

2023-24

Business Plan

Our Flight Plan for the Future



Raleigh-Durham
Airport Authority



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Business Plan

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From the President & CEO

Fiscal year 2022–2023 was a catalyst for RDU’s recovery and renewed growth as the airport experienced sustained increases in passenger traffic and restarted important construction projects. RDU welcomed new airlines and destinations, ending the year with 14 airlines and a record seven international routes, including Reykjavik, Iceland and Freeport, Grand Bahama.

With a more than \$17 billion economic impact to the community, the airport continues to have a positive effect on the local economy. Avelo Airlines announced it will add 50 jobs to the region along with three new nonstop flights. Breeze Airways announced it will begin flying at RDU in 2023 with five destinations. Thanks to several air service announcements, RDU ended 2022 with 43 nonstop destinations and expects at least 61 by spring 2023.

In our efforts to improve the guest experience for everyone who travels through RDU, the Authority launched the Hidden Disabilities Sunflower program to improve the travel experience for anyone with non-visible disabilities such as autism or dementia. The Sunflower Program offers free sunflower products to airport workers and guests that discreetly indicate the wearer may need extra assistance or time when traveling through the airport. It has been fantastic to see so many airport employees wearing supportive sunflower products, demonstrating our shared commitment to creating an inclusive environment at RDU.

We made many notable accomplishments this year, from debuting a virtual food hall in Terminal 2 to rehabilitating roadways and continuing preservation work on our primary runway – and we’re just getting started. We look forward to building on last year’s progress as we continue to enhance the guest experience by introducing new technologies, improving amenities and advancing important construction projects.

Sincerely,

Michael J. Landguth

Michael J. Landguth, A.A.E.
President and CEO



About the Airport Authority

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to "act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport."

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority's enabling legislation have been enacted from time to time to better define and expand the Authority's powers to operate the airport.

The Authority Board meets on the third Thursday of each month. During these meetings, the Authority Board considers items on the agenda as well as any other matters deemed appropriate for discussion at that time.

The Authority Board sets the Authority's strategic direction to prepare RDU for growth and continuous improvement of the guest experience.



RDUAA Board Members

Durham County

Patrick Hannah, Esq.
Chair

David Morgan

Wake County

David Kushner
Secretary

Ellis Hankins

City of Durham

Tammie Hall-Roberts
Treasurer

Yesenia Polanco-Galdamez

City of Raleigh

Richard (Dickie) Thompson

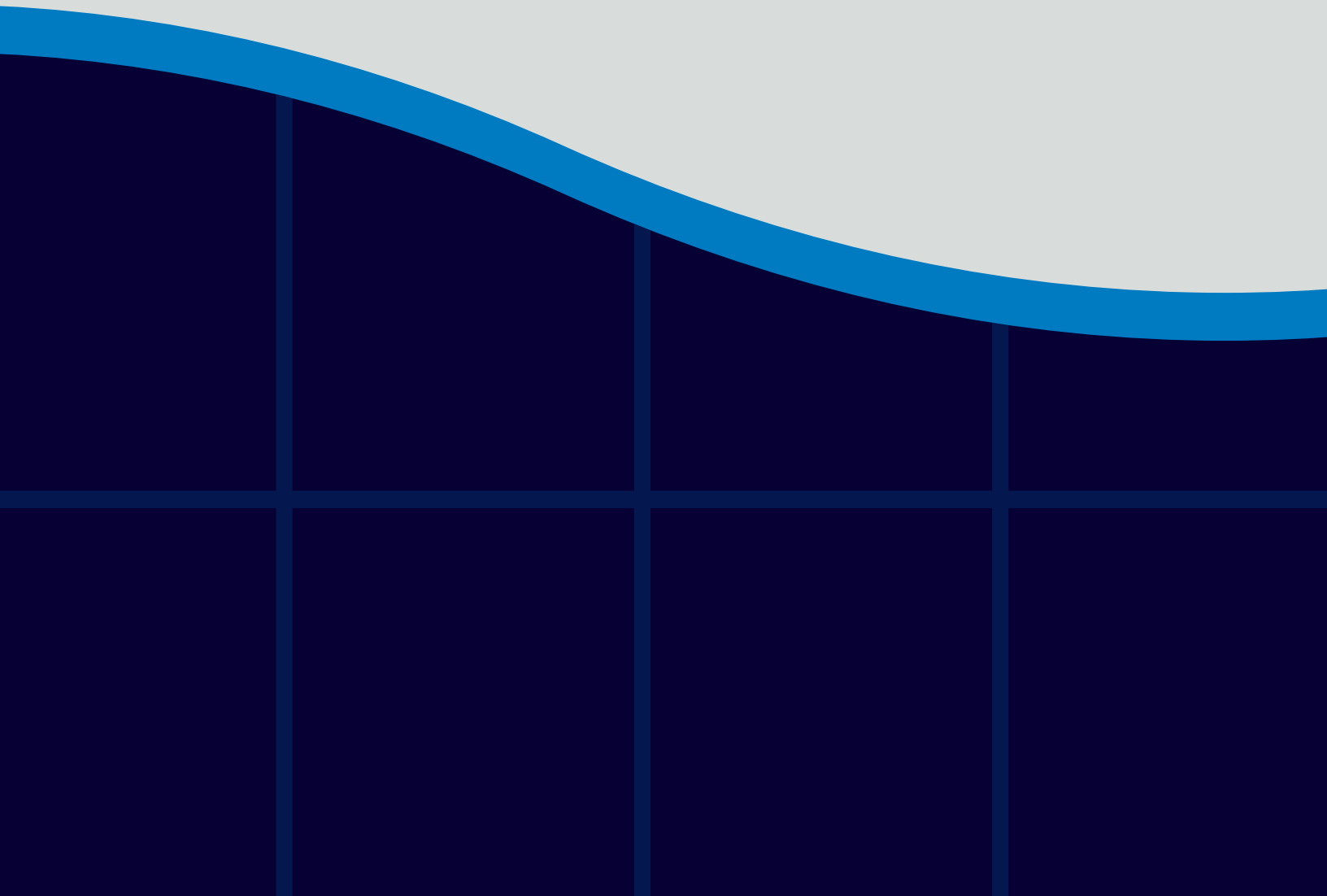
Nina Szlosberg-Landis





Our Flight Plan

Raleigh-Durham Airport Authority's investment in capital infrastructure and technology sets it on a clear path to success as the airport grows to welcome more flights and guests.



RDU experienced sustained increases in passenger traffic, and that strong recovery allowed the Airport Authority (Authority) to restart many projects and initiatives that were paused at the onset of the pandemic. A quick tour of the airport will reveal a number of reactivated construction projects and the deployment of new technologies that helped land RDU in the top five on the J.D. Power list for Airport Customer Satisfaction for the second year in a row.

VISION 2040

Vision 2040 Projects

Projects outlined in RDU's Vision 2040 master plan are in full swing. The Authority improved two major roadways with the rehabilitation of International Drive and National Guard Drive, enhancing the customer experience for guests as they navigate the airport campus.

Crews removed and replaced 100 concrete slabs on Runway 5L/23R, RDU's primary runway, and Taxiway B. The repairs are needed because the 10,000-foot concrete runway was built in the mid-1980's and is experiencing pavement deterioration. The Authority is finalizing the environmental process required to receive federal approval to begin constructing the replacement runway, which is expected to begin in Fall 2023.

The Authority initiated the final design for adding 8,000 spaces in Park Economy 3 to accommodate increasing passenger traffic and enable future Vision 2040 projects. The Authority also opened two new security checkpoint lanes in Terminal 2 (T2) to accommodate the increasing number of passengers flying through the airport, bringing the total to 14 lanes.



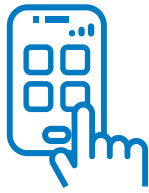
Funding the Vision

The Authority must generate the revenue necessary to pay for its operations and capital infrastructure programs. About 14 percent of the Authority's budget is from federal and state grant funding. The State of North Carolina recently increased its investment in RDU to about \$24.5 million annually, which helps pay for important construction projects.



Connecting People and Places

Air service "took off" in 2022. Frontier launched flights to eight destinations, including one new destination for RDU. American Airlines restarted nonstop service to London, a route that was one of the Triangle's most frequented overseas destinations, and Air Canada resumed nonstop flights to Montreal, connecting travelers with the French flavor of Quebec. RDU also added new international routes, bringing the total number of international destinations to a record of seven. Icelandair started nonstop service to Reykjavik and Bahamasair launched a new direct flight to Freeport, Grand Bahama.



Continued Investment in Technology, Innovation and Sustainability

The Authority continues to focus on deploying innovative technologies to improve the guest experience and make travel easier and more convenient.

In 2022, the Authority opened a first-of-its-kind virtual food hall in Terminal 2 that allows guests to order from multiple restaurants in one seamless transaction and pick-up orders from a code-controlled locker. Additionally, an eCommerce platform was tested that will allow travelers to make hotel and rental car reservations, take advantage of special offers and enjoy a rewards program while easily purchasing parking, food and beverage, and flights at RDU.com. Both of these new amenities enhance the overall guest experience and confirm the Authority's commitment to innovation and new technologies.

The Authority is ready to implement several new innovation and technology projects in FY23/24, including the following:

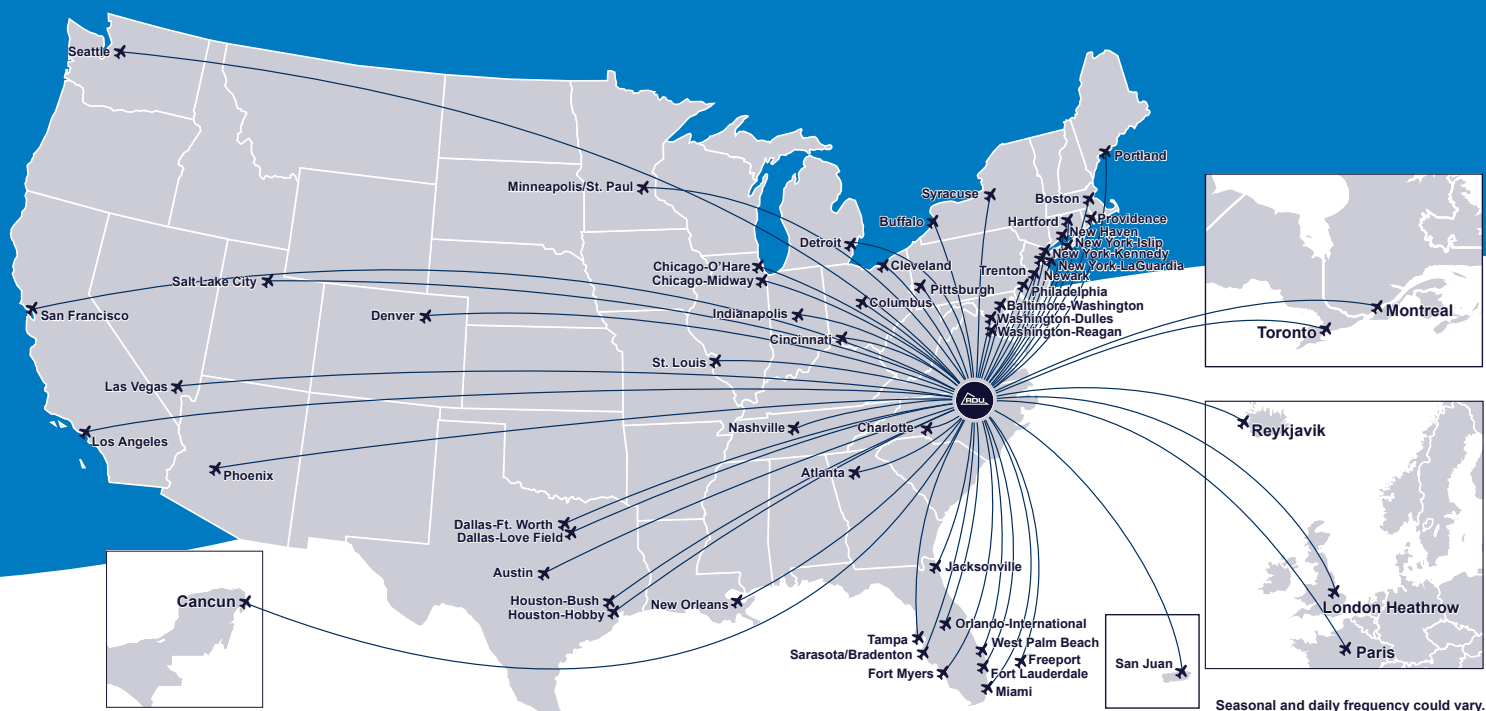
- ▶ The transition of all gates in Terminal 1 (T1) to a Common Use System, which allows RDU to maximize gate efficiency by making the gates universally operable by any airline.
- ▶ Install biometric kiosks at the international gates in Terminal 2 for passengers who are exiting the United States. These kiosks are cutting-edge technology that will expedite and improve the boarding process.
- ▶ Install camera-based Parking Guidance System in the parking garage to assist customers with rapidly finding an available parking space.
- ▶ Deploy next generation Ramp Information Displays (RIDS) with self-docking functionality for aircraft that will help facilitate a timelier deplaning process during severe weather conditions.

Another focus area for RDU is sustainability, as the Authority's first Sustainability Management Plan (SMP) is expected to be completed in early 2023. The SMP will guide the airport's efforts to manage resources efficiently, reduce its carbon footprint, waste and energy use, and improve the airport's experience for travelers, tenants, employees and neighbors.



57 Nonstop Destinations

with 7 International Destinations as of January 2023



Austin
Atlanta
Baltimore-Washington
Boston
Buffalo
Charlotte
Chicago-Midway
Chicago-O'Hare
Cincinnati
Cleveland
Columbus
Dallas-Fort Worth
Dallas-Love Field
Denver
Detroit
Fort Lauderdale
Fort Myers
Hartford
Houston-Bush
Houston-Hobby

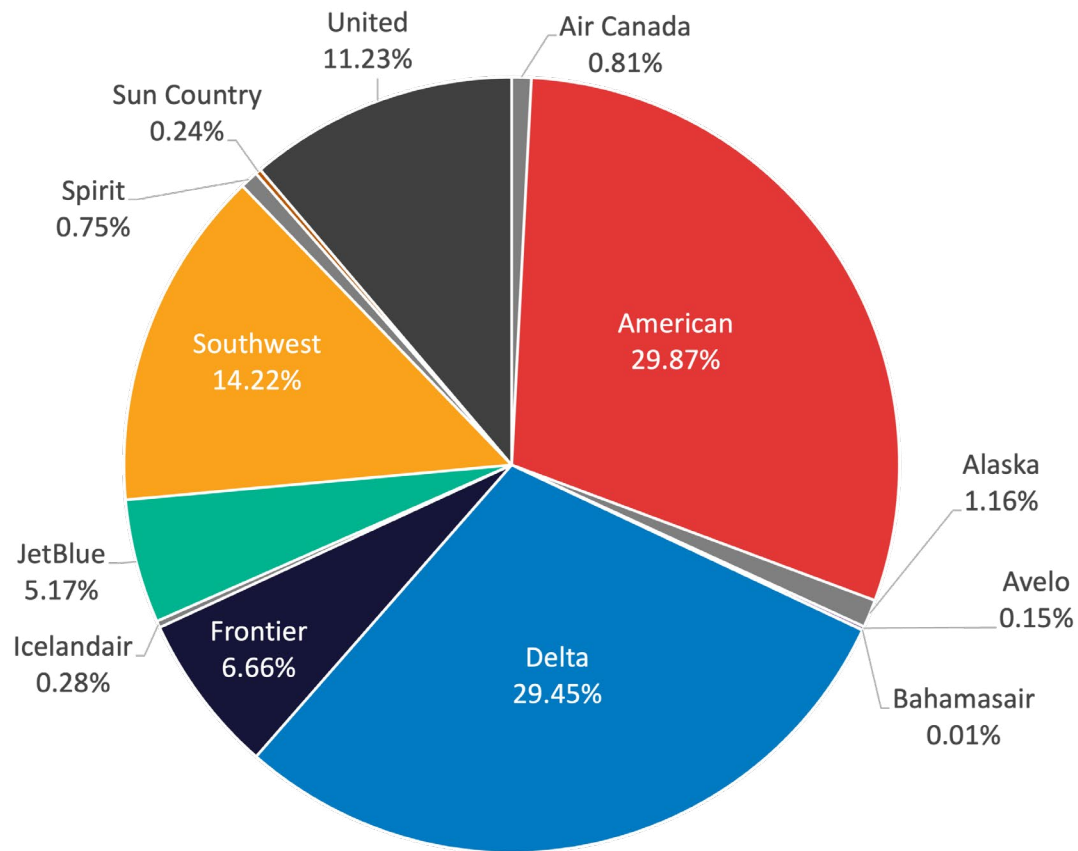
Indianapolis
Jacksonville
Las Vegas
Los Angeles
Miami
Minneapolis/St. Paul
Nashville
Newark
New Haven
New Orleans
New York-Lisip
New York-Kennedy
New York-LaGuardia
Orlando-International
Philadelphia
Phoenix
Pittsburgh
Portland
Providence
Salt Lake City

San Francisco
San Juan
Sarasota/Bradenton
Seattle
St. Louis
Syracuse
Tampa
Washington-Dulles
Washington-Reagan
West Palm Beach

Cancun
Freeport
London Heathrow
Montreal
Paris
Reykjavik
Toronto

Airline Market Share

as of December 2022



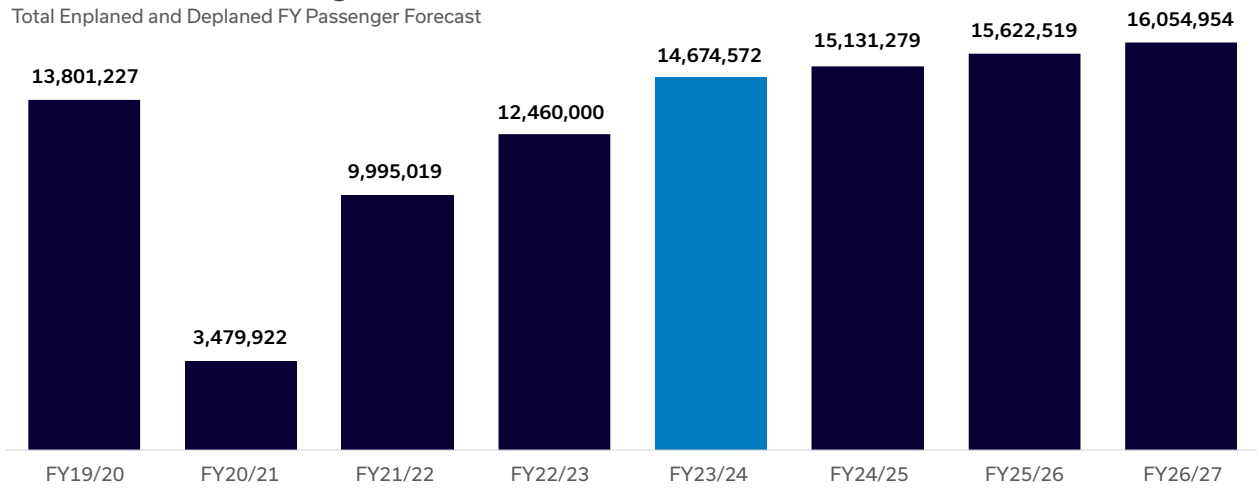


Forecasts

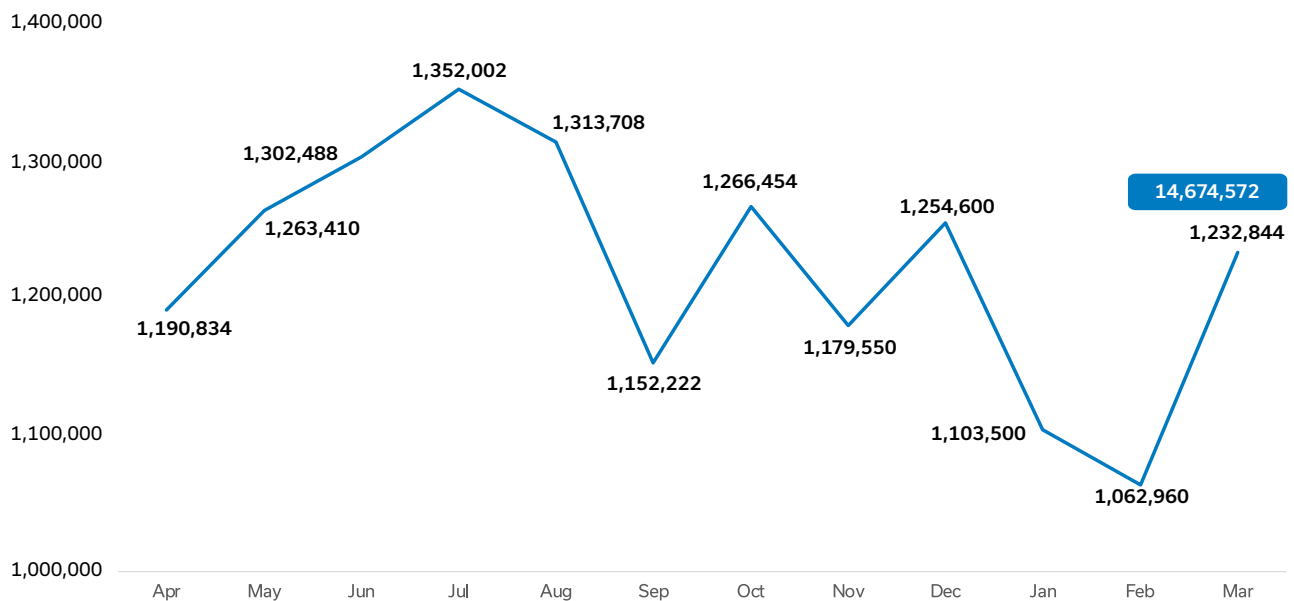
The Airport Authority continually consults multiple forecasting models to better understand impacts to air service, both now and looking toward the future. The forecasts included below represent an overview of the next four years and the Authority's composite model for total passengers by month.

Four-Year FY Passenger Forecast

Total Enplaned and Deplaned FY Passenger Forecast



FY23/24 Total Passenger Forecast





Strategic Plan

Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's business plan.

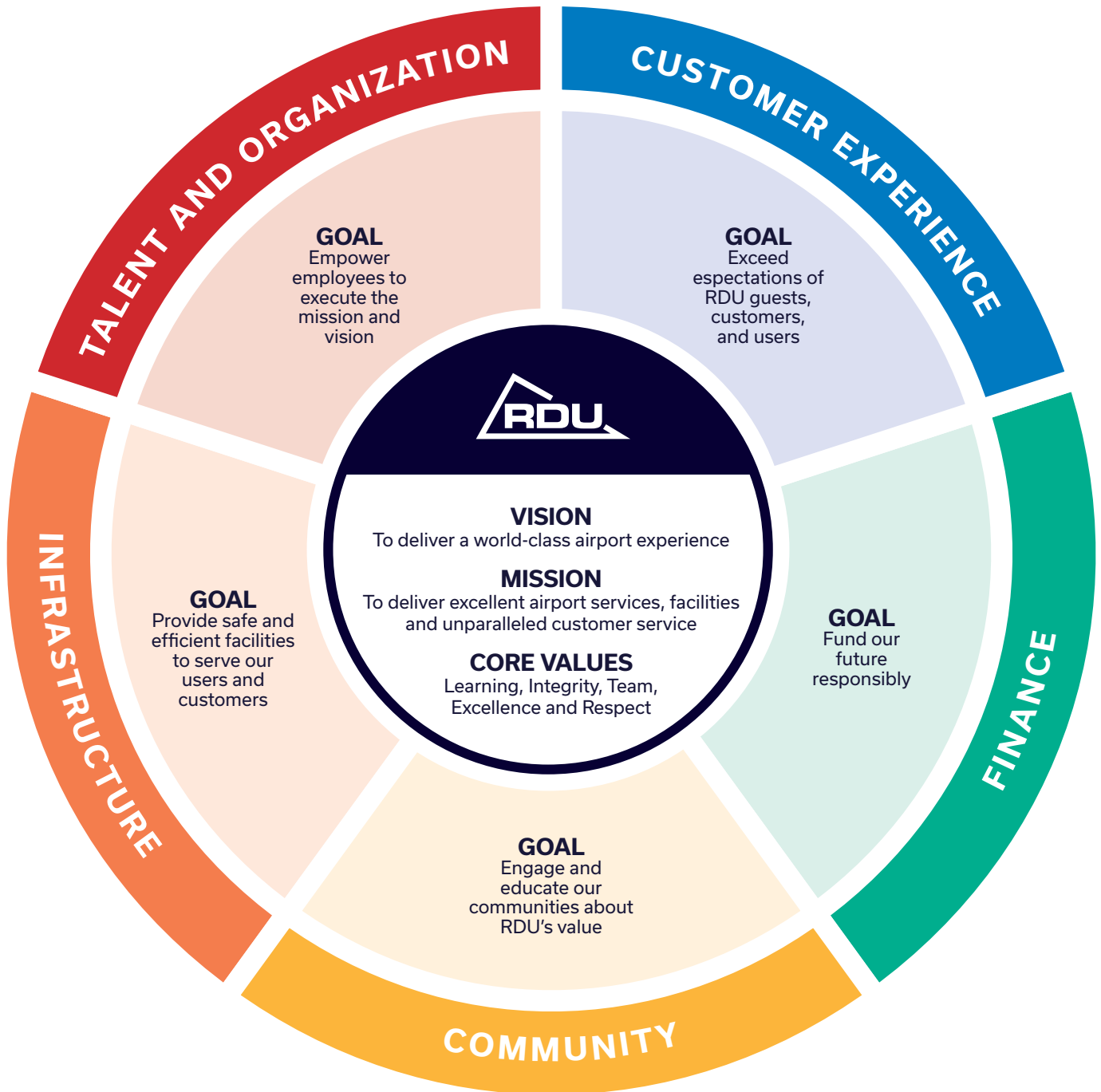
Our strategic plan was issued in 2022 and directs us to focus on five strategic goals:

- ▶ Talent and Organization
- ▶ Customer Experience
- ▶ Finance
- ▶ Community
- ▶ Infrastructure

Our strategic plan emphasizes the importance of recruiting, developing and retaining talent critical to our business needs and organizational requirements. Our vision and mission are focused on creating world-class airport experiences that exceed the expectations of our guests, customers and users.

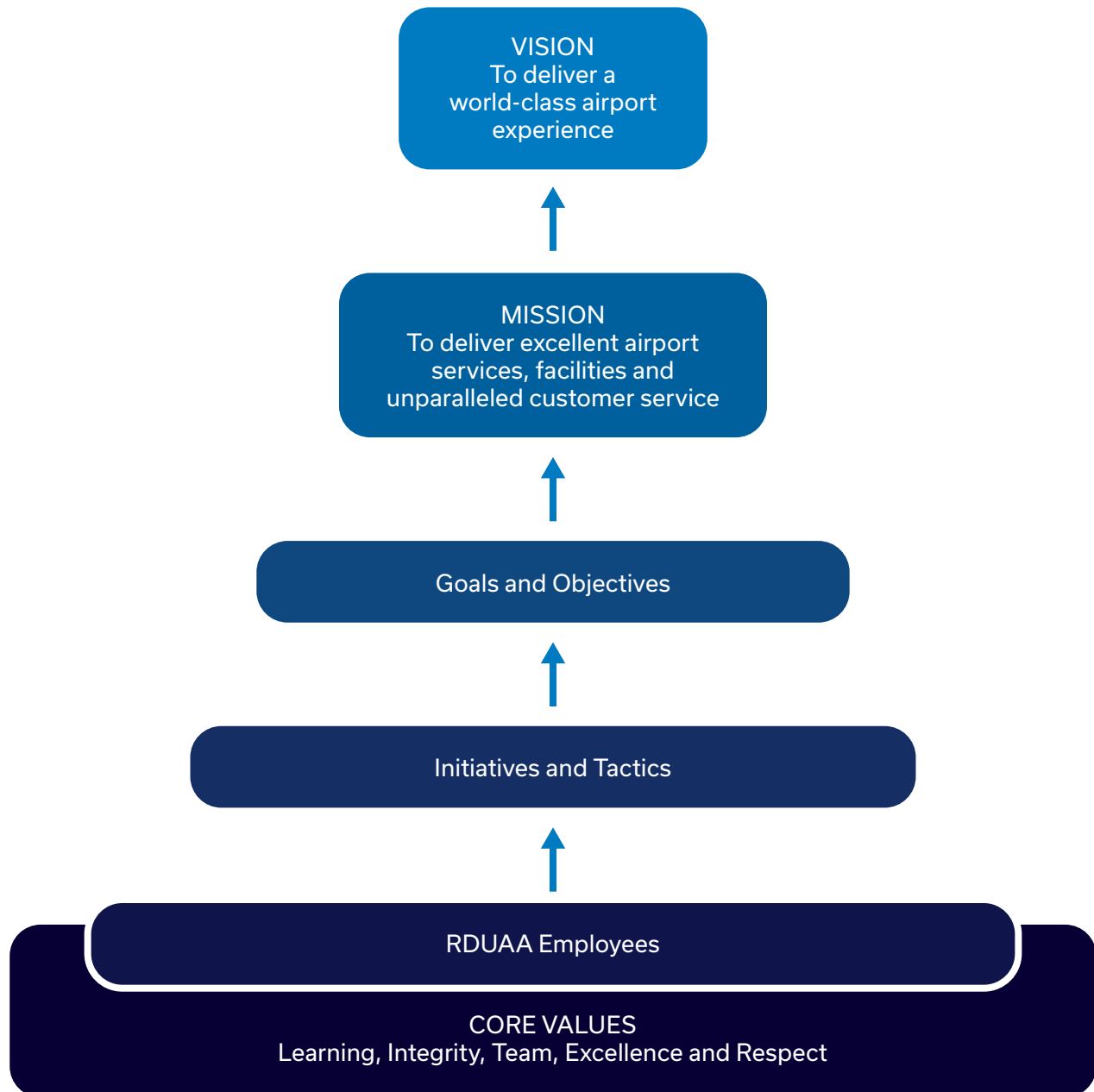
The strategic plan also recognizes the criticality of our financial strategy and our ability to fund our future responsibly. Community engagement and education is also a strategic priority as we seek to inform the public about RDU's economic impact and foster an equitable and inclusive environment that is reflective of the community. The strategic plan also serves to drive one of our primary goals which is to build infrastructure that includes safe and efficient facilities for now and for the future.

The five goals listed above and 14 associated objectives are designed to drive our strategic focus over the next several years. Our core values of Learning, Integrity, Team, Excellence and Respect provide our foundation and our expectations for each other; these core values are also critical to fulfilling our vision and mission. The strategic plan is a living document, providing a roadmap to guide and drive our journey in the operation and development of the Raleigh-Durham International Airport.



Strategic Alignment

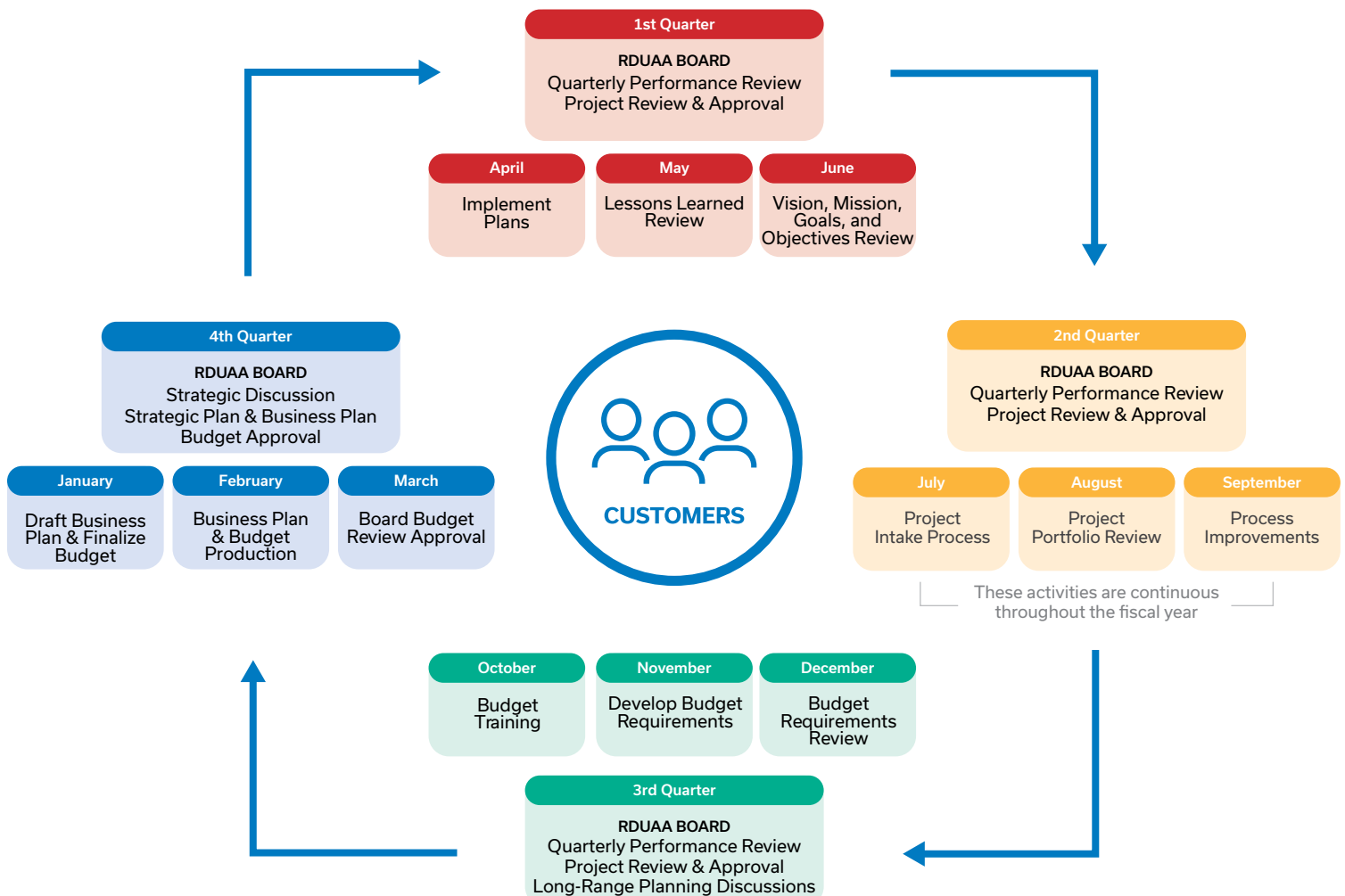
The Authority's strategic alignment process illustrates how the Business Plan builds upon the foundation created by Authority employees who, daily, embrace and exhibit the organization's core values. The initiatives and tactics support the goals and objectives, which ultimately enable the Authority's mission and vision.



Business Planning

Business planning is a year-long process that begins and ends with RDU customers. The Authority's vision, mission and core values guide the organization's goals and objectives. With this foundation in mind, staff identifies actions for each fiscal year that align with our strategic plan. From here, the organization's annual budget is built to allocate resources and funds for the actions that provide RDU customers with a world-class airport experience. The process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that is improved each year by incorporating lessons learned from the previous year. This process creates transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

Planning Cycle





2023–24 Business Plan

The Authority's Business Plan is the result of an intensive planning process and draws inspiration from the airport's vision, mission and core values, while creating alignment to the goals and objectives of the Strategic Plan.

The 2023–24 Business Plan includes a variety of tactics that are vital to enabling the Airport Authority's vision and mission.



GOAL	Talent and Organization: Empower employees to execute the mission and vision
OBJECTIVE	Offer regionally competitive compensation and employee development plans
TACTICS	Talent Management Program
	Workforce Climate Survey Program
	Compensation and Classification Program
GOAL	Customer Experience: Exceed expectations of RDU guests, customers and users
OBJECTIVE	Innovate to provide new safe, seamless and refreshing guest experiences
TACTICS	Parking Guidance System
	Customs and Border Protection (CBP) Biometrics Exit
	eCommerce Program



OBJECTIVE	Provide a welcoming campus and top-rated travel experiences
TACTICS	Service Animal Relief Areas (SARA) in T1 and T2
	T2 Bathrooms Prototype Study/Refresh
	Customer Satisfaction Survey Program
	Reallocate Pick-Up Zones on Commercial Curbs
GOAL	Finance: Fund our future responsibly
OBJECTIVE	Diversify and expand revenues through entrepreneurial business models
TACTICS	Concessions Development Program
	General Aviation (GA) Corporate Campus Development





OBJECTIVE	Maintain financial flexibility and resiliency
TACTICS	Financial Planning and Capital Program Funding
	Enterprise Resource Planning (ERP) Improvement Program
	Business Intelligence (BI) Program
GOAL	Community: Engage and educate our communities about RDU's value
OBJECTIVE	Inform the community about RDU's economic impact
TACTICS	Paid Education Campaign
	Website Redevelopment
OBJECTIVE	Foster an equitable and inclusive environment that reflects our community
TACTIC	Diversity, Equity and Inclusion Program
OBJECTIVE	Grow and meet demand for air service
TACTIC	Air Service Strategy/Development Program

GOAL	Infrastructure: Provide safe and efficient facilities to serve our users and customers
OBJECTIVE	Understand and address stakeholders and business partner needs
TACTICS	IT Master Plan Implementation
	Ramp Information Display System
	Cybersecurity Program
	Enterprise Risk Management (ERM) Program
	Airport Operations Center (AOC) 5th Floor Buildout
	Crisis Communications Consulting



OBJECTIVE	Plan, finance and deliver facilities consistent with RDU's Master Plan and Vision 2040
TACTICS	Runway 5L/23R & Taxiway B Replacement Program
	Runway 5L/23R & Taxiway B Preservation Program
	Park Economy 3 Expansion
	Aviation Parkway/National Guard Drive Interchange
	Taxiway E Rehabilitation
	Owner Controlled Insurance Program (OCIP)
	Fuel Farm Improvement Program



TACTICS <i>(cont'd)</i>	Taxilane F Pavement Repairs
	T1 Expansion Program Advanced Planning
	Runway 5R-23L Pavement Repairs
	Rental Car Road and Trade Drive Rehabilitation
	Maintenance Building Parking Lot Rehabilitation
	New Aircraft Rescue and Fire Fighting (ARFF) Facility and Airport Operations Center
	North Cargo Apron Reconstruction
	GA Area Pavement Rehabilitation
	T2 Landside Expansion Program
	Parking Garage Rehab
OBJECTIVE	Deliver and build on sustainability commitments
TACTIC	Sustainability Management Program





Raleigh-Durham
Airport Authority

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RDU.com

2023-24

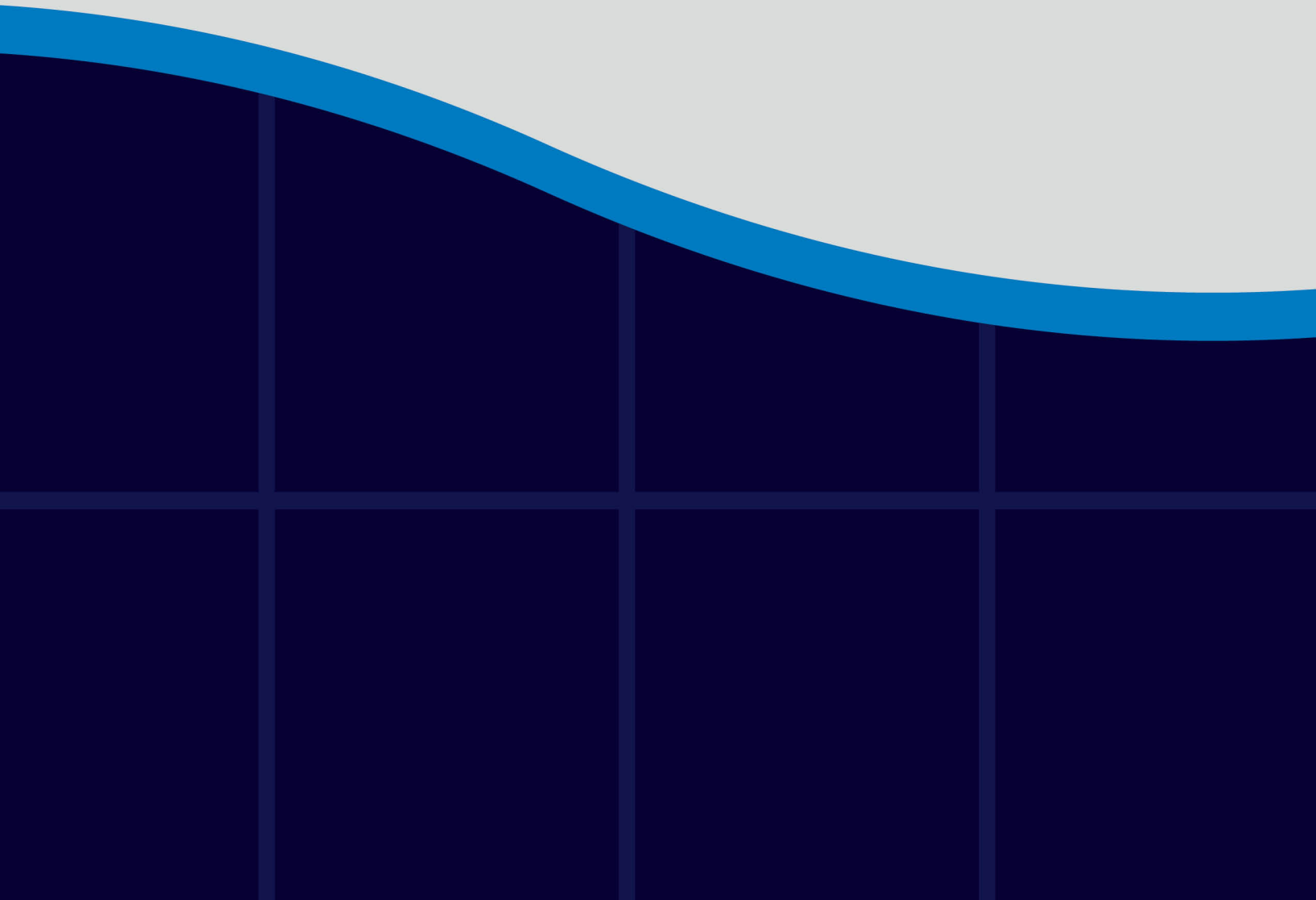
Operating and Capital Budgets

For the Fiscal Year Ending March 31, 2024



Raleigh-Durham
Airport Authority

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FY 2023-2024
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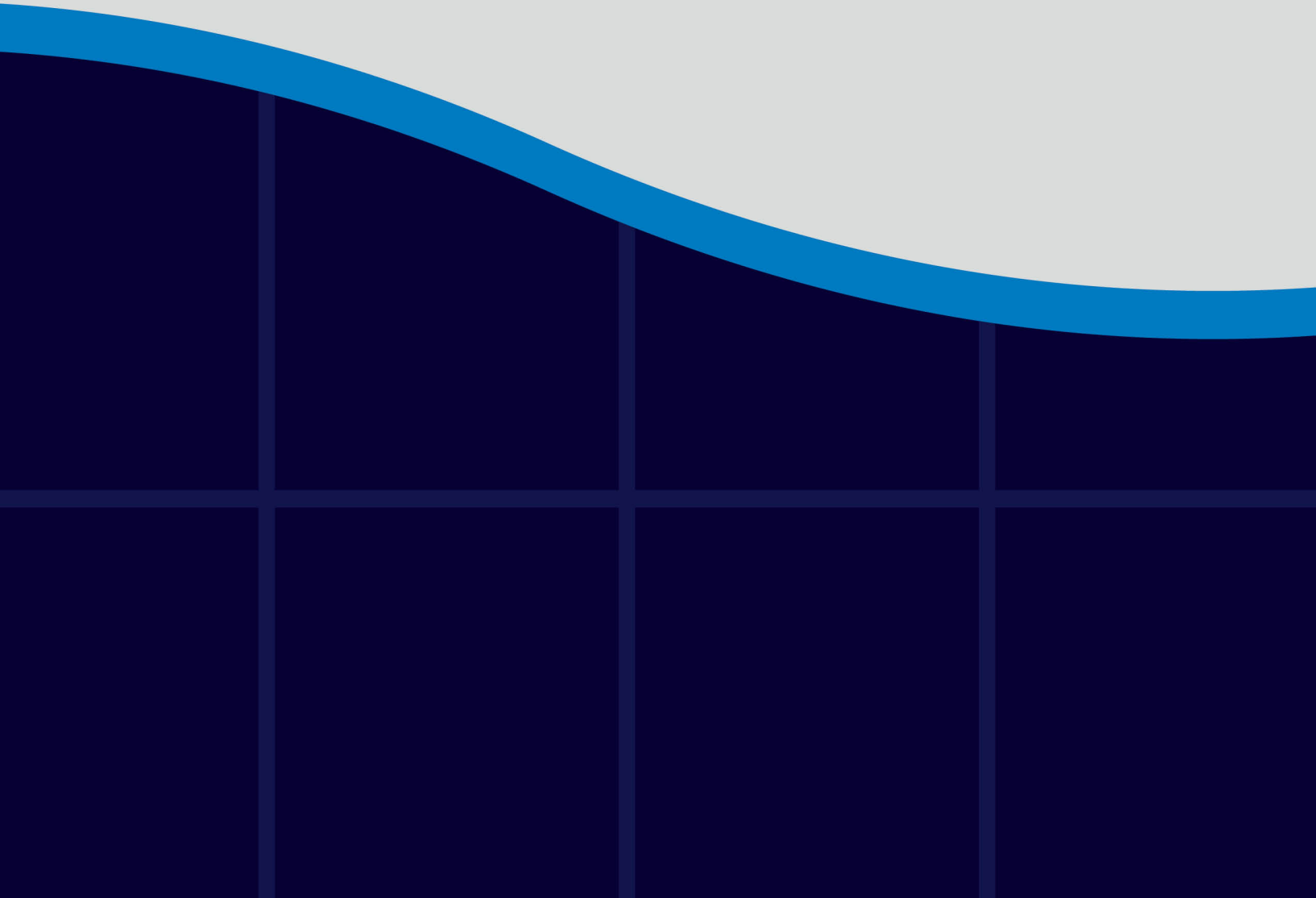
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Budget Ordinance & Summaries



RALEIGH-DURHAM AIRPORT AUTHORITY
2023-2024 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2023-2024 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2023 and ending March 31, 2024 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$ 117,654,544
Capital Projects Spend	114,942,069
Future Capital Projects	35,080,971
Future CFC Projects	16,394,050
Net Debt Service	41,945,035
Total	\$ 326,016,669

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2023 and ending March 31, 2024

REVENUES:

Airfield	\$ 21,781,273	
General Aviation	4,332,657	
Buildings and Grounds	204,296,542	
Total Operating Revenues	\$ 230,410,472	
Interest and Other Income	10,412,891	
Grants	41,043,680	
PFC Revenue	27,755,576	
CFC Revenue	16,394,050	
Total	\$ 326,016,669	

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2023.

Adopted this 16th day of March 2023

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2024**

STATEMENT OF CASH FLOWS

	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
<u>Cash Flows from Operating Activities</u>			
Operating Revenue Cash Flow ¹	\$ 230,410,472	\$ 144,837,663	59.1 %
Operations, Maintenance and Administrative Expenses ²	117,654,544	97,673,604	20.5 %
Net Cash Provided by Operating Activities	112,755,928	47,164,059	139.1 %
<u>Cash Flows from Non Financial Activities</u>			
Other Financial Assistance	—	38,139,996	(100.0)%
Other Income and Expense	(38,080)	(36,210)	5.2 %
Net Cash From Non Financial Activities	(38,080)	38,103,786	(100.1)%
<u>Investing Activities</u>			
Interest Income	10,450,971	927,361	1,027.0 %
Net Cash Provided by Investing Activities	10,450,971	927,361	1,027.0 %
<u>Capital and Related Financing Activities</u>			
General Airport Revenue Bonds (GARBs):			
Debt Service	(41,945,035)	(40,934,191)	2.5 %
Other Capital and Financing Costs:			
Grants	41,043,680	35,770,400	14.7 %
Passenger Facility Charges (PFCs) ³	27,755,576	19,111,062	45.2 %
Customer Facility Charges (CFCs) ⁴	16,394,050	10,564,548	55.2 %
Capital Requests	(114,942,069)	(70,107,427)	64.0 %
Net Cash Used in Capital and Related Financing Activities	(71,693,798)	(45,595,608)	57.2 %
Less: Restricted CFCs Reserved for Future Use	(16,394,050)	(10,564,548)	55.2 %
Increase (Decrease) in Cash Fund Balance	\$ 35,080,971	\$ 30,035,050	16.8 %

Notes:

- 1 The FY23/24 GASB87 Lessor Amortization in the amounts of \$1,101,185 are non-cash revenue. These amounts are excluded from the Cash Flow Schedule.
- 2 The FY 23/24 and FY 22/23 Pension Expense and Other Post Employment Benefits in the amounts of \$2,443,468 are non-cash expenses. These amounts are excluded from the Cash Flow Schedule.
- 3 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.
- 4 Rental car customers pay a \$5.00 facility charge for each transaction day to fund the future debt service, capital improvements of a rental car facility, and other transportation needs. Customer Facility Charges became effective January 1, 2017.

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2024**

STATEMENT OF OPERATIONS

	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
Operating Revenues	\$ 231,511,664	\$ 144,837,663	59.8 %
Total Operating Revenues	231,511,664	144,837,663	59.8 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	(120,098,104)	(100,117,072)	20.0 %
Depreciation	(54,592,395)	(57,500,000)	(5.1)%
Total Operating Expenses	(174,690,499)	(157,617,072)	10.8 %
Operating Income	56,821,165	(12,779,409)	(544.6)%
Non-Operating Revenues:			
Interest and Other Income	12,663,247	891,151	1,321.0 %
Other Financial Assistance	—	38,139,996	(100.0)%
Grants	41,043,680	35,770,400	14.7 %
Passenger Facility Charges (PFCs) ¹	27,755,576	19,111,062	45.2 %
Customer Facility Charges (CFCs)	16,394,050	10,564,548	55.2 %
Total Non-Operating Revenues	97,856,553	104,477,157	(6.3)%
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBs) ²	(16,698,913)	(16,903,939)	(1.2)%
Bond Related Fees	(181,122)	(175,252)	3.3 %
Amortization of Prior Bond Issue Premiums	5,020,930	5,020,930	— %
Total Non-Operating Expenses	(11,859,105)	(12,058,261)	(1.7)%
Net Earnings	\$ 142,818,613	\$ 79,639,487	79.3 %

1 The FY23/24 PFCs of \$27,755,576, along with previously unapplied PFCs, may be used to reduce debt service in order to maintain a satisfactory debt service coverage ratio.

2 The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25 by using PFC (applied to Debt Service) in Rates & Charges. Based on MTI calculation, the debt service coverage ratio for FY 23/24 and FY 22/23 is budgeted to be 6.37 and 3.98 respectively.

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2024**

SUMMARY OF OPERATING REVENUES

	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
Airfield	21,781,273	17,011,756	28.0 %
Terminal			
Fixed Rent	36,036,036	32,513,475	10.8 %
Percent Rent	9,981,854	6,101,013	63.6 %
Other Terminal	14,893,319	9,305,623	60.0 %
Total Terminal	60,911,209	47,920,111	27.1 %
Cargo	3,339,638	2,628,693	27.0 %
Fuel Farm	2,381,120	1,696,692	40.3 %
General Aviation	4,332,657	4,890,053	(11.4)%
Rental Car	23,735,998	15,868,873	49.6 %
Parking	104,682,805	50,011,489	109.3 %
Ground Transportation	7,713,274	2,547,423	202.8 %
Other	2,633,690	2,262,573	16.4 %
TOTAL OPERATING REVENUES	231,511,664	144,837,663	59.8 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2024**

SUMMARY OF OPERATING EXPENSES BY DEPARTMENT

DEPT	DIVISION AND DEPARTMENT TITLE	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
	Airport Authority Administration Division:			
1010	Airport Authority Administration	\$ 3,425,936	\$ 3,990,104	(14.1)%
1030	Audit	635,386	485,036	31.0 %
	Total	4,061,322	4,475,140	(9.2)%
	Legal, Compliance and Procurement Div:			
1050	Legal and Compliance	2,292,656	1,472,924	55.7 %
1060	Procurement	1,086,913	823,193	32.0 %
1070	Risk Management and Safety	2,638,871	2,164,506	21.9 %
	Total	6,018,440	4,460,623	34.9 %
	Communications Division:			
2030	Communications and Community Affairs	1,926,531	1,340,157	43.8 %
	Total	1,926,531	1,340,157	43.8 %
	Human Capital Management Division:			
3030	Human Resources and Payroll	4,485,866	5,518,891	(18.7)%
3050	Talent Management	368,939	198,272	86.1 %
	Total	4,854,805	5,717,163	(15.1)%
	Commercial Management & Marketing Div:			
2010	Air Service Development	1,835,452	809,041	126.9 %
2040	Marketing	756,715	548,974	37.8 %
2050	Guest Services	2,327,361	1,870,867	24.4 %
4010	Concessions	1,856,920	1,588,632	16.9 %
4070	Parking	9,662,024	8,239,131	17.3 %
4075	Ground Transportation	360,596	296,623	21.6 %
4080	Property Development	608,641	294,345	106.8 %
	Total	17,407,709	13,647,613	27.6 %
	Finance Division:			
5030	Finance	2,316,691	1,884,091	23.0 %
	Total	2,316,691	1,884,091	23.0 %
	Operations Division:			
	Airport Operations Business Unit:			
6110	Aircraft Rescue and Fire Fighting	3,364,414	2,746,396	22.5 %
6120	Communications Center	2,087,133	1,883,834	10.8 %
6150	Law Enforcement	7,401,248	6,150,849	20.3 %
6170	Operations	5,018,945	3,898,622	28.7 %
6180	Traffic Control	3,070,938	2,271,802	35.2 %
	Total	20,942,678	16,951,503	23.5 %
	Project Management Business Unit:			
6210	Project Management	762,430	675,560	12.9 %
	Total	762,430	675,560	12.9 %
	Facilities Asset Management Business Unit:			
6310	Building and Building Systems	2,504,114	1,918,582	30.5 %
6330	Facilities Asset Management	1,206,002	975,549	23.6 %
6340	Facilities Engineering	1,578,800	2,431,953	(35.1)%
	Total	\$ 5,288,916	\$ 5,326,084	(0.7)%

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2024**

SUMMARY OF OPERATING EXPENSES BY DEPARTMENT (CONTINUED)

DEPT	DIVISION AND DEPARTMENT TITLE	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
	Operational Asset Management Business Unit:			
6510	Baggage Systems	\$ 4,089,380	\$ 3,932,329	4.0 %
6520	Contract Facilities Maintenance	13,716,666	12,806,204	7.1 %
6540	Fleet Maintenance	2,532,706	1,913,357	32.4 %
6550	Fueling Systems	1,739,744	1,503,251	15.7 %
6570	Facilities Maintenance	12,728,752	10,948,810	16.3 %
6580	Fields Maintenance	4,719,117	3,691,164	27.8 %
	Total	39,526,365	34,795,115	13.6 %
	Planning and Environment Business Unit:			
6750	Noise	242,928	221,673	9.6 %
6760	Environment	504,184	469,271	7.4 %
6770	Planning	577,723	710,605	(18.7)%
	Total	1,324,835	1,401,549	(5.5)%
	Information Services Division:			
7010	Information Services	15,328,842	9,274,549	65.3 %
7060	GIS	338,540	167,925	101.6 %
	Total	15,667,382	9,442,474	65.9 %
	TOTAL OPERATING EXPENSES	\$ 120,098,104	\$ 100,117,072	20.0 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2024**

SUMMARY OF OPERATING EXPENSES BY ACCOUNT

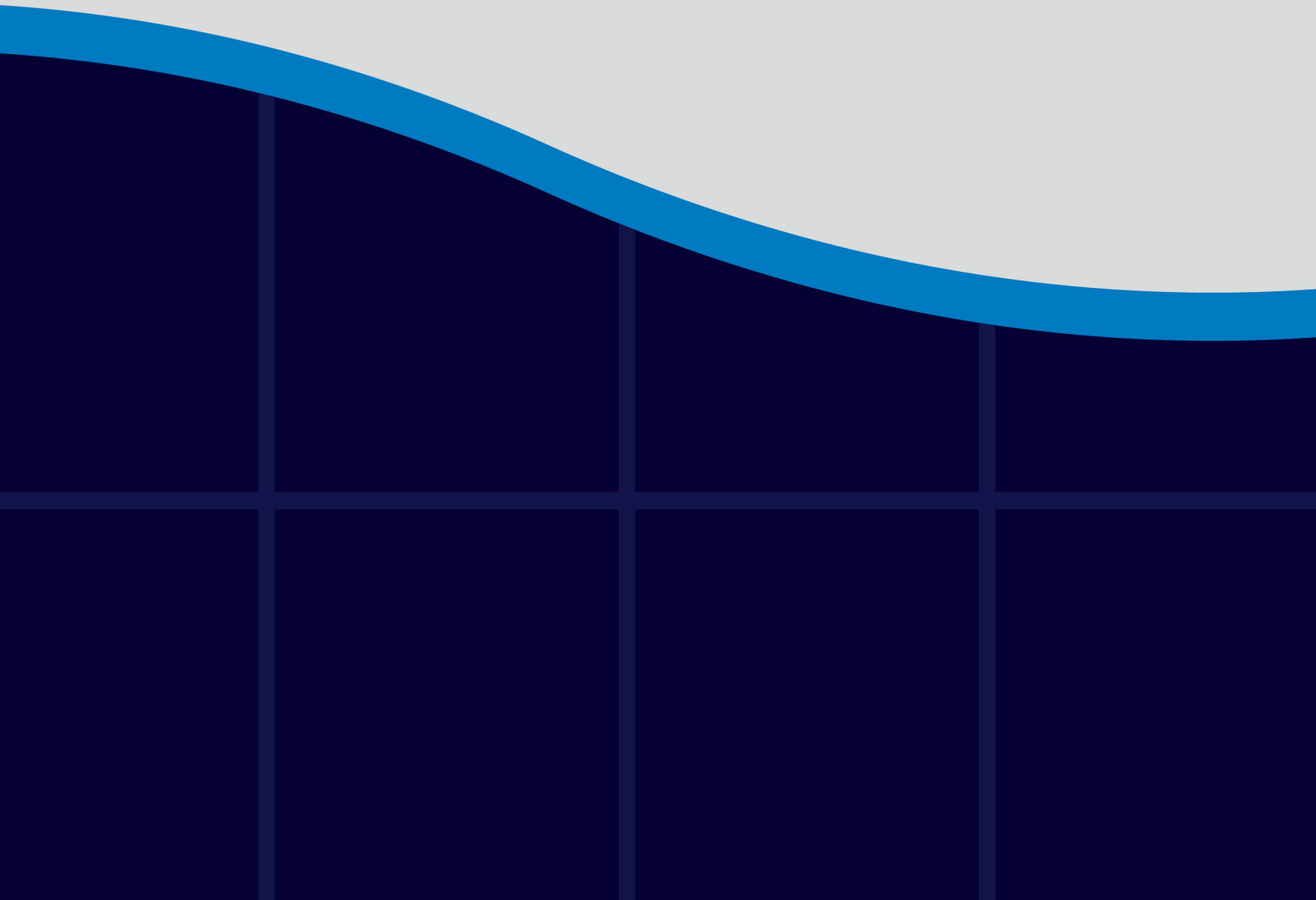
<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024 BUDGET</u>	<u>FY 2022-2023 BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 41,094,504	\$ 34,848,415	17.9 %
70120	Overtime	725,988	334,440	117.1 %
	Total Salaries and Overtime	41,820,492	35,182,855	18.9 %
70210	Health Insurance	4,631,724	3,717,000	24.6 %
70220	Accident Insurance	698	350	99.4 %
70230	Retirement	5,208,948	3,740,052	39.3 %
70240	401K Match	1,811,316	1,375,728	31.7 %
70250	Social Security	2,971,104	2,327,232	27.7 %
70260	Dental	263,976	242,592	8.8 %
70270	Vision	59,028	49,932	18.2 %
70275	Pension Expense	1,700,000	1,700,000	— %
70280	Retiree Health Care (OPEB)	739,108	739,016	— %
70290	Retiree Separation Allowance Expense	4,452	4,452	— %
	Total Employee Benefits	17,390,354	13,896,354	25.1 %
70320	Employee Assistance Program	10,500	10,500	— %
70330	Moving Expenses	200,000	—	
70335	Other Employee Related Expenses	90,876	66,837	36.0 %
70340	Physical Examinations	78,725	88,088	(10.6)%
70350	Professional Training & Dues	584,536	448,579	30.3 %
70360	Tuition Assistance	12,000	6,000	100.0 %
70370	Unemployment Compensation	15,000	15,000	— %
70380	Uniforms	314,060	249,266	26.0 %
	Total Employee Related	1,305,697	884,270	47.7 %
	Total Salaries, Benefits and Related	60,516,543	49,963,479	21.1 %
71110	Advertising and Marketing Services	287,791	97,049	196.5 %
71120	Audit Fees	77,200	67,800	13.9 %
71130	Legal Fees	450,000	350,000	28.6 %
71140	Technology Services	3,213,288	2,254,781	42.5 %
71190	Other Professional Services	3,073,485	1,645,222	86.8 %
	Total Professional Services	7,101,764	4,414,852	60.9 %
71310	Airport Operations Information System (AOIS) Services	1,549,702	1,117,874	38.6 %
71320	Baggage Handling System & Boarding Bridge Services	2,841,569	2,615,353	8.6 %
71330	Elevators & Escalators	1,394,832	1,949,000	(28.4)%
71340	Heating Ventilation & Air Conditioning (HVAC)	589,519	740,998	(20.4)%
71350	Janitorial	8,310,524	7,803,450	6.5 %
71360	Landscaping	1,457,729	1,267,908	15.0 %
71370	Repairs and Maintenance	2,481,710	1,800,331	37.8 %
71380	Ramp Tower	817,020	817,020	— %
71390	Snow Removal	317,480	150,000	111.7 %
71400	Waste Disposal	278,000	176,000	58.0 %
71900	Other Contracted Services	7,123,364	7,650,136	(6.9)%
	Total Contractual Labor	\$ 27,161,449	\$ 26,088,070	4.1 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2024**

SUMMARY OF OPERATING EXPENSES BY ACCOUNT (CONTINUED)

G/L #	ACCOUNT TITLE	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
72010	Electricity	\$ 5,692,505	\$ 4,911,797	15.9 %
72020	Natural Gas	480,161	370,516	29.6 %
72030	Water	383,402	322,065	19.0 %
72040	Sewer	800,064	660,183	21.2 %
72050	Telecommunications	478,588	429,459	11.4 %
72060	TV Service Providers	83,086	77,164	7.7 %
	Total Utilities	7,917,806	6,771,184	16.9 %
73010	Computer Hardware	3,117,004	295,524	954.7 %
73020	Computer Software	44,877	25,600	75.3 %
73030	Small Equipment	833,348	1,020,410	(18.3)%
73040	Fuel	934,254	490,579	90.4 %
73060	Baggage Handling System & Boarding Bridge Supplies	786,811	1,306,836	(39.8)%
73070	ID System Supplies	33,638	25,465	32.1 %
73090	Parts and Supplies	1,791,662	1,441,949	24.3 %
	Total Materials and Supplies	7,541,594	4,606,363	63.7 %
74010	Insurance Premiums	1,960,092	1,761,600	11.3 %
74080	Insurance Claims	50,004	12,501	300.0 %
	Total Insurance	2,010,096	1,774,101	13.3 %
75010	Bank Fees and Charges	1,200	1,100	9.1 %
75020	Credit Card Fees	2,760,236	2,125,042	29.9 %
75025	Bad Debt Expense	40,000	50,000	(20.0)%
75030	Division of Criminal information Access Fees	261,360	156,360	67.2 %
75040	K-9 Program	18,300	11,994	52.6 %
75050	Permit Administration	59,325	59,501	(0.3)%
75060	Office and General Supplies	103,890	104,316	(0.4)%
75070	Copier Expense	72,500	72,500	— %
75080	Postage	19,579	20,705	(5.4)%
75090	Printing	104,339	82,400	26.6 %
75100	Meals and Per Diem	128,736	83,143	54.8 %
75110	Travel Expense	293,379	173,463	69.1 %
75120	Promotional Event Expense	167,550	28,012	498.1 %
75130	Publications and Subscriptions	3,104	—	
75800	Incentive Program Expense	1,300,000	500,000	160.0 %
75900	Miscellaneous Operating Expenses	2,515,355	3,030,487	(17.0)%
	Total General and Administrative	7,848,853	6,499,023	20.8 %
TOTAL OPERATING EXPENSES		\$ 120,098,105	\$ 100,117,072	20.0 %

Detailed Operating Revenues



OPERATING REVENUE
AIRFIELD

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
61100	Domestic Landing Fees Terminal 1	\$ 2,228,020	\$ 2,200,880	1.2 %
61200	Domestic Landing Fees Terminal 2	16,951,252	11,958,540	41.8 %
61300	International Landing Fees Terminal 2	266,222	69,999	280.3 %
61400	Landing Fees Cargo	1,699,179	2,237,840	(24.1)%
61700	Fuel Flowage Fees	633,000	539,001	17.4 %
66900	Miscellaneous Revenue Aeronautical	3,600	5,496	(34.5)%
Total		\$ 21,781,273	\$ 17,011,756	28.0 %

**OPERATING REVENUE
TERMINAL**

FIXED RENT REVENUES

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62100	Fixed Rent Aeronautical	\$ 21,015,299	\$ 18,867,469	11.4 %
62150	Fixed Rent Non-Aeronautical	1,125,697	1,200,984	(6.3)%
62310	Bag Claim Recovery	12,207,564	10,897,080	12.0 %
62320	Airport Operation Information Systems	1,549,692	1,410,158	9.9 %
62340	Maintenance & Operating (M&O) Expense Recovery	137,784	137,784	— %
Total		36,036,036	32,513,475	10.8 %

**OPERATING REVENUE
TERMINAL (CONTINUED)**

PERCENT RENT REVENUES

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62410	Percentage Rent Ground Handling/Catering	\$ 26,516	\$ 31,327	(15.4)%
62420	Percentage Rents Food & Beverage	4,338,341	2,492,061	74.1 %
62430	Percentage Rents Retail	3,972,440	2,609,730	52.2 %
62440	Percentage Rents Duty Free	56,162	36,602	53.4 %
62450	Miscellaneous Revenue Non-Aeronautical	891,355	931,293	(4.3)%
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	697,040	—	n/a
Total		\$ 9,981,854	\$ 6,101,013	63.6 %

**OPERATING REVENUE
TERMINAL (CONTINUED)**

OTHER TERMINAL REVENUES

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62610	Per Turn Fee	4,127,174	3,054,099	35.1 %
66200	Security Checkpoint	6,017,333	4,721,664	27.4 %
66250	TSA Checkpoint Reimbursement	277,404	277,404	— %
66300	Federal Inspection Services (FIS) Int'l Passenger Fee	3,509,583	849,999	312.9 %
66900	Miscellaneous Revenue Aeronautical	2,400	2,400	— %
68400	Telecommunications Services	955,225	394,657	142.0 %
68900	Miscellaneous Revenue Non-Aeronautical	4,200	5,400	(22.2)%
Total		\$ 14,893,319	\$ 9,305,623	60.0 %
Grand Total Terminal		\$ 60,911,209	\$ 47,920,111	27.1 %

OPERATING REVENUE
CARGO

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62100	Fixed Rent Aeronautical	\$ 1,081,951	\$ 897,977	20.5 %
62150	Fixed Rent Non-Aeronautical	458,039	510,296	(10.2)%
62200	Ground Rental	554,208	381,335	45.3 %
62340	Maintenance & Operating (M&O) Expense Recovery	1,097,083	782,340	40.2 %
66200	Security Checkpoint	133,740	50,000	167.5 %
68400	Telecommunications Services	7,477	5,545	34.8 %
68900	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	5,940	—	n/a
Total		\$ 3,339,638	\$ 2,628,693	27.0 %

OPERATING REVENUE
FUEL FARM

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
68300	Fuel Farm	\$ 2,379,920	\$ 1,695,492	40.4 %
68900	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
Total		\$ 2,381,120	\$ 1,696,692	40.3 %

**OPERATING REVENUE
GENERAL AVIATION**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62150	Fixed Rent Non-Aeronautical General Aviation	\$ 3,651,124	\$ 4,331,196	(15.7)%
62200	Ground Rent General Aviation	129,699	18,896	586.4 %
62340	Maintenance & Operating (M&O) Expense Recovery	426,505	519,492	(17.9)%
68400	Telecommunication Services General Aviation	9,921	20,469	(51.5)%
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	115,408	—	n/a
Total		\$ 4,332,657	\$ 4,890,053	(11.4)%

**OPERATING REVENUE
RENTAL CAR**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62150	Fixed Rent Non-Aeronautical Rental Car	\$ 1,078,152	\$ 1,046,851	3.0 %
62200	Ground Rent Rental Car	456,528	443,166	3.0 %
62340	Maintenance & Operating (M&O) Expense Recovery	465,130	203,856	128.2 %
62480	Percentage Rents Rental Car	21,564,936	14,175,000	52.1 %
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	171,252	—	n/a
Total		\$ 23,735,998	\$ 15,868,873	49.6 %

**OPERATING REVENUE
PARKING**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62200	Ground Rental	\$ 165,999	\$ 478,832	(65.3)%
62460	Percentage Rent Off Airport	469,835	78,180	501.0 %
63100	Public Parking	101,919,539	48,797,493	108.9 %
63200	Tenant Parking	1,722,624	425,448	304.9 %
63300	Parking Other	400,400	228,000	75.6 %
68400	Telecommunications Services	3,176	3,536	(10.2)%
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	1,232	—	n/a
Total		\$ 104,682,805	\$ 50,011,489	109.3 %

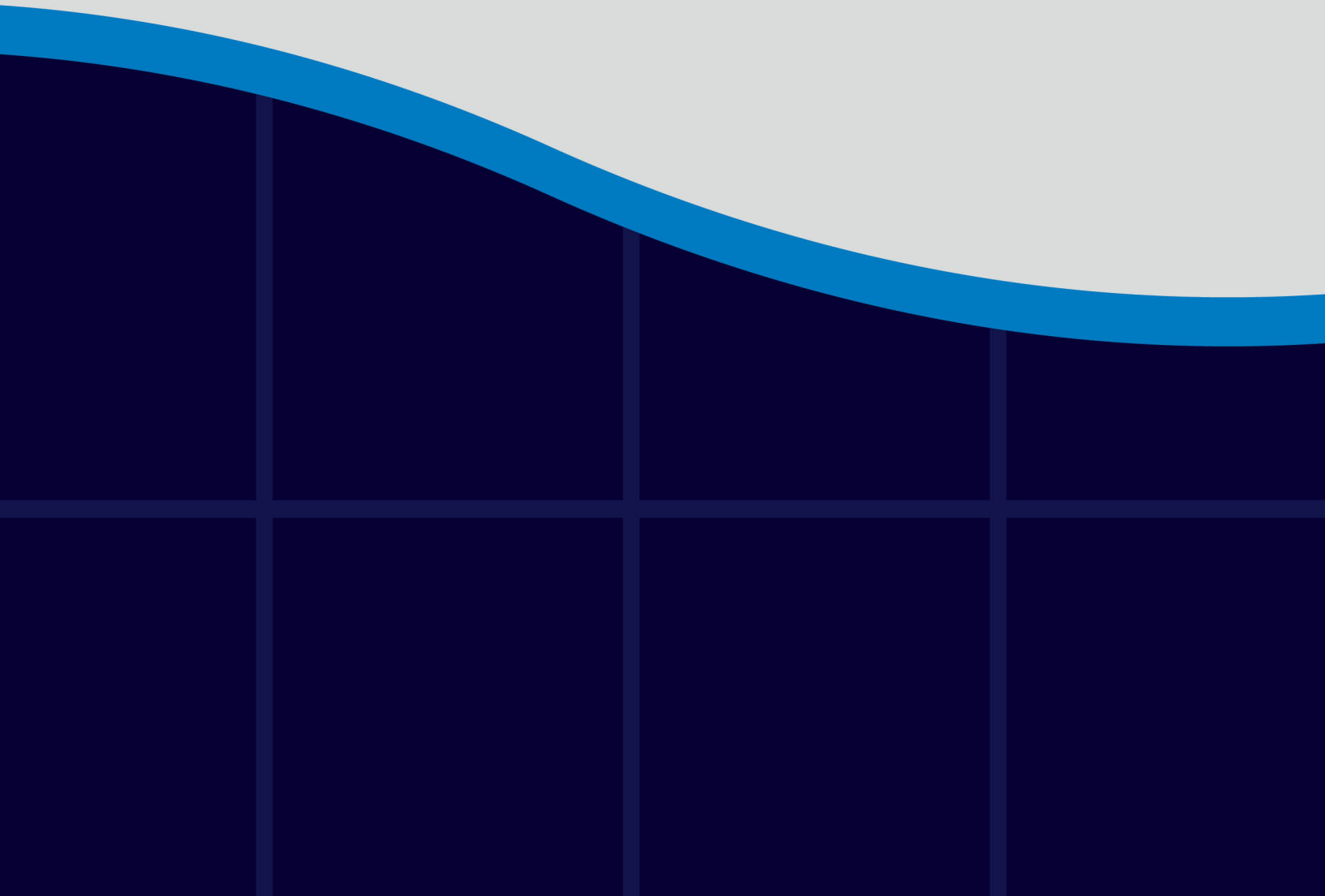
**OPERATING REVENUE
GROUND TRANSPORTATION**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
64100	Ground Transportation Concessions	504,240	234,331	115.2 %
64200	Ground Transportation Fees	7,209,034	2,313,092	211.7 %
Total		\$ 7,713,274	\$ 2,547,423	202.8 %

**OPERATING REVENUE
OTHER MISCELLANEOUS REVENUES**

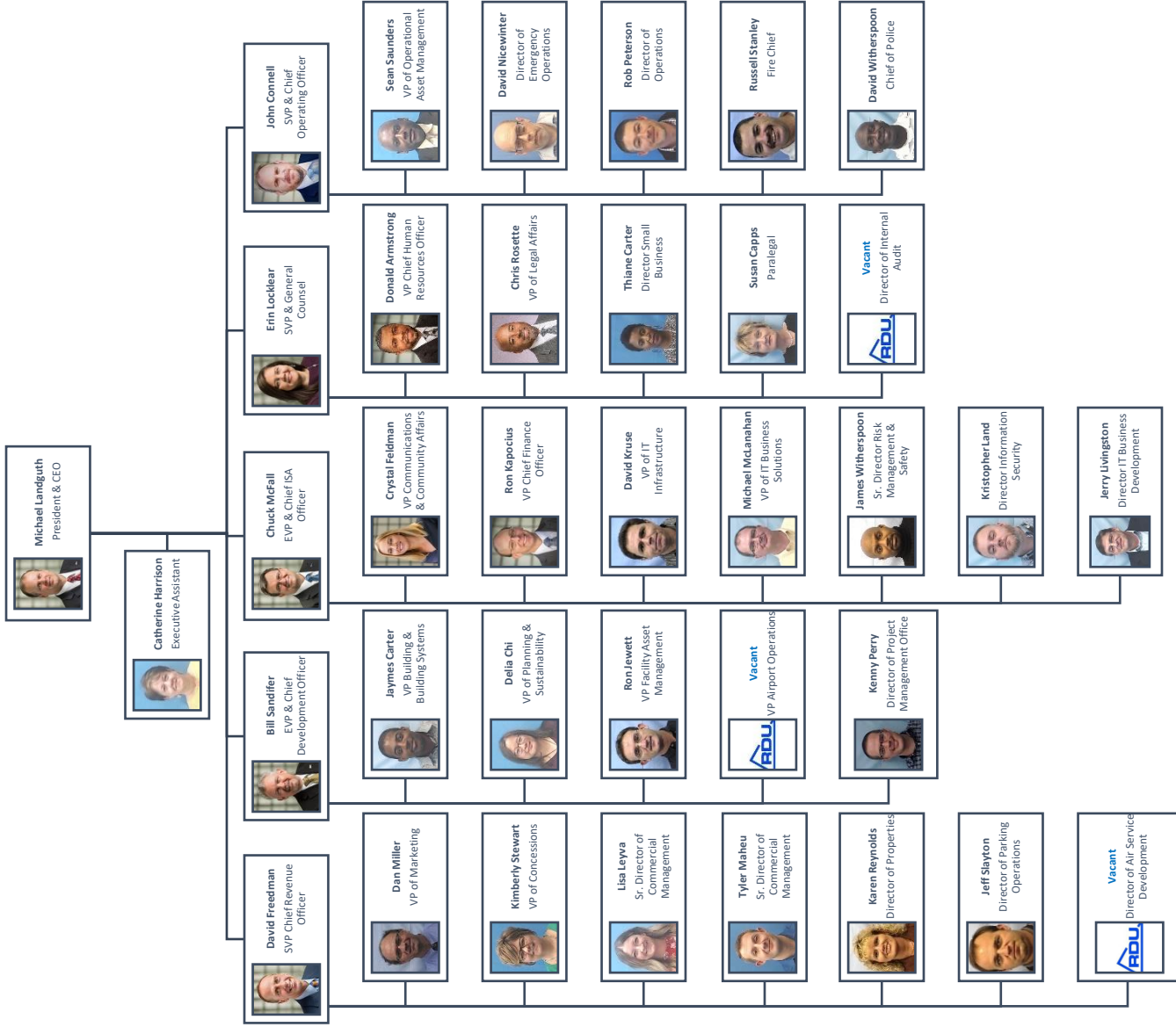
<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
62150	Fixed Rent Non-Aeronautical	236,825	290,248	(18.4)%
62200	Ground Rent	740,973	551,239	34.4 %
62340	Maintenance & Operating (M&O) Expense Recovery	157,594	217,200	(27.4)%
62410	Percentage Rent	182,455	182,455	— %
62460	Percentage Rent Off Airport	299,050	275,000	8.7 %
68100	Security Authorization Badges	805,273	645,231	24.8 %
68900	Miscellaneous Revenue Non-Aeronautical	101,200	101,200	— %
68960	GASB87 Non-Aeronautical Revenue Lessor Amortization	110,320	—	n/a
Total		\$ 2,633,690	\$ 2,262,573	16.4 %

Detailed Operating Expenses



RALEIGH DURHAM AIRPORT AUTHORITY

2023-2024 ORGANIZATIONAL STRUCTURE



OPERATING EXPENSES
1010 AIRPORT AUTHORITY ADMINISTRATION

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 633,312	\$ 616,368	2.7 %
70210	Health Insurance	29,100	26,064	11.6 %
70230	Retirement	80,832	70,248	15.1 %
70240	401K Match	25,812	23,184	11.3 %
70250	Social Security	31,992	30,936	3.4 %
70260	Dental	1,296	1,320	(1.8)%
70270	Vision	288	276	4.3 %
70280	Retiree Health Care (OPEB)	3,784	3,784	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	149,115	144,465	3.2 %
70380	Uniforms	1,500	600	150.0 %
71110	Advertising and Marketing Services	500	2,845	(82.4)%
75060	Office and General Supplies	1,950	2,245	(13.1)%
75090	Printing	150	156	(3.8)%
75100	Meals and Per Diem	29,000	11,075	161.9 %
75110	Travel Related Expenses	32,350	27,160	19.1 %
75130	Publications and Subscriptions	150	—	n/a
75900	Miscellaneous Operating Expenses	2,404,025	3,028,598	(20.6)%
Total Airport Authority		\$ 3,425,936	\$ 3,990,104	(14.1)%

OPERATING EXPENSES
1030 AUDIT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 469,200	\$ 350,532	33.9 %
70210	Health Insurance Premiums	45,744	33,924	34.8 %
70230	Retirement	45,276	40,092	12.9 %
70240	401K Match	18,492	16,200	14.1 %
70250	Social Security	35,796	25,500	40.4 %
70260	Dental	2,592	2,208	17.4 %
70270	Vision	576	456	26.3 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70350	Professional Training and Dues	4,980	4,120	20.9 %
75060	Office and General Supplies	100	100	— %
75090	Printing	40	—	n/a
75100	Meals and Per Diem	730	594	22.9 %
75110	Travel Related Expenses	4,300	3,750	14.7 %
Total Audit		\$ 635,386	\$ 485,036	31.0 %

OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 1,090,476	\$ 832,094	31.1 %
70210	Health Insurance	80,988	57,564	40.7 %
70230	Retirement	139,164	95,736	45.4 %
70240	401K Match	49,476	36,876	34.2 %
70250	Social Security	73,020	52,848	38.2 %
70260	Dental	4,536	3,696	22.7 %
70270	Vision	1,020	756	34.9 %
70280	Retiree Health Care (OPEB)	13,236	13,230	— %
70335	Other Employee Related Expenses	2,340	—	n/a
70350	Professional Training and Dues	14,525	6,685	117.3 %
71130	Legal Fees	450,000	350,000	28.6 %
71190	Other Professional Services	318,690	—	n/a
71900	Other Contracted Services	—	1,000	(100.0)%
75060	Office and General Supplies	2,500	1,100	127.3 %
75090	Printing	300	300	— %
75100	Meals and Per Diem	16,690	4,452	274.9 %
75110	Travel Expenses	28,995	13,587	113.4 %
75120	Promotional Event Expense	5,950	3,000	98.3 %
75130	Publications and Subscriptions	750	—	n/a
Total Legal and Compliance		\$ 2,292,656	\$ 1,472,924	55.7 %

OPERATING EXPENSES
1060 PROCUREMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 686,112	\$ 511,860	34.0 %
70210	Health Insurance	71,196	50,904	39.9 %
70230	Retirement	87,564	58,320	50.1 %
70240	401K Match	25,428	17,556	44.8 %
70250	Social Security	52,116	37,104	40.5 %
70260	Dental	4,056	3,312	22.5 %
70270	Vision	912	684	33.3 %
70280	Retiree Health Care (OPEB)	9,456	9,450	0.1 %
70335	Other Employee Related Expenses	6,240	780	700.0 %
70350	Professional Training and Dues	11,823	7,800	51.6 %
71900	Other Contracted Labor	13,586	8,616	57.7 %
73030	Small Equipment	1,200	—	n/a
75060	Office and General Supplies	15,750	12,892	22.2 %
75070	Copier Expense	72,500	72,500	— %
75080	Postage	19,579	20,705	(5.4)%
75100	Meals and Per Diem	1,620	600	170.0 %
75110	Travel Expenses	7,465	9,800	(23.8)%
75900	Miscellaneous Operating Expenses	310	310	— %
Total Procurement		\$ 1,086,913	\$ 823,193	32.0 %

OPERATING EXPENSES
1070 RISK MANAGEMENT AND SAFETY

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 426,096	\$ 251,292	69.6 %
70210	Health Insurance	32,628	20,520	59.0 %
70220	Accident Insurance	350	—	n/a
70230	Retirement	54,384	28,632	89.9 %
70240	401K Match	18,756	11,904	57.6 %
70250	Social Security	30,300	18,144	67.0 %
70260	Dental	1,836	1,320	39.1 %
70270	Vision	408	276	47.8 %
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70335	Other Employee Related Expenses	1,560	1,560	— %
70350	Professional Training and Dues	6,257	3,407	83.7 %
71190	Other Professional Services	35,300	34,050	3.7 %
71370	Repairs and Maintenance	500	500	— %
71900	Other Contracted Labor	10,900	10,900	— %
73030	Small Equipment	—	1,500	(100.0)%
74010	Insurance Premiums	1,960,092	1,761,600	11.3 %
74080	Insurance Claims	50,004	12,501	300.0 %
75060	Office and General Supplies	500	500	— %
75100	Meals And Per Diem	375	—	n/a
75110	Travel Expenses	4,845	2,120	128.5 %
Total Risk Management and Safety		\$ 2,638,871	\$ 2,164,506	21.9 %

OPERATING EXPENSES
2030 COMMUNICATIONS AND COMMUNITY AFFAIRS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 870,804	\$ 804,924	8.2 %
70210	Health Insurance	58,152	51,876	12.1 %
70230	Retirement	111,132	91,716	21.2 %
70240	401K Match	40,488	38,136	6.2 %
70250	Social Security	60,780	54,180	12.2 %
70260	Dental	3,240	3,312	(2.2)%
70270	Vision	720	684	5.3 %
70280	Retiree Health Care (OPEB)	9,456	9,450	0.1 %
70335	Other Employee Related Expenses	3,120	3,120	— %
70350	Professional Training and Dues	27,875	19,305	44.4 %
70380	Uniforms	500	500	— %
71110	Advertising and Marketing Services	174,000	18,200	856.0 %
71190	Other Professional Services	511,800	213,524	139.7 %
73030	Small Equipment	1,100	800	37.5 %
75060	Office and General Supplies	300	300	— %
75090	Printing	500	500	— %
75100	Meals and Per Diem	2,120	17,430	(87.8)%
75110	Travel Related Expenses	13,040	11,700	11.5 %
75120	Promotional Event Expense	35,200	500	6,940.0 %
75130	Publications and Subscriptions	2,204	—	n/a
Total Communications and Community Affairs		\$ 1,926,531	\$ 1,340,157	43.8 %

OPERATING EXPENSES
3030 HUMAN RESOURCES AND PAYROLL

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,471,056	\$ 2,978,195	(50.6)%
70210	Health Insurance	146,544	117,708	24.5 %
70230	Retirement	187,740	129,516	45.0 %
70240	401K Match	69,240	45,720	51.4 %
70250	Social Security	106,200	80,724	31.6 %
70260	Dental	8,316	7,668	8.5 %
70270	Vision	1,860	1,584	17.4 %
70275	Pension Expense	1,700,000	1,700,000	— %
70280	Retiree Health Care (OPEB)	22,680	22,681	— %
70320	Employee Assistance Program	10,500	10,500	— %
70330	Moving Expenses	200,000	—	n/a
70335	Other Employee Related Expenses	2,340	1,560	50.0 %
70350	Professional Training and Dues	17,843	17,815	0.2 %
70370	Unemployment Compensation	15,000	15,000	— %
71110	Advertising and Marketing Services	94,231	—	n/a
71190	Other Professional Services	271,460	—	n/a
71900	Other Contracted Labor	46,500	367,570	(87.3)%
73030	Small Equipment	4,500	—	n/a
75060	Office and General Supplies	5,100	5,300	(3.8)%
75090	Printing	2,496	3,050	(18.2)%
75100	Meals and Per Diem	2,130	1,450	46.9 %
75110	Travel Expenses	8,530	5,850	45.8 %
75120	Promotional Event Expense	91,600	7,000	1,208.6 %
Total Human Resources and Payroll		\$ 4,485,866	\$ 5,518,891	(18.7)%

OPERATING EXPENSES
3050 TALENT MANAGEMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 235,056	\$ 148,472	58.3 %
70210	Health Insurance	22,848	11,040	107.0 %
70230	Retirement	30,000	13,764	118.0 %
70240	401K Match	9,660	5,592	72.7 %
70250	Social Security	17,436	8,760	99.0 %
70260	Dental	1,296	720	80.0 %
70270	Vision	288	144	100.0 %
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70350	Professional Training & Dues	3,000	—	n/a
70360	Tuition Assistance	12,000	6,000	100.0 %
71900	Other Contracted Labor	30,000	—	n/a
75090	Printing	325	—	n/a
75100	Meals And Per Diem	400	—	n/a
75110	Travel Expenses	2,100	—	n/a
75120	Promotional Event & Supplies Expense	750	—	n/a
Total Talent Management		\$ 368,939	\$ 198,272	86.1 %

OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 144,204	\$ 151,764	(5.0)%
70210	Health Insurance	11,532	10,344	11.5 %
70230	Retirement	18,408	17,292	6.5 %
70240	401K Match	4,332	7,188	(39.7)%
70250	Social Security	11,028	11,004	0.2 %
70260	Dental	648	660	(1.8)%
70270	Vision	144	132	9.1 %
70280	Retiree Health Care (OPEB)	1,896	1,890	0.3 %
70335	Other Employee Related Expenses	—	780	(100.0)%
70350	Professional Training and Dues	7,500	16,000	(53.1)%
71190	Other Professional Services	316,010	—	n/a
71900	Other Contracted Labor	—	71,020	(100.0)%
75100	Meals and Per Diem	1,950	2,700	(27.8)%
75110	Travel Expenses	15,800	12,704	24.4 %
75120	Promotional Event Expense	2,000	5,004	(60.0)%
75800	Air Service Development	1,300,000	500,000	160.0 %
75900	Miscellaneous Operating Expenses	—	559	(100.0)%
Total Air Service Development		\$ 1,835,452	\$ 809,041	126.9 %

OPERATING EXPENSES
2040 MARKETING

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 397,200	\$ 270,297	46.9 %
70210	Health Insurance	34,464	17,928	92.2 %
70230	Retirement	50,688	28,608	77.2 %
70240	401K Match	17,940	10,596	69.3 %
70250	Social Security	27,936	16,596	68.3 %
70260	Dental	1,944	1,164	67.0 %
70270	Vision	432	240	80.0 %
70280	Retiree Health Care (OPEB)	5,676	5,670	0.1 %
70335	Other Employee Related Expenses	780	1,365	(42.9)%
70350	Professional Training & Dues	2,000	1,000	100.0 %
70380	Uniforms	300	—	n/a
71110	Advertising and Marketing Services	7,500	70,004	(89.3)%
71190	Other Professional Services	162,205	—	
71900	Other Contracted Labor	—	87,656	(100.0)%
75060	Office and General Supplies	300	100	200.0 %
75090	Printing	25,600	25,000	2.4 %
75100	Meals and Per Diem	1,600	2,300	(30.4)%
75110	Travel Expenses	1,600	1,550	3.2 %
75120	Promotional Event Expense	18,550	8,900	108.4 %
Total Marketing		\$ 756,715	\$ 548,974	37.8 %

**OPERATING EXPENSES
2050 GUEST SERVICES**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024 BUDGET</u>	<u>FY 2022-2023 BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,534,272	\$ 1,240,677	23.7 %
70120	Overtime	6,504	—	n/a
70210	Health Insurance	271,596	223,164	21.7 %
70220	Accident Insurance	348	350	(0.6)%
70230	Retirement	195,804	144,708	35.3 %
70240	401K Match	74,544	56,736	31.4 %
70250	Social Security	114,360	92,052	24.2 %
70260	Dental	15,672	14,736	6.4 %
70270	Vision	3,504	3,036	15.4 %
70280	Retiree Health Care (OPEB)	43,476	43,472	— %
70335	Other Employee Related Expenses	4,680	3,900	20.0 %
70350	Professional Training & Dues	1,850	1,000	85.0 %
70380	Uniforms	8,275	5,750	43.9 %
71190	Other Professional Services	14,300	—	n/a
71900	Other Contracted Labor	—	9,188	(100.0)%
73030	Small Equipment	3,630	—	n/a
75060	Office and General Supplies	25,366	27,050	(6.2)%
75090	Printing	—	640	(100.0)%
75100	Meals and Per Diem	480	300	60.0 %
75110	Travel Expenses	2,200	1,500	46.7 %
75120	Promotional Event Expense	6,500	2,608	149.2 %
Total Guest Services		\$ 2,327,361	\$ 1,870,867	24.4 %

OPERATING EXPENSES
4010 CONCESSIONS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,270,932	\$ 1,050,300	21.0 %
70210	Health Insurance	81,348	82,308	(1.2)%
70230	Retirement	162,204	122,676	32.2 %
70240	401K Match	61,044	49,092	24.3 %
70250	Social Security	83,136	70,476	18.0 %
70260	Dental	4,536	5,292	(14.3)%
70270	Vision	1,020	1,092	(6.6)%
70280	Retiree Health Care (OPEB)	15,120	15,121	— %
70335	Other Employee Related Expenses	3,120	3,900	(20.0)%
70350	Professional Training and Dues	10,040	6,175	62.6 %
71110	Advertising and Marketing Services	7,500	6,000	25.0
71370	Repairs and Maintenance	—	5,000	(100.0)%
71900	Other Contracted Labor	132,970	156,000	(14.8)%
75060	Office and General Supplies	1,300	1,300	— %
75100	Meals and Per Diem	7,650	4,150	84.3 %
75110	Travel Related Expenses	14,000	8,750	60.0 %
75120	Promotional Event Expense	1,000	1,000	— %
Total Concessions		\$ 1,856,920	\$ 1,588,632	16.9 %

OPERATING EXPENSES
4070 PARKING

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,432,896	\$ 1,229,616	16.5 %
70120	Overtime	105,300	10,680	886.0 %
70210	Health Insurance	230,748	181,248	27.3 %
70230	Retirement	182,868	140,112	30.5 %
70240	401K Match	56,892	49,644	14.6 %
70250	Social Security	108,696	89,136	21.9 %
70260	Dental	13,296	11,916	11.6 %
70270	Vision	2,976	2,448	21.6 %
70280	Retiree Health Care (OPEB)	34,020	34,021	— %
70335	Other Employee Related Expenses	3,120	2,340	33.3 %
70350	Professional Training & Dues	15,113	11,645	29.8 %
70380	Uniforms	4,420	3,700	19.5 %
71140	Technology Services	252,246	247,928	1.7 %
71190	Other Professional Services	510,720	516,697	(1.2)%
71370	Repairs and Maintenance	174,203	—	n/a
71900	Other Contracted Services	3,670,308	3,473,940	5.7 %
73030	Small Equipment	39,960	42,432	(5.8)%
73090	Parts and Supplies	612	1,212	(49.5)%
75020	Credit Card Fees	2,749,736	2,112,592	30.2 %
75060	Office and General Supplies	23,880	30,924	(22.8)%
75090	Printing	40,744	36,586	11.4 %
75100	Meals and Per Diem	1,290	2,050	(37.1)%
75110	Travel Expenses	6,960	7,244	(3.9)%
75900	Miscellaneous Operating Expenses	1,020	1,020	— %
Total Parking		\$ 9,662,024	\$ 8,239,131	17.3 %

OPERATING EXPENSES
4075 GROUND TRANSPORTATION

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 239,076	\$ 197,196	21.2 %
70210	Health Insurance	33,912	30,180	12.4 %
70230	Retirement	30,516	22,464	35.8 %
70240	401K Match	11,952	9,348	27.9 %
70250	Social Security	18,288	14,292	28.0 %
70260	Dental	1,944	1,992	(2.4)%
70270	Vision	432	408	5.9 %
70280	Retiree Health Care (OPEB)	5,676	5,670	0.1 %
70335	Other Employee Related Expenses	—	780	(100.0)%
70350	Professional Training & Dues	2,500	—	n/a
73030	Small Equipment	4,541	5,000	(9.2)%
75020	Credit Card Fees	4,500	7,950	(43.4)%
75060	Office and General Supplies	450	150	200.0 %
75090	Printing	2,809	1,193	135.5 %
75100	Meals And Per Diem	500	—	n/a
75110	Travel Expenses	3,500	—	n/a
Total Ground Transportation		\$ 360,596	\$ 296,623	21.6 %

OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 351,312	\$ 208,272	68.7 %
70210	Health Insurance	23,268	14,520	60.2 %
70230	Retirement	44,832	24,132	85.8 %
70240	401K Match	13,752	8,760	57.0 %
70250	Social Security	24,708	15,360	60.9 %
70260	Dental	1,296	936	38.5 %
70270	Vision	288	192	50.0 %
70280	Retiree Health Care Benefits (OPEB)	3,780	3,780	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	1,500	1,888	(20.6)%
71190	Other Professional Services	140,000	13,000	976.9 %
75060	Office and General Supplies	400	400	— %
75100	Meals and Per Diem	300	300	— %
75110	Travel Expenses	2,425	2,025	19.8 %
Total Property Development		\$ 608,641	\$ 294,345	106.8 %

OPERATING EXPENSES
5030 FINANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,531,884	\$ 1,237,320	23.8 %
70210	Health Insurance	115,920	101,592	14.1 %
70230	Retirement	195,504	141,576	38.1 %
70240	401K Match	66,864	53,772	24.3 %
70250	Social Security	110,532	85,620	29.1 %
70260	Dental	6,540	6,564	(0.4)%
70270	Vision	1,464	1,356	8.0 %
70280	Retiree Health Care (OPEB)	20,796	20,791	— %
70335	Other Employee Related Expenses	3,936	1,968	100.0 %
70350	Professional Training and Dues	11,355	10,482	8.3 %
71120	Audit Fees	77,200	67,800	13.9 %
71190	Other Professional Services	107,000	92,000	16.3 %
71900	Other Contracted Labor	10,000	—	n/a
73030	Small Equipment	600	—	n/a
75010	Bank Fees and Charges	1,200	1,100	9.1 %
75025	Allowance for Doubtful Accounts & Quarterly Adjustment	40,000	50,000	(20.0)%
75060	Office and General Supplies	1,200	1,000	20.0 %
75090	Printing	1,750	1,500	16.7 %
75100	Meals and Per Diem	3,096	1,750	76.9 %
75110	Travel Expenses	9,850	7,900	24.7 %
Total Finance		\$ 2,316,691	\$ 1,884,091	23.0 %

OPERATING EXPENSES
6110 AIRCRAFT RESCUE AND FIRE FIGHTING

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,954,068	\$ 1,685,973	15.9 %
70120	Overtime	133,500	86,220	54.8 %
70210	Health Insurance	267,300	229,464	16.5 %
70230	Retirement	249,384	192,600	29.5 %
70240	401K Match	91,716	70,596	29.9 %
70250	Social Security	142,572	122,532	16.4 %
70260	Dental	15,348	15,060	1.9 %
70270	Vision	3,432	3,096	10.9 %
70280	Retiree Health Care (OPEB)	43,476	43,472	— %
70335	Other Employee Related Expenses	480	—	n/a
70340	Physical Examinations	10,100	10,100	— %
70350	Professional Training and Dues	76,395	57,320	33.3 %
70380	Uniforms	118,000	95,400	23.7 %
71370	Repairs and Maintenance	27,850	35,150	(20.8)%
72060	TV Service Providers	3,200	3,100	3.2 %
73030	Small Equipment	64,900	59,950	8.3 %
73090	Parts and Supplies	21,450	21,825	(1.7)%
75090	Printing	1,500	1,450	3.4 %
75100	Meals and Per Diem	6,708	4,063	65.1 %
75110	Travel Related Expenses	23,035	9,025	155.2 %
75900	Miscellaneous Operating Expenses	110,000	—	n/a
Total Aircraft Rescue and Fire Fighting		\$ 3,364,414	\$ 2,746,396	22.5 %

OPERATING EXPENSES
6120 COMMUNICATIONS CENTER

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,183,320	\$ 939,648	25.9 %
70120	Overtime	103,200	62,748	64.5 %
70210	Health Insurance	169,320	142,392	18.9 %
70230	Retirement	151,020	107,928	39.9 %
70240	401K Match	51,240	35,760	43.3 %
70250	Social Security	86,652	68,664	26.2 %
70260	Dental	9,720	9,384	3.6 %
70270	Vision	2,172	1,932	12.4 %
70280	Retiree Health Care (OPEB)	28,356	28,351	— %
70350	Professional Training & Dues	9,375	—	n/a
70380	Uniforms	3,000	2,000	50.0 %
71190	Other Professional Services	55,000	—	n/a
71370	Repairs and Maintenance	59,000	57,350	2.9 %
71900	Other Contracted Labor	41,000	20,800	97.1 %
73030	Small Equipment	115,508	403,577	(71.4)%
73090	Parts and Supplies	8,750	1,500	483.3 %
75030	Division of Criminal Information Access Fees	1,800	1,800	— %
75100	Meals And Per Diem	1,400	—	n/a
75110	Travel Expenses	7,300	—	n/a
Total Communications Center		\$ 2,087,133	\$ 1,883,834	10.8 %

**OPERATING EXPENSES
6150 LAW ENFORCEMENT**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024 BUDGET</u>	<u>FY 2022-2023 BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 5,094,396	\$ 4,351,911	17.1 %
70120	Overtime	65,196	34,800	87.3 %
70210	Health Insurance	574,860	466,632	23.2 %
70230	Retirement	629,148	465,792	35.1 %
70240	401K Match	228,468	182,304	25.3 %
70250	Social Security	383,988	318,816	20.4 %
70260	Dental	32,796	30,516	7.5 %
70270	Vision	7,332	6,276	16.8 %
70280	Retiree Health Care (OPEB)	94,500	94,503	— %
70290	Retiree Separation Allowance Expense	4,452	4,452	— %
70335	Other Employee Related Expenses	7,800	5,460	42.9 %
70340	Physical Examinations	65,625	74,988	(12.5)%
70350	Professional Training and Dues	14,407	—	n/a
70380	Uniforms	71,245	43,337	64.4 %
71370	Repairs and Maintenance	4,450	3,420	30.1 %
73030	Small Equipment	72,474	29,017	149.8 %
73090	Parts and Supplies	19,991	16,121	24.0 %
75030	Division of Criminal Information Access Fees	4,560	4,560	— %
75040	K9 Program	18,300	11,994	52.6 %
75060	Office and General Supplies	4,420	3,920	12.8 %
75090	Printing	1,900	2,030	(6.4)%
75100	Meals and Per Diem	540	—	n/a
75110	Travel Expenses	400	—	n/a
Total Law Enforcement		\$ 7,401,248	\$ 6,150,849	20.3 %

OPERATING EXPENSES
6170 OPERATIONS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 2,413,836	\$ 1,791,648	34.7 %
70120	Overtime	6,396	—	n/a
70210	Health Insurance	245,916	192,684	27.6 %
70230	Retirement	308,064	205,188	50.1 %
70240	401K Match	118,164	76,692	54.1 %
70250	Social Security	172,440	130,452	32.2 %
70260	Dental	13,992	12,576	11.3 %
70270	Vision	3,132	2,592	20.8 %
70280	Retiree Health Care (OPEB)	39,696	39,691	— %
70335	Other Employee Related Expenses	11,700	9,360	25.0 %
70350	Professional Training and Dues	16,520	17,110	(3.4)%
70380	Uniforms	4,400	3,000	46.7 %
71110	Advertising and Marketing Services	720	—	n/a
71140	Technology Services	60,029	31,594	90.0 %
71370	Repairs and Maintenance	2,200	1,800	22.2 %
71380	Ramp Tower	817,020	817,020	— %
71900	Other Contracted Labor	429,710	376,260	14.2 %
73030	Small Equipment	27,975	2,490	1,023.5 %
73070	ID System Supplies	33,638	25,465	32.1 %
75020	Credit Card Fees	6,000	4,500	33.3 %
75030	Division of Criminal Information Access Fees	255,000	150,000	70.0 %
75060	Office and General Supplies	2,100	1,500	40.0 %
75090	Printing	6,249	3,700	68.9 %
75100	Meals and Per Diem	5,670	500	1,034.0 %
75110	Travel Expenses	18,378	2,800	556.4 %
Total Operations		\$ 5,018,945	\$ 3,898,622	28.7 %

OPERATING EXPENSES
6180 TRAFFIC CONTROL

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 1,884,360	\$ 1,517,454	24.2 %
70120	Overtime	32,004	12,504	156.0 %
70210	Health Insurance	348,192	301,128	15.6 %
70230	Retirement	240,480	172,932	39.1 %
70240	401K Match	71,388	57,852	23.4 %
70250	Social Security	140,016	110,016	27.3 %
70260	Dental	20,100	19,920	0.9 %
70270	Vision	4,500	4,104	9.6 %
70280	Retiree Health Care (OPEB)	58,596	58,592	— %
70350	Professional Training and Dues	3,500	—	n/a
70380	Uniforms	30,020	9,300	222.8 %
71370	Repairs and Maintenance	—	3,850	(100.0)%
73030	Small Equipment	229,694	1,000	22,869.4 %
73090	Parts and Supplies	1,712	250	584.8 %
75060	Office and General Supplies	200	800	(75.0)%
75090	Printing	6,176	2,100	194.1 %
Total Traffic Control		\$ 3,070,938	\$ 2,271,802	35.2 %

OPERATING EXPENSES
6210 PROJECT MANAGEMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 501,648	\$ 464,100	8.1 %
70210	Health Insurance	45,816	40,908	12.0 %
70230	Retirement	64,020	52,884	21.1 %
70240	401K Match	25,080	15,768	59.1 %
70250	Social Security	37,656	33,648	11.9 %
70260	Dental	2,592	2,652	(2.3)%
70270	Vision	576	540	6.7 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70335	Other Employee Related Expenses	396	—	n/a
70350	Professional Training and Dues	4,836	3,525	37.2 %
70380	Uniforms	200	—	n/a
71190	Other Professional Services	65,000	—	n/a
71900	Other Contracted Services	—	50,000	(100.0)%
75060	Office and General Supplies	400	2,375	(83.2)%
75100	Meals and Per Diem	1,000	400	150.0 %
75110	Travel Expenses	5,650	1,200	370.8 %
Total Project Management		\$ 762,430	\$ 675,560	12.9 %

OPERATING EXPENSES
6310 BUILDING AND BUILDING SYSTEMS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 728,028	\$ 450,831	61.5 %
70210	Health Insurance	56,616	34,152	65.8 %
70230	Retirement	92,916	52,380	77.4 %
70240	401K Match	31,632	15,504	104.0 %
70250	Social Security	51,312	31,716	61.8 %
70260	Dental	3,192	2,208	44.6 %
70270	Vision	708	456	55.3 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70335	Other Employee Related Expenses	—	780	(100.0)%
70350	Professional Training and Dues	6,750	2,995	125.4 %
71190	Other Professional Services	280,000	473,951	(40.9)%
71900	Other Contracted Labor	1,238,000	577,497	114.4 %
73030	Small Equipment	—	268,552	(100.0)%
75060	Office and General Supplies	650	—	n/a
75110	Travel Expenses	6,750	—	n/a
Total Building and Building Systems		\$ 2,504,114	\$ 1,918,582	30.5 %

OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 894,312	\$ 738,816	21.0 %
70210	Health Insurance	47,148	36,780	28.2 %
70230	Retirement	114,132	84,600	34.9 %
70240	401K Match	42,036	33,840	24.2 %
70250	Social Security	49,416	39,768	24.3 %
70260	Dental	2,592	2,316	11.9 %
70270	Vision	576	480	20.0 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70335	Other Employee Related Expenses	1,680	1,680	— %
70350	Professional Training and Dues	6,180	4,779	29.3 %
71110	Advertising and Marketing Services	340	—	n/a
75060	Office and General Supplies	500	500	— %
75100	Meals and Per Diem	28,080	14,830	89.3 %
75110	Travel Expenses	11,450	9,600	19.3 %
Total Facilities Asset Management		\$ 1,206,002	\$ 975,549	23.6 %

OPERATING EXPENSES
6340 FACILITIES ENGINEERING

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 448,428	\$ 421,716	6.3 %
70210	Health Insurance	34,620	30,924	12.0 %
70230	Retirement	57,228	48,048	19.1 %
70240	401K Match	17,412	15,276	14.0 %
70250	Social Security	31,980	29,484	8.5 %
70260	Dental	1,944	1,992	(2.4)%
70270	Vision	432	408	5.9 %
70280	Retiree Health Care (OPEB)	5,676	5,670	0.1 %
70335	Other Employee Related Expenses	780	1,560	(50.0)%
70350	Professional Training and Dues	2,150	2,465	(12.8)%
71900	Other Contracted Labor	975,000	1,870,000	(47.9)%
75100	Meals and Per Diem	150	360	(58.3)%
75110	Travel Expenses	3,000	4,050	(25.9)%
Total Facilities Engineering		\$ 1,578,800	\$ 2,431,953	(35.1)%

OPERATING EXPENSES
6510 BAGGAGE SYSTEMS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70335	Other Employee Related Expenses	—	780	(100.0)%
70350	Professional Training and Dues	—	2,360	(100.0)%
71320	Baggage Handling System & Boarding Bridge Services	2,841,569	2,615,353	8.6 %
71370	Repairs and Maintenance	461,000	7,000	6,485.7 %
73060	Baggage Handling System & Boarding Bridge Supplies	786,811	1,306,836	(39.8)%
Total Baggage Systems		\$ 4,089,380	\$ 3,932,329	4.0 %

OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 833,772	\$ 485,188	71.8 %
70120	Overtime	7,296	—	n/a
70210	Health Insurance	105,732	54,048	95.6 %
70230	Retirement	106,404	55,428	92.0 %
70240	401K Match	34,680	21,168	63.8 %
70250	Social Security	63,192	35,268	79.2 %
70260	Dental	6,048	3,528	71.4 %
70270	Vision	1,356	732	85.2 %
70280	Retiree Health Care (OPEB)	11,340	11,340	— %
70335	Other Employee Related Expenses	1,560	—	n/a
70350	Professional Training & Dues	10,575	7,510	40.8 %
70380	Uniforms	600	400	50.0 %
71330	Elevators/Escalators	1,394,832	1,949,000	(28.4)%
71340	Heating Ventilation and Air Conditioning (HVAC)	280,699	266,715	5.2 %
71350	Janitorial	8,310,524	7,803,450	6.5 %
71360	Landscaping	1,457,729	1,267,908	15.0 %
71370	Repairs and Maintenance	610,467	569,666	7.2 %
71390	Snow Removal	171,480	75,000	128.6 %
71400	Waste Disposal	276,000	174,000	58.6 %
71900	Other Contracted Services	10,000	6,000	66.7 %
73090	Parts and Supplies	—	125	(100.0)%
75050	Permit Administration	15,675	15,825	(0.9)%
75060	Office and General Supplies	225	—	n/a
75100	Meals and Per Diem	1,520	695	118.7 %
75110	Travel Expenses	4,960	3,210	54.5 %
Total Contract Facilities Maintenance		\$ 13,716,666	\$ 12,806,204	7.1 %

OPERATING EXPENSES
6540 FLEET MAINTENANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 580,572	\$ 553,356	4.9 %
70120	Overtime	19,896	14,748	34.9 %
70210	Health Insurance	71,760	70,728	1.5 %
70230	Retirement	74,088	63,048	17.5 %
70240	401K Match	28,440	26,220	8.5 %
70250	Social Security	43,776	40,116	9.1 %
70260	Dental	4,104	4,632	(11.4)%
70270	Vision	924	948	(2.5)%
70280	Retiree Health Care (OPEB)	13,236	13,230	— %
70350	Professional Training and Dues	12,650	11,055	14.4 %
70380	Uniforms	7,500	9,401	(20.2)%
71370	Repairs and Maintenance	201,585	212,705	(5.2)%
73030	Small Equipment	83,951	81,154	3.4 %
73040	Fuel	899,016	472,104	90.4 %
73090	Parts and Supplies	452,568	302,846	49.4 %
75050	Permit Administration	37,140	37,066	0.2 %
75100	Meals And Per Diem	200	—	n/a
75110	Travel Expenses	1,300	—	n/a
Total Fleet Maintenance		\$ 2,532,706	\$ 1,913,357	32.4 %

**OPERATING EXPENSES
6550 FUELING SYSTEMS**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024 BUDGET</u>	<u>FY 2022-2023 BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 1,011,660	\$ 924,195	9.5 %
70120	Overtime	51,804	26,952	92.2 %
70210	Health Insurance	135,852	120,348	12.9 %
70230	Retirement	129,108	105,660	22.2 %
70240	401K Match	45,660	39,060	16.9 %
70250	Social Security	77,388	67,212	15.1 %
70260	Dental	7,776	7,884	(1.4)%
70270	Vision	1,740	1,620	7.4 %
70280	Retiree Health Care (OPEB)	22,680	22,681	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	7,400	1,500	393.3 %
70380	Uniforms	3,700	4,530	(18.3)%
71370	Repairs and Maintenance	48,309	60,790	(20.5)%
71900	Other Contracted Labor	12,036	10,846	11.0 %
73030	Small Equipment	5,900	5,100	15.7 %
73040	Fuel	35,238	18,475	90.7 %
73090	Parts and Supplies	132,280	81,618	62.1 %
75060	Office and General Supplies	660	—	n/a
75100	Meals and Per Diem	1,383	700	97.6 %
75110	Travel Related Expenses	8,390	3,300	154.2 %
Total Fueling Systems		\$ 1,739,744	\$ 1,503,251	15.7 %

OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 2,708,436	\$ 2,317,884	16.8 %
70120	Overtime	84,396	47,904	76.2 %
70210	Health Insurance	370,008	323,448	14.4 %
70230	Retirement	345,648	264,156	30.8 %
70240	401K Match	119,964	98,880	21.3 %
70250	Social Security	202,032	166,116	21.6 %
70260	Dental	21,240	21,240	— %
70270	Vision	4,752	4,368	8.8 %
70280	Retiree Health Care (OPEB)	62,376	62,372	— %
70335	Other Employee Related Expenses	1,560	780	100.0 %
70340	Physical Examinations	3,000	3,000	— %
70350	Professional Training and Dues	36,150	16,520	118.8 %
70380	Uniforms	30,000	38,568	(22.2)%
71340	Heating Ventilation and Air Conditioning (HVAC)	308,820	474,283	(34.9)%
71370	Repairs and Maintenance	479,393	357,465	34.1 %
71900	Other Contracted Labor	40,000	42,750	(6.4)%
72010	Electricity	5,686,948	4,906,505	15.9 %
72020	Natural Gas	480,161	370,516	29.6 %
72030	Water	383,402	322,065	19.0 %
72040	Sewer	800,064	660,183	21.2 %
73030	Small Equipment	10,200	15,600	(34.6)%
73090	Parts and Supplies	546,557	431,622	26.6 %
75050	Permit Administration	645	645	— %
75100	Meals and Per Diem	500	280	78.6 %
75110	Travel Expenses	2,500	1,660	50.6 %
Total Facilities Maintenance		\$ 12,728,752	\$ 10,948,810	16.3 %

OPERATING EXPENSES
6580 FIELDS MAINTENANCE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 2,403,564	\$ 1,797,916	33.7 %
70120	Overtime	104,400	37,884	175.6 %
70210	Health Insurance	360,756	274,944	31.2 %
70230	Retirement	306,744	204,972	49.7 %
70240	401K Match	100,968	70,908	42.4 %
70250	Social Security	180,024	130,404	38.1 %
70260	Dental	20,748	18,096	14.7 %
70270	Vision	4,644	3,720	24.8 %
70280	Retiree Health Care (OPEB)	54,816	54,812	— %
70335	Other Employee Related Expenses	2,340	2,340	— %
70350	Professional Training and Dues	29,350	17,250	70.1 %
70380	Uniforms	23,000	28,880	(20.4)%
71370	Repairs and Maintenance	374,453	364,635	2.7 %
71390	Snow Removal	146,000	75,000	94.7 %
71400	Waste Disposal	2,000	2,000	— %
71900	Other Contracted Labor	1,300	1,000	30.0 %
73030	Small Equipment	31,050	49,643	(37.5)%
73090	Parts and Supplies	561,460	556,760	0.8 %
75100	Meals and Per Diem	1,850	—	n/a
75110	Travel Expenses	9,650	—	n/a
Total Fields Maintenance		\$ 4,719,117	\$ 3,691,164	27.8 %

OPERATING EXPENSES
6750 NOISE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 98,664	\$ 91,920	7.3 %
70210	Health Insurance	11,376	10,152	12.1 %
70230	Retirement	12,588	10,476	20.2 %
70240	401K Match	4,932	4,356	13.2 %
70250	Social Security	7,548	6,660	13.3 %
70260	Dental	648	660	(1.8)%
70270	Vision	144	132	9.1 %
70280	Retiree Health Care (OPEB)	1,896	1,890	0.3 %
70350	Professional Training and Dues	775	2,100	(63.1)%
71190	Other Professional Services	86,000	—	n/a
71370	Repairs and Maintenance	—	86,000	(100.0)%
72010	Electricity	5,557	5,292	5.0 %
73090	Parts and Supplies	—	185	(100.0)%
75060	Office and General Supplies	150	—	n/a
75090	Printing	9,550	—	n/a
75100	Meals and Per Diem	800	400	100.0 %
75110	Travel Expenses	2,300	1,450	58.6 %
Total Noise		\$ 242,928	\$ 221,673	9.6 %

OPERATING EXPENSES
6760 ENVIRONMENT

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2023-2024</u> <u>BUDGET</u>	<u>FY 2022-2023</u> <u>BUDGET</u>	<u>% CHANGE</u>
70110	Salaries	\$ 159,384	\$ 123,204	29.4 %
70210	Health Insurance	11,484	10,248	12.1 %
70230	Retirement	20,340	14,040	44.9 %
70240	401K Match	6,636	5,832	13.8 %
70250	Social Security	10,548	8,928	18.1 %
70260	Dental	648	660	(1.8)%
70270	Vision	144	132	9.1 %
70280	Retiree Health Care (OPEB)	1,896	1,890	0.3 %
70350	Professional Training and Dues	1,990	1,340	48.5 %
70380	Uniforms	1,200	—	n/a
71110	Advertising and Marketing Services	3,000	—	n/a
71190	Other Professional Services	200,000	52,000	284.6 %
71900	Other Contracted Labor	75,894	242,845	(68.7)%
73090	Parts and Supplies	1,115	900	23.9 %
75050	Permit Administration	5,865	5,965	(1.7)%
75060	Office and General Supplies	150	—	n/a
75090	Printing	50	—	n/a
75100	Meals and Per Diem	290	237	22.4 %
75110	Travel Expenses	2,550	1,050	142.9 %
75120	Promotional Event & Supplies Expense	1,000	—	n/a
Total Environment		\$ 504,184	\$ 469,271	7.4 %

OPERATING EXPENSES
6770 PLANNING

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 417,612	\$ 333,697	25.1 %
70210	Health Insurance Premiums	34,500	26,484	30.3 %
70230	Retirement	53,292	38,280	39.2 %
70240	401K Match	18,960	15,096	25.6 %
70250	Social Security	29,652	23,004	28.9 %
70260	Dental	1,944	1,704	14.1 %
70270	Vision	432	360	20.0 %
70280	Retiree Health Care (OPEB)	5,676	5,670	0.1 %
70335	Other Employee Related Expenses	780	—	n/a
70350	Professional Training and Dues	3,775	5,200	(27.4)%
71190	Other Professional Services	—	250,000	(100.0)%
73090	Parts and Supplies	—	115	(100.0)%
75060	Office and General Supplies	150	—	n/a
75090	Printing	50	45	11.1 %
75100	Meals and Per Diem	1,000	6,550	(84.7)%
75110	Travel Expenses	4,900	4,400	11.4 %
75120	Promotional Event & Supplies Expense	5,000	—	n/a
Total Planning		577,723	710,605	(18.7)%

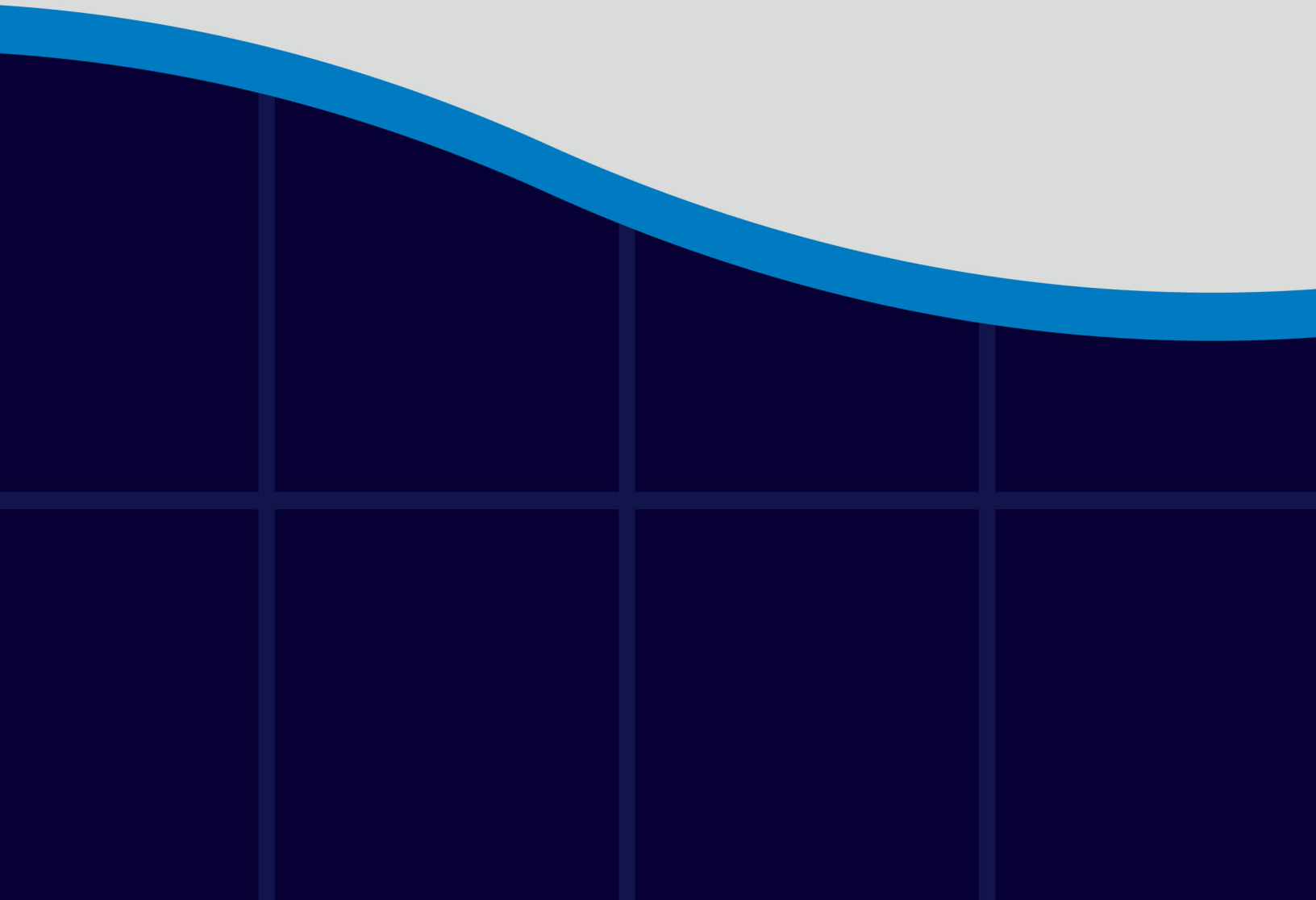
OPERATING EXPENSES
7010 INFORMATION SERVICES

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 4,836,168	\$ 3,687,882	31.1 %
70120	Overtime	6,096	—	n/a
70210	Health Insurance	427,884	309,708	38.2 %
70230	Retirement	617,208	421,524	46.4 %
70240	401K Match	201,348	146,088	37.8 %
70250	Social Security	342,636	255,000	34.4 %
70260	Dental	24,204	20,028	20.9 %
70270	Vision	5,412	4,128	31.1 %
70280	Retiree Health Care (OPEB)	64,260	64,262	— %
70335	Other Employee Related Expenses	28,224	19,704	43.2 %
70350	Professional Training and Dues	47,774	40,668	17.5 %
70380	Uniforms	6,200	3,900	59.0 %
71140	Technology Services	2,865,564	1,954,084	46.6 %
71310	Airport Operations Information System (AOIS) Services	1,549,702	1,117,874	38.6 %
71370	Repairs and Maintenance	38,300	35,000	9.4 %
71900	Other Contracted Labor	325,660	255,948	27.2 %
72050	Telecommunications	478,588	429,459	11.4 %
72060	TV Service Providers	79,886	74,064	7.9 %
73010	Computer Hardware	3,117,004	295,524	954.7 %
73020	Computer Software	44,877	25,600	75.3 %
73030	Small Equipment	135,339	54,595	147.9 %
73090	Parts and Supplies	45,167	26,870	68.1 %
75060	Office and General Supplies	10,660	10,240	4.1 %
75090	Printing	4,150	4,150	— %
75100	Meals and Per Diem	7,085	4,621	53.3 %
75110	Travel Related Expenses	19,446	13,628	42.7 %
Total Information Services		\$ 15,328,842	\$ 9,274,549	65.3 %

OPERATING EXPENSES
7060 GIS

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2023-2024 BUDGET	FY 2022-2023 BUDGET	% CHANGE
70110	Salaries	\$ 158,388	\$ 91,897	72.4 %
70210	Health Insurance	22,596	10,944	106.5 %
70230	Retirement	20,220	10,524	92.1 %
70240	401K Match	7,920	4,224	87.5 %
70250	Social Security	11,952	6,696	78.5 %
70260	Dental	1,296	720	80.0 %
70270	Vision	288	144	100.0 %
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70350	Professional Training and Dues	6,708	3,095	116.7 %
71140	Technology Services	35,449	21,175	67.4 %
71900	Other Contracted Labor	60,500	10,300	487.4 %
73030	Small Equipment	825	—	n/a
75060	Office and General Supplies	4,529	1,620	179.6 %
75100	Meals and Per Diem	629	356	76.7 %
75110	Travel Expenses	3,460	2,450	41.2 %
Total GIS		\$ 338,540	\$ 167,925	101.6 %

Capital Project Ordinance



RALEIGH-DURHAM AIRPORT AUTHORITY
2023-2024 CAPITAL PROJECT ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The following amount is appropriated for the projects:

\$ 668,553,881

Section 2. The following funds are anticipated to be available for the projects; total project amount will be funded through net revenues or appropriate financing:

Transfer Cash from Operating \$ 627,510,201

Total Grant Funds 41,043,680

Section 3. The projects authorized are as follows:

New 23/24 Projects

New	Runway 5R-23L Pavement Repairs	\$ 5,100,000
New	Terminal 2 Concessions Development Program Phase 2	4,500,000
New	T1 Expansion Program - Planning Strategy and PDD	1,600,000
New	PC Air Units Replacement for T1 & T2	3,100,000
New	Rental Car Road, Trade Drive & Admin Parking Lot Rehabilitation	500,000
New	CBP Biometrics	750,000
New	(AOC) Air Cooled Chiller Replacement	250,000
New	Building Management System Upgrade	500,000
New	CEP Boiler Burner and Expansion Tank Replacement	200,000
		\$ 16,500,000

Amended Projects

211140	Enhanced Security Perimeter Gates (TSA)	\$ 3,800,000
211170	North Cargo Apron Reconstruction	39,000,000
211200	Taxiway E Rehabilitation - Design	15,000,000
321001	Modular Unit Furniture building	850,000
321002	AOC 1st/4th Floor Work	200,000
321003	Terminal 2 Conference Room	300,000
331000	T2 Landside Expansion Program - preliminary design	25,000,000
489000	New Vehicles and Equipment - FY24	11,057,881
		\$ 95,207,881

Ongoing Projects

080879	Runway 5L/23R Replacement Program	\$ 372,300,000
211220	Runway 5L/23R & Taxiway B Preservation Program	15,000,000
211110	West RON Apron Rehabilitation	38,000,000
211120	Taxiway B Rehabilitation (North of TW D)	36,000,000
331030	Terminal 2 Concessions Development Program Phase 1	5,900,000
331040	T2 Bathroom Refresh and Pet Relief Area - Planning	175,000
331050	Ramp Information Display System - Planning	4,600,000
321010	T1 Generator Replacement	345,000

321000	Terminal 1 Flooring Replacement	1,000,000
321020	T1 Chiller Replacement	515,000
080799	Expanded Park Economy 3	44,000,000
621020	Parking Guidance System	7,000,000
621040	Parking Garage Rehabilitation - Phase 3	4,000,000
881430	Aviation Parkway/National Guard Drive Interchange - Planning	2,300,000
881440	John Brantley Blvd Extension (CONRAC)	2,500,000
881260	Maintenance Facility HVAC Replacement	525,000
881180	Consolidated Trash Facility Concrete Dumpster Slabs	300,000
453000	Maintenance Building Parking Lot Rehabilitation	5,200,000
441000	Fuel Farm Facility Improvement Plan	9,186,000
881380	AOC 5th Floor Buildout	3,000,000
456000	New AOC/EOC/ARFF	500,000
381000	GA Area Pavement Rehabilitation	4,500,000
		\$ 556,846,000

Project Ordinance Total**\$ 668,553,881**

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report at least annually on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 16th day of March 2023

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2023 - MARCH 31, 2024 CAPITAL BUDGET AUTHORIZED SPEND

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY22/23 PROJECT COST	BUDGET INCR/(DECR) FY23/24	TOTAL COST	ACTUAL THROUGH 12/31/2022	PROJECT REMAINING BALANCE	FY23/24 ESTIMATED CASH FLOW
<u>AIRFIELD PROJECTS</u>								
80879	17-18	Runway 5L-23R Replacement Program	372,300,000	—	372,300,000	30,191,568	342,108,432	18,000,000
211240	21-22	Runway 5L/23R & Taxiway B Preservation Program	15,000,000	—	15,000,000	7,304,534	7,695,466	500,000
211110	17-18	West RON Apron Rehabilitation	38,000,000	—	38,000,000	30,036,248	7,963,752	3,500,000
211120	17-18	Taxiway B Rehabilitation (North of TW D)	36,000,000	—	36,000,000	30,698,216	5,301,784	500,000
211140	18-19	Enhanced Security Perimeter Gates (TSA)	3,800,000	—	3,800,000	436,496	3,363,504	1,600,000
211170	20-21	North Cargo Apron Reconstruction	39,000,000	—	39,000,000	648,656	38,351,344	18,000,000
211200	20-21	Taxiway E Rehabilitation	15,000,000	—	15,000,000	216,638	14,783,362	11,200,000
211230	22-23	Runway 5R-23L Pavement Repairs	—	5,100,000	5,100,000		5,100,000	5,100,000
		Subtotal	519,100,000	5,100,000	524,200,000	99,532,356	424,667,644	58,400,000
<u>TERMINAL PROJECTS</u>								
331000	20-21	Terminal 2 Landside Expansion	5,000,000	20,000,000	25,000,000	460,003	24,539,997	3,500,000
331030	21-22	Terminal 2 Concessions Development Program Phase 1	4,000,000	1,900,000	5,900,000	233,580	5,666,420	5,900,000
331040	21-22	T2 Bathroom Refresh Design	175,000	—	175,000	—	175,000	175,000
331050	21-22	Ramp Information Display System	250,000	4,350,000	4,600,000	1,751	4,598,249	1,000,000
321000	22-23	Terminal 1 Flooring Replacement	1,000,000	—	1,000,000	68,954	931,046	500,000
321010	22-23	T1 Generator Replacement	200,000	145,000	345,000	9,700	335,300	345,000
321020	22-23	T1 Chiller Replacement	100,000	415,000	515,000	9,700	505,300	515,000
331030	23-24	Terminal 2 Concessions Development Program Phase 2	—	4,500,000	4,500,000	—	4,500,000	2,000,000
677003	22-23	T1 Expansion Program - Planning Strategy and PDD	—	1,600,000	1,600,000	—	1,600,000	1,500,000
331060	22-23	PC Air Units Replacement for T2	—	3,100,000	3,100,000	—	3,100,000	3,100,000
		Subtotal	10,725,000	36,010,000	46,735,000	783,688	45,951,312	18,535,000
<u>PARKING PROJECTS</u>								
80799	17-18	Park Economy 3 Expansion	44,000,000	—	44,000,000	967,891	43,032,109	4,300,000
621040	22-23	Parking Garage Rehabilitation Design - Phase 3	4,000,000	—	4,000,000	21,003	3,978,997	400,000
621020	20-21	Parking Guidance System	8,200,000	(1,200,000)	7,000,000	84,390	6,915,610	4,900,000
		Subtotal	56,200,000	(1,200,000)	55,000,000	1,073,284	53,926,716	9,600,000

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY21/22 PROJECT COST	BUDGET INCR/(DECR) FY22/23	TOTAL COST	ACTUAL THROUGH 12/31/2022	PROJECT REMAINING BALANCE	FY23/24 ESTIMATED CASH FLOW
ROADWAY PROJECTS								
881430	21-22	Aviation Parkway/National Guard Drive Interchange - Planning	1,000,000	1,300,000	2,300,000	131,668	2,168,332	1,200,000
881440	22-23	John Brantley Blvd Extension (CONRAC) Design	1,230,000	1,270,000	2,500,000	80,655	2,419,345	2,000,000
881450	23-24	Rental Car Road, Trade Drive & Admin Parking Lot Rehabilitation (Planning & Design)	—	500,000	500,000	—	500,000	500,000
		Subtotal	2,230,000	3,070,000	5,300,000	212,323	5,087,677	3,700,000
OTHER PROJECTS								
881260	19-20	Maintenance Facility HVAC Replacement	525,000	—	525,000	440	524,560	525,000
881180	18-19	Consolidated Trash Facility Concrete Dumpster Slabs	300,000	—	300,000	1,527	298,473	300,000
441000	20-21	Fuel Farm Facility Improvement Plan	9,186,000	—	9,186,000	68,168	9,117,832	1,700,000
881380	22-23	AOC 5th Floor Buildout	500,000	2,500,000	3,000,000	49,030	2,950,970	3,000,000
456000	22-23	New Aircraft Rescue and Fire Fighting Facility and Airport Operations center	500,000	—	500,000	217,731	282,269	500,000
453000	22-23	Maintenance Building Parking Lot Rehabilitation	3,500,000	1,700,000	5,200,000	107,958	5,092,042	4,250,000
381000	22-23	GA Area Pavement Rehabilitation	3,500,000	1,000,000	4,500,000	174,460	4,325,540	4,200,000
489000	22-23	Vehicles and Equipment	8,464,458	2,593,423	11,057,881	298,589	10,759,292	7,182,069
321001	22-23	Modular Unit Furniture Building	850,000	—	850,000	—	850,000	850,000
321002	22-23	AOC 1st/4th Floor Rework	200,000	—	200,000	—	200,000	200,000
321003	22-23	Terminal 2 Conference Room	300,000	—	300,000	—	300,000	300,000
New	23-24	CBP Biometrics	—	750,000	750,000	—	750,000	750,000
New	23-24	(AOC) Air Cooled Chiller Replacement	—	250,000	250,000	—	250,000	250,000
New	23-24	Building Management System upgrade	—	500,000	500,000	—	500,000	500,000
New	23-24	CEP Boiler Burner and Expansion Tank Replacement	—	200,000	200,000	—	200,000	200,000
		Subtotal	27,825,458	9,493,423	37,318,881	917,903	36,400,978	24,707,069
RDU Capital Funds Required for FY22-23			\$616,080,458	\$52,473,423	\$668,553,881	\$102,519,554	\$566,034,327	\$114,942,069

*ESTIMATE-SPENDING PER PROJECT MAY VARY, BUT WILL NOT EXCEED TOTAL CASH FLOW

RALEIGH-DURHAM AIRPORT AUTHORITY CAPITAL PROJECT DESCRIPTIONS

PROJECT NUMBER

AIRFIELD PROJECTS

- 080879 Runway 5L/23R and Taxiway B Replacement Program - \$372,300,000 - Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B). This project also includes the relocation of Lumley Road, installation of navigational aids for the runway, relocation of utilities and the demolition of various buildings to allow construction of a new Commerce Blvd intersection with Lumley Road.
- 211240 Runway 5L/23R & Taxiway B Preservation Program - \$15,000,000 - Preservation of Runway 5L-23R. The preservation includes concrete replacement as required to maintain the utility of the runway.
- 211110 West RON Apron Construction - \$38,000,000 - The project provides for the design and re-construction of the existing West GA Apron to a commercial aircraft Remain Overnight (RON) Apron.
- 211120 Taxiway B Rehabilitation (North of TW D) - \$36,000,000 - Design and construction for the Taxiway B north of Taxiway D.
- 211140 Enhanced Security Perimeter Gates (TSA) - \$3,800,000 - Design and construction of various security enhancements to access points around the perimeter of RDU. This is the final project recommended in a security assessment performed by TSA in 2014.
- 211170 North Cargo Apron Reconstruction - \$39,000,000 - Planning, design, and reconstruction of North Cargo apron. The overall project will be constructed in multiple phases over multiple years. The most urgent phase is to reconstruct the taxilane that allows aircraft access to and from the apron. The taxilane reconstruction will be accomplished over two construction seasons, beginning in 2023 and ending in 2024.
- 211200 Taxiway E Rehabilitation - \$15,000,000 - Design and reconstruction of crossfield Taxiway E. Construction commenced in early 2023 and will complete by year-end.
- 211230 Runway 5R-23L Pavement Repairs - \$5,100,000 - Repair deteriorating asphalt pavement on Runway 5R-23L in order to improve runway reliability, maintain safe operations, and minimize the potential for more costly repairs downstream.

TERMINAL PROJECTS

- 331000 Terminal 2 Landside Expansion Program Design - \$25,000,000 - Expand Terminal 2 (T2) Landside facilities to include an extension and relocation of John Brantley Blvd (budgeted separately), demolition and replacement of Parking Garage 1 and 2, and the implementation of a Ground Transportation Center. The expansion of T2 involves balancing landside facilities (the terminal area between the curbside and the post-security checkpoint steps/escalators) with airside functions. To meet the T2 passenger demand forecasted in the 2040 Master Plan, potential project components include: expanding the security checkpoint area, modifying, or expanding ticket counters and associated bag take away belts and sortation system, lobby areas, concessions, various airline operational areas, expansion of the Customs and Border Protection facilities and associated support spaces. The expansion may also include capturing areas south of the existing checkpoint for additional checkpoint queuing and screening functions, concessions and relocating displaced functions.
- 331030 Terminal 2 Concessions Development Program - \$5,900,000 - Managing the architectural design and construction administration portions of the Concessions Development Program. Includes hiring/ managing the Architectural Design Consultant and the Construction Administrator at Risk (CMAR) to design and construct three tenant spaces that will be owned by RDU and operated by an outside entity for RDU.

- 331040 T2 Bathroom Refresh Design - \$175,000 - renovate bathrooms in Terminal 2, and design and build areas in Terminal 1 and 2 that accommodate the growing number of traveling service animals.
- 331050 Ramp Information Display System - \$4,600,000 - Replacement and technology enhancement of Ramp Information Display Systems at Terminal 2. Systems will be added to Terminal 1 where they do not exist today. The new systems will include aircraft auto-docking capability.
- 321000 Terminal 1 Flooring Replacement - \$1,000,000 - The flooring in Terminal 1 is past its useful life and will be replaced.
- 321010 T1 Generator Replacement - \$345,000 - Replacement of Life Safety Generator in Terminal 1.
- 321020 T1 Chiller Replacement - \$515,000 - Replacement of a Centrifugal Chiller in Terminal 1.
- 321030 Terminal 2 Concessions Development Program Phase 2 - \$4,500,000 - Phase 2 is the next phase of the Concessions Operator Model program. It involves the design of a total of twelve units in Terminal 2 and one unit in Terminal 1.
- 677003 Terminal 1 Expansion Program - Planning Strategy and PDD - \$1,600,000 - Advanced planning services necessary to determine the additional airside and landside capacity needed to accommodate long-term demand for air service at RDU. The Planning Strategy and PDD will involve work associated with developing goals and objectives, collecting and validating planning data, understanding existing conditions, developing initial program requirements and creating a concept design recommendation.
- 331060 PC Air Units Replacement for T2 - \$3,100,000 - Replace obsolete Preconditioned Air Units on Terminal 2 jet bridges with new units.

PARKING PROJECTS

- 080799 Park Economy 3 Expansion - \$44,000,000 - Construction of an 8,000+ space expansion of the existing Park Economy 3 facility located on National Guard Drive; includes lighting and marking; signage, bus shelters and canopies, law enforcement and parking operations building, and enhanced security systems (access control system and gates are adequate to support expanded facility, and additions to the entrance and exit plazas). The budget identified herein was established at the beginning of concept design in 2019 and will need to be revised as the final design progresses.
- 621040 Parking Garage Rehabilitation Design - Phase 3 - \$4,000,000 - A continuation of former Capital Project 881110: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items.
- 621020 Parking Guidance System - \$7,000,000 - The design and installation of an automated Parking Guidance System in Parking Garages 3 and 4. The cost includes the utilization of a third-party owner's representative to provide advisory services over the course of the project.

ROADWAY PROJECTS

- 881430 Aviation Parkway/National Guard Drive Interchange - Planning - \$2,300,000 - Planning for the future construction of an interchange at Aviation Parkway & National Guard Drive interchange.
- 881440 John Brantley Blvd Extension (CONRAC) Design - \$2,500,000 - Extension of John Brantley Boulevard to accommodate the future development of a Consolidated Rental Car Facility (CONRAC).
- 881450 Rental Car Road, Trade Drive & Admin Parking Lot Rehabilitation (Planning & Design) - \$500,000 - Rehabilitate the pavement on Rental Road, Trade Drive, and the parking lot of the Administration Building. Additionally, if warranted based on additional study, the project may also include widening of Trade Drive so that car carriers can be loaded and unloaded to the side of the travel lanes as opposed to between the travel lanes.

OTHER PROJECTS

881260	<u>Maintenance Facility HVAC Replacement</u> - \$525,000 - Replacement of the air cooled chilled due to its end of life cycle and upgrading the controls.
881180	<u>Consolidated Trash Facility Concrete Dumpster Slabs</u> - \$300,000 - Concrete slabs are in critical need of replacement.
441000	<u>Fuel Farm Facility Improvement Plan</u> - \$9,186,000 - This project will be for improvements to the Fuel Facility based on study recommendations provided by an outside professional consultant. Includes building, site, and fuel storage/hydrant pumping system and glycol storage/dispensing system improvements.
881380	<u>AOC 5th Floor Buildout</u> - \$3,000,000 - remodeling of the 5th floor of the Airport Operations Center building to allow for future growth in Authority Staff.
456000	<u>New Aircraft Rescue and Fire Fighting (ARFF) Facility and Airport Operations Center</u> - \$500,000 - this project is the planning and preliminary design phase necessary to replace the outdated Aircraft Rescue and Fire Fighting facility, as well as integrating that new facility into a comprehensive Airport/Emergency Operations Center.
453000	<u>Maintenance Building Parking Lot Rehabilitation</u> - \$5,200,000 - Rehabilitation of the maintenance building parking lot.
381000	<u>GA Area Pavement Rehabilitation</u> - \$4,500,000 - Rehabilitate pavement surrounding the General Aviation Area.
489000	<u>New Vehicles and Equipment - FY23</u> - \$11,057,881 - The project scope includes acquisition of replacement vehicles and additional vehicles for multiple departments.
321001	<u>Modular Unit Furniture Building</u> - \$850,000 - This project is for a new modular unit which will include Design, Modular Unit, Sitework, Construction and Contingency. The scope of the project is to create additional office space in some buildings, and it will require the purchase of an additional modular unit. The Authority has limited office space for new employees that are being hired, and the RDU center building is near full capacity.
321002	<u>AOC 1st/4th Floor Rework</u> - \$200,000 - This project is for AOC 1st/4th Floor Rework which will include Design, Construction, and Furniture. The scope of the project is to create additional office space in some buildings.
321003	<u>Terminal 2 Conference Room</u> - \$300,000 - There is a need for a large conference room within Terminal 2.
NEW	<u>CBP Biometrics</u> - \$750,000 - Implement a biometric exit system at selected gates in Terminal 2 to vet outbound international passengers against Customs and Border Protection's Traveler Verification Service using facial image scans.
NEW	<u>(AOC) Air Cooled Chiller Replacement</u> - \$250,000 - Replace the air-cooled chiller at the AOC building with a like in kind air-cooled chiller, which will involve removing the existing chiller and installing the new chiller, tying it into the existing infrastructure.
NEW	<u>Building Management System Upgrade</u> - \$500,000 - Upgrade the current, outdated Building Management System serving Terminal 1, the AOC, the RDU Center, and the NCDOT Facility.
NEW	<u>CEP Boiler Burner and Expansion Tank Replacement</u> - \$200,000 - Replace the boiler burner on the # 2 boiler and replace the expansion tanks in the Central Energy Plant (CEP) that are at the end of life, doing so with minimal impact to staff and operations.

Airlines Rates & Charges

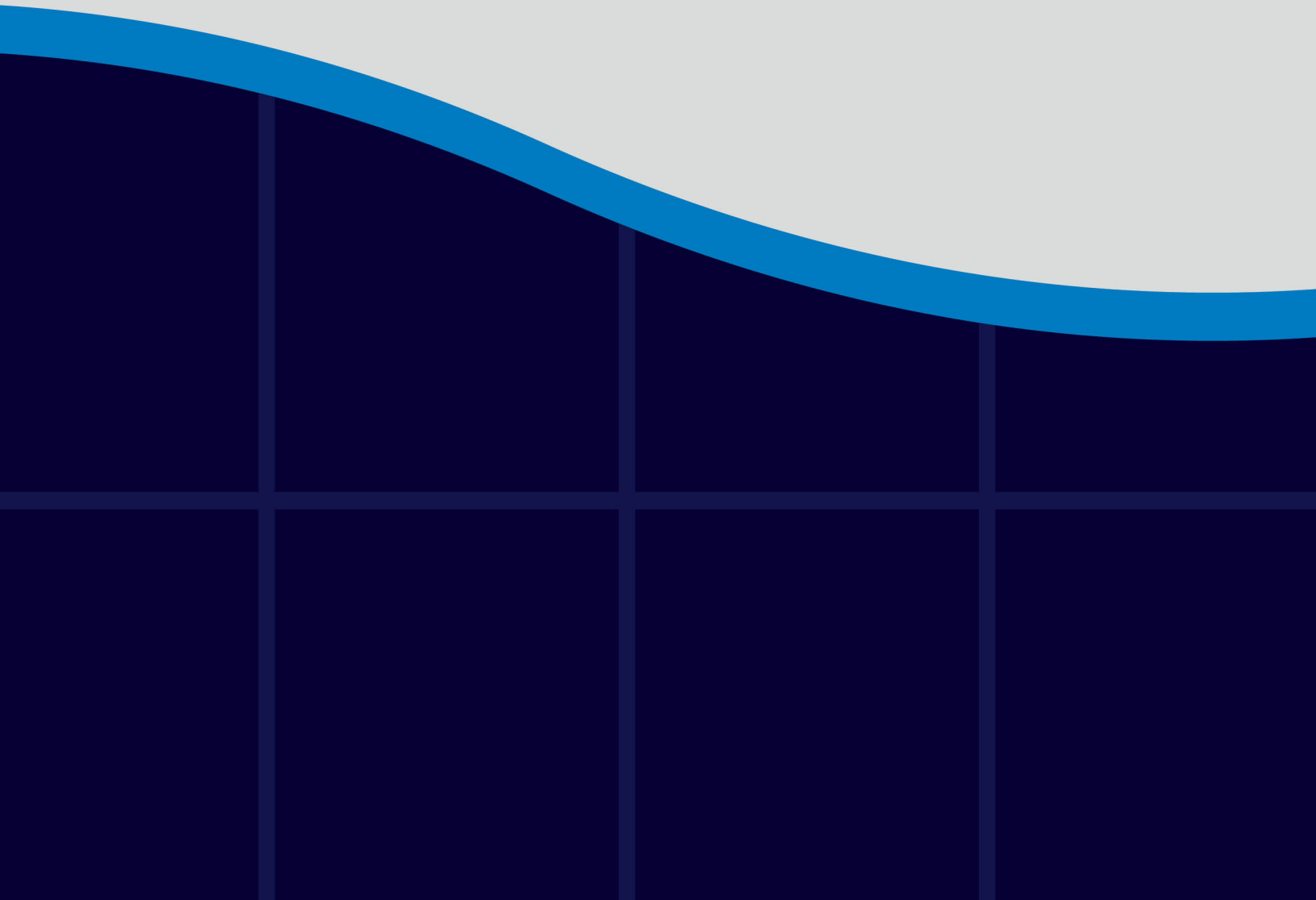


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EXHIBIT A: Airfield Requirement and Landing Fee Rate

	BUDGET 2023	BUDGET 2024
Airfield Requirement		
Maintenance and Operation Expenses	\$12,561,445	\$16,179,939
Land Cost	-	239,586
Current Depreciation and Imputed Interest	4,685,472	6,038,021
Debt Service (including fees)	3,907,036	3,902,253
Total Airfield Requirement	\$21,153,953	\$26,359,799
Less: GA Allocation	(1,015,390)	(1,107,112)
Adjusted by: Prior Year Reconciliation	7,793,457	4,874,561
Net Airfield Requirement	\$27,932,020	\$30,127,249
Divided by: Landed Weight (000s of lbs.)	7,453,300	9,153,539
Full Cost Landing Fee Rate (per 1,000 lbs.)	\$3.75	\$3.29
Charged Landing Fee Rate (per 1,000 lbs.)	\$2.20	\$2.31
% Discounted	-41%	-30%

EXHIBIT B: Terminal Requirement, Rental Rates, and Space Weighting

	BUDGET 2023	BUDGET 2024
<u>Terminal Requirement</u>		
Maintenance and Operation Expenses*	\$56,852,977	\$70,237,665
Depreciation and Imputed Interest	8,795,285	9,387,826
Debt Service (including fees)	30,628,557	30,405,853
Less: PFCs	(18,000,000)	(22,605,350)
Less: Federal Relief Grant Allocation	(\$12,804,386)	
Total Terminal Requirement	\$65,472,433	\$87,425,995
Less: AOIS Charges	(\$1,722,156)	(\$1,549,702)
Less: Maintenance Contract Costs	(\$2,632,579)	(\$2,772,210)
Net Terminal Requirement	\$61,117,698	\$83,104,083
Divided by: Rentable Square Footage	433,590	449,662
Calculated Terminal Rental Rate (Class I)	\$215.47	\$283.05
Charged Terminal Rate (Class I)	\$203.06	\$213.22
% Discounted	-6%	-25%
Weighted Charged Terminal Rates		
Class I	\$203.06	\$213.22
Class II	\$152.30	\$159.91
Class III	\$101.53	\$106.61
Class IV	\$50.77	\$53.30

EXHIBIT C: Per Turn Rate

	BUDGET	BUDGET
	2023	2024
<u>Per Turn Rate Calculation</u>		
Holdroom Rental Rate	\$152.30	\$159.91
Multiplied by: Airline Holdroom Space	92,872	93,964
Airline Holdroom Cost	\$14,144,406	\$15,025,783
Loading Bridge Rate	\$42,048	\$44,268
Multiplied by: Loading Bridges	45	45
Airline Loading Bridge Cost	\$1,892,160	\$1,992,060
Total Gate Cost	\$16,036,566	\$17,017,843
Airline Departures *	44,671	57,739
Calculated Per Turn Gate Fee per Departure	\$358.99	\$294.74
Charged Fee Per Departure	\$358.00	\$294.00

Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2023	2024
<u>Complex Expenses</u>		
<u>Direct Cost Centers</u>		
Airfield	\$1,578,783	\$2,104,887
Terminal 1	\$3,826,545	\$4,076,236
Terminal 2	15,597,042	17,640,888
North Cargo	\$39,986	\$53,803
South Cargo	\$195,410	\$121,378
Fuel Farm	\$355,881	\$502,347
General Aviation	\$367,215	\$264,193
Airport Operations Center	\$432,961	\$575,338
Parking	\$1,984,744	\$1,826,037
Rental Car	\$114,827	\$215,088
Ground Transportation	\$1,777,730	\$1,872,396
Authority Building	242,828	\$321,818
Maintenance Building	404,805	\$435,519
Office & Other Buildings	184,586	\$180,281
Aviation Station	39,777	\$38,857
Central Energy Plant	1,381,563	\$1,494,972
Centralized Waste	177,698	\$281,741
Utilities	104,129	\$137,242
Total Complex Expenses	28,806,510	\$32,143,021
<u>Departmental (Indirect) Expenses</u>		
Administration	32,845,530	\$40,938,883
Communications	1,524,227	2,087,133
Service Departments	33,199,487	43,437,464
Total Departmental (Indirect) Expenses	67,569,244	\$86,463,480
Subtotal Operating Expenses	96,375,754	\$118,606,501
Air Service Incentives	500,000	\$1,300,000
TSA Reimbursements Checkpoint	277,400	277,404
Total Operating Expenses	\$97,153,154	\$120,183,905

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2023	2024
<u>Total Operating Expenses by Cost Center</u>		
Airfield	\$12,561,445	\$16,179,939
Terminal 1	12,228,788	14,653,858
Terminal 2	42,786,302	53,337,475
North Cargo	256,533	212,854
South Cargo	1,037,339	1,068,623
Fuel Farm	2,090,803	2,611,852
General Aviation	676,179	648,327
Airport Operations Center	98,742	128,985
Parking	12,128,434	15,503,364
Rental Car	327,574	483,608
Ground Transportation	7,066,615	7,719,733
Authority Building	57,123	69,908
Maintenance Building	62,836	65,970
Office & Other Buildings	1,553,243	1,228,375
Aviation Station	184,380	189,605
Central Energy Plant	2,002,909	2,416,305
Centralized Waste	490,419	860,020
Utilities	465,004	692,248
Subtotal Operating Expenses	\$96,074,669	\$118,071,049
Unallocated Air Service Department	\$301,085	\$535,452
Air Service Incentives	500,000	1,300,000
TSA Reimbursements Checkpoint	277,400	277,404
Total Operating Expenses	\$97,153,154	\$120,183,905

Table 2: Debt Service

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>Allocation of Debt Service</u>		
Airfield	\$3,885,728	\$3,881,650
Terminal	30,461,518	30,245,317
GA/Other	8,346,387	8,349,485
Total	\$42,693,633	\$42,476,451
<u>PFC Applied to Debt Service</u>		
Airfield	-	-
Terminal	18,000,000	22,605,350
GA/Other	-	-
Total	\$18,000,000	\$22,605,350
<u>Allocation of Debt Service Fees</u>		
Airfield	\$21,308	\$20,603
Terminal	167,039	160,536
GA/Other	45,768	44,317
Total	\$234,115	\$225,457
<u>Net Debt Service</u>		
Airfield	\$3,907,036	\$3,902,253
Terminal	12,628,557	7,800,503
GA/Other	8,392,155	8,393,802
Total	\$24,927,749	\$20,096,559

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
Airfield	\$4,685,472	\$6,038,021
<u>Terminal</u>		
Terminal 1	\$8,387,459	\$8,160,794
Terminal 2	407,826	1,227,032
Baggage claim	857,357	829,200
Subtotal	9,652,642	\$10,217,026
Total	\$14,338,114	\$16,255,047

Table 4: Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>M&O Costs</u>		
SITA Contract	\$905,020	\$1,233,584
Paper Stock	212,860	316,118
Equipment Upgrades	482,782	0
Subtotal	\$1,600,662	\$1,549,702
New Capital items	-	-
Total System Cost	\$1,600,662	\$1,549,702
 <u>Allocation Basis of Net Requirements</u>		
Total	100.0%	100.0%
 <u>Base Units</u>		
Existing Equipment Positions	N/A	131
Previous Calendar Year Enplaned Passengers	4,432,261	6,139,119
 <u>AOIS Fees</u>		
Per Enplaned Passenger	\$0.36	\$0.25

Table 5: Baggage Claim Charges

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>Total Space</u>		
Class II (Inside Space)	42,552	42,552
Class IV (Tug Corridor)	35,556	41,137
<u>Baggage Claim Requirements</u>		
Class II (Inside Space)	\$6,480,572	\$6,804,601
Class IV (Tug Corridor)	1,805,044	2,192,787
Amortized Capital Costs (Historical)	385,673	385,673
Amortized Capital Costs	857,357	829,200
Net Requirements (excl. Maintenance Contract)	\$9,528,647	\$10,212,262
Plus: Maintenance Contract Costs	1,906,784	1,995,609
Total Requirement	\$11,435,431	\$12,207,871
Previous Calender Year Enplaned Passengers	4,432,261	6,139,119
Cost per Enplaned Passenger	\$2.58	\$1.99

Table 6: Security Fees

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>Security Space (Sq. Ft.)</u>		
Terminal 2 Second Floor Checkpoint	13,537	16,410
Queue Space	8,284	9,801
Terminal 1 First Floor Checkpoint	4,839	4,839
Queue Space	4,169	4,169
Total Security Space	30,829	35,219
Multiplied by: Class II Rental Rate	\$152.30	\$159.91
Total Rental Requirement	\$4,695,249	\$5,631,844
TSA Checkpoint known under recovery for prior year	219,684	385,185
Security Fee Requirement	\$4,914,933	\$6,017,029
Previous Calender Year Enplaned Passengers	4,432,261	6,139,119
Security Fee per Estimated Enplaned Passenger	\$1.11	\$0.98

Table 7: Loading Bridge Fees

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>Loading Bridge Cost Calculation</u>		
<u>Amortized Capital</u>		
Capital Cost (net of PFCs, ends FY2029)	\$7,989,612	\$7,989,612
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	\$57,240	\$57,240
Additional Capital Cost (ends FY2035)	\$3,542,940	\$4,042,940
Useful Life (months)	180	180
Amortization Rate	4.00%	4.00%
Monthly Capital Cost	\$26,207	\$29,905
# of Loading Bridges	45	45
Monthly Capital Cost per Loading Bridge	\$1,854	\$1,937
Plus: Estimated Monthly Electricity Costs	\$305.60	\$314.77
Plus: Estimated Monthly Maintenance Costs	1,344.06	\$1,438.15
Total Monthly Loading Bridge Cost	\$3,504	\$3,689

Table 8: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	BUDGET 2023	BUDGET 2024
<u>Federal Inspection Services Costs</u>		
Total Square Feet Occupied	53,585	51,593
Calculated Class III Terminal Rental Rate	\$107.74	\$106.61
Total Terminal Cost	\$5,773,107	\$5,500,209
International Deplaned Passengers	3,333	167,123
Calculated FIS Fee	\$1,731.93	\$32.91
Charged FIS Fee	\$21.00	\$21.00
<i>Discount</i>	99%	36%

Table 9: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

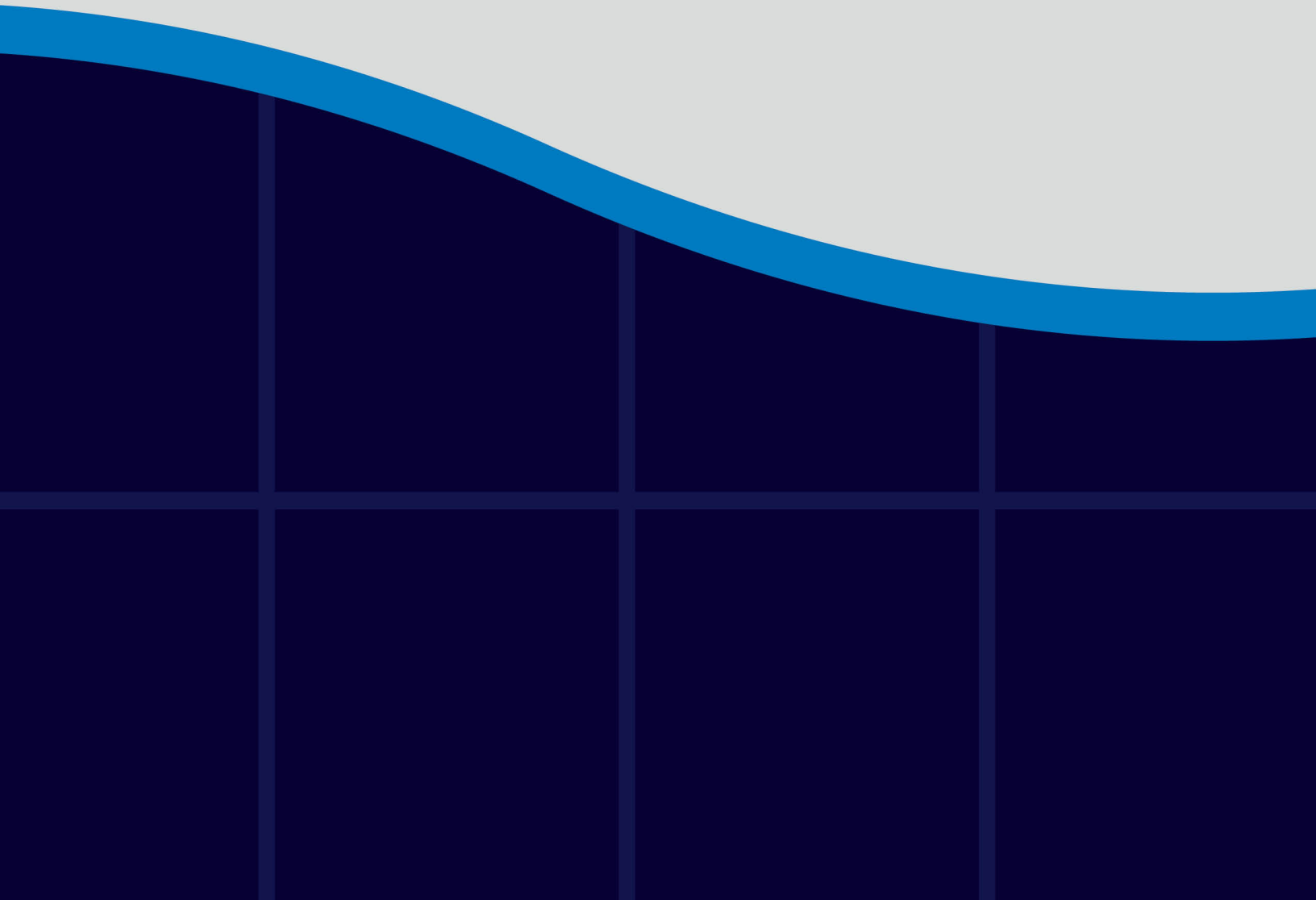
	BUDGET 2023	BUDGET 2024
<u>Preliminary Recovery (1 Year Prior)</u>		
Budgeted Airfield Cost	\$17,128,765	\$20,138,564
Less: Projected Landing Fee Revenue	(13,893,584)	(16,869,900)
Subtotal (Over) Under Recovery	\$3,235,181	\$3,268,664
<u>Final Recovery (2 Years Prior)</u>		
Actual Airfield Cost	\$17,359,848	\$17,878,769
Less: Actual Landing Fee Revenue	(7,064,713)	(13,277,707)
Prior Year Adjustment	(6,194,331)	(3,235,181)
Subtotal (Over) Under Recovery	\$4,100,804	\$1,365,881
<u>Interest (4% Cost of Capital)</u>		
Year 1	\$129,407	\$130,747
Year 2	328,064	109,270
Subtotal	\$457,472	\$240,017
Total Adjustment (Over) Under	\$7,793,457	\$4,874,561

Table 10: Air Traffic and Activity

(Fiscal Years Ending March 31)

	BUDGET	BUDGET
	2023	2024
Total Budgeted Enplaned Passengers	4,500,000	6,904,524
<i>percent change</i>		53.4%
Previous CY Actual Enplaned Passengers	4,432,261	6,139,119
<i>percent change</i>		38.5%
Total Landed Weight	7,453,300	9,153,539
<i>percent change</i>		22.8%

Other Financial Information





Michael J. Landguth, A.A.E.
President & CEO

Raleigh-Durham Airport Authority

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NOTICE

Date: March 16, 2023

To: Raleigh-Durham Airport Authority

From: Ron Kapocius, Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2023**

		Rates Effective 4/1/2023 <u>FY 2023-2024</u>	Rates Effective 4/1/2022 <u>FY 2022-2023</u>
<u>Airline Fees</u>			
Landing Fee			
All Airlines/Operators	Per 1000 pounds	\$2.31	\$2.20
FIS - International Deplanement Fee	Per passenger	\$21.00	\$21.00
Terminal 1 & 2 Fees			
I-Ticket Counter	Per square foot per year	\$213.22	\$203.06
II-Holdroom/Bag Claim/Ticket Counter Queuing	Per square foot per year	\$159.91	\$152.30
III-Office (ATO, operations, bag service)	Per square foot per year	\$106.61	\$101.53
IV-Bag Makeup/Tug Corridor/Storage	Per square foot per year	\$53.30	\$50.77
Per Turn Gate Fee	Per turn	\$294.00	\$358.00
Fuel Farm Fee			
Fuel Throughput	Per gallon	\$0.02	\$0.02
<u>Rental Car Fees</u>			
RAC Service Center Facility Rent	Per square foot per year	\$17.91	\$17.39
RAC Service Center Ground Rent	Per square foot per year	\$0.29	\$0.28
RAC Overflow Parking Park	Per space per day	\$1.00	\$1.00
<u>Maintenance & Operation Fees</u>			
South Cargo 1 & 2	Per square foot per year	\$10.11	\$10.05
South Cargo 3	Per square foot per year	\$8.35	\$7.30
General Aviation - Buildings	Per square foot per year	\$1.03	\$0.83
General Aviation - Pavements & Grounds	Per square foot per year	\$0.11	\$0.19
North Cargo	Per square foot per year	\$0.32	\$0.40
Rental Car	Per square foot per year	\$0.36	\$0.25
Aviation Station	Per square foot per year	\$0.70	\$0.49
DOT Hangar	Per square foot per year	\$0.36	\$0.21

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Fuel Flowage Fees

Jet Fuel	Per gallon	\$0.10	\$0.10
AV Gas	Per gallon	\$0.08	\$0.08

Security Badging/Access Fees

Fingerprinting & Security Threat Assessment (non-refundable)	Each	\$125.00	\$115.00
SIDA/Ramp Training Class (computer based)	Each	\$20.00	\$20.00

ID Badge and Key Fees

RDU Initial Badge Fee	Each	\$60.00	\$50.00
RDU Badge Renewal Fee	Each	\$60.00	N/A
RDU Off Airport Contractor Badge	Each	N/A	\$100.00
RDU General Aviation Badge	Each	N/A	\$100.00
RDU Issued Key	Each	\$100.00	\$50.00
RDU Airside Vehicle Decal	Each	\$50.00	\$50.00

Lost or Damaged ID Badge and Key Fees

First Lost or Damaged Replacement	Each	\$60.00	\$50.00
Second Lost Damaged Replacement	Each	\$110.00	\$100.00

Penalty Fees assessed against Employers who fail to recover RDU issued

ID badges and/or keys from a departing employee:

TSA Regulated SIDA Badge	Each	\$500.00	\$500.00
TSA Regulated Sterile Area or AOA Badge	Each	\$200.00	\$200.00
RDU Non-Returned Issued Keys to RDU Facilities	Each	\$25.00	\$25.00
Taxicab/Shuttle Van Driver Authorization Badge	Each	\$50.00	\$50.00
Re-Coring Fee for Each Access Portal to be Rekeyed	Each	\$100.00	\$100.00

Parking Fees

Public Parking

Premier (Daily maximum - \$36.00)	Rates effective 4/1	\$30.00	\$26.00
Central (Daily maximum - \$28.00)	Rates effective 4/1	\$20.00	\$17.00
Express (Daily maximum - \$23.00)	Rates effective 4/1	\$16.00	\$14.00
Economy (Daily maximum - \$15.00)	Rates effective 4/1	\$12.00	\$11.00

Employee/Commuter Parking Fees (no refunds for partial months)

Non-Based Flight Crew Members Late Payment	Each	\$10.00	\$10.00
Prox Card Replacement	Each	\$25.00	\$25.00
Parking Hang Tag Replacement	Each	\$5.00	\$5.00
Employee Garage (tied to current Central rate)	Per month per employee	\$400.00	\$300.00
Employee Terminal	Per month per employee	\$40.00	\$40.00
Employee Economy (Shared)	Per month per employee	\$28.00	\$28.00

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Ground Transportation Fees

Application for Registration	Each	\$154.50	\$150.00
Interior Mounted Transponder	Each	\$25.75	\$25.00
Exterior Mounted Transponder	Each	\$51.50	\$50.00
Reactivation	Each	\$103.00	\$100.00
Special Event / Single Trip (per vehicle per day)	Each	\$51.50	\$50.00
Courtesy Shuttle Temporary Permit (per vehicle per day)	Per 2 week period	\$51.50	\$50.00
Non-Tenant Rental Car Operator*	Monthly	10%	10%
Non-Tenant Parking Lot Operator*	Monthly	10%	10%

*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.

AVI Fees**Headway Fees**

9-24 Passengers	@ 3 minutes	\$6.18	\$6.00
25+ Passengers	@ 3 minutes	\$10.38	\$10.08

Trip Fees - Non-Tenant Transportation Operator

1-8 Passengers	Each	\$4.12	\$4.00
9-24 Passengers	Each	\$6.59	\$6.40
25+ Passengers	Each	\$11.12	\$10.80

Trip Fees - Baggage Delivery

Vehicle < 23 feet	\$4.12	\$4.00
Vehicle > or = 23 feet	\$4.12	\$4.00

Dwell Fees - Non-Tenant Transportation Operator

1-8 Passengers	Per 10 minutes	\$5.15	\$5.00
9-24 Passengers	Per 10 minutes	\$8.24	\$8.00
25+ Passengers	Per 20 minutes	\$13.91	\$13.50

Dwell Fees - Baggage Delivery

Per 10 minutes	\$5.15	\$5.00
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Trip Fee - Transportation Network Company

All Vehicles - Drop offs and Pickups	Each	\$4.12	\$4.00
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Miscellaneous Fees**Non-Tenant Fees**

License/Permit to Operate	Annual	\$1,200.00	\$1,200.00
News rack Permit	Annual	\$150.00	\$150.00

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