



Operating and Capital Budgets
For the Fiscal Year Ending March 31, 2015
Raleigh-Durham Airport Authority





Michael J. Landguth, A.A.E.
Airport Director

R A L E I G H - D U R H A M A I R P O R T A U T H O R I T Y
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To the Board of the Raleigh-Durham Airport Authority:

I am pleased to present this draft of the Raleigh-Durham Airport Authority's Operating and Capital Budgets for Fiscal Year April 1, 2014 through March 31, 2015. These proposed budgets are driven by the Airport Authority's 2014 Strategic Business Plan, the current airport operating environment and the organization's ongoing commitment to maintaining a fiscally sound airport.

The enclosed budget ensures the Airport Authority adheres to its cash reserve policy to set aside and reserve one times the current fiscal year's annual operating budget expenses, which is capped at \$50 million.

The Airport Authority's annual Operating and Capital Budgets will be reviewed on March 13, 2014 at 1 p.m. in Room 100 of the Airport Authority administrative offices. The budget will be voted on by the board on March 20. The fiscal year 2014-2015 will begin on April 1.

Strategic Focus

As an airport, we must ask ourselves everyday: how can we be more responsive, proactive, innovative and customer-focused? The proposed budgets and related Strategic Business Plan help us answer this question and align with the financial plan and model developed in FY 2013—2014. After a year of extensive planning on how RDU will thrive in an operating environment in which passenger growth may be beginning to rebound, staff will focus this year on key actions.

This year we will also add positions that will allow us to meet challenges, manage our assets and seize revenue generating opportunities. One position will focus on managing the airport's overall operations, while one will focus on identifying and implementing new revenue generating opportunities. A third position will support operational asset management.

Included in your packet is the 2014 Strategic Business Plan. In it the Airport Authority builds upon last year's plan with one that assesses the organization's capabilities and bandwidth, identifies the sequencing for projects and activities and ensures we have the right projects and resources to be successful in implementing our vision. At the center of our planning is our customer, who drives our vision to deliver a world-class airport experience and our mission to deliver excellent airport services, facilities and unparalleled customer service.

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y M e m b e r s

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Terry K. Yeagan

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Clay C. Wheeler
John T. "Tommy" Hunt, Chairman

RALEIGH
Geoff Elting, Vice Chairman
Dickie Thompson, Treasurer

DURHAM
Robert D. Teer, Jr.
Farad Ali, Secretary

Seven key strategic areas are driving our actions. They are:

1. Strategic Planning
2. Organizational Alignment and Recruitment
3. Air Service
4. Asset Management
5. Government Affairs/Community Outreach
6. Revenue Development
7. Talent Management

Operating Budget

Following are highlights from the FY 2014-2015 Operating Budget:

FY 2014-2015 budgeted operating revenues are approximately \$102.2 million or an increase of \$4.6 million over the FY 13-14 budget. The largest driver of revenues for this fiscal year is the terminal rate increase that will go into effect April 1.

For FY 2014-2015 budgeted operating expenses have increased \$1.66 million over FY 2013-2014, or 3.1%.

Major Capital Projects

As noted above, the proposed budget supports the Airport Authority's strategic priorities as defined during the strategic planning process.

Following are just a few of the major projects included in the proposed Capital Budget.

1. **Airport Building Renovations and Improvements.** This is a multi-year capital project that systematically improves and renovates airport facilities based upon the 2013 Building Condition Assessment Report.
2. **Vehicles and Maintenance Equipment.** This year, the Airport Authority will acquire replacement and new vehicles for use airport-wide. We will also replace various types of maintenance equipment, including man lifts for Terminal 1, a bus lift, mowers and more.
3. **Terminal 1 North and South Concourse Demolition.** Staff will begin the design and planning phases for the demolition of all portions of Terminal 1 not related to the modernization project. The scope of the project, when completed, will also include the restoration of the sites.
4. **Parking Garage Rehabilitation and Energy Improvements.** This project includes a condition assessment of the structure, lighting and electrical systems, people movers, architectural finishes and signing, in addition to other elements. This project also includes the replacement of existing lighting systems with more energy efficient ones.

Raleigh-Durham Airport Authority Members

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Terry K. Yeagan

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5. **Terminal 2 Improvements.** To enhance the customer experience and further develop world-class facilities, we will make improvements to Terminal 2. These include an airport heritage display area, an executive conference room rental and monitors at the security checkpoint entrance to dynamically react to TSA and queue line changes.
6. **Air Service Development.** We will continue to focus on the development of new air service opportunities. This project will support our efforts to secure additional non-stop destinations, increase existing air service opportunities, produce data to promote air service needs and secure market expansion as outlined in the Air Service Development policy.

This is only a short list of the many projects staff will be working on during this fiscal year, and all will focus on the organization's commitment to unparalleled customer service strengthened by the culture we cultivate within the organization. This will be achieved by aligning our business activities with an organizational shared focus and developing a culture that thrives on teamwork and collaboration.

We will present these budgets in significantly more detail at the upcoming budget hearing on March 13. Please contact me if you have any questions in advance of this work session.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael J. Landguth", with a long horizontal flourish extending to the right.

Michael Landguth
Airport Director, Raleigh-Durham Airport Authority

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2014 Strategic Business Plan

Raleigh-Durham Airport Authority





From the Director

Featured here is the Raleigh-Durham Airport Authority's 2014 Strategic Business Plan, which is a continuation of work completed in 2013 that identified a new business model grounded in aeronautical and non-aeronautical business development. At the same time, the Airport Authority has positioned itself to maintain \$1.2B worth of airport assets in a world-class manner for decades to come.

As the airline industry has changed into one with fewer airlines with limited resources, airports find themselves in competition with communities and other airports for air service and business investment. As a result, it is critical for airport operators to remain self-sufficient, flexible and agile.

For this reason the Airport Authority's ongoing strategic planning process is aligned with our budget planning cycle and updated annually with the Strategic Business Plan.

Driving strategic planning is our vision to *deliver a world-class airport experience*. Our mission is to *deliver excellent airport services, facilities and unparalleled customer service*.

In 2013, RDU's leadership team identified key strategic categories we refer to as pillars to support our mission and vision. These pillars are Culture, Community and Governance, Fiscal and Customer Experience and Physical and Operational.

In 2014, we have identified priority actions. The actions are outlined in this Strategic Business Plan to provide the roadmap that will guide our activities in fiscal year 2014–2015.

I am proud of the work that has been done to develop this plan. We look forward to the challenges and opportunities ahead as we continue to align our objectives and actions with the aviation and economic environment in which we operate.



Michael J. Landguth, A.A.E.
Airport Director
Raleigh-Durham International Airport

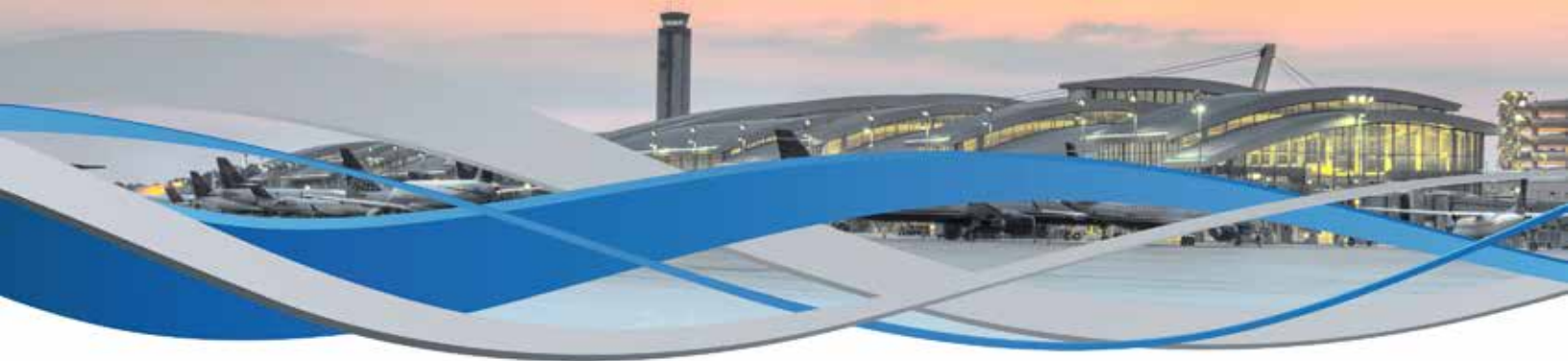


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Executive Summary

The Raleigh-Durham Airport Authority is pleased to present its 2014 Strategic Business Plan.

Each year, the Raleigh-Durham Airport Authority updates its Strategic Business Plan to identify initiatives that will allow it to elevate the customer experience, achieve operational excellence, maintain its facilities and infrastructure and expand its revenue base.

RDU's strategic planning process is an ongoing one in which the airport's core values, mission and vision form our goals and objectives. Playing a major role in this process is our customer, who drives us to achieve excellence in all that we do.

This year's Strategic Business Plan reflects the industry in which we operate. As the aviation industry continues to change, RDU evolves with it, developing strategies for maintaining its buildings, operating a safe and secure airport and identifying new revenue generating opportunities. We do this while working with air carriers and the community to maintain and develop air service for the region.

Overview

The following pages outline actions the Airport Authority will undertake, as well as actions completed last year.

Highlights of the 2014 Strategic Business Plan are:

1. Ongoing Strategic Planning
2. Organizational Alignment and Recruitment
3. Air Service
4. Asset Management
5. Government Affairs/Community Outreach
6. Revenue Development
7. Talent Management

Highlights of Actions Accomplished in FY 2013–2014

The Airport Authority's primary area of focus was the completion of the \$68M modernization of Terminal 1 in Spring of 2014.

Other key accomplishments include:

- Upgraded Parking And Revenue Control System (PARCS) and associated sign system
- Improved way finding signs in the parking garage and in the new Terminal 1
- Announced new organizational alignment designed to complement a changing Airport Authority business model
- Purchased a new 800MHZ radio communications system
- Performed a study of infrastructure assets and needed improvements
- Completed fueling system infrastructure improvements
- Implemented information technology improvements, including backup and recovery systems and technology lifecycle management initiatives
- Instituted a structure for revision and collection of internal business policies and procedures
- Updated personnel policies
- Updated our financial business model
- Initiated an air service-related community and business outreach and research program
- Initiated an airport land use study



Who We Are

Vision:

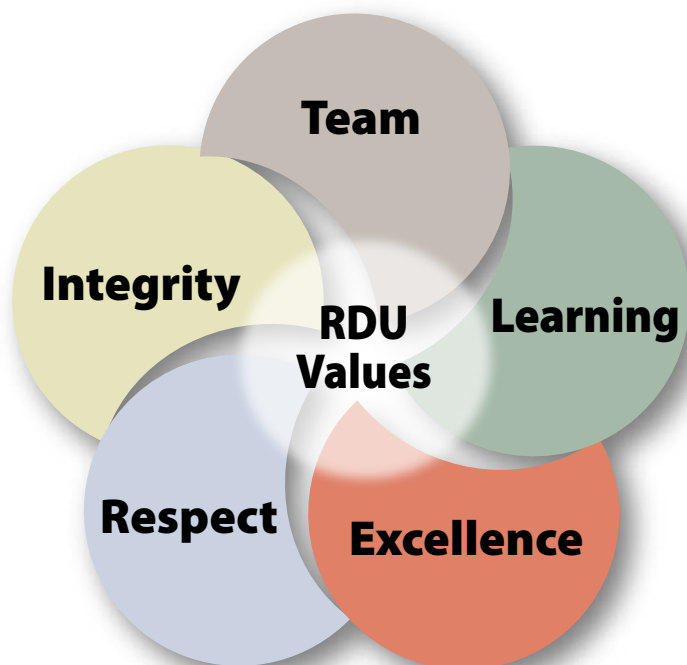
To deliver a world-class airport experience

Mission:

To deliver excellent airport services, facilities and unparalleled customer service

Core Values:

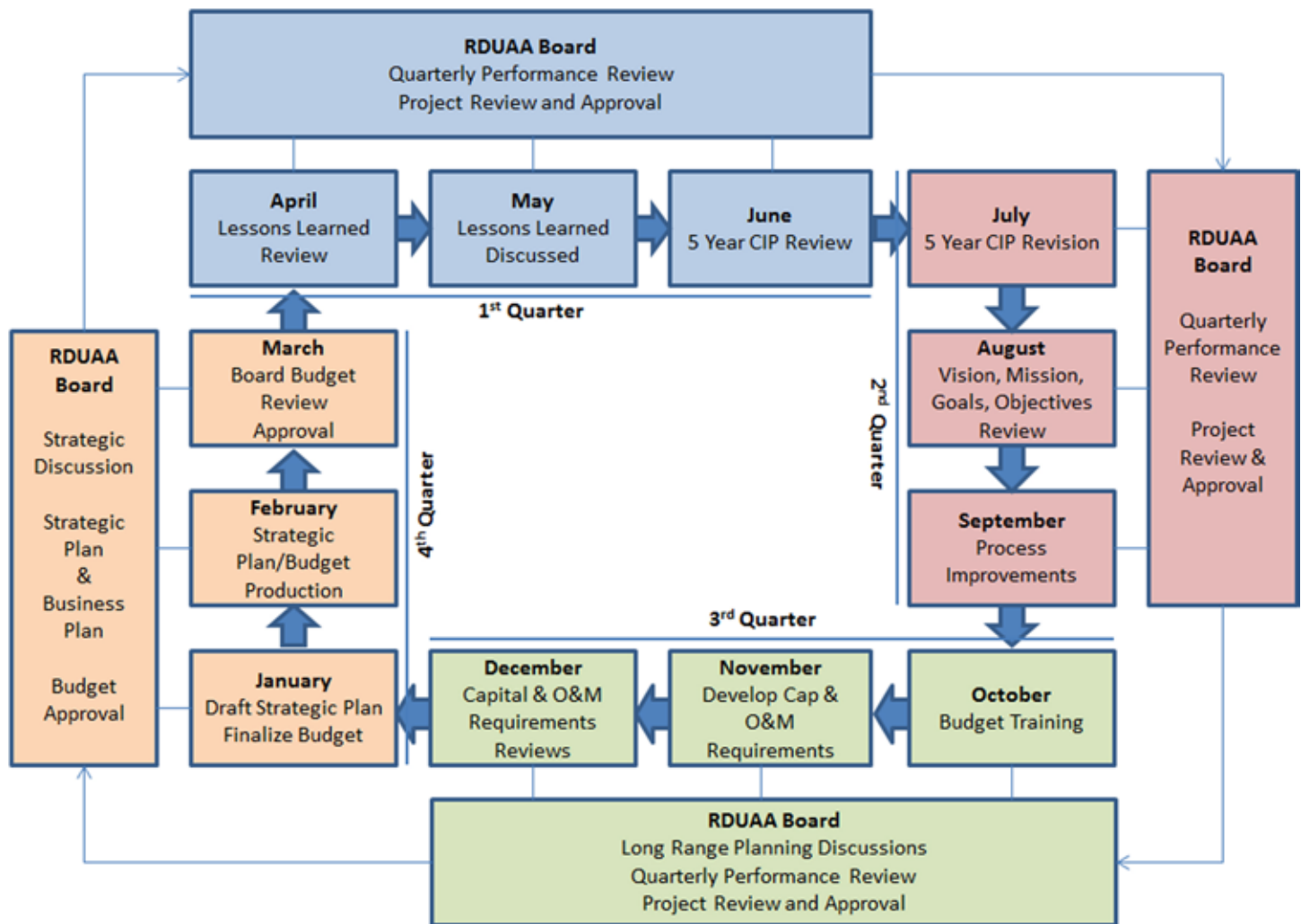
- Team
- Learning
- Respect
- Excellence
- Integrity



Strategic Business Planning Cycle

Strategic planning is a process that begins and ends with our customers. Our vision, mission and core values guide the goals and objectives of the organization. From this foundation, we identify actions for each fiscal year that relate to economic and aviation industry trends.

From here, the organization's fiscal budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below.





FY 2014–15

With Terminal 1 complete, this fiscal year marks a shift from infrastructure development to the focus areas of operations, revenue management and asset management. Additionally, we will continue to place an emphasis on implementing a new organizational structure that will allow us to quickly take advantage of opportunities and align our talent with our pursuit of new business development.

Priorities

Below are priorities to guide the organization in FY 2014–15.

1. Strategic Planning

Goal: Align our business activities with an organizational shared focus.

Objective: Create a collaborative structure for sharing information and resources on projects and activities across the Airport Authority.

Actions:

- a. Identify lessons learned from the FY14/15 planning process
- b. Deliver the revised 5-Year Capital Improvement Plan (CIP)
- c. Re-evaluate RDU Goals and Objectives for FY15/16 planning
- d. Deliver the FY15/16 Strategic Business Plan
- e. Define a repeatable annual strategic planning process

2. Organization Alignment and Recruitment

Goal: Achieve operational excellence.

Objective: Create and maintain organizational structure to promote efficiency, mitigate risk and support compliance.

Actions:

- a. Initiate implementation of 'phased' organizational alignment
- b. Implement compensation plan
- c. Implement Health Care benefit plan
- d. Fill 3 key positions

3. Air Service

Goal: Develop air service that meets the needs of the region.

Objective: Maintain, enhance and expand flight choices and destinations as determined by community support.

Actions:

- a. Develop strategy for community support of international services
- b. Execute strategy for community support of international services
- c. Work with air carriers to initiate nonstop air service to at least one identified, priority domestic and/or international market
- d. Work with air carriers to maintain quarterly seats matching those available in the market, particularly in top 25 market pairs, year over year

4. Asset Management

Goal: Plan, maintain, operate and develop world-class airport facilities and infrastructure.

Objective: Develop and maintain standards to improve and preserve the airport campus.

Actions:

- a. Commence Design Phase of Terminal 1 North/South Concourse demolition
- b. Commence project definition study for parking garage rehabilitation project
- c. Initiate development of Asset Management Program planning
- d. Implement Landside/Airside improvements
- e. Commence Phase 1 improvements from Building Assessment Program

5. Governmental Affairs/Community Outreach

Goal: Ensure the airport is a good business partner.

Objective: Identify business partners, understand their needs, identify our shared goals and develop strategies to strengthen these relationships.

Actions:

- a. Develop a strategy for ongoing business leader outreach in the community
- b. Develop strategy for communicating with key governmental officials

6. Revenue Development

Goal: Expand the revenue base.

Objective: Identify and develop non-aeronautical sources of revenue; Identify and develop revenue generating services.

Actions:

- a. Evaluate Urban Land Institute (ULI) report for revenue enhancement opportunities and develop a strategic direction
- b. Evaluate Parking Program for revenue enhancement opportunities and develop a strategic direction

7. Talent Management

Goal: Build a productive and engaged workforce.

Objective: Encourage continuous improvement through professional development consistent with industry best practices.

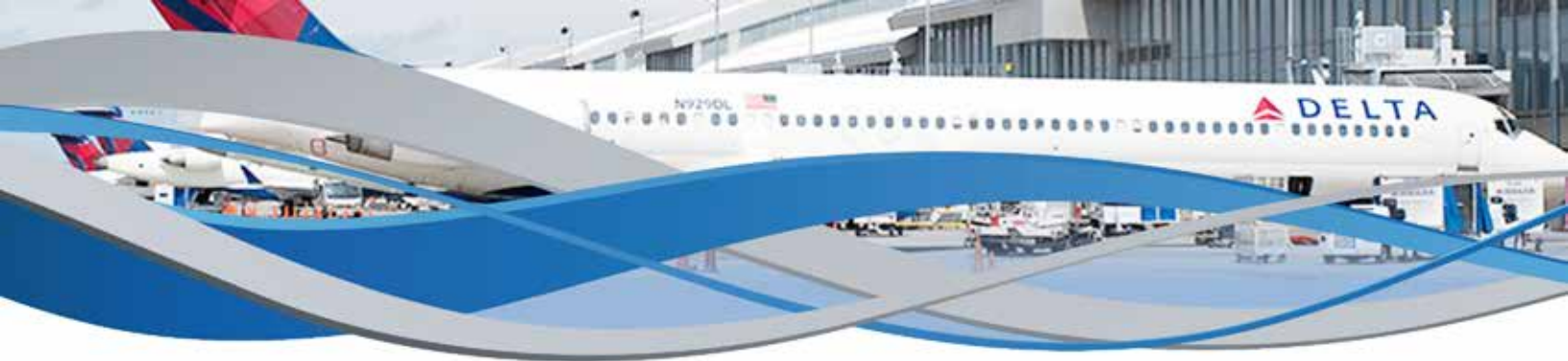
Actions:

- a. Develop and pilot talent management program and process
- b. Identify key personnel/position for talent management initiative
- c. Complete success profile development
- d. Complete skills/abilities analysis of identified personnel
- e. Complete skills/abilities gap reduction training of identified personnel

Priority Actions

There are 15 actions identified for FY 2014–15. The criterion for the identification of these actions was an investment value of greater than \$400,000.

Project	Cash Flow	Goal and Objective Alignment
Terminal 1 Apron Rehabilitation	\$4,200,000	Physical and Operational
Building Assessment and Improvements	\$3,500,000	Physical and Operational
Terminal 1 Interior Reconfiguration and Renovation	\$2,300,000	Physical and Operational
Vehicles and Equipment	\$1,500,000	Physical and Operational
Vehicles and Maintenance Equipment	\$1,440,000	Physical and Operational
Landside Infrastructure Improvements	\$1,433,000	Physical and Operational
Replacement of Oracle E Business Suite (ERP)	\$1,080,000	Fiscal and Customer Experience
Terminal 1 North and South Demolition	\$1,000,000	Physical and Operational
Rehabilitation and Energy Improvements for PG 1, 2, 3, and 4	\$1,000,000	Physical and Operational
Maintenance Fueling Station Replacement	\$607,000	Physical and Operational
Bulk Fuel Storage Facility and System Replacement	\$600,000	Physical and Operational
Terminal 2 Renovation and Expansion	\$500,000	Physical and Operational
Modernize and Expand Emergency Services Building	\$500,000	Physical and Operational
Terminal 2 Phase 1 Switch Replacement	\$500,000	Physical and Operational
Air Service Development	\$400,000	Community and Governance



Appendix

Action Sheets

FY 14/15 \$4,200,000	FD 070509 Terminal 1 Apron Rehabilitation	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	070509 Terminal 1 Apron Rehabilitation

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 7000 Operations
Contact: Quesenberry, Tom	Stakeholders: 5000 Maintenance

Project Description/Scope
This is a carry-over project for which there have been and continue to be obligations and expenditures. The FY 13-14 project budget is \$14,000,000. The project involves replacement of pavement for T1 aircraft parking apron in connection with T1 Renovation project. Expenses through 30-Nov-13 are \$4,973,725. Anticipated expenses from 01-Dec-13 to 31-Mar-14 are \$4,848,000. Recommend that project budget remain at \$14M. Project is expected to be completed in FY 14-15.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Construction completion phase	2/1/2014	3/31/2014
Compilation of close-out docs	4/1/2014	6/30/2014
Contracts and grants closeout	7/1/2014	11/30/2014

FY 14/15 \$3,500,000	FD 080619 Airport Building Renovations and Improvements	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	080619 Building Assessments and Improvements

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Novak, Jim	Stakeholders: 2200 Business Development and Management

Project Description/Scope
This is a carryover project for which there have been and continue to be obligations and expenditures estimated to be \$1,000,000. The FY 13-14 budget is currently \$1,600,000. The estimated FY 14-15 budget is \$2,500,000. The estimated budget plus obligations yield a total budget amount of \$3,500,000 for the FY 14-15 budget. This is a multi-year capital improvement project that systematically improves and renovates airport facilities based on the 2013 Building Condition Assessment Report. Building improvements and upgrades include assessing and repairing water infiltration problems, HVAC systems, electrical components and generators, indoor air quality, code compliance, exterior equipment and finishes and appearance. Initial facilities programmed for improvement include the RDU Center, South Cargo 3, Observation Park, GA Terminal, former Bellefonte Hangar, and Park and Ride 3 building. The "Total Project Expenses" amount is based on visual assessments of the facility and does not represent an actual estimate of total project budget or cost. The Anticipated Key Milestones apply only to the initial renovation contracts. There will be other contracts in future fiscal years.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Prepare Contract Documents	4/1/2014	7/31/2014
Bid and negotiate construction contract	8/1/2014	11/30/2014
Commence Construction	12/1/2014	12/1/2014
Complete Construction	10/31/2015	10/31/2015

FY 14/15 \$2,300,000	FD 070499 Terminal 1 Interior Reconfig & Renovation	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	070499 Terminal 1 Interior Reconfiguration & Renovation

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 1000 Office of the Airport Director
Contact: Quesenberry, Tom	Stakeholders: 5000 Maintenance

Project Description/Scope
The scope of the project involves reconfiguration and renovation of the 1982-portion of Terminal 1 (Terminal 1 Main.) This is an carryover project for which there have been and continue to be obligations and expenditures. The FY 13-14 budget is \$68,000,000. Expenses through Nov 30, 2013 is \$53,638,145. Anticipated expenses from Dec 1,2013 to Mar 31, 2014 is \$12,000,000. No change in budget.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Complete phase 3 construction	5/2/2014	5/3/2014
Vacate Terminal 1 North Extension	3/3/2014	5/2/2014

FY 14/15 \$1,500,000	FD 010759 Vehicles and Equipment	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	010759 Vehicles and Equipment

Strategic Alignment	
Strategic Goal	Operate a safe and secure airport
Strategic Objective	Meet or exceed all regulatory, industry and airport standards

Division: Facilities Development	Stakeholders: 8000 Ground Transportation
Contact: Bouffard, David	Stakeholders: 7500 Parking

Project Description/Scope
This is a carryover project for which there have been and continue to be obligations and expenditures. The FY 13-14 budget is \$2,426,800. The incomplete work includes the delivery of four parking shuttle buses for which the contract has been awarded.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Delivery of buses	8/31/2014	8/31/2014
Closeout bus purchase contract	9/30/2014	9/30/2014

FY 14/15 \$1,440,000	FD 5000-02/07 FY14-15 Vehicles & Maintenance Equipment	
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Is this an existing project/carryover?	☐ Yes ☒ No
Existing Project:	

Strategic Alignment	
Strategic Goal	Achieve operational excellence
Strategic Objective	Create and maintain organizational structure to promote efficiency, mitigate risk and support compliance

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Bouffard, David	Stakeholders: 5400 Fleet

Project Description/Scope
The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The procurement of the vehicles and equipment will occur over FY 14-15. This is not a multi-year project but similar projects will be required in each future fiscal year. The scope involves purchasing 23 replacement vehicles, 8 additional vehicles, and various types of equipment including, but not limited to, man lifts for Terminal 1, a bus lift, jib and crane hoist, wheel alignment machine, mowers, loader, and bucket for loader.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Procurement will commence	4/1/2014	
Procurement will be complete		3/31/2015

FY 14/15 \$1,433,000	FD 080599 Landside Infrastructure Improvements	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	080599 Landside Infrastructure Improvements

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Quesenberry, Tom	Stakeholders: 7000 Operations

Project Description/Scope
This is a carry-over project for which there have been and continue to be obligations and expenditures. The FY 13-14 budget is \$1,845,000. The project covers various infrastructure improvements on the landside of the airport. The work includes pavement repairs to various airport roads, service road construction, drainage improvements, and communication network expansion. Expenses through 30-Nov-13 are \$360,601. Anticipated expenses from 01-Dec-13 to 31-Mar-14 are \$51,000. Recommend project remain \$1,845,000.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Construction activities	4/1/2014	11/30/2014
Contracts close-out phase	1/1/2015	2/27/2015
Project close-out	3/1/2015	3/31/2015

FY 14/15 \$1,080,000	Replacement of Oracle E-Business Suite (ERP)	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	010729 Replacement of Oracle E-Business Suite

Strategic Alignment	
Strategic Goal	
Strategic Objective	

Division: Information Services	Stakeholders: 2500 Finance
Contact: McFall, Chuck	Stakeholders: 2700 Information Services

Project Description/Scope
The current ERP will no longer be supported by year 2014. Project includes research to implement a more comprehensive and integrated Enterprise Resource Planning (ERP) solution. Solutions could include total replacement of existing Oracle ERP, upgrade and/or addition of applications such as General Ledger, Budgeting, Purchasing, Bid Management, Small Business Program Management, Accounts Payable, Capital and Grant Accounting, rates and charges, inventory control, fleet management and maintenance work order management. Project is multi-phased, and expected to continue through approximately 2015/2016.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Procurement Process to gather requirements	4/1/2014	5/15/2014
Identify and Document Requirements	5/15/2014	8/29/2014
Procurement Process for ERP Solution	9/30/2014	1/30/2015
Planning for implementation	2/2/2015	

FY 14/15 \$1,000,000	FD 070519 Terminal 1 North & South Concourse Demolition	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	070519 Terminal 1 North and South Concourse Demolition

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Quesenberry, Tom	Stakeholders: 1000 Office of the Airport Director

Project Description/Scope
This is a carryover project for which there have been and continue to be obligations and expenditures. The FY 13-14 budget is \$300,000. Demolish all portions of Terminal 1 except the portion renovated in project 070499 and restore the sites. The FY 13-14 budget is \$300,000. Expenses through Nov 30, 2013 is \$98,000. Anticipated expenses from Dec 1, 2013 to Mar 31, 2014 is \$100,000. Increase in budget from by \$9,700,000 from \$300,000 to \$10,000,000.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Prepare contract documents	4/1/2014	12/1/2014
Bid and negotiate construction contract	1/1/2015	5/1/2015
Commence construction	7/1/2015	7/1/2015
Complete construction	6/30/2016	6/30/2016

FY 14/15 \$1,000,000	FD 4000-01 Rehab & Energy Impmnts of Parking Garages 1,2,3,...	
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Is this an existing project/carryover?	☐ Yes ☒ No
Existing Project:	

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Quesenberry, Tom	Stakeholders: 1600 Customer Relations

Project Description/Scope
Rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Retention of professional services	4/1/2014	8/15/2014
Field work and preparation/submission of final report	8/1/2013	3/31/2015
Other design and construction phases	4/1/2015	3/31/2019

FY 14/15 \$607,000	FD 080639 Maintenance Fueling Station Replacement	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	080639 Maintenance Fueling Station Replacement

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 5000 Maintenance
Contact: Quesenberry, Tom	Stakeholders: 5400 Fleet

Project Description/Scope
This is a carryover project for which there have been and continue to be obligations and expenditures. The FY 13-14 project budget is \$400,000. Project involves the replacement of the aging fueling system used for servicing Authority-owned vehicles and equipment. Expenses to 30-Nov-13 were \$2,186. Anticipated expenses from 01-Dec-13 to 31-Mar-14 are \$31,100. The Schematic Design construction estimate is \$455,000. Based upon construction estimate, "soft costs" are estimated at \$182,000. Recommend increasing project budget from \$400,000 to \$640,000.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Design phase	11/14/2013	2/28/2014
Bid and construct phase	3/1/2014	12/31/2014
Project close-out	1/2/2015	3/31/2015

FY 14/15 \$600,000	FD 080629 Bulk Fuel Storage Facility and System Replacement	
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Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	080629 Bulk Fuel Storage Facility and System Replacement

Strategic Alignment	
Strategic Goal	Achieve operational excellence
Strategic Objective	Create and maintain organizational structure to promote efficiency, mitigate risk and support compliance

Division: Facilities Development	Stakeholders: 7000 Operations
Contact: Cayton, Ellis	Stakeholders: 6500 Air Fire Rescue

Project Description/Scope
The Project is a carryover project initiated in FY 13-14 to improve reliability of fuel distribution system and enhance the fuel facility's fire suppression system. The FY 13-14 budget is \$500,000 and the FY 14-15 budget needs to be increased by \$700,000 to \$1,200,000. In FY 13-14, staff completed replacement of the physical inventory management component of fuel distribution system and factory training on hydrant vault valves. During this fiscal year, staff will continue design work on replacing motor starters for all fuel pumps, adding lightning/surge suppression devices to valve controllers in T2 vaults, changing wiring for T2 EFSO or reprogramming EFSO to improve valve closure or both, adding redundant network infrastructure to fuel facility, adding redundant, bypass fuel piping at key locations, and extending fuel facility fire suppression system to all sides. The scope of the Project for FY 14-15 will involve completing design and construction or implementing the above work elements. Design and construction of the following scope elements are being added to the Project during FY 14-15: Jet A Pump FCV and Check Valve Refurbishment, Motor Control Center (MCC) Upgrade, and Cathodic Protection System Repairs for glycol tanks.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Construct/Implement scope elements in current budget	9/1/2014	2/27/2015
Design of new scope elements added to Project through FY1...	6/2/2014	9/30/2014
Construct/Implement new scope elements added to Project ...	11/28/2014	10/31/2015

FY 14/15 \$500,000	Terminal 2 Improvements	
-----------------------	-------------------------	---

Is this an existing project/carryover?	☐ Yes ☒ No
Existing Project:	

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 1000 Office of the Airport Director
Contact: Novak, Jim	Stakeholders: 1600 Customer Relations

Project Description/Scope
This project utilizes funds remaining in 070399, Terminal C Renovation and Expansion. The current 070399 FY 13-14 budget is \$573,000,000 with an estimated remaining amount of \$1,500,000. Project number 070399 will be closed out and a new project number created with a FY14-15 budget amount of \$1,500,000. This project will address facility issues related to Terminal 2. Complementary projects include creating an area in the Terminal 2 ticket lobby to display the heritage of RDU, creating an executive conference room for rent, and installing monitors at the entrance to the checkpoint to dynamically react to TSA and queue line changes. These improvements will increase the customer experience and further develop world class airport facilities. (The Anticipated Key Milestones dates below are for the heritage display element only.)

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Prepare Concept and Cost Estimate	4/1/2014	7/31/2014
Prepare Plans and Specifications	8/1/2014	11/28/2014
Bid and negotiate construction contract	12/1/2014	3/31/2015
Commence Construction	4/1/2015	4/1/2015
Complete Construction	12/31/2015	12/31/2015

FY 14/15 \$500,000	FD 4300-03 Modernize and Expand Emergency Services Building	
-----------------------	---	---

Is this an existing project/carryover?	☐ Yes ☒ No
Existing Project:	

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Facilities Development	Stakeholders: 6500 Air Fire Rescue
Contact: Novak, Jim	Stakeholders: 7000 Operations

Project Description/Scope
This is a multi-year project involving a project definition phase, design phase, and construction phase to expand and modernize the existing Emergency Services Building. Improvements could include construction of an additional vehicle bay, additional training room and administrative support area and modernization/renovation of existing building space. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Prepare RFP - Project Definition Phase	4/14/2014	5/16/2014
Advertise RFP	5/16/2014	6/12/2014
Select Consultant Team	6/16/2014	7/18/2014
Negotiate and enter into an Agreement	7/21/2014	9/19/2014
Project Definition and Report	10/2/2014	3/31/2015

FY 14/15 \$500,000	Terminal 2 Phase 1 Switch Refresh	
-----------------------	-----------------------------------	---

Is this an existing project/carryover?	☐ Yes ☒ No
Existing Project:	

Strategic Alignment	
Strategic Goal	Plan, maintain, operate and develop world class airport facilities and infrastr...
Strategic Objective	Develop and maintain standards to improve and preserve the airport campus

Division: Information Services	Stakeholders: 2700 Information Services
Contact: Horst, Patrick	Stakeholders:

Project Description/Scope
Replacement of the original Cisco 3750G series switches in Phase 1 (north end) of Terminal 2. Switches in all the communications rooms of Phase 1 will be replaced with the recommended Cisco switches (Cisco 3750X) which are the same series switches used in Phase 3 of Terminal 2. Installation will be performed after hours.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
RFQ for Cisco 3750X Switches	5/5/2014	5/9/2014
Purchase Switches	5/12/2014	5/14/2014
Receive and configure switches	6/9/2014	6/13/2014
Install Cisco 3750X switches in respective communications ro...	6/16/2014	7/25/2014

FY 14/15 \$400,000	Air Service Development	
-----------------------	-------------------------	---

Is this an existing project/carryover?	☒ Yes ☐ No
Existing Project:	010279 Air Service & Airport Business Marketing

Strategic Alignment	
Strategic Goal	Develop air services that meets the needs of the region
Strategic Objective	Maintain, enhance and expand flight choices and destination as determined by community support

Division: Marketing and Customer Relations	Stakeholders: 1000 Office of the Airport Director
Contact: Young, Dave	Stakeholders: 2500 Finance

Project Description/Scope
To secure additional non stop destinations, increase existing flight opportunities, produce data to promote and educate air service needs, market secured expansion named in ASD policy, attendance and participation in air service development business sessions.

Anticipated Key Milestones	Anticipated Start Date	Completion Date
Jump Start, World Routes, Routes America	6/1/2014	3/31/2015
Business case analytics and presentation production	4/1/2014	9/30/2014
ASD named marketing support	4/1/2014	3/31/2015
Produce study to confirm/disprove air service development i...	6/1/2014	12/31/2014
Corporate headquarters meetings with AA, DL, UA, WN ,AS, ...	4/1/2014	3/31/2015

Raleigh-Durham Airport Authority

John T. (Tommy) Hunt, Chairman
County of Durham

Geoff Elting, Vice Chairman
City of Raleigh

Farad Ali, Secretary
City of Durham

Richard A. (Dickie) Thompson,
Treasurer, *City of Raleigh*

John M. Kane
County of Wake

Robert D. Teer, Jr.
City of Durham

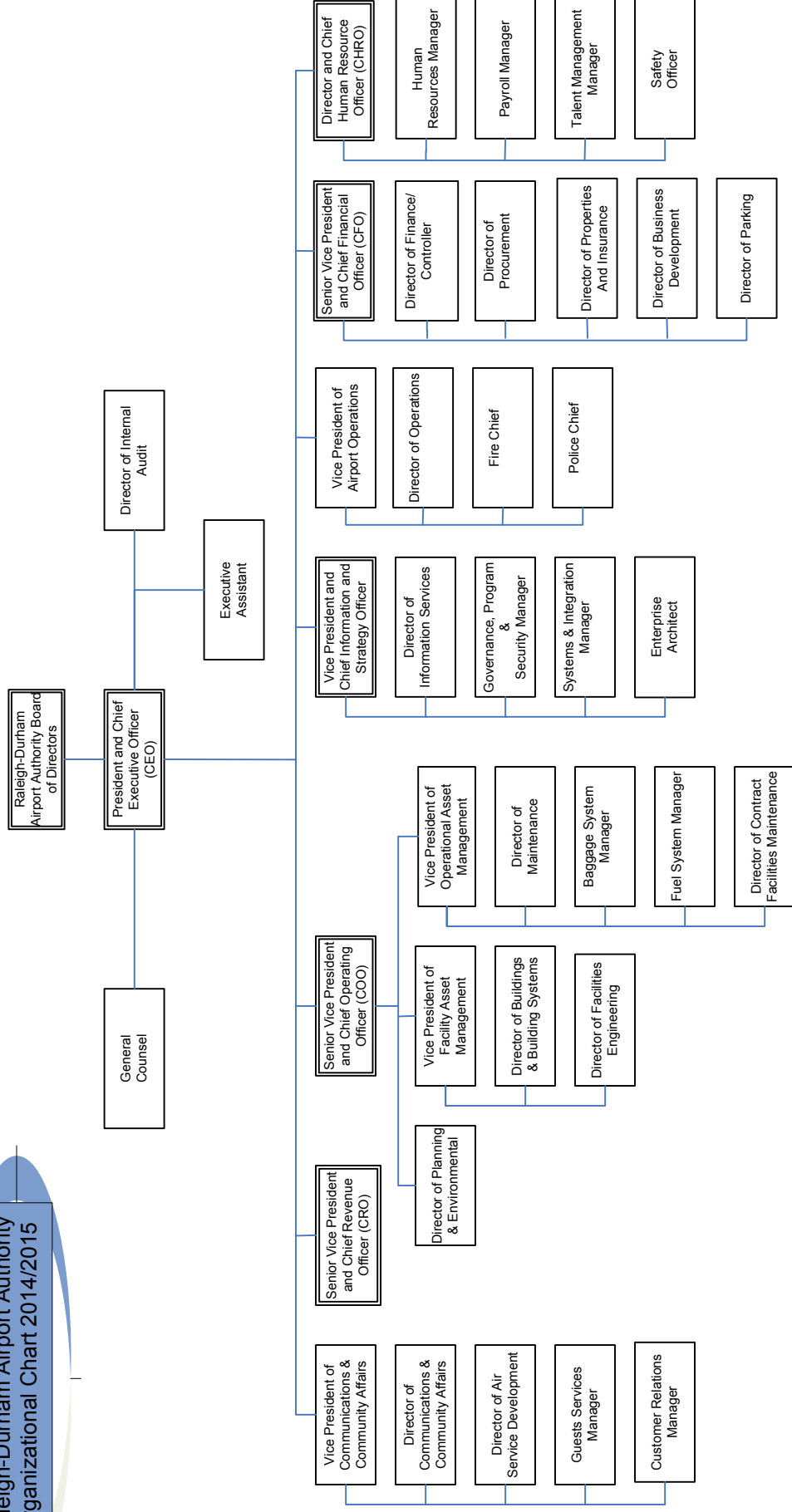
Clay C. Wheeler
County of Durham

Terry K. Yeargan
County of Wake

Michael J. Landguth, A.A.E., *Airport Director*



Raleigh-Durham Airport Authority Organizational Chart 2014/2015



RALEIGH-DURHAM AIRPORT AUTHORITY
OPERATING AND CAPITAL BUDGETS INDEX
FOR THE YEAR ENDING
MARCH 31, 2015

RALEIGH-DURHAM AIRPORT AUTHORITY
FY 2014-2015
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RALEIGH-DURHAM AIRPORT AUTHORITY
SUMMARY AND CASH FLOW
FOR THE YEAR ENDING
MARCH 31, 2015

SCHEDULE I
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2015

OPERATING CASH FLOW SCHEDULE

	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
Operating Revenue Cash Flow	102,151,589	97,597,130	4.7%
Total Operating Revenue Cash Flow	102,151,589	97,597,130	4.7%
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(54,442,974)	(52,780,395)	3.1%
OPEB and Separation Allowance (Excluded for Cash Flow Schedule)	n/a	n/a	---
Depreciation (Excluded for Cash Flow Schedule)	n/a	n/a	---
Operating Income Cash Flow	47,708,615	44,816,735	6.5%
Non-Operating Cash Flow:			
Interest Income	2,500,000	2,100,000	19.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ¹	3,600,000	12,897,561	-72.1%
TSA Checkpoint Reimbursement	394,200	197,000	100.1%
Passenger Facility Charges (PFC's) ²	18,560,000	18,500,000	0.3%
	25,104,200	33,744,561	-25.6%
Debt Service-Interest Expense:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,926,313)	(11,116,313)	-1.7%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,796,050)	(3,964,050)	-4.2%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(686,578)	(877,515)	-21.8%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,970,025)	(7,125,400)	-2.2%
Airport Rev. Bonds Series 2005A&B (Fixed Rate)	(4,904,600)	(5,103,600)	-3.9%
Total Debt Service Interest	(28,986,666)	(29,889,977)	-3.0%
Less: PFC's Irrevocably Committed ³	22,001,000	24,346,000	-9.6%
Total Net Debt Service Interest	(6,985,666)	(5,543,977)	26.0%
Debt Service-Principal:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(5,510,000)	(5,320,000)	3.6%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(4,370,000)	(4,200,000)	4.0%
Airport Revenue Bonds Series 2008C (Variable)	(1,670,000)	(1,595,000)	4.7%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(3,190,000)	(3,035,000)	5.1%
Airport Revenue Bonds Series 2005A&B (Fixed Rate)	(4,150,000)	(3,950,000)	5.1%
Total Principal Payments	(18,890,000)	(18,100,000)	4.4%
Total Operating and Non-Operating Cash Flows	46,937,149	54,917,319	-14.5%
Less: Restricted Cash for PFCs, Federal and State Grants ⁴	(22,160,000)	(31,397,561)	-29.4%
Net Unrestricted Cash Flow ⁴	24,777,149	23,519,758	5.3%

Notes:

1 Grants for FY 14/15 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.5 million, a State Grant of \$500,000, and a TSA Inline Baggage Screening Grant of \$600,000. Grants for FY 13/14 consisted of a TSA Grant of \$197,000 (Checkpoint LE), a Federal Grant of \$7.93 million, a State Grant of \$1.32 million, and a TSA Inline Baggage Screening Grant of \$3.65 million.

2 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.

3 Passenger Facility Charges (PFC's) under the Authority's Master Trust Indenture have been irrevocably committed to offset designated debt service. This amount for FY 14/15 is \$22,001,000. This amount for FY 13/14 was \$24,346,000. Both of these amounts are shown as an offset to debt service in their respective fiscal years.

4 Total Operating and Non-Operating Cash Flows deducts Restricted Earnings of PFC's and Federal & State Grants. This net balance of \$23,777,149 is transferred to the Capital Budget to fund authorized project costs.

SCHEDULE II
CAPITAL BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2015

CAPITAL CASH FLOW SCHEDULE

	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
<u>Projected RDU Cash Available:</u>			
Cash/Fund Balance on Hand Beginning of Fiscal Year-April 1st	132,000,000	146,500,000	-9.9%
Add: Net Unrestricted Cash Transferred from Operating Budget	24,777,149	23,519,758	5.3%
Subtotal Cash Available	156,777,149	170,019,758	-7.8%
Less: Reserve Fund equal to 1 years Total OM&A Expenses	(50,000,000)	(50,000,000)	0.0%
Net Cash Available for Capital Budget	106,777,149	120,019,758	-11.0%
<u>Projected Cash Required by Capital Projects:</u>	25,908,550	60,935,741	-57.5%
Less: Federal AIP Grants	(2,500,000)	(7,926,000)	-68.5%
Less: State Grant	(500,000)	(1,321,000)	-62.1%
Less: TSA Baggage System Grant	(600,000)	(3,650,561)	-83.6%
Less: Bond Proceeds/Restricted Cash on Hand:	0	0	n/a
Projected Net RDU Capital Cash Flow Required	22,308,550	48,038,180	-53.6%
Remaining Cash Available	84,468,599	71,981,578	17.3%
Add Back Reserve Fund	50,000,000	50,000,000	0.0%
Projected/Cash Fund Balance at End of Fiscal Year- March 31st	134,468,599	121,981,578	10.2%

Notes:

1 Restricted Budgeted PFC Revenues of \$18,560,000 for FY 14/15 and \$18,500,000 for FY 13/14 are not included in this cashflow as they are used to directly offset Terminal 2 debt service.

SCHEDULE III
OPERATING REVENUE SUMMARY
FOR THE FISCAL YEAR
ENDING MARCH 31, 2015

OPERATING REVENUE SUMMARY

COMPLEX	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	11,430,125	11,767,739	-2.9%
Fuel Flowage-014	320,000	316,000	1.3%
Other Airfield-019	<u>17,054</u>	<u>16,365</u>	<u>4.2%</u>
Total Airfield Complex	11,767,179	12,100,104	-2.8%
<u>Terminal Complex-020:</u>			
Terminal 1-021	4,759,077	3,142,334	51.5%
Terminal 2-022	21,969,288	20,174,073	8.9%
Terminal Security-023	2,274,857	1,569,238	45.0%
Terminal-Misc.-029	<u>696,947</u>	<u>603,139</u>	<u>15.6%</u>
Total Terminal Complex	29,700,169	25,488,784	16.5%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,026,169	877,105	17.0%
South Cargo 1 & 2-032	609,333	586,008	4.0%
South Cargo 3-033	<u>546,912</u>	<u>512,114</u>	<u>6.8%</u>
Total Cargo Complex	2,182,414	1,975,227	10.5%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,303,400	1,153,400	13.0%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,318,200	1,346,631	-2.1%
G/A Terminal-052	<u>132,820</u>	<u>126,860</u>	<u>4.7%</u>
Total General Aviation Complex	1,451,021	1,473,491	-1.5%
<u>Rental Car Complex-060:</u>			
Rental Car-061	13,109,909	12,970,371	1.1%
<u>Office & Other Buildings Complex-070:</u>			
Authority Building-071	37,371	37,371	0.0%
Aviation Station-076	191,794	186,661	2.7%
Other Locations-079	<u>197,766</u>	<u>184,254</u>	<u>7.3%</u>
Total Office & Other Buildings Complex	426,930	408,286	4.6%
<u>Parking Complex-110:</u>			
RDU Parking-111	41,360,840	41,282,840	0.2%
Off-Airport Parking-112	<u>353,000</u>	<u>297,700</u>	<u>18.6%</u>
Total Parking Complex	41,713,840	41,580,540	0.3%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	206,728	208,926	-1.1%
AVI Ground Transportation Fees-125	<u>290,000</u>	<u>238,000</u>	<u>21.8%</u>
Total Ground Transportation Complex	496,728	446,926	11.1%
TOTAL OPERATING REVENUE	102,151,589	97,597,130	4.7%

SCHEDULE IV
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2015

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
1000	---	---	Airport Authority & Director	819,487	749,613	9.3%
2300	---	---	Audit Department	448,347	430,351	4.2%
1200	---	---	Legal and Compliance	669,111	624,841	7.1%
			Marketing and Customer Relations Division	---	---	---
1500	---	---	Air Service and Marketing Communications	910,840	859,455	6.0%
1600	---	---	Customer Relations	249,660	293,058	-14.8%
1700	---	---	Guest Services Section	819,720	749,238	9.4%
1800	---	---	Employee Development	416,470	306,476	35.9%
			Finance, Business & Admin. Division:	---	---	---
2000	---	---	Administration Department	1,204,938	1,117,790	7.8%
2200	---	---	Business Development & Management Department	539,286	362,475	48.8%
2500	---	---	Finance Department	1,195,503	1,135,448	5.3%
2600	---	---	Procurement Department	523,569	498,887	4.9%
7500	---	---	Parking Department	2,492,063	2,350,078	6.0%
			Information Services Division:	---	---	---
2700	---	---	Information Services Department	3,783,530	3,431,758	10.3%
			Facilities Development Division:	---	---	---
4000	---	---	Facilities Department	987,841	851,409	16.0%
4100	---	---	Fuel Systems Department	992,665	1,011,058	-1.8%
4200	---	---	Planning and Environment Department	362,293	325,909	11.2%
4300	---	---	Building & Building Systems	238,326	234,238	1.7%
4500	---	---	Noise Section	236,258	93,701	152.1%
4600	---	---	GIS Section	248,644	251,341	-1.1%
5000	---	---	Maintenance Department	4,161,638	3,891,090	7.0%
5400	---	---	Fleet Maintenance Section	1,521,065	1,597,972	-4.8%
			Operations Division:	---	---	---
6000	---	---	Law Enforcement Department	2,964,680	2,831,345	4.7%
6500	---	---	Airport Fire-Rescue Department	1,599,599	1,529,879	4.6%
7000	---	---	Operations Department	1,369,360	1,309,845	4.5%
7200	---	---	Communications Department	680,949	673,437	1.1%
8000	---	---	Ground Transportation Department	1,357,965	1,280,183	6.1%
8400	---	---	Traffic Control Section	1,432,688	1,394,336	2.8%
8500	---	---	Terminal Services	116,338	119,683	-2.8%
---	011	---	Airfield Complex	749,083	1,547,525	-51.6%
---	021	---	Terminal 1 Complex	2,648,405	1,976,040	34.0%
---	022	---	Terminal 2 Complex	10,624,386	11,600,427	-8.4%
---	028	---	Central Energy Plant	1,119,997	1,073,009	4.4%
---	031	---	North Cargo Complex	46,704	48,704	-4.1%
---	032	---	South Cargo Complex 1 & 2	66,472	52,097	27.6%
---	033	---	South Cargo 3	98,478	98,485	0.0%
---	041	---	Fuel Farm Complex	144,078	147,469	-2.3%
---	051	---	General Aviation-General	94,967	34,492	175.3%
---	052	---	General Aviation Terminal	374,692	352,094	6.4%
---	061	---	Rental Car Complex	15,389	13,133	17.2%
---	071	---	Authority Building Complex	225,860	238,591	-5.3%
---	073	---	Maintenance Building Complex	275,898	299,710	-7.9%
---	074	---	Airport Operations Center (AOC)	428,593	391,761	9.4%
---	075	---	Centralized Waste Complex	129,489	129,487	0.0%
---	076	---	Aviation Station	2,305	2,365	-2.5%
---	079	---	Office & Other Buildings Complex	74,529	85,094	-12.4%
---	089	---	Utilities Complex	1,012,475	963,883	5.0%
---	111	---	Parking Complex	2,287,478	1,763,419	29.7%
---	121	---	Taxi Operation	34,998	31,093	12.6%
---	129	---	Ground Transportation Other	1,645,865	1,626,623	1.2%
Total Expenses				54,442,974	52,780,395	3.1%

SCHEDULE V
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2015

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	18,307,603	17,527,920	4.4%
50201			Insurance Benefits	2,369,887	2,019,202	17.4%
50202			Accident Insurance	350	350	0.0%
50203/04			Retirement/401K Match	1,931,339	1,820,661	6.1%
50205			Social Security	1,374,774	1,317,087	4.4%
51101			Uniforms	132,944	139,696	-4.8%
51103			Moving Expenses	61,000	54,000	13.0%
51105			Physical Examinations	45,001	35,781	25.8%
51106			Professional Education	257,868	223,519	15.4%
51107			Unemployment Compensation	30,000	30,000	0.0%
51108			Tuition Assistance	133,745	79,750	67.7%
51109			Employee Assistance Program	0	8,547	-100.0%
51201			Advertising	9,680	7,480	29.4%
51202			Audit Fees	53,775	47,775	12.6%
51205			Contracted Services-Technology	1,058,749	1,015,676	4.2%
51206			Legal Fees	356,700	356,700	0.0%
51207			Printing	64,471	74,615	-13.6%
51208			DCI Access Fees	5,832	5,544	5.2%
51241			Credit Card Fees	841,750	821,750	2.4%
51251			Contracted Services-Labor	1,684,974	1,553,211	8.5%
51252			Contracted Services-AVSEC	109,296	106,106	3.0%
51253			Contracted Services-Landscaping	950,000	950,000	0.0%
51254			Contracted Services-Ramp Tower	869,661	919,633	-5.4%
51255			Contracted Services-BHS & PBB	2,058,954	2,462,956	-16.4%
51257			Contracted Services - AOIS	636,000	669,400	-5.0%
51259			Other Contracted Services	2,067,656	2,787,864	-25.8%
51301			Copiers	75,713	75,713	0.0%
51401			Electricity	4,692,466	4,562,401	2.9%
51402			Natural Gas	519,000	435,963	19.0%
51403			Water	317,000	274,000	15.7%
51404			Sewer	601,000	596,000	0.8%
51405			Telecommunications	188,602	189,816	-0.6%
51406			TV Service Providers	48,600	24,400	99.2%
51501			Computer Hardware	212,479	184,879	14.9%
51502			Computer Software	72,369	29,019	149.4%
51503			Fuel-Vehicles and Equipment	617,766	687,667	-10.2%
51504			Printer Supplies	9,157	7,398	23.8%
51505			Promotional Supplies	110,255	99,385	10.9%
51506			Small Equipment	145,987	154,170	-5.3%
51507			Supplies	1,656,948	1,607,505	3.1%
51508			Media & Documentation	748	788	-5.1%
51509			ID System Supplies	48,858	41,013	19.1%
51601			Insurance	1,397,200	1,620,600	-13.8%
51603			Insurance Claims	30,000	40,000	-25.0%
51701			R&M Computer Hardware	20,050	208,950	-90.4%
51702			R&M Public Address System	4,000	5,700	-29.8%
51703			R&M Elevators/Escalators	547,042	556,977	-1.8%
51704			R&M Equipment	309,601	217,163	42.6%
51705			R&M General	610,389	592,976	2.9%
51706			R&M HVAC	573,570	410,394	39.8%
51707			R&M Janitorial	5,766,002	4,788,257	20.4%
51708			R&M Snow Removal	0	0	n/a
51709			R&M Waste Disposal	126,650	126,650	0.0%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	88,000	0	n/a
51901			Travel Expenses	189,146	154,958	22.1%
51903			Abandoned Vehicles	1,260	2,360	-46.6%
51905			Permit Administration	24,000	22,330	7.5%
51906			Postage	11,727	15,240	-23.1%
51907			K-9 Program	5,380	2,500	115.2%
Total Expenses				54,442,974	52,780,395	3.1%

SCHEDULE VI-A
OPERATING EXPENSES
AIRPORT AUTHORITY & DIRECTOR

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	786,581	761,796	3.3%
50201			Insurance Benefits	64,171	55,017	16.6%
50203/04			Retirement/401K Match	64,240	63,957	0.4%
50205			Social Security	51,917	51,329	1.1%
51106			Professional Education	126,185	102,815	22.7%
51201			Advertising	180	180	0.0%
51207			Printing	120	120	0.0%
51259			Contracted Services-Other	15,000	0	n/a
51506			Small Equipment	600	0	n/a
51507			Supplies	15,640	10,090	55.0%
51601			Insurance	111,700	96,000	16.4%
51901			Travel Expenses	31,500	38,660	-18.5%
			Total Expenses	<u>1,267,834</u>	<u>1,179,964</u>	<u>7.4%</u>

SCHEDULE VI-B
OPERATING EXPENSES
LEGAL AND COMPLIANCE

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	208,044	188,905	10.1%
50201			Insurance Benefits	16,834	14,383	17.0%
50203/04			Retirement/401K Match	21,520	22,375	-3.8%
50205			Social Security	14,723	13,868	6.2%
51106			Professional/Education	7,020	6,665	5.3%
51206			Legal Fees	356,700	356,700	0.0%
51259			Contracted Services	35,750	15,000	138.3%
51505			Promotional	2,000	2,000	0.0%
51507			Supplies	500	500	0.0%
51901			Travel	6,020	4,445	35.4%
			Total Expenses	669,111	624,841	7.1%

SCHEDULE VI-C
OPERATING EXPENSES
MARKETING & CUSTOMER RELATIONS DIVISION

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,390,274	1,346,960	3.2%
50201			Insurance Benefits	178,180	155,836	14.3%
50202			Accident Insurance	350	350	0.0%
50203/04			Retirement/401K Match	154,201	147,897	4.3%
50205			Social Security	104,325	101,577	2.7%
51101			Uniforms	6,200	8,750	-29.1%
51106			Professional/Education	16,880	17,758	-4.9%
51108			Tuition Assistance	133,745	79,750	67.7%
51201			Advertising	0	1,800	-100.0%
51207			Printing	25,226	24,522	2.9%
51259			Contracted Services	262,773	207,828	26.4%
51502			Software	0	525	-100.0%
51505			Promotional	75,655	72,785	3.9%
51506			Small Equipment	2,075	4,650	-55.4%
51507			Supplies	15,182	7,470	103.2%
51601			Insurance	16,900	14,100	19.9%
51901			Travel	14,724	15,669	-6.0%
Total Expenses				2,396,690	2,208,227	8.5%

SCHEDULEVI-D

OPERATING EXPENSES

FINANCE, BUSINESS, & ADMINISTRATION DIVISION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	2,863,182	2,629,309	8.9%
50201			Insurance Benefits	330,233	275,272	20.0%
50203/04			Retirement/401K Match	311,252	278,932	11.6%
50205			Social Security	213,960	196,950	8.6%
51101			Uniforms	1,326	2,077	-36.2%
51103			Moving Expenses	61,000	54,000	13.0%
51106			Professional Education	35,639	29,321	21.5%
51107			Unemployment Compensation	30,000	30,000	0.0%
51109			Employee Assistance Program	0	8,547	-100.0%
51201			Advertising	9,500	5,500	72.7%
51202			Audit Fees	53,775	47,775	12.6%
51205			Contracted Services-Technology	136,540	146,258	-6.6%
51207			Printing	30,300	41,520	-27.0%
51241			Credit Card Fees	840,000	820,000	2.4%
51251			Contracted Services-Labor	561,816	487,526	15.2%
51259			Other Contracted Services	437,800	368,526	18.8%
51301			Copiers	75,713	75,713	0.0%
51504			Printer Supplies	3,250	1,792	81.4%
51505			Promotional Supplies	32,600	24,600	32.5%
51506			Small Equipment	550	3,087	-82.2%
51507			Supplies	29,261	29,024	0.8%
51601			Insurance	875,700	1,157,500	-24.3%
51603			Insurance Claims	30,000	40,000	-25.0%
51704			R&M Equipment	6,600	1,100	500.0%
51705			R&M General	500	5,500	-90.9%
51901			Travel Expenses	30,775	23,747	29.6%
51903			Abandoned Vehicles	1,260	2,360	-46.6%
51906			Postage	11,727	15,240	-23.1%
Total Expenses				7,014,259	6,801,176	3.1%

SCHEDULE VI-E
OPERATING EXPENSES
INFORMATION SERVICES DIVISION

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	1,966,493	1,864,361	5.5%
50201			Insurance Benefits	212,316	181,392	17.0%
50203/04			Retirement/401K Match	203,486	192,320	5.8%
50205			Social Security	147,117	139,693	5.3%
51101			Uniforms	2,085	1,675	24.5%
51105			Physical Examinations	110	165	-33.3%
51106			Professional Education	22,458	15,537	44.5%
51205			Contracted Services-Technology	917,449	864,918	6.1%
51207			Printing	280	210	33.3%
51257			Contracted Services - AOIS	636,000	669,400	-5.0%
51259			Other Contracted Services	60,000	125,377	-52.1%
51405			Telecommunications	188,602	189,816	-0.6%
51406			Cable Television	46,800	22,600	107.1%
51501			Computer Hardware	212,479	184,879	14.9%
51502			Computer Software	72,369	28,494	154.0%
51504			Printer Supplies	5,907	4,144	42.5%
51506			Small Equipment	15,900	18,902	-15.9%
51507			Supplies	332,492	318,055	4.5%
51508			Media & Documentation	748	788	-5.1%
51701			R&M Computer Hardware	20,050	208,950	-90.4%
51702			R&M Public Address System	4,000	5,700	-29.8%
51704			R&M Equipment	107,200	0	n/a
51705			R&M General	0	1,500	-100.0%
51901			Travel Expenses	19,041	20,149	-5.5%
Total Expenses				5,193,382	5,059,025	2.7%

SCHEDULE VI-F
OPERATING EXPENSES
FACILITIES DEVELOPMENT DIVISION

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101			Salaries	5,366,758	5,126,392	4.7%
50201			Insurance Benefits	730,204	612,434	19.2%
50203/04			Retirement/401K Match	560,569	545,891	2.7%
50205			Social Security	405,450	387,331	4.7%
51101			Uniforms	53,030	53,291	-0.5%
51105			Physical Examinations	1,575	1,263	24.7%
51106			Professional Education	30,675	32,259	-4.9%
51207			Printing	465	465	0.0%
51253			Contracted Services-Landscaping	950,000	950,000	0.0%
51255			Contracted Services-BHS & PBB	2,058,954	2,462,956	-16.4%
51259			Other Contracted Services	1,231,233	2,050,333	-39.9%
51401			Electricity	4,692,466	4,562,401	2.9%
51402			Natural Gas	519,000	435,963	19.0%
51403			Water	317,000	274,000	15.7%
51404			Sewer	601,000	596,000	0.8%
51503			Fuel-Vehicles and Equipment	617,766	687,667	-10.2%
51504			Printer Supplies	0	1,462	-100.0%
51506			Small Equipment	70,555	56,381	25.1%
51507			Supplies	1,203,680	1,171,211	2.8%
51601			Insurance	173,800	157,600	10.3%
51703			R&M Elevators/Escalators	547,042	556,977	-1.8%
51704			R&M Equipment	25,044	54,834	-54.3%
51705			R&M General	609,889	585,976	4.1%
51706			R&M HVAC	573,570	410,394	39.8%
51707			R&M Janitorial	5,766,002	4,788,257	20.4%
51709			R&M Waste Disposal	126,650	126,650	0.0%
51710			R&M Water System	10,000	10,000	0.0%
51711			R&M Computer Software	88,000	0	n/a
51901			Travel Expenses	45,171	22,223	103.3%
51905			Permit Administration	24,000	22,330	7.5%
Total Expenses				27,399,548	26,742,941	2.5%

SCHEDULE VI-G
OPERATING EXPENSES
OPERATIONS DIVISION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	5,726,271	5,610,197	2.1%
50201			Insurance Benefits	837,949	724,868	15.6%
50203/04			Retirement/401K Match	616,071	569,289	8.2%
50205			Social Security	437,282	426,339	2.6%
51101			Uniforms	70,303	73,903	-4.9%
51105			Physical Examinations	43,316	34,353	26.1%
51106			Professional Education	19,011	19,164	-0.8%
51205			Contracted Services-Technology	4,760	4,500	5.8%
51207			Printing	8,080	7,778	3.9%
51208			DCI Access Fees	5,832	5,544	5.2%
51241			Credit Card Fees	1,750	1,750	0.0%
51251			Contracted Services-Labor	1,123,158	1,065,685	5.4%
51252			Contracted Services-AVSEC	109,296	106,106	3.0%
51254			Contracted Services-Ramp Tower	869,661	919,633	-5.4%
51259			Other Contracted Services	25,100	20,800	20.7%
51406			TV Service Providers	1,800	1,800	0.0%
51506			Small Equipment	56,307	71,150	-20.9%
51507			Supplies	60,193	71,155	-15.4%
51509			ID System Supplies	48,858	41,013	19.1%
51601			Insurance	219,100	195,400	12.1%
51704			R&M Equipment	170,757	161,229	5.9%
51901			Travel Expenses	41,915	30,065	39.4%
51907			K-9 Program	5,380	2,500	115.2%
			Total Expenses	10,502,150	10,164,221	3.3%
			Total All Division Expenses	54,442,974	52,780,395	3.1%

SCHEDULE VII
OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2015

STATEMENT OF OPERATIONS

	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
Operating Revenues	102,151,589	97,597,130	4.7%
Total Operating Revenues	<u>102,151,589</u>	<u>97,597,130</u>	<u>4.7%</u>
Operating Expenses:			
Operations, Maintenance & Admin. Expenses	(54,442,974)	(52,780,395)	3.1%
OPEB and Separation Allowance ¹	(488,400)	(488,400)	0.0%
Depreciation	(50,324,540)	(47,382,594)	6.2%
Total Operating Expenses	<u>(105,255,914)</u>	<u>(100,651,389)</u>	<u>4.6%</u>
Operating Income	<u>(3,104,325)</u>	<u>(3,054,259)</u>	<u>1.6%</u>
Non-Operating Revenues:			
Interest Income	2,500,000	2,100,000	19.0%
Capital Contributions	50,000	50,000	0.0%
Federal and State Grants ²	3,600,000	12,897,561	-72.1%
TSA Checkpoint Reimbursement	394,200	197,000	100.1%
Passenger Facility Charges (PFC's) ³	18,560,000	18,500,000	0.3%
Total Non-Operating Revenues	<u>25,104,200</u>	<u>33,744,561</u>	<u>-25.6%</u>
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARB's):			
Airport Revenue Bonds Series 2010A (Fixed Rate)	(10,926,313)	(11,116,313)	-1.7%
Airport Revenue Bonds Series 2010B (Fixed Rate)	(3,796,050)	(3,964,050)	-4.2%
Airport Revenue Bonds Series 2010B1 (Fixed Rate)	(1,703,100)	(1,703,100)	0.0%
Airport Revenue Bonds Series 2008C (Variable)	(686,578)	(877,515)	-21.8%
Airport Revenue Bonds Series 2007 (Fixed Rate)	(6,970,025)	(7,125,400)	-2.2%
Airport Revenue Bonds Series 2005 A&B (Fixed Rate)	(4,904,600)	(5,103,600)	-3.9%
Amortization of Prior Bond Issue Premiums	1,544,591	1,176,860	31.2%
Total Non-Operating Expenses	<u>(27,442,074)</u>	<u>(28,713,117)</u>	<u>-4.4%</u>
Net Earnings	<u>(5,442,199)</u>	<u>1,977,185</u>	<u>-375.2%</u>

Notes:

1 The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 14/15 and FY 13/14 required accrual amounts net of current funding are estimated to be \$488,000. As this net accrual amount of \$488,000 is a non-cash expense, it is excluded from the Cash Flow Schedule.

2 Grants for FY 14/15 consist of an estimated TSA Grant of \$394,200 (Checkpoint LE), Federal Grants of \$2.5 million, a State Grant of \$500,000, and a TSA Inline Baggage Screening Grant of \$600,000. Grants for FY 13/14 consisted of a TSA Grant of \$197,000 (Checkpoint LE), a Federal Grant of \$7.93 million, a State Grant of \$1.32 million, and a TSA Inline Baggage Screening Grant of \$3.65 million.

3 RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.

RALEIGH-DURHAM AIRPORT AUTHORITY
2014-2015 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2014-2015 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2014 and ending March 31, 2015 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	54,442,974
OPEB & Separation Allowance Expense	488,400
Net Debt Service – Interest	6,985,666
Debt Service – Principal	18,890,000
Operating & Non-Operating Cash Flows net of OPEB & Separation Allowance Expense	<u>46,448,749</u>
Total	127,255,789

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2014 and ending March 31, 2015:

REVENUES:

Airfield	11,767,179
General Aviation	1,451,021
Buildings and Grounds	88,933,390
Interest Income	2,500,000
Federal Grants	2,500,000
State Grants	500,000
TSA In-line Baggage Screening Grant	600,000
TSA Security Grant	394,200
Local Grants	50,000
PFC Revenues	<u>18,560,000</u>
Total	127,255,789

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2014.

Adopted this 20th, day of March 2014.

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING REVENUE
FOR THE YEAR ENDING
MARCH 31, 2015

SCHEDULE VIII-A
OPERATING REVENUE SUMMARY

COMPLEX	FY 2014-2015 BUDGET	FY 2012-2013 BUDGET	% CHANGE
<u>Airfield Complex-010:</u>			
Airfield-011	11,430,125	11,767,739	-2.9%
Fuel Flowage-014	320,000	316,000	1.3%
Other Airfield-019	<u>17,054</u>	<u>16,365</u>	<u>4.2%</u>
Total Airfield Complex	11,767,179	12,100,104	-2.8%
<u>Terminal Complex-020:</u>			
Terminal 1-021	4,759,077	3,142,334	51.5%
Terminal 2-022	21,969,288	20,174,073	8.9%
Terminal Security-023	2,274,857	1,569,238	45.0%
Terminal-Misc.-029	<u>696,947</u>	<u>603,139</u>	<u>15.6%</u>
Total Terminal Complex	29,700,169	25,488,784	16.5%
<u>Cargo Complex-030:</u>			
North Cargo-031	1,026,169	877,105	17.0%
South Cargo 1 & 2-032	609,333	586,008	4.0%
South Cargo 3-033	<u>546,912</u>	<u>512,114</u>	<u>6.8%</u>
Total Cargo Complex	2,182,414	1,975,227	10.5%
<u>Fuel Farm Complex-040:</u>			
Fuel Farm-041	1,303,400	1,153,400	13.0%
<u>General Aviation Complex-050:</u>			
G/A General-051	1,318,200	1,346,631	-2.1%
G/A Terminal-052	<u>132,820</u>	<u>126,860</u>	<u>4.7%</u>
Total General Aviation Complex	1,451,021	1,473,491	-1.5%
<u>Rental Car Complex-060:</u>			
Rental Car-061	13,109,909	12,970,371	1.1%
<u>Office & Other Buildings Complex-070:</u>			
Authority Building-071	37,371	37,371	0.0%
Aviation Station-076	191,794	186,661	2.7%
Other Locations-079	<u>197,766</u>	<u>184,254</u>	<u>7.3%</u>
Total Office & Other Buildings Complex	426,930	408,286	4.6%
<u>Parking Complex-110:</u>			
RDU Parking-111	41,360,840	41,282,840	0.2%
Off-Airport Parking-112	<u>353,000</u>	<u>297,700</u>	<u>18.6%</u>
Total Parking Complex	41,713,840	41,580,540	0.3%
<u>Ground Transportation Complex-120:</u>			
Taxi Operation-121	206,728	208,926	-1.1%
AVI Ground Transportation Fees	<u>290,000</u>	<u>238,000</u>	<u>21.8%</u>
Total Ground Transportation Complex	496,728	446,926	11.1%
TOTAL OPERATING REVENUE	102,151,589	97,597,130	4.7%

SCHEDULE VIII-A-1
OPERATING REVENUE**010 AIR: AIRFIELD COMPLEX**

ACCOUNTING CODE			LANDING FEES AIR CARRIER	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>011 Airfield Complex</u>						
41200	0000	011	Air Canada/Jazz Air, LP	80,304	97,294	-17.5%
41030	0000	011	American Airlines	1,212,737	1,350,877	-10.2%
41035	0000	011	American Eagle	575,575	630,032	-8.6%
41050	0000	011	Bahamasair	6,141	0	
41090	0000	011	Delta Air Lines	1,686,499	1,452,757	16.1%
41045	0000	011	Atlantic Southeast/Delta Connection	0	484,955	-100.0%
41071	0000	011	Compass	65,315	281,613	-76.8%
41100	0000	011	ExpressJet/Delta Connection	690,089	0	n/a
41154	0000	011	Go Jet/Delta Connection	354,493	448,728	-21.0%
41061	0000	011	Chautauqua Airlines/Delta Connection	37,792	17,365	117.6%
41452	0000	011	Pinnacle	623,118	442,912	40.7%
41539	0000	011	Shuttle America/Delta Connection	3,369	0	n/a
41537	0000	011	SkyWest/Delta Connection	0	8,945	-100.0%
41370	0000	011	Frontier	78,959	80,832	-2.3%
41225	0000	011	JetBlue Airways	485,402	503,643	-3.6%
41540	0000	011	Southwest Airlines	2,219,649	2,025,005	9.6%
41020	0000	011	AirTran Airways	190,529	453,883	-58.0%
41590	0000	011	United Airlines	367,234	401,155	-8.5%
41063	0000	011	Chautauqua Airlines/United Express	0	49,685	-100.0%
41100	0000	011	ExpressJet/United Express	231,438	274,595	-15.7%
41361	0000	011	Mesa/United Express	2,911	59,920	-95.1%
41155	0000	011	Go Jet/United	6,522	7,981	-18.3%
41509	0000	011	Republic/United Express	250,555	269,616	-7.1%
41538	0000	011	Shuttle America/United Express	90,494	82,178	10.1%
41535	0000	011	SkyWest/United Express	0	1,177	-100.0%
41600	0000	011	US Airways	1,040,113	1,010,630	2.9%
41015	0000	011	Air Wisconsin/US Airways Express	59,146	71,035	-16.7%
41060	0000	011	Chautauqua/US Airways Express	0	64,723	-100.0%
41360	0000	011	Mesa/US Airways Express	1,022	131,180	-99.2%
41455	0000	011	PSA/US Airways Express	125,889	38,730	225.0%
41510	0000	011	Republic/US Airways Express	137,274	154,190	-11.0%
41572	0000	011	Trans States/US Airways Express	69,223	74,866	-7.5%
41850	0000	011	Federal Express	462,684	488,172	-5.2%
41860	0000	011	Martinaire	14,479	16,065	-9.9%
41890	0000	011	United Parcel Service	239,612	258,341	-7.2%
41901	0000	011	Charter Express	21,556	34,660	-37.8%
Total Landing Fees				11,430,125	11,767,739	-2.9%
<u>014 G/A Fuel Flowage Complex</u>						
40201	0000	014	Fuel Flowage Fees	320,000	316,000	1.3%
Total Fuel Flowage				320,000	316,000	1.3%
<u>011-019 Other Airfield Complex</u>						
42770	0000	011	Gate Security Permits	1,200	1,200	0.0%
42795	0000	019	Aviation Repair Tech	1,200	1,200	0.0%
43308	0000	019	ART Line Services-percentage rent	0	1,800	-100.0%
42751	0000	019	NC National Guard	14,654	12,165	20.5%
Total Other Airfield				17,054	16,365	4.2%
TOTAL AIRFIELD COMPLEX				11,767,179	12,100,104	-2.8%

SCHEDULE VIII-A-2

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>021 Terminal 1</u>						
42170	0000	021	Southwest Airlines (Includes AirTran)	2,939,716	1,639,972	79.3%
42450	0000	021	Host JQE RDU Prime	12,040	0	n/a
42464	0000	021	Marshall Retail Group	7,152	0	n/a
42466	0000	021	Network Communications	3,000	3,000	0.0%
42467	0000	021	Passur Aerospace	634	528	20.0%
42480	0000	021	St.Emp.Credit Un.-ATM	6,000	6,956	-13.7%
42481	0000	021	Superior Aircraft Service	6,189	3,711	66.8%
42482	0000	021	CTN Service Agency (Superior Shine)	3,000	3,000	0.0%
42485	0000	021	Paradies (Storage)	0	5,960	-100.0%
42487	0000	021	Transportation Security Administration	173,923	145,596	19.5%
42493	0000	021	Uptown Airport Group	6,508	0	n/a
42755	0000	021	RDU Taxi	10,923	9,606	13.7%
42801/15	0000	021	Telecommunications Services	13,680	18,756	-27.1%
Total Terminal 1 Fixed Rent				3,182,764	1,837,084	73.3%

SCHEDULE VIII-A -2 CONTINUED
OPERATING REVENUE**020 TRM: TERMINAL COMPLEX**

ACCOUNTING CODE			TERMINAL 1 COMPLEX	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	
<u>021 Terminal 1</u>						
			Anton's Airfood:	---	---	---
43009	0000	021	Greenleaf Tavern	0	111,800	-100.0%
43010	0000	021	AJ Tavern /Food	0	132,600	-100.0%
43011	0000	021	AJ Tavern /Alcohol	0	123,400	-100.0%
43017	0000	021	Starbucks	0	35,600	-100.0%
43023	0000	021	Red Star Lounge-Food/Beverage	0	12,800	-100.0%
43024	0000	021	Red Star Lounge-Alcohol	0	38,300	-100.0%
43026	0000	021	Cinnabon	0	86,400	-100.0%
			Host/JQE/RDU Prime LLC	---	---	---
43171	0000	021	ACC American Café-Food/Beverage	166,704	0	n/a
43172	0000	021	ACC American Café-Alcohol	111,136	0	n/a
43173	0000	021	La Tapenade-Food/Beverage	113,662	0	n/a
43174	0000	021	La Tapenade-Food/Alcohol	12,629	0	n/a
43175	0000	021	Starbucks Level 1	50,516	0	n/a
43176	0000	021	Starbucks Level 2	50,516	0	n/a
43177	0000	021	Host T1 Airline Clubs-Food/Beverage		0	n/a
43178	0000	021	Host T1 Airline Clubs-Alcohol		0	n/a
			Marshal Retail Group	---	---	---
43182	0000	021	Flight Stop North	128,000	0	n/a
43184	0000	021	Flight Stop South	109,000	0	n/a
43186	0000	021	Marshall Rousso	83,000	0	n/a
43188	0000	021	Ruby Blue	28,000	0	n/a
43189	0000	021	Techshowcase	52,000	0	n/a
			The Paradies Shops:	---	---	---
43035	0000	021	RDU Press Plus -Gifts	0	100,500	-100.0%
43038	0000	021	RDU Press Plus- News	0	169,200	-100.0%
43042	0000	021	Brighton Shop	0	71,600	-100.0%
			Uptown Airport Group:	---	---	---
43191	0000	021	Char-Grill-Food\Beverage	130,000	0	n/a
43192	0000	021	Char-Grill-Alcohol	14,000	0	n/a
43195	0000	021	Salsaritas-Food/Beverage	86,000	0	n/a
43196	0000	021	Salsaritas-Alcohol	10,000	0	n/a
43197	0000	021	Uptown T1 Airline Club-Food/Beverage		0	n/a
43198	0000	021	Uptown T1 Airline Club-Alcohol		0	n/a
43060	0000	021	24 Hour Flower	600	400	50.0%
43062	0000	021	Concourse Communication	45,000	45,000	0.0%
43064	0000	021	Checkpoint Mailers	600	500	20.0%
43065	0000	021	Clear Channel-Interspace Airport Advertising	274,000	241,700	13.4%
43065	0000	021	Clear Channel-Clear Vision	1,000	0	n/a
43066	0000	021	Kellee Communications-Pay Phones	500	600	-16.7%
43069	0000	021	Smarte Cart	3,000	4,200	-28.6%
43076	0000	021	Classic Food Services (Vending)	5,100	5,000	2.0%
43082	0000	021	RDU Currency	5,800	13,000	-55.4%
43084	0000	021	National Aviation Services	28,700	26,400	8.7%
43090	0000	021	The Club at RDU	0	21,400	-100.0%
43095	0000	021	Best Buy	7,400	6,300	17.5%
			Total Terminal 1 Percentage Rent	1,516,863	1,246,700	21.7%
			<u>MISCELLANEOUS RENT</u>			
40306	0000	021	Janitorial Revenues	59,000	58,100	1.5%
40308	0000	021	Newspaper Permits	450	450	0.0%
			Total Terminal 1 Miscellaneous Rent	59,450	58,550	1.5%
			TOTAL TERMINAL 1 COMPLEX	4,759,077	3,142,334	51.5%

SCHEDULE VIII - A - 2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	
<u>022 Terminal 2</u>						
42801/15	0000	022	Telecommunication Services	104,631	118,926	-12.0%
44101	0000	022	American Airlines	3,100,593	2,827,428	9.7%
44102	0000	022	American Eagle	315,643	365,463	-13.6%
44120	0000	022	Charter Express	62,151	24,434	154.4%
44130	0000	022	Delta Airlines	4,936,987	4,413,829	11.9%
44150	0000	022	Jazz Aviation	38,220	39,535	-3.3%
44153	0000	022	JetBlue Airways	889,238	455,076	95.4%
44180	0000	022	United Airlines	2,323,385	2,347,159	-1.0%
44185	0000	022	US Airways	2,584,546	2,507,667	3.1%
44210	0000	022	RDU Air Ventures	22,022	18,352	20.0%
44217	0000	022	DAL Global Services	1,200	1,200	0.0%
44220	0000	022	G2 Secure Staff (Globe Security)	56,021	46,684	20.0%
44225	0000	022	Host International	63,111	41,327	52.7%
44235	0000	022	JQ Enterprises	0	11,265	-100.0%
44260	0000	022	Raleigh Distribution Services	1,082	0	n/a
44270	0000	022	SSP America	12,790	10,658	20.0%
44272	0000	022	Superior Shine/CTN	6,000	6,000	0.0%
44273	0000	022	St.Emp.Credit Un.-ATM	6,000	6,956	-13.7%
44274	0000	022	The Paradies Shops	43,466	36,221	20.0%
44278	0000	022	Transportation Security Administration	69,802	58,168	20.0%
Total Terminal 2 Fixed Rent				14,636,888	13,336,348	9.8%

SCHEDULE VIII - A - 2 CONTINUED

OPERATING REVENUE

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			TERMINAL 2 COMPLEX	FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	PERCENTAGE RENT	BUDGET	BUDGET	% CHANGE
<u>022 Terminal 2</u>						
44301	0000	022	ABM /Onesource	14,700	13,100	12.2%
			RDU Air Ventures/Airport Management Services:	---	---	---
44311	0000	022	AeroMart - Gifts	37,700	26,500	42.3%
44312	0000	022	AeroMart - News	191,100	154,800	23.4%
44317	0000	022	Shaw - Gifts	64,600	60,500	6.8%
44318	0000	022	Shaw - News	141,000	104,200	35.3%
44319	0000	022	Hudson - Gifts	25,400	34,100	-25.5%
44320	0000	022	Hudson - News	129,800	112,400	15.5%
44321	0000	022	Hudson Book Store	188,200	178,100	5.7%
44325	0000	022	Kids Works	32,100	31,600	1.6%
44330	0000	022	Life Is Good	60,400	59,800	1.0%
44376	0000	022	Checkpoint Mailers	600	500	20.0%
44380	0000	022	Classic Food Services (Vending)	4,600	5,300	-13.2%
44385	0000	022	Clear Channel-Interspace Airport Advertising	668,100	695,800	-4.0%
44386	0000	022	Clear Channel-Clear Vision	1,300	0	n/a
44390	0000	022	Concourse Communication	105,000	105,000	0.0%
44400	0000	022	EJE Retail	51,100	58,200	-12.2%
44420	0000	022	G2 Secure Staffing	22,000	17,000	29.4%
			Host International, Inc:	---	---	---
44431	0000	022	42nd Street Oyster Bar-Food and Beverage	307,900	266,400	15.6%
44432	0000	022	42nd Street Oyster Bar-Alcohol	154,600	136,400	13.3%
44439	0000	022	A&W/KFC	64,100	58,900	8.8%
44440	0000	022	Brookwood Farms BBQ	99,000	89,900	10.1%
44441	0000	022	Bruegger's Bagels	139,600	120,700	15.7%
44445	0000	022	California Pizza Kitchen	106,700	96,400	10.7%
44448	0000	022	Carolina Ale House-Food and Beverage	106,700	90,600	17.8%
44449	0000	022	Carolina Ale House-Alcohol	123,400	102,600	20.3%
44460	0000	022	Gordon Biersch-Food and Beverage	107,300	86,500	24.0%
44461	0000	022	Gordon Biersch-Alcohol	123,400	107,600	14.7%
44490	0000	022	Starbucks	295,300	289,500	2.0%
44491	0000	022	Starbucks - Pre-Security	154,000	141,400	8.9%
44496	0000	022	Vintage NC Wine - Food	45,800	37,900	20.8%
44497	0000	022	Vintage NC Wine - Alcohol	73,100	66,700	9.6%
44520	0000	022	Kellee Communications	600	900	-33.3%
44525	0000	022	Network Communication	3,300	3,200	3.1%
44535	0000	022	RDU Currency Exchange	96,100	95,600	0.5%
44545	0000	022	Smartecarte	11,800	8,100	45.7%
			SSP America:	---	---	---
44552	0000	022	Camden Food Company	161,200	162,600	-0.9%
44560	0000	022	Five Guys	160,600	157,800	1.8%
44562	0000	022	Flavours	73,900	70,600	4.7%
44563	0000	022	Jason's-Alcohol	900	900	0.0%
44564	0000	022	Jason's-Food and Beverage	153,100	151,100	1.3%
44565	0000	022	Panoplis-Food and Beverage	38,200	42,900	-11.0%
44566	0000	022	Panoplis-Alcohol	5,000	5,400	-7.4%
44585	0000	022	TechShowcase	120,000	97,300	23.3%
44591	0000	022	2nd Edition Book Sellers	25,000	18,300	36.6%
			The Paradies Shops:	---	---	---
44605	0000	022	Brighton's	119,500	122,100	-2.1%
44606	0000	022	Brooks Bros	84,200	84,100	0.1%
44608	0000	022	CNBC - Gifts	49,000	54,200	-9.6%
44609	0000	022	CNBC - News	78,000	76,400	2.1%
44610	0000	022	OTC Drugs & More-Gifts	54,400	57,100	-4.7%
44611	0000	022	OTC Drugs & More-News	38,600	40,600	-4.9%
44635	0000	022	PGA Tour Shop	36,300	40,100	-9.5%
44650	0000	022	Taxco Sterling	38,200	48,200	-20.7%
44660	0000	022	University Kids	10,700	12,400	-13.7%
44663	0000	022	University Market-Gifts	89,700	90,900	-1.3%
44664	0000	022	University Market-News	106,900	92,800	15.2%
44675	0000	022	24 Hour Flower	2,200	2,000	10.0%
44682	0000	022	US Airways Club	3,000	2,700	11.1%
44698	0000	022	XpresSpa	47,600	47,900	-0.6%
			Zoom Systems:	---	---	---
44722	0000	022	New Zoom Benefit	3,700	0	n/a
44723	0000	022	3FL Oz.	400	0	n/a
44728	0000	022	Best Buy Express	22,600	18,600	21.5%
44729	0000	022	Max Wellness	500	500	0.0%
Total Terminal 2 Percentage Rent				5,273,800	4,953,700	6.5%

SCHEDULE VIII-A - 2 CONTINUED
OPERATING REVENUE
020 TRM: TERMINAL COMPLEX

<u>20 TRM: TERMINAL COMPLEX</u>				FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
<u>MISCELLANEOUS RENT</u>						
40306	0000	022	Janitorial Revenues	383,000	388,900	-1.5%
40308	0000	022	Newspaper Permits	600	2,125	-71.8%
40903	0000	022	FIS International PAX Deplanement Fee	930,000	906,000	2.6%
40905	0000	022	Gate Usage Fees	725,000	587,000	23.5%
40910	0000	022	Grease Interceptor	20,000	0	n/a
Total Terminal 2 Miscellaneous Rent				2,058,600	1,884,025	9.3%
TOTAL TERMINAL 2 COMPLEX				21,969,288	20,174,073	8.9%

023 Terminal Security

			<u>SECURITY FEES</u>			
40701	0000	023	Term Security-Check Point/Space/LE Cost Recovery	2,274,857	1,569,238	45.0%
Total Terminal Security Fees				2,274,857	1,569,238	45.0%

029 Terminal Miscellaneous

<u>Terminal Miscellaneous</u>			<u>MISC. TERMINAL RELATED</u>			
43159	0000	029	LSG Sky Chefs	484,000	448,000	8.0%
42774	0000	029	LSG Sky Chefs (M&O)	40,796	28,484	43.2%
40308	0000	029	Newspaper Permits	1,500	300	400.0%
42730	0000	029	Colonial Pipeline	20,651	18,355	12.5%
42902	0000	029	New Cingular Wireless Services	150,000	108,000	38.9%
Total General Terminal Charges				696,947	603,139	15.6%
TOTAL TERMINAL COMPLEX				29,700,169	25,488,784	16.5%

SCHEDULE VIII-A-3
OPERATING REVENUE
030 CGO: CARGO COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>031 North Cargo</u>						
42220	0000	031	UPS Supply Chain	173,654	170,311	2.0%
42225	0000	031	Federal Express	437,439	303,514	44.1%
42685	0000	031	SAS Institute, Inc	34,170	30,945	10.4%
42280	0000	031	United Parcel Service	226,649	220,436	2.8%
42290	0000	031	Worldwide Flight Services	154,256	151,899	1.6%
Total North Cargo Fixed Rent				1,026,169	877,105	17.0%
<u>032 South Cargo 1 & 2</u>						
42090	0000	032	Delta Air Lines	30,657	29,417	4.2%
42170	0000	032	Southwest Airlines	60,529	58,049	4.3%
42210	0000	032	Anton Airfood	120,552	115,592	4.3%
42270	0000	032	Raleigh Distribution Services	150,877	144,717	4.3%
42271	0000	032	New Cingular Wireless formerly AT&T Mobility	29,711	28,511	4.2%
42275	0000	032	Elite Line Services	61,729	59,249	4.2%
42290	0000	032	Worldwide Flight Services	152,590	146,390	4.2%
42801/15	0000	032	Telecommunication Services	2,688	4,084	-34.2%
Total South Cargo 1& 2 Fixed Rent				609,333	586,008	4.0%
<u>033 South Cargo 3</u>						
42030	0000	033	American Airlines	510,038	491,198	3.8%
42796	0000	033	Caliber Jet	9,948	0	n/a
42235	0000	033	Hire Heroes, USA	5,087	0	n/a
42282	0000	033	USO of North Carolina	14,909	14,909	0.0%
42795	0000	033	ART Line Services	6,007	6,007	0.0%
42801/15	0000	033	Telecommunication Services	924	0	n/a
Total South Cargo 3 Fixed Rent				546,912	512,114	6.8%
TOTAL CARGO COMPLEX				2,182,414	1,975,227	10.5%

SCHEDULE VIII-A-4

OPERATING REVENUE

040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>041 Fuel Farm</u>						
40202	0000	041	Jet A Fuel Thru Put	1,300,000	1,150,000	13.0%
40203	0000	041	Glycol/Mo Gas/Diesel Thru Put	1,000	1,000	0.0%
42290	0000	041	Worldwide Flight Services	1,200	1,200	0.0%
42776	0000	041	License Fee-SkyTanking	1,200	1,200	0.0%
TOTAL FUEL FARM COMPLEX				1,303,400	1,153,400	13.0%

SCHEDULE VIII-A-5
OPERATING REVENUE**050 GAC: GENERAL AVIATION COMPLEX**

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	GENERAL AVIATION	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
 <u>FIXED RENTS</u>						
42620	0000	051	Bellefonte/Ram Air	0	16,952	-100.0%
42623	0000	051	AT&T	32,944	31,899	3.3%
42650	0000	051	Jetcraft, Inc	10,890	10,010	8.8%
42653	0000	051	Jet Logistics, Inc	0	1,200	-100.0%
42660	0000	051	Lichtin, Inc	10,890	10,010	8.8%
42665	0000	051	Martin Marietta	10,890	10,010	8.8%
42670	0000	051	NC Dept. of Transportation(Aviation)	239,999	239,999	0.0%
42675	0000	051	Landmark Aviation	234,318	227,950	2.8%
42677	0000	051	PK Enterprises	10,890	10,010	8.8%
42679	0000	051	Progress Energy, Inc	25,843	24,113	7.2%
42686	0000	051	TAC Air	693,497	712,955	-2.7%
42801/15	0000	051	Telecommunication Services	8,738	12,623	-30.8%
Total General Aviation-General Fixed Rent				1,278,900	1,307,731	-2.2%
 <u>PERCENTAGE RENT</u>						
43301	0000	051	Landmark Aviation	7,900	8,700	-9.2%
43303	0000	051	TAC Air-Catering	1,200	2,100	-42.9%
43306	0000	051	Immaculate Flight	6,200	5,100	21.6%
43309	0000	051	National Rental Car	24,000	23,000	4.3%
Total General Aviation-General Percentage Rent				39,300	38,900	1.0%
Total General Aviation-General				1,318,200	1,346,631	-2.1%
 <u>052 General Aviation Terminal</u>						
 <u>FIXED RENTS</u>						
40525	0000	052	Employee Parking	22,000	16,000	37.5%
40710	0000	052	Charter Security Screening	3,000	3,000	0.0%
42640	0000	052	Delta Airport Consultants	21,973	20,162	9.0%
42650	0000	052	Jetcraft, Inc	48,122	44,151	9.0%
42655	0000	052	JQ Enterprises (Crosswinds Café)	1,150	4,448	-74.2%
42801/12	0000	052	Telecommunication Services	3,876	3,200	21.1%
Total General Aviation-Terminal Fixed Rents				100,120	90,960	10.1%
 <u>PERCENTAGE RENT</u>						
42635	0000	052	CLS Management	24,400	24,100	1.2%
43302	0000	052	JQ Enterprises (Crosswinds Café)	6,800	4,800	41.7%
43309	0000	052	National Rental Car	1,500	7,000	-78.6%
Total General Aviation-Terminal Percentage Rent				32,700	35,900	-8.9%
Total General Aviation-Terminal				132,820	126,860	4.7%
TOTAL GENERAL AVIATION COMPLEX				1,451,021	1,473,491	-1.5%

SCHEDULE VIII-A-6

OPERATING REVENUE

060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	RENTAL CAR COMPLEX	BUDGET	BUDGET	% CHANGE
<u>061 Rental Car</u>						
			<u>FIXED RENTS</u>			
42301	0000	061	Alamo/Enterprise Leasing Co	51,435	48,113	6.9%
42302	0000	061	Avis Rent-A-Car	128,214	119,933	6.9%
42303	0000	061	Advantage Rent-A-Car	29,084	27,205	6.9%
42305	0000	061	Budget Rent-A-Car	74,013	69,233	6.9%
42310	0000	061	DTG Operations	37,089	34,693	6.9%
42315	0000	061	Enterprise Car Rental	51,267	48,453	5.8%
42320	0000	061	Hertz Rent-A-Car	160,267	149,916	6.9%
42340	0000	061	National/Enterprise Leasing Co.	86,540	80,950	6.9%
Total Fixed Rent				617,909	578,496	6.8%
			<u>PERCENTAGE RENT</u>			
43201	0000	061	Alamo Rent-A-Car	648,000	648,000	0.0%
43204	0000	061	Advantage-Rent-A-Car	242,000	153,875	57.3%
43205	0000	061	Avis Rent-A-Car	1,920,000	1,965,000	-2.3%
43210	0000	061	Budget Rent-A-Car	1,188,000	1,125,000	5.6%
43220	0000	061	Dollar Rent-A-Car	609,000	750,000	-18.8%
43230	0000	061	Enterprise Car Rental	1,775,000	1,831,000	-3.1%
43231	0000	061	Enterprise Car Rental-Off Airport	21,000	22,000	-4.5%
43240	0000	061	Hertz Rent-A-Car	3,355,000	3,455,000	-2.9%
43250	0000	061	National Car Rental	2,056,000	1,940,000	6.0%
43290	0000	061	Thrifty Rent-A-Car	678,000	502,000	35.1%
Total Percentage Rent				12,492,000	12,391,875	0.8%
TOTAL RENTAL CAR COMPLEX				13,109,909	12,970,371	1.1%

SCHEDULE VIII-A-7
OPERATING REVENUE**070 OTH: OFFICE & OTHER BUILDINGS COMPLEX**

ACCOUNTING CODE			OFFICE & OTHER BUILDINGS FIXED RENT	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>071-RDU Authority Building</u>						
42760	0000	071	Research Triangle Regional Partnership	37,371	37,371	0.0%
Total Fixed Rent				37,371	37,371	0.0%
<u>076-Aviation Station</u>						
43535	0000	076	Sheetz	191,794	186,661	2.7%
Total Fixed Rent				191,794	186,661	2.7%
<u>079-Other Locations</u>						
<u>MISCELLANEOUS RENT</u>						
40491	0000	079	Conference Rooms-Authority Bldg.	27,000	17,000	58.8%
40708	0000	079	Security Badges	53,000	50,500	5.0%
40709	0000	079	Fingerprinting	32,700	31,400	4.1%
42735	0000	079	FAA (M&O)	4,250	4,538	-6.4%
42750	0000	079	NC DOT (Engineering)	37,648	37,648	0.0%
42776	0000	079	Skytanking	36,000	36,000	0.0%
42781	0000	079	UNC Hospitals	7,168	7,168	0.0%
Total Miscellaneous Rent				197,766	184,254	7.3%
TOTAL OFFICE & OTHER BUILDINGS COMPLEX				426,930	408,286	4.6%

SCHEDULE VIII-A-8
OPERATING REVENUE**110 PKG: PARKING COMPLEX**

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	PARKING	BUDGET	BUDGET	% CHANGE
<u>111: RDU PARKING</u>						
<u>RDU PARKING</u>						
40510	0000	111	Public Parking Fees	40,900,000	40,750,000	0.4%
40520	0000	111	Employee Parking Fees	460,000	532,000	-13.5%
42801/15	0000	111	Telecommunications Services	840	840	0.0%
Total RDU Parking				41,360,840	41,282,840	0.2%
<u>112: OFF-AIRPORT PARKING</u>						
<u>OFF-AIRPORT PARKING</u>						
43074	0000	112	Off Apt-PreFlight Parking	0	26,700	-100.0%
43083	0000	112	Airport Fast park	353,000	271,000	30.3%
Total Off-Airport Parking				353,000	297,700	18.6%
TOTAL PARKING COMPLEX				41,713,840	41,580,540	0.3%

SCHEDULE VIII-A-9
OPERATING REVENUE**120 GTR: GROUND TRANSPORTATION COMPLEX**

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	GROUND TRANSPORTATION	BUDGET	BUDGET	% CHANGE
<u>121 Taxi Operation</u>						
42801/15	0000	121	Telecommunication Services	3,408	5,606	-39.2%
43601	0000	121	RDU Taxi, Inc Concession Fees	203,320	203,320	0.0%
Total Taxi Related Revenues						
				206,728	208,926	-1.1%
<u>125 AVI Ground Transportation Fees</u>						
43401	0000	125	AVI-Trip Fees	290,000	238,000	21.8%
Total AVI Transportation Fees						
				290,000	238,000	21.8%
TOTAL GROUND TRANSPORTATION COMPLEX						
				496,728	446,926	11.1%
TOTAL AIRPORT OPERATING REVENUE						
				102,151,589	\$97,597,130	4.7%

RALEIGH-DURHAM AIRPORT AUTHORITY
DETAILED OPERATING EXPENSES
FOR THE YEAR ENDING
MARCH 31, 2015

SCHEDULE IX-A
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2015

SUMMARY OF EXPENSES BY DEPARTMENT AND COMPLEX

ACCOUNTING CODE			BUDGET DEPARTMENT/SECTION/COMPLEX	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
1000	---	---	Airport Authority & Director	819,487	749,613	9.3%
2300	---	---	Audit Department	448,347	430,351	4.2%
1200	---	---	Legal and Compliance	669,111	624,841	7.1%
			Marketing and Customer Relations Division:			
1500	---	---	Air Service and Marketing Communications	910,840	859,455	6.0%
1600	---	---	Customer Relations	249,660	293,058	-14.8%
1700	---	---	Guest Services	819,720	749,238	9.4%
1800	---	---	Employee Development	416,470	306,476	35.9%
			Finance, Business & Admin. Division:	---	---	---
2000	---	---	Administration Department	1,204,938	1,117,790	7.8%
2200	---	---	Business Department	539,286	362,475	48.8%
2500	---	---	Finance Department	1,195,503	1,135,448	5.3%
2600	---	---	Procurement Department	523,569	498,887	
7500	---	---	Parking Department	2,492,063	2,350,078	6.0%
			Information Services Division:			
2700	---	---	Information Services Department	3,783,530	3,431,758	10.3%
			Facilities Development Division:			
4000	---	---	Facilities Department	987,841	851,409	16.0%
4100	---	---	Fuel Systems Department	992,665	1,011,058	-1.8%
4200	---	---	Planning and Environment Department	362,293	325,909	11.2%
4300	---	---	Building & Building Systems	238,326	234,238	1.7%
4500	---	---	Noise Section	236,258	93,701	152.1%
4600	---	---	GIS Section	248,644	251,341	-1.1%
5000	---	---	Maintenance Department	4,161,638	3,891,090	7.0%
5400	---	---	Fleet Maintenance Section	1,521,065	1,597,972	-4.8%
			Operations Division:	---	---	---
6000	---	---	Law Enforcement Department	2,964,680	2,831,345	4.7%
6500	---	---	Airport Fire-Rescue Department	1,599,599	1,529,879	4.6%
7000	---	---	Operations Department	1,369,360	1,309,845	4.5%
7200	---	---	Communications Department	680,949	673,437	1.1%
8000	---	---	Ground Transportation Department	1,357,965	1,280,183	6.1%
8400	---	---	Traffic Control Section	1,432,688	1,394,336	2.8%
8500	---	---	Terminal Services	116,338	119,683	-2.8%
---	011	---	Airfield Complex	749,083	1,547,525	-51.6%
---	021	---	Terminal 1 Complex	2,648,405	1,976,040	34.0%
---	022	---	Terminal 2 Complex	10,624,386	11,600,427	-8.4%
---	028	---	Central Energy Plant	1,119,997	1,073,009	4.4%
---	031	---	North Cargo Complex	46,704	48,704	-4.1%
---	032	---	South Cargo Complex 1 & 2	66,472	52,097	27.6%
---	033	---	South Cargo 3	98,478	98,485	0.0%
---	041	---	Fuel Farm Complex	144,078	147,469	-2.3%
---	051	---	General Aviation-General	94,967	34,492	175.3%
---	052	---	General Aviation Terminal	374,692	352,094	6.4%
---	061	---	Rental Car Complex	15,389	13,133	17.2%
---	071	---	Authority Building Complex	225,860	238,591	-5.3%
---	073	---	Maintenance Building Complex	275,898	299,710	-7.9%
---	074	---	Airport Operations Center (AOC)	428,593	391,761	9.4%
---	075	---	Centralized Waste Complex	129,489	129,487	0.0%
---	076	---	Aviation Station	2,305	2,365	-2.5%
---	079	---	Office & Other Buildings Complex	74,529	85,094	-12.4%
---	089	---	Utilities Complex	1,012,475	963,883	5.0%
---	111	---	Parking Complex	2,287,478	1,763,419	29.7%
---	121	---	Taxi Operation	34,998	31,093	12.6%
---	129	---	Ground Transportation Other	1,645,865	1,626,623	1.2%
Total Expenses				54,442,974	52,780,395	3.1%

SCHEDULE IX-B
OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2015

SUMMARY OF EXPENSES BY ACCOUNT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015 BUDGET	FY 2013-2014 BUDGET	% CHANGE
G/L #	DEPT	COMPLEX				
50101			Salaries	18,307,603	17,527,920	4.4%
50201			Insurance Benefits	2,369,887	2,019,202	17.4%
50202			Accident Insurance	350	350	0.0%
50203/04			Retirement/401K Match	1,931,339	1,820,661	6.1%
50205			Social Security	1,374,774	1,317,087	4.4%
51101			Uniforms	132,944	139,696	-4.8%
51103			Moving Expenses	61,000	54,000	13.0%
51105			Physical Examinations	45,001	35,781	25.8%
51106			Professional Education	257,868	223,519	15.4%
51107			Unemployment Compensation	30,000	30,000	0.0%
51108			Tuition Assistance	133,745	79,750	67.7%
51109			Employee Assistance Program	0	8,547	-100.0%
51201			Advertising	9,680	7,480	29.4%
51202			Audit Fees	53,775	47,775	12.6%
51205			Contracted Services-Technology	1,058,749	1,015,676	4.2%
51206			Legal Fees	356,700	356,700	0.0%
51207			Printing	64,471	74,615	-13.6%
51208			DCI Access Fees	5,832	5,544	5.2%
51241			Credit Card Fees	841,750	821,750	2.4%
51251			Contracted Services-Labor	1,684,974	1,553,211	8.5%
51252			Contracted Services-AVSEC	109,296	106,106	3.0%
51253			Contracted Services-Landscaping	950,000	950,000	0.0%
51254			Contracted Services-Ramp Tower	869,661	919,633	-5.4%
51255			Contracted Services-BHS & PBB	2,058,954	2,462,956	-16.4%
51257			Contracted Services - AOIS	636,000	669,400	-5.0%
51259			Other Contracted Services	2,067,656	2,787,864	-25.8%
51301			Copiers	75,713	75,713	0.0%
51401			Electricity	4,692,466	4,562,401	2.9%
51402			Natural Gas	519,000	435,963	19.0%
51403			Water	317,000	274,000	15.7%
51404			Sewer	601,000	596,000	0.8%
51405			Telecommunications	188,602	189,816	-0.6%
51406			Cable Television	48,600	24,400	99.2%
51501			Computer Hardware	212,479	184,879	14.9%
51502			Computer Software	72,369	29,019	149.4%
51503			Fuel-Vehicles and Equipment	617,766	687,667	-10.2%
51504			Printer Supplies	9,157	7,398	23.8%
51505			Promotional Supplies	110,255	99,385	10.9%
51506			Small Equipment	145,987	154,170	-5.3%
51507			Supplies	1,656,948	1,607,505	3.1%
51508			Media & Documentation	748	788	-5.1%
51509			ID System Supplies	48,858	41,013	19.1%
51601			Insurance	1,397,200	1,620,600	-13.8%
51603			Insurance Claims	30,000	40,000	-25.0%
51701			R&M Computer Hardware	20,050	208,950	-90.4%
51702			R&M Public Address System	4,000	5,700	-29.8%
51703			R&M Elevators/Escalators	547,042	556,977	-1.8%
51704			R&M Equipment	309,601	217,163	42.6%
51705			R&M General	610,389	592,976	2.9%
51706			R&M HVAC	573,570	410,394	39.8%
51707			R&M Janitorial	5,766,002	4,788,257	20.4%
51708			Snow Removal	0	0	n/a
51709			R&M Waste Disposal	126,650	126,650	0.0%
51710			R&M Water System	10,000	10,000	0.0%
51711			Computer Software	88,000	0	n/a
51901			Travel Expenses	189,146	154,958	22.1%
51903			Abandoned Vehicles	1,260	2,360	-46.6%
51905			Permit Administration	24,000	22,330	7.5%
51906			Postage	11,727	15,240	-23.1%
51907			K-9 Program	5,380	2,500	115.2%
51912			Air Service Development Marketing	0	0	n/a
Total Expenses				54,442,974	52,780,395	3.1%

SCHEDULE IX-A-1

OPERATING EXPENSES

1000 AIRPORT AUTHORITY & DIRECTOR

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1000	000	Salaries	442,861	431,733	2.6%
50201	1000	000	Insurance Benefits	22,657	19,523	16.1%
50203/04	1000	000	Retirement/401K Match	35,672	33,442	6.7%
50205	1000	000	Social Security	25,622	26,080	-1.8%
51106	1000	000	Professional/Education	120,155	97,315	23.5%
51201	1000	000	Advertising	180	180	0.0%
51259	1000	000	Contracted Services-Other	15,000	0	n/a
51507	1000	000	Supplies	15,240	9,740	56.5%
51601	1000	000	Insurance	111,700	96,000	16.4%
51901	1000	000	Travel	30,400	35,600	-14.6%
Total Expenses				819,487	749,613	9.3%

SCHEDULE IX-A-2

OPERATING EXPENSES

1200 LEGAL AND COMPLIANCE

ACCOUNTING CODE					FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE		BUDGET	BUDGET	% CHANGE
50101	1200	000	Salaries		208,044	188,905	10.1%
50201	1200	000	Insurance Benefits		16,834	14,383	17.0%
50203/04	1200	000	Retirement/401K Match		21,520	22,375	-3.8%
50205	1200	000	Social Security		14,723	13,868	6.2%
51106	1200	000	Professional/Education		7,020	6,665	5.3%
51206	1200	000	Legal Fees		356,700	356,700	0.0%
51259	1200	000	Contracted Services-Other		35,750	15,000	138.3%
51505	1200	000	Promotional		2,000	2,000	0.0%
51507	1200	000	Supplies		500	500	0.0%
51901	1200	000	Travel		6,020	4,445	35.4%
Total Expenses					669,111	624,841	7.1%

SCHEDULE IX-A-3

OPERATING EXPENSES

1500 AIR SERVICE AND MARKETING COMMUNICATIONS DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1500	000	Salaries	577,047	542,346	6.4%
50201	1500	000	Insurance Benefits	50,351	43,067	16.9%
50203/04	1500	000	Retirement/401K Match	64,189	63,252	1.5%
50205	1500	000	Social Security	42,112	40,026	5.2%
51106	1500	000	Professional/Education	11,133	10,791	3.2%
51207	1500	000	Printing	17,322	17,447	-0.7%
51259	1500	000	Contracted Services-Other	94,561	108,448	-12.8%
51502	1500	000	Software	0	525	-100.0%
51505	1500	000	Promotional	37,500	22,000	70.5%
51506	1500	000	Small Equipment	425	550	-22.7%
51507	1500	000	Supplies	8,260	3,000	175.3%
51901	1500	000	Travel	7,940	8,003	-0.8%
Total Expenses				910,840	859,455	6.0%

SCHEDULE IX-A-4

OPERATING EXPENSES

1600 CUSTOMER RELATIONS SECTION

ACCOUNTING CODE					FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE		BUDGET	BUDGET	% CHANGE
50101	1600	000	Salaries		110,639	148,330	-25.4%
50201	1600	000	Insurance Benefits		12,433	14,250	-12.8%
50203/04	1600	000	Retirement/401K Match		8,675	13,802	-37.1%
50205	1600	000	Social Security		8,465	11,348	-25.4%
51106	1600	000	Professional/Education		598	2,098	-71.5%
51207	1600	000	Printing		3,000	4,000	-25.0%
51259	1600	000	Contracted Services-Other		84,500	63,080	34.0%
51505	1600	000	Promotional		18,500	33,300	-44.4%
51507	1600	000	Supplies		650	650	0.0%
51901	1600	000	Travel		2,200	2,200	0.0%
Total Expenses					249,660	293,058	-14.8%

SCHEDULE IX-A-5

OPERATING EXPENSES

1700 GUEST SERVICES SECTION

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	1700	000	Salaries	551,033	509,139	8.2%
50201	1700	000	Insurance Benefits	98,745	84,272	17.2%
50202	1700	000	Accident Insurance	350	350	0.0%
50203/04	1700	000	Retirement/401K Match	63,044	53,414	18.0%
50205	1700	000	Social Security	42,154	38,947	8.2%
51101	1700	000	Uniforms	6,200	8,750	-29.1%
51106	1700	000	Professional/Education	2,321	2,236	3.8%
51201	1700	000	Advertising	0	1,800	-100.0%
51207	1700	000	Printing	3,404	1,000	240.4%
51259	1700	000	Contracted Services-Other	8,812	7,500	17.5%
51505	1700	000	Promotional	18,880	16,710	13.0%
51506	1700	000	Small Equipment	1,650	4,100	-59.8%
51507	1700	000	Supplies	4,647	3,420	35.9%
51601	1700	000	Insurance	16,900	14,100	19.9%
51901	1700	000	Travel	1,580	3,500	-54.9%
Total Expenses				819,720	749,238	9.4%

SCHEDULE IX-A-6

OPERATING EXPENSES

1800 EMPLOYEE DEVELOPMENT SECTION

ACCOUNTING CODE					FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE		BUDGET	BUDGET	% CHANGE
50101	1800	000	Salaries		151,555	147,145	3.0%
50201	1800	000	Insurance Benefits		16,651	14,247	16.9%
50203/04	1800	000	Retirement/401K Match		18,293	17,429	5.0%
50205	1800	000	Social Security		11,594	11,256	3.0%
51106	1800	000	Professional/Education		2,828	2,633	7.4%
51108	1800	000	Tuition Assistance		133,745	79,750	67.7%
51207	1800	000	Printing		1,500	2,075	-27.7%
51259	1800	000	Contracted Services-Other		74,900	28,800	160.1%
51505	1800	000	Promotional		775	775	0.0%
51507	1800	000	Supplies		1,625	400	306.3%
51901	1800	000	Travel		3,004	1,966	52.8%
Total Expenses					416,470	306,476	35.9%

SCHEDULE IX-A-7

OPERATING EXPENSES

2000 ADMINISTRATION DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	2000	000	Salaries	579,275	553,557	4.6%
50201	2000	000	Insurance Benefits	66,517	56,875	17.0%
50203/04	2000	000	Retirement/401K Match	68,458	64,300	6.5%
50205	2000	000	Social Security	43,719	41,992	4.1%
51103	2000	000	Moving Expenses	61,000	54,000	13.0%
51106	2000	000	Professional/Education	13,719	12,979	5.7%
51107	2000	000	Unemployment Compensation	30,000	30,000	0.0%
51109	2000	000	Employee Assistance Prgm	0	8,547	-100.0%
51201	2000	000	Advertising	4,000	4,000	0.0%
51205	2000	000	Contracted Services-Technology	70,000	82,218	-14.9%
51207	2000	000	Printing	700	700	0.0%
51259	2000	000	Contracted Services	224,675	175,796	27.8%
51505	2000	000	Promotional	32,600	24,600	32.5%
51507	2000	000	Supplies	2,300	2,300	0.0%
51901	2000	000	Travel	7,975	5,926	34.6%
Total Expenses				1,204,938	1,117,790	7.8%

SCHEDULE IX-A-8

OPERATING EXPENSES

2200 BUSINESS DEVELOPMENT & MANAGEMENT DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	2200	000	Salaries	409,186	274,436	49.1%
50201	2200	000	Insurance Benefits	35,494	21,545	64.7%
50203/04	2200	000	Retirement/401K Match	44,772	29,546	51.5%
50205	2200	000	Social Security	31,303	20,994	49.1%
51106	2200	000	Professional/Education	4,629	3,439	34.6%
51201	2200	000	Advertising	3,000	1,500	100.0%
51507	2200	000	Supplies	2,350	800	193.8%
51705	2200	000	R&M General	0	5,000	-100.0%
51901	2200	000	Travel	8,552	5,215	64.0%
Total Expenses				539,286	362,475	48.8%

SCHEDULE IX-A-9
OPERATING EXPENSES
2300 AUDIT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	2300	000	Salaries	343,720	330,063	4.1%
50201	2300	000	Insurance Benefits	41,514	35,494	17.0%
50203/04	2300	000	Retirement/401K Match	28,568	30,515	-6.4%
50205	2300	000	Social Security	26,295	25,249	4.1%
51106	2300	000	Professional/Education	6,030	5,500	9.6%
51207	2300	000	Printing	120	120	0.0%
51506	2300	000	Small Equipment	600	0	n/a
51507	2300	000	Supplies	400	350	14.3%
51901	2300	000	Travel	1,100	3,060	-64.1%
Total Expenses				448,347	430,351	4.2%

SCHEDULE IX-A-10
OPERATING EXPENSES
2500 FINANCE DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	2500	000	Salaries	788,549	780,456	1.0%
50201	2500	000	Insurance Benefits	75,274	64,496	16.7%
50203/04	2500	000	Retirement/401K Match	83,189	77,485	7.4%
50205	2500	000	Social Security	56,078	55,870	0.4%
51106	2500	000	Professional/Education	8,374	5,375	55.8%
51202	2500	000	Audit Fees	53,775	47,775	12.6%
51205	2500	000	Contracted Services-Technology	66,540	64,040	3.9%
51207	2500	000	Printing	3,905	4,405	-11.4%
51259	2500	000	Contracted Services	34,125	9,100	275.0%
51506	2500	000	Small Equipment	200	575	-65.2%
51507	2500	000	Supplies	4,739	5,301	-10.6%
51901	2500	000	Travel	9,028	5,330	69.4%
51906	2500	000	Postage	11,727	15,240	-23.1%
Total Expenses				1,195,503	1,135,448	5.3%

SCHEDULE IX-A-11
OPERATING EXPENSES
2600 PROCUREMENT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	2600	000	Salaries	327,883	301,428	8.8%
50201	2600	000	Insurance Benefits	33,383	26,750	24.8%
50203/04	2600	000	Retirement/401K Match	38,474	29,676	29.6%
50205	2600	000	Social Security	25,082	23,060	8.8%
51106	2600	000	Professional/Education	4,177	3,143	32.9%
51207	2600	000	Printing	625	1,310	-52.3%
51259	2600	000	Contracted Services	0	21,332	-100.0%
51301	2600	000	Copying	75,713	75,713	0.0%
51506	2600	000	Small Equipment	350	700	-50.0%
51507	2600	000	Supplies	15,600	13,815	12.9%
51901	2600	000	Travel	2,282	1,960	16.4%
Total Expenses				523,569	498,887	4.9%

SCHEDULE IX-A-12

OPERATING EXPENSES

2700 INFORMATION SERVICES DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	2700	000	Salaries	1,966,493	1,864,361	5.5%
50201	2700	000	Insurance Benefits	212,316	181,392	17.0%
50203/04	2700	000	Retirement/401K Match	203,486	192,320	5.8%
50205	2700	000	Social Security	147,117	139,693	5.3%
51101	2700	000	Uniforms	2,085	1,675	24.5%
51105	2700	000	Physical Examinations	110	165	-33.3%
51106	2700	000	Professional/Education	22,458	15,537	44.5%
51205	2700	000	Contracted Services-Technology	764,721	615,480	24.2%
51207	2700	000	Printing	280	210	33.3%
51259	2700	000	Contracted Services-Other	60,000	50,440	19.0%
51405	2700	000	Telecommunications	12,508	10,071	24.2%
51501	2700	000	Hardware/Computer	201,029	41,711	382.0%
51502	2700	000	Software	72,369	28,494	154.0%
51504	2700	000	Printer Supplies	5,551	3,788	46.5%
51506	2700	000	Small Equipment	3,900	17,379	-77.6%
51507	2700	000	Supplies	85,818	76,155	12.7%
51508	2700	000	Media & Documentation	748	788	-5.1%
51701	2700	000	R&M Computer Hardware	3,500	170,450	-97.9%
51705	2700	000	R&M General	0	1,500	-100.0%
51901	2700	000	Travel	19,041	20,149	-5.5%
Total Expenses				3,783,530	3,431,758	10.3%

SCHEDULE IX-A-13

OPERATING EXPENSES

4000 FACILITIES ENGINEERING DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4000	000	Salaries	756,316	653,438	15.7%
50201	4000	000	Insurance Benefits	58,852	43,428	35.5%
50203/04	4000	000	Retirement/401K Match	78,407	68,014	15.3%
50205	4000	000	Social Security	52,860	45,189	17.0%
51106	4000	000	Professional/Education	5,705	4,879	16.9%
51207	4000	000	Printing	80	80	0.0%
51259	4000	000	Contracted Services-Other	5,000	10,000	-50.0%
51507	4000	000	Supplies	1,330	1,730	-23.1%
51601	4000	000	Insurance	23,500	19,300	21.8%
51901	4000	000	Travel	5,791	5,351	8.2%
Total Expenses				987,841	851,409	16.0%

SCHEDULE IX-A-14
OPERATING EXPENSES
4100 FUELING SYSTEMS

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	4100	000	Salaries	632,779	623,007	1.6%
50201	4100	000	Insurance Benefits	94,938	83,238	14.1%
50203/04	4100	000	Retirement/401K Match	53,330	54,273	-1.7%
50205	4100	000	Social Security	48,410	47,657	1.6%
51101	4100	000	Uniforms	3,380	3,380	0.0%
51105	4100	000	Physical Examinations	50	50	0.0%
51106	4100	000	Professional/Education	3,700	1,850	100.0%
51259	4100	000	Contracted Services	52,255	75,945	-31.2%
51506	4100	000	Small Equipment	18,525	8,800	110.5%
51507	4100	000	Supplies	44,404	42,504	4.5%
51601	4100	000	Insurance	16,900	13,800	22.5%
51704	4100	000	R&M Equipment	23,944	53,754	-55.5%
51901	4100	000	Travel	50	2,800	-98.2%
Total Expenses				992,665	1,011,058	-1.8%

SCHEDULE IX-A-15

OPERATING EXPENSES

4200 PLANNING & ENVIRONMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4200	000	Salaries	242,592	228,830	6.0%
50201	4200	000	Insurance Benefits	25,027	21,396	17.0%
50203/04	4200	000	Retirement/401K Match	29,281	27,104	8.0%
50205	4200	000	Social Security	18,443	17,504	5.4%
51106	4200	000	Professional/Education	3,960	3,930	0.8%
51207	4200	000	Printing	135	135	0.0%
51259	4200	000	Contracted Services	32,899	17,909	83.7%
51506	4200	000	Small Equipment	150	0	n/a
51507	4200	000	Supplies	696	671	3.7%
51901	4200	000	Travel	2,740	2,460	11.4%
51905	4200	000	Permit Administration	6,370	5,970	6.7%
Total Expenses				362,293	325,909	11.2%

SCHEDULE IX-A-16

OPERATING EXPENSES

4300 BUILDING & BUILDING SYSTEMS

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	4300	000	Salaries	180,972	180,648	0.2%
50201	4300	000	Insurance Benefits	14,672	12,580	16.6%
50203/04	4300	000	Retirement/401K Match	20,514	20,069	2.2%
50205	4300	000	Social Security	13,845	13,787	0.4%
51106	4300	000	Professional/Education	4,125	3,350	23.1%
51901	4300	000	Travel	4,198	3,804	10.4%
Total Expenses				238,326	234,238	1.7%

SCHEDULE IX-A-17
OPERATING EXPENSES
4500 NOISE SECTION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	4500	000	Salaries	68,734	65,586	4.8%
50201	4500	000	Insurance Benefits	8,303	7,098	17.0%
50203/04	4500	000	Retirement/401K Match	8,297	7,768	6.8%
50205	4500	000	Social Security	5,259	5,017	4.8%
51106	4500	000	Professional/Education	1,550	1,550	0.0%
51259	4500	000	Contracted Services	48,000	0	n/a
51401	4500	000	Electricity	3,415	2,212	54.4%
51506	4500	000	Small Equipment	700	700	0.0%
51507	4500	000	Supplies	200	200	0.0%
51601	4500	000	Insurance	1,400	1,200	16.7%
51704	4500	000	R&M Equipment	1,100	1,080	1.9%
51711	4500	000	R&M Computer Software	88,000	0	n/a
51901	4500	000	Travel	1,300	1,290	0.8%
Total Expenses				236,258	93,701	152.1%

SCHEDULE IX-A-18
OPERATING EXPENSES
4600 GIS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	4600	000	Salaries	137,542	177,957	-22.7%
50201	4600	000	Insurance Benefits	16,606	14,347	15.7%
50203/04	4600	000	Retirement/401K Match	16,601	16,658	-0.3%
50205	4600	000	Social Security	10,522	13,614	-22.7%
51106	4600	000	Professional/Education	1,345	940	43.1%
51207	4600	000	Printing	250	250	0.0%
51259	4600	000	Contracted Services	63,000	23,000	173.9%
51504	4600	000	Printer Supplies	0	1,462	-100.0%
51901	4600	000	Travel	2,778	3,113	-10.8%
Total Expenses				248,644	251,341	-1.1%

SCHEDULE IX-A-19

OPERATING EXPENSES

5000 MAINTENANCE DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	5000	000	Salaries	2,898,976	2,763,769	4.9%
50201	5000	000	Insurance Benefits	453,792	380,748	19.2%
50203/04	5000	000	Retirement/401K Match	310,584	303,418	2.4%
50205	5000	000	Social Security	221,772	211,427	4.9%
51101	5000	000	Uniforms	46,150	46,561	-0.9%
51105	5000	000	Physical Examinations	1,525	1,213	25.7%
51106	5000	000	Professional/Education	9,990	15,460	-35.4%
51259	5000	000	Contracted Services	1,080	1,080	0.0%
51506	5000	000	Small Equipment	34,210	30,464	12.3%
51507	5000	000	Supplies	20,650	20,345	1.5%
51601	5000	000	Insurance	119,000	112,200	6.1%
51705	5000	000	R&M General	1,000	1,000	0.0%
51706	5000	000	R&M HVAC	20,000	0	n/a
51901	5000	000	Travel	22,909	3,405	572.8%
Total Expenses				4,161,638	3,891,090	7.0%

SCHEDULE IX-A-20

OPERATING EXPENSES

5400 FLEET MAINTENANCE SECTION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	5400	000	Salaries	356,738	342,485	4.2%
50201	5400	000	Insurance Benefits	49,636	42,420	17.0%
50203/04	5400	000	Retirement/401K Match	36,951	40,568	-8.9%
50205	5400	000	Social Security	27,292	26,199	4.2%
51101	5400	000	Uniforms	3,500	3,350	4.5%
51106	5400	000	Professional/Education	300	300	0.0%
51503	5400	000	Fuel-Vehicles & Equipment	591,048	653,443	-9.5%
51506	5400	000	Small Equipment	16,970	16,417	3.4%
51507	5400	000	Supplies	296,800	326,000	-9.0%
51601	5400	000	Insurance	10,800	9,000	20.0%
51705	5400	000	R&M General	125,625	137,790	-8.8%
51901	5400	000	Travel	5,405	0	n/a
Total Expenses				1,521,065	1,597,972	-4.8%

SCHEDULE IX-A-21

OPERATING EXPENSES

6000 LAW ENFORCEMENT DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	6000	000	Salaries	2,120,224	2,055,893	3.1%
50201	6000	000	Insurance Benefits	272,859	233,213	17.0%
50203/04	6000	000	Retirement/401K Match	211,957	197,908	7.1%
50205	6000	000	Social Security	162,224	157,301	3.1%
51101	6000	000	Uniforms	27,262	28,672	-4.9%
51105	6000	000	Physical Examinations	34,495	28,375	21.6%
51106	6000	000	Professional/Education	3,669	6,659	-44.9%
51205	6000	000	Contracted Services-Technology	1,200	1,200	0.0%
51207	6000	000	Printing	745	628	18.6%
51208	6000	000	DCI Access Fees	4,032	3,744	7.7%
51259	6000	000	Contracted Services-Other	1,200	1,200	0.0%
51506	6000	000	Small Equipment	5,447	12,659	-57.0%
51507	6000	000	Supplies	15,641	15,500	0.9%
51601	6000	000	Insurance	87,300	77,800	12.2%
51704	6000	000	R&M Equipment	4,470	1,518	194.5%
51901	6000	000	Travel	6,575	6,575	0.0%
51907	6000	000	K9 Program	5,380	2,500	115.2%
Total Expenses				2,964,680	2,831,345	4.7%

SCHEDULE IX-A-22

OPERATING EXPENSES

6500 AIRPORT FIRE-RESCUE DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	6500	000	Salaries	1,085,239	1,065,360	1.9%
50201	6500	000	Insurance Benefits	157,036	132,487	18.5%
50203/04	6500	000	Retirement/401K Match	126,221	119,228	5.9%
50205	6500	000	Social Security	83,020	81,494	1.9%
51101	6500	000	Uniforms	21,880	25,490	-14.2%
51105	6500	000	Physical Examinations	7,925	5,820	36.2%
51106	6500	000	Professional/Education	6,761	5,490	23.2%
51207	6500	000	Printing	1,100	700	57.1%
51406	6500	000	Cable Television	1,800	1,800	0.0%
51506	6500	000	Small Equipment	6,175	5,695	8.4%
51507	6500	000	Supplies	16,750	26,750	-37.4%
51601	6500	000	Insurance	39,600	37,700	5.0%
51704	6500	000	R&M Equipment	26,592	12,225	117.5%
51901	6500	000	Travel	19,500	9,640	102.3%
Total Expenses				1,599,599	1,529,879	4.6%

SCHEDULE IX-A-23
OPERATING EXPENSES
7000 OPERATIONS DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	7000	000	Salaries	968,905	954,739	1.5%
50201	7000	000	Insurance Benefits	108,183	92,600	16.8%
50203/04	7000	000	Retirement/401K Match	114,511	99,956	14.6%
50205	7000	000	Social Security	73,313	70,173	4.5%
51101	7000	000	Uniforms	750	0	n/a
51106	7000	000	Professional/Education	3,740	3,915	-4.5%
51205	7000	000	Contracted Services-Technology	3,560	3,300	7.9%
51207	7000	000	Printing	1,825	1,825	0.0%
51259	7000	000	Contracted Services-Other	2,550	0	n/a
51506	7000	000	Small Equipment	2,420	6,924	-65.0%
51507	7000	000	Supplies	3,500	3,500	0.0%
51509	7000	000	Supplies - ID System	48,858	41,013	19.1%
51601	7000	000	Insurance	23,800	21,000	13.3%
51704	7000	000	R&M Equipment	4,745	0	n/a
51901	7000	000	Travel	8,700	10,900	-20.2%
Total Expenses				1,369,360	1,309,845	4.5%

SCHEDULE IX-A-24
OPERATING EXPENSES
7200 COMMUNICATIONS DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	7200	000	Salaries	437,371	426,334	2.6%
50201	7200	000	Insurance Benefits	78,151	70,231	11.3%
50203/04	7200	000	Retirement/401K Match	48,666	44,060	10.5%
50205	7200	000	Social Security	33,461	32,617	2.6%
51101	7200	000	Uniforms	500	0	n/a
51105	7200	000	Physical Examinations	300	0	n/a
51106	7200	000	Professional/Education	1,200	700	71.4%
51208	7200	000	DCI Access Fees	1,800	1,800	0.0%
51259	7200	000	Contracted Services-Other	16,000	16,000	0.0%
51506	7200	000	Small Equipment	33,800	39,895	-15.3%
51507	7200	000	Supplies	1,000	1,000	0.0%
51601	7200	000	Insurance	14,100	11,700	20.5%
51704	7200	000	R&M Equipment	14,000	28,500	-50.9%
51901	7200	000	Travel	600	600	0.0%
Total Expenses				680,949	673,437	1.1%

SCHEDULE IX-A-25
OPERATING EXPENSES
7500 PARKING DEPARTMENT

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	7500	000	Salaries	758,289	719,432	5.4%
50201	7500	000	Insurance Benefits	119,565	105,606	13.2%
50203/04	7500	000	Retirement/401K Match	76,359	77,925	-2.0%
50205	7500	000	Social Security	57,778	55,034	5.0%
51101	7500	000	Uniforms	1,326	2,077	-36.2%
51106	7500	000	Professional/Education	4,740	4,385	8.1%
51201	7500	000	Advertising	2,500	0	n/a
51207	7500	000	Printing	25,070	35,105	-28.6%
51241	7500	000	Credit Card Fees	840,000	820,000	2.4%
51251	7500	000	Contracted Services-Labor	561,816	487,526	15.2%
51504	7500	000	Printer Supplies	3,250	1,792	81.4%
51506	7500	000	Small Equipment	0	1,812	-100.0%
51507	7500	000	Supplies	4,272	6,808	-37.3%
51601	7500	000	Insurance	25,800	23,300	10.7%
51704	7500	000	R&M Equipment	6,600	1,100	500.0%
51705	7500	000	R&M General	500	500	0.0%
51901	7500	000	Travel	2,938	5,316	-44.7%
51903	7500	000	Abandoned Vehicles	1,260	2,360	-46.6%
Total Expenses				2,492,063	2,350,078	6.0%

SCHEDULE IX-A-26

OPERATING EXPENSES

8000 GROUND TRANSPORTATION DEPARTMENT

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
50101	8000	000	Salaries	132,304	122,946	7.6%
50201	8000	000	Insurance Benefits	16,588	14,169	17.1%
50203/04	8000	000	Retirement/401K Match	15,969	14,563	9.7%
50205	8000	000	Social Security	10,121	9,406	7.6%
51101	8000	000	Uniforms	100	100	0.0%
51105	8000	000	Physical Examinations	200	0	n/a
51106	8000	000	Professional/Education	1,800	1,400	28.6%
51207	8000	000	Printing	2,545	2,540	0.2%
51241	8000	000	Credit Card Fees	1,750	1,750	0.0%
51251	8000	000	Contracted Services-Labor	1,123,158	1,065,685	5.4%
51506	8000	000	Small Equipment	3,150	4,200	-25.0%
51507	8000	000	Supplies	1,000	1,085	-7.8%
51601	8000	000	Insurance	17,700	16,700	6.0%
51704	8000	000	R&M Equipment	25,200	23,449	7.5%
51901	8000	000	Travel	6,380	2,190	191.3%
Total Expenses				1,357,965	1,280,183	6.1%

SCHEDULE IX-A-27

OPERATING EXPENSES

8400 TRAFFIC CONTROL SECTION

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
50101	8400	000	Salaries	982,228	984,925	-0.3%
50201	8400	000	Insurance Benefits	205,132	182,168	12.6%
50203/04	8400	000	Retirement/401K Match	98,747	93,574	5.5%
50205	8400	000	Social Security	75,143	75,348	-0.3%
51101	8400	000	Uniforms	19,811	19,641	0.9%
51105	8400	000	Physical Examinations	396	158	150.6%
51106	8400	000	Professional/Education	1,841	1,000	84.1%
51207	8400	000	Printing	1,865	2,085	-10.6%
51506	8400	000	Small Equipment	5,315	1,777	199.1%
51507	8400	000	Supplies	2,100	1,750	20.0%
51601	8400	000	Insurance	36,600	30,500	20.0%
51704	8400	000	R&M Equipment	3,350	1,250	168.0%
51901	8400	000	Travel	160	160	0.0%
Total Expenses				1,432,688	1,394,336	2.8%

SCHEDULE IX-A-28

OPERATING EXPENSES

8500 TERMINAL SERVICES DEPARTMENT

ACCOUNTING CODE					FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE		BUDGET	BUDGET	% CHANGE
50101	8500	000	Salaries		92,109	90,672	1.6%
50201	8500	000	Insurance Benefits		8,378	7,179	16.7%
50203/04	8500	000	Retirement/401K Match		6,604	8,019	-17.6%
50205	8500	000	Social Security		7,047	6,937	1.6%
51259	8500	000	Contracted Services-Other		0	4,776	-100.0%
51601	8500	000	Insurance		2,200	2,100	4.8%
Total Expenses					116,338	119,683	-2.8%

SCHEDULE IX-A-29

OPERATING EXPENSES

010 AIR: AIRFIELD COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>011 Airfield</u>						
51205	2700	011	Contracted Services-Technology	0	95,000	-100.0%
51252	7000	011	Contracted Services-Avsec	109,296	106,106	3.0%
51259	2700	011	Contracted Services-Other	0	23,373	-100.0%
51259	4000	011	Contracted Services-Other	95,000	814,840	-88.3%
51259	4200	011	Contracted Services-Other	55,000	51,000	7.8%
51259	7000	011	Contracted Services-Other	3,000	3,000	0.0%
51401	5000	011	Electricity	109,177	150,064	-27.2%
51402	5000	011	Natural Gas/Heating	4,000	4,000	0.0%
51405	2700	011	Telecommunications	16,688	19,760	-15.5%
51503	5000	011	Fuel-Vehicles & Equipment	4,230	2,790	51.6%
51507	2700	011	Supplies	490	1,160	-57.8%
51507	5000	011	Supplies	133,500	106,612	25.2%
51507	7000	011	Supplies	20,202	21,170	-4.6%
51601	2200	011	Insurance	128,200	85,300	50.3%
51701	2700	011	R&M Computer Hardware	0	10,000	-100.0%
51704	7000	011	R&M Equipment	1,000	950	5.3%
51705	5000	011	R&M General	68,650	51,750	32.7%
51706	5000	011	R&M HVAC	650	650	0.0%
51708	5000	011	R&M Snow Removal	0	0	n/a
Total Airfield Complex Expenses				749,083	1,547,525	-51.6%

SCHEDULE IX-A-30

OPERATING EXPENSES

020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>021 Terminal 1</u>						
51255	8500	021	Contracted Services-BHS & PBB	508,489	124,928	307.0%
51401	5000	021	Electricity	585,139	526,018	11.2%
51402	5000	021	Fuel-Natural Gas	86,000	92,000	-6.5%
51405	2700	021	Telecommunications	2,980	3,350	-11.0%
51406	2700	021	Cable Television	10,800	5,650	91.2%
51501	2700	021	Hardware/Computer	500	0	n/a
51503	5000	021	Fuel-Vehicles & Equipment	1,485	2,753	-46.1%
51506	2700	021	Small Equipment	350	1,523	-77.0%
51507	2700	021	Supplies	28,799	0	n/a
51507	5000	021	Supplies	21,500	21,450	0.2%
51507	8500	021	Supplies-BHS & PBB	24,000	113,500	-78.9%
51601	2200	021	Insurance	50,100	74,300	-32.6%
51603	2200	021	Insurance Claim	5,300	7,068	-25.0%
51702	2700	021	Public Address System	0	500	-100.0%
51703	5000	021	R&M Elevators/Escalators	56,537	62,032	-8.9%
51704	6500	021	R&M Equipment	5,194	5,772	-10.0%
51705	5000	021	R&M General	27,435	20,753	32.2%
51706	5000	021	R&M HVAC	111,355	76,741	45.1%
51707	8500	021	R&M Janitorial	1,118,527	835,357	33.9%
51905	5000	021	Permit Administration	3,915	2,345	67.0%
Total Terminal 1 Expenses				2,648,405	1,976,040	34.0%

022 Terminal 2

51205	2700	022	Contracted Services-Technology	76,943	87,738	-12.3%
51254	7000	022	Contracted Services-Ramp Tower	869,661	919,633	-5.4%
51255	8500	022	Contracted Services-BHS & PBB	1,550,465	2,338,028	-33.7%
51257	2700	022	Contracted Services-AOIS	636,000	669,400	-5.0%
51259	2200	022	Contracted Services-Other	17,000	0	n/a
51259	2700	022	Contracted Services-Other	0	36,245	-100.0%
51259	7000	022	Contracted Services-Other	0	600	-100.0%
51401	5000	022	Electricity	1,975,372	1,959,897	0.8%
51405	2700	022	Telecommunications	22,306	26,290	-15.2%
51406	2700	022	Cable Television	23,400	13,560	72.6%
51501	2700	022	Hardware/Computer	6,700	139,333	-95.2%
51504	2700	022	Printer Supplies	356	356	0.0%
51507	2700	022	Supplies	191,482	234,325	-18.3%
51507	5000	022	Supplies	94,620	108,150	-12.5%
51507	8500	022	Supplies-BHS & PBB	380,000	272,348	39.5%
51601	2200	022	Insurance	378,500	577,000	-34.4%
51603	2200	022	Insurance Claim	17,400	23,200	-25.0%
51701	2700	022	R&M Computer Hardware	15,750	26,200	-39.9%
51702	2700	022	Public Address System	4,000	5,200	-23.1%
51703	5000	022	R&M Elevators/Escalators	383,070	372,696	2.8%
51704	2700	022	R&M Equipment	2,200	0	n/a
51704	6500	022	R&M Equipment	61,352	41,913	46.4%
51705	5000	022	R&M General	163,986	175,258	-6.4%
51706	5000	022	R&M HVAC	161,575	158,489	1.9%
51707	8500	022	R&M Janitorial	3,584,098	3,406,468	5.2%
51905	5000	022	Permit Administration	8,150	8,100	0.6%
Total Terminal 2 Expenses				10,624,386	11,600,427	-8.4%

SCHEDULE IX-A-30 CONTINUED
OPERATING EXPENSES
020 TRM: TERMINAL COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>028 Central Energy Plant</u>						
51205	2700	028	Contracted Services-Technology	7,335	6,700	9.5%
51401	5000	028	Electricity	667,296	659,092	1.2%
51402	5000	028	Fuel-Natural Gas	241,000	213,000	13.1%
51405	2700	028	Telecommunications	638	875	-27.1%
51503	5000	028	Fuel-Vehicles and Equipment	14,305	16,153	-11.4%
51507	5000	028	Supplies	1,600	1,400	14.3%
51601	2200	028	Insurance	7,500	12,200	-38.5%
51704	6500	028	R&M Equipment	1,433	1,788	-19.9%
51705	5000	028	R&M General	32,650	31,550	3.5%
51706	5000	028	R&M HVAC	127,660	117,310	8.8%
51707	8500	028	R&M Janitorial	18,250	12,611	44.7%
51905	5000	028	Permit Administration	330	330	0.0%
Total Central Energy Plant				1,119,997	1,073,009	4.4%
Total Terminal Complex Expenses				14,392,789	14,649,476	-1.8%

SCHEDULE IX-A-31

OPERATING EXPENSES

030 CGO: CARGO COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>031 North Cargo</u>						
51401	5000	031	Electricity	32,587	29,104	12.0%
51405	2700	031	Telecommunications	417	400	4.3%
51507	5000	031	Supplies	2,000	2,000	0.0%
51601	2200	031	Insurance	10,700	16,200	-34.0%
51705	5000	031	R&M General	1,000	1,000	0.0%
Total North Cargo Expenses				46,704	48,704	-4.1%
<u>032 South Cargo 1 & 2</u>						
51401	5000	032	Electricity	16,716	12,462	34.1%
51402	5000	032	Fuel-Natural Gas	26,000	13,000	100.0%
51405	2700	032	Telecommunications	4,644	3,900	19.1%
51507	5000	032	Supplies	1,000	1,000	0.0%
51601	2200	032	Insurance	7,800	11,500	-32.2%
51704	6500	032	R&M Equipment	2,812	2,735	2.8%
51705	5000	032	R&M General	3,500	3,500	0.0%
51706	5000	032	R&M HVAC	4,000	4,000	0.0%
Total South Cargo 1 & 2 Expenses				66,472	52,097	27.6%
<u>033 South Cargo 3</u>						
51401	5000	033	Electricity	59,760	54,448	9.8%
51405	2700	033	Telecommunications	549	550	-0.2%
51507	5000	033	Supplies	4,000	6,000	-33.3%
51601	2200	033	Insurance	12,400	18,900	-34.4%
51603	2200	033	Insurance Claim	250	333	-24.9%
51703	5000	033	R & M Elevators/Escalators	1,620	1,620	0.0%
51704	6500	033	R&M Equipment	2,334	2,543	-8.2%
51705	5000	033	R&M General	11,560	7,990	44.7%
51706	5000	033	R&M HVAC	1,500	1,500	0.0%
51707	8500	033	R&M Janitorial	4,330	4,286	1.0%
51905	5000	033	Permit Administration	175	315	-44.4%
Total South Cargo 3 Expenses				98,478	98,485	0.0%
Total Cargo Complex Expenses				211,654	199,286	6.2%

SCHEDULE IX-A-32

OPERATING EXPENSE

040 FFM: FUEL FARM COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	FIXED RENT	BUDGET	BUDGET	% CHANGE
<u>041 Fuel Farm</u>						
51205	2700	041	Contracted Services-Technology	30,750	30,750	0.0%
51401	5000	041	Electricity	68,297	68,572	-0.4%
51402	5000	041	Fuel-Natural Gas	5,000	4,000	25.0%
51405	2700	041	Telecommunications	3,199	3,320	-3.6%
51503	5000	041	Fuel-Vehicles and Equipment	405	358	13.1%
51507	5000	041	Supplies	3,260	3,260	0.0%
51601	2200	041	Insurance	12,700	19,500	-34.9%
51704	6500	041	R&M Equipment	637	643	-0.9%
51705	5000	041	R&M General	5,380	3,860	39.4%
51706	5000	041	R&M HVAC	500	500	0.0%
51707	8500	041	R&M Janitorial	13,950	12,706	9.8%
Total Fuel Farm Complex Expenses				144,078	147,469	-2.3%

SCHEDULE IX-A-33

OPERATING EXPENSES

050 GAV: GENERAL AVIATION COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	% CHANGE
<u>051 General Aviation-General</u>						
51401	5000	051	Electricity	15,480	11,777	31.4%
51402	5000	051	Fuel-Natural Gas	7,000	0	n/a
51405	2700	051	Telecommunications	417	400	4.3%
51507	5000	051	Supplies	5,000	2,000	150.0%
51601	2200	051	Insurance	8,700	9,300	-6.5%
51603	2200	051	Insurance Claim	500	667	-25.0%
51703	5000	051	R&M Elevator/Escalator	1,620	1,620	0.0%
51705	5000	051	R&M General	2,875	2,875	0.0%
51706	5000	051	R&M HVAC	50,230	3,229	1455.6%
51707	8500	051	R&M Janitorial	2,900	2,379	21.9%
51905	5000	051	Permit Administration	245	245	0.0%
Total General Aviation-General Complex Expenses				94,967	34,492	175.3%
<u>052 General Aviation-Terminal</u>						
51259	2200	052	Contracted Services-Bldg Mgr	162,000	162,298	-0.2%
51259	2700	052	Contracted Services-Other	0	15,319	-100.0%
51259	7000	052	Contracted Services	2,350	0	n/a
51259	8500	052	Contracted Services	0	1,800	-100.0%
51401	5000	052	Electricity	56,540	51,649	9.5%
51402	5000	052	Fuel-Natural Gas	34,000	29,000	17.2%
51405	2700	052	Telecommunications	1,610	1,850	-13.0%
51406	2700	052	Cable Television	5,400	2,260	138.9%
51503	5000	052	Fuel-Vehicles and Equipment	165	179	-7.8%
51507	2700	052	Supplies	0	1,500	-34.6%
51507	5000	052	Supplies	4,935	1,700	190.3%
51507	7000	052	Supplies	0	400	-100.0%
51601	2200	052	Insurance	4,500	4,200	7.1%
51603	2200	052	Insurance Claim	250	333	-25.0%
51703	5000	052	R&M Elevator/Escalator	1,620	1,620	0.0%
51704	6500	052	R&M Equipment	2,202	4,080	-46.0%
51705	5000	052	R&M General	19,345	8,599	2,959
51706	5000	052	R&M HVAC	19,955	4,954	302.8%
51707	8500	052	R&M Janitorial	59,750	60,108	-0.6%
51905	5000	052	Permit Administration	70	245	-71.4%
Total General Aviation-Terminal Complex Expenses				374,692	352,094	6.4%
Total General Aviation Complex Expenses				469,659	386,586	21.5%

SCHEDULE IX-A-34

OPERATING EXPENSES

060 RAC: RENTAL CAR COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>061 Rental Car</u>						
51401	5000	061	Electricity	1,722	1,900	-9.4%
51405	2700	061	Telecommunications	417	400	0.0%
51601	2200	061	Insurance	13,000	10,500	23.8%
51603	2200	061	Insurance Claim	250	333	-25.0%
Total Rental Car Complex Expenses				15,389	13,133	17.2%

SCHEDULE IX-A-35

OPERATING EXPENSES

070 OTH: OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>071 Authority Building</u>						
51259	4000	071	Contracted Services-Other	0	45,806	-100.0%
51401	5000	071	Electricity	44,160	42,260	4.5%
51402	5000	071	Fuel-Natural Gas	9,000	7,000	28.6%
51405	2700	071	Telecommunications	25,701	23,200	10.8%
51406	2700	071	Cable Television	900	565	59.3%
51501	2700	071	Hardware/Computer	2,750	0	n/a
51503	5000	071	Fuel-Vehicles & Equipment	165	215	-23.3%
51507	2700	071	Supplies	0	1,300	-100.0%
51507	5000	071	Supplies	6,325	6,325	0.0%
51601	2200	071	Insurance	8,300	9,800	-15.3%
51701	2700	071	R&M Computer Hardware	800	800	0.0%
51703	5000	071	R&M Elevators/Escalators	1,620	1,620	0.0%
51704	6500	071	R&M Equipment	2,652	4,358	-39.1%
51705	5000	071	R&M/B&G General	11,537	10,222	12.9%
51706	5000	071	R&M/B&G HVAC	33,205	6,504	410.5%
51707	8500	071	R&M/B&G Janitorial	78,500	78,371	0.2%
51905	5000	071	Permit Administration	245	245	0.0%
Total Authority Building Expenses				225,860	238,591	-5.3%
<u>073 Maintenance Building</u>						
51259	4000	073	Contracted Services-Other	0	58,403	-100.0%
51401	5000	073	Electricity	62,222	59,354	4.8%
51402	5000	073	Fuel-Natural Gas	75,000	47,963	56.4%
51405	2700	073	Telecommunications	26,240	22,550	16.4%
51406	2700	073	Cable Television	1,800	0	n/a
51503	5000	073	Fuel-Vehicles & Equipment	1,600	4,903	-67.4%
51507	2700	073	Supplies	1,500	0	n/a
51507	5000	073	Supplies	21,130	9,580	120.6%
51601	2200	073	Insurance	8,500	13,100	-35.1%
51704	6500	073	R&M Equipment	1,910	4,400	-56.6%
51705	5000	073	R&M/B&G General	15,936	30,061	-47.0%
51706	5000	073	R&M/B&G HVAC	6,605	5,389	22.6%
51707	8500	073	R&M/B&G Janitorial	53,350	43,937	21.4%
51905	5000	073	Permit Administration	105	70	50.0%
Total Maintenance Building Expenses				275,898	299,710	-7.9%
<u>074 Operations Center - AOC</u>						
51401	5000	074	Electricity	134,111	128,373	4.5%
51402	5000	074	Fuel-Natural Gas	26,000	20,000	30.0%
51405	2700	074	Telecommunications	56,500	54,400	3.9%
51406	2700	074	Cable Television	4,500	565	696.5%
51501	2700	074	Computer Hardware	1,500	1,960	-23.5%
51503	5000	074	Fuel-Vehicles & Equipment	810	966	-16.1%
51506	2700	074	Small Equipment	8,950	0	n/a
51507	2700	074	Supplies	0	2,515	-100.0%
51507	5000	074	Supplies	7,625	5,520	38.1%
51601	2200	074	Insurance	10,400	13,100	-20.6%
51703	5000	074	R&M Elevators/Escalators	3,240	3,240	0.0%
51704	6500	074	R&M Equipment	5,252	7,243	-27.5%
51705	5000	074	R&M/B&G General	26,350	17,883	47.3%
51706	5000	074	R&M/B&G HVAC	32,135	29,128	10.3%
51707	8500	074	R&M/B&G Janitorial	110,800	106,378	4.2%
51905	5000	074	Permit Administration	420	490	-14.3%
Total Operations Center - AOC Expenses				428,593	391,761	9.4%
<u>075 Centralized Waste Complex</u>						
51401	5000	075	Electricity	2,089	1,987	5.1%
51507	5000	075	Supplies	650	650	0.0%
51601	2200	075	Insurance	100	200	-50.0%
51709	5000	075	Waste Disposal	126,650	126,650	0.0%
Total Centralized Waste Complex				129,489	129,487	0.0%

SCHEDULE XI-A-35 CONTINUED

OPERATING EXPENSES

070 OTH: OFFICE & OTHER BUILDINGS COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	ACCOUNT TITLE	BUDGET	BUDGET	
<u>076 Aviation Station</u>						
51401	5000	076	Electricity	1,888	1,965	-3.9%
51405	2700	076	Telecommunications	417	400	4.3%
			Total Aviation Station	2,305	2,365	-2.5%
<u>079 Misc. Other Locations</u>						
51401	5000	079	Electricity	13,530	14,061	-3.8%
51402	5000	079	Fuel-Natural Gas	6,000	6,000	0.0%
51405	2700	079	Telecommunications	4,809	7,050	-31.8%
51507	5000	079	Supplies	1,000	1,000	0.0%
51601	2200	079	Insurance	19,800	28,000	-29.3%
51704	6500	079	R&M Equipment	530	2,143	-75.3%
51705	5000	079	R&M General	10,460	8,460	23.6%
51706	5000	079	R&M HVAC	1,000	1,000	0.0%
51707	8500	079	R&M Janitorial	17,400	17,380	0.1%
			Total Miscellaneous Other Locations	74,529	85,094	-12.4%
			Total Office and Other Locations Complex	1,136,674	1,147,008	-0.9%

SCHEDULE IX-A-36
OPERATING EXPENSES
080 UTL: UTILITIES COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>089 Utilities</u>						
51401	5000	089	Electricity	6,827	6,152	11.0%
51403	5000	089	Water	317,000	274,000	15.7%
51404	5000	089	Sewer	601,000	596,000	0.8%
51503	5000	089	Fuel-Vehicles & Equipment	323	360	-10.3%
51507	5000	089	Supplies	55,525	59,196	-6.2%
51601	2200	089	Insurance	900	1,500	-40.0%
51705	5000	089	R&M General	20,900	16,675	25.3%
51710	5000	089	R&M Water System	10,000	10,000	0.0%
Total Utilities Complex Expenses				1,012,475	963,883	5.0%

SCHEDULE XI-A-37

OPERATING EXPENSES

110 PKG: PARKING COMPLEX

ACCOUNTING CODE			ACCOUNT TITLE	FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX		BUDGET	BUDGET	
<u>111 RDU Parking</u>						
51205	2700	111	Contracted Services-Technology	6,200	1,400	342.9%
51259	4000	111	Contracted Services - Other	260,000	336,556	-22.7%
51401	5000	111	Electricity	824,019	769,707	7.1%
51405	2700	111	Telecommunications	7,419	9,900	-25.1%
51501	2700	111	Computer Hardware	0	1,875	-100.0%
51503	5000	111	Fuel-Vehicles & Equipment	3,230	5,547	-41.8%
51506	2700	111	Small Equipment	2,700	0	n/a
51507	2700	111	Supplies	24,403	1,100	2118.5%
51507	5000	111	Supplies	53,500	44,970	19.0%
51601	2200	111	Insurance	166,000	228,000	-27.2%
51603	2200	111	Insurance Claim	3,850	5,133	-25.0%
51701	2700	111	R&M Computer Hardware	0	1,500	-100.0%
51703	5000	111	R&M Elevators/Escalators	97,715	112,529	-13.2%
51704	2700	111	R&M Equipment	105,000	0	n/a
51704	6500	111	R&M Equipment	4,880	15,384	-68.3%
51705	5000	111	R&M General	47,240	42,315	11.6%
51706	5000	111	R&M HVAC	2,200	1,000	120.0%
51707	8500	111	R&M Janitorial	675,147	182,528	269.9%
51905	5000	111	Permit Administration	3,975	3,975	0.0%
Total Parking Complex Expenses				2,287,478	1,763,419	29.7%

SCHEDULE IX-A-38

OPERATING EXPENSES

120 GTR: GROUND TRANSPORTATION COMPLEX

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	TAXI OPERATION	BUDGET	BUDGET	% CHANGE
<u>121 Taxi Operation</u>						
51405	2700	121	Telecommunications	726	750	-3.2%
51507	5000	121	Supplies	1,000	1,100	-9.1%
51601	2200	121	Insurance	1,100	1,200	-8.3%
51704	6500	121	R&M Equipment	212	335	-36.7%
51705	5000	121	R&M General	1,960	1,960	0.0%
51706	5000	121	R&M HVAC	1,000	0	n/a
51707	8500	121	R&M Janitorial	29,000	25,748	12.6%
Total Taxi Operation Expenses				34,998	31,093	12.6%
<u>129 Ground Transportation Other</u>						
51205	2700	129	Contracted Services-Technology	31,500	27,850	13.1%
51253	4000	129	Landscaping Contract Maintenance	950,000	950,000	0.0%
51259	4000	129	Contracted Services-Other	618,999	609,218	1.6%
51401	5000	129	Electricity	12,119	11,347	6.8%
51405	2700	129	Telecommunications	417	400	4.3%
51507	5000	129	Supplies	17,430	12,000	45.3%
51601	2200	129	Insurance	700	400	75.0%
51603	2200	129	Insurance Claim	2,200	2,933	-25.0%
51705	5000	129	R&M General	12,500	12,475	0.2%
Total Ground Transportation Other Expenses				1,645,865	1,626,623	1.2%
Total Ground Transportation Complex Expenses				1,680,863	1,657,716	1.4%

SCHEDULE X
OPERATING EXPENSES
OPEB & SEPARATION ALLOWANCE

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	% CHANGE
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	
50208	1000	000	Airport Authority & Director	8,400	8,400	0.0%
50208	1200	000	Legal and compliance	3,600	3,600	0.0%
50208	1500	000	Air Service, Marketing and Communications	9,600	9,600	0.0%
50208	1600	000	Customer Relations	3,600	3,600	0.0%
50208	1700	000	Guest Services	19,200	19,200	0.0%
50208	1800	000	Employee Development	3,600	3,600	0.0%
50208	2000	000	Administration	13,200	13,200	0.0%
50208	2200	000	Business Development & Management	4,800	4,800	0.0%
50208	2300	000	Auditing	8,400	8,400	0.0%
50208	2500	000	Finance	14,400	14,400	0.0%
50208	2600	000	Procurement	6,000	6,000	0.0%
50208	2700	000	Information Systems	42,000	42,000	0.0%
50208	4000	000	Facilities & Environmental Department	9,600	9,600	0.0%
50208	4100	000	Fueling Systems	19,200	19,200	0.0%
50208	4200	000	Planning and Environmental	4,800	4,800	0.0%
50208	4300	000	Building and Building Systems	3,600	3,600	0.0%
50208	4500	000	Noise Department	1,200	1,200	0.0%
50208	4600	000	GIS Department	3,600	3,600	0.0%
50208	5000	000	Maintenance Department	86,400	86,400	0.0%
50208	5400	000	Fleet Maintenance Section	9,600	9,600	0.0%
50208/09	6000	000	Law Enforcement Department	76,800	76,800	0.0%
50208	6500	000	Airport Fire-Rescue Department	30,000	30,000	0.0%
50208	7000	000	Operations Department	20,400	20,400	0.0%
50208	7200	000	Communications Department	15,600	15,600	0.0%
50208	7500	000	Parking Department	24,000	24,000	0.0%
50208	8000	000	Ground Transportation Department	3,600	3,600	0.0%
50208	8400	000	Traffic control	42,000	42,000	0.0%
50208	8500	000	Terminal Services	1,200	1,200	0.0%
Total OPEB & Separation Allowance Expense				488,400	488,400	0.0%

Note:

The Governmental Accounting Standards Board (GASB) statement numbers 43 and 45 require all Local Governments to record and disclose the costs of future benefits other than pensions provided to current employees - Other Post-Employment Benefits (OPEB). In addition, Article 12D of Chapter 143 North Carolina General Statutes require that the Authority provide Separation Allowance for Law Enforcement Officers until age 62 and GASB 27 requires recording and disclosure of this annual pension cost. OPEB and Separation Allowance costs are expensed over the "working life" of employees. The Authority funds these costs on a Pay-As-You-Go basis and is now required to disclose and accrue the present value of estimated total future benefits. This accrual is reduced by the current Pay-As-You-Go amounts paid. Thus, the FY 14/15 and FY 13/14 required accrual amounts net of current funding are estimated to be \$488,000. As this net accrual amount of \$488,000 is a non-cash expense, it is excluded from the Cash Flow Schedule.

SCHEDULE XI
OPERATING EXPENSES
DEPRECIATION

ACCOUNTING CODE				FY 2014-2015	FY 2013-2014	
G/L #	DEPT	COMPLEX	COMPLEX/DEPARTMENT	BUDGET	BUDGET	% CHANGE
52101	0000	011	Airfield Complex	6,560,587	5,876,647	11.6%
52101	0000	021	Terminal 1 Complex	3,992,217	1,272,369	213.8%
52101	0000	022	Terminal 2 Complex	18,718,003	18,698,727	0.1%
52101	0000	028	Central Energy Plant	554,593	554,593	0.0%
52101	0000	031	North Cargo	39,645	537,249	-92.6%
52101	0000	033	South Cargo Buildings	153,747	157,332	-2.3%
52101	0000	041	Fuel Farm Complex	591,045	609,184	-3.0%
52101	0000	051	General Aviation Complex	2,723,402	2,696,953	1.0%
52101	0000	052	General Aviation Terminal Complex	248,289	247,825	0.2%
52101	0000	071	Authority Building	353,022	352,058	0.3%
52101	0000	072	NCDOT Building	119,912	119,912	0.0%
52101	0000	073	Maintenance Building	581,825	581,825	0.0%
52101	0000	074	AOC Building	571,112	571,112	0.0%
52101	0000	075	Centralized Waste Complex	93,570	93,570	0.0%
52101	0000	076	Aviation Station	97,218	97,218	0.0%
52101	0000	079	Office & Other Buildings Complex	1,676,780	1,677,279	0.0%
52101	0000	089	Utilities Complex	68,795	83,870	-18.0%
52101	0000	111	Parking Complex	9,360,905	9,407,172	-0.5%
52101	0000	121	Taxi Complex	22,528	32,579	-30.9%
52101	0000	129	Ground Transportation Complex	2,519,534	2,501,567	0.7%
52101	1500	000	Air Service and Marketing Communications Dept.	120,697	92,222	30.9%
52101	2500	000	Finance	77,707	166,789	-53.4%
52101	2700	000	Information Systems	334,785	270,309	23.9%
52101	4000	000	Facilities & Environmental Department	75,518	254,515	-70.3%
52101	5000	000	Maintenance Department	30,171	44,407	-32.1%
52101	5400	000	Fleet Maintenance Section	228,326	178,688	27.8%
52101	6000	000	Law Enforcement Department	9,255	15,791	-41.4%
52101	6500	000	Airport Fire-Rescue Department	2,510	3,784	-33.7%
52101	7000	000	Operations Department	5,717	13,897	-58.9%
52101	7200	000	Communications Section	94,814	17,652	437.1%
52101	7500	000	Parking Department	0	7,573	-100.0%
52101	8000	000	Ground Transportation Department	298,311	147,926	101.7%
Total Depreciation Expense				50,324,540	47,382,594	6.2%

RALEIGH-DURHAM AIRPORT AUTHORITY

CAPITAL PROJECTS

FOR THE YEAR ENDING

MARCH 31, 2015

RALEIGH-DURHAM AIPORT AUTHORITY
APRIL 1, 2014 - MARCH 31, 2015 CAPITAL BUDGET

<u>DIVISION</u>	<u>PROJECT NUMBER</u>	<u>PROJECT TITLE</u>	<u>PROJECT</u>		<u>GRANT</u>		<u>RDU</u>		<u>EXPENSES THROUGH 3/31/2014</u>	<u>REMAINING BALANCE</u>	<u>FY 2014-2015 ESTIMATED CASH FLOW</u>
			<u>COST</u>	<u>FUNDS</u>	<u>FUNDS</u>	<u>FUNDS</u>	<u>FUNDS</u>	<u>FUNDS</u>			
MC	010278	Terminal Development Communications Plan	262,116				262,116		218,170	43,946	43,946
FD	010649	Environmental Permitting and Projects	75,000				75,000		25,833	49,167	49,167
IS	010729	Replacement of Oracle E Business Suite	2,500,000				2,500,000		10,000	2,490,000	1,080,000
FD	010759	Vehicles and Equipment	2,426,800				2,426,800		926,800	1,500,000	1,500,000
IS	010789	FY13-14 Information Services-Equipment/Services	539,300				539,300		218,339	320,961	192,412
FB&A	010799	Parking Product and Marketing Analysis Study	330,000				330,000		100,000	230,000	230,000
IS	010809	Upgrade/Replace Parking Revenue Control System	1,350,000				1,350,000			1,350,000	1,350,000
MC	010819	Airport Communications Marketing	70,000				70,000			70,000	55,000
FD	010829	Informational Sign Standards & Rehab Roadway Signs	2,100,000				2,100,000			2,100,000	300,000
FD	010839	FY14-15 Vehicles and Equipment	1,537,765				1,537,765			1,537,765	1,537,765
FD	010849	Permanent Noise Monitoring System Evaluation	40,000				40,000			40,000	40,000
IS	010859	Datacenter Storage Phase 3	75,000				75,000			75,000	75,000
IS	010869	Envision Security Information Event Manager upgrade	160,000				160,000			160,000	160,000
IS	010879	Intranet Migration	250,000				250,000			250,000	130,000
IS	010889	Lenel (SAACS) Storage Upgrades for Terminal 2	102,000				102,000			102,000	70,000
IS	010899	Patch Management Solution	40,000				40,000			40,000	40,000
IS	010909	RDU Campus Access Switch Upgrade	200,000				200,000			200,000	200,000
IS	010919	Records Management Program and Solution	350,000				350,000			350,000	250,000
IS	010929	T2 AOIS Servers	75,000				75,000			75,000	75,000
IS	010939	T2 Phase 1 Switchgear	500,000				500,000			500,000	500,000
IS	010949	VMWare Horizon Suite for Virtual Desktops	45,000				45,000			45,000	45,000
IS	010959	WatchGuard Digital In-Car Cameras	13,285				13,285			13,285	13,285
OPS	010969	Self Contained Breathing Apparatus Replacement	88,920				88,920			88,920	88,920
OPS	010979	MultIRAE Gas Monitors	14,500				14,500			14,500	14,500
OPS	010989	Amkus Power Unit and Hoses	5,500				5,500			5,500	5,500
OPS	010999	Traffic Control Segway's - 2	14,200				14,200			14,200	14,200
FB&A	011009	FY 14/15 Business Development and Concessions Marketing	180,000				180,000			180,000	180,000
FB&A	011019	FY 14/15 Authority Buildings Tenant Space Improvements	130,000				130,000			130,000	50,000
FB&A	011029	Risk Management Consulting	50,000				50,000			50,000	50,000
MC	011039	Air Service Development	1,550,000				1,550,000			1,550,000	400,000
IS	011049	Replacement of ACC/EOC Multi Media System Components	115,000				115,000			115,000	115,000
Subtotal			15,189,386	0			15,189,386		1,499,142	13,690,244	8,854,695

<u>DIVISION</u>	<u>PROJECT NUMBER</u>	<u>PROJECT TITLE</u>	<u>PROJECT COST</u>	<u>GRANT FUNDS</u>	<u>RDU FUNDS</u>	<u>EXPENSES THROUGH 3/31/2014</u>	<u>REMAINING BALANCE</u>	<u>FY 2014-2015 ESTIMATED CASH FLOW</u>
FD	070399	Terminal C Renovation and Expansion	573,000,000	4,986,231	573,000,000	572,500,000	500,000	500,000
FD	070499	Terminal 1 Interior Reconfiguration & Renovation	68,000,000	9,662,834	63,013,769	65,638,145	2,361,855	2,361,855
FD	070509	Terminal 1 Apron Rehabilitation	14,000,000		4,337,166	9,800,000	4,200,000	4,200,000
FD	070519	Terminal 1 North and South Concourse Demolition	10,000,000		10,000,000	198,000	9,802,000	1,000,000
		Subtotal	665,000,000	14,649,065	650,350,935	648,136,145	16,863,855	8,061,855
FD	080579	Airport Land Use Planning Study	700,000		700,000	575,000	125,000	125,000
FD	080599	Landside Infrastructure Improvements	1,845,000		1,845,000	412,000	1,433,000	1,433,000
FD	080609	Airside Infrastructure Improvements	679,000		679,000	212,000	467,000	467,000
FD	080619	Building Assessments and Improvements	4,200,000		4,200,000	700,000	3,500,000	3,500,000
FD	080629	Bulk Fuel Storage Facility and System Replacement	1,200,000		1,200,000	50,000	1,150,000	600,000
FD	080639	Maintenance Fueling Station Replacement	640,000		640,000	33,000	607,000	607,000
FD	080659	Modernize and Expand Emergency Services Building	5,000,000		5,000,000		5,000,000	500,000
FD	080669	Water & Sewer Systems Assessments and Improvements	100,000		100,000		100,000	100,000
FD	080679	FY14/15 Airside Landside Improvements	1,200,000		1,200,000	0	1,200,000	300,000
FD	080689	Rehab & Energy Improvements for PG 1,2,3 and 4	18,000,000		18,000,000		18,000,000	1,000,000
FD	080699	Maintenance Facility Improvements	1,000,000		1,000,000		1,000,000	350,000
OPS	080709	Security Enhancements at North Cargo Gates	10,000		10,000		10,000	10,000
		Subtotal	34,574,000	0	34,574,000	1,982,000	32,592,000	8,992,000
		Total All Requests	714,763,386	14,649,065	700,114,321	651,617,287	63,146,099	25,908,550
		Less Grant Funds to be received in FY14-15 - FAA \$2,500,000	State \$500,000	TSA \$600,000				3,600,000
		RDU Capital Funds required for FY 14-15						22,308,550

FB&A - Finance, Business and Administration

FD - Facilities Development

IS - Information Services

MC - Marketing, Customer Service and Organizational Support

OPS - Operations

** Project deferred at this time

PROJECT
NUMBER

RECOMMENDED CHANGE

- 010278 Terminal Development Communications - \$262,116 – No change to the budget as adopted 3/22/12 and amended on 03/28/13. This project is to cover costs of developing and implementing communications efforts to explain the Terminal 1 reconfiguration program to external and internal customers during the construction period and opening.
- 010649 Environmental Permitting and Projects - \$75,000 – No Change to the budget as amended on 03/28/13. The scope of this project involves closing of several abandoned groundwater well discovered on Airport Property as required per State of North Carolina laws and regulations.
- 010729 Replacement of Oracle E-business suite – \$2,500,000 – No change to the budget as adopted on 03/22/12 and amended on 03/28/13 to better reflect the mid-size government sector Enterprise Resource Planning (“ERP”) application suite providers’ latest generation pricing as well as better reflect the business system application suite scope. The current ERP will be “de-supported” by the vendor over the next couple of years. Better and more complete solutions are available which would include replacement, upgrade and/or addition of applications such as general ledger, budgeting, purchasing, bid management, small business program management, accounts payable, capital project and grant accounting, and rates & charges, inventory control, fleet management and maintenance work order management.
- 010759 Vehicles and Equipment - \$2,426,800 – No change to the budget as adopted on 03/28/13. The items remaining in this project are four (4) Park and Ride Shuttle Buses that have surpassed their useful lives.
- 010789 FY13/14 Information Services Equipment/Services - \$539,300 – No change to the budget as adopted on 03/28/13. Cover the estimated cost of Backup and Recovery software and hardware, Data Center Storage, Conference room Audio and Video upgrades, Communications Infrastructure upgrade, IT Master plan and Mobile App Development.
- 010799 Parking Product and Marketing Analysis Study - \$330,000 – Increase the budget from \$100,000 as adopted on 03/28/13 to \$330,000. Procurement of a consultant to assist the Authority in developing, analyzing and assessing market share trends, off-airport competitive analysis, customer input and preferences, and review the industry product portfolio identifying potential incremental revenue opportunities and parking amenities.

- 010809 Upgrade/Replace Parking Revenue Control System - \$1,350,000 – No change to the budget as adopted on 03/28/13. This project includes the upgrade/replacement of all entries, exits, gates and Pay on Foot devices throughout the campus. It would also include a software upgrade to use all of the functionality of the new equipment.
- 010819 Airport Communication Marketing - \$70,000 – No change to the budget as adopted on 03/28/13. This project includes performing customer research for parking and other revenue generating services, Develop and execute advertising campaign(s) for parking and other revenue generating services and the purchase of audio-visual system to support promotional communications.
- 010829 Informational Sign Standards & Rehab Roadway Signs - \$2,100,000 –This project is to develop comprehensive informational sign standards for roadways, parking facilities, and public buildings. With sign standards established, rehabilitate roadway signing system - including VMS components - across campus. Additionally, the scope includes engaging a wayfinding consultant for on-call services to address sign and wayfinding issues throughout the campus. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 010839 FY14-15 Vehicles and Equipment - \$1,537,765 – The project scope includes acquisition of replacement vehicles and additional vehicles for all units and additional equipment for the Maintenance Department. The scope involves purchasing 23 replacement vehicles, 8 additional vehicles, and various types of equipment including, but not limited to, man lifts for Terminal 1, a bus lift, jib and crane hoist, wheel alignment machine, mowers, loader, and bucket for loader.
- 010849 Permanent Noise Monitoring System Evaluation - \$40,000 – The project scope includes the evaluation of existing Permanent Noise Monitoring (PNOM) System including flight tracking system and noise monitors to determine if annual operating cost is reasonable and if system is near end of service life. If consultant determines annual cost is not reasonable or if system is near end of life and recommends system replacement, the scope of the project will include developing solicitation documents and agreement for new system that would be procured in FY 15-16. System replacement cost cannot be estimated at this time.
- 010859 Datacenter Storage Phase 3 - \$75,000 – The project scope includes adding additional storage capacity to the existing EMC VNX storage array. Quantities and types of disks will be dependent upon storage system evaluation prior to purchase.

- 010869 Envision Security Information Event Manager Upgrade - \$160,000 – The project scope includes the replacement of the existing SIEM solution used to gather event and logging details of IS related (network/firewall/server) transactions and use, including credit card processing. Information provided by this solution is used to detect potential data and security threats as well as loss of data. This SIEM solution is a necessary tool needed to assist and allow the Authority to maintain standards and compliance required to maintain our PCI status, compliance and use. The existing SIEM, called RSA Envision, manufactured by Cisco has been in place for approximately 6 years now and will go 'End of Life' on Sept 2014.
- 010879 Intranet Migration - \$250,000 – This project will begin the migration of the Intranet to a more robust and functional environment using SharePoint as the portal to drive it. Additionally, as part of this project we will add appropriate RDU branding to the SharePoint portal. All appropriate Intranet content will be migrated over and Site Admins will be identified and trained to assist with keeping their own content relevant and updated.
- 010889 Lenel (SAACS) Storage Upgrades - \$102,000 – This project will replace failing NVRs (Network Video Recorders) that have been in operation since 2005. Increase retention time from less than 14 days to 30 days to be in compliance with NC state retention requirements. This project will add 2 additional nodes to our Isilon system. Additional nodes may be required in the next fiscal year (anticipating at least 1 additional), depending on overall storage needs for all T2 cameras.
- 010899 Patch Management Solution - \$40,000 – This project will identify a patch management system that will allow RDU IS Systems to update Windows Server OSes and 3rd party applications. Should be able to approve/deny patches centrally; should track updates, report gaps in compliance and success of patching. Possibly also be able to patch Windows desktop OS and applications.
- 010909 RDU Campus Access Switch Upgrade - \$200,000 – This project will replace the aging Cisco switch models ranging from 3750G, 3550, 2960 & 2950 switches located around campus.
- 010919 Records Management Program and Solution - \$350,000 – This project scope includes the following: (1) Developing a records retention program and disposition schedule; (2) Develop Standard Operating Procedures that manage the provisions of the schedule; (3) developing a process to manage a filing and information retrieval system for any format; (4) developing a process that can ensure, according to archival and records management practices, adequate protection of records in any format; (5) storing active and inactive records in an economical and space-effective manner and (6) maintaining public records in a format that facilitates

access by the public. Records Management will also include email and social media information.

- 010929 T2 AOIS Servers - \$75,000 – This project includes the replacement of 6 IBM x3650 servers with CISCO UCS Chassis and Blades. Related twinax cabling for connecting chassis to network. PDU's if necessary for network cabinet.
- 010939 T2 Phase 1 Switchgear - \$500,000 – This project includes the replacement of the original Cisco 3750G series switches in Phase 1 (north end) of Terminal 2. Switches in all the communications rooms of Phase 1 will be replaced with the recommended Cisco switches (Cisco 3750X) which are the same series switches used in Phase 3 of Terminal 2.
- 010949 VMWare Horizon Suite for Virtual Desktops - \$45,000 – This project includes the purchase of Horizon View Suite which will allow IS to further enhance our end user virtual desktop experience and deliver a world class and seamless user experience.
- 010959 WatchGuard Digital In-Car Cameras - \$13,285 – This project includes the purchase, installation and maintenance of the WatchGuard Digital In-Car Video Cameras for two (2) new Police patrol vehicles. The maintenance covers five (5) years for the hardware, software and labor of these cameras.
- 010969 Self Contained Breathing Apparatus Replacement - \$88,920 – This project includes the purchase of 15 self-contained breathing apparatus replacements. A single replacement consists of one self-contained breathing apparatus and two air cylinders. One cylinder will be mounted onto the SCBA and the other is the spare or replacement. This replacement will be used during fire scenarios where there is not enough time for refilling.
- 010979 MultiRAE Gas Monitors - \$14,500 – This project includes the replacement of MultiRAE gas monitors, 2 each. These monitors are 8 years old and we are spending funds consistently to replace sensors and the battery life is diminishing dramatically.
- 010989 Amkus Power Unit and Hoses - \$5,500 – This project includes the replacement/procurement of an Amkus Power unit and hoses. This unit is a hydraulic spreader/cutter tool that is used for rescue scenarios on aircraft and automobile accidents. This tool is able: to spread doors open, allowing access to occupants; cutting the metal components of aircraft and automobiles; spread crushed areas of the passenger compartments of aircraft and automobiles; and has accessory jacks that can be used to jack up or stabilize these types of vehicles, as they come to a resting position that is unstable to perform rescue or emergency medical operations.

- 010999 Traffic Control Segway's - \$14,200 – This project includes the purchase 2 Segway i2 units and accessories (Handle bar bag, kickstand) for Traffic Control. Purchase quarterly maintenance agreement for 2 units.
- 011009 FY 14-15 Business Development and Concession Marketing - \$180,000 – The project covers commercial development projects, which may include costs associated with developing, issuing and evaluating requests for proposals (RFPs)for concessions, cargo, general aviation and commercial development opportunities; Shops of RDU brand development, broker commissions, and concession/commercial development planning services. Funds are requested for broker commissions related to Aviation Station Lots 2 & 3 leasing, tenant recruitment for Authority-owned hangar facilities in the general aviation complex, several concession-related RFPs, and on-demand concession/commercial development planning services.
- 011019 FY 14/15 Authority Buildings Tenant Space Improvements - \$130,000 – The project covers limited refurbishment of certain spaces within Authority-owned buildings that are necessary to lease those areas. These costs are recovered from rents paid by the tenants. Funds are requested for a rental car area ground rent reassessment to affect year two of new rental car leases, relocation of Terminal 2 office/support space tenants affected by the AA/US merger, and miscellaneous tenant space improvements.
- 011029 Risk Management Consulting - \$50,000 – The project would authorize use of a consultant to develop a contract risk management reference manual to ensure consistency of agreement insurance language and requirements, and provide direction and assistance to Procurement and agreement owners.
- 011039 Air Service Development - \$1,550,000 – The project will secure additional non-stop destinations, increase existing flight opportunities, produce data to promote and educate air service needs, market secured expansion named in ASD policy, attendance and participation in air service development business sessions.
- 011049 Replacement of ACC/EOC Multi Media System Components - \$115,000 – The project will replace the failing and outdated multimedia system/cabling infrastructure in the ACC and EOC with current technologies that support the evolving requirements of a World-Class Communications Center and a World-Class Emergency Operations Center. Also includes consulting to determine the appropriate operational procedures for the ACC/EOC.
- 070399 Terminal C Renovation & Expansion - \$573,000,000 – No change in project budget from FY 12-13. The budget covers the total cost of the project, associated with replacement of Terminal C to transform it into the airport's primary terminal with 32 narrow-body aircraft gates and a total

floor area of approximately 920,000 square feet. All proceeds of general revenue bonds sold to fund the project and all Passenger Facility Charge revenues pledged to cover project costs other than debt retirement have been expended.

- 070499 Terminal 1 Interior Reconfiguration & Renovation - \$68,000,000 – No change in project budget from FY 12-13. The budget covers the total cost of the project interior reconfiguration and total renovation of Terminal 1 to enable all airline operations to be relocated from Terminal 1 North to Terminal 1 Main at which time Terminal 1 North will be closed to all occupancy.
- 070509 Terminal 1 Apron Rehabilitation - \$14,000,000 – No change in project budget as adopted on 03/22/12. The scope of this project involves the replacement of aircraft parking apron at Terminal 1 Main. Items include replacement of pavement, grading, drainage, installation of storm water control devices, airfield electrical work, pavement markings and miscellaneous associated work. A portion of project costs will be funded by grants from FAA entitlement and discretionary funds and by a grant from the North Carolina Department of Transportation Division, Department of Aviation.
- 070519 Terminal 1 North and South Concourse Demolition - \$10,000,000 Increase the budget from \$300,000 as adopted on 03/28/13 to \$10,000,000 The increase is to fund the actual demolition phase of Terminal 1 North and Terminal 1 South Concourses as well as restoration of the site.
- 080579 Airport Land Use Planning Study - \$700,000 – No change to the budget as adopted 3/22/12. The project is a multi-year project initiated in FY 10-11 to perform preliminary land use planning at several parcels in connection with the development of a site for a consolidated rental car service center (CONRAC) and other facilities. In FY 12-13, work was completed on determining the amount and location of residual, developable land on the five non-CONRAC parcels and on developing site concepts and environmental and transportation studies for two large potential opportunities. In FY 13-14, work will advance on additional transportation and utility infrastructure studies for several parcels along with a new element involving preparation of the east half of the North Cargo Area for development
- 080599 Landside Infrastructure Improvements - \$1,845,000 – Increase the budget from \$700,000 as adopted on 03/22/12 and amended on 03/28/13 to \$1,845,000. The project covers various infrastructure improvements on the landside of the airport. The work includes pavement repairs to various airport roads, service road construction, drainage improvements, communication network extension.

- 080609 Airside Infrastructure Improvements - \$679,000 – Increase the budget from \$565,000 as amended on 03/28/13 by \$114,000 to \$679,000. The project covers various infrastructure improvements on the airside of the airport. Added to the project for FY13/14 are security fence and gate replacement, taxiway concrete slab replacement, service road paving, and airfield lighting work.
- 080619 Building Assessments and Improvements - \$4,200,000 – Increase the budget from \$765,000 as adopted on 3/28/13 by \$3,435,000 to \$4,200,000. The scope of the project involves conducting a building assessment study and developing a program for improvements identified in the study. The building assessments will include a detail survey of all Authority- owned buildings with the exception of Terminals 1 and 2 and parking garages. There are approximately 25 buildings with a total area of 600,000 square feet of space that will be surveyed. The study will include a recommended program scope and order of magnitude estimate of cost for addressing the matters studied. Additional Scope added for FY13/14 include condition assessment of rental car service center buildings, elevator jack replacement in Parking Garages 1 and 2 and addressing matters discovered in the building condition assessment that may require immediate attention.
- 080629 Bulk Fuel Storage Facility and Systems Improvements - \$1,200,000 – Increase the budget from \$500,000 as adopted on 03/28/13 to \$1,200,000. The scope of the project involves improvements to the fuel facility's fuel distribution systems and fire suppression system
- 080639 Maintenance Fueling Station Replacement - \$640,000 – Increase the budget from \$400,000 as adopted on 03/28/13 to \$640,000. The scope of the project involves replacement of the aging fueling system used for servicing Authority owned vehicles and equipment. Work includes replacement of pumps, controls, and inventory system as well as installation of a canopy, concrete pad and environmental control devices.
- 080659 Modernize and Expand Emergency Services Building - \$5,000,000 – This is a multi-year project involving a project definition phase, design phase, and construction phase to expand and modernize the existing Emergency Services Building. Improvements could include construction of an additional vehicle bay, additional training room and administrative support area and modernization/renovation of existing building space. The "Total Project Expenses" amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.

- 080669 Water & Sewer Systems Assessments and Improvements - \$100,000 – This project will conduct water and sewer systems assessment study throughout campus. The findings of the study will dictate repairs, rehabilitations, and improvements that will require funds to accomplish in future fiscal years. The cost of such repairs, rehabilitations, and improvements cannot be estimated at this time. Additionally, the scope includes engaging the water and sewer consultant to provide on-call services to address issues as needed.
- 080679 FY 14/15 Airside/Landside Improvements - \$1,200,000 – This project contains multiple relatively small projects that replace, rehabilitate, inspect, and/or improve a variety of infrastructure elements on the airport.
- 080689 Rehab & Energy Improvements for PG 1,2,3 & 4 - \$18,00,000 – This project will include rehabilitation and evaluation/implementation of energy improvements (electric usage primarily) of PGs 1, 2, 3, & 4. Includes condition assessment of structures; mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls; architectural finishes; signing system; water intrusion protection elements; concrete surfaces & finishes; stairways; glass and other enclosures; elevators and power walks, and other related items. Scope includes replacement of existing lighting systems with more energy efficient systems. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 080699 Maintenance Facility Improvements - \$1,000,000 – Multi-year capital improvement project to expand the existing covered storage area behind the Maintenance Facility and replace the current carwash system with a new "brush" type system with water collection and treatment. FY 14-15 includes project definition/scope and design documents followed by bidding and construction in FY 15-16. The “Total Project Expenses” amount is a relative order of magnitude cost for the project and does not represent an actual estimate of total project budget or cost.
- 080709 Security Enhancements at North Cargo Gates - \$10,000 – Install key control switches airside at North Cargo Gates 26.2 and 27.1 to control egress from the TSA regulated airside portion of the ramps. The scope of work would require trenching underground cable from the new key switch stands installed on a concrete pad. This will to mitigate any inadvertent activation by the loops due to metal passing over the loops.

**PARKING PRODUCT AND MARKETING ANALYSIS STUDY
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for a parking product and marketing analysis study funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Parking product and marketing analysis study	<u>\$ 330,000</u>
Total	\$ 330,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$330,000
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Section 5. This Project Ordinance amends PARKING PRODUCT AND MARKETING ANALYSIS STUDY PROJECT ORDINANCE adopted on the 28th day of March 2013.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2014.

**TERMINAL 1 NORTH AND SOUTH CONCOURSE DEMOLITION
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for Terminal 1 north and south concourse demolition funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Terminal 1 North and South Concourse Demolition	<u>\$ 10,000,000</u>
Total	\$ 10,000,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$10,000,000
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Section 5. This Project Ordinance amends TERMINAL 1 NORTH AND SOUTH CONCOURSE DEMOLITION PROJECT ORDINANCE adopted on the 28th day of March 2013.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2014.

**FY13/14 INFRASTRUCTURE IMPROVEMENTS PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for infrastructure improvements and building assessments funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Landside Infrastructure Improvements	\$1,845,000
Airside Infrastructure Improvements	679,000
Survey and improvements to certain Authority owned buildings excluding Terminals and Parking Garages	<u>4,200,000</u>
Total	\$ 6,724,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$6,724,000
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Section 5. This Project Ordinance amends FY13/14 INFRASTRUCTURE IMPROVEMENTS PROJECT ORDINANCE adopted on the 28th day of March 2013.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2014.

**BULK FUEL STORAGE FACILITY AND SYSTEMS IMPROVEMENTS
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for improvements to the fuel facility's fuel distribution systems and fire suppression system funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Bulk Fuel Storage Facility and Distribution System Improvements	<u>\$ 1,200,000</u>
Total	\$ 1,200,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$1,200,000
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Section 5. This Project Ordinance amends BULK FUEL STORAGE FACILITY AND SYSTEMS IMPROVEMENTS PROJECT ORDINANCE adopted on the 28th day of March 2013.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2014.

**MAINTENANCE FUELING STATION REPLACEMENT
PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby amended:

Section 1. The project authorized is for replacement of the fueling system used for servicing Authority owned vehicles funded by RDUAA funds on hand in operations.

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the project:

Maintenance Fueling Station Replacement	<u>\$ 640,000</u>
Total	\$ 640,000

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$640,000
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Section 5. This Project Ordinance amends MAINTENANCE FUELING STATION REPLACEMENT PROJECT ORDINANCE adopted on the 28th day of March 2013.

Section 6. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2013.

**2014-2015 PROJECT ORDINANCE
RALEIGH-DURHAM AIRPORT AUTHORITY**

BE IT ORDAINED by the Raleigh-Durham Airport Authority, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The projects authorized are as follows and funded by RDUAA funds on hand in operations:

Informational Sign Standards & Rehab Roadway Signs
FY14-15 Vehicles and Equipment
Permanent Noise Monitoring System Evaluation
Datacenter Storage Phase 3
Envision Security Information Event Manager upgrade
Intranet Migration
Lenel (SAACS) Storage Upgrades for Terminal 2
Patch Management Solution
RDU Campus Access Switch Upgrade
Records Management Program and Solution
T2 AOIS Servers
T2 Phase 1 Switchgear
VMWare Horizon Suite for Virtual Desktops
WatchGuard Digital In-Car Cameras
Self Contained Breathing Apparatus Replacement
MultiRAE Gas Monitors
Amkus Power Unit and Hoses
Traffic Control Segway's - 2
Business Development and Concessions Marketing
Authority Buildings Tenant Space Improvements
Risk Management Consulting
Air Service Development
Replacement of ACC/EOC Multi Media System Components
Modernize and Expand Emergency Services Building
Water & Sewer Systems Assessments and Improvements
FY14/15 Airside Landside Improvements
Rehab & Energy Improvements for PG 1,2,3 and 4
Maintenance Facility Improvements
Security Enhancements at North Cargo Gates

Section 2. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed project within the funds appropriated herein.

Section 3. The following amounts are appropriated for the projects:

Informational Sign Standards & Rehab Roadway Signs	\$ 2,100,000
FY14-15 Vehicles and Equipment	1,537,765
Permanent Noise Monitoring System Evaluation	40,000
Datacenter Storage Phase 3	75,000
Envision Security Information Event Manager upgrade	160,000
Intranet Migration	250,000
Lenel (SAACS) Storage Upgrades for Terminal 2	102,000
Patch Management Solution	40,000
RDU Campus Access Switch Upgrade	200,000
Records Management Program and Solution	350,000
T2 AOIS Servers	75,000
T2 Phase 1 Switchgear	500,000
VMWare Horizon Suite for Virtual Desktops	45,000
WatchGuard Digital In-Car Cameras	13,285
Self Contained Breathing Apparatus Replacement	88,920
MultiRAE Gas Monitors	14,500
Amkus Power Unit and Hoses	5,500
Traffic Control Segway's - 2	14,200
FY14/15 Business Development and Concessions Marketing	180,000
FY14/15 Authority Buildings Tenant Space Improvements	130,000
Risk Management Consulting	50,000
Air Service Development	1,550,000
Replacement of ACC/EOC Multi Media System Components	115,000
Modernize and Expand Emergency Services Building	5,000,000
Water & Sewer Systems Assessments and Improvements	100,000
FY14/15 Airside Landside Improvements	1,200,000
Rehab & Energy Improvements for PG 1,2,3 and 4	18,000,000
Maintenance Facility Improvements	1,000,000
Security Enhancements at North Cargo Gates	10,000
Total	\$ 32,946,170

Section 4. The following revenue is anticipated to be available for this project:

Transfer Cash from Operating	\$32,946,170
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Section 5. The Finance Officer is hereby directed to report quarterly on the financial status of the aforesaid project. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the __th day of March, 2014.

RALEIGH-DURHAM AIRPORT AUTHORITY

LANDING FEES

FOR THE YEAR ENDING

MARCH 31, 2015

Schedule I
 DISTRIBUTION OF GENERAL AVIATION AND AIR CARRIER COSTS
 ESTIMATED LANDED WEIGHTS
 (in 1000 pound units)
 FY 2014-2015

Estimated General Aviation Landed Weight	339,075	5.047%	SAY	5.000%
Estimated Air Carrier Landed Weight	<u>6,379,000</u>	<u>94.953%</u>	SAY	95.000%
TOTAL	<u>6,718,075</u>	<u>100.000%</u>		<u>100.000%</u>

**SCHEDULE II
INCREMENTAL COST PROJECTION
FY 2014-2015**

	GENERAL AVIATION	AIR CARRIERS	TOTAL
MAINTENANCE EXPENSES	\$ 79,365	\$ 1,507,938	\$ 1,587,303
LAW ENFORCEMENT	2,132	40,515	42,647
EMERGENCY SERVICES	73,407	1,394,742	1,468,149
SUBTOTAL	154,905	2,943,194	3,098,099
ADMINISTRATIVE	133,867	2,543,476	2,677,343
LAND COST	45,315	860,986	906,302
DEPRECIATION	100,008	1,900,161	2,000,169
IMPUTED INTEREST	63,144	1,199,731	1,262,875
DEBT SERVICE	143,055	2,718,041	2,861,096
TOTAL COSTS	\$ 640,294	\$ 12,165,589	\$ 12,805,883

**SCHEDULE III
LAND COST
FY 2014-2015**

TOTAL ACREAGE	2,067
ACTUAL COST	\$ 15,105,025
@ 6%	<u>\$ 906,302</u>

DISTRIBUTION:

GENERAL AVIATION	\$ 45,315
AIR CARRIERS	<u>860,986</u>
TOTAL	<u>\$ 906,302</u>

SCHEDULE IV
DEPRECIATION AND IMPUTED INTEREST ON AIRFIELD PROJECTS
FY 2014-2015

PROJECT NUMBER	DESCRIPTION	LIFE	FIRST YEAR OF DEPRECIATION	RDU COST	PRIOR YEARS DEPRECIATION	2014-2015 DEPRECIATION	IMPUTED INTEREST ON BALANCE
080349	AIRFIELD OBSTRUCTION CLEARING	20	98	65,366	53,769	3,268	500
080339	NORTH RAMP/GA REDEV PHASE 1 (AIRFIELD)	30	00	2,701,489	1,530,844	90,050	48,627
080331	NORTH RAMP-ENVIRO ASSESSMENT	30	02	488,645	330,975	16,288	6,362
080332	NORTH RAMP/GA REDEV PHASE 2 (AIRFIELD)	30	03	1,946,045	810,850	64,868	48,165
010589	R/W 23R CAT III IMPLEMENTATION	20	07	19,630	7,974	982	480
080459	SECURITY FENCING	10	07	242,353	197,157	24,235	943
070378	WESTSIDE STORMWATER MANAGEMENT	20	07	1,886,971	713,899	94,349	48,543
080333	NORTH RAMP/GA REDEV PHASE 3 (AIRFIELD)	30	07	4,933,593	1,303,359	164,453	155,960
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	07	361,551	147,483	18,078	8,820
080409	RUNWAY 5R/23L SAFETY AREA EXTENSION	20	08	3,280,152	1,184,038	164,008	86,945
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	08	1,142,506	399,875	57,125	30,848
010229	FUEL FARM LIQUID VACUUM TRUCK	10	08	58,000	40,600	5,800	522
010449	PERMANENT NOISE MONITORING SYSTEM	10	09	887,302	531,153	88,730	12,034
010079	CFR REROOFING PROJECT	10	09	41,803	25,080	4,180	596
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	09	386,257	115,878	19,313	11,298
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	11	96,761	19,352	4,838	3,266
080439	AIRSIDE PAVEMENT DRAINAGE REPAIR	20	11	145,210	29,044	7,261	4,901
010299	UPGRADE OF FIREHOUSE SOFTWARE	5	10	11,676	10,827	849	0
080469	BULK FUEL FARM REPAIRS	20	10	10,685,345	2,662,959	534,267	336,965
080539	RUNWAY 5R-23L PAVEMENT & LIGHTING REHAB	20	11	3,618,784	760,716	180,939	120,471
010228	WILDLIFE ASSESSMENT	5	11	17,250	13,800	3,450	0
010229	HY-SECURITY 222 EX SLIDE GATE	5	11	21,607	17,284	4,321	0
080423	TAXIWAY BRIDGE REHABILITATION	10	11	101,116	40,448	10,112	2,275
080559	WEST SIDE AIRFIELD ELECTRICAL REHAB	20	12	1,079,156	161,456	53,958	36,709
080569	EXPANSION JOINT REPLACEMENT/AIRFIELD	20	14	26,556	1,328	1,328	956
080569	SECURITY FENCING REPLACEMENT	20	14	132,602	6,630	6,630	4,774
080569	SECURITY FENCING REPLACEMENT	20	14	115,853	5,793	5,793	4,171
010079	VEHICLE EXHAUST SYS FOR FIRE STATION BAY	10	14	28,883	2,888	2,888	924
080589	TAXIWAY F REHAB	20	14	1,856,168	92,808	92,808	66,822
070509	TERMINAL 1 APRON REHABILITATION	20	15	5,500,000	0	275,000	220,000
TOTAL				46,401,853	15,741,489	2,000,169	1,262,875

SCHEDULE V
DEBT SERVICE COSTS
FY 2014-2015

PROJECT NUMBER AND DESCRIPTION	RDU COSTS	TERM	FIRST YEAR OF FINANCING	LAST YEAR OF FINANCING	ANNUAL DEBT SERVICE COSTS
010539 Terminal C Leasehold Acquisition - Airfield assets AB2002	\$ 9,682,750	15	02-03	19-20 ¹	\$ 845,040
070379 Taxiway D Relocation and Apron Expansion AB2005	27,883,556	30	05-06	30-31	2,016,056
TOTAL	<u>\$ 37,566,306</u>				<u>\$ 2,861,096</u>

¹ Last year of financing is the last year in which debt service for this project will be charged to the landing fee calculation. Charges extend beyond 15 years because actual interest is charged 2 years in arrears as a result of variable rate financing.

SCHEDULE VI
CALCULATION OF AIR CARRIER LANDING FEE
FY 2014-2015

TOTAL AIR CARRIER COSTS	\$ 12,165,589
PRIOR YEAR OVER RECOVERED COSTS	<u>(735,464)</u>
TOTAL COST FY 2014-2015	\$ 11,430,125
ESTIMATED AIR CARRIER LANDED WEIGHT	<u>6,379,000</u>
LANDING FEE PER 1000 LBS.	<u><u>\$ 1.7918</u></u>

AIRFIELD COST COMPARISON

	2013-14	2014-15	Change	Part of Average Landing Fee
<u>Land & Capital Improvements:</u>				
Return on Investment in Land	906,302	906,302	-	\$ 0.1421
Facilities Depreciation	1,726,655	2,000,169	273,514	0.3136
Imputed Interest on Undepreciated Balance in Facilities	1,119,885	1,262,875	142,990	0.1980
Debt Service	2,825,886	2,861,096	35,210	0.4485
Subtotals	6,578,727	7,030,441	451,714	1.1021
<u>Operating Expenses:</u>				
Airfield Complex	1,547,525	749,083	(798,442)	0.1174
Noise Section	93,701	236,258	142,557	0.0370
Maintenance Department	611,692	601,962	(9,730)	0.0944
Law Enforcement Department	92,426	42,647	(49,779)	0.0067
Emergency Services Department	1,450,167	1,468,149	17,982	0.2302
Operations Department	318,944	332,065	13,121	0.0521
Indirect Expense (Administrative)	2,341,125	2,345,278	4,153	0.3677
Subtotals	6,455,580	5,775,442	(680,138)	0.9054
Totals	13,034,307	12,805,883	(228,424)	2.0075
Less: General Aviation Share	677,784	640,294	(37,490)	0.1004
Air Carrier Share	12,356,523	12,165,589	(190,934)	1.9071
Prior Year (Over) Under Recovery from Air Carriers	(588,784)	(735,464)	(146,680)	(0.1153)
Net Air Carrier Share	11,767,739	11,430,125	(337,614)	\$ 1.7918

RALEIGH-DURHAM AIRPORT AUTHORITY

OTHER FINANCIAL INFORMATION

FOR THE YEAR ENDING

MARCH 31, 2015



Michael J. Landguth, A.A.E.
Airport Director

RALEIGH - DURHAM AIRPORT AUTHORITY

1000 Trade Drive • P O Box 80001 • RDU Airport, NC 27623

tel: (919) 840-7700 • fax: (919) 840-0175 • www.rdu.com

NOTICE

Date: March 20, 2014

To: Raleigh-Durham Airport Authority

From: Tom D. Barritt, Director of Finance

Subject: **Rate Changes Effective April 1, 2014**

Rates Effective 4/1/2014 <u>FY 2014-2015</u>	Rates Effective 4/1/2013 <u>FY 2013-2014</u>
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Airline Fees:

Landing Fee:

(per 1000 pounds)

All Airlines/Operators

\$1.7918

\$1.9725

FIS-International Deplanement Fee (per passenger)

\$15.00

\$15.00

Terminals 1 & 2 :

(per square foot per year)

I-Ticket Counter

\$105.60

\$88.00

II-Holdroom/bag claim/ticket counter queuing

\$79.20

\$66.00

III-Office (ATO, concourse, lost bag)

\$52.80

\$44.00

IV-Bag makeup/tug corridor

\$26.40

\$22.00

Security Charges (annual):

Terminal Security -Check Point / Space / LE Cost Recovery

\$2,274,857

\$1,569,238

Fuel Farm:

Fuel Throughput Fee:

\$0.02

\$0.02

Tenant Fees:

Maintenance & Operation:

(per square foot per year)

South Cargo 1 & 2

\$3.58

\$3.08

South Cargo 3

\$3.91

\$3.67

General Aviation

\$0.86

\$0.79

North Cargo

\$0.24

\$0.21

Rental Car

\$0.33

\$0.30

Aviation Station

\$0.40

\$0.35

Fuel Flowage Fee - Jet Fuel:

(per gallon)

\$0.08

\$0.08

Fuel flowage Fee - AV Gas:

(per gallon)

\$0.07

\$0.07

Raleigh-Durham Airport Authority Members

WAKE COUNTY
John M. Kane
Terry K. Yeagan

DURHAM COUNTY
Clay C. Wheeler
John T. "Tommy" Hunt, Chairman

RALEIGH
Geoff Elting, Vice Chairman
Dickie Thompson, Treasurer

DURHAM
Robert D. Teer, Jr.
Farad Ali, Secretary

	Rates Effective 4/1/2014 FY 2014-2015	Rates Effective 4/1/2013 FY 2013-2014
Security Badging/Access Fees:		
Fingerprinting fees and Security Threat Assessment fees: (Non-Refundable):		
TSA Security Threat Assessment Fee: (required for all badge types)	\$15.00	\$15.00
TSA/FBI Fingerprinting Submittal Fee: (Note: This fee will not be charged to air carriers that provide their submittal office number (SON))	\$31.00	
RDUA A Fingerprint Submittal Fee: (Charged to all submittals)	\$19.00	
Total for all submittals except those for employees of air carriers that provide their SON:	\$50.00	\$50.00
Tenant One Time Fees:		
RDU Tenant Badge fee:	\$25.00	\$25.00
Renewal fees:	No Charge	No Charge
Non-Tenant One Time Fees:		
RDU Off Airport Contractor Badge fee:	\$50.00	\$50.00
RDU General Aviation Badge fee:	\$50.00	\$50.00
RDU Issued Key fee:	\$50.00	\$50.00
RDU Airside Vehicle Permit:	\$50.00	\$50.00
Renewal fees:	No Charge	No Charge
Replacement for Lost Badge, Key or Permit: (Tenant or Non-Tenant)		
First time replacement fee:	\$50.00	\$50.00
Second time replacement fee:	\$100.00	\$100.00
Damaged badge replacement fee:	\$25.00	\$25.00
Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee.		
TSA regulated SIDA Badge:	\$250.00	\$250.00
TSA Regulated Sterile Area or AOA badge:	\$100.00	\$100.00
RDU issued keys to RDU facilities:	\$25.00	\$25.00
Taxicab/shuttle van driver authorization badge:	\$50.00	\$50.00
Recoring fee for each access portal to be rekeyed:	\$100.00	\$100.00

Rates Effective	Rates Effective
4/1/2014	4/1/2013
<u>FY 2014-2015</u>	<u>FY 2013-2014</u>

Parking Fees:

Employee/commuter parking fees (Non-refundable for any portion of a month):		
Park and Ride 4 Annex (based employees)		
Per month / per employee	\$11.00	\$11.00
Park and Ride 4 Annex (non-based flight crew members)		
Per month / per employee	\$20.00	\$20.00
Non-Based flight crew members late payment fee	\$10.00	\$10.00
(Note: charged after the 5th day of the month due)		
Terminal 1 Extension & Terminal 2 Managers Lots		
Per month / per employee	\$15.00	\$15.00
Prox Card Replacement Fee:	\$25.00	\$25.00
Parking Hang Tag Replacement Fee:	\$5.00	\$5.00
General Aviation Terminal Employee Parking:		
Per month / per employee	\$6.00	\$6.00

Ground Transportation Fees:

Application for Registration Fee:	\$125.00	\$100.00
Interior Mounted Transponder Fee:	\$25.00	\$25.00
Exterior Mounted Transponder Fee:	\$50.00	\$50.00
Reactivation Fee:	\$100.00	\$50.00
Special Event / Single Trip Fee:	\$50.00	\$50.00
Courtsey Shuttle Temporary Permit: (3 weeks):	\$100.00	\$0.00
Non-Tenant rental car operator fee:*	10%	10%
Non-Tenant parking lot operator fee:*	10%	10%

*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.

AVI Fees:

Headway Fees:	@ 3 minutes	\$4.00	\$1.00
Trip Fees: (Non-Tenant Transportation Operators)			
1-5 passengers		\$1.00	\$0.50
6-11 passengers		\$1.50	\$1.00
12-24 passengers		\$2.00	\$1.00
more than 24 passengers		\$4.00	\$1.00
Trip Fees:			
Baggage Delivery:	vehicle < 23 feet	\$2.00	\$0.50
	vehicle = or > 23 feet	\$3.00	\$0.50
Dwell Fees:			
(Transportation, parking, rental, and courtsey shuttle)	per 10 minutes	\$1.00	\$0.50
	per 21 minutes	\$1.00	\$1.00
Dwell Fees: Baggage Delivery			
Baggage Delivery	per 10 minutes	\$1.00	\$0.50
	> than 10 minutes	\$5.00	\$0.50
Recirculation Fee:	per 3rd circle trip fee: see above		\$0.00

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y M e m b e r s

WAKE COUNTY	DURHAM COUNTY	RALEIGH	DURHAM
John M. Kane	Clay C. Wheeler	Geoff Elting, Vice Chairman	Robert D. Teer, Jr.
Terry K. Yeargan	John T. "Tommy" Hunt, Chairman	Dickie Thompson, Treasurer	Farad Ali, Secretary

RDU Airport Authority Communications and Data Services for Airport Tenants

The RDU Airport Authority offers its tenants a communications and data package and cable TV services that are convenient and cost effective. Simply choose the service you desire and give us a call at 919-840-7777. The rates provided below are subject to adjustment by the Authority at the beginning of the Authority's fiscal year on April 1st through the term of the applicable lease agreement.

Communication and Data Services

Telephone Connection to Dialtone¹ - \$25.00 per Month includes:

- Unlimited local calls
- Voice Mail
- Optional long distance access²
- IP Telephone Connectivity
- Installation Charges & number setup- \$25.00 per device
- No Long Term Contract

Long Distance Service² \$5.00 per Month includes:

- Domestic Calls (interstate and intrastate) @ \$.05/per minute
- Competitive International Rates
- No Installation Charges
- No Long Term Contract

Internet Access - \$70.00 per Month includes:

- Access to high speed connection
- No Installation Charges
- No Long Term Contract
- Static IP address assignment – Additional \$10.00 per month per IP address assigned

Switch Port Access - \$7.00 per Month includes:

- VLAN traffic segregation
- No Installation Charges

VLAN set up - \$100.00 per VLAN

¹ Cisco IP phones leased from the RDU Airport Authority are required for local service connectivity.

² Cisco IP Phones leased from the RDU Airport Authority are required for long distance connectivity. The long distance option requires tenants to use the RDU Airport Authority long distance carrier. Other long distance carriers are not accessible.

R a l e i g h - D u r h a m A i r p o r t A u t h o r i t y M e m b e r s

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Communications Room Rack Usage - \$10.00 per Month per device includes:

- Secure space in Telecomm closet
- Power to device with UPS and building generator backup (in most areas)

WiFi Access – Per VLAN Account - \$100.00 per Month

WiFi VLAN Account set up - \$100.00 (onetime fee)

WiFi Access – with conference room rental - \$50.00 (onetime setup fee)

FIDS Flight Information Display – \$100.00 per month

FIDS Flight Information Display - Account set up - \$300.00 (Onetime fee)

Dark Fiber - \$20.00 per strand per Month

IP address - \$10.00 per Month

Service Order Change - \$25.00 processing fee each change

Service Reconnection Fee - \$100.00 each account

Tech service fees - \$75.00 initial hour + \$50.00 each additional hour or any portion thereof³

Call Tree Recording & Set up Charge - \$300.00 and up

Call Tree Recording Change- \$150.00 recording fee

White Page listing – Free

Additional listings - \$5.00 monthly fee plus one-time fee \$10.00

Directory Number Porting - \$50.00 per one-time fee – to include:

- Assisting customer with forms and process to port
- Coordination of porting schedule and cutover
- See Attachment A for Assumption of Charges Agreement

³ The Authority, at its discretion, reserves the right to charge for services needed due to tenant's negligent or willful actions or failures to act.

Cisco IP Telephones^{*4}

- Choose any model or combination of models with low monthly leases
- Includes On-Site Service and Maintenance
- One Time User Training
- No Installation Charges
- No Long Term Contract

Model 7906G - \$18.75 per month

- Single Line Basic Business Phone
- 3-Line Pixel Display
- Four Dynamic “Soft Keys”



Model 7940G/7941G - \$28.00 per month

- Two Line Business Phone
- Large 5-inch Greyscale Pixel-Based LCD Display
- Four Dynamic “Soft Keys”
- Built-in Headset Port
- Intuitive User Interface
- High Quality Speaker Phone



Model 7960G/7961G - \$34.75 per month

- Six Line Business Phone
- Large 5-inch Greyscale Pixel-Based LCD Display
- Four Dynamic “Soft Keys”
- Built-in Headset Port
- Intuitive User Interface
- High Quality Speaker Phone



⁴ Cisco IP phone models may vary

Cable TV Services

Installation-

1st outlet \$149.95
Additional outlets \$99.95

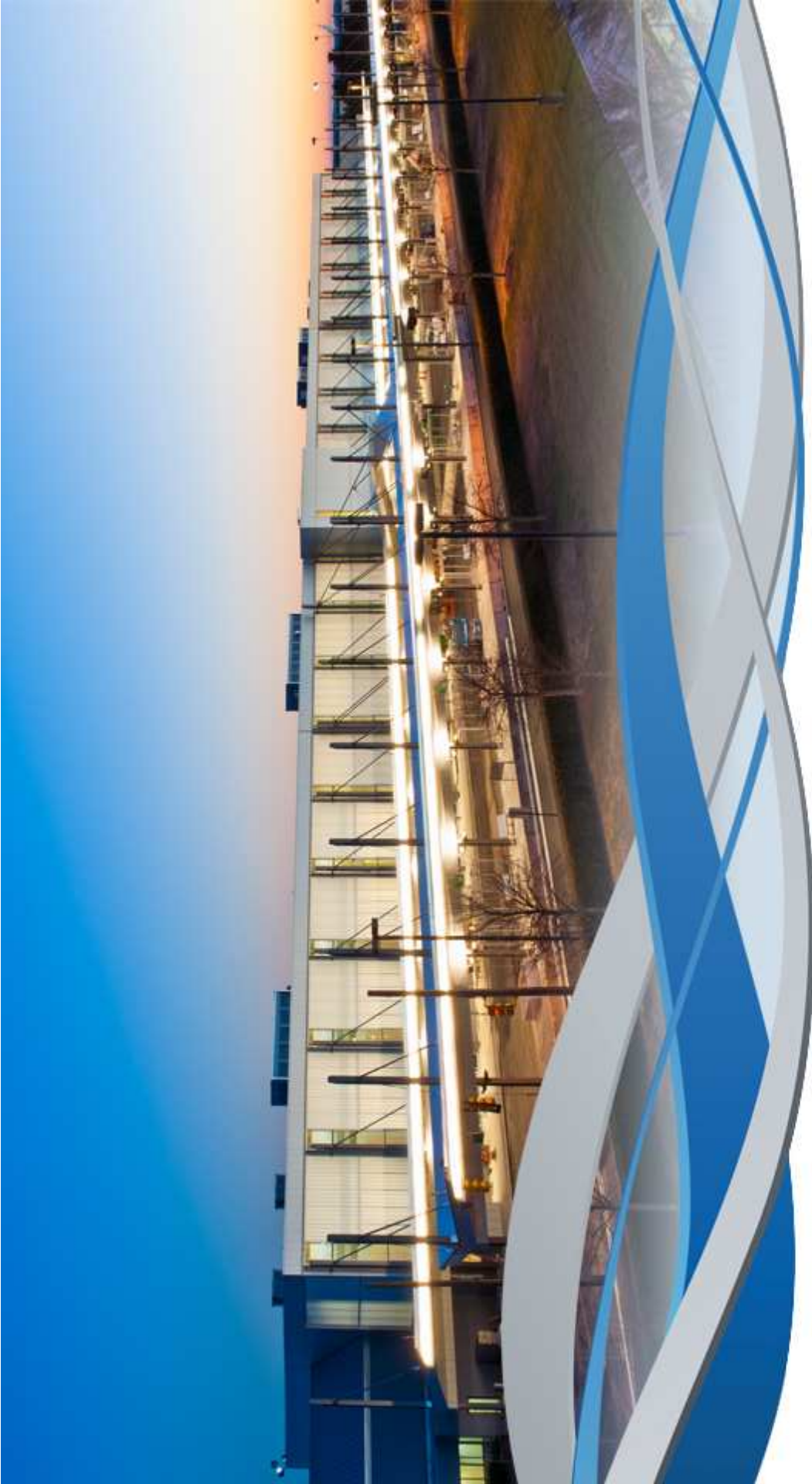
Package-

Cable Box 1st box \$99.95
Additional boxes \$39.95

Add on Packages-

Sports Pass \$39.95

Service Reconnection Fee - \$100.00 each account



Operating and Capital Budgets For the Fiscal Year ending March 31, 2015

Raleigh-Durham Airport Authority



BUDGET HIGHLIGHTS

- Aligns with Strategic Business Plan and funds approved actions
- Aligns with 5 year financial model –
 - Starting year with additional \$7M cash balance (\$132M vs. \$125M)
- Funds key hires and compensation adjustments needed to drive “business-focused” organizational realignment
- Balanced to modest growth both in enplaned passengers and staffing
- Authority budgets > \$100M in operating revenue – a 1st
- Return to traditional net positive cashflow model as T-1 self-financing winds down

BUDGET HIGHLIGHTS

- Operating revenue and cost metrics continue to compare favorably to medium-hub airports.
- Operating revenue increase: \$4.6 M (4.7%) to \$102.2M.
Driven by:
 - Terminal Space Rate Increase of 20% = \$3.4M
--Last Changed April-2006
 - <1% Enplaned passenger growth
 - T1 opening – concession program
- Operating expense budget: balanced increase of 3.1%
 - Reflects investments and contract savings

BUDGET HIGHLIGHTS

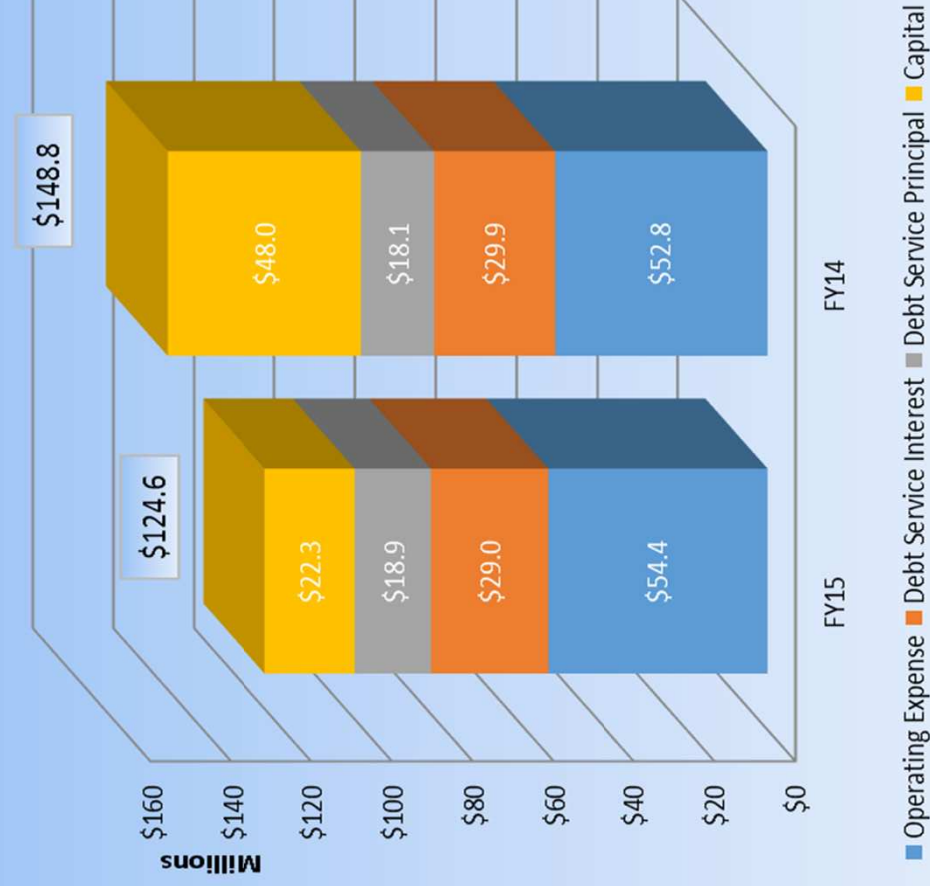
- Capital Budget
 - Declines 57% from \$60.9M to \$25.9M
 - Top 15 strategic projects total \$20.6M, or 80%, of total dollars
 - Number of projects increases from 31 to 47 with numerous critical small projects - ambitious
- Unrestricted Cash: increasing \$2.5M to \$134.5M
 - Includes terminal projects funding of \$8.1M down from prior year total of \$47.7M
 - Consistent with ending of T-1 self-funding plan
 - Judicious use of PFC reserve maintains bond coverage while carrying forward balance for FY 15.16

BUDGET HIGHLIGHTS

Budgeted Total Cash Inflows

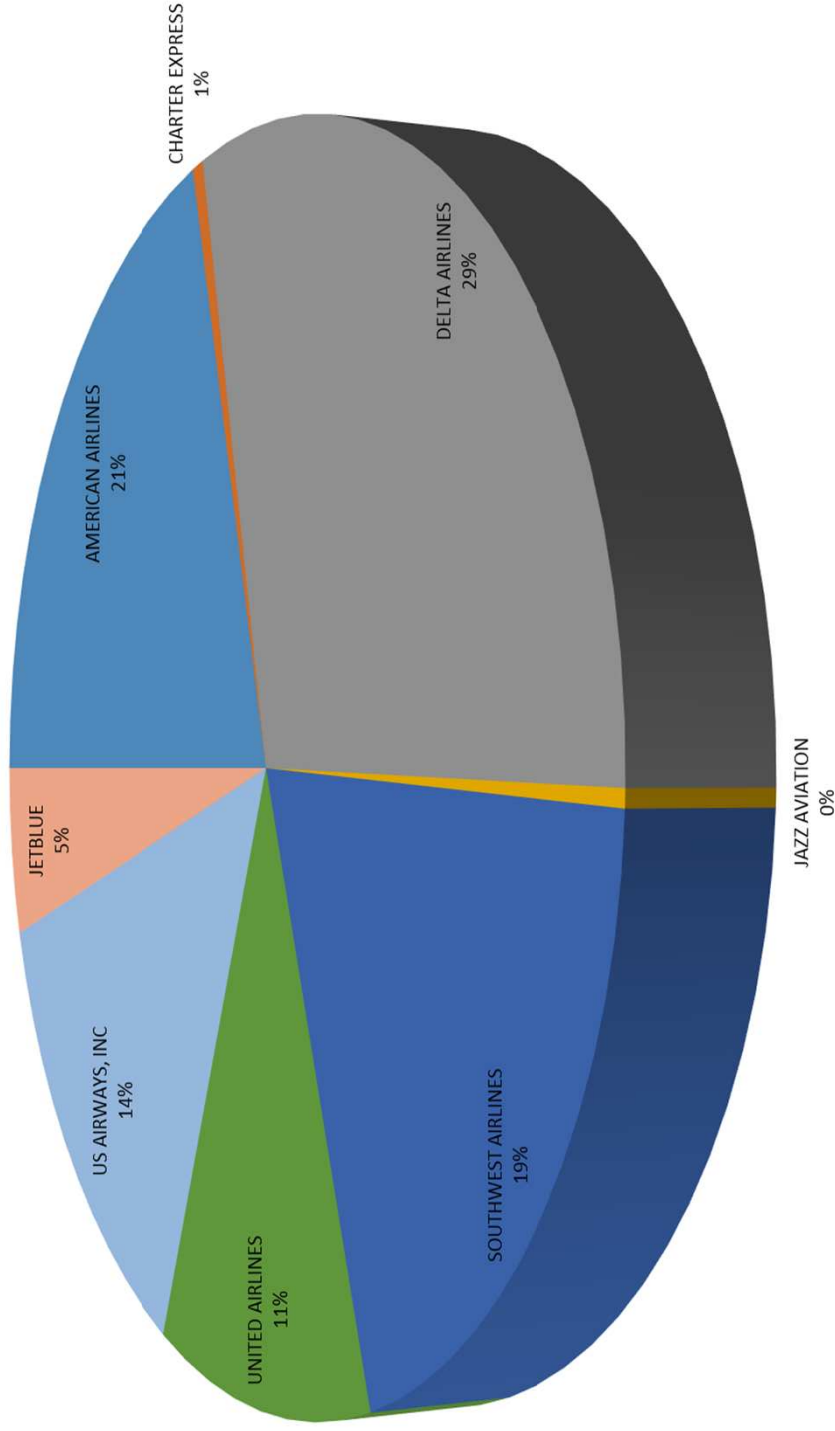


Budgeted Total Cash Outflows

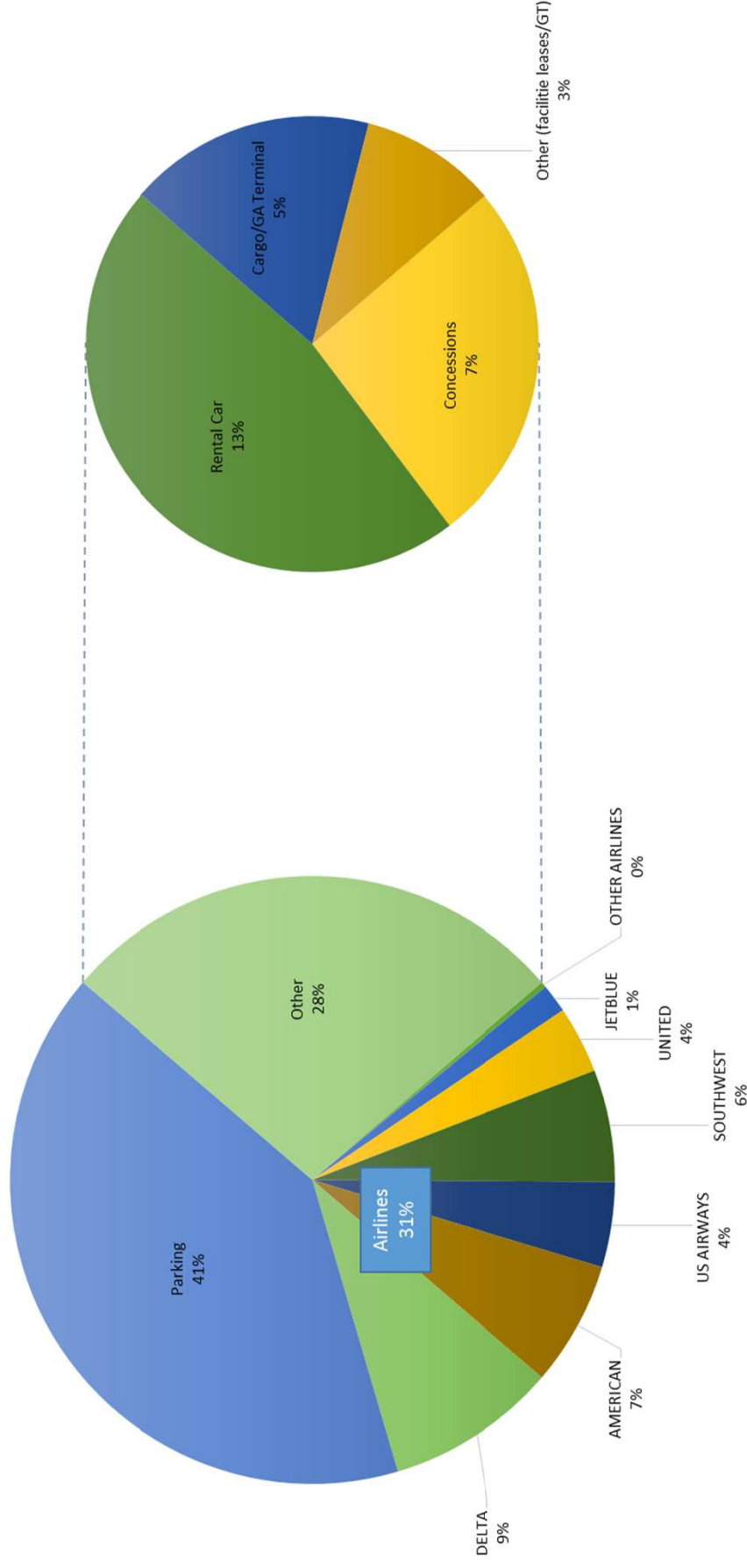


Sum of Annual Revenue

Budgeted Airline Derived Revenue by Carrier

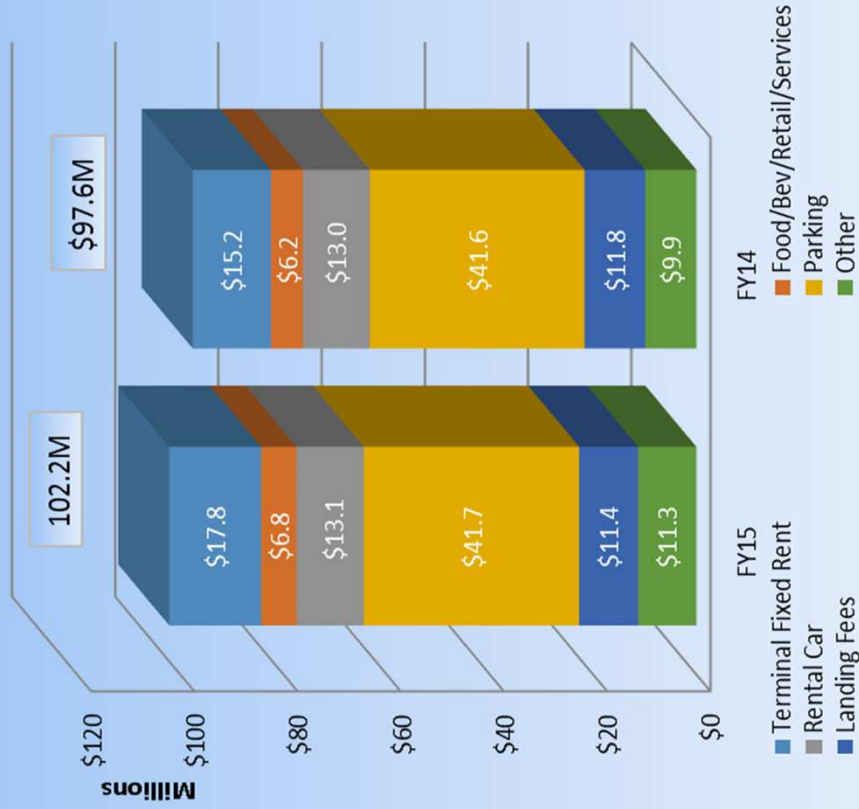


Operating Revenue Breakdown

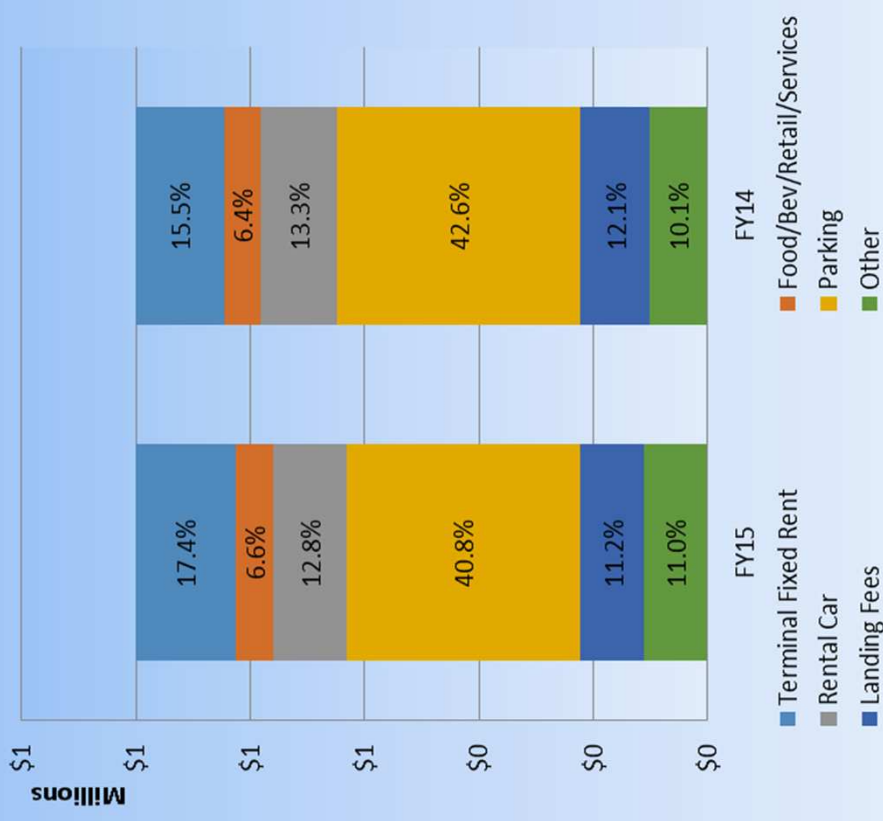


OPERATING REVENUE

Budgeted Operating Revenue \$



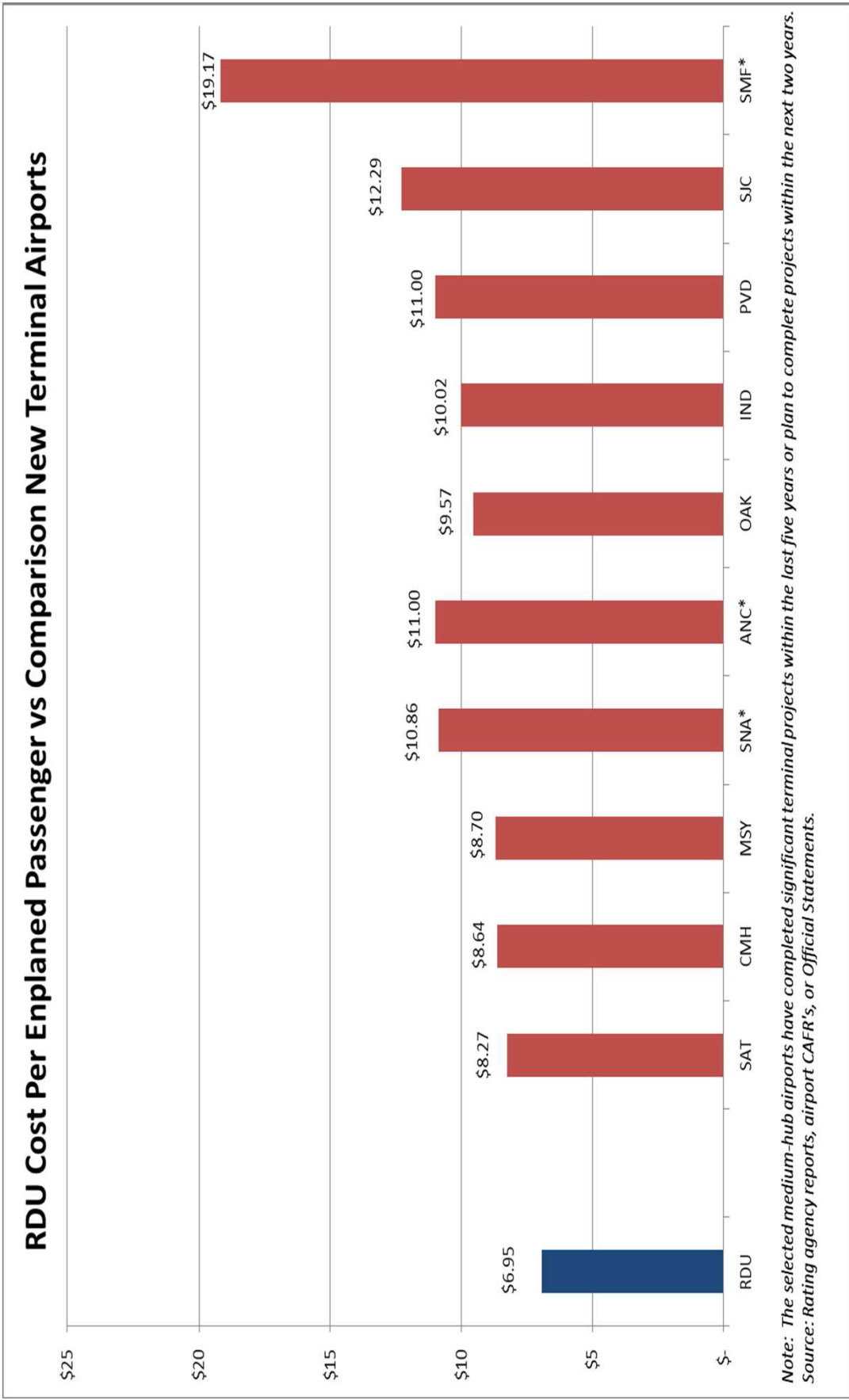
Operating Revenue % of Budget



BUDGET HIGHLIGHTS

- Airline Cost Per Enplanement (CPE): increases 10.3% to **\$6.95**
 - Driven by 20% Terminal Space Rate Increase
 - Offset by reductions in landing fees, airport operating information systems (AOIS), ramp management center costs, and baggage claim charges
 - All major carriers consulted about terminal rent increase
 - Offsets drive better CPE (2.3% less) than \$7.11 CPE modeled for Board and airlines in late 2013
 - RDU maintains cost competitiveness and still lowest CPE medium hub with a new terminal

Medium Hubs New Terminals



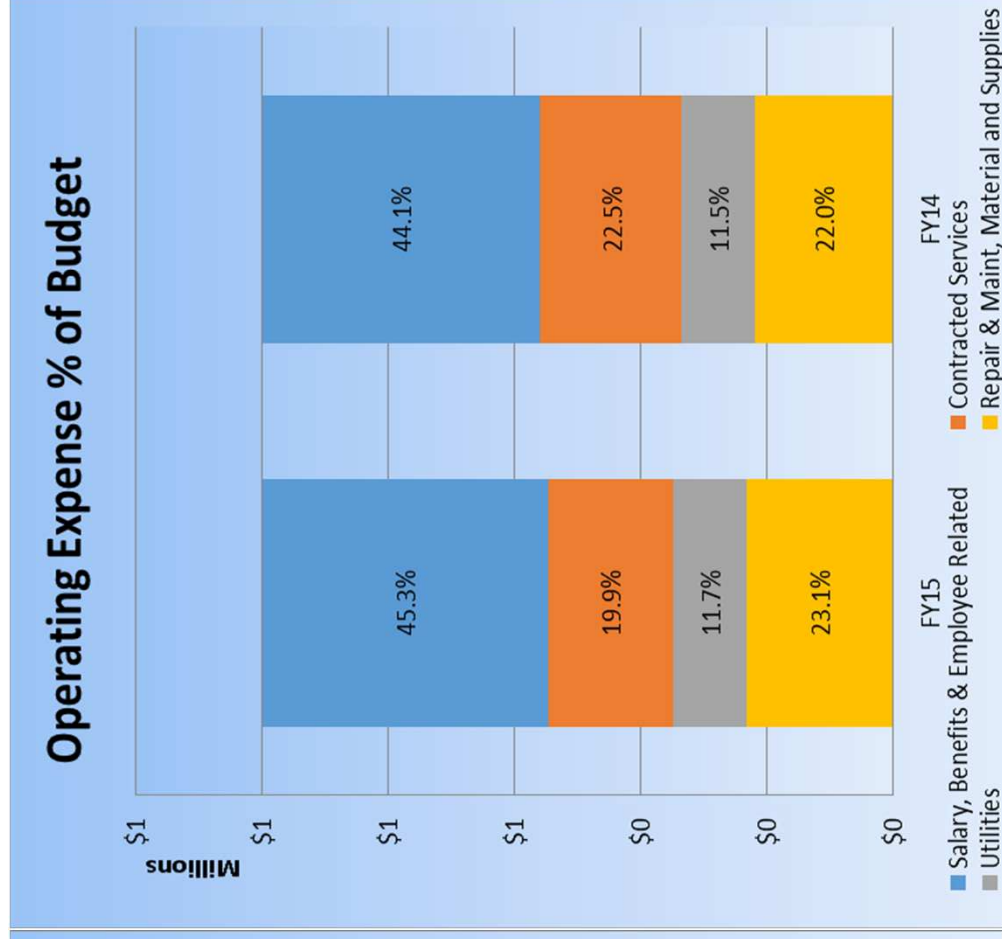
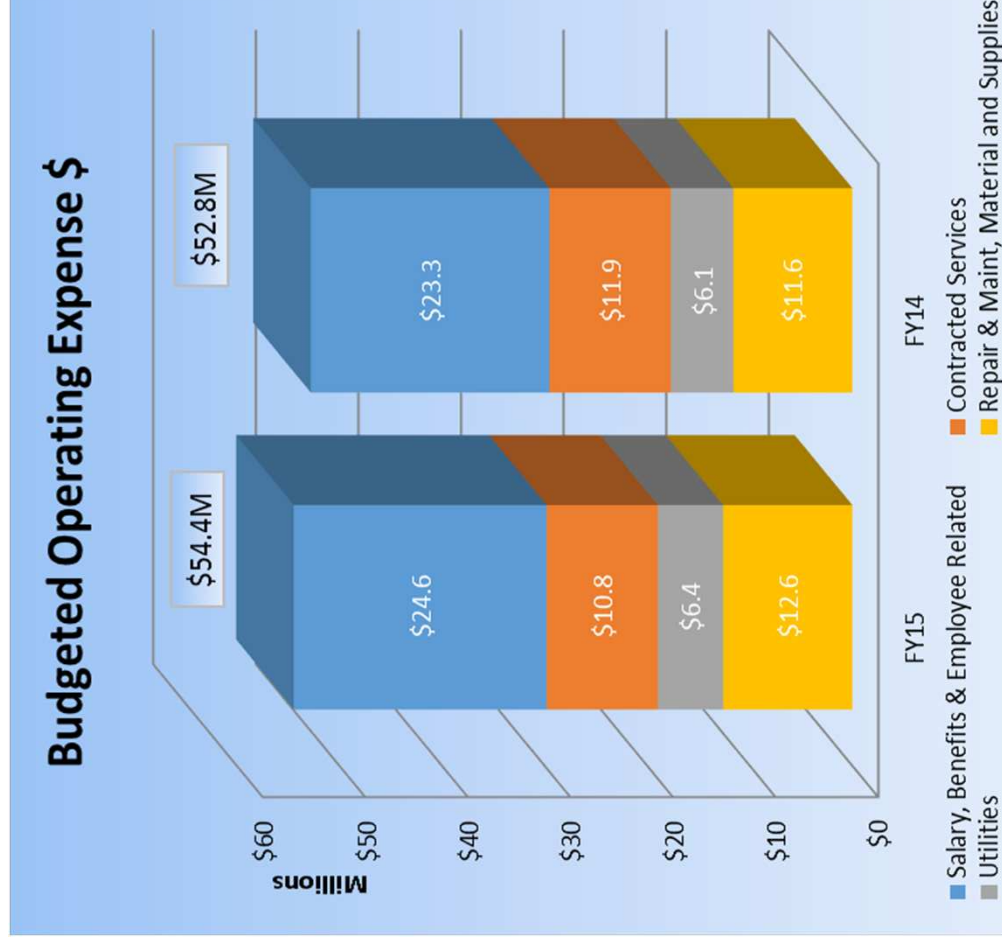
OPERATING REVENUE

- Revenue forecast built upon 4.65M enplaned passenger forecast.
 - Prior year – 4.625M
 - Up .5% to current budget
 - Up 1.0% compared to estimated FY 13.14 actual
- Operating revenues projected to be \$102.2M.
- Terminal Complex Revenue increased \$4.2M or 16.5%
 - Terminal space rent increase
 - Opening of Terminal 1.

OTHER RATES & CHARGES

- No increase in public parking fees
- A 20% increase in Terminal space rates
- Increase in AVI trip fees, etc. not built in - conservatism should yield small upside
- Annual adjustments to maintenance & operation recovery rates-most up slightly due to rising water and sewer costs
- Landing fee decrease: down 9.2% from \$1.9725 to \$1.7918
 - Reasons: Pavement restriping project complete and increase in projected landed weight.

OPERATING EXPENSES



OPERATING EXPENSES

- Operating Expenses projected to increase \$1.66M or 3.1%.
 - Prior year increase was \$2.2M or 4.3%
 - Headcount – authorized positions increase by two to 291 (from 289)
- Major Operating Expense Increases:
 - 4.4% overall increase in salary costs
 - Health Insurance Benefits increased \$351,000 or 17.4%
 - \$1M overall increase in Janitorial -- \$.5M in parking garages, \$.5M in Terminals (new Terminal 1)
 - Training/talent management investment and key CRO hire drive increases in Employee Development and Business Development, respectively

OPERATING EXPENSES

- Major Operating Expense Decreases:

- \$500K in contract savings
- Baggage Handling Systems, Ramp Management Services and Airport Operation Information Systems collectively reflect
- Over \$700K savings in airfield complex primarily due to no restriping project budgeted
- Insurance Policy related expense down 13.8%
or \$223,000
- 18 “accounts” reduced from prior year \$1.7M

SUMMARY CASH FLOWS

Estimated Cash beginning (April 1, 2014) \$132.0M

Net Cash from Operations + 24.8M

Less: Capital Budget
Includes net of \$3.6M in Grants
- 22.3M

Projected Cash, ending (March 31, 2015) \$134.5M

This represents an increase in RDU Cash/Fund Balance during the year of \$2.5 million.

SUMMARY CASH FLOW

- \$50M cash reserved by policy is maintained
- Cash from Operations: \$24.8M up 5.3%
- Cash Fund Balance Increasing
- Days Cash on Hand improves 7.1% or 60 days
- Reduced capital plan combined with 50% increase in number of projects implies a positive FY15 outlook for unrestricted cash balance

KEY PERFORMANCE INDICATORS

Key Performance Measure	Budget FY15	Budget FY14	RDU Trend %	*2012 ACI- Medium Hubs	Comment
BALANCE SHEET					
Days Cash On Hand	902	842	7.1%	470	RDU exceeds medium hub average by 1.9 times
Debt Service Coverage	1.92	2.01	-4.5%		Slight decline driven by less PFCs committed to offset debt
Debt Outstanding Per Enplanement	138	143	-3.4%	101	RDU Capital Program more mature than avg med size hub
REVENUES					
Operating Revenue Per Enplanement	21.97	21.10	4.1%	23.85	Lower Cost Environment at RDU
Public Parking Revenue Per Enplanement	9.08	9.09	-0.1%	6.14	
Concession Revenue Per Enplanement	1.56	1.44	8.8%	1.58	New Term 1 concession program is driving increase in FY15
Rental Car Revenue Per Enplanement	2.82	2.80	0.5%	2.83	
COST					
Operating Expense Per Enplanement	11.71	11.41	2.6%	15.46	RDU Oper Expense is about 75% of medium hub avg
Passenger Airline Revenue Per Enplanement (CPE)	6.95	6.30	10.3%	8.92	RDU cost to airlines is 78% of medium hub avg
* Data is based on the most recent 2012 final ACI survey (released 9/2013). As such, this index trails the budget comparison period by two full years.					

BUDGET SUMMARY

- Conservative budgeting in low growth environment
- Budget supports strategic foundation elements, moving from planning to action:
 - Strategic Planning – 5 year ACIP
 - Organizational Alignment – Key C-level hires
 - Air Service – Strategy for community support of international service
 - Asset Management – Terminal 1 demolition
 - Revenue Development – PARCS program and land development
 - Government Affairs – Community messages to key stakeholders
- Current FY focused on planning
- Proposed budget focuses on supporting transition to asset management and revenue management
- Supports vision to deliver a world-class airport experience to our customers