

RALEIGH-DURHAM AIRPORT AUTHORITY

OPERATING AND CAPITAL BUDGETS

FOR THE FISCAL YEAR ENDING MARCH 31, 2019



RALEIGH-DURHAM AIRPORT AUTHORITY

2018-19 BUSINESS PLAN



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FROM THE PRESIDENT AND CEO

As we celebrate the 75th anniversary of commercial flight at RDU, having a clear vision and strong Business Plan are imperative to our successful and vibrant future. Our 2018 Business Plan is the result of months of planning, prioritizing and learning and is an extension of our multi-year strategic plan.

In 2018, we will focus on priority projects commencing with the environmental impact study for vital airfield improvements including the replacement of our primary runway, 5L/23R. The ten year airfield improvement program's cost is estimated close to a half billion dollars, which is an incredible investment in the aviation future of our region.

Other priority projects include upgrading our common-use systems in Terminal 2 and moving forward with our Consolidated Rental Car Facility (CONRAC) design phase. We will also keenly focus on improving the customer experience at RDU—from parking to gate.

We will introduce a fresh RDU brand so we can connect even more deeply with our customers, community, and business partners. And we will strengthen business practices and employee engagement by focusing on our core values and talent management programs. Finally, we will build upon the positive momentum established in our Work Climate Score. Overall, RDU employees give the airport an average score of 79.6 out of 100, a full five percentage points better than last year. And, we are committed to becoming an even better place to work and grow.

I am confident that if we work together as a team, lending a helping hand when needed, we will accomplish our ambitious goals for this year and beyond.

Sincerely,

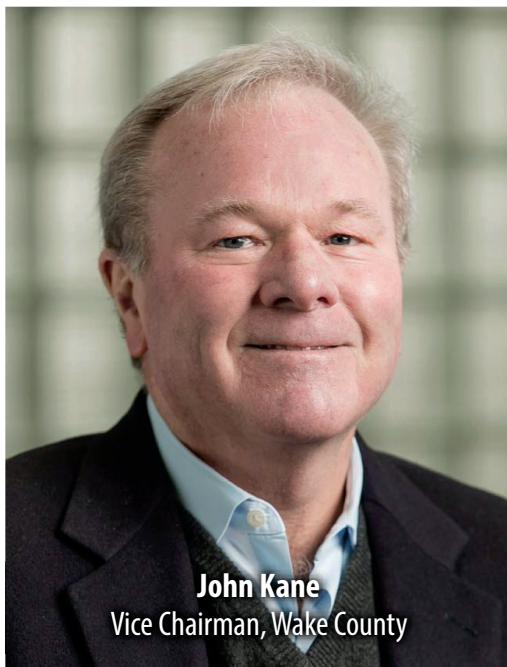


Michael J. Landguth, A.A.E.
President and CEO





Farad Ali
Chairman, City of Durham



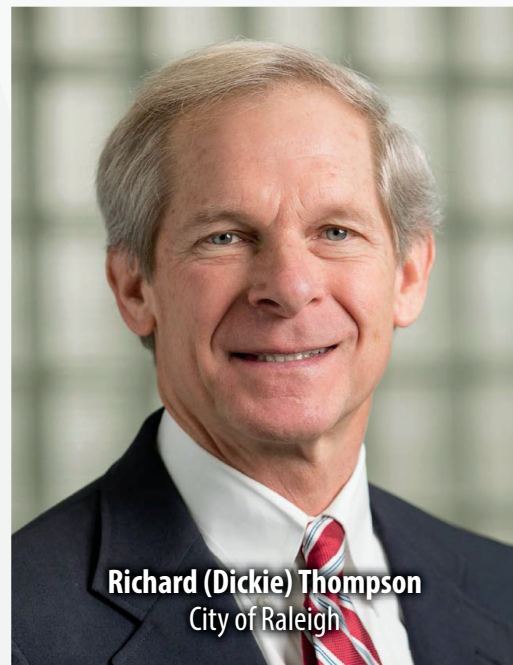
John Kane
Vice Chairman, Wake County



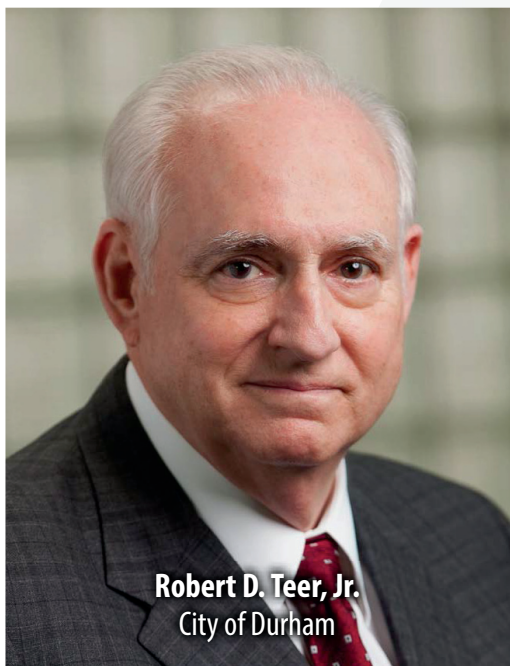
Patrick Hannah, Esq.
Secretary, Durham County



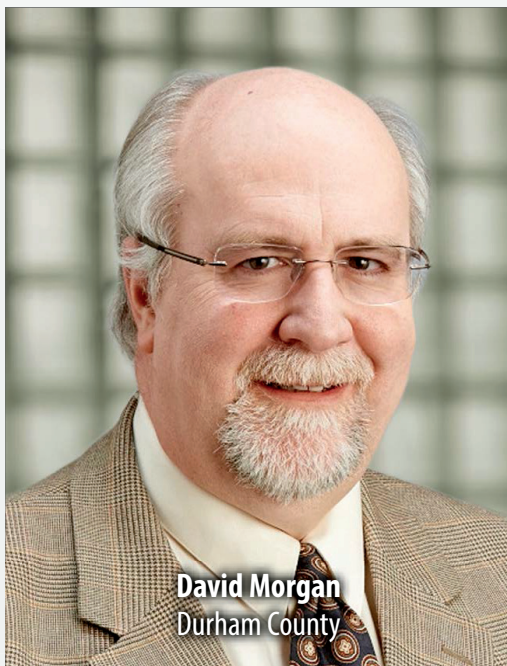
Lawrence Zucchini
Treasurer, Wake County



Richard (Dickie) Thompson
City of Raleigh



Robert D. Teer, Jr.
City of Durham



David Morgan
Durham County



Sepideh Saidi
City of Raleigh

ABOUT THE AIRPORT AUTHORITY

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board (the Authority Board). The Authority Board is made up of eight representatives, two each from the City of Durham, Durham County, the City of Raleigh, and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to “act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport.”

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority’s enabling legislation have been enacted from time to time to define and expand the Authority’s powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend to approximately one mile outside the Airport’s property boundaries.

The Authority Board meets monthly, on the third Thursday of each month. At the meetings, the Authority Board considers items on the agenda as well as any other matters that are deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience, while planning for the future and connecting our passengers worldwide.

ABOUT RDU



**9 Major
Air Carriers**



**Over
400 Daily
Operations**

**1.5 Million
International
Travelers**



**54 Domestic and
International
Destinations**



**11.6 Million
Total Annual
Passengers**



**Supports
20,600
Regional
Jobs**

**Generates
\$144 Million
in State and
Local Taxes**

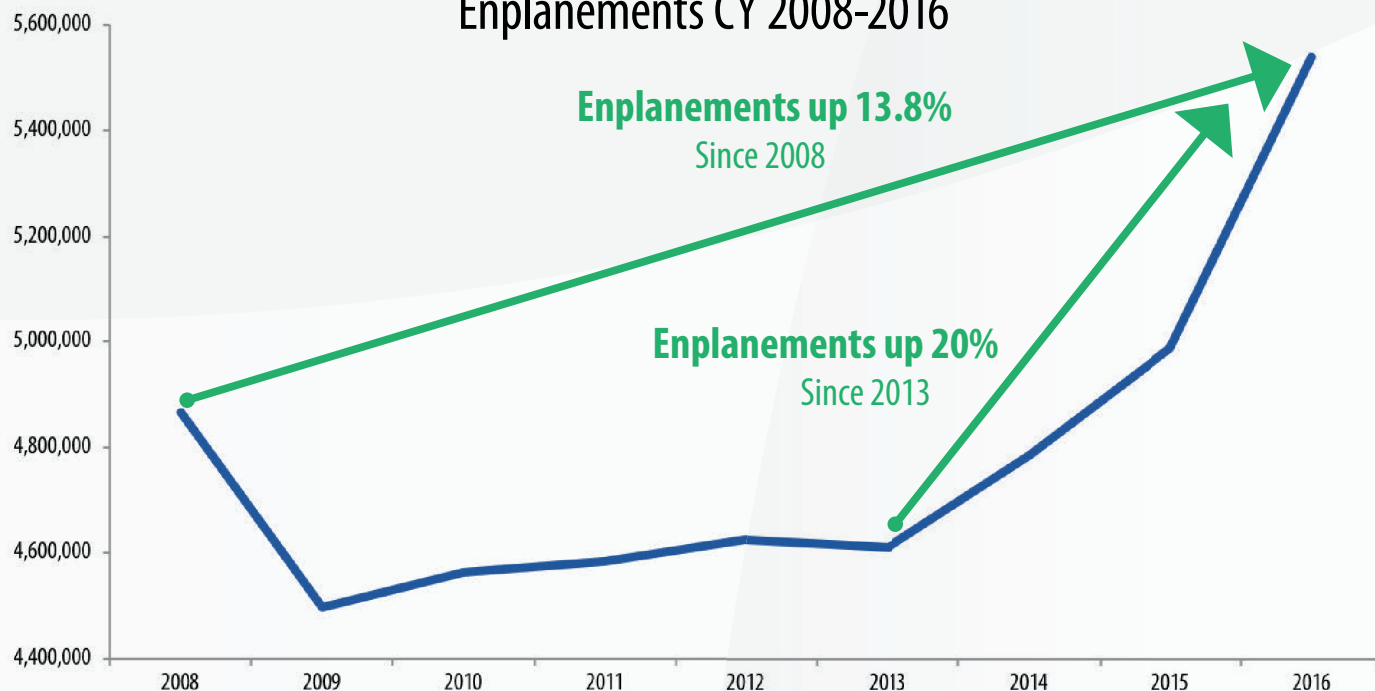


**\$8.5 Billion
Annual
Economic
Impact**



OUR GROWTH

Enplanements CY 2008-2016

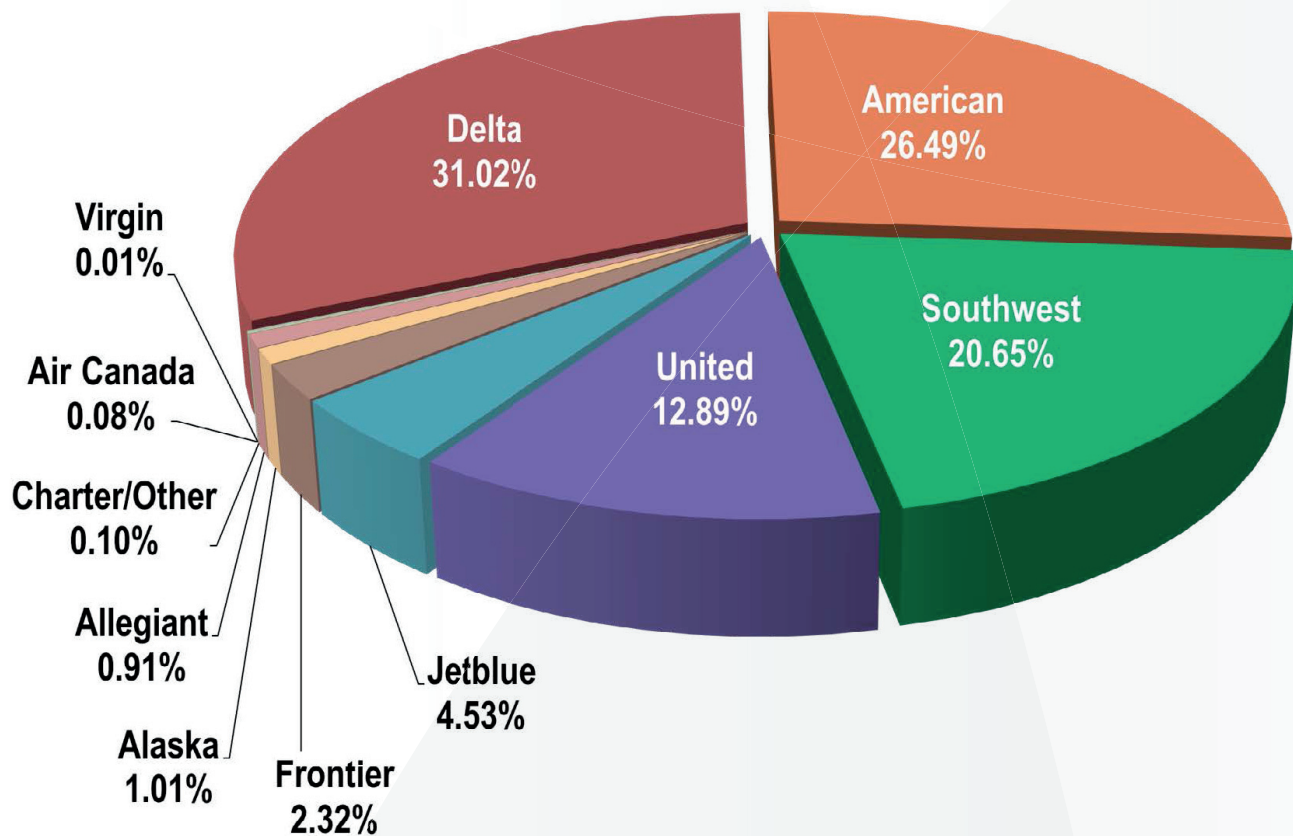


New Flights Added in Past 6 Years



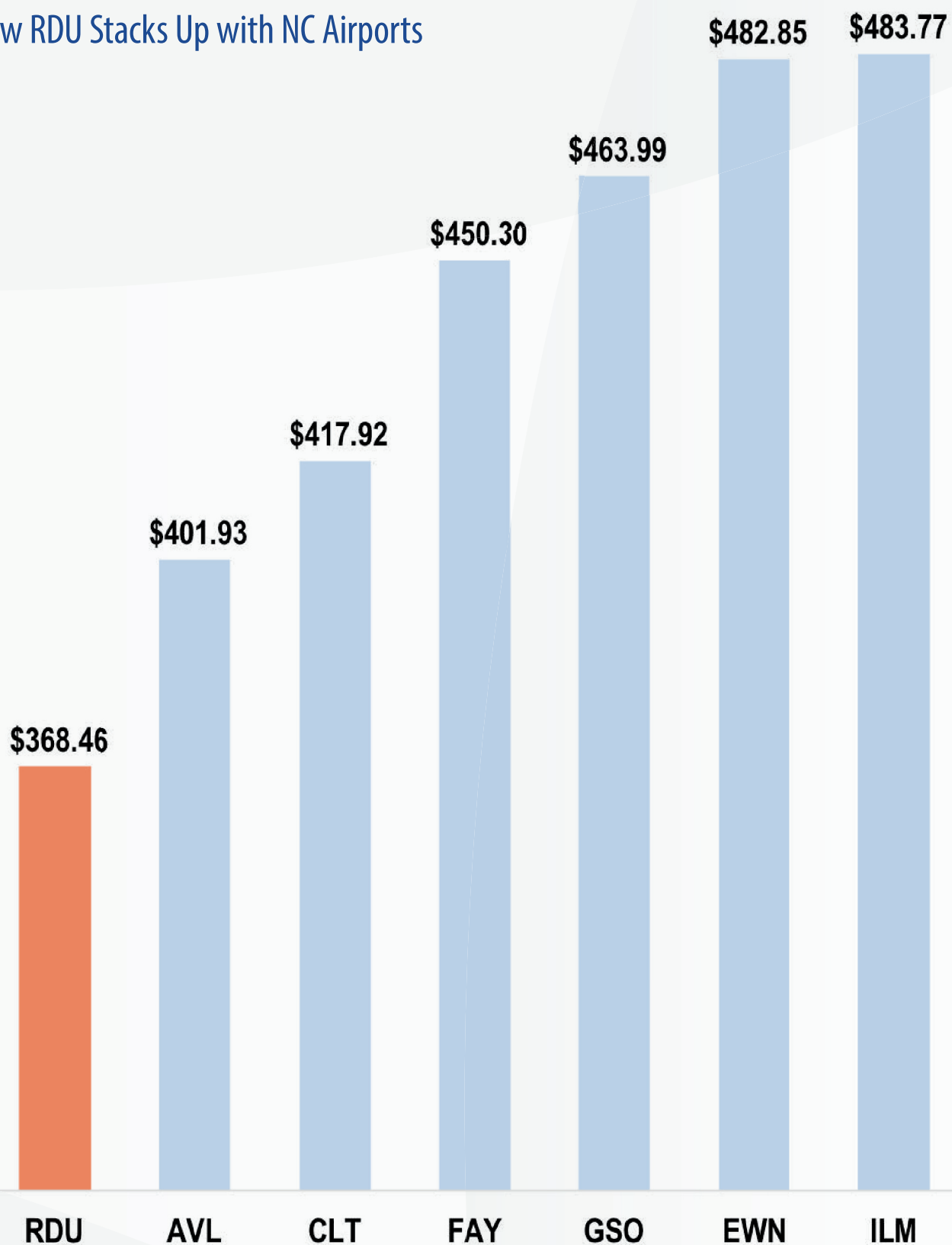
OUR AIRLINE PARTNERS

Diversified Market Share

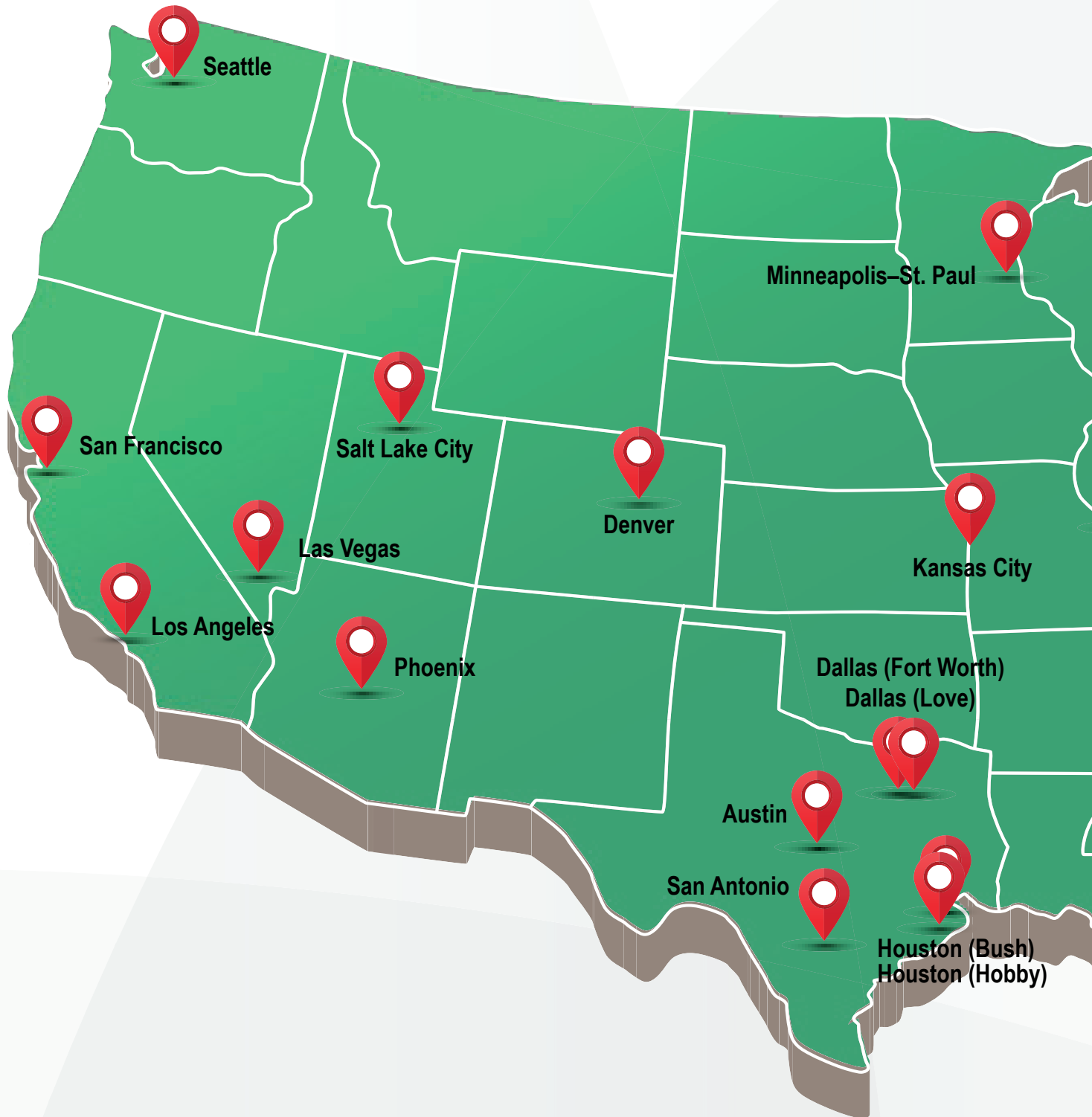


AVERAGE FARES

How RDU Stacks Up with NC Airports



54 NONSTOP DESTINATIONS







STRATEGIC PLAN

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's Business Plan.

Our Strategic Plan directs us to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

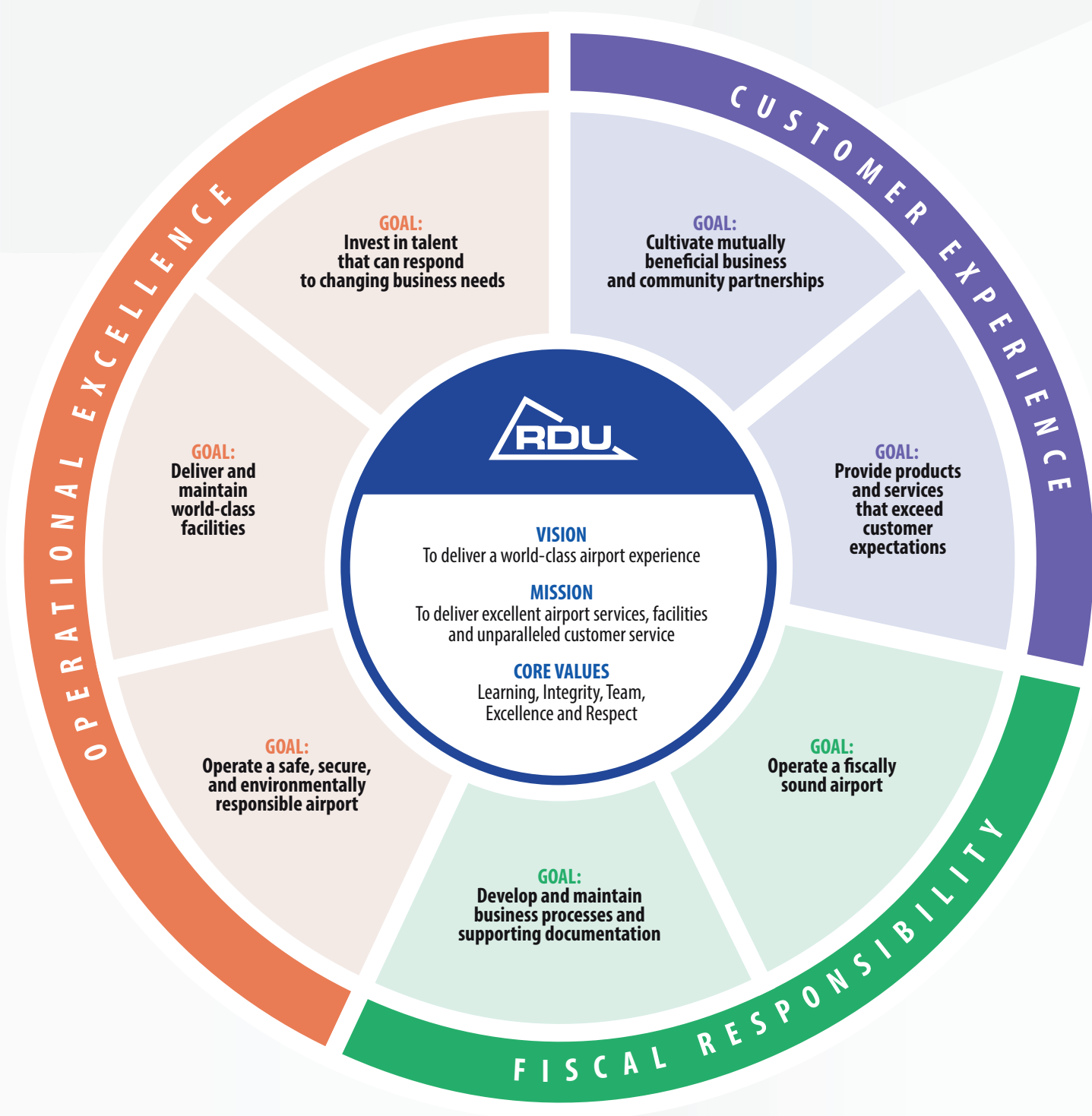
We do this to support the economic vitality of the region in which we live, to provide services to meet the air travel demands of our community and to provide a welcoming experience to visitors from around the world.

The Strategic Plan focuses on three competitive strategies:

- ▶ Customer Experience
- ▶ Fiscal Responsibility
- ▶ Operational Excellence

Seven goals and twenty associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

The Strategic Plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.



STRATEGIC ALIGNMENT

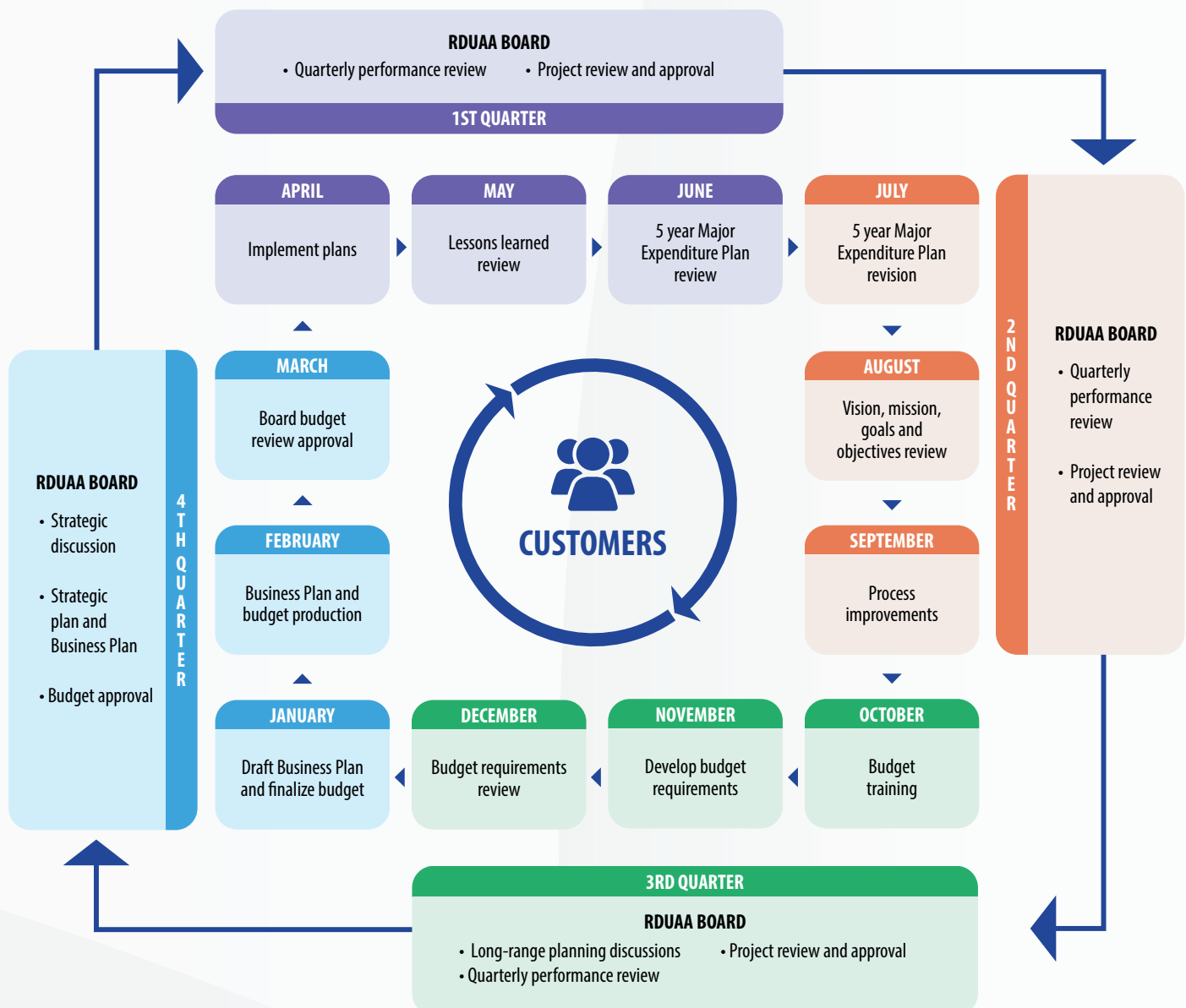
RDU's strategic alignment process illustrates how our Business Plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, ultimately enabling our vision and mission.



BUSINESS PLANNING

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

PLANNING CYCLE





COMPETITIVE STRATEGY

FISCAL RESPONSIBILITY

GOAL: Operate a fiscally sound airport

OBJECTIVE 1:

Improve the overall financial position

Tactic 1: Parking Improvements Business Plan

Tactic 2: Terminal 2 Food, Concessions, and Marketplace Program

OBJECTIVE 2:

Maintain an exemplary level of risk management, controls and governance

Tactic 1: Enterprise Risk Management Project - Phase 2

GOAL: Develop and maintain business processes and supporting documentation

OBJECTIVE 1:

Develop, adopt and maintain up-to-date written policies and procedures

Tactic 1: Development of Policies & Procedures

OBJECTIVE 2:

Embrace industry best practices and focus on continuous improvement

Tactic 1: Oracle Improvement Program

Tactic 2: Business Process Improvement Program



COMPETITIVE STRATEGY

CUSTOMER EXPERIENCE

GOAL: Cultivate mutually beneficial business and community partnerships

OBJECTIVE 1:

Inform and engage customers, community and business stakeholders

Tactic 1: RDU Brand Project - Phase 2

Tactic 2: Heritage Displays

OBJECTIVE 2:

Engage public officials to advocate for airport priorities

Tactic 1: Elected Officials Communications Plan

GOAL: Provide products and services that exceed customer expectations

OBJECTIVE 1:

Develop business plans for facilities and services

Tactic 1: Parking Improvements Business Plan

Tactic 2: Terminal 2 Food, Concessions, and Marketplace Program

OBJECTIVE 2:

Maintain, enhance, and expand flight choices and destinations as determined by travel demand and community support

Tactic 3: China Program





COMPETITIVE STRATEGY

OPERATIONAL EXCELLENCE

GOAL: Deliver and maintain world-class facilities

OBJECTIVE 1:

Create and implement a comprehensive asset management program

- Tactic 1: Rehabilitate John Brantley Blvd
- Tactic 2: Campus-wide Sign Improvements
- Tactic 3: Rehabilitate Park Economy 3
- Tactic 4: Parking Garage Near-term Repairs Program
- Tactic 5: Runway 5L-23R Preservation
- Tactic 6: Reconstruction of Taxiway B
- Tactic 7: Rehabilitate Runway 14/32
- Tactic 8: International Drive Rehabilitation – Pavement Assessment
- Tactic 9: West Remain Overnight (RON) Apron Rehabilitation
- Tactic 10: Reconstruction of Taxiway F
- Tactic 11: Taxiway A Rehabilitation and Terminal 1 Ramp Seal Coat
- Tactic 12: Common Use Program
- Tactic 13: Customs and Border Protection Facilities Expansion Program
- Tactic 14: Terminal 2 Baggage Handling System (BHS) Lower Level Controls Upgrade Program
- Tactic 15: Terminal 1 Airline Operations Space Buildout





OBJECTIVE 2:

Complete and implement the Master Plan

- Tactic 1: Runway 5L/23R Replacement Program
- Tactic 2: Consolidated Rental Car (CONRAC) Program and Ground Transportation Center
- Tactic 3: General Aviation Corporate Campus Development
- Tactic 4: Park Economy 3 Expansion Program

GOAL: Invest in talent that can respond to changing business needs

OBJECTIVE 1:

Attract, develop and retain high-performing employees

- Tactic 1: Talent Management Succession Planning

OBJECTIVE 2:

Foster a workplace that emphasizes communication, collaboration, consensus building, and commitment to achieve organizational goals

- Tactic 1: Talent Management Performance Management

GOAL: Operate a safe, secure, and environmentally responsible airport

OBJECTIVE 1:

Deploy resources to ensure safety and security

- Tactic 1: Sustainability Management Plan
- Tactic 2: Advanced Surveillance Program (ASP)
- Tactic 3: Security Camera Program
- Tactic 4: Cyber Security Program
- Tactic 5: Secured Area Access Control System (SAACS) Program



VISION 2040

An airport master plan is a comprehensive study of an airport, describing the short, medium, and long-term development plans needed to meet future aviation demand. Our 25-year Vision 2040 Master Plan focuses on four primary areas: airfield expansion, terminal development, ground transportation improvements and general aviation development. During the 2018-19 fiscal year, our team will focus on the projects included in the Business Plan for the four primary areas as described below. Vision 2040 is our flight plan for the future.

AIRFIELD EXPANSION

Preserve existing infrastructure while building for the future:

- ▶ Replace Runway 5L/23R in a new location and extend to 11,500 feet
- ▶ Preserve the existing Runway 5L/23R while the new runway is constructed
- ▶ Reconstruct Taxiway A, B and F
- ▶ Construct a new Terminal 2 aircraft parking apron north of Taxiway C
- ▶ Rehabilitate Runway 14/32

TERMINAL DEVELOPMENT

Expand existing terminals as demand warrants:

- ▶ Expand the Customs and Border Protection facility to accommodate new international air service
- ▶ Improve Terminal 1 facilities to accommodate additional airlines

GROUND TRANSPORTATION IMPROVEMENTS

Create new ground transportation facilities, including a rental car facility, ground transportation centers, parking and supporting improvements:

- ▶ New Consolidated Rental Car Facility between the terminals with remote storage facilities
- ▶ New Ground Transportation Center at each Terminal
- ▶ Continued improvements to Central parking facilities
- ▶ Expansion of Park Economy 3

GENERAL AVIATION DEVELOPMENT

Support the growth of general aviation through new facilities and locations:

- ▶ Expanded fixed-base operator space on the current general aviation site
- ▶ New corporate hangar campus near north end of the airfield





Raleigh-Durham Airport Authority

1000 Trade Drive, P.O. Box 80001

RDU Airport, NC 27623

rdu.com

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Raleigh-Durham Airport Authority

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Summary and Cash Flow



Raleigh-Durham Airport Authority

SCHEDULE I
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2019

OPERATING CASH FLOW SCHEDULE

	FY 2018-2019	FY 2017-2018	
	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
Operating Revenue Cash Flow	\$ 153,050,809	\$ 144,003,021	6.3 %
Total Operating Revenue Cash Flow	153,050,809	144,003,021	6.3 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	76,145,112	80,722,560	(5.7)%
OPEB and Separation Allowance (Excluded for Cash Flow Schedule) ¹	(434,352)	(434,350)	— %
Depreciation (Excluded for Cash Flow Schedule)	n/a	n/a	n/a
Operating Income Cash Flow	<u>\$ 77,340,049</u>	<u>\$ 63,714,811</u>	<u>21.4 %</u>
Non-Operating Cash Flow:			
Interest and Other Income	\$ 3,806,753	\$ 2,884,000	32.0 %
Grants	33,914,374	6,300,000	438.3 %
Passenger Facility Charges (PFC's) ²	24,000,000	22,000,000	9.1 %
Customer Facility Charges (CFC's) ³	14,442,200	—	n/a
	76,163,327	31,184,000	144.2 %
Debt Service-Interest Expense:			
General Airport Revenue Bonds (GARBS):			
Airport Revenue Bonds Series 2017A (Fixed Rate)	(5,377,827)	—	n/a
Airport Revenue Bonds Series 2015A (Fixed Rate)	(1,683,050)	(1,683,050)	— %
Airport Revenue Bonds Series 2015B (Fixed Rate)	(1,727,729)	(2,053,125)	(15.8)%
Airport Revenue Bonds Series 2010A (Fixed Rate)	(9,666,658)	(10,128,512)	(4.6)%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(2,948,192)	(3,297,900)	(10.6)%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	— %
Airport Revenue Bonds Series 2008C (Variable)	(2,347,733)	(600,000)	291.3 %
Airport Revenue Bonds Series 2007 (Fixed Rate)	—	(6,455,650)	(100.0)%
Bond Related Fees	(224,400)	(400,000)	(43.9)%
Total Net Debt Service Interest	(25,678,689)	(26,321,337)	(2.4)%
Debt Service-Principal:			
General Airport Revenue Bonds (GARBS):			
Airport Revenue Bonds Series 2017A (Fixed Rate)	(4,320,000)	—	n/a
Airport Revenue Bonds Series 2015B (Fixed Rate)	(4,675,000)	(4,445,000)	5.2 %
Airport Revenue Bonds Series 2010A (Fixed Rate)	(6,635,000)	(6,310,000)	5.2 %
Airport Revenue Bonds Series 2010B (Fixed Rate)	(5,110,000)	(4,865,000)	5.0 %
Airport Revenue Bonds Series 2008C (Variable)	(2,020,000)	(1,925,000)	4.9 %
Airport Revenue Bonds Series 2007 (Fixed Rate)	—	(3,705,000)	(100.0)%
	(22,760,000)	(21,250,000)	7.1 %
Total Operating and Non-Operating Cash Flows	<u>\$ 105,064,687</u>	<u>\$ 47,327,474</u>	<u>122.0 %</u>
Less CFC not used for Debt Service	14,442,200	—	n/a
Less: Capital requests	90,400,911	49,678,136	82.0 %
Increase (Decrease) To Cash Fund Balance	<u>\$ 221,576</u>	<u>\$ (2,350,662)</u>	<u>(109.4)%</u>

Notes:

- The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 73 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 18/19 and FY 17/18 required accrual amounts net of current funding are estimated to be \$434,352 and \$334,350, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.
- RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. The FY 18/19 PFCs of \$24,000,000 will be used to reduce debt service.
- Commencing on January 1, 2017, the rental car customers pay a \$5.00 facility charge for each transaction day to fund the future debt service and capital improvements of a rental car facility.

SCHEDULE II
CASH BALANCE
FOR THE FISCAL YEAR
ENDING MARCH 31, 2019

CASH BALANCE SCHEDULE

	FY 2018-2019 BUDGET	FY 2017-2018 BUDGET	% CHANGE
<u>Projected RDU Cash Available:</u>			
Total Unrestricted Cash Balance on Hand Beginning of Fiscal Year-April 1st	\$ 44,025,691	\$ 51,000,000	(13.7)%
Add: Net Unrestricted Cash Transferred from Operating Budget	105,064,687	47,327,474	122.0 %
Subtotal Cash Available	149,090,378	98,327,474	51.6 %
Less: Reserve Fund	(50,000,000)	(50,000,000)	— %
Net Cash Available for Capital Budget	99,090,378	48,327,474	105.0 %
<u>Projected Cash Required by Capital Projects:</u>	90,400,911	49,678,136	82.0 %
Remaining Cash Available	8,689,467	(1,350,662)	(743.3)%
Add Back Reserve Fund	50,000,000	50,000,000	— %
Projected/Cash Fund Balance at End of Fiscal Year-March 31st	<u>\$ 58,689,467</u>	<u>\$ 48,649,338</u>	<u>20.6 %</u>

SCHEDULE III
 OPERATING BUDGET
 FOR THE FISCAL YEAR
 ENDING MARCH 31, 2019

STATEMENT OF OPERATIONS

	FY 2018-2019 BUDGET	FY 2017-2018 BUDGET	% CHANGE
Operating Revenues	\$ 153,050,809	\$ 144,003,021	6.3 %
Total Operating Revenues	153,050,809	144,003,021	6.3 %
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(76,145,112)	(80,722,560)	(5.7)%
Depreciation	(49,778,820)	(49,021,599)	1.5 %
Total Operating Expenses	(125,923,932)	(129,744,159)	(2.9)%
Operating Income	\$ 27,126,877	\$ 14,258,862	90.2 %
Non-Operating Revenues:			
Interest and Other Income	3,806,753	2,884,000	32.0 %
Grants	33,914,374	6,300,000	438.3 %
Passenger Facility Charges (PFC's) ¹	24,000,000	22,000,000	9.1 %
Customer Facility Charges (CFC's) ²	14,442,200	—	n/a
Total Non-Operating Revenues	76,163,327	31,184,000	144.2 %
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARB's): ³			
Airport Revenue Bonds Series 2017A (Fixed Rate)	(5,377,827)	—	n/a
Airport Revenue Bonds Series 2015A (Fixed Rate)	(1,683,050)	(1,683,050)	— %
Airport Revenue Bonds Series 2015B (Fixed Rate)	(1,727,729)	(2,053,125)	(15.8)%
Airport Revenue Bonds Series 2010A (Fixed Rate)	(9,666,658)	(10,128,512)	(4.6)%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(2,948,192)	(3,297,900)	(10.6)%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	— %
Airport Revenue Bonds Series 2008C (Variable)	(2,347,733)	(600,000)	291.3 %
Airport Revenue Bonds Series 2007 (Fixed Rate)	—	(6,455,650)	(100.0)%
Bond Related Fees	(224,400)	(400,000)	(43.9)%
Amortization of Prior Bond Issue Premiums	2,800,000	2,216,760	26.3 %
Total Non-Operating Expenses	(22,878,689)	(24,104,577)	(5.1)%
Net Earnings	\$ 80,411,515	\$ 21,338,285	276.8 %

¹ RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. PFC's are used to directly offset Terminal 2 debt service.

² Commencing on January 1, 2017, the rental car customers pay a \$5.00 facility charge for each transaction day to fund the future debt service and capital improvements of a rental car facility.

³ The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25. The debt service coverage ratio for FY18/19 and FY 17/18 is budgeted to be 3.27 and 2.63 respectively.

RALEIGH-DURHAM AIRPORT AUTHORITY
2018-2019 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2018-2019 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2018 and ending March 31, 2019 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$	75,710,760
Future Capital Projects		221,576
Capital Projects Spend		90,400,911
Future CFC Projects		14,442,200
Net Debt Service – Interest		25,678,689
Debt Service – Principal		22,760,000
Total	\$	229,214,136

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2018 and ending March 31, 2019: (reference Rates and Charges notice)

REVENUES:

Airfield	\$	17,064,269
General Aviation		2,097,906
Buildings and Grounds		133,888,634
Total Operating Revenues	\$	153,050,809
Interest and Other Income		3,806,753
Grants		33,914,374
PFC Revenue		24,000,000
CFC Revenue		14,442,200
Total	\$	229,214,136

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2018.

Adopted this 15th, day of March 2018

SCHEDULE IV
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2019

OPERATING REVENUE SUMMARY

<u>COMPLEX</u>	FY 2018-2019 <u>BUDGET</u>	FY 2017-2018 <u>BUDGET</u>	<u>% CHANGE</u>
<u>Airfield Complex</u>			
Airfield-211	\$ 16,572,629	\$ 14,987,200	10.6 %
Fuel Flowage-214	474,000	385,000	23.1 %
Other Airfield-219	17,640	22,000	(19.8)%
Total Airfield Complex	17,064,269	15,394,200	10.8 %
<u>Terminal Complex</u>			
Terminal 1-321	6,817,208	6,743,446	1.1 %
Terminal 2-331	35,573,665	32,371,792	9.9 %
Terminal Security-332	7,314,427	6,817,051	7.3 %
Terminal Misc.-351	1,333,202	922,045	44.6 %
Total Terminal Complex	51,038,502	46,854,334	8.9 %
<u>General Aviation Complex</u>			
G/A General-381	1,654,896	1,712,294	(3.4)%
G/A Terminal-382	443,010	188,521	135.0 %
Total General Aviation Complex	2,097,906	1,900,815	10.4 %
<u>Cargo Complex</u>			
North Cargo-431	1,110,572	1,086,051	2.3 %
South Cargo 1-432	442,746	340,426	30.1 %
South Cargo 2-433	455,511	374,251	21.7 %
South Cargo 3-434	612,300	656,056	(6.7)%
Total Cargo Complex	2,621,129	2,456,784	6.7 %
<u>Fuel Farm Complex</u>			
Fuel Farm-441	2,012,400	1,832,000	9.8 %
<u>Rental Car Complex</u>			
Rental Car-561	15,669,933	16,309,556	(3.9)%
<u>Office & Other Buildings Complex</u>			
Sheetz-491	272,436	256,000	6.4 %
Miscellaneous Other Locations-489	799,379	479,440	66.7 %
Total Office & Other Buildings Complex	1,071,815	735,440	45.7 %
<u>Parking Complex</u>			
RDU Parking-651	56,318,809	54,968,959	2.5 %
Off-Airport Parking-651	448,000	417,000	7.4 %
Total Parking Complex	56,766,809	55,385,959	2.5 %
<u>Ground Transportation Complex</u>			
Taxi Operation-721	501,664	260,560	92.5 %
AVI Ground Transportation Fees-725	4,166,382	2,839,373	46.7 %
Total Ground Transportation Complex	4,668,046	3,099,933	50.6 %
<u>General Grounds Complex</u>			
Roadways-881	40,000	34,000	17.6 %
TOTAL OPERATING REVENUE	\$ 153,050,809	\$ 144,003,021	6.3 %

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2019

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2018-2019	FY 2017-2018	
DEPT	COMPLEX	BUDGET DEPARTMENT/SECTION/COMPLEX	BUDGET	BUDGET	% CHANGE
Chief Executive Officer Division:					
1010	000	Airport Authority & President/CEO	\$ 4,408,147	\$ 883,932	398.7 %
1030	000	Audit	408,966	388,175	5.4 %
1050	000	Legal and Compliance	799,866	654,695	22.2 %
Communications Division:					
2010	000	Air Service Development	295,037	2,534,376	(88.4)%
2030	000	Communications & Community Affairs	780,917	907,403	(13.9)%
2040	000	Marketing	666,651	862,806	(22.7)%
2050	000	Guest Services	918,441	894,671	2.7 %
Human Capital Management Division:					
3030	000	Human Resources & Payroll	1,243,332	1,246,377	(0.2)%
3050	000	Talent Management	192,692	656,464	(70.6)%
Revenue Development Division:					
4010	000	Business Development	766,377	737,680	3.9 %
4030	000	Information Services	5,471,194	6,441,751	(15.1)%
4070	000	Parking	4,767,866	5,094,041	(6.4)%
4075	000	Ground Transportation Department	1,740,300	1,597,456	8.9 %
4080	000	Property Development	229,882	237,969	(3.4)%
Finance, Business & Administration Division:					
5030	000	Finance Department	1,843,792	2,335,101	(21.0)%
5050	000	Procurement Department	794,652	899,091	(11.6)%
5070	000	Risk Management and Safety	396,141	301,675	31.3 %
Operations Division					
Airport Operations Business Unit:					
6110	000	Aircraft Rescue & Fire Fighting	2,070,163	1,993,305	3.9 %
6120	000	Communications Center	1,044,822	1,015,007	2.9 %
6150	000	Law Enforcement Department	4,931,947	4,824,882	2.2 %
6170	000	Operations Department	2,070,878	1,961,966	5.6 %
6180	000	Traffic Control Section	1,739,409	1,735,276	0.2 %
Facilities Asset Management Business Unit:					
6310	000	Building & Building Systems	361,595	482,516	(25.1)%
6330	000	Facilities Asset Management	584,389	440,506	32.7 %
6340	000	Facilities Engineering	537,743	299,890	79.3 %
6350	000	GIS Section	363,114	270,963	34.0 %
Operational Asset Management Business Unit:					
6510	000	Baggage Systems	136,079	129,866	4.8 %
6520	000	Contract Facilities Maintenance	240,369	234,819	2.4 %
6540	000	Fleet Maintenance Section	1,392,825	1,493,989	(6.8)%
6550	000	Fueling Systems	1,670,596	1,494,206	11.8 %
6570	000	Facilities Maintenance	3,292,788	3,242,104	1.6 %
6580	000	Fields Maintenance	1,990,900	1,783,299	11.6 %
Planning and Environment Business Unit:					
6750	000	Noise	195,311	252,390	(22.6)%
6760	000	Environment	147,516	186,476	(20.9)%
6770	000	Planning	275,188	246,294	11.7 %
Airport Facilities					
-	211	Airfield Complex	1,855,477	1,547,908	19.9 %
-	321	Terminal 1 Complex	2,725,804	2,533,524	7.6 %
-	331	Terminal 2 Complex	13,520,632	12,344,614	9.5 %
-	334	Federal Inspection Services (FIS) International	45,250	—	n/a
-	341	Central Energy Plant	1,060,311	1,226,140	(13.5)%
-	381	General Aviation-General	350,504	691,502	(49.3)%
-	382	General Aviation Terminal	246,993	481,623	(48.7)%
-	431	North Cargo Complex	44,426	44,622	(0.4)%
-	432	South Cargo 1 Complex	16,426	58,757	(72.0)%
-	433	South Cargo 2 Complex	53,546	50,404	6.2 %
-	434	South Cargo 3 Complex	125,893	357,373	(64.8)%
-	441	Fuel Farm Complex	163,463	142,964	14.3 %
-	451	Authority Building Complex	291,487	238,616	22.2 %

SCHEDULE V - CONTINUED
 OPERATING BUDGET
 FOR THE YEAR ENDING
 ENDING MARCH 31, 2019

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2018-2019	FY 2017-2018	
<u>DEPT</u>	<u>COMPLEX</u>	<u>BUDGET DEPARTMENT/SECTION/COMPLEX</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
452		Department of Transportation DOT Hangar	26,182	20,357	28.6 %
453		Maintenance Building Complex	283,273	341,793	(17.1)%
454		Airport Operations Center (AOC)	403,971	405,402	(0.4)%
455		Centralized Waste Complex	246,708	237,871	3.7 %
456		Fire & Rescue Building	9,622	13,985	(31.2)%
489		Miscellaneous Other Locations	570,297	69,014	726.3 %
491		Sheetz	3,612	2,538	42.3 %
561		Rental Car Complex	66,368	133,258	(50.2)%
601		Parking Lot 1	10,895	10,896	— %
602-604		Park RDU Economy 2,3,4	46,474	35,774	29.9 %
605		Parking Lot 5	100	—	
621		Park RDU Central	927,236	6,720,220	(86.2)%
631		Parking-General Aviation	1,900	1,899	0.1 %
651		RDU Parking General	1,061,324	1,106,238	(4.1)%
721		Taxi Operations	37,213	34,803	6.9 %
725		Automated Vehicle Identification (AVI)/Ground Transportation	40,325	—	n/a
881		Roadways	1,554,489	1,874,378	(17.1)%
889		Water & Sewer Lines	1,585,026	1,234,670	28.4 %
Total Operating Expenses			<u>\$ 76,145,112</u>	<u>\$ 80,722,560</u>	<u>(5.7)%</u>
Less OPEB and Separation Allowance			(434,352)	(434,350)	— %
Total Expenses Less OPEB and Separation Allowance			75,710,760	80,288,210	(5.7)%

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2019

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE		FY 2018-2019	FY 2017-2018	
G/L #	BUDGET DEPARTMENT/SECTION/COMPLEX	BUDGET	BUDGET	% CHANGE
70110	Salaries	\$ 24,626,247	\$ 23,514,619	4.7 %
70120	Overtime	430,666	539,010	(20.1)%
	Total Salaries and Overtime	25,056,913	24,053,629	4.2 %
70210	Health Insurance	2,296,685	2,404,496	(4.5)%
70220	Accident Insurance	430	430	— %
70230	Retirement	1,827,230	1,666,364	9.7 %
70240	401K Match	1,086,000	1,021,652	6.3 %
70250	Social Security	1,845,559	1,766,611	4.5 %
70260	Dental	211,965	234,772	(9.7)%
70270	Vision	31,641	40,117	(21.1)%
70280	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	429,660	429,660	— %
70290	Retiree Separation Allowance Expense	4,692	4,690	— %
	Total Employee Benefits	7,733,862	7,568,792	2.2 %
70335	Other Employee Related Expenses (BYOD Program)	60,181	65,000	(7.4)%
70340	Physical Examinations	76,276	77,546	(1.6)%
70350	Professional Training & Dues	496,665	438,186	13.3 %
70360	Tuition Assistance	32,000	—	n/a
70370	Unemployment Compensation	15,000	15,000	— %
70380	Uniforms	166,753	180,771	(7.8)%
	Total Employee Related	846,875	776,503	9.1 %
	Total Salaries, Benefits & Related	33,637,650	32,398,924	3.8 %
71110	Advertising and Marketing Services	100,475	216,577	(53.6)%
71120	Audit Fees	45,825	50,800	(9.8)%
71130	Legal Fees	320,000	320,000	— %
71140	Technology Services	1,077,753	1,236,592	(12.8)%
71190	Other Professional Services	2,615,621	7,733,989	(66.2)%
	Total Professional Services	4,159,674	9,557,958	(56.5)%
71310	Airport Operations Information System (AOIS) Services	799,500	588,000	36.0 %
71320	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,560,080	2,365,952	8.2 %
71330	Elevators/Escalators	1,023,057	1,023,153	— %
71340	Heating Ventilation & Air Conditioning (HVAC)	474,799	644,420	(26.3)%
71350	Janitorial	5,316,651	4,767,880	11.5 %
71360	Landscaping	1,127,525	1,035,155	8.9 %
71370	Repairs and Maintenance	1,718,790	1,623,020	5.9 %
71380	Ramp Tower	846,144	846,144	— %
71390	Snow Removal	—	220,000	(100.0)%
71400	Waste Disposal	243,000	234,419	3.7 %
71900	Other Contracted Services	6,379,137	9,182,776	(30.5)%
	Total Contractual Labor	20,488,683	22,530,919	(9.1)%
72010	Electricity	4,866,684	4,348,224	11.9 %
72020	Natural Gas	425,000	537,992	(21.0)%
72030	Water	413,000	416,000	(0.7)%
72040	Sewer	763,000	729,000	4.7 %
72050	Telecommunications	251,464	336,319	(25.2)%
72060	TV Service Providers	70,619	66,717	5.8 %
	Total Utilities	6,789,767	6,434,252	5.5 %

SCHEDULE VI - CONTINUED
 OPERATING BUDGET
 FOR THE YEAR ENDING
 ENDING MARCH 31, 2019

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE	FY 2018-2019	FY 2017-2018	
<u>G/L #</u> <u>BUDGET DEPARTMENT/SECTION/COMPLEX</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
73010 Computer Hardware	865,612	876,775	(1.3)%
73020 Computer Software	85,872	238,416	(64.0)%
73030 Small Equipment	300,561	442,569	(32.1)%
73040 Fuel	418,726	404,567	3.5 %
73050 Promotional Supplies	111,017	137,304	(19.1)%
73060 Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	522,900	— %
73070 ID System Supplies	31,215	38,330	(18.6)%
73090 Parts and Supplies	1,295,195	1,613,996	(19.8)%
Total Materials and Supplies	3,631,098	4,274,857	(15.6)%
74010 Insurance Premiums	1,376,000	1,319,700	4.3 %
74080 Insurance Claims	100,000	100,000	— %
Total Insurance	1,476,000	1,419,700	4.0 %
75010 Bank Fees and Charges	72,000	—	n/a
75020 Credit Card Fees	1,561,020	1,222,428	27.7 %
75025 Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	—	n/a
75030 Division of Criminal information Access Fees	156,360	147,928	5.7 %
75040 K-9 Program	10,040	9,144	9.8 %
75050 Permit Administration	36,341	34,257	6.1 %
75060 Office and General Supplies	82,759	75,474	9.7 %
75070 Copier Expense	72,500	72,500	— %
75080 Postage	15,808	15,586	1.4 %
75090 Printing	112,681	107,297	5.0 %
75100 Meals and Per Diem	97,418	83,260	17.0 %
75110 Travel Expense	243,078	212,686	14.3 %
75800 Incentive Program Expense	—	2,125,000	(100.0)%
75900 Miscellaneous Operating Expenses	3,492,235	390	100.0 %
Total General and Administrative	5,962,240	4,105,950	45.2 %
Total Operating Expenses	\$ 76,145,112	\$ 80,722,560	(5.7)%
Less OPEB and Separation Allowance	(434,352)	(434,350)	— %
Total Expenses Less OPEB and Separation Allowance	75,710,760	80,288,210	(5.7)%

Detailed Operating Revenue

Detailed Operating Revenue



Raleigh-Durham Airport Authority

SCHEDULE VII-A-1
OPERATING REVENUE

AIRFIELD COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019 FY 2017-2018
BUDGET BUDGET % CHANGE

211 Airfield Complex

61100	0000	211	Domestic Landing Fees Terminal 1	\$ 3,051,634	\$ 2,816,712	8.3 %
61200	0000	211	Domestic Landing Fees Terminal 2	12,072,684	11,167,668	8.1 %
61300	0000	211	International Landing Fees Terminal 2	288,000	—	n/a
61400	0000	211	Landing Fees Cargo	1,160,311	1,002,820	15.7 %
Total Landing Fees				16,572,629	14,987,200	10.6 %

214 G/A Fuel Flowage Complex

61700	0000	214	Fuel Flowage Fees	474,000	385,000	23.1 %
Total Fuel Flowage				474,000	385,000	23.1 %

219 Other Airfield Complex

62340	0000	219	Maintenance & Operating (M&O) Expense Recovery	11,640	16,000	(27.3)%
66900	0000	211	Miscellaneous Revenue Aeronautical	—	1,200	(100.0)%
66900	0000	219	Miscellaneous Revenue Aeronautical	6,000	4,800	25.0 %
Total Other Airfield				17,640	22,000	(19.8)%

TOTAL AIRFIELD COMPLEX

\$ 17,064,269	\$ 15,394,200	10.8 %
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SCHEDULE VII-A-2
 OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX TERMINAL 1 COMPLEX

FY 2018-2019 FY 2017-2018
BUDGET BUDGET % CHANGE

321 Terminal 1 ComplexFIXED RENT

62100	0000	321	Fixed Rent Aeronautical T1	\$ 2,414,420	\$ 2,370,719	1.8 %
62150	0000	321	Fixed Rent Non-Aeronautical T1	296,097	296,131	— %
Total Terminal 1 Fixed Rent				2,710,517	2,666,850	1.6 %

PERCENTAGE RENT

62410	0000	321	Percentage Rent T1	25,000	23,000	8.7 %
62420	0000	321	Percentage Rent Food & Beverage T1	986,000	986,000	— %
62430	0000	321	Percentage Rent Retail T1	401,100	423,600	(5.3)%
62450	0000	321	Percentage Rent Other Terminal Services T1	318,500	308,300	3.3 %
Total Terminal 1 Percentage Rent				1,730,600	1,740,900	(0.6)%

Miscellaneous Rent

62310	0000	321	Bag Claim Recovery	1,996,542	1,997,419	— %
62320	0000	321	Airport Operation Information System (AOIS) Recovery	121,494	121,494	— %
62340	0000	321	Maintenance & Operating (M&O) Expense Recovery	83,436	94,000	(11.2)%
66100	0000	321	Gate Usage Fees	128,400	80,000	60.5 %
68400	0000	321	Telecommunications Services T1	44,219	42,783	3.4 %
68900	0000	321	Miscellaneous Revenue Non-Aeronautical	2,000	—	n/a
Total Terminal 1 Miscellaneous Rent				2,376,091	2,335,696	1.7 %

TOTAL TERMINAL 1 COMPLEX

\$ 6,817,208	\$ 6,743,446	1.1 %
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SCHEDULE VII-A-2 CONTINUED

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>TERMINAL 2 COMPLEX</u>	<u>FY 2018-2019 BUDGET</u>	<u>FY 2017-2018 BUDGET</u>	<u>% CHANGE</u>
<u>331 Terminal 2 Complex</u>						
<u>FIXED RENT</u>						
62100	0000	331	Fixed Rent Aeronautical T2	\$ 14,707,562	\$ 14,224,233	3.4 %
62150	0000	331	Fixed Rent Non-Aeronautical T2	611,060	595,544	2.6 %
Total Terminal 2 Fixed Rent				15,318,622	14,819,777	3.4 %
<u>PERCENTAGE RENT</u>						
62410	0000	331	Percentage Rent T2	50,000	39,000	28.2 %
62420	0000	331	Percentage Rent Food & Beverage T2	4,360,000	3,910,000	11.5 %
62430	0000	331	Percentage Rent Retail T2	2,220,624	1,820,600	22.0 %
62440	0000	331	Percentage Rent Duty Free	10,000	19,000	(47.4)%
62450	0000	331	Percentage Rent Other Terminal Services T2	847,800	768,100	10.4 %
Total Terminal 2 Percentage Rent				7,488,424	6,556,700	14.2 %
<u>Miscellaneous Rent</u>						
62310	0000	331	Bag Claim Recovery	7,899,141	7,532,252	4.9 %
62320	0000	331	Airport Operation Information System (AOIS) Recovery	1,113,492	958,173	16.2 %
62330	0000	331	Ramp Tower Recovery	800,710	828,369	(3.3)%
62340	0000	331	Maintenance & Operating (M&O) Expense Recovery	384,168	418,000	(8.1)%
62610	000	331	Per Turn Fee	801,600	—	n/a
66100	0000	331	Gate Usage Fees	1,562,689	1,058,000	47.7 %
66900	0000	331	Miscellaneous Revenue Aeronautical	—	—	n/a
68400	0000	331	Telecommunications Services T2	198,819	198,521	0.2 %
68900	0000	331	Miscellaneous Revenue Non-Aeronautical	6,000	2,000	200.0 %
Total Terminal 2 Miscellaneous Rent				12,766,619	10,995,315	16.1 %
TOTAL TERMINAL 2 COMPLEX				\$ 35,573,665	\$ 32,371,792	9.9 %

SCHEDULE VII-A-2 CONTINUED

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX TERMINAL 2 COMPLEX

FY 2018-2019

FY 2017-2018

BUDGETBUDGET% CHANGE**333 Terminal Security Complex**SECURITY FEES

66200	0000	332	Security Checkpoint	\$ 4,178,307	\$ 4,182,851	(0.1)%
66250	0000	333	Transportation Security Administration (TSA) Checkpoint Reimbursement	277,400	394,200	(29.6)%
66300	0000	334	Federal Inspection Services (FIS) Int'l Passenger Fee	2,858,720	2,240,000	27.6 %
Total Terminal Security Fees				7,314,427	6,817,051	7.3 %

351 Terminal MiscellaneousMISCELLANEOUS TERMINAL RELATED

62150	0000	351	Fixed Rent Non-Aeronautical Terminal Miscellaneous	—	24,275	(100.0)%
62410	0000	351	Percentage Rent Terminal Miscellaneous	1,100,000	726,000	51.5 %
68400	0000	351	Telecommunications Services Terminal Miscellaneous	169,854	162,240	4.7 %
62340	0000	351	Maintenance & Operating (M&O) Expense Recovery	63,348	8,530	642.6 %
68900	0000	351	Miscellaneous Revenue Non-Aeronautical	—	1,000	(100.0)%
Total Terminal Miscellaneous				1,333,202	922,045	44.6 %

TOTAL TERMINAL COMPLEX

\$ 51,038,502	\$ 46,854,334	8.9 %
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SCHEDULE VII-A-3

OPERATING REVENUE

GENERAL AVIATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019

FY 2017-2018

BUDGETBUDGET% CHANGE**381 General Aviation-General**FIXED RENTS

62150	0000	381	Fixed Rent Non-Aeronautical General Aviation Complex	\$ 1,140,882	\$ 1,096,420	4.1 %
62200	0000	381	Ground Rent General Aviation Complex	188,113	183,835	2.3 %
62340	0000	381	Maintenance & Operating (M&O) Expense Recovery	257,688	364,500	(29.3)%
68400	0000	381	Telecommunication Services General Aviation Complex	17,213	16,539	4.1 %
68900	0000	381	Miscellaneous Revenue Non-Aeronautical	—	—	n/a
Total General Aviation-General Fixed Rent				1,603,896	1,661,294	(3.5)%

PERCENTAGE RENT

62410	0000	381	Percentage Rent General Aviation-General Complex	51,000	51,000	— %
Total General Aviation-General Percentage Rent				51,000	51,000	— %

Total General Aviation-General

1,654,896	1,712,294	(3.4)%
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382 General Aviation TerminalFIXED RENTS

62150	0000	382	Fixed Rent Non-Aeronautical General Aviation Terminal	432,000	159,127	171.5 %
63200	0000	382	Tenant Parking	—	16,000	(100.0)%
68400	0000	382	Telecommunication Services General Aviation Terminal	2,010	4,394	(54.3)%
Total General Aviation Terminal Fixed Rents				434,010	179,521	141.8 %

PERCENTAGE RENT

62410	0000	382	Percentage Rent General Aviation Terminal	9,000	9,000	— %
66500	0000	382	Charter Security Screening	—	—	n/a
Total General Aviation Terminal Percentage Rent				9,000	9,000	— %

Total General Aviation-Terminal

443,010	188,521	135.0 %
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TOTAL GENERAL AVIATION COMPLEX

\$ 2,097,906	\$ 1,900,815	10.4 %
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SCHEDULE VII-A-4
OPERATING REVENUE
CARGO COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019	FY 2017-2018	
BUDGET	BUDGET	% CHANGE

431 North Cargo

62100	0000	431	Fixed Rent Aeronautical North Cargo Complex	\$ 347,306	\$ 339,397	2.3 %
62150	0000	431	Fixed Rent Non-Aeronautical North Cargo Complex	245,322	220,280	11.4 %
62200	0000	431	Ground Rent North Cargo Complex	317,460	335,365	(5.3)%
62340	0000	431	Maintenance & Operating (M&O) Expense Recovery	199,956	190,500	5.0 %
68400	0000	431	Telecommunication Services North Cargo Complex	528	509	3.7 %
Total North Cargo Fixed Rent				1,110,572	1,086,051	2.3 %

432 South Cargo 1

62150	0000	432	Fixed Rent Non-Aeronautical South Cargo 1 Complex	188,855	188,855	— %
62340	0000	432	Maintenance & Operating (M&O) Expense Recovery	249,120	147,000	69.5 %
68400	0000	432	Telecommunication Services South Cargo 1 Complex	3,571	3,571	— %
68900	0000	432	Miscellaneous Revenue Non-Aeronautical	1,200	1,000	20.0 %
Total South Cargo 1 Fixed Rent				442,746	340,426	30.1 %

433 South Cargo 2

62100	0000	433	Fixed Rent Aeronautical South Cargo 2 Complex	106,056	106,056	— %
62150	0000	433	Fixed Rent Non-Aeronautical South Cargo 2 Complex	171,596	171,596	— %
62340	0000	433	Maintenance & Operating (M&O) Expense Recovery	172,860	92,000	87.9 %
68400	0000	433	Telecommunication Services South Cargo 2 Complex	2,599	2,599	— %
68900	0000	433	Miscellaneous Revenue Non-Aeronautical	2,400	2,000	20.0 %
Total South Cargo 2 Fixed Rent				455,511	374,251	21.7 %

434 South Cargo 3

62100	0000	434	Fixed Rent Aeronautical South Cargo 3 Complex	265,901	265,901	— %
62150	0000	434	Fixed Rent Non-Aeronautical South Cargo 3 Complex	5,287	46,708	(88.7)%
62200	0000	434	Ground Rent South Cargo 3 Complex	—	101,947	(100.0)%
62340	0000	434	Maintenance & Operating (M&O) Expense Recovery	341,112	241,500	41.2 %
Total South Cargo 3 Fixed Rent				612,300	656,056	(6.7)%

TOTAL CARGO COMPLEX

\$ 2,621,129	\$ 2,456,784	6.7 %
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SCHEDULE VII-A-5
 OPERATING REVENUE
FUEL FARM COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019 FY 2017-2018
BUDGET BUDGET % CHANGE

441 Fuel Farm Complex

62150	0000	441	Fixed Rent Non-Aeronautical	\$	—	\$	1,000	(100.0)%
68300	0000	441	Fuel Farm		2,010,000		1,830,000	9.8 %
68900	0000	441	Miscellaneous Revenue Non-Aeronautical		2,400		1,000	140.0 %
TOTAL FUEL FARM COMPLEX				\$	2,012,400	\$	1,832,000	9.8 %

SCHEDULE VII-A-6

OPERATING REVENUE

RENTAL CAR COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019

FY 2017-2018

BUDGETBUDGET% CHANGE**561 Rental Car Complex**FIXED RENTS

62150	0000	561	Fixed Rent Non-Aeronautical Rental Car Complex	\$ 1,012,608	\$ 980,908	3.2 %
62200	0000	561	Ground Rent Rental Car Complex	535,680	385,448	39.0 %
62340	0000	561	Maintenance & Operating (M&O) Expense Recovery	561,645	447,000	25.6 %
Total Fixed Rents				2,109,933	1,813,356	16.4 %

PERCENTAGE RENT

62410	0000	561	Percentage Rent	13,560,000	14,496,200	(6.5)%
Total Percentage Rent				13,560,000	14,496,200	(6.5)%

TOTAL RENTAL CAR COMPLEX

\$ 15,669,933	\$ 16,309,556	(3.9)%
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SCHEDULE VII-A-7

OPERATING REVENUE

OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019	FY 2017-2018	
BUDGET	BUDGET	% CHANGE

491 Sheetz

62200	0000	491	Ground Rent Sheetz Complex	\$	165,000	\$	150,000	10.0 %
62340	0000	491	Maintenance & Operating (M&O) Expense Recovery		107,436		106,000	1.4 %
Total Sheetz Fixed Rent					272,436		256,000	6.4 %

489 Miscellaneous Other Locations

62150	0000	489	Fixed Rent Non-Aeronautical Other Locations Complex		9,714		44,816	(78.3)%
62200	0000	489	Ground Rent Other Locations Complex		158,161		12,000	1,218.0 %
68100	0000	489	Security Authorization Badges		600,604		285,700	110.2 %
68200	0000	489	Fingerprinting		—		131,898	(100.0)%
62340	0000	489	Maintenance & Operating (M&O) Expense Recovery		900		4,026	(77.6)%
62900	0000	489	Conference Rooms-Authority Building		30,000		—	n/a
68900	0000	489	Miscellaneous Revenue Non-Aeronautical		—		1,000	(100.0)%
Total Miscellaneous Other Locations Fixed Rent					799,379		479,440	66.7 %

TOTAL OFFICE & OTHER BUILDINGS COMPLEX

\$	1,071,815	\$	735,440	45.7 %
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SCHEDULE VII-A-8
 OPERATING REVENUE
PARKING COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019 FY 2017-2018
BUDGET BUDGET % CHANGE

641-651 RDU Parking

63100	0000	651	Public Parking Fees	\$ 55,671,351	\$ 54,400,000	2.3%
63200	0000	641	Employee Parking Fees	429,000	353,000	21.5%
63300	0000	651	Parking Other	216,996	215,000	0.9%
68400	0000	651	Telecommunications Services	1,462	959	52.5%
Total RDU Parking				56,318,809	54,968,959	2.5%

661 Off Airport Parking

62460	0000	661	Airport Fast Park	448,000	417,000	7.4%
Total Off Airport Parking				448,000	417,000	7.4%

TOTAL PARKING COMPLEX

\$ 56,766,809	\$ 55,385,959	2.5%
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SCHEDULE VII-A-9

OPERATING REVENUE

GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019

FY 2017-2018

BUDGETBUDGET% CHANGE**721 Taxi Operation**

62340	0000	721	Maintenance & Operating (M&O) Expense Recovery	\$	38,424	\$	3,000	1,180.8%
64100	0000	721	RDU Taxi, Inc. Concession Fees		457,000		251,320	81.8%
68400	0000	721	Telecommunications Services		6,240		6,240	—%
Total Taxi Operation					501,664		260,560	92.5%

725 Automated Vehicle Identification (AVI)/Ground Transportation

64200	0000	725	AVI Trip Fees		4,166,382		2,839,373	46.7%
Total Automated Vehicle Identification (AVI) Ground Transportation					4,166,382		2,839,373	46.7%
TOTAL GROUND TRANSPORTATION COMPLEX				\$	4,668,046	\$	3,099,933	50.6%

SCHEDULE VII-A-10

OPERATING REVENUE

GENERAL GROUNDS COMPLEX

ACCOUNTING CODE

G/L # DEPT COMPLEX LANDING FEES

FY 2018-2019

FY 2017-2018

BUDGETBUDGET% CHANGE**881 Roadways**

64300 0000 881 Traffic Ordinance Violation Fees

\$ 40,000 \$ 34,000 17.6%

Total General Grounds Complex**\$ 40,000 \$ 34,000 17.6%**

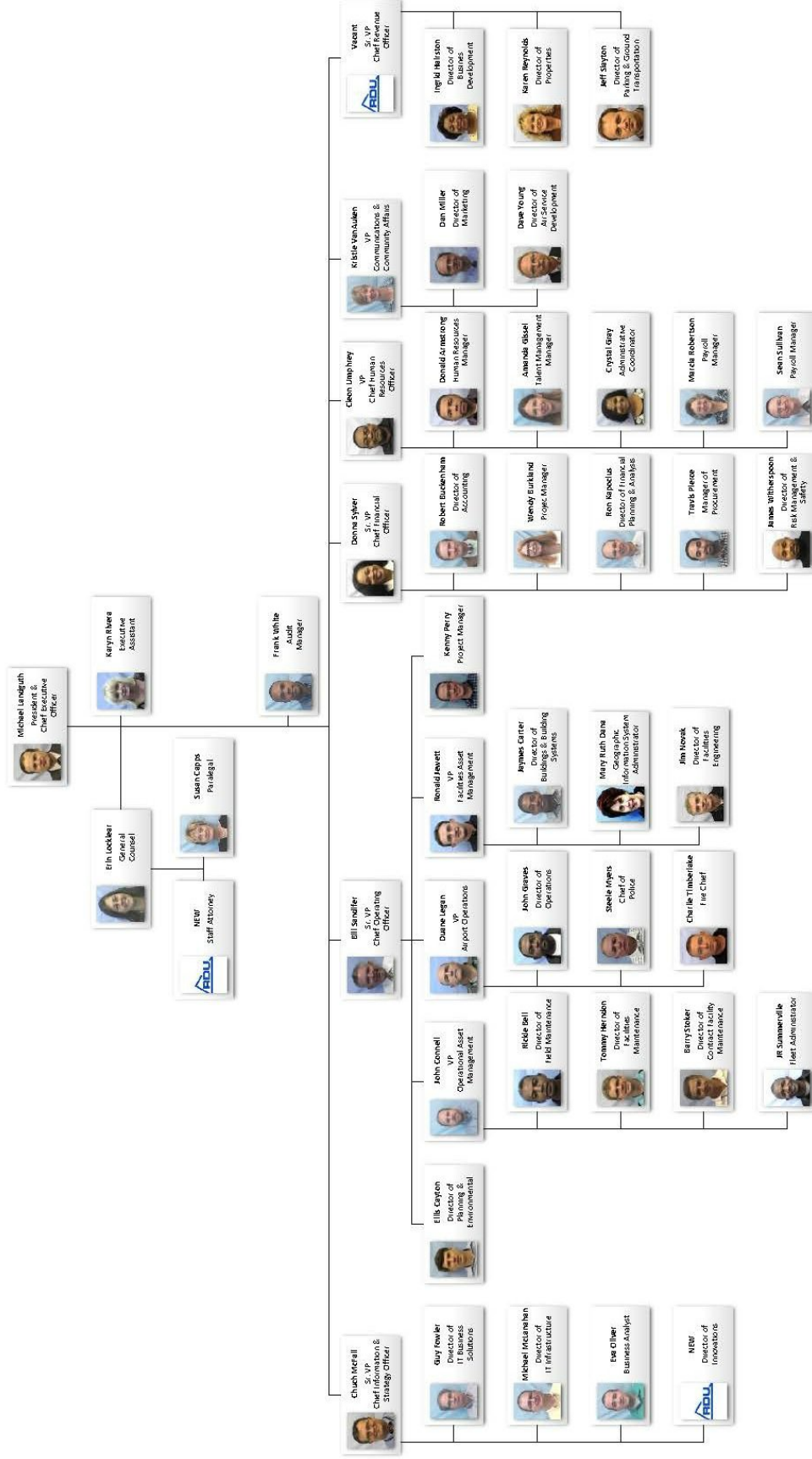
Detailed Operating Expenses

Detailed Operating Expenses



Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY 2018 - 2019 ORGANIZATIONAL STRUCTURE



SCHEDULE VIII-1
OPERATING EXPENSES

CHIEF EXECUTIVE OFFICER DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>LANDING FEES</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,194,469	\$ 1,041,930	14.6 %
70120			Overtime	320	320	— %
70210			Health Insurance Premiums	63,547	58,673	8.3 %
70230			Retirement	89,081	74,275	19.9 %
70240			401K Match	50,451	41,195	22.5 %
70250			Social Security	77,385	66,544	16.3 %
70260			Dental	5,672	5,500	3.1 %
70270			Vision	881	940	(6.3)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	9,830	9,830	— %
70335			Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350			Professional Training and Dues	163,165	157,966	3.3 %
71110			Advertising and Marketing Services	227	227	— %
71130			Legal Fees	320,000	320,000	— %
74010			Insurance Premiums	95,100	93,800	1.4 %
75060			Office and General Supplies	5,040	4,810	4.8 %
75090			Printing	80	80	— %
75100			Meals and Per Diem	9,395	20,138	(53.3)%
75110			Travel Related Expenses	40,841	30,574	33.6 %
75900			Miscellaneous Operating Expenses	3,490,715	—	
TOTAL CHIEF EXECUTIVE OFFICER DIVISION				\$ 5,616,979	\$ 1,926,802	191.5 %

SCHEDULE VIII-1a
OPERATING EXPENSES

1010 AIRPORT AUTHORITY & PRESIDENT/CEO

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1010	000	Salaries	\$ 521,742	\$ 493,566	5.7 %
70120	1010	000	Overtime	320	320	— %
70210	1010	000	Health Insurance	14,830	15,967	(7.1)%
70230	1010	000	Retirement	38,627	34,931	10.6 %
70240	1010	000	401K Match	18,815	17,319	8.6 %
70250	1010	000	Social Security	29,143	27,552	5.8 %
70260	1010	000	Dental	1,187	1,375	(13.7)%
70270	1010	000	Vision	175	235	(25.5)%
70280	1010	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	1010	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	1010	000	Professional Training and Dues	153,050	150,556	1.7 %
71110	1010	000	Advertising and Marketing Services	227	227	— %
74010	1010	000	Insurance Premiums	95,100	93,800	1.4 %
75060	1010	000	Office and General Supplies	3,540	4,460	(20.6)%
75100	1010	000	Meals and Per Diem	7,436	18,912	(60.7)%
75110	1010	000	Travel Related Expenses	30,000	22,252	34.8 %
75900	1010	000	Miscellaneous Operating Expenses	3,490,715	—	n/a
Total Airport Authority & President/CEO				\$ 4,408,147	\$ 883,932	398.7 %

Miscellaneous Operating Expenses Detail

<u>Department</u>					
2010	Other Professional Services	\$ 75,000	—	n/a	
	Other Contracted Labor	50,000	—	n/a	
	Incentive Program Expense	100,000	—	n/a	
2010 Total		\$ 225,000	—	n/a	
2030	Advertising and Marketing Services	50,000	—	n/a	
2030	Other Contracted Labor	175,020	—	n/a	
2030	Printing	10,000	—	n/a	
2030 Total		\$ 235,020	—	n/a	
2050 Total	Other Contracted Labor	\$ 15,000	—	n/a	
3030 Total	Other Contracted Labor	\$ 100,000	—	n/a	
3050	Other Employee Related Expenses	390	—	n/a	
3050	Professional/Education	755	—	n/a	
3050	Other Contracted Labor	82,500	—	n/a	
3050	Office and General Supplies	140	—	n/a	
3050	Meals And Per Diem	207	—	n/a	
3050	Travel Related Expenses	921	—	n/a	
3050 Total		\$ 84,913	—	n/a	
4010 Total	Other Contracted Labor	\$ 130,000	—	n/a	
4030	Technology Services	194,520	—	n/a	
4030	Other Contracted Labor	545,784	—	n/a	
4030	Computer Hardware	226,300	—	n/a	
4030	Computer Software	259,859	—	n/a	
4030 Total		1,226,463	—	n/a	

SCHEDULE VIII-1a - CONTINUED

OPERATING EXPENSES

1010 AIRPORT AUTHORITY & PRESIDENT/CEO

<u>Department</u>	<u>Account</u>	<u>FY 2018-2019 BUDGET</u>	<u>FY 2017-2018 BUDGET</u>	<u>% CHANGE</u>
4050	Advertising and Marketing Services	\$ 76,000	—	<u>n/a</u>
4050	Other Contracted Labor	257,640	—	<u>n/a</u>
4050	Printing	25,900	—	<u>n/a</u>
4050 Total		\$ 359,540	—	<u>n/a</u>
4070	Technology Services	28,969	—	<u>n/a</u>
4070	Other Contracted Labor	383,250	—	<u>n/a</u>
4070	Computer Software	200,000	—	<u>n/a</u>
4070	Small Equipment	13,655	—	<u>n/a</u>
4070 Total		\$ 625,874	—	<u>n/a</u>
4075 Total	Technology Services	\$ 150,000	—	<u>n/a</u>
4080 Total	Other Professional Services	\$ 100,000	—	<u>n/a</u>
5030	Other Professional Services	234,000	—	<u>n/a</u>
5030	Other Contracted Labor	83,200	—	<u>n/a</u>
5030	Computer Software	14,500	—	<u>n/a</u>
5030 Total		\$ 431,700	—	<u>n/a</u>
5050 Total	Other Contracted Labor	\$ 20,000	—	<u>n/a</u>
6150 Total	Small Equipment	\$ 158,562	—	<u>n/a</u>
6170	Other Contracted Labor	40,000	—	<u>n/a</u>
6170	Small Equipment	16,800	—	<u>n/a</u>
6170 Total		\$ 56,800	—	<u>n/a</u>
6310 Total	Other Contracted Labor	\$ 200,000	—	<u>n/a</u>
6540 Total	Repairs and Maintenance	\$ 42,864	—	<u>n/a</u>
6550 Total	Repairs and Maintenance	\$ 50,000	—	<u>n/a</u>
6570 Total	Snow Removal	\$ 200,000	—	<u>n/a</u>
6750 Total	Other Contracted Labor	\$ 500,000	—	<u>n/a</u>
6760 Total	Other Contracted Labor	\$ 175,000	—	<u>n/a</u>
Projects Total		\$ 4,986,736	—	<u>n/a</u>
Reduction Percentage		70%		
Budget Total		3,490,715	—	<u>n/a</u>

SCHEDULE VIII-1b
 OPERATING EXPENSES
1030 AUDIT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1030	000	Salaries	\$ 305,074	\$ 287,705	6.0 %
70210	1030	000	Health Insurance Premiums	25,873	28,218	(8.3)%
70230	1030	000	Retirement	22,880	20,642	10.8 %
70240	1030	000	401K Match	15,254	12,558	21.5 %
70250	1030	000	Social Security	23,339	22,010	6.0 %
70260	1030	000	Dental	2,375	2,750	(13.6)%
70270	1030	000	Vision	351	470	(25.3)%
70280	1030	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	4,910	4,910	— %
70350	1030	000	Professional Training and Dues	4,490	3,885	15.6 %
75060	1030	000	Office and General Supplies	200	100	100.0 %
75090	1030	000	Printing	80	80	— %
75100	1030	000	Meals and Per Diem	399	625	(36.2)%
75110	1030	000	Travel Related Expenses	3,741	4,222	(11.4)%
Total Audit				\$ 408,966	\$ 388,175	5.4 %

SCHEDULE VIII-1c
OPERATING EXPENSES

1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	1050	000	Salaries	\$ 367,653	\$ 260,659	41.0%
70210	1050	000	Health Insurance	22,844	14,488	57.7%
70230	1050	000	Retirement	27,574	18,702	47.4%
70240	1050	000	401K Match	16,382	11,318	44.7%
70250	1050	000	Social Security	24,903	16,982	46.6%
70260	1050	000	Dental	2,110	1,375	53.5%
70270	1050	000	Vision	355	235	51.1%
70280	1050	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	—%
70350	1050	000	Professional Training and Dues	5,625	3,525	59.6%
71130	1050	000	Legal Fees	320,000	320,000	—%
75060	1050	000	Office and General Supplies	1,300	250	420.0%
75100	1050	000	Meals and Per Diem	1,560	601	159.6%
75110	1050	000	Travel Related Expenses	7,100	4,100	73.2%
Total Legal and Compliance				\$ 799,866	\$ 654,695	22.2%

SCHEDULE VIII-2
OPERATING EXPENSES

COMMUNICATIONS DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,460,775	\$ 1,428,048	2.3 %
70120			Overtime	4,800	4,780	0.4 %
70210			Health Insurance	135,379	147,879	(8.5)%
70220			Accident Insurance	430	430	— %
70230			Retirement	109,558	102,462	6.9 %
70240			401K Match	63,471	62,774	1.1 %
70250			Social Security	109,265	107,464	1.7 %
70260			Dental	12,469	14,437	(13.6)%
70270			Vision	1,842	2,467	(25.3)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	25,780	25,780	— %
70335			Other Employee Related Expenses (BYOD Program)	3,900	—	n/a
70350			Professional Training and Dues	43,642	30,136	44.8 %
70380			Uniforms	9,044	6,900	31.1 %
71110			Advertising and Marketing Services	88,198	207,100	(57.4)%
71190			Other Professional Services	—	15,700	(100.0)%
71900			Other Contracted Labor	403,463	724,884	(44.3)%
73030			Small Equipment	1,308	3,179	(58.9)%
73020			Computer Software	5,550	9,107	(39.1)%
73050			Promotional Supplies	65,250	74,722	(12.7)%
74010			Insurance Premiums	11,800	13,300	(11.3)%
75060			Office and General Supplies	9,560	10,960	(10.2)%
75090			Printing	17,840	38,340	(53.5)%
75100			Meals and Per Diem	41,952	21,278	97.2 %
75110			Travel Related Expenses	35,770	22,129	61.6 %
75800			Incentive Program Expense	—	2,125,000	(100.0)%
TOTAL COMMUNICATIONS DIVISION				\$ 2,661,046	\$ 5,199,256	(48.8)%

SCHEDULE VIII-2a
 OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	2010	000	Salaries	\$ 123,129	\$ 117,798	4.5 %
70210	2010	000	Health Insurance	6,620	7,204	(8.1)%
70230	2010	000	Retirement	9,235	8,452	9.3 %
70240	2010	000	401K Match	6,156	5,890	4.5 %
70250	2010	000	Social Security	9,419	9,012	4.5 %
70260	2010	000	Dental	594	687	(13.5)%
70270	2010	000	Vision	88	117	(24.8)%
70280	2010	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	1,230	1,230	— %
70350	2010	000	Professional Training and Dues	13,400	7,800	71.8 %
71110	2010	000	Advertising and Marketing Services	70,000	155,000	(54.8)%
71900	2010	000	Other Contracted Labor	20,000	77,100	(74.1)%
75060	2010	000	Office and General Supplies	2,000	3,000	(33.3)%
75090	2010	000	Printing	1,500	1,500	— %
75100	2010	000	Meals and Per Diem	5,516	2,836	94.5 %
75110	2010	000	Travel Related Expenses	26,150	11,750	122.6 %
75800	2010	000	Incentive Program Expense	—	2,125,000	(100.0)%
Total Air Service Development				\$ 295,037	\$ 2,534,376	(88.4)%

SCHEDULE VIII-2b
OPERATING EXPENSES

2030 COMMUNICATIONS & COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2030	000	Salaries	\$ 363,330	\$ 377,779	(3.8)%
70210	2030	000	Health Insurance	26,062	28,510	(8.6)%
70230	2030	000	Retirement	27,250	27,106	0.5 %
70240	2030	000	401K Match	18,166	15,525	17.0 %
70250	2030	000	Social Security	25,310	27,119	(6.7)%
70260	2030	000	Dental	2,375	2,750	(13.6)%
70270	2030	000	Vision	351	470	(25.3)%
70280	2030	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	4,910	4,910	— %
70335	2030	000	Other Employee Related Expenses (BYOD Program)	2,340	—	n/a
70350	2030	000	Professional Training and Dues	16,459	8,194	100.9 %
71110	2030	000	Advertising and Marketing Services	6,000	12,000	(50.0)%
71900	2030	000	Other Contracted Labor	215,214	329,449	(34.7)%
73030	2030	000	Small Equipment	300	2,185	(86.3)%
73050	2030	000	Promotional Supplies	32,550	36,500	(10.8)%
75060	2030	000	Office and General Supplies	1,600	2,000	(20.0)%
75090	2030	000	Printing	4,000	14,500	(72.4)%
75100	2030	000	Meals and Per Diem	31,325	14,194	120.7 %
75110	2030	000	Travel Related Expenses	3,375	4,212	(19.9)%
Total Communications & Community Affairs				\$ 780,917	\$ 907,403	(13.9)%

SCHEDULE VIII-2c
 OPERATING EXPENSES
2040 MARKETING

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4050	000	Salaries	\$ 347,639	\$ 333,232	4.3 %
70210	4050	000	Health Insurance	26,010	28,366	(8.3)%
70230	4050	000	Retirement	26,073	23,909	9.1 %
70240	4050	000	401K Match	10,323	12,797	(19.3)%
70250	4050	000	Social Security	26,595	25,492	4.3 %
70260	4050	000	Dental	2,375	2,750	(13.6)%
70270	4050	000	Vision	351	470	(25.3)%
70280	4050	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	4,910	4,910	— %
70335	2030	000	Other Employee Related Expenses (BYOD Program)	1,560	—	n/a
70350	4050	000	Professional Training and Dues	8,406	8,865	(5.2)%
71110	4050	000	Advertising and Marketing Services	12,198	40,100	(69.6)%
71190	4050	000	Other Professional Services	—	15,700	(100.0)%
71900	4050	000	Other Contracted Labor	149,773	300,500	(50.2)%
73020	4050	000	Computer Software	1,308	3,179	(58.9)%
73030	4050	000	Small Equipment	5,250	5,437	(3.4)%
73050	4050	000	Promotional Supplies	21,535	24,938	(13.6)%
75060	4050	000	Office and General Supplies	2,300	2,300	— %
75090	4050	000	Printing	10,900	20,900	(47.8)%
75100	4050	000	Meals and Per Diem	3,950	3,899	1.3 %
75110	4050	000	Travel Related Expenses	5,195	5,062	2.6 %
Total Marketing				\$ 666,651	\$ 862,806	(22.7)%

SCHEDULE VIII-2d
 OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	2050	000	Salaries	\$ 626,677	\$ 599,239	4.6 %
70120	2050	000	Overtime	4,800	4,780	0.4 %
70210	2050	000	Health Insurance	76,687	83,799	(8.5)%
70220	2050	000	Accident Insurance	430	430	— %
70230	2050	000	Retirement	47,000	42,995	9.3 %
70240	2050	000	401K Match	28,826	28,562	0.9 %
70250	2050	000	Social Security	47,941	45,841	4.6 %
70260	2050	000	Dental	7,125	8,250	(13.6)%
70270	2050	000	Vision	1,052	1,410	(25.4)%
70280	2050	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	14,730	14,730	— %
70350	2050	000	Professional Training and Dues	5,377	5,277	1.9 %
70380	2050	000	Uniforms	9,044	6,900	31.1 %
71900	2050	000	Other Contracted Labor	18,476	17,835	3.6 %
73030	2050	000	Small Equipment	—	1,485	(100.0)%
73050	2050	000	Promotional Supplies	11,165	13,284	(16.0)%
74010	2050	000	Insurance Premiums	11,800	13,300	(11.3)%
75060	2050	000	Office and General Supplies	3,660	3,660	— %
75090	2050	000	Printing	1,440	1,440	— %
75100	2050	000	Meals and Per Diem	1,161	349	232.7 %
75110	2050	000	Travel Related Expenses	1,050	1,105	(5.0)%
Total Guest Services				\$ 918,441	\$ 894,671	2.7 %

SCHEDULE VIII-3
OPERATING EXPENSES

HUMAN CAPITAL MANAGEMENT DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 802,304	\$ 868,745	(7.6)%
70120			Overtime	440	440	— %
70210			Health Insurance	63,814	77,863	(18.0)%
70230			Retirement	60,171	62,581	(3.9)%
70240			401K Match	40,116	40,370	(0.6)%
70250			Social Security	59,497	65,292	(8.9)%
70260			Dental	5,827	7,562	(22.9)%
70270			Vision	846	1,292	(34.5)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	12,280	13,510	(9.1)%
70335			Other Employee Related Expenses (BYOD Program)	3,120	—	n/a
70350			Professional Training and Dues	21,655	17,605	23.0 %
70360			Tuition Assistance	32,000	—	n/a
70370			Unemployment Compensation	15,000	15,000	— %
71110			Advertising and Marketing Services	8,250	7,250	13.8 %
71900			Other Contracted Labor	237,308	643,408	(63.1)%
73030			Small Equipment	9,000	3,464	159.8 %
73050			Promotional Supplies	43,167	59,432	(27.4)%
75060			Office and General Supplies	5,290	4,000	32.3 %
75090			Printing	3,600	4,400	(18.2)%
75100			Meals and Per Diem	3,121	1,880	66.0 %
75110			Travel Related Expenses	9,218	8,747	5.4 %
TOTAL HUMAN CAPITAL MANAGEMENT DIVISION				\$ 1,436,024	\$ 1,902,841	(24.5)%

SCHEDULE VIII-3a
OPERATING EXPENSES

3030 HUMAN RESOURCES & PAYROLL

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	3030	000	Salaries	\$ 726,155	\$ 699,987	3.7 %
70120	3030	000	Overtime	440	440	— %
70210	3030	000	Health Insurance	58,344	63,674	(8.4)%
70230	3030	000	Retirement	54,460	50,473	7.9 %
70240	3030	000	401K Match	36,308	33,784	7.5 %
70250	3030	000	Social Security	53,672	52,382	2.5 %
70260	3030	000	Dental	5,343	6,187	(13.6)%
70270	3030	000	Vision	789	1,057	(25.4)%
70280	3030	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	11,050	11,050	— %
70335	3030	000	Other Employee Related Expenses (BYOD Program)	2,340	—	n/a
70350	3030	000	Professional Training and Dues	14,961	15,742	(5.0)%
70370	3030	000	Unemployment Compensation	15,000	15,000	— %
71110	3030	000	Advertising and Marketing Services	8,250	7,250	13.8 %
71900	3030	000	Other Contracted Labor	189,952	212,458	(10.6)%
73030	3030	000	Small Equipment	9,000	3,464	159.8 %
73050	3030	000	Promotional Supplies	39,165	56,402	(30.6)%
75060	3030	000	Office and General Supplies	5,000	2,000	150.0 %
75090	3030	000	Printing	2,900	4,400	(34.1)%
75100	3030	000	Meals and Per Diem	2,183	1,880	16.1 %
75110	3030	000	Travel Related Expenses	8,020	8,747	(8.3)%
Total Human Resources & Payroll				\$ 1,243,332	\$ 1,246,377	(0.2)%

SCHEDULE VIII-3b
 OPERATING EXPENSES
3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	3050	000	Salaries	\$ 76,149	\$ 168,758	(54.9)%
70210	3050	000	Health Insurance	5,470	14,189	(61.4)%
70230	3050	000	Retirement	5,711	12,108	(52.8)%
70240	3050	000	401K Match	3,808	6,586	(42.2)%
70250	3050	000	Social Security	5,825	12,910	(54.9)%
70260	3050	000	Dental	484	1,375	(64.8)%
70270	3050	000	Vision	57	235	(75.7)%
70280	3050	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	1,230	2,460	(50.0)%
70335	3050	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	3050	000	Professional Training and Dues	6,694	1,863	259.3 %
70360	3050	000	Tuition Assistance	32,000	—	n/a
71900	3050	000	Other Contracted Labor	47,356	430,950	(89.0)%
73050	3050	000	Promotional Supplies	4,002	3,030	32.1 %
75060	3050	000	Office and General Supplies	290	2,000	(85.5)%
75090	3050	000	Printing	700	—	n/a
75100	3050	000	Meals And Per Diem	938	—	n/a
75110	3050	000	Travel Related Expenses	1,198	—	n/a
Total Talent Management				\$ 192,692	\$ 656,464	(70.6)%

SCHEDULE VIII-4
OPERATING EXPENSES

REVENUE DEVELOPMENT DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 4,797,141	\$ 4,603,386	4.2 %
70120			Overtime	45,696	45,720	(0.1)%
70210			Health Insurance	395,034	425,800	(7.2)%
70230			Retirement	359,790	330,295	8.9 %
70240			401K Match	203,626	191,706	6.2 %
70250			Social Security	360,665	346,754	4.0 %
70260			Dental	36,216	41,420	(12.6)%
70270			Vision	5,345	7,078	(24.5)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	74,900	74,900	— %
70335			Other Employee Related Expenses (BYOD Program)	22,429	65,000	(65.5)%
70350			Professional Training and Dues	98,994	76,901	28.7 %
70380			Uniforms	8,510	8,038	5.9 %
71110			Advertising and Marketing Services	2,000	2,000	— %
71140			Technology Services	1,047,071	1,205,742	(13.2)%
71190			Other Professional Services	257,756	809,628	(68.2)%
71310			Airport Operations Information System (AOIS) Services	799,500	588,000	36.0 %
71370			Repairs and Maintenance	26,637	109,947	(75.8)%
71900			Other Contracted Labor	2,822,741	3,542,679	(20.3)%
72050			Telecommunications	251,464	336,319	(25.2)%
72060			TV Service Providers	67,819	64,217	5.6 %
73010			Computer Hardware	865,612	876,775	(1.3)%
73020			Computer Software	51,416	180,241	(71.5)%
73030			Small Equipment	83,235	107,098	(22.3)%
73050			Promotional Supplies	—	—	n/a
73090			Parts and Supplies	124,571	372,560	(66.6)%
74010			Insurance Premiums	49,400	47,500	4.0 %
75020			Credit Card Fees	1,559,820	1,221,708	27.7 %
75060			Office and General Supplies	22,792	11,618	96.2 %
75090			Printing	70,420	47,418	48.5 %
75100			Meals and Per Diem	13,433	11,312	18.8 %
75110			Travel Related Expenses	56,252	47,693	17.9 %
75900			Miscellaneous Operating Expenses	1,020	390	161.5 %
TOTAL REVENUE DEVELOPMENT DIVISION				\$ 14,581,305	\$ 15,799,843	(7.7)%

SCHEDULE VIII-4a
OPERATING EXPENSES

4010 BUSINESS DEVELOPMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4010	000	Salaries	\$ 583,822	\$ 560,656	4.1 %
70210	4010	000	Health Insurance	32,997	35,924	(8.1)%
70230	4010	000	Retirement	43,787	40,226	8.9 %
70240	4010	000	401K Match	27,501	22,887	20.2 %
70250	4010	000	Social Security	39,657	38,310	3.5 %
70260	4010	000	Dental	2,969	3,437	(13.6)%
70270	4010	000	Vision	438	587	(25.4)%
70280	4010	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	6,140	6,140	— %
70335	4010	000	Other Employee Related Expenses (BYOD Program)	1,560	—	n/a
70350	4010	000	Professional Training and Dues	7,427	9,307	(20.2)%
71110	4010	000	Advertising and Marketing Services	—	2,000	(100.0)%
75060	4010	000	Office and General Supplies	1,000	1,000	— %
75100	4010	000	Meals and Per Diem	5,129	3,689	39.0 %
75110	4010	000	Travel Related Expenses	13,950	13,517	3.2 %
Total Non-Complex Expenses				766,377	737,680	3.9 %
<u>Complex Expenses</u>						
71110	4010	331	Advertising and Marketing Services			n/a
71900	4010	331	Other Contracted Labor	32,235	59,000	(45.4)%
71900	4010	382	Other Contracted Labor	—	150,085	(100.0)%
Total Complex Expenses				32,235	209,085	(84.6)%
Total Business Development				\$ 798,612	\$ 946,765	(15.6)%

SCHEDULE VIII-4b
OPERATING EXPENSES

4030 INFORMATION SERVICES

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4030	000	Salaries	\$ 2,697,291	\$ 2,553,947	5.6 %
70120	4030	000	Overtime	7,500	7,530	(0.4)%
70210	4030	000	Health Insurance	201,595	214,509	(6.0)%
70230	4030	000	Retirement	202,298	183,247	10.4 %
70240	4030	000	401K Match	111,662	101,854	9.6 %
70250	4030	000	Social Security	205,031	194,551	5.4 %
70260	4030	000	Dental	18,405	20,796	(11.5)%
70270	4030	000	Vision	2,716	3,554	(23.6)%
70280	4030	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	38,060	38,060	— %
70335	4030	000	Other Employee Related Expenses (BYOD Program)	16,380	65,000	(74.8)%
70350	4030	000	Professional Training and Dues	75,032	55,395	35.4 %
70380	4030	000	Uniforms	4,810	4,306	11.7 %
71140	4030	000	Technology Services	797,670	1,024,502	(22.1)%
71370	4030	000	Repairs and Maintenance	14,625	57,757	(74.7)%
71900	4030	000	Other Contracted Labor	120,224	575,240	(79.1)%
72050	4030	000	Telecommunications	9,156	103,850	(91.2)%
73010	4030	000	Computer Hardware	708,764	827,375	(14.3)%
73020	4030	000	Computer Software	51,416	180,241	(71.5)%
73030	4030	000	Small Equipment	55,234	41,083	34.4 %
73090	4030	000	Parts and Supplies	84,404	152,702	(44.7)%
75060	4030	000	Office and General Supplies	14,690	8,462	73.6 %
75090	4030	000	Printing	600	280	114.3 %
75100	4030	000	Meals and Per Diem	6,236	5,312	17.4 %
75110	4030	000	Travel Related Expenses	27,395	22,198	23.4 %
Total Non-Complex Expenses				5,471,194	6,441,751	(15.1)%
71140	4030	331	Technology Services	116,613	103,521	12.6 %
71140	4030	334	Technology Services	33,000	—	n/a
71140	4030	341	Technology Services	8,500	8,008	6.1 %
71140	4030	441	Technology Services	33,828	30,750	10.0 %
71140	4030	451	Technology Services	9,000	4,000	125.0 %
71140	4030	456	Technology Services	—	4,861	(100.0)%
71140	4030	651	Technology Services	2,560	—	n/a
71140	4030	725	Technology Services	34,000	—	n/a
71140	4030	881	Technology Services	—	30,100	(100.0)%
71310	4030	331	Airport Operations Information System (AOIS) Services	799,500	588,000	36.0 %
71370	4030	321	Repairs and Maintenance	—	3,300	(100.0)%
71370	4030	331	Repairs and Maintenance	2,500	10,200	(75.5)%
71370	4030	651	Repairs and Maintenance	—	30,000	(100.0)%
71370	4030	725	Repairs and Maintenance	3,000	—	n/a
71900	4030	331	Other Contracted Labor	13,700	4,000	242.5 %
72050	4030	211	Telecommunications	21,780	21,777	— %
72050	4030	321	Telecommunications	3,264	3,269	(0.2)%
72050	4030	331	Telecommunications	37,644	37,642	— %
72050	4030	334	Telecommunications	9,600	—	n/a
72050	4030	341	Telecommunications	528	530	(0.4)%
72050	4030	381	Telecommunications	432	438	(1.4)%
72050	4030	382	Telecommunications	1,872	1,876	(0.2)%
72050	4030	431	Telecommunications	432	438	(1.4)%
72050	4030	432	Telecommunications	7,140	7,145	(0.1)%
72050	4030	434	Telecommunications	672	670	0.3 %

SCHEDULE VIII-4b - CONTINUED

OPERATING EXPENSES

4030 INFORMATION SERVICES

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
72050	4030	441	Telecommunications	4,956	4,960	(0.1)%
72050	4030	451	Telecommunications	39,120	39,123	— %
72050	4030	452	Telecommunications	468	462	1.3 %
72050	4030	453	Telecommunications	24,180	24,185	— %
72050	4030	454	Telecommunications	73,744	73,494	0.3 %
72050	4030	489	Telecommunications	4,392	4,387	0.1 %
72050	4030	491	Telecommunications	444	438	1.4 %
72050	4030	561	Telecommunications	432	438	(1.4)%
72050	4030	651	Telecommunications	10,188	10,183	— %
72050	4030	721	Telecommunications	576	576	— %
72050	4030	881	Telecommunications	444	438	1.4 %
72060	4030	321	TV Service Providers	9,780	8,938	9.4 %
72060	4030	331	TV Service Providers	41,972	40,772	2.9 %
72060	4030	382	TV Service Providers	5,107	4,867	4.9 %
72060	4030	451	TV Service Providers	4,776	3,576	33.6 %
72060	4030	454	TV Service Providers	6,184	6,064	2.0 %
73010	4030	331	Computer Hardware	156,848	47,200	232.3 %
73010	4030	651	Computer Hardware	—	2,200	(100.0)%
73030	4030	331	Small Equipment	—	3,000	(100.0)%
73030	4030	651	Small Equipment	10,850	—	n/a
73090	4030	331	Parts and Supplies	28,725	214,285	(86.6)%
73090	4030	651	Parts and Supplies	3,225	1,750	84.3 %
73090	4030	721	Parts and Supplies	2,500	—	n/a
73090	4030	725	Parts and Supplies	325	—	n/a
75060	4030	334	Office and General Supplies	2,650	—	n/a
Total Complex Expenses				1,571,451	1,381,861	13.7 %
Total Information Services				\$ 7,042,645	\$ 7,823,612	(10.0)%

SCHEDULE VIII-4d
 OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4070	000	Salaries	\$ 1,107,621	\$ 1,186,720	(6.7)%
70120	4070	000	Overtime	38,196	38,190	— %
70210	4070	000	Health Insurance	121,792	147,101	(17.2)%
70230	4070	000	Retirement	83,074	85,148	(2.4)%
70240	4070	000	401K Match	47,074	51,862	(9.2)%
70250	4070	000	Social Security	84,735	90,785	(6.7)%
70260	4070	000	Dental	11,280	14,437	(21.9)%
70270	4070	000	Vision	1,665	2,467	(32.5)%
70280	4070	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	25,780	25,780	— %
70335	4070	000	Other Employee Related Expenses (BYOD Program)	2,532	—	n/a
70350	4070	000	Professional Training and Dues	11,407	8,100	40.8 %
70380	4070	000	Uniforms	3,700	3,732	(0.9)%
71140	4070	000	Technology Services	11,900	—	n/a
71190	4070	000	Other Professional Services	257,756	699,628	(63.2)%
71370	4070	000	Repairs and Maintenance	6,152	5,700	7.9 %
71900	4070	000	Other Contracted Labor	1,287,840	1,375,084	(6.3)%
73030	4070	000	Small Equipment	11,471	58,610	(80.4)%
73090	4070	000	Parts and Supplies	3,772	2,700	39.7 %
74010	4070	000	Insurance Premiums	23,400	27,700	(15.5)%
75020	4070	000	Credit Card Fees	1,550,220	1,221,348	26.9 %
75060	4070	000	Office and General Supplies	3,548	1,656	114.3 %
75090	4070	000	Printing	65,305	42,250	54.6 %
75100	4070	000	Meals and Per Diem	1,260	725	73.8 %
75110	4070	000	Travel Related Expenses	5,366	3,928	36.6 %
75900	4070	000	Miscellaneous Operating Expense	1,020	390	161.5 %
Total Parking				\$ 4,767,866	\$ 5,094,041	(6.4)%

SCHEDULE VIII-6-1a
OPERATING EXPENSES

4075 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4075	000	Salaries	\$ 233,371	\$ 132,257	76.5 %
70210	4075	000	Health Insurance	25,641	14,072	82.2 %
70230	4075	000	Retirement	17,503	9,490	84.4 %
70240	4075	000	401K Match	11,669	6,613	76.5 %
70250	4075	000	Social Security	17,852	10,118	76.4 %
70260	4075	000	Dental	2,375	1,375	72.7 %
70270	4075	000	Vision	351	235	49.4 %
70280	4075	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	4075	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	4075	000	Professional Training and Dues	3,529	2,280	54.8 %
71370	4075	000	Repairs and Maintenance	360	2,990	(88.0)%
71900	4075	000	Other Contracted Labor	1,368,742	1,379,270	(0.8)%
73030	4075	000	Small Equipment	5,680	4,405	28.9 %
73090	4075	000	Parts and Supplies	1,620	1,123	44.3 %
74010	4075	000	Insurance Premiums	26,000	19,800	31.3 %
75020	4075	000	Credit Card Fees	9,600	360	2,566.7 %
75060	4075	000	Office and General Supplies	404	—	n/a
75090	4075	000	Printing	4,515	4,888	(7.6)%
75100	4075	000	Meals and Per Diem	400	1,100	(63.6)%
75110	4075	000	Travel Related Expenses	7,448	4,620	61.2 %
Total Ground Transportation				\$ 1,740,300	\$ 1,597,456	8.9 %

SCHEDULE VIII-4e
OPERATING EXPENSES

4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	4080	000	Salaries	\$ 175,036	\$ 169,806	3.1 %
70210	4080	000	Health Insurance	13,009	14,194	(8.3)%
70230	4080	000	Retirement	13,128	12,184	7.7 %
70240	4080	000	401K Match	5,720	8,490	(32.6)%
70250	4080	000	Social Security	13,390	12,990	3.1 %
70260	4080	000	Dental	1,187	1,375	(13.7)%
70270	4080	000	Vision	175	235	(25.5)%
70280	4080	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	4080	000	Other Employee Related Expenses (BYOD Program)	1,177	—	n/a
70350	4080	000	Professional Training and Dues	1,599	1,819	(12.1)%
71190	4080	000	Other Professional Services	—	10,000	(100.0)%
75060	4080	000	Office and General Supplies	500	500	— %
75100	4080	000	Meals and Per Diem	408	486	(16.0)%
75110	4080	000	Travel Related Expenses	2,093	3,430	(39.0)%
Total Non-Complex Expenses				229,882	237,969	(3.4)%
71190	4080	331	Other Professional Services	—	90,000	(100.0)%
71190	4080	489	Other Professional Services	—	10,000	(100.0)%
Total Complex Expenses				—	100,000	(100.0)%
Total Property Development				\$ 229,882	\$ 337,969	(32.0)%

SCHEDULE VIII-5
OPERATING EXPENSES

FINANCE, RISK & PROCUREMENT DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,856,764	\$ 1,821,002	2.0 %
70210			Health Insurance	130,436	138,824	(6.0)%
70230			Retirement	139,257	130,659	6.6 %
70240			401K Match	80,701	88,455	(8.8)%
70250			Social Security	136,486	134,734	1.3 %
70260			Dental	11,874	13,405	(11.4)%
70270			Vision	1,752	2,291	(23.5)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	24,560	24,560	— %
70335			Other Employee Related Expenses (BYOD Program)	4,872	—	n/a
70350			Professional Training and Dues	36,434	39,358	(7.4)%
71120			Audit Fees	45,825	50,800	(9.8)%
71140			Technology Services	4,020	4,020	— %
71190			Other Professional Services	127,865	647,000	(80.2)%
71900			Other Contracted Labor	162,010	213,367	(24.1)%
73020			Computer Software	27,648	54,996	(49.7)%
73030			Small Equipment	6,750	2,125	217.6 %
73050			Promotional Supplies	2,600	3,150	(17.5)%
74010			Insurance Premiums	872,500	829,900	5.1 %
74080			Insurance Claims	100,000	100,000	— %
75010			Bank Fees and Charges	72,000	—	n/a
75025			Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	—	n/a
75060			Office and General Supplies	31,000	31,690	(2.2)%
75070			Copier Expense	72,500	72,500	— %
75080			Postage	15,808	15,586	1.4 %
75090			Printing	4,433	3,813	16.3 %
75100			Meals and Per Diem	6,445	7,285	(11.5)%
75110			Travel Related Expenses	22,045	36,247	(39.2)%
75900			Miscellaneous Operating Expenses	500	—	n/a
TOTAL FINANCE, RISK & PROCUREMENT DIVISION				\$ 4,007,085	\$ 4,465,767	(10.3)%

SCHEDULE VIII-5a
 OPERATING EXPENSES
5030 FINANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	5030	000	Salaries	\$ 1,257,740	\$ 1,228,070	2.4 %
70210	5030	000	Health Insurance	84,948	90,899	(6.5)%
70230	5030	000	Retirement	94,331	88,115	7.1 %
70240	5030	000	401K Match	57,008	59,850	(4.7)%
70250	5030	000	Social Security	90,663	89,376	1.4 %
70260	5030	000	Dental	7,718	8,765	(11.9)%
70270	5030	000	Vision	1,139	1,498	(24.0)%
70280	5030	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	15,960	15,960	— %
70335	5030	000	Other Employee Related Expenses (BYOD Program)	3,312	—	n/a
70350	5030	000	Professional Training and Dues	19,284	15,598	23.6 %
71120	5030	000	Audit Fees	45,825	50,800	(9.8)%
71140	5030	000	Technology Services	4,020	4,020	— %
71190	5030	000	Other Professional Services	—	572,000	(100.0)%
71900	5030	000	Other Contracted Labor	7,450	10,368	(28.1)%
73020	5030	000	Computer Software	27,648	54,996	(49.7)%
73030	5030	000	Small Equipment	2,800	400	600.0 %
75010	5030	000	Bank Fees and Charges	72,000	—	n/a
75025	5030	000	Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	—	n/a
75060	5030	000	Office and General Supplies	4,000	5,100	(21.6)%
75080	5030	000	Postage	15,808	15,586	1.4 %
75090	5030	000	Printing	4,243	2,030	109.0 %
75100	5030	000	Meals and Per Diem	4,000	3,900	2.6 %
75110	5030	000	Travel Related Expenses	13,895	17,770	(21.8)%
Total Finance				\$ 1,843,792	\$ 2,335,101	(21.0)%

SCHEDULE VIII-5b
 OPERATING EXPENSES
5050 PROCUREMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	5050	000	Salaries	\$ 411,945	\$ 432,377	(4.7)%
70210	5050	000	Health Insurance	32,439	35,510	(8.6)%
70230	5050	000	Retirement	30,895	31,024	(0.4)%
70240	5050	000	401K Match	14,339	21,619	(33.7)%
70250	5050	000	Social Security	31,512	33,076	(4.7)%
70260	5050	000	Dental	2,969	3,437	(13.6)%
70270	5050	000	Vision	438	587	(25.4)%
70280	5050	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	6,140	6,140	— %
70350	5050	000	Professional Training and Dues	11,875	20,195	(41.2)%
71900	5050	000	Other Contracted Labor	141,560	192,000	(26.3)%
73030	5050	000	Small Equipment	2,000	1,725	15.9 %
73050	5050	000	Promotional Supplies	2,600	3,150	(17.5)%
75060	5050	000	Office and General Supplies	26,500	25,790	2.8 %
75070	5050	000	Copier Expense	72,500	72,500	— %
75090	5050	000	Printing	190	1,783	(89.3)%
75100	5050	000	Meals and Per Diem	1,725	3,025	(43.0)%
75110	5050	000	Travel Related Expenses	4,525	15,153	(70.1)%
75090	5050	000	Miscellaneous Operating Expenses	500	—	
Total Procurement				\$ 794,652	\$ 899,091	(11.6)%

SCHEDULE VIII-5c
OPERATING EXPENSES

5070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5070	000	Salaries	\$ 187,079	\$ 160,555	16.5 %
70210	5070	000	Health Insurance	13,049	12,415	5.1 %
70230	5070	000	Retirement	14,031	11,520	21.8 %
70240	5070	000	401K Match	9,354	6,986	33.9 %
70250	5070	000	Social Security	14,311	12,282	16.5 %
70260	5070	000	Dental	1,187	1,203	(1.3)%
70270	5070	000	Vision	175	206	(15.0)%
70280	5070	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	5070	000	Other Employee Related Expenses (BYOD Program)	1,560	—	n/a
70350	5070	000	Professional Training and Dues	5,275	3,565	48.0 %
71190	5070	000	Other Professional Services	127,865	75,000	70.5 %
71900	5070	000	Other Contracted Labor	13,000	10,999	18.2 %
73030	5070	000	Small Equipment	1,950	—	n/a
75060	5070	000	Office and General Supplies	500	800	(37.5)%
75100	5070	000	Meals and Per Diem	720	360	100.0 %
75110	5070	000	Travel Related Expenses	3,625	3,324	9.1 %
Total Non-Complex Expenses				396,141	301,675	31.3 %
74010	5070	211	Insurance Premiums	120,100	117,500	2.2 %
74010	5070	321	Insurance Premiums	100,500	86,400	16.3 %
74010	5070	331	Insurance Premiums	331,800	363,500	(8.7)%
74010	5070	341	Insurance Premiums	9,600	7,500	28.0 %
74010	5070	381	Insurance Premiums	8,800	4,700	87.2 %
74010	5070	382	Insurance Premiums	8,200	5,700	43.9 %
74010	5070	431	Insurance Premiums	5,500	10,200	(46.1)%
74010	5070	432	Insurance Premiums	3,300	7,300	(54.8)%
74010	5070	433	Insurance Premiums	2,300	—	n/a
74010	5070	434	Insurance Premiums	6,100	11,900	(48.7)%
74010	5070	441	Insurance Premiums	14,000	12,300	13.8 %
74010	5070	451	Insurance Premiums	9,300	6,800	36.8 %
74010	5070	452	Insurance Premiums	1,600	—	n/a
74010	5070	453	Insurance Premiums	10,300	8,200	25.6 %
74010	5070	454	Insurance Premiums	11,100	8,900	24.7 %
74010	5070	455	Insurance Premiums	100	100	— %
74010	5070	489	Insurance Premiums	22,900	18,300	25.1 %
74010	5070	561	Insurance Premiums	11,300	9,000	25.6 %
74010	5070	602	Insurance Premiums	3,400	—	n/a
74010	5070	603	Insurance Premiums	4,100	—	n/a
74010	5070	604	Insurance Premiums	3,200	—	n/a
74010	5070	605	Insurance Premiums	100	—	n/a
74010	5070	621	Insurance Premiums	146,700	—	n/a
74010	5070	651	Insurance Premiums	31,500	144,000	(78.1)%
74010	5070	721	Insurance Premiums	800	900	(11.1)%
74010	5070	881	Insurance Premiums	5,100	5,800	(12.1)%
74010	5070	889	Insurance Premiums	800	900	(11.1)%
74080	5070	321	Insurance Claims	18,000	18,000	— %
74080	5070	331	Insurance Claims	58,800	58,800	— %
74080	5070	381	Insurance Claims	1,600	1,600	— %
74080	5070	382	Insurance Claims	1,000	1,000	— %
74080	5070	434	Insurance Claims	800	800	— %

SCHEDULE VIII-5c - CONTINUED

OPERATING EXPENSES

5070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE

<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>
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74080	5070	561	Insurance Claims
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74080	5070	651	Insurance Claims
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74080	5070	881	Insurance Claims
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Total Complex Expenses**Total Risk Management and Safety**

FY 2018-2019		FY 2017-2018		
<u>BUDGET</u>		<u>BUDGET</u>		<u>% CHANGE</u>
1,000		1,000		— %
11,200		11,200		— %
7,600		7,600		— %
972,500		929,900		4.6 %
\$ 1,368,641	\$	1,231,575	\$	11.1 %

SCHEDULE VIII-6
OPERATING EXPENSES

OPERATIONS DIVISION

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	\$ 14,514,794	\$ 13,751,508	5.6 %
70120			Overtime	379,410	487,750	(22.2)%
70210			Health Insurance	1,508,475	1,555,457	(3.0)%
70230			Retirement	1,069,373	966,092	10.7 %
70240			401K Match	647,635	597,152	8.5 %
70250			Social Security	1,102,261	1,045,823	5.4 %
70260			Dental	139,907	152,448	(8.2)%
70270			Vision	20,975	26,049	(19.5)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	282,310	281,080	0.4 %
70290			Retiree Separation Allowance Expense	4,692	4,690	— %
70335			Other Employee Related Expenses (BYOD Program)	25,080	—	n/a
70340			Physical Examinations	76,276	77,546	(1.6)%
70350			Professional Training and Dues	132,775	116,220	14.2 %
70380			Uniforms	149,199	165,833	(10.0)%
71110			Advertising and Marketing Services	1,800	—	n/a
71140			Technology Services	26,662	26,830	(0.6)%
71190			Other Professional Services	2,230,000	6,261,661	(64.4)%
71320			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,560,080	2,365,952	8.2 %
71330			Elevators/Escalators	1,023,057	1,023,153	— %
71340			Heating Ventilation & Air Conditioning (HVAC)	474,799	644,420	(26.3)%
71350			Janitorial	5,316,651	4,767,880	11.5 %
71360			Landscaping	1,127,525	1,035,155	8.9 %
71370			Repairs and Maintenance	1,692,153	1,513,073	11.8 %
71380			Ramp Tower	846,144	846,144	— %
71390			Snow Removal	—	220,000	(100.0)%
71400			Waste Disposal	243,000	234,419	3.7 %
71900			Other Contracted Labor	2,753,615	4,058,438	(32.2)%
72010			Electricity	4,866,684	4,348,224	11.9 %
72020			Natural Gas	425,000	537,992	(21.0)%
72030			Water	413,000	416,000	(0.7)%
72040			Sewer	763,000	729,000	4.7 %
72060			TV Service Providers	2,800	2,500	12.0 %
73020			Computer Software	5,500	—	n/a
73030			Small Equipment	196,026	320,775	(38.9)%
73040			Fuel	418,726	404,567	3.5 %
73060			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	522,900	— %
73070			ID System Supplies	31,215	38,330	(18.6)%
73090			Parts and Supplies	1,170,624	1,241,436	(5.7)%
74010			Insurance Premiums	347,200	335,200	3.6 %
75020			Credit Card Fees	1,200	720	66.7 %
75030			Division of Criminal Information Access Fees	156,360	147,928	5.7 %
75040			K-9 Program	10,040	9,144	9.8 %
75050			Permit Administration	36,341	34,257	6.1 %
75060			Office and General Supplies	9,077	12,396	(26.8)%
75090			Printing	16,308	13,246	23.1 %
75100			Meals and Per Diem	23,072	21,367	8.0 %
75110			Travel Related Expenses	78,952	67,296	17.3 %
TOTAL OPERATIONS DIVISION				\$ 47,842,673	\$ 51,428,051	(7.0)%

SCHEDULE VIII-6-1
OPERATING EXPENSES

AIRPORT OPERATIONS BUSINESS UNIT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 7,955,751	\$ 7,613,417	4.5 %
70120			Overtime	205,600	205,590	— %
70210			Health Insurance	847,682	867,275	(2.3)%
70230			Retirement	577,440	525,681	9.8 %
70230			401K Match	353,462	327,612	7.9 %
70250			Social Security	607,490	581,584	4.5 %
70260			Dental	78,803	85,076	(7.4)%
70270			Vision	11,884	14,537	(18.2)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	158,300	158,300	— %
70290			Retiree Separation Allowance Expense	4,692	4,690	— %
70335			Other Employee Related Expenses (BYOD Program)	10,920	—	n/a
70340			Physical Examinations	74,376	75,646	(1.7)%
70350			Professional Training and Dues	35,251	46,693	(24.5)%
70380			Uniforms	91,084	108,914	(16.4)%
71140			Technology Services	26,662	26,830	(0.6)%
71370			Repairs and Maintenance	135,671	110,087	23.2 %
71380			Ramp Tower	846,144	846,144	— %
71900			Other Contracted Labor	145,527	156,795	(7.2)%
72060			TV Service Providers	2,800	2,500	12.0 %
73030			Small Equipment	146,632	273,712	(46.4)%
73070			ID System Supplies	31,215	38,330	(18.6)%
73090			Parts and Supplies	80,394	69,383	15.9 %
74010			Insurance Premiums	183,900	169,600	8.4 %
75020			Credit Card Fees	1,200	720	66.7 %
75030			Division of Criminal Information Access Fees	156,360	147,928	5.7 %
75040			K-9 Program	10,040	9,144	9.8 %
75060			Office and General Supplies	7,011	6,666	5.2 %
75090			Printing	15,588	12,511	24.6 %
75100			Meals and Per Diem	10,612	11,921	(11.0)%
75110			Travel Related Expenses	25,561	23,263	9.9 %
Total Airport Operations Business Unit				\$ 12,838,052	\$ 12,520,549	2.5 %

SCHEDULE VIII-6-1a
 OPERATING EXPENSES
6110 AIRCRAFT RESCUE AND FIRE FIGHTING

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6110	000	Salaries	\$ 1,326,580	\$ 1,287,595	3.0 %
70120	6110	000	Overtime	93,800	93,820	— %
70210	6110	000	Health Insurance	141,164	149,051	(5.3)%
70230	6110	000	Retirement/	99,493	92,388	7.7 %
70240	6110	000	401K Match	62,386	58,483	6.7 %
70250	6110	000	Social Security	101,479	98,499	3.0 %
70260	6110	000	Dental	13,062	14,609	(10.6)%
70270	6110	000	Vision	1,928	2,496	(22.8)%
70280	6110	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	27,010	27,010	— %
70340	6110	000	Physical Examinations	8,700	12,380	(29.7)%
70350	6110	000	Professional Training and Dues	26,951	27,735	(2.8)%
70380	6110	000	Uniforms	16,500	27,292	(39.5)%
71370	6110	000	Repairs and Maintenance	33,960	18,197	86.6 %
72060	6110	000	TV Service Providers	2,800	2,500	12.0 %
73030	6110	000	Small Equipment	32,700	6,600	395.5 %
73090	6110	000	Parts and Supplies	31,000	26,000	19.2 %
74010	6110	000	Insurance Premiums	30,600	29,900	2.3 %
75090	6110	000	Printing	1,100	1,100	— %
75100	6110	000	Meals and Per Diem	5,450	6,600	(17.4)%
75110	6110	000	Travel Related Expenses	13,500	11,050	22.2 %
Total Aircraft Rescue and Fire Fighting				\$ 2,070,163	\$ 1,993,305	3.9 %

SCHEDULE VIII-6-1b
 OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6120	000	Salaries	\$ 632,603	\$ 594,777	6.4 %
70120	6120	000	Overtime	38,000	38,010	— %
70210	6120	000	Health Insurance	82,926	85,408	(2.9)%
70230	6120	000	Retirement/	47,448	42,678	11.2 %
70240	6120	000	401K Match	28,647	26,520	8.0 %
70250	6120	000	Social Security	48,395	45,497	6.4 %
70260	6120	000	Dental	7,718	8,422	(8.4)%
70270	6120	000	Vision	1,139	1,439	(20.8)%
70280	6110	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	15,960	15,960	— %
70350	6120	000	Professional Training and Dues	1,300	1,530	(15.0)%
70380	6120	000	Uniforms	—	500	(100.0)%
71370	6120	000	Repairs and Maintenance	79,871	74,500	7.2 %
71900	6120	000	Other Contracted Labor	19,000	16,000	18.8 %
73030	6120	000	Small Equipment	25,415	49,700	(48.9)%
73090	6120	000	Parts and Supplies	800	800	— %
74010	6120	000	Insurance Premiums	13,800	11,100	24.3 %
75030	6120	000	Division of Criminal Information Access Fees	1,800	1,800	— %
75100	6120	000	Meals and Per Diem	—	366	(100.0)%
Total Communications Center				\$ 1,044,822	\$ 1,015,007	2.9 %

SCHEDULE VIII-6-1c
 OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6150	000	Salaries	\$ 3,454,400	\$ 3,294,444	4.9 %
70120	6150	000	Overtime	54,000	54,030	(0.1)%
70210	6150	000	Health Insurance	314,954	323,204	(2.6)%
70230	6150	000	Retirement/	239,839	215,788	11.1 %
70240	6150	000	401K Match	146,466	138,543	5.7 %
70250	6150	000	Social Security	264,268	252,033	4.9 %
70260	6150	000	Dental	29,092	31,624	(8.0)%
70270	6150	000	Vision	4,294	5,404	(20.5)%
70280	6150	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	60,090	60,090	— %
70290	6150	000	Retiree Separation Allowance Expense	4,692	4,690	— %
70335	6150	000	Other Employee Related Expenses (BYOD Program)	2,340	—	n/a
70340	6150	000	Physical Examinations	65,676	63,266	3.8 %
70350	6150	000	Professional Training and Dues	3,700	12,029	(69.2)%
70380	6150	000	Uniforms	52,308	59,293	(11.8)%
71140	6150	000	Technology Services	1,212	1,380	(12.2)%
71370	6150	000	Repairs and Maintenance	12,590	8,240	52.8 %
73030	6150	000	Small Equipment	77,172	173,933	(55.6)%
73090	6150	000	Parts and Supplies	22,257	20,159	10.4 %
74010	6150	000	Insurance Premiums	89,200	81,300	9.7 %
75030	6150	000	Division of Criminal Information Access Fees	4,560	4,128	10.5 %
75040	6150	000	K9 Program	10,040	9,144	9.8 %
75060	6150	000	Office and General Supplies	4,416	4,416	— %
75090	6150	000	Printing	5,038	981	413.6 %
75100	6150	000	Meals and Per Diem	2,082	1,900	9.6 %
75110	6150	000	Travel Related Expenses	7,261	4,863	49.3 %
Total Law Enforcement				\$ 4,931,947	\$ 4,824,882	2.2 %

SCHEDULE VIII-6-1c
OPERATING EXPENSES
6170 OPERATIONS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6170	000	Salaries	\$ 1,352,120	\$ 1,257,673	7.5 %
70120	6170	000	Overtime	1,800	1,780	1.1 %
70210	6170	000	Health Insurance	130,591	114,789	13.8 %
70230	6170	000	Retirement/	101,410	90,239	12.4 %
70240	6170	000	401K Match	62,892	56,879	10.6 %
70250	6170	000	Social Security	102,309	95,371	7.3 %
70260	6170	000	Dental	12,307	11,172	10.2 %
70270	6170	000	Vision	2,069	1,909	8.4 %
70280	6170	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	20,870	20,870	— %
70335	6170	000	Other Employee Related Expenses (BYOD Program)	8,580	—	n/a
70350	6170	000	Professional Training and Dues	2,700	4,105	(34.2)%
70380	6170	000	Uniforms	800	400	100.0 %
71140	6170	000	Technology Services	25,450	25,450	— %
71900	6170	000	Other Contracted Labor	1,200	20,000	(94.0)%
73030	6170	000	Small Equipment	9,160	41,294	(77.8)%
73070	6170	000	ID System Supplies	31,215	38,330	(18.6)%
73090	6170	000	Parts and Supplies	17,725	—	n/a
74010	6170	000	Insurance Premiums	22,700	20,600	10.2 %
75020	6170	000	Credit Card Fees	1,200	720	66.7 %
75030	6170	000	Division of Criminal Information Access Fees	150,000	142,000	5.6 %
75060	6170	000	Office and General Supplies	1,400	1,300	7.7 %
75090	6170	000	Printing	6,300	7,080	(11.0)%
75100	6170	000	Meals and Per Diem	1,280	2,655	(51.8)%
75110	6170	000	Travel Related Expenses	4,800	7,350	(34.7)%
Total Non-Complex Expenses				2,070,878	1,961,966	5.6 %
71370	6170	211	Repairs and Maintenance	1,150	1,150	— %
71380	6170	331	Ramp Tower	846,144	846,144	— %
71900	6170	211	Other Contracted Labor	125,327	120,795	3.8 %
73090	6170	211	Parts and Supplies	—	22,024	(100.0)%
73090	6170	331	Parts and Supplies	8,212	—	n/a
Total Complex Expenses				980,833	990,113	(0.9)%
Total Operations				\$ 3,051,711	\$ 2,952,079	3.4 %

SCHEDULE VIII-6-1d
 OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6180	000	Salaries	\$ 1,190,048	\$ 1,178,928	0.9 %
70120	6180	000	Overtime	18,000	17,950	0.3 %
70210	6180	000	Health Insurance	178,047	194,823	(8.6)%
70230	6180	000	Retirement/	89,250	84,588	5.5 %
70240	6180	000	401K Match	53,071	47,187	12.5 %
70250	6180	000	Social Security	91,039	90,184	0.9 %
70260	6180	000	Dental	16,624	19,249	(13.6)%
70270	6180	000	Vision	2,454	3,289	(25.4)%
70280	6180	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	34,370	34,370	— %
70350	6180	000	Professional Training and Dues	600	1,294	(53.6)%
70380	6180	000	Uniforms	21,476	21,429	0.2 %
71370	6180	000	Repairs and Maintenance	8,100	8,000	1.3 %
73030	6180	000	Small Equipment	2,185	2,185	— %
73090	6180	000	Parts and Supplies	400	400	— %
74010	6180	000	Insurance Premiums	27,600	26,700	3.4 %
75060	6180	000	Office and General Supplies	1,195	950	25.8 %
75090	6180	000	Printing	3,150	3,350	(6.0)%
75100	6180	000	Meals and Per Diem	1,800	400	350.0 %
Total Traffic Control				\$ 1,739,409	\$ 1,735,276	0.2 %

SCHEDULE VIII-6-2
OPERATING EXPENSES

FACILITIES ASSET MANAGEMENT BUSINESS UNIT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 1,261,887	\$ 1,049,563	20.2 %
70120			Overtime	710	710	— %
70210			Health Insurance	83,725	71,617	16.9 %
70230			Retirement	94,643	75,306	25.7 %
70240			401K Match	50,936	46,188	10.3 %
70250			Social Security	90,064	75,058	20.0 %
70260			Dental	7,671	6,875	11.6 %
70270			Vision	1,204	1,175	2.5 %
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	13,520	12,290	10.0 %
70335			Other Employee Related Expenses (BYOD Program)	6,360	—	n/a
70350			Professional Training and Dues	23,034	21,638	6.5 %
71110			Advertising and Marketing Services	1,800	—	n/a
71190			Other Professional Services	2,230,000	6,261,661	(64.4)%
71900			Other Contracted Labor	2,070,300	2,993,579	(30.8)%
73030			Small Equipment	1,630	1,955	(16.6)%
73090			Parts and Supplies	7,114	2,000	255.7 %
74010			Insurance Premiums	17,600	21,400	(17.8)%
75060			Office and General Supplies	2,066	5,730	(63.9)%
75090			Printing	720	700	2.9 %
75100			Meals and Per Diem	4,916	4,440	10.7 %
75110			Travel Related Expenses	26,941	20,268	32.9 %
Total Facilities Asset Management Business Unit				\$ 5,996,841	\$ 10,672,153	(43.8)%

SCHEDULE VIII-6-2a
 OPERATING EXPENSES
6310 BUILDING & BUILDING SYSTEMS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6310	000	Salaries	\$ 269,221	\$ 349,018	(22.9)%
70210	6310	000	Health Insurance	19,536	28,416	(31.3)%
70230	6310	000	Retirement/	20,192	25,042	(19.4)%
70240	6310	000	401K Match	7,241	15,127	(52.1)%
70250	6310	000	Social Security	20,596	26,700	(22.9)%
70260	6310	000	Dental	1,781	2,750	(35.2)%
70270	6310	000	Vision	263	470	(44.0)%
70280	6310	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	4,910	4,910	— %
70335	6330	000	Other Employee Related Expenses (BYOD Program)	1,560	—	n/a
70350	6310	000	Professional Training and Dues	6,330	7,130	(11.2)%
71190	6310	000	Other Professional Services	—	11,662	(100.0)%
71900	6310	000	Other Contracted Labor	—	5,000	(100.0)%
73030	6310	000	Small Equipment	815	1,065	(23.5)%
74010	6310	000	Insurance Premiums	3,000	—	n/a
75100	6310	000	Meals and Per Diem	600	576	4.2 %
75110	6310	000	Travel Related Expenses	5,550	4,650	19.4 %
Total Non-Complex Expenses				361,595	482,516	(25.1)%
71190	6310	621	Other Professional Services	—	6,249,999	(100.0)%
71900	6310	321	Other Contracted Labor	100,000	—	n/a
71900	6310	331	Other Contracted Labor	1,460,000	1,283,179	13.8 %
71900	6310	382	Other Contracted Labor	60,000	135,100	(55.6)%
71900	6310	434	Other Contracted Labor	—	190,000	(100.0)%
71900	6310	561	Other Contracted Labor	50,000	120,000	(58.3)%
71900	6310	621	Other Contracted Labor	250,000	—	n/a
Total Complex Expenses				1,920,000	7,978,278	(75.9)%
Total Building & Building Systems				\$ 2,281,595	\$ 8,460,794	(73.0)%

SCHEDULE VIII-6-2b
OPERATING EXPENSES

6330 FACILITIES ASSET MANAGEMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6330	000	Salaries	\$ 441,949	\$ 338,794	30.4 %
70210	6330	000	Health Insurance	21,092	14,741	43.1 %
70230	6330	000	Retirement/	33,147	24,309	36.4 %
70240	6330	000	401K Match	22,097	16,940	30.4 %
70250	6330	000	Social Security	27,338	20,684	32.2 %
70260	6330	000	Dental	1,890	1,375	37.5 %
70270	6330	000	Vision	293	235	24.7 %
70280	6330	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	3,690	2,460	50.0 %
70335	6330	000	Other Employee Related Expenses (BYOD Program)	2,460	—	n/a
70350	6330	000	Professional Training and Dues	6,235	6,520	(4.4)%
73090	6330	000	Parts and Supplies	2,000	2,000	— %
74010	6330	000	Insurance Premiums	3,800	—	n/a
75060	6330	000	Office and General Supplies	140	—	n/a
75100	6330	000	Meals and Per Diem	3,237	2,480	30.5 %
75110	6330	000	Travel Related Expenses	15,021	9,968	50.7 %
Total Facilities Asset Management				\$ 584,389	\$ 440,506	32.7 %

SCHEDULE VIII-6-2a
 OPERATING EXPENSES
6340 FACILITIES ENGINEERING

ACCOUNTING CODE

G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2018-2019 BUDGET	FY 2017-2018 BUDGET	% CHANGE
70110	6340	000	Salaries	\$ 401,344	\$ 217,478	84.5 %
70210	6340	000	Health Insurance	30,171	14,349	110.3 %
70230	6340	000	Retirement/	30,101	15,604	92.9 %
70240	6340	000	401K Match	14,129	6,907	104.6 %
70250	6340	000	Social Security	30,703	16,637	84.5 %
70260	6340	000	Dental	2,813	1,375	104.6 %
70270	6340	000	Vision	473	235	101.3 %
70280	6340	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	6340	000	Other Employee Related Expenses (BYOD Program)	2,340	—	n/a
70350	6340	000	Professional Training and Dues	4,630	1,815	155.1 %
71110	6340	000	Advertising and Marketing Services	1,800	—	n/a
73090	6340	000	Parts and Supplies	5,114	—	n/a
74010	6340	000	Insurance Premiums	8,800	21,400	(58.9)%
75090	6340	000	Printing	120	—	n/a
75100	6340	000	Meals and Per Diem	375	630	(40.5)%
75110	6340	000	Travel Related Expenses	2,370	1,000	137.0 %
Total Non-Complex Expenses				537,743	299,890	79.3 %
71190	6340	211	Other Professional Services	750,000	—	n/a
71190	6340	381	Other Professional Services	300,000	—	n/a
71190	6340	489	Other Professional Services	500,000	—	n/a
71190	6340	881	Other Professional Services	330,000	—	n/a
71190	6340	889	Other Professional Services	350,000	—	n/a
71900	6340	211	Other Contracted Labor	—	500,000	(100.0)%
71900	6340	441	Other Contracted Labor	—	—	n/a
71900	6340	453	Other Contracted Labor	—	100,000	(100.0)%
71900	6340	651	Other Contracted Labor	—	—	n/a
71900	6340	881	Other Contracted Labor	—	600,000	(100.0)%
Total Complex Expenses				2,230,000	1,200,000	85.8 %
Total Facilities Engineering				\$ 2,767,743	\$ 1,499,890	84.5 %

SCHEDULE VIII-6-2b
 OPERATING EXPENSES
6350 GIS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6350	000	Salaries	\$ 149,373	\$ 144,273	3.5 %
70120	6350	000	Overtime	710	710	— %
70210	6350	000	Health Insurance	12,926	14,111	(8.4)%
70230	6340	000	Retirement/	11,203	10,351	8.2 %
70240	6340	000	401K Match	7,469	7,214	3.5 %
70250	6350	000	Social Security	11,427	11,037	3.5 %
70260	6350	000	Dental	1,187	1,375	(13.7)%
70270	6350	000	Vision	175	235	(25.5)%
70280	6350	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70350	6350	000	Professional Training and Dues	5,839	6,173	(5.4)%
71900	6350	000	Other Contracted Labor	150,300	60,300	149.3 %
73030	6350	000	Small Equipment	815	890	(8.4)%
74010	6350	000	Insurance Premiums	2,000	—	n/a
75060	6350	000	Office and General Supplies	1,926	5,730	(66.4)%
75090	6350	000	Printing	600	700	(14.3)%
75100	6350	000	Meals and Per Diem	704	754	(6.6)%
75110	6350	000	Travel Related Expenses	4,000	4,650	(14.0)%
Total GIS				\$ 363,114	\$ 270,963	34.0 %

SCHEDULE VIII-6-3
OPERATING EXPENSES

OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	\$ 4,943,787	\$ 4,756,455	3.9 %
70120			Overtime	173,100	281,450	(38.5)%
70210			Health Insurance	551,040	588,201	(6.3)%
70230			Retirement	370,787	341,279	8.6 %
70240			401K Match	225,569	207,916	8.5 %
70250			Social Security	378,029	363,875	3.9 %
70260			Dental	51,058	57,748	(11.6)%
70270			Vision	7,536	9,868	(23.6)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	105,570	105,570	— %
70335			Other Employee Related Expenses (BYOD Program)	7,800	—	n/a
70340			Physical Examinations	1,900	1,900	— %
70350			Professional Training and Dues	69,405	41,454	67.4 %
70380			Uniforms	58,115	56,919	2.1 %
71320			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	2,560,080	2,365,952	8.2 %
71330			Elevators/Escalators	1,023,057	1,023,153	— %
71340			Heating Ventilation & Air Conditioning (HVAC)	474,799	644,420	(26.3)%
71350			Janitorial	5,316,651	4,767,880	11.5 %
71360			Landscaping	1,127,525	1,035,155	8.9 %
71370			Repairs and Maintenance	1,472,482	1,318,986	11.6 %
71390			Snow Removal	—	220,000	(100.0)%
71400			Waste Disposal	243,000	234,419	3.7 %
71900			Other Contracted Labor	428,276	79,226	440.6 %
72010			Electricity	4,861,392	4,344,696	11.9 %
72020			Natural Gas	425,000	537,992	(21.0)%
72030			Water	413,000	416,000	(0.7)%
72040			Sewer	763,000	729,000	4.7 %
73020			Computer Software	5,500	—	4.7 %
73030			Small Equipment	47,564	44,038	8.0 %
73040			Fuel	418,726	404,567	3.5 %
73060			Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	522,900	522,900	— %
73090			Parts and Supplies	1,082,590	1,169,282	(7.4)%
74010			Insurance Premiums	141,700	143,100	(1.0)%
75050			Permit Administration	29,971	27,887	7.5 %
75100			Meals and Per Diem	6,370	3,989	59.7 %
75110			Travel Related Expenses	17,486	14,912	17.3 %
Total Operational Asset Management Business Unit				\$ 28,324,765	\$ 26,860,189	5.5 %

SCHEDULE VIII-6-2a
 OPERATING EXPENSES
6510 BAGGAGE SYSTEMS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110	6510	000	Salaries	\$ 98,052	\$ 104,184	(5.9)%
70210	6510	000	Health Insurance	6,538	7,161	(8.7)%
70230	6510	000	Retirement	7,354	7,475	(1.6)%
70240	6510	000	401K Match	2,942	1,042	182.3 %
70250	6510	000	Social Security	7,501	7,970	(5.9)%
70260	6510	000	Dental	594	687	(13.5)%
70270	6510	000	Vision	88	117	(24.8)%
70280	6510	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	1,230	1,230	— %
70335	6510	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	6510	000	Professional Training and Dues	10,000	—	n/a
74010	6510	000	Insurance Premiums	1,000	—	n/a
Total Non-Complex Expenses				136,079	129,866	4.8 %
71320	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	659,382	584,736	12.8 %
71320	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	1,900,698	1,781,216	6.7 %
73060	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	72,500	122,900	(41.0)%
73060	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies	450,400	400,000	12.6 %
Total Complex Expenses				3,082,980	2,888,852	6.7 %
Total Building & Building Systems				\$ 3,219,059	\$ 3,018,718	6.6 %

SCHEDULE VIII-6-3b

OPERATING EXPENSES

6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6520	000	Salaries	\$ 182,868	\$ 180,531	1.3 %
70210	6520	000	Health Insurance	13,035	14,228	(8.4)%
70230	6520	000	Retirement	13,715	12,953	5.9 %
70240	6520	000	401K Match	7,959	9,026	(11.8)%
70250	6520	000	Social Security	13,990	13,811	1.3 %
70260	6520	000	Dental	1,187	1,375	(13.7)%
70270	6520	000	Vision	175	235	(25.5)%
70280	6520	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70335	6520	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
73090	6520	000	Parts and Supplies	500	200	150.0 %
74010	6520	000	Insurance Premiums	3,700	—	n/a
Total Non-Complex Expenses				240,369	234,819	2.4 %
71330	6520	321	Elevators/Escalators	189,667	166,807	13.7 %
71330	6520	331	Elevators/Escalators	569,978	652,781	(12.7)%
71330	6520	382	Elevators/Escalators	2,400	2,400	— %
71330	6520	434	Elevators/Escalators	2,400	2,400	— %
71330	6520	451	Elevators/Escalators	2,400	2,400	— %
71330	6520	452	Elevators/Escalators	2,400	2,400	— %
71330	6520	454	Elevators/Escalators	4,800	4,800	— %
71330	6520	621	Elevators/Escalators	249,012	189,165	31.6 %
71350	6520	321	Janitorial	815,020	716,251	13.8 %
71350	6520	331	Janitorial	3,769,084	3,345,053	12.7 %
71350	6520	341	Janitorial	16,875	16,876	— %
71350	6520	381	Janitorial	1,397	1,397	— %
71350	6520	382	Janitorial	62,241	62,238	— %
71350	6520	434	Janitorial	4,131	4,130	— %
71350	6520	441	Janitorial	11,847	11,848	— %
71350	6520	451	Janitorial	132,205	106,235	24.4 %
71350	6520	452	Janitorial	4,550	4,550	— %
71350	6520	453	Janitorial	52,411	52,411	— %
71350	6520	454	Janitorial	88,333	88,337	— %
71350	6520	489	Janitorial	18,336	18,336	— %
71350	6520	601	Janitorial	10,895	10,896	— %
71350	6520	602	Janitorial	2,746	2,746	— %
71350	6520	603	Janitorial	20,764	20,764	— %
71350	6520	604	Janitorial	12,264	12,264	— %
71350	6520	621	Janitorial	261,529	261,529	— %
71350	6520	631	Janitorial	1,900	1,899	0.1 %
71350	6520	721	Janitorial	30,123	30,120	— %
71360	6520	881	Landscaping	1,127,525	1,035,155	8.9 %
71370	6520	321	Repairs and Maintenance	27,485	27,020	1.7 %
71370	6520	331	Repairs and Maintenance	52,731	55,071	(4.2)%
71370	6520	341	Repairs and Maintenance	960	960	— %
71370	6520	382	Repairs and Maintenance	9,572	9,240	3.6 %
71370	6520	434	Repairs and Maintenance	960	960	— %
71370	6520	441	Repairs and Maintenance	960	960	— %
71370	6520	451	Repairs and Maintenance	8,163	7,956	2.6 %
71370	6520	453	Repairs and Maintenance	4,263	4,164	2.4 %
71370	6520	454	Repairs and Maintenance	5,550	5,424	2.3 %

SCHEDULE VIII-6-3b - CONTINUED
 OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
71370	6520	456	Repairs and Maintenance	960	960	— %
71370	6520	489	Repairs and Maintenance	180	180	— %
71370	6520	621	Repairs and Maintenance	16,020	15,552	3.0 %
71370	6520	721	Repairs and Maintenance	960	960	— %
75050	6520	321	Permit Administration	2,550	2,550	— %
75050	6520	331	Permit Administration	8,150	8,150	— %
75050	6520	381	Permit Administration	175	175	— %
75050	6520	382	Permit Administration	175	175	— %
75050	6520	434	Permit Administration	175	175	— %
75050	6520	451	Permit Administration	175	175	— %
75050	6520	454	Permit Administration	350	350	— %
75050	6520	621	Permit Administration	3,975	3,975	— %
Total Complex Expenses				7,611,722	6,971,320	9.2 %
Total Contract Facilities Maintenance				\$ 7,852,091	\$ 7,206,139	9.0 %

SCHEDULE VIII-6-3c
 OPERATING EXPENSES
6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6540	000	Salaries	\$ 433,433	\$ 432,482	0.2 %
70120	6540	000	Overtime	29,600	29,610	— %
70210	6540	000	Health Insurance	44,951	49,151	(8.5)%
70230	6540	000	Retirement	32,507	31,031	4.8 %
70240	6540	000	401K Match	21,672	21,624	0.2 %
70250	6540	000	Social Security	33,157	33,087	0.2 %
70260	6540	000	Dental	4,156	4,812	(13.6)%
70270	6540	000	Vision	613	822	(25.4)%
70280	6540	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	8,590	8,590	— %
70335	6540	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	6540	000	Professional Training and Dues	8,130	1,827	345.0 %
70380	6540	000	Uniforms	4,868	4,762	2.2 %
71370	6540	000	Repairs and Maintenance	121,431	130,506	(7.0)%
73020	6540	000	Computer Software	5,500	—	n/a
73030	6540	000	Small Equipment	11,674	10,433	11.9 %
73040	6540	000	Fuel	383,813	384,091	(0.1)%
73090	6540	000	Parts and Supplies	224,049	327,900	(31.7)%
74010	6540	000	Insurance Premiums	10,300	11,300	(8.8)%
75050	6540	000	Permit Administration	13,601	11,277	20.6 %
75100	6540	000	Meals and Per Diem	—	193	(100.0)%
75110	6540	000	Travel Related Expenses	—	491	(100.0)%
Total Fleet Maintenance				\$ 1,392,825	\$ 1,493,989	(6.8)%

SCHEDULE VIII-6-3c
 OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6550	000	Salaries	\$ 742,269	\$ 724,794	2.4 %
70120	6550	000	Overtime	27,800	55,610	(50.0)%
70210	6550	000	Health Insurance	77,058	84,207	(8.5)%
70230	6550	000	Retirement	55,671	52,004	7.1 %
70240	6550	000	401K Match	33,637	31,762	5.9 %
70250	6550	000	Social Security	56,784	55,450	2.4 %
70260	6550	000	Dental	7,124	8,250	(13.6)%
70270	6550	000	Vision	1,052	1,410	(25.4)%
70280	6550	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	14,730	14,730	— %
70335	6550	000	Other Employee Related Expenses (BYOD Program)	780	—	n/a
70350	6550	000	Professional Training and Dues	1,120	1,500	(25.3)%
70380	6550	000	Uniforms	4,120	4,185	(1.6)%
71370	6550	000	Repairs and Maintenance	512,249	341,487	50.0 %
71900	6550	000	Other Contracted Labor	48,296	46,646	3.5 %
73030	6550	000	Small Equipment	6,150	1,875	228.0 %
73090	6550	000	Parts and Supplies	62,780	50,917	23.3 %
74010	6550	000	Insurance Premiums	15,300	16,900	(9.5)%
75100	6550	000	Meals and Per Diem	576	447	28.9 %
75110	6550	000	Travel Related Expenses	3,100	2,032	52.6 %
Total Fueling Systems				\$ 1,670,596	\$ 1,494,206	11.8 %

SCHEDULE VIII-6-3e
 OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6570	000	Salaries	\$ 2,179,849	\$ 2,135,436	2.1 %
70120	6570	000	Overtime	36,000	116,490	(69.1)%
70210	6570	000	Health Insurance	243,469	265,917	(8.4)%
70230	6570	000	Retirement	163,488	153,221	6.7 %
70240	6570	000	401K Match	100,754	90,556	11.3 %
70250	6570	000	Social Security	166,588	163,360	2.0 %
70260	6570	000	Dental	22,561	26,124	(13.6)%
70270	6570	000	Vision	3,330	4,464	(25.4)%
70280	6570	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	49,100	49,100	— %
70335	6570	000	Other Employee Related Expenses (BYOD Program)	1,560	—	n/a
70340	6570	000	Physical Examinations	1,900	1,900	— %
70350	6570	000	Professional Training and Dues	35,815	14,630	144.8 %
70380	6570	000	Uniforms	28,412	28,792	(1.3)%
71370	6570	000	Repairs and Maintenance	1,020	1,020	— %
71900	6570	000	Other Contracted Labor	150,000	11,500	1,204.3 %
73030	6570	000	Small Equipment	9,340	17,950	(48.0)%
73040	6570	000	Fuel	—	10,000	(100.0)%
73090	6570	000	Parts and Supplies	31,122	30,110	3.4 %
74010	6570	000	Insurance Premiums	56,700	114,900	(50.7)%
75100	6570	000	Meals and Per Diem	3,644	1,539	136.8 %
75110	6570	000	Travel Related Expenses	8,136	5,095	59.7 %
Total Non-Complex Expenses				3,292,788	3,242,104	1.6 %
71340	6570	211	Heating Ventilation & Air Conditioning (HVAC)	600	600	— %
71340	6570	321	Heating Ventilation & Air Conditioning (HVAC)	84,897	97,911	(13.3)%
71340	6570	331	Heating Ventilation & Air Conditioning (HVAC)	164,783	178,558	(7.7)%
71340	6570	341	Heating Ventilation & Air Conditioning (HVAC)	130,836	281,609	(53.5)%
71340	6570	382	Heating Ventilation & Air Conditioning (HVAC)	8,182	6,409	27.7 %
71340	6570	432	Heating Ventilation & Air Conditioning (HVAC)	2,004	2,004	— %
71340	6570	433	Heating Ventilation & Air Conditioning (HVAC)	2,004	2,004	— %
71340	6570	434	Heating Ventilation & Air Conditioning (HVAC)	6,600	15,000	(56.0)%
71340	6570	441	Heating Ventilation & Air Conditioning (HVAC)	600	600	— %
71340	6570	451	Heating Ventilation & Air Conditioning (HVAC)	21,908	7,974	174.7 %
71340	6570	452	Heating Ventilation & Air Conditioning (HVAC)	8,229	3,858	113.3 %
71340	6570	453	Heating Ventilation & Air Conditioning (HVAC)	6,996	6,924	1.0 %
71340	6570	454	Heating Ventilation & Air Conditioning (HVAC)	29,840	33,829	(11.8)%
71340	6570	456	Heating Ventilation & Air Conditioning (HVAC)	1,200	1,020	17.6 %
71340	6570	489	Heating Ventilation & Air Conditioning (HVAC)	1,500	1,500	— %
71340	6570	651	Heating Ventilation & Air Conditioning (HVAC)	3,600	3,600	— %
71340	6570	721	Heating Ventilation & Air Conditioning (HVAC)	1,020	1,020	— %
71370	6570	321	Repairs and Maintenance	29,980	28,561	5.0 %
71370	6570	331	Repairs and Maintenance	232,822	233,190	(0.2)%
71370	6570	341	Repairs and Maintenance	21,478	49,783	(56.9)%
71370	6570	381	Repairs and Maintenance	3,200	1,200	166.7 %
71370	6570	382	Repairs and Maintenance	7,085	22,576	(68.6)%
71370	6570	431	Repairs and Maintenance	2,782	2,736	1.7 %
71370	6570	432	Repairs and Maintenance	2,782	24,272	(88.5)%
71370	6570	433	Repairs and Maintenance	2,782	14,200	(80.4)%
71370	6570	434	Repairs and Maintenance	10,863	42,730	(74.6)%
71370	6570	441	Repairs and Maintenance	7,249	5,146	40.9 %

SCHEDULE VIII-6-3e - CONTINUED
 OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
71370	6570	451	Repairs and Maintenance	6,117	5,598	9.3 %
71370	6570	452	Repairs and Maintenance	4,065	4,025	1.0 %
71370	6570	453	Repairs and Maintenance	16,961	15,334	10.6 %
71370	6570	454	Repairs and Maintenance	24,963	24,369	2.4 %
71370	6570	456	Repairs and Maintenance	4,462	4,144	7.7 %
71370	6570	489	Repairs and Maintenance	2,637	579	355.4 %
71370	6570	651	Repairs and Maintenance	28,802	14,992	92.1 %
71370	6570	721	Repairs and Maintenance	238	231	3.0 %
71400	6570	455	Waste Disposal	15,000	10,000	50.0 %
71900	6570	321	Other Contracted Labor	77,500	—	n/a
72010	6570	211	Electricity	116,520	99,276	17.4 %
72010	6570	321	Electricity	434,808	520,716	(16.5)%
72010	6570	331	Electricity	2,281,512	1,847,796	23.5 %
72010	6570	341	Electricity	643,464	604,464	6.5 %
72010	6570	381	Electricity	27,204	19,992	36.1 %
72010	6570	382	Electricity	47,052	46,956	0.2 %
72010	6570	431	Electricity	33,720	29,256	15.3 %
72010	6570	432	Electricity	—	16,836	(100.0)%
72010	6570	433	Electricity	19,560	—	n/a
72010	6570	434	Electricity	89,196	84,612	5.4 %
72010	6570	441	Electricity	81,720	67,140	21.7 %
72010	6570	451	Electricity	45,408	39,384	15.3 %
72010	6570	453	Electricity	72,612	60,840	19.3 %
72010	6570	454	Electricity	132,492	122,148	8.5 %
72010	6570	455	Electricity	3,108	2,352	32.1 %
72010	6570	489	Electricity	9,852	8,736	12.8 %
72010	6570	491	Electricity	3,168	2,100	50.9 %
72010	6570	561	Electricity	3,636	2,820	28.9 %
72010	6570	651	Electricity	794,064	748,968	6.0 %
72010	6570	881	Electricity	14,220	12,540	13.4 %
72010	6570	889	Electricity	8,076	7,764	4.0 %
72020	6570	211	Fuel-Natural Gas	3,500	3,996	(12.4)%
72020	6570	321	Fuel-Natural Gas	65,100	114,000	(42.9)%
72020	6570	341	Fuel-Natural Gas	202,100	249,000	(18.8)%
72020	6570	381	Fuel-Natural Gas	6,700	11,004	(39.1)%
72020	6570	382	Fuel-Natural Gas	29,000	27,996	3.6 %
72020	6570	433	Fuel-Natural Gas	25,700	33,000	(22.1)%
72020	6570	441	Fuel-Natural Gas	4,800	6,000	(20.0)%
72020	6570	451	Fuel-Natural Gas	7,400	9,000	(17.8)%
72020	6570	453	Fuel-Natural Gas	54,800	50,000	9.6 %
72020	6570	454	Fuel-Natural Gas	18,400	30,000	(38.7)%
72020	6570	489	Fuel-Natural Gas	7,500	3,996	87.7 %
72030	6570	889	Water	413,000	416,000	(0.7)%
72040	6570	889	Sewer	763,000	729,000	4.7 %
73040	6570	321	Fuel	3,215	—	n/a
73040	6570	341	Fuel	19,250	—	n/a
73040	6570	382	Fuel	105	—	n/a
73040	6570	441	Fuel	263	—	n/a
73040	6570	451	Fuel	105	—	n/a
73040	6570	453	Fuel	1,050	—	n/a
73040	6570	454	Fuel	525	—	n/a

SCHEDULE VIII-6-3e - CONTINUED
 OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
73090	6570	321	Parts and Supplies	32,016	32,025	— %
73090	6570	331	Parts and Supplies	153,781	93,556	64.4 %
73090	6570	341	Parts and Supplies	6,600	7,050	(6.4)%
73090	6570	381	Parts and Supplies	996	996	— %
73090	6570	382	Parts and Supplies	4,932	4,935	(0.1)%
73090	6570	431	Parts and Supplies	1,992	1,992	— %
73090	6570	432	Parts and Supplies	1,200	1,200	— %
73090	6570	433	Parts and Supplies	1,200	1,200	— %
73090	6570	434	Parts and Supplies	3,996	3,996	— %
73090	6570	441	Parts and Supplies	3,240	3,260	(0.6)%
73090	6570	451	Parts and Supplies	5,340	6,325	(15.6)%
73090	6570	452	Parts and Supplies	4,800	4,992	(3.8)%
73090	6570	453	Parts and Supplies	14,595	19,630	(25.6)%
73090	6570	454	Parts and Supplies	7,620	7,617	— %
73090	6570	456	Parts and Supplies	3,000	3,000	— %
73090	6570	489	Parts and Supplies	3,000	3,000	— %
73090	6570	721	Parts and Supplies	996	996	— %
75050	6570	321	Permit Administration	140	140	— %
75050	6570	341	Permit Administration	120	360	(66.7)%
75050	6570	382	Permit Administration	70	70	— %
75050	6570	451	Permit Administration	70	70	— %
75050	6570	452	Permit Administration	70	70	— %
75050	6570	453	Permit Administration	105	105	— %
75050	6570	454	Permit Administration	70	70	— %
Total Complex Expenses				7,713,421	7,372,429	4.6 %
Total Facilities Maintenance				\$ 11,006,209	\$ 10,614,533	3.7 %

SCHEDULE VIII-6-2a
 OPERATING EXPENSES
6580 FIELDS MAINTENANCE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6580	000	Salaries	\$ 1,307,316	\$ 1,179,028	10.9 %
70120	6580	000	Overtime	79,700	79,740	(0.1)%
70210	6580	000	Health Insurance	165,989	167,537	(0.9)%
70230	6580	000	Retirement	98,052	84,595	15.9 %
70240	6580	000	401K Match	58,605	53,906	8.7 %
70250	6580	000	Social Security	100,009	90,197	10.9 %
70260	6580	000	Dental	15,436	16,500	(6.4)%
70270	6580	000	Vision	2,278	2,820	(19.2)%
70280	6580	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	29,460	29,460	— %
70335	6580	000	Other Employee Related Expenses (BYOD Program)	3,120	—	n/a
70350	6580	000	Professional Training and Dues	14,340	23,497	(39.0)%
70380	6580	000	Uniforms	20,715	19,180	8.0 %
71370	6580	000	Repairs and Maintenance	2,500	7,500	(66.7)%
71900	6580	000	Other Contracted Labor	480	1,080	(55.6)%
73030	6580	000	Small Equipment	20,400	13,780	48.0 %
73090	6580	000	Parts and Supplies	9,400	5,375	74.9 %
74010	6580	000	Insurance Premiums	54,700	—	n/a
75100	6580	000	Meals and Per Diem	2,150	1,810	18.8 %
75110	6580	000	Travel Related Expenses	6,250	7,294	(14.3)%
Total Non-Complex Expenses				1,990,900	1,783,299	11.6 %
71370	6580	211	Repairs and Maintenance	128,900	89,000	44.8 %
71370	6580	651	Repairs and Maintenance	84,500	58,450	44.6 %
71370	6580	725	Repairs and Maintenance	3,000	—	n/a
71370	6580	881	Repairs and Maintenance	50,500	38,500	31.2 %
71370	6580	889	Repairs and Maintenance	30,350	29,450	3.1 %
71390	6580	211	Snow Removal	—	95,000	(100.0)%
71390	6580	881	Snow Removal	—	125,000	(100.0)%
71400	6580	455	Waste Disposal	228,000	224,419	1.6 %
71900	6580	211	Other Contracted Labor	152,000	20,000	660.0 %
73040	6580	211	Fuel	8,200	8,210	(0.1)%
73040	6580	651	Fuel	2,000	2,060	(2.9)%
73040	6580	889	Fuel	200	206	(2.9)%
73090	6580	211	Parts and Supplies	387,400	408,580	(5.2)%
73090	6580	455	Parts and Supplies	500	1,000	(50.0)%
73090	6580	651	Parts and Supplies	78,835	78,835	— %
73090	6580	881	Parts and Supplies	19,100	19,245	(0.8)%
73090	6580	889	Parts and Supplies	19,600	51,350	(61.8)%
Total Complex Expenses				1,193,085	1,249,305	(4.5)%
Total Fields Maintenance				\$ 3,183,985	\$ 3,032,604	5.0 %

SCHEDULE VIII-6-4
OPERATING EXPENSES

PLANNING AND ENVIRONMENT BUSINESS UNIT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
70110			Salaries	\$ 353,369	\$ 332,073	6.4 %
70210			Health Insurance	26,028	28,364	(8.2)%
70230			Retirement	26,503	23,826	11.2 %
70240			401K Match	17,668	15,436	14.5 %
70250			Social Security	26,678	25,306	5.4 %
70260			Dental	2,375	2,749	(13.6)%
70270			Vision	351	469	(25.2)%
70280			Retiree Health Care Expense Other Post-employment Benefits (OPEB)	4,920	4,920	— %
70350			Professional Training and Dues	5,085	6,435	(21.0)%
71370			Repairs and Maintenance	84,000	84,000	— %
71900			Other Contracted Labor	109,512	828,838	(86.8)%
72010			kRYSTA6	5,292	3,528	50.0 %
73030			Small Equipment	200	1,070	(81.3)%
73090			Parts and Supplies	526	771	(31.8)%
74010			Insurance Premiums	4,000	1,100	263.6 %
75050			Permit Administration	6,370	6,370	— %
75090			Printing	—	35	(100.0)%
75100			Meals and Per Diem	1,174	1,017	15.4 %
75110			Travel Related Expenses Related Expenses	8,964	8,853	1.3 %
Total Airport Operations Business Unit				\$ 683,015	\$ 1,375,160	(50.3)%

SCHEDULE VIII-6-4a
 OPERATING EXPENSES
6750 NOISE

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6750	000	Salaries	\$ 69,800	\$ 68,787	1.5 %
70210	6750	000	Health Insurance	6,447	7,046	(8.5)%
70230	6750	000	Retirement	5,235	4,935	6.1 %
70240	6750	000	401K Match	3,490	3,439	1.5 %
70250	6750	000	Social Security	5,340	5,262	1.5 %
70260	6750	000	Dental	594	687	(13.5)%
70270	6750	000	Vision	88	117	(24.8)%
70280	6750	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	1,230	1,230	— %
70350	6750	000	Professional Training and Dues	1,500	875	71.4 %
71900	6750	000	Other Contracted Labor	10,000	69,900	(85.7)%
71370	6750	000	Repairs and Maintenance	84,000	84,000	— %
72010	6750	000	Electricity	5,292	3,528	50.0 %
73030	6750	000	Small Equipment	—	250	(100.0)%
73090	6750	000	Parts and Supplies	25	25	— %
74010	6750	000	Insurance Premiums	1,000	1,100	(9.1)%
75100	6750	000	Meals and Per Diem	180	256	(29.7)%
75110	6750	000	Travel Related Expenses	1,090	953	14.4 %
Total Noise				\$ 195,311	\$ 252,390	(22.6)%

SCHEDULE VIII-6-4a
 OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6760	000	Salaries	\$ 78,463	\$ 76,169	3.0 %
70210	6760	000	Health Insurance	6,475	7,069	(8.4)%
70230	6760	000	Retirement	5,885	5,465	7.7 %
70240	6760	000	401K Match	3,923	3,808	3.0 %
70250	6760	000	Social Security	6,003	5,826	3.0 %
70260	6760	000	Dental	594	687	(13.5)%
70270	6760	000	Vision	88	117	(24.8)%
70280	6760	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	1,230	1,230	— %
70350	6760	000	Professional Training and Dues	930	2,115	(56.0)%
71900	6760	000	Other Contracted Labor	34,512	73,838	(53.3)%
73030	6760	000	Small Equipment	200	395	(49.4)%
73090	6760	000	Parts and Supplies	501	646	(22.4)%
74010	6760	000	Insurance Premiums	1,000	—	n/a
75050	6760	000	Permit Administration	6,370	6,370	— %
75100	6760	000	Meals and Per Diem	142	240	(40.8)%
75110	6760	000	Travel Related Expenses	1,200	2,501	(52.0)%
Total Non-Complex Expenses				147,516	186,476	(20.9)%
71900	6760	211	Other Contracted Labor	40,000	40,000	— %
71900	6760	453	Other Contracted Labor	25,000	—	n/a
Total Complex Expenses				65,000	40,000	62.5 %
Total Environment				\$ 212,516	\$ 226,476	(6.2)%

SCHEDULE VIII-6-4a
 OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6770	000	Salaries	\$ 205,106	\$ 187,117	9.6 %
70210	6770	000	Health Insurance Premiums	13,106	14,249	(8.0)%
70230	6770	000	Retirement	15,383	13,426	14.6 %
70240	6770	000	401K Match	10,255	8,189	25.2 %
70250	6770	000	Social Security	15,335	14,218	7.9 %
70260	6770	000	Dental	1,187	1,375	(13.7)%
70270	6770	000	Vision	175	235	(25.5)%
70280	6770	000	Retiree Health Care Expense Other Post-employment Benefits (OPEB)	2,460	2,460	— %
70350	6770	000	Professional Training and Dues	2,655	3,445	(22.9)%
71900	6770	000	Other Contracted Labor	—	(4,900)	(100.0)%
73030	6770	000	Other Professional Services	—	425	(100.0)%
73090	6770	000	Parts and Supplies	—	100	(100.0)%
74010	6770	000	Insurance Premiums	2,000	—	n/a
75090	6770	000	Printing	—	35	(100.0)%
75100	6770	000	Meals and Per Diem	852	521	63.5 %
75110	6770	000	Travel Related Expenses	6,674	5,399	23.6 %
Total Non-Complex Expenses				275,188	246,294	11.7 %
71900	6770	381	Other Contracted Labor	—	650,000	(100.0)%
Total Complex Expenses				—	650,000	(100.0)%
Total Environment				\$ 275,188	\$ 896,294	(69.3)%

SCHEDULE VIII-7
 OPERATING EXPENSES
AIRFIELD COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>200 Airfield</u>						
71190	6340	211	Other Professional Services	\$ 750,000	\$ —	n/a
71340	6570	211	Heating Ventilation & Air Conditioning (HVAC)	600	600	— %
71370	6170	211	Repairs and Maintenance	1,150	1,150	— %
71370	6580	211	Repairs and Maintenance	128,900	89,000	44.8 %
71390	6580	211	Snow Removal	—	95,000	(100.0)%
71900	6170	211	Other Contracted Labor	125,327	120,795	3.8 %
71900	6340	211	Other Contracted Labor	—	500,000	(100.0)%
71900	6580	211	Other Contracted Labor	152,000	20,000	660.0 %
71900	6760	211	Other Contracted Labor	40,000	40,000	— %
72010	6570	211	Electricity	116,520	99,276	17.4 %
72020	6570	211	Natural Gas	3,500	3,996	(12.4)%
72050	4030	211	Telecommunications	21,780	21,777	— %
73040	6580	211	Fuel	8,200	8,210	(0.1)%
73090	6170	211	Parts and Supplies	—	22,024	(100.0)%
73090	6580	211	Parts and Supplies	387,400	408,580	(5.2)%
74010	5070	211	Insurance Premiums	120,100	117,500	2.2 %
Total Airfield Complex				\$ 1,855,477	\$ 1,547,908	19.9 %

SCHEDULE VIII-8
OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE				FY 2018-2019		FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>		<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
321 Terminal 1							
71320	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services	\$	659,382	\$ 584,736	12.8 %
71330	6520	321	Elevators/Escalators		189,667	166,807	13.7 %
71340	6570	321	Heating Ventilation & Air Conditioning (HVAC)		84,897	97,911	(13.3)%
71350	6520	321	Janitorial		815,020	716,251	13.8 %
71370	4030	321	Repairs and Maintenance		—	3,300	(100.0)%
71370	6520	321	Repairs and Maintenance		27,485	27,020	1.7 %
71370	6570	321	Repairs and Maintenance		29,980	28,561	5.0 %
71900	6310	321	Other Contracted Labor		100,000	—	n/a
71900	6570	321	Other Contracted Labor		77,500	—	n/a
72010	6570	321	Electricity		434,808	520,716	(16.5)%
72020	6570	321	Natural Gas		65,100	114,000	(42.9)%
72050	4030	321	Telecommunications		3,264	3,269	(0.2)%
72060	4030	321	TV Service Providers		9,780	8,938	9.4 %
73040	6570	321	Fuel		3,215	—	n/a
73060	6510	321	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies		72,500	122,900	(41.0)%
73090	6570	321	Parts and Supplies		32,016	32,025	— %
74010	5070	321	Insurance Premiums		100,500	86,400	16.3 %
74080	5070	321	Insurance Claims		18,000	18,000	— %
75050	6520	321	Permit Administration		2,550	2,550	— %
75050	6570	321	Permit Administration		140	140	— %
Total Terminal 1					2,725,804	2,533,524	7.6 %
331 Terminal 2							
71110	4010	331	Advertising and Marketing Services		2,000	—	n/a
71140	4030	331	Technology Services		116,613	103,521	12.6 %
71190	4080	331	Other Professional Services		—	90,000	(100.0)%
71310	4030	331	Airport Operations Information System (AOIS) Services		799,500	588,000	36.0 %
71320	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Services		1,900,698	1,781,216	6.7 %
71330	6520	331	Elevators/Escalators		569,978	652,781	(12.7)%
71340	6570	331	Heating Ventilation & Air Conditioning (HVAC)		164,783	178,558	(7.7)%
71350	6520	331	Janitorial		3,769,084	3,345,053	12.7 %
71370	4030	331	Repairs and Maintenance		2,500	10,200	(75.5)%
71370	6520	331	Repairs and Maintenance		52,731	55,071	(4.2)%
71370	6570	331	Repairs and Maintenance		232,822	233,190	(0.2)%
71380	6170	331	Ramp Tower		846,144	846,144	— %
71900	4010	331	Other Contracted Labor		32,235	59,000	(45.4)%
71900	4030	331	Other Contracted Labor		13,700	4,000	242.5 %
71900	6310	331	Other Contracted Labor		1,460,000	1,283,179	13.8 %
72010	6570	331	Electricity		2,281,512	1,847,796	23.5 %
72050	4030	331	Telecommunications		37,644	37,642	— %
72060	4030	331	TV Service Providers		41,972	40,772	2.9 %
73010	4030	331	Computer Hardware		156,848	47,200	232.3 %
73030	4030	331	Small Equipment		—	3,000	(100.0)%
73060	6510	331	Baggage Handling System & Passenger Boarding Bridge (BHS & PBB) Supplies		450,400	400,000	12.6 %
73090	4030	331	Parts and Supplies		28,725	214,285	(86.6)%
73090	6170	331	Parts and Supplies		8,212	—	n/a
73090	6570	331	Parts and Supplies		153,781	93,556	64.4 %
74010	5070	331	Insurance Premiums		331,800	363,500	(8.7)%
74080	5070	331	Insurance Claims		58,800	58,800	— %
75050	6520	331	Permit Administration		8,150	8,150	— %
Total Terminal 2 Expenses					13,520,632	12,344,614	9.5 %

SCHEDULE VIII-8 - CONTINUED
 OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>334 Federal Inspection Services (FIS) International</u>						
71140	4030	334	Technology Services	33,000	—	n/a
72050	4030	334	Telecommunications	9,600	—	n/a
75060	4030	334	Office and General Supplies	2,650	—	n/a
Total Federal Inspection Services (FIS) International				45,250	—	n/a
<u>341 Central Energy Plant</u>						
71140	4030	341	Technology Services	8,500	8,008	6.1 %
71340	6570	341	Heating Ventilation & Air Conditioning (HVAC)	130,836	281,609	(53.5)%
71350	6520	341	Janitorial	16,875	16,876	— %
71370	6520	341	Repairs and Maintenance	960	960	— %
71370	6570	341	Repairs and Maintenance	21,478	49,783	(56.9)%
72010	6570	341	Electricity	643,464	604,464	6.5 %
72020	6570	341	Natural Gas	202,100	249,000	(18.8)%
72050	4030	341	Telecommunications	528	530	(0.4)%
73040	6570	341	Fuel	19,250	—	n/a
73090	6570	341	Parts and Supplies	6,600	7,050	(6.4)%
74010	5070	341	Insurance Premiums	9,600	7,500	28.0 %
75050	6570	341	Permit Administration	120	360	(66.7)%
Total Central Energy Plant				1,060,311	1,226,140	(13.5)%
Total Terminal Complex				\$ 17,351,997	\$ 16,104,278	7.7 %

SCHEDULE VIII-9
OPERATING EXPENSES
GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>381 General Aviation-General</u>						
71190	6340	381	Other Professional Services	\$ 300,000	\$ —	n/a
71350	6520	381	Janitorial	\$ 1,397	\$ 1,397	— %
71370	6570	381	Repairs and Maintenance	3,200	1,200	166.7 %
71900	6770	381	Other Contracted Labor	—	650,000	(100.0)%
72010	6570	381	Electricity	27,204	19,992	36.1 %
72020	6570	381	Natural Gas	6,700	11,004	(39.1)%
72050	4030	381	Telecommunications	432	438	(1.4)%
73090	6570	381	Parts and Supplies	996	996	— %
74010	5070	381	Insurance Premiums	8,800	4,700	87.2 %
74080	5070	381	Insurance Claims	1,600	1,600	— %
75050	6520	381	Permit Administration	175	175	— %
Total General Aviation-General Complex				350,504	691,502	(49.3)%
<u>382 General Aviation-Terminal</u>						
71330	6520	382	Elevators/Escalators	2,400	2,400	— %
71340	6570	382	Heating Ventilation & Air Conditioning (HVAC)	8,182	6,409	27.7 %
71350	6520	382	Janitorial	62,241	62,238	— %
71370	6520	382	Repairs and Maintenance	9,572	9,240	3.6 %
71370	6570	382	Repairs and Maintenance	7,085	22,576	(68.6)%
71900	4010	382	Other Contracted Labor	—	150,085	(100.0)%
71900	6310	382	Other Contracted Labor	60,000	135,100	(55.6)%
72010	6570	382	Electricity	47,052	46,956	0.2 %
72020	6570	382	Natural Gas	29,000	27,996	3.6 %
72050	4030	382	Telecommunications	1,872	1,876	(0.2)%
72060	4030	382	TV Service Providers	5,107	4,867	4.9 %
73040	6570	382	Fuel	105	—	n/a
73090	6570	382	Parts and Supplies	4,932	4,935	(0.1)%
74010	5070	382	Insurance Premiums	8,200	5,700	43.9 %
74080	5070	382	Insurance Claims	1,000	1,000	— %
75050	6520	382	Permit Administration	175	175	— %
75050	6570	382	Permit Administration	70	70	— %
Total General Aviation-Terminal Complex				246,993	481,623	(48.7)%
Total General Aviation Complex				\$ 597,497	\$ 1,173,125	(49.1)%

SCHEDULE VIII-10
OPERATING EXPENSES
CARGO COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>431 North Cargo</u>						
71370	6570	431	Repairs and Maintenance	\$ 2,782	\$ 2,736	1.7 %
72010	6570	431	Electricity	33,720	29,256	15.3 %
72050	4030	431	Telecommunications	432	438	(1.4)%
73090	6570	431	Parts and Supplies	1,992	1,992	— %
74010	5070	431	Insurance Premiums	5,500	10,200	(46.1)%
Total North Cargo Complex				44,426	44,622	(0.4)%
<u>432 South Cargo 1</u>						
71340	6570	432	Heating Ventilation & Air Conditioning (HVAC)	2,004	2,004	— %
71370	6570	432	Repairs and Maintenance	2,782	24,272	(88.5)%
72010	6570	432	Electricity	—	16,836	(100.0)%
72050	4030	432	Telecommunications	7,140	7,145	(0.1)%
73090	6570	432	Parts and Supplies	1,200	1,200	— %
74010	5070	432	Insurance Premiums	3,300	7,300	(54.8)%
Total South Cargo 1 Complex				16,426	58,757	(72.0)%
<u>433 South Cargo 2</u>						
71340	6570	433	Heating Ventilation & Air Conditioning (HVAC)	2,004	2,004	— %
71370	6570	433	Repairs and Maintenance	2,782	14,200	(80.4)%
72010	6570	433	Electricity	19,560	—	n/a
72020	6570	433	Natural Gas	25,700	33,000	(22.1)%
73090	6570	433	Parts and Supplies	1,200	1,200	— %
74010	5070	433	Insurance Premiums	2,300	—	n/a
Total South Cargo 2 Complex				53,546	50,404	6.2 %
<u>434 South Cargo 3</u>						
71330	6520	434	Elevators/Escalators	2,400	2,400	— %
71340	6570	434	Heating Ventilation & Air Conditioning (HVAC)	6,600	15,000	(56.0)%
71350	6520	434	Janitorial	4,131	4,130	— %
71370	6520	434	Repairs and Maintenance	960	960	— %
71370	6570	434	Repairs and Maintenance	10,863	42,730	(74.6)%
71900	6310	434	Other Contracted Labor	—	190,000	(100.0)%
72010	6570	434	Electricity	89,196	84,612	5.4 %
72050	4030	434	Telecommunications	672	670	0.3 %
73090	6570	434	Parts and Supplies	3,996	3,996	— %
74010	5070	434	Insurance Premiums	6,100	11,900	(48.7)%
74080	5070	434	Insurance Claims	800	800	— %
75050	6520	434	Permit Administration	175	175	— %
Total South Cargo 3 Complex				125,893	357,373	(64.8)%
Total Cargo Complex				\$ 240,291	\$ 511,156	(53.0)%

SCHEDULE VIII-11
 OPERATING EXPENSES
FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>441 Fuel Farm</u>						
71140	4030	441	Technology Services	\$ 33,828	\$ 30,750	10.0 %
71340	6570	441	Heating Ventilation & Air Conditioning (HVAC)	600	600	— %
71350	6520	441	Janitorial	11,847	11,848	— %
71370	6520	441	Repairs and Maintenance	960	960	— %
71370	6570	441	Repairs and Maintenance	7,249	5,146	40.9 %
72010	6570	441	Electricity	81,720	67,140	21.7 %
72020	6570	441	Natural Gas	4,800	6,000	(20.0)%
72050	4030	441	Telecommunications	4,956	4,960	(0.1)%
73040	6570	441	Fuel	263	—	n/a
73090	6570	441	Parts and Supplies	3,240	3,260	(0.6)%
74010	5070	441	Insurance Premiums	14,000	12,300	13.8 %
Total Airfield Complex				\$ 163,463	\$ 142,964	14.3 %

SCHEDULE VIII-10
OPERATING EXPENSES
OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>451 Authority Building</u>						
71140	4030	451	Technology Services	\$ 9,000	\$ 4,000	125.0 %
71330	6520	451	Elevators/Escalators	2,400	2,400	— %
71340	6570	451	Heating Ventilation & Air Conditioning (HVAC)	21,908	7,974	174.7 %
71350	6520	451	Janitorial	132,205	106,235	24.4 %
71370	6520	451	Repairs and Maintenance	8,163	7,956	2.6 %
71370	6570	451	Repairs and Maintenance	6,117	5,598	9.3 %
72010	6570	451	Electricity	45,408	39,384	15.3 %
72020	6570	451	Natural Gas	7,400	9,000	(17.8)%
72050	4030	451	Telecommunications	39,120	39,123	— %
72060	4030	451	TV Service Providers	4,776	3,576	33.6 %
73040	6570	451	Fuel	105	—	n/a
73090	6570	451	Parts and Supplies	5,340	6,325	(15.6)%
74010	5070	451	Insurance Premiums	9,300	6,800	36.8 %
75050	6520	451	Permit Administration	175	175	— %
75050	6570	451	Permit Administration	70	70	— %
Total Authority Building Complex				291,487	238,616	22.2 %
<u>452 Department of Transportation (DOT) Hangar</u>						
71330	6520	452	Elevators/Escalators	2,400	2,400	— %
71350	6520	452	Janitorial	4,550	4,550	— %
71340	6570	452	Heating Ventilation & Air Conditioning (HVAC)	8,229	3,858	113.3 %
71370	6570	452	Repairs and Maintenance	4,065	4,025	1.0 %
72050	4030	452	Telecommunications	468	462	1.3 %
73090	6570	452	Parts and Supplies	4,800	4,992	(3.8)%
74010	5070	452	Insurance Premiums	1,600	—	n/a
75050	6570	452	Permit Administration	70	70	— %
Total Department of Transportation (DOT) Hangar Complex				26,182	20,357	28.6 %
<u>453 Maintenance Building</u>						
71340	6570	453	Heating Ventilation & Air Conditioning (HVAC)	6,996	6,924	1.0 %
71350	6520	453	Janitorial	52,411	52,411	— %
71370	6520	453	Repairs and Maintenance	4,263	4,164	2.4 %
71370	6570	453	Repairs and Maintenance	16,961	15,334	10.6 %
71900	6340	453	Other Contracted Labor	—	100,000	(100.0)%
71900	6760	453	Other Contracted Labor	25,000	—	n/a
72010	6570	453	Electricity	72,612	60,840	19.3 %
72020	6570	453	Natural Gas	54,800	50,000	9.6 %
72050	4030	453	Telecommunications	24,180	24,185	— %
73040	6570	453	Fuel	1,050	—	n/a
73090	6570	453	Parts and Supplies	14,595	19,630	(25.6)%
74010	5070	453	Insurance Premiums	10,300	8,200	25.6 %
75050	6570	453	Permit Administration	105	105	— %
Total Maintenance Building Complex				283,273	341,793	(17.1)%

SCHEDULE VIII-10 - CONTINUED
 OPERATING EXPENSES
OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>454 Airport Operations Center (AOC)</u>						
71330	6520	454	Elevators/Escalators	4,800	4,800	— %
71340	6570	454	Heating Ventilation & Air Conditioning (HVAC)	29,840	33,829	(11.8)%
71350	6520	454	Janitorial	88,333	88,337	— %
71370	6520	454	Repairs and Maintenance	5,550	5,424	2.3 %
71370	6570	454	Repairs and Maintenance	24,963	24,369	2.4 %
72010	6570	454	Electricity	132,492	122,148	8.5 %
72020	6570	454	Fuel-Natural Gas	18,400	30,000	(38.7)%
72050	4030	454	Telecommunications	73,744	73,494	0.3 %
72060	4030	454	TV Service Providers	6,184	6,064	2.0 %
73040	6570	454	Fuel	525	—	n/a
73090	6570	454	Parts and Supplies	7,620	7,617	— %
74010	5070	454	Insurance Premiums	11,100	8,900	24.7 %
75050	6520	454	Permit Administration	350	350	— %
75050	6570	454	Permit Administration	70	70	— %
Total Airport Operations Center (AOC) Complex				403,971	405,402	(0.4)%
<u>455 Centralized Waste</u>						
71400	6570	455	Waste Disposal	15,000	10,000	50.0 %
71400	6580	455	Waste Disposal	228,000	224,419	1.6 %
72010	6570	455	Electricity	3,108	2,352	32.1 %
73090	6580	455	Parts and Supplies	500	1,000	(50.0)%
74010	5070	455	Insurance Premiums	100	100	— %
Total Centralized Waste Complex				246,708	237,871	3.7 %
<u>456 Fire and Rescue Building</u>						
71140	4030	456	Technology Services	—	4,861	(100.0)%
71340	6570	456	Heating Ventilation & Air Conditioning (HVAC)	1,200	1,020	17.6 %
71370	6520	456	Repairs and Maintenance	960	960	— %
71370	6570	456	Repairs and Maintenance	4,462	4,144	7.7 %
73090	6570	456	Parts and Supplies	3,000	3,000	— %
Total Centralized Waste Complex				9,622	13,985	(31.2)%

SCHEDULE VIII-10 - CONTINUED
 OPERATING EXPENSES
OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>489 Miscellaneous Other Locations</u>						
71190	4080	489	Other Professional Services	—	10,000	(100.0)%
71190	6340	489	Other Professional Services	500,000	—	n/a
71340	6570	489	Heating Ventilation & Air Conditioning (HVAC)	1,500	1,500	— %
71350	6520	489	Janitorial	18,336	18,336	— %
71370	6520	489	Repairs and Maintenance	180	180	— %
71370	6570	489	Repairs and Maintenance	2,637	579	355.4 %
72010	6570	489	Electricity	9,852	8,736	12.8 %
72020	6570	489	Natural Gas	7,500	3,996	87.7 %
72050	4030	489	Telecommunications	4,392	4,387	0.1 %
73090	6570	489	Parts and Supplies	3,000	3,000	— %
74010	5070	489	Insurance Premiums	22,900	18,300	25.1 %
Total Miscellaneous Other Locations Complex				570,297	69,014	726.3 %
<u>491 Sheetz</u>						
72010	6570	491	Electricity	3,168	2,100	50.9 %
72050	4030	491	Telecommunications	444	438	1.4 %
Total Sheetz Complex				3,612	2,538	42.3 %
Total Office and Other Buildings Complex				\$ 1,835,152	\$ 1,329,576	38.0 %

SCHEDULE VIII-11
 OPERATING EXPENSES
RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>561 Rental Car</u>						
71900	6310	561	Contracted Services-Other	\$ 50,000	\$ 120,000	(58.3)%
72010	6570	561	Electricity	3,636	2,820	28.9 %
72050	4030	561	Telecommunications	432	438	(1.4)%
74010	5070	561	Insurance Premiums	11,300	9,000	25.6 %
74080	5070	561	Insurance Claims	1,000	1,000	— %
Total Rental Car Complex				\$ 66,368	\$ 133,258	(50.2)%

SCHEDULE VIII-10
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>601 Parking Lot 1</u>						
71350	6520	601	Janitorial	\$ 10,895	\$ 10,896	— %
Total Parking Lot 1 Complex				10,895	10,896	— %
<u>602 ParkRDU Economy 2</u>						
71350	6520	602	Janitorial	2,746	2,746	— %
74010	5070	602	Insurance Premiums	3,400	—	n/a
Total ParkRDU Economy 2 Complex				6,146	2,746	123.8 %
<u>603 ParkRDU Economy 3</u>						
71350	6520	603	Janitorial	20,764	20,764	— %
74010	5070	603	Insurance Premiums	4,100	—	n/a
Total ParkRDU Economy 3 Complex				24,864	20,764	19.7 %
<u>604 ParkRDU Economy 4</u>						
71350	6520	604	Janitorial	12,264	12,264	— %
74010	5070	604	Insurance Premiums	3,200	—	n/a
Total ParkRDU Economy 4 Complex				15,464	12,264	26.1 %
<u>605 Parking Lot 5</u>						
74010	5070	605	Insurance Premiums	100	—	n/a
Total ParkRDU Economy 4 Complex				100	—	n/a
<u>621 ParkRDU Central</u>						
71190	6310	621	Other Professional Services	—	6,249,999	(100.0)%
71330	6520	621	Elevators/Escalators	249,012	189,165	31.6 %
71350	6520	621	Janitorial	261,529	261,529	— %
71370	6520	621	Repairs and Maintenance	16,020	15,552	3.0 %
71900	6310	621	Other Contracted Labor	250,000	—	n/a
74010	5070	621	Insurance Premiums	146,700	—	n/a
75050	6520	621	Permit Administration	3,975	3,975	— %
Total ParkRDU Central Complex				927,236	6,720,220	(86.2)%
<u>631 Parking General Aviation</u>						
71350	6520	631	Janitorial	1,900	1,899	0.1 %
Total Parking General Aviation Complex				1,900	1,899	0.1 %

SCHEDULE VIII-10 - CONTINUED
 OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>651 RDU Parking General</u>						
71140	4030	651	Technology Services	2,560	—	n/a
71340	6570	651	Heating Ventilation & Air Conditioning (HVAC)	3,600	3,600	— %
71370	4030	651	Repairs and Maintenance	—	30,000	(100.0)%
71370	6570	651	Repairs and Maintenance	28,802	14,992	92.1 %
71370	6580	651	Repairs and Maintenance	84,500	58,450	44.6 %
72010	6570	651	Electricity	794,064	748,968	6.0 %
72050	4030	651	Telecommunications	10,188	10,183	— %
73010	4030	651	Computer Hardware	—	2,200	(100.0)%
73030	4030	651	Small Equipment	10,850	—	n/a
73040	6580	651	Fuel	2,000	2,060	(2.9)%
73090	4030	651	Parts and Supplies	3,225	1,750	84.3 %
73090	6580	651	Parts and Supplies	78,835	78,835	— %
74010	5070	651	Insurance Premiums	31,500	144,000	(78.1)%
74080	5070	651	Insurance Claims	11,200	11,200	— %
Total RDU Parking General Complex				1,061,324	1,106,238	(4.1)%
Total Parking Complex				\$ 2,047,829	\$ 7,875,027	(74.0)%

SCHEDULE VIII-11
 OPERATING EXPENSES
GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>721 Taxi Operation</u>						
71340	6570	721	Heating Ventilation & Air Conditioning (HVAC)	\$ 1,020	\$ 1,020	— %
71350	6520	721	Janitorial	30,123	30,120	— %
71370	6520	721	Repairs and Maintenance	960	960	— %
71370	6570	721	Repairs and Maintenance	238	231	3.0 %
72050	4030	721	Telecommunications	576	576	— %
73090	4030	721	Parts and Supplies	2,500	—	n/a
73090	6570	721	Parts and Supplies	996	996	— %
74010	5070	721	Insurance Premiums	800	900	(11.1)%
Total Taxi Operation				\$ 37,213	\$ 34,803	6.9 %
<u>725 Automated Vehicle Identification (AVI) / Ground Transportation</u>						
71140	4030	725	Technology Services	34,000	—	n/a
71370	4030	725	Repairs and Maintenance	3,000	—	n/a
71370	6580	725	Repairs and Maintenance	3,000	—	n/a
73090	4030	725	Parts and Supplies	325	—	n/a
Total Automated Vehicle Identification (AVI) / Ground Transportation				\$ 40,325	\$ —	n/a
Total Ground Transportation Complex				\$ 77,538	\$ 34,803	122.8 %

SCHEDULE VIII-9
 OPERATING EXPENSES
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2018-2019	FY 2017-2018	
<u>G/L #</u>	<u>DEPT</u>	<u>COMPLEX</u>	<u>ACCOUNT TITLE</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>% CHANGE</u>
<u>881 Roadways</u>						
71140	4030	881	Technology Services	\$ —	\$ 30,100	(100.0)%
71190	6340	881	Other Professional Services	330,000	—	n/a
71360	6520	881	Landscaping	1,127,525	1,035,155	8.9 %
71370	6580	881	Repairs and Maintenance	50,500	38,500	31.2 %
71390	6580	881	Snow Removal	—	125,000	(100.0)%
71900	6340	881	Other Contracted Labor	—	600,000	(100.0)%
72010	6570	881	Electricity	14,220	12,540	13.4 %
72050	4030	881	Telecommunications	444	438	1.4 %
73090	6580	881	Parts and Supplies	19,100	19,245	(0.8)%
74010	5070	881	Insurance Premiums	5,100	5,800	(12.1)%
74080	5070	881	Insurance Claims	7,600	7,600	— %
Total Roadways Complex				1,554,489	1,874,378	(17.1)%
<u>889 Water and Sewer Lines</u>						
71190	6340	889	Other Professional Services	350,000	—	n/a
71370	6580	889	Repairs and Maintenance	30,350	29,450	3.1 %
72010	6570	889	Electricity	8,076	7,764	4.0 %
72030	6570	889	Water	413,000	416,000	(0.7)%
72040	6570	889	Sewer	763,000	729,000	4.7 %
73040	6580	889	Fuel	200	206	(2.9)%
73090	6580	889	Supplies	19,600	51,350	(61.8)%
74010	5070	889	Insurance Premiums	800	900	(11.1)%
Total Water and Sewer Lines Complex				1,585,026	1,234,670	28.4 %
Total General Grounds Complex				\$ 3,139,515	\$ 3,109,048	1.0 %

Capital Projects



Raleigh-Durham Airport Authority

Capital Projects

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2018 - MARCH 31, 2019 CAPITAL BUDGET

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY 17/18 PROJECT COST	BUDGET Increase/Decrease For 18/19	TOTAL COST	ACTUAL THROUGH 1/31/2018	PROJECT REMAINING BALANCE	FY 2018-2019 ESTIMATED CASH FLOW
<u>AIRFIELD PROJECTS</u>								
080739	16-17	Rehabilitate Taxiway A	\$25,000,000		\$25,000,000	\$4,469,943	\$20,530,057	\$16,500,000
080769	16-17	Rehabilitate Taxiway F	28,500,000	5,500,000	34,000,000	848,594	33,151,406	19,000,000
080879	17-18	Runway 5L-23R and Taxiway B Replacement	280,000,000		280,000,000	1,622,466	278,377,534	5,000,000
211100	17-18	Rehabilitate Runway 14/32	250,000		250,000	21,606	228,394	50,000
211110	17-18	Rehabilitate West RON Apron	1,000,000		1,000,000	—	1,000,000	1,000,000
211120	17-18	Reconstruct Taxiway B	1,000,000	31,500,000	32,500,000	9,816	32,490,184	1,000,000
211140	18-19	Enhanced Security Perimeter Gates (TSA)		500,000	500,000		500,000	500,000
		Subtotal	335,750,000	37,500,000	373,250,000	6,972,425	366,277,575	43,050,000
<u>TERMINAL PROJECTS</u>								
070519	13-14	Terminal 1 North and South Concourse Demolition		—	16,000,000	15,515,735	484,265	210,000
070529	17-18	Phased replacement of PC Air units at T2 (PBB)	3,750,000		6,920,000	183,331	6,736,669	4,020,000
070539	17-18	T2 BHS lower level controls upgrade	1,500,000	1,980,000	3,480,000	54,413	3,425,587	3,280,000
070549	17-18	Terminal 2 Checkpoint Expansion	500,000	1,250,000	1,750,000	25,507	1,724,493	1,745,751
080869	17-18	Planning for FIS Facilities Expansion	300,000		1,026,000	30,515	1,295,485	500,000
311000	18-19	AOIS System Replacement - Common Use		4,000,000	4,000,000		4,000,000	2,000,000
311010	18-19	AOIS - RIDS Computer and Hardware Replacement		2,025,000	2,025,000		2,025,000	200,000
311020	18-19	Terminal 1 Airline Space Buildout		5,700,000	5,700,000		5,700,000	570,000
311040	18-19	AOIS - Self-Service Kiosks		1,000,000	1,000,000		1,000,000	200,000
		Subtotal	22,050,000	20,151,000	42,201,000	15,809,501	26,391,499	12,725,751
<u>RENTAL CAR PROJECT</u>								
080789	17-18	Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot	200,000,000		200,000,000	307,248	199,692,752	3,500,000
		Subtotal	200,000,000	—	200,000,000	307,248	199,692,752	3,500,000
<u>PARKING PROJECTS</u>								
010829	14-15	Informational Sign Standards & Rehab Roadway Signs	10,491,676		10,491,676	653,502	9,838,174	4,000,000
080729	15-16	Park Economy 3 Rehabilitation	4,800,000		4,800,000	167,085	4,632,915	2,000,000
080799	17-18	Expanded Park Economy 3	500,000	75,418,000	75,918,000	103,473	75,814,527	500,000
080849	17-18	PARCS Replacement	9,213,339	2,536,661	11,750,000	2,428,840	9,321,160	3,000,000
881110	14-15	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2		8,000,000	8,000,000		8,000,000	2,000,000
881240	18-19	Parking Business Intelligence Software		200,000	200,000		200,000	200,000
		Subtotal	25,005,015	86,154,661	111,159,676	3,352,900	107,806,776	11,700,000
<u>ROADWAY PROJECTS</u>								
080779	17-18	Cemetery Road Rebuild		370,000	820,000	34,955	785,045	770,000
080819	17-18	John Brantley Boulevard Improvements	16,000,000		16,000,000	282,588	15,717,412	5,000,000
881100	17-18	Rehabilitate International Drive	750,000	2,400,000	3,150,000	28,944	3,121,056	500,000
		Subtotal	17,200,000	2,770,000	19,970,000	346,487	19,623,513	6,270,000

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY 17/18 PROJECT COST	BUDGET Increase/Decrease For 18/19	TOTAL COST	ACTUAL THROUGH 1/31/2018	PROJECT REMAINING BALANCE	FY 2018-2019 ESTIMATED CASH FLOW
OTHER PROJECTS								
010729	12-13	Replacement of Oracle E Business Suite	\$2,500,000		\$2,500,000	\$1,259,961	\$1,240,039	\$500,000
011009	14-15	FY 14/15 Business Development and Concessions Marketing	576,000	—	576,000	170,894	405,106	250,000
011109	15-16	Heritage Displays at Observation Park	876,467	123,533	1,000,000	42,820	957,180	957,409
011259	16-17	RDU Center Conference Room 100 A/B Improvements	1,350,000	—	1,350,000	1,053,700	296,300	75,000
011359	17-18	Advanced Surveillance Program	2,550,000	384,000	2,934,000	11,620	2,922,380	840,000
080749	16-17	Building Improvements 2015- RTRP Space	1,200,000	500,000	1,700,000	1,030,910	669,090	669,090
080759	16-17	Building Improvements 2016- Cargo/NC. DOT	1,396,663	—	1,396,663	881,006	515,657	110,000
211130	17-18	Perimeter Security Improvements (Property fencing)	500,000	2,000,000	2,500,000	—	2,500,000	500,000
881120	18-19	FY 18/19 Vehicles and Maintenance Equipment		6,824,661	6,824,661		6,824,661	6,824,661
881130	18-19	Data Center - Network Core - Life Cycle management		150,000	150,000		150,000	150,000
881140	18-19	SSR - Access Switches - Life-cycle management		750,000	750,000		750,000	150,000
881150	18-19	FAM Modular Buildings		1,000,000	1,000,000		1,000,000	1,000,000
881160	18-19	Fleet Fuel Management Software and Hardware Replacement		100,000	100,000		100,000	100,000
881170	18-19	Motor Control Center and Related Equipment Upgrade		3,705,000	3,705,000		3,705,000	285,000
881230	18-19	ABM Upgrade and Integration to Oracle		150,000	150,000		150,000	150,000
	18-19	Misc small capital items	303,000	338,000	641,000		641,000	594,000
Subtotal			11,252,130	16,025,194	27,277,324	4,450,911	22,826,413	13,155,160
RDU Capital Funds required for FY 18-19			\$611,257,145	\$162,600,855	\$773,858,00	\$31,239,472	\$742,618,528	\$90,400,911

**PROJECT
NUMBER**

PROJECT DESCRIPTIONS

AIRFIELD PROJECTS

- 080739 Rehabilitate Taxiway A - \$25,000,000 - The project will allow the design for rehabilitation of Taxiway Alpha in 2016-2017 and construction in 2017-2019. This corresponds with 5-yr MEP and FAA CIP. This amount reflects the actual bid price for the project and anticipated construction services necessary to complete the project. Projects costs will be funded by FAA, State and Authority dollars.
- 080769 Rehabilitate Taxiway F - \$34,000,000 - The project will allow the design for rehabilitation of Taxiway Foxtrot in 2016-2017 and construction in 2017-2019. This corresponds with 5-yr MEP and FAA CIP. Original project budget of \$28,500,000 created in 16/17 has been amended by \$5,500,000 to new total, \$34,000,000
- 080879 Runway 5L-23R and Taxiway B Replacement - \$280,000,000 - Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B)
- 211100 Rehabilitate Runway 14/32 - \$250,000 - The project will allow the design for the rehabilitation of Runway 14/32 in 2018-2019 and construction in 2019-2020. This corresponds with 5-yr MEP and FAA CIP. The budgeted amount is an estimate for the required design and ancillary costs. The budget will be amended at a later date to reflect overall project costs. It is anticipated that the design and construction of this project will be funded by the State.
- 211110 Rehabilitate West RON Apron - \$1,000,000 - The project will allow the design for the rehabilitation of the West GAApron in 2018-2019 and construction to commence in 2019-2020. This corresponds with 5-yr MEP and FAA CIP. The budgeted amount is an estimate for the required design and ancillary costs. The budget will amended at a later date to reflect overall project costs. It is anticipated that the design and construction of this project will be funded by the State.
- 211120 Reconstruct Taxiway B - \$32,500,000 - Design for the reconstruction of Taxiway B north of Taxiway C in 2017/2018, and construction in 2019-2020. This corresponds with 5-yr MEP and FAA CIP. Original project budget of \$1,000,000 created in 17/18 has been amended by \$31,500,000 to new total \$32,500,000 to reflect overall project costs. It is anticipated that FAA funding will be used for construction of the project.
- 211130 Perimeter Security Improvements (Property Fencing) - \$2,500,000 - Design and installation of new property fencing, to include interior parcels as applicable. Original project budget of \$500,000 created in 17/18 has been amended by \$2,000,000 to new total, \$2,500,000.
- 211140 Enhanced Security Perimeter Gates (TSA) - \$500,000 - Design and construction of various security enhancements around the perimeter of RDU. The budget established herein is an estimate for the required design and ancillary services only and will be amended at a late date to reflect overall construction costs. This project may be funded using a combination of Federal, State and Authority funds.

TERMINAL PROJECTS

- 070519 Terminal 1 North and South Concourse Demolition - \$16,000,000 No change to the budget as adopted on 03/28/13 and amended on 03/20/15 and 03/17/16. The project is the demolition phase of Terminal 1 North and Terminal 1 South Concourses as well as restoration of the site.
- 070529 Phased Replacement of PC Air Units at T2 (PBB) - \$6,920,000 - Due to certain high-use PCAir Units nearing end of life, and aircraft fleet types changing to larger aircraft on the International gates, OAM has identified five PBB's that should have their PCAir Units replaced. Original project budget of \$3,750,000 created in 17/18 has been amended by \$3,170,000 to new total, \$6,920,000

- 070539 T2 BHS Lower Level Controls Upgrade - \$3,480,000 - Replacement of components of the Baggage Handling System that have reached obsolescence and face compatibility issues with current products on the market. Improve reliability and resolve degradation issues. Prepare the system for the possibility future enhancement projects including TSA recapitalization projects. Original project budget of \$1,500,000 created in 17/18 has been amended by \$1,980,000 to new total, \$3,480,000
- 070549 Terminal 2 Checkpoint Expansion - \$1,750,000 - Will conduct planning study and develop design documents for adding passenger screening security checkpoint queuing lanes in Terminal 2. Original project budget of \$500,000 created in 17/18 has been amended by \$1,250,000 to new total, \$1,750,000
- 080869 Planning for FIS Facility Expansion - \$1,326,000 - Conduct planning study for improvements needed to address FIS deficiencies identified in Master Plan including the need to expand queuing and processing area in the primary arrivals hall, develop a new bag claim carousel to allow enclosing T2 Bag Claim No. 4 into FIS. Includes capturing areas from MEP Item 6770-05 for reuse as replacement FIS office space in order to allow more efficient implementation of automated international check-in equipment. Original project budget of \$300,000 created in 17/18 has been amended by \$1,026,000 to new total, \$1,326,000
- 311000 AOIS System Replacement - Common Use - \$4,000,000 - Software and Hardware for common use as recommended by Barich. AOIS is the Airport Operating Information Systems and is generally referred to as the "Common Use" system. It is comprised of all the computerized components that allow the airline applications to function normally at RDU: AOIS allows all the airlines to process passengers. Some of the major components of AOIS are the Resource Management System (RMS) which controls all Terminal Information Display systems and allows the Ramp Tower to properly schedule gates and planes, the Common Use Passenger Processing Systems (CUPPS), and the Common Use Self Service Systems (CUSS).
- 311010 AIOS - RIDS Computer and Hardware Replacement - \$2,025,000 - Replacement of end of life/support Ramp Information Display Systems. To include physical installation and Software configuration, as well as cabling reconfiguration. Will need to include removal of old equipment. To be coordinated with Barich recommendations. 36 in year 1, 9 in year 2
- 311020 Terminal 1 Airline Space Buildout - \$5,700,000 - Planning and design of an upfit for existing bag make-up space in Terminal 1, as well as an expansion of the concourse for additional boarding gates.
- 311040 AOIS Self-Service Kiosks - \$1,000,000 - 9 year refresh cycle. 10 new kiosks per year. Old Kiosks will be salvaged for spare parts. AOIS Self Service Kiosks are the Primary component of the Common Use Self Service System (CUSS). These are computerized kiosks that allow passengers to check-in and have boarding passes printed. Self-service Kiosks allow passengers to be processed for boarding without having to interact with an agent or only interact to submit baggage. These kiosks must be replaced periodically due to wear and tear, aged components, and to improve technology. This lifecycle replacement program will flatten capital expenditures over time and produce a more reliable systems to achieve a world class airport experience.

RENTAL CAR PROJECT

- 080789 Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot - \$200,000,000 - Several existing rental car facilities are approaching the end of their useful life. As RDU continues to grow, the existing facilities and roadway are constrained and do not provide a world class customer experience. This project is based on the recommended master plan alternative to construct a consolidated rental car facility at the parking garages and within walking distance of Terminals 1 & 2. The completed project will elevate the customer experience, improve traffic flow into and out of the terminal complex, reduce curbside congestion at both Terminals, and eliminate safety hazards from car haulers and traffic associated with the rental car agencies in their current locations.

PARKING PROJECTS

- 010829 Informational Sign Standards & Rehab Roadway Signs - \$10,491,676 - No change to the budget as adopted on 03/19/15 and amended on 03/17/16. This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 080729 FY15/16 Park & Ride 3 Rehabilitation and Expansion - \$4,800,000 - No change to the budget as adopted on 3/19/15 and amended on 3/17/16 The project rehabilitates Park & Ride 3: re-paves lot; modernizes signage and traffic control devices; modernizes lighting and determines size, shape, phasing, and cost of lot expansion.
- 080799 Expand Park Economy 3 - \$75,918,000 - Construction of a 1,600 space expansion of the existing ParkEconomy 3 facility located on National Guard Drive; includes lighting and marking; signage, bus shelters (existing access control system and gates are adequate to support expanded facility). Construction of a 3,000 space at-grade public parking facility; includes lighting and marking, access controls; bus shelters. Construction of a 1,500 space at-grade remote employee parking facility located on National Guard Drive; includes lighting and marking and fencing and gate/access control system. Original project budget of \$500,000 created in 17/18 has been amended by \$75,418,000 to new total, \$75,918,000
- 080849 PARCS Replacement - \$11,750,000 - The PARCS Replacement project will involve the complete replacement of RDU's existing Parking and Revenue Control System, including all hardware and software components. The primary, high-level objective of the project is to implement a fully-functional revenue control system that includes technology to implement future customer products and services that help generate additional parking revenues for the RDU Airport Authority. Original project budget of \$9,213,339 created in 17/18 has been amended by \$2,536,661 to new total, \$11,750,000
- 881110 Rehabilitation and Energy Improvements of Parking Garages 1-4 (Includes replacement of pedestrian tunnel escalators and power walks) - \$8,000,000 - A continuation of former Capital Project 080689: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items.
- 881240 Parking Business Intelligence Software - \$200,000 - Software will compile parking business analytical data. Also includes yield management software required to administrate the online booking system and dynamic pricing functionality.

ROADWAY PROJECTS

- 080779 Cemetery Road Rebuild - \$820,000 - The project will allow for the rehabilitation of Cemetery Road which has reached the end of its useful life. Original project budget of \$450,000 created in 17/18 has been amended by \$370,000 to new total, \$820,000
- 080819 John Brantley Boulevard Improvements - \$16,000,000 - Plan, design, and construct improvements to John Brantley Boulevard. Renovate pavement, improve drainage, and restore traffic markings.
- 881100 Rehabilitate International Drive - \$3,150,000 - Design and construction of International Drive improvements to include re-paving, re-marking, drainage improvements, and curb & gutter improvements. Original project budget of \$750,000 created in 17/18 has been amended by \$2,400,000 to new total, \$3,150,000

OTHER PROJECTS

- 010729 Replacement of Oracle E-business suite - \$2,500,000 - No change to the budget as adopted on 03/22/12 and amended on 03/28/13 to better reflect the mid-size government sector Enterprise Resource Planning ("ERP") application suite providers' latest generation pricing as well as better reflect the business system application suite scope. The current ERP will be "de-supported" by the vendor over the next couple of years. Better and more complete solutions are available which would include replacement, upgrade and/or addition of applications such as general ledger, budgeting, purchasing, bid management, small business program management, accounts payable, capital project and grant accounting, and rates & charges, inventory control, fleet management and maintenance work order management.
- 011009 FY 14-15 Business Development and Concession Marketing - \$576,372 - No change to the budget as adopted on 03/19/15 and amended on 03/17/16 to \$576,372. This project will implement the new T2 concession program through the issuance of a solicitation to all retail concessions and the foreign currency exchange and ATM concession. Retail shops will be designed/built in accordance with the retail phasing plan. Retail shops will be renovated in two phases. Additionally, this project will relocate RDU concession display screens and associated utilities that are located at the center of the concourse in the Marketplace.
- 011109 Heritage Displays at Observation Park - \$1,000,000 - The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport. Original project budget of \$876,467 has been amended by \$123,533 to new total, \$1,000,000
- 011259 RDU Center Conference Room 100 A/B Improvements - \$1,350,000 - No change to the budget as adopted on 03/17/16 by \$450,000 to \$1,350,000. This project includes making modifications to RDUC Conference Room 100 A/B to bring it up to date in appearance and to better accommodate Board meetings. Improvements include new paint, carpet, acoustical panels, casework and replacing tables and chairs.
- 011359 Advanced Surveillance Program - \$2,934,000 - The Advanced Surveillance Program is the TSA's collaborative surveillance program between the TSA & the Authority. The ASP provides additional security capabilities as part of the TSA's layered approach to Risk Based Screening by enhancing the Authority's existing security system with the addition of cameras and other required equipment. As a result, TSA gains the ability to monitor people and property throughout the security screening process and the Authority receives funds to reimburse expenditures for expanding camera coverage into areas that are not currently covered. Through a collaborative process between Authority staff and the TSA, camera views were identified as being of significant importance to be considered for this project new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/Visual components will also be required and installed in the conference room. Original project budget of \$2,550,000 created in 17/18 has been amended by \$384,000 to new total, \$2,934,000
- 080749 Building Improvements 2015 - RTRP Space Executive Area - \$1,700,000 - The project will support construction costs based on preliminary program definition assessments and does not represent cost estimates based on design. Original project budget of \$1,396,663 created in 16/17 has been amended by \$500,000 to new total, \$1,700,000
- 080759 Building Improvements 2016 - Cargo/NC DOT - \$1,396,663 - No change to the budget as adopted on 03/17/16. The project includes Design Development, Construction Documents and Bidding services to improve the following buildings owned by the RDUAA on airport property: South Cargo Bldg. 1, South Cargo Bldg. 2 and the NCDOT DOA Bldg.
- 881120 FY 18/19 Vehicles and Maintenance Equipment - \$6,824,661 - On-going replacement of fleet vehicles due to age and condition

- 881130 Data Center - Network Core - Life Cycle Management - \$150,000 - replacement of network core for T2 and AOC. The network core consists of two pieces of hardware: one piece in T2, and the other in the AOC Data Center. All network communication travels from its source, through one of the network cores, and then to the destination. These devices are at end of serviceable life and we will not be able to get contract support services for this critical infrastructure in the case of failure.
- 881140 SSR - Access Switches - Life-cycle Management - \$750,000 - 7-year life cycle; Each end device (i.e. computer, printer, server, camera, PARCS device, electronic door lock) connects to the network by being plugged in to an access switch. This budget-item is to fund the systematic replacements of these switches as part of a defined life-cycle management program.
- 881150 FAM Modular Buildings - \$1,000,000 - Purchase and installation of permanent modular buildings for the Project Management Team (FAM and Parsons) and for a staff utility training/meeting room.
- 881160 Fleet Fuel Management Software and Hardware Replacement - \$100,000 - Critical need - can be replaced outside of MX project below. Outdated system has inadequate controls easily bypassed which allows dispensing to incorrect vehicle and by incorrect users. This ultimately affects the reliability of the entire fleet as mileage reports from fuel system are necessary to schedule required vehicle PM's. No design needed for RFP
- 881170 Motor Control Center and Related Equipment Upgrade - \$3,705,000 - Replacement of MCC and equipment at fuel farm due to age and condition
- 881230 ABM Upgrade and integration to Oracle - \$150,000 - Upgrade ABM software and include integration to Oracle. The Airport Business Management (ABM) system is the financial receivable system and the leasing system for the Airport Authority. As with all software, it must be upgraded to maintain vendor support and to ensure that the system provides the capabilities that the airport requires to operate effectively. The integration component is requested to automate the transfer of financial data from ABM to the Oracle EBS financial system thereby eliminating a manual double entry of data process.

MISCELLANEOUS SMALL PROJECTS

- 011349 ADA Kiosks - \$88,000 - The project upgrades the hardware that the current Baggage Handling System is utilizing, either by virtualization or replacement of the physical hardware to a new updated solution. 4 ADA kiosks will be deployed over the next year throughout ticketing.
- 011399 Automated Retail Cash Management System - \$48,000 - Installation of a centralized retail cash management system in the parking operation that reduces the manual handling of monies while streamlining the cashier deposit. This will reduce man hours required to manually reconcile monies on a daily basis. The system is designed to automatically reconcile cashier deposits, store in a secure vault, and transmit deposit information to the Authority's banking account. Original project budget of \$115,000 created in 17/18 has been amended by (\$67,000) to new total, \$48,000
- 011469 Schneider Electric Powerlogic Energy Management System Upgrade - \$54,000 - This project is to upgrade the current software for the Energy Management System for Terminal 2, since the current software is no longer supported. Original project budget of \$50,000 created in 17/18 has been amended by \$4,000 to new total, \$54,000.
- 080859 Pavement Surface Sensor Replacement - \$108,000 - Replaces several in-pavement temperature/condition sensors on the airfield that have failed or reached the end of their useful life. Original project budget of \$50,000 created in 17/18 has been amended by \$58,000 to new total, \$108,000.
- 211150 Airfield Regulators - \$39,000 - Replace 2 regulators that are at the end of life.
- 311030 Triturator Building Replacement (T1 and T2) - \$22,000 - Building requires replacement due to age and condition.
- 881180 Consolidated Trash Facility Concrete Dumpster Slabs - \$60,000 - Concrete slabs are in critical need of replacement. No design required - like for like replacement.

- 881190 Voice Router Replacements - \$36,000 - Currently RDU utilizes 2 Cisco 2800 routers for voice services (handles the 3 PRI lines). There are an additional 4 voice routers that connect airline phone systems (UA, AA, DL, US) to incorporate with RDU's common use environment. These 2800 series routers are End of Life and End of Support and must be replaced. (6 x 6000)
- 881200 Replacement of rescue tools and foam trailer nozzle - \$46,000 - Replacement of 25 year old rescue tools with updated Hurst Edraulic tools. Requires less up keep and less man to perform extrication from vehicle accidents and A/C incidents. Replacement of foam trailer nozzle to meet GPM flow requirements for Fuel Farm tactical plan.
- 881210 Streetlight Pole Replacements - \$40,000 - These are funds budgeted for streetlight poles on airport property that are damaged during vehicle accidents that require replacement. Typically we see 3-5 hit per year. Some (but not all) are reimbursed by the insurance of the vehicle that struck them.
- 881220 Mamava Pods - \$100,000 - This budget item will allow the purchase of three (3) ADA compatible Mamava's pods for use by nursing mothers. A pod will be installed in Terminal 1, as well as Concourse C and D in Terminal 2.

**2018-2019 CAPITAL PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

\$ 773,858,000

Section 2. The following funds are anticipated to be available for the projects:

Transfer Cash from Operating \$ 739,993,626

Total Grant Funds \$ 33,864,374

Section 3. The projects authorized are as follows and funded by Raleigh-Durham Airport Authority funds on hand in operations:

New 18/19 Projects

211140	Enhanced Security Perimeter Gates (TSA)	\$ 500,000
311000	AOIS System Replacement - Common Use	4,000,000
311010	AOIS - RIDS Computer and Hardware Replacement	2,025,000
311020	Terminal 1 Airline Space Buildout	5,700,000
311040	AOIS - Self-Service Kiosks	1,000,000
881110	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2	8,000,000
881120	FY 18/19 Vehicles and Maintenance Equipment	6,824,661
881130	Data Center - Network Core - Life Cycle management	150,000
881140	SSR - Access Switches - Life-cycle management	750,000
881150	FAM Modular Buildings	1,000,000
881160	Fleet Fuel Management Software and Hardware Replacement	100,000
881170	Motor Control Center and Related Equipment Upgrade	3,705,000
881220	Parking Business Intelligence Software	200,000
881230	ABM Upgrade and Integration to Oracle	150,000
	Miscellaneous small projects	641,000
		\$ 34,745,661

Amended Projects

011109	Heritage Displays at Observation Park	\$ 1,000,000
011359	Advanced Surveillance Program	2,934,000
070529	Phased replacement of PC Air units at T2	6,920,000
070539	T2 BHS lower level controls upgrade	3,480,000
070549	Terminal 2 Checkpoint Expansion	1,750,000
080749	Building Improvements 2015- RTRP Space	1,700,000
080769	Rehabilitate Taxiway F	34,000,000
080779	Cemetery Road Rebuild	820,000
080799	Expanded Park Economy 3	75,918,000
080849	PARCS Replacement	11,750,000

080869	Planning for FIS Facilities Expansion	1,326,000
211100	Rehabilitate Runway 14/32	250,000
211120	Reconstruct Taxiway B	32,500,000
211130	Perimeter Security Improvements (Property fencing)	2,500,000
881100	Rehabilitate International Drive	3,150,000
		\$ 179,998,000

Ongoing Projects

010729	Replacement of Oracle E Business Suite	\$ 2,500,000
010829	Informational Sign Standards & Rehab Roadway Signs	10,491,676
011009	FY 14/15 Business Development and Concessions Marketing - carryover amount	576,000
011259	RDU Center Conference Room 100 A/B Improvements - carryover amount	1,350,000
070519	Terminal 1 North and South Concourse Demolition - carryover amount	16,000,000
080729	Park Economy 3 Rehabilitation	4,800,000
080739	Rehabilitate Taxiway A	25,000,000
080759	Building Improvements 2016- Cargo/NC. DOT - carryover amount	1,396,663
080789	Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot	200,000,000
080819	John Brantley Boulevard Improvements	16,000,000
080879	Runway 5L-23R and Taxiway B Replacement	280,000,000
211110	Rehabilitate West RON Apron	1,000,000
		\$ 559,114,339
	Project Ordinance Total	\$ 773,858,000

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described

Adopted this the 15th day of March 2018

Airline Rates and Charges



Raleigh-Durham Airport Authority

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SOURCE: Raleigh Durham Airport Authority FY2018/2019 Operating Budget

Rates & Charges Exhibits

Exhibit A: Airfield Requirement and Landing Fee Rate

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

Exhibit A: Airfield Requirement and Landing Fee Rate

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Airfield Requirement</u>		
Maintenance and Operation Expenses	\$10,711,092	\$12,315,909
Land Cost	-	-
Current Depreciation and Imputed Interest	\$2,782,168	\$3,146,755
Depreciation and Imputed Interest on Future Projects		
Debt Service (including fees)	\$1,847,333	\$2,129,717
Imputed Debt Service	985,880	-
Total Airfield Requirement	\$16,326,473	\$17,592,381
Less: GA allocation	(799,997)	(879,619)
Adjusted by: Prior Year Reconciliation	(541,576)	(141,386)
Net Airfield Requirement	\$14,984,900	\$16,571,376
Subtotal (Over) Under Recovery		
Divided by: Landed Weight (000s of lbs.)	6,800,000	7,300,000
Landing Fee Rate (per 1,000 lbs.)	\$2.20	\$2.27

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Terminal Requirement</u>		
Maintenance and Operation Expenses ^{1/}	\$38,109,691	\$37,894,210
Depreciation and Imputed Interest	6,459,923	7,706,351
Debt Service (including fees)	42,252,575	36,688,604
Less: PFCs	(22,000,000)	(24,000,000)
Imputed Debt Service	1,814,120	-
Total Terminal Requirement	\$66,636,309	\$58,289,164
Less: AOIS Charges	(1,112,599)	(1,147,161)
Less: RMC Charges	(828,397)	(857,904)
Less: JBT Contract Costs	(1,818,096)	(2,104,117)
Net Terminal Requirement	\$62,877,217	\$54,179,982
Divided by: Rentable Square Footage	406,841	409,732
Average Terminal Rental Rate	\$154.55	\$132.23
Calculated Terminal Rental Rate (Class I)	\$233.78	\$201.17
Charged Terminal Rate (Class I)	\$192.37	\$192.37

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Space Weighting</u>		
Class I	100.0%	100.0%
Class II	75.0%	75.0%
Class III	50.0%	50.0%
Class IV	25.0%	25.0%
 <u>Rentable Space</u>		
<i>Airline plus Nonairline areas</i>		
Class I	68,962	68,716
Class II	174,892	170,315
Class III	112,317	120,781
Class IV	50,669	49,919
Total Rentable Space	406,841	409,732
 <u>Weighted Calculated Terminal Rates</u>		
Class I	\$233.78	\$201.17
Class II	\$175.34	\$150.88
Class III	\$116.89	\$100.59
Class IV	\$58.45	\$50.29
 <u>Weighted Charged Terminal Rates</u>		
Class I	\$192.37	\$192.37
Class II	\$144.27	\$144.27
Class III	\$96.18	\$96.18
Class IV	\$48.08	\$48.08

Supplemental Information

Table 1a: Operating Expenses Summary

Table 1b: Allocated Operating Expenses

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Table 14: Air Traffic and Activity

Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2018	2019
<u>Complex Expenses</u>		
<u>Direct Cost Centers</u>		
Airfield	\$2,547,908	\$1,855,477
Terminal 1	2,533,524	\$2,725,804
Terminal 2	13,394,435	13,565,882
North Cargo	44,622	\$44,426
South Cargo	466,534	\$195,865
Fuel Farm	142,964	\$163,463
General Aviation	1,173,125	\$597,497
Airport Operations Center	405,402	\$403,971
Parking	1,625,028	\$2,047,929
Rental Car	133,258	\$66,368
Ground Transportation	1,909,181	\$1,632,027
Authority Building	243,616	\$291,487
Maintenance Building	341,793	\$283,273
Office & Other Buildings	103,356	\$606,101
Aviation Station	2,538	\$3,612
Central Energy Plant	1,226,140	\$1,060,311
Centralized Waste	237,871	\$246,708
Utilities	1,234,670	\$1,585,026
Total Complex Expenses	\$27,765,965	\$27,375,227
<u>Departmental (Indirect) Expenses</u>		
Administration	\$18,780,055	\$20,567,191
Communications	999,047	1,044,822
Service Departments	25,175,621	26,880,472
Total Departmental (Indirect) Expenses	\$44,954,723	\$48,492,485
Subtotal Operating Expenses	\$72,720,688	\$75,867,712
Air Service Incentives	\$125,000	\$0
TSA Reimbursements	394,200	277,400
Total Operating Expenses	\$73,239,888	\$76,145,112

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Total Operating Expenses by Cost Center</u>		
Airfield	\$10,711,092	\$12,315,909
Terminal 1	8,562,358	8,529,840
Terminal 2	27,915,597	28,390,439
North Cargo	197,722	218,152
South Cargo	900,736	1,032,908
Fuel Farm	1,856,026	2,053,369
General Aviation	1,883,457	1,051,914
Airport Operations Center	87,638	136,673
Parking	7,699,843	8,095,726
Rental Car	361,874	306,492
Ground Transportation	5,340,605	5,745,873
Authority Building	41,312	43,521
Maintenance Building	51,522	73,681
Office & Other Buildings	3,037,590	3,420,641
Aviation Station	209,323	242,740
Central Energy Plant	1,631,736	1,599,650
Centralized Waste	306,704	438,645
Utilities	1,517,407	1,876,500
Subtotal Operating Expenses	\$72,312,542	\$75,572,675
Unallocated Air Service Department	\$408,146	\$295,037
Air Service Incentives	125,000	0
TSA Reimbursements	394,200	277,400
Total Operating Expenses	\$73,239,888	\$76,145,112

Table 2: Debt Service

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Allocation of Debt Service</u>		
Airfield	\$1,820,665	\$2,095,705
Terminal	41,929,357	36,485,963
GA/Other	3,421,316	10,064,803
Total	\$47,171,338	\$48,646,471
<u>Allocation of PFC-backed debt service</u>		
Airfield	\$0	\$0
Terminal	22,000,000	24,000,000
GA/Other	-	-
Total	\$22,000,000	\$24,000,000
<u>Allocation of Debt Service Fees</u>		
Airfield	\$26,668	\$34,012
Terminal	323,218	202,641
GA/Other	50,114	163,347
Total	\$400,000	\$400,000
<u>Net Debt Service</u>		
Airfield	\$1,847,333	\$2,129,717
Terminal	20,252,575	12,688,604
GA/Other	3,471,430	10,228,150
Total	\$25,571,338	\$25,046,471

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
Airfield	\$2,782,168	\$3,146,755
<u>Terminal</u>		
Terminal 1	\$6,280,723	\$7,555,557
Terminal 2	-	150,794
Baggage claim	179,200	448,402
AOIS	-	127,923
RMC	-	-
Loading bridges	-	-
Subtotal	\$6,459,923	\$8,282,676
Total	\$9,242,091	\$11,429,431

Table 4: Amortization of the Series 2002 Bonds (Defeased)

(Fiscal Years Ending March 31)

				BUDGET 2018	BUDGET 2019
Amortization of Series 2002 Variable Bonds (Defeased)				\$2,800,000	
Asset	Date	Existing Amortization	Cost		
7741	6/1/2002	Multi-Purpose Bldg TC Lease Buy-Out	\$3,027,000		
7940	3/31/2003	Term C Leasehold Acquisition	362,244		
7930	3/31/2003	Term C Leasehold Appraisal	146,913		
7740	6/1/2002	Terminal C Lease Buy-Out	25,503,000		
11638	10/26/2008	Buyout of Anton Lease Due to Closure of Terminal C	433,754		
			<u>\$29,472,910</u>		
Allocation based on Appraisal					
		Airfield	35.21%	\$985,880	\$0
		Terminal 2	64.79%	\$1,814,120	\$0
		Total		<u>\$2,800,000</u>	<u>\$0</u>

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

		BUDGET	BUDGET
	Class	2018	2019
Terminal 1			
<i>Exclusive Use Space</i>			
Ticketing	I	689	689
Holdroom	II	9,021	9,021
Office	III	6,657	6,657
Queue	II	1,042	1,042
Storage	IV	-	-
Bag Service Office	III	-	455
Club	III	-	-
Subtotal Airline Rented Exclusive Use Space		17,409	17,864
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	6,495	4,848
Checkpoint Queue	II	5,063	4,160
Subtotal Airline Joint Use Checkpoint and Queue		11,558	9,008
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	9,246	6,196
Bag Claim	II	2,475	7,322
Subtotal Joint Use Baggage Space		11,721	13,518
Subtotal Joint Use Space		23,279	22,526
<u>Total Terminal 1 Space by Class</u>			
	Class I	689	689
	Class II	24,096	26,393
	Class III	6,657	7,112
	Class IV	9,246	6,196
Total Terminal 1 Rented Space		40,688	40,390

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

		BUDGET	BUDGET
	Class	2018	2019
Terminal 2			
<i>Exclusive Use Space</i>			
Ticketing	I	2,853	2,611
Holdroom	II	58,474	64,743
Office	III	20,560	22,953
Queue	II	6,407	7,310
Storage	IV	7,649	11,138
Bag Service Office	III	819	1,527
Club	III	9,031	9,031
Subtotal Airline Rented Exclusive Use Space		105,793	119,313
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	13,494	10,546
Checkpoint Queue	II	6,676	6,676
Subtotal Airline Joint Use Checkpoint and Queue		20,170	17,222
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	29,123	29,123
Bag Claim	II	34,236	34,236
Subtotal Joint Use Baggage Space		63,359	63,359
Subtotal Joint Use Space		83,529	80,581
<u>Total Terminal 2 Space by Class</u>			
Class	I	2,853	2,611
Class	II	119,287	123,511
Class	III	30,411	33,511
Class	IV	36,772	40,261
Total Terminal 2 Rented Space		189,322	199,894

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

		BUDGET	BUDGET
	Class	2018	2019
Total Terminal Rented Space			
<i>Exclusive Use Space</i>			
Ticketing	I	3,542	3,300
Holdroom	II	67,495	73,764
Office	III	27,217	29,610
Queue	II	7,449	8,352
Storage	IV	7,649	11,138
Bag Service Office	III	819	1,982
Club	III	9,031	9,031
Subtotal Airline Rented Exclusive Use Space		123,203	137,177
<i>Joint Use Space</i>			
<u>Airline Joint Use Checkpoint and Queue</u>			
Checkpoint	II	19,989	15,394
Checkpoint Queue	II	11,739	10,836
Subtotal Airline Joint Use Checkpoint and Queue		31,728	26,230
<u>Airline Joint Use Baggage Space</u>			
Bag Makeup	IV	38,369	35,319
Bag Claim	II	36,711	41,558
Subtotal Joint Use Baggage Space		75,080	76,877
Subtotal Joint Use Space		106,808	103,107
<u>Total Terminal Space by Class</u>			
Class	I	3,542	3,300
Class	II	143,383	149,903
Class	III	37,068	40,623
Class	IV	46,018	46,457
Total Terminal Rented Space		230,011	240,284

Table 6: Terminal 1 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Capital Costs</u>		
Capital Expenditures	\$1,000,000	\$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Total System Cost	\$121,494	\$121,494

Table 7: Terminal 2 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>M&O Costs</u>		
ULTRA Contract	\$588,000	\$606,000
Paper Stock	178,335	193,500
Subtotal	\$766,335	\$799,500
<u>Capital Costs</u>		
Capital Expenditures	\$12,643,329	\$12,643,329
Less: PFC Portion (75%)	(\$9,482,497)	(\$9,482,497)
Non-PFC Amount	\$3,160,832	\$3,160,832
Amortization Rate	4.73%	4.73%
Period (years) (Ends 9/30/2018)	10	10
Subtotal	\$226,167	\$226,167
New Capital items	\$0	\$127,923
Total System Cost	\$992,502	\$1,153,590
<u>Allocation Basis of Net Requirements</u>		
Equipment Positions	20.0%	20.0%
Enplaned Passengers	80.0%	80.0%
Total	100.0%	100.0%
<u>Base Units (Terminal 2 Only)</u>		
Existing Equipment Positions	142	141
Estimated Enplaned Passengers	4,282,388	4,761,764
<u>AOIS Fees</u>		
Per Equipment Position	\$1,397.89	\$1,636.30
Estimated Per Enplaned Passenger	\$0.19	\$0.19

Table 8: Resource Management Center (RMC) Charges

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Operating Expenses</u>		
Estimated annual M&O	\$846,173	\$846,144
Prior-year reconciliation	(\$29)	(\$79)
Subtotal	\$846,144	\$846,065
<u>Capital Costs</u>		
Capital Expenditures (net of AOIS-related costs)	\$645,828	\$645,828
Less: PFC Portion (75%)	(484,371)	(484,371)
Non-PFC Amount	\$161,457	\$161,457
Amortization Rate	4.73%	4.73%
Period (years) (Ends 10/31/2018)	10	10
Subtotal	\$11,839	\$11,839
Total System Cost	\$857,983	\$857,904
Estimated Leased Gates	29	30
RMC Fee per Gate	\$29,586	\$28,597

Table 9: Baggage Claim Charges

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Total Space</u>		
Class II (Inside Space)	41,557	41,558
Class IV (Tug Corridor)	35,332	35,319
<u>Annual Rates</u>		
Class II (Inside Space)	\$144.27	\$144.27
Class IV (Tug Corridor)	\$48.08	\$48.08
<u>Baggage Claim Requirements</u>		
Class II (Inside Space)	\$5,995,423	\$5,995,573
Class IV (Tug Corridor)	1,698,740	1,698,138
Amortized Capital Costs (Historical)	\$310,215	\$315,815
Amortized Capital Costs	179,200	448,402
Net Requirements (excl. JBT Contract)	\$8,183,578	\$8,457,927
Plus: JBT Contract Costs	1,346,096	1,645,550
Total Requirement	\$9,529,674	\$10,103,477
<u>Allocation Basis of Net Requirements (excl. JBT Contract)</u>		
Net Requirement (excl. JBT Contract)	\$8,183,578	\$8,457,927
Per Capita Percentage for Major Carrier Status	20.0%	20.0%
Major Carrier Requirement	\$1,636,716	\$1,691,585
Major Carriers	5	5
Per Capita Major Carrier Charge (monthly)	\$27,279	\$28,193
Net Requirement Allocated by Enplaned Passengers	80.0%	80.0%
Remaining Net Requirement to be Allocated to All Carriers Based on Share of Enplaned Passengers	\$6,546,862	\$6,766,342
Plus: JBT Contract	1,346,096	1,645,550
Total Requirement Allocated Based on Enplaned Passengers	\$7,892,958	\$8,411,892

Table 10: Security Fees

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2018	2019
<u>Security Space (Sq. Ft.)</u>		
Terminal 2 Second Floor Checkpoint	10,717	10,546
Queue Space	6,642	6,676
Terminal 1 First Floor Checkpoint	4,837	4,848
Queue Space	4,160	4,160
Total Security Space	26,356	26,230
Multiplied by: Class II Rental Rate	\$144.27	\$144.27
Total Rental Requirement	\$3,802,363	\$3,784,136
LE Cost Recovery of Prior Year Calls	\$9,893	\$7,838
TSA Checkpoint known under recovery for prior year	370,542	386,071
Security Fee Requirement	\$4,182,798	\$4,178,045
Divided by: Enplaned Passengers	5,600,000	6,000,000
Security Fee per Passenger	0.75	0.70

Table 11: Loading Bridge Fees

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Loading Bridge Cost Calculation</u>		
<u>Amortized Capital</u>		
Capital Costs (per loading bridge, net of PFCs)	\$221,934	\$221,934
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	\$1,590	\$1,590
Estimated Daily Capital Cost	\$52.27	\$52.27
Plus: Estimated Daily Electricity Costs	8.93	9.19
Plus: Estimated Daily Maintenance Costs	39.26	40.44
Total Daily Loading Bridge Cost (rounded)	\$100.00	\$100.00
Total Monthly Cost	\$3,041.67	\$3,041.67

Table 12: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Federal Inspection Services Costs</u>		
Total Square Feet Occupied	51,909	52,228
Calculated Class III Terminal Rental Rate	<u>\$116.89</u>	<u>\$100.59</u>
Total Terminal Cost	\$6,067,639	\$5,253,398
International Deplaned Passengers	<u>112,000</u>	<u>142,936</u>
Calculated FIS Fee	\$54.18	\$36.75
Charged FIS Fee	\$20.00	\$20.00
<i>discount</i>	63.1%	45.6%

Table 13: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
<u>Preliminary Recovery (1 Year Prior)</u>		
Projected Airfield Cost	\$13,377,193	\$14,984,900
Less: Projected Landing Fee Revenue	<u>(13,994,400)</u>	<u>(15,522,713)</u>
Subtotal (Over) Under Recovery	(\$617,207)	(\$537,813)
<u>Final Recovery (2 Years Prior)</u>		
Actual Airfield Cost	\$12,703,945	\$14,385,124
Less: Actual Landing Fee Revenue	(12,437,480)	(14,615,350)
Less: Projected Adjustment	<u>(166,146)</u>	<u>617,207</u>
Subtotal (Over) Under Recovery	\$100,319	\$386,981
<u>Interest (4% Cost of Capital)</u>		
Year 1	(\$24,688)	(\$21,513)
Year 2	<u>0</u>	<u>30,958</u>
Subtotal	(\$24,688)	\$9,446
Total Adjustment (Over) Under	(\$541,576)	(\$141,386)

Table 14: Air Traffic and Activity

(Fiscal Years Ending March 31)

	BUDGET 2018	BUDGET 2019
Total Enplaned Passengers	5,600,000	6,000,000
<i>percent change</i>	2.04%	7.14%
Total Landed Weight	6,800,000	7,300,000
<i>percent change</i>	4.62%	7.35%

Other Financial Information



Raleigh-Durham Airport Authority

NOTICE

Date: March 15, 2018

To: Raleigh-Durham Airport Authority

From: Donna Sylver, SVP & Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2018**

	Rates Effective 4/1/2018 <u>FY 2018-2019</u>	Rates Effective 4/1/2017 <u>FY 2017-2018</u>
<u>Airline Fees:</u>		
Landing Fee:		
(per 1000 pounds)		
All Airlines/Operators	\$2.27	\$2.20
FIS-International Deplanement Fee (per passenger)	\$20.00	\$20.00
Terminals 1 & 2 :		
(per square foot per year)		
I-Ticket Counter	\$192.37	\$192.37
II-Holdroom/bag claim/ticket counter queuing	\$144.27	\$144.27
III-Office (ATO, operations,bag service)	\$96.18	\$96.18
IV-Bag makeup/tug corridor/storage	\$48.08	\$48.08
Gate Use	\$400.00	\$400.00
Fuel Farm:		
Fuel Throughput Fee:	\$0.02	\$0.02
<u>Tenant Fees:</u>		
RAC Service Center :		
(per square foot per year)		
RAC Service Center Facility Rent	\$15.91	\$15.45
RAC Service Center Ground Rent	\$0.26	\$0.24
Ground Rent Lot 1	\$0.30	\$0.30
Rental Car M & O Lot 1	\$0.07	\$0.07
RAC Overflow Parking Park & Ride 5	per square foot \$0.25	\$0.25
General Aviation Fees:		
GA Charter Screening	each \$75.00	\$75.00
Fuel Flowage Fee - Jet Fuel:	per gallon \$0.09	\$0.09
Fuel flowage Fee - AV Gas:	per gallon \$0.07	\$0.07

	Rates Effective 4/1/2018 FY 2018-2019	Rates Effective 4/1/2017 FY 2017-2018
Maintenance & Operation:		
(per square foot per year)		
South Cargo 1 & 2	\$7.77	\$6.12
South Cargo 3	\$8.47	\$6.47
General Aviation	\$0.70	\$1.27
North Cargo	\$0.31	\$0.32
Rental Car	\$0.38	\$0.37
Aviation Station	\$1.01	\$1.01
Security Badging/Access Fees:		
Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):	\$115.00	\$115.00
SIDA/Ramp Training Class (Computer Based)	\$20.00	\$20.00
One Time Fees:		
RDU Tenant Badge fee	\$50.00	\$50.00
Renewal fees	No Charge	No Charge
Non-Tenant One Time Fees		
RDU Off Airport Contractor Badge fee	\$100.00	\$100.00
RDU General Aviation Badge fee	\$100.00	\$100.00
RDU Issued Key fee	\$55.00	\$50.00
RDU Airside Vehicle Permit	\$55.00	\$50.00
Renewal fees	No Charge	No Charge
Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)		
First time replacement fee	\$55.00	\$50.00
Second time replacement fee	\$100.00	\$100.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee		
TSA regulated SIDA Badge	\$500.00	\$500.00
TSA Regulated Sterile Area or AOA badge	\$200.00	\$200.00
RDU issued keys to RDU facilities	\$30.00	\$25.00
Taxicab/shuttle van driver authorization badge	\$55.00	\$50.00
Recording fee for each access portal to be rekeyed	\$100.00	\$100.00
Permit Fees:		
License/Permit to Operate Annual	\$1,200.00	\$1,200.00
News rack Annual	\$150.00	\$150.00
Employee/commuter parking fees (Non-refundable for any portion of a month):		
Park and Ride 4 Annex (based employees)		
Per month / per employee	\$11.00	\$11.00
Park and Ride 4 Annex (non-based flight crew members)		
Per month / per employee	\$20.00	\$20.00
Non-Based flight crew members late payment fee	\$10.00	\$10.00
(Note: charged after the 5th day of the month due)		
Terminal 1 Extension & Terminal 2 Managers Lots		
Per month / per employee	\$15.00	\$15.00
Prox Card Replacement Fee	\$25.00	\$25.00
Parking Hang Tag Replacement Fee	\$5.00	\$5.00
General Aviation Terminal Employee Parking		
Per month / per employee	\$6.00	\$6.00

Raleigh-Durham Airport Authority Board Members

Farad Ali, Chairman City of Durham	John M. Kane, Vice Chairman Wake County	Patrick Hannah, Esq., Secretary Durham County	Lawrence R. Zucchini, Treasurer Wake County
Robert D. Teer, Jr. City of Durham	Dickie Thompson City of Raleigh	David Morgan Durham County	Sepideh Saidi, PE City of Raleigh

		Rates Effective 4/1/2018 <u>FY 2018-2019</u>	Rates Effective 4/1/2017 <u>FY 2017-2018</u>
Ground Transportation Fees:			
Application for Registration Fee		\$150.00	\$150.00
Interior Mounted Transponder Fee		\$25.00	\$25.00
Exterior Mounted Transponder Fee		\$50.00	\$50.00
Reactivation Fee		\$100.00	\$100.00
Special Event / Single Day Permit		\$50.00	\$50.00
Courtesy Shuttle Temporary Permit: (2 weeks)		\$50.00	\$50.00
Non-Tenant rental car operator fee*		10%	10%
Non-Tenant parking lot operator fee*		10%	10%
*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.			
AVI Fees:			
Headway Fees	@ 3 minutes	\$4.00	\$4.00
Trip Fees: (Non-Tenant Transportation Operators)			
1-24 passengers		\$3.00	\$3.00
more than 24 passengers		\$5.00	\$5.00
Trip Fees:			
Baggage Delivery	vehicle < 23 feet	\$3.00	\$3.00
	vehicle = or > 23 feet	\$4.00	\$4.00
Dwell Fees:			
(Transportation, parking, rental, and courtesy shuttle)	per 10 minutes	\$4.00	\$4.00
Charter Buses	per 21 minutes	\$6.00	\$6.00
Dwell Fees: Baggage Delivery:			
Baggage Delivery	per 10 minutes	\$5.00	\$5.00
	> than 30 minutes	\$10.00	\$10.00
Recirculation Fee:	per 3rd circle	trip fee: see above	trip fee: see above
Transportation Network Companies:			
Trip Fees:			
All vehicles Pickups		\$3.00	\$3.00
All vehicles Drop-offs		\$3.00	\$3.00

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y B o a r d M e m b e r s

Farad Ali, Chairman City of Durham	John M. Kane, Vice Chairman Wake County	Patrick Hannah, Esq., Secretary Durham County	Lawrence R. Zucchini, Treasurer Wake County
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