Raleigh-Durham Airport Authority

Raleigh-Durham, North Carolina

Operating And Capital Budgets

For The Fiscal Year Ending March 31, 2022

Raleigh-Durham International Airport

Business Plan
2021-22

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh, and Wake County.


RDU

OUR VISION

To deliver a world-class airport experience

OUR MISSION

To deliver excellent airport services, facilities and unparalleled customer service

OUR VALUES

Learning, Integrity, Team, Excellence, Respect

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From the President and CEO

The global COVID-19 pandemic has created dramatic disruption at Raleigh-Durham International Airport and across the aviation industry since its emergence in early 2020. As air traffic cratered, Raleigh-Durham Airport Authority staff swiftly responded, working hard to stabilize the airport and begin the path toward recovery. As we look forward to the Authority's 2021-2022 fiscal year, we know that recovery will be difficult and prolonged. Still, Team RDU is undaunted in its efforts to continue providing a world-class airport experience.

Many of RDU's best accomplishments during the fiscal year came in response to COVID-19. The Authority redefined the traveler experience, deploying new health and safety measures and launching a successful "Fly Confident. Fly RDU." public information campaign to reassure flyers. We launched Operation Clean Sweep, a months-long project that realigned staff duties to cover airport campus improvements normally covered by contractors, saving the Authority more than $150,000. And the Authority sponsored three community task forces with university and industry partners to plan ahead for the airport's recovery.

RDU also reached major milestones across a number of capital infrastructure projects, despite the pandemic. The Authority completed its annual preservation work for our primary runway, 5L/23R, ahead of schedule, and also completed pavement repairs to 5R/23L. We also completed a four-gate activation project in Terminal 1, and successfully modernized elevators, moving walkways and other mechanical systems in our parking garage.

The Authority Board of Directors approved an unprecedented "survival budget" in 2020, enacting deep, meaningful cuts. Our budget for this fiscal year deploys similar cost-saving measures. Still, there are important projects we must act on now to prepare RDU for the post-COVID world. We will continue major capital improvements, including pavement preservation to 5L/23R, and undertaking an environmental assessment for the eventual replacement of that runway and Taxiway B. RDU also will deploy a new mobile common use technology to facilitate less dependency on physical contact. Other business programs to be deployed include the second phase of our sustainability master plan and a renewed focus on diversity, inclusion and equity across the Authority

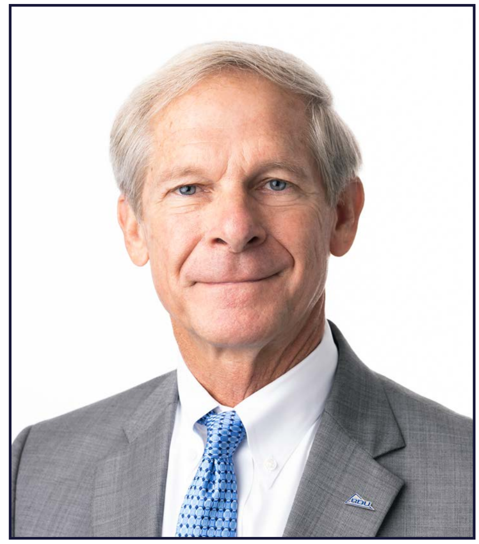
J.D. Power again named RDU one of its top-10 large airports in North America. As we continue the path toward recovery this year, Team RDU and I look forward to seeing more of our guests return to air travel with confidence.

Sincerely,

Michael J. Landguth, A.A.E.

Patrick Hannah, Esq.
Acting Chair, Durham County

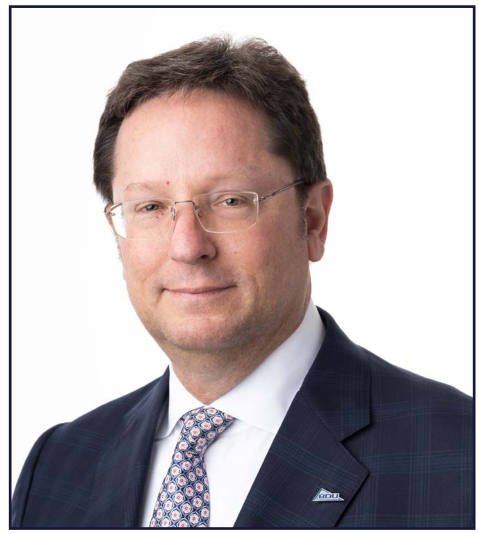
Sepideh Saidi
Secretary, City of Raleigh



Richard Thompson
City of Raleigh

David Morgan
Durham County

RDUAA Board Members



David Kushner
Wake County

Ellis Hankins
Wake County

Yesenia Polanco-Galdamez
City of Durham

Tammie Hall
City of Durham

About the Airport Authority

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh, and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to "act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport."

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority's enabling legislation have been enacted from time to time to better define and expand the Authority's powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend approximately one mile outside the Airport's property boundaries.

The Authority Board meets on the third Thursday of each month. During these meetings, the Authority Board considers items on the agenda as well as any other matters deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience, while planning for the future and connecting our passengers worldwide.

IMPACT OF COVID-19

The emergence of COVID-19 has disrupted life at Raleigh-Durham International Airport. This section provides a review of COVID-19's effects on all aspects of the Airport Authority, and analyzes their impact.

Impact Summary

Air Service

At the onset of the COVID-19 pandemic, passenger traffic swiftly declined – bottoming out in April 2020 at 96.5% below pre-COVID levels and 22 nonstop routes served with zero international destinations. As the pandemic continued throughout the year, the Authority closely monitored passenger volume week-by-week, surveyed guests who had returned to flying, and partnered with global analytics software company SAS Institute to more accurately predict changing air service trends. The Authority also implemented two incentive programs to recruit nonstop air service. Thanks in part to these efforts, by the end of 2020 RDU had recovered 30% of its passenger traffic.

Finance

The Authority Board of Directors approved an unprecedented "survival budget" in June 2020 that reduced RDU's spending by almost 45%, including the deferral of $96 million in capital projects, amid weakened demand for air travel. While virtually all income channels felt impacts, the Authority sought new revenue streams, including leasing agreements with Amazon and a beverage services and sponsorship agreement with Pepsi Bottling Ventures.

The federal Coronavirus Aid, Relief, and Economic Security Act (CARES) awarded $49.6 million in relief funding to help pay for debt service, salaries and benefits. RDU also received $18 million in state funding. Ultimately, state and federal grants account for about 45% of the Authority's survival budget.

Operations

The COVID-19 pandemic forced a number of operational adjustments at RDU. The Authority announced comprehensive new health and safety measures to protect airport guests and employees, including enhanced cleaning and disinfecting measures; signs, seat covers and floor decals that encourage physical distancing; acrylic barriers between employees and passengers; hand sanitizing stations throughout the terminals and a mask requirement. Travelers can also pay for parking online or with a smart phone as part of RDU's touchless experience.

With parking occupancy rates deeply impacted, the Authority temporarily closed its remote parking lots and shuttle service, consolidated parking operations into the terminal parking deck and offered discounted daily maximum rates. As many of the Shops of RDU reopen their doors to guests, the Authority established a new Terminal Operations Team to ensure that rigorous new cleaning and disinfecting protocols and other public health requirements are being met.

Fly Confident. Fly RDU.

The Authority launched a health and safety campaign that details RDU's new cleaning and disinfecting procedures, guidance from public health agencies, and information about operational changes due to the pandemic. An accompanying video shows the health and safety practices RDU implemented to protect against COVID-19 by following a passenger through the new travel experience from parking to boarding. Visit the Fly Confident. Fly RDU. webpage on RDU.com for more information.

Forecast

Aviation industry forecasts have become increasingly unreliable due to the impact of the health pandemic on air travel. The Authority's partnership with SAS has led to the development of more precise forecasts that drive important business and planning decisions. While the general consensus is that it will take three to five years for passenger traffic to reach 80 percent of pre-COVID-19 levels, emerging travel restrictions, mask mandates and the delivery of the COVID-19 vaccine can all potentially impact air travel at RDU and beyond.

The Authority's passenger confidence surveys in late 2020 revealed that those who have flown during the COVID-19 pandemic feel more confident about flying again. Travelers said social distancing, the cleanliness of RDU's facilities and the requirement that all passengers and airport employees wear a mask contributed to their enhanced feelings of safety. 81% of respondents agree RDU is taking the necessary steps to keep them safe.


5
Ticketing
DELTA
6
DELTA
EXPRESS SHUTTLE PICK-UP
smartecarte


NEXT DEPARTURE: UNITED UA374 4:40 PM DENVER


Bag Claim
Gates C11, C15
C14
Women
C12
C9

December 2019

57 Nonstop Destinations
with 5 International Destinations

Albany
Atlanta
Austin
Baltimore-Washington
Boston
Buffalo
Charlotte
Chicago-Midway
Chicago-O'Hare
Cincinnati
Cleveland
Columbus
Dallas-Fort Worth
Dallas-Love Field
Denver
Detroit
Fort Lauderdale
Fort Myers
Hartford
Houston-Bush
Houston-Hobby
Islip
Indianapolis
Jacksonville
Kansas City
Las Vegas
Los Angeles
Miami
Minneapolis
Nashville
Newark
New Orleans
New York-Kennedy
New York-LaGuardia
Orlando-International
Orlando-Sanford
Philadelphia
Phoenix
Pittsburgh
Portland, Maine
Punta Gorda
Salt Lake City
San Francisco
San Juan
Seattle
St. Louis
St. Pete-Clearwater
Syracuse
Tampa
Trenton
Washington-Dulles
Washington-Reagan

Cancun, Mexico
London-Heathrow, UK
Montreal, Canada
Paris-Charles De Gaulle, France
Toronto-Pearson, Canada

37 Nonstop Destinations
with 2 International Destinations

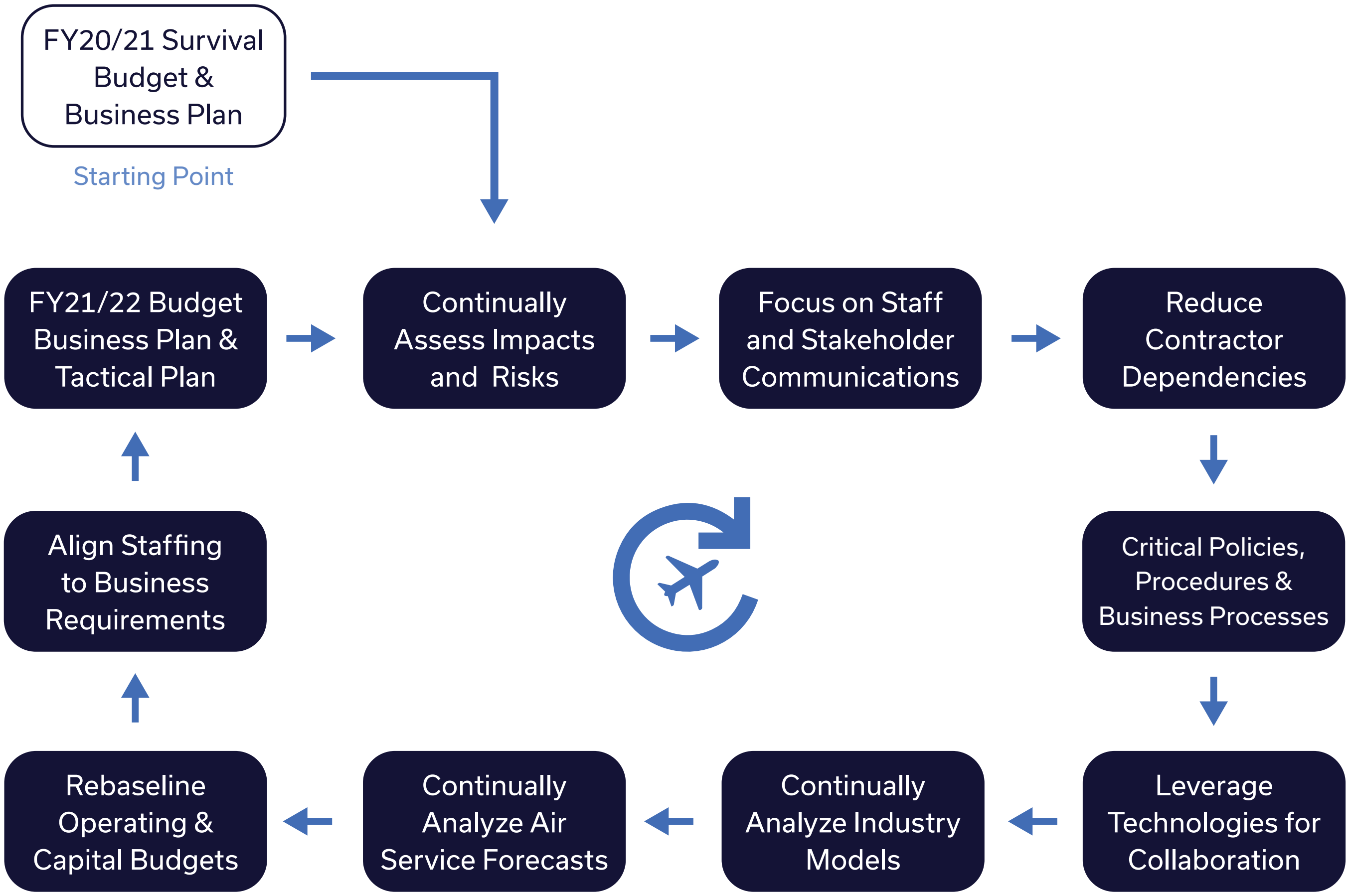
December 2020

Atlanta
Austin
Baltimore-Washington
Boston
Charlotte
Chicago-Midway
Chicago-O'Hare
Dallas-Fort Worth
Dallas-Love Field
Denver
Detroit
Fort Lauderdale
Fort Myers
Houston-Bush
Houston-Hobby
Las Vegas
Los Angeles
Miami
Minneapolis
Nashville
Newark
New Orleans
New York-JFK
New York-LaGuardia
Orlando-International
Orlando-Sanford
Philadelphia
Phoenix
Punta Gorda
Salt Lake City
San Juan
St. Louis
Seattle
Tampa
Washington-Dulles

Cancun
Montego Bay

Our Steps to Stabilization and Recovery

The Authority's revised 2021-22 Business Plan lays out our strategy to predict, prepare for and pursue a successful stabilization and recovery of passenger volume, air service, airport operations and revenue generation. This multi-step approach prepares us to develop and implement a "living" business plan and adjust to our dynamic environment.

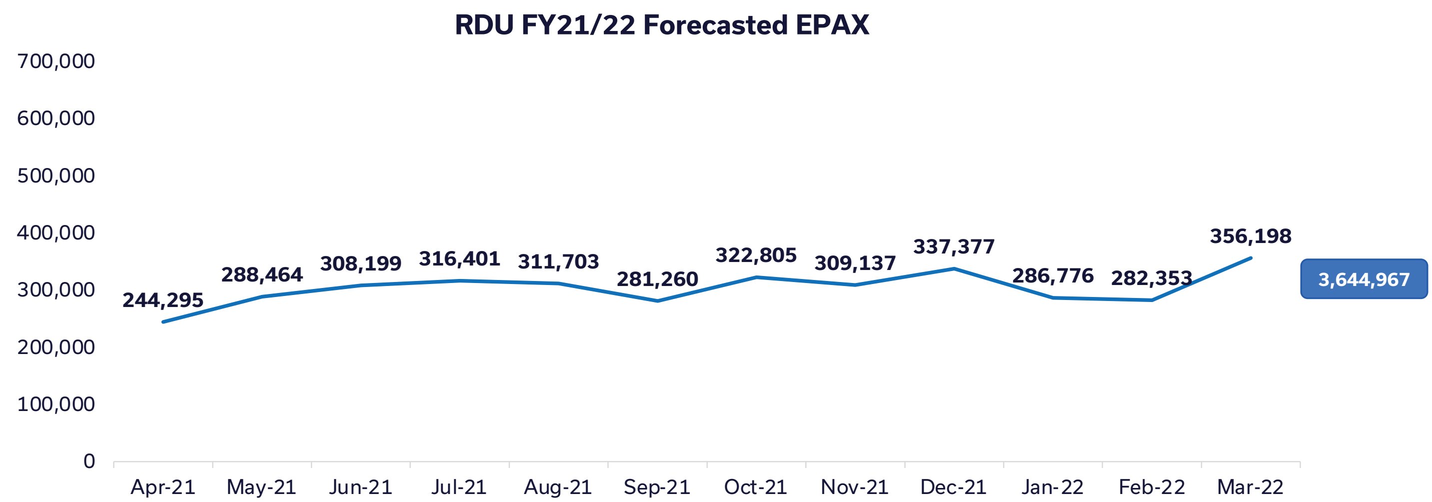


Forecasts

The Airport Authority continually consults multiple forecasting models to better understand COVID-19's impacts to air service, both now and looking toward the future. The forecasts included below represent the Authority's composite model for passenger enplanements by month for the FY 21/22 and an overview of the next five years.

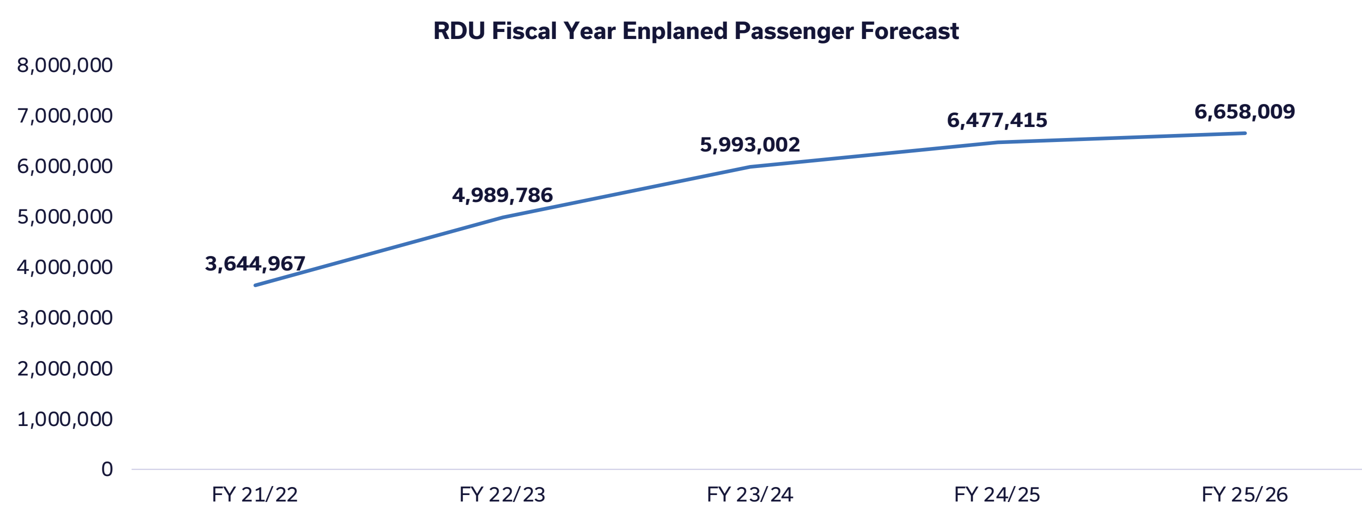
FY 21/22 enplaned passenger forecast

Current forecast calls for 3.6m FY EPAX, down 47% from FY 19/20



Source: RDU meta-analysis model run on 20 January, 2021

Five-year FY enplaned passenger forecast



Source: RDU meta-analysis model run on 20 January, 2021

Terminal Operations Team (TOT)

230 Average Miles Walked Per Week

16 Average Gallons of Hand Sanitizer Per Month

123 - Point Inspections Multiple Times Daily

96.99% Cleanliness Score for Bathrooms

As part of the sweeping health and safety improvements made at RDU following the emergence of COVID-19, the Authority launched a new Terminal Operations Team in 2020. The Terminal Operations Team conducts comprehensive inspections to ensure the airport meets strict health standards to allow guests to fly confidently through RDU. Team members and supervisors wear RDU-branded blue shirts and are located throughout the terminals to:

- Inspect cleaning and disinfecting procedures for compliance
- Monitor public areas and restrooms to ensure they meet cleanliness and tidiness standards
- Assist with line management to promote appropriate distancing
- Report broken equipment and generate maintenance work orders
- Keep hand sanitizer stations filled
- Distribute free face coverings to guests who need one
- Serve as a resource for information

The Terminal Operations Team reflects the Authority's commitment to its vision to deliver a world-class airport experience, focusing on customer service and public health best practices by conducting frequent, multi-point inspections of airport facilities and building passenger confidence in air travel.

Strategic Plan

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's Business Plan.

Our Strategic Plan directs us to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

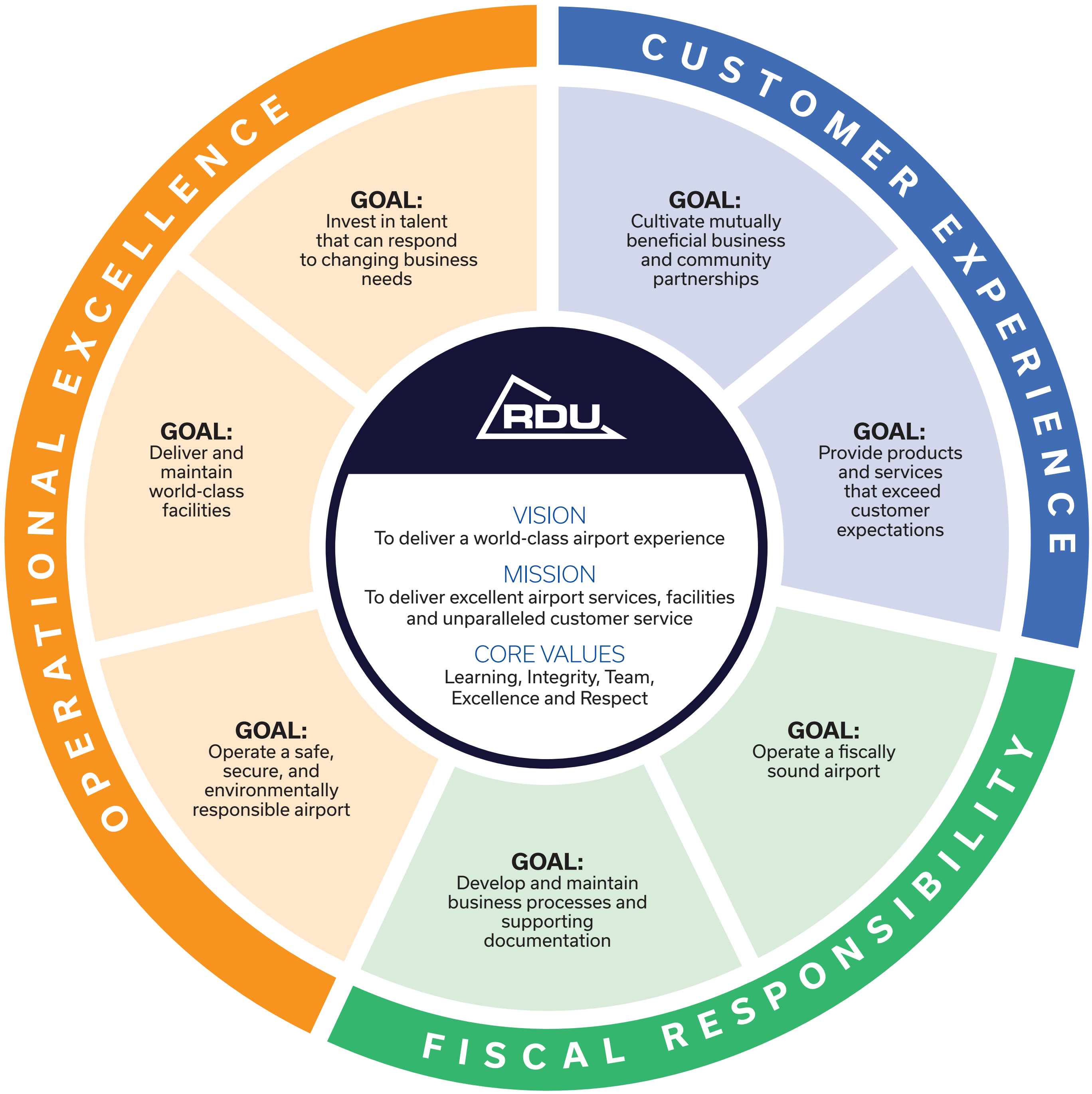
We do this to support the economic vitality of the region in which we live, to provide services to meet the air travel demands of our community and to provide a welcoming experience to visitors from around the world.

The Strategic Plan focuses on three competitive strategies:

- Fiscal Responsibility
- Customer Experience
- Operational Excellence

Seven goals and 20 associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

The Strategic Plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.


CUSTOMER EXPERIENCE
FISCAL RESPONSIBILITY
OPERATIONAL EXCELLENCE
GOAL: Cultivate mutually beneficial business and community partnerships
GOAL: Provide products and services that exceed customer expectations
GOAL: Operate a fiscally sound airport
GOAL: Develop and maintain business processes and supporting documentation
GOAL: Operate a safe, secure, and environmentally responsible airport
GOAL: Deliver and maintain world-class facilities
GOAL: Invest in talent that can respond to changing business needs
RDU
VISION
To deliver a world-class airport experience
MISSION
To deliver excellent airport services, facilities and unparalleled customer service
CORE VALUES
Learning, Integrity, Team, Excellence and Respect

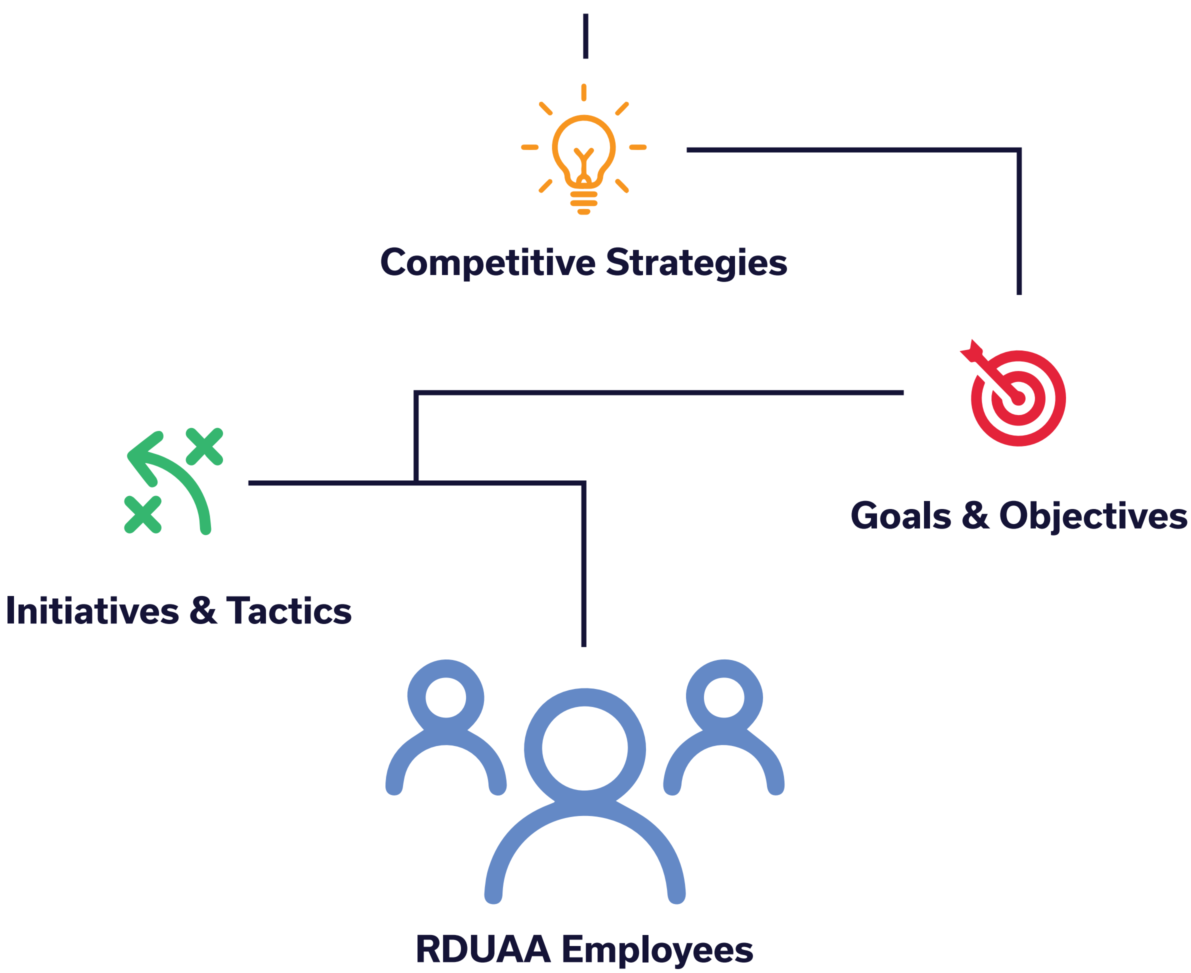
Strategic Alignment

RDU's strategic alignment process illustrates how our Business Plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, ultimately enabling our vision and mission.

Vision
To deliver a world-class airport experience

Mission
To deliver excellent airport services, facilities and unparalleled customer service

Core Values
Learning, Integrity, Team, Excellence and Respect




Southwest

2021-22 BUSINESS PLAN

RDU's Business Plan is the end result of a year-long planning process. Drawing inspiration from the airport's mission, vision and values, the Plan contains goals and objectives focused on three competitive strategies: Fiscal Responsibility, Customer Experience and Operational Excellence.

The 2021-2022 Business Plan includes a variety of strategic projects, which are included in RDU's survival budget and are vital to enabling the vision and mission of RDU.

Also included in the 2021-2022 Business Plan are projects that will be evaluated based on passenger growth trends, financial position and long lead-time requirements every 90 days to determine if activation should be initiated.

COMPETITIVE STRATEGY

FISCAL RESPONSIBILITY

GOAL—Operate a Fiscally Sound Airport

OBJECTIVE 1

Improve The Overall Financial Position

Tactic 1: Financial Strategic Planning

OBJECTIVE 2

Maintain an Exemplary Level of Risk Management, Controls and Governance

Tactic 1: Enterprise Risk Management Project

OBJECTIVE 3

Promote Efficiencies and Reduce Costs

Tactic 1: Business Intelligence (BI) Program

OBJECTIVE 4

Enhance and Diversify Revenue-Generating Products and Services

Tactic 1: General Aviation (GA) Corporate Campus Development

GOAL—Develop and Maintain Business Processes and Supporting Documentation

OBJECTIVE 1

Develop, Adopt and Maintain Up-To-Date Written Policies and Procedures

Tactic 1: Policy & Procedure Initiative - Final Year

OBJECTIVE 2

Embrace Industry Best Practices and Focus on Continuous Improvement

Tactic 1: Enterprise Resource Planning (ERP) Improvement Program

OBJECTIVE 3

Ensure Training, Implementation and Compliance with Adopted Policies and Procedures

COMPETITIVE STRATEGY

CUSTOMER EXPERIENCE

GOAL—Cultivate Mutually Beneficial Business and Community Partnerships

OBJECTIVE 1

Inform and Engage Customers, Community and Business Stakeholders

Tactic 1: COVID-19 Community Task Force Initiative
Tactic 2: Paid Public Relations Campaign

OBJECTIVE 2

Engage Public Officials to Advocate for Airport Priorities

Tactic 1: State Legislative Agenda

GOAL—Provide Products and Services That Exceed Customer Expectations

OBJECTIVE 1

Develop Business Plans for Facilities and Services

Tactic 1: Concessions Operating Management Structure Implementation
Tactic 2: FAA Section 163 Compliance

OBJECTIVE 2

Maintain, Enhance and Expand Flight Choices and Destinations as Determined by Travel Demand and Community Support

Tactic 1: Air Service Strategy - Visiting Friends and Relatives (VFR)

COMPETITIVE STRATEGY

OPERATIONAL EXCELLENCE

GOAL—Deliver and Maintain World-Class Facilities

OBJECTIVE 1

Create and Implement a Comprehensive Asset Management Program

Tactic 1: Runway 5L/23R Pavement Preservation Program
Tactic 2: Common Use Transformation Program - Touchless Technology (SITA Flex System) - PHASE 1
Tactic 3: Fuel Farm Facility Improvement Program
Tactic 4: Rehabilitation & Energy Improvements for Parking Garage - PHASE 2

OBJECTIVE 2

Implement Vision 2040

Tactic 1: 5L-23R & Taxiway B Replacement Program - ENVIRONMENTAL
Tactic 2: Taxiway A1 and Taxiway A at A7 Rehabilitation - DESIGN & CONSTRUCTION
Tactic 3: Taxiway B Rehabilitation (North of Taxiway D)
Tactic 4: Taxiway D Rehabilitation (Between Taxiway A and Taxiway H)
Tactic 5: North Cargo Apron Reconstruction Program - 4 PHASES
Tactic 6: Taxiway E Rehabilitation

OBJECTIVE 3

Allocate and Align Resources to Achieve Success

GOAL—Invest in Talent that can Respond to Changing Business Needs

OBJECTIVE 1

Foster a Workplace that Emphasizes Communication, Collaboration, Consensus Building and Commitment to Achieve Organizational Goals

Tactic 1: Microsoft Technology Program
Tactic 2: Diversity, Inclusion and Equity Consulting

OBJECTIVE 2

Attract, Develop and Retain High-Performing Employees

OBJECTIVE 3

Utilize External Resources and Strategic Partnerships to Enhance Capabilities

GOAL—Operate a Safe, Secure and Environmentally Responsible Airport

OBJECTIVE 1

Deploy Resources to Ensure Safety and Security

Tactic 1: TSA Recapitalization of EDS Machines in T1 & T2
Tactic 2: Cyber Security Program
Tactic 3: Comprehensive Emergency and Irregular Operations Plan Review

OBJECTIVE 2

Promote Environmentally Sustainable Practices

Tactic 1: Sustainability Management Plan - PHASE 2

OBJECTIVE 3

Meet or Exceed All Regulatory Standards

Additional Projects

These projects will be evaluated based on passenger growth trends, financial position and long lead-time requirements every 90 days to determine if activation should be initiated.

COMPETITIVE STRATEGY

FISCAL RESPONSIBILITY

Tactic 1: eCommerce Program

COMPETITIVE STRATEGY

CUSTOMER EXPERIENCE

Tactic 1: Parking Program Improvements
Tactic 2: Ground Transportation Program Improvements
Tactic 3: Rental Car Redevelopment Strategy
Tactic 4: Passenger Experience Technology
Tactic 5: Terminal 2 Landside Planning Program

COMPETITIVE STRATEGY

OPERATIONAL EXCELLENCE

Tactic 1: Common Use T2 Kiosk Replacements - PHASE 2
Tactic 2: Common Use Implementation in T1 Gates 5 through 9
Tactic 3: Terminal 2 Checkpoint Expansion
Tactic 4: On-Campus Health Services Evaluation

APPENDIX

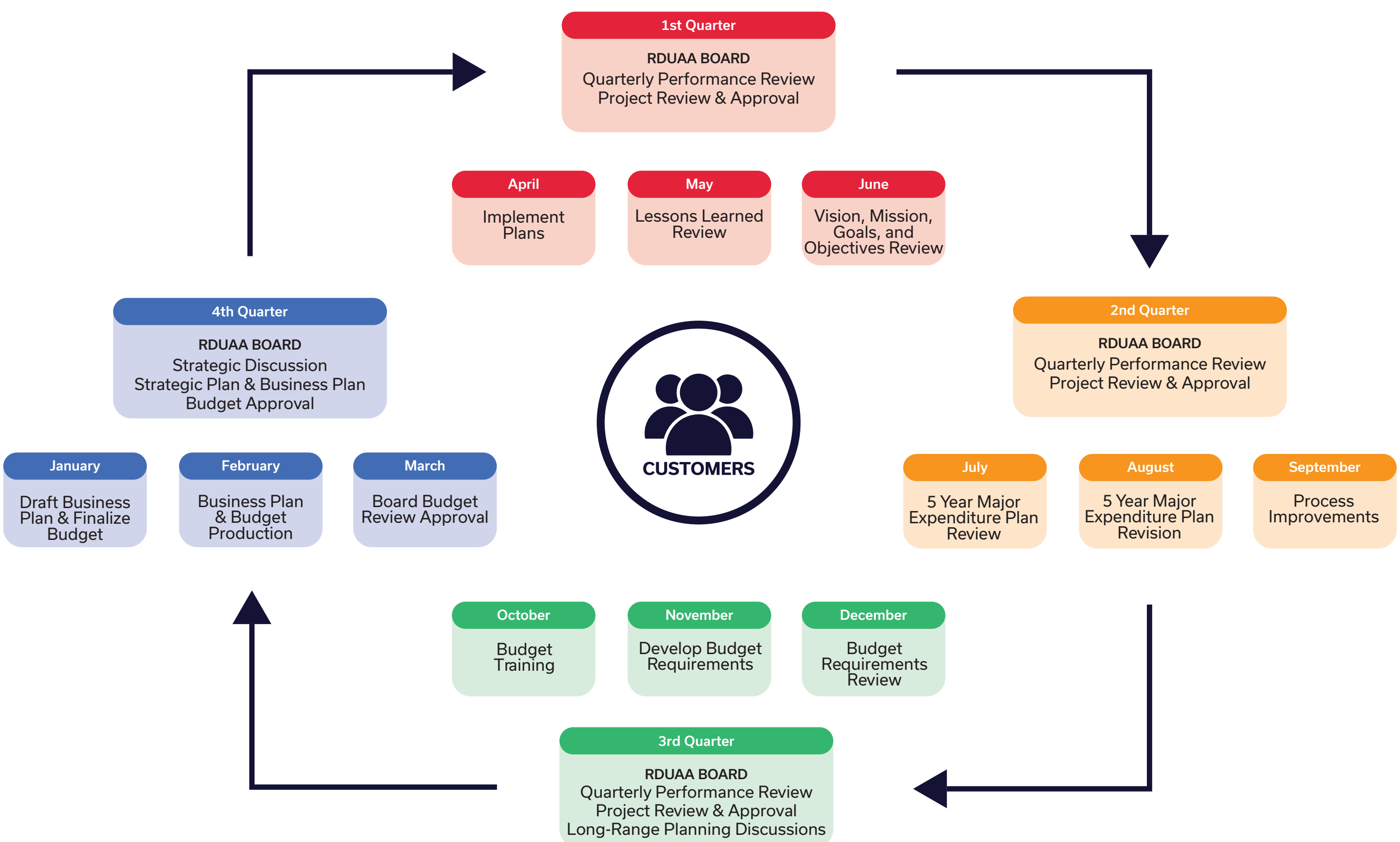
RDU's annual business planning process is critical to ensuring that we are focused on the projects that enable our vision and mission. The Business Plan provides alignment to our strategic plan and provides the foundation for the annual budget.

This section provides a macro view of our annual business planning cycle and a brief explanation of its purpose.

Business Planning

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

Planning Cycle



Raleigh-Durham Airport Authority
1000 Trade Drive, P.O. Box 80001
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RDU.com

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Raleigh-Durham Airport Authority

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RALEIGH-DURHAM AIRPORT AUTHORITY
FY 2021-2022
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Summary and Cash Flow

Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
2021-2022 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2021-2022 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2021 and ending March 31, 2022 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	$	73,036,368
Capital Projects Spend		28,477,989
Future Capital Projects		469,020
Future CFC Projects		7,038,232
Net Debt Service		41,324,569
Total	**$**	**150,346,178**

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2021 and ending March 31, 2022:

REVENUES:

Airfield	$	8,042,616		
General Aviation		2,064,449		
Buildings and Grounds		73,953,866		
Total Operating Revenues			$	84,060,931
Interest and Other Income				31,908,277
Grants				21,090,707
PFC Revenue				6,248,031
CFC Revenue				7,038,232
Total			**$**	**150,346,178**

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2021.

Adopted this 18th day of March 2021

SCHEDULE II
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2022

STATEMENT OF CASH FLOW

	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Cash Flows from Operating Activities			
Operating Revenue Cash Flow	$ 84,060,931	$ 65,391,540	28.6 %
Operations, Maintenance and Administrative Expenses[1]	73,036,368	79,823,362	(8.5)%
Net Cash Provided by Operating Activities	$ 11,024,563	$ (14,431,822)	(176.4)%
Cash Flows from Non Financial Activities			
Other Financial Assistance	$ 31,000,000	$ 67,181,593	(53.9)%
Other Income and Expense	(15,000)	(308,115)	(95.1)%
Net Cash From Non Financial Activities	$ 30,985,000	$ 66,873,478	(53.7)%
Investing Activities			
Interest Income	$ 923,277	$ 1,032,690	(10.6)%
Net Cash Provided by Investing Activities	$ 923,277	$ 1,032,690	(10.6)%
Capital and Related Financing Activities			
General Airport Revenue Bonds (GARBs):			
Debt Service	$ (41,324,569)	$ (38,998,163)	6.0 %
Other Capital and Financing Costs:			
Grants	21,090,707	2,380,000	786.2 %
Passenger Facility Charges (PFCs)[2]	6,248,031	11,437,136	(45.4)%
Customer Facility Charges (CFCs)[3]	7,038,232	6,877,680	2.3 %
Capital Requests	(28,477,989)	(39,439,158)	(27.8)%
Net Cash Used in Capital and Related Financing Activities	$ (35,425,588)	$ (57,742,505)	(38.6)%
Less: Restricted CFCs not used	(7,038,232)	(6,877,680)	2.3 %
Increase (Decrease) in Cash Fund Balance	**$ 469,020**	**$ (11,145,839)**	**(104.2)%**

Notes:

1 The FY 21/22 and FY 20/21 Other Post Employment Benefits and Separation Allowances in the amounts of $243,327 and $261,240, respectively, are non-cash expenses. These amounts are excluded from the Cash Flow Schedule.

2 RDU obtained FAA Approval on January 22, 2003, to begin collecting a $3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a $4.50 PFC effective October 1, 2004.

3 Rental car customers pay a $5.00 facility charge for each transaction day to fund the future debt service, capital improvements of a rental car facility, and other transportation needs. Customer Facility Charges became effective January 1, 2017.

SCHEDULE III
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2022

STATEMENT OF OPERATIONS

	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Operating Revenues	$ 84,060,931	$ 65,391,540	28.6 %
Total Operating Revenues	$ 84,060,931	$ 65,391,540	28.6 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	$ (73,279,695)	$ (80,084,602)	(8.5)%
Depreciation	(55,000,000)	(49,161,900)	11.9 %
Total Operating Expenses	$ (128,279,695)	$ (129,246,502)	(0.7)%
Operating Income	$ (44,218,764)	$ (63,854,962)	(30.8)%
Non-Operating Revenues:			
Interest and Other Income	$ 31,908,277	$ 67,906,168	(53.0)%
Grants	16,614,839	2,380,000	598.1 %
Passenger Facility Charges (PFCs)[1]	6,248,031	11,437,136	(45.4)%
Customer Facility Charges (CFCs)	7,038,232	6,877,680	2.3 %
Total Non-Operating Revenues	$ 61,809,379	$ 88,600,984	(30.2)%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBs)[2]	$ (18,399,568)	$ (17,718,333)	3.8 %
Bond Related Fees	(200,001)	(194,830)	2.7 %
Amortization of Prior Bond Issue Premiums	2,800,000	2,800,000	— %
Total Non-Operating Expenses	$ (15,799,569)	$ (15,113,163)	4.5 %
Net Earnings	**$ 1,791,046**	**$ 9,632,859**	**(81.4)%**

1 The FY21/22 PFCs of $6,248,031, along with previously unapplied PFCs, will be used to reduce debt service in order to maintain a satisfactory debt service coverage ratio.

2 The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25. The debt service coverage ratio for FY 21/22 and FY 20/21 is budgeted to be 1.50 and 1.93 respectively.

SCHEDULE IV
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2022

OPERATING REVENUE SUMMARY

ACCOUNTING CODE COMPLEX	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Airfield Complex			
Airfield-211	$ 7,735,800	$ 8,507,771	(9.1)%
Fuel Flowage-214	302,544	653,002	(53.7)%
Other Airfield-219	4,272	4,944	(13.6)%
Total Airfield Complex	8,042,616	9,165,717	(12.3)%
Terminal Complex			
Terminal 1-321	5,777,174	3,734,342	54.7 %
Terminal 2-331	31,054,887	21,896,727	41.8 %
Terminal Security-332	8,499,072	1,895,136	348.5 %
Terminal Miscellaneous-351	289,620	205,082	41.2 %
Total Terminal Complex	45,620,753	27,731,287	64.5 %
General Aviation Complex			
G/A General-381	2,062,433	1,640,752	25.7 %
G/A Terminal-382	2,016	442,132	(99.5)%
Total General Aviation Complex	2,064,449	2,082,884	(0.9)%
Cargo Complex			
North Cargo-431	1,191,406	1,214,023	(1.9)%
South Cargo 1-432	408,143	539,382	(24.3)%
South Cargo 2-433	324,289	471,149	(31.2)%
South Cargo 3-434	555,409	662,443	(16.2)%
Total Cargo Complex	2,479,247	2,886,997	(14.1)%
Fuel Farm Complex			
Fuel Farm-441	882,610	728,945	21.1 %
Rental Car Complex			
Rental Car-561	8,502,576	3,215,612	164.4 %
Office & Other Buildings Complex			
National Guard Facility-411	4,128	4,296	(3.9)%
Department of Transportation (DOT) Hangar-452	260,483	260,831	(0.1)%
Flight Kitchen-461	396,926	391,355	1.4 %
Quarry-485	39,996	—	n/a
Sheetz-491	222,408	261,804	(15.0)%
Miscellaneous Other Locations-489	639,320	714,342	(10.5)%
Total Office & Other Buildings Complex	1,563,261	1,632,628	(4.2)%
Parking Complex			
RDU Parking-651	13,359,636	16,215,157	(17.6)%
Off-Airport Parking-661	78,180	—	n/a
Total Parking Complex	13,437,816	16,215,157	(17.1)%
Ground Transportation Complex			
Taxi Operation-721	39,729	170,881	(76.8)%
AVI Ground Transportation Fees-725	1,427,874	1,561,432	(8.6)%
Total Ground Transportation Complex	1,467,603	1,732,313	(15.3)%
TOTAL OPERATING REVENUE	**$ 84,060,931**	**$ 65,391,540**	**28.6 %**

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2022

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2021-2022	FY 2020-2021	
DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	BUDGET	BUDGET	% CHANGE
		Chief Executive Officer Division:			
1010	000	Airport Authority and President/CEO	$ 3,578,194	$ 2,823,138	26.7 %
1030	000	Audit	516,646	483,760	6.8 %
		Legal, Compliance and Procurement Div:			
1050	000	Legal and Compliance	958,968	986,563	(2.8)%
1060	000	Procurement	769,057	719,398	6.9 %
1070	000	Risk Management and Safety	341,586	330,102	1.8 %
		Communications Division:			
2030	000	Communications and Community Affairs	1,104,188	947,510	16.5 %
		Human Capital Management Division:			
3030	000	Human Resources and Payroll	1,309,574	1,813,573	(27.8)%
3050	000	Talent Management	163,631	179,237	(8.7)%
		Commercial Management & Marketing Div:			
2010	000	Air Service Development	195,955	180,584	8.5 %
2040	000	Marketing	360,457	436,799	(17.5)%
2050	000	Guest Services	1,160,244	1,035,748	12.0 %
4010	000	Concessions	1,204,341	1,530,135	(21.3)%
4070	000	Parking	2,894,828	3,911,937	(26.0)%
4075	000	Ground Transportation	432,949	1,393,810	(68.9)%
4080	000	Property Development	191,215	171,684	11.4 %
		Finance Division:			
5030	000	Finance Department	1,982,908	2,144,227	(7.5)%
		Operations Division:			
		Airport Operations Business Unit:			
6110	000	Aircraft Rescue and Fire Fighting	2,214,699	2,218,978	(0.2)%
6120	000	Communications Center	1,338,582	1,214,345	10.2 %
6150	000	Law Enforcement	4,908,885	4,931,518	(0.5)%
6170	000	Operations Department	1,868,983	2,098,096	(10.9)%
6180	000	Traffic Control Section	1,807,322	2,060,309	(12.3)%
		Project Management Business Unit:			
6210	000	Project Management Department	299,278	440,126	(32.0)%
		Facilities Asset Mgmt Business Unit:			
6310	000	Building and Building Systems	488,435	319,193	53.0 %
6330	000	Facilities Asset Management Department	776,960	742,270	4.7 %
6340	000	Facilities Engineering	392,817	370,383	6.1 %
		Operational Asset Mgmt Business Unit:			
6510	000	Baggage Systems	119,689	109,212	9.6 %
6520	000	Contract Facilities Maintenance	350,230	330,437	6.0 %
6540	000	Fleet Maintenance	1,526,841	1,824,131	(16.3)%
6550	000	Fueling Systems	1,448,077	1,360,725	6.4 %
6570	000	Facilities Maintenance	2,650,762	3,248,454	(18.4)%
6580	000	Fields Maintenance	2,305,921	2,360,722	(2.3)%

SCHEDULE V - CONTINUED
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2022

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2021-2022	FY 2020-2021	
DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	BUDGET	BUDGET	% CHANGE
		Planning and Environment Business Unit:			
6750	000	Noise	209,853	204,071	2.8 %
6760	000	Environment	208,696	201,700	3.5 %
6770	000	Planning	422,119	340,490	24.0 %
		Information Services Division:			
7010	000	Information Services Department	5,788,621	5,545,338	4.4 %
7060	000	GIS	117,242	96,798	21.1 %
		Airport Facilities:			
-	211	Airfield Complex	1,631,807	1,921,608	(15.1)%
-	321	Terminal 1 Complex	3,146,777	3,654,073	(13.9)%
-	331	Terminal 2 Complex	14,833,928	17,065,392	(13.1)%
-	334	Federal Inspection Services (FIS) International	43,600	42,600	2.3 %
-	341	Central Energy Plant	1,390,880	1,425,381	(2.4)%
-	381	General Aviation-General	197,931	61,534	221.7 %
-	382	General Aviation-Terminal	867,872	616,706	40.7 %
-	391	General Aviation-Corporate Facility	50,000	—	n/a
-	411	National Guard Complex	2,101	3,557	(40.9)%
-	431	North Cargo Complex	40,572	40,288	(8.9)%
-	432	South Cargo 1 Complex	40,111	38,827	3.3 %
-	433	South Cargo 2 Complex	9,650	9,730	(0.8)%
-	434	South Cargo 3 Complex	42,075	37,229	13.0 %
-	441	Fuel Farm Complex	245,835	340,668	(27.8)%
-	451	Authority Building Complex	263,616	336,802	(21.7)%
-	452	Department of Transportation DOT Hangar	25,188	21,965	14.7 %
-	453	Maintenance Building Complex	270,981	290,623	(6.8)%
-	454	Airport Operations Center (AOC)	414,462	439,815	(5.8)%
-	455	Centralized Waste Complex	169,549	346,784	(51.1)%
-	456	Fire and Rescue Building	12,551	17,431	(28.0)%
-	461	Flight Kitchen	27,395	46,368	(40.9)%
-	489	Miscellaneous Other Locations	70,495	77,983	(9.6)%
-	491	Sheetz	27,421	43,830	(37.4)%
-	561	Rental Car Complex	86,435	138,034	(37.4)%
-	601	Parking Lot 1	11,496	21,270	(46.0)%
-	602	Park RDU Express	2,734	5,784	(52.7)%
-	603	Park RDU Economy 3	6,986	31,579	(77.9)%
-	604	Park RDU Economy 4	3,161	20,243	(84.4)%
-	605	Parking Lot 5	108	96	12.5 %
-	621	Park RDU Central	844,780	2,258,683	(62.6)%
-	631	Parking-General Aviation	—	2,749	(100.0)%
-	651	RDU Parking General	994,908	985,291	1.0 %
-	721	Taxi Operations	8,728	53,991	(83.8)%
-	725	Automated Vehicle ID (AVI)/Ground Transportation	44,535	40,100	11.1 %
-	881	Roadways	980,879	483,444	102.9 %
-	889	Water and Sewer Lines	61,395	58,643	4.7 %
		Total Operating Expenses	**$ 73,279,695**	**$ 80,084,602**	**(8.5)%**

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2022

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE G/L #	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70110	Salaries	$ 26,317,044	$ 27,943,392	(5.8)%
70120	Overtime	334,986	466,572	(28.2)%
	Total Salaries and Overtime	**26,652,030**	**28,409,964**	**(6.2)%**
70210	Health Insurance	3,299,031	2,851,320	15.7 %
70230	Retirement	2,801,613	2,642,604	6.0 %
70240	401K Match	1,194,825	1,249,860	(4.4)%
70250	Social Security	1,942,167	2,059,860	(5.7)%
70260	Dental	221,403	253,572	(12.7)%
70270	Vision	44,733	47,184	(5.2)%
70275	Pension Expense	4,488	—	n/a
70280	Retiree Health Care (OPEB)	238,875	256,548	(6.9)%
70290	Retiree Separation Allowance Expense	4,452	4,692	(5.1)%
	Total Employee Benefits	**9,751,587**	**9,365,640**	**4.1 %**
70320	Employee Assistance Program	10,500	30,000	(65.0)%
70335	Other Employee Related Expenses	52,539	36,304	44.7 %
70340	Physical Examinations	10,200	11,250	(9.3)%
70350	Professional Training & Dues	180,654	250,381	(27.8)%
70360	Tuition Assistance	—	12,000	(100.0)%
70370	Unemployment Compensation	15,000	15,000	— %
70380	Uniforms	133,386	122,879	8.6 %
	Total Employee Related	**402,279**	**477,814**	**(15.8)%**
	Total Salaries, Benefits and Related	**36,805,896**	**38,253,418**	**(3.8)%**
71110	Advertising and Marketing Services	24,750	28,800	(14.1)%
71120	Audit Fees	65,800	95,360	(31.0)%
71130	Legal Fees	350,000	290,306	20.6 %
71140	Technology Services	1,931,090	1,993,657	(3.1)%
71190	Other Professional Services	988,117	782,547	26.3 %
	Total Professional Services	**3,359,757**	**3,190,670**	**5.3 %**
71310	Airport Operations Information System (AOIS) Services	901,218	1,406,806	(35.9)%
71320	Baggage Handling System & Boarding Bridge Services	2,385,261	2,413,646	(1.2)%
71330	Elevators/Escalators	1,168,778	973,725	20.0 %
71340	Heating Ventilation and Air Conditioning (HVAC)	448,083	461,996	(3.0)%
71350	Janitorial	6,858,001	6,814,222	0.6 %
71360	Landscaping	698,867	381,082	83.4 %
71370	Repairs and Maintenance	1,128,792	1,303,328	(13.4)%
71380	Ramp Tower	817,020	817,020	— %
71400	Waste Disposal	166,200	343,500	(51.6)%
71900	Other Contracted Labor	4,972,116	9,063,415	(45.1)%
	Total Contractual Labor	**19,544,336**	**23,978,740**	**(18.5)%**

SCHEDULE VI - CONTINUED
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2022

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE G/L #	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
72010	Electricity	4,795,963	4,817,508	(0.4)%
72020	Natural Gas	370,511	367,560	0.8 %
72030	Water	222,046	368,658	(39.8)%
72040	Sewer	427,297	730,386	(41.5)%
72050	Telecommunications	268,128	312,088	(14.1)%
72060	TV Service Providers	77,164	85,408	(9.7)%
	Total Utilities	**6,161,109**	**6,681,608**	**(7.8)%**
73010	Computer Hardware	120,419	39,500	204.9 %
73020	Computer Software	20,600	33,155	(37.9)%
73030	Small Equipment	135,271	206,711	(34.6)%
73040	Fuel	278,978	566,469	(50.8)%
73050	Promotional Supplies	—	8,000	(100.0)%
73060	Baggage Handling System & Boarding Bridge Supplies	546,420	793,552	(31.1)%
73070	ID System Supplies	12,460	33,257	(62.5)%
73090	Parts and Supplies	1,241,965	1,194,216	4.0 %
	Total Materials and Supplies	**2,356,113**	**2,874,860**	**(15.6)%**
74010	Insurance Premiums	1,468,020	1,388,916	5.7 %
74080	Insurance Claims	12,501	50,000	(75.0)%
	Total Insurance	**1,480,521**	**1,438,916**	**2.9 %**
75010	Bank Fees and Charges	1,100	1,200	(8.3)
75020	Credit Card Fees	477,538	1,215,018	(60.7)%
75025	Allowance for Doubtful Accounts & Quarterly Adjustment	—	7,500	(100.0)%
75030	Division of Criminal information Access Fees	81,360	199,360	(59.2)%
75040	K-9 Program	10,040	10,040	— %
75050	Permit Administration	59,281	59,281	— %
75060	Office and General Supplies	58,402	32,533	79.5 %
75070	Copier Expense	37,000	37,000	— %
75080	Postage	18,546	18,421	0.7 %
75090	Printing	36,506	52,522	(30.5)%
75100	Meals and Per Diem	22,202	33,205	(33.1)%
75110	Travel Expense	15,911	—	n/a
75900	Miscellaneous Operating Expenses	2,754,077	2,000,310	37.7 %
	Total General and Administrative	**3,571,963**	**3,666,390**	**(2.6)%**
	Total Operating Expenses	**$ 73,279,695**	**$ 80,084,602**	**(8.5)%**

Detailed Operating Revenue

Raleigh-Durham Airport Authority

Detailed Operating Revenue

SCHEDULE VII-A-1
OPERATING REVENUE
AIRFIELD COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
211 Airfield Complex						
61100	0000	211	Domestic Landing Fees Terminal 1	$ 1,622,200	$ 1,704,192	(4.8)%
61200	0000	211	Domestic Landing Fees Terminal 2	4,788,800	5,705,339	(16.1)%
61300	0000	211	International Landing Fees Terminal 2	—	—	n/a
61400	0000	211	Landing Fees Cargo	1,324,800	1,098,240	20.6 %
			Total Landing Fees	**7,735,800**	**8,507,771**	**(9.1)%**
214 G/A Fuel Flowage Complex						
61700	0000	214	Fuel Flowage Fees	302,544	653,002	(53.7)%
			Total Fuel Flowage	**302,544**	**653,002**	**(53.7)%**
219 Other Airfield Complex						
66900	0000	219	Miscellaneous Revenue Aeronautical	4,272	4,944	(13.6)%
			Total Other Airfield	**4,272**	**4,944**	**(13.6)%**
			TOTAL AIRFIELD COMPLEX	**$ 8,042,616**	**$ 9,165,717**	**(12.3)%**

SCHEDULE VII-A-2
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
321 Terminal 1 Complex						
			Fixed Rent			
62100	0000	321	Fixed Rent Aeronautical T1	$ 2,559,477	$ 1,671,201	53.2 %
62150	0000	321	Fixed Rent Non-Aeronautical T1	275,183	185,820	48.1 %
			Total Terminal 1 Fixed Rent	**2,834,660**	**1,857,021**	**52.6 %**
			Percentage Rent			
62410	0000	321	Percentage Rent T1	3,987	3,986	— %
62420	0000	321	Percentage Rent Food & Beverage T1	521,438	148,082	252.1 %
62430	0000	321	Percentage Rent Retail T1	121,596	49,913	143.6 %
62450	0000	321	Percentage Rent Other Terminal Services T1	141,399	31,572	347.9 %
			Total Terminal 1 Percentage Rent	**788,420**	**233,553**	**237.6 %**
			Miscellaneous Rent			
62310	0000	321	Bag Claim Recovery	1,897,980	1,517,464	25.1 %
62320	0000	321	Airport Operation Information System (AOIS) Recovery	121,500	106,654	13.9 %
62340	0000	321	Maintenance & Operating (M&O) Expense Recovery	8,736	4,832	80.8 %
62610	0000	321	Per Turn Fee	90,202	—	n/a
68400	0000	321	Telecommunications Services T1	35,376	14,202	149.1 %
68900	0000	321	Miscellaneous Revenue Non-Aeronautical	300	616	(51.3)%
			Total Terminal 1 Miscellaneous Rent	**2,154,094**	**1,643,768**	**31.0 %**
			TOTAL TERMINAL 1 COMPLEX	**$ 5,777,174**	**$ 3,734,342**	**54.7 %**

SCHEDULE VII-A-2 CONTINUED
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
331 Terminal 2 Complex						
			Fixed Rent			
62100	0000	331	Fixed Rent Aeronautical T2	$ 15,209,907	$ 11,291,125	34.7 %
62150	0000	331	Fixed Rent Non-Aeronautical T2	986,831	1,003,309	(1.6)%
			Total Terminal 2 Fixed Rent	**16,196,738**	**12,294,434**	**31.7 %**
			Percentage Rent			
62410	0000	331	Percentage Rent T2	27,340	27,340	— %
62420	0000	331	Percentage Rent Food & Beverage T2	1,231,922	584,231	110.9 %
62430	0000	331	Percentage Rent Retail T2	1,033,341	444,378	132.5 %
62440	0000	331	Percentage Rent Duty Free	16,703	7,512	122.4 %
62450	0000	331	Percentage Rent Other Terminal Services T2	487,539	81,570	497.7 %
			Total Terminal 2 Percentage Rent	**2,796,845**	**1,145,031**	**144.3 %**
			Miscellaneous Rent			
62310	0000	331	Bag Claim Recovery	8,999,100	6,558,506	37.2 %
62320	0000	331	Airport Operation Information System (AOIS) Recovery	1,636,272	1,788,330	(8.5)%
62340	0000	331	Maintenance & Operating (M&O) Expense Recovery	29,820	35,366	(15.7)%
62610	0000	331	Per Turn Fees	1,229,798	—	n/a
66900	0000	331	Miscellaneous Revenue Aeronautical	2,400	1,824	31.6 %
68400	0000	331	Telecommunications Services T2	159,864	72,420	120.7 %
68900	0000	331	Miscellaneous Revenue Non-Aeronautical	4,050	816	396.3 %
			Total Terminal 2 Miscellaneous Rent	**12,061,304**	**8,457,262**	**42.6 %**
			TOTAL TERMINAL 2 COMPLEX	**$ 31,054,887**	**$ 21,896,727**	**41.8 %**

SCHEDULE VII-A-2 CONTINUED
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
333 Terminal Security Complex						
			Security Fees			
66200	0000	332	Security Checkpoint	$ 4,721,664	$ 1,617,736	191.9 %
66250	0000	333	TSA Checkpoint Reimbursement	3,777,408	277,400	1,261.7 %
66300	0000	334	Federal Inspection Services (FIS) Int'l Passenger Fees	—	—	n/a
			Total Terminal Security Fees	**8,499,072**	**1,895,136**	**348.5 %**
351 Terminal Miscellaneous						
			Miscellaneous Terminal-Related			
68400	0000	351	Telecommunications Services Terminal Miscellaneous	189,792	69,458	173.2 %
62340	0000	351	Maintenance & Operating (M&O) Expense Recovery	99,228	135,396	(26.7)%
68900	0000	351	Miscellaneous Revenue Non-Aeronautical	600	228	163.2 %
			Total Terminal Miscellaneous	**289,620**	**205,082**	**41.2 %**
			TOTAL TERMINAL COMPLEX	**$ 45,620,753**	**$ 27,731,287**	**64.5 %**

SCHEDULE VII-A-3

OPERATING REVENUE

GENERAL AVIATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
381 General Aviation-General						
62150	0000	381	Fixed Rent Non-Aeronautical General Aviation Complex	$ 1,372,412	$ 926,110	48.2 %
62200	0000	381	Ground Rent General Aviation Complex	152,073	185,821	(18.2)%
62340	0000	381	Maintenance & Operating (M&O) Expense Recovery	519,492	511,512	1.6 %
68400	0000	381	Telecommunication Services General Aviation Complex	18,456	17,309	6.6 %
			Total General Aviation-General	**2,062,433**	**1,640,752**	**25.7 %**
382 General Aviation Terminal						
62150	0000	382	Fixed Rent Non-Aeronautical General Aviation Terminal	—	440,122	(100.0)%
68400	0000	382	Telecommunication Services General Aviation Terminal	2,016	2,010	0.3 %
			Total General Aviation-Terminal	**2,016**	**442,132**	**(99.5)%**
			TOTAL GENERAL AVIATION COMPLEX	**$ 2,064,449**	**$ 2,082,884**	**(0.9)%**

SCHEDULE VII-A-4

OPERATING REVENUE

CARGO COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
431 North Cargo						
62100	0000	431	Fixed Rent Aeronautical North Cargo Complex	$ 377,911	$ 363,859	3.9 %
62150	0000	431	Fixed Rent Non-Aeronautical North Cargo Complex	440,715	247,839	77.8 %
62200	0000	431	Ground Rent North Cargo Complex	166,836	336,189	(50.4)%
62340	0000	431	Maintenance & Operating (M&O) Expense Recovery	205,392	266,136	(22.8)%
68400	0000	431	Telecommunication Services North Cargo Complex	552	—	n/a
			Total North Cargo Complex	**1,191,406**	**1,214,023**	**(1.9)%**
432 South Cargo 1						
62150	0000	432	Fixed Rent Non-Aeronautical South Cargo 1 Complex	188,855	188,855	— %
62340	0000	432	Maintenance & Operating (M&O) Expense Recovery	152,820	286,560	(46.7)%
66200	0000	432	Security Checkpoint	61,692	59,904	3.0 %
68400	0000	432	Telecommunication Services South Cargo 1 Complex	3,576	3,571	0.1 %
68900	0000	432	Miscellaneous Revenue Non-Aeronautical	1,200	492	143.9 %
			Total South Cargo 1 Complex	**408,143**	**539,382**	**(24.3)%**
433 South Cargo 2						
62100	0000	433	Fixed Rent Aeronautical South Cargo 2 Complex	106,056	106,056	— %
62150	0000	433	Fixed Rent Non-Aeronautical South Cargo 2 Complex	38,005	171,596	(77.9)%
62340	0000	433	Maintenance & Operating (M&O) Expense Recovery	177,624	191,040	(7.0)%
68400	0000	433	Telecommunication Services South Cargo 2 Complex	1,404	1,401	0.2 %
68900	0000	433	Miscellaneous Revenue Non-Aeronautical	1,200	1,056	13.6 %
			Total South Cargo 2 Complex	**324,289**	**471,149**	**(31.2)%**
434 South Cargo 3						
62100	0000	434	Fixed Rent Aeronautical South Cargo 3 Complex	307,705	307,705	— %
62150	0000	434	Fixed Rent Non-Aeronautical South Cargo 3 Complex	—	21,078	(100.0)%
62340	0000	434	Maintenance & Operating (M&O) Expense Recovery	246,504	333,660	(26.1)%
68900	0000	434	Miscellaneous Revenue Non-Aeronautical	1,200	—	n/a
			Total South Cargo 3 Complex	**555,409**	**662,443**	**(16.2)%**
			TOTAL CARGO COMPLEX	**$ 2,479,247**	**$ 2,886,997**	**(14.1)%**

SCHEDULE VII-A-5

OPERATING REVENUE

FUEL FARM COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
441 Fuel Farm Complex						
68300	0000	441	Fuel Farm	$ 881,410	$ 727,769	21.1 %
68900	0000	441	Miscellaneous Revenue Non-Aeronautical	1,200	1,176	2.0 %
			TOTAL FUEL FARM COMPLEX	**$ 882,610**	**$ 728,945**	**21.1 %**

SCHEDULE VII-A-6

OPERATING REVENUE

RENTAL CAR COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
561 Rental Car Complex						
			Fixed Rent			
62150	0000	561	Fixed Rent Non-Aeronautical Rental Car Complex	$ 989,298	$ 1,043,232	(5.2)%
62200	0000	561	Ground Rent Rental Car Complex	589,409	553,224	6.5 %
62340	0000	561	Maintenance & Operating (M&O) Expense Recovery	203,856	427,848	(52.4)%
			Total Fixed Rent	**1,782,563**	**2,024,304**	**(11.9)%**
			Percentage Rent			
62410	0000	561	Percentage Rent	6,720,013	1,191,308	464.1 %
			Total Percentage Rent	**6,720,013**	**1,191,308**	**464.1 %**
			TOTAL RENTAL CAR COMPLEX	**$ 8,502,576**	**$ 3,215,612**	**164.4 %**

SCHEDULE VII-A-7

OPERATING REVENUE

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
411 National Guard Facility						
62340	0000	411	Maintenance & Operating (M&O) Expense Recovery	$ 4,128	$ 4,296	(3.9)%
			Total National Guard Facility	**4,128**	**4,296**	**(3.9)%**
452 Department of Transportation (DOT) Hangar						
62150	0000	452	Fixed Rent Non-Aeronautical DOT Hangar Complex	226,800	226,800	— %
62200	0000	452	Ground Rent DOT Hangar Complex	8,447	8,447	— %
62340	0000	452	Maintenance & Operating (M&O) Expense Recovery	25,236	25,584	(1.4)%
			Total Department of Transportation (DOT) Hangar	**260,483**	**260,831**	**(0.1)%**
461 Flight Kitchen						
62200	0000	461	Ground Rent Flight Kitchen Complex	121,886	124,540	(2.1)%
62340	0000	461	Maintenance & Operating (M&O) Expense Recovery	125,040	84,360	48.2 %
62410	0000	461	Percent Rent Flight Kitchen Complex	150,000	182,455	(17.8)%
			Total Flight Kitchen	**396,926**	**391,355**	**1.4 %**
485 Quarry						
68900	0000	485	Miscellaneous Revenue Non-Aeronautical	39,996	—	n/a
			Total Quarry	**39,996**	**—**	**n/a**
491 Sheetz						
62200	0000	491	Ground Rent Sheetz Complex	165,000	165,000	— %
62340	0000	491	Maintenance & Operating (M&O) Expense Recovery	57,408	96,804	(40.7)%
			Total Sheetz	**222,408**	**261,804**	**(15.0)%**
489 Miscellaneous Other Locations						
62150	0000	489	Fixed Rent Non-Aeronautical Other Locations Complex	5,247	9,714	(46.0)%
62200	0000	489	Ground Rent Other Locations Complex	117,243	116,620	0.5 %
68100	0000	489	Security Authorization Badges	205,242	299,460	(31.5)%
62340	0000	489	Maintenance & Operating (M&O) Expense Recovery	5,388	4,513	19.4 %
62460	0000	489	Percentage Rent Off Airport Other Locations Complex	305,000	230,013	32.6 %
62900	0000	489	Conference Rooms-Authority Building	—	54,022	(100.0)%
68900	0000	489	Miscellaneous Revenue Non-Aeronautical	1,200	—	n/a
			Total Miscellaneous Other Locations	**639,320**	**714,342**	**(10.5)%**
			TOTAL OFFICE AND OTHER BUILDINGS COMPLEX	**$ 1,563,261**	**$ 1,632,628**	**(4.2)%**

SCHEDULE VII-A-8

OPERATING REVENUE

PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
605-651 RDU Parking						
63100	0000	651	Public Parking Fees	$ 12,529,788	$ 15,793,673	(20.7)%
63200	0000	641	Employee Parking Fees	425,448	421,488	0.9 %
62200	0000	605	Ground Rental	176,400	—	n/a
63300	0000	651	Parking Other	228,000	1	n/a
68400	0000	651	Telecommunications Services	—	(5)	(100.0)%
			Total RDU Parking	**13,359,636**	**16,215,157**	**(17.6)%**
661 Off Airport Parking						
62460	0000	661	Airport Fast Park	78,180	—	n/a
			Total Off Airport Parking	**78,180**	**—**	**n/a**
			TOTAL PARKING COMPLEX	**$ 13,437,816**	**$ 16,215,157**	**(17.1)%**

SCHEDULE VII-A-9

OPERATING REVENUE

GROUND TRANSPORTATION COMPLEX

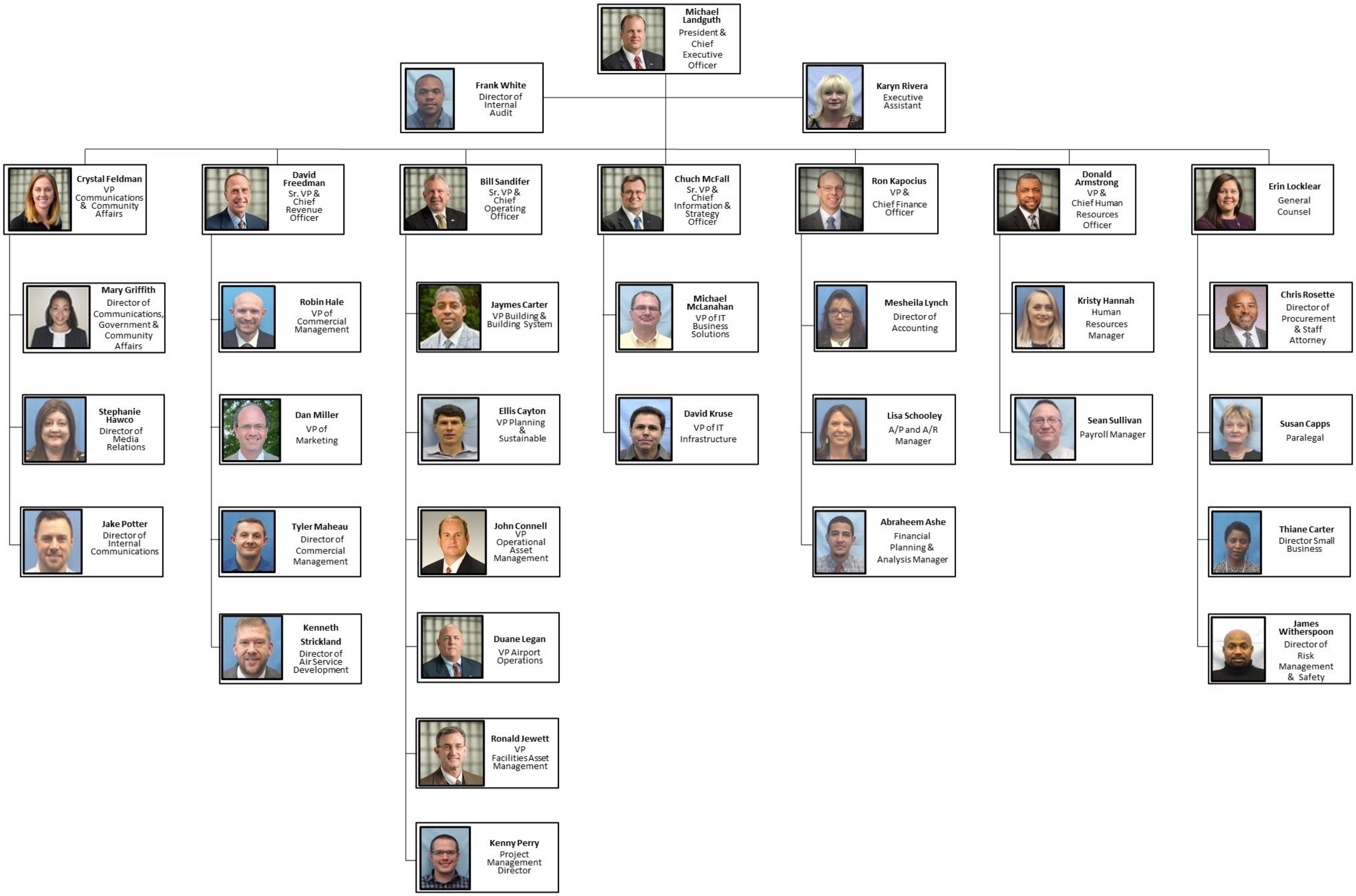
ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
721 Taxi Operation						
62340	0000	721	Maintenance & Operating (M&O) Expense Recovery	$ —	$ 38,424	(100.0)%
64100	0000	721	RDU Taxi, Inc. Concession Fees	39,729	130,081	(69.5)%
68400	0000	721	Telecommunications Services	—	2,376	(100.0)%
			Total Taxi Operation	**39,729**	**170,881**	**(76.8)%**
725 Automated Vehicle Identification (AVI)/Ground Transportation						
64200	0000	725	AVI Trip Fees	1,427,874	1,561,432	(8.6)%
			Total AVI/Ground Transportation	**1,427,874**	**1,561,432**	**(8.6)%**
			TOTAL GROUND TRANSPORTATION COMPLEX	**$ 1,467,603**	**$ 1,732,313**	**(15.3)%**

Detailed Operating Expenses

Detailed Operating Expenses

Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
2021-2022 ORGANIZATIONAL STRUCTURE



SCHEDULE VIII-1

OPERATING EXPENSES

CHIEF EXECUTIVE OFFICER DIVISION ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70110			Salaries	$ 917,220	$ 912,732	0.5 %
70120			Overtime	1,212	—	n/a
70210			Health Insurance Premiums	69,717	51,828	34.5 %
70230			Retirement	98,304	86,952	13.1 %
70240			401K Match	39,498	36,228	9.0 %
70250			Social Security	58,332	58,272	0.1 %
70260			Dental	4,317	4,428	(2.5)%
70270			Vision	867	828	4.7 %
70280			Retiree Health Care (OPEB)	7,992	4,104	94.7 %
70335			Other Employee Related Expenses	780	—	n/a
70350			Professional Training and Dues	123,495	137,680	(10.3)%
71110			Advertising and Marketing Services	250	250	— %
74010			Insurance Premiums	8,184	7,896	3.6 %
75060			Office and General Supplies	1,200	1,200	— %
75100			Meals and Per Diem	5,235	4,500	16.3 %
75110			Travel Related Expenses	4,470	—	n/a
75900			Miscellaneous Operating Expenses	2,753,767	2,000,000	37.7 %
			TOTAL CHIEF EXECUTIVE OFFICER DIVISION ROLLUP	**$ 4,094,840**	**$ 3,306,898**	**23.8 %**

SCHEDULE VIII-1a
OPERATING EXPENSES
1010 AIRPORT AUTHORITY AND PRESIDENT/CEO

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1010	000	Salaries	$ 544,764	$ 552,228	(1.4)%
70120	1010	000	Overtime	1,212	—	n/a
70210	1010	000	Health Insurance	26,811	18,552	44.5 %
70230	1010	000	Retirement	58,092	52,356	11.0 %
70240	1010	000	401K Match	20,874	20,256	3.1 %
70250	1010	000	Social Security	29,844	30,696	(2.8)%
70260	1010	000	Dental	1,437	1,476	(2.6)%
70270	1010	000	Vision	291	276	5.4 %
70280	1010	000	Retiree Health Care (OPEB)	3,252	1,368	137.7 %
70335	1010	000	Other Employee Related Expenses	780	—	n/a
70350	1010	000	Professional Training and Dues	122,495	136,680	(10.4)%
71110	1010	000	Advertising and Marketing Services	250	250	— %
74010	1010	000	Insurance Premiums	3,420	3,300	3.6 %
75060	1010	000	Office and General Supplies	1,200	1,200	— %
75100	1010	000	Meals and Per Diem	5,235	4,500	16.3 %
75110	1010	000	Travel Related Expenses	4,470	—	n/a
75900	1010	000	Miscellaneous Operating Expenses	2,753,767	2,000,000	37.7 %
			Total Airport Authority and President/CEO	**$ 3,578,194**	**$ 2,823,138**	**26.7 %**

Miscellaneous Operating Expenses Detail

G/L #	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70330	Moving Expenses	—	$ 12,990	(100.0)%
70335	Other Employee Related Expenses	2,337	450	419.3 %
70350	Professional Training & Dues	—	10,062	(100.0)%
70380	Uniforms	4,251	19,116	(77.8)%
71110	Advertising and Marketing Services	161,400	27,568	485.5 %
71130	Legal Fees	—	28,867	(100.0)%
71140	Technology Services	68,400	79,788	(14.3)%
71190	Other Professional Services	251,500	1,115,720	(77.5)%
71330	Elevators/Escalators	—	60,568	(100.0)%
71360	Landscaping	—	14,434	(100.0)%
71370	Repairs and Maintenance	—	14,434	(100.0)%
71900	Other Contracted Labor	1,167,000	323,635	260.6 %
72050	Telecommunications	8,000	132	5,960.6 %
72060	TV Service Providers	—	215	(100.0)%
73010	Computer Hardware	1,706	2,006	(15.0)%
73020	Computer Software	69,125	15,329	350.9 %
73030	Small Equipment	480	104,053	(99.5)%
73050	Promotional Supplies	—	9,855	(100.0)%
73060	Baggage Handling System & Boarding Bridge Supplies	—	143,828	(100.0)%
75025	Bad Debt Expense	1,000,000	—	n/a
75060	Office and General Supplies	268	7,598	(96.5)%
75090	Printing	300	2,036	(85.3)%
75100	Meals and Per Diem	12,000	1,732	592.8 %
75110	Travel Expense	—	5,584	(100.0)%
75120	Hospitality	2,000	—	n/a
75900	Miscellaneous Operating Expenses	5,000	—	n/a
	Miscellaneous Operating Expenses Total	**$ 2,753,767**	**$ 2,000,000**	**37.7 %**

SCHEDULE VIII-1b
OPERATING EXPENSES
1030 AUDIT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1030	000	Salaries	$ 372,456	$ 360,504	3.3 %
70210	1030	000	Health Insurance Premiums	42,906	33,276	28.9 %
70230	1030	000	Retirement	40,212	34,596	16.2 %
70240	1030	000	401K Match	18,624	15,972	16.6 %
70250	1030	000	Social Security	28,488	27,576	3.3 %
70260	1030	000	Dental	2,880	2,952	(2.4)%
70270	1030	000	Vision	576	552	4.3 %
70280	1030	000	Retiree Health Care (OPEB)	4,740	2,736	73.2 %
70350	1030	000	Professional Training and Dues	1,000	1,000	— %
74010	1030	000	Insurance Premiums	4,764	4,596	3.7 %
			Total Audit	**$ 516,646**	**$ 483,760**	**6.8 %**

SCHEDULE VIII-2

OPERATING EXPENSES

LEGAL, COMPLIANCE AND PROCUREMENT DIVISION ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,209,168	$ 1,258,692	(3.9)%
70210			Health Insurance Premiums	108,234	92,376	17.2 %
70230			Retirement	130,557	120,792	8.1 %
70240			401K Match	54,447	57,216	(4.8)%
70250			Social Security	86,229	90,096	(4.3)%
70260			Dental	7,191	8,112	(11.4)%
70270			Vision	1,455	1,512	(3.8)%
70280			Retiree Health Care (OPEB)	7,776	7,524	3.3 %
70335			Other Employee Related Expenses	1,944	1,950	(0.3)%
70350			Professional Training and Dues	4,962	10,228	(51.5)%
71130			Legal Fees	350,000	290,306	20.6 %
71190			Other Professional Services	15,050	15,050	— %
71370			Repairs and Maintenance	500	500	— %
71900			Other Contracted Labor	17,916	10,900	64.4 %
74010			Insurance Premiums	891,048	831,348	7.2 %
74080			Insurance Claims	12,501	50,000	(75.0)%
75060			Office and General Supplies	9,442	6,642	42.2 %
75070			Copier Expense	37,000	37,000	— %
75080			Postage	18,546	18,421	0.7 %
75090			Printing	—	300	(100.0)%
75100			Meals and Per Diem	400	—	n/a
75900			Miscellaneous Operating Expenses	310	310	— %
			TOTAL LEGAL, COMPLIANCE AND PROCUREMENT DIVISION ROLLUP	**$ 2,964,676**	**$ 2,909,275**	**1.9 %**

SCHEDULE VIII-2a
OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1050	000	Salaries	$ 461,532	$ 536,868	(14.0)%
70210	1050	000	Health Insurance	32,814	33,852	(3.1)%
70230	1050	000	Retirement	49,836	51,516	(3.3)%
70240	1050	000	401K Match	23,076	26,844	(14.0)%
70250	1050	000	Social Security	29,109	34,992	(16.8)%
70260	1050	000	Dental	2,160	2,952	(26.8)%
70270	1050	000	Vision	432	552	(21.7)%
70280	1050	000	Retiree Health Care (OPEB)	4,524	2,736	65.4 %
70350	1050	000	Professional Training and Dues	3,625	3,845	(5.7)%
71130	1050	000	Legal Fees	350,000	290,306	20.6 %
74010	1050	000	Insurance Premiums	1,860	1,800	3.3 %
75090	1050	000	Printing	—	300	(100.0)%
			Total Legal and Compliance	**$ 958,968**	**$ 986,563**	**(2.8)%**

SCHEDULE VIII-2b
OPERATING EXPENSES
1060 PROCUREMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70110	1060	000	Salaries	$ 516,456	$ 497,424	3.8 %
70210	1060	000	Health Insurance	53,808	41,748	28.9 %
70230	1060	000	Retirement	55,761	47,736	16.8 %
70240	1060	000	401K Match	19,812	19,152	3.4 %
70250	1060	000	Social Security	39,504	38,052	3.8 %
70260	1060	000	Dental	3,594	3,684	(2.4)%
70270	1060	000	Vision	732	684	7.0 %
70280	1060	000	Retiree Health Care (OPEB)	2,028	3,420	(40.7)%
70335	1060	000	Other Employee Related Expenses	384	390	(1.5)%
70350	1060	000	Professional Training and Dues	—	639	(100.0)%
71900	1060	000	Other Contracted Labor	7,016	—	n/a
74010	1060	000	Insurance Premiums	4,764	4,596	3.7 %
75060	1060	000	Office and General Supplies	8,942	6,142	45.6 %
75070	1060	000	Copier Expense	37,000	37,000	— %
75080	1060	000	Postage	18,546	18,421	0.7 %
75100	1060	000	Meals and Per Diem	400	—	n/a
75090	1060	000	Miscellaneous Operating Expenses	310	310	— %
			Total Procurement	**$ 769,057**	**$ 719,398**	**6.9 %**

SCHEDULE VIII-2c
OPERATING EXPENSES
1070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	1070	000	Salaries	$ 231,180	$ 224,400	3.0 %
70210	1070	000	Health Insurance	21,612	16,776	28.8 %
70230	1070	000	Retirement	24,960	21,540	15.9 %
70240	1070	000	401K Match	11,559	11,220	3.0 %
70250	1070	000	Social Security	17,616	17,052	3.3 %
70260	1070	000	Dental	1,437	1,476	(2.6)%
70270	1070	000	Vision	291	276	5.4 %
70280	1070	000	Retiree Health Care (OPEB)	1,224	1,368	(10.5)%
70335	1070	000	Other Employee Related Expenses	1,560	1,560	— %
70350	1070	000	Professional Training and Dues	1,337	5,744	(76.7)%
71190	1070	000	Other Professional Services	15,050	15,050	— %
71370	1070	000	Repairs and Maintenance	500	500	— %
71900	1070	000	Other Contracted Labor	10,900	10,900	— %
74010	1070	000	Insurance Premiums	1,860	1,740	6.9 %
75060	1070	000	Office and General Supplies	500	500	— %
			Total Non-Complex-Related Expenses	**341,586**	**330,102**	**3.5 %**
Direct Complex Expenses						
74010	1070		Insurance Premiums	882,564	823,212	7.2 %
74080	1070		Insurance Claims	12,501	50,000	(75.0)%
			Total Direct Complex Expenses	**895,065**	**873,212**	**2.5 %**
			Total Risk Management and Safety	**$ 1,236,651**	**$ 1,203,314**	**2.8 %**

SCHEDULE VIII-3

OPERATING EXPENSES

COMMUNICATIONS DIVISION ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 614,700	$ 596,664	3.0 %
70210			Health Insurance	43,752	34,044	28.5 %
70230			Retirement	66,372	57,252	15.9 %
70240			401K Match	30,735	29,832	3.0 %
70250			Social Security	42,984	41,664	3.2 %
70260			Dental	2,880	2,952	(2.4)%
70270			Vision	576	552	4.3 %
70280			Retiree Health Care (OPEB)	2,844	4,776	(40.5)%
70335			Other Employee Related Expenses	2,340	2,340	— %
70350			Professional Training and Dues	13,820	20,465	(32.5)%
70380			Uniforms	400	750	(46.7)%
71110			Advertising and Marketing Services	17,500	19,000	(7.9)%
71190			Other Professional Services	247,000	121,000	104.1 %
74010			Insurance Premiums	5,280	5,100	3.5 %
75060			Office and General Supplies	250	250	— %
75100			Meals and Per Diem	9,405	10,869	(13.5)%
75110			Travel Related Expenses	3,350	—	n/a
			TOTAL COMMUNICATIONS DIVISION ROLLUP	**$ 1,104,188**	**$ 947,510**	**16.5 %**

SCHEDULE VIII-3a
OPERATING EXPENSES
2030 COMMUNICATIONS AND COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2030	000	Salaries	$ 614,700	$ 596,664	3.0 %
70210	2030	000	Health Insurance	43,752	34,044	28.5 %
70230	2030	000	Retirement	66,372	57,252	15.9 %
70240	2030	000	401K Match	30,735	29,832	3.0 %
70250	2030	000	Social Security	42,984	41,664	3.2 %
70260	2030	000	Dental	2,880	2,952	(2.4)%
70270	2030	000	Vision	576	552	4.3 %
70280	2030	000	Retiree Health Care (OPEB)	2,844	4,776	(40.5)%
70335	2030	000	Other Employee Related Expenses	2,340	2,340	— %
70350	2030	000	Professional Training and Dues	13,820	20,465	(32.5)%
70380	2030	000	Uniforms	400	750	(46.7)%
71110	2030	000	Advertising and Marketing Services	17,500	19,000	(7.9)%
71190	2030	000	Other Professional Services	247,000	121,000	104.1 %
74010	2030	000	Insurance Premiums	5,280	5,100	3.5 %
75060	2030	000	Office and General Supplies	250	250	— %
75100	2030	000	Meals and Per Diem	9,405	10,869	(13.5)%
75110	2030	000	Travel Related Expenses	3,350	—	n/a
			Total Communications and Community Affairs	**$ 1,104,188**	**$ 947,510**	**16.5 %**

SCHEDULE VIII-4

OPERATING EXPENSES

HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 882,855	$ 1,267,896	(30.4)%
70120			Overtime	369	648	(43.1)%
70210			Health Insurance	107,100	116,400	(8.0)%
70230			Retirement	95,316	119,076	(20.0)%
70240			401K Match	42,027	57,456	(26.9)%
70250			Social Security	66,228	93,012	(28.8)%
70260			Dental	7,188	10,320	(30.3)%
70270			Vision	1,452	1,920	(24.4)%
70275			Pension Expense	4,488	—	n/a
70280			Retiree Health Care (OPEB)	8,076	9,564	(15.6)%
70320			Employee Assistance Program	10,500	30,000	(65.0)%
70335			Other Employee Related Expenses	1,560	2,340	(33.3)%
70350			Professional Training and Dues	757	2,631	(71.2)%
70360			Tuition Assistance	—	12,000	(100.0)%
70370			Unemployment Compensation	15,000	15,000	— %
71110			Advertising and Marketing Services	—	8,550	(100.0)%
71900			Other Contracted Labor	211,895	219,601	(3.5)%
73050			Promotional Supplies	—	8,000	(100.0)%
74010			Insurance Premiums	10,344	9,996	3.5 %
75060			Office and General Supplies	5,000	5,350	(6.5)%
75090			Printing	3,050	3,050	— %
			TOTAL HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP	**$ 1,473,205**	**$ 1,992,810**	**(26.1)%**

SCHEDULE VIII-4a
OPERATING EXPENSES
3030 HUMAN RESOURCES AND PAYROLL

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3030	000	Salaries	$ 789,684	$ 1,150,416	(31.4)%
70120	3030	000	Overtime	369	648	(43.1)%
70210	3030	000	Health Insurance	96,372	108,084	(10.8)%
70230	3030	000	Retirement	85,260	110,400	(22.8)%
70240	3030	000	401K Match	37,368	52,932	(29.4)%
70250	3030	000	Social Security	59,100	84,024	(29.7)%
70260	3030	000	Dental	6,468	9,588	(32.5)%
70270	3030	000	Vision	1,308	1,788	(26.8)%
70275	3030	000	Pension Expense	4,488	—	n/a
70280	3030	000	Retiree Health Care (OPEB)	816	8,880	(90.8)%
70320	3030	000	Employee Assistance Program	10,500	30,000	(65.0)%
70335	3030	000	Other Employee Related Expenses	1,560	2,340	(33.3)%
70350	3030	000	Professional Training and Dues	757	2,631	(71.2)%
70370	3030	000	Unemployment Compensation	15,000	15,000	— %
71110	3030	000	Advertising and Marketing Services	—	8,550	(100.0)%
71900	3030	000	Other Contracted Labor	183,990	203,696	(9.7)%
73050	3030	000	Promotional Supplies	—	8,000	(100.0)%
74010	3030	000	Insurance Premiums	8,484	8,196	3.5 %
75060	3030	000	Office and General Supplies	5,000	5,350	(6.5)%
75090	3030	000	Printing	3,050	3,050	— %
			Total Human Resources and Payroll	**$ 1,309,574**	**$ 1,813,573**	**(27.8)%**

SCHEDULE VIII-4b
OPERATING EXPENSES
3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3050	000	Salaries	$ 93,171	$ 117,480	(20.7)%
70210	3050	000	Health Insurance	10,728	8,316	29.0 %
70230	3050	000	Retirement	10,056	8,676	15.9 %
70240	3050	000	401K Match	4,659	4,524	3.0 %
70250	3050	000	Social Security	7,128	8,988	(20.7)%
70260	3050	000	Dental	720	732	(1.6)%
70270	3050	000	Vision	144	132	9.1 %
70280	3050	000	Retiree Health Care (OPEB)	7,260	684	961.4 %
70360	3050	000	Tuition Assistance	—	12,000	(100.0)%
71900	3050	000	Other Contracted Labor	27,905	15,905	75.4 %
74010	3050	000	Insurance Premiums	1,860	1,800	3.3 %
			Total Talent Management	**$ 163,631**	**$ 179,237**	**(8.7)%**

SCHEDULE VIII-5

OPERATING EXPENSES

COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 3,616,671	$ 3,930,660	(8.0)%
70120			Overtime	25,704	63,672	(59.6)%
70210			Health Insurance	470,067	405,924	15.8 %
70230			Retirement	384,966	372,444	3.4 %
70240			401K Match	168,354	182,196	(7.6)%
70250			Social Security	267,771	291,624	(8.2)%
70260			Dental	31,632	36,108	(12.4)%
70270			Vision	6,387	6,708	(4.8)%
70280			Retiree Health Care (OPEB)	49,935	33,480	49.1 %
70335			Other Employee Related Expenses	9,360	11,290	(17.1)%
70350			Professional Training and Dues	2,555	8,053	(68.3)%
71110			Advertising and Marketing Services	6,000	—	n/a
71140			Technology Services	263,058	294,279	(10.6)%
71190			Other Professional Services	409,067	376,497	8.7 %
71370			Repairs and Maintenance	5,500	360	1,427.8 %
71900			Other Contracted Labor	139,979	1,298,402	(89.2)%
73030			Small Equipment	6,600	9,420	(29.9)%
73090			Parts and Supplies	—	410	(100.0)%
74010			Insurance Premiums	89,916	86,892	3.5 %
75020			Credit Card Fees	474,538	1,209,018	(60.8)%
75060			Office and General Supplies	26,328	5,054	420.9 %
75090			Printing	18,906	34,941	(45.9)%
75100			Meals and Per Diem	870	3,265	(73.4)%
75110			Travel Related Expenses	1,825	—	n/a
	TOTAL COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP			**$ 6,475,989**	**$ 8,660,697**	**(25.2)%**

SCHEDULE VIII-5a
OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2010	000	Salaries	$ 139,620	$ 135,528	3.0 %
70210	2010	000	Health Insurance	10,884	8,472	28.5 %
70230	2010	000	Retirement	15,075	13,008	15.9 %
70240	2010	000	401K Match	6,981	6,780	3.0 %
70250	2010	000	Social Security	10,680	10,368	3.0 %
70260	2010	000	Dental	720	732	(1.6)%
70270	2010	000	Vision	144	132	9.1 %
70280	2010	000	Retiree Health Care (OPEB)	5,388	684	687.7 %
70335	2010	000	Other Employee Related Expenses	780	780	— %
70350	2010	000	Professional Training and Dues	—	3,200	(100.0)%
71900	2010	000	Other Contracted Labor	4,747	—	n/a
74010	2010	000	Insurance Premiums	936	900	4.0 %
			Total Air Service Development	**$ 195,955**	**$ 180,584**	**8.5 %**

SCHEDULE VIII-5b
OPERATING EXPENSES
2040 MARKETING

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2040	000	Salaries	$ 231,792	$ 311,256	(25.5)%
70210	2040	000	Health Insurance	21,612	25,092	(13.9)%
70230	2040	000	Retirement	25,026	29,868	(16.2)%
70240	2040	000	401K Match	9,036	13,080	(30.9)%
70250	2040	000	Social Security	16,176	22,248	(27.3)%
70260	2040	000	Dental	1,437	2,208	(34.9)%
70270	2040	000	Vision	291	408	(28.7)%
70280	2040	000	Retiree Health Care (OPEB)	7,152	2,736	161.4 %
70335	2040	000	Other Employee Related Expenses	780	845	(7.7)%
71900	2040	000	Other Contracted Labor	17,236	25,362	(32.0)%
74010	2040	000	Insurance Premiums	3,828	3,696	3.6 %
75060	2040	000	Office and General Supplies	22,278	—	n/a
75090	2040	000	Printing	3,813	—	n/a
			Total Marketing	**$ 360,457**	**$ 436,799**	**(17.5)%**

SCHEDULE VIII-5c
OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2050	000	Salaries	$ 808,179	$ 745,464	8.4 %
70120	2050	000	Overtime	396	1,536	(74.2)%
70210	2050	000	Health Insurance	137,868	98,580	39.9 %
70230	2050	000	Retirement	81,744	66,780	22.4 %
70240	2050	000	401K Match	35,508	32,556	9.1 %
70250	2050	000	Social Security	61,824	57,024	8.4 %
70260	2050	000	Dental	9,348	8,844	5.7 %
70270	2050	000	Vision	1,884	1,644	14.6 %
70280	2050	000	Retiree Health Care (OPEB)	10,047	8,196	22.6 %
71900	2050	000	Other Contracted Labor	—	2,620	(100.0)%
74010	2050	000	Insurance Premiums	11,376	11,004	3.4 %
75060	2050	000	Office and General Supplies	1,500	—	n/a
75090	2050	000	Printing	—	1,500	(100.0)%
75100	2050	000	Meals and Per Diem	570	—	n/a
			Total Guest Services	**$ 1,160,244**	**$ 1,035,748**	**12.0 %**

SCHEDULE VIII-5d
OPERATING EXPENSES
4010 CONCESSIONS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	4010	000	Salaries	$ 829,032	$ 946,428	(12.4)%
70210	4010	000	Health Insurance	65,304	59,256	10.2 %
70230	4010	000	Retirement	89,508	90,816	(1.4)%
70240	4010	000	401K Match	41,448	46,164	(10.2)%
70250	4010	000	Social Security	56,076	64,908	(13.6)%
70260	4010	000	Dental	4,308	5,160	(16.5)%
70270	4010	000	Vision	876	960	(8.8)%
70280	4010	000	Retiree Health Care (OPEB)	11,664	4,104	184.2 %
70335	4010	000	Other Employee Related Expenses	3,120	5,460	(42.9)%
70350	4010	000	Professional Training and Dues	2,120	4,418	(52.0)%
71110	4010	000	Advertising and Marketing Services	6,000	—	n/a
71370	4010	000	Repairs and Maintenance	5,500	—	n/a
71900	4010	000	Other Contracted Labor	81,996	294,100	(72.1)%
74010	4010	000	Insurance Premiums	4,764	4,596	3.7 %
75060	4010	000	Office and General Supplies	500	500	— %
75100	4010	000	Meals and Per Diem	300	3,265	(90.8)%
75110	4010	000	Travel Related Expenses	1,825	—	n/a
			Total Non-Complex-Related Expenses	**1,204,341**	**1,530,135**	**(21.3)%**
Direct Complex Expenses						
71900	4010		Other Contracted Labor	36,000	—	n/a
			Total Direct Complex Expenses	**36,000**	**—**	**n/a**
			Total Concessions	**$ 1,240,341**	**$ 1,530,135**	**(18.9)%**

SCHEDULE VIII-5e
OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4070	000	Salaries	$ 1,203,672	$ 1,399,476	(14.0)%
70120	4070	000	Overtime	25,308	62,136	(59.3)%
70210	4070	000	Health Insurance	180,984	173,112	4.5 %
70230	4070	000	Retirement	129,957	134,304	(3.2)%
70240	4070	000	401K Match	55,164	63,984	(13.8)%
70250	4070	000	Social Security	92,079	107,052	(14.0)%
70260	4070	000	Dental	12,219	15,480	(21.1)%
70270	4070	000	Vision	2,472	2,880	(14.2)%
70280	4070	000	Retiree Health Care (OPEB)	2,376	13,656	(82.6)%
70335	4070	000	Other Employee Related Expenses	3,120	2,580	20.9 %
71140	4070	000	Technology Services	263,058	294,279	(10.6)%
71190	4070	000	Other Professional Services	409,067	376,497	8.7 %
73030	4070	000	Small Equipment	1,600	2,043	(21.7)%
73090	4070	000	Parts and Supplies	—	10	(100.0)%
74010	4070	000	Insurance Premiums	31,764	30,696	3.5 %
75020	4070	000	Credit Card Fees	466,588	1,201,068	(61.2)%
75060	4070	000	Office and General Supplies	1,500	4,004	(62.5)%
75090	4070	000	Printing	13,900	28,680	(51.5)%
			Total Parking	**$ 2,894,828**	**$ 3,911,937**	**(26.0)%**

SCHEDULE VIII-5f
OPERATING EXPENSES
4075 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4075	000	Salaries	$ 271,620	$ 263,652	3.0 %
70210	4075	000	Health Insurance	42,555	32,964	29.1 %
70230	4075	000	Retirement	29,328	25,296	15.9 %
70240	4075	000	401K Match	13,581	13,188	3.0 %
70250	4075	000	Social Security	20,784	20,172	3.0 %
70260	4075	000	Dental	2,880	2,952	(2.4)%
70270	4075	000	Vision	576	552	4.3 %
70280	4075	000	Retiree Health Care (OPEB)	1,164	2,736	(57.5)%
70335	4075	000	Other Employee Related Expenses	780	780	— %
71370	4075	000	Repairs and Maintenance	—	360	(100.0)%
71900	4075	000	Other Contracted Labor	—	976,320	(100.0)%
73030	4075	000	Small Equipment	5,000	7,377	(32.2)%
73090	4075	000	Parts and Supplies	—	400	(100.0)%
74010	4075	000	Insurance Premiums	35,388	34,200	3.5 %
75020	4075	000	Credit Card Fees	7,950	7,950	— %
75060	4075	000	Office and General Supplies	150	150	— %
75090	4075	000	Printing	1,193	4,761	(74.9)%
			Total Ground Transportation	**$ 432,949**	**$ 1,393,810**	**(68.9)%**

SCHEDULE VIII-5g
OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4080	000	Salaries	$ 132,756	$ 128,856	3.0 %
70210	4080	000	Health Insurance	10,860	8,448	28.6 %
70230	4080	000	Retirement	14,328	12,372	15.8 %
70240	4080	000	401K Match	6,636	6,444	3.0 %
70250	4080	000	Social Security	10,152	9,852	3.0 %
70260	4080	000	Dental	720	732	(1.6)%
70270	4080	000	Vision	144	132	9.1 %
70280	4080	000	Retiree Health Care Benefits (OPEB)	12,144	1,368	787.7 %
70335	4080	000	Other Employee Related Expenses	780	845	(7.7)%
70350	4080	000	Professional Training and Dues	435	435	— %
74010	4080	000	Insurance Premiums	1,860	1,800	3.3 %
75060	4080	000	Office and General Supplies	400	400	— %
			Total Property Development	**$ 191,215**	**$ 171,684**	**11.4 %**

SCHEDULE VIII-6

OPERATING EXPENSES

FINANCE DIVISION ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,179,588	$ 1,342,500	(12.1)%
70210			Health Insurance	107,796	92,652	16.3 %
70230			Retirement	127,359	128,832	(1.1)%
70240			401K Match	55,956	61,692	(9.3)%
70250			Social Security	85,296	93,240	(8.5)%
70260			Dental	6,468	8,112	(20.3)%
70270			Vision	1,308	1,512	(13.5)%
70280			Retiree Health Care (OPEB)	11,256	8,196	37.3 %
70335			Other Employee Related Expenses	2,748	—	n/a
70350			Professional Training and Dues	4,935	9,785	(49.6)%
71120			Audit Fees	65,800	95,360	(31.0)%
71190			Other Professional Services	317,000	270,000	17.4 %
71900			Other Contracted Labor	—	7,700	(100.0)%
74010			Insurance Premiums	12,828	12,396	3.5 %
75010			Bank Fees and Charges	1,100	1,200	(8.3)%
75025			Allowance for Doubtful Accounts & Quarterly Adjustment	—	7,500	(100.0)%
75060			Office and General Supplies	1,000	1,500	(33.3)%
75090			Printing	2,470	2,050	20.5 %
			TOTAL FINANCE DIVISION ROLLUP	**$ 1,982,908**	**$ 2,144,227**	**(7.5)%**

SCHEDULE VIII-6a
OPERATING EXPENSES
5030 FINANCE DEPARTMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5030	000	Salaries	$ 1,179,588	$ 1,342,500	(12.1)%
70210	5030	000	Health Insurance	107,796	92,652	16.3 %
70230	5030	000	Retirement	127,359	128,832	(1.1)%
70240	5030	000	401K Match	55,956	61,692	(9.3)%
70250	5030	000	Social Security	85,296	93,240	(8.5)%
70260	5030	000	Dental	6,468	8,112	(20.3)%
70270	5030	000	Vision	1,308	1,512	(13.5)%
70280	5030	000	Retiree Health Care (OPEB)	11,256	8,196	37.3 %
70335	5030	000	Other Employee Related Expenses	2,748	—	n/a
70350	5030	000	Professional Training and Dues	4,935	9,785	(49.6)%
71120	5030	000	Audit Fees	65,800	95,360	(31.0)%
71190	5030	000	Other Professional Services	317,000	270,000	17.4 %
71900	5030	000	Other Contracted Labor	—	7,700	(100.0)%
74010	5030	000	Insurance Premiums	12,828	12,396	3.5 %
75010	5030	000	Bank Fees and Charges	1,100	1,200	(8.3)%
75025	5030	000	Allowance for Doubtful Accounts & Quarterly Adjustment	—	7,500	(100.0)%
75060	5030	000	Office and General Supplies	1,000	1,500	(33.3)%
75090	5030	000	Printing	2,470	2,050	20.5 %
			Total Finance Department	**$ 1,982,908**	**$ 2,144,227**	**(7.5)%**

SCHEDULE VIII-7

OPERATING EXPENSES

OPERATIONS DIVISION ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70110			Salaries	$ 14,885,106	$ 15,708,672	(5.2)%
70120			Overtime	300,078	392,592	(23.6)%
70210			Health Insurance	2,090,601	1,823,856	14.6 %
70230			Retirement	1,573,563	1,476,504	6.6 %
70240			401K Match	675,897	700,848	(3.6)%
70250			Social Security	1,115,679	1,178,796	(5.4)%
70260			Dental	141,603	162,900	(13.1)%
70270			Vision	28,620	30,312	(5.6)%
70280			Retiree Health Care (OPEB)	150,468	166,356	(9.6)%
70290			Retiree Separation Allowance Expense	4,452	4,692	(5.1)%
70335			Other Employee Related Expenses	18,387	18,384	— %
70340			Physical Examinations	10,200	11,250	(9.3)%
70350			Professional Training and Dues	26,057	61,539	(57.7)%
70380			Uniforms	129,486	122,129	6.0 %
71110			Advertising and Marketing Services	1,000	1,000	— %
71140			Technology Services	26,797	35,297	(24.1)%
71320			Baggage Handling System & Boarding Bridge Services	2,385,261	2,413,646	(1.2)%
71330			Elevators/Escalators	1,168,778	973,725	20.0 %
71340			Heating Ventilation & Air Conditioning (HVAC)	448,083	461,996	(3.0)%
71350			Janitorial	6,858,001	6,814,222	0.6 %
71360			Landscaping	698,867	381,082	83.4 %
71370			Repairs and Maintenance	1,103,892	1,288,968	(14.4)%
71380			Ramp Tower	817,020	817,020	— %
71400			Waste Disposal	166,200	343,500	(51.6)%
71900			Other Contracted Labor	4,340,718	7,269,304	(40.3)%
72010			Electricity	4,795,963	4,817,508	(0.4)%
72020			Natural Gas	370,511	367,560	0.8 %
72030			Water	222,046	368,658	(39.8)%
72040			Sewer	427,297	730,386	(41.5)%
72060			TV Service Providers	3,100	3,100	— %
73030			Small Equipment	98,969	173,989	(43.1)%
73040			Fuel	278,978	566,469	(50.8)%
73060			Baggage Handling System & Boarding Bridge Supplies	546,420	793,552	(31.1)%
73070			ID System Supplies	12,460	33,257	(62.5)%
73090			Parts and Supplies	1,219,630	1,174,868	3.8 %
74010			Insurance Premiums	403,140	389,592	3.5 %
75020			Credit Card Fees	3,000	6,000	(50.0)%
75030			Division of Criminal Information Access Fees	81,360	199,360	(59.2)%
75040			K-9 Program	10,040	10,040	— %
75050			Permit Administration	59,281	59,281	— %
75060			Office and General Supplies	5,920	6,865	(13.8)%
75090			Printing	8,530	12,181	(30.0)%
75100			Meals and Per Diem	5,063	14,571	(65.3)%
75110			Travel Related Expenses	845	—	n/a
			TOTAL OPERATIONS DIVISION ROLLUP	**$ 47,717,367**	**$ 52,385,827**	**(8.9)%**

SCHEDULE VIII-7-1

OPERATING EXPENSES

AIRPORT OPERATIONS BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 8,108,475	$ 8,406,528	(3.5)%
70120			Overtime	234,243	279,108	(16.1)%
70210			Health Insurance	1,193,895	1,029,588	16.0 %
70230			Retirement	841,881	775,788	8.5 %
70230			401K Match	360,348	365,748	(1.5)%
70250			Social Security	616,647	639,396	(3.6)%
70260			Dental	81,228	92,148	(11.9)%
70270			Vision	16,419	17,160	(4.3)%
70280			Retiree Health Care (OPEB)	62,184	90,168	(31.0)%
70290			Retiree Separation Allowance Expense	4,452	4,692	(5.1)%
70335			Other Employee Related Expenses	9,687	9,684	— %
70340			Physical Examinations	8,200	9,250	(11.4)%
70350			Professional Training and Dues	12,742	22,445	(43.2)%
70380			Uniforms	53,882	45,750	17.8 %
71140			Technology Services	26,797	35,297	(24.1)%
71370			Repairs and Maintenance	88,820	93,240	(4.7)%
71380			Ramp Tower	817,020	817,020	— %
71900			Other Contracted Labor	20,800	35,404	(41.2)%
72060			TV Service Providers	3,100	3,100	— %
73030			Small Equipment	37,715	77,995	(51.6)%
73070			ID System Supplies	12,460	33,257	(62.5)%
73090			Parts and Supplies	37,096	44,467	(16.6)%
74010			Insurance Premiums	197,112	190,500	3.5 %
75020			Credit Card Fees	3,000	6,000	(50.0)%
75030			Division of Criminal Information Access Fees	81,360	199,360	(59.2)%
75040			K-9 Program	10,040	10,040	— %
75060			Office and General Supplies	5,920	6,865	(13.8)%
75090			Printing	8,530	12,141	(29.7)%
75100			Meals and Per Diem	2,013	3,531	(43.0)%
75110			Travel Related Expenses	225	—	n/a
			Total Airport Operations Business Unit Rollup	**$ 12,956,291**	**$ 13,355,670**	**(3.0)%**

SCHEDULE VIII-7-1a
OPERATING EXPENSES
6110 AIRCRAFT RESCUE AND FIRE FIGHTING

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6110	000	Salaries	$ 1,396,416	$ 1,419,432	(1.6)%
70120	6110	000	Overtime	109,389	121,692	(10.1)%
70210	6110	000	Health Insurance	220,308	181,200	21.6 %
70230	6110	000	Retirement	150,768	136,212	10.7 %
70240	6110	000	401K Match	66,000	67,260	(1.9)%
70250	6110	000	Social Security	106,824	108,588	(1.6)%
70260	6110	000	Dental	15,096	16,212	(6.9)%
70270	6110	000	Vision	3,051	3,024	0.9 %
70280	6110	000	Retiree Health Care (OPEB)	7,236	15,024	(51.8)%
70340	6110	000	Physical Examinations	8,200	9,250	(11.4)%
70350	6110	000	Professional Training and Dues	11,842	19,255	(38.5)%
70380	6110	000	Uniforms	20,400	15,400	32.5 %
71370	6110	000	Repairs and Maintenance	26,250	21,750	20.7 %
72060	6110	000	TV Service Providers	3,100	3,100	— %
73030	6110	000	Small Equipment	12,300	24,700	(50.2)%
73090	6110	000	Parts and Supplies	19,625	19,625	— %
74010	6110	000	Insurance Premiums	34,356	33,204	3.5 %
75090	6110	000	Printing	1,300	1,300	— %
75100	6110	000	Meals and Per Diem	2,013	2,750	(26.8)%
75110	6110	000	Travel Related Expenses	225	—	n/a
			Total Aircraft Rescue and Fire Fighting	**$ 2,214,699**	**$ 2,218,978**	**(0.2)%**

SCHEDULE VIII-7-1b
OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6120	000	Salaries	$ 810,228	$ 754,380	7.4 %
70120	6120	000	Overtime	55,320	46,980	17.8 %
70210	6120	000	Health Insurance	138,060	106,800	29.3 %
70230	6120	000	Retirement	87,477	72,396	20.8 %
70240	6120	000	401K Match	34,392	29,196	17.8 %
70250	6120	000	Social Security	61,980	57,708	7.4 %
70260	6120	000	Dental	9,348	9,588	(2.5)%
70270	6120	000	Vision	1,884	1,788	5.4 %
70280	6110	000	Retiree Health Care (OPEB)	28,320	8,880	218.9 %
70380	6120	000	Uniforms	200	—	n/a
71370	6120	000	Repairs and Maintenance	54,350	60,350	(9.9)%
71900	6120	000	Other Contracted Labor	20,800	20,800	— %
73030	6120	000	Small Equipment	20,075	29,675	(32.4)%
73090	6120	000	Parts and Supplies	1,100	1,100	— %
74010	6120	000	Insurance Premiums	13,248	12,804	3.5 %
75030	6120	000	Division of Criminal Information Access Fees	1,800	1,800	— %
75090	6120	000	Printing	—	100	(100.0)%
			Total Communications Center	**$ 1,338,582**	**$ 1,214,345**	**10.2 %**

SCHEDULE VIII-7-1c
OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6150	000	Salaries	$ 3,440,772	$ 3,514,488	(2.1)%
70120	6150	000	Overtime	64,140	66,864	(4.1)%
70210	6150	000	Health Insurance	435,036	363,528	19.7 %
70230	6150	000	Retirement	337,920	306,336	10.3 %
70240	6150	000	401K Match	145,968	149,652	(2.5)%
70250	6150	000	Social Security	262,758	268,356	(2.1)%
70260	6150	000	Dental	29,472	32,436	(9.1)%
70270	6150	000	Vision	5,958	6,036	(1.3)%
70280	6150	000	Retiree Health Care (OPEB)	11,532	33,468	(65.5)%
70290	6150	000	Retiree Separation Allowance Expense	4,452	4,692	(5.1)%
70335	6150	000	Other Employee Related Expenses	4,680	4,680	— %
70350	6150	000	Professional Training and Dues	—	1,990	(100.0)%
70380	6150	000	Uniforms	24,232	15,000	61.5 %
71370	6150	000	Repairs and Maintenance	3,420	2,420	41.3 %
73030	6150	000	Small Equipment	3,990	21,929	(81.8)%
73090	6150	000	Parts and Supplies	16,121	23,292	(30.8)%
74010	6150	000	Insurance Premiums	97,884	94,596	3.5 %
75030	6150	000	Division of Criminal Information Access Fees	4,560	4,560	— %
75040	6150	000	K9 Program	10,040	10,040	— %
75060	6150	000	Office and General Supplies	3,920	4,340	(9.7)%
75090	6150	000	Printing	2,030	2,034	(0.2)%
75100	6150	000	Meals and Per Diem	—	781	(100.0)%
			Total Law Enforcement	**$ 4,908,885**	**$ 4,931,518**	**(0.5)%**

SCHEDULE VIII-7-1d
OPERATING EXPENSES
6170 OPERATIONS DEPARTMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6170	000	Salaries	$ 1,252,920	$ 1,343,940	(6.8)%
70120	6170	000	Overtime	234	5,952	(96.1)%
70210	6170	000	Health Insurance	150,003	132,792	13.0 %
70230	6170	000	Retirement	135,276	128,964	4.9 %
70240	6170	000	401K Match	59,928	59,220	1.2 %
70250	6170	000	Social Security	92,664	99,612	(7.0)%
70260	6170	000	Dental	10,062	11,796	(14.7)%
70270	6170	000	Vision	2,034	2,196	(7.4)%
70280	6170	000	Retiree Health Care (OPEB)	12,108	11,616	4.2 %
70335	6170	000	Other Employee Related Expenses	5,007	5,004	0.1 %
70350	6170	000	Professional Training and Dues	900	—	n/a
70380	6170	000	Uniforms	500	—	n/a
71140	6170	000	Technology Services	26,797	35,297	(24.1)%
71370	6170	000	Repairs and Maintenance	150	—	n/a
73030	6170	000	Small Equipment	400	—	n/a
73070	6170	000	ID System Supplies	12,460	33,257	(62.5)%
74010	6170	000	Insurance Premiums	25,140	24,300	3.5 %
75020	6170	000	Credit Card Fees	3,000	6,000	(50.0)%
75030	6170	000	Division of Criminal Information Access Fees	75,000	193,000	(61.1)%
75060	6170	000	Office and General Supplies	1,200	1,200	— %
75090	6170	000	Printing	3,200	3,950	(19.0)%
			Total Non-Complex-Related Expenses	**1,868,983**	**2,098,096**	**(10.9)%**
Direct Complex Expenses						
71370	6170		Repairs and Maintenance	800	800	— %
71380	6170		Ramp Tower	817,020	817,020	— %
71900	6170		Other Contracted Labor	—	14,604	(100.0)%
			Total Direct Complex Expenses	**817,820**	**832,424**	**(1.8)%**
			Total Operations Department	**$ 2,686,803**	**$ 2,930,520**	**(8.3)%**

SCHEDULE VIII-7-1e
OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6180	000	Salaries	$ 1,208,139	$ 1,374,288	(12.1)%
70120	6180	000	Overtime	5,160	37,620	(86.3)%
70210	6180	000	Health Insurance	250,488	245,268	2.1 %
70230	6180	000	Retirement	130,440	131,880	(1.1)%
70240	6180	000	401K Match	54,060	60,420	(10.5)%
70250	6180	000	Social Security	92,421	105,132	(12.1)%
70260	6180	000	Dental	17,250	22,116	(22.0)%
70270	6180	000	Vision	3,492	4,116	(15.2)%
70280	6180	000	Retiree Health Care (OPEB)	2,988	21,180	(85.9)%
70350	6180	000	Professional Training and Dues	—	1,200	(100.0)%
70380	6180	000	Uniforms	8,550	15,350	(44.3)%
71370	6180	000	Repairs and Maintenance	3,850	7,920	(51.4)%
73030	6180	000	Small Equipment	950	1,691	(43.8)%
73090	6180	000	Parts and Supplies	250	450	(44.4)%
74010	6180	000	Insurance Premiums	26,484	25,596	3.5 %
75060	6180	000	Office and General Supplies	800	1,325	(39.6)%
75090	6180	000	Printing	2,000	4,757	(58.0)%
			Total Traffic Control	**$ 1,807,322**	**$ 2,060,309**	**(12.3)%**

SCHEDULE VIII-7-2

OPERATING EXPENSES

PROJECT MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 221,304	$ 331,596	(33.3)%
70210			Health Insurance	21,576	25,152	(14.2)%
70230			Retirement	23,895	31,824	(24.9)%
70240			401K Match	11,064	16,584	(33.3)%
70250			Social Security	16,932	25,368	(33.3)%
70260			Dental	1,437	2,208	(34.9)%
70270			Vision	291	408	(28.7)%
70280			Retiree Health Care (OPEB)	2,184	2,052	6.4 %
70350			Professional Training and Dues	595	3,984	(85.1)%
75100			Meals and Per Diem	—	950	(100.0)%
			Total Project Management Business Unit Rollup	**$ 299,278**	**$ 440,126**	**(32.0)%**

SCHEDULE VIII-7-2a
OPERATING EXPENSES
6210 PROJECT MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6210	000	Salaries	$ 221,304	$ 331,596	(33.3)%
70210	6210	000	Health Insurance	21,576	25,152	(14.2)%
70230	6210	000	Retirement	23,895	31,824	(24.9)%
70240	6210	000	401K Match	11,064	16,584	(33.3)%
70250	6210	000	Social Security	16,932	25,368	(33.3)%
70260	6210	000	Dental	1,437	2,208	(34.9)%
70270	6210	000	Vision	291	408	(28.7)%
70280	6210	000	Retiree Health Care (OPEB)	2,184	2,052	6.4 %
70350	6210	000	Professional Training and Dues	595	3,984	(85.1)%
75100	6210	000	Meals and Per Diem	—	950	(100.0)%
			Total Project Management Department	**$ 299,278**	**$ 440,126**	**(32.0)%**

SCHEDULE VIII-7-3

OPERATING EXPENSES

FACILITIES ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,139,628	$ 1,097,568	3.8 %
70210			Health Insurance	76,779	59,748	28.5 %
70230			Retirement	123,051	105,324	16.8 %
70240			401K Match	50,622	45,660	10.9 %
70250			Social Security	72,075	69,060	4.4 %
70260			Dental	5,034	5,160	(2.4)%
70270			Vision	1,014	960	5.6 %
70280			Retiree Health Care (OPEB)	8,532	6,156	38.6 %
70335			Other Employee Related Expenses	4,020	4,020	— %
70350			Professional Training and Dues	2,595	15,745	(83.5)%
71110			Advertising and Marketing Services	1,000	1,000	— %
71900			Other Contracted Labor	2,139,200	3,150,000	(32.1)%
74010			Insurance Premiums	18,012	17,400	3.5 %
75090			Printing	—	40	(100.0)%
75100			Meals and Per Diem	1,650	4,005	(58.8)%
			Total Facilities Asset Management Business Unit Rollup	**$ 3,643,212**	**$ 4,581,846**	**(20.5)%**

SCHEDULE VIII-7-3a
OPERATING EXPENSES
6310 BUILDING AND BUILDING SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6310	000	Salaries	$ 249,579	$ 242,256	3.0 %
70210	6310	000	Health Insurance	21,675	16,836	28.7 %
70230	6310	000	Retirement	26,952	23,244	16.0 %
70240	6310	000	401K Match	9,954	6,456	54.2 %
70250	6310	000	Social Security	17,691	17,112	3.4 %
70260	6310	000	Dental	1,437	1,476	(2.6)%
70270	6310	000	Vision	291	276	5.4 %
70280	6310	000	Retiree Health Care (OPEB)	5,280	2,052	157.3 %
70335	6330	000	Other Employee Related Expenses	780	—	n/a
70350	6310	000	Professional Training and Dues	800	6,185	(87.1)%
71900	6310	000	Other Contracted Labor	151,200	—	n/a
74010	6310	000	Insurance Premiums	2,796	2,700	3.6 %
75100	6310	000	Meals and Per Diem	—	600	(100.0)%
			Total Non-Complex-Related Expenses	**488,435**	**319,193**	**53.0 %**
Direct Complex Expenses						
71900	6310		Other Contracted Labor	850,000	600,000	41.7 %
			Total Direct Complex Expenses	**850,000**	**600,000**	**41.7 %**
			Total Building and Building Systems	**$ 1,338,435**	**$ 919,193**	**45.6 %**

SCHEDULE VIII-7-3b
OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6330	000	Salaries	$ 602,715	$ 581,820	3.6 %
70210	6330	000	Health Insurance	33,300	25,968	28.2 %
70230	6330	000	Retirement	65,076	55,836	16.5 %
70240	6330	000	401K Match	30,132	29,088	3.6 %
70250	6330	000	Social Security	33,444	32,100	4.2 %
70260	6330	000	Dental	2,160	2,208	(2.2)%
70270	6330	000	Vision	432	408	5.9 %
70280	6330	000	Retiree Health Care (OPEB)	2,520	2,052	22.8 %
70335	6330	000	Other Employee Related Expenses	1,680	1,680	— %
70350	6330	000	Professional Training and Dues	1,055	5,380	(80.4)%
74010	6330	000	Insurance Premiums	2,796	2,700	3.6 %
75100	6330	000	Meals and Per Diem	1,650	3,030	(45.5)%
			Total Facilities Asset Management Department	**$ 776,960**	**$ 742,270**	**4.7 %**

SCHEDULE VIII-7-3c
OPERATING EXPENSES
6340 FACILITIES ENGINEERING

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6340	000	Salaries	$ 287,334	$ 273,492	5.1 %
70210	6340	000	Health Insurance	21,804	16,944	28.7 %
70230	6340	000	Retirement	31,023	26,244	18.2 %
70240	6340	000	401K Match	10,536	10,116	4.2 %
70250	6340	000	Social Security	20,940	19,848	5.5 %
70260	6340	000	Dental	1,437	1,476	(2.6)%
70270	6340	000	Vision	291	276	5.4 %
70280	6340	000	Retiree Health Care (OPEB)	732	2,052	(64.3)%
70335	6340	000	Other Employee Related Expenses	1,560	2,340	(33.3)%
70350	6340	000	Professional Training and Dues	740	4,180	(82.3)%
71110	6340	000	Advertising and Marketing Services	1,000	1,000	— %
71900	6340	000	Other Contracted Labor	3,000	—	n/a
74010	6340	000	Insurance Premiums	12,420	12,000	3.5 %
75090	6340	000	Printing	—	40	(100.0)%
75100	6340	000	Meals and Per Diem	—	375	(100.0)%
			Total Non-Complex-Related Expenses	**392,817**	**370,383**	**6.1 %**
Direct Complex Expenses						
71900	6340		Other Contracted Labor	1,135,000	2,550,000	(55.5)%
			Total Direct Complex Expenses	**1,135,000**	**2,550,000**	**(55.5)%**
			Total Facilities Engineering	**$ 1,527,817**	**$ 2,920,383**	**(47.7)%**

SCHEDULE VIII-7-4

OPERATING EXPENSES

OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 4,936,374	$ 5,443,128	(9.3)%
70120			Overtime	65,835	113,484	(42.0)%
70210			Health Insurance	755,202	675,876	11.7 %
70230			Retirement	532,980	522,324	2.0 %
70240			401K Match	230,631	251,364	(8.2)%
70250			Social Security	375,552	414,276	(9.3)%
70260			Dental	51,027	60,444	(15.6)%
70270			Vision	10,317	11,244	(8.2)%
70280			Retiree Health Care (OPEB)	47,904	65,244	(26.6)%
70335			Other Employee Related Expenses	4,680	4,680	— %
70340			Physical Examinations	2,000	2,000	— %
70350			Professional Training and Dues	8,385	11,450	(26.8)%
70380			Uniforms	75,604	76,379	(1.0)%
71320			Baggage Handling System & Boarding Bridge Services	2,385,261	2,413,646	(1.2)%
71330			Elevators/Escalators	1,168,778	973,725	20.0 %
71340			Heating Ventilation & Air Conditioning (HVAC)	448,083	461,996	(3.0)%
71350			Janitorial	6,858,001	6,814,222	0.6 %
71360			Landscaping	698,867	381,082	83.4 %
71370			Repairs and Maintenance	929,072	1,109,728	(16.3)%
71400			Waste Disposal	166,200	343,500	(51.6)%
71900			Other Contracted Labor	2,063,844	3,967,026	(48.0)%
72010			Electricity	4,790,671	4,812,216	(0.4)%
72020			Natural Gas	370,511	367,560	0.8 %
72030			Water	222,046	368,658	(39.8)%
72040			Sewer	427,297	730,386	(41.5)%
73030			Small Equipment	61,254	95,994	(36.2)%
73040			Fuel	278,978	566,469	(50.8)%
73060			Baggage Handling System & Boarding Bridge Supplies	546,420	793,552	(31.1)%
73090			Parts and Supplies	1,181,524	1,129,191	4.6 %
74010			Insurance Premiums	184,284	178,092	3.5 %
75050			Permit Administration	53,316	53,316	— %
75100			Meals and Per Diem	1,400	4,672	(70.0)%
75110			Travel Related Expenses	620	—	n/a
			Total Operational Asset Management Business Unit Rollup	**$ 29,932,918**	**$ 33,216,924**	**(9.9)%**

SCHEDULE VIII-7-4a

OPERATING EXPENSES

6510 BAGGAGE SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6510	000	Salaries	$ 83,109	$ 80,676	3.0 %
70210	6510	000	Health Insurance	10,692	8,292	28.9 %
70230	6510	000	Retirement	8,973	7,740	15.9 %
70240	6510	000	401K Match	4,155	2,424	71.4 %
70250	6510	000	Social Security	6,360	6,168	3.1 %
70260	6510	000	Dental	720	732	(1.6)%
70270	6510	000	Vision	144	132	9.1 %
70280	6510	000	Retiree Health Care (OPEB)	2,220	1,368	62.3 %
70335	6510	000	Other Employee Related Expenses	780	780	— %
70350	6510	000	Professional Training and Dues	400	—	n/a
74010	6510	000	Insurance Premiums	936	900	4.0 %
75100	6510	000	Meals and Per Diem	1,200	—	n/a
			Total Non-Complex-Related Expenses	**119,689**	**109,212**	**9.6 %**
Direct Complex Expenses						
71320	6510		Baggage Handling System & Boarding Bridge Services	2,385,261	2,413,646	(1.2)%
71900	6510		Other Contracted Labor	1,999,998	3,900,000	(48.7)%
73060	6510		Baggage Handling System & Boarding Bridge Supplies	546,420	793,552	(31.1)%
			Total Direct Complex Expenses	**4,931,679**	**7,107,198**	**(30.6)%**
			Total Baggage Systems	**$ 5,051,368**	**$ 7,216,410**	**(30.0)%**

SCHEDULE VIII-7-4b
OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6520	000	Salaries	$ 253,584	$ 246,144	3.0 %
70210	6520	000	Health Insurance	21,690	16,848	28.7 %
70230	6520	000	Retirement	27,384	23,616	16.0 %
70240	6520	000	401K Match	12,684	12,312	3.0 %
70250	6520	000	Social Security	19,200	18,576	3.4 %
70260	6520	000	Dental	1,437	1,476	(2.6)%
70270	6520	000	Vision	291	276	5.4 %
70280	6520	000	Retiree Health Care (OPEB)	4,440	1,368	224.6 %
70380	6520	000	Uniforms	—	625	(100.0)%
73090	6520	000	Parts and Supplies	100	100	— %
74010	6520	000	Insurance Premiums	9,420	9,096	3.6 %
			Total Non-Complex-Related Expenses	**350,230**	**330,437**	**6.0 %**
Direct Complex Expenses						
71330	6520		Elevators/Escalators	1,168,778	973,725	20.0 %
71340	6520		Heating Ventilation & Air Conditioning (HVAC)	259,875	290,688	(10.6)%
71350	6520		Janitorial	6,858,001	6,814,222	0.6 %
71360	6520		Landscaping	698,867	381,082	83.4 %
71370	6520		Repairs and Maintenance	296,354	362,403	(18.2)%
71400	6520		Waste Disposal	156,000	328,500	(52.5)%
75050	6520		Permit Administration	15,725	15,725	— %
			Total Direct Complex Expenses	**9,453,600**	**9,166,345**	**3.1 %**
			Total Contract Facilities Maintenance	**$ 9,803,830**	**$ 9,496,782**	**3.2 %**

SCHEDULE VIII-7-4c
OPERATING EXPENSES
6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6540	000	Salaries	$ 509,064	$ 549,420	(7.3)%
70120	6540	000	Overtime	5,388	4,908	9.8 %
70210	6540	000	Health Insurance	74,592	66,000	13.0 %
70230	6540	000	Retirement	54,963	52,728	4.2 %
70240	6540	000	401K Match	25,452	27,468	(7.3)%
70250	6540	000	Social Security	38,940	42,036	(7.4)%
70260	6540	000	Dental	5,031	5,892	(14.6)%
70270	6540	000	Vision	1,017	1,092	(6.9)%
70280	6540	000	Retiree Health Care (OPEB)	7,668	4,776	60.6 %
70350	6540	000	Professional Training and Dues	950	95	900.0 %
70380	6540	000	Uniforms	9,921	9,921	— %
71370	6540	000	Repairs and Maintenance	141,425	183,225	(22.8)%
73030	6540	000	Small Equipment	40,404	49,196	(17.9)%
73040	6540	000	Fuel	256,728	532,604	(51.8)%
73090	6540	000	Parts and Supplies	302,728	242,728	24.7 %
74010	6540	000	Insurance Premiums	15,624	15,096	3.5 %
75050	6540	000	Permit Administration	36,946	36,946	— %
			Total Fleet Maintenance	**$ 1,526,841**	**$ 1,824,131**	**(16.3)%**

SCHEDULE VIII-7-4d
OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6550	000	Salaries	$ 870,465	$ 792,288	9.9 %
70120	6550	000	Overtime	24,996	17,940	39.3 %
70210	6550	000	Health Insurance	127,860	90,864	40.7 %
70230	6550	000	Retirement	93,984	76,032	23.6 %
70240	6550	000	401K Match	39,864	36,072	10.5 %
70250	6550	000	Social Security	66,588	60,612	9.9 %
70260	6550	000	Dental	8,625	8,112	6.3 %
70270	6550	000	Vision	1,740	1,512	15.1 %
70280	6550	000	Retiree Health Care (OPEB)	18,516	14,736	25.7 %
70335	6550	000	Other Employee Related Expenses	780	780	— %
70350	6550	000	Professional Training and Dues	500	700	(28.6)%
70380	6550	000	Uniforms	3,985	4,135	(3.6)%
71370	6550	000	Repairs and Maintenance	46,510	122,987	(62.2)%
71900	6550	000	Other Contracted Labor	46,846	54,046	(13.3)%
73090	6550	000	Parts and Supplies	78,610	62,360	26.1 %
74010	6550	000	Insurance Premiums	17,388	16,800	3.5 %
75100	6550	000	Meals and Per Diem	200	749	(73.3)%
75110	6550	000	Travel Related Expenses	620	—	n/a
			Total Non-Complex-Related Expenses	**1,448,077**	**1,360,725**	**6.4 %**
Direct Complex Expenses						
71370	6550		Repairs and Maintenance	3,480	3,480	— %
73040	6550		Fuel	22,250	33,865	(34.3)%
73090	6550		Parts and Supplies	4,104	4,104	— %
			Total Direct Complex Expenses	**29,834**	**41,449**	**(28.0)%**
			Total Fueling Systems	**1,477,911**	**1,402,174**	**5.4 %**

SCHEDULE VIII-7-4e
OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6570	000	Salaries	$ 1,700,400	$ 2,225,436	(23.6)%
70120	6570	000	Overtime	20,019	32,184	(37.8)%
70210	6570	000	Health Insurance	255,096	272,112	(6.3)%
70230	6570	000	Retirement	183,588	213,552	(14.0)%
70240	6570	000	401K Match	79,092	105,984	(25.4)%
70250	6570	000	Social Security	128,208	168,372	(23.9)%
70260	6570	000	Dental	17,250	24,324	(29.1)%
70270	6570	000	Vision	3,492	4,524	(22.8)%
70280	6570	000	Retiree Health Care (OPEB)	14,316	24,552	(41.7)%
70335	6570	000	Other Employee Related Expenses	780	780	— %
70340	6570	000	Physical Examinations	2,000	2,000	— %
70350	6570	000	Professional Training and Dues	3,575	2,495	43.3 %
70380	6570	000	Uniforms	35,068	35,068	— %
71370	6570	000	Repairs and Maintenance	53,220	12,516	325.2 %
71900	6570	000	Other Contracted Labor	16,000	—	325.2 %
73030	6570	000	Small Equipment	9,600	14,448	(33.6)%
73090	6570	000	Parts and Supplies	60,358	43,138	39.9 %
74010	6570	000	Insurance Premiums	68,700	66,396	3.5 %
75100	6570	000	Meals and Per Diem	—	573	(100.0)%
			Total Non-Complex-Related Expenses	**2,650,762**	**3,248,454**	**(18.4)%**
Direct Complex Expenses						
71340	6570		Heating Ventilation and Air Conditioning (HVAC)	188,208	171,308	9.9 %
71370	6570		Repairs and Maintenance	98,060	126,717	(22.6)%
71400	6570		Waste Disposal	10,200	15,000	(32.0)%
71900	6570		Other Contracted Labor	—	12,500	(100.0)%
72010	6570		Electricity	4,790,671	4,812,216	(0.4)%
72020	6570		Fuel-Natural Gas	370,511	367,560	0.8 %
72030	6570		Water	222,046	368,658	(39.8)%
72040	6570		Sewer	427,297	730,386	(41.5)%
73090	6570		Parts and Supplies	250,764	290,226	(13.6)%
75050	6570		Permit Administration	645	645	— %
			Total Direct Complex Expenses	**6,358,402**	**6,895,216**	**(7.8)%**
			Total Facilities Maintenance	**$ 9,009,164**	**$ 10,143,670**	**(11.2)%**

SCHEDULE VIII-7-4f
OPERATING EXPENSES
6580 FIELDS MAINTENANCE

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6580	000	Salaries	$ 1,519,752	$ 1,549,164	(1.9)%
70120	6580	000	Overtime	15,432	58,452	(73.6)%
70210	6580	000	Health Insurance	265,272	221,760	19.6 %
70230	6580	000	Retirement	164,088	148,656	10.4 %
70240	6580	000	401K Match	69,384	67,104	3.4 %
70250	6580	000	Social Security	116,256	118,512	(1.9)%
70260	6580	000	Dental	17,964	19,908	(9.8)%
70270	6580	000	Vision	3,633	3,708	(2.0)%
70280	6580	000	Retiree Health Care (OPEB)	744	18,444	(96.0)%
70335	6580	000	Other Employee Related Expenses	2,340	2,340	— %
70350	6580	000	Professional Training and Dues	2,960	8,160	(63.7)%
70380	6580	000	Uniforms	26,630	26,630	— %
71370	6580	000	Repairs and Maintenance	3,500	2,500	40.0 %
71900	6580	000	Other Contracted Labor	1,000	480	108.3 %
73030	6580	000	Small Equipment	11,250	32,350	(65.2)%
73090	6580	000	Parts and Supplies	13,500	9,400	43.6 %
74010	6580	000	Insurance Premiums	72,216	69,804	3.5 %
75100	6580	000	Meals and Per Diem	—	3,350	(100.0)%
			Total Non-Complex-Related Expenses	**2,305,921**	**2,360,722**	**(2.3)%**
Direct Complex Expenses						
71370	6580		Repairs and Maintenance	286,523	295,900	(3.2)%
73090	6580		Parts and Supplies	471,360	477,135	(1.2)%
			Total Direct Complex Expenses	**757,883**	**773,035**	**(2.0)%**
			Total Fields Maintenance	**$ 3,063,804**	**$ 3,133,757**	**(2.2)%**

SCHEDULE VIII-7-5

OPERATING EXPENSES

PLANNING AND ENVIRONMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 479,325	$ 429,852	11.5 %
70210			Health Insurance	43,149	33,492	28.8 %
70230			Retirement	51,756	41,244	25.5 %
70240			401K Match	23,232	21,492	8.1 %
70250			Social Security	34,473	30,696	12.3 %
70260			Dental	2,877	2,940	(2.1)%
70270			Vision	579	540	7.2 %
70280			Retiree Health Care (OPEB)	29,664	2,736	984.2 %
70350			Professional Training and Dues	1,740	7,915	(78.0)%
71370			Repairs and Maintenance	86,000	86,000	— %
71900			Other Contracted Labor	116,874	116,874	— %
72010			Electricity	5,292	5,292	— %
73090			Parts and Supplies	1,010	1,210	(16.5)%
74010			Insurance Premiums	3,732	3,600	3.7 %
75050			Permit Administration	5,965	5,965	— %
75100			Meals and Per Diem	—	1,413	(100.0)%
			Total Airport Operations Business Unit Rollup	**$ 885,668**	**$ 791,261**	**11.9 %**

SCHEDULE VIII-7-5a
OPERATING EXPENSES
6750 NOISE

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6750	000	Salaries	$ 84,564	$ 82,092	3.0 %
70210	6750	000	Health Insurance	10,692	8,292	28.9 %
70230	6750	000	Retirement	9,132	7,872	16.0 %
70240	6750	000	401K Match	4,224	4,104	2.9 %
70250	6750	000	Social Security	6,468	6,276	3.1 %
70260	6750	000	Dental	720	732	(1.6)%
70270	6750	000	Vision	144	132	9.1 %
70280	6750	000	Retiree Health Care (OPEB)	816	684	19.3 %
70350	6750	000	Professional Training and Dues	850	1,500	(43.3)%
71370	6750	000	Repairs and Maintenance	86,000	86,000	— %
72010	6750	000	Electricity	5,292	5,292	— %
73090	6750	000	Parts and Supplies	15	15	— %
74010	6750	000	Insurance Premiums	936	900	4.0 %
75100	6750	000	Meals and Per Diem	—	180	(100.0)%
			Total Noise	**$ 209,853**	**$ 204,071**	**2.8 %**

SCHEDULE VIII-7-5b
OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6760	000	Salaries	$ 92,937	$ 90,216	3.0 %
70210	6760	000	Health Insurance	10,728	8,316	29.0 %
70230	6760	000	Retirement	10,032	8,652	16.0 %
70240	6760	000	401K Match	4,647	4,512	3.0 %
70250	6760	000	Social Security	7,110	6,900	3.0 %
70260	6760	000	Dental	720	732	(1.6)%
70270	6760	000	Vision	144	132	9.1 %
70280	6760	000	Retiree Health Care (OPEB)	2,328	684	240.4 %
70350	6760	000	Professional Training and Dues	380	1,460	(74.0)%
71900	6760	000	Other Contracted Labor	71,874	71,874	— %
73090	6760	000	Parts and Supplies	895	1,095	(18.3)%
74010	6760	000	Insurance Premiums	936	900	4.0 %
75050	6760	000	Permit Administration	5,965	5,965	— %
75100	6760	000	Meals and Per Diem	—	262	(100.0)%
			Total Non-Complex-Related Expenses	**208,696**	**201,700**	**3.5 %**
Direct Complex Expenses						
71900	6760		Other Contracted Labor	45,000	45,000	— %
			Total Direct Complex Expenses	**45,000**	**45,000**	**— %**
			Total Environment	**$ 253,696**	**$ 246,700**	**2.8 %**

SCHEDULE VIII-7-5c
OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6770	000	Salaries	$ 301,824	$ 257,544	17.2 %
70210	6770	000	Health Insurance Premiums	21,729	16,884	28.7 %
70230	6770	000	Retirement	32,592	24,720	31.8 %
70240	6770	000	401K Match	14,361	12,876	11.5 %
70250	6770	000	Social Security	20,895	17,520	19.3 %
70260	6770	000	Dental	1,437	1,476	(2.6)%
70270	6770	000	Vision	291	276	5.4 %
70280	6770	000	Retiree Health Care (OPEB)	26,520	1,368	1,838.6 %
70350	6770	000	Professional Training and Dues	510	4,955	(89.7)%
73090	6770	000	Parts and Supplies	100	100	—
74010	6770	000	Insurance Premiums	1,860	1,800	3.3 %
75100	6770	000	Meals and Per Diem	—	971	(100.0)%
			Total Planning	**422,119**	**340,490**	**24.0 %**

SCHEDULE VIII-8

OPERATING EXPENSES

INFORMATION SERVICES DIVISION ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
70110			Salaries	$ 3,011,736	$ 2,925,576	2.9 %
70120			Overtime	7,623	9,660	(21.1)%
70210			Health Insurance	301,764	234,240	28.8 %
70230			Retirement	325,176	280,752	15.8 %
70240			401K Match	127,911	124,392	2.8 %
70250			Social Security	219,648	213,156	3.0 %
70260			Dental	20,124	20,640	(2.5)%
70270			Vision	4,068	3,840	5.9 %
70280			Retiree Health Care (OPEB)	528	22,548	(97.7)%
70335			Other Employee Related Expenses	15,420	—	n/a
70350			Professional Training and Dues	4,073	—	n/a
70380			Uniforms	3,500	—	n/a
71140			Technology Services	1,641,235	1,664,081	(1.4)%
71310			Airport Operations Information System (AOIS) Services	901,218	1,406,806	(35.9)%
71370			Repairs and Maintenance	18,900	13,500	40.0 %
71900			Other Contracted Labor	261,608	257,508	1.6 %
72050			Telecommunications	268,128	312,088	(14.1)%
72060			TV Service Providers	74,064	82,308	(10.0)%
73010			Computer Hardware	120,419	39,500	204.9 %
73020			Computer Software	20,600	33,155	(37.9)%
73030			Small Equipment	29,702	23,302	27.5 %
73090			Parts and Supplies	22,335	18,938	17.9 %
74010			Insurance Premiums	47,280	45,696	3.5 %
75060			Office and General Supplies	9,262	5,672	63.3 %
75090			Printing	3,550	—	n/a
75100			Meals and Per Diem	1,229	—	n/a
75110			Travel Related Expenses	5,421	—	n/a
			TOTAL INFORMATION SERVICES DIVISION ROLLUP	**$ 7,466,522**	**$ 7,737,358**	**(3.5)%**

SCHEDULE VIII-8a
OPERATING EXPENSES
7010 INFORMATION SERVICES DEPARTMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	7010	000	Salaries	$ 2,950,644	$ 2,866,284	2.9 %
70120	7010	000	Overtime	7,056	9,516	(25.9)%
70210	7010	000	Health Insurance	291,144	226,020	28.8 %
70230	7010	000	Retirement	318,576	275,064	15.8 %
70240	7010	000	401K Match	124,857	121,428	2.8 %
70250	7010	000	Social Security	214,980	208,620	3.0 %
70260	7010	000	Dental	19,404	19,908	(2.5)%
70270	7010	000	Vision	3,924	3,708	5.8 %
70280	7010	000	Retiree Health Care (OPEB)	528	21,180	(97.5)%
70335	7010	000	Other Employee Related Expenses	15,420	—	n/a
70350	7010	000	Professional Training and Dues	3,878	—	n/a
70380	7010	000	Uniforms	3,500	—	n/a
71140	7010	000	Technology Services	1,357,995	1,347,223	0.8 %
71370	7010	000	Repairs and Maintenance	15,100	5,500	174.5 %
71900	7010	000	Other Contracted Labor	251,308	247,008	1.7 %
72050	7010	000	Telecommunications	4,656	48,613	(90.4)%
73010	7010	000	Computer Hardware	79,419	32,500	144.4 %
73020	7010	000	Computer Software	20,600	33,155	(37.9)%
73030	7010	000	Small Equipment	24,277	17,877	35.8 %
73090	7010	000	Parts and Supplies	18,895	13,588	39.1 %
74010	7010	000	Insurance Premiums	45,420	43,896	3.5 %
75060	7010	000	Office and General Supplies	6,840	4,250	60.9 %
75090	7010	000	Printing	3,550	—	n/a
75100	7010	000	Meals and Per Diem	1,229	—	n/a
75110	7010	000	Travel Related Expenses	5,421	—	n/a
			Total Non-Complex-Related Expenses	**5,788,621**	**5,545,338**	**4.4 %**
Direct Complex Expenses						
71140	7010		Technology Services	267,240	316,858	(15.7)%
71310	7010		Airport Operations Information System (AOIS) Services	901,218	1,406,806	(35.9)%
71370	7010		Repairs and Maintenance	3,800	8,000	(52.5)%
72050	7010		Telecommunications	263,472	263,475	— %
72060	7010		TV Service Providers	74,064	82,308	(10.0)%
73010	7010		Computer Hardware	41,000	7,000	485.7 %
73030	7010		Small Equipment	5,425	5,425	— %
73090	7010		Parts and Supplies	3,440	5,350	(35.7)%
75060	7010		Office and General Supplies	1,000	—	n/a
			Total Direct Complex Expenses	**1,560,659**	**2,095,222**	**(25.5)%**
			Total Information Services Department	**$ 7,349,280**	**$ 7,640,560**	**(3.8)%**

SCHEDULE VIII-8b
OPERATING EXPENSES
7060 GIS

ACCOUNTING CODE				FY 2021-2022	FY 2020-2021	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	7060	000	Salaries	$ 61,092	$ 59,292	3.0 %
70120	7060	000	Overtime	567	144	293.8 %
70210	7060	000	Health Insurance	10,620	8,220	29.2 %
70230	7060	000	Retirement	6,600	5,688	16.0 %
70240	7060	000	401K Match	3,054	2,964	3.0 %
70250	7060	000	Social Security	4,668	4,536	2.9 %
70260	7060	000	Dental	720	732	(1.6)%
70270	7060	000	Vision	144	132	9.1 %
70280	7060	000	Retiree Health Care (OPEB)	—	1,368	(100.0)%
70350	7060	000	Professional Training and Dues	195	—	n/a
71140	7060	000	Technology Services	16,000	—	n/a
71900	7060	000	Other Contracted Labor	10,300	10,500	(1.9)%
74010	7060	000	Insurance Premiums	1,860	1,800	3.3 %
75060	7060	000	Office and General Supplies	1,422	1,422	— %
			Total GIS	**$ 117,242**	**$ 96,798**	**21.1 %**

SCHEDULE VIII-9
OPERATING EXPENSES
AIRFIELD COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
211 Airfield						
71140	7010	211	Technology Services	$ 10,140	$ 11,075	(8.4)%
71340	6570	211	Heating Ventilation and Air Conditioning (HVAC)	600	432	38.9 %
71370	6170	211	Repairs and Maintenance	800	800	— %
71370	6520	211	Repairs and Maintenance	6,615	6,300	5.0 %
71370	6580	211	Repairs and Maintenance	153,660	128,810	19.3 %
71900	6170	211	Other Contracted Labor	—	14,604	(100.0)%
71900	6340	211	Other Contracted Labor	735,000	1,050,000	(30.0)%
71900	6760	211	Other Contracted Labor	45,000	45,000	— %
72010	6570	211	Electricity	144,411	133,656	8.0 %
72020	6570	211	Natural Gas	2,769	3,084	(10.2)%
72050	7010	211	Telecommunications	21,783	21,783	— %
73040	6550	211	Fuel	6,625	9,400	(29.5)%
73090	6580	211	Parts and Supplies	367,100	368,600	(0.4)%
74010	5070	211	Insurance Premiums	137,304	128,064	7.2 %
			TOTAL AIRFIELD COMPLEX	**$ 1,631,807**	**$ 1,921,608**	**(15.1)%**

SCHEDULE VIII-10
OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
321 Terminal 1						
71140	7010	321	Technology Services	$ 17,800	$ 45,000	(60.4)%
71310	7010	321	Airport Operations Information System (AOIS) Services	104,388	246,656	(57.7)%
71320	6510	321	Baggage Handling System & Boarding Bridge Services	628,834	631,238	(0.4)%
71330	6520	321	Elevators/Escalators	176,717	171,374	3.1 %
71340	6520	321	Heating Ventilation and Air Conditioning (HVAC)	58,370	58,358	— %
71340	6570	321	Heating Ventilation and Air Conditioning (HVAC)	20,400	21,996	(7.3)%
71350	6520	321	Janitorial	1,130,760	1,076,566	5.0 %
71370	6520	321	Repairs and Maintenance	32,481	45,057	(27.9)%
71370	6570	321	Repairs and Maintenance	11,300	7,348	53.8 %
71380	6170	321	Ramp Tower	—	81,708	(100.0)%
71900	6510	321	Other Contracted Labor	199,998	390,000	(48.7)%
71900	6570	321	Other Contracted Labor	—	12,500	(100.0)%
72010	6570	321	Electricity	464,836	470,088	(1.1)%
72020	6570	321	Natural Gas	37,614	30,144	24.8 %
72030	6570	321	Water	1,288	2,137	(39.7)%
72040	6570	321	Sewer	2,478	4,233	(41.5)%
72050	7010	321	Telecommunications	11,504	11,504	— %
72060	7010	321	TV Service Providers	12,312	12,312	— %
73040	6550	321	Fuel	3,200	5,300	(39.6)%
73060	6510	321	Baggage Handling System & Boarding Bridge Supplies	75,600	189,022	(60.0)%
73090	6570	321	Parts and Supplies	52,416	36,996	41.7 %
74010	5070	321	Insurance Premiums	99,540	92,844	7.2 %
74080	5070	321	Insurance Claims	2,251	9,002	(75.0)%
75050	6520	321	Permit Administration	2,550	2,550	— %
75050	6570	321	Permit Administration	140	140	— %
			Total Terminal 1 Complex	**3,146,777**	**3,654,073**	**(13.9)%**
331 Terminal 2						
71140	7010	331	Technology Services	100,442	129,476	(22.4)%
71310	7010	331	Airport Operations Information System (AOIS) Services	796,830	1,160,150	(31.3)%
71320	6510	331	Baggage Handling System & Boarding Bridge Services	1,756,427	1,782,408	(1.5)%
71330	6520	331	Elevators/Escalators	745,749	545,349	36.7 %
71340	6520	331	Heating Ventilation and Air Conditioning (HVAC)	70,983	93,928	(24.4)%
71340	6570	331	Heating Ventilation and Air Conditioning (HVAC)	81,600	69,876	16.8 %
71350	6520	331	Janitorial	4,933,362	4,841,885	1.9 %
71370	6520	331	Repairs and Maintenance	156,383	178,000	(12.1)%
71370	6570	331	Repairs and Maintenance	60,475	95,659	(36.8)%
71370	7010	331	Repairs and Maintenance	—	8,000	(100.0)%
71380	6170	331	Ramp Tower	817,020	735,312	11.1 %
71900	4010	331	Other Contracted Labor	36,000	—	n/a
71900	6510	331	Other Contracted Labor	1,800,000	3,510,000	(48.7)%
72010	6570	331	Electricity	2,093,335	2,163,252	(3.2)%
72030	6570	331	Water	91,368	151,701	(39.8)%
72040	6570	331	Sewer	175,833	300,553	(41.5)%
72050	7010	331	Telecommunications	70,599	70,599	— %

SCHEDULE VIII-10 - CONTINUED
OPERATING EXPENSES
TERMINAL COMPLEX

G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
72060	7010	331	TV Service Providers	49,752	57,996	(14.2)%
73010	7010	331	Computer Hardware	41,000	7,000	485.7 %
73060	6510	331	Baggage Handling System & Boarding Bridge Supplies	470,820	604,530	(22.1)%
73090	6570	331	Parts and Supplies	136,144	210,736	(35.4)%
73090	7010	331	Parts and Supplies	2,500	2,000	25.0 %
74010	5070	331	Insurance Premiums	331,824	309,504	7.2 %
74080	5070	331	Insurance Claims	7,332	29,328	(75.0)%
75050	6520	331	Permit Administration	8,150	8,150	— %
			Total Terminal 2 Complex	**14,833,928**	**17,065,392**	**(13.1)%**

334 Federal Inspection Services (FIS) International

G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
71140	7010	334	Technology Services	33,000	33,000	— %
72050	7010	334	Telecommunications	9,600	9,600	— %
75060	7010	334	Office and General Supplies	1,000	—	n/a
			Total Federal Inspection Services (FIS) International Complex	**43,600**	**42,600**	**2.3 %**

341 Central Energy Plant

G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
71140	7010	341	Technology Services	8,499	8,500	— %
71340	6520	341	Heating Ventilation and Air Conditioning (HVAC)	96,924	104,850	(7.6)%
71340	6570	341	Heating Ventilation and Air Conditioning (HVAC)	36,000	39,468	(8.8)%
71350	6520	341	Janitorial	20,962	22,867	(8.3)%
71370	6520	341	Repairs and Maintenance	24,463	23,773	2.9 %
72010	6570	341	Electricity	799,648	770,232	3.8 %
72020	6570	341	Natural Gas	275,946	252,804	9.2 %
72030	6570	341	Water	35,726	59,317	(39.8)%
72040	6570	341	Sewer	68,753	117,518	(41.5)%
72050	7010	341	Telecommunications	526	526	— %
73040	6550	341	Fuel	8,025	13,250	(39.4)%
73090	6570	341	Parts and Supplies	6,600	4,044	63.2 %
74010	5070	341	Insurance Premiums	8,688	8,112	7.1 %
75050	6570	341	Permit Administration	120	120	— %
			Total Central Energy Plant Complex	**1,390,880**	**1,425,381**	**(2.4)%**
			TOTAL TERMINAL COMPLEX	**$ 19,415,185**	**$ 22,187,446**	**(12.5)%**

SCHEDULE VIII-11
OPERATING EXPENSES
GENERAL AVIATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
381 General Aviation-General						
71350	6520	381	Janitorial	$ 1,068	$ 2,027	(47.3)%
71370	6570	381	Repairs and Maintenance	3,200	1,592	101.0 %
71900	6340	381	Other Contracted Labor	150,000	—	n/a
72010	6570	381	Electricity	13,987	12,924	8.2 %
72020	6570	381	Natural Gas	(752)	900	(183.6)%
72030	6570	381	Water	6,925	11,496	(39.8)%
72040	6570	381	Sewer	13,326	22,776	(41.5)%
72050	7010	381	Telecommunications	426	426	— %
73090	6570	381	Parts and Supplies	996	612	62.7 %
74010	5070	381	Insurance Premiums	8,376	7,812	7.2 %
74080	5070	381	Insurance Claims	204	794	(74.3)%
75050	6520	381	Permit Administration	175	175	— %
			Total General Aviation-General Complex	**197,931**	**61,534**	**221.7 %**
382 General Aviation-Terminal						
71330	6520	382	Elevators/Escalators	2,400	2,400	— %
71900	6310	382	Other Contracted Labor	850,000	600,000	41.7 %
72030	6570	382	Water	341	562	(39.3)%
72040	6570	382	Sewer	651	1,117	(41.7)%
72050	7010	382	Telecommunications	1,868	1,868	— %
73040	6550	382	Fuel	90	120	(25.0)%
73090	6570	382	Parts and Supplies	4,500	2,760	63.0 %
74010	5070	382	Insurance Premiums	7,656	7,140	7.2 %
74080	5070	382	Insurance Claims	121	494	(75.5)%
75050	6520	382	Permit Administration	175	175	— %
75050	6570	382	Permit Administration	70	70	— %
			Total General Aviation-Terminal Complex	**867,872**	**616,706**	**40.7 %**
391 General Aviation-Corporate Facility						
71900	6340	391	Other Contracted Labor	50,000	—	n/a
			Total General Aviation-Corporate Facilities	**50,000**	**—**	**n/a**
			TOTAL GENERAL AVIATION COMPLEX	**$ 1,115,803**	**$ 678,240**	**64.5 %**

SCHEDULE VIII-12
OPERATING EXPENSES
CARGO COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
431 North Cargo						
71370	6570	431	Repairs and Maintenance	$ 1,200	$ 600	100.0 %
72010	6570	431	Electricity	29,371	29,460	(0.3)%
72030	6570	431	Water	681	1,130	(39.7)%
72040	6570	431	Sewer	1,310	2,240	(41.5)%
72050	7010	431	Telecommunications	426	426	— %
73090	6570	431	Parts and Supplies	1,992	1,224	62.7 %
74010	5070	431	Insurance Premiums	5,592	5,208	7.4 %
			Total North Cargo Complex	**40,572**	**40,288**	**0.7 %**
432 South Cargo 1						
71340	6570	432	Heating Ventilation and Air Conditioning (HVAC)	2,004	1,440	39.2 %
71370	6520	432	Repairs and Maintenance	1,630	1,606	1.5 %
71370	6570	432	Repairs and Maintenance	1,200	600	100.0 %
72010	6570	432	Electricity	20,614	19,116	7.8 %
72030	6570	432	Water	1,032	1,711	(39.7)%
72040	6570	432	Sewer	1,984	3,391	(41.5)%
72050	7010	432	Telecommunications	7,135	7,135	— %
73090	6570	432	Parts and Supplies	1,200	732	63.9 %
74010	5070	432	Insurance Premiums	3,312	3,096	7.0 %
			Total South Cargo 1 Complex	**40,111**	**38,827**	**3.3 %**
433 South Cargo 2						
71340	6570	433	Heating Ventilation and Air Conditioning (HVAC)	2,004	1,440	39.2 %
71370	6520	433	Repairs and Maintenance	1,630	1,606	1.5 %
72010	6570	433	Electricity	1,459	—	n/a
72020	6570	433	Natural Gas	981	3,732	(73.7)%
73090	6570	433	Parts and Supplies	1,200	732	63.9 %
74010	5070	433	Insurance Premiums	2,376	2,220	7.0 %
			Total South Cargo 2 Complex	**9,650**	**9,730**	**(0.8)%**
434 South Cargo 3						
71330	6520	434	Elevators/Escalators	2,400	2,400	— %
71340	6570	434	Heating Ventilation and Air Conditioning (HVAC)	6,000	4,740	26.6 %
71350	6520	434	Janitorial	5,688	5,973	(4.8)%
71370	6520	434	Repairs and Maintenance	7,592	7,381	2.9 %
71370	6570	434	Repairs and Maintenance	2,000	1,045	91.4 %
72010	6570	434	Electricity	6,827	5,424	25.9 %
72030	6570	434	Water	132	221	(40.3)%
72040	6570	434	Sewer	256	438	(41.6)%
72050	7010	434	Telecommunications	674	674	— %
73090	6570	434	Parts and Supplies	3,996	2,448	63.2 %
74010	5070	434	Insurance Premiums	6,204	5,796	7.0 %
74080	5070	434	Insurance Claims	131	514	(74.5)%
75050	6520	434	Permit Administration	175	175	— %
			Total South Cargo 3 Complex	**42,075**	**37,229**	**13.0 %**
			TOTAL CARGO COMPLEX	**$ 132,408**	**$ 126,074**	**5.0 %**

SCHEDULE VIII-13
OPERATING EXPENSES
FUEL FARM COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
441 Fuel Farm						
71140	7010	441	Technology Services	$ 33,828	$ 33,828	— %
71340	6570	441	Heating Ventilation and Air Conditioning (HVAC)	600	432	38.9 %
71350	6520	441	Janitorial	16,076	16,023	0.3 %
71370	6520	441	Repairs and Maintenance	4,953	4,782	3.6 %
71370	6570	441	Repairs and Maintenance	1,020	504	102.4 %
72010	6570	441	Electricity	64,639	87,048	(25.7)%
72020	6570	441	Natural Gas	(175)	756	(123.1)%
72030	6570	441	Water	35,292	58,597	(39.8)%
72040	6570	441	Sewer	67,916	116,090	(41.5)%
72050	7010	441	Telecommunications	4,956	4,956	— %
73040	6550	441	Fuel	350	480	(27.1)%
73090	6570	441	Parts and Supplies	3,240	4,920	(34.1)%
74010	5070	441	Insurance Premiums	13,140	12,252	7.2 %
			TOTAL FUEL FARM COMPLEX	**$ 245,835**	**$ 340,668**	**(27.8)%**

SCHEDULE VIII-14
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
411 National Guard Facility						
72030	6570	411	Water	$ 719	$ 1,194	(39.8)%
72040	6570	411	Sewer	1,382	2,363	(41.5)%
			Total National Guard Facility Complex	**$ 2,101**	**$ 3,557**	**(40.9)%**
451 Authority Building						
71140	7010	451	Technology Services	$ 11,785	$ 11,600	1.6 %
71330	6520	451	Elevators/Escalators	2,400	13,090	(81.7)%
71340	6520	451	Heating Ventilation and Air Conditioning (HVAC)	5,888	5,876	0.2 %
71340	6570	451	Heating Ventilation and Air Conditioning (HVAC)	13,080	11,556	13.2 %
71350	6520	451	Janitorial	82,550	151,463	(45.5)%
71370	6520	451	Repairs and Maintenance	6,055	12,135	(50.1)%
71370	6570	451	Repairs and Maintenance	2,040	1,008	102.4 %
71370	7010	451	Repairs and Maintenance	1,200	—	n/a
72010	6570	451	Electricity	68,464	62,448	9.6 %
72020	6570	451	Natural Gas	11,402	10,428	9.3 %
72030	6570	451	Water	534	887	(39.8)%
72040	6570	451	Sewer	1,027	1,757	(41.5)%
72050	7010	451	Telecommunications	39,120	39,117	— %
72060	7010	451	TV Service Providers	3,600	3,600	— %
73040	6550	451	Fuel	90	120	(25.0)%
73090	6570	451	Parts and Supplies	5,340	3,276	63.0 %
74010	5070	451	Insurance Premiums	8,796	8,196	7.3 %
75050	6520	451	Permit Administration	175	175	— %
75050	6570	451	Permit Administration	70	70	— %
			Total Authority Building Complex	**263,616**	**336,802**	**(21.7)%**
452 Department of Transportation (DOT) Hangar						
71330	6520	452	Elevators/Escalators	2,400	2,400	— %
71350	6520	452	Janitorial	4,862	5,333	(8.8)%
71340	6520	452	Heating Ventilation and Air Conditioning (HVAC)	5,888	5,876	0.2 %
71340	6570	452	Heating Ventilation and Air Conditioning (HVAC)	2,400	1,728	38.9 %
71370	6520	452	Repairs and Maintenance	604	600	0.7 %
71370	6570	452	Repairs and Maintenance	2,040	1,008	102.4 %
72050	4030	452	Telecommunications	468	474	(1.3)%
73090	6570	452	Parts and Supplies	4,800	2,940	63.3 %
74010	5070	452	Insurance Premiums	1,656	1,536	7.8 %
75050	6570	452	Permit Administration	70	70	— %
			Total Department of Transportation (DOT) Hangar Complex	**25,188**	**21,965**	**14.7 %**

SCHEDULE VIII-14 - CONTINUED
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
453 Maintenance Building						
71140	7010	453	Technology Services	9,136	7,604	20.1 %
71340	6520	453	Heating Ventilation and Air Conditioning (HVAC)	1,042	1,032	1.0 %
71340	6570	453	Heating Ventilation and Air Conditioning (HVAC)	6,000	4,308	39.3 %
71350	6520	453	Janitorial	63,530	74,251	(14.4)%
71370	6520	453	Repairs and Maintenance	9,153	12,157	(24.7)%
71370	6550	453	Repairs and Maintenance	3,480	3,480	— %
71370	6570	453	Repairs and Maintenance	3,895	2,095	85.9 %
72010	6570	453	Electricity	90,928	98,640	(7.8)%
72020	6570	453	Natural Gas	32,136	38,304	(16.1)%
72030	6570	453	Water	782	1,299	(39.8)%
72040	6570	453	Sewer	1,504	2,570	(41.5)%
72050	4030	453	Telecommunications	24,175	24,175	— %
73040	6550	453	Fuel	875	1,115	(21.5)%
73090	6550	453	Parts and Supplies	4,104	4,104	— %
73090	6570	453	Parts and Supplies	10,620	6,504	63.3 %
74010	5070	453	Insurance Premiums	9,516	8,880	7.2 %
75050	6570	453	Permit Administration	105	105	— %
			Total Maintenance Building Complex	**270,981**	**290,623**	**(6.8)%**
454 Airport Operations Center (AOC)						
71330	6520	454	Elevators/Escalators	4,800	4,800	— %
71340	6520	454	Heating Ventilation and Air Conditioning (HVAC)	20,780	20,768	0.1 %
71340	6570	454	Heating Ventilation and Air Conditioning (HVAC)	9,600	8,196	17.1 %
71350	6520	454	Janitorial	115,826	124,398	(6.9)%
71370	6520	454	Repairs and Maintenance	17,256	25,349	(31.9)%
71370	6570	454	Repairs and Maintenance	4,800	2,388	101.0 %
72010	6570	454	Electricity	149,476	149,052	0.3 %
72020	6570	454	Fuel-Natural Gas	10,317	26,592	(61.2)%
72050	4030	454	Telecommunications	53,744	53,744	— %
72060	4030	454	TV Service Providers	8,400	8,400	— %
73040	6550	454	Fuel	875	1,200	(27.1)%
73090	6570	454	Parts and Supplies	7,620	4,668	63.2 %
74010	5070	454	Insurance Premiums	10,548	9,840	7.2 %
75050	6520	454	Permit Administration	350	350	— %
75050	6570	454	Permit Administration	70	70	— %
			Total Airport Operations Center (AOC) Complex	**414,462**	**439,815**	**(5.8)%**
455 Centralized Waste						
71400	6520	455	Waste Disposal	156,000	328,500	(52.5)%
71400	6570	455	Waste Disposal	10,200	15,000	(32.0)%
72010	6570	455	Electricity	2,741	2,688	2.0 %
73090	6580	455	Parts and Supplies	500	500	— %
74010	5070	455	Insurance Premiums	108	96	12.5 %
			Total Centralized Waste Complex	**169,549**	**346,784**	**(51.1)%**

SCHEDULE VIII-14 - CONTINUED
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
456 Fire and Rescue Building						
71140	7010	456	Technology Services	4,000	—	n/a
71340	6570	456	Heating Ventilation and Air Conditioning (HVAC)	1,200	864	38.9 %
71370	6520	456	Repairs and Maintenance	1,501	1,407	6.7 %
71370	6570	456	Repairs and Maintenance	2,850	11,850	(75.9)%
73090	6570	456	Parts and Supplies	3,000	3,310	(9.4)%
			Total Fire and Rescue Building Complex	**12,551**	**17,431**	**(28.0)%**
461 Flight Kitchen						
72030	6570	461	Water	9,369	15,554	(39.8)%
72040	6570	461	Sewer	18,026	30,814	(41.5)%
			Total Flight Kitchen Complex	**27,395**	**46,368**	**(40.9)%**
489 Miscellaneous Other Locations						
71340	6570	489	Heating Ventilation and Air Conditioning (HVAC)	1,500	1,080	38.9 %
71350	6520	489	Janitorial	20,460	26,569	(23.0)%
71370	6520	489	Repairs and Maintenance	192	180	6.7 %
71370	6570	489	Repairs and Maintenance	2,040	1,020	100.0 %
71370	6580	489	Repairs and Maintenance	—	2,220	(100.0)%
72010	6570	489	Electricity	10,822	9,612	12.6 %
72020	6570	489	Natural Gas	273	816	(66.5)%
72030	6570	489	Water	1,939	3,220	(39.8)%
7040	6570	489	Sewer	3,732	6,381	(41.5)%
72050	4030	489	Telecommunications	4,397	4,397	— %
73090	6570	489	Parts and Supplies	3,000	1,836	63.4 %
74010	5070	489	Insurance Premiums	22,140	20,652	7.2 %
			Total Miscellaneous Other Locations Complex	**70,495**	**77,983**	**(9.6)%**
491 Sheetz						
72010	6570	491	Electricity	2,898	2,628	10.3 %
72030	6570	491	Water	8,236	13,674	(39.8)%
72040	6570	491	Sewer	15,849	27,090	(41.5)%
72050	4030	491	Telecommunications	438	438	— %
			Total Sheetz Complex	**27,421**	**43,830**	**(37.4)%**
			TOTAL OFFICE AND OTHER BUILDINGS COMPLEX	**$ 1,283,759**	**$ 1,625,158**	**(21.0)%**

SCHEDULE VIII-15
OPERATING EXPENSES
RENTAL CAR COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
561 Rental Car						
72010	6570	561	Electricity	$ 1,725	$ 3,300	(47.7)%
72030	6570	561	Water	24,890	41,323	(39.8)%
72040	6570	561	Sewer	47,897	81,871	(41.5)%
72050	7010	561	Telecommunications	426	426	— %
74010	5070	561	Insurance Premiums	11,376	10,620	7.1 %
74080	5070	561	Insurance Claims	121	494	(75.5)%
			TOTAL RENTAL CAR COMPLEX	**$ 86,435**	**$ 138,034**	**(37.4)%**

SCHEDULE VIII-16
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
601 Parking Lot 1						
71350	6520	601	Janitorial	$ 11,496	$ 15,750	(27.0)%
71370	6580	601	Repairs and Maintenance	—	5,520	(100.0)%
			Total Parking Lot 1 Complex	**11,496**	**21,270**	**(46.0)%**
602 ParkRDU Express						
71350	6520	602	Janitorial	—	3,218	(100.0)%
71370	6520	602	Repairs and Maintenance	250	250	— %
74010	5070	602	Insurance Premiums	2,484	2,316	7.3 %
			Total ParkRDU Express Complex	**2,734**	**5,784**	**(52.7)%**
603 ParkRDU Economy 3						
71350	6520	603	Janitorial	2,917	27,735	(89.5)%
71370	6520	603	Repairs and Maintenance	865	856	1.1 %
74010	5070	603	Insurance Premiums	3,204	2,988	7.2 %
			Total ParkRDU Economy 3 Complex	**6,986**	**31,579**	**(77.9)%**
604 ParkRDU Economy 4						
71350	6520	604	Janitorial	—	17,773	(100.0)%
71370	6520	604	Repairs and Maintenance	785	250	214.0 %
74010	5070	604	Insurance Premiums	2,376	2,220	7.0 %
			Total ParkRDU Economy 4 Complex	**3,161**	**20,243**	**(84.4)%**
605 Parking Lot 5						
74010	5070	605	Insurance Premiums	108	96	12.5 %
			Total Parking Lot 5 Complex	**108**	**96**	**12.5 %**
621 ParkRDU Central						
71330	6520	621	Elevators/Escalators	231,912	231,912	— %
71350	6520	621	Janitorial	448,444	355,986	26.0 %
71370	6520	621	Repairs and Maintenance	15,801	31,894	(50.5)%
71900	6340	621	Other Contracted Labor	—	1,500,000	(100.0)%
74010	5070	621	Insurance Premiums	144,648	134,916	7.2 %
75050	6520	621	Permit Administration	3,975	3,975	— %
			Total ParkRDU Central Complex	**844,780**	**2,258,683**	**(62.6)%**
631 Parking General Aviation						
71350	6520	631	Janitorial	—	2,749	(100.0)%
			Total Parking General Aviation Complex	**—**	**2,749**	**(100.0)%**

SCHEDULE VIII-16 - CONTINUED
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
651 RDU Parking General						
71340	6570	651	Heating Ventilation and Air Conditioning (HVAC)	4,200	3,024	38.9 %
71370	6520	651	Repairs and Maintenance	6,711	6,475	3.6 %
71370	6580	651	Repairs and Maintenance	55,000	67,000	(17.9)%
72010	6570	651	Electricity	806,010	774,996	4.0 %
72030	6570	651	Water	437	724	(39.6)%
72040	6570	651	Sewer	840	1,438	(41.6)%
72050	7010	651	Telecommunications	10,193	10,193	— %
73030	7010	651	Small Equipment	5,425	5,425	— %
73040	6550	651	Fuel	1,760	2,400	(26.7)%
73090	6580	651	Parts and Supplies	67,560	73,835	(8.5)%
73090	7010	651	Parts and Supplies	615	1,775	(65.4)%
74010	5070	651	Insurance Premiums	34,764	32,424	7.2 %
74080	5070	651	Insurance Claims	1,393	5,582	(75.0)%
			Total RDU Parking General Complex	**994,908**	**985,291**	**1.0 %**
			TOTAL PARKING COMPLEX	**$ 1,864,173**	**$ 3,325,695**	**(43.9)%**

SCHEDULE VIII-17
OPERATING EXPENSES
GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
721 Taxi Operation						
71340	6570	721	Heating Ventilation and Air Conditioning (HVAC)	$ 1,020	$ 728	40.1 %
71350	6520	721	Janitorial	—	43,656	(100.0)%
71370	6520	721	Repairs and Maintenance	246	1,202	(79.5)%
72030	6570	721	Water	670	1,111	(39.7)%
72040	6570	721	Sewer	1,288	2,200	(41.5)%
72050	7010	721	Telecommunications	576	576	— %
73090	6570	721	Parts and Supplies	4,100	2,488	64.8 %
73090	7010	721	Parts and Supplies	—	1,250	(100.0)%
74010	5070	721	Insurance Premiums	828	780	6.2 %
			Total Taxi Operation Complex	**8,728**	**53,991**	**(83.8)%**
725 Automated Vehicle Identification (AVI) / Ground Transportation						
71140	7010	725	Technology Services	38,610	36,775	5.0 %
71370	6580	725	Repairs and Maintenance	3,000	3,000	— %
71370	7010	725	Repairs and Maintenance	2,600	—	n/a
73090	7010	725	Parts and Supplies	325	325	— %
			Total AVI / Ground Transportation Complex	**44,535**	**40,100**	**11.1 %**
			TOTAL GROUND TRANSPORTATION COMPLEX	**$ 53,263**	**$ 94,091**	**(43.4)%**

SCHEDULE VIII-18
OPERATING EXPENSES
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2021-2022 BUDGET	FY 2020-2021 BUDGET	% CHANGE
881 Roadways						
71360	6520	881	Landscaping	$ 698,867	$ 381,082	83.4 %
71370	6580	881	Repairs and Maintenance	42,500	60,500	(29.8)%
71900	6340	881	Other Contracted Labor	200,000	—	n/a
72010	6570	881	Electricity	12,754	13,608	(6.3)%
72050	7010	881	Telecommunications	438	438	— %
73090	6580	881	Parts and Supplies	20,200	19,200	5.2 %
74010	5070	881	Insurance Premiums	5,172	4,824	7.2 %
74080	5070	881	Insurance Claims	948	3,792	(75.0)%
			Total Roadways Complex	**980,879**	**483,444**	**102.9 %**
889 Water and Sewer Lines						
71370	6520	889	Repairs and Maintenance	1,188	1,143	3.9 %
71370	6580	889	Repairs and Maintenance	32,363	28,850	12.2 %
72010	6570	889	Electricity	5,726	4,044	41.6 %
72030	6570	889	Water	1,685	2,800	(39.8)%
72040	6570	889	Sewer	3,245	5,546	(41.5)%
73040	6550	889	Fuel	360	480	(25.0)%
73090	6580	889	Supplies	16,000	15,000	6.7 %
74010	5070	889	Insurance Premiums	828	780	6.2 %
			Total Water and Sewer Lines Complex	**61,395**	**58,643**	**4.7 %**
			TOTAL GENERAL GROUNDS COMPLEX	**$ 1,042,274**	**$ 542,087**	**92.3 %**

Capital Projects

Capital Projects

Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY

2021-2022 CAPITAL PROJECT ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

$ 653,440,462

Section 2. The following funds are anticipated to be available for the projects; total project amount will be funded through net revenues or appropriate financing:

Transfer Cash from Operating	$ 632,349,755
Total Grant Funds	21,090,707

Section 3. The projects authorized are as follows:

New 21/22 Projects

331030	Terminal 2 Concessions Development Program	$ 4,000,000
881420	ABRM Upgrade	250,000
		$ 4,250,000

Amended Projects

080879	Runway 5L-23R and Taxiway B Replacement	$ 387,300,000
211120	Taxiway B Rehabilitation (North of TW D)	36,000,000
211160	Taxiway C & D Rehabilitation (Between T/W A and T/W H)	3,602,000
211170	North Cargo Apron Reconstruction	1,000,000
211190	Taxiway A1 Rehabilitation - Design and Construction	1,700,000
211200	Taxiway E Rehabilitation - Design	1,000,000
211210	Taxiways C and J Rehabilitation - Design	700,000
881270	Spill Prevention Control and Countermeasure items	143,000
		$ 431,445,000

Ongoing Projects

211110	West RON Apron Rehabilitation	$ 38,000,000
211140	Enhanced Security Perimeter Gates (TSA)	3,000,000
010829	Roadway Informational Sign Rehabilitation	13,200,000
331000	T2 Landside Master Plan	2,000,000
070549	Terminal 2 Checkpoint Expansion	9,250,000
080869	FIS Facilities Expansion	69,000,000
321000	SITA Implementation of T1 Gates 5 thru 9	550,000
621020	Parking Improvements Business Plan (Parking Guidance System)	8,200,000
331020	SITA Flex System	500,000
881410	National Guard Drive Improvements / Haleys Branch Road Rehabilitation	3,000,000
080799	Expanded Park Economy 3	35,618,000
881110	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2	13,000,000
881100	International Drive Rehabilitation	10,036,462
441000	Fuel Farm Facility Improvement Plan	9,186,000
011109	Heritage Displays at Observation Park	1,600,000

881300	Desigo CC Upgrade	285,000
881160	Fleet Fuel Management Software and Hardware Replacement	100,000
881260	Maintenance Facility HVAC Replacement and Upgrade	525,000
881310	Computer Replacement for Jet A and Glycol racks	395,000
881180	Consolidated Trash Facility Concrete Dumpster Slabs	300,000
		$ 217,745,462
	Project Ordinance Total	**$ 653,440,462**

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report at least annually on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 18th day of March 2021

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2021 - MARCH 31, 2022 CAPITAL BUDGET AUTHORIZED SPEND

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY20/21 PROJECT COST	BUDGET INCR/(DECR) FY21/22	TOTAL COST	ACTUAL THROUGH 11/30/2020	PROJECT REMAINING BALANCE	FY21/22 ESTIMATED CASH FLOW
		AIRFIELD PROJECTS						
080879	17-18	Runway 5L-23R and Taxiway B Replacement	390,300,000	(3,000,000)	387,300,000	24,858,533	362,441,467	**2,250,000**
211110	17-18	West RON Apron Rehabilitation	38,000,000	—	38,000,000	20,813,734	17,186,266	**—**
211120	17-18	Taxiway B Rehabilitation (North of TW D)	35,000,000	1,000,000	36,000,000	14,845,327	21,154,673	**17,500,000**
211140	18-19	Enhanced Security Perimeter Gates (TSA)	3,000,000	—	3,000,000	388,728	2,611,272	**—**
211160	19-20	Twy D Reconstruction (includes A5, C, G, and H)	43,569,000	(39,967,000)	3,602,000	401,231	3,200,769	**3,200,000**
211170	20-21	North Cargo Apron Reconstruction	30,750,000	(29,750,000)	1,000,000	13,323	986,677	**986,677**
211190	20-21	Taxiway A1 Rehabilitation - Design and Construction	1,100,000	600,000	1,700,000	40,840	1,659,160	**1,500,000**
211200	20-21	Taxiway E Rehabilitation - Design	750,000	250,000	1,000,000	4,723	995,277	**500,000**
211210	20-21	Taxiways C and J Rehabilitation - Design	350,000	350,000	700,000	558	699,442	**—**
		Subtotal	542,819,000	(70,517,000)	472,302,000	61,366,997	410,935,003	**25,936,677**
		TERMINAL PROJECTS						
070549	17-18	Terminal 2 Checkpoint Expansion	9,250,000	—	9,250,000	3,762,206	5,487,794	**—**
080869	17-18	FIS Facilities Expansion	69,000,000	—	69,000,000	1,024,790	67,975,210	**—**
321000	20-21	SITA Implementation of T1 Gates 5 thru 9 (change to FY 20/21 Scope)	550,000	—	550,000	—	550,000	**—**
331000	20-21	T2 Landside Master Plan	2,000,000	—	2,000,000	189,281	1,810,719	**—**
331020	20-21	SITA Flex System aka Common Use Transformation Program	500,000	—	500,000	—	500,000	**100,000**
331030	21-22	Terminal 2 Concessions Development Program	—	4,000,000	4,000,000	—	4,000,000	**1,000,000**
		Subtotal	81,300,000	4,000,000	85,300,000	4,976,277	80,323,723	**1,100,000**
		RENTAL CAR PROJECT						
								—
		Subtotal	—	—	—	—	—	**—**
		PARKING PROJECTS						
080799	17-18	Expanded Park Economy 3	35,618,000	—	35,618,000	493,455	35,124,545	**—**
621020	20-21	Parking Improvements Business Plan (Parking Guidance System)	8,200,000	—	8,200,000	60,670	8,139,330	**—**
881110	18-19	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2	13,000,000	—	13,000,000	8,177,521	4,822,479	**500,000**
		Subtotal	56,818,000	—	56,818,000	8,731,646	48,086,354	**500,000**
		ROADWAY PROJECTS						
010829	14-15	Roadway Informational Sign Rehabilitation	13,200,000	—	13,200,000	12,564,428	635,572	**50,000**
881100	17-18	International Drive Rehabilitation	10,036,462	—	10,036,462	497,067	9,539,395	**—**
881410	20-21	National Guard Drive Improvements / Haleys Branch Road Rehabilitation	3,000,000	—	3,000,000	—	3,000,000	**—**
		Subtotal	26,236,462	—	26,236,462	13,061,495	13,174,967	**50,000**

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE		FY20/21 PROJECT COST	BUDGET INCR/(DECR) FY21/22	TOTAL COST	ACTUAL THROUGH 1/31/2021	PROJECT REMAINING BALANCE	FY21/22 ESTIMATED CASH FLOW
		OTHER PROJECTS							
011109	15-16	Heritage Displays at Observation Park		1,600,000	—	1,600,000	91,606	1,508,394	**—**
441000	20-21	Fuel Farm Facility Improvement Plan		9,186,000	—	9,186,000	—	9,186,000	**400,000**
881160	19/20	Fleet Fuel Management Software and Hardware Replacement		100,000	—	100,000	186	99,814	**—**
881180	18-19	Consolidated Trash Facility Concrete Dumpster Slabs		300,000	—	300,000	1,527	298,473	**—**
881260	19-20	Maintenance Facility HVAC Replacement and Upgrade		525,000	—	525,000	440	524,560	**—**
881270	19-20	Spill Prevention Control and Countermeasure items		125,000	18,000	143,000	21,688	121,312	**121,312**
881300	19-20	Desigo CC Upgrade		285,000	—	285,000	6,702	278,298	**100,000**
881310	19-20	Computer replacement for Jet A and Glycol racks		395,000	—	395,000	10,352	384,648	**50,000**
881420	21-22	ABRM Upgrade		—	250,000	250,000	—	250,000	**220,000**
			Subtotal	12,516,000	268,000	12,784,000	132,501	12,651,499	**891,312**
		RDU Capital Funds Required for FY21-22		$719,689,462	-$66,249,000	$653,440,462	$88,268,916	$565,171,546	**$28,477,989**

**ESTIMATE-SPENDING PER PROJECT MAY VARY, BUT WILL NOT EXCEED TOTAL CASH FLOW*

PROJECT NUMBER	PROJECT DESCRIPTIONS

AIRFIELD PROJECTS

080879 Runway 5L-23R and Taxiway B Replacement - $387,300,000 - Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B). Original project budget of $280,000,000 created in FY17/18 has been amended by $110,300,000 in FY18/19, and amended by ($3,000,0000) in FY21/22 for a new total, $387,300,000. Projects costs projected to be funded by Federal, State, and Authority dollars.

211110 Rehabilitate West RON Apron - $38,000,000 - The project provides for the design and re-construction of the existing West GA Apron to a commercial aircraft Remain Overnight (RON) Apron. No change to the budget as adopted in FY17/18 and amended in FY18/19. The design and construction will be funded by the State and Authority.

211120 Taxiway B Rehabilitation - $36,000,000 - Design and construction for the Taxiway B north of Taxiway D. Original project budget as adopted in 17/18 and amended in 18/19 has been amended by $1,000,000 in FY21/22 for a new total, $36,000,000. The design and construction will be funded by the FAA, State, and Authority.

211140 Enhanced Security Perimeter Gates (TSA) - $3,000,000 - Design and construction of various security enhancements around the perimeter of RDU. No change to budget as adopted in 18/19 and amended in 19/20.

211160 Taxiway D Reconstruction (includes A5, C, G, and H) - $3,602,000 - The project provides for the design and rehabilitation or reconstruction of the asphalt portion of Taxiway D, the service road adjacent to Taxiway D, Taxiway A5, and the portion of Taxiway C between Taxiway A and Runway 5R-23L. Original project budget of $1,000,000 adopted in FY18/19, amended by $42,569,000 in FY19/20, and amended by ($39,967,000) to new total, $3,602,000.

211170 North Cargo Apron Reconstruction - $1,000,000 - Planning, design, and reconstruction of North Cargo apron. Original project budget of $30,750,000 adopted in FY20/21 has been amended by ($29,750,000) in FY21/22 to new total, $1,000,000.

211190 Taxiway A1 Rehabilitation - Design and Construction - $1,700,000 - Planning, design, and reconstruction of North Cargo apron. Original project budget of $1,100,000 adopted in FY20/21 has been amended by $600,000 in FY21/22 to new total, $1,700,000.

211200 Taxiway E Rehabilitation - Design - $1,000,000 - Design for rehabilitation of Taxiway E. Original project budget of $750,000 adopted in FY20/21 has been amended by $250,000 in FY21/22 to new total, $1,000,000.

211210 Taxiway C and J Rehabilitation - Design - $700,000 - Design for rehabilitation of Taxiways C & J. Original project budget of $350,000 adopted in FY20/21 has been amended by $350,000 in FY21/22 to new total, $700,000.

TERMINAL PROJECTS

010829 Roadway Informational Sign Rehabilitation - $13,200,000 - This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. No change to the budget as adopted in 14-15 and amended in 19-20.

070549 Terminal 2 Checkpoint Expansion - $9,250,000 - Planning, design and construction necessary in order to add two additional checkpoint lanes at Terminal 2. No change to the budget as adopted in FY17/18 and amended in FY19/20.

080869 FIS Facility Expansion - $69,000,000 - Planning, design and construction of improvements needed to address peak hour capacity constraints identified in Master Plan. This project includes the need to expand queuing and passenger processing areas in the primary arrivals hall, as well as install additional bag claim carousels. Includes capturing areas from MEP Item 6770-05 for reuse as replacement FIS office space in order to allow more efficient implementation of automated international check-in equipment. No change to the budget as adopted in FY17/18 and amended in FY18/19 and FY19/20.

321000 SITA Implementation of T1 Gates 5 through 9 - $550,000 - Implementation of a new Common Use Passenger Processing (CUPPS) System in Terminal 1 for gates A5-9, which includes: a new Resource Management System (RMS), a new Content Management System (CMS), a new Airport Operational Database (AODB), a new Multi-user Flight Information Display System (MUFIDS), and new Common Use Self-Service (CUSS) kiosks. In addition to completing the transition of T1 to Common Use, a Secondary Projects includes the replacement of the existing Common Use Self-Service (CUSS) kiosks in T2 with new generation SITA kiosks. No change to the budget as adopted in FY20/21.

331000 T2 Landside Master Plan - $2,000,000 - Expand Terminal 2 (T2) Landside Facilities. The expansion involves balancing T2 landside facilities (the terminal area between the curbside and the post-security checkpoint steps/escalators) with airside functions. To meet the T2 passenger demand forecasted in the 2040 Master Plan, potential project components include: expanding the security checkpoint area, modifying or expanding ticket counters and associated bag take away belts, lobby areas, concessions, and operational areas. The expansion would include capturing areas south of the existing checkpoint for additional checkpoint queuing and screening functions, concessions and relocating displaced functions. Planning started in FY19/20 in conjunction with the FIS Expansion project. Schematic design to occur in FY20/21 with final design occuring thereafter. Construction is anticipated to commence in FY21/22. The required level of environmental documentation is unknown at this time, which may affect the overall schedule. No change to the budget as adopted in FY20/21,

311020 SITA Flex System aka Common Use Transformation Program - $500,000 - The SITA Flex System is the newest generation common use system and provides a touchless check-in experience for passengers using mobile technologies to interface with Common Use Self-Service (CUSS) kiosks. No change to the budget as adopted and amended in FY20/21.

311030 Terminal 2 Concessions Development Program - $4,000,000 - New project for FY21/22. managing the architectural design and construction administration portions of the Concessions Development Program. Includes hiring/managing the Architectural Design Consultant and the Construction Administrator at Risk (CMAR) to design and construct three tenant spaces that will be owned by RDU and operated by an outside entity for RDU.

PARKING PROJECTS

080799 Expanded Park Economy 3 - $35,618,000 - Construction of a 3,000 space expansion of the existing Park Economy 3 facility located on National Guard Drive; includes lighting and marking; signage, bus shelters (existing access control system and gates are adequate to support expanded facility). Construction of a 3,000 space at-grade public parking facility; includes lighting and marking, access controls; bus shelters. No change to the budget as adopted in FY17/18 and amended in FY18/19 and FY20/21.

881110 Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2 - $13,000,000 - A continuation of former Capital Project 080689: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items. No change to the budget as adopted in FY18/19 and amended in FY19/20 and FY20/21.

621010 MX Building Parking Lot Rehabilitation (Secure Side) - $5,500,000 - RDU Maintenance parking lot is experiencing pavement distresses that requires it to be rehabilitated. Rehabilitation will most likely include milling and overlaying the existing AC pavement while increasing the pavement thickness to provide additional strength, drainage improvements, full depth reconstruction of existing pavement, crack sealing, and pavement markings. No change to the budget as adopted in FY20/21.

ROADWAY PROJECTS

881100 International Drive Rehabilitation - $10,036,462 - Design and construction of International Drive improvements to include re-paving, re-marking, drainage improvements, and curb & gutter improvements. No change to the budget as adopted in FY17/18 and amended in FY18/19 and FY19/20.

881410 National Guard Drive Improvements / Haleys Branch Road Rehabilitation - $3,000,000 - National Guard Drive is experiencing pavement distresses that requires it to be rehabilitated. Rehabilitation will most likely include milling and overlaying the existing AC pavement while increasing the pavement thickness to provide additional strength. This project includes preparing the plans and specifications and construction. No change to the budget as adopted in FY20/21

OTHER PROJECTS

011109 Heritage Displays at Observation Park - $1,600,000 - The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport. No change to budget as adopted in 15-16 and amended in 18-19 and 19-20.

881300 Desigo Communication Center Upgrade - $285,000 - The current Insight Siemens software operating platform for the Siemens Apogee BMS (HVAC) system will only operate on Microsoft Windows 8, which is near the end of supported life, and consequently Insight upgrades are no longer available. Once Windows 8 is no longer supported, it will be a cyber security concern for RDU IS. The Desigo platform will also provide a common platform for integration of campus fire alarm systems, thus eliminating the need for an upgrade to the current National Communication Center system. Fire alarm systems in T1, T2, PG 3&4, and other campus buildings will be connected to create a campus-wide networked monitoring system for fire alarms. No change to budget as adopted in FY19/20 and amended in FY20/21.

881160 Fleet Fuel Management Software and Hardware Replacement - $100,000 - Outdated system has inadequate controls easily bypassed which allows dispensing to incorrect vehicle and by incorrect users. This ultimately affects the reliability of the entire fleet as mileage reports from fuel system are necessary to schedule required vehicle PM's. No change to budget as adopted in FY19/20.

881260 Maintenance Facility HVAC Replacement and Upgrade - $525,000 - HVAC system design to increase capacity FY 19/20. FY 20/21, end of life cycle asset replacement for chiller (Installed 2001). Capacity to be upsized to cool shop areas of building that is not currently cooled. FY 21/22 design and end of life cycle asset replacement for heating hot water boiler and two domestic water heaters. No change to budget as adopted in FY19/20 and amended in FY20/21.

881310 Computer Replacement for Jet A and Glycol Racks - $395,000 - The load computers at each loading and unloading rack are no longer supported and in need of replacement. Parts are no longer available. The load computers capture data entries which are incorporated into our inventory reconciliation program to ensure there is no unauthorized use of the loading racks. No change to the budget as adopted in FY19/20.

881180 Consolidated Trash Facility Concrete Dumpster Slabs - $300,000 - Concrete slabs are in critical need of replacement. No change to the budget as adopted in FY18/19.

441000 Fuel Farm Facility Improvement Plan - $9,186,000 - This project will be for improvements to the Fuel Facility based on study recommendations provided by Burns and McDonnell. Includes building, site, and fuel storage/hydrant pumping system and glycol storage/dispensing system improvements. No change to the budget as adopted in FY20/21.

881270 Spill Prevention Control and Countermeasure items - $143,000 - Secondary containment is required for fueling truck deliveries at maintenance fuel storage tanks and for equipment with separate fuel storage tanks for added functions (not the fuel tank used to drive the equipment). After the demolition of RAM Air Freight hangar, the equipment currently stored there with these additional fuel tanks will need a new parking location with secondary containment. Original project budget of $125,000 adopted in FY19/20 has been amended by $18,000 in FY21/22 to new total, $143,000.

881420 ABRM Upgrade - $250,000 - Upgrade to our ABM platform. New project for FY21/22. The current version of the Civix Airport Business Manager (ABM) is at end of life and will soon no longer be supported by the vendor. ABM is being replaced and upgraded to a newer version by called Airport Business and Revenue Manager (ABRM). As with ABM, ABRM will be used for tenant lease management and tenant billing; there are also new modules for GASB 87 accounting requirement and a future payment portal module. Upgrading from ABM to ABRM should serve to mitigate risks associated with data conversion and migration, as well as, provide a quicker user adoption rate as compared to a replacement system by another vendor.

Airline Rates and Charges

Raleigh-Durham Airport Authority

Airline Rates and Charges

Table of Contents:

SOURCE: Raleigh Durham Airport Authority FY2021/2022 Operating Budget

Rates & Charges Exhibits

Exhibit A: Airfield Requirement and Landing Fee Rate
Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting
Exhibit C: Per Turn Rate

Airfield Requirement and Landing Fee Rate

	Original BUDGET 2021	BUDGET 2022
Airfield Requirement		
Maintenance and Operation Expenses	$12,570,968	$10,644,872
Land Cost	2,395,863	-
Current Depreciation and Imputed Interest	3,928,026	3,928,026
Debt Service (including fees)	3,904,407	3,904,734
Total Airfield Requirement	$22,799,263	$18,477,632
Less: GA Allocation	(1,071,565)	(1,348,867)
Adjusted by: Prior Year Reconciliation	(5,153,972)	9,193,417
Net Airfield Requirement	$16,573,726	$26,322,182
Divided by: Landed Weight (000s of lbs.)	8,498,800	3,867,900
Calculated Landing Fee Rate (per 1,000 lbs.)	$1.95	$6.81
Charged Landing Fee Rate (per 1,000 lbs.)		$2.00

Terminal Requirement, Rental Rates, and Space Weighting

	Original BUDGET 2021	BUDGET 2022
Terminal Requirement		
Maintenance and Operation Expenses	$49,445,174	$40,980,314
Depreciation and Imputed Interest	7,705,377	7,705,377
Debt Service (including fees)	33,457,503	30,619,348
Less: PFCs	(24,883,520)	(6,248,031)
Total Terminal Requirement	**$65,724,535**	**$73,057,008**
Less: AOIS Charges	(2,115,676)	(1,784,803)
Less: Maintenance Contract Costs	(2,344,637)	(2,317,080)
Less: AOIS/Maintenance Charges	(4,460,313)	(4,101,883)
Net Terminal Requirement	**$61,264,222**	**$68,955,124**
Divided by: Rentable Square Footage	433,590	433,590
Calculated Terminal Rental Rate (Class I)	$215.99	$243.11
Charged Terminal Rate (Class I)	$195.25	$195.25

Per Turn Rate

	BUDGET 2022
Per Turn Rate Calculation	
Terminal Rental Rate	$146
Multiplied by: Airline Holdroom Space	92,872
Airline Holdroom Cost	$13,600,176
Loading Bridge Rate	$41,472
Multiplied by: Loading Bridges	45
Airline Loading Bridge Cost	$1,866,240
Total Gate Cost	$15,466,416
Airline Departures *	33,040
Calculated Per Turn Gate Fee per Departure	$468.11
Charged Fee Per Departure	$400.00

*previous calendar year actuals

Supplemental Information

Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Complex Expenses		
Direct Cost Centers		
Airfield	$1,134,665	$1,631,804
Terminal 1	3,874,896	$2,946,780
Terminal 2	14,365,622	13,077,505
North Cargo	45,491	$40,577
South Cargo	97,617	$91,838
Fuel Farm	567,936	$245,838
General Aviation	89,371	$1,115,808
Airport Operations Center	489,456	$414,464
Parking	3,878,376	$1,864,171
Rental Car	152,974	$86,441
Ground Transportation	1,462,254	$1,034,145
Authority Building	380,674	$263,616
Maintenance Building	329,008	$270,986
Office & Other Buildings	196,474	$137,724
Aviation Station	49,648	$27,425
Central Energy Plant	1,383,112	$1,390,880
Centralized Waste	347,083	$169,549
Utilities	66,050	$61,396
Total Complex Expenses	$28,910,707	$24,870,947
Departmental (Indirect) Expenses		
Administration	$29,403,784	$21,170,880
Communications	1,380,225	1,338,582
Service Departments	32,405,360	23,621,886
Total Departmental (Indirect) Expenses	$63,189,369	$46,131,347
Subtotal Operating Expenses	$92,100,076	$71,002,295
Air Service Incentives	$0	$0
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	3,900,000	2,000,000
Total Operating Expenses	$96,277,476	$73,279,695

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Total Operating Expenses by Cost Center		
Airfield	$12,570,968	$10,644,872
Terminal 1	11,325,421	8,865,691
Terminal 2	36,363,350	30,496,035
North Cargo	277,023	220,319
South Cargo	1,034,539	816,578
Fuel Farm	2,274,620	1,892,217
General Aviation	576,054	1,448,589
Airport Operations Center	122,014	79,672
Parking	12,388,939	6,326,849
Rental Car	368,172	242,108
Ground Transportation	8,525,109	5,247,374
Authority Building	53,739	46,008
Maintenance Building	75,323	54,784
Office & Other Buildings	2,857,467	1,892,072
Aviation Station	257,285	173,092
Central Energy Plant	1,916,620	1,778,804
Centralized Waste	532,612	312,331
Utilities	325,957	268,936
Subtotal Operating Expenses	$91,845,212	$70,806,333
Unallocated Air Service Department	254,864	$195,962
Air Service Incentives	0	0
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	3,900,000	2,000,000
Total Operating Expenses	$96,277,476	$73,279,695

Table 2: Debt Service

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Allocation of Debt Service		
Airfield	$3,885,261	$3,883,435
Terminal	33,293,444	30,452,329
GA/Other	10,331,607	8,350,278
Total	$47,510,313	$42,686,042
PFC Applied to Debt Service		
Airfield	$0	$0
Terminal	24,883,520	6,248,031
GA/Other	-	-
Total	$24,883,520	$6,248,031
Allocation of Debt Service Fees		
Airfield	$19,145	$21,299
Terminal	164,059	167,019
GA/Other	50,911	45,798
Total	$234,115	$234,115
Net Debt Service		
Airfield	$3,904,407	$3,904,734
Terminal	8,573,983	24,371,317
GA/Other	10,382,518	8,396,075
Total	$22,860,908	$36,672,126

Table 3: Depreciation and Imputed Interest		
(Fiscal Years Ending March 31)		
	Original BUDGET 2021	**BUDGET 2022**
Airfield	$6,323,889	$3,723,613
Terminal		
Terminal 1	$7,166,685	$6,969,392
Terminal 2	538,692	417,912
Baggage claim	932,164	923,698
AOIS	156,866	-
Subtotal	$8,794,407	$8,311,002
Total	$15,118,296	$12,034,615

Table 4: Terminal 1 Legacy Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Capital Costs		
Capital Expenditures	$1,000,000	$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Subtotal Capital Costs	121,494	121,494
Total System Cost	$121,494	$121,494

Table 5: Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
M&O Costs		
SITA Contract	$883,240	$762,587
Paper Stock	270,660	165,667
Equipment Upgrades	840,282	735,054
Subtotal	$1,994,182	$1,663,309
New Capital items	156,866	0
Total System Cost	$2,151,048	$1,663,309
Allocation Basis of Net Requirements		
Equipment Positions	20.0%	0.0%
Enplaned Passengers	80.0%	100.0%
Total	100.0%	100.0%
Base Units		
Existing Equipment Positions	131	N/A
Estimated Enplaned Passengers	6,080,000	N/A
Previous Calendar Year Enplaned Passengers	N/A	1,940,383
AOIS Fees		
Per Equipment Position	$3,284.04	N/A
Per Enplaned Passenger	$0.28	$0.86

Table 6: Baggage Claim Charges

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Total Space		
Class II (Inside Space)	42,552	42,552
Class IV (Tug Corridor)	35,556	35,556
Annual Rates		
Class II (Inside Space)	$146.44	$146.44
Class IV (Tug Corridor)	$48.81	$48.81
Baggage Claim Requirements		
Class II (Inside Space)	$6,231,319	$6,231,319
Class IV (Tug Corridor)	1,735,619	1,735,619
Amortized Capital Costs (Historical)	$385,673	$385,673
Amortized Capital Costs	932,164	923,698
Net Requirements (excl. Maintenance Contract)	$9,284,776	$9,276,310
Plus: Maintenance Contract Costs	1,639,981	1,612,425
Total Requirement	$10,924,757	$10,888,735
Allocation Basis of Net Requirements (excl. Maintenance Contract)		
Net Requirement (excl. Maintenance Contract)	$9,284,776	$9,276,310
Per Capita Percentage for Main Carrier Status	20.0%	0.0%
Main Carrier Requirement	$1,856,955	$0
Main Carriers	7	N/A
Per Capita Main Carrier Charge (monthly)	$22,107	N/A
Net Requirement Allocated by Enplaned Passengers	80.0%	100.0%
Remaining Net Requirement to be Allocated to All Carriers Based on Share of Enplaned Passengers	$7,427,821	$9,276,310
Plus: Maintenance Contract	1,639,981	1,612,425
Total Requirement Allocated Based on Enplaned Passengers	$9,067,802	$10,888,735
Estimated Enplaned Passengers	7,600,000	N/A
Previous Calender Year Enplaned Passengers	N/A	2,436,036
Total	$1.19	$4.47
Equalized Cost per Enplaned Passenger	$1.44	$4.47

Table 7: Security Fees

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Security Space (Sq. Ft.)		
Terminal 2 Second Floor Checkpoint	13,537	13,537
Queue Space	8,284	8,284
Terminal 1 First Floor Checkpoint	4,839	4,839
Queue Space	4,169	4,169
Total Security Space	30,829	30,829
Multiplied by: Class II Rental Rate	$146.44	$146.44
Total Rental Requirement	$4,514,591	$4,514,591
TSA Checkpoint known under recovery for prior year	388,487	207,073
Security Fee Requirement	$4,903,078	$4,721,664
Enplaned Passengers	7,600,000	N/A
Previous Calender Year Enplaned Passengers	N/A	2,436,036
Security Fee per Estimated Enplaned Passenger	$0.65	$1.94

Table 8: Loading Bridge Fees

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Loading Bridge Cost Calculation		
Amortized Capital		
Capital Cost (net of PFCs, ends FY2029)	$7,989,612	$7,989,612
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	$57,240	$57,240
Additional Capital Cost (ends FY2035)	$3,542,940	$3,542,940
Useful Life (months)	180	180
Amortization Rate	4.00%	4.00%
Monthly Capital Cost	$26,207	$26,207
# of Loading Bridges	45	45
Monthly Capital Cost per Loading Bridge	$1,854	$1,854
Plus: Estimated Monthly Electricity Costs	296.70	296.70
Plus: Estimated Monthly Maintenance Costs	1,304.92	1,304.92
Total Monthly Loading Bridge Cost	$3,456	$3,456

Table 9: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Federal Inspection Services Costs		
Total Square Feet Occupied	53,585	53,585
Calculated Class III Terminal Rental Rate	$108	$122
Total Terminal Cost	$5,786,947	$6,513,421
International Deplaned Passengers	181,053	0
Calculated FIS Fee	$32	N/A
Charged FIS Fee	$21	$21

Table 10: Prior-Year Landing Fee Reconciliation		
(Fiscal Years Ending March 31)		
	Original BUDGET 2021	BUDGET 2022
Preliminary Recovery (1 Year Prior)		
Budgeted Airfield Cost	$15,728,657	$15,379,028
Less: Projected Landing Fee Revenue	(17,500,000)	(7,297,194)
Less: CARES Act Adjustment		(1,887,503)
Subtotal (Over) Under Recovery	($1,771,343)	$6,194,331
Final Recovery (2 Years Prior)		
Actual Airfield Cost	$15,637,795	$18,029,078
Less: Actual Landing Fee Revenue	(18,276,061)	(17,252,909)
Prior Year Adjustment	1,025,511	1,771,343
Subtotal (Over) Under Recovery	($1,612,754)	$2,547,512
Interest (4% Cost of Capital)		
Year 1	($70,854)	$247,773
Year 2	(129,020)	203,801
Subtotal	($199,874)	$451,574
Adjustment from previous year	*(1,570,000)*	
Total Adjustment (Over) Under	($5,153,972)	$9,193,417

Table 11: Air Traffic and Activity

(Fiscal Years Ending March 31)

	Original BUDGET 2021	BUDGET 2022
Total Budgeted Enplaned Passengers	7,600,000	2,000,000
percent change	11.36%	-73.68%
Previous CY Actual Enplaned Passengers	7,123,434	2,436,036
percent change	11.01%	-65.80%
Total Landed Weight	8,498,800	3,867,900
percent change	7.80%	-54.49%

Other Financial Information

Raleigh-Durham Airport Authority

Michael J. Landguth, A.A.E.
President & CEO

Raleigh-Durham Airport Authority

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NOTICE

Date: March 18, 2021

To: Raleigh-Durham Airport Authority

From: Ron Kapocius, Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2021**

		Rates Effective 4/1/2021 FY 2021-2022	Rates Effective 4/1/2020 FY 2020-2021
Airline Fees			
Landing Fee			
All Airlines/Operators	Per 1000 pounds	$2.00	$2.00
FIS - International Deplanement Fee	Per passenger	$21.00	$21.00
Terminal 1 & 2 Fees			
I-Ticket Counter	Per square foot per year	$195.25	$195.25
II-Holdroom/Bag Claim/Ticket Counter Queuing	Per square foot per year	$146.44	$146.44
III-Office (ATO, operations, bag service)	Per square foot per year	$97.63	$97.63
IV-Bag Makeup/Tug Corridor/Storage	Per square foot per year	$48.81	$48.81
Per Turn Gate Fee	Per turn	$400.00	$400.00
Fuel Farm Fee			
Fuel Throughput	Per gallon	$0.02	$0.02
Rental Car Fees			
RAC Service Center Facility Rent	Per square foot per year	$16.39	$16.39
RAC Service Center Ground Rent	Per square foot per year	$0.26	$0.26
RAC Overflow Parking Park & Ride 5	Per square foot per year	$0.26	$0.26
Ground Rent Lot 1	Per square foot per year	$0.30	$0.30
Maintenance & Operation Fees			
South Cargo 1 & 2	Per square foot per year	$6.68	$7.49
South Cargo 3	Per square foot per year	$5.28	$6.15
General Aviation	Per square foot per year	$2.44	$1.06
North Cargo	Per square foot per year	$0.32	$0.30
Rental Car	Per square foot per year	$0.16	$0.45
Rental Car Lot 1	Per square foot per year	$0.07	$0.07
Aviation Station	Per square foot per year	$0.54	$1.08
DOT Hangar	Per square foot per year	$0.20	$0.21

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Fuel Flowage Fees			
Jet Fuel	Per gallon	$0.10	$0.10
AV Gas	Per gallon	$0.08	$0.08
Security Badging/Access Fees			
Fingerprinting & Security Threat Assessment (non-refundable)	Each	$115.00	$115.00
SIDA/Ramp Training Class (computer based)	Each	$20.00	$20.00
Tenant One Time Fee			
RDU Tenant Badge	Each	$50.00	$50.00
Non-Tenant One Time Fees			
RDU Off Airport Contractor Badge	Each	$100.00	$100.00
RDU General Aviation Badge	Each	$100.00	$100.00
RDU Issued Key	Each	$50.00	$50.00
RDU Airside Vehicle Permit	Each	$50.00	$50.00
Replacement Fees for Lost Badge, Key or Permit (Tenant or Non-Tenant)			
First Time Replacement	Each	$50.00	$50.00
Second Time Replacement	Each	$100.00	$100.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee:			
TSA Regulated SIDA Badge	Each	$500.00	$500.00
TSA Regulated Sterile Area or AOA Badge	Each	$200.00	$200.00
RDU Issued Keys to RDU Facilities	Each	$25.00	$25.00
Taxicab/Shuttle Van Driver Authorization Badge	Each	$50.00	$50.00
Recording Fee for Each Access Portal to be Rekeyed	Each	$100.00	$100.00
Parking Fees			
Public Parking			
Premier	Daily maximum	$22.00	$22.00
Central	Daily maximum	$15.00	$15.00
Express	Daily maximum	$12.00	$12.00
Economy 3	Daily maximum	$8.00	$8.00
Economy 4	Daily maximum	$7.00	$7.00
Employee/Commuter Parking Fees (no refunds for partial months)			
Park and Ride 4 Annex (based employees)	Per month per employee	$11.00	$11.00
Park and Ride 4 Annex (non-based flight crew members)	Per month per employee	$20.00	$20.00
Non-Based Flight Crew Members Late Payment	Each	$10.00	$10.00
Managers Lots - Terminal 1 Extension & Terminal 2	Per month per employee	$15.00	$15.00
Prox Card Replacement	Each	$25.00	$25.00
Parking Hang Tag Replacement	Each	$5.00	$5.00

Raleigh-Durham Airport Authority

RDU

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Ground Transportation Fees			
Application for Registration	Each	$150.00	$150.00
Interior Mounted Transponder	Each	$25.00	$25.00
Exterior Mounted Transponder	Each	$50.00	$50.00
Reactivation	Each	$100.00	$100.00
Special Event / Single Trip	Each	$50.00	$50.00
Courtesy Shuttle Temporary Permit	Per 3 week period	$50.00	$50.00
Non-Tenant Rental Car Operator*	Monthly	10%	10%
Non-Tenant Parking Lot Operator*	Monthly	10%	10%
*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.			
AVI Fees			
Headway Fees	@ 3 minutes	$4.00	$4.00
Trip Fees - Non-Tenant Transportation Operator			
1-24 Passengers	Each	$3.00	$3.00
More than 24 Passengers	Each	$5.00	$5.00
Trip Fees - Baggage Delivery	Vehicle < 23 feet	$3.00	$3.00
	Vehicle > or = 23 feet	$4.00	$4.00
Dwell Fees - Non-Tenant Transportation Operator			
1-24 Passengers	Per 10 minutes	$4.00	$4.00
More than 24 Passengers	Per 21 minutes	$6.00	$6.00
Dwell Fees - Baggage Delivery	Per 10 minutes	$5.00	$5.00
	Greater than 30 minutes, additional	$10.00	$10.00
Trip Fee - Transportion Network Company			
All Vehicles - Drop offs and Pickups	Each	$3.00	$3.00
Miscellaneous Fees			
Non-Tenant Fees			
License/Permit to Operate	Annual	$1,200.00	$1,200.00
News rack Permit	Annual	$150.00	$150.00