OPERATING AND CAPITAL BUDGETS

FOR THE FISCAL YEAR ENDING MARCH 31, 2020

Raleigh-Durham Airport Authority

2019-20 BUSINESS PLAN

RDU

Raleigh-Durham Airport Authority

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FROM THE PRESIDENT AND CEO

Raleigh-Durham International Airport entered 2019 with forward momentum. More than 12.8 million total passengers traveled through RDU last calendar year, and our customers now have more choices than ever – from air carriers and parking solutions to dining and retail in the terminals. We completed rehabilitation work on two key assets: Runway 14/32 and Taxiway A. RDU's economic contributions to the region are substantial: the N.C. Department of Transportation finds that the airport provides a $12.6 billion economic impact, supports more than 86,000 jobs and generates $450 million in state and local taxes. Our ambitious 2019-20 Business Plan celebrates our success, but more importantly, continues a focus on preparing RDU to accommodate years of growth to come.

Our strategic focus – on Customer Experience, Fiscal Responsibility and Operational Excellence – continues to drive our priority projects for the year. In 2019, those include the preservation and eventual replacement of our primary runway, 5L/23R. This signature project requires significant funding at the federal and state levels. We are up for the challenge and we are encouraged by the community's support as we prepare for this critical investment for the Research Triangle region.

We will continue to transform our common-use systems in Terminal 2 and begin the design for an expanded customs and border protection facility, as part of a robust effort to deliver and maintain world-class facilities. That will include activating four new gates in Terminal 1, and eventually adding four more.

Our commitment to serving our customers in new and improved ways this year will include parking improvements, WiFi upgrades and the launch of RDU's refreshed concessions program. The project definition and conceptual design for our consolidated rental car facility will continue to take shape. We will also approach our growing list of capital and operational objectives responsibly – whether it is through the implementation of our new project management office, or instituting enterprise risk management and new business intelligence tools.

We are very grateful for every traveler who chooses RDU and for the commitment and investment of our business partners to our growth and continuous improvement. We are equally honored to serve the rapidly-growing aviation needs of central and eastern North Carolina, and beyond. And, using the Business Plan as our roadmap, we feel confident that RDU will continue to propel our region's growth.

Sincerely,

Michael J. Landguth, A.A.E.
President and CEO

ABOUT THE AIRPORT AUTHORITY

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh, and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to "act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport."

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority's enabling legislation have been enacted from time to time to better define and expand the Authority's powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend approximately one mile outside the Airport's property boundaries.

The Authority Board meets monthly, on the third Thursday of each month. At the meetings, the Authority Board considers items on the agenda as well as any other matters that are deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience, while planning for the future and connecting our passengers worldwide.

ABOUT RDU

11 Air Carriers

More Than 400 Daily Operations

1.5 Million International Travelers

66 Domestic and International Destinations

12.8 Million Total Annual Passengers

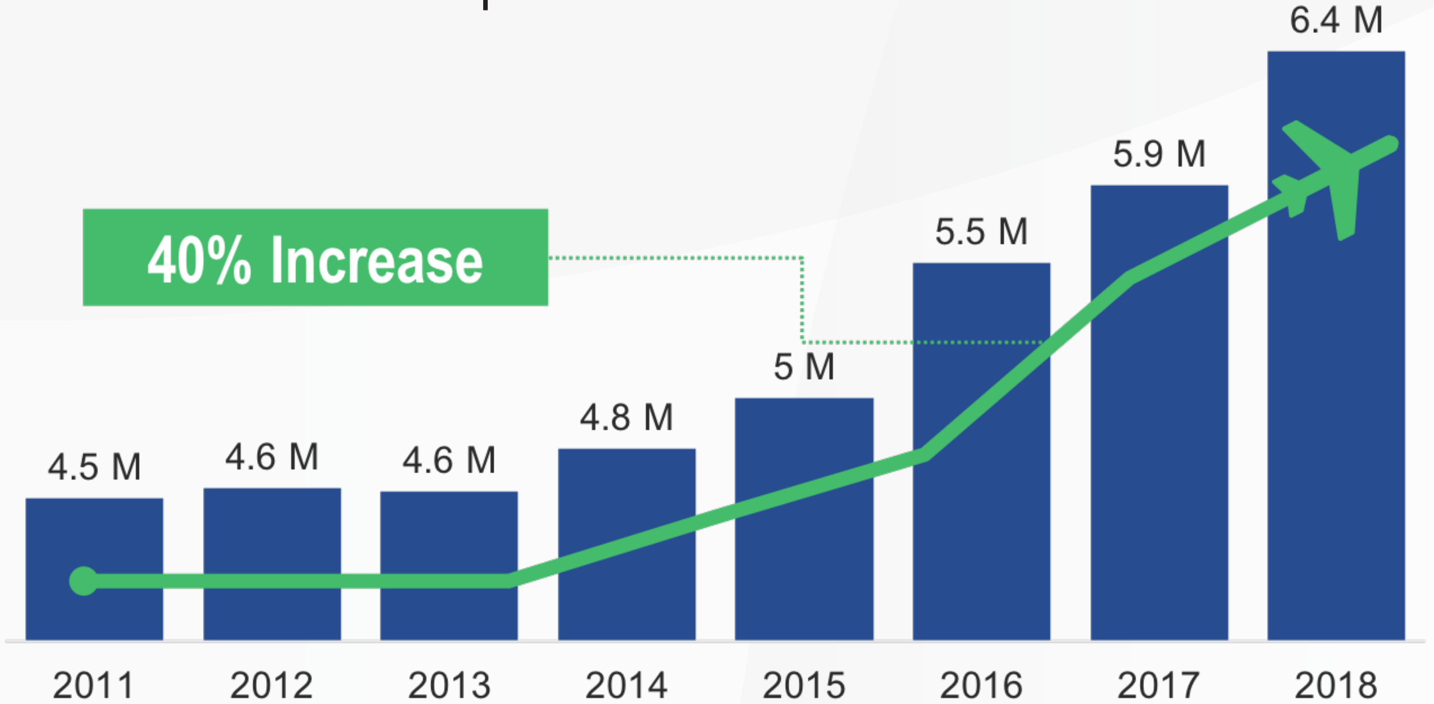
Supports More Than 86,000 Regional Jobs

Generates $450.9 Million in State and Local Taxes

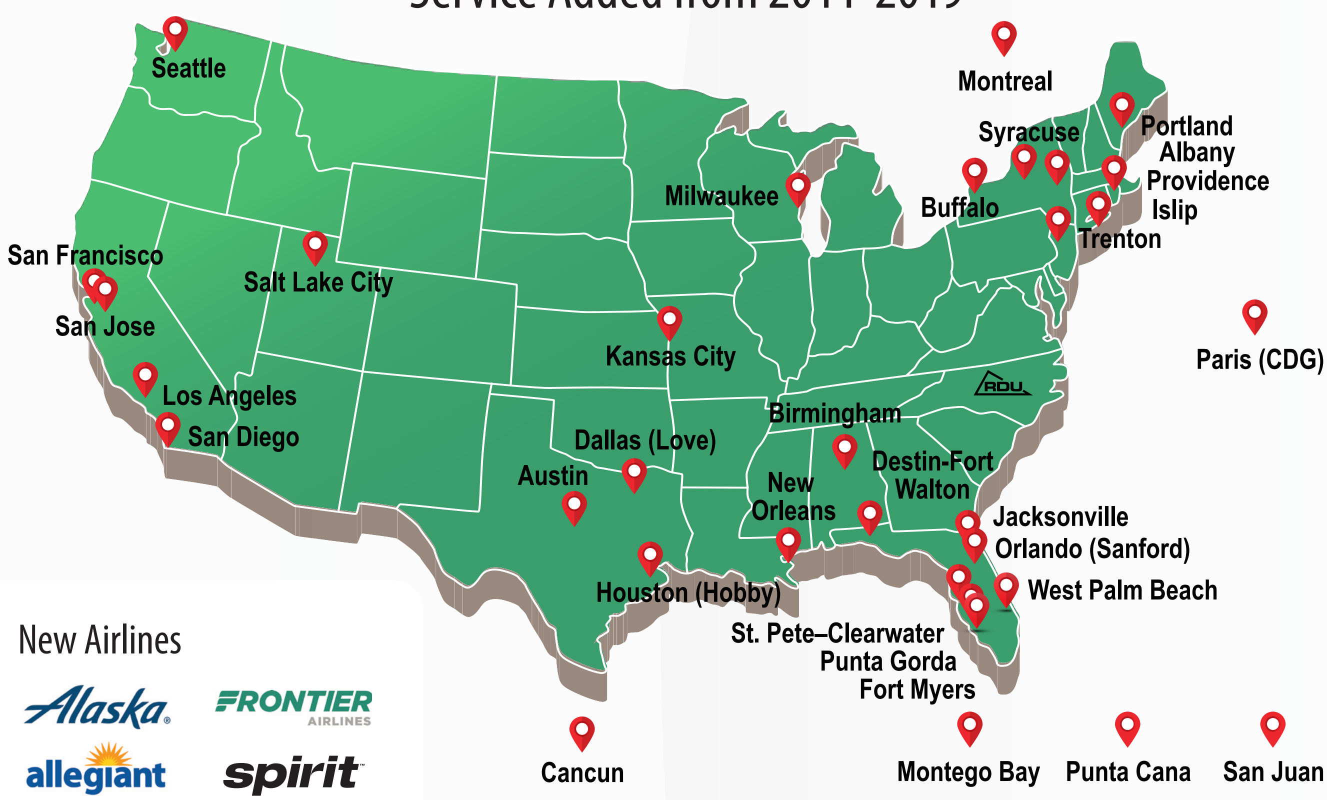
$12.6 Billion Annual Economic Impact

OUR GROWTH

Enplanements from 2011-2018



Service Added from 2011-2019

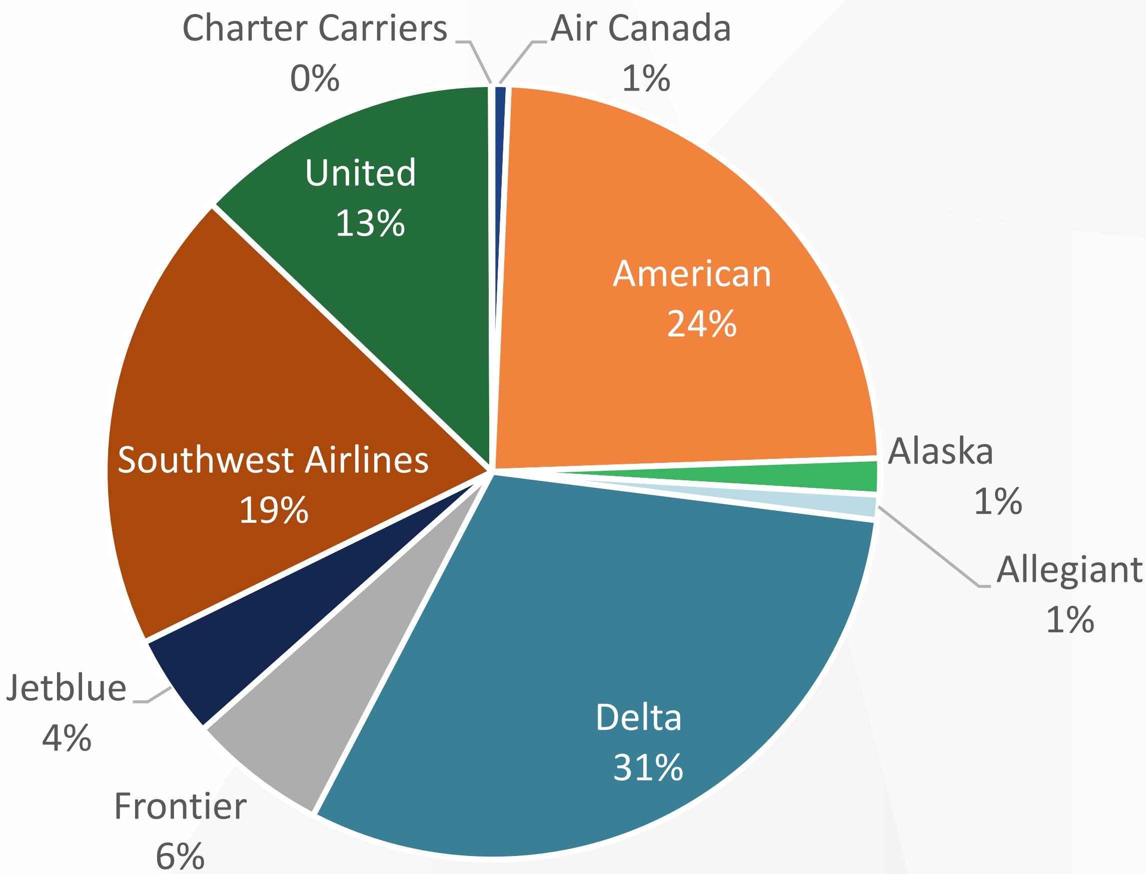


New Airlines

Alaska
Frontier Airlines
allegiant
spirit
VIA Airlines

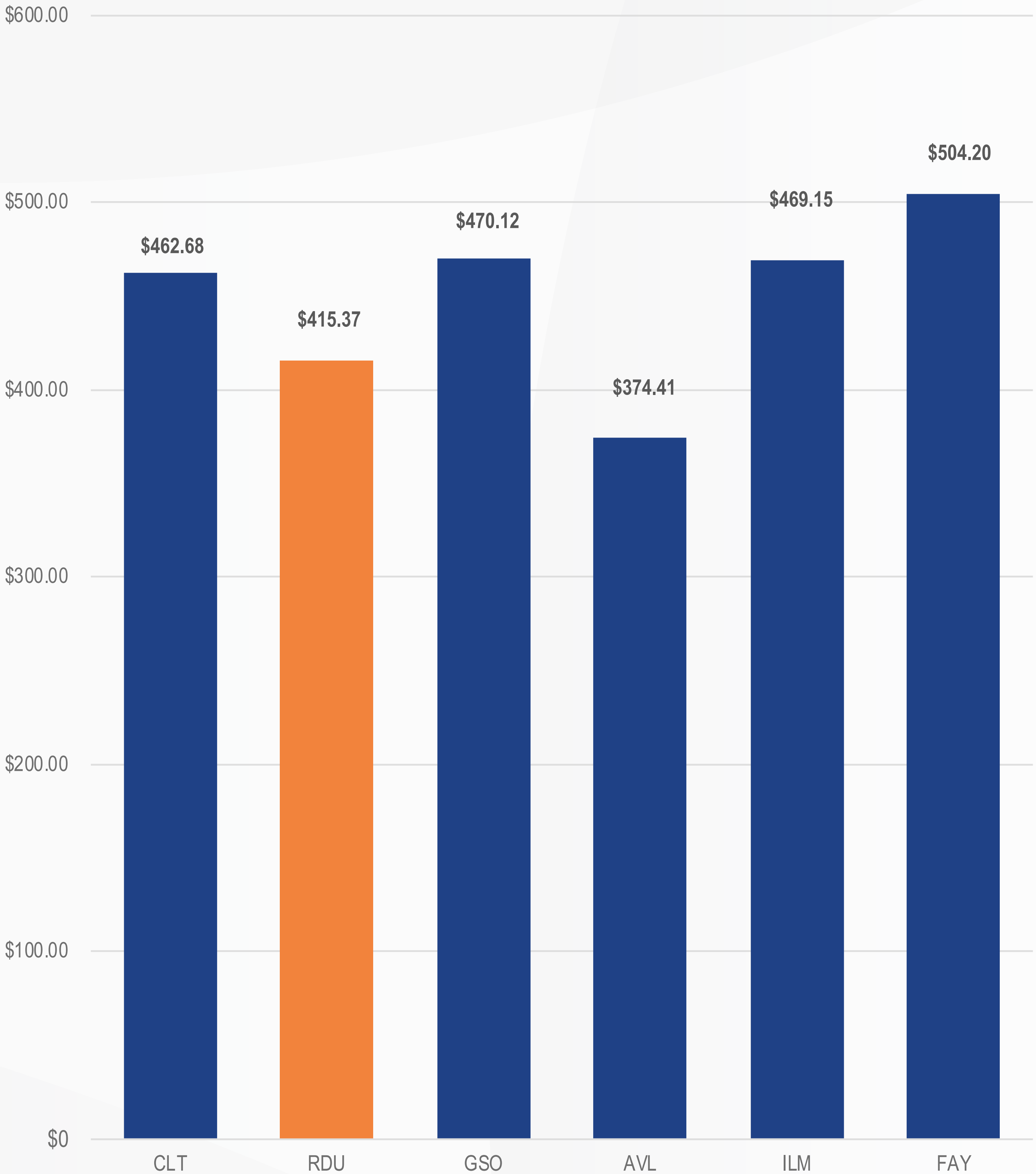
OUR AIRLINE PARTNERS

Diversified Market Share for CYE 2018

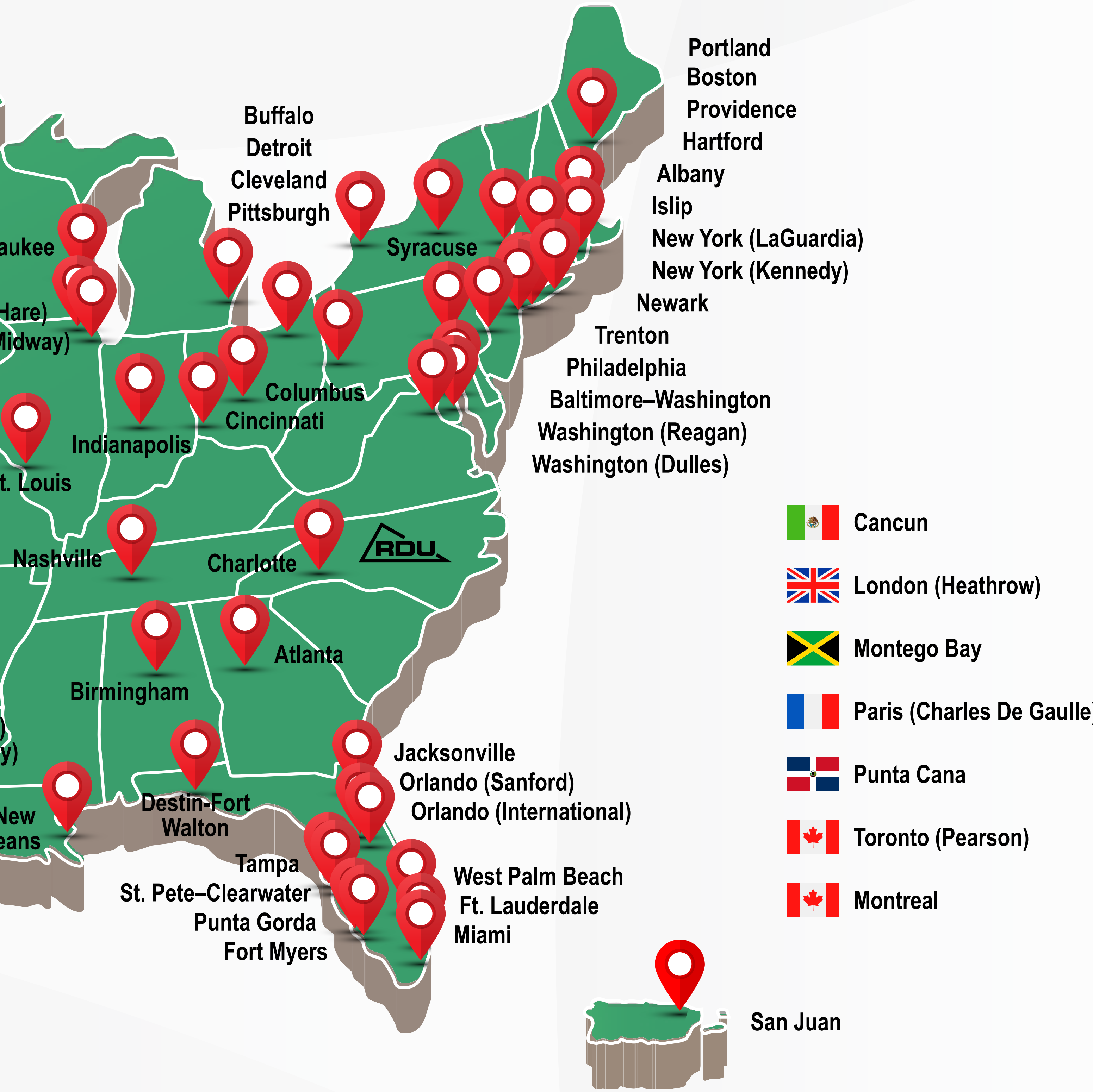


AVERAGE FARES

How RDU Stacks Up with NC Airports



66 NONSTOP DESTINATIONS


Portland
Boston
Providence
Hartford
Albany
Islip
New York (LaGuardia)
New York (Kennedy)
Newark
Trenton
Philadelphia
Baltimore–Washington
Washington (Reagan)
Washington (Dulles)
Buffalo
Detroit
Cleveland
Pittsburgh
Syracuse
Columbus
Cincinnati
Indianapolis
Nashville
Charlotte
RDU
Atlanta
Birmingham
Jacksonville
Orlando (Sanford)
Orlando (International)
Destin-Fort Walton
Tampa
St. Pete–Clearwater
Punta Gorda
Fort Myers
West Palm Beach
Ft. Lauderdale
Miami
San Juan
Cancun
London (Heathrow)
Montego Bay
Paris (Charles De Gaulle)
Punta Cana
Toronto (Pearson)
Montreal

STRATEGIC PLAN

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's Business Plan.

Our Strategic Plan directs us to continuously elevate the customer experience, remain fiscally competitive and achieve operational excellence.

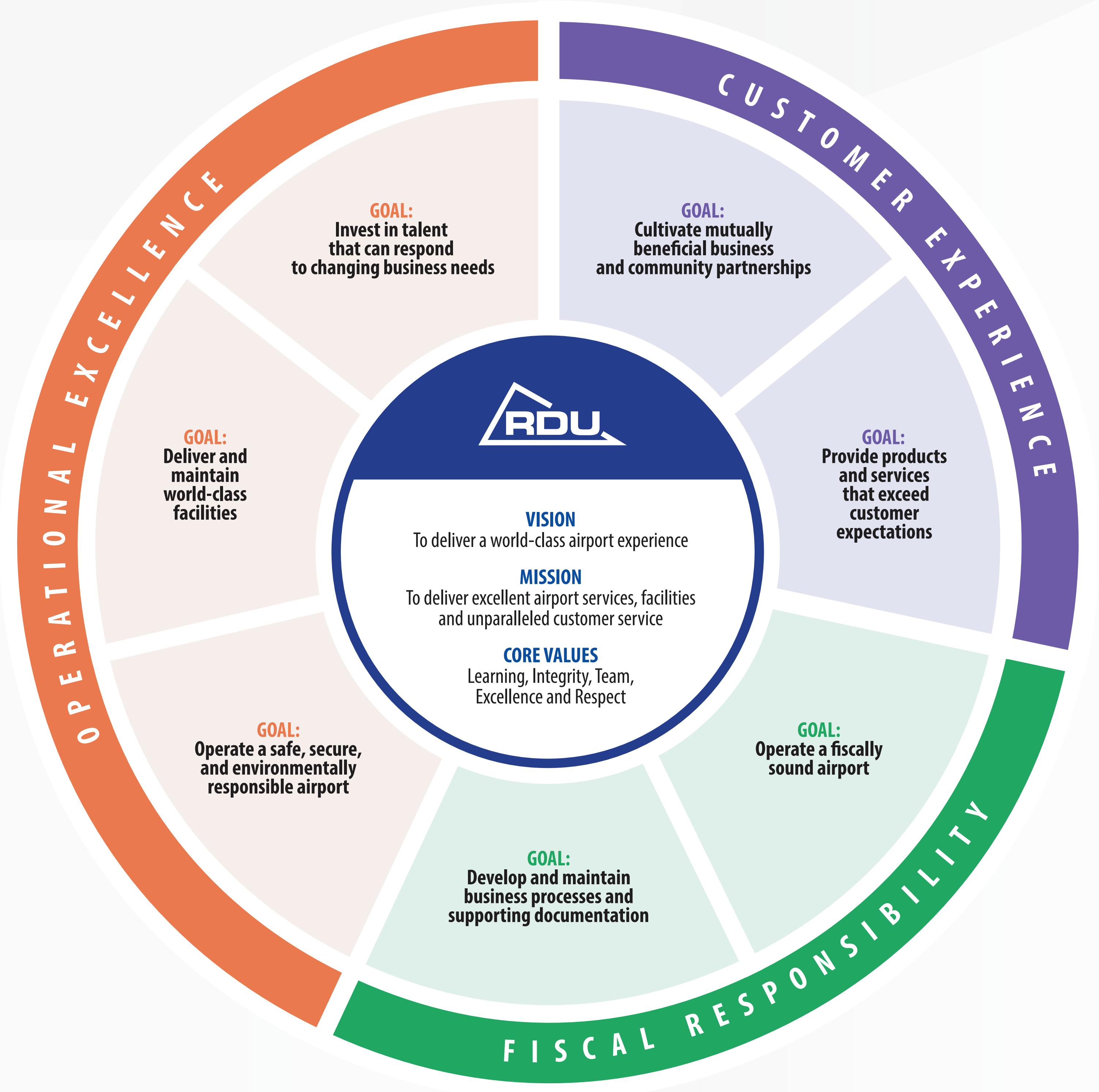
We do this to support the economic vitality of the region in which we live, to provide services to meet the air travel demands of our community and to provide a welcoming experience to visitors from around the world.

The Strategic Plan focuses on three competitive strategies:

- Fiscal Responsibility
- Customer Experience
- Operational Excellence

Seven goals and 20 associated objectives are designed to support our strategic focus over the next several years. Our values of learning, integrity, team, excellence and respect are at the core of all we do and are critical to fulfilling our vision of delivering a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

The Strategic Plan is a living document, providing a roadmap to guide our journey in the operation and development of Raleigh-Durham International Airport.



OPERATIONAL EXCELLENCE
CUSTOMER EXPERIENCE
FISCAL RESPONSIBILITY
GOAL: Invest in talent that can respond to changing business needs
GOAL: Cultivate mutually beneficial business and community partnerships
GOAL: Deliver and maintain world-class facilities
GOAL: Provide products and services that exceed customer expectations
RDU
VISION
To deliver a world-class airport experience
MISSION
To deliver excellent airport services, facilities and unparalleled customer service
CORE VALUES
Learning, Integrity, Team, Excellence and Respect
GOAL: Operate a safe, secure, and environmentally responsible airport
GOAL: Operate a fiscally sound airport
GOAL: Develop and maintain business processes and supporting documentation

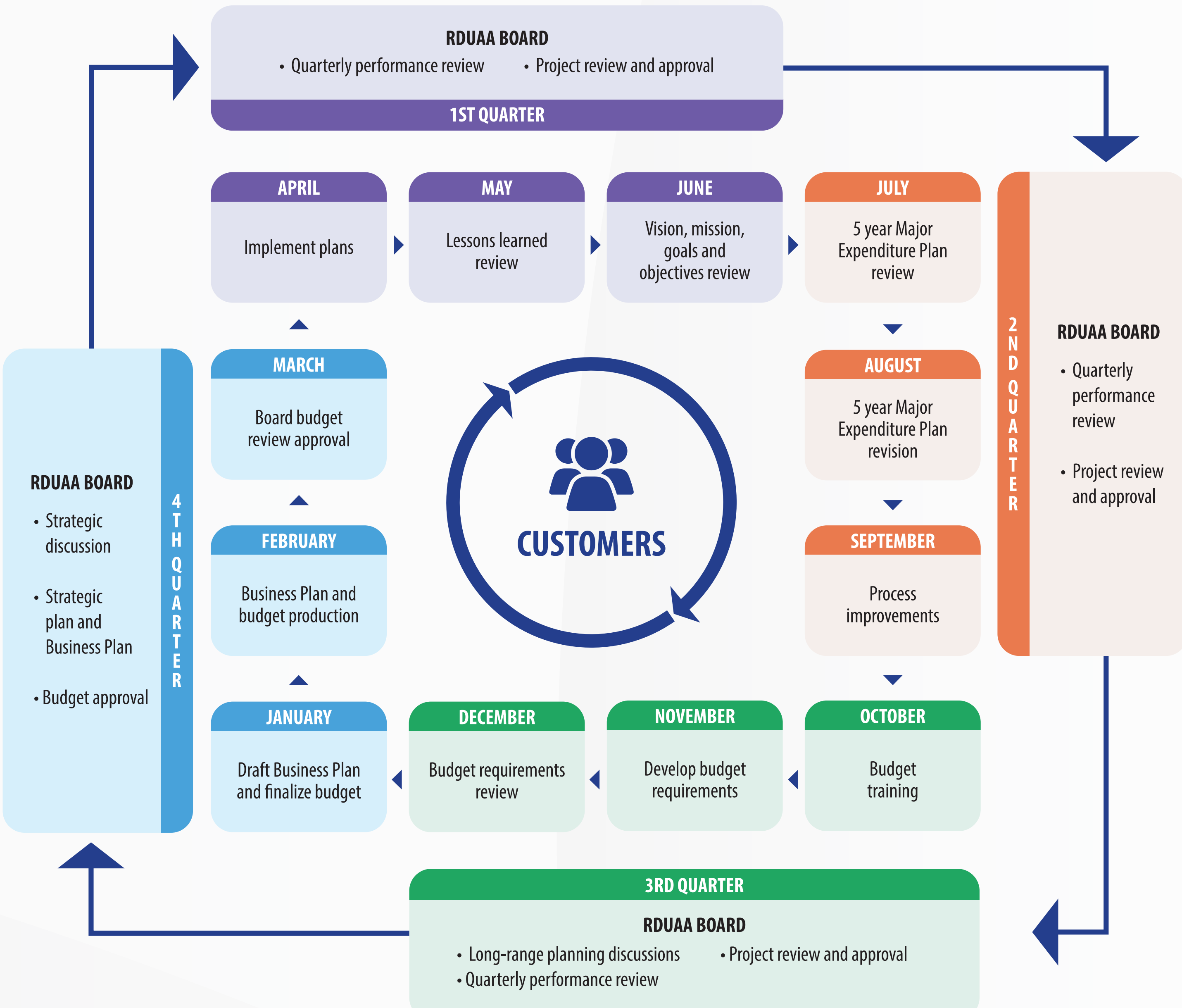
STRATEGIC ALIGNMENT

RDU's strategic alignment process illustrates how our Business Plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and projects support our goals and objectives, which align with our three competitive strategies, ultimately enabling our vision and mission.

BUSINESS PLANNING

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization's goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our three competitive strategies. From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

PLANNING CYCLE



COMPETITIVE STRATEGY

FISCAL RESPONSIBILITY

GOAL: Operate a fiscally sound airport

OBJECTIVE 1:
Improve the overall financial position

Tactic 1: Develop a Financial Master Plan

OBJECTIVE 2:
Maintain an exemplary level of risk management, controls and governance

Tactic 1: Enterprise Risk Management Project - Phase 3

OBJECTIVE 3:
Promote efficiencies and reduce costs

Tactic 1: Implement a Business Intelligence (BI) Tool

OBJECTIVE 4:
Enhance and diversify revenue-generating products and services

Tactic 1: Terminal 2 Food Program Redevelopment

Tactic 2: Pouring Rights Program

Tactic 3: General Aviation (GA) Corporate Campus Development

GOAL: Develop and maintain business processes and supporting documentation

OBJECTIVE 1:
Develop, adopt and maintain up-to-date written policies and procedures

Tactic 1: Development of Policies & Procedures

OBJECTIVE 2:
Embrace industry best practices and focus on continuous improvement

Tactic 1: Oracle Improvement Program

OBJECTIVE 3:
Ensure training, implementation and compliance with adopted policies and procedures

Tactic 1: Develop and Implement a Compliance Training Program

COMPETITIVE STRATEGY

CUSTOMER EXPERIENCE

GOAL: Cultivate mutually beneficial business and community partnerships

OBJECTIVE 1:
Inform and engage customers, community and business stakeholders

Tactic 1: RDU Brand Project

Tactic 2: Develop a Public Relations Strategy

GOAL: Provide products and services that exceed customer expectations

OBJECTIVE 1:
Develop business plans for facilities and services

Tactic 1: Parking Improvements Business Plan

Tactic 2: Passenger and Ramp WiFi Upgrades

OBJECTIVE 2:
Maintain, enhance and expand flight choices and destinations as determined by travel demand and community support

Tactic 1: Director of Air Service Development Recruitment

COMPETITIVE STRATEGY

OPERATIONAL EXCELLENCE

GOAL: Deliver and maintain world-class facilities

OBJECTIVE 1:
Create and implement a comprehensive asset management program

- Tactic 1: 5L-23R Runway Preservation Program
- Tactic 2: ParkRDU Economy 3 Lot Rehabilitation
- Tactic 3: Common Use Transformation Program
- Tactic 4: Terminal 2 Baggage Handling System (BHS) Lower Level Controls Upgrade Program
- Tactic 5: John Brantley Boulevard Reconstruction Project
- Tactic 6: Parking Garage Mechanical Systems Upgrade
- Tactic 7: Roadway Informational Sign Rehabilitation
- Tactic 8: Terminal 2 and Airport Operations Center Primary Computing Facility (PCF) Room Uninterruptable Power Supply (UPS) System Replacement

OBJECTIVE 2:
Complete and implement the Master Plan

Tactic 1:	5L-23R Replacement Program
Tactic 2:	Reconstruction of Taxiways B and F
Tactic 3:	Taxiway D Rehabilitation (between Taxiway A and Taxiway H) - Design Only
Tactic 4:	Consolidated Rental Car (CONRAC) Program and Ground Transportation Center
Tactic 5:	Park Economy 3 Expansion Program - Environmental Assessment and Design
Tactic 6:	West Remain Overnight (RON) Apron Construction
Tactic 7:	Terminal 1: Four Gate Activation
Tactic 8:	Terminal 1: Four Gate Expansion
Tactic 9:	Federal Inspection Service (FIS) Facilities Expansion Program
Tactic 10:	Terminal 2 Security Checkpoint Expansion

OBJECTIVE 3:
Allocate and align resources to achieve success

Tactic 1:	Implement Project Management Office (PMO)

GOAL: Invest in talent that can respond to changing business needs

OBJECTIVE 1:
Attract, develop and retain high-performing employees

Tactic 1: Human Resources Organizational Restructuring

OBJECTIVE 2:
Foster a workplace that emphasizes communication, collaboration, consensus building, and commitment to achieve organizational goals

Tactic 1: Implement a Learning Management System (LMS)

Tactic 2: Talent Management: Performance Management

GOAL: Operate a safe, secure, and environmentally responsible airport

OBJECTIVE 1:
Deploy resources to ensure safety and security

Tactic 1: Cyber Security Program

Tactic 2: Secured Area Access Control System (SAACS) Program

Tactic 3: Emergency Communications System Upgrade

OBJECTIVE 2:
Promote environmentally sustainable practices

Tactic 1: Sustainability Management Plan

OBJECTIVE 3:
Meet or exceed all regulatory standards

Tactic 1: Terminal Visual Paging

VISION 2040

An airport master plan is a comprehensive study of an airport, describing the short, medium, and long-term development plans needed to meet future aviation demand. Our 25-year Vision 2040 Master Plan focuses on four primary areas: airfield improvements, terminal development, ground transportation improvements and general aviation development. During the 2019-20 fiscal year, our team will focus on the projects included in the Business Plan for the four primary areas, as described below. Vision 2040 is our flight plan for the future.

AIRFIELD IMPROVEMENTS

Preserve existing infrastructure while building for the future:

- 5L-23R Runway Replacement Program
- Taxiway D Rehabilitation – Design
- Taxiway B and F Reconstruction
- West Remain Overnight (RON) Apron Construction
- Runway 5L-23R Preservation Program

TERMINAL DEVELOPMENT

Expand existing terminals as demand warrants:

- Federal Inspection Service (FIS) Facilities Expansion Program
- Terminal 1 – Four Gate Activation
- Terminal 2 – Security Checkpoint Expansion
- Terminal 1 – Four Gate Expansion

GROUND TRANSPORTATION IMPROVEMENTS

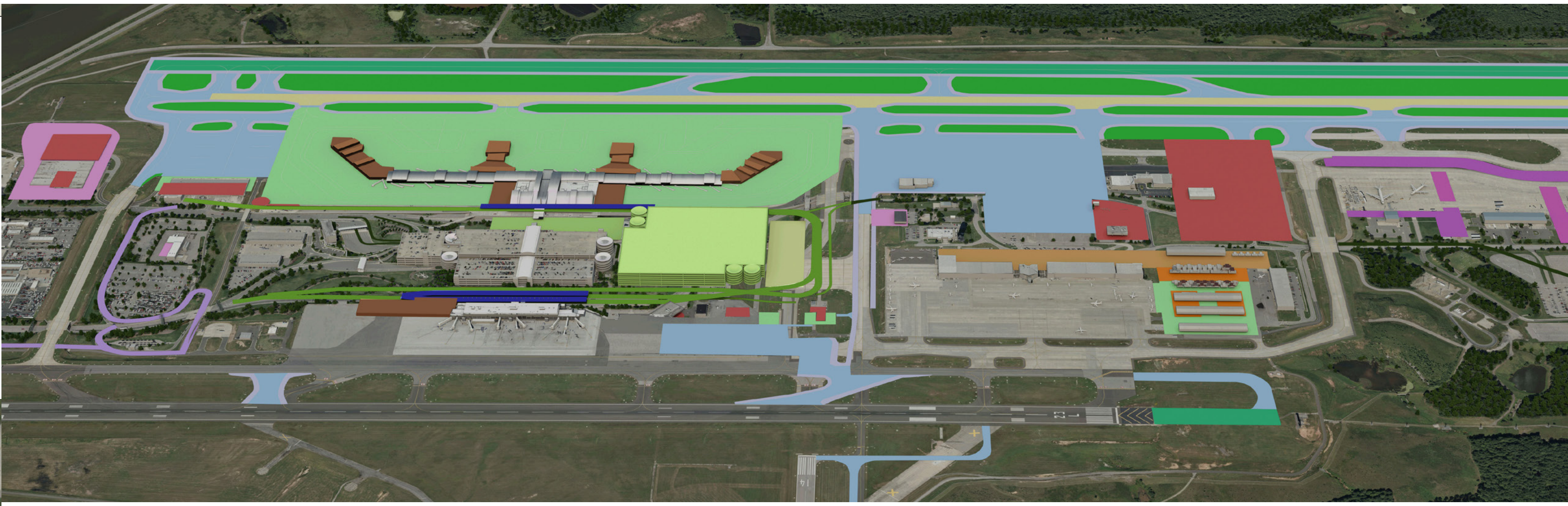
Create new ground transportation facilities, including a rental car facility, ground transportation center, parking and supporting improvements:

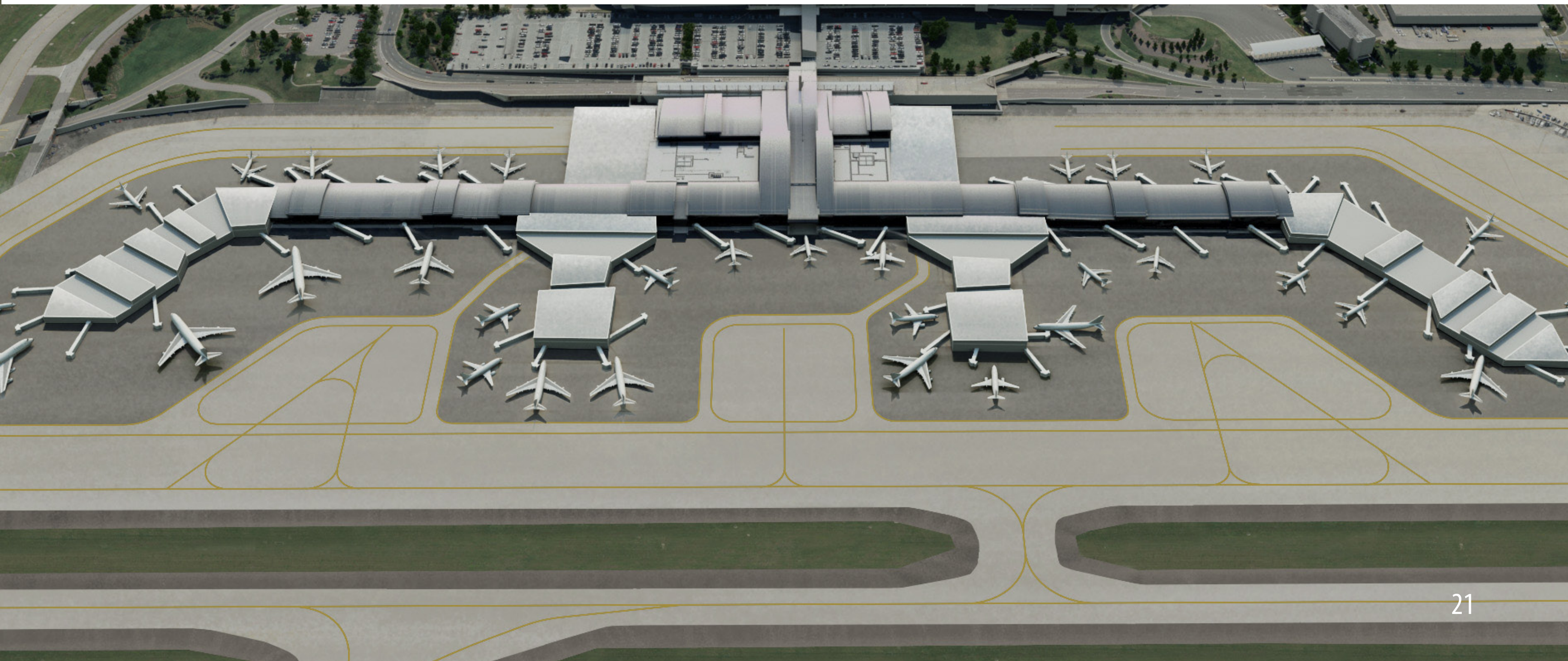
- Consolidated Rental Car (CONRAC) Program and Ground Transportation Center (GTC)
- Continued Improvements to Central Parking Facilities
- Park Economy 3 Expansion Program

GENERAL AVIATION DEVELOPMENT

Support the growth of general aviation through new facilities and locations:

- General Aviation (GA) Corporate Campus Development





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RDU Airport, NC 27623
rdu.com

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Raleigh-Durham Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
FY 2019-2020
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Raleigh-Durham Airport Authority

Summary and Cash Flow

RALEIGH-DURHAM AIRPORT AUTHORITY

2019-2020 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2019-2020 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2019 and ending March 31, 2020 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	$	83,743,379
Capital Projects Spend		103,906,489
Future CFC Projects		16,672,137
Net Debt Service – Interest		24,616,531
Debt Service – Principal		22,685,000
Total	$	251,623,536

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2019 and ending March 31, 2020:

REVENUES:

Airfield	$	16,210,753		
General Aviation		2,006,175		
Buildings and Grounds		147,832,008		
Total Operating Revenues			$	166,048,936
Interest and Other Income				8,586,395
Grants				15,033,000
PFC Revenue				27,052,627
CFC Revenue				16,672,137
Appropriated Fund Balance				18,230,441
Total			$	251,623,536

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2019.

Adopted this 21st day of March 2019

SCHEDULE II
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2020

OPERATING CASH FLOW SCHEDULE

	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Cash Flows from Operating Activities			
Operating Revenue Cash Flow	$ 166,048,936	$ 153,050,809	8.5 %
Operations, Maintenance and Administrative Expenses[1]	83,743,379	75,710,760	10.6 %
Net Cash Provided by Operating Activities	$ 82,305,557	$ 77,340,049	6.4 %
Investing Activities			
Interest and Other Income	$ 8,586,395	$ 3,806,753	125.6 %
Net Cash Provided by Investing Activities	$ 8,586,395	$ 3,806,753	125.6 %
Capital and Related Financing Activities			
General Airport Revenue Bonds (GARBs):			
Debt Service-Principal	$ (22,685,000)	$ (22,760,000)	(0.3)%
Debt Service-Interest Expense	(24,616,531)	(25,678,689)	(4.1)%
Other Capital and Financing Costs:			
Grants	15,033,000	33,914,374	(39.1)%
Passenger Facility Charges (PFCs)[2]	27,052,627	24,000,000	12.7 %
Capital Requests	(103,906,489)	(90,400,911)	14.9 %
Net Cash Used in Capital and Related Financing Activities	$ (109,122,393)	$ (80,925,226)	34.8 %
Increase (Decrease) in Cash and Cash Equivalents	**$ (18,230,441)**	**$ 221,576**	**(8,327.6)%**

Notes:

1 The FY 19/20 and FY 18/19 Other Post Employment Benefits and Separation Allowances in the amounts of $254,692 and $434,352, respectively, are non-cash expenses. These amounts are excluded from the Cash Flow Schedule.

2 RDU obtained FAA Approval on January 22, 2003, to begin collecting a $3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a $4.50 PFC effective October 1, 2004. The FY 19/20 PFCs of $27,052,627 will be used to reduce debt service.

SCHEDULE III
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2020

STATEMENT OF OPERATIONS

	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Operating Revenues	$ 166,048,936	$ 153,050,809	8.5 %
Total Operating Revenues	$ 166,048,936	$ 153,050,809	8.5 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	$ (83,998,071)	$ (76,145,112)	10.3 %
Depreciation	(49,778,820)	(49,778,820)	— %
Total Operating Expenses	$ (133,776,891)	$ (125,923,932)	6.2 %
Operating Income	$ 32,272,045	$ 27,126,877	19.0 %
Non-Operating Revenues:			
Interest and Other Income	$ 8,586,395	$ 3,806,753	125.6 %
Grants	20,648,821	33,914,374	(39.1)%
Passenger Facility Charges (PFCs)[1]	27,052,627	24,000,000	12.7 %
Customer Facility Charges (CFCs)[2]	16,672,137	14,442,200	15.4 %
Total Non-Operating Revenues	$ 72,959,980	$ 76,163,327	(4.2)%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBs)[3]	$ (24,422,909)	$ (25,454,289)	(4.1)%
Bond Related Fees	(193,622)	(224,400)	(13.7)%
Amortization of Prior Bond Issue Premiums	2,800,000	2,800,000	— %
Total Non-Operating Expenses	$ (21,816,531)	$ (22,878,689)	(4.6)%
Net Earnings	**$ 83,415,494**	**$ 80,411,515**	**3.7 %**

1 RDU obtained FAA Approval on January 22, 2003, to begin collecting a $3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a $4.50 PFC effective October 1, 2004. PFCs are used to directly offset Terminal 2 debt service.

2 Commencing on January 1, 2017, rental car customers pay a $5.00 facility charge for each transaction day to fund the future debt service and capital improvements of a rental car facility.

3 The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25. The debt service coverage ratio for FY19/20 and FY 18/19 is budgeted to be 4.46 and 3.30 respectively.

SCHEDULE IV
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2020

OPERATING REVENUE SUMMARY

COMPLEX	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Airfield Complex			
Airfield-211	$ 15,728,657	$ 16,572,629	(5.1)%
Fuel Flowage-214	473,000	474,000	(0.2)%
Other Airfield-219	9,096	17,640	(48.4)%
Total Airfield Complex	16,210,753	17,064,269	(5.0)%
Terminal Complex			
Terminal 1-321	6,792,967	6,817,208	(0.4)%
Terminal 2-331	39,831,949	35,573,665	12.0 %
Terminal Security-332	8,112,634	7,314,427	10.9 %
Terminal Miscellaneous-351	1,691,014	1,333,202	26.8 %
Total Terminal Complex	56,428,564	51,038,502	10.6 %
General Aviation Complex			
G/A General-381	1,572,165	1,654,896	(5.0)%
G/A Terminal-382	434,010	443,010	(2.0)%
Total General Aviation Complex	2,006,175	2,097,906	(4.4)%
Cargo Complex			
North Cargo-431	1,126,874	1,110,572	1.5 %
South Cargo 1-432	571,182	442,746	29.0 %
South Cargo 2-433	433,301	455,511	(4.9)%
South Cargo 3-434	549,506	612,300	(10.3)%
Total Cargo Complex	2,680,863	2,621,129	2.3 %
Fuel Farm Complex			
Fuel Farm-441	2,252,400	2,012,400	11.9 %
Rental Car Complex			
Rental Car-561	17,730,648	15,669,933	13.2 %
Office & Other Buildings Complex			
Department of Transportation (DOT) Hangar-452	253,406	—	n/a
Sheetz-491	279,885	272,436	2.7 %
Miscellaneous Other Locations-489	880,632	799,379	10.2 %
Total Office & Other Buildings Complex	1,413,923	1,071,815	31.9 %
Parking Complex			
RDU Parking-651	61,112,347	56,318,809	8.5 %
Off-Airport Parking-651	468,000	448,000	4.5 %
Total Parking Complex	61,580,347	56,766,809	8.5 %
Ground Transportation Complex			
Taxi Operation-721	474,664	501,664	(5.4)%
AVI Ground Transportation Fees-725	5,270,599	4,166,382	26.5 %
Total Ground Transportation Complex	5,745,263	4,668,046	23.1 %
General Grounds Complex			
Roadways-881	—	40,000	(100.0)%
TOTAL OPERATING REVENUE	**$ 166,048,936**	**$ 153,050,809**	**8.5 %**

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2020

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
		Chief Executive Officer Division:			
1010	000	Airport Authority and President/CEO	$ 2,952,495	$ 4,408,147	(33.0)%
1030	000	Audit	469,810	408,966	14.9 %
1050	000	Legal and Compliance	882,913	799,866	10.4 %
1060	000	Procurement	711,980	794,652	(10.4)%
		Communications Division:			
2010	000	Air Service Development	161,874	295,037	(45.1)%
2030	000	Communications and Community Affairs	1,199,831	780,917	53.6 %
		Human Capital Management Division:			
3030	000	Human Resources and Payroll	1,912,118	1,243,332	53.8 %
3050	000	Talent Management	227,168	192,692	17.9 %
		Commercial Management & Marketing Div:			
2040	000	Marketing	1,282,652	666,651	92.4 %
2050	000	Guest Services	1,028,666	918,441	12.0 %
4010	000	Concessions	968,777	766,377	26.4 %
4070	000	Parking	5,866,080	4,767,866	23.0 %
4075	000	Ground Transportation	1,928,081	1,740,300	10.8 %
4080	000	Property Development	404,281	229,882	75.9 %
		Finance, Accounting and Risk Division:			
5030	000	Finance	2,033,654	1,843,792	10.3 %
5070	000	Risk Management and Safety	403,718	396,141	1.9 %
		Operations Division			
		Airport Operations Business Unit:			
6110	000	Aircraft Rescue and Fire Fighting	2,156,352	2,070,163	4.2 %
6120	000	Communications Center	1,450,392	1,044,822	38.8 %
6150	000	Law Enforcement	5,022,289	4,931,947	1.8 %
6170	000	Operations Department	2,145,257	2,070,878	3.6 %
6180	000	Traffic Control Section	2,042,343	1,739,409	17.4 %
		Project Management Business Unit:			
6210	000	Project Management Department	348,851	—	n/a
		Facilities Asset Mgmt Business Unit:			
6310	000	Building and Building Systems	690,711	361,595	91.0 %
6330	000	Facilities Asset Management	676,126	584,389	15.7 %
6340	000	Facilities Engineering	401,072	537,743	(25.4)%
6350	000	GIS	298,073	363,114	(17.9)%
		Operational Asset Mgmt Business Unit:			
6510	000	Baggage Systems	214,594	136,079	57.7 %
6520	000	Contract Facilities Maintenance	274,746	240,369	14.3 %
6540	000	Fleet Maintenance	1,934,686	1,392,825	38.9 %
6550	000	Fueling Systems	1,307,027	1,670,596	(21.8)%
6570	000	Facilities Maintenance	3,135,371	3,292,788	(4.8)%
6580	000	Fields Maintenance	2,146,607	1,990,900	7.8 %
		Planning and Environment Business Unit:			
6750	000	Noise	303,679	195,311	55.5 %
6760	000	Environment	408,058	147,516	176.6 %
6770	000	Planning	311,811	275,188	13.3 %
		Information Services Division:			
7010	000	Information Services	6,377,149	5,471,194	16.6 %
		Airport Facilities			
-	211, 219	Airfield Complex	2,580,605	1,855,477	39.1 %
-	321	Terminal 1 Complex	2,940,485	2,725,804	7.9 %
-	331	Terminal 2 Complex	15,364,100	13,520,632	13.6 %
-	334	Federal Inspection Services (FIS)	120,250	45,250	165.7 %
-	341	Central Energy Plant	1,348,224	1,060,311	27.2 %
-	351	Miscellaneous Terminal Complex	68,590	—	n/a
-	381	General Aviation-General	87,679	350,504	(75.0)%
-	382	General Aviation Terminal	393,950	246,993	59.5 %
-	431	North Cargo Complex	49,957	44,426	12.4 %

SCHEDULE V - CONTINUED
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2020

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			FY 2019-2020	FY 2018-2019	
DEPT	COMPLEX	DIVISION AND DEPARTMENT TITLE	BUDGET	BUDGET	% CHANGE
-	432	South Cargo 1 Complex	22,900	16,426	39.4 %
-	433	South Cargo 2 Complex	51,786	53,546	(3.3)%
-	434	South Cargo 3 Complex	251,672	125,893	99.9 %
-	441	Fuel Farm Complex	451,252	163,463	176.1 %
-	451	Authority Building Complex	318,660	291,487	9.3 %
-	452	Department of Transportation DOT Hangar	26,606	26,182	1.6 %
-	453	Maintenance Building Complex	309,734	283,273	9.3 %
-	454	Airport Operations Center (AOC)	430,588	403,971	6.6 %
-	455	Centralized Waste Complex	307,016	246,708	24.4 %
-	456	Fire and Rescue Building	9,695	9,622	0.8 %
-	489	Miscellaneous Other Locations	75,336	570,297	(86.8)%
-	491	Sheetz	39,478	3,612	993.0 %
-	561	Rental Car Complex	198,268	66,368	198.7 %
-	601	Parking Lot 1	13,439	10,895	23.4 %
-	602-604	Park RDU Economy 2,3,4	57,602	46,474	23.9 %
-	605	Parking Lot 5	96	100	(4.0)%
-	621	Park RDU Central	1,679,625	927,236	81.1 %
-	631	Parking-General Aviation	2,352	1,900	23.8 %
-	651	RDU Parking General	1,163,659	1,061,324	9.6 %
-	721	Taxi Operations	51,466	37,213	38.3 %
-	725	Automated Vehicle ID (AVI)/Ground	41,825	40,325	3.7 %
-	881	Roadways	1,392,830	1,554,489	(10.4)%
-	889	Water and Sewer Lines	69,054	1,585,026	(95.6)%
		Total Operating Expenses	**$ 83,998,071**	**$ 76,145,112**	**10.3 %**

SCHEDULE VI
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2020

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE		FY 2019-2020	FY 2018-2019	
G/L #	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	Salaries	$ 26,918,988	$ 24,626,247	9.3 %
70120	Overtime	430,346	430,666	(0.1)%
	Total Salaries and Overtime	**27,349,334**	**25,056,913**	**9.1 %**
70210	Health Insurance	3,167,400	2,296,685	37.9 %
70220	Accident Insurance	350	430	(18.6)%
70230	Retirement	2,096,556	1,827,230	14.7 %
70240	401K Match	1,186,248	1,086,000	9.2 %
70250	Social Security	2,006,316	1,845,559	8.7 %
70260	Dental	270,432	211,965	27.6 %
70270	Vision	44,820	31,641	41.7 %
70280	Retiree Health Care (OPEB)	250,000	429,660	(41.8)%
70290	Retiree Separation Allowance Expense	4,692	4,692	— %
	Total Employee Benefits	**9,026,814**	**7,733,862**	**16.7 %**
70330	Moving Expenses	45,000	—	n/a
70335	Other Employee Related Expenses	55,356	60,181	(8.0)%
70340	Physical Examinations	77,441	76,276	1.5 %
70350	Professional Training & Dues	535,506	496,665	7.8 %
70360	Tuition Assistance	34,000	32,000	6.3 %
70370	Unemployment Compensation	15,000	15,000	— %
70380	Uniforms	153,924	166,753	(7.7)%
	Total Employee Related	**916,227**	**846,875**	**8.2 %**
	Total Salaries, Benefits and Related	**37,292,375**	**33,637,650**	**10.9 %**
71110	Advertising and Marketing Services	394,500	100,475	292.6 %
71120	Audit Fees	55,780	45,825	21.7 %
71130	Legal Fees	320,000	320,000	— %
71140	Technology Services	1,754,818	1,077,753	62.8 %
71190	Other Professional Services	2,763,107	2,615,621	5.6 %
	Total Professional Services	**5,288,205**	**4,159,674**	**27.1 %**
71310	Airport Operations Information System (AOIS) Services	2,439,357	799,500	205.1 %
71320	Baggage Handling System & Boarding Bridge Services	2,688,753	2,560,080	5.0 %
71330	Elevators/Escalators	1,023,053	1,023,057	— %
71340	Heating Ventilation and Air Conditioning (HVAC)	481,486	474,799	1.4 %
71350	Janitorial	5,820,649	5,316,651	9.5 %
71360	Landscaping	1,264,614	1,127,525	12.2 %
71370	Repairs and Maintenance	1,507,025	1,718,790	(12.3)%
71380	Ramp Tower	865,179	846,144	2.2 %
71400	Waste Disposal	303,000	243,000	24.7 %
71900	Other Contracted Services	7,399,239	6,379,137	16.0 %
	Total Contractual Labor	**23,792,355**	**20,488,683**	**16.1 %**
72010	Electricity	5,107,824	4,866,684	5.0 %
72020	Natural Gas	389,163	425,000	(8.4)%
72030	Water	471,004	413,000	14.0 %
72040	Sewer	860,998	763,000	12.8 %
72050	Telecommunications	251,460	251,464	— %
72060	TV Service Providers	85,308	70,619	20.8 %
	Total Utilities	**7,165,757**	**6,789,767**	**5.5 %**

SCHEDULE VI - CONTINUED
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2020

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE G/L #	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
73010	Computer Hardware	664,960	865,612	(23.2)%
73020	Computer Software	168,109	85,872	95.8 %
73030	Small Equipment	521,629	300,561	73.6 %
73040	Fuel	693,217	418,726	65.6 %
73050	Promotional Supplies	124,744	111,017	12.4 %
73060	Baggage Handling System & Boarding Bridge Supplies	520,403	522,900	(0.5)%
73070	ID System Supplies	28,169	31,215	(9.8)%
73090	Parts and Supplies	1,443,590	1,295,195	11.5 %
	Total Materials and Supplies	**4,164,821**	**3,631,098**	**(15.6)%**
74010	Insurance Premiums	1,488,348	1,376,000	8.2 %
74080	Insurance Claims	100,000	100,000	— %
	Total Insurance	**1,588,348**	**1,476,000**	**7.6 %**
75010	Bank Fees and Charges	—	72,000	(100.0)%
75020	Credit Card Fees	1,810,650	1,561,020	16.0 %
75025	Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	10,000	— %
75030	Division of Criminal information Access Fees	169,530	156,360	8.4 %
75040	K-9 Program	10,040	10,040	— %
75050	Permit Administration	49,502	36,341	36.2 %
75060	Office and General Supplies	88,298	82,759	6.7 %
75070	Copier Expense	72,500	72,500	— %
75080	Postage	20,468	15,808	29.5 %
75090	Printing	98,775	112,681	(12.3)%
75100	Meals and Per Diem	126,060	97,418	29.4 %
75110	Travel Expense	268,255	243,078	10.4 %
75900	Miscellaneous Operating Expenses	1,982,132	3,492,235	(43.2)%
	Total General and Administrative	**4,706,210**	**5,962,240**	**(21.1)%**
	Total Operating Expenses	**$ 83,998,071**	**$ 76,145,112**	**10.3 %**

Detailed Operating Revenue

Raleigh-Durham Airport Authority

SCHEDULE VII-A-1
OPERATING REVENUE
AIRFIELD COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
211 Airfield Complex						
61100	0000	211	Domestic Landing Fees Terminal 1	$ 2,836,541	$ 3,051,634	(7.0)%
61200	0000	211	Domestic Landing Fees Terminal 2	11,563,508	12,072,684	(4.2)%
61300	0000	211	International Landing Fees Terminal 2	288,000	288,000	— %
61400	0000	211	Landing Fees Cargo	1,040,608	1,160,311	(10.3)%
			Total Landing Fees	**15,728,657**	**16,572,629**	**(5.1)%**
214 G/A Fuel Flowage Complex						
61700	0000	214	Fuel Flowage Fees	473,000	474,000	(0.2)%
			Total Fuel Flowage	**473,000**	**474,000**	**(0.2)%**
219 Other Airfield Complex						
62340	0000	219	Maintenance & Operating (M&O) Expense Recovery	4,296	11,640	(63.1)%
66900	0000	219	Miscellaneous Revenue Aeronautical	4,800	6,000	(20.0)%
			Total Other Airfield	**9,096**	**17,640**	**(48.4)%**
			TOTAL AIRFIELD COMPLEX	**$ 16,210,753**	**$ 17,064,269**	**(5.0)%**

SCHEDULE VII-A-2

OPERATING REVENUE

TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
321 Terminal 1 Complex						
			Fixed Rent			
62100	0000	321	Fixed Rent Aeronautical T1	$ 2,448,608	$ 2,414,420	1.4 %
62150	0000	321	Fixed Rent Non-Aeronautical T1	290,315	296,097	(2.0)%
			Total Terminal 1 Fixed Rent	**2,738,923**	**2,710,517**	**1.0 %**
			Percentage Rent			
62410	0000	321	Percentage Rent T1	28,000	25,000	12.0 %
62420	0000	321	Percentage Rent Food & Beverage T1	1,098,000	986,000	11.4 %
62430	0000	321	Percentage Rent Retail T1	435,600	401,100	8.6 %
62450	0000	321	Percentage Rent Other Terminal Services T1	279,050	318,500	(12.4)%
			Total Terminal 1 Percentage Rent	**1,840,650**	**1,730,600**	**6.4 %**
			Miscellaneous Rent			
62310	0000	321	Bag Claim Recovery	1,891,020	1,996,542	(5.3)%
62320	0000	321	Airport Operation Information System (AOIS) Recovery	137,712	121,494	13.3 %
62340	0000	321	Maintenance & Operating (M&O) Expense Recovery	4,032	83,436	(95.2)%
66100	0000	321	Gate Usage Fees	136,927	128,400	6.6 %
68400	0000	321	Telecommunications Services T1	41,703	44,219	(5.7)%
68900	0000	321	Miscellaneous Revenue Non-Aeronautical	2,000	2,000	— %
			Total Terminal 1 Miscellaneous Rent	**2,213,394**	**2,376,091**	**(6.8)%**
			TOTAL TERMINAL 1 COMPLEX	**$ 6,792,967**	**$ 6,817,208**	**(0.4)%**

SCHEDULE VII-A-2 CONTINUED
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
331 Terminal 2 Complex						
			Fixed Rent			
62100	0000	331	Fixed Rent Aeronautical T2	$ 16,297,449	$ 14,707,562	10.8 %
62150	0000	331	Fixed Rent Non-Aeronautical T2	742,422	611,060	21.5 %
			Total Terminal 2 Fixed Rent	**17,039,871**	**15,318,622**	**11.2 %**
			Percentage Rent			
62410	0000	331	Percentage Rent T2	270,000	50,000	440.0 %
62420	0000	331	Percentage Rent Food & Beverage T2	4,959,000	4,360,000	13.7 %
62430	0000	331	Percentage Rent Retail T2	3,597,067	2,220,624	62.0 %
62440	0000	331	Percentage Rent Duty Free	65,000	10,000	550.0 %
62450	0000	331	Percentage Rent Other Terminal Services T2	754,155	847,800	(11.0)%
			Total Terminal 2 Percentage Rent	**9,645,222**	**7,488,424**	**28.8 %**
			Miscellaneous Rent			
62310	0000	331	Bag Claim Recovery	8,399,448	7,899,141	6.3 %
62320	0000	331	Airport Operation Information System (AOIS) Recovery	1,493,760	1,113,492	34.2 %
62330	0000	331	Ramp Tower Recovery	865,182	800,710	8.1 %
62340	0000	331	Maintenance & Operating (M&O) Expense Recovery	34,705	384,168	(91.0)%
62610	000	331	Per Turn Fee	485,786	801,600	(39.4)%
66100	0000	331	Gate Usage Fees	1,665,537	1,562,689	6.6 %
66900	0000	331	Miscellaneous Revenue Aeronautical	4,800	—	n/a
68400	0000	331	Telecommunications Services T2	196,438	198,819	(1.2)%
68900	0000	331	Miscellaneous Revenue Non-Aeronautical	1,200	6,000	(80.0)%
			Total Terminal 2 Miscellaneous Rent	**13,146,856**	**12,766,619**	**3.0 %**
			TOTAL TERMINAL 2 COMPLEX	**$ 39,831,949**	**$ 35,573,665**	**12.0 %**

SCHEDULE VII-A-2 CONTINUED
OPERATING REVENUE
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
333 Terminal Security Complex						
			Security Fees			
66200	0000	332	Security Checkpoint	$ 4,247,220	$ 4,178,307	1.6%
66250	0000	333	TSA Checkpoint Reimbursement	277,400	277,400	—%
66300	0000	334	Federal Inspection Services (FIS) Int'l Passenger Fee	3,588,014	2,858,720	25.5%
			Total Terminal Security Fees	**8,112,634**	**7,314,427**	**10.9%**
351 Terminal Miscellaneous						
			Miscellaneous Terminal-Related			
62410	0000	351	Percentage Rent Terminal Miscellaneous	1,269,000	1,100,000	15.4%
68400	0000	351	Telecommunications Services Terminal Miscellaneous	169,854	169,854	—%
62340	0000	351	Maintenance & Operating (M&O) Expense Recovery	252,160	63,348	298.1%
			Total Terminal Miscellaneous	**1,691,014**	**1,333,202**	**26.8%**
			TOTAL TERMINAL COMPLEX	**$ 56,428,564**	**$ 51,038,502**	**10.6%**

SCHEDULE VII-A-3

OPERATING REVENUE

GENERAL AVIATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
381 General Aviation-General						
			Fixed Rent			
62150	0000	381	Fixed Rent Non-Aeronautical General Aviation Complex	$ 926,110	$ 1,140,882	(18.8)%
62200	0000	381	Ground Rent General Aviation Complex	189,352	188,113	0.7 %
62340	0000	381	Maintenance & Operating (M&O) Expense Recovery	364,680	257,688	41.5 %
68400	0000	381	Telecommunication Services General Aviation Complex	17,023	17,213	(1.1)%
			Total General Aviation-General Fixed Rent	**1,497,165**	**1,603,896**	**(6.7)%**
			Percentage Rent			
62410	0000	381	Percentage Rent General Aviation-General Complex	75,000	51,000	47.1 %
			Total General Aviation-General Percentage Rent	**75,000**	**51,000**	**47.1 %**
			Total General Aviation-General	**1,572,165**	**1,654,896**	**(5.0)%**
382 General Aviation Terminal						
			Fixed Rent			
62150	0000	382	Fixed Rent Non-Aeronautical General Aviation Terminal	432,000	432,000	— %
68400	0000	382	Telecommunication Services General Aviation Terminal	2,010	2,010	— %
			Total General Aviation Terminal Fixed Rents	**434,010**	**434,010**	**— %**
			Percentage Rent			
62410	0000	382	Percentage Rent General Aviation Terminal	—	9,000	(100.0)%
			Total General Aviation Terminal Percentage Rent	**—**	**9,000**	**(100.0)%**
			Total General Aviation-Terminal	**434,010**	**443,010**	**(2.0)%**
			TOTAL GENERAL AVIATION COMPLEX	**$ 2,006,175**	**$ 2,097,906**	**(4.4)%**

SCHEDULE VII-A-4
OPERATING REVENUE
CARGO COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
431 North Cargo						
62100	0000	431	Fixed Rent Aeronautical North Cargo Complex	$ 355,453	$ 347,306	2.3 %
62150	0000	431	Fixed Rent Non-Aeronautical North Cargo Complex	247,839	245,322	1.0 %
62200	0000	431	Ground Rent North Cargo Complex	317,665	317,460	0.1 %
62340	0000	431	Maintenance & Operating (M&O) Expense Recovery	205,392	199,956	2.7 %
68400	0000	431	Telecommunication Services North Cargo Complex	525	528	(0.6)%
			Total North Cargo Complex	**1,126,874**	**1,110,572**	**1.5 %**
432 South Cargo 1						
62150	0000	432	Fixed Rent Non-Aeronautical South Cargo 1 Complex	188,855	188,855	— %
62340	0000	432	Maintenance & Operating (M&O) Expense Recovery	220,248	249,120	(11.6)%
66200	0000	432	Security Checkpoint	157,308	—	n/a
68400	0000	432	Telecommunication Services South Cargo 1 Complex	3,571	3,571	— %
68900	0000	432	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
			Total South Cargo 1 Complex	**571,182**	**442,746**	**29.0 %**
433 South Cargo 2						
62100	0000	433	Fixed Rent Aeronautical South Cargo 2 Complex	106,056	106,056	— %
62150	0000	433	Fixed Rent Non-Aeronautical South Cargo 2 Complex	171,596	171,596	— %
62340	0000	433	Maintenance & Operating (M&O) Expense Recovery	153,048	172,860	(11.5)%
68400	0000	433	Telecommunication Services South Cargo 2 Complex	1,401	2,599	(46.1)%
68900	0000	433	Miscellaneous Revenue Non-Aeronautical	1,200	2,400	(50.0)%
			Total South Cargo 2 Complex	**433,301**	**455,511**	**(4.9)%**
434 South Cargo 3						
62100	0000	434	Fixed Rent Aeronautical South Cargo 3 Complex	265,901	265,901	— %
62150	0000	434	Fixed Rent Non-Aeronautical South Cargo 3 Complex	5,445	5,287	3.0 %
62340	0000	434	Maintenance & Operating (M&O) Expense Recovery	278,160	341,112	(18.5)%
			Total South Cargo 3 Complex	**549,506**	**612,300**	**(10.3)%**
			TOTAL CARGO COMPLEX	**$ 2,680,863**	**$ 2,621,129**	**2.3 %**

SCHEDULE VII-A-5

OPERATING REVENUE

FUEL FARM COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
441 Fuel Farm Complex						
68300	0000	441	Fuel Farm	2,250,000	2,010,000	11.9%
68900	0000	441	Miscellaneous Revenue Non-Aeronautical	2,400	2,400	—%
			TOTAL FUEL FARM COMPLEX	**$ 2,252,400**	**$ 2,012,400**	**11.9%**

SCHEDULE VII-A-6

OPERATING REVENUE

RENTAL CAR COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
561 Rental Car Complex						
			Fixed Rent			
62150	0000	561	Fixed Rent Non-Aeronautical Rental Car Complex	$ 1,043,234	$ 1,012,608	3.0%
62200	0000	561	Ground Rent Rental Car Complex	552,216	535,680	3.1%
62340	0000	561	Maintenance & Operating (M&O) Expense Recovery	611,580	561,645	8.9%
			Total Fixed Rent	**2,207,030**	**2,109,933**	**4.6%**
			Percentage Rent			
62410	0000	561	Percentage Rent	15,523,618	13,560,000	14.5%
			Total Percentage Rent	**15,523,618**	**13,560,000**	**14.5%**
			TOTAL RENTAL CAR COMPLEX	**$ 17,730,648**	**$ 15,669,933**	**13.2%**

SCHEDULE VII-A-7

OPERATING REVENUE

OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
452 Department of Transportation (DOT) Hangar						
62150	0000	452	Fixed Rent Non-Aeronautical Other Locations Complex	$ 226,800	$ —	n/a
62340	0000	452	Maintenance & Operating (M&O) Expense Recovery	26,606	—	n/a
			Total Department of Transportation (DOT) Hangar	**253,406**	**—**	**n/a**
491 Sheetz						
62200	0000	491	Ground Rent Sheetz Complex	165,000	165,000	—%
62340	0000	491	Maintenance & Operating (M&O) Expense Recovery	114,885	107,436	6.9%
			Total Sheetz	**279,885**	**272,436**	**2.7%**
489 Miscellaneous Other Locations						
62150	0000	489	Fixed Rent Non-Aeronautical Other Locations Complex	9,714	9,714	—%
62200	0000	489	Ground Rent Other Locations Complex	158,161	158,161	—%
68100	0000	489	Security Authorization Badges	653,261	600,604	8.8%
62340	0000	489	Maintenance & Operating (M&O) Expense Recovery	4,512	900	401.3%
62900	0000	489	Conference Rooms-Authority Building	54,984	30,000	83.3%
			Total Miscellaneous Other Locations	**880,632**	**799,379**	**10.2%**
			TOTAL OFFICE AND OTHER BUILDINGS COMPLEX	**$ 1,413,923**	**$ 1,071,815**	**31.9%**

SCHEDULE VII-A-8

OPERATING REVENUE

PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
641-651 RDU Parking						
63100	0000	651	Public Parking Fees	$ 60,403,533	$ 55,671,351	8.5%
63200	0000	641	Employee Parking Fees	479,611	429,000	11.8%
63300	0000	651	Parking Other	227,740	216,996	5.0%
68400	0000	651	Telecommunications Services	1,463	1,462	0.1%
			Total RDU Parking	**61,112,347**	**56,318,809**	**8.5%**
661 Off Airport Parking						
62460	0000	661	Airport Fast Park	468,000	448,000	4.5%
			Total Off Airport Parking	**468,000**	**448,000**	**4.5%**
			TOTAL PARKING COMPLEX	**$ 61,580,347**	**$ 56,766,809**	**8.5%**

SCHEDULE VII-A-9

OPERATING REVENUE

GROUND TRANSPORATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
721 Taxi Operation						
62340	0000	721	Maintenance & Operating (M&O) Expense Recovery	$ 38,424	$ 38,424	— %
64100	0000	721	RDU Taxi, Inc. Concession Fees	430,000	457,000	(5.9)%
68400	0000	721	Telecommunications Services	6,240	6,240	— %
			Total Taxi Operation	**474,664**	**501,664**	**(5.4)%**
725 Automated Vehicle Identification (AVI)/Ground Transportation						
64200	0000	725	AVI Trip Fees	5,270,599	4,166,382	26.5 %
			Total AVI/Ground Transportation	**5,270,599**	**4,166,382**	**26.5 %**
			TOTAL GROUND TRANSPORTATION COMPLEX	**$ 5,745,263**	**$ 4,668,046**	**23.1 %**

SCHEDULE VII-A-10

OPERATING REVENUE

GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
881 Roadways						
64300	0000	881	Traffic Ordinance Violation Fees	$ —	$ 40,000	(100.0)%
			TOTAL GENERAL GROUNDS COMPLEX	**$ —**	**$ 40,000**	**(100.0)%**

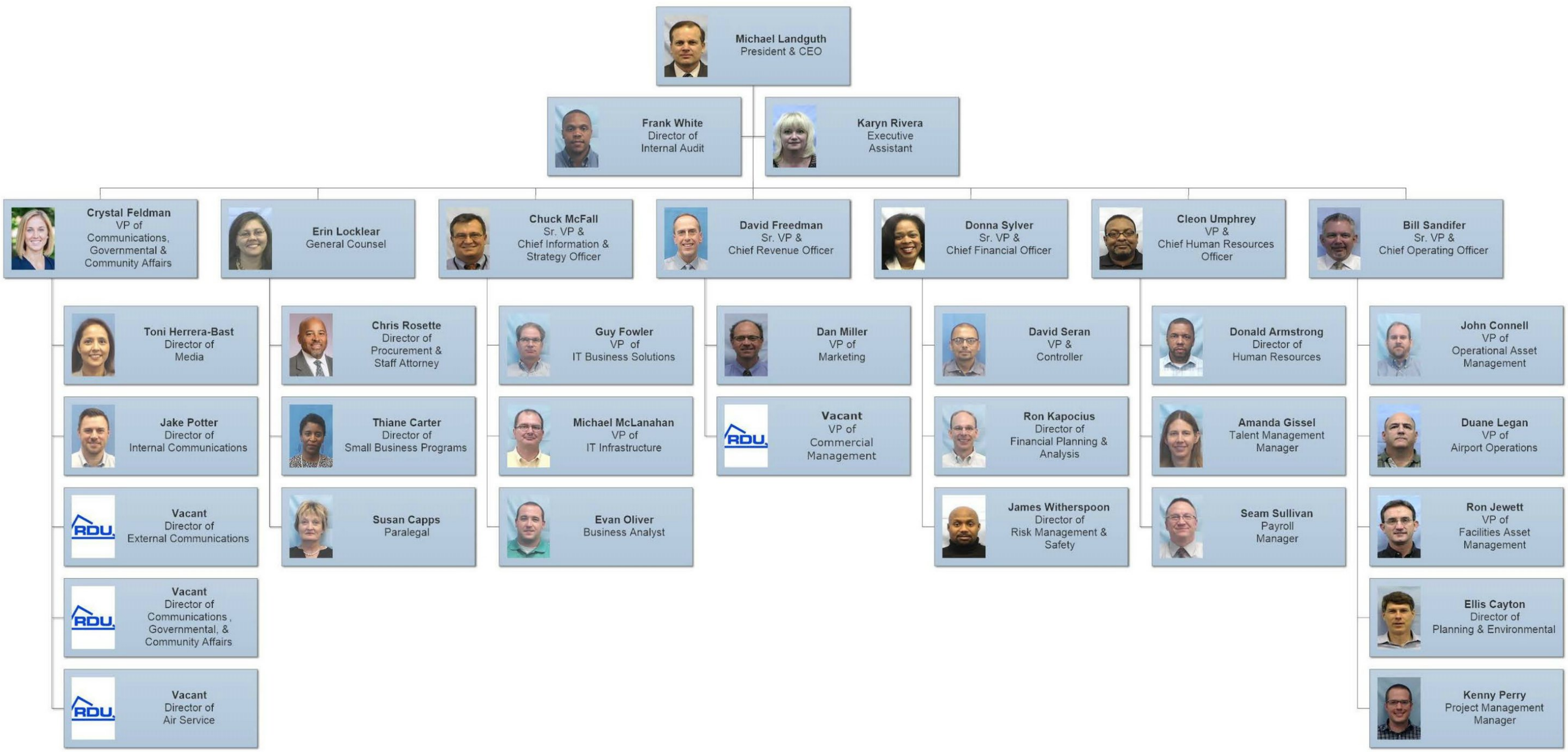
Detailed Operating Expenses

Raleigh-Durham Airport Authority

Detailed Operating Expenses

RALEIGH-DURHAM AIRPORT AUTHORITY

2019-2020 ORGANIZATIONAL STRUCTURE



SCHEDULE VIII-1

OPERATING EXPENSES

CHIEF EXECUTIVE OFFICER DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,731,936	$ 1,606,414	7.8 %
70120			Overtime	—	320	(100.0)%
70210			Health Insurance Premiums	134,484	95,986	40.1 %
70230			Retirement	135,540	119,976	13.0 %
70240			401K Match	77,712	64,790	19.9 %
70250			Social Security	117,348	108,897	7.8 %
70260			Dental	11,244	8,641	30.1 %
70270			Vision	1,860	1,319	41.0 %
70280			Retiree Health Care (OPEB)	10,260	15,970	(35.8)%
70335			Other Employee Related Expenses	—	780	(100.0)%
70350			Professional Training and Dues	183,108	175,040	4.6 %
71110			Advertising and Marketing Services	250	227	10.1 %
71130			Legal Fees	320,000	320,000	— %
71900			Other Contracted Labor	1,000	141,560	(99.3)%
73030			Small Equipment	1,000	2,000	(50.0)%
73050			Promotional Supplies	2,500	2,600	(3.8)%
74010			Insurance Premiums	114,012	95,100	19.9 %
75060			Office and General Supplies	31,930	31,540	1.2 %
75070			Copier Expense	72,500	72,500	— %
75090			Printing	540	270	100.0 %
75100			Meals and Per Diem	35,294	11,120	217.4 %
75110			Travel Related Expenses	53,568	45,366	18.1 %
75900			Miscellaneous Operating Expenses	1,981,112	3,491,215	(43.3)%
			TOTAL CHIEF EXECUTIVE OFFICER DIVISION ROLLUP	**$ 5,017,198**	**$ 6,411,631**	**(21.7)%**

SCHEDULE VIII-1a
OPERATING EXPENSES
1010 AIRPORT AUTHORITY AND PRESIDENT/CEO

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1010	000	Salaries	$ 517,980	$ 521,742	(0.7)%
70120	1010	000	Overtime	—	320	(100.0)%
70210	1010	000	Health Insurance	20,268	14,830	36.7 %
70230	1010	000	Retirement	40,164	38,627	4.0 %
70240	1010	000	401K Match	19,608	18,815	4.2 %
70250	1010	000	Social Security	28,320	29,143	(2.8)%
70260	1010	000	Dental	1,560	1,187	31.4 %
70270	1010	000	Vision	264	175	50.9 %
70280	1010	000	Retiree Health Care (OPEB)	1,368	2,460	(44.4)%
70335	1010	000	Other Employee Related Expenses	—	780	(100.0)%
70350	1010	000	Professional Training and Dues	160,143	153,050	4.6 %
71110	1010	000	Advertising and Marketing Services	250	227	10.1 %
74010	1010	000	Insurance Premiums	114,012	95,100	19.9 %
75060	1010	000	Office and General Supplies	3,540	3,540	— %
75100	1010	000	Meals and Per Diem	30,703	7,436	312.9 %
75110	1010	000	Travel Related Expenses	33,703	30,000	12.3 %
75900	1010	000	Miscellaneous Operating Expenses	1,980,612	3,490,715	(43.3)%
			Total Airport Authority and President/CEO	**$ 2,952,495**	**$ 4,408,147**	**(33.0)%**

Miscellaneous Operating Expenses Detail

Department	Account Title			
1060 Total	**Other Contracted Labor**	**$ —**	**$ 20,000**	**(100.0)%**
2010	Other Professional Services	$ —	$ 75,000	(100.0)%
2010	Other Contracted Labor	—	50,000	(100.0)%
2010	Incentive Program Expense	—	100,000	(100.0)%
2010 Total		**$ —**	**$ 225,000**	**(100.0)%**
2030	Advertising and Marketing Services	$ —	$ 50,000	(100.0)%
2030	Other Contracted Labor	—	175,020	(100.0)%
2030	Printing	—	10,000	(100.0)%
2030 Total		**$ —**	**$ 235,020**	**(100.0)%**
2040	Advertising and Marketing Services	$ 200,000	$ 76,000	163.2 %
2040	Other Contracted Labor	101,500	257,640	(60.6)%
2040	Promotional Supplies	10,000	—	n/a
2040	Printing	—	25,900	(100.0)%
2040 Total		**$ 311,500**	**$ 359,540**	**(13.4)%**
2050 Total	**Other Contracted Labor**	**$ —**	**$ 15,000**	**(100.0)%**
3030	Employee Assistance Program	$ 30,000	$ —	n/a
3030	Other Contracted Labor	—	100,000	(100.0)%
3030	Promotional Supplies	5,000	—	n/a
3030 Total		**$ 35,000**	**$ 100,000**	**(65.0)%**
3050	Other Employee Related Expenses	$ —	$ 390	(100.0)%
3050	Professional/Education	—	755	(100.0)%
3050	Other Contracted Labor	8,250	82,500	(90.0)%
3050	Office and General Supplies	—	140	(100.0)%
3050	Meals And Per Diem	—	207	(100.0)%
3050	Travel Related Expenses	—	921	(100.0)%
3050 Total		**$ 8,250**	**$ 84,913**	**(90.3)%**
4010 Total	**Other Contracted Labor**	**$ 100,000**	**$ 130,000**	**(23.1)%**

SCHEDULE VIII-1a - CONTINUED
OPERATING EXPENSES
1010 AIRPORT AUTHORITY AND PRESIDENT/CEO

Department	Account Title	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
4070	Technology Services	$ —	$ 28,969	(100.0)%
4070	Other Professional Services	24,000	—	n/a
4070	Other Contracted Labor	15,000	383,250	(96.1)%
4070	Computer Software	—	200,000	(100.0)%
4070	Small Equipment	—	13,655	(100.0)%
4070 Total		**$ 39,000**	**$ 625,874**	**(93.8)%**
4075	Other Professional Services	$ 35,000	$ —	n/a
4075	Technology Services	20,000	150,000	(86.7)%
4075 Total		**$ 55,000**	**$ 150,000**	**(63.3)%**
4080 Total	**Other Professional Services**	**$ 75,000**	**$ 100,000**	**(25.0)%**
5030	Other Professional Services	$ —	$ 234,000	(100.0)%
5030	Other Contracted Labor	—	83,200	(100.0)%
5030	Computer Software	—	14,500	(100.0)%
5030 Total		**$ —**	**$ 331,700**	**(100.0)%**
6120 Total	**Other Contracted Labor**	**$ 20,000**	**$ —**	**n/a**
6150 Total	**Small Equipment**	**$ —**	**$ 158,562**	**(100.0)%**
6170	Other Contracted Labor	$ —	$ 40,000	(100.0)%
6170	Small Equipment	—	16,800	(100.0)%
6170 Total		**$ —**	**$ 56,800**	**(100.0)%**
6210 Total	**Other Contracted Labor**	**$ 250,000**	**$ —**	**n/a**
6310 Total	**Other Contracted Labor**	**$ 435,000**	**$ 200,000**	**117.5 %**
6340 Total	**Other Professional Services**	**$ 150,000**	**$ —**	**n/a**
6350 Total	**Other Contracted Labor**	**$ 160,000**	**$ —**	**n/a**
6520 Total	**Landscaping**	**$ 50,000**	**$ —**	**n/a**
6540 Total	**Repairs and Maintenance**	**$ —**	**$ 42,864**	**(100.0)%**
6550	Repairs and Maintenance	$ —	$ 50,000	(100.0)%
6550	Other Contracted Labor	125,000	—	n/a
6550 Total		**$ 125,000**	**$ 50,000**	**150.0 %**
6570	Snow Removal	$ —	$ 200,000	(100.0)%
6570	Other Contracted Labor	126,000	—	n/a
6570 Total		**$ 126,000**	**$ 200,000**	**(37.0)%**
6750	Repairs and Maintenance	$ 82,000	$ —	n/a
6750	Other Contracted Labor	—	500,000	(100.0)%
6750 Total		**$ 82,000**	**$ 500,000**	**(83.6)%**
6760	Other Contracted Labor	$ 50,000	$ 175,000	(71.4)%
6760	Printing	1,000	—	n/a
6760 Total	**Other Contracted Labor**	**$ 51,000**	**$ 175,000**	**(70.9)%**
7010	Technology Services	$ 212,100	$ 194,520	9.0 %
7010	Other Contracted Labor	95,000	545,784	(82.6)%
7010	Telecommunications	60,000	—	n/a
7010	Computer Hardware	136,500	226,300	(39.7)%
7010	Computer Software	52,995	259,859	(79.6)%
7010	Parts and Supplies	200,100	—	n/a
7010 Total		**$ 756,695**	**$ 1,226,463**	**(38.3)%**
	Projects Total	**$ 2,829,445**	**$ 4,986,736**	**(43.3)%**
	Reduction Percentage	70%	70%	
	Budget Total	**$ 1,980,612**	**$ 3,490,715**	**(43.3)%**

SCHEDULE VIII-1b
OPERATING EXPENSES
1030 AUDIT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1030	000	Salaries	$ 348,240	$ 305,074	14.1 %
70210	1030	000	Health Insurance Premiums	36,792	25,873	42.2 %
70230	1030	000	Retirement	27,360	22,880	19.6 %
70240	1030	000	401K Match	15,384	15,254	0.9 %
70250	1030	000	Social Security	26,640	23,339	14.1 %
70260	1030	000	Dental	3,132	2,375	31.9 %
70270	1030	000	Vision	516	351	47.0 %
70280	1030	000	Retiree Health Care (OPEB)	2,736	4,910	(44.3)%
70350	1030	000	Professional Training and Dues	4,420	4,490	(1.6)%
75060	1030	000	Office and General Supplies	100	200	(50.0)%
75090	1030	000	Printing	50	80	(37.5)%
75100	1030	000	Meals and Per Diem	456	399	14.3 %
75110	1030	000	Travel Related Expenses	3,984	3,741	6.5 %
			Total Audit	**$ 469,810**	**$ 408,966**	**14.9 %**

SCHEDULE VIII-1c
OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1050	000	Salaries	$ 414,540	$ 367,653	12.8%
70210	1050	000	Health Insurance	31,380	22,844	37.4%
70230	1050	000	Retirement	32,568	27,574	18.1%
70240	1050	000	401K Match	20,160	16,382	23.1%
70250	1050	000	Social Security	27,876	24,903	11.9%
70260	1050	000	Dental	2,640	2,110	25.1%
70270	1050	000	Vision	432	355	21.7%
70280	1050	000	Retiree Health Care (OPEB)	2,736	2,460	11.2%
70350	1050	000	Professional Training and Dues	9,655	5,625	71.6%
71130	1050	000	Legal Fees	320,000	320,000	—%
71900	1050	000	Other Contracted Labor	1,000	—	n/a
73050	1050	000	Promotional Supplies	2,500	—	n/a
75060	1050	000	Office and General Supplies	1,350	1,300	3.8%
75090	1050	000	Printing	300	—	n/a
75100	1050	000	Meals and Per Diem	3,630	1,560	132.7%
75110	1050	000	Travel Related Expenses	12,146	7,100	71.1%
			Total Legal and Compliance	**$ 882,913**	**$ 799,866**	**10.4%**

SCHEDULE VIII-1d
OPERATING EXPENSES
1060 PROCUREMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	1060	000	Salaries	$ 451,176	$ 411,945	9.5 %
70210	1060	000	Health Insurance	46,044	32,439	41.9 %
70230	1060	000	Retirement	35,448	30,895	14.7 %
70240	1060	000	401K Match	22,560	14,339	57.3 %
70250	1060	000	Social Security	34,512	31,512	9.5 %
70260	1060	000	Dental	3,912	2,969	31.8 %
70270	1060	000	Vision	648	438	47.9 %
70280	1060	000	Retiree Health Care (OPEB)	3,420	6,140	(44.3)%
70350	1060	000	Professional Training and Dues	8,890	11,875	(25.1)%
71900	1060	000	Other Contracted Labor	—	141,560	(100.0)%
73030	1060	000	Small Equipment	1,000	2,000	(50.0)%
73050	1060	000	Promotional Supplies	—	2,600	(100.0)%
75060	1060	000	Office and General Supplies	26,940	26,500	1.7 %
75070	1060	000	Copier Expense	72,500	72,500	— %
75090	1060	000	Printing	190	190	— %
75100	1060	000	Meals and Per Diem	505	1,725	(70.7)%
75110	1060	000	Travel Related Expenses	3,735	4,525	(17.5)%
75090	1060	000	Miscellaneous Operating Expenses	500	500	— %
			Total Procurement	**$ 711,980**	**$ 794,652**	**(10.4)%**

SCHEDULE VIII-2

OPERATING EXPENSES

COMMUNICATIONS DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 727,584	$ 486,459	49.6 %
70210			Health Insurance	56,688	32,682	73.5 %
70230			Retirement	57,168	36,485	56.7 %
70240			401K Match	24,000	24,322	(1.3)%
70250			Social Security	52,896	34,729	52.3 %
70260			Dental	4,788	2,969	61.3 %
70270			Vision	792	439	80.4 %
70280			Retiree Health Care (OPEB)	5,460	6,140	(11.1)%
70335			Other Employee Related Expenses	2,340	2,340	— %
70350			Professional Training and Dues	24,859	29,859	(16.7)%
71110			Advertising and Marketing Services	76,000	76,000	— %
71900			Other Contracted Labor	235,214	235,214	— %
73020			Computer Software	300	300	— %
73050			Promotional Supplies	32,550	32,550	— %
75060			Office and General Supplies	3,600	3,600	— %
75090			Printing	5,500	5,500	— %
75100			Meals and Per Diem	35,041	36,841	(4.9)%
75110			Travel Related Expenses	16,925	29,525	(42.7)%
			TOTAL COMMUNICATIONS DIVISION ROLLUP	**$ 1,361,705**	**$ 1,075,954**	**26.6 %**

SCHEDULE VIII-2a
OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2010	000	Salaries	$ 32,808	$ 123,129	(73.4)%
70210	2010	000	Health Insurance	2,256	6,620	(65.9)%
70230	2010	000	Retirement	2,580	9,235	(72.1)%
70240	2010	000	401K Match	1,644	6,156	(73.3)%
70250	2010	000	Social Security	2,508	9,419	(73.4)%
70260	2010	000	Dental	192	594	(67.7)%
70270	2010	000	Vision	36	88	(59.1)%
70280	2010	000	Retiree Health Care (OPEB)	684	1,230	(44.4)%
70350	2010	000	Professional Training and Dues	8,400	13,400	(37.3)%
71110	2010	000	Advertising and Marketing Services	70,000	70,000	— %
71900	2010	000	Other Contracted Labor	20,000	20,000	— %
75060	2010	000	Office and General Supplies	2,000	2,000	— %
75090	2010	000	Printing	1,500	1,500	— %
75100	2010	000	Meals and Per Diem	3,716	5,516	(32.6)%
75110	2010	000	Travel Related Expenses	13,550	26,150	(48.2)%
			Total Air Service Development	**$ 161,874**	**$ 295,037**	**(45.1)%**

SCHEDULE VIII-2b
OPERATING EXPENSES
2030 COMMUNICATIONS AND COMMUNITY AFFAIRS

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2030	000	Salaries	$ 694,776	$ 363,330	91.2 %
70210	2030	000	Health Insurance	54,432	26,062	108.9 %
70230	2030	000	Retirement	54,588	27,250	100.3 %
70240	2030	000	401K Match	22,356	18,166	23.1 %
70250	2030	000	Social Security	50,388	25,310	99.1 %
70260	2030	000	Dental	4,596	2,375	93.5 %
70270	2030	000	Vision	756	351	115.4 %
70280	2030	000	Retiree Health Care (OPEB)	4,776	4,910	(2.7)%
70335	2030	000	Other Employee Related Expenses	2,340	2,340	— %
70350	2030	000	Professional Training and Dues	16,459	16,459	— %
71110	2030	000	Advertising and Marketing Services	6,000	6,000	— %
71900	2030	000	Other Contracted Labor	215,214	215,214	— %
73030	2030	000	Small Equipment	300	300	— %
73050	2030	000	Promotional Supplies	32,550	32,550	— %
75060	2030	000	Office and General Supplies	1,600	1,600	— %
75090	2030	000	Printing	4,000	4,000	— %
75100	2030	000	Meals and Per Diem	31,325	31,325	— %
75110	2030	000	Travel Related Expenses	3,375	3,375	— %
			Total Communications and Community Affairs	**$ 1,199,831**	**$ 780,917**	**53.6 %**

SCHEDULE VIII-3

OPERATING EXPENSES

HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,076,100	$ 802,304	34.1 %
70120			Overtime	440	440	— %
70210			Health Insurance	114,768	63,814	79.8 %
70230			Retirement	84,552	60,171	40.5 %
70240			401K Match	49,632	40,116	23.7 %
70250			Social Security	80,268	59,497	34.9 %
70260			Dental	9,780	5,827	67.8 %
70270			Vision	1,620	846	91.5 %
70280			Retiree Health Care (OPEB)	9,564	12,280	(22.1)%
70330			Moving Expense	45,000	—	n/a
70335			Other Employee Related Expenses	2,340	3,120	(25.0)%
70350			Professional Training and Dues	23,461	21,655	8.3 %
70360			Tuition Assistance	34,000	32,000	6.3 %
70370			Unemployment Compensation	15,000	15,000	— %
71110			Advertising and Marketing Services	71,250	8,250	763.6 %
71900			Other Contracted Labor	450,301	237,308	89.8 %
73030			Small Equipment	—	9,000	(100.0)%
73050			Promotional Supplies	50,440	43,167	16.8 %
75060			Office and General Supplies	5,490	5,290	3.8 %
75090			Printing	3,750	3,600	4.2 %
75100			Meals and Per Diem	2,814	3,121	(9.8)%
75110			Travel Related Expenses	8,716	9,218	(5.4)%
			TOTAL HUMAN CAPITAL MANAGEMENT DIVISION ROLLUP	**$ 2,139,286**	**$ 1,436,024**	**49.0 %**

SCHEDULE VIII-3a
OPERATING EXPENSES
3030 HUMAN RESOURCES AND PAYROLL

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3030	000	Salaries	$ 989,028	$ 726,155	36.2 %
70120	3030	000	Overtime	440	440	— %
70210	3030	000	Health Insurance	105,564	58,344	80.9 %
70230	3030	000	Retirement	77,712	54,460	42.7 %
70240	3030	000	401K Match	45,276	36,308	24.7 %
70250	3030	000	Social Security	73,608	53,672	37.1 %
70260	3030	000	Dental	9,000	5,343	68.4 %
70270	3030	000	Vision	1,488	789	88.6 %
70280	3030	000	Retiree Health Care (OPEB)	8,880	11,050	(19.6)%
70330	3030	000	Moving Expenses	45,000	—	n/a
70335	3030	000	Other Employee Related Expenses	2,340	2,340	— %
70350	3030	000	Professional Training and Dues	20,178	14,961	34.9 %
70370	3030	000	Unemployment Compensation	15,000	15,000	— %
71110	3030	000	Advertising and Marketing Services	71,250	8,250	763.6 %
71900	3030	000	Other Contracted Labor	384,396	189,952	102.4 %
73030	3030	000	Small Equipment	—	9,000	(100.0)%
73050	3030	000	Promotional Supplies	44,500	39,165	13.6 %
75060	3030	000	Office and General Supplies	5,350	5,000	7.0 %
75090	3030	000	Printing	3,050	2,900	5.2 %
75100	3030	000	Meals and Per Diem	1,833	2,183	(16.0)%
75110	3030	000	Travel Related Expenses	8,225	8,020	2.6 %
			Total Human Resources and Payroll	**$ 1,912,118**	**$ 1,243,332**	**53.8 %**

SCHEDULE VIII-3b
OPERATING EXPENSES
3050 TALENT MANAGEMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	3050	000	Salaries	$ 87,072	$ 76,149	14.3 %
70210	3050	000	Health Insurance	9,204	5,470	68.3 %
70230	3050	000	Retirement	6,840	5,711	19.8 %
70240	3050	000	401K Match	4,356	3,808	14.4 %
70250	3050	000	Social Security	6,660	5,825	14.3 %
70260	3050	000	Dental	780	484	61.2 %
70270	3050	000	Vision	132	57	131.6 %
70280	3050	000	Retiree Health Care (OPEB)	684	1,230	(44.4)%
70335	3050	000	Other Employee Related Expenses	—	780	(100.0)%
70350	3050	000	Professional Training and Dues	3,283	6,694	(51.0)%
70360	3050	000	Tuition Assistance	34,000	32,000	6.3 %
71900	3050	000	Other Contracted Labor	65,905	47,356	39.2 %
73050	3050	000	Promotional Supplies	5,940	4,002	48.4 %
75060	3050	000	Office and General Supplies	140	290	(51.7)%
75090	3050	000	Printing	700	700	— %
75100	3050	000	Meals And Per Diem	981	938	4.6 %
75110	3050	000	Travel Related Expenses	491	1,198	(59.0)%
			Total Talent Management	**$ 227,168**	**$ 192,692**	**17.9 %**

SCHEDULE VIII-4

OPERATING EXPENSES

COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 3,432,540	$ 3,074,166	11.7 %
70120			Overtime	42,996	42,996	— %
70210			Health Insurance	419,796	296,136	41.8 %
70220			Accident Insurance	350	430	(18.6)%
70230			Retirement	269,700	230,565	17.0 %
70240			401K Match	146,088	131,113	11.4 %
70250			Social Security	257,664	230,170	11.9 %
70260			Dental	35,892	27,311	31.4 %
70270			Vision	5,940	4,032	47.3 %
70280			Retiree Health Care (OPEB)	32,795	56,480	(41.9)%
70335			Other Employee Related Expenses	9,552	7,609	25.5 %
70350			Professional Training and Dues	40,145	37,745	6.4 %
70380			Uniforms	15,570	12,744	22.2 %
71110			Advertising and Marketing Services	247,000	14,198	1,639.7 %
71140			Technology Services	234,927	11,900	1,874.2 %
71190			Other Professional Services	788,255	257,756	205.8 %
71370			Repairs and Maintenance	15,680	6,512	140.8 %
71900			Other Contracted Labor	3,404,788	2,857,066	19.2 %
73020			Computer Software	4,916	1,308	275.8 %
73030			Small Equipment	38,451	22,401	71.6 %
73050			Promotional Supplies	39,254	32,700	20.0 %
73090			Parts and Supplies	4,240	5,392	(21.4)%
74010			Insurance Premiums	71,196	61,200	16.3 %
75020			Credit Card Fees	1,808,850	1,559,820	16.0 %
75060			Office and General Supplies	12,006	11,412	5.2 %
75090			Printing	70,690	82,160	(14.0)%
75100			Meals and Per Diem	16,348	12,308	32.8 %
75110			Travel Related Expenses	38,384	35,102	9.3 %
75900			Miscellaneous Operating Expenses	1,020	1,020	— %
TOTAL COMMERCIAL MANAGEMENT AND MARKETING DIVISION ROLLUP				**$ 11,505,033**	**$ 9,123,752**	**26.1 %**

SCHEDULE VIII-4a
OPERATING EXPENSES
2040 MARKETING

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2040	000	Salaries	$ 344,652	$ 347,639	(0.9)%
70210	2040	000	Health Insurance	31,164	26,010	19.8 %
70230	2040	000	Retirement	27,084	26,073	3.9 %
70240	2040	000	401K Match	13,440	10,323	30.2 %
70250	2040	000	Social Security	26,016	26,595	(2.2)%
70260	2040	000	Dental	2,640	2,375	11.2 %
70270	2040	000	Vision	432	351	23.1 %
70280	2040	000	Retiree Health Care (OPEB)	2,736	4,910	(44.3)%
70335	2040	000	Other Employee Related Expenses	2,340	1,560	50.0 %
70350	2040	000	Professional Training and Dues	6,293	8,406	(25.1)%
71110	2040	000	Advertising and Marketing Services	244,000	12,198	1,900.3 %
71900	2040	000	Other Contracted Labor	518,100	149,773	245.9 %
73020	2040	000	Computer Software	4,776	1,308	265.1 %
73030	2040	000	Small Equipment	1,787	5,250	(66.0)%
73050	2040	000	Promotional Supplies	26,757	21,535	24.2 %
75060	2040	000	Office and General Supplies	1,800	2,300	(21.7)%
75090	2040	000	Printing	21,300	10,900	95.4 %
75100	2040	000	Meals and Per Diem	4,020	3,950	1.8 %
75110	2040	000	Travel Related Expenses	3,315	5,195	(36.2)%
			Total Marketing	**$ 1,282,652**	**$ 666,651**	**92.4 %**

SCHEDULE VIII-4b
OPERATING EXPENSES
2050 GUEST SERVICES

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	2050	000	Salaries	$ 688,164	$ 626,677	9.8 %
70120	2050	000	Overtime	4,800	4,800	— %
70210	2050	000	Health Insurance	109,224	76,687	42.4 %
70220	2050	000	Accident Insurance	350	430	(18.6)%
70230	2050	000	Retirement	54,072	47,000	15.0 %
70240	2050	000	401K Match	31,896	28,826	10.7 %
70250	2050	000	Social Security	52,644	47,941	9.8 %
70260	2050	000	Dental	9,384	7,125	31.7 %
70270	2050	000	Vision	1,560	1,052	48.3 %
70280	2050	000	Retiree Health Care (OPEB)	8,196	14,730	(44.4)%
70350	2050	000	Professional Training and Dues	2,070	5,377	(61.5)%
70380	2050	000	Uniforms	10,000	9,044	10.6 %
71900	2050	000	Other Contracted Labor	16,196	18,476	(12.3)%
73020	2050	000	Computer Software	140	—	n/a
73030	2050	000	Small Equipment	3,600	—	n/a
73050	2050	000	Promotional Supplies	12,497	11,165	11.9 %
74010	2050	000	Insurance Premiums	14,196	11,800	20.3 %
75020	2050	000	Credit Card Fees	900	—	n/a
75060	2050	000	Office and General Supplies	3,660	3,660	— %
75090	2050	000	Printing	2,940	1,440	104.2 %
75100	2050	000	Meals and Per Diem	1,310	1,161	12.8 %
75110	2050	000	Travel Related Expenses	867	1,050	(17.4)%
			Total Guest Services	**$ 1,028,666**	**$ 918,441**	**12.0 %**

SCHEDULE VIII-4c
OPERATING EXPENSES
4010 CONCESSIONS

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	4010	000	Salaries	$ 680,964	$ 583,822	16.6 %
70210	4010	000	Health Insurance	51,144	32,997	55.0 %
70230	4010	000	Retirement	53,508	43,787	22.2 %
70240	4010	000	401K Match	26,736	27,501	(2.8)%
70250	4010	000	Social Security	47,520	39,657	19.8 %
70260	4010	000	Dental	4,308	2,969	45.1 %
70270	4010	000	Vision	708	438	61.6 %
70280	4010	000	Retiree Health Care (OPEB)	4,104	6,140	(33.2)%
70335	4010	000	Other Employee Related Expenses	1,560	1,560	— %
70350	4010	000	Professional Training and Dues	11,388	7,427	53.3 %
71900	4010	000	Other Contracted Labor	63,417	—	n/a
75060	4010	000	Office and General Supplies	1,000	1,000	— %
75100	4010	000	Meals and Per Diem	6,170	5,129	20.3 %
75110	4010	000	Travel Related Expenses	16,250	13,950	16.5 %
			Total Non-Complex-Related Expenses	**968,777**	**766,377**	**26.4 %**
Direct Complex Expenses						
71110	4010		Advertising and Marketing Services	3,000	2,000	50.0 %
71900	4010		Other Contracted Labor	23,496	32,235	(27.1)%
			Total Direct Complex Expenses	**26,496**	**34,235**	**(22.6)%**
			Total Concessions	**$ 995,273**	**$ 800,612**	**24.3 %**

SCHEDULE VIII-4d
OPERATING EXPENSES
4070 PARKING

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4070	000	Salaries	$ 1,245,204	$ 1,107,621	12.4 %
70120	4070	000	Overtime	38,196	38,196	— %
70210	4070	000	Health Insurance	177,828	121,792	46.0 %
70230	4070	000	Retirement	97,836	83,074	17.8 %
70240	4070	000	401K Match	52,092	47,074	10.7 %
70250	4070	000	Social Security	95,256	84,735	12.4 %
70260	4070	000	Dental	15,252	11,280	35.2 %
70270	4070	000	Vision	2,532	1,665	52.1 %
70280	4070	000	Retiree Health Care (OPEB)	13,655	25,780	(47.0)%
70335	4070	000	Other Employee Related Expenses	3,312	2,532	30.8 %
70350	4070	000	Professional Training and Dues	14,464	11,407	26.8 %
70380	4070	000	Uniforms	5,570	3,700	50.5 %
71140	4070	000	Technology Services	234,927	11,900	1,874.2 %
71190	4070	000	Other Professional Services	668,255	257,756	159.3 %
71370	4070	000	Repairs and Maintenance	15,320	6,152	149.0 %
71900	4070	000	Other Contracted Labor	1,271,838	1,287,840	(1.2)%
73030	4070	000	Small Equipment	23,213	11,471	102.4 %
73090	4070	000	Parts and Supplies	2,540	3,772	(32.7)%
74010	4070	000	Insurance Premiums	29,196	23,400	24.8 %
75020	4070	000	Credit Card Fees	1,800,000	1,550,220	16.1 %
75060	4070	000	Office and General Supplies	4,746	3,548	33.8 %
75090	4070	000	Printing	42,770	65,305	(34.5)%
75100	4070	000	Meals and Per Diem	2,714	1,260	115.4 %
75110	4070	000	Travel Related Expenses	8,344	5,366	55.5 %
75900	4070	000	Miscellaneous Operating Expense	1,020	1,020	— %
			Total Parking	**$ 5,866,080**	**$ 4,767,866**	**23.0 %**

SCHEDULE VIII-4e
OPERATING EXPENSES
4075 GROUND TRANSPORTATION

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4075	000	Salaries	$ 258,612	$ 233,371	10.8 %
70210	4075	000	Health Insurance	36,504	25,641	42.4 %
70230	4075	000	Retirement	20,316	17,503	16.1 %
70240	4075	000	401K Match	12,936	11,669	10.9 %
70250	4075	000	Social Security	19,788	17,852	10.8 %
70260	4075	000	Dental	3,132	2,375	31.9 %
70270	4075	000	Vision	516	351	47.0 %
70280	4075	000	Retiree Health Care (OPEB)	2,736	2,460	11.2 %
70335	4075	000	Other Employee Related Expenses	780	780	— %
70350	4075	000	Professional Training and Dues	3,407	3,529	(3.5)%
71370	4075	000	Repairs and Maintenance	360	360	— %
71900	4075	000	Other Contracted Labor	1,511,741	1,368,742	10.4 %
73030	4075	000	Small Equipment	9,851	5,680	73.4 %
73090	4075	000	Parts and Supplies	1,700	1,620	4.9 %
74010	4075	000	Insurance Premiums	27,804	26,000	6.9 %
75020	4075	000	Credit Card Fees	7,950	9,600	(17.2)%
75060	4075	000	Office and General Supplies	300	404	(25.7)%
75090	4075	000	Printing	3,680	4,515	(18.5)%
75100	4075	000	Meals and Per Diem	1,460	400	265.0 %
75110	4075	000	Travel Related Expenses	4,508	7,448	(39.5)%
			Total Ground Transportation	**$ 1,928,081**	**$ 1,740,300**	**10.8 %**

SCHEDULE VIII-4f
OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	4080	000	Salaries	$ 214,944	$ 175,036	22.8 %
70210	4080	000	Health Insurance	13,932	13,009	7.1 %
70230	4080	000	Retirement	16,884	13,128	28.6 %
70240	4080	000	401K Match	8,988	5,720	57.1 %
70250	4080	000	Social Security	16,440	13,390	22.8 %
70260	4080	000	Dental	1,176	1,187	(0.9)%
70270	4080	000	Vision	192	175	9.7 %
70280	4080	000	Retiree Health Care Benefits (OPEB)	1,368	2,460	(44.4)%
70335	4080	000	Other Employee Related Expenses	1,560	1,177	32.5 %
70350	4080	000	Professional Training and Dues	2,523	1,599	57.8 %
71190	4080	000	Other Professional Services	120,000	—	n/a
75060	4080	000	Office and General Supplies	500	500	— %
75100	4080	000	Meals and Per Diem	674	408	65.2 %
75110	4080	000	Travel Related Expenses	5,100	2,093	143.7 %
			Total Property Development	**$ 404,281**	**$ 229,882**	**75.9 %**

SCHEDULE VIII-5

OPERATING EXPENSES

FINANCE, ACCOUNTING AND RISK DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 1,497,672	$ 1,444,819	3.7 %
70210			Health Insurance	123,984	97,997	26.5 %
70230			Retirement	117,672	108,362	8.6 %
70240			401K Match	72,204	66,362	8.8 %
70250			Social Security	105,984	104,974	1.0 %
70260			Dental	10,452	8,905	17.4 %
70270			Vision	1,740	1,314	32.4 %
70280			Retiree Health Care (OPEB)	9,564	18,420	(48.1)%
70335			Other Employee Related Expenses	4,092	4,872	(16.0)%
70350			Professional Training and Dues	24,559	24,559	— %
71120			Audit Fees	55,780	45,825	21.7 %
71140			Technology Services	19,500	4,020	385.1 %
71190			Other Professional Services	264,852	127,865	107.1 %
71900			Other Contracted Labor	20,050	20,450	(2.0)%
73020			Computer Software	40,884	27,648	47.9 %
73030			Small Equipment	2,100	4,750	(55.8)%
74010			Insurance Premiums	894,420	872,500	2.5 %
74080			Insurance Claims	100,000	100,000	— %
75010			Bank Fees and Charges	—	72,000	(100.0)%
75025			Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	10,000	— %
75060			Office and General Supplies	4,500	4,500	— %
75080			Postage	20,468	15,808	29.5 %
75090			Printing	2,975	4,243	(29.9)%
75100			Meals and Per Diem	4,904	4,720	3.9 %
75110			Travel Related Expenses	22,740	17,520	29.8 %
			TOTAL FINANCE, ACCOUNTING AND RISK DIVISION ROLLUP	**$ 3,431,096**	**$ 3,212,433**	**6.8 %**

SCHEDULE VIII-5a
OPERATING EXPENSES
5030 FINANCE

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	5030	000	Salaries	$ 1,280,232	$ 1,257,740	1.8 %
70210	5030	000	Health Insurance	105,444	84,948	24.1 %
70230	5030	000	Retirement	100,584	94,331	6.6 %
70240	5030	000	401K Match	61,332	57,008	7.6 %
70250	5030	000	Social Security	89,508	90,663	(1.3)%
70260	5030	000	Dental	8,892	7,718	15.2 %
70270	5030	000	Vision	1,476	1,139	29.6 %
70280	5030	000	Retiree Health Care (OPEB)	8,196	15,960	(48.6)%
70335	5030	000	Other Employee Related Expenses	2,532	3,312	(23.6)%
70350	5030	000	Professional Training and Dues	19,110	19,284	(0.9)%
71120	5030	000	Audit Fees	55,780	45,825	21.7 %
71140	5030	000	Technology Services	4,500	4,020	11.9 %
71190	5030	000	Other Professional Services	185,000	—	n/a
71900	5030	000	Other Contracted Labor	6,450	7,450	(13.4)%
73020	5030	000	Computer Software	40,884	27,648	47.9 %
73030	5030	000	Small Equipment	1,600	2,800	(42.9)%
74010	5030	000	Insurance Premiums	696	—	n/a
75010	5030	000	Bank Fees and Charges	—	72,000	(100.0)%
75025	5030	000	Allowance for Doubtful Accounts & Quarterly Adjustment	10,000	10,000	— %
75060	5030	000	Office and General Supplies	4,000	4,000	— %
75080	5030	000	Postage	20,468	15,808	29.5 %
75090	5030	000	Printing	2,975	4,243	(29.9)%
75100	5030	000	Meals and Per Diem	4,350	4,000	8.8 %
75110	5030	000	Travel Related Expenses	19,645	13,895	41.4 %
			Total Finance	**$ 2,033,654**	**$ 1,843,792**	**10.3 %**

SCHEDULE VIII-5b
OPERATING EXPENSES
5070 RISK MANAGEMENT AND SAFETY

G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	5070	000	Salaries	$ 217,440	$ 187,079	16.2 %
70210	5070	000	Health Insurance	18,540	13,049	42.1 %
70230	5070	000	Retirement	17,088	14,031	21.8 %
70240	5070	000	401K Match	10,872	9,354	16.2 %
70250	5070	000	Social Security	16,476	14,311	15.1 %
70260	5070	000	Dental	1,560	1,187	31.4 %
70270	5070	000	Vision	264	175	50.9 %
70280	5070	000	Retiree Health Care (OPEB)	1,368	2,460	(44.4)%
70335	5070	000	Other Employee Related Expenses	1,560	1,560	— %
70350	5070	000	Professional Training and Dues	5,449	5,275	3.3 %
71140	5070	000	Technology Services	15,000	—	n/a
71190	5070	000	Other Professional Services	79,852	127,865	(37.5)%
71900	5070	000	Other Contracted Labor	13,600	13,000	4.6 %
73030	5070	000	Small Equipment	500	1,950	(74.4)%
75060	5070	000	Office and General Supplies	500	500	— %
75100	5070	000	Meals and Per Diem	554	720	(23.1)%
75110	5070	000	Travel Related Expenses	3,095	3,625	(14.6)%
			Total Non-Complex-Related Expenses	**403,718**	**396,141**	**1.9 %**
Direct Complex Expenses						
74010	5070		Insurance Premiums	893,724	872,500	2.4 %
74080	5070		Insurance Claims	100,000	100,000	— %
			Total Direct Complex Expenses	**993,724**	**972,500**	**2.2 %**
			Total Risk Management and Safety	**$ 1,397,442**	**$ 1,368,641**	**2.1 %**

SCHEDULE VIII-6

OPERATING EXPENSES

OPERATIONS DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 15,418,668	$ 14,514,794	6.2 %
70120			Overtime	379,410	379,410	— %
70210			Health Insurance	2,040,576	1,508,475	35.3 %
70230			Retirement	1,193,508	1,069,373	11.6 %
70240			401K Match	690,732	647,635	6.7 %
70250			Social Security	1,166,904	1,102,261	5.9 %
70260			Dental	174,816	139,907	25.0 %
70270			Vision	28,980	20,975	38.2 %
70280			Retiree Health Care (OPEB)	161,178	282,310	(42.9)%
70290			Retiree Separation Allowance Expense	4,692	4,692	— %
70335			Other Employee Related Expenses	18,864	25,080	(24.8)%
70340			Physical Examinations	77,441	76,276	1.5 %
70350			Professional Training and Dues	144,222	132,775	8.6 %
70380			Uniforms	133,544	149,199	(10.5)%
71110			Advertising and Marketing Services	—	1,800	(100.0)%
71140			Technology Services	27,250	26,662	2.2 %
71190			Other Professional Services	1,710,000	2,230,000	(23.3)%
71320			Baggage Handling System & Boarding Bridge Services	2,688,753	2,560,080	5.0 %
71330			Elevators/Escalators	1,023,053	1,023,057	— %
71340			Heating Ventilation & Air Conditioning (HVAC)	481,486	474,799	1.4 %
71350			Janitorial	5,820,649	5,316,651	9.5 %
71360			Landscaping	1,264,614	1,127,525	12.2 %
71370			Repairs and Maintenance	1,453,925	1,692,153	(14.1)%
71380			Ramp Tower	865,179	846,144	2.2 %
71400			Waste Disposal	303,000	243,000	24.7 %
71900			Other Contracted Labor	2,965,478	2,753,615	7.7 %
72010			Electricity	5,107,824	4,866,684	5.0 %
72020			Natural Gas	389,163	425,000	(8.4)%
72030			Water	471,004	413,000	14.0 %
72040			Sewer	860,998	763,000	12.8 %
72060			TV Service Providers	3,000	2,800	7.1 %
73020			Computer Software	—	5,500	(100.0)%
73030			Small Equipment	411,454	196,026	109.9 %
73040			Fuel	693,217	418,726	65.6 %
73060			Baggage Handling System & Boarding Bridge Supplies	520,403	522,900	(0.5)%
73070			ID System Supplies	28,169	31,215	(9.8)%
73090			Parts and Supplies	1,281,725	1,170,624	9.5 %
74010			Insurance Premiums	408,720	347,200	17.7 %
75020			Credit Card Fees	1,800	1,200	50.0 %
75030			Division of Criminal Information Access Fees	169,530	156,360	8.4 %
75040			K-9 Program	10,040	10,040	— %
75050			Permit Administration	49,502	36,341	36.2 %
75060			Office and General Supplies	13,432	9,077	48.0 %
75090			Printing	14,720	16,308	(9.7)%
75100			Meals and Per Diem	23,989	23,072	4.0 %
75110			Travel Related Expenses	94,790	78,952	20.1 %
			TOTAL OPERATIONS DIVISION ROLLUP	**$ 50,790,402**	**$ 47,842,673**	**6.2 %**

SCHEDULE VIII-6-1

OPERATING EXPENSES

AIRPORT OPERATIONS BUSINESS UNIT ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
70110			Salaries	$ 8,336,028	$ 7,955,751	4.8 %
70120			Overtime	205,600	205,600	— %
70210			Health Insurance	1,146,648	847,682	35.3 %
70230			Retirement	637,032	577,440	10.3 %
70230			401K Match	374,880	353,462	6.1 %
70250			Social Security	636,072	607,490	4.7 %
70260			Dental	98,364	78,803	24.8 %
70270			Vision	16,296	11,884	37.1 %
70280			Retiree Health Care (OPEB)	90,165	158,300	(43.0)%
70290			Retiree Separation Allowance Expense	4,692	4,692	— %
70335			Other Employee Related Expenses	8,124	10,920	(25.6)%
70340			Physical Examinations	75,441	74,376	1.4 %
70350			Professional Training and Dues	39,445	35,251	11.9 %
70380			Uniforms	74,100	91,084	(18.6)%
71140			Technology Services	27,250	26,662	2.2 %
71370			Repairs and Maintenance	102,840	135,671	(24.2)%
71380			Ramp Tower	865,179	846,144	2.2 %
71900			Other Contracted Labor	180,472	145,527	24.0 %
72060			TV Service Providers	3,000	2,800	7.1 %
73030			Small Equipment	338,485	146,632	130.8 %
73070			ID System Supplies	28,169	31,215	(9.8)%
73090			Parts and Supplies	85,540	80,394	6.4 %
74010			Insurance Premiums	220,812	183,900	20.1 %
75020			Credit Card Fees	1,800	1,200	50.0 %
75030			Division of Criminal Information Access Fees	169,530	156,360	8.4 %
75040			K-9 Program	10,040	10,040	— %
75060			Office and General Supplies	8,310	7,011	18.5 %
75090			Printing	14,680	15,588	(5.8)%
75100			Meals and Per Diem	11,369	10,612	7.1 %
75110			Travel Related Expenses	34,535	25,561	35.1 %
			Total Airport Operations Business Unit Rollup	**$ 13,844,898**	**$ 12,838,052**	**7.8 %**

SCHEDULE VIII-6-1a

OPERATING EXPENSES

6110 AIRCRAFT RESCUE AND FIRE FIGHTING

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6110	000	Salaries	$ 1,352,820	$ 1,326,580	2.0 %
70120	6110	000	Overtime	93,800	93,800	— %
70210	6110	000	Health Insurance	190,428	141,164	34.9 %
70230	6110	000	Retirement	106,296	99,493	6.8 %
70240	6110	000	401K Match	64,428	62,386	3.3 %
70250	6110	000	Social Security	103,500	101,479	2.0 %
70260	6110	000	Dental	16,332	13,062	25.0 %
70270	6110	000	Vision	2,700	1,928	40.0 %
70280	6110	000	Retiree Health Care (OPEB)	15,024	27,010	(44.4)%
70340	6110	000	Physical Examinations	9,765	8,700	12.2 %
70350	6110	000	Professional Training and Dues	25,955	26,951	(3.7)%
70380	6110	000	Uniforms	17,500	16,500	6.1 %
71370	6110	000	Repairs and Maintenance	28,050	33,960	(17.4)%
72060	6110	000	TV Service Providers	3,000	2,800	7.1 %
73030	6110	000	Small Equipment	33,900	32,700	3.7 %
73090	6110	000	Parts and Supplies	35,000	31,000	12.9 %
74010	6110	000	Insurance Premiums	35,904	30,600	17.3 %
75090	6110	000	Printing	1,300	1,100	18.2 %
75100	6110	000	Meals and Per Diem	6,150	5,450	12.8 %
75110	6110	000	Travel Related Expenses	14,500	13,500	7.4 %
			Total Aircraft Rescue and Fire Fighting	**$ 2,156,352**	**$ 2,070,163**	**4.2 %**

SCHEDULE VIII-6-1b
OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6120	000	Salaries	$ 767,784	$ 632,603	21.4 %
70120	6120	000	Overtime	38,000	38,000	— %
70210	6120	000	Health Insurance	118,404	82,926	42.8 %
70230	6120	000	Retirement	60,324	47,448	27.1 %
70240	6120	000	401K Match	35,616	28,647	24.3 %
70250	6120	000	Social Security	58,740	48,395	21.4 %
70260	6120	000	Dental	10,164	7,718	31.7 %
70270	6120	000	Vision	1,680	1,139	47.5 %
70280	6110	000	Retiree Health Care (OPEB)	8,880	15,960	(44.4)%
70350	6120	000	Professional Training and Dues	2,800	1,300	115.4 %
70380	6120	000	Uniforms	1,000	—	n/a
71370	6120	000	Repairs and Maintenance	57,000	79,871	(28.6)%
71900	6120	000	Other Contracted Labor	22,000	19,000	15.8 %
73030	6120	000	Small Equipment	247,230	25,415	872.8 %
73090	6120	000	Parts and Supplies	1,100	800	37.5 %
74010	6120	000	Insurance Premiums	16,500	13,800	19.6 %
75030	6120	000	Division of Criminal Information Access Fees	1,800	1,800	— %
75090	6120	000	Printing	200	—	n/a
75100	6120	000	Meals and Per Diem	270	—	n/a
75110	6120	000	Travel Related Expenses	900	—	n/a
			Total Communications Center	**$ 1,450,392**	**$ 1,044,822**	**38.8 %**

SCHEDULE VIII-6-1c
OPERATING EXPENSES
6150 LAW ENFORCEMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6150	000	Salaries	$ 3,496,692	$ 3,454,400	1.2 %
70120	6150	000	Overtime	54,000	54,000	— %
70210	6150	000	Health Insurance	414,504	314,954	31.6 %
70230	6150	000	Retirement	256,800	239,839	7.1 %
70240	6150	000	401K Match	148,596	146,466	1.5 %
70250	6150	000	Social Security	267,276	264,268	1.1 %
70260	6150	000	Dental	35,496	29,092	22.0 %
70270	6150	000	Vision	5,880	4,294	36.9 %
70280	6150	000	Retiree Health Care (OPEB)	33,467	60,090	(44.3)%
70290	6150	000	Retiree Separation Allowance Expense	4,692	4,692	— %
70335	6150	000	Other Employee Related Expenses	3,120	2,340	33.3 %
70340	6150	000	Physical Examinations	65,676	65,676	— %
70350	6150	000	Professional Training and Dues	3,490	3,700	(5.7)%
70380	6150	000	Uniforms	30,000	52,308	(42.6)%
71140	6150	000	Technology Services	—	1,212	(100.0)%
71370	6150	000	Repairs and Maintenance	8,190	12,590	(34.9)%
73030	6150	000	Small Equipment	29,400	77,172	(61.9)%
73090	6150	000	Parts and Supplies	23,292	22,257	4.7 %
74010	6150	000	Insurance Premiums	108,804	89,200	22.0 %
75030	6150	000	Division of Criminal Information Access Fees	4,560	4,560	— %
75040	6150	000	K9 Program	10,040	10,040	— %
75060	6150	000	Office and General Supplies	5,840	4,416	32.2 %
75090	6150	000	Printing	4,030	5,038	(20.0)%
75100	6150	000	Meals and Per Diem	1,926	2,082	(7.5)%
75110	6150	000	Travel Related Expenses	6,518	7,261	(10.2)%
			Total Law Enforcement	**$ 5,022,289**	**$ 4,931,947**	**1.8 %**

SCHEDULE VIII-6-1d
OPERATING EXPENSES
6170 OPERATIONS DEPARTMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6170	000	Salaries	$ 1,355,784	$ 1,352,120	0.3 %
70120	6170	000	Overtime	1,800	1,800	— %
70210	6170	000	Health Insurance	155,964	130,591	19.4 %
70230	6170	000	Retirement	106,524	101,410	5.0 %
70240	6170	000	401K Match	65,940	62,892	4.8 %
70250	6170	000	Social Security	102,300	102,309	— %
70260	6170	000	Dental	13,296	12,307	8.0 %
70270	6170	000	Vision	2,208	2,069	6.7 %
70280	6170	000	Retiree Health Care (OPEB)	11,615	20,870	(44.3)%
70335	6170	000	Other Employee Related Expenses	5,004	8,580	(41.7)%
70350	6170	000	Professional Training and Dues	6,000	2,700	122.2 %
70380	6170	000	Uniforms	2,500	800	212.5 %
71140	6170	000	Technology Services	27,250	25,450	7.1 %
71900	6170	000	Other Contracted Labor	—	1,200	(100.0)%
73030	6170	000	Small Equipment	25,555	9,160	179.0 %
73070	6170	000	ID System Supplies	28,169	31,215	(9.8)%
73090	6170	000	Parts and Supplies	21,834	17,725	23.2 %
74010	6170	000	Insurance Premiums	26,604	22,700	17.2 %
75020	6170	000	Credit Card Fees	1,800	1,200	50.0 %
75030	6170	000	Division of Criminal Information Access Fees	163,170	150,000	8.8 %
75060	6170	000	Office and General Supplies	1,200	1,400	(14.3)%
75090	6170	000	Printing	5,100	6,300	(19.0)%
75100	6170	000	Meals and Per Diem	3,023	1,280	136.2 %
75110	6170	000	Travel Related Expenses	12,617	4,800	162.9 %
			Total Non-Complex-Related Expenses	**2,145,257**	**2,070,878**	**3.6 %**
Direct Complex Expenses						
71370	6170		Repairs and Maintenance	800	1,150	(30.4)%
71380	6170		Ramp Tower	865,179	846,144	2.2 %
71900	6170		Other Contracted Labor	158,472	125,327	26.4 %
73090	6170		Parts and Supplies	3,814	8,212	(53.6)%
			Total Direct Complex Expenses	**1,028,265**	**980,833**	**4.8 %**
			Total Operations Department	**$ 3,173,522**	**$ 3,051,711**	**4.0 %**

SCHEDULE VIII-6-1e
OPERATING EXPENSES
6180 TRAFFIC CONTROL

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6180	000	Salaries	$ 1,362,948	$ 1,190,048	14.5 %
70120	6180	000	Overtime	18,000	18,000	— %
70210	6180	000	Health Insurance	267,348	178,047	50.2 %
70230	6180	000	Retirement	107,088	89,250	20.0 %
70240	6180	000	401K Match	60,300	53,071	13.6 %
70250	6180	000	Social Security	104,256	91,039	14.5 %
70260	6180	000	Dental	23,076	16,624	38.8 %
70270	6180	000	Vision	3,828	2,454	56.0 %
70280	6180	000	Retiree Health Care (OPEB)	21,179	34,370	(38.4)%
70350	6180	000	Professional Training and Dues	1,200	600	100.0 %
70380	6180	000	Uniforms	23,100	21,476	7.6 %
71370	6180	000	Repairs and Maintenance	8,800	8,100	8.6 %
73030	6180	000	Small Equipment	2,400	2,185	9.8 %
73090	6180	000	Parts and Supplies	500	400	25.0 %
74010	6180	000	Insurance Premiums	33,000	27,600	19.6 %
75060	6180	000	Office and General Supplies	1,270	1,195	6.3 %
75090	6180	000	Printing	4,050	3,150	28.6 %
75100	6180	000	Meals and Per Diem	—	1,800	(100.0)%
			Total Traffic Control	**$ 2,042,343**	**$ 1,739,409**	**17.4 %**

SCHEDULE VIII-6-2
OPERATING EXPENSES

PROJECT MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 260,004	$ —	n/a
70210			Health Insurance	23,064	—	n/a
70230			Retirement	20,424	—	n/a
70240			401K Match	12,096	—	n/a
70250			Social Security	19,896	—	n/a
70260			Dental	1,956	—	n/a
70270			Vision	324	—	n/a
70280			Retiree Health Care (OPEB)	2,052	—	n/a
70350			Professional Training and Dues	2,995	—	n/a
75060			Office and General Supplies	1,560	—	n/a
75100			Meals and Per Diem	950	—	n/a
75110			Travel Related Expenses	3,530	—	n/a
			Total Project Management Business Unit Rollup	**$ 348,851**	**$ —**	**n/a**

SCHEDULE VIII-6-2a
OPERATING EXPENSES
6210 PROJECT MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6210	000	Salaries	$ 260,004	$ —	n/a
70210	6210	000	Health Insurance	23,064	—	n/a
70230	6210	000	Retirement	20,424	—	n/a
70240	6210	000	401K Match	12,096	—	n/a
70250	6210	000	Social Security	19,896	—	n/a
70260	6210	000	Dental	1,956	—	n/a
70270	6210	000	Vision	324	—	n/a
70280	6210	000	Retiree Health Care (OPEB)	2,052	—	n/a
70350	6210	000	Professional Training and Dues	2,995	—	n/a
75060	6210	000	Office and General Supplies	1,560	—	n/a
75100	6210	000	Meals and Per Diem	950	—	n/a
75110	6210	000	Travel Related Expenses	3,530	—	n/a
			Total Project Management Department	**$ 348,851**	**$ —**	**n/a**

SCHEDULE VIII-6-3

OPERATING EXPENSES

FACILITIES ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
70110			Salaries	$ 1,194,264	$ 1,261,887	(5.4)%
70120			Overtime	710	710	— %
70210			Health Insurance	90,684	83,725	8.3 %
70230			Retirement	93,828	94,643	(0.9)%
70240			401K Match	49,284	50,936	(3.2)%
70250			Social Security	81,756	90,064	(9.2)%
70260			Dental	7,632	7,671	(0.5)%
70270			Vision	1,260	1,204	4.7 %
70280			Retiree Health Care (OPEB)	7,524	13,520	(44.3)%
70335			Other Employee Related Expenses	4,020	6,360	(36.8)%
70350			Professional Training and Dues	21,144	23,034	(8.2)%
71110			Advertising and Marketing Services	—	1,800	(100.0)%
71190			Other Professional Services	1,710,000	2,230,000	(23.3)%
71900			Other Contracted Labor	2,440,000	2,070,300	17.9 %
73030			Small Equipment	—	1,630	(100.0)%
73090			Parts and Supplies	700	7,114	(90.2)%
74010			Insurance Premiums	17,004	17,600	(3.4)%
75060			Office and General Supplies	3,562	2,066	72.4 %
75090			Printing	40	720	(94.4)%
75100			Meals and Per Diem	4,985	4,916	1.4 %
75110			Travel Related Expenses	26,585	26,941	(1.3)%
			Total Facilities Asset Management Business Unit Rollup	**$ 5,754,982**	**$ 5,996,841**	**(4.0)%**

SCHEDULE VIII-6-3a
OPERATING EXPENSES
6310 BUILDING AND BUILDING SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6310	000	Salaries	$ 211,788	$ 269,221	(21.3)%
70210	6310	000	Health Insurance	20,700	19,536	6.0 %
70230	6310	000	Retirement	16,644	20,192	(17.6)%
70240	6310	000	401K Match	4,440	7,241	(38.7)%
70250	6310	000	Social Security	16,200	20,596	(21.3)%
70260	6310	000	Dental	1,764	1,781	(1.0)%
70270	6310	000	Vision	288	263	9.5 %
70280	6310	000	Retiree Health Care (OPEB)	2,052	4,910	(58.2)%
70335	6330	000	Other Employee Related Expenses	—	1,560	(100.0)%
70350	6310	000	Professional Training and Dues	6,185	6,330	(2.3)%
71900	6310	000	Other Contracted Labor	400,000	—	n/a
73030	6310	000	Small Equipment	—	815	(100.0)%
74010	6310	000	Insurance Premiums	4,500	3,000	50.0 %
75100	6310	000	Meals and Per Diem	600	600	— %
75110	6310	000	Travel Related Expenses	5,550	5,550	— %
			Total Non-Complex-Related Expenses	**690,711**	**361,595**	**91.0 %**
Direct Complex Expenses						
71900	6310		Other Contracted Labor	1,979,000	1,920,000	3.1 %
			Total Direct Complex Expenses	**1,979,000**	**1,920,000**	**3.1 %**
			Total Building and Building Systems	**$ 2,669,711**	**$ 2,281,595**	**17.0 %**

SCHEDULE VIII-6-3b
OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6330	000	Salaries	$ 511,092	$ 441,949	15.6 %
70210	6330	000	Health Insurance	28,404	21,092	34.7 %
70230	6330	000	Retirement	40,152	33,147	21.1 %
70240	6330	000	401K Match	25,560	22,097	15.7 %
70250	6330	000	Social Security	30,396	27,338	11.2 %
70260	6330	000	Dental	2,352	1,890	24.4 %
70270	6330	000	Vision	384	293	31.1 %
70280	6330	000	Retiree Health Care (OPEB)	2,052	3,690	(44.4)%
70335	6330	000	Other Employee Related Expenses	1,680	2,460	(31.7)%
70350	6330	000	Professional Training and Dues	5,880	6,235	(5.7)%
73090	6330	000	Parts and Supplies	—	2,000	(100.0)%
74010	6330	000	Insurance Premiums	8,904	3,800	134.3 %
75060	6330	000	Office and General Supplies	2,140	140	1,428.6 %
75100	6330	000	Meals and Per Diem	3,030	3,237	(6.4)%
75110	6330	000	Travel Related Expenses	14,100	15,021	(6.1)%
			Total Facilities Asset Management Department	**$ 676,126**	**$ 584,389**	**15.7 %**

SCHEDULE VIII-6-3c
OPERATING EXPENSES
6340 FACILITIES ENGINEERING

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6340	000	Salaries	$ 303,996	$ 401,344	(24.3)%
70210	6340	000	Health Insurance	23,208	30,171	(23.1)%
70230	6340	000	Retirement	23,880	30,101	(20.7)%
70240	6340	000	401K Match	10,920	14,129	(22.7)%
70250	6340	000	Social Security	22,356	30,703	(27.2)%
70260	6340	000	Dental	1,956	2,813	(30.5)%
70270	6340	000	Vision	324	473	(31.5)%
70280	6340	000	Retiree Health Care (OPEB)	2,052	2,460	(16.6)%
70335	6340	000	Other Employee Related Expenses	2,340	2,340	— %
70350	6340	000	Professional Training and Dues	4,180	4,630	(9.7)%
71110	6340	000	Advertising and Marketing Services	—	1,800	(100.0)%
73090	6340	000	Parts and Supplies	700	5,114	(86.3)%
74010	6340	000	Insurance Premiums	2,400	8,800	(72.7)%
75090	6340	000	Printing	40	120	(66.7)%
75100	6340	000	Meals and Per Diem	375	375	— %
75110	6340	000	Travel Related Expenses	2,345	2,370	(1.1)%
			Total Non-Complex-Related Expenses	**401,072**	**537,743**	**(25.4)%**
Direct Complex Expenses						
71190	6340		Other Professional Services	1,710,000	2,230,000	(23.3)%
			Total Direct Complex Expenses	**1,710,000**	**2,230,000**	**(23.3)%**
			Total Facilities Engineering	**$ 2,111,072**	**$ 2,767,743**	**(23.7)%**

SCHEDULE VIII-6-3d
OPERATING EXPENSES
6350 GIS

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6350	000	Salaries	$ 167,388	$ 149,373	12.1 %
70120	6350	000	Overtime	710	710	— %
70210	6350	000	Health Insurance	18,372	12,926	42.1 %
70230	6340	000	Retirement	13,152	11,203	17.4 %
70240	6340	000	401K Match	8,364	7,469	12.0 %
70250	6350	000	Social Security	12,804	11,427	12.1 %
70260	6350	000	Dental	1,560	1,187	31.4 %
70270	6350	000	Vision	264	175	50.9 %
70280	6350	000	Retiree Health Care (OPEB)	1,368	2,460	(44.4)%
70350	6350	000	Professional Training and Dues	4,899	5,839	(16.1)%
71900	6350	000	Other Contracted Labor	61,000	150,300	(59.4)%
73030	6350	000	Small Equipment	—	815	(100.0)%
74010	6350	000	Insurance Premiums	1,200	2,000	(40.0)%
75060	6350	000	Office and General Supplies	1,422	1,926	(26.2)%
75090	6350	000	Printing	—	600	(100.0)%
75100	6350	000	Meals and Per Diem	980	704	39.2 %
75110	6350	000	Travel Related Expenses	4,590	4,000	14.8 %
			Total GIS	**$ 298,073**	**$ 363,114**	**(17.9)%**

SCHEDULE VIII-6-4
OPERATING EXPENSES

OPERATIONAL ASSET MANAGEMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
70110			Salaries	$ 5,234,724	$ 4,943,787	5.9 %
70120			Overtime	173,100	173,100	— %
70210			Health Insurance	743,232	551,040	34.9 %
70230			Retirement	411,288	370,787	10.9 %
70240			401K Match	234,792	225,569	4.1 %
70250			Social Security	400,056	378,029	5.8 %
70260			Dental	63,744	51,058	24.8 %
70270			Vision	10,572	7,536	40.3 %
70280			Retiree Health Care (OPEB)	58,701	105,570	(44.4)%
70335			Other Employee Related Expenses	6,720	7,800	(13.8)%
70340			Physical Examinations	2,000	1,900	5.3 %
70350			Professional Training and Dues	73,098	69,405	5.3 %
70380			Uniforms	59,444	58,115	2.3 %
71320			Baggage Handling System & Boarding Bridge Services	2,688,753	2,560,080	5.0 %
71330			Elevators/Escalators	1,023,053	1,023,057	— %
71340			Heating Ventilation & Air Conditioning (HVAC)	481,486	474,799	1.4 %
71350			Janitorial	5,820,649	5,316,651	9.5 %
71360			Landscaping	1,264,614	1,127,525	12.2 %
71370			Repairs and Maintenance	1,233,085	1,472,482	(16.3)%
71400			Waste Disposal	303,000	243,000	24.7 %
71900			Other Contracted Labor	62,396	428,276	(85.4)%
72010			Electricity	5,102,532	4,861,392	5.0 %
72020			Natural Gas	389,163	425,000	(8.4)%
72030			Water	471,004	413,000	14.0 %
72040			Sewer	860,998	763,000	12.8 %
73020			Computer Software	—	5,500	(100.0)%
73030			Small Equipment	72,969	47,564	53.4 %
73040			Fuel	693,217	418,726	65.6 %
73060			Baggage Handling System & Boarding Bridge Supplies	520,403	522,900	(0.5)%
73090			Parts and Supplies	1,194,815	1,082,590	10.4 %
74010			Insurance Premiums	43,104	141,700	(69.6)%
75050			Permit Administration	43,987	29,971	46.8 %
75100			Meals and Per Diem	5,268	6,370	(17.3)%
75110			Travel Related Expenses	20,656	17,486	18.1 %
			Total Operational Asset Management Business Unit Rollup	**$ 29,766,623**	**$ 28,324,765**	**5.1 %**

SCHEDULE VIII-6-4a

OPERATING EXPENSES

6510 BAGGAGE SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6510	000	Salaries	$ 156,228	$ 98,052	59.3 %
70210	6510	000	Health Insurance	18,336	6,538	180.5 %
70230	6510	000	Retirement	12,276	7,354	66.9 %
70240	6510	000	401K Match	6,252	2,942	112.5 %
70250	6510	000	Social Security	11,952	7,501	59.3 %
70260	6510	000	Dental	1,560	594	162.6 %
70270	6510	000	Vision	264	88	200.0 %
70280	6510	000	Retiree Health Care (OPEB)	1,368	1,230	11.2 %
70335	6510	000	Other Employee Related Expenses	480	780	(38.5)%
70350	6510	000	Professional Training and Dues	2,300	10,000	(77.0)%
74010	6510	000	Insurance Premiums	2,400	1,000	140.0 %
75100	6510	000	Meals and Per Diem	250	—	n/a
75110	6510	000	Travel Related Expenses	928	—	n/a
			Total Non-Complex-Related Expenses	**214,594**	**136,079**	**57.7 %**
Direct Complex Expenses						
71320	6510		Baggage Handling System & Boarding Bridge Services	2,688,753	2,560,080	5.0 %
73060	6510		Baggage Handling System & Boarding Bridge Supplies	520,403	522,900	(0.5)%
			Total Direct Complex Expenses	**3,209,156**	**3,082,980**	**4.1 %**
			Total Baggage Systems	**$ 3,423,750**	**$ 3,219,059**	**6.4 %**

SCHEDULE VIII-6-4b
OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6520	000	Salaries	$ 195,528	$ 182,868	6.9 %
70210	6520	000	Health Insurance	18,468	13,035	41.7 %
70230	6520	000	Retirement	15,360	13,715	12.0 %
70240	6520	000	401K Match	8,652	7,959	8.7 %
70250	6520	000	Social Security	14,568	13,990	4.1 %
70260	6520	000	Dental	1,560	1,187	31.4 %
70270	6520	000	Vision	264	175	50.9 %
70280	6520	000	Retiree Health Care (OPEB)	1,368	2,460	(44.4)%
70335	6520	000	Other Employee Related Expenses	—	780	(100.0)%
70350	6520	000	Professional Training and Dues	4,400	—	n/a
73090	6520	000	Parts and Supplies	500	500	— %
74010	6520	000	Insurance Premiums	12,900	3,700	248.6 %
75100	6520	000	Meals and Per Diem	250	—	n/a
75110	6520	000	Travel Related Expenses	928	—	n/a
			Total Non-Complex-Related Expenses	**274,746**	**240,369**	**14.3 %**
Direct Complex Expenses						
71330	6520		Elevators/Escalators	1,023,053	1,023,057	— %
71350	6520		Janitorial	5,820,649	5,316,651	9.5 %
71360	6520		Landscaping	1,264,614	1,127,525	12.2 %
71370	6520		Repairs and Maintenance	121,716	128,764	(5.5)%
75050	6520		Permit Administration	15,725	15,725	— %
			Total Direct Complex Expenses	**8,245,757**	**7,611,722**	**8.3 %**
			Total Contract Facilities Maintenance	**$ 8,520,503**	**$ 7,852,091**	**8.5 %**

SCHEDULE VIII-6-4c
OPERATING EXPENSES
6540 FLEET MAINTENANCE

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6540	000	Salaries	$ 483,888	$ 433,433	11.6 %
70120	6540	000	Overtime	29,600	29,600	— %
70210	6540	000	Health Insurance	63,984	44,951	42.3 %
70230	6540	000	Retirement	38,016	32,507	16.9 %
70240	6540	000	401K Match	24,192	21,672	11.6 %
70250	6540	000	Social Security	37,020	33,157	11.7 %
70260	6540	000	Dental	5,472	4,156	31.7 %
70270	6540	000	Vision	912	613	48.8 %
70280	6540	000	Retiree Health Care (OPEB)	4,776	8,590	(44.4)%
70335	6540	000	Other Employee Related Expenses	—	780	(100.0)%
70350	6540	000	Professional Training and Dues	95	8,130	(98.8)%
70380	6540	000	Uniforms	8,056	4,868	65.5 %
71370	6540	000	Repairs and Maintenance	162,431	121,431	33.8 %
73020	6540	000	Computer Software	—	5,500	(100.0)%
73030	6540	000	Small Equipment	49,179	11,674	321.3 %
73040	6540	000	Fuel	652,097	383,813	69.9 %
73090	6540	000	Parts and Supplies	329,447	224,049	47.0 %
74010	6540	000	Insurance Premiums	17,904	10,300	73.8 %
75050	6540	000	Permit Administration	27,617	13,601	103.1 %
			Total Fleet Maintenance	**$ 1,934,686**	**$ 1,392,825**	**38.9 %**

SCHEDULE VIII-6-4d
OPERATING EXPENSES
6550 FUELING SYSTEMS

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6550	000	Salaries	$ 808,548	$ 742,269	8.9 %
70120	6550	000	Overtime	27,800	27,800	— %
70210	6550	000	Health Insurance	105,108	77,058	36.4 %
70230	6550	000	Retirement	63,528	55,671	14.1 %
70240	6550	000	401K Match	32,400	33,637	(3.7)%
70250	6550	000	Social Security	61,860	56,784	8.9 %
70260	6550	000	Dental	9,000	7,124	26.3 %
70270	6550	000	Vision	1,488	1,052	41.4 %
70280	6550	000	Retiree Health Care (OPEB)	8,195	14,730	(44.4)%
70335	6550	000	Other Employee Related Expenses	780	780	— %
70350	6550	000	Professional Training and Dues	15,458	1,120	1,280.2 %
70380	6550	000	Uniforms	4,895	4,120	18.8 %
71370	6550	000	Repairs and Maintenance	45,660	512,249	(91.1)%
71900	6550	000	Other Contracted Labor	49,416	48,296	2.3 %
73030	6550	000	Small Equipment	4,790	6,150	(22.1)%
73090	6550	000	Parts and Supplies	59,420	62,780	(5.4)%
74010	6550	000	Insurance Premiums	3,504	15,300	(77.1)%
75100	6550	000	Meals and Per Diem	845	576	46.7 %
75110	6550	000	Travel Related Expenses	4,332	3,100	39.7 %
			Total Non-Complex-Related Expenses	**1,307,027**	**1,670,596**	**(21.8)%**
Direct Complex Expenses						
71370	6550		Repairs and Maintenance	3,480	—	n/a
73040	6550		Fuel	41,120	—	n/a
73090	6550		Parts and Supplies	4,104	—	n/a
			Total Direct Complex Expenses	**48,704**	**—**	**n/a**
			Total Fueling Systems	**1,355,731**	**1,670,596**	**(18.8)%**

SCHEDULE VIII-6-4e
OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6570	000	Salaries	$ 2,159,448	$ 2,179,849	(0.9)%
70120	6570	000	Overtime	36,000	36,000	— %
70210	6570	000	Health Insurance	305,460	243,469	25.5 %
70230	6570	000	Retirement	169,668	163,488	3.8 %
70240	6570	000	401K Match	101,688	100,754	0.9 %
70250	6570	000	Social Security	165,180	166,588	(0.8)%
70260	6570	000	Dental	26,208	22,561	16.2 %
70270	6570	000	Vision	4,344	3,330	30.5 %
70280	6570	000	Retiree Health Care (OPEB)	24,551	49,100	(50.0)%
70335	6570	000	Other Employee Related Expenses	2,340	1,560	50.0 %
70340	6570	000	Physical Examinations	2,000	1,900	5.3 %
70350	6570	000	Professional Training and Dues	34,195	35,815	(4.5)%
70380	6570	000	Uniforms	28,648	28,412	0.8 %
71370	6570	000	Repairs and Maintenance	25,200	1,020	2,370.6 %
71900	6570	000	Other Contracted Labor	—	150,000	(100.0)%
72010	6570	000	Electricity	4,272	—	n/a
73030	6570	000	Small Equipment	9,100	9,340	(2.6)%
73090	6570	000	Parts and Supplies	31,123	31,122	— %
74010	6570	000	Insurance Premiums	1,200	56,700	(97.9)%
75100	6570	000	Meals and Per Diem	573	3,644	(84.3)%
75110	6570	000	Travel Related Expenses	4,173	8,136	(48.7)%
			Total Non-Complex-Related Expenses	**3,135,371**	**3,292,788**	**(4.8)%**
Direct Complex Expenses						
71340	6570		Heating Ventilation and Air Conditioning (HVAC)	481,486	474,799	1.4 %
71370	6570		Repairs and Maintenance	546,948	409,268	33.6 %
71400	6570		Waste Disposal	15,000	15,000	— %
71900	6570		Other Contracted Labor	12,500	77,500	(83.9)%
72010	6570		Electricity	5,098,260	4,861,392	4.9 %
72020	6570		Fuel-Natural Gas	389,163	425,000	(8.4)%
72030	6570		Water	471,004	413,000	14.0 %
72040	6570		Sewer	860,998	763,000	12.8 %
73040	6570		Fuel	—	24,513	(100.0)%
73090	6570		Parts and Supplies	279,286	249,304	12.0 %
75050	6570		Permit Administration	645	645	— %
			Total Direct Complex Expenses	**8,155,290**	**7,713,421**	**5.7 %**
			Total Facilities Maintenance	**$ 11,290,661**	**$ 11,006,209**	**2.6 %**

SCHEDULE VIII-6-4f
OPERATING EXPENSES
6580 FIELDS MAINTENANCE

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6580	000	Salaries	$ 1,431,084	$ 1,307,316	9.5 %
70120	6580	000	Overtime	79,700	79,700	— %
70210	6580	000	Health Insurance	231,876	165,989	39.7 %
70230	6580	000	Retirement	112,440	98,052	14.7 %
70240	6580	000	401K Match	61,608	58,605	5.1 %
70250	6580	000	Social Security	109,476	100,009	9.5 %
70260	6580	000	Dental	19,944	15,436	29.2 %
70270	6580	000	Vision	3,300	2,278	44.9 %
70280	6580	000	Retiree Health Care (OPEB)	18,443	29,460	(37.4)%
70335	6580	000	Other Employee Related Expenses	3,120	3,120	— %
70350	6580	000	Professional Training and Dues	16,650	14,340	16.1 %
70380	6580	000	Uniforms	17,845	20,715	(13.9)%
71370	6580	000	Repairs and Maintenance	2,500	2,500	— %
71900	6580	000	Other Contracted Labor	480	480	— %
73030	6580	000	Small Equipment	9,900	20,400	(51.5)%
73090	6580	000	Parts and Supplies	9,400	9,400	— %
74010	6580	000	Insurance Premiums	5,196	54,700	(90.5)%
75100	6580	000	Meals and Per Diem	3,350	2,150	55.8 %
75110	6580	000	Travel Related Expenses	10,295	6,250	64.7 %
			Total Non-Complex-Related Expenses	**2,146,607**	**1,990,900**	**7.8 %**
Direct Complex Expenses						
71370	6580		Repairs and Maintenance	325,150	297,250	9.4 %
71400	6580		Waste Disposal	288,000	228,000	26.3 %
71900	6580		Other Contracted Labor	—	152,000	(100.0)%
73040	6580		Fuel	—	10,400	(100.0)%
73090	6580		Parts and Supplies	481,535	505,435	(4.7)%
			Total Direct Complex Expenses	**1,094,685**	**1,193,085**	**(8.2)%**
			Total Fields Maintenance	**$ 3,241,292**	**$ 3,183,985**	**1.8 %**

SCHEDULE VIII-6-5

OPERATING EXPENSES

PLANNING AND ENVIRONMENT BUSINESS UNIT ROLLUP

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
70110			Salaries	$ 393,648	$ 353,369	11.4 %
70210			Health Insurance	36,948	26,028	42.0 %
70230			Retirement	30,936	26,503	16.7 %
70240			401K Match	19,680	17,668	11.4 %
70250			Social Security	29,124	26,678	9.2 %
70260			Dental	3,120	2,375	31.4 %
70270			Vision	528	351	50.4 %
70280			Retiree Health Care (OPEB)	2,736	4,920	(44.4)%
70350			Professional Training and Dues	7,540	5,085	48.3 %
71370			Repairs and Maintenance	118,000	84,000	40.5 %
71900			Other Contracted Labor	282,610	109,512	158.1 %
72010			Electricity	5,292	5,292	— %
73030			Small Equipment	—	200	(100.0)%
73090			Parts and Supplies	670	526	27.4 %
74010			Insurance Premiums	127,800	4,000	3,095.0 %
75050			Permit Administration	5,515	6,370	(13.4)%
75100			Meals and Per Diem	1,417	1,174	20.7 %
75110			Travel Related Expenses Related Expenses	9,484	8,964	5.8 %
			Total Airport Operations Business Unit Rollup	**$ 1,075,048**	**$ 683,015**	**57.4 %**

SCHEDULE VIII-6-5a
OPERATING EXPENSES
6750 NOISE

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6750	000	Salaries	$ 76,284	$ 69,800	9.3 %
70210	6750	000	Health Insurance	9,168	6,447	42.2 %
70230	6750	000	Retirement	6,000	5,235	14.6 %
70240	6750	000	401K Match	3,816	3,490	9.3 %
70250	6750	000	Social Security	5,832	5,340	9.2 %
70260	6750	000	Dental	780	594	31.3 %
70270	6750	000	Vision	132	88	50.0 %
70280	6750	000	Retiree Health Care (OPEB)	684	1,230	(44.4)%
70350	6750	000	Professional Training and Dues	1,500	1,500	— %
71900	6750	000	Other Contracted Labor	10,000	10,000	— %
71370	6750	000	Repairs and Maintenance	118,000	84,000	40.5 %
72010	6750	000	Electricity	5,292	5,292	— %
73090	6750	000	Parts and Supplies	25	25	— %
74010	6750	000	Insurance Premiums	64,896	1,000	6,389.6 %
75100	6750	000	Meals and Per Diem	180	180	— %
75110	6750	000	Travel Related Expenses	1,090	1,090	— %
			Total Noise	**$ 303,679**	**$ 195,311**	**55.5 %**

SCHEDULE VIII-6-5b
OPERATING EXPENSES
6760 ENVIRONMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	6760	000	Salaries	$ 87,348	$ 78,463	11.3 %
70210	6760	000	Health Insurance	9,204	6,475	42.1 %
70230	6760	000	Retirement	6,864	5,885	16.6 %
70240	6760	000	401K Match	4,368	3,923	11.3 %
70250	6760	000	Social Security	6,684	6,003	11.3 %
70260	6760	000	Dental	780	594	31.3 %
70270	6760	000	Vision	132	88	50.0 %
70280	6760	000	Retiree Health Care (OPEB)	684	1,230	(44.4)%
70350	6760	000	Professional Training and Dues	1,585	930	70.4 %
71900	6760	000	Other Contracted Labor	221,110	34,512	540.7 %
73030	6760	000	Small Equipment	—	200	(100.0)%
73090	6760	000	Parts and Supplies	645	501	28.7 %
74010	6760	000	Insurance Premiums	61,704	1,000	6,070.4 %
75050	6760	000	Permit Administration	5,515	6,370	(13.4)%
75100	6760	000	Meals and Per Diem	266	142	87.3 %
75110	6760	000	Travel Related Expenses	1,169	1,200	(2.6)%
			Total Non-Complex-Related Expenses	**408,058**	**147,516**	**176.6 %**
Direct Complex Expenses						
71900	6760		Other Contracted Labor	51,500	65,000	(20.8)%
			Total Direct Complex Expenses	**51,500**	**65,000**	**(20.8)%**
			Total Environment	**$ 459,558**	**$ 212,516**	**116.2 %**

SCHEDULE VIII-6-5c
OPERATING EXPENSES
6770 PLANNING

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110	6770	000	Salaries	$ 230,016	$ 205,106	12.1 %
70210	6770	000	Health Insurance Premiums	18,576	13,106	41.7 %
70230	6770	000	Retirement	18,072	15,383	17.5 %
70240	6770	000	401K Match	11,496	10,255	12.1 %
70250	6770	000	Social Security	16,608	15,335	8.3 %
70260	6770	000	Dental	1,560	1,187	31.4 %
70270	6770	000	Vision	264	175	50.9 %
70280	6770	000	Retiree Health Care (OPEB)	1,368	2,460	(44.4)%
70350	6770	000	Professional Training and Dues	4,455	2,655	67.8 %
74010	6770	000	Insurance Premiums	1,200	2,000	(40.0)%
75100	6770	000	Meals and Per Diem	971	852	14.0 %
75110	6770	000	Travel Related Expenses	7,225	6,674	8.3 %
			Total Planning	**311,811**	**275,188**	**13.3 %**

SCHEDULE VIII-7

OPERATING EXPENSES

INFORMATION SERVICES DIVISION ROLLUP

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
70110			Salaries	$ 3,034,488	$ 2,697,291	12.5 %
70120			Overtime	7,500	7,500	— %
70210			Health Insurance	277,104	201,595	37.5 %
70230			Retirement	238,416	202,298	17.9 %
70240			401K Match	125,880	111,662	12.7 %
70250			Social Security	225,252	205,031	9.9 %
70260			Dental	23,460	18,405	27.5 %
70270			Vision	3,888	2,716	43.2 %
70280			Retiree Health Care (OPEB)	21,179	38,060	(44.4)%
70335			Other Employee Related Expenses	18,168	16,380	10.9 %
70350			Professional Training and Dues	95,152	75,032	26.8 %
70380			Uniforms	4,810	4,810	— %
71140			Technology Services	1,473,141	1,035,171	42.3 %
71310			Airport Operations Information System (AOIS) Services	2,439,357	799,500	205.1 %
71370			Repairs and Maintenance	37,420	20,125	85.9 %
71900			Other Contracted Labor	322,408	133,924	140.7 %
72050			Telecommunications	251,460	251,464	— %
72060			TV Service Providers	82,308	67,819	21.4 %
73010			Computer Hardware	664,960	865,612	(23.2)%
73020			Computer Software	122,309	51,416	137.9 %
73030			Small Equipment	68,324	66,084	3.4 %
73090			Parts and Supplies	157,625	119,179	32.3 %
75060			Office and General Supplies	17,340	17,340	— %
75090			Printing	600	600	— %
75100			Meals and Per Diem	7,670	6,236	23.0 %
75110			Travel Related Expenses	33,132	27,395	20.9 %
			TOTAL INFORMATION SERVICES DIVISION ROLLUP	**$ 9,753,351**	**$ 7,042,645**	**38.5 %**

SCHEDULE VIII-7a
OPERATING EXPENSES
7010 INFORMATION SERVICES DEPARTMENT

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
Non-Complex-Related Expenses						
70110	7010	000	Salaries	$ 3,034,488	$ 2,697,291	12.5 %
70120	7010	000	Overtime	7,500	7,500	— %
70210	7010	000	Health Insurance	277,104	201,595	37.5 %
70230	7010	000	Retirement	238,416	202,298	17.9 %
70240	7010	000	401K Match	125,880	111,662	12.7 %
70250	7010	000	Social Security	225,252	205,031	9.9 %
70260	7010	000	Dental	23,460	18,405	27.5 %
70270	7010	000	Vision	3,888	2,716	43.2 %
70280	7010	000	Retiree Health Care (OPEB)	21,179	38,060	(44.4)%
70335	7010	000	Other Employee Related Expenses	18,168	16,380	10.9 %
70350	7010	000	Professional Training and Dues	95,152	75,032	26.8 %
70380	7010	000	Uniforms	4,810	4,810	— %
71140	7010	000	Technology Services	1,227,113	797,670	53.8 %
71370	7010	000	Repairs and Maintenance	19,420	14,625	32.8 %
71900	7010	000	Other Contracted Labor	314,608	120,224	161.7 %
72050	7010	000	Telecommunications	9,156	9,156	— %
73010	7010	000	Computer Hardware	412,960	708,764	(41.7)%
73020	7010	000	Computer Software	120,954	51,416	135.2 %
73030	7010	000	Small Equipment	57,474	55,234	4.1 %
73090	7010	000	Parts and Supplies	84,075	84,404	(0.4)%
75060	7010	000	Office and General Supplies	14,690	14,690	— %
75090	7010	000	Printing	600	600	— %
75100	7010	000	Meals and Per Diem	7,670	6,236	23.0 %
75110	7010	000	Travel Related Expenses	33,132	27,395	20.9 %
			Total Non-Complex-Related Expenses	**6,377,149**	**5,471,194**	**16.6 %**
Direct Complex Expenses						
71140	7010		Technology Services	246,028	237,501	3.6 %
71310	7010		Airport Operations Information System (AOIS) Services	2,439,357	799,500	205.1 %
71370	7010		Repairs and Maintenance	18,000	5,500	227.3 %
71900	7010		Other Contracted Labor	7,800	13,700	(43.1)%
72050	7010		Telecommunications	242,304	242,308	— %
72060	7010		TV Service Providers	82,308	67,819	21.4 %
73010	7010		Computer Hardware	252,000	156,848	60.7 %
73020	7010		Computer Software	1,355	—	n/a
73030	7010		Small Equipment	10,850	10,850	— %
73090	7010		Parts and Supplies	73,550	34,775	111.5 %
75060	7010		Office and General Supplies	2,650	2,650	— %
			Total Direct Complex Expenses	**3,376,202**	**1,571,451**	**114.8 %**
			Total Information Services Department	**$ 9,753,351**	**$ 7,042,645**	**38.5 %**

SCHEDULE VIII-8
OPERATING EXPENSES
AIRFIELD COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
211 Airfield						
71190	6340	211	Other Professional Services	$ 1,650,000	$ 750,000	120.0 %
71340	6570	211	Heating Ventilation and Air Conditioning (HVAC)	600	600	— %
71370	6170	211	Repairs and Maintenance	800	1,150	(30.4)%
71370	6580	211	Repairs and Maintenance	91,300	128,900	(29.2)%
71370	7010	211	Repairs and Maintenance	7,000	—	n/a
71900	6170	211	Other Contracted Labor	158,472	125,327	26.4 %
71900	6580	211	Other Contracted Labor	—	152,000	(100.0)%
71900	6760	211	Other Contracted Labor	41,500	40,000	3.8 %
71900	7010	211	Other Contracted Labor	3,000	—	n/a
72010	6570	211	Electricity	107,736	116,520	(7.5)%
72020	6570	211	Natural Gas	3,397	3,500	(2.9)%
72050	7010	211	Telecommunications	21,780	21,780	— %
73040	6550	211	Fuel	8,740	—	n/a
73040	6580	211	Fuel	—	8,200	(100.0)%
73090	6580	211	Parts and Supplies	363,400	387,400	(6.2)%
74010	5070	211	Insurance Premiums	119,400	120,100	(0.6)%
			Total Airfield Complex	**2,577,125**	**1,855,477**	**38.9 %**
219 Other Airfield Complex						
72030	6570	219	Water	1,231	—	n/a
72040	6570	219	Sewer	2,249	—	n/a
			Total Other Airfield Complex	**3,480**	**—**	**n/a**
			TOTAL AIRFIELD COMPLEX	**$ 2,580,605**	**$ 1,855,477**	**39.1 %**

SCHEDULE VIII-9
OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
321 Terminal 1						
71310	7010	321	Airport Operations Information System (AOIS) Services	$ 16,218	$ —	n/a
71320	6510	321	Baggage Handling System & Boarding Bridge Services	701,332	659,382	6.4 %
71330	6520	321	Elevators/Escalators	150,444	189,667	(20.7)%
71340	6570	321	Heating Ventilation and Air Conditioning (HVAC)	86,929	84,897	2.4 %
71350	6520	321	Janitorial	918,573	815,020	12.7 %
71370	6520	321	Repairs and Maintenance	27,572	27,485	0.3 %
71370	6570	321	Repairs and Maintenance	50,430	29,980	68.2 %
71900	6310	321	Other Contracted Labor	100,000	100,000	— %
71900	6570	321	Other Contracted Labor	12,500	77,500	(83.9)%
72010	6570	321	Electricity	540,456	434,808	24.3 %
72020	6570	321	Natural Gas	54,999	65,100	(15.5)%
72030	6570	321	Water	2,517	—	n/a
72040	6570	321	Sewer	4,603	—	n/a
72050	7010	321	Telecommunications	3,264	3,264	— %
72060	7010	321	TV Service Providers	12,312	9,780	25.9 %
73040	6550	321	Fuel	5,480	—	n/a
73040	6570	321	Fuel	—	3,215	(100.0)%
73060	6510	321	Baggage Handling System & Boarding Bridge Supplies	72,000	72,500	(0.7)%
73090	6570	321	Parts and Supplies	55,166	32,016	72.3 %
74010	5070	321	Insurance Premiums	105,000	100,500	4.5 %
74080	5070	321	Insurance Claims	18,000	18,000	— %
75050	6520	321	Permit Administration	2,550	2,550	— %
75050	6570	321	Permit Administration	140	140	— %
			Total Terminal 1 Complex	**2,940,485**	**2,725,804**	**7.9 %**
331 Terminal 2						
71110	4010	331	Advertising and Marketing Services	2,000	2,000	— %
71140	7010	331	Technology Services	116,640	116,613	— %
71310	7010	331	Airport Operations Information System (AOIS) Services	2,423,139	799,500	203.1 %
71320	6510	331	Baggage Handling System & Boarding Bridge Services	1,987,421	1,900,698	4.6 %
71330	6520	331	Elevators/Escalators	620,680	569,978	8.9 %
71340	6570	331	Heating Ventilation and Air Conditioning (HVAC)	165,995	164,783	0.7 %
71350	6520	331	Janitorial	4,103,775	3,769,084	8.9 %
71370	6520	331	Repairs and Maintenance	54,868	52,731	4.1 %
71370	6570	331	Repairs and Maintenance	272,087	232,822	16.9 %
71370	7010	331	Repairs and Maintenance	8,000	2,500	220.0 %
71380	6170	331	Ramp Tower	865,179	846,144	2.2 %
71900	4010	331	Other Contracted Labor	23,496	32,235	(27.1)%
71900	6310	331	Other Contracted Labor	515,000	1,460,000	(64.7)%
71900	7010	331	Other Contracted Labor	2,500	13,700	(81.8)%
72010	6570	331	Electricity	2,322,744	2,281,512	1.8 %
72030	6570	331	Water	182,492	—	n/a
72040	6570	331	Sewer	333,602	—	n/a
72050	7010	331	Telecommunications	37,644	37,644	— %
72060	7010	331	TV Service Providers	57,996	41,972	38.2 %
73010	7010	331	Computer Hardware	177,000	156,848	12.8 %
73020	7010	331	Computer Software	1,355	—	n/a
73060	6510	331	Baggage Handling System & Boarding Bridge Supplies	448,403	450,400	(0.4)%

SCHEDULE VIII-9 - CONTINUED
OPERATING EXPENSES
TERMINAL COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
73090	6170	331	Parts and Supplies	3,814	8,212	(53.6)%
73090	6570	331	Parts and Supplies	155,316	153,781	1.0 %
73090	7010	331	Parts and Supplies	67,500	28,725	135.0 %
74010	5070	331	Insurance Premiums	348,504	331,800	5.0 %
74080	5070	331	Insurance Claims	58,800	58,800	— %
75050	6520	331	Permit Administration	8,150	8,150	— %
			Total Terminal 2 Complex	**15,364,100**	**13,520,632**	**13.6 %**
334 Federal Inspection Services (FIS) International						
71140	7010	334	Technology Services	33,000	33,000	— %
72050	7010	334	Telecommunications	9,600	9,600	— %
73010	7010	334	Computer Hardware	75,000	—	n/a
75060	7010	334	Office and General Supplies	2,650	2,650	— %
			Total Federal Inspection Services (FIS) International Complex	**120,250**	**45,250**	**165.7 %**
341 Central Energy Plant						
71140	7010	341	Technology Services	8,500	8,500	— %
71340	6570	341	Heating Ventilation and Air Conditioning (HVAC)	135,767	130,836	3.8 %
71350	6520	341	Janitorial	19,503	16,875	15.6 %
71370	6520	341	Repairs and Maintenance	960	960	— %
71370	6570	341	Repairs and Maintenance	33,814	21,478	57.4 %
72010	6570	341	Electricity	706,536	643,464	9.8 %
72020	6570	341	Natural Gas	186,081	202,100	(7.9)%
72030	6570	341	Water	77,888	—	n/a
72040	6570	341	Sewer	142,381	—	n/a
72050	7010	341	Telecommunications	528	528	— %
73040	6550	341	Fuel	20,450	—	n/a
73040	6570	341	Fuel	—	19,250	(100.0)%
73090	6570	341	Parts and Supplies	6,600	6,600	— %
74010	5070	341	Insurance Premiums	9,096	9,600	(5.3)%
75050	6570	341	Permit Administration	120	120	— %
			Total Central Energy Plant Complex	**1,348,224**	**1,060,311**	**27.2 %**
351 Miscellaneous Terminal Complex						
72030	6570	351	Water	24,254	—	n/a
72040	6570	351	Sewer	44,336	—	n/a
			Total Miscellaneous Terminal Complex	**68,590**	**—**	**n/a**
			TOTAL TERMINAL COMPLEX	**$ 19,841,649**	**$ 17,351,997**	**14.3 %**

SCHEDULE VIII-10
OPERATING EXPENSES
GENERAL AVIATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
381 General Aviation-General						
71190	6340	381	Other Professional Services	$ —	$ 300,000	(100.0)%
71350	6520	381	Janitorial	1,728	1,397	23.7 %
71370	6570	381	Repairs and Maintenance	3,200	3,200	— %
72010	6570	381	Electricity	28,212	27,204	3.7 %
72020	6570	381	Natural Gas	7,094	6,700	5.9 %
72030	6570	381	Water	12,813	—	n/a
72040	6570	381	Sewer	23,425	—	n/a
72050	7010	381	Telecommunications	432	432	— %
73090	6570	381	Parts and Supplies	996	996	— %
74010	5070	381	Insurance Premiums	8,004	8,800	(9.0)%
74080	5070	381	Insurance Claims	1,600	1,600	— %
75050	6520	381	Permit Administration	175	175	— %
			Total General Aviation-General Complex	**87,679**	**350,504**	**(75.0)%**
382 General Aviation-Terminal						
71330	6520	382	Elevators/Escalators	2,400	2,400	— %
71340	6570	382	Heating Ventilation and Air Conditioning (HVAC)	4,800	8,182	(41.3)%
71350	6520	382	Janitorial	—	62,241	(100.0)%
71370	6520	382	Repairs and Maintenance	—	9,572	(100.0)%
71370	6570	382	Repairs and Maintenance	—	7,085	(100.0)%
71900	6310	382	Other Contracted Labor	300,000	60,000	400.0 %
72010	6570	382	Electricity	47,052	47,052	— %
72020	6570	382	Natural Gas	24,196	29,000	(16.6)%
72030	6570	382	Water	91	—	n/a
72040	6570	382	Sewer	165	—	n/a
72050	7010	382	Telecommunications	1,872	1,872	— %
72060	7010	382	TV Service Providers	—	5,107	(100.0)%
73040	6550	382	Fuel	129	—	n/a
73040	6570	382	Fuel	—	105	(100.0)%
73090	6570	382	Parts and Supplies	4,500	4,932	(8.8)%
74010	5070	382	Insurance Premiums	7,500	8,200	(8.5)%
74080	5070	382	Insurance Claims	1,000	1,000	— %
75050	6520	382	Permit Administration	175	175	— %
75050	6570	382	Permit Administration	70	70	— %
			Total General Aviation-Terminal Complex	**393,950**	**246,993**	**59.5 %**
			TOTAL GENERAL AVIATION COMPLEX	**$ 481,629**	**$ 597,497**	**(19.4)%**

SCHEDULE VIII-11
OPERATING EXPENSES
CARGO COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
431 North Cargo						
71370	6570	431	Repairs and Maintenance	$ 2,783	$ 2,782	— %
72010	6570	431	Electricity	33,864	33,720	0.4 %
72030	6570	431	Water	1,800	—	n/a
72040	6570	431	Sewer	3,290	—	n/a
72050	7010	431	Telecommunications	432	432	— %
73090	6570	431	Parts and Supplies	1,992	1,992	— %
74010	5070	431	Insurance Premiums	5,796	5,500	5.4 %
			Total North Cargo Complex	**49,957**	**44,426**	**12.4 %**
432 South Cargo 1						
71340	6570	432	Heating Ventilation and Air Conditioning (HVAC)	2,004	2,004	— %
71370	6570	432	Repairs and Maintenance	2,783	2,782	— %
72030	6570	432	Water	2,218	—	n/a
72040	6570	432	Sewer	4,051	—	n/a
72050	7010	432	Telecommunications	7,140	7,140	— %
73090	6570	432	Parts and Supplies	1,200	1,200	— %
74010	5070	432	Insurance Premiums	3,504	3,300	6.2 %
			Total South Cargo 1 Complex	**22,900**	**16,426**	**39.4 %**
433 South Cargo 2						
71340	6570	433	Heating Ventilation and Air Conditioning (HVAC)	2,004	2,004	— %
71370	6570	433	Repairs and Maintenance	2,783	2,782	— %
72010	6570	433	Electricity	20,100	19,560	2.8 %
72020	6570	433	Natural Gas	23,299	25,700	(9.3)%
73090	6570	433	Parts and Supplies	1,200	1,200	— %
74010	5070	433	Insurance Premiums	2,400	2,300	4.3 %
			Total South Cargo 2 Complex	**51,786**	**53,546**	**(3.3)%**
434 South Cargo 3						
71330	6520	434	Elevators/Escalators	2,400	2,400	— %
71340	6570	434	Heating Ventilation and Air Conditioning (HVAC)	6,600	6,600	— %
71350	6520	434	Janitorial	5,101	4,131	23.5 %
71370	6520	434	Repairs and Maintenance	960	960	— %
71370	6570	434	Repairs and Maintenance	11,545	10,863	6.3 %
71900	6310	434	Other Contracted Labor	100,000	—	n/a
72010	6570	434	Electricity	110,388	89,196	23.8 %
72030	6570	434	Water	934	—	n/a
72040	6570	434	Sewer	1,705	—	n/a
72050	7010	434	Telecommunications	672	672	— %
73090	6570	434	Parts and Supplies	3,996	3,996	— %
74010	5070	434	Insurance Premiums	6,396	6,100	4.9 %
74080	5070	434	Insurance Claims	800	800	— %
75050	6520	434	Permit Administration	175	175	— %
			Total South Cargo 3 Complex	**251,672**	**125,893**	**99.9 %**
			TOTAL CARGO COMPLEX	**$ 376,315**	**$ 240,291**	**56.6 %**

SCHEDULE VIII-12
OPERATING EXPENSES
FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
441 Fuel Farm						
71140	7010	441	Technology Services	$ 33,828	$ 33,828	— %
71340	6570	441	Heating Ventilation and Air Conditioning (HVAC)	600	600	— %
71350	6520	441	Janitorial	13,671	11,847	15.4 %
71370	6520	441	Repairs and Maintenance	960	960	— %
71370	6570	441	Repairs and Maintenance	72,822	7,249	904.6 %
72010	6570	441	Electricity	81,720	81,720	— %
72020	6570	441	Natural Gas	4,596	4,800	(4.3)%
72030	6570	441	Water	77,383	—	n/a
72040	6570	441	Sewer	141,456	—	n/a
72050	7010	441	Telecommunications	4,956	4,956	— %
73040	6550	441	Fuel	516	—	n/a
73040	6570	441	Fuel	—	263	(100.0)%
73090	6570	441	Parts and Supplies	5,040	3,240	55.6 %
74010	5070	441	Insurance Premiums	13,704	14,000	(2.1)%
			TOTAL FUEL FARM COMPLEX	**$ 451,252**	**$ 163,463**	**176.1 %**

SCHEDULE VIII-13
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
451 Authority Building						
71140	7010	451	Technology Services	$ 9,000	$ 9,000	— %
71330	6520	451	Elevators/Escalators	2,400	2,400	— %
71340	6570	451	Heating Ventilation and Air Conditioning (HVAC)	21,933	21,908	0.1 %
71350	6520	451	Janitorial	155,208	132,205	17.4 %
71370	6520	451	Repairs and Maintenance	8,232	8,163	0.8 %
71370	6570	451	Repairs and Maintenance	6,143	6,117	0.4 %
71900	7010	451	Other Contracted Labor	2,300	—	n/a
72010	6570	451	Electricity	46,956	45,408	3.4 %
72020	6570	451	Natural Gas	6,799	7,400	(8.1)%
72030	6570	451	Water	936	—	n/a
72040	6570	451	Sewer	1,715	—	n/a
72050	7010	451	Telecommunications	39,120	39,120	— %
72060	7010	451	TV Service Providers	3,600	4,776	(24.6)%
73040	6550	451	Fuel	129	—	n/a
73040	6570	451	Fuel	—	105	(100.0)%
73090	6570	451	Parts and Supplies	5,340	5,340	— %
74010	5070	451	Insurance Premiums	8,604	9,300	(7.5)%
75050	6520	451	Permit Administration	175	175	— %
75050	6570	451	Permit Administration	70	70	— %
			Total Authority Building Complex	**318,660**	**291,487**	**9.3 %**
452 Department of Transportation (DOT) Hangar						
71330	6520	452	Elevators/Escalators	2,400	2,400	— %
71350	6520	452	Janitorial	4,550	4,550	— %
71340	6570	452	Heating Ventilation and Air Conditioning (HVAC)	8,254	8,229	0.3 %
71370	6570	452	Repairs and Maintenance	4,360	4,065	7.3 %
72050	4030	452	Telecommunications	468	468	— %
73090	6570	452	Parts and Supplies	4,800	4,800	— %
74010	5070	452	Insurance Premiums	1,704	1,600	6.5 %
75050	6570	452	Permit Administration	70	70	— %
			Total Department of Transportation (DOT) Hangar Complex	**26,606**	**26,182**	**1.6 %**
453 Maintenance Building						
71140	7010	453	Technology Services	7,000	—	n/a
71340	6570	453	Heating Ventilation and Air Conditioning (HVAC)	7,015	6,996	0.3 %
71350	6520	453	Janitorial	63,354	52,411	20.9 %
71370	6520	453	Repairs and Maintenance	4,296	4,263	0.8 %
71370	6550	453	Repairs and Maintenance	3,480	—	n/a
71370	6570	453	Repairs and Maintenance	34,597	16,961	104.0 %
71900	6760	453	Other Contracted Labor	10,000	25,000	(60.0)%
72010	6570	453	Electricity	69,432	72,612	(4.4)%
72020	6570	453	Natural Gas	54,800	54,800	— %
72030	6570	453	Water	1,364	—	n/a
72040	6570	453	Sewer	2,493	—	n/a
72050	4030	453	Telecommunications	24,180	24,180	— %
73040	6550	453	Fuel	1,290	—	n/a

SCHEDULE VIII-13 - CONTINUED
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
73040	6570	453	Fuel	—	1,050	(100.0)%
73090	6550	453	Parts and Supplies	4,104	—	n/a
73090	6570	453	Parts and Supplies	12,420	14,595	(14.9)%
74010	5070	453	Insurance Premiums	9,804	10,300	(4.8)%
75050	6570	453	Permit Administration	105	105	— %
			Total Maintenance Building Complex	**309,734**	**283,273**	**9.3 %**
454 Airport Operations Center (AOC)						
71330	6520	454	Elevators/Escalators	4,800	4,800	— %
71340	6570	454	Heating Ventilation and Air Conditioning (HVAC)	31,665	29,840	6.1 %
71350	6520	454	Janitorial	106,135	88,333	20.2 %
71370	6520	454	Repairs and Maintenance	5,592	5,550	0.8 %
71370	6570	454	Repairs and Maintenance	27,037	24,963	8.3 %
72010	6570	454	Electricity	128,988	132,492	(2.6)%
72020	6570	454	Fuel-Natural Gas	21,401	18,400	16.3 %
72050	4030	454	Telecommunications	73,740	73,744	— %
72060	4030	454	TV Service Providers	8,400	6,184	35.8 %
73040	6550	454	Fuel	1,290	—	n/a
73040	6570	454	Fuel	—	525	(100.0)%
73090	6570	454	Parts and Supplies	10,620	7,620	39.4 %
74010	5070	454	Insurance Premiums	10,500	11,100	(5.4)%
75050	6520	454	Permit Administration	350	350	— %
75050	6570	454	Permit Administration	70	70	— %
			Total Airport Operations Center (AOC) Complex	**430,588**	**403,971**	**6.6 %**
455 Centralized Waste						
71400	6570	455	Waste Disposal	15,000	15,000	— %
71400	6580	455	Waste Disposal	288,000	228,000	26.3 %
72010	6570	455	Electricity	3,420	3,108	10.0 %
73090	6580	455	Parts and Supplies	500	500	— %
74010	5070	455	Insurance Premiums	96	100	(4.0)%
			Total Centralized Waste Complex	**307,016**	**246,708**	**24.4 %**
456 Fire and Rescue Building						
71340	6570	456	Heating Ventilation and Air Conditioning (HVAC)	1,200	1,200	— %
71370	6520	456	Repairs and Maintenance	960	960	— %
71370	6570	456	Repairs and Maintenance	4,535	4,462	1.6 %
73090	6570	456	Parts and Supplies	3,000	3,000	— %
			Total Fire and Rescue Building Complex	**9,695**	**9,622**	**0.8 %**

SCHEDULE VIII-13 - CONTINUED
OPERATING EXPENSES
OFFICE AND OTHER BUILDINGS COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
489 Miscellaneous Other Locations						
71190	6340	489	Other Professional Services	—	500,000	(100.0)%
71340	6570	489	Heating Ventilation and Air Conditioning (HVAC)	1,500	1,500	— %
71350	6520	489	Janitorial	22,669	18,336	23.6 %
71370	6520	489	Repairs and Maintenance	180	180	— %
71370	6570	489	Repairs and Maintenance	2,040	2,637	(22.6)%
72010	6570	489	Electricity	10,464	9,852	6.2 %
72020	6570	489	Natural Gas	2,501	7,500	(66.7)%
72030	6570	489	Water	1,976	—	n/a
7040	6570	489	Sewer	3,610	—	n/a
72050	4030	489	Telecommunications	4,392	4,392	— %
73090	6570	489	Parts and Supplies	3,000	3,000	— %
74010	5070	489	Insurance Premiums	23,004	22,900	0.5 %
			Total Miscellaneous Other Locations Complex	**75,336**	**570,297**	**(86.8)%**
491 Sheetz						
71110	4010	491	Advertising and Marketing Services	1,000	—	n/a
72010	6570	491	Electricity	3,048	3,168	(3.8)%
72030	6570	491	Water	12,371	—	n/a
72040	6570	491	Sewer	22,615	—	n/a
72050	4030	491	Telecommunications	444	444	— %
			Total Sheetz Complex	**39,478**	**3,612**	**993.0 %**
			TOTAL OFFICE AND OTHER BUILDINGS COMPLEX	**$ 1,517,113**	**$ 1,835,152**	**(17.3)%**

SCHEDULE VIII-14
OPERATING EXPENSES
RENTAL CAR COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
561 Rental Car						
71900	6310	561	Contracted Services-Other	$ —	$ 50,000	(100.0)%
72010	6570	561	Electricity	3,984	3,636	9.6 %
72030	6570	561	Water	64,481	—	n/a
72040	6570	561	Sewer	117,871	—	n/a
72050	7010	561	Telecommunications	432	432	— %
74010	5070	561	Insurance Premiums	10,500	11,300	(7.1)%
74080	5070	561	Insurance Claims	1,000	1,000	— %
			TOTAL RENTAL CAR COMPLEX	**$ 198,268**	**$ 66,368**	**198.7 %**

SCHEDULE VIII-15
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
601 Parking Lot 1						
71350	6520	601	Janitorial	$ 13,439	$ 10,895	23.4 %
			Total Parking Lot 1 Complex	**13,439**	**10,895**	**23.4 %**
602 ParkRDU Economy 2						
71350	6520	602	Janitorial	2,746	2,746	— %
74010	5070	602	Insurance Premiums	2,496	3,400	(26.6)%
			Total ParkRDU Economy 2 Complex	**5,242**	**6,146**	**(14.7)%**
603 ParkRDU Economy 3						
71350	6520	603	Janitorial	23,668	20,764	14.0 %
74010	5070	603	Insurance Premiums	3,204	4,100	(21.9)%
			Total ParkRDU Economy 3 Complex	**26,872**	**24,864**	**8.1 %**
604 ParkRDU Economy 4						
71350	6520	604	Janitorial	23,184	12,264	89.0 %
74010	5070	604	Insurance Premiums	2,304	3,200	(28.0)%
			Total ParkRDU Economy 4 Complex	**25,488**	**15,464**	**64.8 %**
605 Parking Lot 5						
74010	5070	605	Insurance Premiums	96	100	(4.0)%
			Total Parking Lot 5 Complex	**96**	**100**	**(4.0)%**
621 ParkRDU Central						
71330	6520	621	Elevators/Escalators	237,529	249,012	(4.6)%
71350	6520	621	Janitorial	303,745	261,529	16.1 %
71370	6520	621	Repairs and Maintenance	16,176	16,020	1.0 %
71900	6310	621	Other Contracted Labor	964,000	250,000	285.6 %
74010	5070	621	Insurance Premiums	154,200	146,700	5.1 %
75050	6520	621	Permit Administration	3,975	3,975	— %
			Total ParkRDU Central Complex	**1,679,625**	**927,236**	**81.1 %**
631 Parking General Aviation						
71350	6520	631	Janitorial	2,352	1,900	23.8 %
			Total Parking General Aviation Complex	**2,352**	**1,900**	**23.8 %**

SCHEDULE VIII-15 - CONTINUED
OPERATING EXPENSES
PARKING COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
651 RDU Parking General						
71140	7010	651	Technology Services	2,560	2,560	— %
71340	6570	651	Heating Ventilation and Air Conditioning (HVAC)	3,600	3,600	— %
71370	6570	651	Repairs and Maintenance	15,750	28,802	(45.3)%
71370	6580	651	Repairs and Maintenance	181,000	84,500	114.2 %
72010	6570	651	Electricity	809,868	794,064	2.0 %
72030	6570	651	Water	1,132	—	n/a
72040	6570	651	Sewer	2,067	—	n/a
72050	7010	651	Telecommunications	10,188	10,188	— %
73030	7010	651	Small Equipment	10,850	10,850	— %
73040	6550	651	Fuel	2,580	—	n/a
73040	6580	651	Fuel	—	2,000	(100.0)%
73090	6580	651	Parts and Supplies	78,835	78,835	— %
73090	7010	651	Parts and Supplies	3,225	3,225	— %
74010	5070	651	Insurance Premiums	30,804	31,500	(2.2)%
74080	5070	651	Insurance Claims	11,200	11,200	— %
			Total RDU Parking General Complex	**1,163,659**	**1,061,324**	**9.6 %**
			TOTAL PARKING COMPLEX	**$ 2,916,773**	**$ 2,047,929**	**42.4 %**

SCHEDULE VIII-16
OPERATING EXPENSES
GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE G/L #	DEPT	COMPLEX	ACCOUNT TITLE	FY 2019-2020 BUDGET	FY 2018-2019 BUDGET	% CHANGE
721 Taxi Operation						
71340	6570	721	Heating Ventilation and Air Conditioning (HVAC)	$ 1,020	$ 1,020	—%
71350	6520	721	Janitorial	37,248	30,123	23.7%
71370	6520	721	Repairs and Maintenance	960	960	—%
71370	6570	721	Repairs and Maintenance	239	238	0.4%
72030	6570	721	Water	1,421	—	n/a
72040	6570	721	Sewer	2,598	—	n/a
72050	7010	721	Telecommunications	576	576	—%
73090	6570	721	Parts and Supplies	4,100	996	311.6%
73090	7010	721	Parts and Supplies	2,500	2,500	—%
74010	5070	721	Insurance Premiums	804	800	0.5%
			Total Taxi Operation Complex	**51,466**	**37,213**	**38.3%**
725 Automated Vehicle Identification (AVI) / Ground Transportation						
71140	7010	725	Technology Services	35,500	34,000	4.4%
71370	6580	725	Repairs and Maintenance	3,000	3,000	—%
71370	7010	725	Repairs and Maintenance	3,000	3,000	—%
73090	7010	725	Parts and Supplies	325	325	—%
			Total AVI / Ground Transportation Complex	**41,825**	**40,325**	**3.7%**
			TOTAL GROUND TRANSPORTATION COMPLEX	**$ 93,291**	**$ 77,538**	**20.3%**

SCHEDULE VIII-17
OPERATING EXPENSES
GENERAL GROUNDS COMPLEX

ACCOUNTING CODE				FY 2019-2020	FY 2018-2019	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
881 Roadways						
71190	6340	881	Other Professional Services	$ 60,000	$ 330,000	(81.8)%
71360	6520	881	Landscaping	1,264,614	1,127,525	12.2 %
71370	6580	881	Repairs and Maintenance	20,500	50,500	(59.4)%
72010	6570	881	Electricity	15,072	14,220	6.0 %
72050	7010	881	Telecommunications	444	444	— %
73090	6580	881	Parts and Supplies	19,200	19,100	0.5 %
74010	5070	881	Insurance Premiums	5,400	5,100	5.9 %
74080	5070	881	Insurance Claims	7,600	7,600	— %
			Total Roadways Complex	**1,392,830**	**1,554,489**	**(10.4)%**
889 Water and Sewer Lines						
71190	6340	889	Other Professional Services	—	350,000	(100.0)%
71370	6580	889	Repairs and Maintenance	29,350	30,350	(3.3)%
72010	6570	889	Electricity	8,220	8,076	1.8 %
72030	6570	889	Water	3,702	413,000	(99.1)%
72040	6570	889	Sewer	6,766	763,000	(99.1)%
73040	6550	889	Fuel	516	—	n/a
73040	6580	889	Fuel	—	200	(100.0)%
73090	6580	889	Supplies	19,600	19,600	— %
74010	5070	889	Insurance Premiums	900	800	12.5 %
			Total Water and Sewer Lines Complex	**69,054**	**1,585,026**	**(95.6)%**
			TOTAL GENERAL GROUNDS COMPLEX	**$ 1,461,884**	**$ 3,139,515**	**(53.4)%**

Capital Projects

Raleigh-Durham Airport Authority

Capital Projects

RALEIGH-DURHAM AIRPORT AUTHORITY

2019-2020 CAPITAL PROJECT ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

$ 1,214,569,094

Section 2. The following funds are anticipated to be available for the projects; total project amount will be funded through net revenues or appropriate financing:

Transfer Cash from Operating	$	1,193,920,273
Total Grant Funds	$	20,648,821

Section 3. The projects authorized are as follows and funded by Raleigh-Durham Airport Authority funds on hand in operations:

New 19/20 Projects

311050	T1 4-Gate Expansion	$	115,450,000
311060	T2 and AOC PCF Room UPS System Replacement		650,000
311070	T2 and CEP Siemens BMS System Hardware Upgrade		565,000
311080	T2 Lutron Lighting Control System Hardware Upgrade		220,000
621000	Cameras for Parking and Additional Storage to Record		102,600
881260	Maintenance Facility HVAC Replacement and Upgrade		450,000
881270	Spill Prevention Control and Countermeasure Items		250,000
881280	Water and Sewer Improvements		500,000
881290	FY19-20 Replacement Vehicles & Equipment		6,087,494
881300	Desigo CC Upgrade		150,000
881310	Computer Replacement for Jet A and Glycol Racks		395,000
881320	Snow Removal Equipment Storage Facility		1,100,000
881360	AOC/EOC Planning and Design		1,250,000
	Miscellaneous small projects		361,000
		$	127,531,094

Amended Projects

211120	Taxiway B Rehabilitation (North of TW D)	$	35,000,000
211140	Enhanced Security Perimeter Gates (TSA)		3,000,000
070549	Terminal 2 Checkpoint Expansion		3,250,000
080869	FIS Facilities Expansion		69,000,000
311000	AOIS System Replacement - Common Use		1,800,000
311020	Terminal 1 Airline Operations Space Buildout		19,000,000
080789	CONRAC and New Rental Car Storage Lot		500,400,000
010829	Roadway Informational Sign Rehabilitation		11,500,000
881110	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2		11,600,000
881100	International Drive Rehabilitation		13,500,000
011109	Heritage Displays at Observation Park		1,600,000

011359	Advanced Surveillance Program		2,610,000
881150	FAM Modular Buildings		1,200,000
		$	673,460,000

	Ongoing Projects		
080739	Rehabilitate Taxiway A	$	25,000,000
080769	Rehabilitate Taxiway F		34,000,000
080859	Pavement Surface Sensor Replacement		108,000
080879	Runway 5L-23R and Taxiway B Replacement		280,000,000
211100	Rehabilitate Runway 14/32		3,750,000
070529	Phased Replacement of PC Air Units at T2		6,920,000
070539	T2 BHS Lower Level Controls Upgrade		3,480,000
080729	Park Economy 3 Lot Rehabilitation		4,800,000
881240	Parking Business Intelligence Software		200,000
080779	Cemetery Road Rebuild		820,000
080819	John Brantley Boulevard Reconstruction		16,000,000
211110	West RON Apron Rehabilitation		36,000,000
211130	Perimeter Security Improvements (Property Fencing)		2,500,000
		$	413,578,000
	Project Ordinance Total	$	1,214,569,094

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described

Adopted this the 21st day of March 2019

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2019 - MARCH 31, 2020 CAPITAL BUDGET

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY18/19 PROJECT COST	BUDGET INCR/(DECR) FY19/20	TOTAL COST	ACTUAL THROUGH 1/31/2019	PROJECT REMAINING BALANCE	**FY19/20 ESTIMATED CASH FLOW**
		AIRFIELD PROJECTS						
080739	16-17	Rehabilitate Taxiway A	25,000,000	—	25,000,000	22,430,579	2,569,421	**50,000**
080769	16-17	Rehabilitate Taxiway F	34,000,000	—	34,000,000	19,360,164	14,639,836	**11,000,000**
080859	17-18	Pavement Surface Sensor Replacement	108,000	—	108,000	—	108,000	**108,000**
080879	17-18	Runway 5L-23R and Taxiway B Replacement	280,000,000	—	280,000,000	6,231,274	273,768,726	**11,400,000**
211100	17-18	Rehabilitate Runway 14/32	3,750,000	—	3,750,000	2,695,077	1,054,923	**50,000**
211110	17-18	West RON Apron Rehabilitation	36,000,000	—	36,000,000	744,281	35,372,237	**11,600,000**
211120	17-18	Taxiway B Rehabilitation (North of TW D)	32,500,000	2,500,000	35,000,000	565,416	34,434,584	**18,000,000**
211140	18-19	Enhanced Security Perimeter Gates (TSA)	500,000	2,500,000	3,000,000	44,963	2,955,037	**2,000,000**
		Subtotal	411,858,000	5,000,000	416,858,000	52,071,754	364,902,764	**54,208,000**
		TERMINAL PROJECTS						
070529	17-18	Phased Replacement of PC Air Units at T2	6,920,000	—	6,920,000	368,969	6,551,031	**2,400,000**
070539	17-18	T2 BHS Lower Level Controls Upgrade	3,480,000	—	3,480,000	212,939	3,267,061	**3,000,000**
070549	17-18	Terminal 2 Checkpoint Expansion	1,750,000	1,500,000	3,250,000	261,268	2,988,732	**1,800,000**
080869	17-18	FIS Facilities Expansion	1,326,000	67,674,000	69,000,000	287,706	68,712,294	**2,000,000**
311000	18-19	AOIS System Replacement - Common Use	4,000,000	(2,200,000)	1,800,000	—	1,800,000	**421,265**
311020	18-19	Terminal 1 Airline Operations Space Buildout	5,700,000	13,300,000	19,000,000	506,325	18,493,675	**3,750,000**
311050	19-20	T1 4-Gate Expansion	—	115,450,000	115,450,000	—	115,450,000	**250,000**
311060	19-20	T2 and AOC PCF Room UPS System Replacement	—	650,000	650,000	—	650,000	**650,000**
311070	19-20	T2 and CEP Siemens BMS System Hardware Upgrade	—	565,000	565,000	—	565,000	**565,000**
311080	19-20	T2 Lutron Lighting Control System Hardware Upgrade	—	220,000	220,000	—	220,000	**220,000**
		Subtotal	23,176,000	197,159,000	220,335,000	1,637,207	218,697,793	**15,056,265**
		RENTAL CAR PROJECT						
080789	17-18	CONRAC and New Rental Car Storage Lot	200,000,000	300,400,000	500,400,000	2,197,928	498,202,072	**400,000**
		Subtotal	200,000,000	300,400,000	500,400,000	2,197,928	498,202,072	**400,000**
		PARKING PROJECTS						
010829	14-15	Roadway Informational Sign Rehabilitation	10,491,676	1,008,324	11,500,000	1,232,868	10,267,132	**9,422,058**
080729	15-16	Park Economy 3 Lot Rehabilitation	4,800,000	—	4,800,000	526,813	4,273,187	**4,000,000**
881110	18-19	Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2	8,000,000	3,600,000	11,600,000	46,407	11,553,593	**5,000,000**
881240	18-19	Parking Business Intelligence Software	200,000	—	200,000	—	200,000	**126,000**
621000	19-20	Cameras for Parking and Additional Storage to Record	—	102,600	102,600	—	102,600	**102,600**
		Subtotal	23,491,676	4,710,924	28,202,600	1,806,088	26,396,512	**18,650,658**

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY18/19 PROJECT COST	BUDGET INCR/(DECR) FY19/20	TOTAL COST	ACTUAL THROUGH 1/31/2019	PROJECT REMAINING BALANCE	FY19/20 ESTIMATED CASH FLOW
		ROADWAY PROJECTS						
080779	17-18	Cemetery Road Rebuild	820,000	—	820,000	119,276	700,724	**600,000**
080819	17-18	John Brantley Boulevard Reconstruction	16,000,000	—	16,000,000	1,860,867	14,139,133	**7,250,000**
881100	17-18	International Drive Rehabilitation	3,150,000	10,350,000	13,500,000	194,735	13,305,265	**1,000,000**
		Subtotal	19,970,000	10,350,000	30,320,000	2,174,878	28,145,122	**8,850,000**
		OTHER PROJECTS						
011109	15-16	Heritage Displays at Observation Park	1,000,000	600,000	1,600,000	50,400	1,549,600	**500,000**
011359	17-18	Advanced Surveillance Program	2,934,000	(324,000)	2,610,000	235,092	2,374,908	**1,000,000**
211130	17-18	Perimeter Security Improvements (Property Fencing)	2,500,000	—	2,500,000	31,314	2,468,686	**—**
881150	18-19	FAM Modular Buildings	1,000,000	200,000	1,200,000	29,098	1,170,902	**800,000**
881260	19-20	Maintenance Facility HVAC Replacement and Upgrade	—	450,000	450,000	—	450,000	**100,000**
881270	19-20	Spill Prevention Control and Countermeasure Items	—	250,000	250,000	—	250,000	**250,000**
881280	19-20	Water and Sewer Improvements	—	500,000	500,000	—	500,000	**100,000**
881290	19-20	FY19-20 Replacement Vehicles & Equipment	—	6,087,494	6,087,494	—	6,087,494	**2,695,566**
881300	19-20	Desigo CC Upgrade	—	150,000	150,000	—	150,000	**150,000**
881310	19-20	Computer Replacement for Jet A and Glycol Racks	—	395,000	395,000	—	395,000	**395,000**
881320	19-20	Snow Removal Equipment Storage Facility	—	1,100,000	1,100,000	—	1,100,000	**200,000**
881360	19-20	AOC/EOC Planning and Design	—	1,250,000	1,250,000	—	1,250,000	**250,000**
	19-20	Misc Small Capital Items	114,000	247,000	361,000	—	361,000	***301,000***
		Subtotal	7,548,000	10,905,494	18,453,494	345,904	18,107,590	**6,741,566**
		RDU Capital Funds Required for FY 19-20	$686,043,676	$528,525,418	$1,214,569,094	$60,233,759	$1,154,451,853	**$103,906,489**

**ESTIMATE-SPENDING PER PROJECT MAY VARY, BUT WILL NOT EXCEED TOTAL CASH FLOW*

PROJECT NUMBER	PROJECT DESCRIPTIONS
	AIRFIELD PROJECTS
080739	Rehabilitate Taxiway A - $25,000,000 - No change to the budget as adopted on 03/23/17. Mill and overlay TW A, including TW A connectors. This existing project will be completed in FY 18-19 and is anticipated to close in FY 19-20. Projects costs will be funded by FAA, State and Authority dollars.
080769	Rehabilitate Taxiway F - $34,000,000 - No change to the budget as adopted on 03/23/17 and amended on 03/15/18. Reconstruct existing TW F and reconstruct a segment of the RW 5L hold pad between TW B and TW F. Anticipate $23M total project spend by March 31, 2019. Anticipate spending the remaining funds in FY19/20 and project will be closed. This project will be funded by the State and Authority.
080859	Pavement Surface Sensor Replacement - $108,000 - No change to the budget as adopted on 03/15/18. Replaces several in-pavement temperature/condition sensors on the airfield that have failed or reached the end of their useful life.
080879	Runway 5L-23R and Taxiway B Replacement - $280,000,000 - No change to the budget as adopted on 03/23/17. Replace Runway 5L-23R and converts runway (existing 5L-23R) to a taxiway (T/W B). Projects costs projected to be funded by Federal, State, and Authority dollars.
211100	Rehabilitate Runway 14/32 - $3,750,000 - No change to the budget as adopted on 03/23/17 and amended on 07/19/18. The project will allow design and construction for the rehabilitation of Runway 14/32 in 2018-2019. This project will be funded by the State and Authority.
211110	Rehabilitate West RON Apron - $36,000,000 - No change to the budget as adopted on 03/23/17 and amended on 01/17/19. The project will allow the design for the rehabilitation of the West GA Apron in 2018-2019 and construction to commence in 2019-2020. The design and construction will be funded by the State and Authority.
211120	Reconstruct Taxiway B - $32,500,000 - Design for the reconstruction of Taxiway B north of Taxiway C in 2018/2019, and construction in 2019-2020. This corresponds with 5-yr MEP and FAA CIP. Original project budget of $1,000,000 created in 17/18 has been amended by $31,500,000 to new total $35,000,000 to reflect overall project costs. The design and construction will be funded by the FAA, State, and Authority.
211130	Perimeter Security Improvements (Property Fencing) - $2,500,000 - No change to the budget as adopted on 03/23/17 and amended on 03/15/18. Design and installation of new property fencing, to include interior parcels as applicable.
211140	Enhanced Security Perimeter Gates (TSA) - $3,000,000 - Design and construction of various security enhancements around the perimeter of RDU. Original project budget of $500,000 created in 18/19 has been amended by $2,500,000 to new total, $3,000,000.
	TERMINAL PROJECTS
070529	Phased Replacement of PC Air Units at T2 (PBB) - $6,920,000 - No change to the budget as adopted on 03/23/17 and amended on 03/15/18. Due to change in aircraft fleet mix over time causing certain PBB’s to be undersized, OAM has identified 23 PBB's that should have their PCAir Units replaced and 3 that should be relocated from other PBB’s.
070539	T2 BHS Lower Level Controls Upgrade - $3,480,000 - No change to the budget as adopted on 03/23/17 and amended on 03/15/18. Replacement of components of the Baggage Handling System that have reached obsolescence and replacement of the legacy source code to improve overall system efficiency and reliability. Prepare the system for the possibility of future enhancement projects including TSA recapitalization projects.

070549 Terminal 2 Checkpoint Expansion - $3,250,000 - Planning, design and construction necessary in order to add two additional checkpoint lanes at Terminal 2. Original project budget of $500,000 created in 17/18 has been amended by $2,750,000 to new total, $3,250,000.

080869 FIS Facility Expansion - $69,000,000 - Conduct planning study for improvements needed to address FIS deficiencies identified in Master Plan including the need to expand queuing and processing area in the primary arrivals hall, develop a new bag claim carousel to allow enclosing T2 Bag Claim No. 4 into FIS. Includes capturing areas from MEP Item 6770-05 for reuse as replacement FIS office space in order to allow more efficient implementation of automated international check-in equipment. Original project budget of $300,000 created in FY17/18 , has been amended by $1,026,000 in FY18/19, and amended by $67,674,000 to new total, $69,000,000. Design efforts will commence in FY 19/20.

311000 AOIS System Replacement - Common Use - $1,800,000 - Software and Hardware for common use as recommended by Barich. AOIS is the Airport Operating Information Systems and is generally referred to as the “Common Use” system. It is comprised of all the computerized components that allow the airline applications to function normally at RDU: AOIS allows all the airlines to process passengers. Some of the major components of AOIS are the Resource Management System (RMS) which controls all Terminal Information Display systems and allows the Ramp Tower to properly schedule gates and planes, the Common Use Passenger Processing Systems (CUPPS), and the Common Use Self Service Systems (CUSS). Original project budget of $4,000,000 created in FY18/19 , has been amended by ($2,200,000) to new total, $1,800,000.

311020 Terminal 1 Airline Space Buildout - $19,000,000 - Planning, design, and construction of an upfit for existing bag make-up space in Terminal 1, as well as an expansion of the ticket counter areas and activation of existing boarding gates A1-A4. Original project budget of $5,700,000 created in FY18/19, has been amended by $13,300,000 to new total, $19,000,000.

311050 T1 4-Gate Expansion - $115,450,000 - Expand T1 southward to add four new gates and approximately 102,300 sq ft additional space. Include expansion of bag makeup area, checked baggage reconciliation area, terminal processing components, holdrooms/gate areas/furniture, concessions, Security Screening Checkpoint (SSCP) common areas, support spaces, apron, sitework. Conduct Project Definition Study in FY 19-20 followed by Schematic Design and Final Design in FY 20-21 and 21-22. Commence Construction in FY 22-23. Assume construction crosses minimum 2 FYs.

311060 T2 and Airport Operations Center (AOC) Primary Computing Facility (PCF) Room UPS System Replacement - $650,000 - Replacement of existing 150kVA UPS with new rightsized (TBD) unit to match existing load. Addition of another rightsized UPS (Uninterruptible Power Supply) to create a redundant UPS system for the T2 data center.

311070 T2 and Central Energy Plant (CEP) Siemens BMS System Hardware Upgrade - $565,000 - Upgrade of existing retired hardware for Building Management System (BMS), which is system for monitoring and controlling heating, ventilation, and air conditioning. Hardware is mature and will no longer be supported.

311080 T2 Lutron Lighting Control System Hardware Upgrade - $220,000 - Lutron control system upgrade will replace system hardware that is out of production and has limited parts availability. The server recently failed, and the system is now virtualized and running on a stand-alone workstation for security purposes. Upgrade is necessary for future serviceability of the system and network availability.

RENTAL CAR PROJECT

080789 Consolidated Rental Car Facility (CONRAC) and New Rental Car Storage Lot - $500,400,000 - Several existing rental car facilities are approaching the end of their useful life. As RDU continues to grow, the existing facilities and roadway are constrained and do not provide a world class customer experience. This project is based on the recommended master plan alternative to construct a consolidated rental car facility at the parking garages and within walking distance of Terminals 1 & 2. The completed project will elevate the customer experience, improve traffic flow into and out of the terminal complex, reduce curbside congestion at both Terminals, and eliminate safety hazards from car haulers and traffic associated with the rental car agencies in their current locations. Original project budget of $200,000,000 created in FY17/18 , has been amended by $300,400,000 to new total, $500,400,000.

PARKING PROJECTS

010829 Roadway Informational Sign Rehabilitation - $11,500,000 - This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost. Original project budget of $10,500,000 created in FY14/15 has been amended by $1,000,000 to new total, $11,500,000.

080729 Park Economy 3 Lot Rehabilitation - $4,800,000 - No change to the budget as adopted on 3/19/15 and amended on 3/17/16 - The project rehabilitates Economy 3: re-paves lot; modernizes signage and traffic control devices; modernizes lighting and determines size, shape, phasing, and cost of lot expansion.

881110 Rehab & Energy Improvements for PG 1,2,3 and 4 - Phase 2 - $11,600,000 - A continuation of former Capital Project 080689: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items. Original project budget of $8,000,000 created in FY18/19 , has been amended by $3,600,000 to new total, $11,600,000.

881220 Parking Business Intelligence Software - $200,000 - No change to the budget as adopted on 3/15/18 Software will compile parking business analytical data. Also includes yield management software required to administrate the online booking system and dynamic pricing functionality.

621000 Cameras for Parking and additional storage to record - $102,600 - Purchase and installation of 21 cameras to be installed in the following locations (Lot 1 Staging, Main Exit Plaza, PE4 entry/exit, PE3 entry/exit, T1&T2 managers lots) for Parking at a cost of $77,600, which will also require additional data storage at a cost of $25,000. Cameras should be compatible with the Lenel security system. This improvement will improve security and aid Law Enforcement when Parking facilities and equipment are damaged.

ROADWAY PROJECTS

080779 Cemetery Road Rebuild - $820,000 - No change to the budget as adopted on 03/23/17 and amended on 03/15/18. The project will allow for the rehabilitation of Cemetery Road which has reached the end of its useful life.

080819 John Brantley Boulevard Reconstruction - $16,000,000 - No change to the budget as adopted on 03/23/17. Plan, design, and construct improvements to John Brantley Boulevard. Renovate pavement, improve drainage, and restore traffic markings.

881100 International Drive Rehabilitation - $13,500,000 - Design and construction of International Drive improvements to include re-paving, re-marking, drainage improvements, and curb & gutter improvements. Original project budget of $750,000 created in 17/18 has been amended by $2,400,000 in FY18/19, and amended by $10,350,000 to new total, $13,500,000.

OTHER PROJECTS

011109 Heritage Displays at Observation Park - $1,600,000 - The project funds the installment of display elements at Observation Park and in the terminal buildings to highlight the heritage and history of RDU International Airport for visitors and users of the airport. Original project budget of $876,467 created in FY15/16, had been amended by $123,533 in FY18/19, and has been amended by $600,000 in FY19/20 to new total, $1,600,000.

011359 Advanced Surveillance Program - $2,610,000 - The Advanced Surveillance Program is the TSA's collaborative surveillance program between the TSA & the Authority. The ASP provides additional security capabilities as part of the TSA's layered approach to Risk Based Screening by enhancing the Authority's existing security system with the addition of cameras and other required equipment. As a result, TSA gains the ability to monitor people and property throughout the security screening process and the Authority receives funds to reimburse expenditures for expanding camera coverage into areas that are not currently covered. Through a collaborative process between Authority staff and the TSA, camera views were identified as being of significant importance to be considered for this project new network infrastructure for all offices and the conference room. Additionally, procurement of new Audio/Visual components will also be required and installed in the conference room. Original project budget of $2,550,000 created in 17/18, had been amended by $384,000 in FY18/19, and amended in FY19/20 by ($324,000) to new total, $2,610,000.

881150 FAM Modular Buildings - $1,200,000 - Purchase and installation of permanent modular buildings for the Project Management Team (FAM and Parsons) and for a staff utility training/meeting room. Original project budget of $1,000,000 created in 18/19 has been amended by $200,000 to new total, $1,200,000.

881260 Maintenance Facility HVAC Replacement and Upgrade - $450,000 - Planning and design of replacement of HVAC system with new larger capacity system in FY19/20. Replacement in FY20/21. Current system is original installed equipment and at end of life (installed 2001).

881270 Spill Prevention Control and Countermeasure items - $250,000 - Secondary containment is required for fueling truck deliveries at maintenance fuel storage tanks and for equipment with separate fuel storage tanks for added functions (not the fuel tank used to drive the equipment). After the demolition of RAM Air Freight hangar, the equipment currently stored there with these additional fuel tanks will need a new parking location with secondary containment.

881280 Water and Sewer Improvements - $500,000 - Regulatory Compliance Project. From the Airport's Wastewater Collection System Permit: The Permittee shall adopt and implement a Capital Improvement Plan (CIP) to designate funding for reinvestment into the wastewater collection system infrastructure. Includes preparation of wastewater CIP and constructing redundant sewer line from main lift station to beginning of Town of Cary system.

881290 FY19-20 Replacement Vehicles & Equipment - $6,087,494 - On-going replacement of fleet vehicles and equipment due to age and condition.

881300 Desigo Communication Center Upgrade - $150,000 - The current Insight Siemens software operating platform for the Siemens Apogee BMS (HVAC) system will only operate on Microsoft Windows 8, which is near the end of supported life, and consequently Insight upgrades are no longer available. Once Windows 8 is no longer supported, it will be a cyber security concern for RDU IS. The Desigo platform will also provide a common platform for integration of campus fire alarm systems, thus eliminating the need for an upgrade to the current National Communication Center system. Fire alarm systems in T1, T2, PG 3&4, and other campus buildings will be connected to create a campus-wide networked monitoring system for fire alarms.

881310 Computer replacement for Jet A and Glycol racks - $395,000 - The load computers at each loading and unloading rack are no longer supported and in need of replacement. Parts are no longer available. The load computers capture data entries which are incorporated into our inventory reconciliation program to ensure there is no unauthorized use of the loading racks.

881320 Snow Removal Equipment Storage Facility - $1,100,000 - With the demolition of the RamAir hangar, RDU will no longer have a facility to store snow removal equipment. The snow equipment is a multi-million dollar investment that will quickly deteriorate if parked out in the open. FAA has an Advisory Circular (AC) with guidance for design and construction of these facilities due to the importance of properly protecting this equipment. A low cost pre-engineered steel or sprung/fabric structure that meets FAA specs is recommended.

881360 AOC/EOC Planning and Design - $1,250,000 - Planning and Design for a New Airport Operations Center/Emergency Operations Center.

MISCELLANEOUS SMALL PROJECTS

011469 Schneider Electric Powerlogic Energy Management System Upgrade - $85,000 - This project is to upgrade the current software for the Energy Management System for Terminal 2, since the current software is no longer supported. Original project budget of $50,000 created in FY17/18, was amended by $4,000 in FY18/19, and amended by $31,000 in FY 19/20 to new total, $85,000.

881250 Pavement Repairs for the Economy 4 Parking Lot Bus Route - $20,000 - In FY18/19, one lane of the shuttle bus route for Economy 4 Parking underwent emergency repairs due to deterioration from age, drainage issues, and increased bus traffic. The other lane needs to be repaired in FY19/20.

881180 Consolidated Trash Facility Concrete Dumpster Slabs - $60,000 - No change to the budget as adopted on 03/15/18. Concrete slabs are in critical need of replacement. No design required - like for like replacement.

881330 Streetlight Pole Replacements - $40,000 - Replacement of streetlight poles on airport property that are damaged primarily during vehicle accidents. Typically 3-5 poles need replacement each year. Some of these costs are reimbursed by the insurance of the operators of the vehicles that strike the poles.

881340 Enlarging AOC Dumpster Area - $90,000 - Planning and design of enlarging AOC dumpster area in FY19/20, with construction in FY20/21. This project will provide space for a recycling dumpster, which is needed due to the large volume of recycling generated by this facility.

881350 Self Contained Breathing Apparatus - $21,000 - Self Contained Breathing Apparatus (SCBA) for new CFR-1 Aircraft Rescue and Fire Fighting truck and upfit for CFR-12 truck (3 at $7000.00 each)

881370 Call recorder replacement/enhancement - ACC / Ramp Tower - $45,000 - Replacement and/or enhancement of the existing Ramp Tower call recorder system, which is more than 10 years old and out of support.

Airline Rates and Charges

Raleigh-Durham Airport Authority

Airline Rates and Charges

Table of Contents:

SOURCE: Raleigh Durham Airport Authority FY2019/2020 Operating Budget

Rates & Charges Exhibits

Exhibit A: Airfield Requirement and Landing Fee Rate

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

Exhibit A: Airfield Requirement and Landing Fee Rate

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Airfield Requirement		
Maintenance and Operation Expenses	$12,315,909	$12,580,020
Land Cost	-	-
Current Depreciation and Imputed Interest	$3,146,755	$3,339,801
Depreciation and Imputed Interest on Future Projects		
Debt Service (including fees)	$2,112,937	$2,165,134
Total Airfield Requirement	$17,575,601	$18,084,955
Less: GA allocation	(878,780)	(868,078)
Adjusted by: Prior Year Reconciliation	(141,386)	(1,488,219)
Net Airfield Requirement	$16,555,435	$15,728,658
Subtotal (Over) Under Recovery		
Divided by: Landed Weight (000s of lbs.)	7,300,000	7,883,900
Landing Fee Rate (per 1,000 lbs.)	$2.27	$2.00

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Terminal Requirement		
Maintenance and Operation Expenses	$37,894,210	$44,609,739
Depreciation and Imputed Interest	7,712,070	7,521,429
Debt Service (including fees)	36,785,972	35,443,372
Less: PFCs	(24,000,000)	(26,357,691)
Total Terminal Requirement	$58,392,252	$61,216,849
Less: AOIS Charges	(1,147,161)	(1,533,242)
Less: RMC Charges	(857,904)	(865,182)
Less: JBT Contract Costs	(2,104,117)	(2,132,956)
Net Terminal Requirement	$54,283,069	$56,685,469
Divided by: Rentable Square Footage	409,732	422,314
Average Terminal Rental Rate	$132.48	$134.23
Calculated Terminal Rental Rate (Class I)	$201.55	$204.59
Charged Terminal Rate (Class I)	$192.37	$195.25

Exhibit B: Terminal Requirement, Rental Rates, and Space Weighting

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Space Weighting		
Class I	100.0%	100.0%
Class II	75.0%	75.0%
Class III	50.0%	50.0%
Class IV	25.0%	25.0%
Rentable Space		
Airline plus Nonairline areas		
Class I	68,716	72,459
Class II	170,315	172,131
Class III	120,781	124,345
Class IV	49,919	53,378
Total Rentable Space	409,732	422,314
Weighted Calculated Terminal Rates		
Class I	$201.55	$204.59
Class II	$151.17	$153.44
Class III	$100.78	$102.29
Class IV	$50.39	$51.15
Weighted Charged Terminal Rates		
Class I	$192.37	$195.25
Class II	$144.27	$146.44
Class III	$96.18	$97.63
Class IV	$48.08	$48.81

Supplemental Information

Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Complex Expenses		
Direct Cost Centers		
Airfield	$1,855,477	$2,580,605
Terminal 1	$2,725,804	$2,940,489
Terminal 2	13,565,882	15,552,944
North Cargo	$44,426	$49,956
South Cargo	$195,865	$326,349
Fuel Farm	$163,463	$451,257
General Aviation	$597,497	$481,626
Airport Operations Center	$403,971	$430,597
Parking	$2,047,929	$2,916,765
Rental Car	$66,368	$198,268
Ground Transportation	$1,632,027	$1,486,123
Authority Building	$291,487	$318,659
Maintenance Building	$283,273	$309,736
Office & Other Buildings	$606,101	$111,641
Aviation Station	$3,612	$39,476
Central Energy Plant	$1,060,311	$1,348,230
Centralized Waste	$246,708	$307,016
Utilities	$1,585,026	$69,054
Total Complex Expenses	$27,375,227	$29,918,791
Departmental (Indirect) Expenses		
Administration	$20,567,191	$23,123,122
Communications	1,044,822	1,450,392
Service Departments	26,880,472	29,228,363
Total Departmental (Indirect) Expenses	$48,492,485	$53,801,877
Subtotal Operating Expenses	$75,867,712	$83,720,668
Air Service Incentives	$0	$0
TSA Reimbursements	277,400	277,400
Total Operating Expenses	$76,145,112	$83,998,068

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Total Operating Expenses by Cost Center		
Airfield	$12,315,909	$12,580,020
Terminal 1	8,529,840	9,543,850
Terminal 2	28,390,439	33,332,745
North Cargo	218,152	214,074
South Cargo	1,032,908	1,052,800
Fuel Farm	2,053,369	1,997,400
General Aviation	1,051,914	1,091,455
Airport Operations Center	136,673	114,873
Parking	8,095,726	10,668,920
Rental Car	306,492	422,838
Ground Transportation	5,745,873	6,568,368
Authority Building	43,521	47,705
Maintenance Building	73,681	64,497
Office & Other Buildings	3,420,641	2,998,122
Aviation Station	242,740	265,376
Central Energy Plant	1,599,650	1,843,757
Centralized Waste	438,645	438,798
Utilities	1,876,500	313,198
Subtotal Operating Expenses	$75,572,675	$83,558,794
Unallocated Air Service Department	$295,037	$161,874
Air Service Incentives	0	0
TSA Reimbursements	277,400	277,400
Total Operating Expenses	$76,145,112	$83,998,068

Table 2: Debt Service

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Allocation of Debt Service		
Airfield	$2,095,705	$2,154,289
Terminal	36,485,963	35,265,843
GA/Other	10,064,803	10,078,072
Total	$48,646,471	$47,498,204
Allocation of PFC-backed debt service		
Airfield	$0	$0
Terminal	24,000,000	26,357,691
GA/Other	-	-
Total	$24,000,000	$26,357,691
Allocation of Debt Service Fees		
Airfield	$17,232	$10,845
Terminal	300,009	177,529
GA/Other	82,759	50,733
Total	$400,000	$239,107
Net Debt Service		
Airfield	$2,112,937	$2,165,134
Terminal	12,785,972	9,085,681
GA/Other	10,147,562	10,128,805
Total	$25,046,471	$21,379,620

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Airfield	$3,146,755	$3,339,801
Terminal		
Terminal 1	$7,561,276	$7,363,981
Terminal 2	150,794	157,448
Baggage claim	448,402	432,988
AOIS	127,923	123,355
RMC	-	-
Loading bridges	-	-
Subtotal	$8,288,395	$8,077,772
Total	$11,435,150	$11,417,573

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

	Class	BUDGET 2019	BUDGET 2020
Terminal 1			
Exclusive Use Space			
Ticketing	I	689	689
Holdroom	II	9,021	9,021
Office	III	6,657	6,657
Queue	II	1,042	1,824
Storage	IV	-	-
Bag Service Office	III	455	455
Club	III	-	-
Subtotal Airline Rented Exclusive Use Space		17,864	18,647
Joint Use Space			
Airline Joint Use Checkpoint and Queue			
Checkpoint	II	4,848	4,848
Checkpoint Queue	II	4,160	4,160
Subtotal Airline Joint Use Checkpoint and Queue		9,008	9,008
Airline Joint Use Baggage Space			
Bag Makeup	IV	6,196	6,209
Bag Claim	II	7,322	7,321
Subtotal Joint Use Baggage Space		13,518	13,530
Subtotal Joint Use Space		22,526	22,538
Total Terminal 1 Space by Class			
Class	I	689	689
Class	II	26,393	27,174
Class	III	7,112	7,113
Class	IV	6,196	6,209
Total Terminal 1 Rented Space		40,390	41,185

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

	Class	BUDGET 2019	BUDGET 2020
Terminal 2			
Exclusive Use Space			
Ticketing	I	2,611	3,298
Holdroom	II	64,743	67,136
Office	III	22,953	20,610
Queue	II	7,310	7,756
Storage	IV	11,138	13,450
Bag Service Office	III	1,527	3,047
Club	III	9,031	14,285
Subtotal Airline Rented Exclusive Use Space		119,313	129,583
Joint Use Space			
Airline Joint Use Checkpoint and Queue			
Checkpoint	II	10,546	10,546
Checkpoint Queue	II	6,676	6,676
Subtotal Airline Joint Use Checkpoint and Queue		17,222	17,222
Airline Joint Use Baggage Space			
Bag Makeup	IV	29,123	29,123
Bag Claim	II	34,236	34,236
Subtotal Joint Use Baggage Space		63,359	63,359
Subtotal Joint Use Space		80,581	80,580
Total Terminal 2 Space by Class			
Class	I	2,611	3,298
Class	II	123,511	126,350
Class	III	33,511	37,942
Class	IV	40,261	42,573
Total Terminal 2 Rented Space		199,894	210,163

Table 5: Airline Rented Space

(Fiscal Years Ending March 31)

	Class	BUDGET 2019	BUDGET 2020
Total Terminal Rented Space			
Exclusive Use Space			
Ticketing	I	3,300	3,987
Holdroom	II	73,764	76,158
Office	III	29,610	27,267
Queue	II	8,352	9,581
Storage	IV	11,138	13,450
Bag Service Office	III	1,982	3,502
Club	III	9,031	14,285
Subtotal Airline Rented Exclusive Use Space		137,177	148,230
Joint Use Space			
Airline Joint Use Checkpoint and Queue			
Checkpoint	II	15,394	15,394
Checkpoint Queue	II	10,836	10,836
Subtotal Airline Joint Use Checkpoint and Queue		26,230	26,230
Airline Joint Use Baggage Space			
Bag Makeup	IV	35,319	35,331
Bag Claim	II	41,558	41,557
Subtotal Joint Use Baggage Space		76,877	76,888
Subtotal Joint Use Space		103,107	103,118
Total Terminal Space by Class			
Class	I	3,300	3,987
Class	II	149,903	153,525
Class	III	40,623	45,055
Class	IV	46,457	48,781
Total Terminal Rented Space		240,284	251,348

Table 6: Terminal 1 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
M&O Costs		
Equipment Upgrades		$16,218
Subtotal	$0	$16,218
Capital Costs		
Capital Expenditures	$1,000,000	$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Subtotal Capital Costs	$121,494	$121,494
Total System Cost	$121,494	$137,712
Per Estimated Enplaned Passenger	$0.10	$0.11

Table 7: Terminal 2 Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
M&O Costs		
ULTRA Contract	$606,000	$624,000
Paper Stock	193,500	193,500
Equipment Upgrades		578,030
Subtotal	$799,500	$1,395,530
Capital Costs		
Capital Expenditures	$12,643,329	$12,643,329
Less: PFC Portion (75%)	($9,482,497)	($9,482,497)
Non-PFC Amount	$3,160,832	$3,160,832
Amortization Rate	4.73%	4.73%
Period (years) (Ends 9/30/2018)	10	-
Subtotal	$226,167	$0
New Capital items	$127,923	$123,355
Total System Cost	$1,153,590	$1,518,885
Allocation Basis of Net Requirements		
Equipment Positions	20.0%	20.0%
Enplaned Passengers	80.0%	80.0%
Total	100.0%	100.0%
Base Units (Terminal 2 Only)		
Existing Equipment Positions	133	133
Estimated Enplaned Passengers	4,761,764	5,540,000
AOIS Fees		
Per Equipment Position	$1,734.72	$2,284.04
Per Estimated Enplaned Passenger	$0.19	$0.22

Table 8: Resource Management Center (RMC) Charges

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Operating Expenses		
Estimated annual M&O	$846,144	$865,182
Prior-year reconciliation	($79)	$0
Subtotal	$846,065	$865,182
Capital Costs		
Capital Expenditures (net of AOIS-related costs)	$645,828	$645,828
Less: PFC Portion (75%)	(484,371)	(484,371)
Non-PFC Amount	$161,457	$161,457
Amortization Rate	4.73%	4.73%
Period (years) (Ends 10/31/2018)	10	-
Subtotal	$11,839	$0
Total System Cost	$857,904	$865,182
Estimated Leased Gates	30	31
RMC Fee per Gate	$28,597	$27,909

Table 9: Baggage Claim Charges

(Fiscal Years Ending March 31)

		BUDGET 2019		BUDGET 2020
Total Space				
Class II (Inside Space)		41,558		41,557
Class IV (Tug Corridor)		35,319		35,331
Annual Rates				
Class II (Inside Space)		$144.27		$146.44
Class IV (Tug Corridor)		$48.08		$48.81
Baggage Claim Requirements				
Class II (Inside Space)		$5,995,573		$6,085,607
Class IV (Tug Corridor)		1,698,138		1,724,648
Amortized Capital Costs (Historical)		$315,815		$385,673
Amortized Capital Costs		448,402		432,988
Net Requirements (excl. JBT Contract)		$8,457,927		$8,628,917
Plus: JBT Contract Costs		1,645,550		1,661,686
Total Requirement		$10,103,477		$10,290,603
Allocation Basis of Net Requirements (excl. JBT Contract)				
Net Requirement (excl. JBT Contract)		$8,457,927		$8,628,917
Per Capita Percentage for Major Carrier Status		20.0%		20.0%
Major Carrier Requirement		$1,691,585		$1,725,783
Major Carriers		5		6
Per Capita Major Carrier Charge (monthly)		$28,193		$23,969
Net Requirement Allocated by Enplaned Passengers		80.0%		80.0%
Remaining Net Requirement to be Allocated to All Carriers Based on Share of Enplaned Passengers		$6,766,342		$6,903,134
Plus: JBT Contract		1,645,550		1,661,686
Total Requirement Allocated Based on Enplaned Passengers		$8,411,892		$8,564,820
Total	$	1.40	$	1.25
Equalized Cost per Estimated Enplaned Passenger	$	1.68	$	1.51

Table 10: Security Fees

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Security Space (Sq. Ft.)		
Terminal 2 Second Floor Checkpoint	10,546	10,546
Queue Space	6,676	6,676
Terminal 1 First Floor Checkpoint	4,848	4,848
Queue Space	4,160	4,160
Total Security Space	26,230	26,230
Multiplied by: Class II Rental Rate	$144.27	$146.44
Total Rental Requirement	$3,784,136	$3,841,054
TSA Checkpoint known under recovery for prior year	393,909	407,811
Security Fee Requirement	$4,178,045	$4,248,865
Divided by: Enplaned Passengers	6,000,000	6,825,000
Security Fee per Estimated Enplaned Passenger	$ 0.70	$ 0.62

Table 11: Loading Bridge Fees

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Loading Bridge Cost Calculation		
Amortized Capital		
Capital Costs (per loading bridge, net of PFCs)	$221,934	$221,934
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	$1,590	$1,590
Estimated Daily Capital Cost	$52.27	$52.27
Plus: Estimated Daily Electricity Costs	9.19	9.47
Plus: Estimated Daily Maintenance Costs	40.44	41.65
Total Daily Loading Bridge Cost	$100	$103
Total Monthly Cost	$3,042	$3,145

Table 12: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Federal Inspection Services Costs		
Total Square Feet Occupied	52,228	54,655
Calculated Class III Terminal Rental Rate	$100.78	$102.29
Total Terminal Cost	$5,263,394	$5,590,775
International Deplaned Passengers	142,936	179,400
Calculated FIS Fee	$36.82	$31.16
Charged FIS Fee	$20.00	$21.00
discount	45.7%	32.6%

Table 13: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Preliminary Recovery (1 Year Prior)		
Projected Airfield Cost	$14,984,900	$16,555,435
Less: Projected Landing Fee Revenue	(15,522,713)	(17,580,946)
Subtotal (Over) Under Recovery	($537,813)	($1,025,511)
Final Recovery (2 Years Prior)		
Actual Airfield Cost	$14,385,124	$13,709,118
Less: Actual Landing Fee Revenue	(14,615,350)	(16,091,086)
Prior Year Adjustment	617,207	537,813
Subtotal (Over) Under Recovery	$386,981	($1,844,155)
Interest (4% Cost of Capital)		
Year 1	($21,513)	($41,020)
Year 2	30,958	(147,532)
Subtotal	$9,446	($188,553)
Adjustment to be taken in subsequent year		*1,570,000*
Total Adjustment (Over) Under	($141,386)	($1,488,219)

Table 14: Air Traffic and Activity

(Fiscal Years Ending March 31)

	BUDGET 2019	BUDGET 2020
Total Enplaned Passengers	6,000,000	6,825,000
percent change	7.14%	13.75%
Total Landed Weight	7,300,000	7,883,900
percent change	7.35%	8.00%

Other Financial Information

Raleigh-Durham Airport Authority

RDU
Michael J. Landguth, A.A.E.
President & CEO

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NOTICE

Date: March 21, 2019

To: Raleigh-Durham Airport Authority

From: Donna Sylver, SVP & Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2019**

		Rates Effective 4/1/2019 FY 2019-2020	Rates Effective 4/1/2018 FY 2018-2019
Airline Fees			
Landing Fee			
All Airlines/Operators	Per 1000 pounds	$2.00	$2.27
FIS - International Deplanement Fee	Per passenger	$21.00	$20.00
Terminal 1 & 2 Fees			
I-Ticket Counter	Per square foot per year	$195.25	$192.37
II-Holdroom/Bag Claim/Ticket Counter Queuing	Per square foot per year	$146.44	$144.27
III-Office (ATO, operations, bag service)	Per square foot per year	$97.63	$96.18
IV-Bag Makeup/Tug Corridor/Storage	Per square foot per year	$48.81	$48.08
Gate Use	Each	$400.00	$400.00
Fuel Farm Fee			
Fuel Throughput	Per gallon	$0.02	$0.02
Rental Car Fees			
RAC Service Center Facility Rent	Per square foot per year	$16.39	$15.91
RAC Service Center Ground Rent	Per square foot per year	$0.26	$0.26
RAC Overflow Parking Park & Ride 5	Per square foot per year	$0.26	$0.25
Ground Rent Lot 1	Per square foot per year	$0.30	$0.30
General Aviation Fee			
GA Charter Screening	Each	$75.00	$75.00
Maintenance & Operation Fees			
South Cargo 1 & 2	Per square foot per year	$7.49	$7.77
South Cargo 3	Per square foot per year	$6.15	$8.47
General Aviation	Per square foot per year	$1.06	$0.70
North Cargo	Per square foot per year	$0.30	$0.31
Rental Car	Per square foot per year	$0.45	$0.38
Rental Car Lot 1	Per square foot per year	$0.07	$0.07
Aviation Station	Per square foot per year	$1.08	$1.01
DOT Hangar	Per square foot per year	$0.21	N/A
Fuel Flowage Fees			
Jet Fuel	Per gallon	$0.10	$0.09
AV Gas	Per gallon	$0.08	$0.07

		Rates Effective 4/1/2019 FY 2019-2020	Rates Effective 4/1/2018 FY 2018-2019
Security Badging/Access Fees			
Fingerprinting and Security Threat Assessment (non-refundable)	Each	$115.00	$115.00
SIDA/Ramp Training Class (computer based)	Each	$20.00	$20.00
Tenant One Time Fee			
RDU Tenant Badge	Each	$50.00	$50.00
Non-Tenant One Time Fees			
RDU Off Airport Contractor Badge	Each	$100.00	$100.00
RDU General Aviation Badge	Each	$100.00	$100.00
RDU Issued Key	Each	$50.00	$50.00
RDU Airside Vehicle Permit	Each	$50.00	$50.00
Replacement Fees for Lost Badge, Key or Permit (Tenant or Non-Tenant)			
First Time Replacement	Each	$50.00	$50.00
Second Time Replacement	Each	$100.00	$100.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee:			
TSA Regulated SIDA Badge	Each	$500.00	$500.00
TSA Regulated Sterile Area or AOA Badge	Each	$200.00	$200.00
RDU Issued Keys to RDU Facilities	Each	$30.00	$30.00
Taxicab/Shuttle Van Driver Authorization Badge	Each	$50.00	$50.00
Recording Fee for Each Access Portal to be Rekeyed	Each	$100.00	$100.00
Parking Fees			
Public Parking			
Premier	Daily maximum	$22.00	$18.00
Central	Daily maximum	$15.00	$14.00
Lot 2	Daily maximum	$12.00	N/A
Economy 3	Daily maximum	$8.00	$7.00
Economy 4	Daily maximum	$7.00	$6.00
Employee/Commuter Parking Fees (no refunds for partial months)			
Park and Ride 4 Annex (based employees)	Per month per employee	$11.00	$11.00
Park and Ride 4 Annex (non-based flight crew members)	Per month per employee	$20.00	$20.00
Non-Based Flight Crew Members Late Payment (after 5th day of month or if credit card does not process if on automated system)	Each	$10.00	$10.00
Managers Lots - Terminal 1 Extension & Terminal 2	Per month per employee	$15.00	$15.00
Prox Card Replacement	Each	$25.00	$25.00
Parking Hang Tag Replacement	Each	$5.00	$5.00
General Aviation Terminal Employee Parking	Per month per employee	N/A	$6.00

		Rates Effective 4/1/2019 FY 2019-2020	Rates Effective 4/1/2018 FY 2018-2019
Ground Transportation Fees			
Application for Registration	Each	$150.00	$150.00
Interior Mounted Transponder	Each	$25.00	$25.00
Exterior Mounted Transponder	Each	$50.00	$50.00
Reactivation	Each	$100.00	$100.00
Special Event / Single Trip	Each	$50.00	$50.00
Courtesy Shuttle Temporary Permit	Per 3 week period	$50.00	$50.00
Non-Tenant Rental Car Operator*	Each	$0.10	$0.10
Non-Tenant Parking Lot Operator*	Each	10%	10%
*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.			
AVI Fees			
Headway Fees	@ 3 minutes	$4.00	$4.00
Trip Fees - Non-Tenant Transportation Operator			
1-24 Passengers	Each	$3.00	$3.00
More than 24 Passengers	Each	$5.00	$5.00
Trip Fees - Baggage Delivery	Vehicle < 23 feet	$3.00	$3.00
	Vehicle > or = 23 feet	$4.00	$4.00
Dwell Fees - Non-Tenant Transportation Operator			
1-24 Passengers	Per 10 minutes	$4.00	$4.00
More than 24 Passengers	Per 21 minutes	$6.00	$6.00
Dwell Fees - Baggage Delivery	Per 10 minutes	$5.00	$5.00
	Greater than 30 minutes, additional	$10.00	$10.00
Trip Fee - Transportion Network Company			
All Vehicles - Drop offs and Pickups	Each	$3.00	$3.00
Miscellaneous Fees			
Non-Tenant Fees			
License/Permit to Operate	Annual	$1,200.00	$1,200.00
Newsrack Permit	Annual	$150.00	$150.00