs, Ibillo	Revaloneq Ng. Ltd	AKOKO-EDO	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%

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980	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (700m) Oboareakpe Primary School, Ivochie Qts, Ogbona	Satisfy Investment Company Ltd	AKOKO-EDO	02/12/2022	62,844,919.20	-	62,844,919.20	62,844,919.20		-	-	100%
981	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (650m) Ogwazima School, Off Old Auchi, Agenebode Rd, Along Corpers Lodge Ighaewor - Agenebode	Global Connection Agro/Allied Services Ltd	AKOKO-EDO	02/12/2022	58,760,356.12	-	58,760,356.12	58,760,356.12		-	-	100%
982	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Ogwazima School, Off Old Auchi, Agenebode Rd, Along Corpers Lodge Ighaewor - Agenebode	Global Connection Agro/Allied Services Ltd	AKOKO-EDO	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
983	STATE UNIVERSAL EDUCATION BOARD	Renovation of 4 Classroom Block with Office Ogbaki Primary School	Bluehub Limited	AKOKO-EDO	02/12/2022	30,899,219.23	-	30,899,219.23	30,899,219.23		-	-	100%
984	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Ukhua Primary School, Iviukhua	Bluehub Limited	AKOKO-EDO	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
985	STATE UNIVERSAL EDUCATION BOARD	Renovation of 4 Classroom Block Osime Primary School Agenebode	Bluehub Limited	AKOKO-EDO	02/12/2022	28,127,186.51	-	28,127,186.51	28,127,186.51		-	-	100%
986	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (500m) Azemkha Primary, Agbede	Mohammed Shehu & Sons Investment Co. Ltd	AKOKO-EDO	02/12/2022	46,506,666.86	-	46,506,666.86	46,506,666.86		-	-	100%
987	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block Atebheda Primary, Agbede	Mohammed Shehu & Sons Investment Co. Ltd	ETSAKO CENTRAL	02/12/2022	20,775,486.31	-	20,775,486.31	20,775,486.31		-	-	100%
988	STATE UNIVERSAL EDUCATION BOARD	Renovation of 4 Classroom Block Azemkha Primary, Agbede	Mohammed Shehu & Sons Investment Co. Ltd	ETSAKO CENTRAL	02/12/2022	28,127,186.51	-	28,127,186.51	28,127,186.51		-	-	100%
989	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Etsako School, Beside Etsako West Local Govt Secretariat Auchi	Jate Ng. Ltd	ETSAKO EAST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
990	STATE UNIVERSAL EDUCATION BOARD	Demolition of Admin block, Construction of 4 classroom with office as 2 Classrooms, 1 laboratory, 1 staff room, office Jattu JSS, Jattu	Master B Hotels Limited	ETSAKO EAST	02/12/2022	48,187,696.70	-	48,187,696.70	48,187,696.70		-	-	100%
991	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block Uchi Primary School, Along Warriake Rd, Auchi	Master B Hotels Limited	ETSAKO EAST	02/12/2022	20,775,486.31	-	20,775,486.31	20,775,486.31		-	-	100%
992	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Jattu JSS, Jattu	Master B Hotels Limited	ETSAKO EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
993	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Ekpenka Primary School, Along Uzebba Rd, Ikhin	Joyak Janaiva Ng. Ltd	ETSAKO EAST	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%
994	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Ibigun Primary School, Ohanri Village	Kelowumalik Ventures	ETSAKO WEST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
995	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Umeihi Central Primary School Uzebra	Carincollins Confidant Services Nigeria Limited	ETSAKO WEST	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%
996	STATE UNIVERSAL EDUCATION BOARD	Renovation of 4 Classroom Block Ugbowo Housing Estate Primary School, Ugbowo Housing Estate Off Uhiben	Osama International Investment Ltd	ETSAKO WEST	02/12/2022	28,127,186.51	-	28,127,186.51	28,127,186.51		-	-	100%
997	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Egor Secondary Sch, Egor Village	Osama International Investment Ltd	ETSAKO WEST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%

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998	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Eresoyen Primary School	Czars Global Construction Company Ltd	OWANEAST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
999	STATE UNIVERSAL EDUCATION BOARD	Renovation of 4 Classroom Block Nger College, Upper Sakponba	Czars Global Construction Company Ltd	OWANWEST	02/12/2022	28,127,186.51	-	28,127,186.51	28,127,186.51		-	-	100%
1000	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Enikaro Primary School, Off St. Saviour Rd, Ihimwinrun Qts, E/C	Czars Global Construction Company Ltd	OWANWEST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1001	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Uhora JSS, Uhora	Izoch Global Resource Ltd	OWANWEST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52		-	-	100%
1002	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (380m) Ezomo Primary School, 2Nd Cementry	Greenwood Integrated Service Ltd	AKOKO-EDO	02/12/2022	36,703,715.45	-	36,703,715.45	36,703,715.45		-	-	100%
1003	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Community Primary School, New Benin	Greenwood Integrated Service Ltd	AKOKO-EDO	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1004	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Ojbe JSS, Oredo	Best Trust Company Ltd	OWANEAST	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
1005	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Iguodala Primary School	Best Trust Company Ltd	OWANWEST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1006	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Ojiso Primary School, Utagbon Qrts, E/C	Best Trust Company Ltd	ETSAKO WEST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
1007	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Ore-Oghene Primary School, Alongore-Oghene St, E/C	Best Trust Company Ltd	OWANEAST	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
1008	STATE UNIVERSAL EDUCATION BOARD	Renovation of 18 Classroom Block Oredo Girls JSS	Duxilux Ng Ltd	EGOR	02/12/2022	140,955,812.22	-	140,955,812.22	140,955,812.22		-	-	100%
1009	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block with Office Ubi Primary School, 1St East Circular Rd, E/C	Bronze & Stockwells	EGOR	02/12/2022	70,550,401.50	-	70,550,401.50	70,550,401.50		-	-	100%
1010	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Osere Primary School, Ojba	Dirus Integrated Services Ltd	EGOR	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
1011	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Ehendia Primary School	Dirus Integrated Services Ltd	IKPOBA-OKHA	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
1012	STATE UNIVERSAL EDUCATION BOARD	Demolition of Dilapidated Block & Construction of 4 Classroom block with HMoffice/Water toilet. Iru Primary School, Iru	Ice-Chelson Ltd	IKPOBA-OKHA	02/12/2022	49,063,233.96	-	49,063,233.96	49,063,233.96		-	-	100%
1013	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Otobaiye Primary School, Otobaiye-Nede	Ice-Chelson Ltd	IKPOBA-OKHA	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53		-	-	100%
1014	STATE UNIVERSAL EDUCATION BOARD	Renovation of 3 Classroom Block with office Adanako Primary School, Ujo	Ice-Chelson Ltd	IKPOBA-OKHA	02/12/2022	23,644,752.55	-	23,644,752.55	23,644,752.55		-	-	100%
1015	STATE UNIVERSAL EDUCATION BOARD	Renovation of 7 Classroom Block Eresoyen Primary School Oluku	Igharo Egbuomwan & Coy	OREDO	02/12/2022	46,702,815.61	-	46,702,815.61	46,702,815.61		-	-	100%
1016	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Army Day Junior School Isihar, Isihar	Erylaston International Ltd	OREDO	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%
1017	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Ezomo JSS	Erylaston International Ltd	OREDO	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1018	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Adlor Primary School, Biadlor	Erylaston International Ltd	OREDO	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1019	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block Ekosodin Primary School, Ekosodin, Ekosodin	4Aces Construction Company Ltd	OREDO	02/12/2022	42,255,657.85	-	42,255,657.85	42,255,657.85	-	-	-	100%
1020	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (550m) Ekosodin Primary School, Ekosodin, Ekosodin	4Aces Construction Company Ltd	OREDO	02/12/2022	50,591,229.95	-	50,591,229.95	50,591,229.95	-	-	-	100%
1021	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Oghede JSS, Ekhevan	A A Orhion Invest Ltd	OREDO	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52	-	-	-	100%
1022	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Oriakhi Primary School, Benin - Iguobazuwa Rd, Before College Of Agric	Dato Continental Concept Limited	ORHONMAON	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1023	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block with Office Ofunwengbe Primary School	Dato Continental Concept Limited	ORHONMAON	02/12/2022	70,550,401.50	-	70,550,401.50	70,550,401.50	-	-	-	100%
1024	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Izide-Nbke Primary School, Ubo - Iguokaikehen Rd (Izide - Nbke Village	Eagles Wings Engineering Services Limited	ORHONMAON	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1025	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Abieyi Primary School, Abieyi Village, Off Essi Villagerd, Siluko-Iguobazuwa	Eagles Wings Engineering Services Limited	ORHONMAON	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1026	STATE UNIVERSAL EDUCATION BOARD	Demolition of Dilapidated Blocks & Construction of 3 Classroom Block with Office Abesi Primary School, Igbogor Town, Old Benin-Lagos R/D	Eagles Wings Engineering Services Limited	OMA NORTH-EAST	02/12/2022	40,859,265.56	-	40,859,265.56	40,859,265.56	-	-	-	100%
1027	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (450m) Ase School, Old Benin - Auchu Rd, Idunmwungha	Hansak Ng. Co. Ltd	OMA NORTH-EAST	02/12/2022	42,422,103.77	-	42,422,103.77	42,422,103.77	-	-	-	100%
1028	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Illobi Primary School, Illobi	Hansak Ng. Co. Ltd	OMA NORTH-EAST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1029	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Osazuwa Primary School, Ehor	Etakewe Resources Ltd	OMA NORTH-EAST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1030	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Uwa Model Pry Sch. Ikheniro	Etakewe Resources Ltd	OMA NORTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28	-	-	-	100%
1031	STATE UNIVERSAL EDUCATION BOARD	Construction of 4 Classroom Block with Office Migrant Primary School, Onoghodo Camp	Raizy Ngeria Limited	OMA NORTH-EAST	02/12/2022	46,466,707.53	-	46,466,707.53	46,466,707.53	-	-	-	100%
1032	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block Ebuotubu Primary School	Newday Seven Company Ltd	OMA NORTH-EAST	02/12/2022	69,212,794.52	-	69,212,794.52	69,212,794.52	-	-	-	100%
1033	STATE UNIVERSAL EDUCATION BOARD	Construction of 6 Classroom Block with Office Ekehen Primary School, Ekehen - Igueben	Socrates & Richard Company Ltd	OMA SOUTH-WEST	02/12/2022	70,550,401.50	-	70,550,401.50	70,550,401.50	-	-	-	100%
1034	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (500m) Azane Model School, Opposite St. James Ang Chu, Along Imaga Rd, Ilbillo	De-Kenny Precious Global Works Ltd	OMA SOUTH-WEST	02/12/2022	46,506,666.86	-	46,506,666.86	46,506,666.86	-	-	-	100%
1035	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (500m) Oroma Primary School, Amagba	Solode Global Inv. Ng. Ltd	OMA SOUTH-WEST	02/12/2022	46,506,666.86	-	46,506,666.86	46,506,666.86	-	-	-	100%
1036	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (550m) Atani Primary School, Urami	Eloheekans Ltd	OMA SOUTH-WEST	02/12/2022	50,591,229.95	-	50,591,229.95	50,591,229.95	-	-	-	100%
1037	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (550m) Oyanba Primary School, Oyanba	Vemek Projects & Designs Ltd	OMA SOUTH-WEST	02/12/2022	50,591,229.95	-	50,591,229.95	50,591,229.95	-	-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1038	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (550m) Urora JSS, Urora	Jeffa Geosurveys And Tech Services Ltd	OMA SOUTH-WEST	02/12/2022	50,591,229.95	-	50,591,229.95	50,591,229.95		-	-	100%
1039	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (570m) Owina Primary School, Owina, Idunmwowina	Ben Shaka Ng. Limited	OMA SOUTH-WEST	02/12/2022	52,225,055.18	-	52,225,055.18	52,225,055.18		-	-	100%
1040	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Ogiesowman PS Ekhua	Shmidkoh Engineering Ltd	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1041	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Agba Grammar School, Agba	Vanmel Ng. Ltd	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1042	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Okhuesan, Okhuesan Schod, Eguare Qtrs, Okhuesan	Rchg Pro Resources Ltd	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1043	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Akugbe School, Ikhin Rd, Arakho	Kamuzu Ng. Ltd	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1044	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Orhueren Central School, Along Iruekepn, Old Rd, Ozalla	Zak & Zakks Ng. Ltd	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1045	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Eyeanugie Primary School, Old Western Rd, 2Nd East Circular Rd, B/C	Ravel Fortune Resources	UHLNMMONDE	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1046	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (600m) Aghimien Primary School, Ebuahue	Power 9 Ng. Ltd	EGOR	02/12/2022	54,675,793.03	-	54,675,793.03	54,675,793.03		-	-	100%
1047	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (620m) Ughiole School, Ughiole Aviele	Chizon Integrated Services Ltd	OREDO	02/12/2022	56,309,618.27	-	56,309,618.27	56,309,618.27		-	-	100%
1048	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (650m) ACS Eks School, Isiohor, Barracks	Odanaha International Ltd	IKPOBA-OKHA	02/12/2022	58,760,356.12	-	58,760,356.12	58,760,356.12		-	-	100%
1049	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (650m) Atuagbo Primary School, Irua	Visionary Properties Ltd	OMA NORTH-EAST	02/12/2022	58,760,356.12	-	58,760,356.12	58,760,356.12		-	-	100%
1050	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (700m) Ibigun Primary School, Chanmi Village	Adojec Ng Ltd	UHLNMMONDE	02/12/2022	62,844,919.20	-	62,844,919.20	62,844,919.20		-	-	100%
1051	STATE UNIVERSAL EDUCATION BOARD	Construction of Fence (990m) Ueah Gram Sch, Irua	25Ten Constructions Ltd	OREDO	02/12/2022	86,535,385.10	-	86,535,385.10	86,535,385.10		-	-	100%
1052	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Ehoije Primary School, Ehoije-Ewoyi, Urami	Tobe Jay Technology Ltd	ORIONMON	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1053	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block Nger College, Upper Sakponba	Pod Multiple Concepts Limited	OMA NORTH-EAST	02/12/2022	36,604,517.28	-	36,604,517.28	36,604,517.28		-	-	100%
1054	STATE UNIVERSAL EDUCATION BOARD	Renovation of 6 Classroom Block with office Chuoba Primary School, Murtala Mohammed Way, B/C	Highbury Ventures W Ltd	IKPOBA-OKHA	02/12/2022	40,243,361.70	-	40,243,361.70	40,243,361.70		-	-	100%
1055	STATE UNIVERSAL EDUCATION BOARD	Renovation of a Block of 4 Classrooms Husing Laboratory. Our Lady Of Lourdes	Abijison Ventures	OREDO	02/12/2022	33,168,934.16	-	33,168,934.16	33,168,934.16		-	-	100%
1056	STATE UNIVERSAL EDUCATION BOARD	Water Supply and Repairs Public Primary/Junior Secondary Schools	Goshal Limited	ESANNORTH-EAST	02/12/2022	71,878,235.63	-	71,878,235.63	71,878,235.63		-	-	100%
1057	STATE UNIVERSAL EDUCATION BOARD	Water Supply and Repairs Public Primary/Junior Secondary Schools	Ken-Glory Construction Ltd	ETSAKO WEST	02/12/2022	93,441,706.31	-	93,441,706.31	93,441,706.31		-	-	100%
1058	STATE UNIVERSAL EDUCATION BOARD	Water Supply and Repairs Public Primary/Junior Secondary Schools	G.O.D Links Global Ventures Ltd	OMA NORTH-EAST	02/12/2022	103,025,471.06	-	103,025,471.06	103,025,471.06		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1059	STATE UNIVERSAL EDUCATION BOARD	Supply of Furniture Public Primary/Junior Secondary Schools	Oban Projects	STATEWIDE	02/12/2022	164,443,032.69	-	164,443,032.69	164,443,032.69	-	-	-	100%
1060	STATE UNIVERSAL EDUCATION BOARD	Supply of Furniture Public Primary/Junior Secondary Schools	Goshal Limited	STATEWIDE	02/12/2022	140,158,930.02	-	140,158,930.02	140,158,930.02	-	-	-	100%
1061	STATE UNIVERSAL EDUCATION BOARD	Supply of Furniture Public Primary/Junior Secondary Schools	Doma Industries Ltd	STATEWIDE	02/12/2022	147,535,715.81	-	147,535,715.81	147,535,715.81	-	-	-	100%
1062	STATE UNIVERSAL EDUCATION BOARD	Supply of Furniture Public Primary/Junior Secondary Schools	Office & Homes Ltd	STATEWIDE	02/12/2022	142,617,858.62	-	142,617,858.62	142,617,858.62	-	-	-	100%
1063	STATE UNIVERSAL EDUCATION BOARD	Supply of Furniture Public Primary/Junior Secondary Schools	Yansus Building Fittings And Services Ltd	STATEWIDE	02/12/2022	146,306,251.51	-	146,306,251.51	146,306,251.51	-	-	-	100%
1064	STATE UNIVERSAL EDUCATION BOARD	Emergency Renovation Selected Schools across the State	Jaylore Projects Ltd	STATEWIDE	02/12/2022	123,550,000.00	-	123,550,000.00	123,550,000.00	-	-	-	100%
1065	STATE UNIVERSAL EDUCATION BOARD	For the engagement of printer to print exams and report booklets ahead of 2023/2024 first term examination for Primary schools and JSS		STATEWIDE		126,261,600.00	-	126,261,600.00	126,261,600.00	-	-	-	100%
1066	STATE UNIVERSAL EDUCATION BOARD	Conduct Edo Learning Assessment Strategy and System (ELASS) Yr 3		STATEWIDE		22,277,130.00	-	22,277,130.00	22,277,130.00	-	-	-	100%
1067	STATE UNIVERSAL EDUCATION BOARD	Conduct Edo Learning Assessment Strategy and System (ELASS) Yr 4		STATEWIDE		190,643,200.00	-	190,643,200.00	190,643,200.00	-	-	-	100%
1068	STATE UNIVERSAL EDUCATION BOARD	Payment of backlog of salary as Education management consultant		STATEWIDE		39,600,000.00	-	39,600,000.00	39,600,000.00	-	-	-	100%
1069	STATE UNIVERSAL EDUCATION BOARD	Manage the recruitment of school Teachers and education managers for Edo SUBEB		STATEWIDE		56,372,212.50	-	56,372,212.50	56,372,212.50	-	-	-	100%
1070	STATE UNIVERSAL EDUCATION BOARD	To support the implementation of EdoStep Go-Live and HR restructuring in Edo SUBEB		STATEWIDE		60,000,000.00	-	60,000,000.00	60,000,000.00	-	-	-	100%
1071	MINISTRY OF EDUCATION	RENOVATION OF OBASEKI PRIMARY SCHOOL (LOT 2) BENIN CITY	ERYLASTON INTERNATIONAL LTD	OREDO	13/03/2018	67,431,154.59	-	67,431,154.59	16,857,788.65	14,857,223.59	35,716,142.35	50,573,365.94	47%
1072	MINISTRY OF EDUCATION	RENOVATION OF EZOTI PRIMARY SCHOOL (LOT 1) BENIN CITY	DATO CONTINENTAL CONCEPT LTD	OREDO	3/13/2018	43,343,394.79	-	43,343,394.79	10,845,848.70	14,881,840.99	17,615,705.10	32,497,546.09	59%
1073	MINISTRY OF EDUCATION	RENOVATION OF ABIA PRIMARY SCHOOL IRLIKPEN	ERYLASTON INTERNATIONAL LTD	ESANWEST	12/11/2018	52,197,268.85	-	52,197,268.85	31,098,634.42	21,098,634.43	-	21,098,634.43	100%
1074	MINISTRY OF EDUCATION	RENOVATION OF OBASEKI PRIMARY SCHOOL (LOT 1) BENIN CITY	GOODY OKHILL ENTERPRISE	OREDO	3/13/2018	58,484,544.70	-	58,484,544.70	19,564,956.34	4,634,729.26	34,284,859.10	38,919,588.36	41%
1075	MINISTRY OF EDUCATION	RENOVATION OF ST. PAUL FRY SCHOOL/C	BEST TRUST CO LTD	OREDO	3/13/2018	56,668,407.30	-	56,668,407.30	14,167,101.88	28,334,203.54	14,167,101.88	42,501,305.42	75%
1076	MINISTRY OF EDUCATION	REHABILITATION AND REFRESHMENT OF EDO STATE UNIVERSITY, EGUAHOLOR CAMPUS UHLINMONDE LOCAL GOVERNMENT AREA	DELLARCH LIMITED	UHLINMONDE	11/17/2023	671,498,361.50	-	671,498,361.50	167,874,590.30	255,039,431.82	248,584,339.38	503,623,771.20	63%
1077	MINISTRY OF EDUCATION	PREPARATION OF DESIGNS, SPECIFICATION AND BILLS OF QUANTITIES FOR THE MINISTRY CIVIL ENGINEERING	DELLARCH LIMITED	STATEWIDE	9/12/2023	192,197,736.45	-	192,197,736.45		192,197,736.45	-	192,197,736.45	100%
1078	MINISTRY OF EDUCATION	RELEASE OF RETENTION IN RESPECT OF THE COMPLETION OF NEWERA COLLEGE	A & K CONSTRUCTION LIMITED	OREDO		1,463,254,996.60	-	1,463,254,996.60	1,463,254,996.60	-	-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1079	MINISTRY OF EDUCATION	ADDITIONAL WORK ON STAFF QUARTERS PROJECT AT EDO STATE UNIVERSITY UZAIRUE	GOD BUILDS NG ENI LTD	ETSAKO WEST		133,293,778.63	-	133,293,778.63	133,293,778.63		-	-	100%
1080	MINISTRY OF EDUCATION	Completion Works at Government Science & Technical College, Benin City	North China Construction Limited			3,664,291,475.41	-	3,664,291,475.41	1,832,145,737.71		1,832,145,737.71	1,832,145,737.71	50%
1081	MINISTRY OF EDUCATION	Automation, Setup and Fittings of the Digital Library located in the Benin City Mall Complex		IKPOBA-OKHA		145,000,000.00	-	145,000,000.00	113,687,700.00		31,312,300.00	31,312,300.00	78%
1082	MINISTRY OF EDUCATION	Renovation work at Nger College		IKPOBA-OKHA		761,094,821.00	-	761,094,821.00			761,094,821.00	761,094,821.00	0%
1083	MINISTRY OF EDUCATION	Remodelling of Ogbemudia College to a Sport Model School		OREDO		1,034,400,863.02	-	1,034,400,863.02			1,034,400,863.02	1,034,400,863.02	0%
1084	MINISTRY OF EDUCATION	CONSTRUCTION OF EZOTI PRIMARY SCHOOL (LOT 2) BENIN CITY	SAMPRECIOUS ENTERPRISES	OREDO	5/25/2018	50,035,770.60		50,035,770.60	50,035,770.60		-	-	100%
1085	EDO STATE ELECTRIFICATION AGENCY	SUPPLY AND INSTALLATION OF STAND ALONE SOLAR STREETLIGHTS AT AGEEDE, ETSAKO WEST LGA	RAYTAN LIMITED	ETSAKO WEST	20TH AUGUST 2021	115,059,937.50	-	115,059,937.50	115,059,937.50	-	-	-	100%
1086	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF 350KVA PERKINS SOUND PROOF GENERATOR FOR DATA CENTRE	JOHN HOLT PLC	OREDO	20TH JUNE 2022	31,307,442.80	-	31,307,442.80	31,307,422.80		20.00	20.00	100%
1087	EDO STATE ELECTRIFICATION AGENCY	REQUEST FOR THE ONE-OFF INTERVENTION MAINTENANCE SERVICES FOR EXISTING FAILED TRAFFIC LIGHT	GLER INTERNATIONAL LTD	OREDO	6TH DECEMBER 2021	107,564,500.00	-	107,564,500.00	107,546,500.00		18,000.00	18,000.00	100%
1088	EDO STATE ELECTRIFICATION AGENCY	SUPPLY AND INSTALLATION OF STREETLIGHT ON RESERVATION AND AIDEYAN ROADS	GLER INTERNATIONAL LTD	OREDO	19TH APRIL, 2018	85,875,213.38	-	85,875,213.38	85,875,213.38		-	-	100%
1089	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF 6NDS 100KV/11/0.400KV TRANSFORMER, 10NDS AUTOMATIC TRANSFER SWITCHES BOXES AND 30 NO 200AMPS FOR 4 POLES CIRCUIT BREAKERS	ATIDE SOLAR SYSTEMS	OREDO	13TH MARCH 2024	74,962,235.94	-	74,962,235.94	74,962,235.94		-	-	100%
1090	EDO STATE ELECTRIFICATION AGENCY	DEPLOYMENT OF 6NDS TRANSFORMER TO ESAN CENTRAL, ESAN SOUTHEAST AND IGLEBEN LGA	PADDLE CONTINENTAL NIGERIA LTD	OREDO	25TH JULY 2024	128,866,043.44	-	128,866,043.44	128,866,043.44		-	-	100%
1091	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF THE THIRD BATCH OF 10NDS 500KVA TRANSFORMER, 7NDS 500KVA 11/0.415KV AND 3NDS 500KVA 33/0.415KV TRANSFORMER FOR THE RENEWED OPERATION LIGHT-UP EDO PROJECTS	ZETEX VENTURES LTD	OREDO	21ST AUGUST 2024	198,875,000.00	-	198,875,000.00	198,875,000.00		-	-	100%
1092	EDO STATE ELECTRIFICATION AGENCY	REPLACEMENT OF THE FACULTY COMPACT 500KVA 33/0.4KV TRANSFORMER AT EDOGS / MINISTRY OF PHYSICAL PLANNING OFFICE COMPLEX	JOSAMA ENGINEERING CO. LTD	OREDO		71,132,031.24	-	71,132,031.24			71,132,031.24	71,132,031.24	0%
1093	EDO STATE ELECTRIFICATION AGENCY	PROMSION OF MOUNTING POLES AND SOLAR POWER FOR THE SURVILLANCE CAMERAS	PADDLE CONTINENTAL NIGERIA LTD	OREDO	22ND JULY 2024	39,514,420.00	-	39,514,420.00	19,757,210.00		19,757,210.00	19,757,210.00	50%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1094	EDO STATE ELECTRIFICATION AGENCY	PURCHASE AND INSTALLATION OF 3NDS 33KV AUTOMATIC CIRCUIT RECLOSER FOR STELLA OBASANJO HOSPITAL, EDOGIS AND SCHOOL OF HEALTH TECHNOLOGY SUBSTATION	ZETEX VENTURES LTD	OREDO	21ST AUGUST 2024	41,892,750.00	-	41,892,750.00	41,892,750.00		-	-	100%
1095	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD ED SG IPP TO EDO STATE REVENUE SERVICES	ED-FRA-END NGERIA LTD	OREDO	28TH JULY, 2023	27,224,957.92	-	27,224,957.92			27,224,957.92	27,224,957.92	0%
1096	EDO STATE ELECTRIFICATION AGENCY	INJECTION SUB-STATION UPGRADE	ED-FRA-END NGERIA LTD	OREDO	24TH JANUARY 2024	81,941,495.60	-	81,941,495.60	81,841,495.60		100,000.00	100,000.00	100%
1097	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD POWER FACILITY TO JARA SHOPPING MALL	RAPID CONSULT NGERIA LTD	EGOR	9TH OCTOBER 2023	50,327,040.96	-	50,327,040.96	50,327,040.96		-	-	100%
1098	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD /EDSG 11KV TO LABOUR HOUSE	ED-FRA-END NGERIA LTD	IKPOBA-OKHA	28TH JULY, 2023	47,263,465.23	-	47,263,465.23	47,263,465.23		-	-	100%
1099	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD /EDSG IPP TO EDO STATE NYSC SECRETARIAT	ED-FRA-END NGERIA LTD	OREDO	28TH JULY, 2023	25,237,776.60	-	25,237,776.60	25,237,776.60		-	-	100%
1100	EDO STATE ELECTRIFICATION AGENCY	EDSG BULK PURCHASE OF CABLES	CRITIX PLC	OREDO	10TH NOVEMBER 2022	169,368,563.53	-	169,368,563.53	169,368,563.53		-	-	100%
1101	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD /EDSG IPP TO INEC OFFICE	RAPID CONSULT NGERIA LTD	IKPOBA-OKHA	12TH MAY 2023	49,571,642.86	-	49,571,642.86			49,571,642.86	49,571,642.86	0%
1102	EDO STATE ELECTRIFICATION AGENCY	REHABILITATION OF STREET LIGHT IN GRA BENIN CITY	ATIDE SOLAR SYSTEMS	IKPOBA-OKHA	15TH DECEMBER 2023	20,448,799.47	-	20,448,799.47	20,448,799.47		-	-	100%
1103	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF ED SG IPP TO EDO STATE DEVELOPMENT AND PROPERTY AGENCY	JOSAMA ENGINEERING CO. LTD	OREDO	10TH NOVEMBER 2021	66,694,709.25	-	66,694,709.25	66,694,709.25		-	-	100%
1104	EDO STATE ELECTRIFICATION AGENCY	CONSTRUCTION AND REABILITATION OF STREET LIGHT	EXPLORATION PLANT LTD	OREDO	22ND DECEMBER 2022	98,562,124.89	-	98,562,124.89	98,562,124.89		-	-	100%
1105	EDO STATE ELECTRIFICATION AGENCY	CONSTRUCTION OF SINGLE ARM DUAL ARM AND FOUR ALL IN ONE SOLAR STREET LIGHTS	GLADTRICO INTERNATIONAL LTD	EGOR	15TH DECEMBER 2023	71,696,985.45	-	71,696,985.45	71,696,985.45		-	-	100%
1106	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP 11KV LINE TO EDO INNOVATION HUB	JOSAMA ENGINEERING CO. LTD	OREDO	17TH OCTOBER 2022	23,340,910.63	-	23,340,910.63	23,340,910.63		-	-	100%
1107	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP LINE AND INSTALLATION OF 2NDS TRANSFORMER	SOLWIN ENGINEERING NGERIA LTD	OREDO	27TH JUNE 2022	22,748,697.69	-	22,748,697.69	22,748,697.69		18.00	18.00	100%
1108	EDO STATE ELECTRIFICATION AGENCY	CONSTRUCTION AND REABILITATION OF STREET LIGHT	PADDLE CONTINENTAL NGERIA LTD	OREDO	22ND DECEMBER 2022	75,654,569.78	-	75,654,569.78	75,654,569.78		-	-	100%
1109	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF IPP AND CONSTRUCTION OF SUB-STATION TO OTHER AHD JOURNING ROADS	ED-FRA-END NGERIA LTD	OREDO	22ND DECEMBER 2022	22,107,286.64	-	22,107,286.64	22,107,286.64		-	-	100%

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1110	EDO STATE ELECTRIFICATION AGENCY	REHABILITATION OF STREETLIGHT IN GRA BENIN CITY	PADDLE CONTINENTAL NIGERIA LTD	OREDO	10TH NOVEMBER 2022	34,780,375.31	-	34,780,375.31	34,780,375.31		-	-	100%
1111	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD /EDSG NETWORK	JOSAMA ENGINEERING CO.LTD	OREDO	19TH JUNE 2023	36,824,294.57	-	36,824,294.57	36,824,294.57		-	-	100%
1112	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF ED SG COPC 11KV IPP LINE	RAPID CONSULT NIGERIA LTD	OREDO	14TH FEBRUARY 2024	25,083,494.67	-	25,083,494.67	25,083,494.67		-	-	100%
1113	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF 500KVA 11/0.15KV TRANSFORMER	ZETEX VENTURES LTD	OREDO	18TH APRIL 2024	179,525,000.00	-	179,525,000.00	179,525,000.00		-	-	100%
1114	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF TRANSFORMERS	ZETEX VENTURES LTD	OREDO	26TH APRIL 2024	143,093,250.00	-	143,093,250.00			143,093,250.00	143,093,250.00	0%
1115	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF TRANSFORMERS VARIOUS CAPACITY	ZETEX VENTURES LTD	OREDO	26TH APRIL 2024	86,000,000.00	-	86,000,000.00	79,100,000.00		6,900,000.00	6,900,000.00	92%
1116	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD ED SG COPC LINE TO EDO STATE MINISTRY OF TRANSPORT	JOSAMA ENGINEERING CO.LTD	OREDO		23,302,790.88	-	23,302,790.88			23,302,790.88	23,302,790.88	0%
1117	EDO STATE ELECTRIFICATION AGENCY	EDSG NETWORK REPAIR AND MAINTENANCE	HENZ ENGINEERING COMPANY LTD	OREDO	26TH APRIL 2024	22,460,324.38	-	22,460,324.38	19,183,125.00		3,277,199.38	3,277,199.38	85%
1118	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP NETWORK	JOSAMA ENGINEERING CO.LTD	OREDO	10TH NOVEMBER 2022	61,961,731.50	-	61,961,731.50	55,283,820.00		6,677,911.50	6,677,911.50	89%
1119	EDO STATE ELECTRIFICATION AGENCY	CONSTRUCTION OF STREETLIGHT	PADDLE CONTINENTAL NIGERIA LTD	OREDO	30TH DECEMBER 2023	87,574,946.79	-	87,574,946.79	77,086,319.44		10,488,627.35	10,488,627.35	88%
1120	EDO STATE ELECTRIFICATION AGENCY	ELECTRIFICATION OF TECH PARK	JOSAMA ENGINEERING CO.LTD	OREDO	16TH SEPTEMBER 2022	21,379,277.50	-	21,379,277.50	21,379,277.50		-	-	100%
1121	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP NETWORK	ED-FRA-END NIGERIA LTD	OREDO	12TH MAY 2023	77,112,319.10	-	77,112,319.10	53,978,551.03		23,133,768.07	23,133,768.07	70%
1122	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD	ED-FRA-END NIGERIA LTD	OREDO	1ST AUGUST 2023	131,509,240.28	-	131,509,240.28	32,877,310.07		98,631,930.21	98,631,930.21	25%
1123	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD	JOSAMA ENGINEERING CO.LTD	OREDO	29TH MAY 2024	87,008,500.00	-	87,008,500.00	21,752,125.00		65,256,375.00	65,256,375.00	25%
1124	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF 33KV LINE AND INSTALLATION OF 1 X 3MVA 33/0.4KV TRANSFORMER	ED-FRA-END NIGERIA LTD	OREDO		168,095,594.63	-	168,095,594.63			168,095,594.63	168,095,594.63	0%
1125	EDO STATE ELECTRIFICATION AGENCY	DEPLOYMENT AND INSTALLATION OF AN AUTOMATIC VOLTAGE REGULATOR (AVR) AND AUTOMATIC PHASE SEQUENCE CORRECTOR (APSC)	XGT SMART CONSULT LTD	OREDO		166,185,583.00	-	166,185,583.00			166,185,583.00	166,185,583.00	0%

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1126	EDO STATE ELECTRIFICATION AGENCY	REINFORCEMENT OF BEEDC 33KV/LINE	ED-FRA-END NGERIA LTD	OMA SOUTH WEST	22ND NOVEMBER 2023	308,208,424.88	-	308,208,424.88	184,925,054.93		123,283,369.95	123,283,369.95	60%
1127	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD TO SECURITY AGENCIES	ED-FRA-END NGERIA LTD	OREDO	28TH JULY, 2023	96,805,862.01	-	96,805,862.01	24,201,465.50		72,604,396.51	72,604,396.51	25%
1128	EDO STATE ELECTRIFICATION AGENCY	SUPPLY AND CONSTRUCTION OF 250 WATTS LED LIGHT	PADDLE CONTINENTAL NGERIA LTD	OREDO			-				-	-	
1129	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD ED SG COPC IPP 11KV NETWORK	ED-FRA-END NGERIA LTD	OREDO	11TH DECEMBER 2023	21,759,879.87	-	21,759,879.87	5,439,969.97		16,319,909.90	16,319,909.90	25%
1130	EDO STATE ELECTRIFICATION AGENCY	REHABILITATION OF 64 SPAN HT/LT OVERHEAD LINE	JOYAK JANAIWA NGERIA LTD	OREDO	23RD JANUARY 2024	42,999,253.00	-	42,999,253.00	10,749,813.25		32,249,439.75	32,249,439.75	25%
1131	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF ED SG COPC IPP LINE	RAPID CONSULT NGERIA LTD	OREDO	9TH OCTOBER 2023	54,045,349.70	-	54,045,349.70	13,511,337.42		40,534,012.28	40,534,012.28	25%
1132	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF ED SG NETWORK	RAPID CONSULT NGERIA LTD	OREDO	15TH DECEMBER 2023	58,834,170.13	-	58,834,170.13	14,708,542.53		44,125,627.60	44,125,627.60	25%
1133	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF ED SG COPC 11KV IPP NETWORK	RAPID CONSULT NGERIA LTD	OREDO	17TH MAY 2024	69,148,496.05	-	69,148,496.05	17,287,124.01		51,861,372.04	51,861,372.04	25%
1134	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD ED SG/COPC IPP	JOSAMA ENGINEERING CO. LTD	IKPOBA-OKHA	4TH OCTOBER 2023	35,244,780.07	-	35,244,780.07	8,811,195.02		26,433,585.05	26,433,585.05	25%
1135	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD ED SG COPC IPP NETWORK	JOSAMA ENGINEERING CO. LTD	OREDO	9TH OCTOBER 2023	87,941,206.04	-	87,941,206.04	21,985,301.51		65,955,904.53	65,955,904.53	25%
1136	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF SECOND BATCH OF 10 NOS 500KVA 11/0.415KV TRANSFORMER FOR RENEVED OPERATION LIGHT UP EDO PROJECT	ZETEX VENTURES LTD	STATEWIDE	2ND JUNE 2024	179,525,000.00	-	179,525,000.00			179,525,000.00	179,525,000.00	0%
1137	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF LED LUMINARIES FOR THE RENEVED PROJECT LIGHT UP EDO 2024	ATIODE SOLAR SYSTEMS	OREDO	21ST JUNE 2024	136,170,250.00	-	136,170,250.00			136,170,250.00	136,170,250.00	0%
1138	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF STREET LIGHT POLES FOR THE RENEVED PROJECT LIGHT UP EDO 2024	ATIODE SOLAR SYSTEMS	OREDO	24TH JUNE 2024	65,161,125.00	-	65,161,125.00			65,161,125.00	65,161,125.00	0%
1139	EDO STATE ELECTRIFICATION AGENCY	BULK PURCHASE OF 3000 METERS OF 35MM ² X 4C AND 6000 METERS OF 25MM ² X 3C FLEX CABLES FOR THE RENEVED PROJECT LIGHT UP EDO 2024	ATIODE SOLAR SYSTEMS	OREDO	21ST JUNE 2024	166,152,000.00	-	166,152,000.00			166,152,000.00	166,152,000.00	0%
1140	EDO STATE ELECTRIFICATION AGENCY	BULK PURCHASE OF 5200 METERS OF 25MM ² X 4C ARMORED CABLES FOR RENEVED PROJECT LIGHT UP EDO 2024	ATIODE SOLAR SYSTEMS	OREDO	21ST JUNE 2024	198,445,000.00	-	198,445,000.00			198,445,000.00	198,445,000.00	0%
1141	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF FIRST BATCH OF 10 NOS 500KVA, 11/0.415KV TRANSFORMER FOR THE RENEVED OPERATION LIGHT UP EDO	ZETEX VENTURES LTD	OREDO	21ST JUNE 2024	179,525,000.00	-	179,525,000.00			179,525,000.00	179,525,000.00	0%

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1142	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF EDSG COPC 11KV IPP TO POWER THE RENEVED PROJECT LIGHT UP EDO 2024	ED-FRA-END NGERIA LTD	OREDO	21ST JUNE 2024	133,814,011.25	-	133,814,011.25			133,814,011.25	133,814,011.25	0%
1143	EDO STATE ELECTRIFICATION AGENCY	DEPLOYMENT OF 8NDS 500KVA TRANSFORMER AND 1 NO TRANSFORMER	JOSAMA ENGINEERING CO.LTD	OREDO	24TH JUNE 2024	182,813,634.70	-	182,813,634.70	91,406,817.35		91,406,817.35	91,406,817.35	50%
1144	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF LED LUMINARIES FOR STREETLIGHT MAINTENANCE	ATIODE SOLAR SYSTEMS	OREDO	13TH MARCH 2024	118,103,800.00	-	118,103,800.00	29,525,950.00		88,577,850.00	88,577,850.00	25%
1145	EDO STATE ELECTRIFICATION AGENCY	CONSTRUCTION OF STREETLIGHT LIGHT UP EDO 2024	ATIODE SOLAR SYSTEMS	OREDO	21ST JUNE 2024	75,260,075.00	-	75,260,075.00	37,630,037.50		37,630,037.50	37,630,037.50	50%
1146	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF ELECTRICAL CABLES FOR STREETLIGHT MAINTENANCE	ATIODE SOLAR SYSTEMS	OREDO	13TH MARCH 2024	186,671,600.00	-	186,671,600.00	46,667,900.00		140,003,700.00	140,003,700.00	25%
1147	EDO STATE ELECTRIFICATION AGENCY	RECONFIGERATION OF EDSG ELECTRICITY NETWORK	ED-FRA-END NGERIA LTD	OREDO	18TH JULY 2024	69,571,836.56	-	69,571,836.56	34,785,918.28		34,785,918.28	34,785,918.28	50%
1148	EDO STATE ELECTRIFICATION AGENCY	RECONFIGERATION OF BEDC ELECTRICITY NETWORK	JIPASONK INTERNATIONAL LTD	OREDO	16TH JULY 2024	128,414,125.00	-	128,414,125.00	64,207,062.50		64,207,062.50	64,207,062.50	50%
1149	EDO STATE ELECTRIFICATION AGENCY	PURCHASE OF POLES,WELDING AND FABRICATION EQUIPMENT FOR STREETLIGHT MAINTENANCE	ATIODE SOLAR SYSTEMS	OREDO	13TH MARCH 2024	43,232,200.00	-	43,232,200.00	10,808,050.00		32,424,150.00	32,424,150.00	25%
1150	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP 11KV NETWORK	ED-FRA-END NGERIA LTD	OREDO	4TH OCTOBER 2023	67,575,405.00	-	67,575,405.00	16,894,101.50		50,681,303.50	50,681,303.50	25%
1151	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD NETWORK	JOSAMA ENGINEERING CO.LTD	OREDO	9TH OCTOBER 2023	31,627,806.09	-	31,627,806.09	7,906,951.52		23,720,854.57	23,720,854.57	25%
1152	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP NETWORK	ED-FRA-END NGERIA LTD	OREDO	9TH OCTOBER 2023	37,907,962.08	-	37,907,962.08	9,476,990.52		28,430,971.56	28,430,971.56	25%
1153	EDO STATE ELECTRIFICATION AGENCY	EXTENSION OF OSSIOMD IPP NETWORK	JOSAMA ENGINEERING CO.LTD	EGOR	9TH OCTOBER 2023	108,026,620.08	-	108,026,620.08	27,006,655.02		81,019,965.06	81,019,965.06	25%
1154	EDO STATE ELECTRIFICATION AGENCY	SUPPLY OF MEDIUM/LOW VOLTAGE POWER RETICULATION AT THE SECRETARIAT AND HIGH COURT COMPLEX	JOSAMA ENGINEERING CO.LTD	OREDO	23RD APRIL 2020	170,000,000.00	-	170,000,000.00	170,000,000.00		-	-	100%
1155	EDO STATE ELECTRIFICATION AGENCY	REINFORCEMENT OF ELECTRICITY SUPPLY TO IGLOVE QUARTERS,IGOMD COMMUNITY	JOSAMA ENGINEERING CO.LTD	UHLMAODE	NOVEMBER 17TH 2021	31,446,894.38	-	31,446,894.38			31,446,894.38	31,446,894.38	0%
1156	EDO STATE ELECTRIFICATION AGENCY	REINFORCEMENT OF ELECTRICITY SUPPLY TO OGBOMEDE STREET AND ENVRONS	JIPASONK INTERNATIONAL LTD	OMA NORTHEAST	NOVEMBER 16TH 2022	35,241,834.65	-	35,241,834.65	35,021,897.17		219,937.48	219,937.48	99%
1157	EDO STATE ELECTRIFICATION AGENCY	UPGRADING OF POWER SUPPLY TO SAMUEL OGBEMUDIA STADIUM	JOYAK JANAIWA NGERIA LTD	OREDO	18TH MAY 2020	34,671,000.00	-	34,671,000.00	34,131,250.00		539,750.00	539,750.00	98%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
1158	EDO STATE ELECTRIFICATION AGENCY	REHABILITATION OF 3.9KM 33KV HT/LT OVER LINE FROM IBORE TO UGBALO AND ATUAGBO COMMUNITIES	NASTRADMOUS INTERNATIONAL LTD	IKPOBA-OKHA	17TH JANUARY 2024	85,185,492.75	-	85,185,492.75	21,108,248.44	63,324,745.31	752,499.00	64,077,244.31	99%
1159	EDO STATE ELECTRIFICATION AGENCY	REHABILITATION OF 64 SPAN HT/LT OVERHEAD	JOYAK JANAIVA NIGERIA LTD	IKPOBA-OKHA	3RD JANUARY 2024	42,999,253.00	-	42,999,253.00	10,749,813.25		32,249,439.75	32,249,439.75	25%
1160	EDO STATE ELECTRIFICATION AGENCY	REINFORCEMENT OF ELECTRICITY SUPPLY	HENZ ENGINEERING COMPANY	IKPOBA-OKHA			-	-			-	-	
1161	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	(Management Consultant Service) Benin Enterprise Park Project	Sunn Econeering	STATEWIDE	2nd Feb 2023	126,900,000.00	-	126,900,000.00	31,750,000.00	-	95,150,000.00	95,150,000.00	25%
1162	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	(Legal Adviser) Benin Enterprise Park Project	Gewplaw	STATEWIDE	2nd Feb 2023	50,000,000.00	-	50,000,000.00	12,500,000.00		37,500,000.00	37,500,000.00	25%
1163	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	(Reporting Accountant) Benin Enterprise Park Project	Siao	STATEWIDE	2nd Feb 2023	36,505,000.00	-	36,505,000.00	19,126,250.00		17,378,750.00	17,378,750.00	52%
1164	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	Provision of Transaction Advisory Services for the Benin Port Project	OPCS Transcom Nigeria Limited	STATEWIDE	6th Sept. 2021	434,915,246.10	-	434,915,246.10	304,440,672.27		130,474,573.83	130,474,573.83	70%
1165	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	Benin port project	EdoGIS	STATEWIDE	11th April 2023	1,842,544,428.15	-	1,842,544,428.15	-		1,842,544,428.15	1,842,544,428.15	0%
1166	MINISTRY OF BUSINESS, TRADES & COOPERATIVES	Financial. Benin Enterprise Park Project	SOM Capital	STATEWIDE		350,000,000.00	-	350,000,000.00	-		350,000,000.00	350,000,000.00	0%
1167	EDO STATE WASTE MANAGEMENT BOARD	FEASIBILITY STUDY ON EDO STATE WASTE MANAGEMENT INFRASTRUCTURE TO DRIVE PRIVATE SECTOR PARTICIPATION IN THE SECTOR	MULTIPLE DEVELOPMENT SERVICES LIMITED	STATEWIDE	2/8/2023	71,739,375.00		71,739,375.00		-	71,739,375.00	71,739,375.00	0%
1168	EDO STATE SKILLS DEVELOPMENT AGENCY	SUPPLY OF AUDIO EQUIPMENT (EUROPE GRADE) FOR VICTOR UWAIFO CREATIVE HLN SOUND STAGE (MOBILE), BENIN CITY, EDO STATE	QUEBEC CONCEPTS	STATEWIDE		196,045,256.00	-	196,045,256.00	31,750,000.00	-	164,295,256.00	164,295,256.00	16%
1169	EDO STATE SKILLS DEVELOPMENT AGENCY	SUPPLY AND INSTALLATION OF WORLD CLASS RECORDING STUDIO	QUEBEC CONCEPTS	STATEWIDE		168,025,819.34	-	168,025,819.34	12,500,000.00		155,525,819.34	155,525,819.34	7%
1170	OFFICE OF THE DEPUTY GOVERNOR	Purchase and Supply of additional 20 No. Pre-owned 2000/2002 Model Toyota Sienna Vans for the purpose of strengthening the Security Architecture in Edo State	Robsyl Integrated Services Limited	OREDO		81,700,000.00	-	81,700,000.00	81,700,000.00	-	-	-	100%
1171	OFFICE OF THE DEPUTY GOVERNOR	Purchase and Supply of additional 20 No. Pre-owned 2000/2002 Model Toyota Sienna Vans for the purpose of strengthening the Security Architecture in Edo State	Robsyl Integrated Services Limited	OREDO		89,225,000.00	-	89,225,000.00	89,225,000.00		-	-	100%
1172	OFFICE OF THE DEPUTY GOVERNOR	Purchase and Supply of additional 20 No. Pre-owned 2000/2002 Model Toyota	Robsyl Integrated Services Limited	OREDO		104,275,000.00	-	104,275,000.00	104,275,000.00		-	-	100%

S/N	MDA	Project Title	Contractor	Location	Award Date	Initial Contract Sum	Variations	Revised Contract Sum	Total Payment to Date	Outstanding Payment	Value of Work Outstanding	Contract Sum Outstanding	Project Completion Status
		Sienna Vans for the purpose of strengthening the Security Architecture in Edo State											
1173	OFFICE OF THE DEPUTY GOVERNOR	Purchase and Supply of additional 20 No. Pre-owed 2000/2002 Model Toyotal Sienna Vans for the purpose of strengthening the Security Architecture in Edo State	Robsyl Integrated Services Limited	OREDO		64,500,000.00	-	64,500,000.00	64,500,000.00		-	-	100%
1174	OFFICE OF THE DEPUTY GOVERNOR	Purchase and Supply of additional 20 No. Pre-owed 2000/2002 Model Toyotal Sienna Vans for the purpose of strengthening the Security Architecture in Edo State	Robsyl Integrated Services Limited	OREDO		77,400,000.00	-	77,400,000.00	77,400,000.00		-	-	100%
					TOTAL	573,391,036,248.88	164,012,765,802.12	737,403,802,050.99	344,348,808,418.09	38,931,746,158.88	354,123,247,474.03	393,054,993,632.90	

CONCLUDING REMARKS

We wish to express our profound gratitude to His Excellency, Governor Godwin Nogheghase Obaseki, for the immense honour of selecting each of us to serve on the Edo 2024 Transition Committee, marking the conclusion of his remarkable eight-year administration in Edo State. It has been both a privilege and a responsibility to contribute to the service of Edo State as part of this Transition Committee, under the leadership of Mr. Joseph Eboigbe.

The 20-member committee was tasked with a critical mandate: to document the legacy of the Obaseki-led administration, preserve institutional memory, highlight pending issues, offer actionable recommendations, and foster knowledge sharing for future governance. Since our inauguration in July, the committee has worked diligently to chronicle the administration's journey, focusing on the policy frameworks, innovative initiatives, and numerous achievements across various thematic pillars. Our work has delved deeply into key governance areas such as finance, legal reforms, procurement, and institutional reforms, conducting a thorough contextual analysis to inform the conclusions and recommendations presented in this report.

The outcome of our efforts offers a comprehensive guide for the incoming administration, providing insight into the policies and initiatives that have shaped Edo's development over the past eight years. This report not only serves as a valuable resource for understanding the impact of these reforms but also lays the groundwork for sustaining and building upon them. We believe it will assist the new administration in making informed decisions about the continuation of policies and the introduction of new ones that can steer Edo State toward further socio-economic progress.

We extend our sincere thanks to all contributing Ministries, Departments, and Agencies (MDAs), the thematic pillar actors, stakeholders, subject matter experts, and data analysts, whose collaboration and inputs were instrumental in compiling this report. In particular, we would like to acknowledge the efforts of the team led by Dr. Henry Imogiemhe Idogun, whose tireless dedication helped to bring this work to fruition.

Lastly, we once again express our deep appreciation to His Excellency, Governor Godwin Obaseki, for his visionary leadership and for providing us the unique opportunity to serve our beloved state in this capacity. His administration's legacy of reforms, innovative policies, and developmental strides will continue to resonate in the future of Edo State.