

2013 REPORT TO THE COMMUNITY



WE'RE GREATEST

TOGETHER



CS

Calgary Stampede

OUR VISION

CREATING A WORLD-CLASS, YEAR-ROUND GATHERING PLACE

In 2013, we saw that the spirit of our city cannot be washed away.

In the wake of the southern Alberta floods, we saw volunteers show up by the thousands to help rebuild and “hell or high water” t-shirt orders pour in by the tens of thousands to support the Canadian Red Cross Alberta Floods fund. We saw western hospitality, pride of place, commitment to community and integrity rise above the disaster. Stampede 101 was a time to pause with friends and family, take a break from flood recovery and celebrate our community. 2013 was Calgary’s Stampede. As it has always been and will always be.

As we embark on the next chapter of our story, we will deliver exceptional experiences that entertain, educate and engage visitors; we will build inspired spaces to bring our community together to celebrate; and we will further energize the brand that has come to define our city. Our vision is to create a world-class, year-round gathering place in the heart of our great city.

ABOUT US

The Calgary Stampede is a not-for-profit community organization that preserves and promotes western heritage and values. The Stampede contributes to our communities’ quality of life by promoting volunteerism, investing in youth and agricultural programs, providing world-class event facilities and offering a unique western experience for the world to enjoy.

VALUES

At the root of the Calgary Stampede brand are the core values of western hospitality, integrity, pride of place, and commitment to the community. These values connect us to our past, to the present and to our future.

A MESSAGE FROM THE PRESIDENT AND CHAIRMAN OF THE BOARD AND THE CEO

Dear Friends,

2013 was an extraordinary year by any measure. The southern Alberta floods presented challenges of a magnitude we had never experienced in our history. They also reminded us, as disasters do, of what matters and why we do what we do.

We did what we do best: we came together as a community. Against all odds, we opened our gates on time. Stampede 101 became a symbol of our community's resiliency and optimism.

Throughout the flood, our volunteers' spirit shone through. During the initial hours of the flood evacuations, Stampede volunteers were mobilized to greet and help at the City of Calgary's 24-hour reception centres. Some of our board members created a "We're Greatest Together" Facebook group, which organized volunteers to help with relief efforts in hard-hit neighbourhoods, as well as fold, package and deliver more than 160,000 Hell or High Water t-shirts as the orders poured in. That volunteer-supported t-shirt campaign raised more than \$2.4 million for Canadian Red Cross Alberta Floods Response. We cleaned flooded basements, served food to relief troops in Canmore, and provided warm breakfasts to a severely impacted Siksika First Nation.

Our employees were heroic, pulling out all the stops to ready for Stampede - cleaning buildings, repairing facilities and overcoming unimaginable obstacles. When it was safe to begin Stampede set-up, our volunteers and employees worked collaboratively and diligently under a compressed schedule to ensure everything was ready for opening day.

Flood recovery did not stop at the conclusion of Stampede 101. Right after Stampede ended we began full restoration of our facilities to their pre-flood state. This \$51 million job is ongoing and we anticipate completing virtually all our facility repairs in time for the 2014 Stampede. We expect our insurance policies will cover the vast majority of the repairs. There will be additional flood mitigation and riverbank work that will fall under the auspices of the Province's disaster and flood erosion funding programs.

While we will always remember 2013 as the year of the flood, we are also proud to report that we made significant progress last year against our 2013-2015 strategic plan. The three-year plan has six focused strategies and here are the highlights of what we accomplished in year one.

SUPPORT OUR PEOPLE TO RIDE FOR THE BRAND

We invested in programs, training and leadership to help our people reflect our brand values in the experiences we deliver to our guests and community.

Over the course of the year, committee leadership reviewed and updated each of the mandates of our 47 volunteer committees, ensuring each committee was aligned with our strategic plan. In 2013 we redesigned our total compensation offering, to be introduced in 2014, to ensure a competitive offering to our current and future employees.

We received two people related awards in 2013 that recognized the strength of our culture and our status as a top provincial employer. Please see the awards section of this report for more details.

STRENGTHEN AND BUILD URBAN AND RURAL CONNECTIONS

After a year's ownership, and in consultation with stakeholders, we achieved our goal to create an authentic working cattle operation at the OH Ranch. More than 200 bred cows arrived in 2013 and 204 live calves were born in the spring.

Our Corporate Relations committee hosted the 2013 President's Event and President's Ride at the OH Ranch. In 2013 the Calgary Stampede's Artist Ranch Project was also held at the OH Ranch. Under this program, which is led by our Western Showcase committee, five artists learn about life on a working ranch and then create artwork inspired by this experience, for exhibit and sale at the Calgary Stampede. These kinds of activities show how the OH Ranch can connect urban audiences with our rural neighbours in new and meaningful ways.

We also made significant infrastructure enhancements to help deliver the western events that connect urban and rural audiences. We shortened the racetrack and completed a new tunnel to the infield. The two-lane tunnel separates people from vehicles and livestock, reduces vehicle traffic on the track, brings all livestock safely to the infield, and supports two-way vehicle traffic. Ultimately, the new tunnel will also provide exhibitors and competitors with better access to the Agrium Western Event Centre.

CO-CREATE GATHERING SPACES

The Calgary Stampede and the Calgary Stampede Foundation made incredible progress on the "We're Greatest Together" Capital Campaign. At the end of 2013, we raised more than \$92 million of the \$100 million goal. This funding, a mix of individual, government, foundation and corporate donations, will be allocated to the three major Stampede Park development projects: the Agriculture Discovery Zone, Riverfront Park and the Youth Campus.

Local entrepreneur and philanthropist Don Taylor's \$15 million donation was the largest private donation ever made to the Stampede Foundation. The money will be used to create the SAM Centre, a western interpretive centre. The SAM will be a central piece of the future Youth Campus on Stampede Park, and will give local and global visitors a place to learn about the history of Stampede and southern Alberta throughout the year.

We are also appreciative of a number of other donations that were pledged in 2013 and will be publicly announced over the course of 2014.

Supportive volunteers and employees have also contributed through the family campaign, a number of whom made multi-year pledges as part of the 1912 Society - a special recognition for generous individuals. We thank every donor for their support of the Stampede's vision.

In May, our Historical and Public Art committees completed a major restoration of the eight murals at Stampede Park. The artworks depict icons and moments of significance from the Stampede's history. Our volunteers also created a new Art Walk guide to help visitors enjoy the prominent pieces of western art at Stampede Park.

In 2013, we worked with event promoters and producers to ensure Stampede Park continues to be a year-round gathering place for a myriad of events and occasions. We hosted everything from Cirque du Soleil to the Monster Jam motorsport event to a long-time Calgary Halloween attraction - Screamfest. The Social Enterprise World Forum Convention attracted delegates from more than 30 countries devoted to resolving the world's most complex social challenges. The Gas and Oil Expo, which alternates with the biennial Global Petroleum Show, drew more than 20,000 local and international visitors and more than 600 exhibiting businesses. To wrap up the year, we

worked with corporate Calgary to bring more than 35,000 employees and guests together for holiday parties where they could celebrate their organizations' success.

COMMUNICATE ANIMAL CARE PRACTICES AND PROGRAMS

Prior to Stampede 101, we launched a new Animal Q and A website where anyone can pose their questions about animal care and get straight-up answers from experts. In 2013, we created and posted more than 30 new animal care videos on our YouTube channel, another information resource for community members interested in the Calgary Stampede and animal care.

We also engaged Calgarians in dialogue, bringing several community members to take part in animal care discussions and behind-the-scenes educational tours during Stampede so they could meet the animals and animal experts involved in our Rodeo and Chuckwagon events.

Committed to continuous improvement, in 2013 we expanded the scientific research program we have with the University of Calgary's School of Veterinary Medicine. In 2013, researchers introduced the use of infrared thermography, known as IRT, to detect temperature levels amongst bucking stock and determine if this tool can add to the animal observational research already being conducted.

One significant capital improvement was our \$500,000 investment in new state-of-the-art rodeo chute steel, featuring improved safety features for animal and human competitors.

Our research showed that an overwhelming majority of Calgarians support animals being involved in competition, exhibition or education events at the Stampede - a strong indication of community support for our animal care program.

ENGAGE CALGARIANS IN THEIR COMMUNITY BACKYARDS

In early summer, the Community Development committee and volunteers from six other committees hosted two Community Roundups in two busy Calgary community centres. In partnership with local community groups, these mini fairs brought neighbours together to celebrate the diversity, western heritage, and community spirit of Calgary.

In the fall, the Indian Events committee brought First Nations culture to CultureFest at

the Genesis Centre, part of the Province of Alberta's culture days celebrations.

Over the school year, several hundred school kids from across the Calgary area learned about western heritage and agriculture in the hands-on educational environment known as Stampede School.

On a regular basis, our Promotion committee visited Calgary-area seniors' homes and provided residents with a Stampede experience in the form of line dancing and sing-a-longs.

Through the course of the year, activities such as these helped the Stampede connect with Calgarians of all ages and backgrounds outside of our 10-day celebrations.

SHOWCASE THE CALGARY STAMPEDE TO THE WORLD

In January we hosted "An Evening with Oprah", where Oprah Winfrey delivered inspirational messages, humorous anecdotes and personal moments with a sold out Saddledome audience. The post-event photo of Oprah wearing a white hat and giving two thumbs up received great attention - going viral via twitter and other social networking vehicles.

In the spring, we took the Stampede to outer space when we tweeted Commander Chris Hadfield while he was aboard the International Space Station with an invitation to lead our Parade. He came to Calgary in July, and led a memorable Stampede parade through downtown Calgary, creating a buzz across Canada and around the world.

When we opened our gates on time for Sneak-a-Peek on Thursday, July 4, 2013, even more of the world was watching, thanks to the ongoing interest in the flood. In fact, CBC's the National ran a 10-minute documentary on our opening night chronicling our efforts to rebuild Stampede Park in two weeks.

Our brand saw solid exposure on either side of Stampede when we teamed up with Disney on promotions related to their western film The Lone Ranger. The Stampede was showcased at cinemas across Canada and at select screenings our volunteers and Royalty delivered some Stampede spirit and Calgary flair.

There was ongoing interest in our flood story, with the flood video we launched in July becoming the most watched You Tube video in Canada for that month. As well, over the remainder of the year, we took advantage of numerous opportunities to tell our story in person at events, conferences and meetings across Canada and the United States.

In November, the Stampede Queen and Princesses carried the CS banner at the CFL Grey Cup, promoting the Calgary Stampede spirit to our nation's football fans. That same month, the 2014 Calgary Stampede Indian Princesses traveled to Germany to promote the Stampede and Alberta to international tourists.

In December, we provided more than 600 German travel writers and agents with a taste of Stampede as we hosted them at Stampede Park with an authentic Stampede breakfast and bull riding performance.

In summary, we managed our planned and unplanned work with discipline and passion. We advanced our brand and our mission with concrete results as we executed the first year of our strategic plan. The response to the flood uncovered new levels of spirit across our city and throughout our organization. An entire community came together to create a rallying point during very difficult circumstances.

All of our success is because of people. We are appreciative and thankful for our passionate volunteers, hard-working employees, diligent contractors, resilient neighbours, committed sponsors and loyal guests. The entire Stampede family can be proud. 2013 was a terrific year and the CS brand has never been stronger.

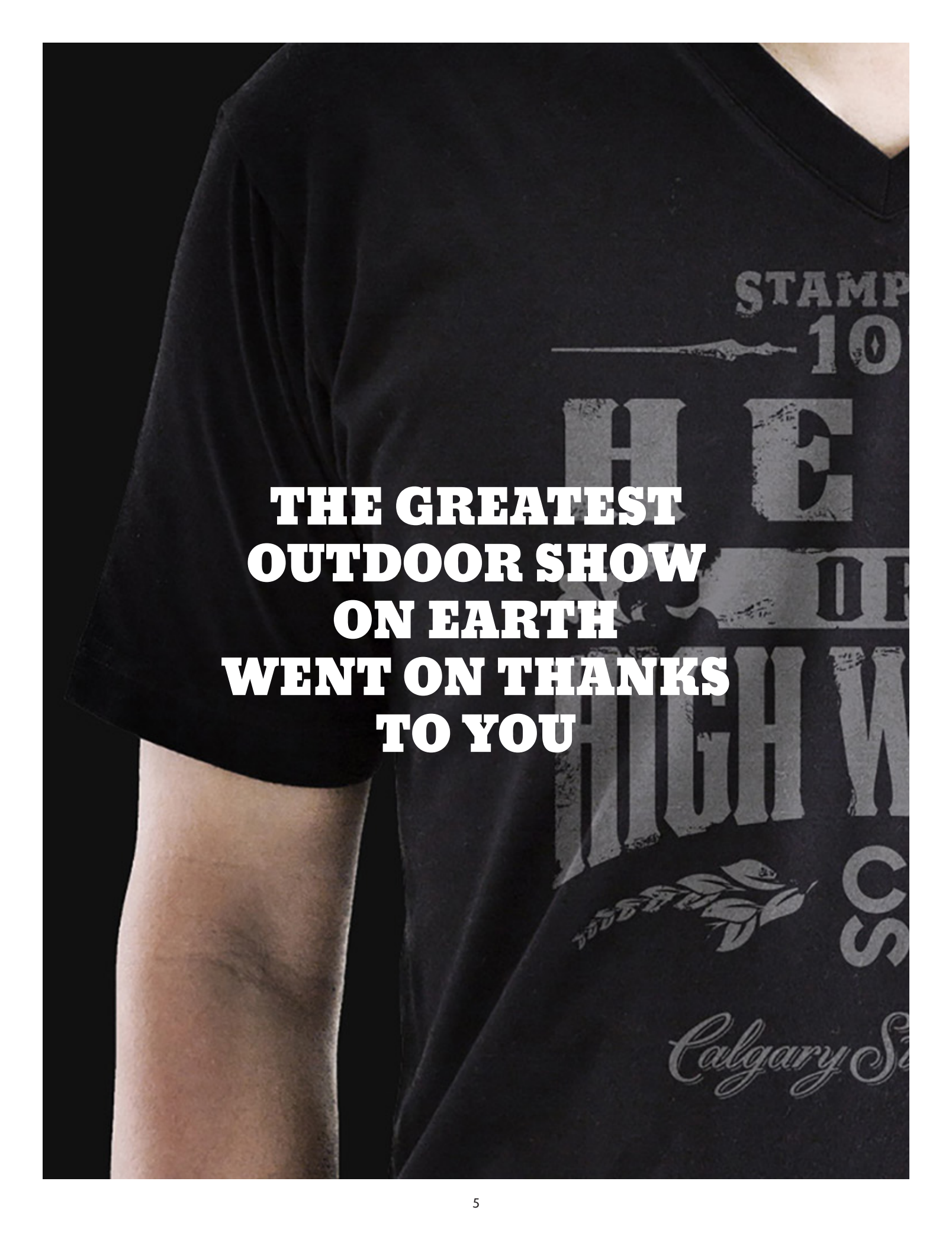
Thank you.



Bob Thompson
President and Chairman of the Board



Vern Kimball
Chief Executive Officer

A black t-shirt with a graphic design. The design includes the words "STAMP 10", "THE", "OF", "HIGHWAY", and "Calgary Stamp Show". The text is in a distressed, stencil-like font. There is also a small graphic of a mountain range and a leafy branch.

**THE GREATEST
OUTDOOR SHOW
ON EARTH
WENT ON THANKS
TO YOU**

HELL OR HIGH WATER

JUNE 20, 8:30 A.M.

Elbow River Rising



JUNE 20, 12:45 P.M.

Calgary Stampede's Emergency Command Centre (ECC) activated.

JUNE 20, 1:11 P.M.

City of Calgary declares State of Emergency.

JUNE 20, 1:24 P.M.

Jersey barriers installed to protect track. Indian Village evacuated. (Jersey barriers are modular concrete or plastic barriers.)

JUNE 20, 2 P.M.

Flood defense priorities established: track, Grandstand, BMO Centre and electrical substation. Park combed for anything that might float away.

JUNE 20, 2:38 P.M.

Evacuation begins for Calgary and area communities.

JUNE 20, 4:30 P.M.

Sluice gates closed. Flood walls and sandbags installed around track. (Sluice gates prevent storm sewers from upwelling.)

JUNE 20, 8 P.M.

Calgary Stampede volunteers deployed to City of Calgary Reception Centres. Employees called back to Park to move files, computers, phones, uniforms and all other valuables from basements to higher ground.

JUNE 20, 11 P.M.

Tiger Dams™ installed around electrical substation. Sandbags and pumps put in BMO Centre. (A Tiger Dam™ system consists of elongated flexible tubes which may be joined end to end, stacked and filled with water. Together, they form a pyramid-shaped structure that creates a barrier.)

JUNE 21, MIDNIGHT - 1 A.M.

Calgary transit and bridges closed. Stampede Park evacuated. A handful of employees stay through the night pushing water away from the electrical substation with pumps, brooms and squeegees.

JUNE 21, OVERNIGHT

Blue bridge washed away, Infield tunnel and Indian Village submerged. Track, barns, Stampede Foundation buildings, Big Four Building, Agriculture Building, Headquarters Building and People Centre all flooded. Scotiabank Saddledome flooded to row 10.

JUNE 21, OVERNIGHT

Elbow River peaks at 1,240 cubic metres per second, 12x the normal rate and 3x the 2005 flood.

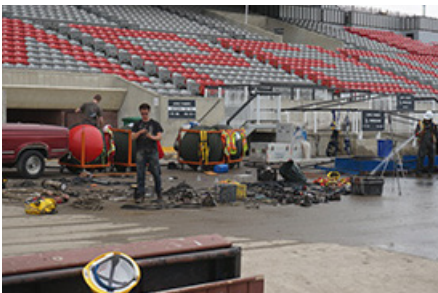
Bow River peaks at 2,400 cubic metres per second, 8x the normal rate and 3x the 2005 flood.

JUNE 21, 8:43 A.M.

Water flowing in and out of the reservoir equalizes.

JUNE 21, 10:20 A.M.

Materials to rebuild track found and ordered.



JUNE 21, 6:45 P.M.

Fuel deliveries and cleanup organized, including contractors, suppliers, pavers, track builders, elevator repair technicians, pumps and washers.

JUNE 22, 8 A.M.

Water recedes. North American Midway Entertainment and independent vendors postpone arrival for recovery efforts.



JUNE 22, 10:40 A.M.

Top priorities established: repair the breach of the track, pump out Grandstand, restore electrical, clean out BMO Centre, get the lights back on in the parking lots.

JUNE 23

Park and Facility Services, one of the few functional buildings and running on a generator, is established as home base for employees coming back to work.

JUNE 24

Press conference held to confirm that Stampede 101 will go ahead "Come hell or high water."

Hell or High Water T-shirts go on sale.

JUNE 24 - JULY 3

Contractors from across Canada and the United States arrive to help with flood recovery. Many stay on to help surrounding communities in the days and weeks to follow.

Dirt removed from track and 88 million pounds of new dirt moved in to rebuild it.

63 buildings (or parts of buildings) remediated (emptied, repaired, cleaned, sanitized, dried and inspected).

900 flowers and 4 tandem trailers full of bark mulch replaced.

200 hours of people power to pull grass out of the fencelines.

A citizen brings 220 bagged lunches, each with a personal message, to the cleanup crew at the Grandstand, another community member provides hotdogs outside of the Saddledome, while yet another brings a carload of treats and food for relief workers.

JUNE 27

Employee orientations for 10-day Stampede begin. Midway vendors and volunteer committees begin to set up in a compressed timeline. The TransAlta Grandstand Show, which usually has eight to nine days for rehearsals, now has only three.

JULY 2

Downtown reopens.

JULY 3

Calgary Transit reopens. (About 50 per cent of Stampede guests arrive every year using Transit.)

JULY 4

Stampede Park opens on time for Sneak-a-Peek.

JULY 5 - JULY 14

1.1 million guests join us for The Greatest Outdoor Show on Earth.

JULY 15, 10:30 A.M.

Calgary Stampede presents a \$2.1 million cheque to the Canadian Red Cross Alberta Floods Fund.



LOOKING TO THE FUTURE

AGRICULTURE DISCOVERY ZONE

A focal point on Stampede Park, the Agriculture Discovery Zone will draw public audiences to agriculture events and educational opportunities year-round. At its heart is the Agrium Western Event Centre, a multipurpose complex that will triple the Stampede's capacity to host international and domestic, cattle and equine events. The building's rotunda will be home to Journey 2050: Growing Responsibly—an inquiry-based educational experience for Calgary and area middle school children. This world-class program will challenge students to consider how to sustainably feed the world's projected nine billion people in 2050.



RIVERFRONT PARK

Riverfront Park will be a vital green space for festivals, recreation and educational programming. The land along the Elbow River will be transformed into a beautiful, new city park and outdoor community gathering place. During the 10-day Stampede, the park will be the new home for Indian Village presented by Penn West Exploration. Year-round, Riverfront Park will celebrate our western heritage, our history and the environment.



YOUTH CAMPUS

Youth Campus will position Calgary's youth for success. Here, youth will develop strong roots in the community through education, performing arts, and making meaningful connections with southern Alberta's heritage. Youth Campus will feature ample green space and be custom-designed for indoor and outdoor classrooms, training and performing. Youth Campus will be home to The Young Canadians School of Performing Arts, Calgary Stampede Showband, Stampede School and the relocated Calgary Arts Academy. The SAM Centre will be a central piece of Youth Campus. This western interpretive centre will enhance the learning environment with galleries and education spaces, and be the new location for the Stampede's archives.



CALGARY STAMPEDE IN THE COMMUNITY

The Calgary Stampede celebrates western heritage in more locations than Stampede Park. Our volunteer committees and youth groups work year-round to bring Stampede magic to all of Calgary and beyond. Volunteer committees have brought the Stampede in some way, shape or form to every point on the following map. Take a look and read a few highlights about how we are engaging Calgarians in their backyards.

CALGARY STAMPEDE HELPS OUT WITH FLOOD RELIEF

Members of the Calgary Stampede family jumped into action during and following the southern Alberta floods. Many Stampede volunteers answered the call for help at Reception centres. The Caravan committee served up a hot breakfast for relief troops in Canmore. Pictured here is the OH Ranch team who went to High River to help out with relief efforts.



L to R: Deb Pigeon (OH Ranch, Ken's wife), Kevin Isherwood (Jessie's boyfriend), Ken Pigeon (OH Ranch manager), Jessie Pigeon (Ken's daughter), Dustin Coleman (Ken's nephew), Miles Coleman (Deb's brother).

CALGARY STAMPEDE LOTTERIES

The Gaminde family, John and Natalie and their daughters Eoin (3) and Euan (1), became the proud new owners of the Rotary Dream Home on October 29. Over the past decade, Stampede Lotteries has donated more than \$22 million to local charities. This year's ticket sales totalled \$1.2 million and benefited the Rotary Club, the Kinsman Club, the Calgary Stampede Foundation and the Calgary Stampede Showband.



CALGARY STAMPEDE SHOWBAND PERFORMS AT THE CIBC RUN FOR THE CURE

The Stampede Showband performed at the 2012 and 2013 CIBC Run for the Cure as one of several community performances showcasing Stampede youth programs. The Showband-related programs make approximately 50 individual appearances annually at schools, community centres and private functions.



CULTURAL ACCESS PASS

For the second year in a row, the Calgary Stampede participated in the Institute for Canadian Citizenship's (ICC) Cultural Access Pass program. In 2013, more than 150 new citizens picked up their passes for The Greatest Outdoor Show on Earth at TELUS Spark. Since the Cultural Access Pass program's launch five years ago, more than 60,000 new Canadians have received free access to more than 1,200 Canadian cultural attractions from coast-to-coast-to-coast.



CULTUREFEST

In late September 2013, the Indian Events committee participated in CultureFest at the Genesis Centre of Community Wellness. Along with First Nations dancers and a tipi display, visitors enjoyed Bollywood and Hollywood movies, cultural pavilions, art exhibits and food booths.



DONATION PROGRAM

The Calgary Stampede donation program made more than 190 donations to not-for-profit organizations that work to make southern Alberta a better place. In October, the Stampede donated an ultimate Stampede experience worth \$2,200 to the Stockmen's Memorial Foundation that included an exclusive "behind-the-chutes" of the Stampede Rodeo tour.



PROMOTION COMMITTEE AT FAMILY FUN DAY

The Calgary Stampede Promotion committee proudly took part in the Canadian Paraplegic Association's Family Fun Day celebration on Saturday, June 15, 2013. Members of the committee, including Harry the Horse, stopped by to join the festivities, which included a free barbecue, face painting, arts and crafts, and wheelchair basketball. The Promotion committee attended numerous community events in 2013, bringing first-class western entertainment and goodwill wherever they went.



THE YOUNG CANADIANS OF THE CALGARY STAMPEDE PERFORM IN THE COMMUNITY

In December 2013, The Young Canadians performed for three seniors' care centres, including the Walden Heights Seniors Community (pictured here). In addition, they performed "A Christmas Spectacular" for more than 700 seniors at Jack Singer Concert Hall, a free concert presented by The Rotary House Club of Calgary. The Young Canadians also performed for Calgary schools during the Traffic Safety Awareness event presented by the Calgary Association of Parents and School Councils.



WESTERN LEGACY AWARDS

In October 2013, the following individuals were recognized for exemplifying the Stampede values of western hospitality, pride of place, integrity and commitment to community: Carson Reiser (Award for Youth), Brian Nimijean and Paul Wagman (Award for Innovation), Rick Smith (Award for Sustained Contribution: Individual) and Children's Hospital Aid Society (Award for Sustained Contribution: Group).



AWARDS AND RECOGNITION

2013 AWARDS

We are proud of our success and are thrilled that our efforts have been recognized by so many of our industry peers. Here's a roundup of the awards and recognitions we received in 2013.

TOURISM AWARDS

TOURISM INDUSTRY ASSOCIATION OF CANADA (TIAC)

The Calgary Stampede was especially honoured to receive the special President's Award of Distinction. This accolade was accepted by our president and chairman of the board, Bob Thompson, on behalf of the Stampede and the citizens of Calgary, in recognition of the resiliency and heroic efforts demonstrated during the devastating floods. The Canadian Tourism Awards are presented annually by TIAC to recognize success, leadership and innovation in Canada's tourism industry. The awards have become the standard of excellence for businesses and organizations in the travel industry, showcasing the nation's best tourism products, services and experiences.



L to R: Bob Thompson, Calgary Stampede president and chairman of the board; the Honourable Michelle Rempel, P.C., M.P.; Joan Crockatt, M.P.; Steve Allan, Canadian Tourism Commission chairman.

TOURISM CALGARY

The Calgary Stampede was honoured to receive the White Hat of the Year award in the Attraction/Festival/Event category. The Calgary White Hat Awards celebrate the front-line staff, behind-the-scenes workers and visionary leaders who are the lifeblood of the hospitality and tourism industry in Calgary.



Deanne Carson, Calgary Stampede vice-president, marketing and external relations and Tyson Matheson, WestJet vice-president, inflight and learning and development. Tyson presented the Calgary Stampede with the White Hat of the Year Award.

AMERICAN BUS ASSOCIATION (ABA)

The 2014 Calgary Stampede is one of five Alberta events listed in North America's 100 Best Events for 2014 by the ABA. Inclusion in the Top 100 list, published as a supplement to the September/October issue of Destinations Magazine, indicates that these events offer excellent entertainment value to both tour groups and individual travellers from around the world.

COMPANY CULTURE AWARD

WATERSTONE HUMAN CAPITAL

The Calgary Stampede was recognized as one of Canada's 10 Most Admired Corporate Cultures by Waterstone Human Capital. This national program recognizes best-in-class Canadian organizations for having a culture that helps enhance performance and sustain competitive advantage.

INDUSTRY AWARDS

CANADIAN ASSOCIATION OF FAIRS AND EXHIBITIONS (CAFE)

Calgary Stampede received the Best of Show (Large Fair) award at the 2013 CAFE conference. CAFE represents a broad spectrum of fairs, from small community rural fairs to large urban exhibitions. In addition, the membership includes provincial associations that represent agricultural societies from across the nation, industry service providers, and affiliate associations who have a direct interest and link with the Canadian fair industry.

CONSUMER CHOICE AWARD

For the ninth consecutive year, the Calgary Stampede proudly won the Consumer Choice Award for Best Calgary Convention Centre. Voted by consumers, this award recognizes business excellence. Winners of the Consumer Choice Award are selected based on delivery of optimal value for services and goods, as well as a rewarding consumer experience.

WESTERN FAIRS ASSOCIATION (WFA)

The Calgary Stampede was honoured to receive the WFA's Merrill Award. This award is named in honour of the WFA founder, Louis Merrill, and awarded to those organizations that clearly demonstrate innovation, vision and excellence.

MEDIA AND MARKETING AWARDS

ALBERTA MEDIA PRODUCTION INDUSTRIES ASSOCIATION (AMPIA) AWARDS

Calgary Stampede-based media productions were nominated for five AMPIA Awards:

- Equine Outfit of Excellence (an internal Stampede production): nominated for Best Promotional Production and Best Director (Non-Fiction Under 30 Minutes).
- Tails Promo Trailer (a Stampede Entertainment production): nominated for Best Promotional Production and Best Director (Non-Fiction Under 30 Minutes).
- Stampede 100: A Celebration of 100 Years of the Calgary Stampede (a CBC production): nominated for Best Musical or Variety Special.

INTERNATIONAL ASSOCIATION OF AMUSEMENT PARKS AND ATTRACTIONS (IAAPA)

The Calgary Stampede was recognized by the IAAPA as a Silver Member for 25 years of continuously promoting safe operations, global development, professional growth, and commercial success of the amusement parks and attractions industry. The Stampede's InstaStampede social media initiative was chosen as the Brass Ring Marketing Excellence winner for Best Social Media Campaign.

TRAVEL ALBERTA (TA)

The Calgary Stampede was a finalist in TA's ALTO Awards in the Alberta Pride category for the "Hell or High Water" campaign and also recognized in the Tourism Media category for Travel and Escape magazine's "Behind the Scenes at the Calgary Stampede".

YOUTUBE/GOOGLE

The Calgary Stampede topped the Canada Ads Leaderboard for July. Our Second Century Begins, a two-minute time-lapse of flood recovery efforts on Stampede Park was the most watched ad on YouTube in Canada for the month of July. To date, the video has been watched more than 164,000 times.

PROGRAMMING AWARDS

CANADIAN COUNTRY MUSIC AWARDS (CCMA)

Despite the loss of the Saddledome concerts during Stampede 2013, the other music venues saw great crowds. These efforts were recognized when, for the third consecutive year, the CCMA Industry Awards presented the Calgary Stampede with the Country Festival, Fair or Exhibition of the Year award. Lindsay Ell, programming production manager, and Roderick Tate, programming manager, were also honoured to be nominated for the Ron Sakamoto Talent Buyer or Promoter of the Year award.



Lindsay Ell, programming production manager, and Rod Tate, programming manager.

CALGARY DOWNTOWN ASSOCIATION (CDA)

The CDA presented the Calgary Stampede with the 2012 Downtown Vitality Award for Arts and Culture in recognition of the "100 Days to Stampede" event that took place Friday, March 29, 2012 at Olympic Plaza. Thousands of Calgarians attended the spirited 100-day kickoff party to get a first look at the Stampede's Centennial celebrations.

YOUTH EDUCATION PROGRAM AWARDS

WORLD ASSOCIATION OF MARCHING SHOWBANDS (WAMSB)

The Calgary Stampede Showband successfully defended its World Championship Title at the WAMSB Championship in Chiba, Japan. The Stampede Showband is proud to hold four world champion titles at what is considered to be the largest and most reputable competition of its type in the world.



The Calgary Stampede Showband in Chiba, Japan.

THE JOHN PHILIP SOUSA FOUNDATION

In December 2013, the Calgary Stampede Showband was awarded the Sudler Shield from the John Philip Sousa Foundation, recognizing the program as an International World-Class Ensemble. This is the first time a Canadian Marching Ensemble has been recognized by the John Philip Sousa Foundation.

THE YOUNG CANADIANS SCHOOL OF PERFORMING ARTS

After a 12-year hiatus, The Young Canadians returned to the competition world at Dance Power, one of the largest dance competitions in North America. They received High Gold, the top award, in the Production category, achieving the highest scores ever given out in the category.

RODEO AWARDS

PROFESSIONAL RODEO COWBOYS ASSOCIATION (PRCA)

Calgary Stampede stock received recognition at the 2013 National Finals Rodeo with S83 Special Delivery placing third in the World Bareback standings. Also, the top bronc riders of the PRCA presented legendary Calgary Stampede bucking horse, John Wayne, with the first ever "Hell Ya" Award. The "Hell Ya" award is an expression used by rodeo champion, Chet Johnson, during callbacks when he says "sometimes a guy draws a horse and isn't too pumped, and then there are the times when you'll say Hell Ya!" John Wayne may not have been the "rankest ride", but more than \$300,000 has been won on the buckskin throughout his career. He will be retired after his final performance in the 2013 Wrangler National Finals Rodeo.

ELLENSBURG RODEO HALL OF FAME

The Calgary Stampede was honoured with three inductions into the Ellensburg Hall of Fame. Gary Rempel, a Stampede pickup man whose career spans three decades, was inducted for his outstanding work saving cowboys and keeping shows running smoothly and safely. Grated Coconut, now retired and enjoying his job as top stud at the Stampede Ranch, was recognized for his outstanding contributions to the world of rodeo. The Stampede Ranch Born to Buck breeding program was also recognized for five decades of horse breeding and training programs at the Stampede Ranch.



L to R: Ken Rehill, Stampede Ranch livestock coordinator; Keith Marrington, director of rodeo and chuckwagons; Rick Cole, Ellensburg Rodeo Hall of Fame director; Gary Rempel, long-time official rodeo arena pickup man.



2013 STAMPEDE CHAMPIONS

Since the days of Guy Weadick, the rodeo has been at the heart of the Stampede. The event brings the skills and legacy of the original working cowboys to life. With skill and grit, cowboys and cowgirls rope, ride and race in hopes of capturing a piece of more than \$2 million in prize money. The 10-day competition culminates in Wildcard Saturday and Showdown Sunday, where the winners of the rodeo's richest afternoon takes home \$100,000.

\$100,000 RODEO CHAMPIONS

BAREBACK RIDING
CALEB BENNETT

TIE-DOWN ROPING
BRADLEY BYNUM

BULL RIDING
J.B. MAUNEY

SADDLE BRONC RIDING
CORT SCHEER

STEER WRESTLING
WAIDE SUMPTER

BARREL RACING
JEAN WINTERS

RODEO AWARDS

GUY WEADICK MEMORIAL AWARD
JIM BERRY

NOVICE SADDLE BRONC
RUSTY WRIGHT

NOVICE BAREBACK
KODY LAMB

BOYS' STEER RIDING
STETSON WRIGHT

CHAMPION SADDLE BRONC
SPRING PLANTING

CHAMPION BULL
BOMB'S AWAY

CHUCKWAGON CHAMPIONS

AGGREGATE CHAMPION
JASON GLASS

\$100,000 CHAMPION
JASON GLASS

ROOKIE AWARD
CHANSE VIGEN

SAFETY AWARD
KIRK SUTHERLAND

OUTSTANDING OUTRIDER
CHANCE FLAD

PARTNERS AND SPONSORS

A SPECIAL THANK YOU TO OUR GOVERNMENT PARTNERS



THE CITY OF
CALGARY



The City of Calgary is a long-time partner of the Calgary Stampede, providing our 100-year lease and support for our credit facilities. With this year's flood in June, the organizations worked together to facilitate the city getting back in operation as quickly as possible for Calgarians. This partnership enhances the community's ability to participate in our activities at Stampede Park and throughout the city, both year-round and during our annual 10-day event.

The Government of Alberta, through the Alberta Lottery Fund, supported a number of the Stampede's programs and facilities. We received a \$9.3 million operating grant, as well as \$250,000 that was used to renovate the Stampede Corral washrooms. Support from the Community Enhancement Facilities Program of \$125,000 enabled the complete repair of the BMO Centre dividing walls. The Department of Agriculture and Rural Development provided a \$100,000 annual operating grant for agriculture activities and \$75,000 to assist the Rodeo and Chuckwagon offices moving into the Agriculture Building. Alberta Livestock and Meat Association provided \$17,500 towards educational and business to business initiatives. A \$25 million matching grant from Alberta Agriculture supported the new infield tunnel, reconfigured track and construction of the Agrium Western Event Centre.

The Government of Canada, through a \$255,646 Canadian Heritage-Building Communities through Art and Heritage grant, invested with the Stampede to restore eight murals on Stampede Park and develop an online public art walk tour. The Canadian AgriMarketing program committed \$40,000 to profile our international agriculture initiatives. A matching investment of \$25 million from Infrastructure Canada enabled the construction of a new infield tunnel, officially opened in October 2013, a reconfigured track and the Agrium Western Event Centre, which will be open for the 2014 Stampede.

2013 SPONSORS

Sponsors are vital to the success of the Calgary Stampede. Through their active support of the 10-day Stampede and our year-round programs and activities, our trusted partners help us deliver exceptional experiences and inspired spaces.

STAMPEDE CHAMPION

\$375,000+

Agrium
Bell
BMO
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Coca-Cola
Enmax
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up! 97.7
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CALGARY STAMPEDE FOUNDATION DONORS

The Calgary Stampede Foundation is a charitable organization with a commitment to developing the potential of young people in our community by providing them with the means to become spirited citizens with roots in western heritage and values. The foundation supports Stampede School, the Young Canadians School of Performing Arts, Calgary Stampede Showband and various youth scholarship programs.

The Calgary Stampede and the Calgary Stampede Foundation have raised more than \$92 million of their \$100 million goal for the We're Greatest Together capital campaign to fund the creation of the Agriculture Discovery Zone, Riverfront Park and Youth Campus.

WE'RE GREATEST TOGETHER

Calgary Stampede Capital Campaign and Calgary Stampede Foundation working with investors and donors to build a legacy for our community.

PACESETTING GIFTS AND INVESTMENTS

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Anonymous Donors

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Accolade Promotion Group
Big Four Family Reunion
Calgary Stampede Employee Christmas Party
Calgary Stampede Lost and Found
Community Spirit Program
D'Arcy Ranch Golf Club
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Honorary Life Directors and Past
President's Endowment Fund
Stampede Volunteers and Friends
Divot Classic Golf Tournament
Western Showcase Committee

CALGARY STAMPEDE FOUNDATION

CHAIRMAN OF THE BOARD

M. Ann Mccaig

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Barry Munro
Dave B. Robson
Peter Valentine, Honorary Life Director

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Mike Jewitt
Aaron Park
Ryan Hancock
Amanda Hansen
Sarah Hayes
Bianca Von Nagy
Candice Weremey

CALGARY STAMPEDE FAMILY

The Calgary Stampede family is a group of dedicated volunteers and employees who make everything we do possible. They are committed to the western values of pride of place, commitment to community, western hospitality and integrity. We are so proud to number these individuals as part of our family.

LEADERSHIP

The Calgary Stampede is governed by a volunteer board of directors that sets strategic direction and guides the organization in achieving its vision of being a world-class, year-round gathering place rooted in western heritage and values.



BACK ROW L TO R : Byron Hussey, John Third, Roc Spence, Allen Hagerman, Alderman Gord Lowe (January to October), Glenn Street, Dana Peers, Mike Casey, immediate past president
SECOND ROW L TO R : Bob Taylor, Maggie Schofield, Kate Thrasher, Garry Holbrook, Toni Dixon, Teri McKinnon, Paul Polson, Jackie Engstrom, Wynne Chisholm, Tom O'Leary, Steve McDonough
SITTING L TO R : Bill Gray, vice-chairman; Bob Thompson, president and chairman of the board; Dave Sibbald, vice-chairman
NOT PICTURED: Councillor Andre Chabot (October to December), Councillor Diane Colley-Urquhart, MP Joan Crockatt (June to December), Dawn Farrell, MLA Yvonne Fritz, Mike O'Connor and Mayor Naheed Nenshi

2013 ELECTED OFFICERS



LEFT TO RIGHT:
Bill Gray, vice-chairman
Bob Thompson, president and chairman of the board
Dave Sibbald, vice-chairman

2013 EXECUTIVE MANAGEMENT TEAM



SITTING:
Vern Kimball, chief executive officer
BACK ROW (L TO R)
Deanne Carson, vice-president, marketing and external relations
Paul Rosenberg, vice-president, programming
Warren Connell, vice-president, park development
Paul Harrison, chief financial officer and vice-president, support services
Susan Garnett, vice-president, people services

2013 OFFICERS

President and Chairman of the Board
Bob Thompson

Immediate Past President
Mike Casey

Vice-Chairman
Bill Gray

Vice-Chairman
Dave Sibbald

Chief Executive Officer
Vern Kimball

Vice-President, Marketing And External Relations
Deanne Carson

Vice-President, Park Development
Warren Connell

Vice-President, People Services
Susan Garnett

Chief Financial Officer And Vice-President, Support Services
Paul Harrison

Vice-President, Programming
Paul Rosenberg

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George Brookman
Dr. David Chalack
Bob Church
Donald Cross
Bob Dinning
Roger Jarvis
Bob Laidlaw
Rob Matthews
Ken Moore
Gordon Pearce
Jack Steen
Don Wilson
Bob Young

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Fred Allen
Eleanor Bailey
Guy Buchanan
Gord Burrell
Gordon Bussey
Bob Cairns
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2013 PATRONS

The Right Honourable Stephen Harper, P.C., Prime Minister of Canada

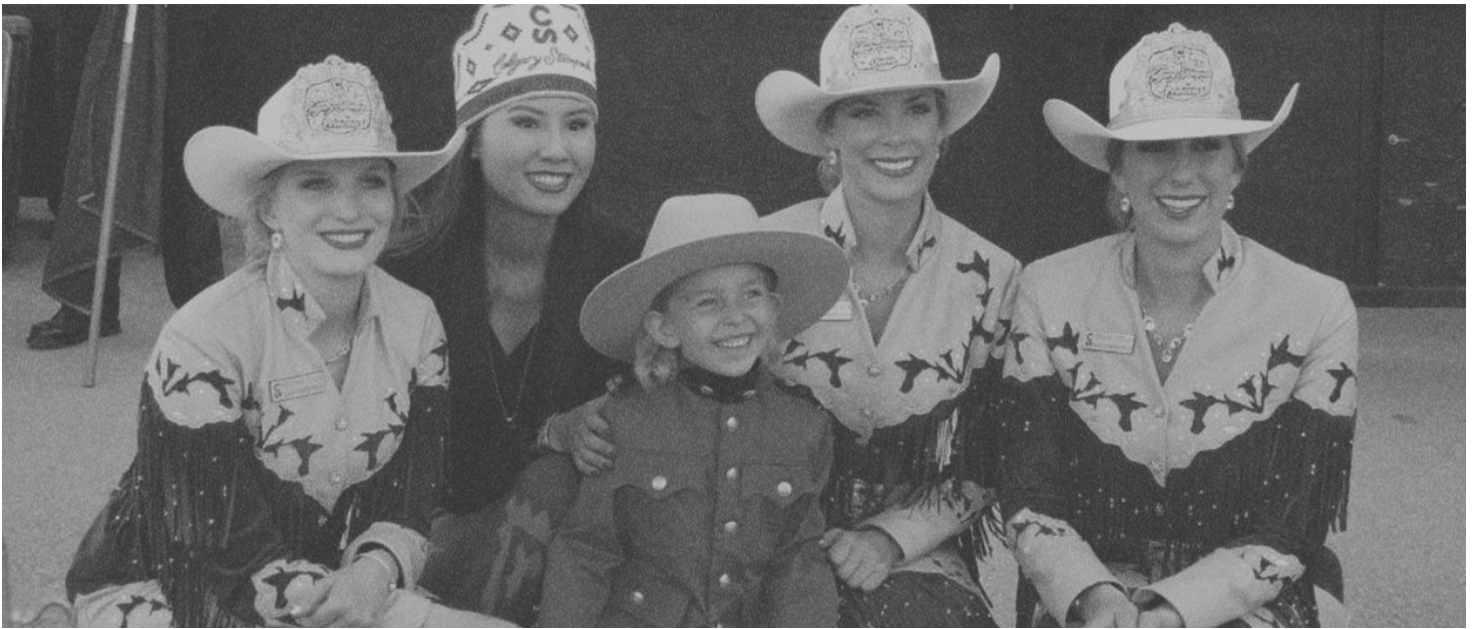
His Honour, Col. (Ret'd) The Honourable Donald S. Ethell, O.C., O.M.M.,
A.O.E., M.S.C., C.D., L.L.D. Lieutenant Governor of Alberta

The Honourable Alison Redford, Premier of Alberta

The Honourable Gerry Ritz, Minister Of Agriculture and Agri-Food and
Minister for the Canadian Wheat Board, Government of Canada

The Honourable Verlyn Olson, Q.C., Minister of Agriculture and Rural
Development, Government of Canada

His Worship Naheed Nenshi, Mayor of Calgary



2013 ROYALTY

At communities next door or events around the globe, the Calgary Stampede Royalty takes great pride in their role as ambassadors for the Stampede. The Calgary Stampede Queen and Princesses and the Calgary Stampede Indian Princess make up a close-knit group of four talented, intelligent and spirited young women. Together, they attended more than 300 events both near and far, bringing the Stampede's western hospitality to everyone they met.

INDIAN PRINCESS EVENTS

PRAIRIE WATERS ELEMENTARY SCHOOL

In April 2013, Amber Big Plume, the 2013 Calgary Stampede Indian Princess visited the Prairie Waters Elementary School in Chestermere, Alberta. During the culture fair, Amber represented the First Nations of Treaty 7 with a fancy shawl dance demonstration and spoke with many excited youth.



LEDUC BLACK GOLD RODEO

The Leduc Black Gold Rodeo, held from May 30 to June 2, 2013, was one of many Alberta attractions that Amber Big Plume took part in.



ITB BERLIN

Amber Big Plume represented not only the Calgary Stampede and Indian Village, but also Alberta and Canada at ITB Berlin—the world’s largest trade show in Berlin, Germany. ITB Berlin took place in early March 2013 and consisted of 27 pavilions, sorted by continents and countries promoting travel and showcasing their unique food, music, culture and attractions.



QUEEN AND PRINCESSES

CALGARY AIDS WALK

The Calgary Stampede Queen Jessica Williams and Princesses Danielle Kakoschke and Catherine Morneau joined a courageous and spirited crowd at the Scotiabank AIDS Walk for Life, held on Sunday, September 22, 2013. More than 700 people gathered at Eau Claire Plaza for the national walk to help fund prevention and education work and support those living with AIDS.



BISHOP CARROLL

Youth development is a key component of the Calgary Stampede Queen and Princess program. Bishop Carroll High School in Calgary was one of many visits the Stampede Queen and Princesses made to spread the word about the Stampede and encourage young adults to follow their dreams.



TIM HORTONS CAMP DAY

Stampede Princess Danielle Kakoschke, Stampede Queen Jessica Williams and Stampede Princess Catherine Morneau, with Tim Hortons employees on Tim Hortons Camp Day. On Camp Day, Tim Hortons restaurant owners generously donate all proceeds from coffee sales to the Tim Horton Children’s Foundation (THCF), helping send kids on an unforgettable, fun-filled camping adventure.





2013 VOLUNTEERS

The Stampede has 47 volunteer committees and five strategic board committees with more than 2,200 volunteers contributing their time, energy and leadership to the organization.

Our volunteers earn their classification based on years of service and on recommendation of committee chairs and director liaisons. After four years of service, volunteers can become Stampede shareholders and run for the board of directors.

VOLUNTEER CLASSIFICATION

VOLUNTEER (V)

Volunteers with less than two years of service

ASSOCIATE (A)

Volunteers with more than two years of service and on recommendation of committee chair and director liaison

SENIOR ASSOCIATE (SA)

Volunteers with six years of service and on recommendation of committee chair and director liaison

STAMPEDE LIFE MEMBER (LM)

Volunteers nominated by their peers and awarded this designation by the Board of Directors for their exemplary service

HONORARY LIFE DIRECTOR (HLD)

Volunteers who have served as a director or made other notable contributions to the Stampede. They are appointed by the Board of Directors

APPOINTED REPRESENTATIVE (AR)

Representatives from city departments such as the fire and police departments that sit on and advise volunteer committees

ALUMNI (ALM)

Non-active volunteers with more than 10 years of service

SHAREHOLDER (SH)

Volunteers with four years of service are eligible to become a shareholder of the organization

PAST PRESIDENT (PP)

Past president and chairman of the Calgary Stampede Board of Directors

VICE-CHAIR (VC)

Elected officer of the Calgary Stampede Board of Directors

IMMEDIATE PAST PRESIDENT (IPP)

Outgoing President and Chairman of the Calgary Stampede Board of Directors

PRESIDENT AND CHAIRMAN (PCM)

Elected officer of the Calgary Stampede Board of Directors

DIRECTOR (D)

Member of the Calgary Stampede Board of Directors

STAMPEDE ROYALTY (SR)

Goodwill ambassadors of the Calgary Stampede

VOLUNTEERS

Abbott, Andrew SA, SH
Abbott, Fred ALM, SH
Abercrombie, Hart ALM, SH
Abercrombie, Linda HLD, SH
Aberdeen, Linda A
Aberle, Floyd SA, SH
Aberle, Phyllis SA, SH
Abrams, Brian SA, SH
Abrams, Edie ALM, SH
Abrams, Karen A
Achemichuk, Linda V
Adam, Craig A
Adams-Wood, Alice SA, SH
Adams, Carolyn ALM, SH
Adams, David A
Adams, Don ALM, SH
Adams, Rosanne ALM, SH
Adamson, Marian ALM
Addley, Cy SA
Adolf, Elizabeth SA, SH
Agar, Gordon SA, SH
Ahloy, James SA, SH
Aiello, Vince SA, SH
Aiken, Darren A
Airth, Bob ALM, SH
Aker, Audrey SA, SH
Aker, Eric SA, SH
Albi, Frank SA
Albright, Keelan V
Albright, Robin A
Aldred, Glen ALM, SH
Aldred, Ross ALM
Alexander, Greg SA, SH
Alexander, Jean ALM, SH
Alexander, June ALM, SH
Alexander, Percy ALM
Alexander, Wes ALM, SH
Algate, Betty SA, SH
Allaire, Rob V
Allan, Steve PP, SH
Allan, Toby SA, SH
Allen, Fred HLD, SH
Allen, Graham A
Allen, Ray ALM
Allery, Dan SA
Allery, Dave SA, SH
Allin, Corrie V
Allison, Cathy SA, SH
Allison, Glenn SA, SH
Aloisio, Bryan A
Ambrose, Mark SA, SH
Amery, Hiesem SA, SH
Amthor, Carla SA, SH
Amthor, Joan SA, SH
Andersen, Donna SA, SH
Anderson, Ardith SA, SH
Anderson, Bill ALM
Anderson, Blake ALM, SH
Anderson, Fran ALM
Anderson, Frances SA, SH
Anderson, Frank SA, SH
Anderson, Guy SA, SH
Anderson, John SA, SH
Anderson, Julie ALM
Anderson, Leigh SA, SH
Anderson, Marilyn SA, SH
Anderson, Matthew A
Anderson, Maurey SA, SH
Anderson, Raelyn A
Anderson, Ron SA, SH
Andrews, Brad A
Andrews, Marci A
Andrews, Tonalee A
Angus, Ian LM, SH
Ansloos, Norma SA, SH
Arany, Cheryl A
Arbuthnot, Laura V
Archer, Ashley SA
Archer, Fred ALM
Archibald, Alan ALM, SH
Archibald, Catharine ALM, SH
Armstrong, Art ALM, SH
Armstrong, Cathy ALM, SH
Armstrong, Doug SA, SH
Armstrong, Fletcher SA, SH
Armstrong, Jack SA, SH
Armstrong, Melinda SA, SH
Armstrong, Tanya ALM
Arnold, Bob LM, SH
Arnold, John SA, SH
Art, Greg V
Arthurs, Derek SA, SH
Arthurs, Michael A
Arthurs, Ric SA, SH
Arthurs, Robin LM, SH
Artus, Joanne A
Ashbacher, Erin A
Ashbacher, Wendy SA, SH
Atchison, Bill ALM, SH
Atkins, Gordon SA, SH
Austen, Keath SA, SH
Austin, Cynthia SA, SH
Avey, Noreen SA, SH
Axani, Christine A
Ayer, Andrea ALM, SH
Aylesworth, Ken ALM
Aylesworth, Tracy SH
Ayoungman, Angeline SA, SH
Ayre, Gary SA, SH
Ayre, Nate SA, SH
Azmier, Jason V
Babanin, Paul A
Backfat, Candace V
Bacon, Keith SA, SH
Bacon, Stephen ALM, SH
Bacon, Terry ALM
Bader, M.L. SA, SH
Badzgon, Jessica SA
Baerg, Wendell A
Bagby, Robyn SA, SH
Bagg, Peter A
Bailey, David SA, SH
Bailey, Diane SA
Bailey, Eleanor HLD, SH
Bailey, Jim SA
Bailey, Kathleen V
Bailey, Linda SA, SH
Bailey, Meaghan V
Bailey, Scott SA
Bailey, Terry SA, SH
Baillie, Brooke SA
Baillod, Brad SA, SH
Bain, Jennifer A
Baker Jr., Barry SA, SH
Baker, Fred LM, SH
Baker, Layne V
Baker, Owen ALM, SH
Bakgaard, Michael V
Bakken, Linda SA
Baldick, Karon SA, SH
Baldick, Stephen ALM
Ball, Bev LM, SH
Ball, Clara SA
Ballantine, Jane SA, SH
Bamford, Bruce SA, SH
Bamford, Kate SA, SH
Bandula, Ania V
Bannatyne, David SA, SH
Baranieski, Hugh SA, SH
Baranieski, Linda SA, SH
Barby, Jim ALM, SH
Barfuss, Milo ALM
Barge, Ron SA, SH
Barker, Jay SA, SH
Barker, Pam SA, SH
Barkley, Blair A
Barkley, Brenda A
Barlass, Lesley ALM, SH
Barlow, Happy ALM
Barnes, Leigh-Anna SA, SH
Barrett, Lana A
Barrett, Marion SA, SH
Barrington, Gordon SA, SH
Barritt, Angela ALM, SH
Barron, Jill V
Barrow, Tom A
Bartelen, Clarence ALM
Bartlett, Grant A
Basarsky, Don SA, SH
Bates, Rick ALM
Batycky, Alexandra ALM, SH
Batycky, Bill SA, SH
Baxter, Allan SA, SH
Baxter, Cate ALM, SH
Beatch, Suzanne A
Beaton, Louise ALM
Beattie, Keltie V
Beaudette, Trevor V
Beaver, Darrell A
Beaver, Lori A
Beck-Edwards, Brenda SA, SH
Bedford, Judy SA, SH
Bednarik, John SA, SH
Bednarik, Lisa A
Beermann, Kari SA, SH
Befus, Dale SA, SH
Bek, Travis A
Belan, Chris V
Belecki, Gary A
Bell, Andrew SA, SH
Bell, Darryl V
Bell, Don A, SH
Bell, Herman SA, SH
Bell, Kelly SA, SH
Bellamy, Darlene V
Bellamy, Rick SA, SH
Belot, Dan ALM, SH
Bend, Vaughn A
Benedictson, Richard SA, SH

Benjamin, Karin SA, SH
Benner, Beryl SA, SH
Bennett, Barry SA, SH
Bennett, Hazel A
Benning, Bernie SA, SH
Benning, Maureen ALM, SH
Bentley, Kendrith A
Bentley, Wally ALM, SH
Beres, Garry SA, SH
Bergeson, Judy SA, SH
Berglund, Donald SA
Bergos, Barry SA, SH
Bernakevitch, Brendan V
Bernakevitch, Danelle A
Bernhardt, Anne A
Bertels, Frank ALM, SH
Bertram, Darlene ALM, SH
Bertsch, Carla V
Best, Kay SA, SH
Best, Tammie A, SH
Beswick, Curtis A
Beveridge, Andrew A
Beverley, Gareth ALM
Bewley, John SA, SH
Bews, Jim ALM, SH
Bews, Joy LM, SH
Bezugley, Jeff A
Bierwagon, Bruce SH
Big Plume, Amber SR
Biggelaar, Mike SA, SH
Bill, Tara SA, SH
Billington, Rick ALM, SH
Binns-Davis, Carmen A
Bishop, Leanne SA, SH
Bissell, Judy SA, SH
Black, Cliff ALM, SH
Black, Michael ALM, SH
Black, Shannon SR
Blackburn, Jim ALM
Blair, Douglas SA
Blais, Vicki SA, SH
Blakley, Lorne ALM
Blishen, Annalise V
Blood, Kathy SA, SH
Blue, Bev SA, SH
Boake, Bill LM, SH
Boake, Bud LM, SH
Bobenic, Jodi SA, SH
Bock, Andre A
Bodnar, Marilyn SA, SH
Bohme, Lance V
Boisjoli, Kerri A, SH
Boisjoli, Sherry ALM
Boisjolie, Dave SA, SH
Bolin, Kelly V
Bondarchuk, Alex SA, SH
Bonk, Shari A
Bonke, Les ALM, SH
Bonnycastle, Dick A, SH
Boomer, Barbara ALM
Borland, Bob ALM
Borrow, Patricia ALM, SH
Boskers, Harm SA, SH
Boswell, Bob SA, SH
Botkin, Dave SA, SH
Botsford, Tammy SA, SH
Bouckhout, David A

Boughton, Angie A
Bourassa, Trevor A
Boutestein, Jarrett SA
Boutette, David A
Bowlen, Maureen LM, SH
Bowler, Aaron V
Bowman, Mark SA, SH
Bowman, Martin A
Bowman, Murray SA, SH
Boyce, Carol ALM, SH
Boyce, Don ALM, SH
Boyce, Gwen SA, SH
Boyce, Jane A, SH
Boyer, Colleen ALM, SH
Boyko, Cheryl A
Boyle, Jeff A
Boyle, Randy SA
Boyle, Rick SA, SH
Boyne, Judy A
Brachman, Kirk ALM, SH
Bradley, Stu SA, SH
Brasso, Donna SA, SH
Brasso, Einar LM, SH
Braun, Ed SA, SH
Braun, Ilona SA, SH
Braun, Luanne ALM, SH
Braunwarth, Garry ALM, SH
Braunwarth, Leta ALM, SH
Brayton, Joyce SA, SH
Breakey, Alan SA, SH
Brenda, Doug SA
Brennan, Kathy V
Brennan, Mark SA, SH
Brewster, Amy SA, SH
Brewster, Jim ALM, SH
Brewster, Jolene SA
Brewster, Robert SA, SH
Bridgewater, Lauren SA, SH
Brimacombe, Peter SA, SH
Broad, Judy ALM, SH
Broadhurst, Michael SA, SH
Brock, Bruce SA
Bromley, Bill SA, SH
Bronconnier, David SH
Brookes, Mike LM
Brookman, George PP, SH
Brookwell, Mason SA, SH
Browarny, Allan A
Brown, Carla A
Brown, Diana ALM
Brown, Garth ALM, SH
Brown, Gordon ALM
Brown, Jack LM, SH
Brown, Jason A, SH
Brown, John ALM, SH
Brown, Ken A
Brown, Trudy SA, SH
Brown, Wayne A
Browne, Al SA, SH
Browning, Cindy V
Bryant, Leigh-Anne A
Bryant, Linda SA, SH
Bryant, Victor ALM, SH
Buchan, Ron AR
Buchanan, Deborah SA, SH
Buchanan, Gary ALM, SH
Buchanan, Grant A

Buchanan, Guy HLD, SH
Bucsis, Anita SA, SH
Buhler-Low, Jo-Ann SA, SH
Builder, Amber A
Builder, Brenda SA, SH
Bukowski, Janet ALM
Bunka, Andrew SA, SH
Burak, Doris SA, SH
Burgess, Sandra SA, SH
Burgess, Wayne ALM, SH
Burke-Gaffney, Elizabeth SA, SH
Burke-Gaffney, Kevin SA, SH
Burkinshaw, Killasandra A
Burns, Angela SA
Burns, Greg SA, SH
Burns, John SA, SH
Burns, Larry SA, SH
Burns, Nicole A
Burns, Rob SH
Burns, Shelly SA, SH
Burrell, Gord HLD, SH
Burrell, Mary SA, SH
Burrirt, Joe ALM, SH
Burtniak, Yvonne A
Burwash, Les SA, SH
Burwash, Mary ALM
Burwash, Sue ALM, SH
Bury, Ben A
Busby, Greg SA, SH
Bushell, Beverley ALM, SH
Busse, Lynda ALM, SH
Bussey, Gordon HLD, SH
Busst, Bill SA, SH
Busst, Jack SA, SH
Butler, Dale ALM
Butterfield, Michelle A
Button, Jim SA, SH
Byrnes, Tony A
Bzeta, George ALM, SH
Bzeta, Judy LM, SH
Cadre, Rhonda ALM
Cain, Geoff SA, SH
Cairns, Bob HLD, SH
Cairns, Gordon SA, SH
Cairns, Ken V
Cairns, Ken LM, SH
Calf Robe Ayongman, Natasha SA
Calf Robe, Ed ALM, SH
Callan, Lyne ALM
Callihoo, Sean A, SH
Cammaert, Pat ALM, SH
Campbell, Brent A
Campbell, Doris SA, SH
Campbell, Jim A
Campbell, John SA, SH
Campbell, John C. SA, SH
Campbell, Kurt SA
Campbell, Lacey A
Campbell, Laura ALM
Campbell, Linda ALM, SH
Campbell, Shannan SA
Campion, Lori SA, SH
Canart, Aaron V
Cannon, Dennis SA, SH
Cantafio, Dean SA, SH
Cantalope, Annette ALM
Cardiff, John SA

Carey, Anita A
Carey, Frank LM, SH
Carey, Hugh ALM, SH
Carey, Neil SA
Carey, Patrick SA, SH
Caron, Bradley V
Carpenter, Craig A
Carpenter, Marcel ALM
Carpino, Palmo A
Carr, Mitchell A
Carr, Nicole SA, SH
Carter, Kay ALM
Cartwright, Fred SA, SH
Carver, Debbie SA, SH
Carver, Stan ALM, SH
Case, Gordon V
Casey, Michael IPP, SH
Cashman, Larry ALM, SH
Caskey, Christie SA, SH
Cassels, John ALM, SH
Cassie, Deanne ALM
Catellier, Shannon ALM, SH
Catherwood, Andy ALM, SH
Cavanaugh, Buzz SA, SH
Caywood, Sandie A
Celmainis, Sheryll ALM
Centini, Fabio A
Ceri, Patricia SA, SH
Chadwick-Lynch, Connie SA, SH
Chalack, David PP, SH
Chambers, Linda V
Charlton, Murton ALM
Charron, Heather A
Chartrand, J. Aime ALM
Cheetham, Rick SA, SH
Cherniwchan, Nancy SA
Chinook, Rodney A
Chisholm, Bill LM
Chisholm, Wynne D, SH
Chitrenky, Walter ALM
Chorney, Alan ALM
Chorney, George SA, SH
Chow, Catherine A
Chow, Tina A
Christensen, Brendan V
Christensen, Dennis SA, SH
Christensen, Lynn SA, SH
Christensen, Tom V
Christie, Nat ALM, SH
Chrundyk, Cindy A, SH
Chu, Allan SA, SH
Church, Andrea SA, SH
Church, Bob PP, SH
Church, Lanny SA, SH
Church, Matthew SA
Churchill, Ron A
Clapham, Bill SA, SH
Clapham, Kyle SA, SH
Clark, Blake A
Clark, Cam HLD, SH
Clark, Lloyd SA, SH
Clark, Marilyn A
Clarke, Jr., Eric SA, SH
Clarke, Bonny SA, SH
Clarke, Mackenzie V
Clarkson, Fran A
Clarkson, Linda SA, SH

Clarkson, Sandra A
Clary, Christine A
Classen, Doug A
Claughton, Donald ALM
Claughton, Mindy SA, SH
Clay, Cam SA, SH
Clayton, Cody ALM
Cleave, Helen A
Cleeve, Gail ALM, SH
Clipperton, Troy SA
Cloutier, Heather ALM, SH
Clysdale, Gordon A
Coates, Joe ALM, SH
Coates, Warren SA, SH
Colborne, Barb SA, SH
Coleman, Brian SA
Coleman, Karalee ALM, SH
Colley-Urquhart, Diane D
Collins, Alison SA, SH
Collins, Bill LM, SH
Collins, David SA, SH
Collins, Judy A
Collins, Karen SA, SH
Collins, Pat SA, SH
Collison, Jack SA, SH
Colluney, Amy V
Collyer, Steacy A, SH
Colpitts, Garth ALM
Comeau, Guy SA, SH
Comeau, Val ALM
Comstock, Jessica A
Condie, Amanda A
Condon, Jim A, SH
Conley, Jennifer A
Connelly, Sharleen SA, SH
Connors, Earl ALM, SH
Constable, Bob SA, SH
Constable, Loraine ALM, SH
Conway, Karlee V
Cook, Lorna SA, SH
Cook, Michael A
Cook, Michael A
Cooke, Darrell SA, SH
Cooke, Grant SA
Cooke, Sharon SA
Cool, Joan A, SH
Cooley, Chad SA
Cooper, Jocelyn SA, SH
Cooper, Megan A
Copeland, John ALM
Copithorne-Barnes, Cherie A
Copithorne, Beverly V
Copithorne, Jim ALM, SH
Copithorne, John HLD, SH
Copithorne, Marshall HLD, SH
Copithorne, Melba ALM, SH
Corbett, Lindsay V
Corbett, Stewart SA, SH
Corby, Christina SA
Corraini, Debbie ALM, SH
Corraini, Vallentina ALM
Correia, Philip V
Correia, Stacy SA
Cortis, Anthony A
Cortis, Heather SA, SH
Costello, Barry SA, SH
Costoulas, Harriet SA

Courtland, Christopher ALM, SH
Courtman, Linda A
Courtman, Ray SA, SH
Coutney, Bunny ALM
Coutu, Marcel SA, SH
Cowan, Trudy A
Cowle, Jason A
Cowley, Kateri A
Cowley, Stanley A
Cowling, Lloyd SA, SH
Crabb, Deborah A
Craig, Darcy V
Craig, Heather SA, SH
Cranston, John ALM
Cranston, Mary ALM
Cranswick, Leila A
Crawford, Ashley A
Cremers, Devon SA
Cremers, Hans ALM
Cremers, Maureen SA, SH
Cridland, Kelly ALM
Cripps, Bruce ALM, SH
Crockatt, Joan D
Crook, Rhea ALM
Crosbie, Wayne SA, SH
Cross-Moulton, Sara SA, SH
Cross, Donald PP, SH
Cross, Eddie ALM
Cross, Jill SA, SH
Crowchief, Cheryl V
Crowchief, Jolene V
Crowe, Leslie LM, SH
Crowshoe, Reggie SA
Crowshoe, Rose SA, SH
Crowther, Thelma ALM
Crysdale, Andy A
Culic, Monica SA, SH
Cumming, Jason A
Cumming, John A
Cumming, Yvonne SA, SH
Cummings, Rhonda A
Cunningham, Bill SA, SH
Cunningham, Debbie SA, SH
Cunningham, Ken A
Cunningham, Lori ALM
Cunnington, Mike ALM, SH
Cupit, Jackie SA, SH
Curran, Jr., Stephen SA, SH
Curran, Sr., Stephen SA, SH
Curran, Deborah V
Curran, Mike SA
Cushing, Don LM, SH
Cutter, Darren V
Cutting, Ann A
Cutting, Brian V
Cutting, Carolyn A
Dacen, Sharon V
Dahl, Brad A
Dahlgren, Nelson SA, SH
Dahlman, Randy V
Daines, Grant SA, SH
Dalgetty, David ALM
Dalglish, Dianne ALM, SH
Dalglish, Judy ALM, SH
Dalik, Dalton SA, SH
Dalik, Dorothy ALM
Dalton, Rick SA, SH

Damm, Mark SA, SH
 Danard, Bryan SA, SH
 Danchuk, Jim SA, SH
 Dansie, Lynn ALM, SH
 Danyleyko, Erin SA, SH
 Davey, Tammy SA, SH
 Davidson, Debbie SA, SH
 Davidson, Doug SA, SH
 Davidson, Lori ALM, SH
 Davies, Anne-Marie SA, SH
 Davies, Arleigh SA, SH
 Davies, Bob SA, SH
 Davies, Don SA, SH
 Davies, Ivan SA, SH
 Davies, Lynne SA, SH
 Davies, Rowland SA, SH
 Davis, Arthur ALM, SH
 Davis, Darcy V
 Davis, Jay SH
 Davis, Julie SA, SH
 Davis, Karen ALM, SH
 Davis, Keith SA, SH
 Davis, Ken SA, SH
 Davis, Melanie A, SH
 Davis, Wendy A
 Davison, Jeff A
 Davison, John SA, SH
 Davison, Mike SA, SH
 Dawes, Lee SA
 De Looze, Hennie SA, SH
 DeCaria, Angela SA, SH
 DeCoste, Norm A
 DeCou, Kim V
 DeHekker, Diane ALM
 DeLong, Bob SA, SH
 DeMaere, Shauna SA, SH
 DeWit, Jamee SA, SH
 Deakin, David A
 Dean, Genevie SA, SH
 Dean, Jim ALM, SH
 Dear, Don ALM
 Debnam, Jess SA, SH
 Decoux-Cozzi, Mark SA
 Deeg, Roger ALM
 Deeks, Kevin ALM, SH
 Degenstein, Peter LM, SH
 Degenstein, Shirley ALM, SH
 Delsnider, Sean A
 Demers, Dallas A
 Demmers, Ed ALM, SH
 Dempsey, Hugh LM
 Dempsey, Pauline ALM
 Dempson, Don SA, SH
 Denis, Justin A, SH
 Denison, Robert ALM, SH
 Dennis, Pat SH
 Dennis, Sue SA, SH
 Denoon, Barb SA, SH
 Denoon, Norm ALM, SH
 Derwent, Lorelei SA
 DesRochers, Johnnie SA, SH
 Deschamps, Wayne ALM, SH
 Desmarais, Georgia SA, SH
 Desmarais, Rene SA, SH
 Desmarais, Tom SA, SH
 Dessario, Alyssa A
 Dessario, Donald SA, SH
 Detmold, Elizabeth V
 Devlin, Colleen A
 Dickie, Bryon ALM, SH
 Dickinson, Dave SA, SH
 Dickson, Myrna ALM, SH
 Dickson, Scott A
 Dickson, Sharyn A
 Didyk, Wayne ALM
 Difley, Brent A
 Diggens, Marlaie SA, SH
 Dinning Hughes, Heidi SA, SH
 Dinning, Alexandra SA, SH
 Dinning, Bob PP, SH
 Dinning, Jim ALM, SH
 Dinning, Kate V
 Dixey, Denise SA, SH
 Dixon, Dena SA, SH
 Dixon, Howie ALM, SH
 Dixon, Nicole SA, SH
 Dixon, Toni D, SH
 Dizep, Magda A, SH
 Dockery, Maureen SA
 Dodd, Arthur ALM, SH
 Doepker, Jennifer SA, SH
 Doerffer, Erin A
 Dofka, Al A
 Doherty, Brian SA, SH
 Doig, Shane V
 Doiron, Jan SA, SH
 Doiron, Lou SA, SH
 Dokken, Carolyn ALM, SH
 Dokken, Jim ALM, SH
 Dola, Dale SA
 Dolan, Regan SA, SH
 Dominick, George SA, SH
 Dominick, Timothy V
 Domshy, Dennis ALM, SH
 Donaher, Len LM, SH
 Donahue, Nimrodel SA, SH
 Donaldson, Lynn A
 Donnelly, Rick SA, SH
 Doran, Jean ALM
 Dorn, Brian V
 Dorran, Steve ALM
 Dorsey, Dan SA
 Dorsey, Mary Lynn SA
 Doten, Vern ALM, SH
 Doucet, Sarah Jo V
 Dougall, Carol SA, SH
 Douglas, Anne ALM
 Douglas, Ian SA, SH
 Douglas, Joel SA
 Douglas, Lisa A
 Douthwaite, Brian ALM, SH
 Dowhaniuk, Wayne SA, SH
 Downey, Cynthia SA, SH
 Downey, Deb SA, SH
 Downs, Kristi SA, SH
 Dowson, Wayne SA, SH
 Doyle, Joan ALM, SH
 Doyle, Joanne ALM, SH
 Doyle, Kevin ALM, SH
 Doyle, Marylou A
 Dragani, Joe SA, SH
 Drake, Barb A, SH
 Drake, Karyn SA, SH
 Drake, Kevin SA, SH
 Draper, Beth SA, SH
 Drefko, Tracey SA
 Drefko, Troy SA
 Drever, Harry ALM, SH
 Drever, Jim ALM
 Drinnan, Faye SA, SH
 Drinnan, Sandy SA, SH
 Driver, Jean ALM, SH
 DuPont, Bonnie SA, SH
 Dubois, Marcel V
 Duby, Clarende ALM, SH
 Duffin, Charlie SA, SH
 Duffin, Frank ALM, SH
 Duffy, Gail LM, SH
 Duhamel, Suzanne SA, SH
 Duke, Ed ALM, SH
 Duke, Sonja ALM, SH
 Dumonceaux, John A
 Duncan, Allen ALM
 Duncan, Les ALM
 Duncan, Rande SA
 Duncan, Richard ALM
 Dundas, Lawrence A
 Dunn, Andy SA, SH
 Dunn, Holly SA, SH
 Dunn, Jack ALM
 Dunn, Laura SA, SH
 Dunn, Maureen ALM
 Dunn, Norma SA, SH
 Dunn, Trina SA, SH
 Dunne, Hugh ALM, SH
 Dunningan, Sean ALM, SH
 Dunsmuir, Scotty SA, SH
 Durant, Art SA, SH
 Duret, Colain A
 Durksen, Janet A
 Durrant, Sandy LM, SH
 Duszynski, Kyle A
 Dutton, Joe ALM, SH
 Dvorak, Darrell SA, SH
 Dvorkin, Harris ALM, SH
 Dwyer, Georgianne SA, SH
 Dyck, Bob HLD, SH
 Dyer, Steven ALM, SH
 Dygert, Edi ALM
 Dygert, Mike SA, SH
 Dyson, Dave SA, SH
 Dyson, Lynn SA, SH
 deHaan, Brian SA, SH
 deHaan, Nick SA, SH
 del Ben, Sabrina A
 du Berger, Brock SA, SH
 du Toit, Che SA
 Eades, Ken ALM, SH
 Eagle Bear, Gilbert V
 Eagleson, C.J. A
 Earl, Carl SA, SH
 Earle, Thomas ALM
 Eastcott, Florence ALM
 Eastham, Christian V
 Eastman, Lisa SA, SH
 Eastman, Tamie SA, SH
 Eby, Fran A, SH
 Eby, Orville ALM, SH
 Edge, Amanda SA, SH
 Edge, Brian SA, SH
 Edge, Edith ALM, SH

Edge, Judy SA, SH
 Edwards, Eddy SA, SH
 Edwards, Len ALM, SH
 Edwards, M'Liss ALM, SH
 Edwards, Steve HLD
 Edworthy, Gene SA, SH
 Edworthy, Marion ALM
 Ehrmantraut, Mark AR
 Elder, Mac SA, SH
 Elford, Clyde ALM, SH
 Ell, Darlene SA, SH
 Ell, Derrick ALM
 Ellingson, Don SA, SH
 Elliot, Arley A
 Elliott, Lisa SA
 Elliott, Susan ALM, SH
 Ellis, Cindy V
 Ellis, Helen SA, SH
 Ellis, Shane SA, SH
 Elman, Bill SA
 Elman, Harold SA, SH
 Elman, Laurence SA
 Emms, Karen ALM, SH
 Emond, Lee SA
 Enderton, Lianne SA, SH
 Eng-Hum, Judy V
 Engler, Tanya SA, SH
 English, Charles ALM, SH
 Engstrom, Carol SA, SH
 Engstrom, Edward SA, SH
 Engstrom, Jackie D, SH
 Enns, Ernest ALM
 Eremenko, Ron ALM
 Erhardt, Darcie SA, SH
 Erickson, Kathy ALM, SH
 Erickson, Milt ALM, SH
 Erion, Mark SA, SH
 Ernst, Breanna SA
 Erskine, Barry ALM, SH
 Erven, Rita SA, SH
 Eryne, Price V
 Esson, Lindsay SA, SH
 Estabrooks, Gary SA, SH
 Ethier, Chantelle SA, SH
 Evangelista, Jennifer SA, SH
 Evans, Barbara ALM
 Evans, Christiane V
 Evans, Don ALM, SH
 Evans, Judy SA, SH
 Evans, Karen A
 Evans, Kim SA, SH
 Evans, Kimberly SA, SH
 Fairbairn, Shanan SA, SH
 Fairman, Rick ALM
 Fairs, Linda V
 Fairs, Murray V
 Falk, Teresa V
 Fantin, Luigi SA, SH
 Farley, Bob A
 Farran, David SA, SH
 Farrell, Dawn D
 Farries, Bob SA, SH
 Farries, Don ALM
 Farries, Nancy SA, SH
 Fasoli, Debbie ALM, SH
 Fasoli, Robert ALM, SH
 Faszer, Danae V
 Fawcett, Pam SA, SH
 Federucci, Alex SA
 Federucci, Mira SA
 Fee, Doug ALM, SH
 Feist, Donald V
 Feist, Tracey ALM
 Felesky, Brian SA, SH
 Fenton, Marjorie SA, SH
 Ferguson, Dwight SA
 Ferguson, Erin SA
 Ferguson, Glenna SA
 Fesko, Paul ALM
 Ficner, Henryk ALM
 Fiest, Joanne V
 Filippetto, Dean ALM
 Finley, Gail SA, SH
 Finley, Michelle SA, SH
 Finn, Graeme SA, SH
 Finn, John SA, SH
 Finn, Nancy ALM, SH
 Finnman, Eileen ALM
 Fior, Michelle SA, SH
 Fioritti, Teighan V
 Firby, Douglas A
 Firmston, Larry ALM
 Fisher, Anita V
 Fisher, Patrick SA, SH
 Fitzgerald, Sean SA, SH
 Fitzsimmons, Al ALM
 Fitzsimmons, John A
 Fitzsimmons, Julie SA, SH
 Fitzsimmons, Kelly A
 Fitzsimmons, Terry SA, SH
 Flaman, Terry SA, SH
 Flanagan, Debbie SA, SH
 Fleck, Roxanne SA
 Fleischer, Clementine SA, SH
 Fleischer, Mike SA, SH
 Fleming, Jim LM, SH
 Fleming, Kim SA
 Fleming, Melissa A
 Flewelling, Craig SA, SH
 Flexhaug, Derek A, SH
 Flexhaug, Kim A
 Flundra, Dennis SA, SH
 Flundra, Judith V
 Foged, Dave ALM
 Foo, Richard ALM
 Fooks, Robert SA, SH
 Foote, Chris SA, SH
 Foote, Marv ALM
 Foran, Max A
 Forbes, Gordon SA, SH
 Ford, Rita V
 Foret, Robyn A
 Forfylyow, Idella SA, SH
 Forigo, Dan A
 Forrest, Dave A
 Forseth, Liz SA, SH
 Forster, Alex LM
 Forsyth, Doug ALM, SH
 Forsyth, Gordon ALM
 Forsyth, Gregory ALM
 Fortier, Holly V
 Forward, Leslie V
 Fosado, Ramon SA
 Foss, Art ALM
 Fougere, Greg SA
 Fougere, Tina ALM, SH
 Fowler, Alvin ALM
 Fowler, Carol ALM, SH
 Fowler, Chuck ALM, SH
 Fowler, Harold SA, SH
 Fowlie, Doreen SA, SH
 Fox, Gwen SA, SH
 Fraess, Bill ALM
 Fraleigh, Anne SA, SH
 Frampton, Cheri SA
 Franco, Gabby SA, SH
 Franco, Karen SA
 Frank, Laura A
 Franson, Gordon A
 Fraser, Bruce A
 Fraser, Craig SA, SH
 Fraser, Diane ALM, SH
 Fraser, Doug ALM, SH
 Fraser, Karl A
 Fraser, Kevin SA, SH
 Fraser, Peter SA, SH
 Frederick, Al SA, SH
 Fredriksen, Nadine SA
 Freimark, Kristie SA, SH
 Fremont, Charlotte ALM, SH
 Frerichs, Earl ALM
 Friendly, David ALM
 Friesen, Cory SA, SH
 Friesen, Ivy ALM, SH
 Fritz, Yvonne D
 Frotten, Clay ALM, SH
 Fulford, Andy A
 Fullerton, Joan A
 Fulton, Anita SA, SH
 Furlong, Eric A
 Fyffe, Quentin V
 Fyke, Lori SH
 Gabbs, Carelynn SA, SH
 Gagne, Linda A
 Galatiuk, Elizabeth SA, SH
 Gale, Bruce ALM, SH
 Gale, Charlene SA, SH
 Gale, Janet V
 Gale, Kendra ALM
 Gale, Ron SA, SH
 Gallais, Art ALM
 Gallelli, Harrison A
 Galvin, Donna SA, SH
 Galvin, Grady SA, SH
 Gamble, Rob SA, SH
 Gamroth, Blake V
 Garberg, Brett SA, SH
 Gardener, Jodi SA, SH
 Gardener, Trevor SA, SH
 Gardner, Brody A
 Gardner, Kathryn A
 Gareau, Chad A
 Garipey, Dani A
 Garnett, Anne SA, SH
 Garnett, Ralph SA, SH
 Gathercole, Audrey ALM, SH
 Gathercole, Brad SA, SH
 Gathercole, Jim ALM, SH
 Gauley, Megan SA
 Gault, Kevin ALM
 Gearey, Dennis ALM, SH

Gearey, Margaret ALM, SH
Gee, Wing SA, SH
George, Hazel ALM, SH
Gerelus, Ken ALM
Gernat, Kate SA, SH
Gess, Bill SA, SH
Getty, Ron A
Gibbs, Timothy SA, SH
Gibson, A.J. ALM, SH
Gibson, Ralph ALM
Giese, Will A, SH
Gifford, Peter ALM, SH
Gilbert, Danielle A, SH
Giles, Dawn ALM, SH
Giles, Merv SA, SH
Gillard, Mary ALM, SH
Gillespie, Wendy SA, SH
Gillies, Robyn A
Gilliland, Kirsty SA
Gilliland, Rex SA, SH
Gillis, Shona SA, SH
Gillott, Bill LM, SH
Gillott, Muriel ALM, SH
Gilroy, Stewart ALM, SH
Gimbel, Catharine SA, SH
Gimbel, Murray ALM, SH
Gimbel, Veronica ALM, SH
Gindl, Judy A
Gingras, Art SA
Girgis, Carolina V
Girling, Trevor ALM
Gladstone, Terry ALM
Gladue, Maureen V
Glassford, Art SA, SH
Glenn, Leslie SA
Glenn, Lorainne A
Glimsdale, Donald ALM
Glover, Cathy ALM
Goertz, Colleen A
Goian, Robin ALM
Goldstrom, Dodie ALM, SH
Gooch, Cory SA
Gooch, Linda A, SH
Good Eagle, Kelly SA
Goodfellow, Brad A
Goodman, Miriam V
Gordillo, Ruben A
Gordon, Barry SA, SH
Gordon, Braydon V
Gordon, Ed
Gordon, Kari SA, SH
Gordon, Lynn A
Gordon, Roger ALM, SH
Gosling, David SA, SH
Gottselig, Gerard ALM
Gough, John SA, SH
Gough, Vance SA, SH
Gowdy, Gordon SA, SH
Grabatin, Dianne SA, SH
Gracie, Brenda SA, SH
Graham, Bob SA, SH
Graham, Breanne A
Graham, Keven V
Graham, Marlene ALM, SH
Grainger, Donna SA
Grant, Aaron SA, SH
Grant, Don SA, SH

Grant, Judy SA, SH
Grant, Kelly ALM
Grant, Lynn A
Grant, Terry A
Gray, Bill VC, SH
Gray, Kelsey V
Gray, Marcheta ALM
Gray, Marilyn SA, SH
Gray, Stephanie A
Grayson, Kimberly SA, SH
Green, Bruce SA, SH
Green, Ed ALM
Green, Heather ALM, SH
Green, Jack SA, SH
Green, John ALM, SH
Green, Sandy SA, SH
Green, Susan SA, SH
Greenslade, Joanne SA, SH
Greensword, Douglas ALM
Griffin, Sharon ALM
Griffith, Art SA, SH
Griffith, Kari SA, SH
Griffiths, Terry SA, SH
Grimes, Candace SA
Grimes, Kelly SA, SH
Grimoldby, Trena SA
Gristwood, Bernie SA, SH
Groeneveld, Alana ALM
Groeneveld, Charles ALM, SH
Groeneveld, Gaylene ALM, SH
Gromoff, Brian SA, SH
Grove, Debra SA, SH
Grove, Ken ALM
Grover, Colleen A
Gruetzner, Sara-Jane SA, SH
Gryckiewicz, Jan ALM, SH
Guay, Carol SA
Gudmundson, Marge ALM, SH
Guebert, David SA, SH
Guichon, Dave SA, SH
Guichon, Davey V
Guillemaud, Pat SA, SH
Guitton, Rick SA, SH
Gulmick, Dawn SA, SH
Gunn-Allard, Joan ALM
Gurevitch, Lindsay A
Gustafson, Patricia SA, SH
Guzzi, James V
Hack, Kristin SA
Haeni, Adrian SA
Hagan, Edward SA, SH
Hagan, Marla A
Hagel, Tanya SA
Hagerman, Allen D, SH
Haggith, Rourke A
Hajash, Lorelei ALM, SH
Hall, Doug SA, SH
Hall, Gary ALM
Hall, Michael V
Halliday, Martin SA, SH
Halpen, Mary ALM
Halpen, Patty ALM
Halper, Emily A
Halseth, Gail ALM, SH
Halseth, Ross ALM, SH
Hamaliuk, Alan ALM, SH
Hames, Barb A, SH

Hames, David SH
Hamilton, Alexandra A
Hamilton, Bob SA, SH
Hamilton, Darol ALM, SH
Hamilton, Diane SA
Hamilton, Gavin ALM, SH
Hamilton, Leslie SA, SH
Hamilton, Rachel A
Hamilton, Sharon ALM, SH
Hamm, Courtney ALM, SH
Hamm, Len A
Hamm, Tim V
Hammer, Hoss ALM, SH
Hammer, Lorne SA
Handberg, Morgan V
Handy, Larry A, SH
Haney, Harry ALM, SH
Haney, Shannon SA, SH
Haney, Ted SA, SH
Hanley, Irene ALM
Hanley, Shannon A
Hanley, Stuart SA
Hann, Gordon A
Hansell, Bob ALM, SH
Hansen, Joanne SA, SH
Hansen, Ryan A
Hansen, Shawn SA, SH
Hansen, Tim SA, SH
Hanson, Brian SA, SH
Hanson, Karl V
Hanson, Wayne SA, SH
Hanton, Dhugal V
Harbour, Donna SA, SH
Harcott, Bill ALM
Harding, Peter SA, SH
Hardy, Cheryl V
Hardy, Lisa A
Harper-Pollitt, Debbie ALM
Harper, Don LM, SH
Harper, Mike A
Harrington, Lorna ALM, SH
Harris, Brent A, SH
Harris, Laurie SA
Harris, Nikki SA, SH
Harris, Stewart ALM, SH
Harrison, Barry ALM, SH
Harrop, Chris A
Harrow, Verna SA, SH
Hart, Lynn A
Hartall, Bill ALM, SH
Hartall, Wanda ALM, SH
Hartl, Poona A
Hartmann, Heather A
Harvey, Ron A
Harvie, Kerrie SA, SH
Hasnany, Mac SA, SH
Hasselfield, Vel SA, SH
Hassen, Debbie A
Hatton, Sandra ALM
Hauer, Craig SA, SH
Hauser, Ernie ALM, SH
Havens, Clint SA, SH
Hawes, Wendy SA
Hawkwood, Aurica SA, SH
Hawkwood, Suzanne A
Hawkwood, Todd A, SH
Hayden, Bill ALM, SH

Hayden, Vickie ALM
 Haymour, Ramsey A
 Haynes, Gwen A, SH
 Hays, Dan ALM, SH
 Hayward, Sylvia SA
 Haywood, Chris
 Hazen, Elsie ALM, SH
 Hazlett, Kim A
 Head, Eileen V
 Head, Jeannette SA, SH
 Head, Jennifer SA, SH
 Headley, Neville SA, SH
 Healy, Allison A
 Healy, Harold SA
 Heath, Danica SR
 Heckbert, Michelle A
 Heerema, Phil SA, SH
 Hegland, Jackson V
 Heintz, Doris SA, SH
 Heintz, Maria SA, SH
 Heintz, Rock V
 Hejduk, Beverley A
 Helm, Rosanna ALM
 Henderson, Doug SA, SH
 Henderson, Patti LM, SH
 Henderson, Scott SA
 Hendrickson, Kevin SA, SH
 Hendry, James V
 Henke, David SA, SH
 Henry, Marlys A
 Henson, Nicole A, SH
 Hepburn, Bruce SA, SH
 Hepton, Zoe SA
 Herard, Rosalie SA, SH
 Hermann, Dorothy SA, SH
 Hernandez, Art SA, SH
 Hernandez, Shelley V
 Heskes, Justin SA, SH
 Heskes, Reid SA, SH
 Hess, Archie ALM
 Hess, Marmie LM, SH
 Hess, Yvonne ALM
 Hewitt, Thomas ALM
 Hexham, Jeremy SA, SH
 Hickey, Barclay A
 Hickey, Phil SA, SH
 Hiebert, Kathy SA, SH
 Hiebert, Robin A
 Hilderman, Jill ALM
 Hill, Brian SA, SH
 Hill, James V
 Hill, Shirley SA, SH
 Hill, Terry LM, SH
 Hill, Wayne ALM
 Hills, June ALM, SH
 Hind, John SA, SH
 Hind, Sonja A
 Hinds, Ken SA, SH
 Hinds, Marie-Anne A, SH
 Hironaka, Art LM, SH
 Hironaka, Brent SA, SH
 Hironaka, Cynthia A, SH
 Hirsche, Grant SA, SH
 Hitchner, Robert SA, SH
 Hlady, Mark SH
 Hladyshevsky, Laura V
 Hobbs, Bill SA, SH
 Hobbs, Harry SA, SH
 Hockley, Dallas SA, SH
 Hockley, Trudy SA, SH
 Hodge, Brad SA, SH
 Hodgson, Ryan A, SH
 Hoeght, Judy SA, SH
 Hoffman, Dennis ALM
 Hogg, Kevin SA, SH
 Holbrook-Prevost, Season SA, SH
 Holbrook, Garry D, SH
 Holbrook, Susan V
 Holgate, Jayne ALM, SH
 Holland, Tannis SA, SH
 Hollinger, Pamela SA, SH
 Hollins, Michele A, SH
 Holloway-Savoia, Pam SA, SH
 Holloway, Eddie ALM
 Holm, Art ALM, SH
 Holman, Len HLD, SH
 Holman, Sally HLD, SH
 Holmberg, Amanda SA
 Holmes, Paul SA
 Holmgren, Wayne ALM
 Holowaychuk, Robert ALM
 Holte, Trudy A, SH
 Holub, David SA, SH
 Hone, Allison ALM, SH
 Hood, Noriene SA, SH
 Hooks, John SA, SH
 Hoover, Bruce SA, SH
 Hope-Johnston, Sarah A
 Hopfner, Chris SA, SH
 Hopwood, Valerie A
 Hornby, Ron ALM, SH
 Horne, Sharon SA, SH
 Horton, Donna LM, SH
 Hoskin, Bert ALM
 How, Barry SA, SH
 Howard, Ken ALM
 Howarth, Doreen ALM
 Howell, Ed ALM, SH
 Howes, Steve SA, SH
 Howie, Robert A
 Hoy, Nelson LM, SH
 Hoy, Patricia SA, SH
 Hoyme, Dan A
 Hubar-Rook, Carol Ann V
 Hubbard, Bruce ALM
 Hubbell, John ALM
 Hudon, Terrie A
 Huffman, Kelly SA, SH
 Huggard, Susanne SA, SH
 Hughes, Fred ALM
 Hughes, Jimmy ALM, SH
 Hughes, Laura SA, SH
 Hughes, Paul SA, SH
 Hughes, Rea ALM, SH
 Hughes, Simone V
 Hume, Allan V
 Hume, Brad SA, SH
 Hume, Nicole A
 Hume, Reagan SA, SH
 Hume, Shari SA, SH
 Humphreys, Greg SA, SH
 Humphreys, Pamela SA
 Hunt, Ron ALM
 Hunter, Angie SA
 Hunter, Karin SA
 Hunter, Sylvia SA
 Huntley, Jim SA, SH
 Hurd, Greg SA, SH
 Hurlburt, Brant SA, SH
 Hurlburt, Ken ALM, SH
 Hurt, Brad A
 Hussey, Byron D, SH
 Hussey, Erin A
 Hutchin, Paul SA, SH
 Hutchinson, Darlene SA, SH
 Hutchinson, Reid ALM
 Hutchison, Bev ALM
 Hutton, Hilary ALM, SH
 Hutton, Jim SA, SH
 Hutzal, Jerry ALM
 Huyghe, Ken SA, SH
 Hyde, Janet ALM
 Hykaway, Connie A
 Hylton, Chris SA, SH
 Hymas, Bob HLD, SH
 Hymas, Rod ALM, SH
 Iantkow, Tyler A
 Iles, Marshall SA, SH
 Illingworth, Marie ALM
 Ilsley, Heather SA
 Ingram, Robin SA, SH
 Innes, June-Marie SA
 Iredale, Geoff ALM
 Irvine, Katie SA, SH
 Irvine, Lee SA, SH
 Irvine, Will SA, SH
 Irving, Laurie SA
 Irwin, Art SA, SH
 Irwin, Carol SH
 Irwin, Ian HLD, SH
 Irwin, Ron ALM
 Isaacs, Bev SA, SH
 Isakeit, Jane A, SH
 Isakeit, Matthew A
 Isakeit, Michael SA, SH
 Isotti, Jen A
 Israelson, Tara A
 Iversen, John SA, SH
 Iversen, Rita SA, SH
 Jackson, Bill SA, SH
 Jackson, Dorothy ALM, SH
 Jackson, Jeff ALM, SH
 Jackson, John A
 Jackson, Judith SA, SH
 Jackson, Karen SA, SH
 Jackson, Pat SA, SH
 Jackson, Patrick A
 Jackson, Robert ALM
 Jackson, Ron SA
 Jackson, Sherry SA
 Jackson, Todd SA, SH
 Jacob-Toews, Laurie SA, SH
 Jacobs, Kate V
 Jacobson, Doran ALM
 Jacques, Don HLD
 Jacques, Nell LM
 Jaffer, Shane A, SH
 James, Cathie ALM
 James, Connie SA, SH
 James, Dave SA, SH
 James, Kathie SA, SH

James, Kaye SA, SH
James, Mike A, SH
James, Patti SA, SH
James, Wes SA, SH
Jamieson, Jeff ALM
Jansen, Joanne A
Jansen, Ted ALM, SH
Jaques, Diane SA, SH
Jarvis, Roger PP, SH
Javier, Jeff SA
Jeal, Ted A
Jeffray, Joe V
Jenkins, Debbie A
Jenkins, Jim SA, SH
Jenkins, Lee ALM, SH
Jenkins, Russ A
Jensen, Bob ALM
Jensen, David A
Jensen, Jennifer SA, SH
Jensen, Marcie V
Jensen, Merle A
Jepson, Steve A, SH
Jessiman, Janet SA, SH
Jewitt, Ann SA, SH
Jinnah, Al-Noor SA, SH
Johns, Jeff A, SH
Johnson, Brian V
Johnson, Cody A
Johnson, Dana V
Johnson, Greg SA, SH
Johnson, Gus ALM, SH
Johnson, Gustin ALM, SH
Johnson, Keith LM, SH
Johnson, Lisa SA, SH
Johnson, Lynn V
Johnson, Mary ALM
Johnson, Stephanie A
Johnston, Aaron A
Johnston, Adam V
Johnston, Brian SA, SH
Johnston, Brian ALM, SH
Johnston, David SA, SH
Johnston, Katherine A
Johnston, Murray SA, SH
Johnston, Patricia SA, SH
Johnston, Terry SA, SH
Jonassen, Pam SA, SH
Jones, Brian ALM, SH
Jones, Dayna A
Jones, Joel A
Jones, Karen SA, SH
Jones, Keith B. SA, SH
Jones, Keith L. SA, SH
Jones, Lorraine SA, SH
Jones, Marvin SA, SH
Jones, Ray HLD, SH
Jones, Steven V
Jonsson, Sandra A
Joorisity, Shirley SA, SH
Jopp, Robert SA, SH
Jorawsky, Jim SA, SH
Jorgensen-Bell, Tanya SA, SH
Josephs, Trish V
Joudrey, Rose A
Journey, Doug SA, SH
Joyce, Raymond SA, SH
Jubb, Avery ALM

Judd, Glen LM, SH
Judd, Reg SA, SH
Juul-Hansen, Ivan SA, SH
Kaczkowski, Sharon A
Kadey, Duane A
Kaiser, Marilyn ALM, SH
Kaiser, Wilf SA, SH
Kakoschke, Danielle SR
Kalman, Kal A
Kalynchuk, Cathy ALM, SH
Kamitomo, Patsy A
Kanderka, Colleen A
Karch-Sinclair, Kendra A
Karch, Gordy SA, SH
Karr, Avril SA, SH
Kaufmann, Bill ALM, SH
Kaufmann, Gabrielle A
Kaun, Dalton V
Kavanagh, Paul SA, SH
Kavanaugh, Cory SA
Kavanaugh, Ken ALM, SH
Kay, Emily A
Kazakoff, Dianne SH
Kearns, Sheila ALM, SH
Keen, Douglas ALM
Kell, Dan SA, SH
Kelland, Susan A, SH
Kellington, Sean SA, SH
Kelly, Bryan A, SH
Kelly, Marion SA, SH
Kelly, Marise SA, SH
Kelly, Virginia V
Kemlo, Alison SA, SH
Kemp, Gerry ALM, SH
Kempainen, Leah SA, SH
Kennedy, Dorothy ALM, SH
Kennedy, John SA, SH
Kennedy, Peter SA, SH
Kenworthy, Shauna ALM
Kerby, George ALM, SH
Kerr, Arlene ALM, SH
Kerr, Bob ALM, SH
Kerr, Dianne SA, SH
Kerr, Sheila ALM
Keshavjee, Sam SA, SH
Kewley, Bill ALM
Kewley, Maureen ALM
Keyes, Kellie V
Khoury, Andrea SA, SH
Ki, Wai SA, SH
Kidd, Alan SA, SH
Kilroe, Ken SA, SH
Kimmel, Brian SA, SH
Kinas, Jenny SA, SH
Kindrasky, Bev ALM
King, David ALM
King, Karin ALM, SH
King, Kate A
King, Ken ALM, SH
King, Michael A
Kirk, Stacy SA, SH
Kisilevich, Denise SA, SH
Kittleson, Dean SA, SH
Kitz, Joan SA, SH
Kitzul, Grant ALM
Klasky, Bill SA, SH
Klasky, Bud SH

Klein, Kevin SA, SH
Klein, Michele A
Klein, Robert V
Klys, Jim ALM
Knapp, Victoria SA, SH
Knapton, Dave A
Kneller, Tammy A
Knight, Brenda SA, SH
Knight, Bruce ALM
Knight, John SA, SH
Knight, Sally V
Knorr, Maggie SA, SH
Knowles, Troy V
Kollewyn, Hans SA, SH
Kollewyn, Joan SA, SH
Kollewyn, Johanna V
Kolstad, Kate SA, SH
Komitsch, Debbie SA, SH
Konschuk, Larry A
Konschuk, Shawn SA, SH
Konschuk, Wendy SA, SH
Koop, David SA, SH
Koper, Lawrence SA, SH
Kormos, Ila A
Kors, Sophy A
Kortgaard, Joyce ALM, SH
Kovitz, Jeff ALM, SH
Kozak, Frederick SA, SH
Krahn, Peter SA
Kralka, Dan SA, SH
Kranenburg, Lane SA, SH
Kranenburg, Vicki A
Krawec, Randy SA, SH
Kraychy, Cameron SA
Krebs, Darwin SA, SH
Kristinson, Ray ALM, SH
Krivak, Derek SA, SH
Krivak, Lorette A
Kroeker, Richard SA, SH
Kruyssen, Glenn SA, SH
Kryczka, Karen ALM, SH
Kuipers, Joe A
Kullman, Kevin V
Kumar, Cynthia SA, SH
Kung, Victoria A
Kurtzweg, Vanessa ALM
Kuzyk, Richard SA, SH
Kwan, Rita A
Kwiatkowski, Kris V
Kyle, Doug SA, SH
LaBrash, Paul ALM
LaBrie, Holly SA, SH
LaPointe, Tracy SA, SH
LaValley, Gary SA, SH
Laatsch, Justin V
Laatsch, Murray SA, SH
Lacerte, Chad A
Lacey, Cari A
Lacey, Lori SA, SH
Lachman, Barbara ALM
Laidlaw, Bob PP, SH
Laidlaw, Joyce SA, SH
Laidlaw, Rob HLD, SH
Laidlaw, Ryan V
Laing, Laura SH
Laird, Doug SA, SH
Laird, Jo SA, SH

Laird, Robert A
Lambert, Jenna A
Lamont, Lisa ALM
Lamoureux, Fred V
Lamoureux, Paul ALM
Lampton, Brad ALM
Lane Goodfellow, Cathy SA, SH
Lane, Tim SA, SH
Lang, Dan SA
Lang, Pam HLD, SH
Langdon, Marilyn SA, SH
Langford, Harry HLD, SH
Langford, Joan LM, SH
Langford, Klaske SA, SH
Langlois, Gaston ALM, SH
Lantz, David SA, SH
Lapointe, Laurel A
Larsen, John SA, SH
Larsen, Kevin A
Larson, David ALM, SH
Larson, Pat SH
Larson, Terry SA, SH
Larway, Helene SA, SH
Laskin, David V
Latour, Dorothy ALM
Latus, Richard SA, SH
Lauder, David ALM, SH
Lauder, Dianne ALM, SH
Laughlin, Wade V
Laursen, Linda SA
Laustsen, Ken SA, SH
Laustsen, Loraine SA, SH
Lavender, Tara A
Lavoie, Jean V
Lavoie, Rejean V
Lawless, Maureen SA, SH
Lawrence, Bruce SA, SH
Lawrence, Kimberley A
Lawson, Wayne ALM, SH
Lawton, David A
Lawton, Heather A
LeBlanc, Sandra SA, SH
LeBlanc, Stella SA, SH
LeBoeuf, Gary SA, SH
LeBourveau, Linda SA
LeGeyt, Chris HLD, SH
Leahy, Kevin SA, SH
Leard, Scott ALM, SH
Lee, Candice A
Lee, Christopher SA, SH
Lee, Danielle SA, SH
Lee, Darren ALM
Lee, Debbie SA, SH
Lee, Donald ALM
Lee, Edmond SA, SH
Lee, Gary A
Lee, Gary SA, SH
Lee, John SA, SH
Lee, Laura SA
Lee, Robert A
Lee, Ron ALM, SH
Lefley, Eileen ALM, SH
Legare, Norm V
Legault, Tony SA, SH
Legge, Joanne V
Lehman, Brian V
Lehr, Les SA, SH

Leigh, Ron ALM
Leighton, Barry SA, SH
Leitch, Kenneth A
Leitch, Robert ALM, SH
Leivers, Karen A
Lemire, Julie SA, SH
Lengsfeld, Hans ALM
Lennox, Al SA, SH
Lennox, Jill A
Lennox, Ross SH
Lennox, Terri Jo A
Leroux, Carole SA, SH
Leslie, D'Arcy A
Leusink, Jennifer A
Levangie, Nick SA
Lever, Myra SA, SH
Lewis, Earl ALM, SH
Leys, Alan SA, SH
Libin, Al SA, SH
Libin, Sean A
Liegman, Ed ALM, SH
Lightfoot, Ryan A
Lilja-Wilson, Carla A
Lim, Elizabeth V
Lindstein, Angie SA, SH
Link, Allyson ALM
Linklater, Suzanne ALM
Linton, Tara SA, SH
Liskowich, Trevor SA, SH
Litke, Elaine ALM, SH
Littke, Zen SA, SH
Little, Dianne SA, SH
Little, Norman SA
Liukaitis, Ed A
Lively, Allan SA
Livingstone, Wendy ALM, SH
Lloyd, Bill ALM, SH
Lo, James V
Loach, Christopher SA, SH
Locke, Charlie SA, SH
Locke, Kimberley V
Locke, Louise SA, SH
Lockwood, Garth SA, SH
Lockwood, Michael A
Lockwood, Stephen ALM, SH
Loeb, Larry A
Loeb, Teresa A
Loeppky, Syd SA, SH
Loewen, Katherine ALM
Lokanc, Sabina V
Loney, Carol SA, SH
Longeway, Dave ALM
Longeway, Eric LM, SH
Longman, Connor SA, SH
Longman, Gerry SA, SH
Longman, Patricia SA, SH
Longmoor, Val ALM, SH
Loor, Karen SA
Loree, Lori SA
Loria, Adam A
Loucks, Mary V
Louden, Judy ALM
Louden, Winn A
Lougheed, Dana V
Lougheed, Dave SA, SH
Love, Jean SA, SH
Love, Mike A

Lovig, Rob ALM
Lovse, Lindsey V
Lovse, Marg SA, SH
Low, Mike SA, SH
Lowe, Gord D
Lowe, Matthew V
Luchsinger, Brian SA, SH
Lucyshyn, Murray A
Luft, Richard ALM, SH
Luke, Tanya A, SH
Lukey, Orest LM, SH
Lund, Joe ALM
Lundago, Robert A
Lundago, Tracy SA, SH
Lundberg-Smith, Stacie SA, SH
Luterbach, Cindy V
Lutz, Jackie ALM, SH
Lutz, Jim ALM, SH
Lutz, Katie A, SH
Lyle, Mark SA, SH
Lyle, Rick SA, SH
Lyndon, Charlene A
Lyon, Wayne SA, SH
Lyon, Wendy SA, SH
Lyster, John A
MacAdams, Laurie A
MacCuaig, Kelsey V
MacDonald, Brian SA, SH
MacDonald, Bruce ALM, SH
MacDonald, Dan SA, SH
MacEachern, Nancy SA, SH
MacFarlane, Craig SA, SH
MacFarlane, Cynthia SA, SH
MacFarlane, Jennifer A
MacInnes, Dawn A
MacInnis, Don ALM
MacIntyre-Steel, Amanda V
MacIntyre, Amanda SA
MacKay, Heather SA, SH
MacKay, Murray SA, SH
MacKenzie, Amanda SA, SH
MacKenzie, Dean ALM
MacKenzie, Laurie A
MacKenzie, Leanne SA, SH
MacKenzie, Michelle SA, SH
MacKinnon, Grant SA
MacLaren, Suzanne SA
MacLennan, Lauren A
MacNeil, Jim SA, SH
MacRae, R. Gary ALM
Macaulay, Kat A
Macdonald, Howard HLD, SH
Macdonald, Michelle A
Macdonald, Stu LM, SH
Mackasey, Patrick A
Mackenzie, Judy SA, SH
Mackie, Doug LM, SH
Mackie, Karen SA, SH
Mackin, Bill ALM, SH
Mackintosh, Lachlan ALM
Madson, Arron SA, SH
Maertens-Poole, Carole Anne SA, SH
Magee, Neill SA, SH
Magnon, Arlene ALM
Maier, Stephanie A
Mailman, John SA, SH
Mailman, Maggie SA, SH

Main, Evelyn SA, SH
 Major, Steve SA, SH
 Maki, Linda SA
 Makson, Sarah SA
 Malayko, Eugene V
 Malenica, Peter SA, SH
 Malette, Chantal A
 Malette, Scotty ALM, SH
 Malin, Gerry SA, SH
 Malin, Susan SA, SH
 Mallabone, Guy ALM
 Mallabone, Joan SA, SH
 Maller, Dave SA
 Maloney, Jack SA, SH
 Maloney, Kevin A
 Mamchur, Andrea V
 Mamchur, Gary SA, SH
 Manarey, Bill ALM
 Mandeville, Bryan SA, SH
 Mannas, Walsh A
 Manning, Jessica V
 Many Guns, Doris ALM
 Marciniak, Myles V
 Marinoske, Steven A
 Markkanen, Brian SA, SH
 Markowsky, Sandy SA, SH
 Marks, Rob V
 Marlow, Bill V
 Marlowe, Keith V
 Marshall, Bill ALM, SH
 Marston, Jan ALM
 Marston, Maureen SA, SH
 Martell, Roberta A
 Martin, Alina SA, SH
 Martin, Brandie V
 Martin, Chance A
 Martin, Dick ALM, SH
 Martin, Fraser SA, SH
 Martin, Greg SA, SH
 Martin, Moyra SA, SH
 Martin, Todd SH
 Martindale, Shannan SA
 Martinson, Ryan SA
 Martz, Warren ALM
 Marx, Doris ALM, SH
 Mason, Carol V
 Mason, Jim V
 Matas, Roger A
 Mate, Jorge ALM, SH
 Matheson, Tom ALM, SH
 Matthews, Andrew V
 Matthews, Chris ALM, SH
 Matthews, Geoff SA, SH
 Matthews, Kay ALM
 Matthews, Kim SA
 Matthews, Rob PP, SH
 Matthews, Tim ALM
 Matthews, Tom ALM
 Matticks, Geoff SA, SH
 Matuska, Ron SA, SH
 Mawer, Adam A, SH
 Mawer, Jill A
 May, Dan SA, SH
 May, Ron SA, SH
 Maynard, Tina ALM
 McAllister, Patrick SA, SH
 McArthur, Doreen SA, SH
 McBride, Jim ALM, SH
 McBride, Rod HLD, SH
 McCabe, Tom ALM, SH
 McCafferty, Brenda ALM
 McCallum, Barb AR
 McCallum, Joan SA, SH
 McCallum, William AR
 McCarthy, Larry ALM, SH
 McCaughan, Glen SA, SH
 McCauley, Ted ALM
 McClary, Martha A
 McClary, William A
 McClellan, Dale SA, SH
 McClellan, Grace SA, SH
 McClellan, Reg SA, SH
 McClellan, Shirley HLD
 McClelland, Craig SA, SH
 McClelland, Keith ALM
 McCollister, Gus SA, SH
 McConnell, Kim SA, SH
 McCormick, Wayne AR
 McCorquodale, Larry ALM
 McCosh, Ron SA, SH
 McCosh, Ryan A
 McCrimmon, Graham A
 McCuaig, Bob SA, SH
 McCune, Gennynne V
 McDaniel, Rod HLD, SH
 McDermid, Dan A, SH
 McDiarmid, Fred V
 McDonald, Alan SA, SH
 McDonald, Bruce SA, SH
 McDonald, Cameron A
 McDonald, Carol ALM, SH
 McDonald, Dawn A
 McDonald, Don LM, SH
 McDonald, Glenn ALM, SH
 McDonald, Scott SA
 McDonough, Steve D, SH
 McDonough, Terry SA, SH
 McDougall, Mike ALM, SH
 McGannon, Patrick SA, SH
 McGill, Melinda A
 McGilvary, John A
 McGowan, Gil ALM, SH
 McGregor, Don SA, SH
 McGregor, Kim SA, SH
 McGregor, Troy A
 McInnis, Ken ALM, SH
 McInnis, Ryan SA
 McIntyre, Taylor V
 McIver, Ric SA, SH
 McIvor, Jack ALM
 McIvor, Mike SA, SH
 McKay, Carol ALM, SH
 McKay, Jack SA
 McKay, Lois A
 McKay, Melissa ALM
 McKay, Scott ALM
 McKendry, Roxanne SA, SH
 McKenna, Darilyn ALM
 McKenster, Kirsten A
 McKernon, Harvey A
 McKey, Joanna A
 McKey, Marian V
 McKey, Michael SA, SH
 McKinnon, Allison ALM, SH
 McKinnon, Colin SA, SH
 McKinnon, Don SA, SH
 McKinnon, Jane SA, SH
 McKinnon, Scott A
 McKinnon, Teri D, SH
 McKinnon, Wayne SA, SH
 McLane, Herb SA, SH
 McLaren, Barbara ALM
 McLean, Elfie ALM, SH
 McLean, Janet ALM, SH
 McLean, Joan ALM
 McLellan, Neil ALM
 McLellan, Sheila SA, SH
 McLeod, Lynn SA, SH
 McLeod, Rod ALM, SH
 McLeod, Troy A
 McMahan, Terry ALM
 McMann, Dwayne SA, SH
 McMann, Patrick SA, SH
 McMann, Sandy A
 McMaster, Cherie A, SH
 McMillan, Ian SA, SH
 McMillan, Les SA, SH
 McMillin, Justin A
 McMorris, Rob A
 McMullen, Kelly V
 McNabb, Wyatt V
 McNair, Andrew V
 McNair, Thomas V
 McNamara, Carol ALM, SH
 McNear, Bev ALM
 McNeil, Kirk SA, SH
 McNeil, Ray SA, SH
 McNeill, Terry A
 McNeney, Shannon V
 McNichol, Jason A
 McPherson, Carol SA, SH
 McVean, Bruce LM, SH
 McVicar, Jeanine ALM, SH
 McWilliam, Melissa A
 Meadows, Patricia ALM, SH
 Meating, Bob SA, SH
 Meguinis, Michael V
 Megyesi, Derek V
 Melbourne, John SA, SH
 Melby, Chad V
 Melchior, Ron SA, SH
 Melenka, Gerry A
 Melnick, Anna V
 Melville, Heather SA, SH
 Melville, Joanne SA
 Melville, Judi SA, SH
 Mercer, Debra A, SH
 Merrick, Bernice ALM, SH
 Merrick, Bob ALM, SH
 Merrill, Derek ALM, SH
 Meyers-Foreman, Janice SA
 Mezzarobba, Marilyn ALM, SH
 Michaels, David ALM, SH
 Michalko, Eric V
 Mick, Lorne ALM, SH
 Middleton, Dave SA, SH
 Middleton, John SA, SH
 Millar, Roberta SA, SH
 Miller, Aaron SA, SH
 Miller, Andrea A, SH
 Miller, Bev ALM, SH

Miller, Dave SA, SH
 Miller, Deron V
 Miller, Don SA, SH
 Miller, Jamie SA
 Miller, Jennifer A
 Miller, Lindsay SA, SH
 Miller, Pam ALM
 Miller, Tracey A
 Milligan, Jim SA, SH
 Million, Rodney A
 Millions, Tara A
 Mills, Bonny ALM
 Mills, Brett SA
 Mills, Heather A
 Mills, Krista A
 Mills, Paul SA, SH
 Milne, Marlie SA
 Milner, Justine SA
 Milton, Helen SA, SH
 Milz, Lorne SA
 Miner, Dorothy SA, SH
 Minerson, Mallory A
 Ming, Dennis SA, SH
 Minhas, Ravinder V
 Minnes, Patsi HLD, SH
 Mirdoch, Julie SA, SH
 Mish, Bernie SA, SH
 Mitchell, Bill A
 Mitchell, Chelsey V
 Mitchell, Esther SA, SH
 Mitchell, George LM, SH
 Mitchell, John SA, SH
 Mitchell, Mackenzi V
 Mitchell, Randy SA, SH
 Mitchell, Rick A
 Mitchell, Scott A
 Mitchell, Shirley A
 Mitchell, Stacey SA, SH
 Mitchell, Wilson A
 Mix, Karen A
 Mjolsness, Kristel A, SH
 Mjolsness, Mary ALM, SH
 Moffatt, Greg SA, SH
 Moffatt, Peggy Sue A, SH
 Moffitt, Barry SA, SH
 Moir, Dianne SA, SH
 Mollerson, Andrew V
 Molnar, Courtland SA
 Molnar, Marnie ALM, SH
 Molyneux, Morton V
 Monahan, Rhonda A
 Monteith, Bill ALM, SH
 Moody, Bob SA, SH
 Moon, Graham SA, SH
 Moore, Bob SA
 Moore, Don LM, SH
 Moore, Fred ALM
 Moore, Greg SA, SH
 Moore, Jim SA, SH
 Moore, Jody SA, SH
 Moore, Ken PP, SH
 Moore, Kirk SA, SH
 Moore, Tom A
 Moore, Wayne SA
 Morasch, Loyde SA, SH
 Morgan, David SA, SH
 Morgan, Robert ALM

Moriarity, Kelly V
 Morin, Yves A
 Morison, Sheila SA, SH
 Morneau, Catherine SR
 Moroz Clarke, Janet SA, SH
 Morozoff, Lloyd SA, SH
 Morrill, Bill ALM
 Morrill, Cherlyn SA, SH
 Morrill, Salena A
 Morris, Norm ALM
 Morrison, Alexander ALM, SH
 Morrison, Graydon ALM, SH
 Morrison, Kim ALM, SH
 Morrison, Murray SA, SH
 Morsky, Marsha SA, SH
 Morstad, Caia SA, SH
 Morton, Ray ALM
 Mosher-El-Bitar, Nicole SA, SH
 Moss, Christine A
 Moulton, Heather SA
 Mouser, Ross LM, SH
 Mowat, Don A
 Mowat, Donna V
 Mowat, Gordon V
 Mrozek, Lisa A
 Mryglod, Glenn SA, SH
 Mryglod, Marlene SA, SH
 Muchka Dahl, Nancy V
 Mueller, Gladys SA, SH
 Muir, Austin SA, SH
 Muir, Leigh SA, SH
 Mulji, Imran A
 Mundie, Drew SA, SH
 Munro, Al ALM, SH
 Munro, Alexander A
 Munro, Barry SA, SH
 Munro, Fiona V
 Munro, Jim H. ALM, SH
 Munro, Jim W. ALM, SH
 Munro, Shannon SA, SH
 Munstermann, Chris SA
 Munstermann, Melvin SA, SH
 Muri, Welland SA, SH
 Murphy, Joanne ALM, SH
 Murphy, Kelly SA, SH
 Murphy, Maureen SA
 Murphy, Paul ALM
 Murray, Bobbi A
 Murray, Brian ALM
 Murray, Chris SA, SH
 Murray, Diane SA, SH
 Murray, Heather SA, SH
 Murray, Russell SA, SH
 Musich, Rudy SA
 Musselwhite, Cherie SA, SH
 Musselwhite, John SA, SH
 Myers, Cheryl SA, SH
 Myers, Kristen V
 Mykety, J. Eric ALM, SH
 Mykety, Kathy ALM, SH
 Myles, Christie A
 Naegeli, George ALM, SH
 Nahachewsky, Tammy SA, SH
 Napke, Stephanie SA, SH
 Navickas, Carol ALM, SH
 Neal, Christopher V
 Neal, Deanna A

Neal, Douglas A
 Neis, John SA, SH
 Neis, Joyce ALM, SH
 Neis, Tim SA, SH
 Neis, Todd SA, SH
 Nelles, Frank SA, SH
 Nelson, Bill SA, SH
 Nelson, Doug SA, SH
 Nelson, Dustin A
 Nelson, Heather A
 Nelson, Patti A
 Nelson, Ralph ALM
 Nelson, Val ALM, SH
 Nelson, Vikki V
 Nenshi, Naheed D
 Nesbitt, Tricia SA, SH
 Ness, Karla V
 Nesselbeck, Barbara ALM, SH
 Netherton, Lindsey SA, SH
 Neufeld, Barbara SA
 Neufeld, Jeni A
 Neuman, Pat ALM
 Newbold, Jane A
 Newby, Wayne ALM
 Newman, Derrick A
 Newman, Gillian SA, SH
 Newman, Peggy ALM, SH
 Newman, Peter ALM, SH
 Newman, Scott V
 Niblock, Leanne ALM, SH
 Nicholls, Jon ALM, SH
 Nicholls, Lizabeth V
 Nicholls, Pepper ALM
 Nickel, Clarence ALM, SH
 Nickel, Kathaleen ALM, SH
 Nicoll, Holly A
 Niederwieser, Harold ALM
 Nield, Bill SA, SH
 Nielsen, David SA, SH
 Nikiforuk, De'Ann A
 Nimmo, Bryce ALM, SH
 Nishijima, Rie V
 Niwa, Gordon V
 Nixon, Anita V
 Nixon, Dawn A
 Nixon, Jay A
 Noble, Ric SA
 Noble, Todd A, SH
 Norcross, Don SA, SH
 Norford, Brian ALM
 Norrie, Jennifer SA
 Northcott, Grant A, SH
 Northcott, Maggie A
 Nott, Carla A
 Nott, Doug V
 Nouwen, Doug A
 Nuttall, Connie SA, SH
 Nutter, Kristina SA, SH
 O'Connor, Ginny A
 O'Connor, Graham HLD, SH
 O'Connor, Judy ALM
 O'Connor, Larry HLD, SH
 O'Connor, Michael D, SH
 O'Connor, Mike SA, SH
 O'Connor, Sandy SA, SH
 O'Connor, Sean V
 O'Connor, Stuart SA, SH

O'Leary, Thomas D, SH
Oatway, Don SA, SH
Oberg, Margaret ALM, SH
Oberhoffner, Joey A
Oblak, Kathy SA, SH
Oczkowski, Kent A
Oelke, Ken SA, SH
Ogston, Shawna V
Olasker, Sonny SA, SH
Olness, Don A
Olson, Scott A
Olver, Dick A
Ondrik, John ALM
Onerheim, Dan A
Onerheim, Joan ALM
Opsal, Cindy SA, SH
Orchard, Peggy ALM
Ornburn, Marilyn ALM, SH
Orr, Lea ALM, SH
Orr, Richard ALM, SH
Orsulak, Robin A
Orysiuk, Wendy SA, SH
Osborne, Barbara SA, SH
Oseen, Shauna ALM
Osler, Jock SA, SH
Osler, Will SA, SH
Ostashower, Shirley A
Owad, Judy ALM
Owen, Jeff SA, SH
Owens, Tom ALM
Paget-Turcotte, Twyla ALM, SH
Pallesen, Peter SA, SH
Palmer, David SA, SH
Palmer, Ella SA, SH
Palmer, Jim ALM, SH
Palmer, Rose ALM, SH
Panes, Ann ALM, SH
Pappas, K.C. SA, SH
Pappas, Stephani A
Paradis, Jim SH
Pardo, Cindy SA, SH
Park, Bob SA, SH
Parker, Drew SA
Parker, Flo A
Parker, Karen SA, SH
Parkhill, Don ALM
Parkin, Don A, SH
Parkinson, Cheyne SA, SH
Parkinson, Helen A
Parsonage, Julie V
Parsons, Don ALM
Paterson, Clarence V
Paterson, Kristin SA
Paton, Bert ALM, SH
Patram, Sherry A, SH
Patterson, Amanda SA, SH
Patterson, Stephanie SR
Patterson, Tony ALM, SH
Patterson, Wally A
Paul, Mindy V
Pazdor, Philip ALM, SH
Peace, Jim A
Peacock, Jack LM
Peake, Colleen ALM, SH
Pearce, Gordon PP, SH
Pearce, Toni A
Pears, John A

Pearson, A.J. SA, SH
Pearson, Leah SA, SH
Pearson, Pat SA, SH
Pearson, Rob A
Pearson, Robert ALM, SH
Peckham, Travis ALM, SH
Pedden, Allan SA, SH
Pedersen, Annemarie SA, SH
Pedersen, Wendy ALM
Peers, Dana D, SH
Peers, Rick ALM, SH
Pelke, Tyler AR
Pelletier, Marylyn ALM
Pendrel, Annice ALM
Pendrel, John ALM, SH
Peneycad, Fiona SA, SH
Penner-Collins, Denise SA, SH
Pennock, Meiko A
Peplinski, Jim ALM
Perizzolo, Rudy SA, SH
Perrault, Lindsay V
Perreault, Al A
Perry, Dale ALM, SH
Pestun, Janice SA, SH
Peters, Leigh SA, SH
Peters, Nancy SA, SH
Peters, Rob SA, SH
Petersen, Karla A
Peterson, Judy A
Peterson, Rod SA
Peterson, Susan SA, SH
Petrie, Leslie ALM, SH
Petropoulos, Maureen SA, SH
Petryk, Pat ALM, SH
Pezderic, Ray A, SH
Phibbs, Casey A
Phillips, Coleen SA, SH
Phillips, Dave SA, SH
Phillips, Janelle A
Phillips, Lisa V
Phillips, Ross HLD, SH
Pidde, Paul SA, SH
Piercy, Lauren A
Piers, Bill SA, SH
Piers, Susanne ALM
Pigott, Maryann SA, SH
Pike, Gary V
Pilling, Gary SA, SH
Pilling, Jim SA, SH
Pilling, Merv ALM, SH
Pipe, Angela SA
Piper, Michael SA, SH
Pitt, Judy SA, SH
Pittman, Mac SA, SH
Planche, Don SA, SH
Planche, Jeannie A, SH
Platt, Donna ALM
Platt, Gordon ALM
Platz, Anne SA, SH
Plunz, Dave A
Poffenroth, Bob HLD, SH
Poffenroth, Donna ALM, SH
Pogubila, Frank A
Pogue, Bob SA, SH
Pokrandt, Dave A
Polak, Christine A
Polis, Gord SA

Polischuk, Debbie SA, SH
Polivchuk, Jessica V
Pollard, Sheri A
Polowick, Marlin ALM
Polson, Paul D, SH
Pon, Patti A
Pontin, Derek V
Poon, Leah V
Pope, David SA, SH
Popik, Leon B. ALM
Popik, Leon C. SA, SH
Porter, Arlene ALM, SH
Porter, Bill HLD, SH
Porter, Ray ALM
Postlewaite, Don LM, SH
Postlewaite, Scott SA, SH
Potter, Cary V
Pottinger, Leanne A, SH
Poulsen, David A
Poulton, Patricia SA, SH
Pound, Tracy SA
Powder, Kevin SA, SH
Powers, Jim SA, SH
Powless, Jessica A
Poyen, Jock SA, SH
Preece, Derek ALM
Presley, Christel SA, SH
Presley, John SA, SH
Prettie, Andy SA, SH
Price, Eryne V
Price, Al SA, SH
Price, Jennifer A
Price, John SA, SH
Price, Stacy SA, SH
Pringle, Bertram SA, SH
Pringle, Dawn V
Pringle, Sandra ALM
Prins, Andrea A
Pritchard, Collin SA, SH
Pritchard, Janet A
Proceviat, Ashley SA, SH
Prodan, Dean ALM
Prodan, Hugh ALM, SH
Proskie, Joe SA, SH
Proskow, Darrol SA, SH
Proskow, Morris ALM, SH
Proulx, Chay V
Provost, Careen A
Provost, Cindy A
Prudhomme, Tara A
Puffer, Bruce SA
Purcell, Gordon SA, SH
Purdy, Alexander A
Purdy, Carl ALM, SH
Purdy, Glen SA, SH
Purdy, Kirk ALM, SH
Purdy, Storm ALM
Pyke, David SA, SH
Pysyk, Jeff A
Quance, Maggie A
Quarrie, Ron ALM
Quinn, Shauna A
Quinney, Bill ALM, SH
Quinton, Dianne SA, SH
Quinton, Tracy SA
Raby, Stephen SA, SH
Racher, Garth ALM, SH

Radek, Michele V
Ralston, Brenda SA, SH
Ramsay, Graeme SA, SH
Ramsay, Kristin V
Ramsay, Mark A
Ramsay, Sarah SA, SH
Ramsden, Cathi A
Ranson, Adam V
Rasmussen, Heather SA, SH
Rasmussen, Jan A
Rawlyck, Donna SA, SH
Rayner, Ruth Ann SA, SH
Rea, Angela A
Rebalkin, Darren ALM
Rebeyka, Frank SA, SH
Redmond, Bruce LM, SH
Reed, Jack A, SH
Reed, Margaret V
Reeves, Barry A
Regehr, Pamela SA, SH
Reid, Bonnie V
Reid, Jacqueline A
Reid, Stuart SA, SH
Reimer, Brian SA, SH
Reimer, Terry SA, SH
Rempal, Garrett SA, SH
Repka-Willard, Shelley ALM, SH
Rescanski, Fred SA
Reynolds, Clive SA
Reynolds, Colleen ALM, SH
Reynolds, David ALM, SH
Reynolds, Ryan ALM
Richards, Adele SA, SH
Richards, Mick SA, SH
Richards, Scott V
Richards, Tim V
Richardson, Shannon SA, SH
Rieberger, Michael ALM, SH
Rigel, Ken A
Right Hand, Delores V
Rimer, Luke SA
Ringstad, Dean A
Risdon, Marlene SA, SH
Ritchie, Randy ALM, SH
Rivard, Roger V
Rivers, Joanne ALM
Roach, Joanne SA, SH
Roach, John SA, SH
Roach, Matt ALM, SH
Robak, Brian SA, SH
Robak, Liliana SA, SH
Roberts, Donna SA, SH
Roberts, Jason A
Robertson, Carolyn SA
Robertson, Garry SA, SH
Robertson, Jim SA, SH
Robertson, Robert SA
Robinson Ladiges, Cathy SA, SH
Robinson, Carla ALM
Robinson, Dave SA, SH
Robinson, Gay SA, SH
Robinson, Jean SA, SH
Robinson, Matthew SA
Robinson, Norma SA, SH
Robinson, Shawna V
Robinson, Tyler SA, SH
Robinson, Val HLD, SH

Robinson, Wayne ALM, SH
Robinson, Wes SA, SH
Robson, Dave ALM, SH
Roche, Barbara ALM
Rochon, Katie A
Rockafellow, Donna ALM
Rodgers, Lonnie SA, SH
Rodrigues, Andrew V
Roe, Kerri SA, SH
Rogers, Mike SA, SH
Romerman, Bev V
Ronald, Brent SA, SH
Rook, Gordon SA, SH
Rooney, Jessica SA, SH
Rooney, Len SA, SH
Root, David A
Root, Karen SA, SH
Root, Mayne SA, SH
Roscoe, Dick ALM, SH
Ross-Albert, Alison SA, SH
Ross, Bob SA, SH
Ross, Carl SA, SH
Ross, Gill A, SH
Ross, Jack ALM
Ross, John ALM, SH
Ross, Marilyn ALM
Ross, Mike SA, SH
Rothwell, Bonnie A
Rougeau, Kirstie A
Rourke, Mac ALM
Routley, Don SA, SH
Rowe, Ralph LM, SH
Rowley, Roger A, SH
Roxborough, Doug V
Roy, Bruce SA, SH
Roy, Cathy A
Royal, Cory SA
Royal, Jack A
Royal, Ted ALM, SH
Royle, Peggy SA
Ruddell, Terry ALM
Rude, Bailea A
Rude, Kevin ALM
Rudolf, Jeffrey A
Rule, John SA, SH
Rule, Lynn ALM, SH
Runcie, Garnet ALM, SH
Russell, Dan SA, SH
Rusted, Brian SA, SH
Rutherford, Cindy A, SH
Rutherford, Keith SA, SH
Rutherford, Marty A
Rutherford, Paul SH
Rutley, Alexandra A
Rutley, Howard ALM
Rutley, Kirk ALM
Ruzicka, Colleen SA, SH
Ryan, Cami A
Ryder, Larry SA, SH
Sabo, Russ SA, SH
Sacks, Rhiannon V
Sadowski, Rob ALM, SH
Saguez, Carole SA, SH
Sahs, Dennis SA, SH
Sailor, Stan LM, SH
Saklofske, Harold ALM
Sale, Eva V

Salloum, Dan V
Salomons, Gordon ALM, SH
Salomons, Jamie V
Salomonson, Ron A
Sampson, Tom SA, SH
Samson, Clem V
Samulak, Shaunna SA
Sanden, Al ALM
Sanders, Myra A
Sanderson, Greg SA
Sanger, Neil SA, SH
Sargeant, Donna SA
Sattin, Allan ALM
Sattin, Rachel A
Saucier, Heather SA, SH
Saunders, Alf SA, SH
Saunders, Bill SA, SH
Saunders, Fred SA, SH
Saunders, Steven ALM, SH
Sauter, Doug A
Sautner, Linda ALM
Savage, Garry ALM, SH
Savoia, Gino A
Sawatzky, David A
Sawchuk, Dianne ALM
Sawchuk, Ron ALM
Schaeffler, Lynne A
Scheirman, Brian ALM, SH
Scheirman, Trevor SA, SH
Scherman, Chris V
Scheurkogel, Ron A
Schild, Laurie A
Schild, Olive ALM
Schlaak, Debbie V
Schlunzen, Jeff A
Schmaltz, Ben V
Schmaltz, Doug SA, SH
Schmeiler, Leslie SA
Schmid, Karin A
Schmiedchen, Gay SA, SH
Schneider, Jr., Jack SA, SH
Schneider, Sr., Jack ALM, SH
Schneider, Bradley A
Schneider, Jessica SA, SH
Schneider, Mark SA
Schofield, Maggie D, SH
Schreiner, Duane ALM, SH
Schroeder Church, Marion SA
Schroeder, Brock SA, SH
Schuelke, Lara SA, SH
Schuh, Rick SA, SH
Schultz, Barb ALM
Schultz, Billy A
Schultz, Tom ALM
Schwarz, Bob ALM
Schwieger, Ron ALM, SH
Scobie, Shannon SA, SH
Scott-Brown, Diane ALM
Scott, Bob SA, SH
Scott, Craig A
Scott, John SA, SH
Scott, Kim A
Scott, Peter ALM, SH
Scott, Stephen V
Scrivens, Adrian A, SH
Scrivens, Donna A, SH
Seabrook, Keith ALM, SH

Seabrook, Spencer A
Sealy-Harrington, Joshua A
Seamans, Donna A
Searle, Sandy A
Sears, Bev ALM, SH
Sedgwick, Victoria SA, SH
Seibel, Heather A
Seifert, Jim SH
Seifert, Opal LM, SH
Seitz, Blaine SA, SH
Selgensen, Eric ALM, SH
Selgensen, June ALM, SH
Sellar, Marilyn SA, SH
Sembo, Brennan A
Sembo, Brian A
Sergerie, Cindy SA, SH
Sergerie, Gillies A
Sergerie, Tara A
Seto, Fong ALM, SH
Seto, Richard SA, SH
Setzer, Tyler V
Seupersad, Rachael A
Sevcik, Russell SA
Sewall, Brad SA, SH
Sewall, Kim SA, SH
Shacklady, Ted SA, SH
Shah, Sabina A
Shain, Christine V
Shalanski, Karen ALM
Shandro, Douglas ALM, SH
Shanley, John SA, SH
Shannon, JoAnn SA, SH
Shannon, Miranda A
Shannon, Shilo ALM
Shannon, Todd SA, SH
Shaver, Grant ALM
Shaver, Inez SA, SH
Shaw, Bev SA, SH
Shaw, Darren V
Shaw, Michael A
She, Kay V
Shearer, Jim ALM
Sheka, Tenzin SA, SH
Shields, Dave SA
Shipclark, Marnee A
Shirley, Erin SA
Sholdice, Marnie ALM, SH
Short, Valdine ALM, SH
Shute, Dennis SA, SH
Shuttleworth, Wayne SA, SH
Sibbald, David VC, SH
Sibbald, Wayne SA, SH
Sicotte, Nicole ALM
Sietzema, Hidzer SA
Siewert, Mike SA
Sigurdson, Derrick SA, SH
Silliker, Frank SA, SH
Sim, Darrel SA, SH
Simmering, Cris A
Simmons, Shane SA, SH
Simoneau, Anne-Marie SA, SH
Simonton, Samantha A
Simpson, Christie A
Simpson, Dave SA
Simpson, Debbie SA, SH
Simpson, Dixie SA, SH
Simpson, Joseph SA, SH

Simpson, Maureen SA, SH
Simundson, Shelby A
Sinasac-Kuchinad, Esther V
Sinclair, Brian SA, SH
Sinclair, Odell SA, SH
Sinclair, Robert A, SH
Singleton, Ric A
Sinton, Terry ALM
Siska, Randy V
Sisodiya, Abhay V
Sitting Eagle, Gerald SA, SH
Sitting Eagle, Tyrone V
Skaggs, Rick SA, SH
Skeans, Paul ALM, SH
Skeels, Dan SA, SH
Skotarek, Sara V
Skupa, Gillian A
Skupa, Tom SA, SH
Slade, Don LM, SH
Sledzinski, Brenda SA
Sloan, Fred A
Slocombe, Robert SA, SH
Smith, Alison SA, SH
Smith, Amy SA, SH
Smith, Bill V
Smith, Bunny ALM, SH
Smith, Carole SA, SH
Smith, Christina V
Smith, Christine SA, SH
Smith, Coke V
Smith, Craig SA, SH
Smith, Debbie SA, SH
Smith, Denette A, SH
Smith, Dennis SA, SH
Smith, Donna SA, SH
Smith, Ernest ALM, SH
Smith, Gregg ALM, SH
Smith, Jean ALM
Smith, Jim ALM
Smith, Jim SA, SH
Smith, Kelly SA, SH
Smith, Laura ALM
Smith, Lori SA
Smith, Michael SA, SH
Smith, Quincy HLD, SH
Smith, Rick G. SA, SH
Smith, Rick R. SA, SH
Smith, Rob SA, SH
Smith, Sean SA
Smith, Sean SH
Smyth, Becky V
Smyth, Sean ALM
Snider, Allan SA
Snow, Stacie SA
Snyder, Steve HLD
Soltys, Deanna ALM
Solvason, Lorne SA, SH
Solverson, Larry SA, SH
Somerset, Blake SA
Sommerfeld, Wanda A
Songer, Katie V
Sorensen, Grethe ALM, SH
Sorensen, Jette SA, SH
Southern, Ron ALM
Sowiak, Christine SA, SH
Spady, Halley ALM
Sparkman, Shelley V

Sparks, Jamie A
Sparks, Todd V
Spear, Herb SA, SH
Spence, Dwayne SA, SH
Spence, Nicholas V
Spence, Roc D, SH
Spence, Shayne SA, SH
Spencer, Jason A, SH
Spooner, Sharon SA, SH
Sprague, Bob SA, SH
Spratt, Jane ALM
Spratt, Nancy SA, SH
Spring-Gifford, Christine A, SH
Sproule, Mark SA, SH
Spurr, Jocelyn A, SH
Squires, Paul SA, SH
Sribney, Emil V
Staddon, Sean SA, SH
Stafford, Rod SA, SH
Stainsby, Esther SA, SH
Stainsby, Kim ALM, SH
Stang, Merisha A
Stangeland, Jordanna SA, SH
Stanger, Rick V
Stanton, Anna A
Stanton, Dan ALM
Stanton, Raymond A
Starchuk, Richard ALM
Stark, Marguerite SA, SH
Starlight, Bruce ALM
Starlight, James A
Starling, Louise ALM, SH
Starycki, Marilyn V
Steblecki, Ben SA, SH
Steedman, Cliff SA, SH
Steel, Jim ALM, SH
Steel, Oscar A
Steele, Barbara SA, SH
Steele, Cara A
Steele, Peter SA, SH
Steen-Bowles, Laurie ALM
Steen, Jack PP, SH
Steen, Patsy SA, SH
Stefanchuk, Peter ALM, SH
Stefanchuk, Thora ALM, SH
Steiner, Brian SA, SH
Stella, Dean SA, SH
Stelmachuk, Rick V
Stephens, David SA, SH
Stephenson, Barbara SA, SH
Stephenson, Courtney SA, SH
Stephenson, Dan ALM
Stephenson, George ALM, SH
Stevens, Jill A
Stevens, Mark ALM
Stevens, Marlene SA
Stewart, Don SA, SH
Stewart, Doug ALM
Stewart, Frank SA, SH
Stewart, Hilary ALM
Stewart, Holly ALM
Stewart, Mason V
Stiles, Sharon SA, SH
Stilwell, Vic ALM
Stirling, Dustin V
Stirling, Rob ALM, SH
Stirling, Troy A

Stitt, Jim SA, SH
Stitt, Julie A
Stock, Carol ALM, SH
Stockwell, Robert ALM, SH
Stoen, Dale SA, SH
Stone, Becky A
Stonehouse, Geoffrey A, SH
Stonehouse, Kathleen SA, SH
Storwick, Karen A
Stott, Kate ALM
Stott, Ken LM, SH
Stout, Bill SA, SH
Stout, Don SA
Stout, Shane SA
Strange, Michael SA
Strankman, Peggy A
Street, David ALM, SH
Street, Glenn D, SH
Stricharuk, Jack SA, SH
Stroman, Fred ALM
Stuart, Al ALM
Stuart, Chris SA, SH
Stuart, Ken SA, SH
Stuart, Rosemary SA, SH
Stuart, Sheri A
Stunzi, Shirley SA
Sturk, Jesse V
Styles, Barry ALM
Sucha, Donald A
Suddaby-Johnson, Tara SA, SH
Suddaby, Darrel SA, SH
Suel, George A
Sullivunn, Kaye ALM
Sumner, Bill SA, SH
Sumner, Bob HLD, SH
Sundell, Cheryl A
Sunderland, Vyetta SA, SH
Sundquist, Dean V
Sutherland, Blaine A, SH
Sutherland, Brian V
Sutton, Josh A
Sveen, Joan SA, SH
Sveinson, Keith LM, SH
Swainger, Deb SA, SH
Swales, John AR
Swanby, Erik SA, SH
Swanby, Riley A
Swanson, Al SA, SH
Swanson, David V
Swanson, David SA, SH
Swanston, Don SA, SH
Swanston, Donna ALM
Swanston, Linda ALM, SH
Sweet, Sandra SA
Swinton, Bill ALM, SH
Switzer, Clay ALM, SH
Switzer, Sam ALM, SH
Symons, Bill SA, SH
Symons, Marilyn ALM
Tainsh, Dave SA, SH
Takken, Connie SA, SH
Talbot, David HLD, SH
Tanner, Dorothy ALM, SH
Tanner, Lynn SA, SH
Tanner, Monti ALM, SH
Tarbox, Lori ALM, SH
Targett, Bryan ALM, SH

Taylor-Flexhaug, Myrna SA, SH
Taylor, Beth ALM
Taylor, Bill ALM, SH
Taylor, Bob D, SH
Taylor, Debbie V
Taylor, Ellie LM, SH
Taylor, Eric SA, SH
Taylor, Fred SA, SH
Taylor, Freddy SA, SH
Taylor, Ken ALM, SH
Taylor, Kevin A, SH
Taylor, Lonnie A
Taylor, Lyle ALM, SH
Taylor, Morley ALM, SH
Taylor, Paul ALM
Taylor, Scott A
Taylor, Simon A
Taylor, Valerie V
Taylor, Zac V
Teel, Debbie V
Telfer, Mary V
Templeton, Carolyn A
Thacker-Bjarnason, Sis ALM
Thakor, Ujal A
Thevenaz, Dave ALM, SH
Third, John D, SH
Thomas, Ashlee SA
Thomas, David A, SH
Thomas, Jane SA, SH
Thomas, Lance SA, SH
Thomas, Lynn V
Thomas, Robert SA, SH
Thomas, Roger A
Thompson, Bob PCM, SH
Thompson, Bonnie SA, SH
Thompson, Christy SA
Thompson, David ALM
Thompson, Debbie SA, SH
Thompson, Don LM, SH
Thompson, Jack SA, SH
Thompson, John ALM
Thompson, Kate AR
Thompson, Lee HLD, SH
Thompson, Len ALM, SH
Thomson, Justin A
Thon, Wendy SA, SH
Thorbjornsen, Tracy SA, SH
Thoreson, Julie ALM
Thoreson, Roy ALM, SH
Thorne, Bill ALM
Thornton, Dolores ALM, SH
Thornton, Harold HLD, SH
Thornton, Lynne SA, SH
Thorpe, John LM, SH
Thrasher, Kate D, SH
Three Suns, Stanford SA
Tiangha, Reg SA, SH
Tickles, Ed ALM, SH
Tickles, Laurel SA
Tidball, Bill LM, SH
Tidsbury, Isabella ALM, SH
Tidswell, Kim ALM, SH
Tidswell, Sandy SA, SH
Tilleman, Amanda V
Tillie, Della SA, SH
Tillman, Sharon SA, SH
Titlow, Alex V

Tittimore, Carol A
Tittimore, James V
Tittimore, Jim SA, SH
Tobert, Owen SA, SH
Todd, Bill SA, SH
Toft, Gary LM, SH
Tomilson, Susan SA, SH
Tomlin, Denean SA, SH
Tomlinson, Dale SA, SH
Tomshak, Mike ALM
Torfason, Catherine SA, SH
Torgerson, Gary ALM
Tornberg, Carol ALM
Tough, Allan ALM, SH
Trafford, James A
Trann, Brenna SH
Trapp, Averil SA, SH
Traptow, Josh A
Traquair, Brad SA, SH
Treacy, Bob ALM, SH
Treacy, Donna ALM, SH
Treacy, Linton ALM, SH
Tremblay, Dana A, SH
Trewinnard, Patsy SA, SH
Trimble, Harvey ALM
Truch, Peter A
Tuck, Philip ALM
Tucker, Laurie SA, SH
Tucker, Mike ALM
Tucker, Ron ALM
Tull, Don SA, SH
Tupper, Dave SA, SH
Turcotte, Joanne A
Turnbull, Glen LM, SH
Turner, Don ALM, SH
Turner, Henry SA, SH
Turner, Jeanette SA, SH
Turner, Karen A
Turner, Maureen A
Turri, Dale A
Tveter, Orlo SA, SH
Twittey, Herb SA, SH
Twittey, Margaret SA, SH
Tynan, Colleen SA, SH
Tynan, Maureen SA, SH
Tynan, Russ HLD, SH
Tynan, Wendy SA, SH
Tyrrell, John SA, SH
Vaillancourt, Paul SA
Vajdik, Marcel SA
Valentine, Pat ALM
Valentine, Paul A
Valentine, Peter SA, SH
Valliere, Lynda ALM
Van Den Maagdenberg, Jacqueline V
Van Dyck, Peter SA, SH
Van Erkel, Ben SA, SH
Van Haarlem, Rob A
Van Ham, Jim SA
Van Laar, Barry SA, SH
Van Mierlo, Dianna SA, SH
Van Staden, Christine SA, SH
Van Tighem, Peter ALM, SH
Van Vliet, Kimberley SA, SH
Vande Walle, Leo ALM
Vander Burgh, Maureen V
VanderGriend, Marlene A

Vanderlinde, Lance V
 Vanderwiel, Art SA, SH
 Vanhoutte, Laura A
 Vanhoutte, Tom SA
 Vaughan, Laurie A
 Venini, David SA, SH
 Vennard, Gene ALM
 Verbonac, Debbie SA
 Verdonck, Christine A
 Very, Jeff AR
 Vesey, Bob ALM, SH
 Vesey, Meghan SA, SH
 Vetere, Joe V
 Vetere, Mario SA, SH
 Viccars, Bob ALM, SH
 Vickery, Gary SA, SH
 Vincent, Christopher A
 Vincent, Kathryn A
 Vine, David ALM, SH
 Vipond, Grant ALM
 Virostek, Blaine SA, SH
 Visser, Arlene SA, SH
 Vogel, Ron SA, SH
 Volk, Connie SA, SH
 van Gilst, Sarah SA, SH
 Waddell, Linda ALM, SH
 Waddell, Shayne A
 Waddell, Wayne SA, SH
 Wagner, Erle SA, SH
 Wagner, Ryan A
 Wakefield, Maria A
 Waldner, Michelle SA
 Waldner, Robb SA
 Waldorf, Don SA, SH
 Waldron, Keith SA, SH
 Walker, Corey SA
 Walker, Darrin AR
 Walker, John SA, SH
 Walker, Katherine A
 Walker, Lauren SA
 Walker, Lynn A
 Walker, Matthew A
 Walker, Patti SA, SH
 Walker, Robert ALM, SH
 Walker, Tasha V
 Wallace, Chris ALM
 Wallace, Don ALM
 Wallis, Laurie SA, SH
 Walsh, Andrew A
 Walsh, Bill LM, SH
 Walsh, Tom LM, SH
 Walters, April SA, SH
 Walters, Becca A
 Walters, Bret ALM, SH
 Walton, Bryan V
 Wanvig, Jacqueline A
 Ward, Deborah SA, SH
 Ward, Marty A
 Ward, Ron SA, SH
 Wardner, George ALM, SH
 Ware, Bob A, SH
 Warman, Melody A
 Warner, Kimberly SA
 Warner, Shane A
 Warrack, Ian A
 Warren, Janice SA
 Warriar, Vivek A, SH
 Warshawski, Frank A
 Warwaruk Rogers, Robyn A
 Wasko, Anne ALM
 Waters, April SA
 Waters, Mark ALM, SH
 Watfa, Tony A
 Watkins, Peter V
 Watmough, Larry V
 Watmough, Rusty ALM
 Watson, Beth SA
 Watson, Colette SA, SH
 Watson, David ALM, SH
 Watson, Kara V
 Watson, William SA, SH
 Watt, Gerald ALM
 Watt, Ian ALM
 Watts, Bill ALM
 Watts, Dawn SA
 Watts, Nancy V
 Watts, Robert V
 Waugh, Jan V
 Way, Bill ALM
 Wearmouth, Sue-Anne SA, SH
 Wearmouth, Vicki SA, SH
 Weasel Child, Carly IP
 Weasel Child, Donna A
 Weasel Child, Gaylene SA, SH
 Weaver, Harold SA
 Webb, Connie SA, SH
 Webb, Kathleen ALM, SH
 Webber, John ALM, SH
 Webster, Gordon ALM, SH
 Weerstra, Marjorie SA, SH
 Weidmann, Sonja SA
 Weidmann, Stephanie A
 Weidner, Arlene SA, SH
 Weiler, Gary SA, SH
 Weiler, Pat V
 Weir, Meryl SA, SH
 Weir, Rob ALM
 Weismose, Norm LM, SH
 Welch, Irene SA, SH
 Weldon, Owen SA
 Welsch, Jardi A
 Welsh, Larry ALM, SH
 Welter, Tim SA, SH
 Wendorff, Rod A
 Werbisky, Mike ALM
 West, Fred LM, SH
 West, Gordie ALM
 West, Kim SA, SH
 Westerberg, Eric SA, SH
 Westerberg, Lyndon ALM
 Westhaver, Craig A
 Westlund, Jamie SA, SH
 Weston, Britni V
 Wetherup, Hal SA, SH
 Wetherup, Jackie SA, SH
 Wetherup, Michael SA
 Wetherup, Patrick V
 Wetherup, Thomas V
 Wettstein, Carl SA, SH
 Wettstein, Danelle A, SH
 Whelan, Evonne SA
 Whenham, Donn ALM
 Whenham, T.O. ALM
 White-Tucker, Kerry ALM
 White, Bob ALM
 White, Daniel V
 White, Jim SA
 White, Robert SA, SH
 Whiteman, Karen V
 Whitfield, Jason ALM
 Whitworth, Jack ALM, SH
 Whitworth, Marion ALM, SH
 Wick, Ken A
 Wickerson, Mary Anne SA
 Wiebe, Horst ALM
 Wiebe, Vic ALM, SH
 Wiegman, Henry SA
 Wiens, Abbie A
 Wiens, Heather SA, SH
 Wiens, Kevin SA, SH
 Wiersma, Annelies SA
 Wiese, Brian SA, SH
 Wight, Hunter SA, SH
 Wilcox, Chris A
 Wilkes, Perry ALM, SH
 Wilkie, Whitney A
 Wilkinson, Corinne V
 Will, Cody A
 Will, Marilyn SA, SH
 Williams, Alix A
 Williams, Bruce SA, SH
 Williams, Cherelyn A
 Williams, Gloria SA, SH
 Williams, Jack ALM, SH
 Williams, Jessica SR
 Williams, Judy ALM
 Williams, Lennie SA, SH
 Williams, Mark SA, SH
 Williamson, Paul A, SH
 Willoughby, Chad V
 Willoughby, Scott A
 Willoughby, Teri ALM, SH
 Wilson, Bill ALM, SH
 Wilson, Bob ALM, SH
 Wilson, David SA, SH
 Wilson, Deanna SA
 Wilson, Dick ALM
 Wilson, Don PP, SH
 Wilson, Don SA, SH
 Wilson, Don SA, SH
 Wilson, Ehren SA
 Wilson, Helena ALM
 Wilson, Jim SA
 Wilson, Jodi SA, SH
 Wilson, Linda ALM
 Wilson, Penny SA, SH
 Wilson, Robert ALM
 Wilson, Roberta A
 Wilson, Sarah SA, SH
 Wilson, Shawn ALM, SH
 Wilson, Steve SA, SH
 Wilton, Sheldon SA, SH
 Windolff, Gladys SA, SH
 Winkler, Daryl SA, SH
 Winkler, Evelyn SA, SH
 Winters, Natalie SA
 Witbeck, Bill ALM
 Wittmann, Diane SA, SH
 Wolach, Jo-Anne A
 Wolstenholme, Agnes A
 Wong, Sam ALM

Woo, Harvey SA, SH
Woo, Janice A
Wood, Barry SA, SH
Wood, Gerry SA, SH
Wood, Jenna A
Woodall, Stephen ALM, SH
Woodward, Marian ALM
Woolrich, Earl ALM, SH
Woolstencroft, Dorothy SA, SH
Wosnock, Ken ALM, SH
Wray, Doug ALM
Wright, Allen SA, SH
Wright, Bryan A
Wright, Cam ALM
Wright, Donald ALM
Wright, Kelly V
Wright, Laura A
Wright, Lexi SA, SH
Wright, Murray SA, SH
Wroe, Barry SA, SH
Wyatt, Donna SA, SH
Wylie, Dallas A
Wylie, Justian SA, SH
Wylie, Len LM, SH
Wylie, Susan A, SH
Wylie, Tiffany SA
Wyse, Donna SA, SH
Wyton, Ginette ALM
Wyton, Lise A
Wyton, Steve A
Yakunin, Alex ALM
Yamkowy, Tammy A
Yeast, Bill SA, SH
Yee, Wee HLD, SH
Yeomans, Debbie SA
Yohemas, Rebecca V
Young, Betty ALM
Young, Beverley ALM, SH
Young, Don SA, SH
Young, Doug ALM, SH
Young, Graham SA, SH
Young, Jereme SA, SH
Young, John ALM
Young, Karen ALM
Young, Kathryn V
Young, Laura A
Young, Phil A
Young, Robert PP, SH
Young, Russ V
Yunker, Tania SA
Yuffe, Hartley ALM, SH
Yuhas, Jessilyn A
Yule, Janet ALM
Zakowsky, Tina SA, SH
Zapf, Andrea A
Zarbatany, Taylor SA
Zaytsoff, Gloria ALM
Zboya, Donald SA, SH
Zell, Ray ALM, SH
Zeran, Peggy ALM, SH
Zickefoose, Sherri SA, SH
Ziegler, Earl ALM, SH
Ziegler, Sandy SA, SH
Zielke, Todd SA, SH
Zipse, Dean ALM, SH
Zoback, Darryl A
Zwick, Dan ALM

FAREWELL

We also remember the significant contributions of volunteers who passed away. We bid farewell to:

DECEASED IN 2012 AND 2013

Batke, Alfred
Collins, Bill
Eggerer, Ed
Garden, James
Hourie, Bill
Jonassen, Amund
Klein, Ralph
Marshall, Ed
Pritchard, Herb
Reeb, Fred
Thompson, Don

2013 FULL-TIME EMPLOYEES

Day in and day out, the Calgary Stampede employees work to bring the community world-class events and experiences.

We have a core group of 1,200 full-time and part-time year-round employees. An additional 3,500 employees are hired for the 10-day stampede in July.

FULL-TIME EMPLOYEES

Abramenko, Edith
Ager, Steve
Anderson, Gordon
Anhorn, Allison
Annear, Tom
Babinec, Madeline
Bachez Sr, Luis
Bachez, Maria
Barker, Neil
Bartley, Judy
Batts, Jennifer
Baxter, Keltie
Beauchamp, Rita
Beirnes, Susan
Belanger, Donna
Bellingham, James
Bhir, Abdelaziz
Bishop, Colleen
Bitter, Deanne
Biyik, Ayca
Boddy, Christopher
Bodnarchuk, Bernadet
Bodnaryk, Denise
Boesch, Carrie
Booth, Jennifer
Bourassa, Ashley
Bourque, Sandra
Bowlby, Tamara
Bowley, Doug
Breton, Roger
Brown, Edward
Buie, Alison
Burge, Kim
Burrows, Paul
Cadick, Annette
Cairns, Robert
Callis, Rachel
Carew, Ronald
Caron, Colleen
Carson, Deanne
Chau, Biar
Cherwinski, Michael
Chittick, Brian
Church, William
Coleman, Ian
Connell, Warren
Connellan, Karen
Cook, Jillian
Corkran, Clayton
Corner, Kyle
Cowie, Derrick
Coxford, Jason
Crawford, Terrill

Crowe, Kiersten
Dale, Brian
Dale, Derek
Davadilla, Beatriz
Davis, Cheryl
De Luna, Maria
Deans, Rand
Delaney, Michael
Dolmage, Liam
Dosunmu, Ibilola
Drummond, Dale
Duplantis, Stacey
Dut, Dur
Ebufegha, Kate
Ell, Lindsay
Ens, Wendy
Eriamator, Jeff
Faulkner, Peter
Ferris, Nancy
Finigan, Kenneth
Fischer, Branden
Flint, Shelly
Foglia, Claudio
Forsyth, Harold
Foster, Steven
Freiday, Lloyd
Friedt, Darla
Friesz, Jennifer
Fritz, Max
Galoc, Carmen
Galvez, Virginia
Gamracy, Cindy
Garden, Christina
Garnett, Sharon
Garnett, Susan
Gelmo, Hashim
Genest, Darcy
George, Randy
Gillies, Cindy
Gingrich, Abigail
Gleason, Timothy
Goldade, Nadine
Gowers, Emma
Goyal, Neeti
Grant, Claudine
Greenhall, Cheryle
Greenway, Jessica
Hadden, Brook
Hagkull, Stacey
Hammer, Stacie
Hand-Miranda, Kathryn
Hanley, Brian
Hanrahan, John
Hansen, Marshall
Haque, Misbah

Harris, Cheryl
Harrison, Paul
Hartford, Diana
Hasper, Cristina
Hauser, Deborah
Hayes, Sarah
Henning, Robert
Hess, Howard
Hewitt, Nicole
Hickman, David
Hinman, Melinda
Hislop, Newton
Hoque, Bibi
Hornig, Skiles
Horpinuk, Duane
Howland, Theresa
Howlett-Sexsmith, Molly
Infante, Carlo
Issler, Amanda
Iwanchuk, David
Iwanylo, Orest
Jardine, Lindsay
Johnson, Bjorn
Johnson, Steven
Jones, Cara
Jones, Leah
Kadatz, Kurt
Keith, Karen
Kelsey, Allen
Kendrick, Greg
Kendrick, Lindsey
Kent, Jolene
Khunkhun, Melanie
Kimball, Davis
Kimball, Vernon
Klassen, Doreen
Knight, Ken
Konoff, Kathryn
Kraft, Tyler
Krahn, Jessi
Kuzyk, Christine
Kwong, William
Lacombe, Sandra
Laliberte, Paul
Lange, Darren
Larson, Kayla
Laurendeau, James
Lawrence, Peter
Lawson, Candace
Laycraft, Catherine
LeManne, Stephen
Lemon, Wendy
Lenting, James
Leu, Mike
Linde, Sarah

Lippert, Robert
Littley, Shirley
Livingstone, Jennifer
Logan, Kerri
Lunder, Sandra
MacEachern, Tom
MacMillan, Janette
Maerz, Chantelle
Maier, Scott
Mananquil, Edwin
Mandondo, Faith
Manning, Sabrina
Mape, Cheryl
Marion, Lisette
Marrington, Keith
Martin, Dale
Marx, Walter
Mayhew, Julie
Mayo, Kimberley
Mayuga, Jenn
McAfee, Sandy
McAfee, Shane
McAtee, Jackie
McCabe, Sean
McCullough, Kirk
McGrath, Anita
McGrath, Barry
McIntyre, Linda
McKay, Melissa
McKenna, Holly
McKinnon, Charles
McKinnon, Megan
McMullin, Jane
McMurdo, Alofree
McNeil, Neil
Mercer, Tyler
Metz, Patricia
Mills, Sharon
Mirosevic, Sarah
Mlynek, Danielle
Moad, Phillip
Molenaar, Kimberly
Monaghan, Karen
Moore, Gabriel
Morgado, Claudina
Morris, Mandi-Rae
Morrison, Kevin
Morton, Tanya
Muench, Mark
Mulligan, Kevin
Munro, Jennifer
Murfin, Terry
Musgrave, Robert
Nagra, Raj
Newinger, Donald
Newton, Stewart
Nguyen, Andrew
Niebergall, Darren
O'Brien, Patrick
O'Keefe, Alison
O'Neil, John
Obreiter, Jocelyn
Oltmann, Christie
Osborn, Amy
Overall, James
Patel, Bina
Paterson, Martha

Patterson, Charles
Pearn, Cam
Pedersen, Mike
Pennoyer, Kelley
Perrier, Dawn
Peterson, Kristjan
Pigeon, Kenneth
Poffenroth, Diana
Radke, James
Ramage, Alan
Rea, Elizabeth
Rehill, Ken
Reid, Mitchell
Reid, Tracy
Riach, Alex
Rivest, Sarah
Robbins, Joanna
Robertson, Bruce
Robles, Justin
Robson, Kathryn
Rogers, Linda
Rosenberg, Paul
Saarenoja, Jouni
Sabourin, Todd
Savic, Nada
Sawatzky, Beth
Sawchuk, Andrea
Sayeau, Brent
Schlaak, Nicole
Sharma, Anita
Sharp, Mike
Shaw, Andrew
Shearer, Jena
Sikorski, Michael
Simpson, Hal
Smith, Darryl
Smith, Jilian
Snider, David
Sobie, Gerry
Sorensen, Jack
Speckeen, Lonnie
Steele, Susan
Stickley, Robin
Stone, Corrinne
Sucha, Carolyn
Sugden, Jennifer
Sweeney, Tara
Tate, Roderick
Teare, Don
Then, Tracy
Thompson, Karen
Tocheniuk, Shannon
Tolan, Andrea
Vastag, Sandor
Vitug, Richard
Voith, Kevin
Voth, Shirley
Vuong, Anne
Walt, LaVonne
Warder, Brett
Warner, Ashley
Webb, Susan
Webster, Dale
Weidinger, Carrie
Wheeler, Lori
Whitney, Amanda
Whittingham, Marc

Wight, Dave
Williston, James
Wise, Robert
Wood, Emily
Wright, Allison
Wright, Bruce
Wu, David
Yang, Xuedong
Yeadon, Sue
Young, Jim
Young, Pearl
Yuchih, Wayne
Zabos, Barbara
Zahlan, Salah

**2013
CONSOLIDATED
FINANCIAL
STATEMENTS**

OF

CALGARY EXHIBITION AND STAMPEDE LTD.



DECEMBER 31, 2013

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

THE PREPARATION AND PRESENTATION OF THE CONSOLIDATED FINANCIAL STATEMENTS AND THE OVERALL QUALITY OF FINANCIAL REPORTING ARE THE RESPONSIBILITY OF MANAGEMENT OF CALGARY EXHIBITION AND STAMPEDE LIMITED. THE CONSOLIDATED FINANCIAL STATEMENTS HAVE BEEN PREPARED IN ACCORDANCE WITH CANADIAN ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS AND NECESSARILY INCLUDE ESTIMATES THAT ARE BASED ON MANAGEMENT'S BEST JUDGMENTS. INFORMATION CONTAINED ELSEWHERE IN THE REPORT TO THE COMMUNITY IS CONSISTENT, WHERE APPLICABLE, WITH THAT CONTAINED IN THE CONSOLIDATED FINANCIAL STATEMENTS.

MANAGEMENT IS RESPONSIBLE FOR INSTALLING AND MAINTAINING A SYSTEM OF INTERNAL CONTROLS TO PROVIDE REASONABLE ASSURANCE THAT ASSETS ARE SAFEGUARDED AND THAT RELIABLE FINANCIAL INFORMATION IS PRODUCED FOR PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS. MANAGEMENT BELIEVES THAT THE SYSTEM OF INTERNAL CONTROLS OPERATED EFFECTIVELY IN 2013.



VERN KIMBALL
CHIEF EXECUTIVE OFFICER
FEBRUARY II, 2014



PAUL HARRISON
CHIEF FINANCIAL OFFICER
FEBRUARY II, 2014

AUDIT AND FINANCE COMMITTEE OF THE BOARD OF DIRECTORS

THE BOARD OF DIRECTORS IS RESPONSIBLE FOR OVERSEEING MANAGEMENT'S PERFORMANCE OF ITS RESPONSIBILITIES FOR FINANCIAL REPORTING AND INTERNAL CONTROL. THE BOARD EXERCISES THIS RESPONSIBILITY WITH THE ASSISTANCE OF THE AUDIT AND FINANCE COMMITTEE.

THE COMMITTEE IS COMPOSED OF NOT FEWER THAN SEVEN (CURRENTLY EIGHT) MEMBERS, THE MAJORITY (CURRENTLY FIVE) OF WHOM ARE DIRECTORS OF CALGARY EXHIBITION AND STAMPEDE LIMITED. THE COMMITTEE REVIEWS THE ANNUAL CONSOLIDATED FINANCIAL STATEMENTS, CONSIDERS THE APPROPRIATENESS OF ACCOUNTING POLICIES AND ASSESSES THE OVERALL QUALITY OF THE FINANCIAL REPORTING. THE COMMITTEE ALSO REVIEWS AND MAKES RECOMMENDATIONS TO THE BOARD REGARDING FINANCIAL MATTERS AND OVERSEES THE PROCESS THAT MANAGEMENT HAS IN PLACE TO IDENTIFY FINANCIAL REPORTING RISKS.

THE COMMITTEE RECOMMENDS TO THE BOARD THE AUDITORS TO BE APPOINTED BY THE SHAREHOLDERS AND APPROVES IN ADVANCE FEES FOR THE AUDITOR'S SERVICES. DELOITTE WAS APPOINTED BY THE SHAREHOLDERS AS THE INDEPENDENT AUDITOR IN 2013 TO CONDUCT AN EXAMINATION AND EXPRESS THEIR OPINION ON THE CONSOLIDATED FINANCIAL STATEMENTS. THE AUDITOR'S REPORT OUTLINES THE AUDITOR'S OPINION AND THE SCOPE OF THEIR EXAMINATION. THE SERVICES PROVIDED BY THE INDEPENDENT AUDITOR ARE RESTRICTED TO THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS, AND AUDIT-RELATED AND FINANCIAL RISK SERVICES.

THE COMMITTEE REVIEWS AND APPROVES THE TERMS OF ENGAGEMENT OF THE INDEPENDENT AUDITOR, THE SCOPE AND PLAN FOR THE EXTERNAL AUDIT AND REVIEWS WITH THE AUDITOR THE RESULTS OF THE AUDIT AND THE AUDITOR'S REPORT. THE AUDITOR REPORTS TO THE COMMITTEE. THE COMMITTEE ALSO DISCUSSES WITH THE AUDITOR THEIR INDEPENDENCE FROM MANAGEMENT AND CALGARY EXHIBITION AND STAMPEDE LIMITED AND RECEIVES WRITTEN CONFIRMATION OF THEIR INDEPENDENCE.

MANAGEMENT AND THE AUDITOR ATTEND COMMITTEE MEETINGS AND EACH IS PROVIDED WITH THE OPPORTUNITY TO MEET PRIVATELY WITH THE COMMITTEE. THE COMMITTEE MET SIX TIMES IN 2013.



ALLEN HAGERMAN
AUDIT AND FINANCE COMMITTEE CHAIR
FEBRUARY II, 2014

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF CALGARY EXHIBITION AND STAMPEDE LIMITED

WE HAVE AUDITED THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS OF CALGARY EXHIBITION AND STAMPEDE LIMITED, WHICH COMPRISE THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2013, AND THE CONSOLIDATED STATEMENTS OF OPERATIONS AND COMMUNITY INVESTMENT AND CASH FLOWS FOR THE YEAR THEN ENDED, AND A SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND OTHER EXPLANATORY INFORMATION.

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

MANAGEMENT IS RESPONSIBLE FOR THE PREPARATION AND FAIR PRESENTATION OF THESE CONSOLIDATED FINANCIAL STATEMENTS IN ACCORDANCE WITH CANADIAN ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS, AND FOR SUCH INTERNAL CONTROL AS MANAGEMENT DETERMINES IS NECESSARY TO ENABLE THE PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS THAT ARE FREE FROM MATERIAL MISSTATEMENT, WHETHER DUE TO FRAUD OR ERROR.

AUDITOR'S RESPONSIBILITY

OUR RESPONSIBILITY IS TO EXPRESS AN OPINION ON THESE CONSOLIDATED FINANCIAL STATEMENTS BASED ON OUR AUDIT. WE CONDUCTED OUR AUDIT IN ACCORDANCE WITH CANADIAN GENERALLY ACCEPTED AUDITING STANDARDS. THOSE STANDARDS REQUIRE THAT WE COMPLY WITH ETHICAL REQUIREMENTS AND PLAN AND PERFORM THE AUDIT TO OBTAIN REASONABLE ASSURANCE ABOUT WHETHER THE CONSOLIDATED FINANCIAL STATEMENTS ARE FREE FROM MATERIAL MISSTATEMENT.

AN AUDIT INVOLVES PERFORMING PROCEDURES TO OBTAIN AUDIT EVIDENCE ABOUT THE AMOUNTS AND DISCLOSURES IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE PROCEDURES SELECTED DEPEND ON THE AUDITOR'S JUDGMENT, INCLUDING THE ASSESSMENT OF THE RISKS OF MATERIAL MISSTATEMENT OF THE CONSOLIDATED FINANCIAL STATEMENTS, WHETHER DUE TO FRAUD OR ERROR. IN MAKING THOSE RISK ASSESSMENTS, THE AUDITOR CONSIDERS INTERNAL CONTROL RELEVANT TO THE ENTITY'S PREPARATION AND FAIR PRESENTATION OF THE CONSOLIDATED FINANCIAL STATEMENTS IN ORDER TO DESIGN AUDIT PROCEDURES THAT ARE APPROPRIATE IN THE CIRCUMSTANCES, BUT NOT FOR THE PURPOSE OF EXPRESSING AN OPINION ON THE EFFECTIVENESS OF THE ENTITY'S INTERNAL CONTROL. AN AUDIT ALSO INCLUDES EVALUATING THE APPROPRIATENESS OF ACCOUNTING POLICIES USED AND THE REASONABLENESS OF ACCOUNTING ESTIMATES MADE BY MANAGEMENT, AS WELL AS EVALUATING THE OVERALL PRESENTATION OF THE CONSOLIDATED FINANCIAL STATEMENTS.

WE BELIEVE THAT THE AUDIT EVIDENCE WE HAVE OBTAINED IS SUFFICIENT AND APPROPRIATE TO PROVIDE A BASIS FOR OUR AUDIT OPINION.

OPINION

IN OUR OPINION, THE CONSOLIDATED FINANCIAL STATEMENTS PRESENT FAIRLY, IN ALL MATERIAL RESPECTS, THE FINANCIAL POSITION OF CALGARY EXHIBITION AND STAMPEDE LIMITED AS AT DECEMBER 31, 2013 AND THE RESULTS OF ITS OPERATIONS AND ITS CASH FLOWS FOR THE YEAR THEN ENDED IN ACCORDANCE WITH CANADIAN ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS.

The logo for Deloitte LLP, featuring the word "Deloitte" in a cursive script followed by "LLP" in a plain sans-serif font.

CHARTERED ACCOUNTANTS
FEBRUARY 11, 2014

CALGARY EXHIBITION AND STAMPEDE LIMITED
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2013 (IN THOUSANDS OF DOLLARS)

	2013	2012
		(NOTE 2)
	\$	\$
ASSETS		
CURRENT ASSETS		
CASH AND SHORT-TERM DEPOSITS (NOTE 7)	5,396	13,583
ACCOUNTS RECEIVABLE (NOTE 4)	22,295	5,360
INVENTORY (NOTE 5)	2,008	1,554
PREPAID EXPENSES	1,418	1,055
	31,117	21,552
EMPLOYEE FUTURE BENEFITS (NOTE 6)	2,382	-
RESTRICTED CASH (NOTE 10)	-	14,443
TANGIBLE CAPITAL ASSETS (NOTE 7)	274,126	248,134
	307,625	284,129
LIABILITIES		
CURRENT LIABILITIES		
BANK INDEBTEDNESS (NOTE 8)	1,014	-
ACCOUNTS PAYABLE AND ACCRUED LIABILITIES (NOTE 4)	18,641	10,277
ADVANCES ON FUTURE EVENTS	13,177	12,360
DEFERRED GRANT REVENUE	370	350
CURRENT PORTION OF LONG-TERM DEBT (NOTE 9)	2,935	2,709
	36,137	25,696
EMPLOYEE FUTURE BENEFITS (NOTE 6)	-	5,788
LONG-TERM DEBT (NOTE 9)	61,673	64,697
DEFERRED CONTRIBUTIONS (NOTE 10)	104,030	92,371
	201,840	188,552
SHARE CAPITAL		
AUTHORIZED, 20,000 SHARES OF NO PAR VALUE		
ISSUED AND OUTSTANDING, 1,831 (2012-1,825)	9	9
COMMUNITY INVESTMENT		
	105,776	95,568
FLOOD-RELATED COMMITMENTS (NOTE 4)		
CAPITAL COMMITMENTS (NOTE 7)		
CONTINGENCY (NOTE 15)		
	307,625	284,129

ON BEHALF OF THE BOARD,



BOB THOMPSON
DIRECTOR



ALLEN HAGERMAN
DIRECTOR

CALGARY EXHIBITION AND STAMPEDE LIMITED
CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT
YEARS ENDED DECEMBER 31, 2013 AND DECEMBER 31, 2012 (IN THOUSANDS OF DOLLARS)

	GROSS REVENUE		DIRECT EXPENSES		2013	2012
	2013	2012	2013	2012		
	\$	\$	\$	\$	\$	\$
OPERATIONS (NOTE 4)						(NOTE 2)
STAMPEDE	75,468	87,283	55,173	64,324	20,295	22,959
FACILITY RENTAL AND EVENT SERVICES	35,328	30,850	22,640	20,053	12,688	10,797
COWBOYS CASINO	15,513	15,378	14,449	14,609	1,064	769
AGRICULTURE	1,745	1,137	3,897	3,010	(2,152)	(1,873)
OTHER ACTIVITIES	4,969	3,157	7,159	4,015	(2,190)	(858)
	133,023	137,805	103,318	106,011	29,705	31,794
INDIRECT EXPENSES						
ADMINISTRATION, MARKETING AND PARK SERVICES (NOTE 4)					20,880	17,329
INTEREST ON LONG-TERM DEBT					3,474	3,485
EMPLOYEE FUTURE BENEFITS (NOTE 6)					3,700	2,830
AMORTIZATION OF TANGIBLE CAPITAL ASSETS					11,474	10,820
AMORTIZATION OF DEFERRED CONTRIBUTIONS (NOTE 10)					(3,168)	(2,633)
					36,360	31,831
DEFICIENCY OF REVENUE OVER EXPENSES BEFORE PROVINCIAL GOVERNMENT GRANTS					(6,655)	(37)
PROVINCIAL GOVERNMENT GRANTS (NOTE 11)					9,674	9,674
NET GAIN ON DISPOSITION OF LAND TRANSACTIONS (NOTE 7)					-	6,954
EXCESS OF REVENUE OVER EXPENSES					3,019	16,591
COMMUNITY INVESTMENT, JANURARY 1, 2012, AS PREVIOUSLY REPORTED						82,412
CHANGE IN ACCOUNTING POLICY (NOTE 2)						
REMEASUREMENT AND OTHER ITEMS ADJUSTMENT ON ADOPTION OF CPA CANADA HANDBOOK SECTION 3463						1,797
DEFINED BENEFIT COST ADJUSTMENT ON ADOPTION OF CPA CANADA HANDBOOK SECTION 3463						(925)
COMMUNITY INVESTMENT, BEGINNING OF YEAR, AS RESTATED					95,568	83,284
EXCESS OF REVENUE OVER EXPENSES					3,019	16,591
DEFINED BENEFIT PLAN REMEASUREMENTS AND OTHER ITEMS (NOTE 6)					7,189	(4,307)
COMMUNITY INVESTMENT, END OF YEAR					105,776	95,568

CALGARY EXHIBITION AND STAMPEDE LIMITED
CONSOLIDATED STATEMENT OF CASH FLOWS
YEARS ENDED DECEMBER 31, 2013 AND DECEMBER 31, 2012 (IN THOUSANDS OF DOLLARS)

	2013	2012 (NOTE 2)
	\$	\$
OPERATING ACTIVITIES		
EXCESS OF REVENUE OVER EXPENSES	3,019	16,591
EMPLOYEE FUTURE BENEFITS CONTRIBUTIONS	(4,680)	(7,451)
ITEMS NOT AFFECTING CASH		
AMORTIZATION OF TANGIBLE CAPITAL ASSETS AND DEFERRED CONTRIBUTIONS	8,306	8,187
GAIN ON DISPOSITION OF TANGIBLE CAPITAL ASSETS	(79)	(6,954)
EMPLOYEE FUTURE BENEFITS EXPENSE	3,700	2,830
	10,266	13,203
INSURANCE PROCEEDS ASSOCIATED WITH OPERATING EXPENDITURES (NOTE 4)	15,150	-
NET CHANGE IN NON-CASH WORKING CAPITAL	(22,620)	(3,800)
CASH PROVIDED FROM OPERATING ACTIVITIES	2,796	9,403
INVESTING ACTIVITIES		
ACQUISITION OF TANGIBLE CAPITAL ASSETS	(37,661)	(19,400)
PROCEEDS ON DISPOSITION OF TANGIBLE CAPITAL ASSETS	274	8,796
CHANGE IN RESTRICTED CASH	14,443	10,731
RECEIPT OF DEFERRED CONTRIBUTIONS	14,827	3,680
NET CHANGE IN NON-CASH WORKING CAPITAL	(1,082)	371
CASH (USED IN) PROVIDED FROM INVESTING ACTIVITIES	(9,199)	4,178
FINANCING ACTIVITIES		
PROCEEDS FROM (REPAYMENT OF) BANK INDEBTEDNESS	1,014	(2,455)
REPAYMENT OF LONG-TERM DEBT	(2,798)	(2,671)
CASH USED IN FINANCING ACTIVITIES	(1,784)	(5,126)
CHANGE IN CASH AND SHORT-TERM DEPOSITS	(8,187)	8,455
CASH AND SHORT-TERM DEPOSITS, BEGINNING OF YEAR	13,583	5,128
CASH AND SHORT-TERM DEPOSITS, END OF YEAR	5,396	13,583
REPRESENTED BY		
CASH IN BANK	1,797	10,173
CASH FLOAT USED IN OPERATIONS	3,112	2,916
SHORT TERM DEPOSITS	487	494
	5,396	13,583

CALGARY EXHIBITION AND STAMPEDE LIMITED
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2013 (IN THOUSANDS OF DOLLARS EXCEPT AS NOTED)

1. PURPOSE OF THE ORGANIZATION

THE PURPOSE OF CALGARY EXHIBITION AND STAMPEDE LIMITED ("CALGARY STAMPEDE") IS TO PRESERVE AND PROMOTE WESTERN HERITAGE AND VALUES. THE CALGARY STAMPEDE IS INCORPORATED UNDER THE COMPANIES ACT OF ALBERTA AS A NOT-FOR-PROFIT ORGANIZATION AND IS EXEMPT FROM INCOME TAXES UNDER THE CANADIAN INCOME TAX ACT. THE DIRECTORS OF THE CALGARY STAMPEDE ARE ELECTED OR APPOINTED VOLUNTEERS WHO CANNOT BE PAID IN ANY FORM FOR THEIR SERVICES UNDER ITS BY-LAWS. THE SHAREHOLDERS OF THE CALGARY STAMPEDE, WHO ARE ALSO VOLUNTEERS, CANNOT RECEIVE ANY DIVIDENDS, NOR CAN THE SHARES APPRECIATE IN VALUE. SHARES CAN NEITHER BE SOLD NOR HELD BY PERSONS OUTSIDE OF THE PROVINCE OF ALBERTA NOR IN THE ESTATES OF DECEASED SHAREHOLDERS.

2. CHANGE IN ACCOUNTING POLICIES

IN FISCAL 2013, THE CALGARY STAMPEDE EARLY-ADOPTED THE PROVISIONS OF THE CPA CANADA HANDBOOK ("HANDBOOK"), PART III - ACCOUNTING FOR NOT-FOR-PROFIT ORGANIZATIONS SECTION 3463, REPORTING EMPLOYEE FUTURE BENEFITS BY NOT-FOR-PROFIT ORGANIZATIONS ON A RETROSPECTIVE BASIS. AS A RESULT, THE CALGARY STAMPEDE IS REQUIRED TO USE A MEASUREMENT DATE OF DECEMBER 31 (PREVIOUSLY SEPTEMBER 30). IN ADDITION, IT IS REQUIRED TO DETERMINE THE AMOUNT OF REMEASUREMENTS AND OTHER ITEMS FOR THE PERIOD IN ACCORDANCE WITH THE HANDBOOK, PART II - SECTION 3462. ACCORDINGLY, ALL REMEASUREMENTS AND OTHER ITEMS SHALL BE RECOGNIZED DIRECTLY IN "COMMUNITY INVESTMENT" IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION RATHER THAN IN THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT AND PRESENTED AS A SEPARATELY IDENTIFIED LINE ITEM IN THE AGGREGATION OF COMMUNITY INVESTMENT.

IN FISCAL 2012, THE CALGARY STAMPEDE RETROSPECTIVELY ADOPTED THE IMMEDIATE RECOGNITION APPROACH FOR ITS DEFINED BENEFIT PENSION PLANS IN ACCORDANCE WITH CICA HANDBOOK, PART II - SECTION 3461. IN ACCORDANCE WITH THE STANDARD, THE DATE OF TRANSITION WAS THE BEGINNING OF THE FISCAL 2011 AND ALL OUTSTANDING UNRECOGNIZED BALANCES WERE RECOGNIZED AT THE DATE OF TRANSITION AS ADJUSTMENTS TO THE ACCRUED BENEFIT ASSET (LIABILITY).

THE IMPACT OF ADOPTION IS AS FOLLOWS:

	BALANCE, AS PREVIOUSLY REPORTED, AT DECEMBER 31, 2012	ADJUSTMENT	BALANCE, AS RESTATEd, AT DECEMBER 31, 2012
	\$	\$	\$
CONSOLIDATED STATEMENT OF FINANCIAL POSITION			
EMPLOYEE FUTURE BENEFITS (NOTE 6)	6,660	(872)	5,788
COMMUNITY INVESTMENT	94,696	872	95,568
CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT			
EMPLOYEE FUTURE BENEFITS (NOTE 6)	7,137	(4,307)	2,830
EXCESS OF REVENUE OVER EXPENSES	12,284	4,307	16,591
COMMUNITY INVESTMENT, BEGINNING OF YEAR	82,412	872	83,284
DEFINED BENEFIT PENSION PLAN REMEASUREMENT AND OTHER ITEMS	-	(4,307)	(4,307)
COMMUNITY INVESTMENT, END OF YEAR	94,696	872	95,568

CALGARY EXHIBITION AND STAMPEDE LIMITED
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2013 (IN THOUSANDS OF DOLLARS EXCEPT AS NOTED)

3. SIGNIFICANT ACCOUNTING POLICIES

THE CONSOLIDATED FINANCIAL STATEMENTS OF THE CALGARY STAMPEDE HAVE BEEN PREPARED BY MANAGEMENT IN ACCORDANCE WITH CANADIAN ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS, PART III OF THE CPA CANADA HANDBOOK. A PRECISE DETERMINATION OF MANY ASSETS AND LIABILITIES IS DEPENDENT UPON FUTURE EVENTS AND CONSEQUENTLY, THE PREPARATION OF PERIODIC FINANCIAL STATEMENTS NECESSARILY INVOLVES THE USE OF ESTIMATES AND APPROXIMATIONS. AREAS SUBJECT TO ESTIMATION INCLUDE VALUATION OF ACCOUNTS RECEIVABLE AND INVENTORY, USEFUL LIVES OF TANGIBLE CAPITAL ASSETS, IMPAIRMENT OF LONG-LIVED ASSETS, THE FINANCIAL IMPACT OF THE 2013 FLOODING EVENT (NOTE 4), ACCRUED LIABILITIES, EMPLOYEE FUTURE BENEFITS AND POTENTIAL CONTINGENCIES. THOSE ESTIMATES ALSO AFFECT THE DISCLOSURE OF CONTINGENCIES AT THE DATE OF THE FINANCIAL STATEMENTS AND THE REPORTED AMOUNTS OF ASSETS, LIABILITIES, REVENUES AND EXPENSES. ACTUAL RESULTS COULD DIFFER FROM THOSE ESTIMATES.

THE CONSOLIDATED FINANCIAL STATEMENTS HAVE BEEN PREPARED WITHIN THE FRAMEWORK OF THE ACCOUNTING POLICIES SUMMARIZED BELOW.

(A) BASIS OF PRESENTATION

THE CONSOLIDATED FINANCIAL STATEMENTS INCLUDE THE ACCOUNTS OF THE CALGARY STAMPEDE, ITS WHOLLY OWNED SUBSIDIARIES, WEADICK PROPERTIES LIMITED ("WEADICK"), CALGARY STAMPEDE (GP) INC., CALGARY STAMPEDE TRUST ("TRUST"), IN WHICH THE CALGARY STAMPEDE CONTROLS THE TRUST AS ITS SOLE BENEFICIARY, AND ITS 50% INTEREST IN STAMPEDE ENTERTAINMENT INC. ("SEI"). THESE SUBSIDIARIES ARE COMPRISED OF NOT-FOR-PROFIT AND FOR-PROFIT ORGANIZATIONS THAT ARE SUBJECT TO OR EXEMPT FROM INCOME TAXES AS PRESCRIBED BY THE CANADIAN INCOME TAX ACT.

THE PURPOSE OF WEADICK IS TO ACQUIRE LANDS FOR FUTURE CALGARY STAMPEDE EXPANSION AND DEVELOPMENT PURPOSES.

THE PURPOSE OF CALGARY STAMPEDE (GP) INC. (0.01% GENERAL PARTNER) AND CALGARY STAMPEDE TRUST (99.99% LIMITED PARTNER) IS TO OWN THE STAMPEDE (CASINO) LIMITED PARTNERSHIP WHICH OPERATES COWBOYS CASINO AND ITS ANCILLARY OPERATIONS, INCLUDING FOOD, BEVERAGE AND ENTERTAINMENT. THE TRUST WAS ESTABLISHED THROUGH A TRUST AGREEMENT IN WHICH THE CALGARY STAMPEDE IS THE SOLE BENEFICIARY OF THE TRUST AND THE TRUST'S ANNUAL TAXABLE INCOME IS DISTRIBUTED TO IT.

THE PURPOSE OF SEI IS TO PRESENT VARIOUS WESTERN AND CALGARY STAMPEDE RELATED ENTERTAINMENT DURING THE ANNUAL STAMPEDE FESTIVAL AND THROUGHOUT THE YEAR VIA TELEVISION, MOVIES AND LIVE PERFORMANCE. THE CALGARY STAMPEDE HAS JOINT CONTROL OF SEI, AND THEREFORE PROPORTIONATELY CONSOLIDATES SEI'S OPERATIONS INTO THE RESULTS OF THE CALGARY STAMPEDE.

THE CALGARY STAMPEDE IS ASSOCIATED WITH THE CALGARY STAMPEDE FOUNDATION ("FOUNDATION") DUE TO ITS ABILITY TO APPOINT THE MAJORITY OF THE BOARD OF DIRECTORS OF THE FOUNDATION. THE FOUNDATION'S FINANCIAL ACCOUNTS HAVE NOT BEEN CONSOLIDATED WITH THOSE OF THE CALGARY STAMPEDE. THE CALGARY STAMPEDE HAS ELECTED TO DISCLOSE ALL PERTINENT FINANCIAL INFORMATION OF THE FOUNDATION IN THE NOTES TO THESE CONSOLIDATED FINANCIAL STATEMENTS. THE FOUNDATION HAS THE PRIMARY OBJECTIVE OF ESTABLISHING PROGRAMS FOR THE BENEFIT OF YOUNG RESIDENTS OF SOUTHERN ALBERTA TO ADVANCE THEIR KNOWLEDGE AND UNDERSTANDING OF THE HISTORY, HERITAGE, TRADITIONS AND CULTURE OF ALBERTA.

(B) CASH AND SHORT-TERM DEPOSITS

CASH AND SHORT-TERM DEPOSITS COMPRISE CASH ON HAND, DEMAND DEPOSITS AND DEPOSITS HELD IN TRUST, HAVING A MATURITY OF THREE MONTHS OR LESS FROM THE DATE OF PURCHASE, AND ARE RECORDED AT FAIR MARKET VALUE. INVESTMENT REVENUE IS RECOGNIZED WHEN IT IS RECEIVABLE.

(C) INVENTORY

INVENTORY IS RECORDED AT THE LOWER OF COST AND NET REALIZABLE VALUE. COST IS DETERMINED ON A WEIGHTED AVERAGE BASIS, AND NET REALIZABLE VALUE IS DETERMINED USING ESTIMATED SELLING PRICES LESS CORRESPONDING COSTS. THE ESTIMATED SELLING PRICE TAKES INTO ACCOUNT MANAGEMENT'S BEST ESTIMATE OF THE MOST PROBABLE SET OF ECONOMIC CONDITIONS.

(D) TANGIBLE CAPITAL ASSETS AND AMORTIZATION

BUILDINGS AND EQUIPMENT ARE STATED AT COST LESS ACCUMULATED AMORTIZATION. MAJOR OVERHAULS AND IMPROVEMENTS ARE CAPITALIZED, WHILE NORMAL REPAIRS AND MAINTENANCE ARE EXPENSED AS INCURRED. PARK DEVELOPMENT PROJECTS INCLUDE THE DESIGN AND CONSTRUCTION COSTS INCURRED ON A NUMBER OF PROJECTS RELATED TO THE CALGARY STAMPEDE'S EXPANSION PLANS. INTEREST INCURRED ON DEBT SPECIFICALLY OBTAINED TO FINANCE CAPITAL PROJECTS IS CAPITALIZED DURING THE CONSTRUCTION PERIOD. AMORTIZATION IS PROVIDED ON A STRAIGHT-LINE BASIS AT RATES DESIGNED TO AMORTIZE THE ASSETS OVER THEIR ESTIMATED USEFUL LIVES.

TITLE TO THE LAND ON WHICH CERTAIN PORTIONS OF STAMPEDE PARK IS LOCATED IS VESTED IN THE CITY OF CALGARY AND IS USED BY THE CALGARY STAMPEDE UNDER A NOMINAL LONG-TERM LEASE EXPIRING IN THE YEAR 2060, WITH AN ADDITIONAL 50-YEAR RENEWAL TERM. LANDS OWNED DIRECTLY BY THE CALGARY STAMPEDE ARE RECORDED AT COST AND ARE HELD FOR CALGARY STAMPEDE EXPANSION AND DEVELOPMENT PURPOSES.

CALGARY EXHIBITION AND STAMPEDE LIMITED
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2013 (IN THOUSANDS OF DOLLARS EXCEPT AS NOTED)

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(E) IMPAIRMENT OF LONG-LIVED ASSETS

LONG-LIVED ASSETS ARE TESTED FOR RECOVERABILITY WHENEVER EVENTS OR CHANGES IN CIRCUMSTANCES INDICATE THAT THEIR CARRYING AMOUNT MAY NOT BE FULLY RECOVERABLE. IF THERE IS AN INDICATION OF IMPAIRMENT THE FIRST STEP IN THE IMPAIRMENT TEST IS TO COMPARE THE CARRYING VALUE OF AN ASSET GROUP WITH THE TOTAL UNDISCOUNTED CASH FLOWS EXPECTED FROM THEIR USE AND EVENTUAL DISPOSITION. IF THE CARRYING VALUE OF THE ASSET GROUP EXCEEDS THE UNDISCOUNTED CASH FLOW AN IMPAIRMENT LOSS IS REQUIRED TO BE DETERMINED. AN IMPAIRMENT LOSS IS RECOGNIZED TO THE EXTENT THAT THE CARRYING VALUE OF AN ASSET GROUP EXCEEDS THE TOTAL DISCOUNTED CASH FLOWS EXPECTED FROM THEIR USE AND EVENTUAL DISPOSITION.

(F) ADVANCES ON FUTURE EVENTS

ADVANCES ON FUTURE EVENTS REPRESENT FUNDS RECEIVED IN ADVANCE FOR EVENTS INCLUDING THE STAMPEDE FESTIVAL, CONVENTIONS AND TRADE SHOWS AND FACILITIES, BUILDING AND ICE RENTALS. REVENUE FROM SUCH EVENTS IS RECOGNIZED AS INCOME IN THE PERIOD IN WHICH THE EVENTS TAKE PLACE.

(G) EMPLOYEE FUTURE BENEFITS

THE CALGARY STAMPEDE HAS A NUMBER OF DEFINED BENEFIT PENSION PLANS AS WELL AS A DEFINED CONTRIBUTION PENSION PLAN THAT PROVIDE PENSION BENEFITS TO MOST OF ITS EMPLOYEES. THE DEFINED BENEFIT PENSION PLANS ARE BASED ON YEARS OF SERVICE AND HIGHEST AVERAGE SALARY. PENSION BENEFITS ARE NOT AUTOMATICALLY INCREASED FOR INFLATION.

THE CALGARY STAMPEDE ACCOUNTS FOR ITS DEFINED PENSION PLANS USING THE IMMEDIATE RECOGNITION APPROACH. THE COST OF PENSION BENEFITS EARNED BY EMPLOYEES IS ACTUARIALLY DETERMINED USING THE PROJECTED BENEFIT METHOD PRORATED ON SERVICE AND MANAGEMENT'S BEST ESTIMATE OF EXPECTED PLAN INVESTMENT PERFORMANCE, SALARY ESCALATION AND RETIREMENT AGES OF EMPLOYEES. PLAN OBLIGATIONS ARE DISCOUNTED USING CURRENT MARKET INTEREST RATES AND PLAN ASSETS ARE PRESENTED AT FAIR VALUE.

(H) FINANCIAL INSTRUMENTS

FINANCIAL INSTRUMENTS ARE RECORDED AT FAIR VALUE ON INITIAL RECOGNITION. FREE-STANDING DERIVATIVE INSTRUMENTS THAT ARE NOT IN A QUALIFYING HEDGING RELATIONSHIP AND EQUITY INSTRUMENTS THAT ARE QUOTED IN AN ACTIVE MARKET ARE SUBSEQUENTLY RECORDED AT FAIR VALUE. ALL OTHER FINANCIAL INSTRUMENTS ARE RECORDED AT COST OR AMORTIZED COST, UNLESS MANAGEMENT HAS ELECTED TO RECORD AT FAIR VALUE. THE CALGARY STAMPEDE HAS NOT ELECTED TO CARRY ANY SUCH FINANCIAL INSTRUMENTS AT FAIR VALUE.

TRANSACTION COSTS RELATED TO FINANCIAL INSTRUMENTS MEASURED AT FAIR VALUE ARE EXPENSED AS INCURRED. FOR ALL OTHER FINANCIAL INSTRUMENTS, THE TRANSACTION COSTS ARE ADDED TO THE CARRYING VALUE OF THE ASSET OR NETTED AGAINST THE CARRYING VALUE OF THE LIABILITY AND ARE THEN RECOGNIZED OVER THE EXPECTED LIFE OF THE INSTRUMENT USING THE STRAIGHT-LINE METHOD. ANY PREMIUM OR DISCOUNT RELATED TO AN INSTRUMENT MEASURED AT AMORTIZED COST IS AMORTIZED OVER THE EXPECTED LIFE OF THE ITEM USING THE STRAIGHT-LINE METHOD AND RECOGNIZED IN THE EXCESS OF REVENUE OVER EXPENSES AS INTEREST INCOME OR EXPENSE.

WITH RESPECT TO FINANCIAL ASSETS MEASURED AT COST OR AMORTIZED COST, THE CALGARY STAMPEDE RECOGNIZES AN IMPAIRMENT LOSS, IF ANY, WHEN IT DETERMINES THAT A SIGNIFICANT ADVERSE CHANGE HAS OCCURRED DURING THE PERIOD IN THE EXPECTED TIMING OR AMOUNT OF FUTURE CASH FLOWS. WHEN THE EXTENT OF IMPAIRMENT OF A PREVIOUSLY WRITTEN-DOWN ASSET DECREASES AND THE DECREASE CAN BE RELATED TO AN EVENT OCCURRING AFTER THE IMPAIRMENT WAS RECOGNIZED, THE PREVIOUSLY RECOGNIZED IMPAIRMENT LOSS SHALL BE REVERSED IN THE PERIOD THE REVERSAL OCCURS.

(I) INTEREST RATE SWAP

INTEREST RATE SWAPS ("SWAPS") ARE UTILIZED TO MANAGE INTEREST RATE RISK ON THE CALGARY STAMPEDE'S LONG-TERM DEBT. THE CALGARY STAMPEDE DOES NOT ENTER INTO FINANCIAL INSTRUMENTS FOR TRADING OR SPECULATIVE PURPOSES. THE SWAPS ARE CONSIDERED TO BE EFFECTIVE ACCOUNTING HEDGES, BOTH AT INCEPTION AND OVER THE TERM OF THE INSTRUMENT. THE SWAP AGREEMENTS PROVIDE FOR THE PERIODIC EXCHANGE OF PAYMENTS (WITHOUT THE EXCHANGE OF THE NOTIONAL PRINCIPAL AMOUNT UPON WHICH THE PAYMENTS ARE BASED), WHICH ARE RECORDED AS AN ADJUSTMENT OF INTEREST EXPENSE ON THE HEDGED DEBT INSTRUMENT. THE RELATED AMOUNT PAYABLE TO OR RECEIVABLE FROM COUNTERPARTIES IS INCLUDED AS AN ADJUSTMENT TO ACCRUED INTEREST.

(J) GRANTS AND CONTRIBUTIONS

THE CALGARY STAMPEDE FOLLOWS THE DEFERRAL METHOD OF ACCOUNTING FOR GRANTS AND CONTRIBUTIONS. UNRESTRICTED CONTRIBUTIONS ARE RECOGNIZED AS INCOME WHEN RECEIVED OR RECEIVABLE. AMOUNTS EXTERNALLY RESTRICTED FOR CAPITAL PURPOSES ARE INITIALLY RECORDED AS "DEFERRED CONTRIBUTIONS" WHEN RECEIVED OR RECEIVABLE AND SUBSEQUENTLY INCLUDED IN INCOME IN THE SAME PROPORTION AS THE AMORTIZATION OF THE RELATED ASSETS FOR WHICH THE CAPITAL CONTRIBUTIONS WERE EXPENDED. AMOUNTS THAT RELATE TO OPERATING EXPENDITURES OF A FUTURE PERIOD ARE DEFERRED UNTIL THE RELATED EXPENDITURES ARE INCURRED.

(K) REVENUE RECOGNITION

REVENUE, WITH THE EXCEPTION OF GRANTS AND CONTRIBUTIONS, IS RECOGNIZED WHEN PERSUASIVE EVIDENCE OF AN ARRANGEMENT EXISTS, DELIVERY HAS OCCURRED, THE PRICE IS FIXED OR DETERMINABLE AND COLLECTION IS REASONABLY ASSURED.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(L) VOLUNTEER SERVICES

A SUBSTANTIAL NUMBER OF UNPAID VOLUNTEERS MAKE SIGNIFICANT CONTRIBUTIONS OF THEIR TIME IN DEVELOPING AND DELIVERING CALGARY STAMPEDE PROGRAMS. THE VALUE OF THIS CONTRIBUTED TIME IS NOT REFLECTED IN THE FINANCIAL STATEMENTS SINCE OBJECTIVE MEASUREMENT OR VALUATION IS INDETERMINABLE.

(M) SUPPLIES AND SERVICES IN KIND

THE CALGARY STAMPEDE RECEIVES SUPPLIES AND SERVICES FROM SUPPLIERS IN EXCHANGE FOR VARIOUS SPONSORSHIP BENEFITS, SUCH AS ADVERTISING OR PROMOTION. THESE TRANSACTIONS ARE RECORDED WHEN A FAIR VALUE CAN BE REASONABLY ESTIMATED AND THE SUPPLIES AND SERVICES ARE USED IN THE NORMAL COURSE OF OPERATIONS AND WOULD OTHERWISE HAVE BEEN PURCHASED. THE CONTRIBUTIONS OF SUPPLIES AND SERVICES ARE REPORTED IN GROSS REVENUE, WHILE THE SUPPLIES AND SERVICES BEING PROVIDED ARE REPORTED IN DIRECT EXPENSES.

INCLUDED IN GROSS REVENUE AND DIRECT EXPENSES IN THE CONSOLIDATED STATEMENT OF OPERATIONS IS \$1,774 FOR SUPPLIES AND SERVICES IN KIND RECEIVED (2012 - \$1,753).

(N) GOVERNMENT REMITTANCES RECOVERABLE AND/OR PAYABLE

AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAD GOVERNMENT REMITTANCES PAYABLE OF \$538 (2012 - \$75).

4. SIGNIFICANT EVENT - FLOODING OF STAMPEDE PARK

(A) OVERVIEW

ON JUNE 20, 2013, THE CITY OF CALGARY EXPERIENCED UNPRECEDENTED FLOODING AND AS A RESULT, THE CALGARY STAMPEDE WAS SEVERELY IMPACTED THROUGH SIGNIFICANT PROPERTY DAMAGE AND THE LOSS OF CERTAIN OPERATING REVENUES. THE CALGARY STAMPEDE INITIALLY COMPLETED THE WORK NECESSARY TO ENSURE THAT THE 2013 STAMPEDE FESTIVAL WOULD NOT HAVE TO BE CANCELLED. SINCE THEN, THE CALGARY STAMPEDE COMMENCED A PROCESS TO REMEDIATE DAMAGE TO ITS FACILITIES. RECOVERY AND RESTORATION EFFORTS HAVE BEEN ONGOING AND WILL CONTINUE ON THROUGH 2014.

THE CALGARY STAMPEDE MAINTAINS VARIOUS INSURANCE POLICIES WITH MULTIPLE INSURANCE PROVIDERS THAT HAVE BEEN UTILIZED TO FUND A CONSIDERABLE PORTION OF THE INITIAL CLEAN-UP COSTS AND THE REMEDIATION OF THE FACILITIES DAMAGED BY THE FLOOD.

MANAGEMENT ESTIMATES THAT THE AMOUNT THAT WILL BE EXPENDED TO REMEDIATE THE DAMAGE ASSOCIATED WITH THE FLOOD WILL RANGE BETWEEN \$50 - \$52 MILLION. THE CALGARY STAMPEDE ESTIMATES THAT ALL BUT \$1 - \$1.5 MILLION WILL BE COVERED BY ITS VARIOUS INSURANCE POLICIES. THIS DIFFERENCE WILL BE FUNDED INTERNALLY.

(B) IMPACT ON THE 2013 FINANCIAL RESULTS

COSTS INCURRED ON CLEANUP AND REMEDIATION EFFORTS ARE CAPITALIZED OR EXPENSED IN ACCORDANCE WITH THE ACCOUNTING POLICIES DISCUSSED IN NOTE 3 (I.E. CAPITALIZED TO TANGIBLE CAPITAL ASSETS IF THE EXPENDITURES QUALIFY AS A BETTERMENT OR ENHANCEMENT TO THE ASSET). PROCEEDS RECEIVED AND/OR RECEIVABLES ANTICIPATED FROM INSURERS ARE RECORDED AS GROSS REVENUE OR AGAINST THE RESPECTIVE COSTS INCURRED. AS SUCH, THE EXPENSES RECORDED IN THE CONSOLIDATED STATEMENTS OF OPERATIONS AND COMMUNITY INVESTMENT ARE NET OF THE RELATED PROCEEDS RECEIVED OR ESTIMATED TO BE RECEIVED.

BUILDINGS AND FACILITIES THAT WERE SIGNIFICANTLY IMPACTED BY THE FLOODING INCLUDED THE BIG FOUR BUILDING, ORIGINAL AGRICULTURE BUILDING, GRANDSTAND (INCLUDING THE RACE TRACK AND INFIELD INFRASTRUCTURE), PEOPLE CENTRE AND STAMPEDE HEADQUARTERS. AN IMPAIRMENT LOSS HAS NOT BEEN RECORDED ON THESE ASSETS FOR THE YEAR ENDED DECEMBER 31, 2013 AS THE CARRYING VALUE OF THE RELATED TANGIBLE CAPITAL ASSETS WAS IMMATERIAL, WITH THE EXCEPTION OF THE RACE TRACK. AS THE NEW TRACK CONSTRUCTION HAD BEEN COMPLETED JUST PRIOR TO THE FLOOD, ANY COSTS INCURRED TO REMEDIATE IT WERE COVERED BY INSURANCE PROCEEDS AND THEREFORE CHARGED TO THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT. ACCORDINGLY, THERE WAS NO NET IMPACT TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THIS REMEDIATION.

THE AGRIMUM WESTERN EVENT CENTRE CONSTRUCTION SITE WAS ALSO IMPACTED BY THE FLOOD. THE TOTAL LOSS ASSOCIATED WITH THE SITE IS ESTIMATED AT \$0.3 MILLION, OF WHICH \$0.2 MILLION HAS BEEN INCURRED TO DECEMBER 31, 2013. IT IS EXPECTED THAT THESE AMOUNTS WILL BE RECOVERABLE, AND AMOUNTS EXPENDED HAVE BEEN RECOGNIZED AS A RECEIVABLE AS AT DECEMBER 31, 2013.

A PORTION OF THE CLEANUP COSTS AND REMEDIATION WORK AGGREGATING \$0.5 MILLION FELL OUTSIDE OF THE INSURANCE POLICY COVERAGE LIMITATIONS AND ACCORDINGLY, WAS CHARGED TO "ADMINISTRATION, MARKETING AND PARK SERVICES" IN THE CONSOLIDATED STATEMENTS OF OPERATIONS AND COMMUNITY INVESTMENT.

GIVEN THAT MANY OF THE COSTS ASSOCIATED WITH THE FLOOD ARE STILL IN THE ASSESSMENT PROCESS WITH OUR INSURANCE ADJUSTERS, A RESERVE OF \$0.3 MILLION WAS ACCRUED TO RECOGNIZE A PORTION OF THE UNASSESSED CLAIM THAT MAY NOT BE APPROVED. THIS AMOUNT IS RECORDED AS PART OF "ADMINISTRATION, MARKETING AND PARK SERVICES" IN THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT.

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4. SIGNIFICANT EVENT - FLOODING OF STAMPEDE PARK (CONTINUED)

(B) IMPACT ON THE 2013 FINANCIAL RESULTS (CONTINUED)

THE FLOOD RESULTED IN THE LOSS OF NET REVENUE ASSOCIATED WITH SEVERAL OF THE CALGARY STAMPEDE'S PROGRAMS AND/OR BUSINESS UNITS. THE CALGARY STAMPEDE HAS APPLIED TO RECOVER THIS LOSS THROUGH BUSINESS INTERRUPTION COVERAGE. AS AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAS RECOGNIZED INSURANCE PROCEEDS OF APPROXIMATELY \$0.9 MILLION RELATED TO THIS LOSS IN THE RESPECTIVE GROSS REVENUE LINE ITEMS IN THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT. AS THE CALGARY STAMPEDE'S BUSINESS INTERRUPTION CLAIM HAS YET TO BE FINALIZED, THIS AMOUNT MAY DIFFER AT THE CONCLUSION OF THE CLAIM.

THE AMOUNTS RECEIVABLE AND PAYABLE RELATED TO THE INSURANCE CLAIMS MADE TO DECEMBER 31, 2013 ARE SUMMARIZED BELOW (\$ MILLIONS):

	INSURABLE EXPENDITURES MADE VS. FUNDING COMMITTED	NET RECEIVABLE (PAYABLE) POSITION AT DECEMBER 31, 2013
	\$	\$
CASH PROCEEDS RECEIVED TO DECEMBER 31, 2013	15.2	
PROCEEDS COMMITTED BY THE INSURANCE ADJUSTERS AND RECEIVABLE AT DECEMBER 31, 2013	10.4	10.4
TOTAL FUNDING COMMITTED BY INSURERS AS AT DECEMBER 31, 2013	25.6	
ESTIMATED INSURABLE EXPENDITURES INCURRED IN 2013	(25.0)	
RECEIVABLES RECOGNIZED FOR BUSINESS INTERRUPTION PROCEEDS AND INVENTORY YET TO BE REPLACED AT DECEMBER 31, 2013		1.1
EXCESS OF TOTAL FUNDING COMMITMENTS BY INSURERS OVER ESTIMATED INSURABLE EXPENDITURES	0.6	(0.6)
NET AMOUNT EXPECTED TO BE RECEIVED FROM THE INSURERS AT DECEMBER 31, 2013, WHICH HAS BEEN INCLUDED IN "ACCOUNTS RECEIVABLE" IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION		10.9

SUBSEQUENT TO YEAR-END, THE CALGARY STAMPEDE RECEIVED \$5.3 MILLION OF THE AFOREMENTIONED PROCEEDS RECEIVABLE FROM THE INSURERS.

WITHIN "ACCOUNTS PAYABLE AND ACCRUED LIABILITIES" IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION IS \$5.9 MILLION RELATED TO FLOOD RELATED CLEAN-UP AND REMEDIATION.

(C) HELL OR HIGH WATER

THE CALGARY STAMPEDE CREATED AND MARKETED HELL OR HIGH WATER T-SHIRTS WHICH GENERATED NET PROCEEDS OF APPROXIMATELY \$2.4 MILLION TO SUPPORT FLOOD RELIEF PROGRAMS. AT DECEMBER 31, 2013, \$2.1 MILLION HAS BEEN DONATED TO THE CANADIAN RED CROSS ALBERTA FLOODS RESPONSE, WITH THE BALANCE TO BE PAID TO THEM IN THE NEAR TERM. INCLUDED IN "OTHER ACTIVITIES" IN THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT IS \$3.2 MILLION IN REVENUES AND AN EQUIVALENT \$3.2 MILLION IN EXPENSES ASSOCIATED WITH THIS PROGRAM.

(D) COMMITMENTS

AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAS OUTSTANDING COMMITMENTS FOR EQUIPMENT AND FLOOD RELATED RECOVERY PROJECTS AMOUNTING TO APPROXIMATELY \$4.7 MILLION.

(E) MEASUREMENT UNCERTAINTY

ESTIMATING THE IMPACT OF THE FLOOD INVOLVES A CONSIDERABLE NUMBER OF ESTIMATES PARTICULARLY AS IT RELATES TO THE TOTAL AMOUNTS TO BE EXPENDED, AND AMOUNT TO BE COVERED BY INSURERS. THE ESTIMATES MADE BY MANAGEMENT ARE BASED ON THE INFORMATION THAT IS AVAILABLE TO DATE. WHILST MANAGEMENT HAS MADE CONSIDERABLE EFFORT TO ASSESS THE ACCURACY OF THE ESTIMATES, THEY ARE SUBJECT TO ESTIMATION UNCERTAINTY. THE ESTIMATES MADE TO DATE INCLUDING THOSE THAT RELATE TO FUTURE

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4. SIGNIFICANT EVENT - FLOODING OF STAMPEDE PARK (CONTINUED)

EXPENDITURES MAY NOT ULTIMATELY MATERIALIZE, AND THE FINAL RESULTS AND ADJUSTMENTS TO THE ESTIMATES WILL BE REFLECTED IN FUTURE PERIODS. SPECIFICALLY, SIGNIFICANT ESTIMATES INCLUDE:

- THE PORTION OF COSTS INCURRED THAT WILL BE RECOVERED FROM INSURERS. THIS IS SUBJECT TO VARIOUS RESTRICTIONS WITHIN THE RELATED POLICIES AND AGREEMENTS AND THE INTERPRETATIONS WITH RESPECT THERETO.
- ESTIMATES OF ITEMS LOST OR DAMAGED. THERE MAY BE ITEMS LOST OR DAMAGED THAT HAVE NOT YET BEEN IDENTIFIED AND MAY NOT BE IDENTIFIED UNTIL ALL REMEDIATION PROJECTS ARE COMPLETED.

(F) MITIGATION EFFORTS AND GOVERNMENT GRANTS

THE CALGARY STAMPEDE IS PLANNING CERTAIN PROJECTS TO FURTHER PROTECT STAMPEDE PARK FROM FLOOD DAMAGE WHICH ARE NOT COVERED BY INSURANCE AND HAS APPLIED FOR VARIOUS GOVERNMENT GRANTS TOTALING \$15.6 MILLION TO PROVIDE FUNDING FOR THESE PROJECTS. AS AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAS INCURRED \$0.4 MILLION IN RELATION TO THESE PROJECTS AND HAS ADDITIONAL OUTSTANDING COMMITMENTS AMOUNTING TO \$0.1 MILLION.

5. INVENTORY

	DECEMBER 31 2013	DECEMBER 31 2012
	\$	\$
MERCHANDISE	881	942
FOOD AND BEVERAGE	565	587
CATTLE	456	-
OTHER	106	25
	2,008	1,554

FOR THE YEAR ENDED DECEMBER 31, 2013, THE SALE OF INVENTORY RESULTED IN THE RECOGNITION OF EXPENSES AGGREGATING \$8,586 (2012 - \$9,293).

6. EMPLOYEE FUTURE BENEFITS

THE CALGARY STAMPEDE HAS A NUMBER OF DEFINED BENEFIT PENSION PLANS AS WELL AS A DEFINED CONTRIBUTION PENSION PLAN. IN 2013, THE CALGARY STAMPEDE MADE CASH PAYMENTS TO ITS PENSION PLANS FOR EMPLOYEE FUTURE BENEFITS AMOUNTING TO \$4.8 MILLION (2012 - \$7.6 MILLION).

(A) DEFINED BENEFIT PENSION PLANS

THE CALGARY STAMPEDE MEASURES ITS ACCRUED BENEFIT OBLIGATIONS AND THE FAIR VALUE OF PLANS ASSETS FOR ACCOUNTING PURPOSES AS AT SEPTEMBER 30 OF EACH YEAR. BEGINNING FOR 2013, THE SEPTEMBER 30, 2013 VALUATION IS ROLLED FORWARD TO DECEMBER 31, 2013, AS THE MEASUREMENT DATE CHANGES FROM SEPTEMBER 30 TO DECEMBER 31 IN 2013. BEGINNING SEPTEMBER 30, 2012 THE ACCRUED BENEFIT OBLIGATIONS ARE BASED ON THE ACTUARIAL VALUATIONS PREPARED FOR FUNDING PURPOSES. THE MOST RECENT ACTUARIAL VALUATIONS WERE AS OF SEPTEMBER 30, 2013 AND THE NEXT REQUIRED VALUATIONS WILL BE AS OF SEPTEMBER 30, 2016.

INFORMATION PERTAINING TO THE CALGARY STAMPEDE'S DEFINED BENEFIT PENSION PLANS, IN AGGREGATE, IS AS FOLLOWS:

	DECEMBER 31 2013	DECEMBER 31 2012 (NOTE 2)
	\$	\$
PLAN ASSETS	52,981	44,934
DEFINED BENEFIT OBLIGATION	50,599	50,722
PLAN SURPLUS (DEFICIT)	2,382	(5,788)

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6. EMPLOYEE FUTURE BENEFITS (CONTINUED)

THE CALGARY STAMPEDE'S DEFINED BENEFIT COSTS RECOGNIZED IN THE YEAR ARE AS FOLLOWS:

	DECEMBER 31 2013	DECEMBER 31 2012 (NOTE 2)
	\$	\$
CURRENT SERVICE COST	3,260	2,718
FINANCE COST	440	112
DEFINED BENEFIT COST	3,700	2,830
REMEASUREMENTS AND OTHER ITEMS	(7,189)	4,307

THE SIGNIFICANT ACTUARIAL ASSUMPTIONS ARE AS FOLLOWS (WEIGHTED AVERAGE ASSUMPTIONS):

	DECEMBER 31 2013	DECEMBER 31 2012 (NOTE 2)
	%	%
ACCRUED BENEFIT OBLIGATIONS		
DISCOUNT RATE	4.79	4.15
DEFINED BENEFIT COSTS FOR THE YEAR ENDED		
DISCOUNT RATE	4.11	4.75
RATE OF COMPENSATION INCREASE	4.00	3.50

(B) DEFINED CONTRIBUTION PENSION PLAN

THE CALGARY STAMPEDE'S DEFINED CONTRIBUTION PENSION PLAN EXPENSE FOR 2013 WAS \$77 (2012-\$81).

7. TANGIBLE CAPITAL ASSETS AND CAPITAL COMMITMENTS

DECEMBER 31, 2013

	AMORTIZATION RATE	COST	ACCUMULATED AMORTIZATION	NET BOOK VALUE
	%	\$	\$	\$
LAND		74,983	-	74,983
BUILDINGS AND LEASEHOLD IMPROVEMENTS	2.5 TO 20.0	294,363	136,020	158,343
EQUIPMENT	10.0 TO 33.3	35,189	28,386	6,803
PARK DEVELOPMENT PROJECTS		33,997	-	33,997
		438,532	164,406	274,126

DECEMBER 31, 2012

	AMORTIZATION RATE	COST	ACCUMULATED AMORTIZATION	NET BOOK VALUE
	%	\$	\$	\$
LAND		74,002	-	74,002
BUILDINGS AND LEASEHOLD IMPROVEMENTS	2.5 TO 20.0	280,580	126,923	153,657
EQUIPMENT	10.0 TO 33.3	33,072	26,434	6,638
PARK DEVELOPMENT PROJECTS		13,837	-	13,837
		401,491	153,357	248,134

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7. TANGIBLE CAPITAL ASSETS AND CAPITAL COMMITMENTS (CONTINUED)

AS AT DECEMBER 31, 2013, THE CALGARY STAMPEDE, THROUGH THE CITY OF CALGARY, CONTINUES ITS EFFORTS TO EXPROPRIATE THE REMAINING 12 PROPERTIES IN VICTORIA PARK REQUIRED FOR THE PLANNED CALGARY STAMPEDE EXPANSION. THE FINAL PURCHASE PRICE OF THESE PROPERTIES WILL BE DETERMINED AT THE CONCLUSION OF THE EXPROPRIATION COMPENSATION HEARINGS.

THE CALGARY STAMPEDE HAS GRANTED A THIRD PARTY DEVELOPER THE RIGHT TO ACQUIRE HALF OF THE RAMSAY EXCHANGE LANDS FOR \$13.0 MILLION AT ANY TIME UP TO MAY 2014. RAMSAY EXCHANGE WAS PURCHASED FOR \$26.1 MILLION; THE LAND WAS VALUED AT \$19.9 MILLION AND THE ONSITE BUILDINGS AT \$6.2 MILLION. RAMSAY EXCHANGE IS STRATEGICALLY LOCATED PROVIDING ADDITIONAL STORAGE FOR THE CALGARY STAMPEDE IN CLOSE VICINITY TO ITS MAIN OPERATIONS. A MAJORITY OF THE BUILDINGS ARE OCCUPIED BY THIRD PARTIES AND ARE GENERATING RENTAL INCOME.

AS PART OF ITS PARK DEVELOPMENT PLAN, THE CALGARY STAMPEDE HAS INITIATED CONSTRUCTION ON THE AGRIMUM WESTERN EVENT CENTRE AND SUPPORTING INFRASTRUCTURE PROJECTS AT AN APPROVED COST OF \$61.2 MILLION. AT DECEMBER 31, 2013, \$48.7 MILLION IN EXPENDITURES HAVE BEEN INCURRED RELATED TO THE AGRIMUM WESTERN EVENT CENTRE AND SUPPORTING INFRASTRUCTURE PROJECTS AND OF THIS AMOUNT \$14.7 MILLION RELATED TO A NUMBER OF SUPPORTING INFRASTRUCTURE PROJECTS, SUCH AS THE RACE TRACK SHORTENING, INFIELD TUNNEL AND PAVING AND ORIGINAL AGRICULTURE BUILDING RENOVATION HAVE BEEN COMPLETED AND PUT INTO USE IN OPERATIONS. THE REMAINING \$34.0 MILLION IN ACCUMULATED COST HAS BEEN SPENT ON THE AGRIMUM WESTERN EVENT CENTRE, WHICH IS EXPECTED TO BE COMPLETED IN JUNE 2014.

INCLUDED IN "CASH AND SHORT-TERM DEPOSITS" IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION ARE DEPOSITS HELD IN TRUST OF \$487 (2012 - \$487) REQUIRED BY THE CITY OF CALGARY FOR THE VALUE OF CONSTRUCTION WORK BEING COMPLETED ON CITY PROPERTY. THESE DEPOSITS WILL BE RETURNED UPON CITY VERIFICATION THAT THE WORK HAS BEEN COMPLETED TO THEIR SATISFACTION.

DURING FISCAL 2012, THE CALGARY STAMPEDE ENTERED INTO A LAND SWAP TRANSACTION WITH THE FOUNDATION. GIVEN THAT THE LAND BEING EXCHANGED WITH THE FOUNDATION HAD BEEN RECORDED AT HISTORICAL COST AND THE TRANSACTION WAS RECORDED AT THE EXCHANGE AMOUNT, THE CALGARY STAMPEDE RECOGNIZED A GAIN AGGREGATING \$9.6 MILLION.

ALSO DURING FISCAL 2012, LAND KNOWN AS THE OGDEN LANDS WAS SOLD FOR NET PROCEEDS OF \$8.7 MILLION. THIS LAND WAS PURCHASED BY THE CALGARY STAMPEDE IN 2007 AND LEASEHOLD IMPROVEMENTS WERE MADE, RESULTING IN AN AGGREGATED COST OF \$11.6 MILLION. AFTER ALL COSTS INCURRED PERTAINING TO THE SALE OF THE OGDEN LANDS, A LOSS OF \$2.9 MILLION WAS RECOGNIZED.

8. BANK INDEBTEDNESS

A REVOLVING DEMAND OPERATING LOAN FACILITY HAS BEEN AUTHORIZED TO A MAXIMUM OF \$12.5 MILLION AND BEARS INTEREST AT THE BANK'S PRIME INTEREST RATE. AT DECEMBER 31, 2013, \$1.0 MILLION IS OUTSTANDING ON THE DEMAND OPERATING LOAN. AS SECURITY, A CANADIAN CHARTERED BANK HOLDS A FIXED DEBENTURE IN THE AMOUNT OF \$50.0 MILLION CHARGING CERTAIN LANDS AND LEASED FEE INTERESTS OWNED BY THE CALGARY STAMPEDE.

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9. LONG-TERM DEBT

THE CALGARY STAMPEDE'S DEBT FACILITIES WITH A CANADIAN CHARTERED BANK ARE COMPRISED OF THE FOLLOWING:

	DECEMBER 31 2013	DECEMBER 31 2012
	\$	\$
COMMITTED NON-REVOLVING CREDIT FACILITY - BEARING INTEREST AT THE BANKERS' ACCEPTANCE RATE (1.30% AT DECEMBER 31, 2013) PLUS 0.30% PER ANNUM, MATURING IN 2024 AND GUARANTEED BY THE CITY OF CALGARY FOR AN ADDITIONAL COST OF 0.02%. THE CALGARY STAMPEDE HAS ENTERED INTO AN INTEREST RATE SWAP AGREEMENT ON THIS FACILITY FOR FIXED INTEREST PAYMENTS AT 6.23% PER ANNUM WITH A MATURITY DATE OF 2024.	18,172	19,439
COMMITTED NON-REVOLVING CREDIT FACILITY - BEARING INTEREST AT THE BANKERS' ACCEPTANCE RATE (1.30% AT DECEMBER 31, 2013) PLUS 0.30% PER ANNUM, MATURING IN 2019 AND GUARANTEED BY THE CITY OF CALGARY FOR AN ADDITIONAL COST OF 0.02%. AT THE REQUEST OF THE CALGARY STAMPEDE AND AT THE BANK'S DISCRETION, THIS FACILITY CAN BE EXTENDED UNTIL 2032. THE CALGARY STAMPEDE HAS ENTERED INTO AN INTEREST RATE SWAP AGREEMENT ON THIS FACILITY FOR FIXED INTEREST PAYMENTS AT 5.74% PER ANNUM WITH A MATURITY DATE OF 2032.	25,745	26,546
COMMITTED NON-REVOLVING CREDIT FACILITY - BEARING INTEREST AT THE BANKERS' ACCEPTANCE RATE (1.30% AT DECEMBER 31, 2013) PLUS 0.80% PER ANNUM, MATURING IN 2021 AND GUARANTEED BY THE CITY OF CALGARY FOR AN ADDITIONAL COST OF 0.02%. AT THE REQUEST OF THE CALGARY STAMPEDE AND AT THE BANK'S DISCRETION, THIS FACILITY CAN BE EXTENDED UNTIL 2034. THE CALGARY STAMPEDE HAS ENTERED INTO AN INTEREST RATE SWAP AGREEMENT ON THIS FACILITY FOR FIXED INTEREST PAYMENTS AT 4.72% PER ANNUM WITH A MATURITY DATE OF 2034.	15,531	16,021
COMMITTED NON-REVOLVING CREDIT FACILITY - BEARING INTEREST AT THE BANKERS' ACCEPTANCE RATE (1.30% AT DECEMBER 31, 2013) PLUS 0.80% PER ANNUM, MATURING IN 2022 AND GUARANTEED BY THE CITY OF CALGARY FOR AN ADDITIONAL COST OF 0.02%. AT THE REQUEST OF THE CALGARY STAMPEDE AND AT THE BANK'S DISCRETION, THIS FACILITY CAN BE EXTENDED UNTIL 2034.	5,160	5,400
	64,608	67,406
LESS: CURRENT PORTION OF LONG-TERM DEBT	(2,935)	(2,709)
	61,673	64,697

AS SECURITY FOR THE ABOVE FACILITIES, THE CITY OF CALGARY, AS UNCONDITIONAL GUARANTOR, HOLDS A FIXED DEBENTURE IN THE AMOUNT OF \$135.5 MILLION CHARGING CERTAIN LANDS OWNED BY THE CALGARY STAMPEDE.

THE ESTIMATED FAIR MARKET VALUE OF THE INTEREST RATE SWAPS AT DECEMBER 31, 2013 AGGREGATE A LIABILITY OF \$8,105 (2012 - \$13,988). THE FAIR VALUE WAS ESTIMATED AT THE END OF THE PERIOD BASED ON PUBLISHED INTEREST RATE CURVES AND USING AN ESTIMATED CREDIT ADJUSTED DISCOUNT RATE AND APPROXIMATES THE AMOUNT THE CALGARY STAMPEDE WOULD PAY IF THE SWAPS WERE ALL SETTLED ON DECEMBER 31, 2013.

IN ADDITION TO THE FOREGOING CREDIT FACILITIES, AND SUBJECT TO THE ABOVE NOTED SECURITY, THE CALGARY STAMPEDE HAS AN UNDRAWN \$56.4 MILLION COMMITTED NON-REVOLVING CREDIT FACILITY WITH A CANADIAN CHARTERED BANK AVAILABLE FOR FUTURE CALGARY STAMPEDE EXPANSION AND DEVELOPMENT.

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9. LONG-TERM DEBT (CONTINUED)

THE AMOUNT OF PRINCIPAL REPAYABLE IN EACH OF THE NEXT FIVE YEARS AND THEREAFTER IS AS FOLLOWS:

	\$
2014	2,935
2015	3,080
2016	3,232
2017	3,393
2018	3,562
THEREAFTER	48,406
	64,608

PURSUANT TO ITS CREDIT FACILITIES, THE CALGARY STAMPEDE HAS CERTAIN EXTERNALLY IMPOSED CAPITAL REQUIREMENTS. THE CALGARY STAMPEDE IS IN COMPLIANCE WITH THESE REQUIREMENTS.

SUBSEQUENT TO YEAR-END, \$6.0 MILLION WAS WITHDRAWN FROM THE AVAILABLE CREDIT FACILITY BEARING INTEREST AT 1.27% PER ANNUM, MATURING IN 2025 AND GUARANTEED BY THE CITY OF CALGARY FOR AN ADDITIONAL COST OF 0.02%. AT THE REQUEST OF THE CALGARY STAMPEDE, AND AT THE BANK'S DISCRETION, THE FACILITY CAN BE EXTENDED UNTIL 2037. THE LOAN PROCEEDS ARE BEING USED TO FINANCE THE COMPLETION OF THE AGRIMUM WESTERN EVENT CENTRE EXPECTED TO OPEN IN JUNE 2014.

10. DEFERRED CONTRIBUTIONS

THE CALGARY STAMPEDE RECEIVES CAPITAL CONTRIBUTIONS FROM THE GOVERNMENT OF ALBERTA AND OTHER SOURCES TO ASSIST IN THE FINANCING OF CAPITAL ASSET ACQUISITIONS AND DEVELOPMENT PROJECTS. DETAILS OF DEFERRED CONTRIBUTIONS ARE AS FOLLOWS:

	DECEMBER 31 2013	DECEMBER 31 2012
	\$	\$
BALANCE, BEGINNING OF YEAR	92,371	91,324
ADDITIONAL CONTRIBUTIONS AND INTEREST EARNED	14,827	3,680
AMORTIZATION	(3,168)	(2,633)
BALANCE, END OF YEAR	104,030	92,371
CONSISTING OF		
UNAMORTIZED CONTRIBUTIONS	101,328	77,928
UNSPENT CONTRIBUTIONS	2,702	14,443
	104,030	92,371

THE CALGARY STAMPEDE RECEIVED A \$25.0 MILLION CAPITAL GRANT FROM THE GOVERNMENT OF ALBERTA UNDER THE TERMS OF AN AGREEMENT ENTERED INTO DURING 2011. THE FUNDS ARE RESTRICTED TO CONSTRUCTION OF THE AGRIMUM WESTERN EVENT CENTRE AND SUPPORTING INFRASTRUCTURE, AND ARE REQUIRED TO BE MAINTAINED IN A SEGREGATED BANK ACCOUNT, WITH ALL INTEREST EARNED ACCRUING TO THE CAPITAL GRANT. AT DECEMBER 31, 2013, THE \$25.0 MILLION GRANT AND INTEREST EARNED HAS BEEN FULLY EXPENDED. AS AT DECEMBER 31, 2012, THERE WAS \$13.9 MILLION YET TO BE EXPENDED, AND ACCORDINGLY WAS REFLECTED IN UNSPENT CONTRIBUTIONS, AS REFLECTED ABOVE. UNSPENT CONTRIBUTIONS THAT WERE RESTRICTED FOR SPECIFIC PURPOSES, WHICH AGGREGATED \$NIL (2012 - \$14,443) WERE PRESENTED AS "RESTRICTED CASH" ON THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION.

THE CALGARY STAMPEDE ENTERED INTO A \$25.0 MILLION CAPITAL GRANT AGREEMENT IN 2011 WITH THE GOVERNMENT OF CANADA. THE FUNDS FROM THIS AGREEMENT ARE TO BE USED IN THE CONSTRUCTION OF THE AGRIMUM WESTERN EVENT CENTRE AND SUPPORTING INFRASTRUCTURE. THE GRANT WILL BE PAID OUT AS A REIMBURSEMENT OF EXPENDITURE RELATING TO THE CONSTRUCTION CONCERNING THESE PROJECTS. AS AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAS RECEIVED \$11.6 MILLION OF THE \$25.0 MILLION GRANT AGREED UPON BY THE GOVERNMENT OF CANADA AND \$3.6 MILLION WAS RECORDED AS A RECEIVABLE.

CALGARY EXHIBITION AND STAMPEDE LIMITED
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10. DEFERRED CONTRIBUTIONS (CONTINUED)

AS AT DECEMBER 31, 2013, THE CALGARY STAMPEDE HAS RECEIVED \$2.7 MILLION IN UNSPENT CONTRIBUTIONS RELATING TO THE CAPITAL CAMPAIGN. BELOW IS A DETAILED LISTING OF THE FUNDS RECEIVED TO DATE:

	\$
YOUTH CAMPUS	720
RIVERFRONT PARK	704
UNDEFINED CAPITAL CAMPAIGN PROJECTS	1,278
TOTAL	2,702

11. PROVINCIAL GOVERNMENT GRANTS

THE CALGARY STAMPEDE RECEIVES FUNDING FROM THE GOVERNMENT OF ALBERTA THROUGH ALBERTA AGRICULTURE AND RURAL DEVELOPMENT AS FOLLOWS:

(A) OPERATING GRANT

THE CALGARY STAMPEDE RECEIVES ANNUAL UNENCUMBERED FUNDING OF \$9.3 MILLION (2012 - \$9.3 MILLION).

(B) STAMPEDE GRANT

THE CALGARY STAMPEDE RECEIVES ANNUAL FUNDING OF \$250 (2012 - \$250) IN SUPPORT OF THE STAMPEDE FESTIVAL. THE GRANT, WHICH EXPIRES IN 2014, IS REQUIRED TO BE MAINTAINED IN A SEGREGATED BANK ACCOUNT TOGETHER WITH ALL INTEREST EARNED.

(C) AGRICULTURE GRANT

AS A "CLASS A" FAIR, THE CALGARY STAMPEDE RECEIVES AN ANNUAL OPERATING GRANT OF \$100 (2012 - \$100) TO SUPPORT AGRICULTURE PROGRAMS.

12. FINANCIAL INSTRUMENTS

THE CALGARY STAMPEDE'S FINANCIAL INSTRUMENTS RECOGNIZED IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION INCLUDE CASH AND SHORT-TERM DEPOSITS, ACCOUNTS RECEIVABLE, RESTRICTED CASH, BANK INDEBTEDNESS, ACCOUNTS PAYABLE AND ACCRUED LIABILITIES, ADVANCES ON FUTURE EVENTS, DEFERRED GRANT REVENUE AND LONG- TERM DEBT.

(A) CREDIT RISK

AT DECEMBER 31, 2013, APPROXIMATELY \$10.4 MILLION OF ACCOUNTS RECEIVABLE RELATE TO PROCEEDS RECOVERABLE FROM INSURERS AS A RESULT OF THE 2013 FLOOD. IN ADDITION, APPROXIMATELY \$3.6 MILLION IS DUE FROM THE GOVERNMENT OF CANADA RELATED TO THE AGRIMUM WESTERN EVENT CENTRE FUNDING AGREEMENT. MANAGEMENT HAS ASSESSED THE COLLECTION RISK RELATED TO THESE RECEIVABLES AS LOW.

THE BALANCE OF ACCOUNTS RECEIVABLE AT DECEMBER 31, 2013 AND THE AMOUNTS RECOVERABLE AT DECEMBER 31, 2012 ARE DUE FROM A DIVERSE GROUP OF CUSTOMERS AND ARE SUBJECT TO NORMAL CREDIT RISKS.

(B) INTEREST RATE RISK

THE CALGARY STAMPEDE HAS ENTERED INTO SWAP TRANSACTIONS, AS DISCLOSED IN NOTE 9, TO MANAGE EXPOSURE TO INTEREST RATE INCREASES ON FLOATING RATE DEBT. THE OUTSTANDING BANK INDEBTEDNESS AND LONG TERM DEBT EFFECTIVELY BORE INTEREST AT A WEIGHTED AVERAGE OF 5.35% ON DECEMBER 31, 2013 (2012 - 5.35%) AFTER CONSIDERATION OF THE INTEREST RATE SWAPS.

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13. STAMPEDE ENTERTAINMENT INC.

SEI'S FINANCIAL ACCOUNTS HAVE BEEN PROPORTIONATELY CONSOLIDATED IN THE CALGARY STAMPEDE'S CONSOLIDATED FINANCIAL STATEMENTS. FINANCIAL SUMMARIES OF SEI AS AT DECEMBER 31, 2013 AND DECEMBER 31, 2012 AND FOR THE YEARS THEN ENDED, ARE AS FOLLOWS:

	DECEMBER 31 2013	DECEMBER 31 2012
	\$	\$
FINANCIAL POSITION		
TOTAL ASSETS	1,208	1,112
TOTAL LIABILITIES	1,715	1,642
TOTAL DEFICIENCY	(507)	(530)
	1,208	1,112
RESULTS OF OPERATIONS		
TOTAL REVENUE	3,698	3,874
TOTAL EXPENSES	3,675	3,811
EXCESS OF REVENUE OVER EXPENSES	23	63
STATEMENT OF CASH FLOWS		
CASH FLOW PROVIDED FROM (USED IN) OPERATING ACTIVITIES	76	(96)
CASH FLOW USED IN INVESTING ACTIVITIES	(98)	-
CASH FLOW USED IN FINANCING ACTIVITIES	(4)	(6)

THE 50 PER CENT PROPORTIONATE SHARE OF SEI REVENUE AND EXPENSES REFLECTED IN THE LINE ITEM "STAMPEDE" IN THE CONSOLIDATED STATEMENT OF OPERATIONS AND COMMUNITY INVESTMENT ARE ADJUSTED FOR THE ELIMINATION OF INTERCOMPANY TRANSACTIONS PERTAINING TO A \$40 (2012 - \$40) MANAGEMENT FEE AND \$5 (2012 - \$97) IN EXPENSE RECOVERIES PAID TO THE CALGARY STAMPEDE.

14. CALGARY STAMPEDE FOUNDATION

THE FOUNDATION'S FINANCIAL ACCOUNTS HAVE NOT BEEN CONSOLIDATED IN THE CALGARY STAMPEDE'S CONSOLIDATED FINANCIAL STATEMENTS. THE FOUNDATION USES RESTRICTED FUND ACCOUNTING AND ITS FUNDS INCLUDE THE GENERAL, DESIGNATED YOUTH, DESIGNATED, UNDESIGNATED AND CAPITAL FUNDS. THE FOUNDATION'S INVESTMENTS ARE MANAGED BY A THIRD PARTY INVESTMENT FIRM AND ARE SEGREGATED INTO THREE ACCOUNTS: THE CAPITAL ACCOUNT AND THE NAT CHRISTIE ACCOUNT, WHICH ARE EXCLUSIVELY INVESTED IN FIXED INCOME BONDS, AND THE ENDOWMENT ACCOUNT, WHICH IS INVESTED IN BONDS, DEBENTURES AND BOTH POOLED AND NON-POOLED EQUITIES. THE INVESTMENTS ARE RECORDED AT FAIR VALUE AND ANNUAL INCOME INCLUDES DIVIDENDS, INTEREST AND BOTH REALIZED AND UNREALIZED GAINS AND LOSSES.

FINANCIAL SUMMARIES OF THE FOUNDATION AS AT DECEMBER 31, 2013 AND DECEMBER 31, 2012 AND FOR THE YEARS THEN ENDED ARE AS FOLLOWS:

	DECEMBER 31 2013	DECEMBER 31 2012 (RESTATED)
	\$	\$
FINANCIAL POSITION		
TOTAL ASSETS	27,873	24,955
TOTAL LIABILITIES	508	682
TOTAL NET ASSETS	27,365	24,273
	27,873	24,955

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14. CALGARY STAMPEDE FOUNDATION (CONTINUED)

IN ACCORDANCE WITH DONOR IMPOSED RESTRICTIONS: \$705 (2012 - \$436) OF THE FOUNDATION'S NET ASSETS MUST BE DISTRIBUTED TO DESIGNATED YOUTH PROGRAMS SPECIFIED BY THE DONOR; \$165 (2012 - \$160) OF THE FOUNDATION'S NET ASSETS MUST BE HELD FOR A PERIOD OF NOT LESS THAN 10 YEARS, THE INCOME FROM WHICH IS TO BE USED FOR THE BENEFIT OF SPECIFIED ACTIVITIES; \$4 (2012 - \$10) OF THE FOUNDATION'S NET ASSETS ARE SUBJECT TO DONOR IMPOSED RESTRICTIONS THAT THEY BE HELD FOR A PERIOD OF NOT LESS THAN TEN YEARS WITH NO DIRECTION RESPECTING THE SPECIFIC USE OF INCOME EARNED OR FROM THE ULTIMATE DISPOSITION OF THE INVESTED CAPITAL; AND \$22,567 (2012 - \$20,031) OF THE FOUNDATION'S NET ASSETS ARE SUBJECT TO DONOR IMPOSED RESTRICTIONS THAT THEY BE USED FOR THE PURPOSE OF SPECIFIED CAPITAL PROJECTS.

	DECEMBER 31 2013	DECEMBER 31 2012 (RESTATED)
	\$	\$
RESULTS OF OPERATIONS		
TOTAL REVENUE	4,995	5,781
TOTAL EXPENSES	1,903	2,262
EXCESS OF REVENUE OVER EXPENSES	3,092	3,519
	\$	\$
STATEMENT OF CASH FLOWS		
CASH FLOW PROVIDED FROM OPERATING ACTIVITIES	1,751	2,281
CASH FLOW USED IN INVESTING ACTIVITIES	(1,568)	(1,167)

THE CALGARY STAMPEDE CONTRIBUTED \$837 (2012 - \$864) IN DONATIONS TO THE FOUNDATION.

THE CALGARY STAMPEDE CONDUCTED BUSINESS TRANSACTIONS WITH THE FOUNDATION TO ASSIST THE FOUNDATION IN DELIVERING ITS PROGRAMS AND TO HOST FUNDRAISING EVENTS. REVENUE EARNED FROM THESE TRANSACTIONS TOTALED \$217 (2012 - \$369). THESE TRANSACTIONS ARE IN THE NORMAL COURSE OF OPERATIONS AND HAVE BEEN MEASURED AT THE EXCHANGE AMOUNT, WHICH IS THE AMOUNT OF CONSIDERATION ESTABLISHED AND AGREED TO BY THE RELATED PARTIES.

THE NET PAYABLE TO THE FOUNDATION AT DECEMBER 31, 2013 IS \$689 (2012 - \$507). THE AMOUNT DUE IS NON-INTEREST BEARING AND HAS NO SPECIFIED TERMS OF REPAYMENT.

THE CALGARY STAMPEDE HAS COMMITTED TO A SPONSORSHIP AGREEMENT WITH THE FOUNDATION TO PROVIDE FUNDS FOR A FIVE YEAR PERIOD BEGINNING IN 2009. THE TOTAL SPONSORSHIP COMMITMENT IS \$550, WITH \$120 CONTRIBUTED IN 2013 (2012 - \$115).

AS A RESULT OF THE JUNE FLOODING, THE FOUNDATION HAS INCURRED LOSSES OF APPROXIMATELY \$125 - \$150 FOR ITEMS PAID FOR IN 2013 OR EARLIER YEARS. THESE ITEMS WERE NOT TANGIBLE CAPITAL ASSETS. NO AMOUNTS HAVE BEEN BOOKED IN THE FOUNDATION'S FINANCIAL RESULTS ASSOCIATED WITH THE FLOOD LOSSES. THE MAIN LOSS AREA RELATES TO SHEET MUSIC, WITH AN ESTIMATED REPLACEMENT COST OF \$100. WHEN THE ITEMS LOST ARE REPLACED, INSURANCE PROCEEDS, IF ANY, WILL BE OFFSET AGAINST THE EXPENSE.

DONOR CONTRIBUTIONS - RESTATEMENT

DURING 2013, IT WAS DISCOVERED THAT THE FOUNDATION WAS THE RECIPIENT OF DONOR CONTRIBUTIONS AGGREGATING \$175 THAT PERTAINED TO FISCAL 2012 AND WERE INAPPROPRIATELY RECORDED IN FISCAL 2013. ACCORDINGLY, CERTAIN BALANCES AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2012 HAVE BEEN RESTATED TO REFLECT THE DONOR CONTRIBUTIONS RECEIVABLE AND THE CORRESPONDING INCREASE IN REVENUE.

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14. CALGARY STAMPEDE FOUNDATION (CONTINUED)

THE BALANCES HAVE BEEN RESTATED AS FOLLOWS:

STATEMENT OF FINANCIAL POSITION

- ACCOUNTS RECEIVABLE INCREASED BY \$175 FROM \$1,130 TO \$1,305
- TOTAL ASSETS INCREASED BY \$175 FROM \$24,780 TO \$24,955

STATEMENT OF REVENUE AND EXPENSES

- DONATIONS INCREASED BY \$175 INCREASING TOTAL REVENUE FROM \$5,606 TO \$5,781 (\$100 - CAPITAL AND \$75 - DESIGNATED YOUTH);
- EXCESS OF REVENUE OVER EXPENSES INCREASED BY \$175 FROM \$3,344 TO \$3,519

STATEMENT OF CHANGE IN NET ASSETS

- NET ASSETS, END OF YEAR INCREASED BY \$175 FROM \$24,098 TO \$24,273

IN ADDITION, THE OPERATING ACTIVITIES SECTION OF THE CASH FLOW STATEMENT FOR THE YEAR ENDED DECEMBER 31, 2012 HAS BEEN ADJUSTED TO REFLECT, AS APPROPRIATE, THE ABOVE CHANGES TO THE STATEMENT OF FINANCIAL POSITION, STATEMENT OF REVENUE AND EXPENSES AND THE STATEMENT OF CHANGES IN NET ASSETS AS AT AND FOR THE YEAR ENDED DECEMBER 31, 2012. THE ADJUSTMENTS RELATE TO THE AMOUNT OF THE EXCESS OF REVENUE OVER EXPENSES AND TO THE RECONCILING ITEMS IN DETERMINING THE TOTAL FUNDS FROM OPERATING ACTIVITIES.

15. CONTINGENCY

IN THE NORMAL COURSE OF OPERATIONS, THE CALGARY STAMPEDE IS INVOLVED, FROM TIME TO TIME, IN VARIOUS LEGAL AND OTHER CLAIMS. MANAGEMENT BELIEVES THE EXPOSURE TO CURRENT AND POTENTIAL CLAIMS WOULD NOT HAVE A MATERIAL IMPACT ON THE FINANCIAL POSITION OR OPERATING RESULTS OF THE CALGARY STAMPEDE.