



**Raleigh-Durham Airport Authority
Operating and Capital Budgets
For the Fiscal Year ending March 31, 2017**

RALEIGH-DURHAM AIRPORT AUTHORITY

2016 STRATEGIC BUSINESS PLAN

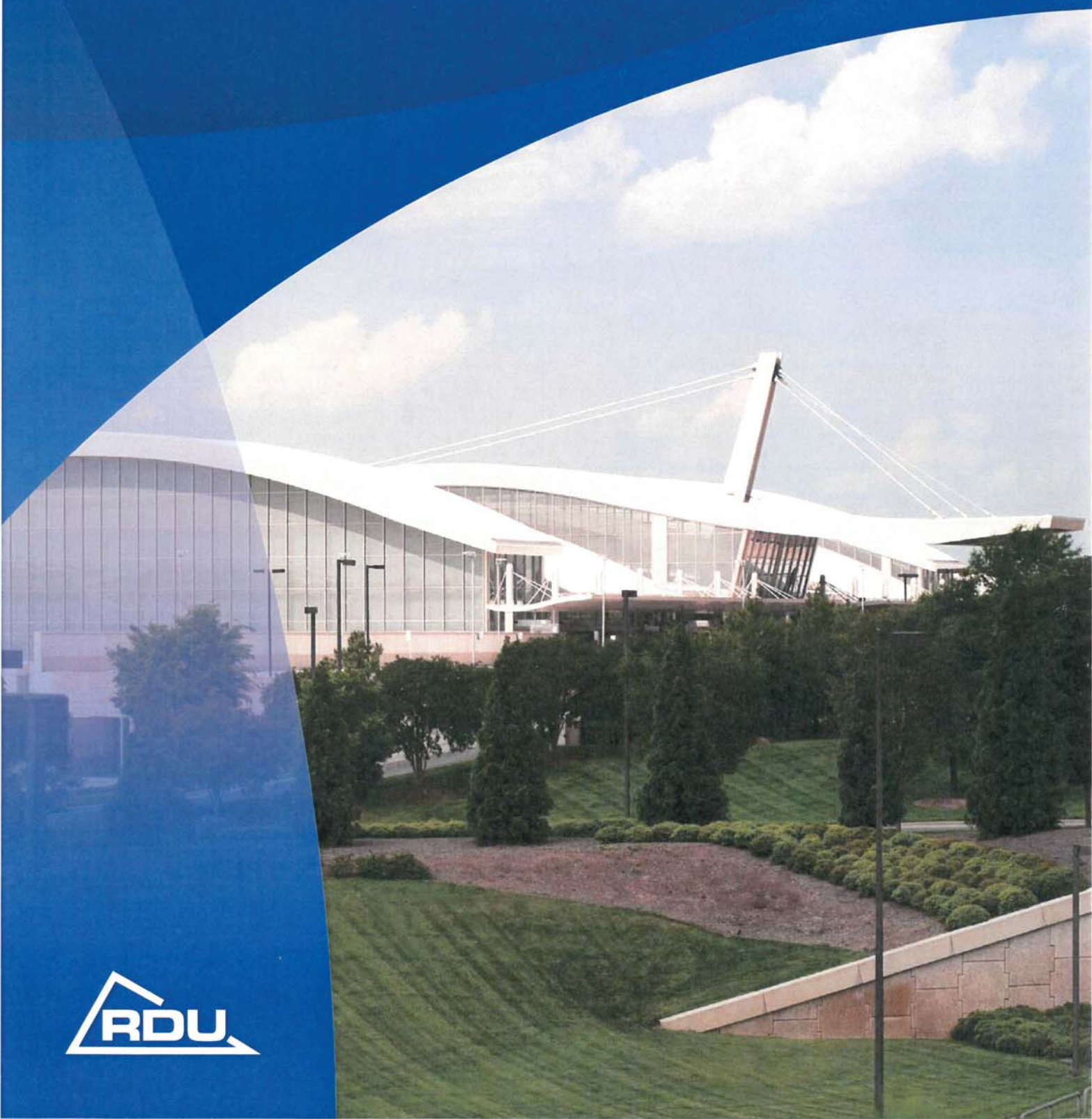


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FROM THE PRESIDENT AND CEO

I am pleased to present the Raleigh-Durham Airport Authority's 2016 Strategic Business Plan. This plan is an extension of the airport's multi-year strategic plan and drives the priorities and tactics that will be completed this year by the Airport Authority team.

This plan continues the Airport Authority's commitment to a business model that meets and responds to challenges and opportunities that arise from changes in the aviation industry, customer expectations and in traditional airport funding sources.

In 2016, we will continue to focus on elevating the customer experience while planning for the future. Vision2040, which we launched last year, will come to completion this fiscal year. This plan will outline solutions for how the Airport Authority can adapt to passenger and cargo growth over the next 25 years.

One of the primary drivers behind this year's plan is the need to develop diverse revenue streams. RDU, like airports across the country, faces future challenges as the federal funding mechanisms traditionally available to airports are not as reliable as they once were. RDU staff will continue to identify business opportunities that will allow the airport to leverage revenue development opportunities that will also provide more amenities for our customers.

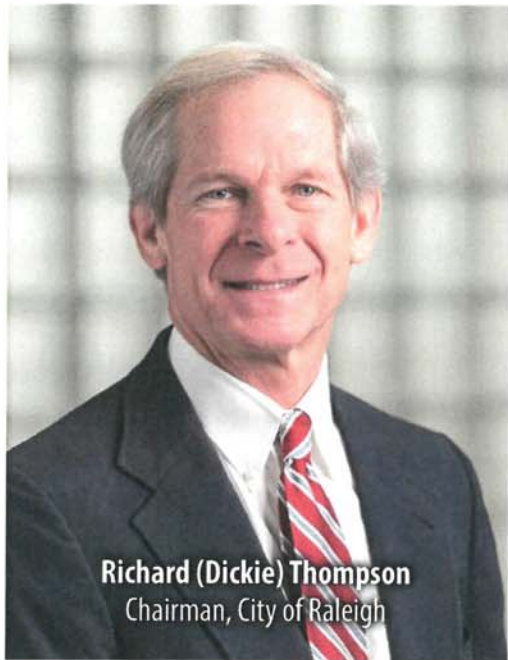
The Airport Authority takes very seriously the role it plays in our region, from providing an \$8 billion annual economic impact to ensuring we have the air service to connect our travelers to the world. We are committed to supporting our region's growth, while planning carefully for our financial and development future.

I look forward to a very successful 2016. I am confident in the Airport Authority's ability to successfully enable the strategic business plan to meet the needs of our customers and the region.



Michael J. Landguth, A.A.E.
President and CEO

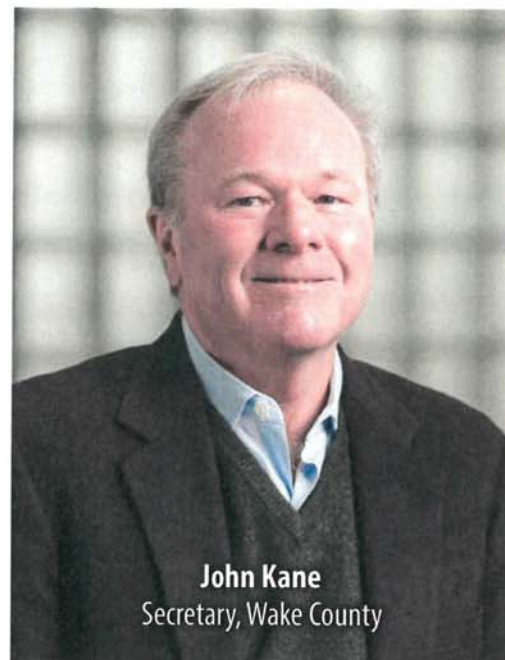




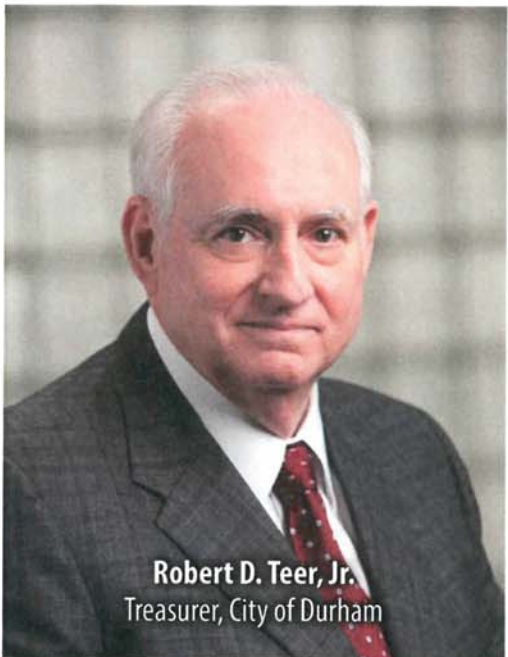
Richard (Dickie) Thompson
Chairman, City of Raleigh



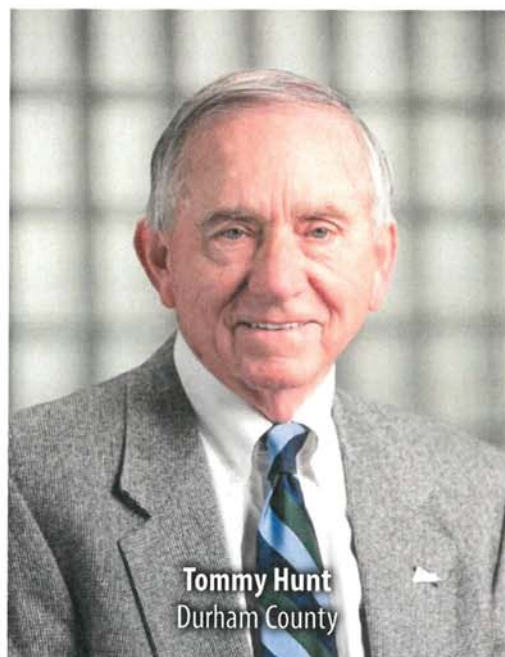
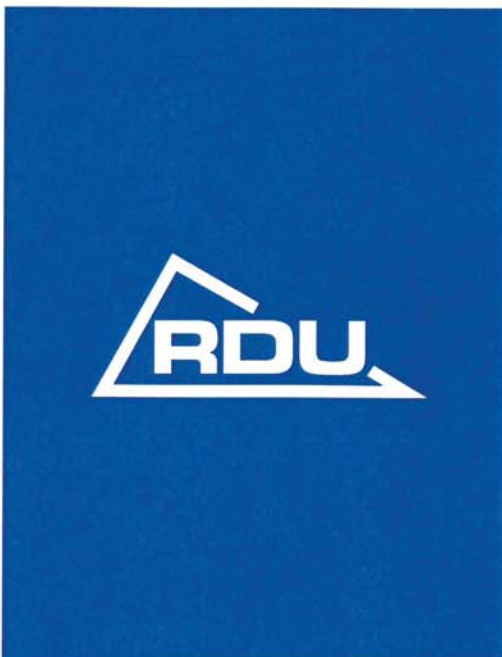
Farad Ali
Vice Chairman, City of Durham



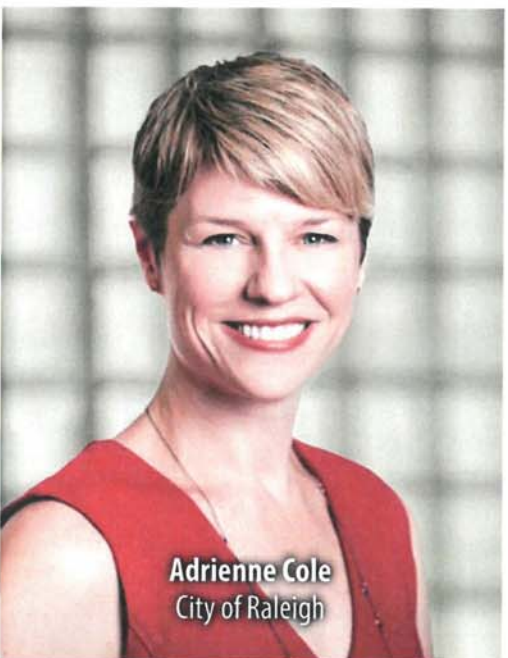
John Kane
Secretary, Wake County



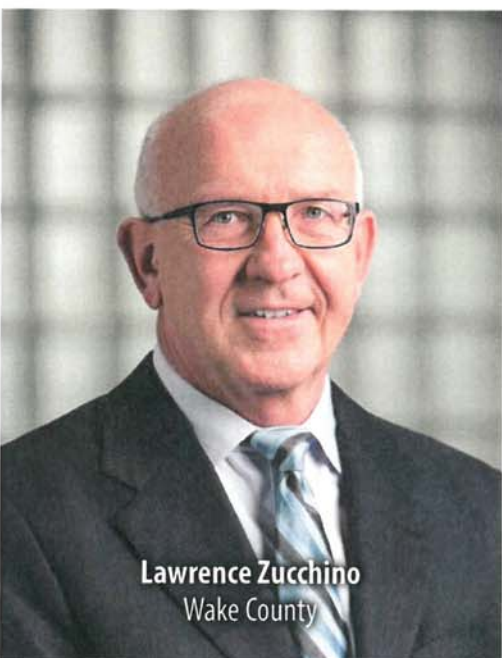
Robert D. Teer, Jr.
Treasurer, City of Durham



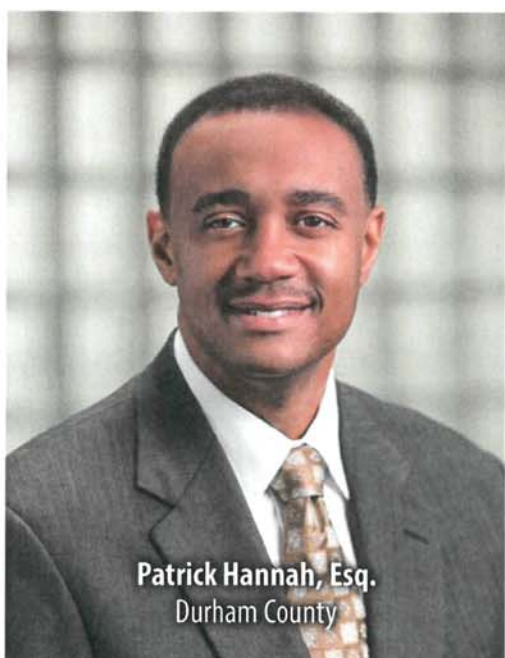
Tommy Hunt
Durham County



Adrienne Cole
City of Raleigh



Lawrence Zucchini
Wake County



Patrick Hannah, Esq.
Durham County



ABOUT THE AIRPORT AUTHORITY

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The authority is made up of 8 representatives, 2 each from the City of Durham, Durham County, the City of Raleigh, and Wake County. Representatives appointed by the City Council must live within the corporate city limits and serve without compensation. Each member is appointed to a two-year term.

The General Assembly of North Carolina enacted legislation in 1939 enabling the Cities of Raleigh and Durham and the Counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to “act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the joint airport of landing field. In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority’s enabling legislation have been enacted from time to time to define and expand the Authority’s powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend to approximately one mile outside the Airport’s property boundaries.

The board meets monthly, on the third Thursday of each month. At the meetings, the Board considers items on the agenda as well as any other matters that are deemed appropriate for discussion at that time. For example, any updates or issues to Operations, Finance, Land and Development, Law and Personnel.

The Airport Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience while planning for the future and connecting our passengers worldwide.



STRATEGIC PLAN

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's business plan.

As we launch the Strategic Plan in 2016 for the Raleigh-Durham Airport Authority, we pledge to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

We do this to support the economic vitality of the region in which we live, to provide services to meet the air service demands of our community and to provide a welcoming experience to visitors from around the world.

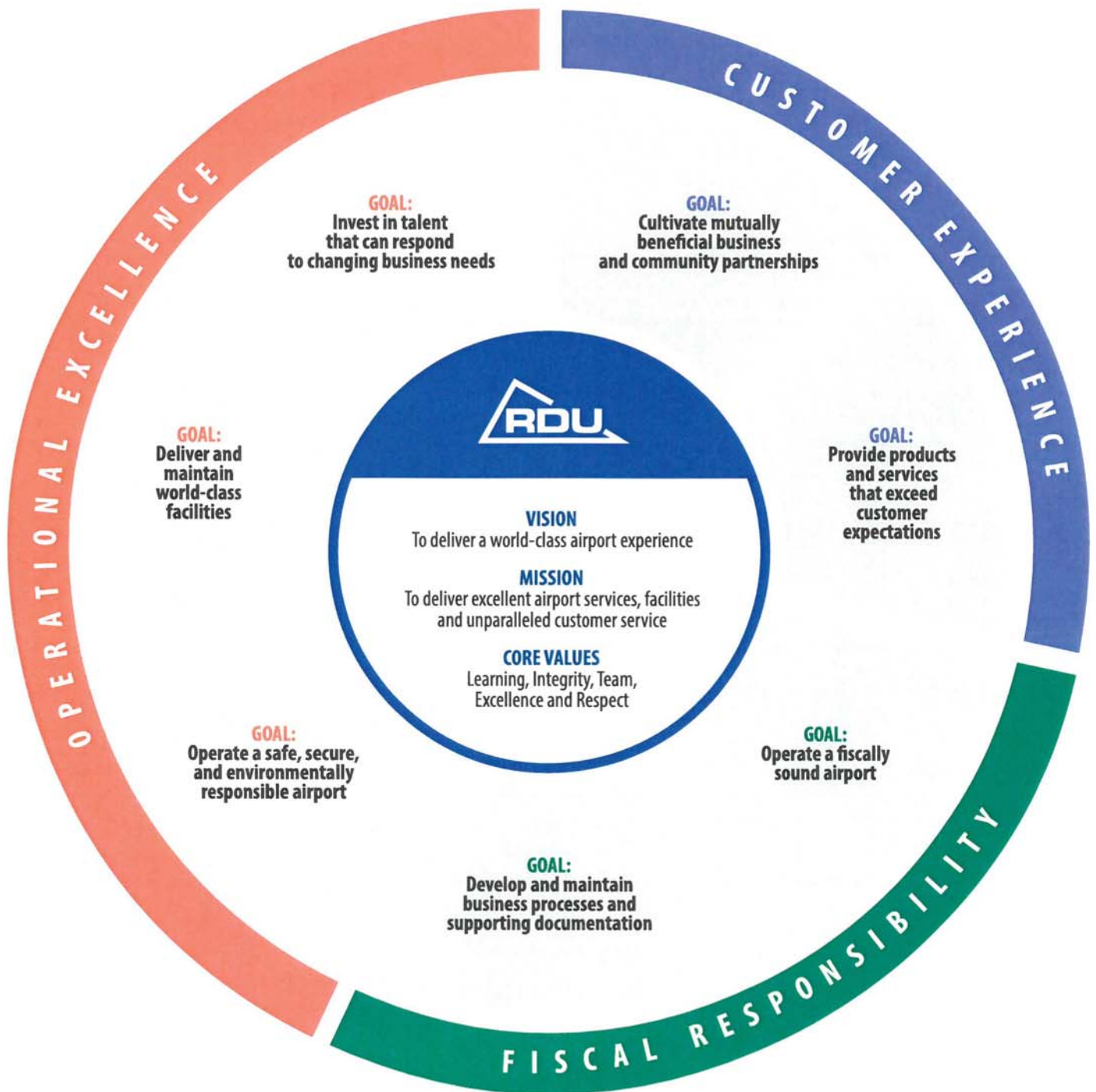
In support of this direction, the Strategic Plan focuses on three competitive strategies in the following categories:

- ▶ Customer experience
- ▶ Fiscal responsibility
- ▶ Operational excellence

Seven goals and twenty associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

This strategic plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.





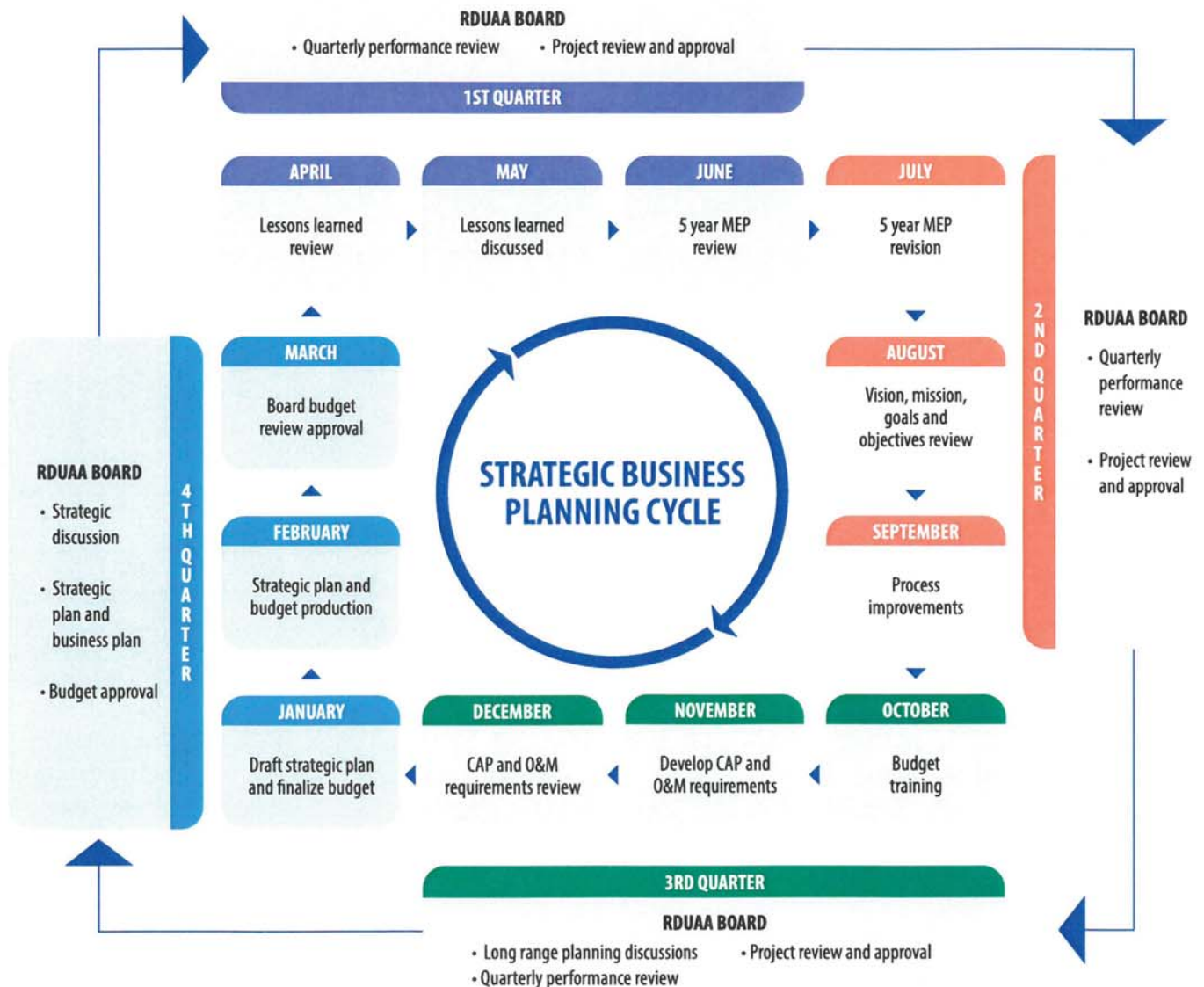
STRATEGIC ALIGNMENT

RDU's strategic alignment process illustrates how RDU's strategic business plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, ensuring we reach our vision and mission.



THE PROCESS

Strategic business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to improve technology, create transparency while improving collaboration, provide training, set expectations and improve communications to everyone across the campus.





COMPETITIVE STRATEGY:

CUSTOMER EXPERIENCE

GOAL: Provide products and services that exceed customer expectations

OBJECTIVE:

Develop business plans for facilities and services

- Tactic 1: Develop business plan for Terminal 2
- Tactic 2: Develop business plan for Terminal 1
- Tactic 3: Develop business plan for Parking
- Tactic 4: Develop business model for Buildings
- Tactic 5: Develop business plan for General Aviation (GA)
- Tactic 6: Conduct Rental Car Design Reviews and Development
- Tactic 7: Upgrade Wireless Access Points and Controllers
- Tactic 8: Develop business plan for Ground Transportation (GT)





GOAL: Cultivate mutually beneficial business and community partnerships

OBJECTIVE 1:

Engage public officials to advocate for airport priorities

Tactic: Foster a program for continuous education and outreach to key public and government officials

OBJECTIVE 2:

Inform and engage customers, community and business stakeholders

Tactic: Foster a program for continuous education and outreach to customers, community and business leaders



COMPETITIVE STRATEGY:

FISCAL RESPONSIBILITY

GOAL: Operate a fiscally sound airport

OBJECTIVE 1:

Improve the overall financial position

Tactic: Complete Rates and Charges Study

OBJECTIVE 2:

Promote efficiencies and reduce costs

Tactic 1: Complete the Oracle ERP upgrade (Phase 1)

Tactic 2: Complete the Oracle ERP upgrade (Phase 2) - develop business case

Tactic 3: Parking garage rehabilitation and energy improvements

OBJECTIVE 3:

Enhance and diversify revenue generating products and services

Tactic 1: Continue Parking Transformation (DAA) – implement new products and services

Tactic 2: Continue T2 Concessions Refresh

Tactic 3: Negotiate and implement new rental car company agreements

GOAL: Develop and maintain business processes and supporting documentation

OBJECTIVE 1:

Embrace industry best practices and focus on continuous improvement

Tactic: Finalize and implement Airport Rules and Regulations

OBJECTIVE 2:

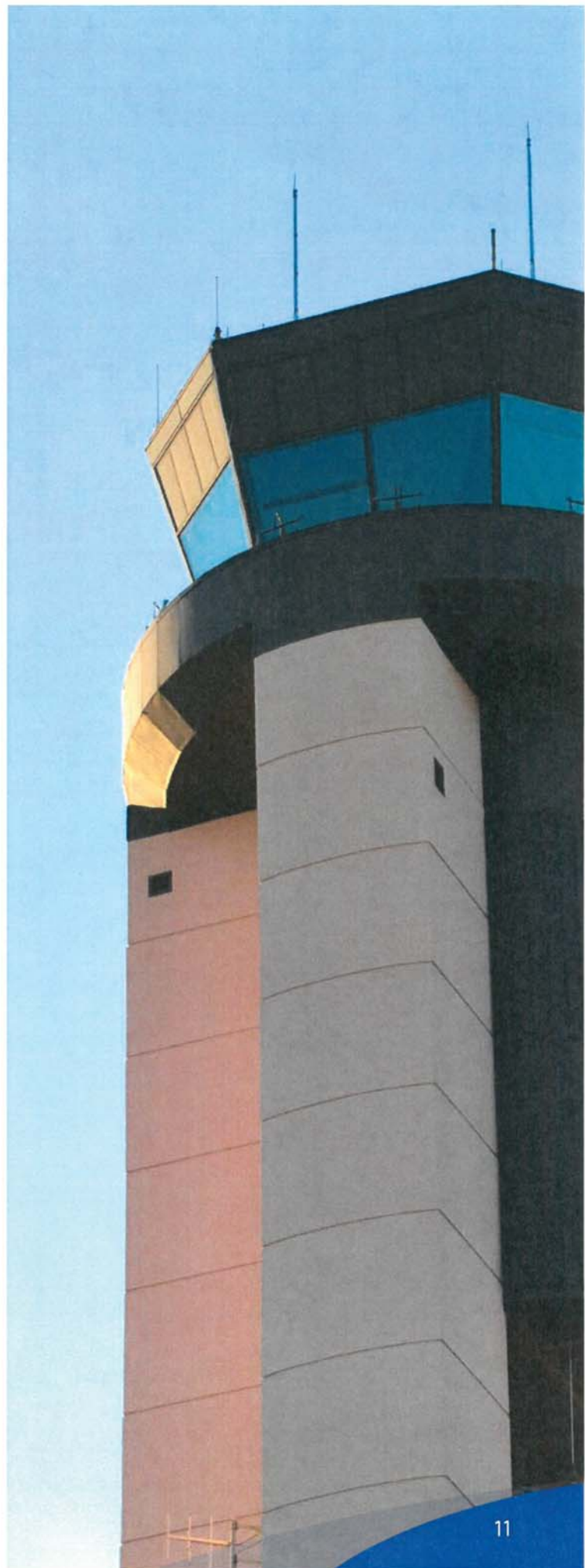
Develop, adopt and maintain up-to-date written policies and procedures

Tactic: Develop a program plan for the development of new policies and procedures

OBJECTIVE 3:

Ensure training, implementation and compliance with the adopted policies and procedures

Tactic: Develop a training program for new policies and procedures





COMPETITIVE STRATEGY:

OPERATIONAL EXCELLENCE

GOAL: Deliver and maintain world-class facilities

OBJECTIVE 1:

Create and implement a comprehensive asset management program

Tactic 1: T1 North/South Demolition and Site Restoration Project

Tactic 2: Airport Building Improvements

Tactic 3: Airside-Landside Improvements (includes Pavement Projects)

Tactic 4: Baggage Handling System (BHS) Improvements

Tactic 5: Park & Ride 3 Rehabilitation

Tactic 6: Informational Sign Standards and Improvements

Tactic 7: Plan for and design the rehabilitation of Taxiway A

Tactic 8: Increase processing capacity for international arrival facilities

- Install Automated Passport Control (APC) kiosks and implement Mobile Passport Control application for international travelers
- Initiate planning for expanded passport control, baggage claim, and re-check facilities

OBJECTIVE 2:

Complete and implement the Master Plan

Tactic: Complete and begin implementation of the Vision2040 Master Plan

OBJECTIVE 3:

Allocate and align resources to achieve success

Tactic: Assess organizational effectiveness



GOAL: Operate a safe, secure and environmentally responsible airport

OBJECTIVE 1:

Deploy resources to ensure safety and security

Tactic 1: 5 Year Security and Operations Strategic Plan

Tactic 2: Airport Operations Database (AODB)/Resource Management System (RMS) Upgrade Systems

Tactic 3: Implement Disaster Recovery/Business Continuity Systems

OBJECTIVE 2:

Promote environmentally sustainable practices

Tactic: Research Industry best practices and develop recommendations for the creation of an environmental sustainability plan

GOAL: Invest in talent that can respond to changing business needs

OBJECTIVE 1:

Foster a workplace that emphasizes communication, collaboration, consensus building and commitment to achieve organizational goals

Tactic: Conduct Cohort Refresher and Cohort-Lite Training

OBJECTIVE 2:

Attract, develop and retain high-performing employees

Tactic 1: Develop the Talent Management Program

Tactic 2: Implement enhancements from Compensation Analysis



2015 TOP ACHIEVEMENTS

- ① Secured non-stop air service to Paris
- ② Completed Series 2015A-B Airport Revenue Refunding Bonds in June 2015
- ③ Launched Vision2040 Master Planning Program to guide future airport development
- ④ Completed design and award phases for Terminal 1 North/South Concourse demolition
- ⑤ Implemented Phase 1 of the Emergency Mass Communications System (RDUaware)
- ⑥ Developed a new 5-year Major Expenditure Plan (MEP); Strategic Plan; Strategic Business Plan and Tactical Plan
- ⑦ Expanded participation in Chambers of Commerce, federal, state and local government affairs of the region; expanded community engagement via digital communications
- ⑧ Completed Phase 1 of Customer Insights Program utilizing focus groups and surveying in support of the Parking Transformation Project with focus on a new on-line reservation system
- ⑨ Completed the FAA Part 139 Inspection
- ⑩ Initiated implementation of the Oracle Enterprise Resource Planning (ERP) upgrade with Phase 1 focus on core financials and procurement
- ⑪ Completed the Concession Refresh Plan for Terminal 2
- ⑫ Secured non-stop air service to Seattle
- ⑬ Completed the initial Asset Management Program implementation plan
- ⑭ Completed a comprehensive parking garage rehabilitation assessment and defined a multi-year program of improvement
- ⑮ Completed a campus-wide signage and way-finding analysis and defined an improvement program

TOP INITIATIVES

There are 14 priority projects identified for FY 2016-2017. The criterion for these priority projects and initiatives is based on an investment value greater than \$400,000 and/or strategic impact to the Authority; significant key contracts are also listed below:

Priority Projects

1. Terminal 1 North and South Concourse Demolition	\$ 10,000,000
2. Airside Landside Improvements	\$ 5,717,493
3. Vehicles and Maintenance Equipment	\$ 2,764,461
4. Building Improvements - RDU Center	\$2,100,000
5. Informational Sign Standards and Rehabilitation of Roadway Signage	\$ 2,000,000
6. Airport Master Plan	\$ 1,500,000
7. Building Improvements - Cargo/NC DOT	\$ 1,400,000
8. Rehabilitation and Energy Improvements for PG 1,2,3, and 4	\$ 1,400,000
9. T2 Baggage Handling System Server Upgrade	\$ 900,000
10. Parking Product and Market Analysis	\$ 828,235
11. Replace Oracle EBusiness Suite	\$ 736,000
12. Business Development and Concessions Marketing	\$ 536,472
13. Rehabilitate Taxiway A	\$ 500,000
14. Water and Sewer System Assessments and Improvements	\$ 430,000

Major Contracts and Agreements

1. Janitorial and Pest Control	\$ 4,726,036
2. Passenger Boarding Bridge and Baggage Handling System	\$ 2,173,945
3. Information Technology Hardware/Software	\$ 2,091,174
4. Shuttle Bus Operations	\$ 1,188,841
5. Landscape Maintenance	\$ 980,000
6. Resource Management Center/Ramp Tower	\$ 846,173
7. T2 Airport Operations Information System (AOIS) Tier 1 Support	\$ 628,000
8. Horizontal and Vertical Transportation Maintenance	\$ 633,417





Raleigh-Durham Airport Authority

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RDU Airport, NC 27623

rdu.com

RALEIGH-DURHAM AIRPORT AUTHORITY
FY 2016-2017
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FY 2016-2017

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AIRLINE RATES AND CHARGES EXHIBITS

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OTHER RATES AND CHARGES SUMMARY

SCHEDULE I
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2017

OPERATING CASH FLOW SCHEDULE

	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
Operating Revenue Cash Flow	120,447,656	109,933,396	9.6%
Total Operating Revenue Cash Flow	120,447,656	109,933,396	9.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(62,332,428)	(62,772,723)	-0.7%
OPEB and Separation Allowance (Excluded for Cash Flow Schedule)	n/a	n/a	---
Depreciation (Excluded for Cash Flow Schedule)	n/a	n/a	---
Operating Income Cash Flow	58,115,228	47,160,673	23.2%
Non-Operating Cash Flow:			
Interest Income	2,800,000	2,800,000	0.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ¹	4,646,784	2,800,000	66.0%
TSA Checkpoint Reimbursement	394,200	394,200	0.0%
Passenger Facility Charges (PFC's) ²	20,000,000	19,000,000	5.3%
	27,890,984	25,044,200	11.4%
Debt Service-Interest Expense:			
General Airport Revenue Bonds (GARBS):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(3,943,300)	n/a	
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,436,388)	(10,701,313)	-2.5%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,439,650)	(3,621,250)	-5.0%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(1,211,889)	(660,672)	83.4%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,636,400)	(6,807,400)	-2.5%
Airport Rev. Bonds Series 2005A&B (Fixed Rate)	0	(4,699,875)	-100.0%
Total Net Debt Service Interest	(27,370,727)	(28,193,610)	-2.9%
Debt Service-Principal:			
General Airport Revenue Bonds (GARBS):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(4,800,000)	n/a	
Airport Revenue Bonds Series 2010A (Fixed Rate)	(6,005,000)	(5,740,000)	4.6%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(4,725,000)	(4,540,000)	4.1%
Airport Revenue Bonds Series 2008C (Variable)	(1,840,000)	(1,750,000)	5.1%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(3,525,000)	(3,355,000)	5.1%
Airport Revenue Bonds Series 2005A&B (Fixed Rate)	0	(4,355,000)	-100.0%
Total Principal Payments	(20,895,000)	(19,740,000)	5.9%
Total Operating and Non-Operating Cash Flows	37,740,485	24,271,263	55.5%
Less: Capital requests 16/17	33,839,081	18,849,106	79.5%
Increase (Decrease) To Cash Fund Balance	3,901,404	5,422,157	-28.0%

Notes:

¹ Grants for FY 16/17 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$3.1 million, and a State Grant of \$1.5 million. Grants for FY 15/16 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.4 million, and a State Grant of \$400,000.

² RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.

Passenger Facility Charges (PFC's) under the Authority's Master Trust Indenture have been irrevocably committed to offset designated debt service. This amount for FY 16/17 is \$1,000 and FY 15/16 was \$22,001,000. The remaining FY 16/17 PFC commitment of \$19,999,000 will be used to reduce debt service.

SCHEDULE II
CASH BALANCE
FOR THE FISCAL YEAR
ENDING MARCH 31, 2017

CASH BALANCE SCHEDULE

Projected RDU Cash Available:

Total Unrestricted Cash Balance on Hand Beginning of Fiscal Year-April 1st
Add: Net Unrestricted Cash Transferred from Operating Budget
Subtotal Cash Available

Less: Reserve Fund equal to 1 year Total OM&A Expenses

Net Cash Available for Capital Budget

Projected Cash Required by Capital Projects:

Remaining Cash Available

Add Back Reserve Fund

Projected/Cash Fund Balance at End of Fiscal Year- March 31st

	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
	95,852,875	89,950,000	6.6%
	37,740,485	24,271,263	55.5%
	133,593,360	114,221,263	17.0%
	(50,000,000)	(50,000,000)	0.0%
	83,593,360	64,221,263	30.2%
	33,839,081	18,849,106	79.5%
	49,754,279	45,372,157	9.7%
	50,000,000	50,000,000	0.0%
	99,754,279	95,372,157	4.6%

SCHEDULE III
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2017

STATEMENT OF OPERATIONS

	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
Operating Revenues	120,447,656	109,933,396	9.6%
Total Operating Revenues	120,447,656	109,933,396	9.6%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(62,332,428)	(62,772,723)	-0.7%
OPEB and Separation Allowance ¹	(372,300)	(372,300)	0.0%
Depreciation	(49,021,599)	(51,255,860)	-4.4%
Total Operating Expenses	(111,726,327)	(114,400,883)	-2.3%
Operating Income	8,721,329	(4,467,487)	-295.2%
Non-Operating Revenues:			
Interest Income	2,800,000	2,800,000	0.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ²	4,646,784	2,800,000	66.0%
TSA Checkpoint Reimbursement	394,200	394,200	0.0%
Passenger Facility Charges (PFC's) ³	20,000,000	19,000,000	5.3%
Total Non-Operating Revenues	27,890,984	25,044,200	11.4%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2015A&B (Fixed Rate)	(3,943,300)	0	n/a
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,436,388)	(10,701,313)	-2.5%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,439,650)	(3,621,250)	-5.0%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(1,211,889)	(660,672)	83.4%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,636,400)	(6,807,400)	-2.5%
Airport Revenue Bonds Series 2005 A&B (Fixed Rate)	0	(4,699,875)	-100.0%
Amortization of Prior Bond Issue Premiums	2,216,760	1,544,591	43.5%
Total Non-Operating Expenses	(25,153,967)	(26,649,019)	-5.6%
Net Earnings	11,458,346	(6,072,305)	-288.7%

Notes:

¹ The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 16/17 and FY 15/16 required accrual amounts net of current funding are estimated to be \$372,300 and \$372,300, respectively. As these amounts are a non-cash expense, they are excluded from the Cash Flow Schedule.

² Grants for FY 16/17 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$3.1 million, and a State Grant of \$1.5 million. Grants for FY 15/16 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.4 million, and a State Grant of \$400,000.

³ RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004. PFC's are used to directly offset Terminal 2 debt service.

RALEIGH-DURHAM AIRPORT AUTHORITY
2016-2017 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2016-2017 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2016 and ending March 31, 2017 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$	62,332,428
Transfer to Capital Projects		33,839,081
Future Capital Projects		3,901,404
Net Debt Service – Interest		27,370,727
Debt Service – Principal		20,895,000
Total	\$	148,338,640

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2016 and ending March 31, 2017:

REVENUES:

Airfield	\$	13,748,083	
General Aviation		1,733,640	
Buildings and Grounds		104,965,933	
Total Operating Revenues			
	\$		120,447,656
Interest Income			2,800,000
Federal & State Grants			4,646,784
TSA Security Grant			394,200
Local Grants			50,000
PFC Revenues			20,000,000
Total	\$		148,338,640

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2016.

Adopted this 17th, day of March 2016.

SCHEDULE IV
OPERATING REVENUE SUMMARY
FOR THE FISCAL YEAR
ENDING MARCH 31, 2017

OPERATING REVENUE SUMMARY

COMPLEX	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	13,377,193	12,850,014	4.1%
Fuel Flowage-014	350,000	350,000	0.0%
Other Airfield-019	20,890	18,859	10.8%
Total Airfield Complex	13,748,083	13,218,873	4.0%
<u>Terminal Complex-020:</u>			
Terminal 1-021	5,227,106	4,943,002	5.7%
Terminal 2-022	26,894,096	24,470,301	9.9%
Terminal Security-023	2,670,703	2,429,809	9.9%
Terminal-Misc.-029	726,475	711,378	2.1%
Total Terminal Complex	35,518,380	32,554,490	9.1%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,042,907	1,014,375	2.8%
South Cargo 1 & 2-032	700,405	632,915	10.7%
South Cargo 3-033	594,642	566,976	4.9%
Total Cargo Complex	2,337,954	2,214,266	5.6%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,403,400	1,478,400	-5.1%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,577,513	1,515,631	4.1%
G/A Terminal-052	156,127	151,028	3.4%
Total General Aviation Complex	1,733,640	1,666,659	4.0%
<u>Rental Car Complex-060:</u>			
Rental Car-061	16,066,940	13,944,819	15.2%
<u>Office & Other Buildings Complex-070:</u>			
Aviation Station-076	219,656	198,183	10.8%
Other Locations-079	238,069	199,866	19.1%
Total Office & Other Buildings Complex	457,725	398,049	15.0%
<u>Parking Complex-110:</u>			
RDU Parking-111	47,680,398	43,590,959	9.4%
Off-Airport Parking-112	370,000	343,000	7.9%
Total Parking Complex	48,050,398	43,933,959	9.4%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	209,520	210,880	-0.6%
AVI Ground Transportation Fees-125	921,616	313,000	194.4%
Total Ground Transportation Complex	1,131,136	523,880	115.9%
TOTAL OPERATING REVENUE	120,447,656	109,933,396	9.6%

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
			Chief Executive Officer Division:	---	---	---
1010	000		Airport Authority & President/CEO	826,235	818,221	1.0%
1030	000		Audit	480,943	450,817	6.7%
1050	000		Legal and Compliance	507,780	672,001	-24.4%
			Communications Division:	---	---	---
2010	000		Air Service Development	1,972,582	317,972	520.4%
2030	000		Communications & Community Affairs	904,572	649,167	39.3%
2050	000		Guest Services	833,040	814,859	2.2%
			Human Capital Management Division:	---	---	---
3030	000		Human Resources & Payroll	1,374,690	1,074,991	27.9%
3050	000		Talent Management	262,307	567,415	-53.8%
			Revenue Development Division:	---	---	---
4010	000		Business Development	635,590	878,028	-27.6%
4030	000		Information Services	4,405,958	4,378,232	0.6%
4050	000		Marketing	492,893	350,798	40.5%
4070	000		Parking	3,611,702	2,740,193	31.8%
4080	000		Property Development	215,503	0	n/a
			Finance, Business & Admin. Division:	---	---	---
5030	000		Finance Department	1,331,637	1,160,391	14.8%
5050	000		Procurement Department	768,221	569,279	34.9%
5070	000		Risk Management and Safety	172,007	165,895	3.7%
			Operations Division:	---	---	---
			Airport Operations Business Unit:	---	---	---
6110	000		Aircraft Rescue & Fire Fighting	1,726,939	1,641,790	5.2%
6120	000		Communications Center	850,418	731,706	16.2%
6140	000		Ground Transportation Department	1,472,593	1,402,651	5.0%
6150	000		Law Enforcement Department	3,993,248	3,704,473	7.8%
6170	000		Operations Department	1,591,337	1,641,495	-3.1%
6180	000		Traffic Control Section	1,433,127	1,447,631	-1.0%
			Facilities Asset Management Business Unit:	---	---	---
6310	000		Building & Building Systems	392,095	510,967	-23.3%
6330	000		Facilities Asset Management	494,081	0	n/a
6340	000		Facilities Engineering	285,940	1,100,275	-74.0%
6350	000		GIS Section	257,363	246,252	4.5%
			Operational Asset Management Business Unit:	---	---	---
6510	000		Baggage Systems	125,036	0	n/a
6520	000		Contract Facilities Maintenance	175,862	0	n/a
6540	000		Fleet Maintenance Section	1,354,574	1,538,634	-12.0%
6550	000		Fueling Systems	1,136,936	1,028,461	10.5%
6570	000		Facilities Maintenance	2,618,789	4,022,696	-34.9%
6580	000		Fields Maintenance	1,633,281	0	n/a
			Planning and Environment Business Unit:	---	---	---
6750	000		Noise	182,495	186,981	-2.4%
6760	000		Environment	215,118	339,627	-36.7%
6770	000		Planning	240,069	0	n/a
			Airport Facilities	---	---	---
---	011		Airfield Complex	1,463,659	1,124,024	30.2%
---	021		Terminal 1 Complex	2,477,645	2,770,965	-10.6%
---	022		Terminal 2 Complex	11,316,868	12,189,837	-7.2%
---	028		Central Energy Plant	1,147,420	1,149,432	-0.2%
---	031		North Cargo Complex	45,269	46,671	-3.0%
---	032		South Cargo Complex 1 & 2	75,524	356,647	-78.8%
---	033		South Cargo 3	141,663	943,229	-85.0%
---	041		Fuel Farm Complex	292,968	166,236	76.2%
---	051		General Aviation-General	75,519	60,221	25.4%
---	052		General Aviation Terminal	445,854	399,504	11.6%
---	061		Rental Car Complex	18,938	15,250	24.2%
---	071		Authority Building Complex	234,816	1,926,409	-87.8%
---	073		Maintenance Building Complex	304,233	431,199	-29.4%
---	074		Airport Operations Center (AOC)	401,496	444,140	-9.6%
---	075		Centralized Waste Complex	135,451	133,834	1.2%
---	076		Aviation Station	2,520	2,789	-9.6%
---	079		Office & Other Buildings Complex	275,189	622,734	-55.8%
---	089		Utilities Complex	1,071,839	1,050,039	2.1%
---	111		Parking Complex	1,848,705	2,317,252	-20.2%
---	121		Taxi Operation	39,287	32,858	19.6%
---	129		Ground Transportation Other	1,542,604	1,437,555	7.3%
Total Expenses				62,332,428	62,772,723	-0.7%

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2017

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	20,541,914	19,378,320	6.0%
50102			Overtime	521,000	0	n/a
50201			Insurance Benefits	2,447,390	2,056,323	19.0%
50202			Accident Insurance	430	430	0.0%
50203/04			Retirement/401K Match	2,250,787	2,176,014	3.4%
50205			Social Security	1,528,668	1,457,156	4.9%
51101			Uniforms	144,680	153,408	-5.7%
51105			Physical Examinations	72,306	70,576	2.5%
51106			Professional Education	420,728	297,124	41.6%
51107			Unemployment Compensation	15,000	25,000	-40.0%
51108			Tuition Assistance	0	138,395	-100.0%
51201			Advertising	443,252	10,698	4043.3%
51202			Audit Fees	55,300	48,755	13.4%
51205			Contracted Services-Technology	1,314,304	1,483,659	-11.4%
51206			Legal Fees	320,000	370,000	-13.5%
51207			Printing	80,847	60,708	33.2%
51208			DCI Access Fees	6,264	5,220	20.0%
51241			Credit Card Fees	1,166,392	957,594	21.8%
51251			Contracted Services-Labor	1,820,163	1,704,287	6.8%
51252			Contracted Services-AVSEC	116,162	112,624	3.1%
51253			Contracted Services-Landscaping	980,000	980,000	0.0%
51254			Contracted Services-Ramp Tower	846,173	846,173	0.0%
51255			Contracted Services-BHS & PBB	2,173,945	2,129,851	2.1%
51257			Contracted Services - AOIS	628,000	600,000	4.7%
51259			Other Contracted Services	4,615,215	7,067,340	-34.7%
51301			Copiers	72,500	88,908	-18.5%
51401			Electricity	4,348,211	4,859,376	-10.5%
51402			Natural Gas	558,468	554,000	0.8%
51403			Water	326,550	311,000	5.0%
51404			Sewer	647,850	617,000	5.0%
51405			Telecommunications	230,594	205,119	12.4%
51406			TV Service Providers	56,580	50,400	12.3%
51501			Computer Hardware	212,356	374,558	-43.3%
51502			Computer Software	91,437	136,990	-33.3%
51503			Fuel-Vehicles and Equipment	450,694	589,308	-23.5%
51504			Printer Supplies	10,287	10,598	-2.9%
51505			Promotional Supplies	98,835	107,908	-8.4%
51506			Small Equipment	243,867	496,582	-50.9%
51507			Supplies	1,521,376	1,454,833	4.6%
51508			Media & Documentation	847	864	-2.0%
51509			ID System Supplies	43,445	45,681	-4.9%
51510			Supplies - BHS & PBB	529,327	487,600	8.6%
51601			Insurance	1,463,700	1,457,300	0.4%
51603			Insurance Claims	25,000	25,000	0.0%
51701			R&M Computer Hardware	21,100	16,300	29.4%
51702			R&M Public Address System	2,000	4,850	-58.8%
51703			R&M Elevators/Escalators	633,417	590,630	7.2%
51704			R&M Equipment	271,262	373,383	-27.4%
51705			R&M General	929,942	868,952	7.0%
51706			R&M HVAC	498,492	482,501	3.3%
51707			R&M Janitorial	4,726,306	5,918,534	-20.1%
51709			R&M Waste Disposal	132,000	130,000	1.5%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	84,000	88,754	-5.4%
51901			Travel Expenses	199,368	239,690	-16.8%
51902			Meals and Per Diem	78,762	0	n/a
51903			Abandoned Vehicles	0	2,340	-100.0%
51905			Permit Administration	34,515	23,650	45.9%
51906			Postage	15,420	12,959	19.0%
51907			K-9 Program	5,000	7,500	-33.3%
51912			Air Service Development Marketing	1,250,000	0	n/a
Total Expenses				62,332,428	62,772,723	-0.7%

SCHEDULE VII-A
OPERATING REVENUE SUMMARY

COMPLEX	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	13,377,193	12,850,014	4.1%
Fuel Flowage-014	350,000	350,000	0.0%
Other Airfield-019	20,890	18,859	10.8%
Total Airfield Complex	13,748,083	13,218,873	4.0%
<u>Terminal Complex-020:</u>			
Terminal 1-021	5,227,106	4,943,002	5.7%
Terminal 2-022	26,894,096	24,470,301	9.9%
Terminal Security-023	2,670,703	2,429,809	9.9%
Terminal-Misc.-029	726,475	711,378	2.1%
Total Terminal Complex	35,518,380	32,554,490	9.1%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,042,907	1,014,375	2.8%
South Cargo 1 & 2-032	700,405	632,915	10.7%
South Cargo 3-033	594,642	566,976	4.9%
Total Cargo Complex	2,337,954	2,214,266	5.6%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,403,400	1,478,400	-5.1%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,577,513	1,515,631	4.1%
G/A Terminal-052	156,127	151,028	3.4%
Total General Aviation Complex	1,733,640	1,666,659	4.0%
<u>Rental Car Complex-060:</u>			
Rental Car-061	16,066,940	13,944,819	15.2%
<u>Office & Other Buildings Complex-070:</u>			
Aviation Station-076	219,656	198,183	10.8%
Other Locations-079	238,069	199,866	19.1%
Total Office & Other Buildings Complex	457,725	398,049	15.0%
<u>Parking Complex-110:</u>			
RDU Parking-111	47,680,398	43,590,959	9.4%
Off-Airport Parking-112	370,000	343,000	7.9%
Total Parking Complex	48,050,398	43,933,959	9.4%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	209,520	210,880	-0.6%
AVI Ground Transportation Fees	867,000	313,000	177.0%
Traffic Ordinance Violation Fees	54,616	0	n/a
Total Ground Transportation Complex	1,131,136	523,880	115.9%
TOTAL OPERATING REVENUE	120,447,656	109,933,396	9.6%

SCHEDULE VII-A-1
OPERATING REVENUE
010 AIR: AIRFIELD COMPLEX

ACCOUNTING CODE			LANDING FEES	FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	AIR CARRIER	BUDGET	BUDGET	% CHANGE
011 Airfield Complex						
41200	0000	011	Air Canada/Jazz Air, LP	94,258	93,429	0.9%
	0000	011	Alaska Airlines, Inc.	104,035	0	
	0000	011	Allegiant Air, LLC	81,260	0	
41030	0000	011	American Airlines	2,529,307	1,273,350	98.6%
	0000	011	Air Wisconsin Airlines, Corp	149,613	0	n/a
41035	0000	011	American Eagle	130	461,132	-100.0%
	0000	011	Piedmont Airlines, Inc.	1,975	0	n/a
	0000	011	PSA Airlines, Inc.	61,137	0	n/a
	0000	011	Republic Airlines, Inc.	435,033	0	n/a
	0000	011	Trans States, Airlines	326,433	0	n/a
41090	0000	011	Delta Air Lines	2,276,355	1,706,586	33.4%
41071	0000	011	Compass	29,806	7,649	289.7%
41100	0000	011	ExpressJet/Delta Connection	167,036	421,427	-60.4%
41154	0000	011	Go Jet/Delta Connection	542,002	451,077	20.2%
41452	0000	011	Pinnacle	963,753	759,398	26.9%
41539	0000	011	Shuttle America/Delta Connection	95,771	534,654	-82.1%
41370	0000	011	Frontier	215,585	152,801	41.1%
41225	0000	011	JetBlue Airways	549,082	561,173	-2.2%
41540	0000	011	Southwest Airlines	2,572,528	2,673,797	-3.8%
41590	0000	011	United Airlines	493,658	304,167	62.3%
41100	0000	011	ExpressJet/United Express	24,472	157,088	-84.4%
41155	0000	011	Go Jet/United	27,470	66,593	-58.8%
41361	0000	011	Mesa/United Express	298,851	106,157	181.5%
41509	0000	011	Republic/United Express	2,163	231,452	-99.1%
41538	0000	011	Shuttle America/United Express	302,480	55,601	444.0%
41535	0000	011	SkyWest/United Express	111,763	86,519	29.2%
41570	0000	011	Trans States/United Express	42,131	48,368	-12.9%
41600	0000	011	US Airways	0	1,304,431	-100.0%
41015	0000	011	Air Wisconsin/US Airways Express	0	74,670	-100.0%
41360	0000	011	Mesa/US Airways Express	0	4,889	-100.0%
41455	0000	011	PSA/US Airways Express	0	17,954	-100.0%
41510	0000	011	Republic/US Airways Express	0	413,083	-100.0%
41572	0000	011	Trans States/US Airways Express	0	12,737	-100.0%
41850	0000	011	Federal Express	567,626	565,715	0.3%
41860	0000	011	Martinaire	15,567	15,699	-0.8%
41890	0000	011	United Parcel Service	279,002	262,983	6.1%
41901	0000	011	Charter Express	16,912	25,435	-33.5%
Total Landing Fees				13,377,193	12,850,014	4.1%
014 G/A Fuel Flowage Complex						
40201	0000	014	Fuel Flowage Fees	350,000	350,000	0.0%
Total Fuel Flowage				350,000	350,000	0.0%
011-019 Other Airfield Complex						
42770	0000	011	Gate Security Permits	1,200	1,200	0.0%
42795	0000	019	Aviation Repair Tech	1,200	1,200	0.0%
42751	0000	019	NC National Guard	18,490	16,459	12.3%
Total Other Airfield				20,890	18,859	10.8%
TOTAL AIRFIELD COMPLEX				13,748,083	13,218,873	4.0%

SCHEDULE VII-A-2
OPERATING REVENUE
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>021 Terminal 1</u>						
42170	0000	021	Southwest Airlines (Includes AirTran)	3,145,396	3,016,073	4.3%
42450	0000	021	Host JQE RDU Prime	18,217	18,473	-1.4%
42464	0000	021	Marshall Retail Group	3,396	3,088	10.0%
42467	0000	021	Passur Aerospace	721	656	10.0%
42480	0000	021	St.Emp.Credit Un.-ATM	6,000	6,000	0.0%
42481	0000	021	Superior Aircraft Service	7,034	6,394	10.0%
42482	0000	021	CTN Service Agency (Superior Shine)	6,000	6,000	0.0%
42487	0000	021	Transportation Security Administration	149,819	136,183	10.0%
42493	0000	021	Uptown Airport Group	3,610	3,283	10.0%
42755	0000	021	RDU Taxi	15,262	14,414	5.9%
Total Terminal 1 Fixed Rent				3,355,456	3,210,562	4.5%

SCHEDULE VII-A -2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	% CHANGE
021 Terminal 1						
			Host/JQE/RDU Prime LLC:			
43171	0000	021	ACC American Café-Food/Beverage	114,700	104,300	10.0%
43172	0000	021	ACC American Café-Alcohol	207,200	183,900	12.7%
43173	0000	021	La Tapenade-Food/Beverage	152,800	128,000	19.4%
43174	0000	021	La Tapenade-Food/Alcohol	2,200	2,900	-24.1%
43175	0000	021	Starbucks Level 1	52,400	17,800	194.4%
43176	0000	021	Starbucks Level 2	176,400	163,200	8.1%
			Marshall Retail Group:			
43182	0000	021	Flight Stop North	206,500	189,000	9.3%
43184	0000	021	Flight Stop South	115,100	108,000	6.6%
43186	0000	021	Marshall Rousso	54,600	57,000	-4.2%
43188	0000	021	Ruby Blue	16,600	17,000	-2.4%
43189	0000	021	Techshowcase	30,000	30,000	0.0%
			Uptown Airport Group:			
43191	0000	021	Char-Grill-Food\Beverage	114,700	131,000	-12.4%
43192	0000	021	Char-Grill-Alcohol	3,500	1,000	250.0%
43195	0000	021	Salsaritas-Food/Beverage	85,700	105,000	-18.4%
43196	0000	021	Salsaritas-Alcohol	5,500	3,000	83.3%
43060	0000	021	24 Hour Flower	600	200	200.0%
43062	0000	021	Concourse Communication	45,100	57,800	-22.0%
43064	0000	021	Checkpoint Mailers	500	500	0.0%
43065	0000	021	Clear Channel-Interspace Airport Advertising	241,400	269,000	-10.3%
43086	0000	021	Clear Channel-Clear Vision	200	400	-50.0%
43068	0000	021	Network Communications	0	2,900	-100.0%
43069	0000	021	Smarte Cart	3,000	3,500	-14.3%
43076	0000	021	Classic Food Services (Vending)	3,700	5,200	-28.8%
43082	0000	021	RDU Currency	4,100	4,400	-6.8%
43087	0000	021	Prime Flight Aircraft Cleaning Service	24,800	24,800	0.0%
43097	0000	021	Amazon	800	0	n/a
			Total Terminal 1 Percentage Rent	1,662,100	1,609,800	3.2%
			<u>MISCELLANEOUS RENT</u>			
42801/15	0000	021	Telecommunications Services	37,400	39,893	-6.2%
40306	0000	021	Janitorial Revenues	89,000	78,297	13.7%
40308	0000	021	Newspaper Permits	450	450	0.0%
40905	0000	021	Gate Usage Fees	80,000	0	n/a
40910	0000	021	Grease Interceptor	2,700	4,000	-32.5%
			Total Terminal 1 Miscellaneous Rent	209,550	122,640	(0)
			TOTAL TERMINAL 1 COMPLEX	5,227,106	4,943,002	5.7%

SCHEDULE VII - A - 2 CONTINUED
OPERATING REVENUE
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>022 Terminal 2</u>						
44105	0000	022	Air Canada	305,905	289,283	5.7%
44152	0000	022	Air Georgian	52,444	41,700	25.8%
44101	0000	022	American Airlines	5,738,310	3,198,901	79.4%
44102	0000	022	American Eagle	68,993	244,432	-71.8%
44120	0000	022	Charter Express	330,069	105,614	212.5%
44130	0000	022	Delta Airlines	6,411,017	5,901,222	8.6%
44153	0000	022	JetBlue Airways	1,001,338	926,973	8.0%
44180	0000	022	United Airlines	2,819,511	2,549,342	10.6%
44185	0000	022	US Airways	0	2,641,981	-100.0%
44210	0000	022	RDU Air Ventures	25,072	22,793	10.0%
44217	0000	022	DAL Global Services	1,200	1,200	0.0%
44220	0000	022	G2 Secure Staff (Globe Security)	63,787	57,982	10.0%
44225	0000	022	Host International	71,849	65,320	10.0%
44250	0000	022	Landmark Aviation (Office)	9,198	0	n/a
44260	0000	022	Raleigh Distribution Services	1,232	1,120	10.0%
44270	0000	022	SSP America	14,563	13,237	10.0%
44272	0000	022	Superior Shine/CTN	6,000	6,000	0.0%
44273	0000	022	St.Emp.Credit Un.-ATM	6,000	6,000	0.0%
44274	0000	022	The Paradies Shops	49,488	44,987	10.0%
44278	0000	022	Transportation Security Administration	79,479	72,245	10.0%
Total Terminal 2 Fixed Rent				17,055,456	16,190,331	5.3%

SCHEDULE VII - A - 2 CONTINUED
OPERATING REVENUE
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	
022 Terminal 2						
44301	0000	022	ABM /Onesource	15,300	14,700	4.1%
			RDU Air Ventures/Airport Management Services:			
44311	0000	022	AeroMart - Gifts	46,800	45,800	2.2%
44312	0000	022	AeroMart - News	233,700	203,300	15.0%
44317	0000	022	Shaw - Gifts	85,600	63,700	34.4%
44318	0000	022	Shaw - News	144,500	139,700	3.4%
44319	0000	022	Hudson - Gifts	40,900	32,300	26.6%
44320	0000	022	Hudson - News	188,600	146,900	28.4%
44321	0000	022	Hudson Book Store	202,600	201,000	0.8%
44325	0000	022	Kids Works	40,400	39,300	2.8%
44330	0000	022	Life Is Good	58,800	61,600	-4.5%
44376	0000	022	Checkpoint Mailers	600	500	20.0%
44380	0000	022	Classic Food Services (Vending)	4,700	4,300	9.3%
44385	0000	022	Clear Channel-Interspace Airport Advertising	563,300	627,000	-10.2%
44386	0000	022	Clear Channel-Clear Vision	500	800	-37.5%
44390	0000	022	Concourse Communication	134,800	134,800	0.0%
44400	0000	022	EJE Retail	41,900	42,600	-1.6%
44420	0000	022	G2 Secure Staffing	0	19,400	-100.0%
			Host International, Inc.:			
44431	0000	022	42nd Street Oyster Bar-Food and Beverage	360,700	346,500	4.1%
44432	0000	022	42nd Street Oyster Bar-Alcohol	201,200	189,800	6.0%
44439	0000	022	A&W/KFC	93,100	67,200	38.5%
44440	0000	022	Brookwood Farms BBQ	128,600	113,400	13.4%
44441	0000	022	Bruegger's Bagels	183,200	160,900	13.9%
44445	0000	022	California Pizza Kitchen	136,500	119,700	14.0%
44448	0000	022	Carolina Ale House-Food and Beverage	139,300	119,600	16.5%
44449	0000	022	Carolina Ale House-Alcohol	162,200	140,700	15.3%
44460	0000	022	Gordon Biersch-Food and Beverage	131,800	158,200	-16.7%
44461	0000	022	Gordon Biersch-Alcohol	176,400	122,800	43.6%
44490	0000	022	Starbucks	349,400	324,800	7.6%
44491	0000	022	Starbucks - Pre-Security	200,400	177,200	13.1%
44496	0000	022	Vintage NC Wine - Food	60,200	53,600	12.3%
44497	0000	022	Vintage NC Wine - Alcohol	118,200	120,400	-1.8%
44525	0000	022	Network Communication	0	3,000	-100.0%
44535	0000	022	RDU Currency Exchange	86,100	97,300	-11.5%
44545	0000	022	Smarte Cart	10,800	10,800	0.0%
			SSP America:			
44552	0000	022	Camden Food Company	189,700	183,600	3.3%
44560	0000	022	Five Guys	251,900	220,100	14.4%
44561	0000	022	Five Guys-Alcohol	4,900	4,500	8.9%
44562	0000	022	Flavours	98,200	81,000	21.2%
44563	0000	022	Jason's-Alcohol	1,100	900	22.2%
44564	0000	022	Jason's-Food and Beverage	189,900	178,700	6.3%
44565	0000	022	Panopolis-Food and Beverage	34,600	35,600	-2.8%
44566	0000	022	Panopolis-Alcohol	7,800	5,700	36.8%
44585	0000	022	TechShowcase	0	120,000	-100.0%
44591	0000	022	2nd Edition Book Sellers	22,800	25,000	-8.8%
			The Paradies Shops:			
44605	0000	022	Brighton's	127,500	134,100	-4.9%
44606	0000	022	Brooks Bros	91,900	89,100	3.1%
44608	0000	022	CNBC - Gifts	59,600	46,800	27.4%
44609	0000	022	CNBC - News	113,200	96,900	16.8%
44610	0000	022	OTC Drugs & More-Gifts	69,100	52,000	32.9%
44611	0000	022	OTC Drugs & More-News	43,100	40,500	6.4%
44635	0000	022	PGA Tour Shop	50,100	46,000	8.9%
44650	0000	022	Taxco Sterling	33,700	33,400	0.9%
44660	0000	022	University Kids	9,400	10,300	-8.7%
44663	0000	022	University Market-Gifts	103,400	92,700	11.5%
44664	0000	022	University Market-News	125,200	118,100	6.0%
44675	0000	022	24 Hour Flower	2,600	1,900	36.8%
44698	0000	022	XpresSpa	61,000	57,300	6.5%
			Zoom Systems:			
44722	0000	022	New Zoom Benefit	5,600	5,800	-3.4%
44723	0000	022	3FL Oz.	900	900	0.0%
44728	0000	022	Best Buy Express	23,700	25,600	-7.4%
Total Terminal 2 Percentage Rent				6,062,000	5,810,100	4.3%

SCHEDULE VII-A - 2 CONTINUED
OPERATING REVENUE
020 TRM: TERMINAL COMPLEX

				FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
			<u>MISCELLANEOUS RENT</u>			
42801/15	0000	022	Telecommunication Services	156,300	156,999	-0.4%
40306	0000	022	Janitorial Revenues	398,000	410,271	-3.0%
40308	0000	022	Newspaper Permits	600	600	0.0%
40903	0000	022	FIS International PAX Deplanement Fee	2,143,440	980,000	118.7%
40905	0000	022	Gate Usage Fees	1,058,000	895,000	18.2%
40910	0000	022	Grease Interceptor	20,300	27,000	-24.8%
			Total Terminal 2 Miscellaneous Rent	3,776,640	2,469,870	52.9%
			TOTAL TERMINAL 2 COMPLEX	26,894,096	24,470,301	9.9%

023 Terminal Security

			<u>SECURITY FEES</u>			
40701	0000	023	Term Security-Check Point/Space/LE Cost Recovery	2,670,703	2,429,809	9.9%
			Total Terminal Security Fees	2,670,703	2,429,809	9.9%

029 Terminal Miscellaneous

			<u>MISC. TERMINAL RELATED</u>			
43159	0000	029	LSG Sky Chefs	506,260	488,300	3.7%
42774	0000	029	LSG Sky Chefs (M&O)	35,665	44,468	-19.8%
40308	0000	029	Newspaper Permits	1,200	1,500	-20.0%
42730	0000	029	Colonial Pipeline	21,110	21,110	0.0%
42902	0000	029	New Cingular Wireless Services	162,240	156,000	4.0%
			Total General Terminal Charges	726,475	711,378	2.1%
			TOTAL TERMINAL COMPLEX	35,518,380	32,554,490	9.1%

SCHEDULE VII-A-3
OPERATING REVENUE
030 CGO: CARGO COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
031 North Cargo						
42220	0000	031	UPS Supply Chain	173,431	170,756	1.6%
42225	0000	031	Federal Express	454,565	436,920	4.0%
42685	0000	031	SAS Institute, Inc.	34,577	33,221	4.1%
42280	0000	031	United Parcel Service	226,235	221,265	2.2%
42290	0000	031	Worldwide Flight Services	154,099	152,213	1.2%
Total North Cargo Fixed Rent				1,042,907	1,014,375	2.8%
032 South Cargo 1 & 2						
42090	0000	032	Delta Air Lines	93,711	31,667	195.9%
42170	0000	032	Southwest Airlines	63,149	62,549	1.0%
42210	0000	032	Anton Airfood	125,792	124,592	1.0%
42270	0000	032	Raleigh Distribution Services	157,385	155,895	1.0%
42271	0000	032	New Cingular Wireless formerly AT&T Mobility	30,979	30,689	0.9%
42275	0000	032	Elite Line Services	64,349	63,749	0.9%
42290	0000	032	Worldwide Flight Services	159,140	157,640	1.0%
42801/15	0000	032	Telecommunication Services	5,900	6,134	-3.8%
Total South Cargo 1& 2 Fixed Rent				700,405	632,915	10.7%
033 South Cargo 3						
42030	0000	033	American Airlines	547,214	533,303	2.6%
40306	0000	033	American Airlines -Janitorial	0	5,420	-100.0%
42230	0000	033	Jet Logistics	9,228	0	n/a
42235	0000	033	Hire Heroes, USA	14,314	5,087	181.4%
42282	0000	033	USO of North Carolina	17,880	17,880	0.0%
42795	0000	033	ART Line Services	6,007	5,287	13.6%
Total South Cargo 3 Fixed Rent				594,642	566,976	4.9%
TOTAL CARGO COMPLEX				2,337,954	2,214,266	5.6%

SCHEDULE VII-A-4
OPERATING REVENUE
040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
<u>041 Fuel Farm</u>						
40202	0000	041	Jet A Fuel Thru Put	1,400,000	1,475,000	-5.1%
40203	0000	041	Glycol/Mo Gas/Diesel Thru Put	1,000	1,000	0.0%
42290	0000	041	Worldwide Flight Services	1,200	1,200	0.0%
42776	0000	041	License Fee-Sky Tanking	1,200	1,200	0.0%
TOTAL FUEL FARM COMPLEX				1,403,400	1,478,400	-5.1%

SCHEDULE VII-A-5
OPERATING REVENUE
050 GAC: GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	GENERAL AVIATION	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
 <u>FIXED RENTS</u>						
42623	0000	051	AT&T	33,930	32,773	3.5%
42650	0000	051	Jetcraft, Inc.	10,680	10,050	6.3%
42660	0000	051	Lichtin, Inc.	10,680	10,050	6.3%
42665	0000	051	Martin Marietta	10,680	10,050	6.3%
42670	0000	051	NC Dept. of Transportation(Aviation)	239,999	239,999	0.0%
42675	0000	051	Landmark Aviation	463,163	455,737	1.6%
42677	0000	051	PK Enterprises	10,680	10,050	6.3%
42686	0000	051	TAC Air	731,601	685,521	6.7%
42801/15	0000	051	Telecommunication Services	14,900	17,001	-12.4%
Total General Aviation-General Fixed Rent				1,526,313	1,471,231	3.7%
 <u>PERCENTAGE RENT</u>						
43301	0000	051	Landmark Aviation	9,400	6,900	36.2%
43303	0000	051	TAC Air-Catering	900	900	0.0%
43306	0000	051	Immaculate Flight	9,400	8,600	9.3%
43309	0000	051	National Rental Car	31,500	28,000	12.5%
Total General Aviation-General Percentage Rent				51,200	44,400	15.3%
Total General Aviation-General				1,577,513	1,515,631	4.1%
 <u>052 General Aviation Terminal</u>						
 <u>FIXED RENTS</u>						
40525	0000	052	Employee Parking	28,000	23,000	21.7%
40710	0000	052	Charter Security Screening	4,600	4,600	0.0%
42640	0000	052	Delta Airport Consultants	21,973	21,973	0.0%
42650	0000	052	Jetcraft, Inc.	56,181	54,548	3.0%
42655	0000	052	JQ Enterprises (Crosswinds Café)	873	873	0.0%
42801/12	0000	052	Telecommunication Services	4,400	5,234	-15.9%
Total General Aviation-Terminal Fixed Rents				116,027	110,228	5.3%
 <u>PERCENTAGE RENT</u>						
42635	0000	052	CLS Management	27,200	31,300	-13.1%
43302	0000	052	JQ Enterprises (Crosswinds Café)	6,000	8,000	-25.0%
43309	0000	052	National Rental Car	6,900	1,500	360.0%
Total General Aviation-Terminal Percentage Rent				40,100	40,800	-1.7%
Total General Aviation-Terminal				156,127	151,028	3.4%
TOTAL GENERAL AVIATION COMPLEX				1,733,640	1,666,659	4.0%

SCHEDULE VII-A-6
OPERATING REVENUE
060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	RENTAL CAR COMPLEX	BUDGET	BUDGET	% CHANGE
<u>061 Rental Car</u>						
<u>FIXED RENTS</u>						
42301	0000	061	Alamo/Enterprise Leasing Co	246,600	41,240	498.0%
42302	0000	061	Avis Rent-A-Car	257,487	102,800	150.5%
42303	0000	061	Advantage Rent-A-Car	80,453	23,319	245.0%
42305	0000	061	Budget Rent-A-Car	204,366	59,342	244.4%
42310	0000	061	DTG Operations	82,788	29,737	178.4%
42315	0000	061	Enterprise Car Rental	263,059	48,497	442.4%
42320	0000	061	Hertz Rent-A-Car	373,765	128,499	190.9%
42340	0000	061	National/Enterprise Leasing Co.	213,420	69,386	207.6%
Total Fixed Rent				1,721,940	502,819	242.5%
<u>PERCENTAGE RENT</u>						
43201	0000	061	Alamo Rent-A-Car	1,272,200	897,000	41.8%
43204	0000	061	Advantage-Rent-A-Car	313,800	261,000	20.2%
43205	0000	061	Avis Rent-A-Car	1,907,400	1,967,000	-3.0%
43210	0000	061	Budget Rent-A-Car	1,372,400	1,395,000	-1.6%
43220	0000	061	Dollar Rent-A-Car	774,300	687,000	12.7%
43230	0000	061	Enterprise Car Rental	2,146,700	1,877,000	14.4%
43231	0000	061	Enterprise Car Rental-Off Airport	40,600	20,000	103.0%
43240	0000	061	Hertz Rent-A-Car	3,443,600	3,491,000	-1.4%
43250	0000	061	National Car Rental	2,476,600	2,362,000	4.9%
43206	0000	061	Payless	201,100	0	n/a
43290	0000	061	Thrifty Rent-A-Car	396,300	485,000	-18.3%
Total Percentage Rent				14,345,000	13,442,000	6.7%
TOTAL RENTAL CAR COMPLEX				16,066,940	13,944,819	15.2%

SCHEDULE VII-A-7
OPERATING REVENUE
070 OTH: OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE			OFFICE & OTHER BUILDINGS FIXED RENT	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
<u>076-Aviation Station</u>						
43535	0000	076	Sheetz	219,656	198,183	10.8%
Total Fixed Rent				219,656	198,183	10.8%
<u>079-Other Locations</u>						
<u>MISCELLANEOUS RENT</u>						
40491	0000	079	Conference Rooms-Authority Bldg.	26,250	34,000	-22.8%
40708	0000	079	Security Badges	63,700	47,600	33.8%
40709	0000	079	Fingerprinting	60,900	30,500	99.7%
40907	0000	079	Innovata	1,200	2,700	-55.6%
42735	0000	079	FAA (M&O)	5,203	4,250	22.4%
42750	0000	079	NC DOT (Engineering)	37,648	37,648	0.0%
42776	0000	079	Skytanking	36,000	36,000	0.0%
42781	0000	079	UNC Hospitals	7,168	7,168	0.0%
42785	0000	079	Wake County EMS	12,000	0	n/a
Total Miscellaneous Rent				238,069	199,866	19.1%
TOTAL OFFICE & OTHER BUILDINGS COMPLEX				457,725	398,049	15.0%

SCHEDULE VII-A-8
OPERATING REVENUE
110 PKG: PARKING COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	PARKING	BUDGET	BUDGET	% CHANGE
<u>111: RDU PARKING</u>						
			<u>RDU PARKING</u>			
40510	0000	111	Public Parking Fees	47,130,398	43,100,000	9.4%
40520	0000	111	Employee Parking Fees	549,000	490,000	12.0%
42801/15	0000	111	Telecommunications Services	1,000	959	4.2%
 Total RDU Parking						
				47,680,398	43,590,959	9.4%
<u>112: OFF-AIRPORT PARKING</u>						
			<u>OFF-AIRPORT PARKING</u>			
43083	0000	112	Airport Fast Park	370,000	343,000	7.9%
 Total Off-Airport Parking						
				370,000	343,000	7.9%
 TOTAL PARKING COMPLEX						
				48,050,398	43,933,959	9.4%

SCHEDULE VII-A-9
OPERATING REVENUE
120 GTR: GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	GROUND TRANSPORTATION	BUDGET	BUDGET	% CHANGE
<u>121 Taxi Operation</u>						
42801/15	0000	121	Telecommunication Services	6,200	7,560	-18.0%
43601	0000	121	RDU Taxi, Inc. Concession Fees	203,320	203,320	0.0%
Total Taxi Related Revenues				209,520	210,880	-0.6%
<u>125 AVI Ground Transportation Fees</u>						
43401	0000	125	AVI-Trip Fees	867,000	313,000	177.0%
Total AVI Transportation Fees				867,000	313,000	177.0%
<u>129 OTHER GROUND TRANSPORTATION</u>						
40605	0000	129	Traffic Ordinance Violation Fees	54,616	0	n/a
Total Traffic Ordinance Violation Fees				54,616	0	n/a
TOTAL GROUND TRANSPORTATION COMPLEX				1,131,136	523,880	115.9%
TOTAL AIRPORT OPERATING REVENUE				120,447,656	\$109,933,396	9.6%

SCHEDULE VIII-A
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2017

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
			Chief Executive Officer Division:	---	---	---
1010	000		Airport Authority & President/CEO	826,235	818,221	1.0%
1030	000		Audit	480,943	450,817	6.7%
1050	000		Legal and Compliance	507,780	672,001	-24.4%
			Communications Division:	---	---	---
2010	000		Air Service Development	1,972,582	317,972	520.4%
2030	000		Communications & Community Affairs	904,572	649,167	39.3%
2050	000		Guest Services	833,040	814,859	2.2%
			Human Capital Management Division:	---	---	---
3030	000		Human Resources & Payroll	1,374,690	1,074,991	27.9%
3050	000		Talent Management	262,307	567,415	-53.8%
			Revenue Development Division:	---	---	---
4010	000		Business Development	635,590	878,028	-27.6%
4030	000		Information Services	4,405,958	4,378,232	0.6%
4050	000		Marketing	492,893	350,798	40.5%
4070	000		Parking	3,611,702	2,740,193	31.8%
4080	000		Property Development	215,503	0	n/a
			Finance, Business & Admin. Division:	---	---	---
5030	000		Finance Department	1,331,637	1,160,391	14.8%
5050	000		Procurement Department	768,221	569,279	34.9%
5070	000		Risk Management and Safety	172,007	165,895	3.7%
			Operations Division:	---	---	---
			Airport Operations Business Unit:	---	---	---
6110	000		Aircraft Rescue & Fire Fighting	1,726,939	1,641,790	5.2%
6120	000		Communications Center	850,418	731,706	16.2%
6140	000		Ground Transportation Department	1,472,593	1,402,651	5.0%
6150	000		Law Enforcement Department	3,993,248	3,704,473	7.8%
6170	000		Operations Department	1,591,337	1,641,495	-3.1%
6180	000		Traffic Control Section	1,433,127	1,447,631	-1.0%
			Facilities Asset Management Business Unit:	---	---	---
6310	000		Building & Building Systems	392,095	510,967	-23.3%
6330	000		Facilities Asset Management	494,081	0	n/a
6340	000		Facilities Engineering	285,940	1,100,275	-74.0%
6350	000		GIS Section	257,363	246,252	4.5%
			Operational Asset Management Business Unit:	---	---	---
6510	000		Baggage Systems	125,036	0	n/a
6520	000		Contract Facilities Maintenance	175,862	0	n/a
6540	000		Fleet Maintenance Section	1,354,574	1,538,634	-12.0%
6550	000		Fueling Systems	1,136,936	1,028,461	10.5%
6570	000		Facilities Maintenance	2,618,789	4,022,696	-34.9%
6580	000		Fields Maintenance	1,633,281	0	n/a
			Planning and Environment Business Unit:	---	---	---
6750	000		Noise	182,495	186,981	-2.4%
6760	000		Environment	215,118	339,627	-36.7%
6760	000		Planning	240,069	0	n/a
			Airport Facilities:	---	---	---
---	011		Airfield Complex	1,463,659	1,124,024	30.2%
---	021		Terminal 1 Complex	2,477,645	2,770,965	-10.6%
---	022		Terminal 2 Complex	11,316,868	12,189,837	-7.2%
---	028		Central Energy Plant	1,147,420	1,149,432	-0.2%
---	031		North Cargo Complex	45,269	46,671	-3.0%
---	032		South Cargo Complex 1 & 2	75,524	356,647	-78.8%
---	033		South Cargo 3	141,663	943,229	-85.0%
---	041		Fuel Farm Complex	292,968	166,236	76.2%
---	051		General Aviation-General	75,519	60,221	25.4%
---	052		General Aviation Terminal	445,854	399,504	11.6%
---	061		Rental Car Complex	18,938	15,250	24.2%
---	071		Authority Building Complex	234,816	1,926,409	-87.8%
---	073		Maintenance Building Complex	304,233	431,199	-29.4%
---	074		Airport Operations Center (AOC)	401,496	444,140	-9.6%
---	075		Centralized Waste Complex	135,451	133,834	1.2%
---	076		Aviation Station	2,520	2,789	-9.6%
---	079		Office & Other Buildings Complex	275,189	622,734	-55.8%
---	089		Utilities Complex	1,071,839	1,050,039	2.1%
---	111		Parking Complex	1,848,705	2,317,252	-20.2%
---	121		Taxi Operation	39,287	32,858	19.6%
---	129		Ground Transportation Other	1,542,604	1,437,555	7.3%
Total Expenses				62,332,428	62,772,723	-0.7%

SCHEDULE VIII-B
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2017

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	20,541,914	19,378,320	6.0%
50102			Overtime	521,000	0	n/a
50201			Insurance Benefits	2,447,390	2,056,323	19.0%
50202			Accident Insurance	430	430	0.0%
50203/04			Retirement/401K Match	2,250,787	2,176,014	3.4%
50205			Social Security	1,528,668	1,457,156	4.9%
51101			Uniforms	144,680	153,408	-5.7%
51105			Physical Examinations	72,306	70,576	2.5%
51106			Professional Education	420,728	297,124	41.6%
51107			Unemployment Compensation	15,000	25,000	-40.0%
51108			Tuition Assistance	0	138,395	-100.0%
51201			Advertising	443,252	10,698	4043.3%
51202			Audit Fees	55,300	48,755	13.4%
51205			Contracted Services-Technology	1,314,304	1,483,659	-11.4%
51206			Legal Fees	320,000	370,000	-13.5%
51207			Printing	80,847	60,708	33.2%
51208			DCI Access Fees	6,264	5,220	20.0%
51241			Credit Card Fees	1,166,392	957,594	21.8%
51251			Contracted Services-Labor	1,820,163	1,704,287	6.8%
51252			Contracted Services-AVSEC	116,162	112,624	3.1%
51253			Contracted Services-Landscaping	980,000	980,000	0.0%
51254			Contracted Services-Ramp Tower	846,173	846,173	0.0%
51255			Contracted Services-BHS & PBB	2,173,945	2,129,851	2.1%
51257			Contracted Services - AOIS	628,000	600,000	4.7%
51259			Contracted Services-Other	4,615,215	7,067,340	-34.7%
51301			Copiers	72,500	88,908	-18.5%
51401			Electricity	4,348,211	4,859,376	-10.5%
51402			Natural Gas	558,468	554,000	0.8%
51403			Water	326,550	311,000	5.0%
51404			Sewer	647,850	617,000	5.0%
51405			Telecommunications	230,594	205,119	12.4%
51406			Cable Television	56,580	50,400	12.3%
51501			Computer Hardware	212,356	374,558	-43.3%
51502			Computer Software	91,437	136,990	-33.3%
51503			Fuel-Vehicles and Equipment	450,694	589,308	-23.5%
51504			Printer Supplies	10,287	10,598	-2.9%
51505			Promotional Supplies	98,835	107,908	-8.4%
51506			Small Equipment	243,867	496,582	-50.9%
51507			Supplies	1,521,376	1,454,833	4.6%
51508			Media & Documentation	847	864	-2.0%
51509			ID System Supplies	43,445	45,681	-4.9%
51510			Supplies-BHS & PBB	529,327	487,600	8.6%
51601			Insurance	1,463,700	1,457,300	0.4%
51603			Insurance Claims	25,000	25,000	0.0%
51701			R&M Computer Hardware	21,100	16,300	29.4%
51702			R&M Public Address System	2,000	4,850	-58.8%
51703			R&M Elevators/Escalators	633,417	590,630	7.2%
51704			R&M Equipment	271,262	373,383	-27.4%
51705			R&M General	929,942	868,952	7.0%
51706			R&M HVAC	498,492	482,501	3.3%
51707			R&M Janitorial	4,726,306	5,918,534	-20.1%
51709			R&M Waste Disposal	132,000	130,000	1.5%
51710			R&M Water System	10,000	10,000	0.0%
51711			Computer Software	84,000	88,754	-5.4%
51901			Travel Expenses	199,368	239,690	-16.8%
51902			Meals and Per Diem	78,762	0	n/a
51903			Abandoned Vehicles	0	2,340	-100.0%
51905			Permit Administration	34,515	23,650	45.9%
51906			Postage	15,420	12,959	19.0%
51907			K-9 Program	5,000	7,500	-33.3%
51912			Air Service Development Marketing	1,250,000	0	n/a
Total Expenses				62,332,428	62,772,723	-0.7%

SCHEDULE VIII-1
OPERATING EXPENSES
AIRPORT AUTHORITY & PRESIDENT/CEO DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	971,445	997,211	-2.6%
50201			Insurance Benefits	70,244	69,967	0.4%
50203/04			Retirement/401K Match	104,307	105,097	-0.8%
50205			Social Security	63,647	67,403	-5.6%
51106			Professional Education	116,381	144,054	-19.2%
51201			Advertising	252	260	-3.1%
51206			Legal Fees	320,000	370,000	-13.5%
51207			Printing	200	200	0.0%
51259			Contracted Services-Other	0	19,000	-100.0%
51505			Promotional	0	2,000	-100.0%
51507			Supplies	2,835	15,290	-81.5%
51601			Insurance	109,400	107,900	1.4%
51901			Travel Expenses	40,371	42,657	-5.4%
51902			Meals and Per Diem	15,876	0	n/a
Total Expenses				1,814,958	1,941,039	-6.5%

SCHEDULE VIII-1a
 OPERATING EXPENSES
1010 AIRPORT AUTHORITY & PRESIDENT/CEO

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1010	000	Salaries	464,952	444,869	4.5%
50201	1010	000	Insurance Benefits	21,802	20,788	4.9%
50203/04	1010	000	Retirement/401K Match	45,871	39,867	15.1%
50205	1010	000	Social Security	26,543	26,288	1.0%
51106	1010	000	Professional/Education	106,690	129,979	-17.9%
51201	1010	000	Advertising	252	260	-3.1%
51507	1010	000	Supplies	2,285	14,490	-84.2%
51601	1010	000	Insurance	109,400	107,900	1.4%
51901	1010	000	Travel	34,015	33,780	0.7%
51902	1010	000	Meals and Per Diem	14,425	0	n/a
Total Expenses				826,235	818,221	1.0%

SCHEDULE VIII-1b
OPERATING EXPENSES
1030 AUDIT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1030	000	Salaries	361,498	341,745	5.8%
50201	1030	000	Insurance Benefits	40,172	34,957	14.9%
50203/04	1030	000	Retirement/401K Match	41,294	39,810	3.7%
50205	1030	000	Social Security	27,655	26,143	5.8%
51106	1030	000	Professional/Education	6,966	5,510	26.4%
51207	1030	000	Printing	200	200	0.0%
51507	1030	000	Supplies	300	300	0.0%
51901	1030	000	Travel	2,311	2,152	7.4%
51902	1030	000	Meals and Per Diem	547	0	n/a
Total Expenses				480,943	450,817	6.7%

SCHEDULE VIII-1c
OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1050	000	Salaries	144,995	210,597	-31.2%
50201	1050	000	Insurance Benefits	8,270	14,222	-41.9%
50203/04	1050	000	Retirement/401K Match	17,142	25,420	-32.6%
50205	1050	000	Social Security	9,449	14,972	-36.9%
51106	1050	000	Professional/Education	2,725	8,565	-68.2%
51206	1050	000	Legal Fees	320,000	370,000	-13.5%
51259	1050	000	Contracted Services-Other	0	19,000	-100.0%
51505	1050	000	Promotional	0	2,000	-100.0%
51507	1050	000	Supplies	250	500	-50.0%
51901	1050	000	Travel	4,045	6,725	-39.9%
51902	1050	000	Meals and Per Diem	904	0	n/a
Total Expenses				507,780	672,001	-24.4%

SCHEDULE VIII-2
OPERATING EXPENSES
COMMUNICATIONS DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,120,420	1,086,271	3.1%
50102			Overtime	954	0	n/a
50201			Insurance Benefits	143,796	125,156	14.9%
50202			Accident Insurance	430	430	0.0%
50203/04			Retirement/401K Match	126,591	121,585	4.1%
50205			Social Security	85,710	83,097	3.1%
51101			Uniforms	6,900	7,350	-6.1%
51106			Professional/Education	30,355	15,815	91.9%
51201			Advertising	425,000	0	n/a
51207			Printing	25,828	19,377	33.3%
51259			Contracted Services	400,523	223,530	79.2%
51502			Software	0	600	-100.0%
51505			Promotional	33,230	49,033	-32.2%
51506			Small Equipment	4,162	652	538.3%
51507			Supplies	9,640	11,415	-15.5%
51601			Insurance	15,900	15,700	1.3%
51901			Travel	14,150	21,987	-35.6%
51902			Meals and Per Diem	16,605	0	n/a
51912			Air Service Development Marketing	1,250,000	0	n/a
Total Expenses				3,710,194	1,781,998	108.2%

SCHEDULE VIII-2a
OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2010	000	Salaries	169,643	162,826	4.2%
50201	2010	000	Insurance Benefits	10,962	9,555	14.7%
50203/04	2010	000	Retirement/401K Match	17,788	15,834	12.3%
50205	2010	000	Social Security	12,978	12,456	4.2%
51106	2010	000	Professional/Education	7,535	6,525	15.5%
51201	2010	000	Advertising	425,000	0	n/a
51207	2010	000	Printing	1,500	0	n/a
51259	2010	000	Contracted Services-Other	56,800	89,000	-36.2%
51507	2010	000	Supplies	4,500	4,000	12.5%
51901	2010	000	Travel	8,470	17,776	-52.4%
51902	2010	000	Meals and Per Diem	7,406	0	n/a
51912	2010	000	Air Service Development Marketing	1,250,000	0	n/a
Total Expenses				1,972,582	317,972	520.4%

SCHEDULE VIII-2b
OPERATING EXPENSES
2030 COMMUNICATIONS & COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2030	000	Salaries	387,888	373,838	3.8%
50201	2030	000	Insurance Benefits	37,408	32,579	14.8%
50203/04	2030	000	Retirement/401K Match	45,274	40,734	11.1%
50205	2030	000	Social Security	29,670	28,597	3.8%
51106	2030	000	Professional/Education	17,381	3,927	342.6%
51207	2030	000	Printing	20,703	14,438	43.4%
51259	2030	000	Contracted Services-Other	327,727	126,718	158.6%
51502	2030	000	Software	0	600	-100.0%
51505	2030	000	Promotional	20,500	23,000	-10.9%
51506	2030	000	Small Equipment	4,082	0	n/a
51507	2030	000	Supplies	1,500	2,875	-47.8%
51901	2030	000	Travel	4,625	1,861	148.5%
51902	2030	000	Meals and Per Diem	7,814	0	n/a
Total Expenses				904,572	649,167	39.3%

SCHEDULE VIII-2c
OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2050	000	Salaries	562,889	549,607	2.4%
50102	2050	000	Overtime	954	0	n/a
50201	2050	000	Insurance Benefits	95,426	83,022	14.9%
50202	2050	000	Accident Insurance	430	430	0.0%
50203/04	2050	000	Retirement/401K Match	63,529	65,017	-2.3%
50205	2050	000	Social Security	43,062	42,044	2.4%
51101	2050	000	Uniforms	6,900	7,350	-6.1%
51106	2050	000	Professional/Education	5,439	5,363	1.4%
51207	2050	000	Printing	3,625	4,939	-26.6%
51259	2050	000	Contracted Services-Other	15,996	7,812	104.8%
51505	2050	000	Promotional	12,730	26,033	-51.1%
51506	2050	000	Small Equipment	80	652	-87.7%
51507	2050	000	Supplies	3,640	4,540	-19.8%
51601	2050	000	Insurance	15,900	15,700	1.3%
51901	2050	000	Travel	1,055	2,350	-55.1%
51902	2050	000	Meals and Per Diem	1,385	0	n/a
Total Expenses				833,040	814,859	2.2%

SCHEDULE VIII-3
OPERATING EXPENSES
HUMAN CAPITAL MANAGEMENT DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	892,483	662,335	34.7%
50102			Overtime	120	0	n/a
50201			Insurance Benefits	72,397	63,077	14.8%
50203/04			Retirement/401K Match	77,188	79,943	-3.4%
50205			Social Security	50,139	49,638	1.0%
51106			Professional/Education	14,277	17,780	-19.7%
51107			Unemployment Compensation	15,000	25,000	-40.0%
51108			Tuition Assistance	0	138,395	-100.0%
51201			Advertising	5,000	5,000	0.0%
51205			Contracted Services-Technology	0	70,000	-100.0%
51207			Printing	5,600	3,500	60.0%
51259			Contracted Services	449,820	468,951	-4.1%
51505			Promotional	43,330	44,275	-2.1%
51507			Supplies	3,000	3,750	-20.0%
51901			Travel	7,354	10,762	-31.7%
51902			Meals and Per Diem	1,289	0	n/a
Total Expenses				1,636,997	1,642,406	-0.3%

SCHEDULE VIII-3a
OPERATING EXPENSES
3030 HUMAN RESOURCES & PAYROLL

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	3030	000	Salaries	747,168	511,622	46.0%
50102	3030	000	Overtime	120	0	n/a
50201	3030	000	Insurance Benefits	56,325	49,049	14.8%
50203/04	3030	000	Retirement/401K Match	62,915	61,752	1.9%
50205	3030	000	Social Security	39,022	38,109	2.4%
51106	3030	000	Professional/Education	14,277	15,352	-7.0%
51107	3030	000	Unemployment Compensation	15,000	25,000	-40.0%
51201	3030	000	Advertising	5,000	5,000	0.0%
51205	3030	000	Contracted Services-Technology	0	70,000	-100.0%
51207	3030	000	Printing	5,600	2,000	180.0%
51259	3030	000	Contracted Services	378,320	242,695	55.9%
51505	3030	000	Promotional	40,300	43,000	-6.3%
51507	3030	000	Supplies	2,000	2,000	0.0%
51901	3030	000	Travel	7,354	9,412	-21.9%
51902	3030	000	Meals and Per Diem	1,289	0	n/a
Total Expenses				1,374,690	1,074,991	27.9%

SCHEDULE VIII-3b
OPERATING EXPENSES
3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	3050	000	Salaries	145,315	150,713	-3.6%
50201	3050	000	Insurance Benefits	16,072	14,028	14.6%
50203/04	3050	000	Retirement/401K Match	14,273	18,191	-21.5%
50205	3050	000	Social Security	11,117	11,529	-3.6%
51106	3050	000	Professional/Education	0	2,428	-100.0%
51108	3050	000	Tuition Assistance	0	138,395	-100.0%
51207	3050	000	Printing	0	1,500	-100.0%
51259	3050	000	Contracted Services-Other	71,500	226,256	-68.4%
51505	3050	000	Promotional	3,030	1,275	137.6%
51507	3050	000	Supplies	1,000	1,750	-42.9%
51901	3050	000	Travel	0	1,350	-100.0%
Total Expenses				262,307	567,415	-53.8%

SCHEDULE VIII-4
OPERATING EXPENSES
REVENUE DEVELOPMENT DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	4,140,152	3,606,491	14.8%
50102			Overtime	66,357	0	n/a
50201			Insurance Benefits	446,095	349,674	27.6%
50203/04			Retirement/401K Match	450,227	403,005	11.7%
50205			Social Security	310,638	271,035	14.6%
51101			Uniforms	7,827	7,375	6.1%
51106			Professional/Education	92,193	36,990	149.2%
51201			Advertising	13,000	5,438	139.1%
51205			Contracted Services-Technology	1,306,114	1,395,619	-6.4%
51207			Printing	27,157	22,732	19.5%
51241			Credit Card Fees	1,138,372	957,594	18.9%
51251			Contracted Services-Labor	631,322	549,080	15.0%
51257			Contracted Services - AOIS	628,000	600,000	4.7%
51259			Contracted Services	954,108	627,636	52.0%
51405			Telecommunications	230,594	205,119	12.4%
51406			Cable Television	54,780	48,600	12.7%
51501			Computer Hardware	212,356	374,558	-43.3%
51502			Computer Software	91,437	136,390	-33.0%
51504			Printer Supplies	8,217	8,798	-6.6%
51505			Promotional	18,675	12,600	48.2%
51506			Small Equipment	48,302	324,182	-85.1%
51507			Supplies	283,115	347,761	-18.6%
51508			Media & Documentation	847	864	-2.0%
51601			Insurance	28,100	27,800	1.1%
51701			R&M Computer Hardware	21,100	16,300	29.4%
51702			R&M Public Address System	2,000	4,850	-58.8%
51704			R&M Equipment	63,825	86,730	-26.4%
51705			R&M General	26,222	0	n/a
51901			Travel	42,658	41,442	2.9%
51902			Meals and Per Diem	13,015	0	n/a
51903			Abandoned Vehicles	0	2,340	-100.0%
Total Expenses				11,356,805	10,471,003	8.5%

SCHEDULE VIII-4a
OPERATING EXPENSES
4010 BUSINESS DEVELOPMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101	4010	000	Salaries	458,001	589,660	-22.3%
50201	4010	000	Insurance Benefits	32,684	40,793	-19.9%
50203/04	4010	000	Retirement/401K Match	43,240	62,835	-31.2%
50205	4010	000	Social Security	30,251	40,639	-25.6%
51106	4010	000	Professional/Education	7,804	6,779	15.1%
51201	4010	000	Advertising	0	1,500	-100.0%
51205	4010	000	Contracted Services-Technology	0	24,000	-100.0%
51259	4010	000	Contracted Services-Other	44,660	93,500	-52.2%
51507	4010	000	Supplies	1,000	2,350	-57.4%
51901	4010	000	Travel	13,703	15,972	-14.2%
51902	4010	000	Meals and Per Diem	4,247	0	n/a
Total Non-Complex Expenses				635,590	878,028	-27.6%
<u>Complex Expenses</u>						
51259	4010	022	Contracted Services-Other	16,000	40,210	-60.2%
51259	4010	052	Contracted Services-Bldg Mgr	150,085	165,000	-9.0%
51259	4010	061	Contracted Services-Bldg Mgr	2,750	0	n/a
Total Complex Expenses				168,835	205,210	-17.7%
Total Expenses				804,425	1,083,238	-25.7%

OPERATING EXPENSES

4030 INFORMATION SERVICES

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4030	000	Salaries	2,106,249	1,960,128	7.5%
50102	4030	000	Overtime	15,072	0	n/a
50201	4030	000	Insurance Benefits	209,478	178,701	17.2%
50203/04	4030	000	Retirement/401K Match	233,709	220,302	6.1%
50205	4030	000	Social Security	159,829	149,837	6.7%
51101	4030	000	Uniforms	4,306	3,881	11.0%
51106	4030	000	Professional/Education	61,449	26,875	128.6%
51205	4030	000	Contracted Services-Technology	1,048,340	1,221,001	-14.1%
51207	4030	000	Printing	280	280	0.0%
51259	4030	000	Contracted Services-Other	181,195	162,000	11.8%
51405	4030	000	Telecommunications	10,729	15,594	-31.2%
51501	4030	000	Hardware/Computer	150,456	136,375	10.3%
51502	4030	000	Software	89,017	136,390	-34.7%
51504	4030	000	Printer Supplies	3,138	3,338	-6.0%
51506	4030	000	Small Equipment	7,625	7,275	4.8%
51507	4030	000	Supplies	91,745	125,957	-27.2%
51508	4030	000	Media & Documentation	847	864	-2.0%
51701	4030	000	R&M Computer Hardware	8,500	10,500	-19.0%
51901	4030	000	Travel	18,000	18,934	-4.9%
51902	4030	000	Meals and Per Diem	5,994	0	n/a
Total Non-Complex Expenses				4,405,958	4,378,232	0.6%
51205	4030	022	Contracted Services-Technology	153,910	81,620	88.6%
51205	4030	028	Contracted Services-Technology	7,774	7,548	3.0%
51205	4030	041	Contracted Services-Technology	30,750	30,750	0.0%
51205	4030	111	Contracted Services-Technology	35,940	2,000	1697.0%
51205	4030	129	Contracted Services-Technology	29,400	28,700	2.4%
51257	4030	022	Contracted Services-AOIS	628,000	600,000	4.7%
51259	4030	022	Contracted Services-Other	279,000	102,500	172.2%
51259	4030	111	Contracted Services-Other	23,492	3,900	502.4%
51405	4030	011	Telecommunications	20,740	18,643	11.2%
51405	4030	021	Telecommunications	3,113	2,760	12.8%
51405	4030	022	Telecommunications	35,849	26,097	37.4%
51405	4030	028	Telecommunications	505	682	-26.0%
51405	4030	031	Telecommunications	417	417	0.0%
51405	4030	032	Telecommunications	6,805	6,019	13.1%
51405	4030	033	Telecommunications	638	417	53.0%
51405	4030	041	Telecommunications	4,724	3,675	28.5%
51405	4030	051	Telecommunications	417	417	0.0%
51405	4030	052	Telecommunications	1,787	1,522	17.4%
51405	4030	061	Telecommunications	417	417	0.0%
51405	4030	071	Telecommunications	37,260	28,228	32.0%
51405	4030	073	Telecommunications	23,033	21,069	9.3%
51405	4030	074	Telecommunications	68,461	66,493	3.0%
51405	4030	076	Telecommunications	417	417	0.0%
51405	4030	079	Telecommunications	4,618	4,087	13.0%
51405	4030	111	Telecommunications	9,698	7,198	34.7%
51405	4030	121	Telecommunications	549	550	-0.2%
51405	4030	129	Telecommunications	417	417	0.0%
51406	4030	021	Cable Television	7,800	4,800	62.5%
51406	4030	022	Cable Television	36,000	33,000	9.1%
51406	4030	052	Cable Television	4,440	3,600	23.3%
51406	4030	071	Cable Television	1,200	1,800	-33.3%
51406	4030	073	Cable Television	0	2,400	-100.0%
51406	4030	074	Cable Television	5,340	3,000	78.0%
51501	4030	022	Computer Hardware	59,800	224,823	-73.4%
51501	4030	073	Computer Hardware	0	5,300	-100.0%
51501	4030	111	Computer Hardware	2,100	8,060	-73.9%
51504	4030	022	Printer Supplies	356	356	0.0%
51506	4030	022	Small Equipment	18,977	147,844	-87.2%
51506	4030	111	Small Equipment	20,500	151,400	-86.5%
51507	4030	022	Supplies	181,505	199,934	-9.2%
51507	4030	032	Supplies	0	11,097	-100.0%
51507	4030	111	Supplies	1,750	1,745	0.3%
51701	4030	022	R&M Computer Hardware	8,250	1,750	371.4%
51701	4030	071	R&M Computer Hardware	1,100	800	37.5%
51701	4030	111	R&M Computer Hardware	3,250	3,250	0.0%
51702	4030	021	Public Address System	754	500	50.8%
51702	4030	022	Public Address System	1,246	4,350	-71.4%
51704	4030	022	R&M Equipment	3,825	2,200	73.9%
51704	4030	074	R&M Equipment	0	4,990	-100.0%
51704	4030	111	R&M Equipment	60,000	55,000	9.1%
Total Complex Expenses				1,826,324	1,863,542	-2.0%
Total Expenses				6,232,282	6,296,774	-1.0%

SCHEDULE VIII-4c
OPERATING EXPENSES
4050 MARKETING

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4050	000	Salaries	251,353	212,237	18.4%
50201	4050	000	Insurance Benefits	24,215	19,245	25.8%
50203/04	4050	000	Retirement/401K Match	26,303	24,116	9.1%
50205	4050	000	Social Security	19,228	16,236	18.4%
51106	4050	000	Professional/Education	4,722	0	1,438
51201	4050	000	Advertising	13,000	1,438	804.0%
51207	4050	000	Printing	4,500	1,500	200.0%
51259	4050	000	Contracted Services-Other	121,000	60,526	99.9%
51502	4050	000	Software	2,420	0	n/a
51505	4050	000	Promotional	18,675	12,600	48.2%
51507	4050	000	Supplies	2,100	2,900	-27.6%
51901	4050	000	Travel	3,387	0	n/a
51902	4050	000	Meals and Per Diem	1,990	0	n/a
Total Expenses				492,893	350,798	40.5%

SCHEDULE VIII-4d
OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4070	000	Salaries	1,163,459	844,466	37.8%
50102	4070	000	Overtime	51,285	0	n/a
50201	4070	000	Insurance Benefits	163,596	110,935	47.5%
50203/04	4070	000	Retirement/401K Match	127,930	95,752	33.6%
50205	4070	000	Social Security	89,006	64,323	38.4%
51101	4070	000	Uniforms	3,521	3,494	0.8%
51106	4070	000	Professional/Education	15,918	3,336	377.2%
51201	4070	000	Advertising	0	2,500	-100.0%
51207	4070	000	Printing	22,377	20,952	6.8%
51241	4070	000	Credit Card Fees	1,138,372	957,594	18.9%
51251	4070	000	Contracted Services-Labor	631,322	549,080	15.0%
51259	4070	000	Contracted Services-Other	135,926	0	n/a
51504	4070	000	Printer Supplies	4,723	5,104	-7.5%
51506	4070	000	Small Equipment	1,200	17,663	-93.2%
51507	4070	000	Supplies	4,015	3,778	6.3%
51601	4070	000	Insurance	28,100	27,800	1.1%
51704	4070	000	R&M Equipment	0	24,540	-100.0%
51705	4070	000	R&M General	26,222	0	n/a
51901	4070	000	Travel	4,500	6,536	-31.2%
51902	4070	000	Meals and Per Diem	230	0	n/a
51903	4070	000	Abandoned Vehicles	0	2,340	-100.0%
Total Expenses				3,611,702	2,740,193	31.8%

SCHEDULE VIII-4e
 OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4080	000	Salaries	161,090	0	n/a
50201	4080	000	Insurance Benefits	16,122	0	n/a
50203/04	4080	000	Retirement/401K Match	19,045	0	n/a
50205	4080	000	Social Security	12,324	0	n/a
51106	4080	000	Professional/Education	2,300	0	n/a
51507	4080	000	Supplies	1,000	0	n/a
51901	4080	000	Travel	3,068	0	n/a
51902	4080	000	Meals and Per Diem	554	0	n/a
Total Expenses				215,503	0	n/a

SCHEDULE VIII-5
OPERATING EXPENSES
FINANCE, RISK & PROCUREMENT DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,479,634	1,193,213	24.0%
50201			Insurance Benefits	129,268	94,870	36.3%
50203/04			Retirement/401K Match	173,444	131,018	32.4%
50205			Social Security	112,418	90,500	24.2%
51106			Professional Education	50,148	18,083	177.3%
51202			Audit Fees	55,300	48,755	13.4%
51205			Contracted Services-Technology	3,540	13,540	-73.9%
51207			Printing	5,689	5,928	-4.0%
51259			Other Contracted Services	111,140	148,900	-25.4%
51301			Copiers	72,500	88,908	-18.5%
51505			Promotional	3,600	0	n/a
51506			Small Equipment	500	1,000	-50.0%
51507			Supplies	31,207	28,769	8.5%
51601			Insurance	910,300	910,300	0.0%
51603			Insurance Claims	25,000	25,000	0.0%
51901			Travel Expenses	21,802	19,122	14.0%
51902			Meals and Per Diem	6,255	0	n/a
51906			Postage	15,420	12,959	19.0%
Total Expenses				3,207,165	2,830,865	13.3%

SCHEDULE VIII-5a
OPERATING EXPENSES
5030 FINANCE

ACCOUNTING CODE			ACCOUNT TITLE	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	5030	000	Salaries	880,044	742,060	18.6%
50201	5030	000	Insurance Benefits	77,661	60,556	28.2%
50203/04	5030	000	Retirement/401K Match	102,559	78,815	30.1%
50205	5030	000	Social Security	66,551	55,988	18.9%
51106	5030	000	Professional/Education	15,069	10,400	44.9%
51202	5030	000	Audit Fees	55,300	48,755	13.4%
51205	5030	000	Contracted Services-Technology	3,540	13,540	-73.9%
51207	5030	000	Printing	3,906	4,751	-17.8%
51259	5030	000	Contracted Services	89,740	114,750	-21.8%
51506	5030	000	Small Equipment	500	500	0.0%
51507	5030	000	Supplies	5,117	5,317	-3.8%
51901	5030	000	Travel	14,090	12,000	17.4%
51902	5030	000	Meals and Per Diem	2,140	0	n/a
51906	5030	000	Postage	15,420	12,959	19.0%
Total Expenses				1,331,637	1,160,391	14.8%

SCHEDULE VIII-5b
OPERATING EXPENSES
5050 PROCUREMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	5050	000	Salaries	479,141	334,562	43.2%
50201	5050	000	Insurance Benefits	42,838	26,668	60.6%
50203/04	5050	000	Retirement/401K Match	56,646	38,130	48.6%
50205	5050	000	Social Security	36,653	25,593	43.2%
51106	5050	000	Professional/Education	32,515	5,179	527.8%
51207	5050	000	Printing	1,783	1,177	51.5%
51259	5050	000	Contracted Services	8,000	21,000	-61.9%
51301	5050	000	Copying	72,500	88,908	-18.5%
51505	5050	000	Promotional	3,600	0	n/a
51506	5050	000	Small Equipment	0	500	-100.0%
51507	5050	000	Supplies	25,790	23,152	11.4%
51901	5050	000	Travel	5,000	4,410	13.4%
51902	5050	000	Meals and Per Diem	3,755	0	n/a
Total Expenses				768,221	569,279	34.9%

SCHEDULE VIII-5c
OPERATING EXPENSES
5070 RISK MANAGEMENT AND SAFETY

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	5070	000	Salaries	120,449	116,591	3.3%
50201	5070	000	Insurance Benefits	8,769	7,646	14.7%
50203/04	5070	000	Retirement/401K Match	14,239	14,073	1.2%
50205	5070	000	Social Security	9,214	8,919	3.3%
51106	5070	000	Professional/Education	2,564	2,504	2.4%
51259	5070	000	Contracted Services-Other	13,400	13,150	1.9%
51507	5070	000	Supplies	300	300	0.0%
51901	5070	000	Travel	2,712	2,712	0.0%
51902	5070	000	Meals and Per Diem	360	0	n/a
Total Non-Complex Expenses				172,007	165,895	3.7%
51601	5070	011	Insurance	189,500	189,500	0.0%
51601	5070	021	Insurance	84,000	84,000	0.0%
51601	5070	022	Insurance	357,200	357,200	0.0%
51601	5070	028	Insurance	7,000	7,000	0.0%
51601	5070	031	Insurance	10,100	10,100	0.0%
51601	5070	032	Insurance	7,400	7,400	0.0%
51601	5070	033	Insurance	11,700	11,700	0.0%
51601	5070	041	Insurance	12,000	12,000	0.0%
51601	5070	051	Insurance	8,900	8,900	0.0%
51601	5070	052	Insurance	4,400	4,400	0.0%
51601	5070	061	Insurance	12,700	12,700	0.0%
51601	5070	071	Insurance	8,000	8,000	0.0%
51601	5070	073	Insurance	8,000	8,000	0.0%
51601	5070	074	Insurance	9,900	9,900	0.0%
51601	5070	075	Insurance	100	0	n/a
51601	5070	079	Insurance	18,800	18,900	-0.5%
51601	5070	089	Insurance	900	900	0.0%
51601	5070	111	Insurance	158,000	158,000	0.0%
51601	5070	121	Insurance	1,100	1,100	0.0%
51601	5070	129	Insurance	600	600	0.0%
51603	5070	021	Insurance Claim	4,500	4,500	0.0%
51603	5070	022	Insurance Claim	14,700	14,700	0.0%
51603	5070	033	Insurance Claim	200	200	0.0%
51603	5070	051	Insurance Claim	400	400	0.0%
51603	5070	052	Insurance Claim	250	250	0.0%
51603	5070	061	Insurance Claim	250	250	0.0%
51603	5070	111	Insurance Claim	2,800	2,800	0.0%
51603	5070	129	Insurance Claim	1,900	1,900	0.0%
Total Complex Expenses				935,300	935,300	0.0%
Total Expenses				1,107,307	1,101,195	0.6%

SCHEDULE VIII-6
OPERATING EXPENSES
OPERATIONS DIVISION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	11,937,780	11,832,799	0.9%
50102			Overtime	453,569	0	n/a
50201			Insurance Benefits	1,585,590	1,353,579	17.1%
50203/04			Retirement/401K Match	1,319,030	1,335,366	-1.2%
50205			Social Security	906,116	895,483	1.2%
51101			Uniforms	129,953	138,683	-6.3%
51105			Physical Examinations	72,306	70,576	2.5%
51106			Professional Education	117,374	64,402	82.3%
51205			Contracted Services-Technology	4,650	4,500	3.3%
51207			Printing	16,373	8,971	82.5%
51208			DCI Access Fees	6,264	5,220	20.0%
51241			Credit Card Fees	28,020	0	n/a
51251			Contracted Services-Labor	1,188,841	1,155,207	2.9%
51252			Contracted Services-AVSEC	116,162	112,624	3.1%
51253			Contracted Services-Landscaping	980,000	980,000	0.0%
51254			Contracted Services-Ramp Tower	846,173	846,173	0.0%
51255			Contracted Services-BHS & PBB	2,173,945	2,129,851	2.1%
51259			Contracted Services-Other	2,699,624	5,579,323	-51.6%
51401			Electricity	4,348,211	4,859,376	-10.5%
51402			Natural Gas	558,468	554,000	0.8%
51403			Water	326,550	311,000	5.0%
51404			Sewer	647,850	617,000	5.0%
51406			TV Service Providers	1,800	1,800	0.0%
51503			Fuel-Vehicles and Equipment	450,694	589,308	-23.5%
51504			Printer Supplies	2,070	1,800	15.0%
51506			Small Equipment	190,903	170,748	11.8%
51507			Supplies	1,191,579	1,047,848	13.7%
51509			ID System Supplies	43,445	45,681	-4.9%
51510			Supplies-BHS & PBB	529,327	487,600	8.6%
51601			Insurance	400,000	395,600	1.1%
51703			R&M Elevators/Escalators	633,417	590,630	7.2%
51704			R&M Equipment	207,437	286,653	-27.6%
51705			R&M General	903,720	868,952	4.0%
51706			R&M HVAC	498,492	482,501	3.3%
51707			R&M Janitorial	4,726,306	5,918,534	-20.1%
51709			R&M Waste Disposal	132,000	130,000	1.5%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	84,000	88,754	-5.4%
51901			Travel Expenses	73,033	103,720	-29.6%
51902			Meals and Per Diem	25,722	0	n/a
51905			Permit Administration	34,515	23,650	45.9%
51907			K-9 Program	5,000	7,500	-33.3%
Total Expenses				40,606,309	44,105,412	-7.9%

SCHEDULE VIII-6-1
OPERATING EXPENSES
AIRPORT OPERATIONS BUSINESS UNIT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101			Salaries	6,417,282	6,370,685	0.7%
50102			Overtime	280,834	0	n/a
50201			Insurance Benefits	862,021	743,621	15.9%
50203/04			Retirement/401K Match	693,359	701,441	-1.2%
50205			Social Security	489,803	486,238	0.7%
51101			Uniforms	72,353	85,853	-15.7%
51105			Physical Examinations	70,406	69,576	1.2%
51106			Professional Education	42,129	34,277	22.9%
51205			Contracted Services-Technology	4,650	4,500	3.3%
51207			Printing	15,658	8,571	82.7%
51208			DCI Access Fees	6,264	5,220	20.0%
51241			Credit Card Fees	28,020	0	n/a
51251			Contracted Services-Labor	1,188,841	1,155,207	2.9%
51252			Contracted Services-AVSEC	116,162	112,624	3.1%
51254			Contracted Services-Ramp Tower	846,173	846,173	0.0%
51259			Contracted Services-Other	254,849	297,508	-14.3%
51406			TV Service Providers	1,800	1,800	0.0%
51506			Small Equipment	122,799	98,823	24.3%
51507			Supplies	90,414	58,243	55.2%
51509			ID System Supplies	43,445	45,681	-4.9%
51601			Insurance	226,900	223,800	1.4%
51704			R&M Equipment	155,487	244,969	-36.5%
51901			Travel Expenses	26,526	49,593	-46.5%
51902			Meals and Per Diem	11,136	0	n/a
51907			K-9 Program	5,000	7,500	-33.3%
Total Expenses				12,072,311	11,651,903	3.6%

SCHEDULE VIII-6-1a
OPERATING EXPENSES
6110 AIRCRAFT RESCUE & FIRE FIGHTING

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6110	000	Salaries	1,056,293	1,096,099	-3.6%
50102	6110	000	Overtime	161,771	0	n/a
50201	6110	000	Insurance Benefits	151,623	132,180	14.7%
50203/04	6110	000	Retirement/401K Match	121,471	129,055	-5.9%
50205	6110	000	Social Security	80,805	83,854	-3.6%
51101	6110	000	Uniforms	11,425	25,430	-55.1%
51105	6110	000	Physical Examinations	8,755	7,925	10.5%
51106	6110	000	Professional/Education	20,205	20,761	-2.7%
51207	6110	000	Printing	1,100	1,100	0.0%
51406	6110	000	Cable Television	1,800	1,800	0.0%
51506	6110	000	Small Equipment	7,450	43,400	-82.8%
51507	6110	000	Supplies	32,646	12,250	166.5%
51601	6110	000	Insurance	41,200	40,000	3.0%
51704	6110	000	R&M Equipment	13,930	20,599	-32.4%
51901	6110	000	Travel	11,350	27,337	-58.5%
51902	6110	000	Meals and Per Diem	5,115	0	n/a
Total Non-Complex Expenses				1,726,939	1,641,790	5.2%
51704	6110	021	R&M Equipment	0	4,917	-100.0%
51704	6110	022	R&M Equipment	0	68,776	-100.0%
51704	6110	028	R&M Equipment	0	1,476	-100.0%
51704	6110	032	R&M Equipment	0	2,596	-100.0%
51704	6110	033	R&M Equipment	0	2,404	-100.0%
51704	6110	041	R&M Equipment	0	656	-100.0%
51704	6110	052	R&M Equipment	0	2,268	-100.0%
51704	6110	071	R&M Equipment	0	732	-100.0%
51704	6110	073	R&M Equipment	0	1,567	-100.0%
51704	6110	074	R&M Equipment	0	5,410	-100.0%
51704	6110	079	R&M Equipment	0	546	-100.0%
51704	6110	111	R&M Equipment	0	5,026	-100.0%
51704	6110	121	R&M Equipment	0	248	-100.0%
Total Complex Expenses				0	96,622	-100.0%
Total Expenses				1,726,939	188,327	817.0%

SCHEDULE VIII-6-1b
OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6120	000	Salaries	466,791	435,229	7.3%
50102	6120	000	Overtime	49,366	0	n/a
50201	6120	000	Insurance Benefits	79,512	65,699	21.0%
50203/04	6120	000	Retirement/401K Match	53,736	50,645	6.1%
50205	6120	000	Social Security	35,708	33,295	7.2%
51101	6120	000	Uniforms	0	500	-100.0%
51106	6120	000	Professional/Education	1,530	2,010	-23.9%
51208	6120	000	DCI Access Fees	1,800	900	100.0%
51259	6120	000	Contracted Services-Other	16,000	16,000	0.0%
51506	6120	000	Small Equipment	58,375	32,550	79.3%
51507	6120	000	Supplies	800	800	0.0%
51601	6120	000	Insurance	13,300	13,100	1.5%
51704	6120	000	R&M Equipment	73,500	78,578	-6.5%
51901	6120	000	Travel	0	2,400	-100.0%
51902	6120	000	Meals and Per Diem	0	0	n/a
Total Expenses				850,418	731,706	16.2%

SCHEDULE VIII-6-1c
OPERATING EXPENSES
6140 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6140	000	Salaries	122,164	136,425	-10.5%
50201	6140	000	Insurance Benefits	15,995	13,981	14.4%
50203/04	6140	000	Retirement/401K Match	14,443	16,467	-12.3%
50205	6140	000	Social Security	9,345	10,436	-10.5%
51101	6140	000	Uniforms	150	150	0.0%
51106	6140	000	Professional/Education	1,960	2,250	-12.9%
51207	6140	000	Printing	3,819	2,950	29.5%
51241	6140	000	Credit Card Fees	27,300	0	n/a
51251	6140	000	Contracted Services-Labor	1,188,841	1,155,207	2.9%
51259	6140	000	Contracted Services-Other	25,651	0	n/a
51506	6140	000	Small Equipment	3,175	3,175	0.0%
51507	6140	000	Supplies	1,475	1,600	-7.8%
51601	6140	000	Insurance	19,200	19,200	0.0%
51704	6140	000	R&M Equipment	34,970	35,230	-0.7%
51901	6140	000	Travel	2,990	5,580	-46.4%
51902	6140	000	Meals and Per Diem	1,115	0	n/a
Total Expenses				1,472,593	1,402,651	5.0%

SCHEDULE VIII-6-1d
OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6150	000	Salaries	2,811,597	2,702,956	4.0%
50102	6150	000	Overtime	47,953	0	n/a
50201	6150	000	Insurance Benefits	319,944	261,254	22.5%
50203/04	6150	000	Retirement/401K Match	279,081	269,782	3.4%
50205	6150	000	Social Security	215,096	206,628	4.1%
51101	6150	000	Uniforms	42,164	42,164	0.0%
51105	6150	000	Physical Examinations	61,651	61,651	0.0%
51106	6150	000	Professional/Education	12,029	3,400	253.8%
51205	6150	000	Contracted Services-Technology	1,200	1,200	0.0%
51207	6150	000	Printing	791	796	-0.6%
51208	6150	000	DCI Access Fees	4,464	4,320	3.3%
51506	6150	000	Small Equipment	45,074	17,633	155.6%
51507	6150	000	Supplies	22,678	19,313	17.4%
51601	6150	000	Insurance	95,000	94,000	1.1%
51704	6150	000	R&M Equipment	22,490	6,840	228.8%
51901	6150	000	Travel	5,036	5,036	0.0%
51902	6150	000	Meals and Per Diem	2,000	0	n/a
51907	6150	000	K9 Program	5,000	7,500	-33.3%
Total Expenses				3,993,248	3,704,473	7.8%

SCHEDULE VIII-6-1e
OPERATING EXPENSES
6170 OPERATIONS

ACCOUNTING CODE			ACCOUNT TITLE	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	6170	000	Salaries	993,154	988,766	0.4%
50102	6170	000	Overtime	1,114	0	n/a
50201	6170	000	Insurance Benefits	104,617	91,211	14.7%
50203/04	6170	000	Retirement/401K Match	117,415	119,342	-1.6%
50205	6170	000	Social Security	74,848	74,665	0.2%
51101	6170	000	Uniforms	0	600	-100.0%
51106	6170	000	Professional/Education	5,105	4,515	13.1%
51205	6170	000	Contracted Services-Technology	3,450	3,300	4.5%
51207	6170	000	Printing	5,400	1,850	191.9%
51241	6170	000	Credit Card Fees	720	0	n/a
51259	6170	000	Contracted Services-Other	203,098	276,000	-26.4%
51506	6170	000	Small Equipment	3,915	325	1104.6%
51507	6170	000	Supplies	2,000	2,500	-20.0%
51509	6170	000	Supplies - ID System	43,445	45,681	-4.9%
51601	6170	000	Insurance	23,700	23,500	0.9%
51901	6170	000	Travel	7,150	9,240	-22.6%
51902	6170	000	Meals and Per Diem	2,206	0	n/a
Total Non-Complex Expenses				1,591,337	1,641,495	-3.1%
51252	6170	011	Contracted Services-Avsec	116,162	112,624	
51254	6170	022	Contracted Services-Ramp Tower	846,173	846,173	
51259	6170	011	Contracted Services-Other	7,400	3,000	
51259	6170	052	Contracted Services-Other	2,700	2,508	
51507	6170	011	Supplies	29,865	20,080	
51704	6170	011	R&M Equipment	2,349	1,150	
Total Complex Expenses				1,004,649	985,535	1.9%
Total Expenses				2,595,986	2,627,030	-1.2%

SCHEDULE VIII-6-1f
OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6180	000	Salaries	967,283	1,011,210	-4.3%
50102	6180	000	Overtime	20,630	0	n/a
50201	6180	000	Insurance Benefits	190,330	179,296	6.2%
50203/04	6180	000	Retirement/401K Match	107,213	116,150	-7.7%
50205	6180	000	Social Security	74,001	77,360	-4.3%
51101	6180	000	Uniforms	18,614	17,009	9.4%
51106	6180	000	Professional/Education	1,300	1,341	-3.1%
51207	6180	000	Printing	4,548	1,875	142.6%
51506	6180	000	Small Equipment	4,810	1,740	176.4%
51507	6180	000	Supplies	950	1,700	-44.1%
51601	6180	000	Insurance	34,500	34,000	1.5%
51704	6180	000	R&M Equipment	8,248	5,950	38.6%
51902	6180	000	Meals and Per Diem	700	0	n/a
Total Expenses				1,433,127	1,447,631	-1.0%

SCHEDULE VIII-6-2
OPERATING EXPENSES
FACILITIES ASSET MANAGEMENT BUSINESS UNIT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101			Salaries	1,012,117	1,283,622	-21.2%
50102			Overtime	457	0	n/a
50201			Insurance Benefits	81,278	85,399	-4.8%
50203/04			Retirement/401K Match	115,028	152,933	-24.8%
50205			Social Security	71,898	89,629	-19.8%
51106			Professional Education	26,825	12,530	114.1%
51207			Printing	680	330	106.1%
51259			Contracted Services-Other	2,248,934	5,149,355	-56.3%
51504			Printer Supplies	2,070	1,800	15.0%
51507			Supplies	2,100	7,830	-73.2%
51601			Insurance	22,700	22,400	1.3%
51901			Travel Expenses	23,536	25,921	-9.2%
51902			Meals and Per Diem	4,190	0	n/a
Total Expenses				3,611,813	6,831,749	-47.1%

SCHEDULE VIII-6-2a
OPERATING EXPENSES
6310 BUILDING & BUILDING SYSTEMS

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101	6310	000	Salaries	290,748	308,914	-5.9%
50201	6310	000	Insurance Benefits	24,341	21,312	14.2%
50203/04	6310	000	Retirement/401K Match	34,373	37,286	-7.8%
50205	6310	000	Social Security	22,243	23,433	-5.1%
51106	6310	000	Professional/Education	9,450	5,300	78.3%
51259	6310	000	Contracted Services-Other	5,000	107,100	-95.3%
51901	6310	000	Travel	5,100	7,622	-33.1%
51902	6310	000	Meals and Per Diem	840	0	n/a
Total Non-Complex Expenses				392,095	510,967	-23.3%
51259	6310	022	Contracted Services-Other	660,000	610,521	8.1%
51259	6310	028	Contracted Services-Other	70,000	0	n/a
51259	6310	032	Contracted Services-Other	0	270,000	-100.0%
51259	6310	033	Contracted Services-Other	0	818,865	-100.0%
51259	6310	052	Contracted Services-Other	110,000	51,962	111.7%
51259	6310	071	Contracted Services-Other	0	1,718,273	-100.0%
51259	6310	073	Contracted Services-Other	30,334	140,000	-78.3%
51259	6310	079	Contracted Services-Other	205,000	551,907	-62.9%
51259	6310	111	Contracted Services-Other	65,000	130,000	-50.0%
Total Complex Expenses				1,140,334	4,291,528	-73.4%
Total Expenses				1,532,429	4,802,495	-68.1%

SCHEDULE VIII-6-2b
OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6330	000	Salaries	380,535	0	n/a
50102	6330	000	Overtime	457	0	n/a
50201	6330	000	Insurance Benefits	24,633	0	n/a
50203/04	6330	000	Retirement/401K Match	42,547	0	n/a
50205	6330	000	Social Security	23,581	0	n/a
51106	6330	000	Professional/Education	7,200	0	n/a
51207	6330	000	Printing	80	0	n/a
51259	6330	000	Contracted Services-Other	1,000	0	n/a
51507	6330	000	Supplies	2,100	0	n/a
51901	6330	000	Travel	9,968	0	n/a
51902	6330	000	Meals and Per Diem	1,980	0	n/a
Total Expenses				494,081	0 n/a	

SCHEDULE VIII-6-2c
OPERATING EXPENSES
6340 FACILITIES ENGINEERING

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6340	000	Salaries	201,253	839,217	-76.0%
50201	6340	000	Insurance Benefits	16,252	50,108	-67.6%
50203/04	6340	000	Retirement/401K Match	21,606	99,293	-78.2%
50205	6340	000	Social Security	15,396	55,831	-72.4%
51106	6340	000	Professional/Education	4,635	7,230	-35.9%
51207	6340	000	Printing	0	80	-100.0%
51259	6340	000	Contracted Services-Other	0	5,000	-100.0%
51507	6340	000	Supplies	0	7,830	-100.0%
51601	6340	000	Insurance	22,700	22,400	1.3%
51901	6340	000	Travel	3,468	13,286	-73.9%
51902	6340	000	Meals and Per Diem	630	0	n/a
Total Expenses				285,940	1,100,275	-74.0%
51259	6340	011	Contracted Services-Other	412,000	237,000	73.8%
51259	6340	041	Contracted Services-Other	150,000	20,000	650.0%
51259	6340	111	Contracted Services-Other	75,000	68,727	9.1%
51259	6340	129	Contracted Services-Other	405,000	357,000	13.4%
Total Complex Expenses				1,042,000	726,243	43.5%
Total Expenses				1,327,940	1,783,002	-25.5%

SCHEDULE VIII-6-2d
OPERATING EXPENSES
6350 GIS

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6350	000	Salaries	139,581	135,491	3.0%
50201	6350	000	Insurance Benefits	16,052	13,979	14.8%
50203/04	6350	000	Retirement/401K Match	16,502	16,354	0.9%
50205	6350	000	Social Security	10,678	10,365	3.0%
51106	6350	000	Professional/Education	5,540	0	n/a
51207	6350	000	Printing	600	250	140.0%
51259	6350	000	Contracted Services	60,600	63,000	-3.8%
51504	6350	000	Printer Supplies	2,070	1,800	15.0%
51901	6350	000	Travel	5,000	5,013	-0.3%
51902	6350	000	Meals and Per Diem	740	0	n/a
Total Expenses				257,363	246,252	4.5%

SCHEDULE VIII-6-3
OPERATING EXPENSES
OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	4,186,186	3,891,771	7.6%
50102			Overtime	172,278	0	n/a
50201			Insurance Benefits	610,046	499,980	22.0%
50203/04			Retirement/401K Match	473,641	447,662	5.8%
50205			Social Security	320,170	297,723	7.5%
51101			Uniforms	57,600	52,830	9.0%
51105			Physical Examinations	1,900	1,000	90.0%
51106			Professional Education	41,025	11,610	253.4%
51253			Contracted Services-Landscaping	980,000	980,000	0.0%
51255			Contracted Services-BHS & PBB	2,173,945	2,129,851	2.1%
51259			Contracted Services-Other	49,230	48,230	2.1%
51401			Electricity	4,344,681	4,855,445	-10.5%
51402			Natural Gas	558,468	554,000	0.8%
51403			Water	326,550	311,000	5.0%
51404			Sewer	647,850	617,000	5.0%
51503			Fuel-Vehicles and Equipment	450,694	589,308	-23.5%
51506			Small Equipment	67,654	71,225	-5.0%
51507			Supplies	1,098,180	980,880	12.0%
51510			Supplies-BHS & PBB	529,327	487,600	8.6%
51601			Insurance	149,100	148,100	0.7%
51703			R&M Elevators/Escalators	633,417	590,630	7.2%
51704			R&M Equipment	50,850	40,584	25.3%
51705			R&M General	903,720	868,952	4.0%
51706			R&M HVAC	498,492	482,501	3.3%
51707			R&M Janitorial	4,726,306	5,918,534	-20.1%
51709			R&M Waste Disposal	132,000	130,000	1.5%
51710			R&M Water System	10,000	10,000	0.0%
51901			Travel Expenses	15,056	21,456	-29.8%
51902			Meals and Per Diem	8,852	0	n/a
51905			Permit Administration	27,285	17,280	57.9%
Total Expenses				24,244,503	25,055,152	-3.2%

SCHEDULE VIII-6-3a
OPERATING EXPENSES
6510 BAGGAGE SYSTEMS

ACCOUNTING CODE			ACCOUNT TITLE	FY 2016-2017 BUDGET	FY 2015-2016 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101	6510	000	Salaries	101,244	0	n/a
50201	6510	000	Insurance Benefits	8,128	0	n/a
50203/04	6510	000	Retirement/401K Match	7,919	0	n/a
50205	6510	000	Social Security	7,745	0	n/a
			Total Non-Complex Expenses	125,036	0 n/a	
51255	6510	021	Contracted Services-BHS &PBB	584,736	0	n/a
51255	6510	022	Contracted Services-BHS &PBB	1,589,209	0	n/a
51510	6510	021	Supplies-BHS & PBB	127,397	0	n/a
51510	6510	022	Supplies-BHS & PBB	401,930	0	n/a
			Total Complex Expenses	2,703,272	0 n/a	
			Total Expenses	2,828,308	0 n/a	

SCHEDULE VIII-6-3b
OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101	6520	000	Salaries	135,436	0	n/a
50201	6520	000	Insurance Benefits	14,058	0	n/a
50203/04	6520	000	Retirement/401K Match	15,257	0	n/a
50205	6520	000	Social Security	10,361	0	n/a
51507	6520	000	Supplies	750	0	n/a
Total Non-Complex Expenses				175,862	0	n/a
51253	6520	129	Landscaping Contract Maintenance	980,000	980,000	0.0%
51255	6520	021	Contracted Services-BHS & PBB	0	519,963	-100.0%
51255	6520	022	Contracted Services-BHS & PBB	0	1,609,888	-100.0%
51510	6520	021	Supplies-BHS & PBB	0	87,400	-100.0%
51510	6520	022	Supplies-BHS & PBB	0	400,200	-100.0%
51703	6520	021	R&M Elevators/Escalators	108,463	87,900	23.4%
51703	6520	022	R&M Elevators/Escalators	341,184	394,500	-13.5%
51703	6520	033	R&M Elevators/Escalators	1,755	1,705	2.9%
51703	6520	051	R&M Elevator/Escalator	1,755	1,705	2.9%
51703	6520	052	R&M Elevator/Escalator	1,755	1,705	2.9%
51703	6520	071	R&M Elevators/Escalators	1,755	1,705	2.9%
51703	6520	074	R&M Elevators/Escalators	3,510	3,410	2.9%
51703	6520	111	R&M Elevators/Escalators	173,240	98,000	76.8%
51705	6520	021	R&M General	27,020	0	n/a
51705	6520	022	R&M General	53,098	0	n/a
51705	6520	028	R&M General	960	0	n/a
51705	6520	033	R&M General	960	0	n/a
51705	6520	041	R&M General	960	0	n/a
51705	6520	052	R&M General	9,240	0	n/a
51705	6520	071	R&M General	7,956	0	n/a
51705	6520	073	R&M General	4,164	0	n/a
51705	6520	074	R&M General	5,424	0	n/a
51705	6520	079	R&M General	1,140	0	n/a
51705	6520	111	R&M General	15,552	0	n/a
51705	6520	121	R&M General	960	0	n/a
51707	6520	021	R&M Janitorial	709,419	1,088,928	-34.9%
51707	6520	022	R&M Janitorial	3,322,830	3,839,256	-13.5%
51707	6520	028	R&M Janitorial	16,877	18,250	-7.5%
51707	6520	033	R&M Janitorial	4,131	4,330	-4.6%
51707	6520	041	R&M Janitorial	11,847	13,950	-15.1%
51707	6520	051	R&M Janitorial	5,947	2,400	147.8%
51707	6520	052	R&M Janitorial	62,241	63,460	-1.9%
51707	6520	071	R&M Janitorial	102,275	81,100	26.1%
51707	6520	073	R&M Janitorial	52,412	53,350	-1.8%
51707	6520	074	R&M Janitorial	88,333	111,600	-20.8%
51707	6520	079	R&M Janitorial	18,336	17,400	5.4%
51707	6520	111	R&M Janitorial	299,205	597,510	-94.6%
51707	6520	121	R&M Janitorial	32,453	27,000	-90.6%
51905	6520	021	Permit Administration	2,550	0	n/a
51905	6520	022	Permit Administration	8,150	0	n/a
51905	6520	033	Permit Administration	175	0	n/a
51905	6520	051	Permit Administration	175	0	n/a
51905	6520	052	Permit Administration	175	0	n/a
51905	6520	071	Permit Administration	175	0	n/a
51905	6520	074	Permit Administration	350	0	n/a
51905	6520	111	Permit Administration	3,975	0	n/a
Total Complex Expenses				6,482,882	10,106,615	-35.9%
Total Expenses				6,658,744	10,106,615	-34.1%

SCHEDULE VIII-6-3c
OPERATING EXPENSES
6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6540	000	Salaries	412,479	400,326	3.0%
50102	6540	000	Overtime	16,694	0	n/a
50201	6540	000	Insurance Benefits	55,938	48,688	14.9%
50203/04	6540	000	Retirement/401K Match	48,765	46,865	4.1%
50205	6540	000	Social Security	31,554	30,626	3.0%
51101	6540	000	Uniforms	4,150	3,650	13.7%
51106	6540	000	Professional/Education	1,955	360	443.1%
51503	6540	000	Fuel-Vehicles & Equipment	426,690	556,145	-23.3%
51506	6540	000	Small Equipment	6,000	28,549	-79.0%
51507	6540	000	Supplies	250,000	302,400	-17.3%
51601	6540	000	Insurance	12,000	11,900	0.8%
51705	6540	000	R&M General	75,125	109,125	-31.2%
51901	6540	000	Travel	1,970	0	n/a
51902	6540	000	Meals and Per Diem	754	0	n/a
51905	6540	000	Permit Administration	10,500	0	n/a
Total Expenses				1,354,574	1,538,634	-12.0%

SCHEDULE VIII-6-3d
OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6550	000	Salaries	674,609	663,180	1.7%
50102	6550	000	Overtime	22,593	0	n/a
50201	6550	000	Insurance Benefits	95,784	83,387	14.9%
50203/04	6550	000	Retirement/401K Match	77,051	73,579	4.7%
50205	6550	000	Social Security	51,608	50,735	1.7%
51101	6550	000	Uniforms	4,310	3,430	25.7%
51106	6550	000	Professional/Education	5,800	1,850	213.5%
51259	6550	000	Contracted Services-Other	48,150	47,150	2.1%
51506	6550	000	Small Equipment	46,059	3,480	1223.5%
51507	6550	000	Supplies	42,300	42,300	0.0%
51601	6550	000	Insurance	15,900	15,700	1.3%
51704	6550	000	R&M Equipment	50,850	40,584	25.3%
51901	6550	000	Travel	1,336	3,086	-56.7%
51902	6550	000	Meals and Per Diem	586	0	n/a
Total Expenses				1,136,936	1,028,461	10.5%

SCHEDULE VIII-6-3e

6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
50101	6570	000	Salaries	1,764,159	2,828,265	-37.6%
50102	6570	000	Overtime	56,066	0	n/a
50201	6570	000	Insurance Benefits	249,310	367,905	-32.2%
50203/04	6570	000	Retirement/401K Match	198,066	327,218	-39.5%
50205	6570	000	Social Security	134,887	216,362	-37.7%
51101	6570	000	Uniforms	27,795	45,750	-39.2%
51105	6570	000	Physical Examinations	1,900	1,000	90.0%
51106	6570	000	Professional/Education	11,845	9,400	26.0%
51259	6570	000	Contracted Services-Other	0	1,080	-100.0%
51506	6570	000	Small Equipment	10,545	39,196	-73.1%
51507	6570	000	Supplies	29,150	26,650	9.4%
51601	6570	000	Insurance	121,200	120,500	0.6%
51705	6570	000	R&M General	1,000	1,000	0.0%
51706	6570	000	R&M HVAC	0	20,000	-100.0%
51901	6570	000	Travel	6,898	18,370	-62.4%
51902	6570	000	Meals and Per Diem	5,968	0	n/a
Total Non-Complex Expenses				2,618,789	4,022,696	-34.9%
51401	6570	011	Electricity	99,273	113,108	-12.2%
51401	6570	021	Electricity	520,714	587,102	-11.3%
51401	6570	022	Electricity	1,847,797	2,054,098	-10.0%
51401	6570	028	Electricity	604,464	672,081	-10.1%
51401	6570	031	Electricity	29,252	33,154	-11.8%
51401	6570	032	Electricity	16,836	18,035	-6.6%
51401	6570	033	Electricity	84,606	84,883	-0.3%
51401	6570	041	Electricity	67,143	69,602	-3.5%
51401	6570	051	Electricity	19,995	19,574	2.2%
51401	6570	052	Electricity	46,957	53,116	-11.6%
51401	6570	061	Electricity	2,821	1,883	49.8%
51401	6570	071	Electricity	39,383	45,903	-14.2%
51401	6570	073	Electricity	60,836	67,832	-10.3%
51401	6570	074	Electricity	122,146	132,107	-7.5%
51401	6570	075	Electricity	2,351	2,534	-7.2%
51401	6570	076	Electricity	2,103	2,372	-11.3%
51401	6570	079	Electricity	8,733	11,434	-23.6%
51401	6570	089	Electricity	7,758	9,408	-17.5%
51401	6570	111	Electricity	748,971	863,761	-13.3%
51401	6570	129	Electricity	12,542	13,458	-6.8%
51402	6570	011	Natural Gas/Heating	4,000	4,000	0.0%
51402	6570	021	Fuel-Natural Gas	114,000	114,000	0.0%
51402	6570	028	Fuel-Natural Gas	249,000	249,000	0.0%
51402	6570	032	Fuel-Natural Gas	33,000	33,000	0.0%
51402	6570	041	Fuel-Natural Gas	6,000	6,000	0.0%
51402	6570	051	Fuel-Natural Gas	11,000	11,000	0.0%
51402	6570	052	Fuel-Natural Gas	28,000	28,000	0.0%
51402	6570	071	Fuel-Natural Gas	9,000	9,000	0.0%
51402	6570	073	Fuel-Natural Gas	70,468	66,000	6.8%
51402	6570	074	Fuel-Natural Gas	30,000	30,000	0.0%
51402	6570	079	Fuel-Natural Gas	4,000	4,000	0.0%
51403	6570	089	Water	326,550	311,000	5.0%
51404	6570	089	Sewer	647,850	617,000	5.0%
51503	6570	011	Fuel-Vehicles and Equipment	0	11,644	-100.0%
51503	6570	021	Fuel-Vehicles and Equipment	1,309	1,459	-10.3%
51503	6570	028	Fuel-Vehicles and Equipment	10,210	13,710	-25.5%
51503	6570	041	Fuel-Vehicles and Equipment	258	383	-32.6%
51503	6570	052	Fuel-Vehicles and Equipment	103	153	-32.7%
51503	6570	071	Fuel-Vehicles and Equipment	103	153	-32.7%
51503	6570	073	Fuel-Vehicles and Equipment	1,030	1,530	-32.7%
51503	6570	074	Fuel-Vehicles and Equipment	515	765	-32.7%
51503	6570	089	Fuel-Vehicles and Equipment	0	306	-100.0%
51503	6570	111	Fuel-Vehicles and Equipment	0	3,060	-100.0%
51507	6570	011	Supplies	0	273,800	-100.0%
51507	6570	021	Supplies	35,000	18,000	94.4%
51507	6570	022	Supplies	93,600	76,200	22.8%
51507	6570	028	Supplies	3,000	3,000	0.0%
51507	6570	031	Supplies	2,000	2,000	0.0%
51507	6570	032	Supplies	1,000	1,000	0.0%

SCHEDULE VIII-6-3e (Continued)
OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
51507	6570	033	Supplies	4,000	4,000	0.0%
51507	6570	041	Supplies	3,260	3,260	0.0%
51507	6570	051	Supplies	6,000	5,000	20.0%
51507	6570	052	Supplies	4,935	4,935	0.0%
51507	6570	071	Supplies	6,325	6,325	0.0%
51507	6570	073	Supplies	19,130	24,630	-22.3%
51507	6570	074	Supplies	7,625	7,625	0.0%
51507	6570	075	Supplies	0	1,300	-100.0%
51507	6570	079	Supplies	6,000	6,000	0.0%
51507	6570	089	Supplies	0	65,525	-100.0%
51507	6570	111	Supplies	0	88,000	-100.0%
51507	6570	121	Supplies	1,000	1,000	0.0%
51507	6570	129	Supplies	0	17,930	-100.0%
51705	6570	011	R&M General	0	98,825	-100.0%
51705	6570	021	R&M General	37,880	52,885	-28.4%
51705	6570	022	R&M General	183,277	282,236	-35.1%
51705	6570	028	R&M General	41,230	53,400	-22.8%
51705	6570	031	R&M General	3,500	1,000	250.0%
51705	6570	032	R&M General	6,483	3,500	85.2%
51705	6570	033	R&M General	23,498	13,050	80.1%
51705	6570	041	R&M General	5,526	5,460	1.2%
51705	6570	051	R&M General	17,175	6,925	148.0%
51705	6570	052	R&M General	13,496	11,345	19.0%
51705	6570	071	R&M General	11,494	13,140	-12.5%
51705	6570	073	R&M General	27,996	32,811	-14.7%
51705	6570	074	R&M General	26,547	35,140	-24.5%
51705	6570	079	R&M General	7,062	7,460	-5.3%
51705	6570	089	R&M General	0	35,900	-100.0%
51705	6570	111	R&M General	5,177	66,240	-92.2%
51705	6570	121	R&M General	2,225	1,960	13.5%
51705	6570	129	R&M General	0	37,550	-100.0%
51706	6570	011	R&M HVAC	650	650	0.0%
51706	6570	021	R&M HVAC	108,675	108,286	0.4%
51706	6570	022	R&M HVAC	175,002	162,925	7.4%
51706	6570	028	R&M HVAC	136,040	123,285	10.3%
51706	6570	032	R&M HVAC	4,000	4,000	0.0%
51706	6570	033	R&M HVAC	10,000	1,500	566.7%
51706	6570	041	R&M HVAC	500	500	0.0%
51706	6570	051	R&M HVAC	3,685	3,655	0.8%
51706	6570	052	R&M HVAC	5,220	5,210	0.2%
51706	6570	071	R&M/B&G HVAC	8,720	11,005	-20.8%
51706	6570	073	R&M/B&G HVAC	6,725	6,605	1.8%
51706	6570	074	R&M/B&G HVAC	33,275	29,380	13.3%
51706	6570	079	R&M HVAC	1,500	1,000	50.0%
51706	6570	111	R&M HVAC	3,500	3,500	0.0%
51706	6570	121	R&M HVAC	1,000	1,000	0.0%
51709	6570	075	Waste Disposal	10,000	130,000	-92.3%
51710	6570	089	R&M Water System	0	10,000	-100.0%
51905	6570	021	Permit Administration	315	3,565	-91.2%
51905	6570	022	Permit Administration	0	8,480	-100.0%
51905	6570	028	Permit Administration	360	0	n/a
51905	6570	033	Permit Administration	0	175	-100.0%
51905	6570	051	Permit Administration	70	245	-71.4%
51905	6570	052	Permit Administration	70	70	0.0%
51905	6570	071	Permit Administration	70	245	-71.4%
51905	6570	073	Permit Administration	105	105	0.0%
51905	6570	074	Permit Administration	70	420	-83.3%
51905	6570	111	Permit Administration	0	3,975	-100.0%
Total Complex Expenses				7,006,070	8,358,746	-16.2%
Total Expenses				9,624,859	12,381,442	-22.3%

SCHEDULE VIII-6-3f
OPERATING EXPENSES
6580 FIELDS MAINTENANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6580	000	Salaries	1,098,259	0	n/a
50102	6580	000	Overtime	76,925	0	n/a
50201	6580	000	Insurance Benefits	186,828	0	n/a
50203/04	6580	000	Retirement/401K Match	126,583	0	n/a
50205	6580	000	Social Security	84,015	0	n/a
51101	6580	000	Uniforms	21,345	0	n/a
51106	6580	000	Professional/Education	21,425	0	n/a
51259	6580	000	Contracted Services-Other	1,080	0	n/a
51506	6580	000	Small Equipment	5,050	0	n/a
51507	6580	000	Supplies	4,375	0	n/a
51705	6580	000	R&M General	1,000	0	n/a
51706	6580	000	R&M HVAC	0	0	n/a
51901	6580	000	Travel	4,852	0	n/a
51902	6580	000	Meals and Per Diem	1,544	0	n/a
Total Non-Complex Expenses				1,633,281	0 n/a	
51503	6580	011	Fuel-Vehicles and Equipment	8,210	0	n/a
51503	6580	089	Fuel-Vehicles and Equipment	206	0	n/a
51503	6580	111	Fuel-Vehicles and Equipment	2,060	0	n/a
51507	6580	011	Supplies	393,800	0	n/a
51507	6580	075	Supplies	1,000	0	n/a
51507	6580	089	Supplies	56,350	0	n/a
51507	6580	111	Supplies	78,835	0	n/a
51507	6580	129	Supplies	48,745	0	n/a
51705	6580	011	R&M General	139,710	0	n/a
51705	6580	089	R&M General	22,225	0	n/a
51705	6580	111	R&M General	60,660	0	n/a
51705	6580	129	R&M General	64,000	0	n/a
51709	6580	075	Waste Disposal	122,000	0	n/a
51710	6580	089	Waste Disposal	10,000	0	n/a
Total Complex Expenses				1,007,801	0 n/a	
Total Expenses				2,641,082	0 n/a	

SCHEDULE VIII-6-3g
OPERATING EXPENSES**PLANNING AND ENVIRONMENT BUSINESS UNIT**

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	322,195	286,721	12.4%
50201			Insurance Benefits	32,245	24,579	31.2%
50203/04			Retirement/401K Match	37,002	33,330	11.0%
50205			Social Security	24,245	21,893	10.7%
51106			Professional Education	7,395	5,985	23.6%
51207			Printing	35	70	-50.0%
51259			Contracted Services-Other	146,611	84,230	74.1%
51401			Electricity	3,530	3,931	-10.2%
51506			Small Equipment	450	700	-35.7%
51507			Supplies	885	895	-1.1%
51601			Insurance	1,300	1,300	0.0%
51704			R&M Equipment	1,100	1,100	0.0%
51711			R&M Computer Software	84,000	88,754	-5.4%
51901			Travel Expenses	7,915	6,750	17.3%
51902			Meals and Per Diem	1,544	0	n/a
51905			Permit Administration	7,230	6,370	13.5%
Total Expenses				677,682	566,608	19.6%

SCHEDULE VIII-6-3h
OPERATING EXPENSES
6750 NOISE SECTION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6750	000	Salaries	68,787	67,789	1.5%
50201	6750	000	Insurance Benefits	8,023	6,989	14.8%
50203/04	6750	000	Retirement/401K Match	8,132	8,182	-0.6%
50205	6750	000	Social Security	5,262	5,186	1.5%
51106	6750	000	Professional/Education	875	1,550	-43.5%
51401	6750	000	Electricity	3,530	3,931	-10.2%
51506	6750	000	Small Equipment	250	700	-64.3%
51507	6750	000	Supplies	25	200	-87.5%
51601	6750	000	Insurance	1,300	1,300	0.0%
51704	6750	000	R&M Equipment	1,100	1,100	0.0%
51711	6750	000	R&M Computer Software	84,000	88,754	-5.4%
51901	6750	000	Travel	935	1,300	-28.1%
51902	6750	000	Meals and Per Diem	276	0	n/a
Total Expenses				182,495	186,981	-2.4%

SCHEDULE VIII-6-3i
OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6760	000	Salaries	73,941	218,932	-66.2%
50201	6760	000	Insurance Benefits	8,040	17,590	-54.3%
50203/04	6760	000	Retirement/401K Match	8,742	25,148	-65.2%
50205	6760	000	Social Security	5,656	16,707	-66.1%
51106	6760	000	Professional/Education	2,365	4,435	-46.7%
51207	6760	000	Printing	0	70	-100.0%
51259	6760	000	Contracted Services	106,611	44,230	141.0%
51506	6760	000	Small Equipment	200	0	n/a
51507	6760	000	Supplies	660	695	-5.0%
51901	6760	000	Travel	1,405	5,450	-74.2%
51902	6760	000	Meals and Per Diem	268	0	n/a
51905	6760	000	Permit Administration	7,230	6,370	13.5%
Total Expenses				215,118	339,627	-36.7%
51259	6760	011	Contracted Services	40,000	40,000	0.0%
				40,000	40,000	0.0%
				255,118	379,627	-32.8%

SCHEDULE VIII-6-3j
OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6770	000	Salaries	179,467	0	n/a
50201	6770	000	Insurance Benefits	16,182	0	n/a
50203/04	6770	000	Retirement/401K Match	20,128	0	n/a
50205	6770	000	Social Security	13,327	0	n/a
51106	6770	000	Professional/Education	4,155	0	n/a
51207	6770	000	Printing	35	0	n/a
51507	6770	000	Supplies	200	0	n/a
51901	6770	000	Travel	5,575	0	n/a
51902	6770	000	Meals and Per Diem	1,000	0	n/a
Total Expenses				240,069	0	n/a

SCHEDULE VIII-7
OPERATING EXPENSES
010 AIR: AIRFIELD COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>011 Airfield</u>						
51252	6170	011	Contracted Services-Avsec	116,162	112,624	3.1%
51259	6340	011	Contracted Services-Other	412,000	237,000	73.8%
51259	6760	011	Contracted Services-Other	40,000	40,000	0.0%
51259	6170	011	Contracted Services-Other	7,400	3,000	146.7%
51401	6570	011	Electricity	99,273	113,108	-12.2%
51402	6570	011	Natural Gas/Heating	4,000	4,000	0.0%
51405	4030	011	Telecommunications	20,740	18,643	11.2%
51503	6580	011	Fuel-Vehicles & Equipment	8,210	11,644	-29.5%
51507	6170	011	Supplies	29,865	20,080	48.7%
51507	6580	011	Supplies	393,800	273,800	43.8%
51601	5070	011	Insurance	189,500	189,500	0.0%
51704	6170	011	R&M Equipment	2,349	1,150	104.3%
51705	6580	011	R&M General	139,710	98,825	41.4%
51706	6570	011	R&M HVAC	650	650	0.0%
Total Airfield Complex Expenses				1,463,659	1,124,024	30.2%

SCHEDULE VIII-8
OPERATING EXPENSES
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
021 Terminal 1						
51255	6510	021	Contracted Services-BHS & PBB	584,736	519,963	12.5%
51401	6570	021	Electricity	520,714	587,102	-11.3%
51402	6570	021	Fuel-Natural Gas	114,000	114,000	0.0%
51405	4030	021	Telecommunications	3,113	2,760	12.8%
51406	4030	021	Cable Television	7,800	4,800	62.5%
51503	6570	021	Fuel-Vehicles & Equipment	1,309	1,459	-10.3%
51507	6570	021	Supplies	35,000	18,000	94.4%
51510	6510	021	Supplies-BHS & PBB	127,397	87,400	45.8%
51601	5070	021	Insurance	84,000	84,000	0.0%
51603	5070	021	Insurance Claim	4,500	4,500	0.0%
51702	4030	021	Public Address System	754	500	50.8%
51703	6520	021	R&M Elevators/Escalators	108,463	87,900	23.4%
51704	6110	021	R&M Equipment	0	4,917	-100.0%
51705	6520	021	R&M General	27,020	0	n/a
51705	6570	021	R&M General	37,880	52,885	-28.4%
51706	6570	021	R&M HVAC	108,675	108,286	0.4%
51707	6520	021	R&M Janitorial	709,419	1,088,928	-34.9%
51905	6520	021	Permit Administration	2,550	0	n/a
51905	6570	021	Permit Administration	315	3,565	-91.2%
Total Terminal 1 Expenses				2,477,645	2,770,965	-10.6%

022 Terminal 2

51205	4030	022	Contracted Services-Technology	153,910	81,620	88.6%
51254	6170	022	Contracted Services-Ramp Tower	846,173	846,173	0.0%
51255	6510	022	Contracted Services-BHS & PBB	1,589,209	1,609,888	-1.3%
51257	4030	022	Contracted Services-AOIS	628,000	600,000	4.7%
51259	4010	022	Contracted Services-Other	16,000	40,210	-60.2%
51259	4030	022	Contracted Services-Other	279,000	102,500	172.2%
51259	6310	022	Contracted Services-Other	660,000	610,521	8.1%
51401	6570	022	Electricity	1,847,797	2,054,098	-10.0%
51405	4030	022	Telecommunications	35,849	26,097	37.4%
51406	4030	022	Cable Television	36,000	33,000	9.1%
51501	4030	022	Hardware/Computer	59,800	224,823	-73.4%
51504	4030	022	Printer Supplies	356	356	0.0%
51506	4030	022	Small Equipment	18,977	147,844	-87.2%
51507	4030	022	Supplies	181,505	199,934	-9.2%
51507	6570	022	Supplies	93,600	76,200	22.8%
51510	6510	022	Supplies-BHS & PBB	401,930	400,200	0.4%
51601	5070	022	Insurance	357,200	357,200	0.0%
51603	5070	022	Insurance Claim	14,700	14,700	0.0%
51701	4030	022	R&M Computer Hardware	8,250	1,750	371.4%
51702	4030	022	Public Address System	1,246	4,350	-71.4%
51703	6520	022	R&M Elevators/Escalators	341,184	394,500	-13.5%
51704	4030	022	R&M Equipment	3,825	2,200	73.9%
51704	6110	022	R&M Equipment	0	68,776	-100.0%
51705	6520	022	R&M General	53,098	0	n/a
51705	6570	022	R&M General	183,277	282,236	-35.1%
51706	6570	022	R&M HVAC	175,002	162,925	7.4%
51707	6520	022	R&M Janitorial	3,322,830	3,839,256	-13.5%
51905	6520	022	Permit Administration	8,150	8,480	-3.9%
Total Terminal 2 Expenses				11,316,868	12,189,837	-7.2%

SCHEDULE VIII-8 CONTINUED
 OPERATING EXPENSES
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
028 Central Energy Plant						
51205	4030	028	Contracted Services-Technology	7,774	7,548	3.0%
51259	6310	028	Contracted Services-Other	70,000	0	n/a
51401	6570	028	Electricity	604,464	672,081	-10.1%
51402	6570	028	Fuel-Natural Gas	249,000	249,000	0.0%
51405	4030	028	Telecommunications	505	682	-26.0%
51503	6570	028	Fuel-Vehicles and Equipment	10,210	13,710	-25.5%
51507	6570	028	Supplies	3,000	3,000	0.0%
51601	5070	028	Insurance	7,000	7,000	0.0%
51704	6110	028	R&M Equipment	0	1,476	-100.0%
51705	6520	028	R&M General	960	0	n/a
51705	6570	028	R&M General	41,230	53,400	-22.8%
51706	6570	028	R&M HVAC	136,040	123,285	10.3%
51707	6520	028	R&M Janitorial	16,877	18,250	-7.5%
51905	6570	028	Permit Administration	360	0	n/a
Total Central Energy Plant				1,147,420	1,149,432	-0.2%
Total Terminal Complex Expenses				14,941,933	16,110,234	-7.3%

SCHEDULE VIII-9
OPERATING EXPENSES
030 CGO: CARGO COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
031 North Cargo						
51401	6570	031	Electricity	29,252	33,154	-11.8%
51405	4030	031	Telecommunications	417	417	0.0%
51507	6570	031	Supplies	2,000	2,000	0.0%
51601	5070	031	Insurance	10,100	10,100	0.0%
51705	6570	031	R&M General	3,500	1,000	250.0%
Total North Cargo Expenses				45,269	46,671	-3.0%
032 South Cargo 1 & 2						
51259	6310	032	Contracted Services-Other	0	270,000	-100.0%
51401	6570	032	Electricity	16,836	18,035	-6.6%
51402	6570	032	Fuel-Natural Gas	33,000	33,000	0.0%
51405	4030	032	Telecommunications	6,805	6,019	13.1%
51507	4030	032	Supplies	0	11,097	-100.0%
51507	6570	032	Supplies	1,000	1,000	0.0%
51601	5070	032	Insurance	7,400	7,400	0.0%
51704	6110	032	R&M Equipment	0	2,596	-100.0%
51705	6570	032	R&M General	6,483	3,500	85.2%
51706	6570	032	R&M HVAC	4,000	4,000	0.0%
Total South Cargo 1 & 2 Expenses				75,524	356,647	-78.8%
033 South Cargo 3						
51259	6310	033	Contracted Services-Other	0	818,865	-100.0%
51401	6570	033	Electricity	84,606	84,883	-0.3%
51405	4030	033	Telecommunications	638	417	53.0%
51507	6570	033	Supplies	4,000	4,000	0.0%
51601	5070	033	Insurance	11,700	11,700	0.0%
51603	5070	033	Insurance Claim	200	200	0.0%
51703	6520	033	R&M Elevators/Escalators	1,755	1,705	2.9%
51704	6110	033	R&M Equipment	0	2,404	-100.0%
51705	6520	033	R&M General	960	0	n/a
51705	6570	033	R&M General	23,498	13,050	80.1%
51706	6570	033	R&M HVAC	10,000	1,500	566.7%
51707	6520	033	R&M Janitorial	4,131	4,330	-4.6%
51905	6520	033	Permit Administration	175	175	0.0%
Total South Cargo 3 Expenses				141,663	943,229	-85.0%
Total Cargo Complex Expenses				262,456	1,346,547	-80.5%

SCHEDULE VIII-10
OPERATING EXPENSE
040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
<u>041 Fuel Farm</u>						
51205	4030	041	Contracted Services-Technology	30,750	30,750	0.0%
51259	6340	041	Contracted Services-Other	150,000	20,000	650.0%
51401	6570	041	Electricity	67,143	69,602	-3.5%
51402	6570	041	Fuel-Natural Gas	6,000	6,000	0.0%
51405	4030	041	Telecommunications	4,724	3,675	28.5%
51503	6570	041	Fuel-Vehicles and Equipment	258	383	-32.6%
51507	6570	041	Supplies	3,260	3,260	0.0%
51601	5070	041	Insurance	12,000	12,000	0.0%
51704	6110	041	R&M Equipment	0	656	-100.0%
51705	6520	041	R&M General	960	0	n/a
51705	6570	041	R&M General	5,526	5,460	1.2%
51706	6570	041	R&M HVAC	500	500	0.0%
51707	6520	041	R&M Janitorial	11,847	13,950	-15.1%
Total Fuel Farm Complex Expenses				292,968	166,236	76.2%

SCHEDULE VIII-11
OPERATING EXPENSES
050 GAV: GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
51259	6310	051	Contracted Services-Other	0	0	n/a
51401	6570	051	Electricity	19,995	19,574	2.2%
51402	6570	051	Fuel-Natural Gas	11,000	11,000	0.0%
51405	4030	051	Telecommunications	417	417	0.0%
51507	6570	051	Supplies	6,000	5,000	20.0%
51601	5070	051	Insurance	8,900	8,900	0.0%
51603	5070	051	Insurance Claim	400	400	0.0%
51703	6520	051	R&M Elevator/Escalator	1,755	1,705	2.9%
51705	6570	051	R&M General	17,175	6,925	148.0%
51706	6570	051	R&M HVAC	3,685	3,655	0.8%
51707	6520	051	R&M Janitorial	5,947	2,400	147.8%
51905	6520	051	Permit Administration	175	0	n/a
51905	6570	051	Permit Administration	70	245	-71.4%
Total General Aviation-General Complex Expenses				75,519	60,221	25.4%
<u>052 General Aviation-Terminal</u>						
51259	4010	052	Contracted Services-Bldg Mgr	150,085	165,000	-9.0%
51259	6170	052	Contracted Services-Other	2,700	2,508	7.7%
51259	6310	052	Contracted Services	110,000	51,962	111.7%
51401	6570	052	Electricity	46,957	53,116	-11.6%
51402	6570	052	Fuel-Natural Gas	28,000	28,000	0.0%
51405	4030	052	Telecommunications	1,787	1,522	17.4%
51406	4030	052	Cable Television	4,440	3,600	23.3%
51503	6570	052	Fuel-Vehicles and Equipment	103	153	-32.7%
51507	6570	052	Supplies	4,935	4,935	0.0%
51601	5070	052	Insurance	4,400	4,400	0.0%
51603	5070	052	Insurance Claim	250	250	0.0%
51703	6520	052	R&M Elevator/Escalator	1,755	1,705	2.9%
51704	6110	052	R&M Equipment	0	2,268	-100.0%
51705	6520	052	R&M General	9,240	0	2,959
51705	6570	052	R&M General	13,496	11,345	2,959
51706	6570	052	R&M HVAC	5,220	5,210	0.2%
51707	6520	052	R&M Janitorial	62,241	63,460	-1.9%
51905	6520	052	Permit Administration	175	0	n/a
51905	6570	052	Permit Administration	70	70	0.0%
Total General Aviation-Terminal Complex Expenses				445,854	399,504	11.6%
Total General Aviation Complex Expenses				521,373	459,725	13.4%

SCHEDULE VIII-12
OPERATING EXPENSES
060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>061 Rental Car</u>						
51259	4010	061	Contracted Services-Other	2,750	0	n/a
51401	6570	061	Electricity	2,821	1,883	49.8%
51405	4030	061	Telecommunications	417	417	0.0%
51601	5070	061	Insurance	12,700	12,700	0.0%
51603	5070	061	Insurance Claim	250	250	0.0%
Total Rental Car Complex Expenses				18,938	15,250	24.2%

SCHEDULE VIII-13
OPERATING EXPENSES
070 OTH: OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
071 Authority Building						
51259	6310	071	Contracted Services-Other	0	1,718,273	-100.0%
51401	6570	071	Electricity	39,383	45,903	-14.2%
51402	6570	071	Fuel-Natural Gas	9,000	9,000	0.0%
51405	4030	071	Telecommunications	37,260	28,228	32.0%
51406	4030	071	Cable Television	1,200	1,800	-33.3%
51503	6570	071	Fuel-Vehicles & Equipment	103	153	-32.7%
51507	6570	071	Supplies	6,325	6,325	0.0%
51601	5070	071	Insurance	8,000	8,000	0.0%
51701	4030	071	R&M Computer Hardware	1,100	800	37.5%
51703	6520	071	R&M Elevators/Escalators	1,755	1,705	2.9%
51704	6110	071	R&M Equipment	0	732	-100.0%
51705	6520	071	R&M General	7,956	0	n/a
51705	6570	071	R&M General	11,494	13,140	-12.5%
51706	6570	071	R&M HVAC	8,720	11,005	-20.8%
51707	6520	071	R&M Janitorial	102,275	81,100	26.1%
51905	6520	071	Permit Administration	175	0	n/a
51905	6570	071	Permit Administration	70	245	-71.4%
Total Authority Building Expenses				234,816	1,926,409	-87.8%
073 Maintenance Building						
51259	6310	073	Contracted Services-Other	30,334	140,000	-78.3%
51401	6570	073	Electricity	60,836	67,832	-10.3%
51402	6570	073	Fuel-Natural Gas	70,468	66,000	6.8%
51405	4030	073	Telecommunications	23,033	21,069	9.3%
51406	4030	073	Cable Television	0	2,400	-100.0%
51501	4030	073	Computer Hardware	0	5,300	-100.0%
51503	6570	073	Fuel-Vehicles & Equipment	1,030	1,530	-32.7%
51507	6570	073	Supplies	19,130	24,630	-22.3%
51601	5070	073	Insurance	8,000	8,000	0.0%
51704	6110	073	R&M Equipment	0	1,567	-100.0%
51705	6520	073	R&M General	4,164	0	n/a
51705	6570	073	R&M General	27,996	32,811	-14.7%
51706	6570	073	R&M HVAC	6,725	6,605	1.8%
51707	6520	073	R&M Janitorial	52,412	53,350	-1.8%
51905	6570	073	Permit Administration	105	105	0.0%
Total Maintenance Building Expenses				304,233	431,199	-29.4%
074 Operations Center - AOC						
51259	4030	074	Contracted Services-Other	0	3,900	-100.0%
51401	6570	074	Electricity	122,146	132,107	-7.5%
51402	6570	074	Fuel-Natural Gas	30,000	30,000	0.0%
51405	4030	074	Telecommunications	68,461	66,493	3.0%
51406	4030	074	Cable Television	5,340	3,000	78.0%
51503	6570	074	Fuel-Vehicles & Equipment	515	765	-32.7%
51507	6570	074	Supplies	7,625	7,625	0.0%
51601	5070	074	Insurance	9,900	9,900	0.0%
51703	6520	074	R&M Elevators/Escalators	3,510	3,410	2.9%
51704	4030	074	R&M Equipment	0	4,990	-100.0%
51704	6110	074	R&M Equipment	0	5,410	-100.0%
51705	6520	074	R&M General	5,424	0	n/a
51705	6570	074	R&M General	26,547	35,140	-24.5%
51706	6570	074	R&M HVAC	33,275	29,380	13.3%
51707	6520	074	R&M Janitorial	88,333	111,600	-20.8%
51905	6520	074	Permit Administration	350	0	n/a
51905	6570	074	Permit Administration	70	420	-83.3%
Total Operations Center - AOC Expenses				401,496	444,140	-9.6%
075 Centralized Waste Complex						
51401	6570	075	Electricity	2,351	2,534	-7.2%
51507	6580	075	Supplies	1,000	1,300	-23.1%
51601	5070	075	Insurance	100	0	n/a
51709	6570	075	Waste Disposal	10,000	130,000	-92.3%
51709	6580	075	Waste Disposal	122,000	0	n/a
Total Centralized Waste Complex				135,451	133,834	1.2%

SCHEDULE VIII-13 CONTINUED

OPERATING EXPENSES

070 OTH: OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>076 Aviation Station</u>						
51401	6570	076	Electricity	2,103	2,372	-11.3%
51405	4030	076	Telecommunications	417	417	0.0%
			Total Aviation Station	2,520	2,789	-9.6%
<u>079 Misc. Other Locations</u>						
51259	6310	079	Contracted Services-Other	205,000	551,907	-62.9%
51401	6570	079	Electricity	8,733	11,434	-23.6%
51402	6570	079	Fuel-Natural Gas	4,000	4,000	0.0%
51405	4030	079	Telecommunications	4,618	4,087	13.0%
51507	6570	079	Supplies	6,000	6,000	0.0%
51601	5070	079	Insurance	18,800	18,900	-0.5%
51704	6110	079	R&M Equipment	0	546	-100.0%
51705	6520	079	R&M General	1,140	0	n/a
51705	6570	079	R&M General	7,062	7,460	-5.3%
51706	6570	079	R&M HVAC	1,500	1,000	50.0%
51707	6520	079	R&M Janitorial	18,336	17,400	5.4%
			Total Miscellaneous Other Locations	275,189	622,734	-55.8%
			Total Office and Other Locations Complex	1,353,705	3,561,105	-62.0%

SCHEDULE VIII-14
OPERATING EXPENSES
080 UTL: UTILITIES COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>089 Utilities</u>						
51401	6570	089	Electricity	7,758	9,408	-17.5%
51403	6570	089	Water	326,550	311,000	5.0%
51404	6570	089	Sewer	647,850	617,000	5.0%
51503	6580	089	Fuel-Vehicles & Equipment	206	306	-32.7%
51507	6580	089	Supplies	56,350	65,525	-14.0%
51601	5070	089	Insurance	900	900	0.0%
51705	6580	089	R&M General	22,225	35,900	-38.1%
51710	6580	089	R&M Water System	10,000	10,000	0.0%
Total Utilities Complex Expenses				1,071,839	1,050,039	2.1%

SCHEDULE VIII-15
OPERATING EXPENSES
110 PKG: PARKING COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>111 RDU Parking</u>						
51205	4030	111	Contracted Services-Technology	35,940	2,000	1697.0%
51259	4030	111	Contracted Services - Other	23,492	0	n/a
51259	6310	111	Contracted Services - Other	65,000	130,000	-50.0%
51259	6340	111	Contracted Services - Other	75,000	68,727	9.1%
51401	6570	111	Electricity	748,971	863,761	-13.3%
51405	4030	111	Telecommunications	9,698	7,198	34.7%
51501	4030	111	Computer Hardware	2,100	8,060	-73.9%
51503	6580	111	Fuel-Vehicles & Equipment	2,060	3,060	-32.7%
51506	4030	111	Small Equipment	20,500	151,400	-86.5%
51507	4030	111	Supplies	1,750	1,745	0.3%
51507	6580	111	Supplies	78,835	88,000	-10.4%
51601	5070	111	Insurance	158,000	158,000	0.0%
51603	5070	111	Insurance Claim	2,800	2,800	0.0%
51701	4030	111	R&M Computer Hardware	3,250	3,250	0.0%
51703	6520	111	R&M Elevators/Escalators	173,240	98,000	76.8%
51704	4030	111	R&M Equipment	60,000	55,000	9.1%
51704	6110	111	R&M Equipment	0	5,026	-100.0%
51705	6520	111	R&M General	15,552	0	n/a
51705	6570	111	R&M General	5,177	66,240	-92.2%
51705	6580	111	R&M General	60,660	0	n/a
51706	6570	111	R&M HVAC	3,500	3,500	0.0%
51707	6520	111	R&M Janitorial	299,205	597,510	-49.9%
51905	6520	111	Permit Administration	3,975	3,975	0.0%
Total Parking Complex Expenses				1,848,705	2,317,252	-20.2%

SCHEDULE VIII-16

OPERATING EXPENSES

120 GTR: GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	TAXI OPERATION	BUDGET	BUDGET	
<u>121 Taxi Operation</u>						
51405	4030	121	Telecommunications	549	550	-0.2%
51507	6570	121	Supplies	1,000	1,000	0.0%
51601	5070	121	Insurance	1,100	1,100	0.0%
51704	6110	121	R&M Equipment	0	248	-100.0%
51705	6520	121	R&M General	960	0	n/a
51705	6570	121	R&M General	2,225	1,960	13.5%
51706	6570	121	R&M HVAC	1,000	1,000	0.0%
51707	6520	121	R&M Janitorial	32,453	27,000	20.2%
Total Taxi Operation Expenses				39,287	32,858	19.6%
<u>129 Ground Transportation Other</u>						
51205	4030	129	Contracted Services-Technology	29,400	28,700	2.4%
51253	6520	129	Landscaping Contract Maintenance	980,000	980,000	0.0%
51259	6340	129	Contracted Services-Other	405,000	357,000	13.4%
51401	6570	129	Electricity	12,542	13,458	-6.8%
51405	4030	129	Telecommunications	417	417	0.0%
51507	6580	129	Supplies	48,745	17,930	171.9%
51601	5070	129	Insurance	600	600	0.0%
51603	5070	129	Insurance Claim	1,900	1,900	0.0%
51705	6580	129	R&M General	64,000	37,550	70.4%
Total Ground Transportation Other Expenses				1,542,604	1,437,555	7.3%
Total Ground Transportation Complex Expenses				1,581,891	1,470,413	7.6%

SCHEDULE IX
OPERATING EXPENSES
OPEB & SEPARATION ALLOWANCE

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
50208	1010	000	Airport Authority & President/CEO	2,460	2,460	0.0%
50208	1030	000	Auditing	7,260	7,260	0.0%
50208	1050	000	Legal and compliance	2,460	2,460	0.0%
50208	2010	000	Air Service Development	2,460	2,460	0.0%
50208	2030	000	Communications & Community Affairs	6,060	6,060	0.0%
50208	2050	000	Guest Services	16,860	16,860	0.0%
50208	3030	000	Human Resources & Payroll	9,660	9,660	0.0%
50208	3050	000	Talent Management	2,460	2,460	0.0%
50208	4010	000	Business Development	8,460	8,460	0.0%
50208	4030	000	Information Systems	38,460	38,460	0.0%
50208	4050	000	Marketing	4,860	4,860	0.0%
50208	4070	000	Parking	24,060	24,060	0.0%
50208	4080	000	Property Development	0	0	n/a
50208	5030	000	Finance	10,860	10,860	0.0%
50208	5050	000	Procurement	6,060	6,060	0.0%
50208	5070	000	Risk Management & Safety	2,460	2,460	0.0%
50208	6110	000	Aircraft Rescue & Fire Fighting	26,460	26,460	0.0%
50208	6120	000	Communications Center	14,460	14,460	0.0%
50208	6140	000	Ground Transportation	2,460	2,460	0.0%
50208/09	6150	000	Law Enforcement	3,420	3,420	0.0%
50208	6170	000	Operations	18,060	18,060	0.0%
50208	6180	000	Traffic control	37,260	37,260	0.0%
50208	6310	000	Building and Building Systems	4,860	4,860	0.0%
50208	6330	000	Facilities Asset Management	0	0	n/a
50208	6340	000	Facilities Engineering	9,660	9,660	0.0%
50208	6350	000	GIS	2,460	2,460	0.0%
50208	6510	000	Baggage Systems	0	0	n/a
50208	6520	000	Contract Facilities Maintenance	0	0	n/a
50208	6540	000	Fleet Maintenance	9,660	9,660	0.0%
50208	6550	000	Fueling Systems	16,860	16,860	0.0%
50208	6570	000	Facilities Maintenance	75,660	75,660	0.0%
50208	6580	000	Fields Maintenance	0	0	n/a
50208	6750	000	Noise	1,260	1,260	0.0%
50208	6760	000	Planning	4,860	4,860	0.0%
50208	6770	000	Environment	0	0	n/a
Total OPEB & Separation Allowance Expense				372,300	372,300	0.0%

SCHEDULE X
OPERATING EXPENSES
DEPRECIATION

ACCOUNTING CODE				FY 2016-2017	FY 2015-2016	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
52101	0000	011	Airfield Complex	6,305,835	6,475,558	-2.6%
52101	0000	021	Terminal 1 Complex	4,594,145	4,489,749	2.3%
52101	0000	022	Terminal 2 Complex	18,767,812	18,704,714	0.3%
52101	0000	028	Central Energy Plant	554,593	554,593	0.0%
52101	0000	031	North Cargo	31,907	35,776	-10.8%
52101	0000	033	South Cargo Buildings	153,747	153,747	0.0%
52101	0000	041	Fuel Farm Complex	631,108	621,223	1.6%
52101	0000	051	General Aviation Complex	2,787,753	2,787,753	0.0%
52101	0000	052	General Aviation Terminal Complex	251,503	251,503	0.0%
52101	0000	071	Authority Building	353,022	353,022	0.0%
52101	0000	072	NCDOT Building	119,912	119,912	0.0%
52101	0000	073	Maintenance Building	581,825	581,825	0.0%
52101	0000	074	AOC Building	571,112	571,112	0.0%
52101	0000	075	Centralized Waste Complex	46,785	93,570	-50.0%
52101	0000	076	Aviation Station	97,218	97,218	0.0%
52101	0000	079	Office & Other Buildings Complex	860,970	1,780,091	-51.6%
52101	0000	089	Utilities Complex	68,795	68,795	0.0%
52101	0000	111	Parking Complex	8,961,212	9,152,124	-2.1%
52101	0000	121	Taxi Complex	6,238	12,476	-50.0%
52101	0000	129	Ground Transportation Complex	1,416,811	2,502,205	-43.4%
52101	2030	000	Communications & Community Affairs	98,278	111,189	-11.6%
52101	4010	000	Business Development	33,759	0	n/a
52101	5030	000	Finance	24,490	63,655	-61.5%
52101	4030	000	Information Systems	310,163	437,208	-29.1%
52101	6330	000	Facilities Engineering	12,085	49,844	-75.8%
52101	6760	000	Environment	8,660	0	n/a
52101	6570	000	Facilities Maintenance	0	14,517	-100.0%
52101	6540	000	Fleet Maintenance	1,206,935	959,724	25.8%
52101	6150	000	Law Enforcement	19,678	6,701	193.7%
52101	6110	000	Aircraft Rescue & Fire Fighting	22,362	11,825	89.1%
52101	6170	000	Operations	2,561	3,358	-23.7%
52101	6120	000	Communications	95,877	188,033	-49.0%
52101	6140	000	Ground Transportation	22,032	2,840	675.8%
52101	6180	000	Traffic Control	2,416	0	n/a
Total Depreciation Expense				49,021,599	51,255,860	-4.4%

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2016 - MARCH 31, 2017 CAPITAL BUDGET

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	Fy 15/16 Protect Cost	Increase/Decrease For 16/17	FY 16/17 COST	GRANT FUNDS	RDU FUNDS	Est. Exp THROUGH 3/31/2016	REMAINING BALANCE	FY 2016-2017 ESTIMATED CASH FLOW
010729	12-13	Replacement of Oracle E Business Suite	2,500,000		2,500,000		2,500,000	1,000,000	1,500,000	736,000
010799	13-14	Parking Product and Marketing Analysis Study-DAA	2,488,000		2,488,000		2,488,000	60,000	2,428,000	828,235
010829	14-15	Informational Sign Standards & Rehab Roadway Signs	5,000,000	5,500,000	10,500,000		10,500,000	500,000	10,000,000	2,000,000
011009	14-15	FY 14/15 Business Development and Concessions Marketing	150,000	616,472	766,472		766,472	150,000	616,472	536,472
011069	15-16	Rental Car Design & Development Program	30,000	220,000	250,000		250,000		250,000	250,000
011079	15-16	Airport Master Plan	4,000,000	50,000	4,050,000	3,492,050	557,950	2,550,000	1,500,000	1,500,000
011089	15-16	FY 15/16 Vehicles and Maintenance Equipment	3,296,909	0	3,296,909	717,234	2,579,675	652,515	2,644,394	2,089,702
011109	15-16	Heritage Displays at Observation Park	250,000		250,000		250,000	25,000	225,000	225,000
011129	15-16	CUSS Kiosk Computer Replacements & Software Upgrades	480,000		480,000		480,000	225,355	254,645	254,645
011139	15-16	Airport Operations Database/Resource Management Sys. Upgrade	225,000	99,500	324,500		324,500	0	324,500	324,500
011159	15-16	Disaster Recovery/Business Continuity Plan	700,000		700,000		700,000	500,000	200,000	100,000
011169	15-16	T2 Baggage Handling System Server Upgrade	350,000	850,000	1,200,000		1,200,000	50,000	1,150,000	900,000
011199	15-16	Network and Audio/Visual Build Out of RTRP Space	198,000		198,000		198,000		198,000	198,000
011259	16-17	RDU Center Conference Room 100 A/B Improvements	900,000	900,000	900,000		900,000		900,000	900,000
011269	16-17	T2 CUSS New Kiosk Bag Tag Printer Upgrades-Self Tagging	294,275	294,275	294,275		294,275		294,275	294,275
011279	16-17	Wireless Access Points Upgrade	250,000	250,000	250,000		250,000		250,000	250,000
011289	16-17	UCS Blade Replacement	50,000	50,000	50,000		50,000		50,000	50,000
011299	16-17	CBP APC Kiosks for International Traveler Processing	375,000	375,000	375,000		375,000		375,000	375,000
011309	16-17	FY 16/17 Vehicles and Maintenance Equipment	1,644,759	1,644,759	1,644,759		1,644,759		1,644,759	674,759
011319	16-17	Parking System Enhancements Study	150,000	150,000	150,000		150,000		150,000	150,000
011329	16-17	Automated Vehicle Identification (AVI) upgrades	150,000	150,000	150,000		150,000		150,000	150,000
		Subtotal	19,667,909	11,150,006	30,817,915	4,209,284	26,608,631	5,712,870	25,105,045	12,786,588
070519	13-14	Terminal 1 North and South Concourse Demolition	12,500,000	3,500,000	16,000,000		16,000,000	1,500,000	14,500,000	10,000,000
		Subtotal	12,500,000	3,500,000	16,000,000	0	16,000,000	1,500,000	14,500,000	10,000,000
080629	13-14	Bulk Fuel Storage Facility and System Replacement	700,000	(295,000)	405,000		405,000	300,000	105,000	105,000
080669	14-15	Water & Sewer Systems Assessments and Improvements	425,000	110,000	535,000		535,000	105,000	430,000	430,000
080679	14-15	FY14/15 Airside Landside Improvements	815,000	145,000	960,000		960,000	125,000	835,000	835,000
080689	14-15	Rehab & Energy Improvements for PG 1,2,3 and 4	18,000,000	2,000,000	20,000,000		20,000,000	725,000	19,275,000	1,400,000
080719	15-16	FY15/16 Airside Landside Improvements	1,000,000	4,205,000	5,205,000	500,000	4,705,000	150,000	5,055,000	4,882,493
080729	15-16	Park & Ride 3 Rehabilitation and Expansion	200,000	4,600,000	4,800,000		4,800,000	40,000	4,760,000	300,000
080739	16-17	Rehabilitate Taxiway A		6,000,000	6,000,000	437,500	5,562,500		6,000,000	500,000
080749	16-17	Building Improvements 2015- RTRP Space		1,200,000	1,200,000		1,200,000		1,200,000	1,200,000
080759	16-17	Building Improvements 2016- Cargo/NC, DOT		1,400,000	1,400,000		1,400,000		1,400,000	1,400,000
		Subtotal	21,140,000	19,365,000	40,505,000	937,500	39,567,500	1,445,000	39,060,000	11,052,493
		RDU Capital Funds required for FY 16-17	53,307,909	34,015,006	87,322,915	5,146,784	82,176,131	8,657,870	78,665,045	33,839,081

**PROJECT
NUMBER**

RECOMMENDED CHANGES AND NEW PROJECTS

- 010729 Replacement of Oracle E-business suite – \$2,500,000 – No change to the budget as adopted on 03/22/12 and amended on 03/28/13 to better reflect the mid-size government sector Enterprise Resource Planning (“ERP”) application suite providers’ latest generation pricing as well as better reflect the business system application suite scope. The current ERP will be “de-supported” by the vendor over the next couple of years. Better and more complete solutions are available which would include replacement, upgrade and/or addition of applications such as general ledger, budgeting, purchasing, bid management, small business program management, accounts payable, capital project and grant accounting, and rates & charges, inventory control, fleet management and maintenance work order management.
- 010799 Parking Product and Marketing Analysis Study & Analysis - \$2,488,000 – No change to the budget from \$2,488,000 as adopted on 03/28/13. Procurement of a consultant to assist the Authority in developing, analyzing and assessing market share trends, off-airport competitive analysis, customer input and preferences, and review the industry product portfolio identifying potential incremental revenue opportunities and parking amenities. The project began a phased implementation of new parking products and revenue enhancement opportunities identified in the Parking Strategic Plan. The scope of work includes establishing a consulting support agreement to ensure inclusion of industry best practices and to mitigate risks; development of a detailed implementation plan; development of customer analytics and a marketing campaign; and delivery of new parking products to enhance the overall customer experience and generate additional revenue for the Authority.
- 010829 Informational Sign Standards & Rehab Roadway Signs - \$10,500,000 – Increase the budget from \$5,000,000 as adopted on 03/19/15 by \$5,500,000 to \$10,500,000. This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 011009 FY 14-15 Business Development and Concession Marketing - \$766,472 – Increase the budget from \$150,000 as adopted on 03/19/15 by \$616,472 to \$766,472. The increase will fund consulting services for proposal review of retail and foreign currency RFPs, tenant construction plan review and

construction monitoring and the cost to relocate the concession display monitors. This project will implement the new T2 concession program through the issuance of a solicitation to all retail concessions and the foreign currency exchange and ATM concession. Retail shops will be designed/built in accordance with the retail phasing plan. Retail shops will be renovated in two phases. Additionally, this project will relocate RDU concession display screens and associated utilities that are located at the center of the concourse in the Marketplace.

- 011069 Rental Car Tenant Design Review - \$250,000 – Increase the budget from \$30,000 as adopted on 3/19/15 by \$220,000 to \$250,000. The increase will fund the costs of the increase for professional services required to review tenant submitted plans for compliance with RDU design standards. This project will provide architectural and engineering support services to support staff in the review of rental car tenant facility design submittals resulting from the 2015 rental car leasing effort, and will monitor tenant development to ensure conformance with approved plans.
- 011079 Airport Master Plan - \$4,050,000 – Increase the budget from \$4,000,000 as adopted on 3/19/15 by \$50,000 to \$4,050,000. The increase will fund additional media support such as videos and printed products and more functional public workshop venues along with food and beverages for meetings and events. Complete new Airport Master Plan and Airport Layout Plan (ALP) that meets current FAA requirements, including eALP standards. Scope involves inventorying existing, forecasting need future facility capacity, and developing requirements and preparing a plan for airport facilities including roadway system, the runway/taxiway system, the terminals (e.g. gates, passenger security checkpoint, ticket lobby, inbound and out-bound baggage handling system, both public curbs, commercial curb and FIS), public parking facilities, rental car facilities, general aviation areas, water/sewer systems, airport land not reserved for aeronautical uses and other areas/functions.
- 011089 FY 15/16 Vehicles and Maintenance Equipment - \$3,296,909 – The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The project involves purchasing 5 replacement vehicles and various types of new equipment.
- 011109 Heritage Displays at Observation Park - \$250,000 – No change to the budget from \$250,000 as adopted on 03/19/15. The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport.
- 011129 CUSS Kiosk Computer Replacements & Software Upgrades - \$480,000 - This project will replace all of the proprietary computers located in our kiosks

and upgrade all Microsoft Operating Systems and CUSS platform software to required levels.

- 011139 Airport Operations Database/Resource Management Sys. Upgrade – \$324,500 - Increase the budget from \$225,000 as adopted on 3/19/15 by \$99,500 to \$324,500. This project will include software, integration, and implementation services as provided by the Authority's Common Use provider to upgrade/replace the existing AODB/RMS system that is running on older hardware and on an operating system that is not easily supported by the Authority or its current contractor, Ultra Electronics.
- 011159 Disaster Recovery/Business Continuity Plan - \$700,000 - No change to the budget from \$700,000 as adopted on 03/19/15. This project implements fill in the deficiencies identified in the IS Disaster Recovery/Business continuity plan. This project will include procurement of hardware, software, professional services and/or cloud services to fill in any identified gaps.
- 011169 T2 Baggage Handling System Server Upgrade - \$350,000 - Increase the budget from \$350,000 as adopted on 3/19/15 by \$850,000 to \$1,200,000. The project upgrades the hardware that the current Baggage Handling System is utilizing, either by virtualization or replacement of the physical hardware to a new updated solution.
- 011199 Network and Audio/Visual Build Out of RTRP Space - \$198,000 - No change to the budget from \$198,000 as adopted on 03/19/15. The Authority will reclaim the office and conference space currently occupied by Research Triangle Regional Partnership (RTRP) located at the RDU Center. This space will require new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/Visual components will also be required and installed in the conference room.
- 070519 Terminal 1 North and South Concourse Demolition - \$16,000,000 Increase the budget from \$12,500,000 as adopted on 03/28/13 and amended on 03/20/15 to \$12,500,000 by \$3,500,000 to \$16,000,000. The increase is to fund the cost escalation of the original estimate completed two years ago; additional hazardous material or significant unforeseen existing conditions may exist and affect schedule and/or budget. The project is the demolition phase of Terminal 1 North and Terminal 1 South Concourses as well as restoration of the site.
- 080629 Bulk Fuel Storage Facility and Systems Improvements - \$405,000 – Decrease the budget from \$700,000 as adopted on 03/19/15 by \$295,000 to \$405,000. The scope is to improve the jet fuel distribution system; completion of the redundant network infrastructure to the fuel facility. Completed phases include a) lightning/surge suppression devices to valve controllers in T2 vaults, and b) T2 EFSO valve closure improvements.

"Design for Jet A Pump FCV and Check Valve Refurbishment" has been pushed out to '18-'19 in the 5-yr MEP. "Replacement of Jet A Pump and Motors" and "Upgrading the Motor Control Center (MCC)" has been pushed out to '19-'20 in the 5-yr MEP

- 080669 Water & Sewer Systems Assessments and Improvements - \$535,000 – Increase the budget from \$425,000 as adopted on 03/19/15 by \$110,000 to \$535,000. This project will conduct water and sewer systems assessment study throughout campus. The findings of the study will dictate repairs, rehabilitations, and improvements that will require funds to accomplish in future fiscal years. The cost of such repairs, rehabilitations, and improvements cannot be estimated at this time. Additionally, the scope includes engaging the water and sewer consultant to provide on-call services to address issues as needed. Included in the project is to address improvements to the fuel facility fire suppression system (\$325,000, from previous FY). Completing the design and construction of improvements to the fire suppression system align best with this capital budget going forward.
- 080679 FY 14/15 Airside/Landside Improvements - \$960,000 – Increase the project from \$815,000 as adopted on 03/19/15 by \$145,000 to \$960,000. This project contains multiple relatively small projects that replace, rehabilitate, inspect, and/or improve a variety of infrastructure elements on the airport.
- 080689 Rehab & Energy Improvements for PG 1, 2, 3 & 4 - \$20,000,000 – Increase the project from \$18,000,000 as adopted on 3/19/15 by \$2,000,000 to \$20,000,000. The project includes the rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The "Total Project Expenses" amount is based on the cost estimate information in the condition assessment report from Walker.
- 080719 FY15/16 Airside Landside Improvements - \$5,205,000 – Increase the project from \$1,000,000 as adopted on 3/19/15 by \$4,205,000 to \$5,205,000. The project is a collection of relatively small work elements that involve refurbishment to existing infrastructure and other improvements that replace or add to existing infrastructure. Major projects include: R/W 5R-23L pavement rehab at T/W A2; Rehab FedEx Parking Lot; Various drainage improvements; Maint. Bldg. parking lot rehab; Haley's Branch Road rehab; West Side Service Road rehab; Airside Drive rehab; Corporate Hangar Ramp rehab; Fiber optic cable from AOC to Admin Bldg.; John Brantley Boulevard assessment & design.

- 080729 FY15/16 Park & Ride 3 Rehabilitation and Expansion - \$4,800,000 – Increase the project from \$200,000 as adopted on 3/19/15 by \$4,600,000 to \$4,600,000. The increase supports expansion of Park & Ride 3 if it is determined in the Master Plan to move forward with that effort. The project rehabilitates Park & Ride 3: re-paves lot; modernizes signage and traffic control devices; modernizes lighting and determines size, shape, phasing, and cost of lot expansion.
- 011259 RDU Center Conference Room 100 A/B Improvements - \$900,000 – This project includes making modifications to RDUC Conference Room 100 A/B to bring it up to date in appearance and to better accommodate Board meetings. Improvements include new paint, carpet, acoustical panels, casework and replacing tables and chairs. Other improvements include Information Systems Technology, security in the lobby area by installing cameras and improving the conditioned space for the receptionist desk area.
- 011269 T2 CUSS New Kiosk Bag Tag Printer Upgrades-Self Tagging - \$294,275 – The project supports the purchase and installation of Bag Tag Printer Upgrades to allow passengers to self-bag tag. Current industry movement is towards passenger self-tagging. All of our T2 airlines have inquired about this capability and have stated their desire to move towards this capability around the 14-15 timeframe.
- 011299 CBP APC Kiosks for International Traveler Processing - \$375,000 – The project will allow RDU to handle the growing need to process international passengers quickly with the placement of the kiosks. The additional International Flight starting in May 2016 (Paris), the international passengers coming in to RDU need to be able to move through Custom Border Patrol quickly as both the London and the Paris flight will arrive within 60 minutes of each other. Additionally, there will be a Mexico flight arriving during part of the year in the same time frame. This causes a lot of strain on the CBP area, and kiosks should be provided for our incoming passengers.
- 011309 FY 16/17 Vehicles and Maintenance Equipment - \$1,644,759 - The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The project involves purchasing 15 replacement vehicles and equipment, the addition of 5 vehicles, various types of new equipment and replacement of airfield in-pavement light fixtures.
- 080739 Rehabilitate Taxiway A - \$6,000,000 – The project will allow the design for rehabilitation of Taxiway Alpha in 2016-2017 and construction in 2017-2018. This corresponds with 5-yr MEP and FAA CIP.

080749 Building Improvements 2015 – RTRP Space Executive Area - \$1,200,000
– The project will support construction costs based on preliminary program definition assessments and does not represent cost estimates based on design.

080759 Building Improvements 2016 – Cargo/NC DOT - \$1,400,000 The project includes Design Development, Construction Documents and Bidding services to improve the following buildings owned by the RDUAA on airport property: South Cargo Bldg. 1, South Cargo Bldg. 2 and the NCDOT DOA Bldg.

MISCELLANEOUS SMALL PROJECTS

011279 Wireless Access Points Upgrade - \$250,000 – The project will allow replacement of old Wireless Access Points with those that support new technology; Expand coverage in the Terminals to meet increased demands and mitigate performance issues.

011289 UCS Blade Replacement - \$50,000 – The project will replace / upgrade old hosts in RDU's virtualized UCS environment. Some of RDU's hosts / server infrastructure has been in place for approximately 5 years. These blades have been announced as End of Sale (EOS) and End of Life (EOL) as they utilize outdated CPUs and have limited memory. In order to maintain operational excellence these need to be replaced as per lifecycle management.

011319 Parking System Enhancements Study - \$150,000 – The project will allow hiring a consultant to conduct a study for potential enhancements to the current Parking and Revenue Control System. The three areas to be investigated and evaluated for a business case justification: 1) Implementation of a license plate recognition (LPR) system; 2) Implementation of a Parking Guidance System in the main parking garages; and 3) Upgrade and expansion of our current Automated Vehicle Identification (AVI) system.

011329 Automated Vehicle Identification (AVI) upgrades - \$150,000 – The project will allow replacement of the current 24 TransCore AVI readers being utilized in various parking facilities. The current readers are beyond end of life resulting in no support or replacement parts available to make repairs. The reliability in effective use has decreased below acceptable levels.

**2016-2017 CAPITAL PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

\$87,322,915

Section 2. The following funds are anticipated to be available for the projects:

Transfer Cash from Operating	\$82,176,131
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Total Grant Funds	\$ 5,146,784
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Section 3. The projects authorized are as follows and funded by Raleigh-Durham Airport Authority funds on hand in operations:

New 16/17 Projects	
(011259) RDU Center Conference Room 100 A/B Improvements	\$ 900,000
(011269) T2 CUSS New Kiosk Bag Tag Printer Upgrades-Self Tagging	294,275
(011299) CBP APC Kiosks for International Traveler Processing	375,000
(011309) FY 16/17 Vehicles and Maintenance Equipment	1,644,759
(080739) Rehabilitate Taxiway A	6,000,000
(080749) Building Improvements 2015 - RTRP Space	1,200,000
(080759) Building Improvements 2016 - Cargo/NC DOT	1,400,000
Miscellaneous Small Projects	600,000
	\$12,414,034

Amended Projects	
(010829) Informational Sign Standards & Rehab Roadway Signs	\$10,500,000
(011009) FY 14/15 Business Development and Concessions Marketing	766,472
(011069) Rental Car Design & Development Program	250,000
(011079) Airport Master Plan	4,050,000
(011139) Airport Operations Database/Resource Management Sys. Upgrade	324,500
(011169) T2 Baggage Handling System Server Upgrade	1,200,000
(070519) Terminal 1 North and South Concourse Demolition	16,000,000
(080629) Bulk Fuel Storage Facility and System Replacement	405,000
(080669) Water & Sewer Systems Assessments and Improvements	535,000
(080679) FY 14/15 Airslide Landside Improvements	960,000
(080689) Rehab & Energy Improvements for PG 1, 2, 3 and 4	20,000,000
(080719) FY 15/16 Airslide Landside Improvements	5,205,000
(080729) Park & Ride 3 Rehabilitation and Expansion	4,800,000
	\$64,995,972
Ongoing Projects	
(010729) Replacement of Oracle E Business Suite	\$ 2,500,000
(010799) Parking Product and Marketing Analysis Study-DAA	2,488,000
(011089) FY 15/16 Vehicles and Maintenance Equipment	3,296,909
(011109) Heritage Displays at Observation Park	250,000
(011129) CUSS Kiosk Computer Replacements & Software Upgrades	480,000
(011159) Disaster Recovery/Business Continuity Plan	700,000
(011199) Network and Audio/Visual Build Out of RTRP Space	198,000
	\$ 9,912,909

Project Ordinance Total \$87,322,915

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 17th day of March, 2016



Raleigh-Durham Airport Authority Airline Rates and Charges

April 1, 2016 to March 31, 2017

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Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

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Rates and Charges Exhibits

Exhibit A

Landing Fee

Raleigh-Durham Airport Authority

2017 Budget

(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
Landing Area Requirements			
Direct Operating Expenses	\$ 1,124,024	\$ 1,463,659	Exhibit 1.4
Allocated Indirect Operating Expenses	5,114,426	5,246,955	Exhibit 1.4
Allocated Admin/Op Building Expenses	821,406	392,599	Exhibit 1.5
Land Cost	906,302	906,302	Exhibit 2.3
Depreciation and Imputed Interest	3,093,760	3,049,385	Exhibit 2.1
Debt Service	2,015,101	1,945,762	Exhibit 2.2b
Amortization of 2002 Bonds	880,250	950,670	Exhibit 2.4
Subtotal	\$ 13,955,269	\$ 13,955,331	
Less: % allocable to General Aviation	4.8%	4.8%	
General Aviation Allocation	(669,853)	(669,856)	
Requirements excluding General Aviation	13,285,416	13,285,476	
Plus: Prior-Year Reconciliation	(436,391)	91,718	Exhibit 6.1
Net Requirements	[A] \$ 12,849,025	\$ 13,377,194	
Projected Landed Weight (in thousands of lbs)	[B] 6,474,000	6,500,000	
Landing Fee per 1,000 Pounds	[A] / [B] \$ 1.9847	\$ 2.0580	
% Δ		3.7%	
Projected Landing Fee Revenues			
Projected Landed Weight (in thousands of lbs)	6,474,000	6,500,000	
Landing Fee	\$ 1.9847	\$ 2.0580	
Projected Revenues	\$ 12,849,025	\$ 13,377,194	

Source: Raleigh-Durham Airport Authority.

Exhibit B

Terminal Rental Rates
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
Terminal Area Requirements			
Direct Operating Expenses	\$ 14,960,802	\$ 13,794,513	Exhibit 1.4
Allocated Indirect Operating Expenses	16,283,338	16,239,438	Exhibit 1.4
Allocated Admin/Op Building Expenses	2,880,620	1,371,278	Exhibit 1.5
Depreciation and Imputed Interest	6,611,059	6,445,891	Exhibit 2.1
Debt Service Net of PFCs Applied (a)	23,048,377	23,582,625	Exhibit 2.2b
Amortization of 2002 Bonds	1,619,750	1,749,330	Exhibit 2.4
Subtotal	\$ 65,403,946	\$ 63,183,075	
Plus: Prior-Year Reconciliation	-	-	
Less: AOS Charges	(1,308,147)	(1,353,765)	Exhibit 5.1a / b
Less: RMC Charges	(1,015,994)	(866,458)	Exhibit 5.2
Less: JBT Contract	(2,008,423)	(2,008,423)	Exhibit 5.3
Net Requirements	[A] \$ 61,071,382	\$ 58,954,429	
Rentable Space			
Exclusive			
Class I	69,230	69,230	Exhibit 4.1
Class II	106,454	106,454	Exhibit 4.1
Class III (includes FIS)	118,863	118,863	Exhibit 4.1
Class IV	2,835	2,835	Exhibit 4.1
Total Exclusive	297,382	297,382	
Joint Use			
Class I	-	-	Exhibit 4.1
Class II	67,913	67,913	Exhibit 4.1
Class III	-	-	Exhibit 4.1
Class IV	35,332	35,332	Exhibit 4.1
Total Joint Use	103,244	103,244	
Total Rentable Space	400,626	400,626	
Weighted Rentable Space			
Exclusive			
Class I	69,230	69,230	100%
Class II	79,840	79,840	75%
Class III	59,431	59,431	50%
Class IV	709	709	25%
Total Exclusive	209,210	209,210	
Joint Use			
Class I	-	-	100%
Class II	50,935	50,935	75%
Class III	-	-	50%
Class IV	8,833	8,833	25%
Total Joint Use	59,768	59,768	
Total Weighted Rentable Space	268,978	268,978	[B]
Base Rental Rate (Class I)	[C] = [A] / [B] \$	227.05 \$	219.18

Exhibit B
Terminal Rental Rates
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

		Budget 2016	Budget 2017	Source
Calculated Weighted Rental Rates				
Class I	100%	\$ 227.05	\$ 219.18	
Class II	75%	170.29	164.38	
Class III	50%	113.52	109.59	
Class IV	25%	56.76	54.79	
Charged Rental Rates				
Class I	100%	\$ 109.30	\$ 120.23	
Class II	75%	81.97	90.17	
Class III	50%	54.65	60.12	
Class IV	25%	27.32	30.05	
% Δ			10%	
Airline Rented Space				
Exclusive				
Class I		3,327	3,327	
Class II		75,881	75,881	
Class III		44,335	44,335	
Class IV		422	422	
Joint Use				
Class I		-	-	
Class II		67,913	67,913	
Class III		-	-	
Class IV		35,332	35,332	
Airline Space Rental Revenues				
Exclusive				
Class I		\$ 363,647	\$ 400,011	
Class II		6,219,982	6,842,208	
Class III		2,422,892	2,665,181	
Class IV		11,521	12,672	
Total Exclusive		\$ 9,018,041	\$ 9,920,072	
Joint Use				
Class I		\$ -	\$ -	
Class II		5,566,815	6,123,701	
Class III		-	-	
Class IV		965,257	1,061,712	
Total Joint Use		\$ 6,532,073	\$ 7,185,413	
Total Airline Space Rental Revenues		\$ 15,550,114	\$ 17,105,485	
% of Net Requirements		25.5%	29.0%	

Source: Raleigh-Durham Airport Authority.
Notes: (a) Net of PFCs applied.

Supporting Exhibits

Maintenance and Operations Exhibits

Exhibit 1.1

Operating Expense Projections
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

		Budget 2017
DEPARTMENTAL EXPENSES		
Administrative		
1010	Airport Authority & Director	\$ 826,235
1030	Audit	480,943
1200	Legal and Compliance	507,780
2010	Air Service Development	722,582
2030	Communications & Community Affairs	904,572
3030	Human Resources & Payroll	1,374,690
3050	Talent Management	262,307
4010	Business Development	635,590
4030	Information Services	4,405,958
4050	Marketing	492,893
4080	Property Development	215,503
5030	Finance	1,331,637
5050	Procurement	768,221
5070	Risk Management & Safety	172,007
6760	Environment	215,118
6770	Planning	240,069
6350	GIS	257,363
6310	Building & Building Systems	392,095
6330	Facilities Asset Management	494,081
6340	Facilities Engineering	285,940
Communications		
6120	Communications	850,418
Service Departments		
6170	Operations	1,591,337
6550	Fueling Systems	1,136,936
6540	Fleet Maintenance	1,354,574
2050	Guest Services	833,040
4070	Parking Department	3,611,702
6110	Aircraft Rescue & Fire Fighting	1,726,939
6140	Ground Transportation	1,472,593
6150	Law Enforcement	3,599,048
6180	Traffic Control	1,433,127
6510	Baggage Systems	125,036
6520	Contract Facilities Management	175,862
6570	Facilities Maintenance	2,618,789
6580	Fields Maintenance	1,633,281
6750	Noise	182,495
SUBTOTAL		\$ 37,330,761

Exhibit 1.1

Operating Expense Projections
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2017
COMPLEX EXPENSES	
Airfield	\$ 1,463,659
Terminal 1	2,477,645
Terminal 2	11,316,868
North Cargo	45,269
South Cargo	217,187
Fuel Farm	292,968
General Aviation	521,373
Airport Operations Center	401,496
Parking	1,848,705
Rental Car	18,938
Ground Transportation	1,581,891
Authority Building	234,816
Maintenance Building	304,233
Office & Other Buildings	275,189
Aviation Station	2,520
Central Energy Plant	1,147,420
Centralized Waste	135,451
Utilities	1,071,839
SUBTOTAL	\$ 23,357,467
GRAND TOTAL TO BE ALLOCATED	\$ 60,688,228
RECONCILIATION TO BUDGET	
Add back Air Service Incentives	\$ 1,250,000
Add back TSA grants	394,200
GRAND TOTAL	\$ 62,332,428

Source: Raleigh-Durham Airport Authority.

Exhibit 1.2

Allocation of Fleet Maintenance and Communications to Other Departments
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2017
ALLOCATION OF FLEET MAINTENANCE DEPARTMENT	
1010 Administration	1.8%
6170 Operations	2.0%
4070 Parking	1.1%
6550 Fueling Systems	1.3%
6150 Law Enforcement	3.7%
6110 Aircraft Rescue & Fire Fighting	17.4%
6140 Ground Transportation	50.5%
6570 Facilities Maintenance	20.7%
6340 Facility & Engineering	1.4%
6510 Baggage Systems	0.0%
Total	100.0%
ALLOCATION OF COMMUNICATIONS DEPARTMENT	
1010 Administration	2.6%
6170 Operations	2.5%
4070 Parking	1.8%
6550 Fueling Systems	1.0%
6150 Law Enforcement	8.5%
6110 Aircraft Rescue & Fire Fighting	4.4%
6140 Ground Transportation	3.3%
6570 Facilities Maintenance	10.2%
6340 Facility & Engineering	2.3%
6510 Baggage Systems	0.1%
6180 Traffic Control	4.0%
6120 Communications	59.2%
Total	100.0%

Exhibit 1.2

Allocation of Fleet Maintenance and Communications to Other Departments
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2017
REVISED DEPARTMENTAL EXPENSE TOTALS	
Administrative	
1010 Airport Authority & Director	\$ 873,019
1030 Audit	480,943
1200 Legal and Compliance	507,780
2010 Air Service Development	722,582
2030 Communications & Community Affairs	904,572
3030 Human Resources & Payroll	1,374,690
3050 Talent Management	262,307
4010 Business Development	635,590
4030 Information Services	4,405,958
4050 Marketing	492,893
4080 Property Development	215,503
5030 Finance	1,331,637
5050 Procurement	768,221
5070 Risk Management & Safety	172,007
6760 Environment	215,118
6770 Planning	240,069
6350 GIS	257,363
6310 Building & Building Systems	392,095
6330 Facilities Asset Management	494,081
6340 Facilities Engineering	325,419
Communications	
6120 Communications	503,692
Service Departments	
6170 Operations	1,639,912
6550 Fueling Systems	1,162,201
6540 Fleet Maintenance	-
2050 Guest Services	833,040
4070 Parking Department	3,641,321
6110 Aircraft Rescue & Fire Fighting	2,000,543
6140 Ground Transportation	2,184,776
6150 Law Enforcement	3,722,431
6180 Traffic Control	1,467,097
6510 Baggage Systems	126,208
6520 Contract Facilities Management	175,862
6570 Facilities Maintenance	2,986,056
6580 Fields Maintenance	1,633,281
6750 Noise	182,495
Total	\$ 37,330,761

Source: Raleigh-Durham Airport Authority.

Exhibit 1.3

Allocation of Service and Administrative Expenses to Complexes
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

Act	Budget 2017	Airfield	Terminal 1	Terminal 2	N Cargo	S Cargo	Fuel Farm	General Aviation	Ops Center	Parking	Rental Car	Ground Transport	Authority Building	Maint. Building	Office & Other Bldgs	Aviation Station	Central Energy Plant	Centralized Waste	Utilities
SERVICE DEPARTMENTS																			
6100 Operations	\$ 1,639,912	18.83%	13.57%	36.18%	1.20%	1.78%	1.46%	4.76%	9.54%	1.26%	0.75%	1.40%	2.78%	1.89%	2.10%	0.85%	1.07%	0.35%	0.25%
6550 Fueling Systems	1,162,201	-	-	-	-	-	100.00%	-	-	-	-	-	-	-	-	-	-	-	-
6540 Fleet Maintenance	-	13.50%	15.98%	18.28%	0.06%	0.91%	0.58%	2.36%	-	26.10%	-	2.33%	2.37%	-	14.67%	-	-	-	2.77%
2050 Guest Services	833,040	-	34.07%	65.93%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4070 Parking Department	3,441,321	-	-	-	-	-	-	-	-	100.00%	-	-	-	-	-	-	-	-	-
6110 Aircraft Rescue & Fire Fighting	2,000,543	87.45%	2.17%	5.55%	0.23%	0.03%	0.28%	0.68%	0.61%	0.50%	0.13%	0.01%	0.12%	0.30%	1.91%	-	-	-	0.03%
6140 Ground Transportation	2,184,776	-	-	-	-	-	-	-	-	-	-	100.00%	-	-	-	-	-	-	-
6150 Law Enforcement	3,722,431	0.24%	27.11%	34.94%	0.50%	0.60%	0.07%	0.84%	-	5.86%	0.37%	0.01%	0.28%	0.57%	27.67%	0.43%	0.04%	-	0.48%
6180 Traffic Control	1,467,097	-	28.30%	71.70%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6510 Baggage Systems	126,208	-	33.33%	66.67%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6520 Contract Facilities Management	175,862	12.79%	10.54%	29.57%	0.02%	1.72%	0.69%	1.75%	1.20%	18.38%	-	1.57%	1.96%	4.56%	10.80%	-	1.73%	0.90%	1.81%
6570 Facilities Maintenance	2,986,056	12.79%	10.54%	29.57%	0.02%	1.72%	0.69%	1.75%	1.20%	18.38%	-	1.57%	1.96%	4.56%	10.80%	-	1.73%	0.90%	1.81%
6580 Fields Maintenance	1,333,281	12.79%	10.54%	29.57%	0.02%	1.72%	0.69%	1.75%	1.20%	18.38%	-	1.57%	1.96%	4.56%	10.80%	-	1.73%	0.90%	1.81%
6750 Noise	182,495	100.00%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
COMMUNICATIONS																			
6120 Communications	503,692	17.11%	8.32%	41.59%	0.57%	1.43%	1.15%	3.73%	0.57%	10.04%	5.74%	1.43%	1.72%	0.57%	1.15%	4.59%	-	-	0.39%
ADMINISTRATIVE DEPARTMENTS																			
1010 Airport Authority & Director	873,019	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
1030 Audit	480,943	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
1200 Legal and Compliance	507,780	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
2010 Air Service Development	722,582	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
2030 Communications & Community Affairs	904,572	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
3030 Human Resources & Payroll	1,174,690	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
3050 Talent Management	262,307	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
4010 Business Development	635,590	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
4030 Information Services	4,405,958	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
4050 Marketing	492,893	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
4080 Property Development	215,503	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
5030 Finance	1,331,637	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
5050 Procurement	768,221	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
5070 Risk Management & Safety	172,007	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6760 Environment	215,118	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6770 Planning	240,069	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6350 GIS	257,383	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6310 Building & Building Systems	392,095	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6330 Facilities Asset Management	494,081	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
6340 Facilities Engineering	325,419	16.01%	16.95%	41.30%	0.42%	1.04%	0.66%	2.06%	2.84%	5.99%	0.68%	0.84%	1.34%	1.67%	6.05%	0.62%	0.68%	0.30%	0.56%
TOTAL	\$ 37,330,761																		

Exhibit 1.3
Allocation of Service and Administrative Expenses to Complexes
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

Account	Budget	Airfield	Terminal 1	Terminal 2	N Cargo	S Cargo	Fuel Farm	General Aviation	Airport Ops Center	Parking	Rental Car	Ground Transport	Authority Building	Maint. Building	Office & Other Bldgs	Aviation Station	Central Energy Plant	Centralized Waste	Utilities	
SERVICE DEPARTMENTS																				
6170 Operations	\$	1,839,912	\$ 222,479	\$ 593,320	\$ 19,679	\$ 29,207	\$ 23,935	\$ 78,093	\$ 156,530	\$ 20,614	\$ 12,299	\$ 22,959	\$ 45,221	\$ 31,019	\$ 34,438	\$ 13,939	\$ 17,547	\$ 5,740	\$ 4,100	
6550 Fueling Systems		1,162,201	-	-	-	-	1,162,201	-	-	-	-	-	-	-	-	-	-	-	-	
6560 Fleet Maintenance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2050 Guest Services		-	-	549,211	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
4070 Parking Department		-	-	-	-	-	-	-	-	3,641,321	-	-	-	-	-	-	-	-	-	
6110 Aircraft Rescue & Fire Fighting		1,749,377	43,316	111,124	4,567	534	5,618	13,671	12,281	-	-	-	-	-	-	-	-	-	-	
6140 Ground Transportation		2,000,543	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6150 Law Enforcement		2,184,776	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6180 Traffic Control		3,722,431	8,806	1,009,300	1,300,548	18,504	22,313	2,481	31,138	-	2,616	166	2,394	6,094	38,143	-	-	-	-	
6510 Baggage Systems		1,467,097	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6520 Contract Facilities Management		126,208	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6530 Contract Facilities Management		84,138	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6570 Facilities Maintenance		175,862	22,492	18,543	52,005	34	3,033	3,069	2,117	32,322	-	3,764	3,445	8,011	18,994	-	3,047	1,575	3,188	
6580 Fields Maintenance		2,986,056	381,908	314,859	883,022	576	51,507	20,732	52,114	35,953	548,808	46,937	58,492	136,016	322,511	-	51,738	26,743	54,139	
6590 Facilities Maintenance		1,633,381	208,892	172,218	482,986	315	11,340	28,505	19,665	300,181	-	25,673	31,994	74,396	176,404	-	28,299	14,628	29,612	
6750 Noise		182,495	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
COMMUNICATIONS																				
6120 Communications		86,174	41,896	209,481	2,889	7,223	5,779	18,781	2,889	50,564	28,894	7,223	8,668	2,889	5,779	23,115	-	-	1,445	
SUBTOTAL	\$	22,258,914	\$ 2,563,698	\$ 5,317,744	\$ 46,564	\$ 141,991	\$ 1,233,307	\$ 225,371	\$ 229,435	\$ 4,821,992	\$ 57,677	\$ 2,290,774	\$ 160,592	\$ 279,725	\$ 1,626,102	\$ 53,208	\$ 102,286	\$ 48,686	\$ 110,823	
ADMINISTRATIVE DEPARTMENTS																				
1010 Airport Authority & Director	\$	873,019	\$ 147,865	\$ 360,541	\$ 3,707	\$ 9,036	\$ 5,773	\$ 17,948	\$ 24,789	\$ 52,273	\$ 5,959	\$ 7,333	\$ 11,685	\$ 14,573	\$ 52,780	\$ 5,395	\$ 5,974	\$ 2,608	\$ 4,869	
1030 Audit		480,943	77,022	81,513	198,621	2,042	4,978	3,180	9,887	13,656	28,797	3,283	4,039	6,437	8,028	29,077	2,972	3,291	1,437	
1200 Legal and Compliance		507,780	81,320	86,062	209,704	2,156	5,256	3,358	10,439	14,418	30,404	3,466	4,265	6,796	8,476	30,699	3,138	3,475	1,517	
2010 Air Service Development		722,582	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2030 Communications & Community Affairs		904,572	144,866	153,312	373,572	3,841	9,363	5,982	18,596	25,684	54,162	6,174	7,598	12,107	54,688	5,590	6,190	2,702	5,045	
3030 Human Resources & Payroll		1,374,690	220,155	332,991	567,723	5,837	14,228	9,091	28,261	39,033	82,311	9,383	11,546	18,400	22,947	83,110	8,494	9,407	4,106	
3050 Talent Management		262,307	42,008	44,457	108,328	1,114	2,715	1,735	5,393	7,448	15,706	1,790	2,203	3,511	15,858	1,621	1,795	783	1,463	
4010 Business Development		635,590	101,789	107,724	262,487	2,699	6,579	4,203	13,067	18,047	38,057	4,338	5,338	8,507	38,426	3,927	4,349	1,898	3,545	
4030 Information Services		4,405,958	705,608	746,749	1,819,583	18,709	45,603	29,136	90,579	125,103	263,811	30,074	37,006	58,972	73,548	266,372	27,225	30,148	24,571	
4050 Marketing		492,893	78,936	83,339	203,556	2,093	5,102	3,259	10,133	13,995	29,512	3,364	4,140	6,597	8,228	29,799	3,046	3,373	1,472	
4080 Property Development		215,503	34,513	36,325	86,999	915	2,231	1,425	4,430	6,119	12,903	1,471	1,810	2,884	3,597	13,029	1,332	1,475	644	
5030 Finance		1,331,637	213,260	225,694	545,943	5,655	13,783	8,806	27,376	37,811	79,733	9,089	11,184	17,824	22,229	80,507	8,228	9,112	3,978	
5070 Risk Management & Safety		788,221	123,030	130,203	317,262	3,262	7,951	5,080	15,793	21,813	45,998	5,244	6,452	10,282	12,824	46,445	4,747	5,257	2,295	
6760 Environment		215,118	34,451	36,460	913	1,780	1,137	3,536	4,884	10,299	1,174	1,445	2,302	2,871	10,399	1,063	1,177	514	959	
6770 Planning		240,069	38,447	40,688	98,144	1,019	2,485	4,935	6,817	14,374	1,468	1,897	2,879	3,591	13,005	1,329	1,472	643	1,200	
6350 GIS		257,363	41,216	48,519	106,286	1,093	2,664	1,702	5,291	7,308	15,410	1,757	2,016	3,213	14,514	1,483	1,643	717	1,339	
6310 Building & Building Systems		392,095	62,793	66,455	161,928	1,665	4,058	2,593	8,061	11,133	23,477	2,676	3,293	5,248	23,705	2,423	2,683	1,171	2,187	
6330 Facilities Asset Management		494,081	79,126	83,740	204,047	2,098	5,114	3,267	10,157	14,029	29,584	3,372	4,150	6,613	8,248	29,871	3,053	3,381	1,476	
6340 Facilities Engineering		325,419	52,115	55,154	134,392	1,382	3,368	2,152	6,690	9,240	19,485	2,221	2,733	4,356	5,432	19,674	2,011	2,227	972	
SUBTOTAL	\$	15,071,847	\$ 2,298,015	\$ 2,432,002	\$ 5,925,993	\$ 60,931	\$ 148,519	\$ 94,890	\$ 294,995	\$ 407,434	\$ 859,175	\$ 97,844	\$ 120,520	\$ 192,060	\$ 239,530	\$ 88,667	\$ 98,187	\$ 42,860	\$ 80,023	
TOTAL	\$	37,330,761	\$ 5,246,955	\$ 4,995,701	\$ 11,243,737	\$ 107,495	\$ 290,510	\$ 1,328,197	\$ 520,367	\$ 636,869	\$ 5,681,168	\$ 155,620	\$ 2,411,294	\$ 352,652	\$ 519,254	\$ 2,493,621	\$ 141,875	\$ 200,473	\$ 91,546	\$ 190,846
Unallocated (Air Service Development Dept.)																				
TOTAL	\$	36,608,179																		

Source: Raleigh-Durham Airport Authority

Source: Raleigh-Durham Airport Authority.

Exhibit 1.4

Direct and Allocated Indirect Expenses by Complex
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
DIRECT COMPLEX EXPENSES			
Airfield	\$ 1,124,024	\$ 1,463,659	Exhibit 1.1
Terminal 1	2,770,965	2,477,645	Exhibit 1.1
Terminal 2	12,189,837	11,316,868	Exhibit 1.1
North Cargo	46,671	45,269	Exhibit 1.1
South Cargo	1,299,876	217,187	Exhibit 1.1
Fuel Farm	166,236	292,968	Exhibit 1.1
General Aviation	459,725	521,373	Exhibit 1.1
Airport Operations Center	444,140	401,496	Exhibit 1.1
Parking	2,317,252	1,848,705	Exhibit 1.1
Rental Car	15,250	18,938	Exhibit 1.1
Ground Transportation	1,470,413	1,581,891	Exhibit 1.1
Authority Building	1,926,409	234,816	Exhibit 1.1
Maintenance Building	431,199	304,233	Exhibit 1.1
Office & Other Buildings	622,734	275,189	Exhibit 1.1
Aviation Station	2,789	2,520	Exhibit 1.1
Central Energy Plant	1,149,432	1,147,420	Exhibit 1.1
Centralized Waste	133,834	135,451	Exhibit 1.1
Utilities	1,050,039	1,071,839	Exhibit 1.1
SUBTOTAL	\$ 27,620,825	\$ 23,357,467	

INDIRECT ALLOCATION FROM DEPARTMENTS

Airfield	\$ 5,114,426	\$ 5,246,955	Exhibit 1.3
Terminal 1	5,029,599	4,995,701	Exhibit 1.3
Terminal 2	11,253,739	11,243,737	Exhibit 1.3
North Cargo	97,027	107,495	Exhibit 1.3
South Cargo	254,426	290,510	Exhibit 1.3
Fuel Farm	1,294,807	1,328,197	Exhibit 1.3
General Aviation	500,169	520,367	Exhibit 1.3
Airport Operations Center	647,421	636,869	Exhibit 1.3
Parking	4,655,418	5,681,168	Exhibit 1.3
Rental Car	102,577	155,620	Exhibit 1.3
Ground Transportation	2,435,621	2,411,294	Exhibit 1.3
Authority Building	330,152	352,652	Exhibit 1.3
Maintenance Building	488,303	519,254	Exhibit 1.3
Office & Other Buildings	1,909,860	2,493,621	Exhibit 1.3
Aviation Station	126,274	141,875	Exhibit 1.3
Central Energy Plant	198,306	200,473	Exhibit 1.3
Centralized Waste	86,968	91,546	Exhibit 1.3
Utilities	227,054	190,846	Exhibit 1.3
SUBTOTAL	\$ 34,752,147	\$ 36,608,179	

Exhibit 1.4

Direct and Allocated Indirect Expenses by Complex
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
TOTAL COMPLEX EXPENSES			
Airfield	\$ 6,238,450	\$ 6,710,614	
Terminal 1	7,800,564	7,473,346	
Terminal 2	23,443,576	22,560,605	
North Cargo	143,698	152,764	
South Cargo	1,554,302	507,697	
Fuel Farm	1,461,043	1,621,165	
General Aviation	959,894	1,041,740	
Airport Operations Center	1,091,561	1,038,365	
Parking	6,972,670	7,529,873	
Rental Car	117,827	174,558	
Ground Transportation	3,906,034	3,993,185	
Authority Building	2,256,561	587,468	
Maintenance Building	919,502	823,487	
Office & Other Buildings	2,532,594	2,768,810	
Aviation Station	129,063	144,395	
Central Energy Plant	1,347,738	1,347,893	
Centralized Waste	220,802	226,997	
Utilities	1,277,093	1,262,685	
TOTAL	\$ 62,372,972	\$ 59,965,646	
UNALLOCATED EXPENSES	\$ -	\$ 722,582	
GRAND TOTAL	\$ 62,372,972	\$ 60,688,228	

Source: Raleigh-Durham Airport Authority.

Exhibit 1.5

Allocation of Operations, Authority, and Maintenance Building Expenses to Other Complexes
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
TOTAL OVERHEAD COMPLEX EXPENSES			
Airport Operations Center	1,091,561	1,038,365	Exhibit 1.4
Authority Building	2,256,561	587,468	Exhibit 1.4
Maintenance Building	919,502	823,487	Exhibit 1.4
TOTAL	\$ 4,267,624	\$ 2,449,321	
ADJUSTMENTS FOR (OVER)/UNDER RECOVERY			
Airport Operations Center	206,238	(36,047)	
Authority Building	11,480	(62,707)	
Maintenance Building	371,311	3,686	
TOTAL	\$ 589,029	\$ (95,068)	
NET OVERHEAD COMPLEX EXPENSES			
Airport Operations Center	1,297,799	1,002,318	Exhibit 1.4
Authority Building	2,268,041	524,761	Exhibit 1.4
Maintenance Building	1,290,812	827,173	Exhibit 1.4
TOTAL	\$ 4,856,652	\$ 2,354,252	
PERCENTAGE ALLOCATIONS (BASED ON DIRECT SALARY DISTRIBUTION)			
Airfield	15.7%	16.0%	
Terminal 1	17.3%	16.9%	
Terminal 2	42.0%	41.3%	
North Cargo	0.4%	0.4%	
South Cargo	1.0%	1.0%	
Fuel Farm	1.2%	0.7%	
General Aviation	2.0%	2.1%	
Airport Operations Center	2.9%	2.8%	
Parking	5.8%	6.0%	
Rental Car	0.5%	0.7%	
Ground Transportation	0.9%	0.8%	
Authority Building	1.3%	1.3%	
Maintenance Building	1.6%	1.7%	
Office & Other Buildings	5.3%	6.0%	
Aviation Station	0.6%	0.6%	
Central Energy Plant	0.7%	0.7%	
Centralized Waste	0.3%	0.3%	
Utilities	0.7%	0.6%	
TOTAL	100.0%	100.0%	

Exhibit 1.5

Allocation of Operations, Authority, and Maintenance Building Expenses to Other Complexes
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
ALLOCATED OVERHEAD COMPLEX EXPENSES			
Airfield			
Airfield	\$ 763,483	\$ 377,030	
Fuel Farm	57,923	15,568	
Airfield	\$ 821,406	\$ 392,599	
Terminal 1	841,670	399,013	
Terminal 2	2,038,951	972,265	
North Cargo	20,688	9,997	
South Cargo	46,537	24,367	
General Aviation	95,352	48,399	
Airport Operations Center	139,310	66,847	
Parking	280,591	140,963	
Rental Car	23,238	16,069	
Ground Transportation	42,929	19,773	
Authority Building	62,218	31,511	
Maintenance Building	79,379	39,299	
Office & Other Buildings	255,236	142,332	
Central Energy Plant	34,093	16,109	
Centralized Waste	14,008	7,032	
Utilities	33,990	13,129	
TOTAL	\$ 4,856,652	\$ 2,354,252	

Source: Raleigh-Durham Airport Authority.

Capital Costs Exhibits

Exhibit 2.1
Depreciation and Imputed Interest Allocations
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

Project Number	Description	RDU Cost	2016	2017
AIRFIELD COMPLEX				
080149	AIRFIELD OBSTRUCTION CLEARING	\$ 489,241	\$ -	\$ -
080349	AIRFIELD OBSTRUCTION CLEARING	65,366	3,572	3,376
010339	AIRPORT PROPERTY SURVEY	225,825	-	-
010589	R/W 23R CAT III IMPLEMENTATION	19,630	1,418	1,374
080459	SECURITY FENCING	242,353	20,961	-
080333	NORTH RAMP/GA REDEV PHASE 3 (AIRFIELD)	4,933,593	313,013	305,612
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	145,210	11,835	11,508
080423	TAXIWAY BRIDGE REHABILITATION	101,116	11,932	11,477
010229	HY-SECURITY 222 EX SLIDE GATE	21,607	2	-
070509	TERMINAL 1 APRON REHABILITATION	4,044,136	352,972	344,884
080609	AIRSIDE INFRASTRUCTURE IMPROVEMENTS	679,000	61,110	59,752
080331	NORTH RAMP-ENVRIO ASSESSMENT	488,645	21,917	21,184
070378	WEST SIDE STORMWATER MANAGEMENT	1,886,971	138,646	134,400
080409	RUNWAY 5R/23L SAFETY AREA EXTENSION	3,280,152	243,572	236,192
080469	BULK FUEL FARM REPAIRS	10,685,345	847,190	823,148
080539	RUNWAY 5R-23L PAVEMENT & LIGHTING REHAB	3,618,784	293,268	285,125
80559	WEST SIDE AIRFIELD ELECTRICAL REHAB	1,079,156	88,374	86,081
010449	PERMANENT NOISE MONITORING SYSTEM	887,302	96,771	92,778
010229	FUEL FARM LIQUID VACUUM TRUCK	58,000	6,061	5,800
010079	CFR REROOFING PROJECT	41,803	4,577	4,379
080339	NORTH RAMP/GA REDEV PHASE 1 (AIRFIELD)	2,701,489	134,625	130,572
080332	NORTH RAMP/GA REDEV PHASE 2 (AIRFIELD)	1,946,045	110,114	107,195
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	1,142,506	85,402	82,832
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	361,551	26,084	25,271
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	386,257	29,742	28,873
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	96,761	7,886	7,668
010299	UPGRADE OF FIREHOUSE SOFTWARE	11,676	-	-
080569	EXPANSION JOINT REPLACEMENT/AIRFIELD	26,556	2,231	2,178
080569	SECURITY FENCING REPLACEMENT	132,602	11,138	10,873
080569	SECURITY FENCING REPLACEMENT	115,853	9,732	9,500
010079	VEHICLE EXHAUST SYSTEM FOR FIRE STATION	28,883	3,697	3,581
080569	TAXIWAY F REHAB	1,856,168	155,918	152,205
080599	FUEL FARM PARKING LOT IMPROVEMENTS	29,681	4,155	4,155
080599	FAA LIGHT TOWER WALL REPLACEMENT - 23L LIGHT LANE	42,484	-	3,823
080599	FUEL FARM ACCESS ROAD BEHIND TANKS	29,612	-	3,158
080609	RUNWAY 23L SAFETY AREA GRADING	22,320	-	2,381
080609	TAXIWAY J FUEL SERVICE ROAD IMPROVEMENTS	97,329	-	10,382
080609	SECURITY FENCE REPLACEMENT	342,750	-	30,848
080609	GATE 61 PAVEMENT IMPROVEMENTS	27,061	-	2,886
080609	TAXIWAY E SERVICE ROAD MILL & OVERLAY	36,878	-	3,934
010079	CFR VEHICLES AND EQUIPMENT	18,213	-	-
010228	WILDLIFE ASSESSMENT	17,250	-	-
Subtotal		\$ 42,463,159	\$ 3,093,760	\$ 3,049,385
TERMINAL				
	TERMINAL 1 COMPLEX	\$ 68,048,952	\$ 6,473,157	\$ 6,311,540
070491	T1 RENOVATIONS, INITIAL PHASING PKG.	680,340	61,231	59,870
070492	T-1 FURNITURE-PUBLIC SEATING	547,654	76,671	74,481
Subtotal		\$ 69,276,946	\$ 6,611,059	\$ 6,445,891
BAGGAGE SYSTEM				
	BAGGAGE SYSTEM	\$ 1,400,000	\$ 190,400	\$ 184,800
Subtotal		\$ 1,400,000	\$ 190,400	\$ 184,800

Source: Raleigh-Durham Airport Authority.

Exhibit 2.2a

Debt Service Payment Schedule
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Original Issue	Notes and Use of Proceeds	2016	2017
2015 A (Non-AMT) - \$39.805 mill				
Principal (May Only)	39,805,000	Ops Center, G/A Term, 75% of Taxiway D	-	-
Interest (May)			980,894	1,683,050
Interest (November)			980,894	-
Total			\$ 1,961,788	\$ 1,683,050
2015 B (AMT) - \$85.49 mill				
Principal (May Only) PFC Application of Funds	85,490,000	Terminal 2 Project, 25% of Taxiway D	4,355,000	4,800,000
Interest (May) PFC Application of Funds			1,420,156	2,260,250
Interest (November) PFC Application of Funds			1,317,931	-
Total			\$ 7,093,088	\$ 7,060,250
2008 C (Non-AMT) - \$72.295 mill Variable rate				
Principal (May Only) PFC Application of Funds	73,680,000	Terminal 2 Project	1,750,000	1,840,000
Interest C Series Not swapped (paid Monthly) PFC			2,578,233	2,504,933
Total			\$ 4,328,233	\$ 4,344,933
2007 (AMT) - \$152.070 mill (4.75%)				
Principal (May Only) PFC Application of Funds	152,070,000	Terminal 2 Project	3,355,000	3,525,000
Interest (May) PFC Application of Funds			3,445,138	3,362,263
Interest (November) PFC Application of Funds			3,362,263	3,274,138
Total			\$ 10,162,400	\$ 10,161,400
2010A (Non-AMT) - \$242.365 mill (4.11%)				
Principal (May Only)	242,365,000	Terminal 2 Project	5,740,000	6,005,000
Interest (May)			5,408,056	5,293,256
Interest (November)			5,293,256	5,143,131
Total			\$ 16,441,313	\$ 16,441,388
2010B - (Non-AMT) \$94.08 mill (4.11%)				
Principal (November Only)	94,080,000	Terminal 2 Project	4,540,000	4,725,000
Interest (May)			1,810,625	1,719,825
Interest (November)			1,810,625	1,719,825
Total			\$ 8,161,250	\$ 8,164,650
2010B-1 (Non-AMT) - \$38.235 mill (4.18%)				
Principal (November Only)	38,235,000	Terminal 2 Project	-	-
Interest (May)			851,550	851,550
Interest (November)			851,550	851,550
Total			\$ 1,703,100	\$ 1,703,100
GRAND TOTAL ALL BONDS				
Principal	\$ 725,725,000		\$ 19,740,000	\$ 20,895,000
Interest			30,111,171	28,663,771
Total			\$ 49,851,171	\$ 49,558,771
Fiscal Year Principal Paid			19,740,000	\$20,895,000
Total Principal Outstanding at end of Fiscal Year			\$622,275,000	\$601,380,000

Source: Raleigh-Durham Airport Authority.

Notes: 1. This schedule represents Cashflow Scheduled Debt Service. Accrual Basis Interest expense will differ slightly.

Exhibit 2.2b

Debt Service Allocations
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Original Issue	2016	2017
2015 A/B Subtotal			
Principal	\$ 125,295,000	\$ 4,355,000	\$ 4,800,000
Interest		4,699,875	3,943,300
Total		\$ 9,054,875	\$ 8,743,300
Airfield	22%	\$ 2,015,101	\$ 1,945,762
Terminal 2	36%	3,253,082	3,141,144
GA & Other	42%	3,786,692	3,656,393
		9,054,875	8,743,300
Terminal 2 Project Subtotal			
2015 A/B Series from above		\$ 3,253,082	\$ 3,141,144
All Other Bond Series			
Principal	600,430,000	15,385,000	16,095,000
Interest		25,411,296	24,720,471
Total		\$ 40,796,296	\$ 40,815,471
Grand Total Terminal 2		\$ 44,049,377	\$ 43,956,615
Irrevocably Committed PFCs			
7th and 8th		1,000	-
11th		5,000,000	-
Subtotal Irrevocably Committed PFCs		5,001,000	-
Other PFCs Applied		16,000,000	20,373,990
Net Terminal Debt Service after PFCs Applied		\$ 23,048,377	\$ 23,582,625
Allocation of Debt Service			
Total Debt Service Payable		\$ 49,851,171	\$ 49,558,771
Airfield		\$ 2,015,101	\$ 1,945,762
GA/Other		3,786,692	3,656,393
PFC		21,001,000	20,373,990
Terminal		23,048,377	23,582,625
Total		\$ 49,851,171	\$ 49,558,771

Source: Raleigh-Durham Airport Authority.

Notes:
1. The 2005 A/B Series funded the Operations Center, GA Facilities,
75% of Taxiway D and a portion of the Terminal 2 Project.
2. All other Bond Series funded the Terminal 2 Project.

Exhibit 2.3

Land Costs

Raleigh-Durham Airport Authority

2017 Budget

(for the 12 months ending March 31)

		Budget 2016	Budget 2017
Actual Cost		\$ 15,105,025	\$ 15,105,025
Percentage Charged		6.0%	6.0%
Subtotal	[A]	\$ 906,302	\$ 906,302
Distribution			
General Aviation	[B]	4.80%	4.80%
Air Carriers	[C]	95.20%	95.20%
Allocated Land Costs			
General Aviation	[A] * [B]	\$ 43,502	\$ 43,502
Air Carriers	[A] * [C]	862,799	862,799
Total		\$ 906,302	\$ 906,302

Source: Raleigh-Durham Airport Authority.

Exhibit 2.4

Amortization and Allocation of 2002 Variable Rate Bonds Defeased
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

					Budget 2016	Budget 2017
Amortization of Series 2002 Variable Bonds						
Asset	Date	Description	Cost	Center		
7741	6/1/2002	Multi-Purpose Bldg TC Lease Buy-Out	\$ 3,027,000	Terminal 2		
7940	3/31/2003	Term C Leasehold Acquisition	362,244	Terminal 2		
7930	3/31/2003	Term C Leasehold Appraisal	146,913	Terminal 2		
7740	6/1/2002	Terminal C Lease Buy-Out	25,503,000	Terminal 2		
11638	10/26/2008	Buyout Of Anton Lease Due To Closure Of Terminal C	433,754	Terminal 2		
			\$ 29,472,910			
Allocation based on Appraisal						
Airfield	35.21%				\$ 880,250	\$ 950,670
Terminal 2	64.79%				1,619,750	1,749,330
Total					\$ 2,500,000	\$ 2,700,000

Source: Raleigh-Durham Airport Authority.

Space Exhibit

Exhibit 4.1
Space Summary and Allocation
Raleigh-Durham Airport Authority
2017 Budget

Class	Class No.	Terminal	Terminal 1			Terminal 2		
		Total	Exclusive Use Space		Total	Level 1	Level 2	
Airline Rented Space								
Ticketing	1	3,506	689	689	-	2,817	-	-
Holdroom	2	72,684	9,021	-	9,021	63,663	-	63,663
Office	3	33,857	6,657	6,657	-	27,199	18,720	6,813
Queue	2	8,714	1,987	1,987	-	6,727	-	6,727
Storage	4	45	-	-	-	45	-	45
Bag Service Office	3	3,038	455	455	-	2,583	2,583	-
Club	3	9,031	-	-	-	9,031	-	9,031
		130,875	18,810	9,789	9,021	112,065	21,303	80,065
								10,697
Airline Vacant Space								
Ticketing	1	3,228	547	547	-	2,681	-	-
Holdroom	2	17,521	8,222	-	8,222	9,299	-	9,299
Office	3	6,934	1,498	1,498	-	5,436	5,436	-
Queue	2	7,535	810	810	-	6,725	-	6,725
Storage	4	-	-	-	-	-	-	-
Bag Service Office	3	754	455	455	-	298	298	-
Club	3	3,318	-	-	-	3,318	-	3,318
Office	3	2,680	635	635	-	2,045	1,791	254
		41,970	12,167	3,946	8,222	29,803	7,525	18,705
								3,573
Concessions Space								
Food	1	30,391	8,343	1,093	7,250	22,049	40	22,008
Retail	1	16,098	3,379	63	3,316	12,719	10	12,709
Service	1	1,754	468	301	168	1,286	109	1,177
Storage	4	2,790	773	150	623	2,018	1,774	243
Office	3	1,528	-	-	-	1,528	-	636
Shell/Unassigned	1	14,253	3,144	-	3,144	11,109	1,520	9,589
		66,815	16,106	1,606	14,500	50,709	3,454	46,362
								893
FIS Space								
FIS	3	51,909	-	-	-	51,909	20,637	15,388
								15,883
Other Rented Space								
Gov (not FIS)	3	3,817	2,496	2,496	-	1,322	-	-
Other Tenant	3	1,996	383	383	-	1,613	1,613	-
		5,814	2,879	2,879	-	2,935	1,613	1,322
								-

Exhibit 4.1
Space Summary and Allocation
Raleigh-Durham Airport Authority
2017 Budget

Class	Class No.	Terminal	Terminal 1			Terminal 2		
		Total	Level 1	Level 2	Total	Level 1	Level 2	
Airline Joint Use Checkpoint and Queue								
Checkpoint	2	15,554	4,837	-	4,837	10,717	-	10,717
Checkpoint Queue	2	10,802	4,160	-	4,160	6,642	-	6,642
		26,356	8,997	-	8,997	17,359	-	17,359
Airline Joint Use Baggage Space								
Bag Makeup	4	35,332	6,209	6,209	-	29,123	-	-
Bag Claim	2	41,557	7,321	7,321	-	34,236	-	-
		76,888	13,530	13,530	-	63,359	-	-
Public Space								
Concourse/Baggage Claim	0	182,982	40,572	24,917	15,655	142,410	21,666	120,744
Vestibule	0	8,229	1,228	1,228	-	7,001	2,571	3,385
		191,211	41,801	26,146	15,655	149,410	24,236	124,129
RDU and Other Non-Rentable Space		422,960	38,745	27,628	11,117	384,215	264,061	86,831
								33,324
Space by Class								
Total Rentable Space by Class								
Exclusive Rentable	1	69,230	16,570	2,693	13,877	52,660	1,679	50,981
	2	106,454	20,040	2,797	17,243	86,414	-	86,414
	3	118,863	12,579	12,579	-	106,284	51,078	24,159
	4	2,835	773	150	623	2,062	1,774	288
Joint Rentable	1	-	-	-	-	-	-	-
	2	67,913	16,318	7,321	8,997	51,594	34,236	17,359
	3	-	-	-	-	-	-	-
	4	35,332	6,209	6,209	-	29,123	-	-
		400,626	72,488	31,749	40,739	328,138	117,890	179,201
Total Non-Rentable Space	0	614,171	80,545	53,774	26,772	533,626	288,297	210,960
Total Space		1,014,797	153,034	85,523	67,511	861,763	406,187	390,161
								65,415

Source: Raleigh-Durham Airport Authority.

Joint Allocations and Equipment Charges Exhibits

Exhibit 5.1a

Terminal 1 Airport Operations Information System (AOIS) Charges
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
Capital Costs		
Capital Expenditures	\$ 1,000,000	\$ 1,000,000
Less: PFC Portion (75%)	-	-
Non-PFC Amount	\$ 1,000,000	\$ 1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Total System Cost	\$121,494	\$121,494

Source: Raleigh-Durham Airport Authority.

Exhibit 5.1b

Terminal 2 Airport Operations Information System (AOIS) Charges
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
M&O Costs		
ULTRA Contract	\$ 600,000	\$ 628,000
Paper Stock	134,319	151,936
Subtotal	\$ 734,319	\$ 779,936
Capital Costs		
Capital Expenditures	\$ 12,643,329	\$ 12,643,329
Less: PFC Portion (75%)	(9,482,497)	(9,482,497)
Non-PFC Amount	\$ 3,160,832	\$ 3,160,832
Amortization Rate	4.73%	4.73%
Period (years)	10	10
Subtotal	\$452,335	\$452,335
Total System Cost	[A] \$ 1,186,653	\$ 1,232,271
Allocation Basis of Net Requirements		
Equipment Positions	[B] 20.0%	20.0%
Enplaned Passengers	[C] 80.0%	80.0%
Total	100.0%	100.0%
Base Units (Terminal 2 Only)		
Existing Equipment Positions	[D] 134	134
Estimated Enplaned Passengers	[E] 3,762,359	3,900,032
AOIS Fees		
Per Equipment Position	[A] * [B] / [D]	\$ 1,771.12 \$ 1,839.21
Per Enplaned Passenger	[A] * [C] / [E]	0.25 0.25

Source: Raleigh-Durham Airport Authority.

Exhibit 5.2

Resource Management Center (RMC) Charges
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
M&O Costs		
Estimated annual M&O	\$ 869,661	\$ 846,173
Prior-year reconciliation	126,038	(10)
Subtotal	\$ 995,699	\$ 846,163
Capital Costs		
Capital Expenditures (net of AOIS-related costs)	\$ 645,828	\$ 645,828
Less: PFC Portion (75%)	(484,371)	(484,371)
Non-PFC Amount	\$ 161,457	\$ 161,457
Amortization Rate	4.73%	4.73%
Period (years)	10	10
Subtotal	\$ 20,295	\$ 20,295
Plus: Remaining Startup Costs	-	-
Total System Cost	[A] \$ 1,015,994	\$ 866,458
Estimated Leased Gates	[B] 29	29
RMC Fee per Gate	[A] / [B] \$ 35,034	\$ 29,878

Source: Raleigh-Durham Airport Authority.

Exhibit 5.3

Baggage Claim Charges (Equalized)
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
Total Space		
Class II (Inside Space)	41,557	41,557
Class IV (Tug Corridor)	35,332	35,332
Annual Rates		
Class II (Inside Space)	\$ 81.97	\$ 90.17
Class IV (Tug Corridor)	27.32	30.05
Baggage Claim Requirements		
Class II (Inside Space)	\$ 3,406,507	\$ 3,406,507
Class IV (Tug Corridor)	965,397	965,397
Subtotal Space Requirements	4,371,904	4,371,904
Amortized Capital Costs (Historical)	489,415	441,086
Amortized Capital Costs (Exhibit 2.1)	190,400	184,800
Net Requirements (excl. JBT Contract)	\$ 5,051,719	\$ 4,997,790
Plus: JBT Contract Costs	2,008,423	2,008,423
Total Net Requirements	\$ 7,060,142	\$ 7,006,213
Allocation Basis of Net Requirements (excl. JBT Contract)		
Major Carrier Status	[C] 20.0%	20.0%
Enplaned Passengers	[D] 80.0%	80.0%
Total	100.0%	100.0%
Base Units		
Major Carriers	[E] 6	6
Estimated Enplaned Passengers (1)	[F] 4,090,364	4,184,476
Baggage Claim Fees		
Per Major Carrier	[A] * [C] / [E] / 12	\$ 14,033 \$ 13,883
Per Enplaned Passenger		
Space and Capital	[A] * [D] / [F]	\$ 0.99 \$ 0.96
JBT Contract	[B] / [F]	0.49 0.48
Total	\$ 1.48	\$ 1.44
Equalized Cost per Passenger	\$ 1.73	\$ 1.67

Source: Raleigh-Durham Airport Authority.

Note: 1. 2016 annual enplanements estimate based on 6 months actual data.

Exhibit 5.4

Security Requirement Raleigh-Durham Airport Authority 2017 Budget (for the 12 months ending March 31)

	Budget 2016	Budget 2017	Source
Security Space (Sq. Ft.)			
Terminal 2 Second Floor Checkpoint Queue Space	10,717	10,717	Exhibit 4.2
Terminal 1 First Floor Checkpoint Queue Space	6,642	6,642	Exhibit 4.2
	4,837	4,837	Exhibit 4.2
	4,160	4,160	Exhibit 4.2
	26,356	26,356	
Class II Rental Rate	\$ 81.97	\$ 90.17	
Total Rental Requirement	\$ 2,160,391	\$ 2,376,510	
Add LE Cost Recovery of Prior Year Calls	169,144	58,972	
Add TSA Checkpoint known under recovery for prior year	100,221	235,221	
	\$ 2,429,756	\$ 2,670,703	
Enplaned Passengers	4,850,000	5,100,000	
Security Fee per Passenger	\$ 0.501	\$ 0.524	

Source: Raleigh-Durham Airport Authority.

Exhibit 5.5

Loading Bridge Fees
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
Loading Bridge Cost Calculation		
Amortized Capital		
Capital Costs (per loading bridge, net of PFCs)	\$ 221,934	\$ 221,934
Useful Life (months)	240	240
Amortization Rate	6.0%	6.0%
Monthly Capital Cost	[A] \$ 1,590	\$ 1,590
Estimated Daily Capital Cost	[A] / (365/12) \$ 52.27	\$ 52.27
Plus: Estimated Daily Electricity Costs	8.55	8.67
Plus: Estimated Daily Maintenance Costs	38.12	38.12
Total Daily Loading Bridge Cost (rounded)	[B] \$ 100.00	\$ 100.00
Total Monthly Cost	[B] * 365 / 12 \$ 3,041.67	\$ 3,041.67

Source: Raleigh-Durham Airport Authority.

Exhibit 5.6

Federal Inspection Services
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)

	Budget 2016	Budget 2017
Federal Inspection Services Costs		
Total Square Feet Occupied		
Level 1	20,637	20,637
Level 2	15,388	15,388
Level 3	15,883	15,883
Total	[A] 51,909	51,909
Calculated Class III Terminal Rental Rate	[B] \$ 113.52	\$ 109.59
Total Terminal Cost	[C] = [A] x [B] \$ 5,892,919	\$ 5,688,650
International Deplaned Passengers	[D] 60,400	93,400
Calculated FIS Fee	[E] = [C] / [D] \$ 97.56	\$ 60.91
Charged FIS Fee	\$ 15.00	\$ 20.00

Source: Raleigh-Durham Airport Authority.

Other Exhibits

Exhibit 6.1

**Prior-Year Landing Fee Reconciliation
Raleigh-Durham Airport Authority
2017 Budget
(for the 12 months ending March 31)**

	Budget 2016	Budget 2017
Preliminary Recovery (1 Year Prior)		
Projected Amount Collected	\$ 11,161,475	\$ 12,683,868
Less: Projected Net Requirements	(11,430,125)	(12,850,014)
Subtotal Over (Under) Recovery	\$ (268,650)	\$ (166,146)
Final Recovery (2 Years Prior)		
Actual Amount Collected	\$ 11,809,786	\$ 10,971,671
Less: Actual Net Requirements	(11,165,573)	(11,165,252)
Less: Projected Adjustment	18,553	268,650
Subtotal Over (Under) Recovery	\$ 662,766	\$ 75,068
Interest (4% Cost of Capital)		
Year 1	\$ 53,021	\$ 6,005
Year 2	(10,746)	(6,646)
Subtotal	\$ 42,275	\$ (640)
Total Adjustment Over (Under)	\$ 436,391	\$ (91,718)

Source: Raleigh-Durham Airport Authority.

Air Traffic and Activity Exhibit

Exhibit 8.0

Air Traffic and Activity Raleigh-Durham Airport Authority 2017 Budget (for the 12 months ending March 31)

	Budget 2016	Budget 2017
Enplaned Passengers % Δ	4,850,000	5,100,000 5.15%
Landed Weight (in thousands of lbs) % Δ	6,474,000	6,500,000 0.40%

Source: Raleigh-Durham Airport Authority.



Michael J. Landguth, A.A.E.
President & CEO

RALEIGH-DURHAM AIRPORT AUTHORITY

1000 Trade Drive * P O Box 80001 * RDU Airport, NC 27623

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NOTICE

Date: March 17, 2016

To: Raleigh-Durham Airport Authority

From: Donna Sylver, CFO

Subject: **Rate Changes Effective April 1, 2016**

Rates Effective 4/1/2016 FY 2016-2017	Rates Effective 4/1/2015 FY 2015-2016
--	--

Airline Fees:

Terminals 1 & 2 :

(per square foot per year)

I-Ticket Counter	\$120.23	\$109.30
II-Holdroom/bag claim/ticket counter queuing	\$90.17	\$81.97
III-Office (ATO, operations,bag service)	\$60.12	\$54.65
IV-Bag makeup/tug corridor/storage	\$30.05	\$27.32
Gate Use	\$400.00	\$400.00
Gate Use Credit	(\$200.00)	(\$200.00)

Fuel Farm:

Fuel Throughput Fee:	\$0.02	\$0.02
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Tenant Fees:

RAC Service Center :

(per square foot per year)

RAC Service Center Facility Rent	\$15.00	N/A
RAC Service Center Ground Rent	\$0.20	\$0.12
Ground Rent Lot 1	\$0.30	\$0.30
Rental Car M & O Lot 1	\$0.07	\$0.07

RAC Overflow Parking Park & Ride 5	per space	\$8.00	\$8.00
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General Aviation Fees:

GA Charter Screening	each	\$75.00	\$75.00
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Fuel Flowage Fee - Jet Fuel:

(per gallon)	\$0.08	\$0.08
--------------	--------	--------

Fuel flowage Fee - AV Gas:

(per gallon)	\$0.07	\$0.07
--------------	--------	--------

Raleigh-Durham Airport Authority Members

WAKE COUNTY
John M. Kane, Secretary
Lawrence R. Zucchini

DURHAM COUNTY
Patrick Hannah, Esq.
John T. "Tommy" Hunt

RALEIGH
Dickie Thompson, Chairman
Adrienne Cole

DURHAM
Farad Ali, Vice Chairman
Robert D. Teer, Jr., Treasurer

		Rates Effective 4/1/2016 <u>FY 2016-2017</u>	Rates Effective 4/1/2015 <u>FY 2015-2016</u>
Maintenance & Operation:			
(per square foot per year)			
South Cargo 1 & 2		\$4.10	\$3.98
South Cargo 3		\$4.78	\$4.43
General Aviation		\$0.84	\$0.78
North Cargo		\$0.23	\$0.21
Rental Car		\$0.28	\$0.24
Aviation Station		\$0.66	\$0.46
Security Badging/Access Fees:			
Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):			
TSA Security Threat Assessment Fee: (required for all badge types)		\$15.00	\$15.00
TSA/FBI Fingerprinting Submittal Fee (New and Renewal)	\$31.00		
(Note: This fee will not be charged to air carriers that provide their submittal office number (SON))			
RDUAA Fingerprint Submittal Fee (New and Renewal)	\$19.00		
Total fee for all fingerprinted based submittals (New and Renewal):		\$50.00	\$50.00
Tenant One Time Fees:			
RDU Tenant Badge fee		\$25.00	\$25.00
Renewal fees		No Charge	No Charge
Non-Tenant One Time Fees			
RDU Off Airport Contractor Badge fee		\$50.00	\$50.00
RDU General Aviation Badge fee		\$50.00	\$50.00
RDU Issued Key fee		\$50.00	\$50.00
RDU Airside Vehicle Permit		\$50.00	\$50.00
Renewal fees		No Charge	No Charge
Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)			
First time replacement fee		\$50.00	\$50.00
Second time replacement fee		\$100.00	\$100.00
Damaged badge replacement fee		\$25.00	\$25.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee			
TSA regulated SIDA Badge		\$250.00	\$250.00
TSA Regulated Sterile Area or AOA badge		\$100.00	\$100.00
RDU issued keys to RDU facilities		\$25.00	\$25.00
Taxicab/shuttle van driver authorization badge		\$50.00	\$50.00
Recording fee for each access portal to be rekeyed		\$100.00	\$100.00
Non-Tenant Fees:			
License/Permit to Operate	Annual	\$1,200.00	\$1,200.00
News rack	Annual	\$150.00	\$150.00

		Rates Effective 4/1/2016 <u>FY 2016-2017</u>	Rates Effective 4/1/2015 <u>FY 2015-2016</u>
Parking Fees:			
Public Parking			
Central	per hr.	\$2.00	\$2.00
	Daily	\$14.00	\$12.00
Premier	per hr.	\$3.00	N/A
	Daily	\$18.00	N/A
Economy 2	per hr.	\$1.00	N/A
	Daily	\$5.00	\$5.00
Economy 3	per hr.	\$1.00	N/A
	Daily	\$7.00	\$6.00
Economy 4	per hr.	\$1.00	N/A
	Daily	\$6.00	\$6.00
General Aviation	Daily	\$3.00	\$3.00
Employee/commuter parking fees (Non-refundable for any portion of a month):			
Park and Ride 4 Annex (based employees)			
Per month / per employee		\$11.00	\$11.00
Park and Ride 4 Annex (non-based flight crew members)			
Per month / per employee		\$20.00	\$20.00
Non-Based flight crew members late payment fee		\$10.00	\$10.00
(Note: charged after the 5th day of the month due)			
Terminal 1 Extension & Terminal 2 Managers Lots			
Per month / per employee		\$15.00	\$15.00
Prox Card Replacement Fee		\$25.00	\$25.00
Parking Hang Tag Replacement Fee		\$5.00	\$5.00
General Aviation Terminal Employee Parking			
Per month / per employee		\$6.00	\$6.00
Ground Transportation Fees:			
Application for Registration Fee		\$125.00	\$125.00
Interior Mounted Transponder Fee		\$25.00	\$25.00
Exterior Mounted Transponder Fee		\$50.00	\$50.00
Reactivation Fee		\$100.00	\$100.00
Special Event / Single Day Permit		\$50.00	\$50.00
Courtesy Shuttle Temporary Permit: (3 weeks)		\$100.00	\$100.00
Non-Tenant rental car operator fee*		10%	10%
Non-Tenant parking lot operator fee*		10%	10%
*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.			

		Rates Effective 4/1/2016 <u>FY 2016-2017</u>	Rates Effective 4/1/2015 <u>FY 2015-2016</u>
AVI Fees:			
Headway Fees	@ 3 minutes	\$4.00	\$4.00
Trip Fees: (Non-Tenant Transportation Operators)			
1-5 passengers		\$1.00	\$1.00
6-11 passengers		\$1.50	\$1.50
12-24 passengers		\$2.00	\$2.00
more than 24 passengers		\$4.00	\$4.00
Trip Fees:			
Baggage Delivery	vehicle < 23 feet	\$2.00	\$2.00
	vehicle = or > 23	\$3.00	\$3.00
Dwell Fees:			
(Transportation, parking, rental, and courtesy shuttle)	per 10 minutes	\$1.00	\$1.00
Charter Buses	per 21 minutes	\$1.00	\$1.00
Dwell Fees: Baggage Delivery:			
Baggage Delivery	per 10 minutes	\$1.00	\$1.00
	> than 10 minutes	\$5.00	\$5.00
Recirculation Fee:	per 3rd circle	trip fee: see above	trip fee: see above

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y M e m b e r s

WAKE COUNTY
John M. Kane, Secretary
Lawrence R. Zucchini

DURHAM COUNTY
Patrick Hannah, Esq.
John T. "Tommy" Hunt

RALEIGH
Dickie Thompson, Chairman
Adrienne Cole

DURHAM
Farad Ali, Vice Chairman
Robert D. Teer, Jr., Treasurer