

**The University of Illinois at Chicago and
North Lawndale are honored to
present The Barack Obama Foundation
with our round two proposal to host the
Barack Obama Presidential Library**

Consistent with a legacy of activism and commitment to social transformation, the Barack Obama Presidential Library will provide the unique opportunity to rethink what a library can do. The UIC/ North Lawndale partnership is founded on the belief that the Library can connect disparate audiences and ideas, forge new identities, and stimulate the healthy growth of neighborhoods. With this focus, we cannot simply answer the too-often parochial question *"Where does it go?"* but must more expansively outline a vision to respond to the provocation *"How does it grow?"* The UIC/ North Lawndale proposal therefore offers a general site and urban development strategy that can unfold through various scenarios.

The occasion of establishing a presidential library should be more than the act of awarding a trophy to a specific site; it has the potential to change the city by leveling the playing field.

To prioritize the progressive and pragmatic ability of the Library to support social and economic equity requires the radical re-definition of what traditionally constitutes a "site." This expanded concept of urban place has characterized the recent history of ongoing collaboration between UIC and North Lawndale, one that aims to re-imagine the typical "town-gown" relationship,

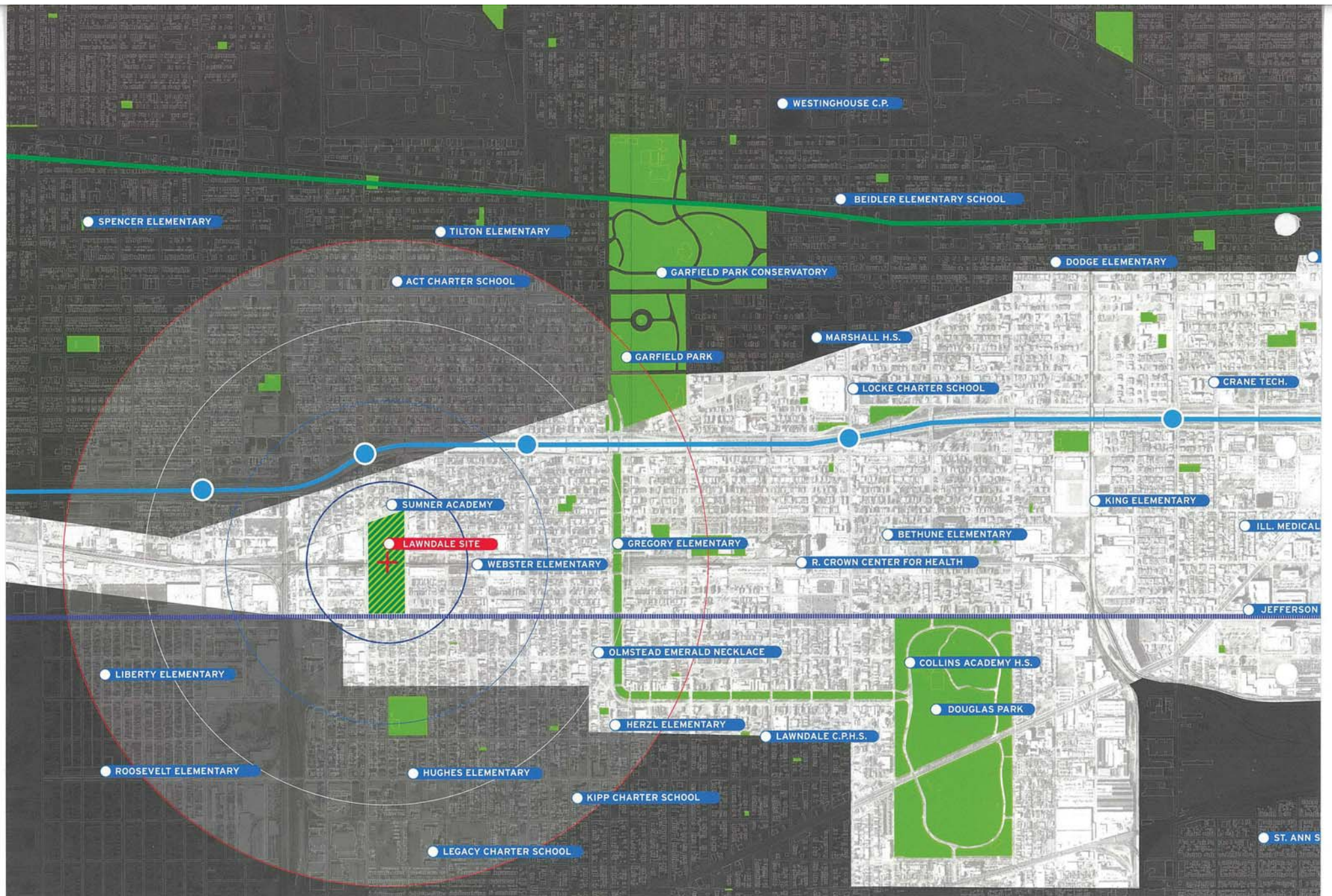
to set out new models for the connection of urban community and university campus, capitalizing on the promise of UIC's commitment to engaged scholarship and North Lawndale's ambition for an activist citizenry. These shared values have deep historical connections, stretching from Martin Luther King, Jr.'s location of the northern base of the Civil Rights movement in North Lawndale, where he took up residence in 1966, back to Jane Addams's early twentieth-century establishment of the social settlement movement at Hull House, in the vicinity of the current UIC campus that now serves as host for her home and museum.

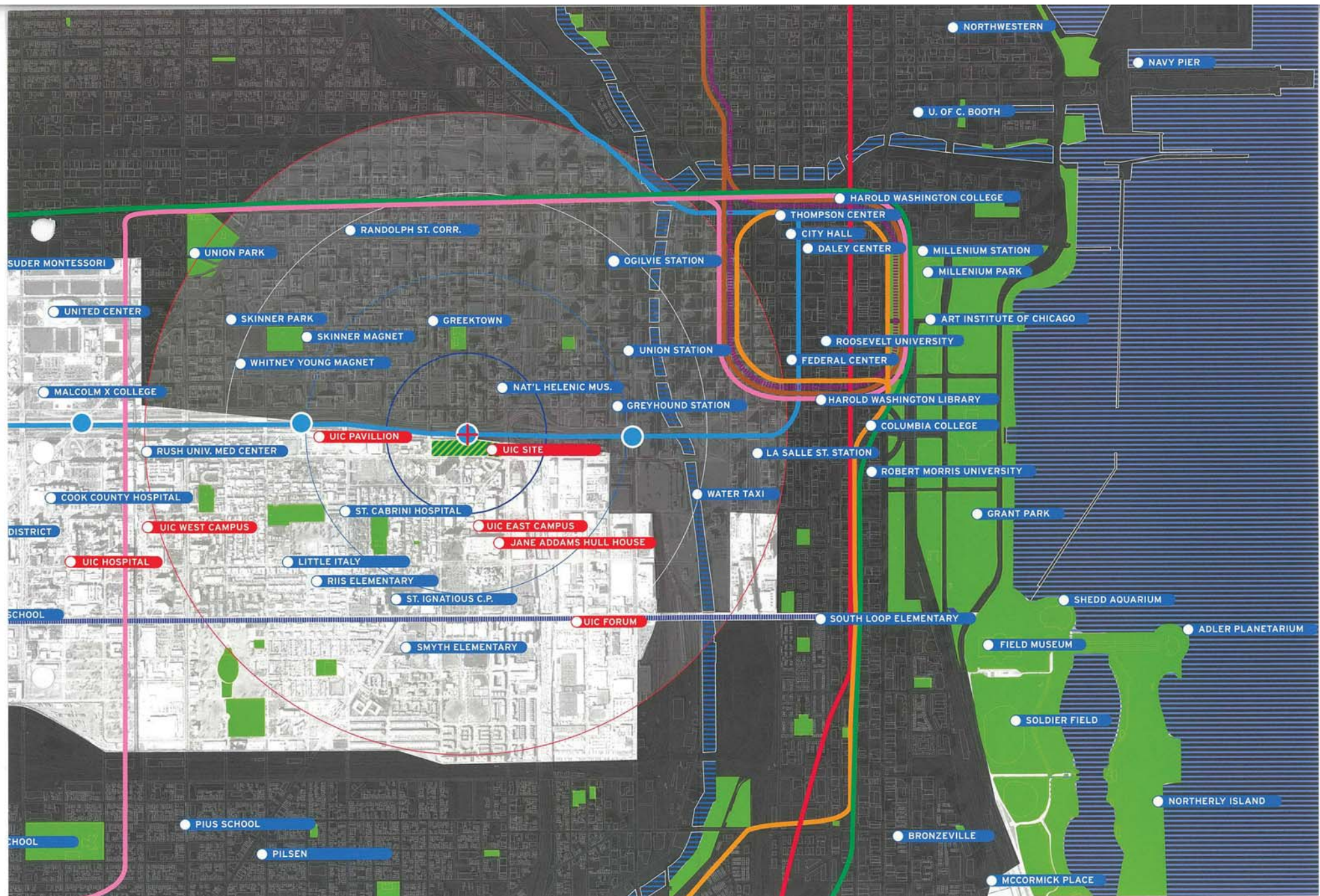
These significant social movements that anchor the history of the UIC/North Lawndale partnership have additional early- and mid-twentieth century parallels in articulating this expanded definition of site. Daniel Burnham's 1909 Plan of Chicago offered a westward vision of an integrated city, radiating its rational planning model from the proposed civic center at Congress and Halsted (our academic site) to the city's western limit (just beyond our North Lawndale community site). Half a century later, Walter Netsch, the architect of the UIC campus, proposed the image of the raindrop as a description of the mutually interacting ripples of his field theory.





In this way, the Netsch amendment to Burnham's bold vision suggests that change can begin anywhere—edge to center, west to east, and back again—in the now multi-centric field.





Informed by the network thinking of these four historical figures—Addams and Burnham, King and Netsch—the UIC/North Lawndale proposal begins with an urban zone, half a mile wide and five miles long. Extending the northern and southern axes of this zone to the east terminates respectively in the Burnham Fountain at Grant Park, and the Museum Campus and Northerly Island. Extending this zone to the west connects to the historic Chicago suburbs of Oak Park and Riverside, continuing westward as it unfolds in the promise of the Jeffersonian grid.

Significantly, this east-west band rotates the privileged north-south axis of Chicago as generally pictured along the lakefront, and envisions a diverse, horizontal organization that embraces an open and democratic access to cultural, civic, and recreational amenities.

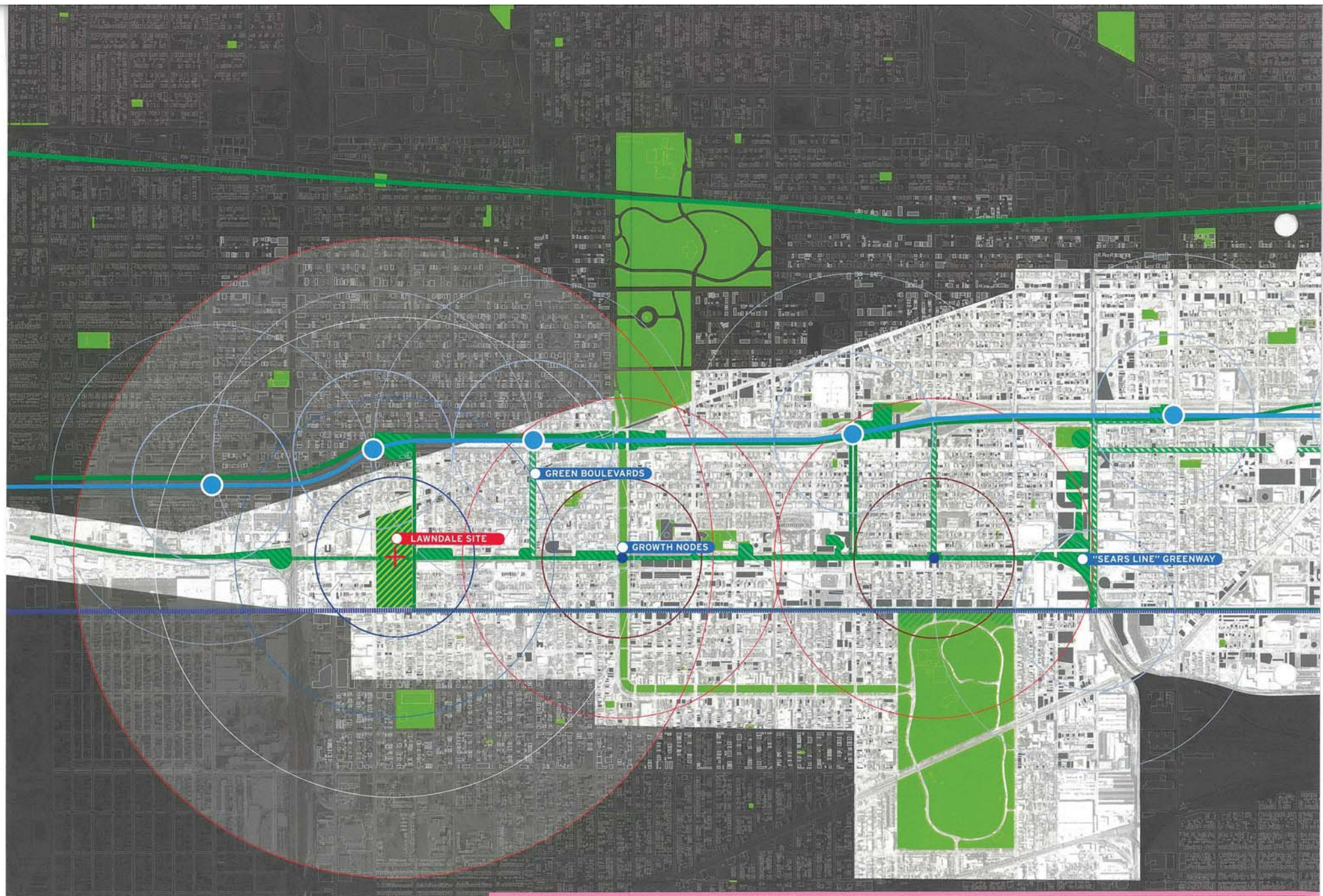
The sites offered by the UIC/North Lawndale proposal bookend this urban ladder of opportunity, from the northeast corner of Roosevelt and Kostner in North Lawndale to the northwest corner of Harrison and Halsted at UIC.

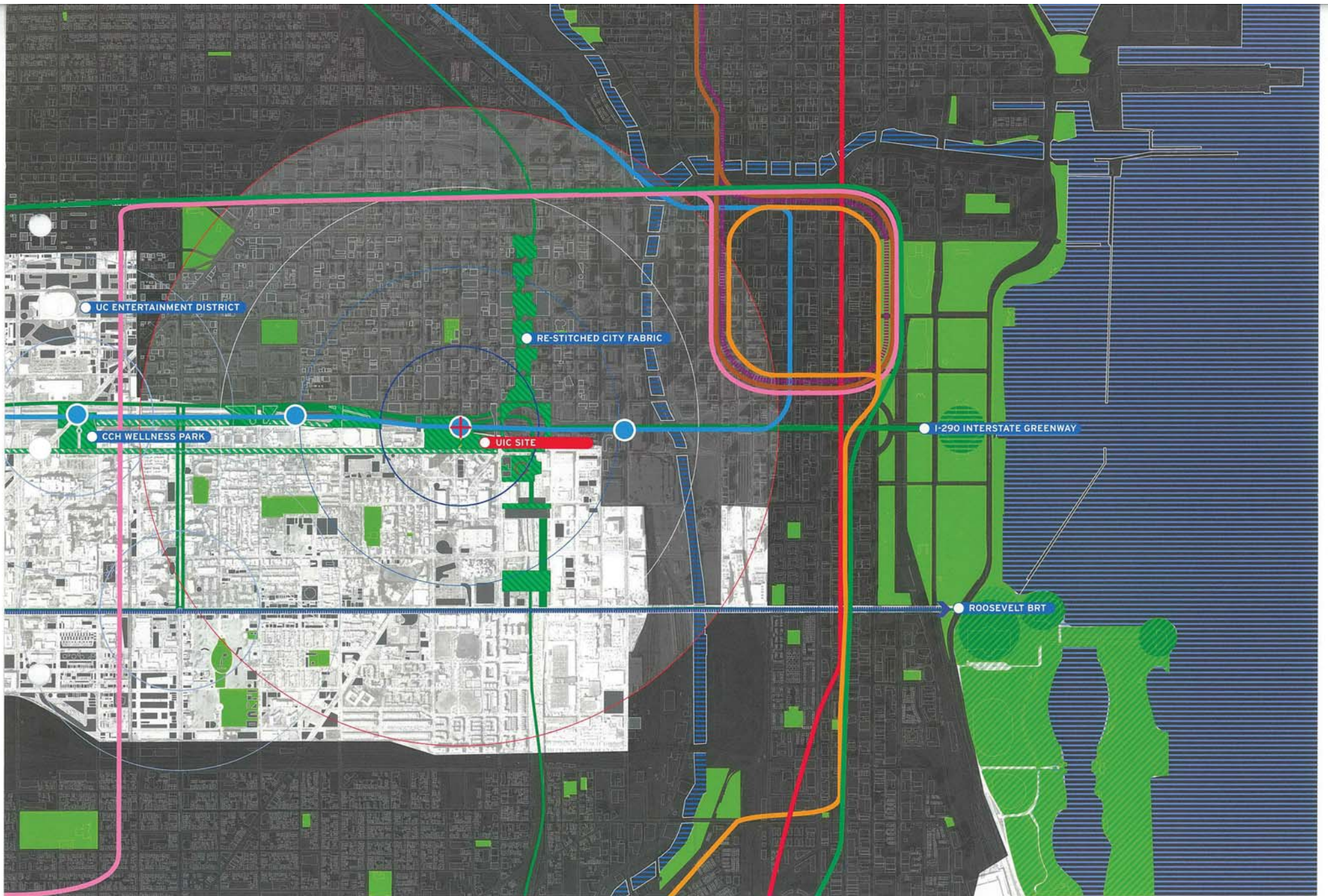
The goal for the Library, along with its allied public and private investment, would be to irrigate this zone with new potential, stimulating economic and infrastructural development as well as providing a larger case study in how to reclaim and rehabilitate the twenty-first century city.

The five-mile zone from the community to the academic site consists of a diverse mix of building types, city fabric, and activities, and provides a representative slice of economic and demographic variety, providing a microcosm of the challenges and opportunities for contemporary urban development. Between the neighborhood and campus “islands” of North Lawndale and UIC, there is the big box/warehouse district of the Union-Pacific industrial corridor and the complex of facilities that make up the Illinois Medical District, the largest urban medical district in the United States, serving the most diverse patient population in the country. One goal of our proposal is to connect this fragmented set of urban islands east-west, as well as repairing the north-south divisions caused by mid-century infrastructural development (for example, by selectively capping the Eisenhower Expressway along the northern edge of the zone).

While there would be several distribution strategies and phasing plans within this general framework that could fulfill the social and economic impact expected in the proposal, we have focused on one scenario that co-locates the Library and Museum at the community site, with the O-4 Institute and Visitor Center occupying the academic site.

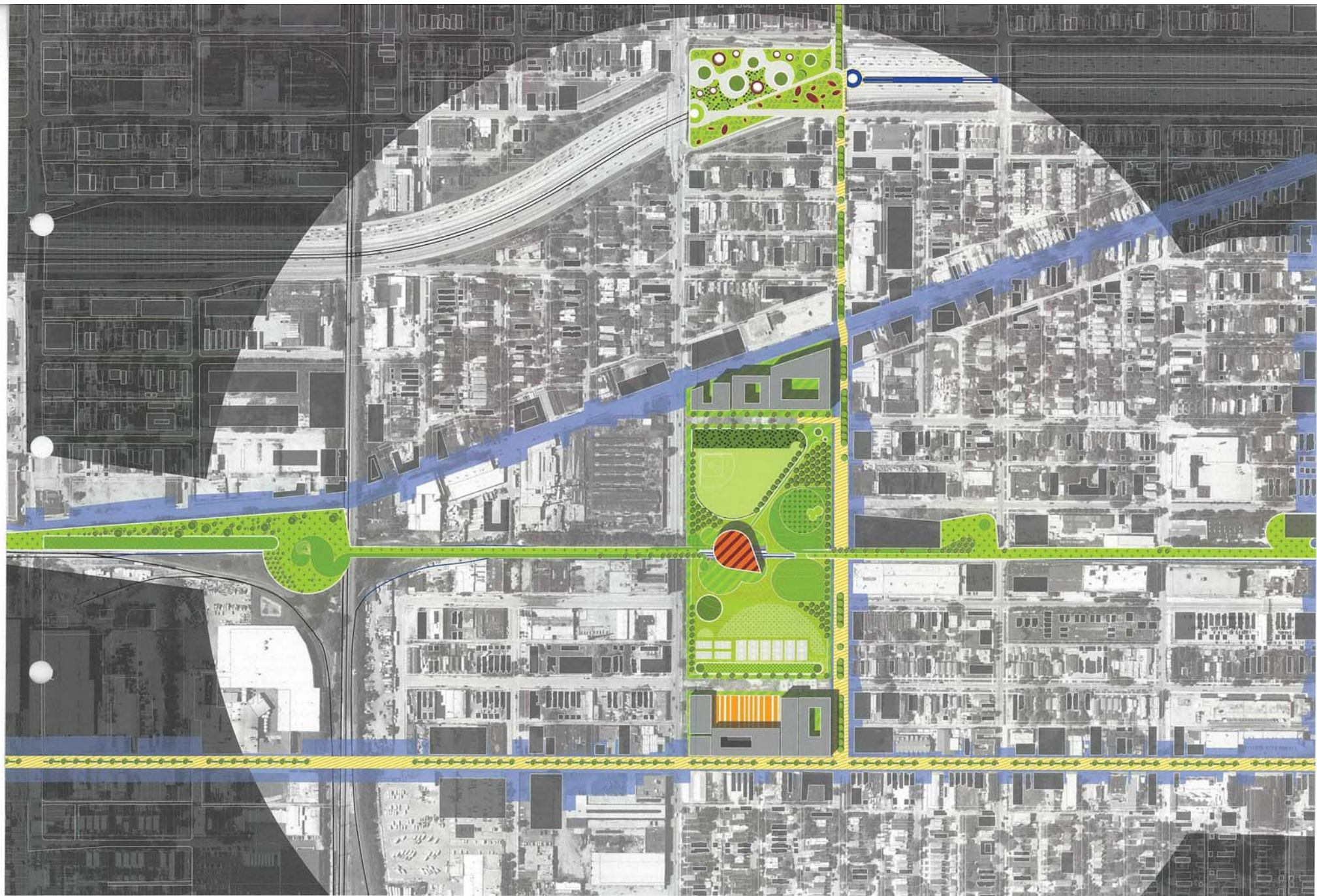




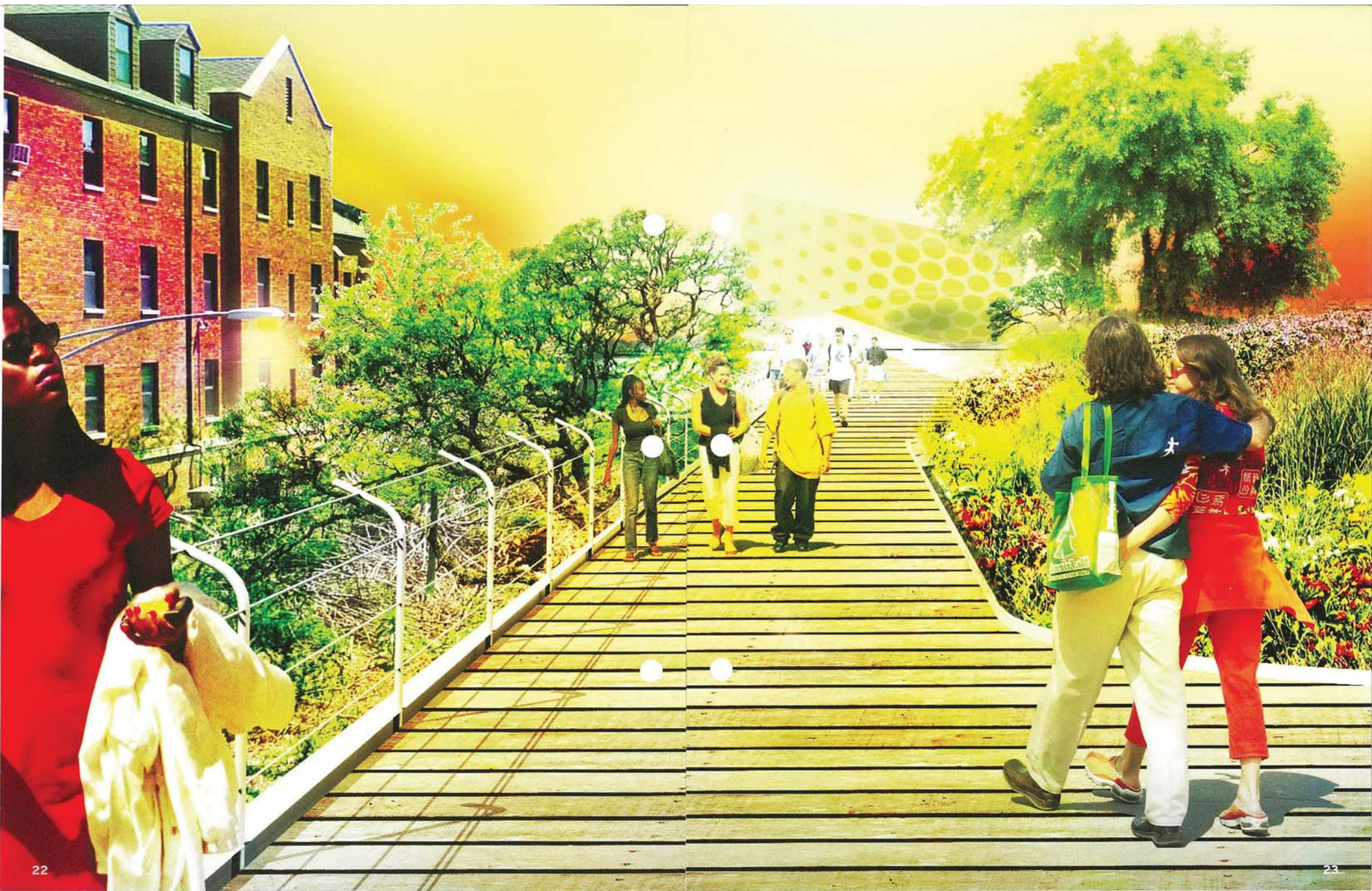




Forming a new town square in North Lawndale, the Library and Museum would operate as a hub to generate commercial and residential development, spurred on by the CTA's commitment to re-open the Kostner Blue Line Station, the City's promise of small business loans, and the generous support of a \$5 million grant from the Steans Family Foundation. Based on available resources, a new University component—a proposed Center for Urban Resilience and Engagement—would initially adapt under-utilized structures along the defunct “Sears line” viaduct that enters the middle of the site from the east, setting up a campus spine along a new bike trail and pedestrian corridor. The development of a BRT (Bus Rapid Transit) along Roosevelt would connect this new Obama Campus to the Museum Campus on the lakefront, and set up future commercial and university development along the Roosevelt corridor, modeled along lines of the University's earlier success with its mixed-use South Campus extension. In concert, these developments would contribute to a re-densification and diversification of the residential grid, the expansion of Chicago Park District land and recreational facilities, and the provision of a civic destination accessible to a wide variety of communities at the frontier of Chicago's urban-suburban threshold.

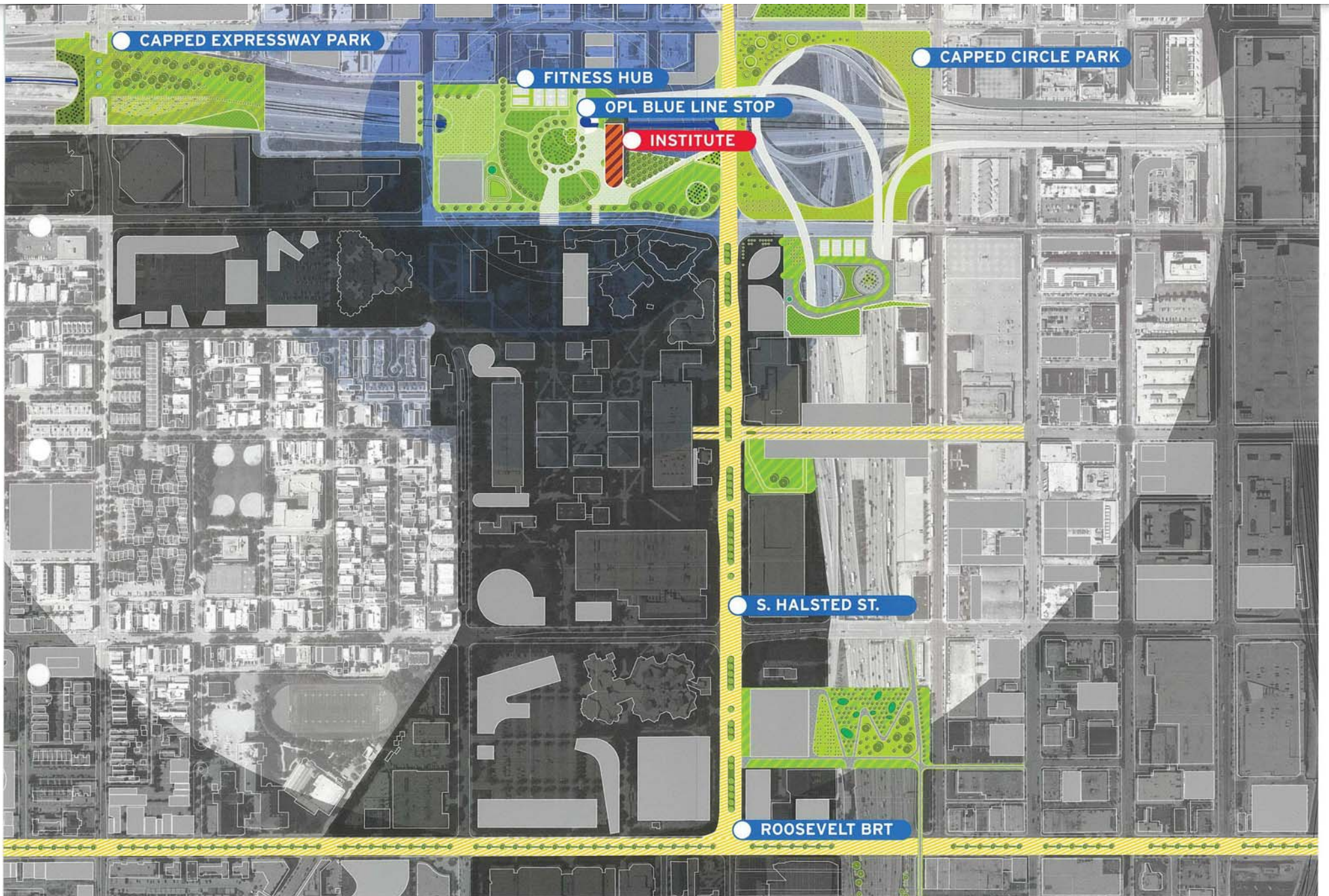








If the historic Chicago Loop represents the late-nineteenth century American city, with its O-O point at the intersection of State and Madison, this center has shifted to the intersection of the Kennedy, Dan Ryan, and Eisenhower Expressways at the Circle Interchange a century later. The location of the O-4 Institute and Visitor Center at the academic site, in consort with the co-location of a major campus performing arts space currently in the planning stages, will spark an expanded O-ring that selectively caps and greens over the freeway system, a civic and cultural zone that reconnects residential, commercial, civic, and educational activities with an enhanced landscape of urban farms, recreational areas, and public platforms for discursive interchange and performance. More than a gateway, this destination acts as an urban living room that establishes new relations within the campus, as well as between the campus and its surrounding communities. Combining the non-NARA collateral components of the Library and Museum at this historic site of Burnham's 1909 civic center can initiate a process of re-suturing neighborhoods that had been previously divided by the crude necessities of interstate transportation development. The Institute and Visitor Center will anchor a new greenbelt, a loop for the twenty-first century, one that wraps the necessity of circulation and access with the promise of vision and desire.



● CAPPED EXPRESSWAY PARK

● FITNESS HUB

● OPL BLUE LINE STOP

● INSTITUTE

● CAPPED CIRCLE PARK

● S. HALSTED ST.

● ROOSEVELT BRT







A

The University of Illinois at Chicago is among the nation's finest public research universities, uniquely positioned to offer a top-tier education to all who aspire to achieve. UIC takes great pride in the multiplicity of voices, cultures, ethnicities, and nationalities that enliven, embolden, and deepen the discourses, learnings, and discoveries originating on campus and in the field. Core principles of the university include social justice, civic engagement, health and public service, and cultural production.

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Isiah International
Morphosis

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North Lawndale
Formal partnerships

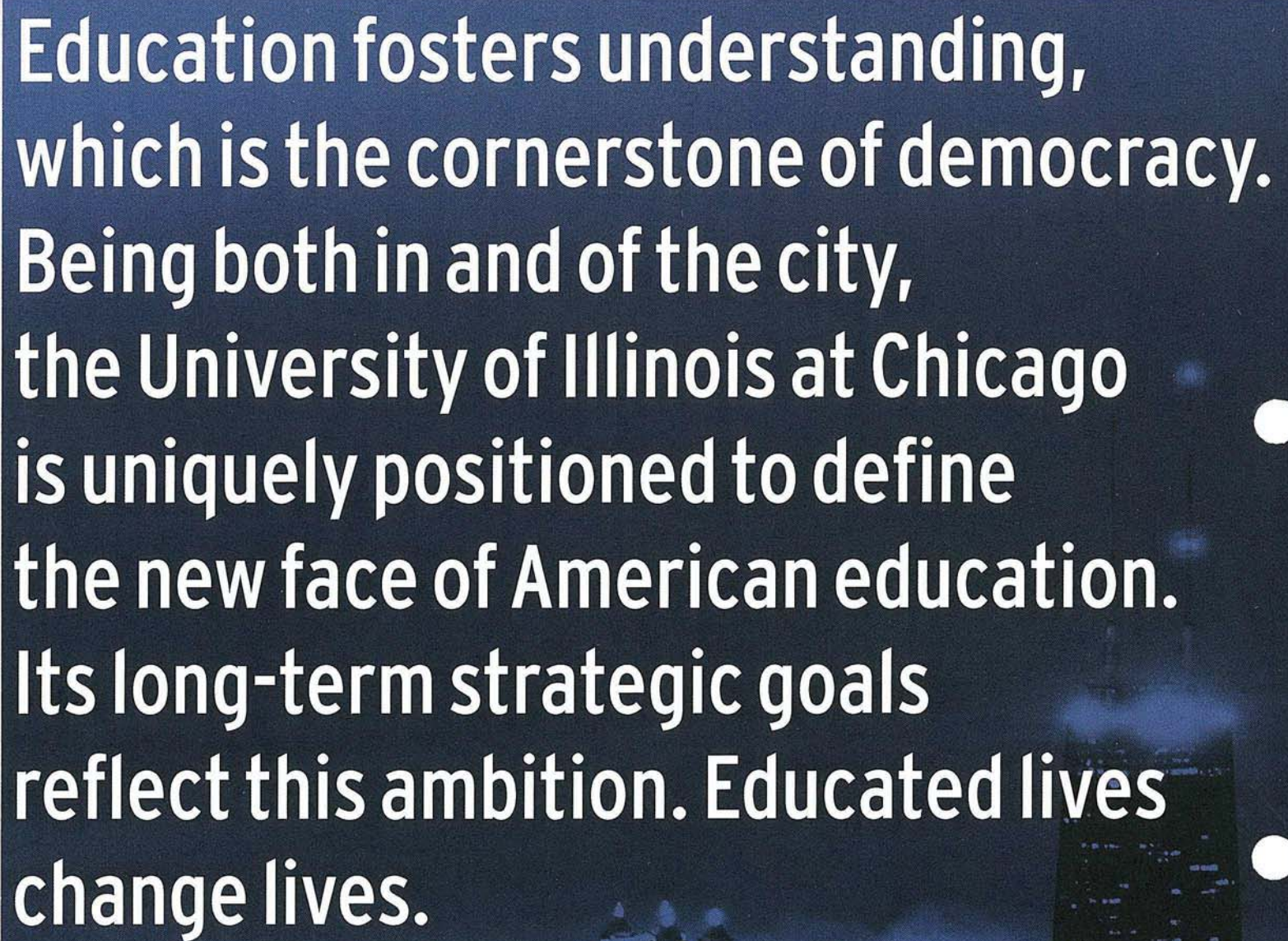
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Relevant large-scale development
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Education fosters understanding,
which is the cornerstone of democracy.
Being both in and of the city,
the University of Illinois at Chicago
is uniquely positioned to define
the new face of American education.
Its long-term strategic goals
reflect this ambition. Educated lives
change lives.

UIC VISION

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**Address the challenges
and opportunities facing
Chicago and all Great Cities
of the 21st century.**

UIC GOAL

COMPLEMENTARY RELATIONSHIPS Profound and lasting positive change results when communities and institutions look to one another for leadership, opportunities, and growth. The University of Illinois at Chicago has a long history of interdisciplinary partnerships in and around the city of Chicago and across the globe. Good actions beget good actions.

GREAT CITIES INSTITUTE

The Great Cities Institute, created in 1995, is the most concrete expression of the university's commitment to active engagement with local, regional, and global constituencies. Over its twenty-year history, the institute has become a leader in urban research. Case in point: the impact of the Great Recession will have American cities cutting services and raising fees for years to come. Focusing on city fiscal behavior, Great Cities Institute Fellow and Dean of the College of Urban Planning and Public Affairs, Michael Pagano, a nationally recognized expert in municipal finance, is looking at how and why cities adopt certain fiscal policies in the context of their legal/constitutional frameworks, economic conditions, and the needs and demands of their constituencies.

The Institute takes seriously its civic responsibility to provide research, analysis, and support to the city of Chicago and its greater metropolitan area, the results of which reverberate nationally and globally. Grassroots democracy in action: effecting positive change one community at a time.

NATHALIE P. VOORHEES CENTER FOR NEIGHBORHOOD
AND COMMUNITY IMPROVEMENT

Since its founding in 1978, the Voorhees Center has worked to improve the quality of life for residents of Chicago and the greater metropolitan area. Its approach is multifaceted. For example: community based groups are vehicles for change in any neighborhood, but these groups often lack the technical expertise needed to advance their initiatives and projects. An important aspect of the Voorhees Center's work is to actively engage community residents so that they are better informed about what is happening in their communities and are prepared to take action.



Mile Square Health Centers headquarters opened in January 2014. Patients can see their primary doctor, visit a specialist, and pick up a prescription all in a single visit.

MILE SQUARE HEALTH CENTERS

Access to quality health care is a fundamental human right. In 1990, the Mile Square health care initiative (founded in 1967 in response to the unmet health care needs of Chicago's public housing residents) became part of the University of Illinois Hospital & Health Sciences System at UIC. Dedicated to providing holistic, quality health services to the city's disenfranchised, Mile Square Health Centers work to restore health, prevent disease, promote healthy life styles, and provide personalized support to individuals and families. Designated Federal Qualified Health Centers, these clinics (there are currently twelve) care for more than 24,000 people a year, in their own communities. Patients are predominantly minority; many live at or below the Federal Poverty Level; and most have public insurance, and some are uninsured.



Mile Square's 40-year legacy of providing comprehensive, cost effective and compassionate care to high-risk, vulnerable communities, regardless of their ability to pay, was significantly bolstered with the opening of its new headquarters in January 2014. About 200,000 residents in the new center's service area will become eligible for health insurance through the Affordable Care Act. In addition to primary care, preventive care, obstetrics and gynecology physicians and pediatricians, patients can see specialists in ophthalmology, psychiatry, otolaryngology, endocrinology, pulmonology, and cardiology at the new center, with plans for dental care in the future.

NORTH LAWNSDALE COMMUNITY

The Chicago neighborhood of North Lawndale took shape in the aftermath of the 1871 Chicago fire and grew into one of the most communities in the city. North Lawndale is where Sears Roebuck and Co. had its world headquarters, where Golda Meir and Dr. Martin Luther King, Jr., lived, where Benny Goodman learned to play the clarinet, where Cobra Records pumped out the West Side sound; a place once known as "Chicago Jerusalem" for its many synagogues; a place whose shifting population is a microcosm of U.S. urban history.

Two kinds of movements dominate the history of North Lawndale: physical movement of people in and out of the neighborhood, and political movements that prompted social activism and eventual reform. Today, thanks to the resolute efforts of community residents, many of them lifelong, North Lawndale is undergoing significant change, witnessed by an expansion of youth-oriented community activism, growing entrepreneurship, pivotal housing redevelopment, increased home ownership, community gardening initiatives, preservation of its architectural heritage, and its partnership bid with the University of Illinois at Chicago for the Barack Obama Presidential Library and Museum. Pride makes "impossible" change possible. The resiliency and current revitalization of North Lawndale is predicated on pride of place.



INSTITUTE FOR RESEARCH ON RACE AND PUBLIC POLICY

In an effort to understand the root causes of racial and ethnic inequality in the United States, the Institute for Research on Race and Public Policy funds engaged research on race and ethnicity, trains scholars to participate in policy discussions, collaborates on social justice projects with community organizations, and hosts public events exploring the link between policy and racial and ethnic injustice. The Institute's director is Beth Richie, Professor of African American Studies and Criminology, Law, and Justice at the University of Illinois at Chicago. Richie was recently named as one of five senior advisors to the NFL's new panel charged with creating new initiatives for domestic abuse education and prevention within the league.

Create knowledge that
transforms one's
view of the world and,
through sharing and
application, transforms
the world.

UIC GOAL

INTERNATIONAL AGREEMENTS

REACH OF UIC HEALTH AND SCIENCE COLLEGES

UNIVERSITY COLLABORATIONS

ACTIVE INTERNATIONAL AGREEMENTS

Argentina		People's Republic of China
Australia		Philippines
Austria		Poland
Bangladesh		Portugal
Belgium		Republic of Korea
Belize		Rwanda
Brazil		Saudi Arabia
Canada		Sierra Leone
Chile	Ghana	Singapore
Colombia	Guyana	Spain
Costa Rica	Haiti	Sri Lanka
Ecuador	India	Sweden
Egypt	Israel	Switzerland
Ethiopia	Italy	Tanzania
Fiji	Japan	Thailand
France	Jordan	Turkey
Gabon	Lebanon	United Kingdom
Germany	Lithuania	Vietnam
	Malta	
	Mexico	
	Netherlands	
	Nepal	
	Pakistan	
	Peru	

NORTH AMERICA

CENTRAL AMERICA

SOUTH AMERICA



The UIC School of Public Health partners with stakeholders in Port-Au-Prince, Haiti, to conduct health and disaster preparedness assessments.

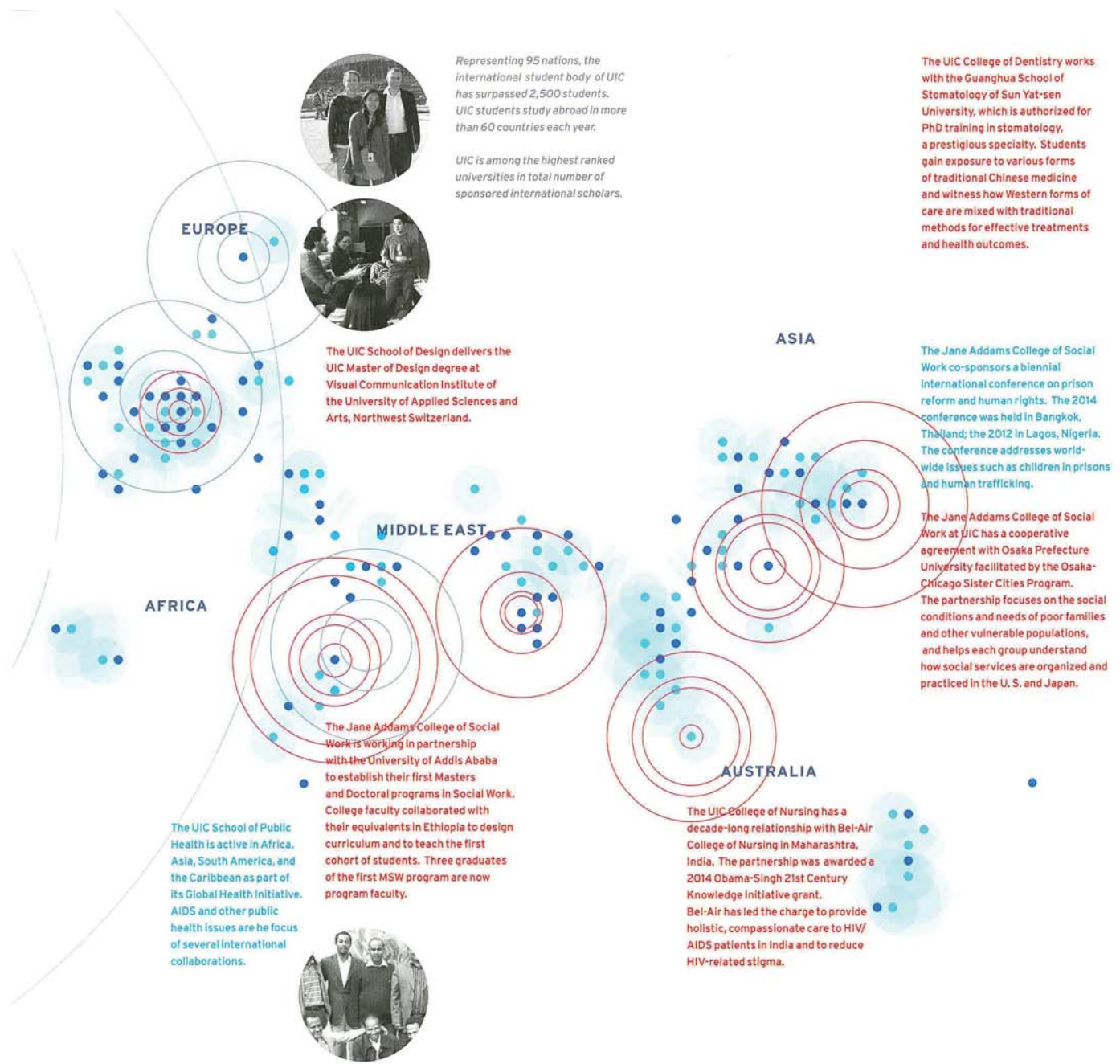
The College of Nursing provides general outpatient care to residents of Petit-Goave, a rural mountain community to increase care capacity in a local clinic.

UIC is prepared to collaborate with the University of Hawaii in initiatives, programs, or activities where our strengths can help the President and First Lady best meet their goals for the Library. We have engaged in conversations to advance this goal.

Coincidentally, our weekly committee meetings were held at the same time: 4pm in Chicago, noon in Honolulu. *Mahalo* to our Hawaiian colleagues.

The UIC School of Public Health has a student exchange collaboration with El Instituto Nacional de Salud Pública in Cuernavaca, Mexico.

The AIDS International Training and Research Program of the UIC School of Public Health is designed to help address the AIDS epidemic in Chile, China, Indonesia, and Malawi. Partnering institutions include Pontificia Universidad Catolica de Chile, Peking University Health Sciences Center, Atma Jaya Catholic University, and University of Malawi. The program's major goal is to help train a new generation of HIV/AIDS research investigators to provide leadership in prevention, treatment, and care.



Representing 95 nations, the international student body of UIC has surpassed 2,500 students. UIC students study abroad in more than 60 countries each year.

UIC is among the highest ranked universities in total number of sponsored international scholars.



The UIC School of Design delivers the UIC Master of Design degree at Visual Communication Institute of the University of Applied Sciences and Arts, Northwest Switzerland.

The UIC College of Dentistry works with the Guanghua School of Stomatology of Sun Yat-sen University, which is authorized for PhD training in stomatology, a prestigious specialty. Students gain exposure to various forms of traditional Chinese medicine and witness how Western forms of care are mixed with traditional methods for effective treatments and health outcomes.

The Jane Addams College of Social Work co-sponsors a biennial international conference on prison reform and human rights. The 2014 conference was held in Bangkok, Thailand; the 2012 in Lagos, Nigeria. The conference addresses worldwide issues such as children in prisons and human trafficking.

The Jane Addams College of Social Work at UIC has a cooperative agreement with Osaka Prefecture University facilitated by the Osaka-Chicago Sister Cities Program. The partnership focuses on the social conditions and needs of poor families and other vulnerable populations, and helps each group understand how social services are organized and practiced in the U. S. and Japan.

The Jane Addams College of Social Work is working in partnership with the University of Addis Ababa to establish their first Masters and Doctoral programs in Social Work. College faculty collaborated with their equivalents in Ethiopia to design curriculum and to teach the first cohort of students. Three graduates of the first MSW program are now program faculty.

The UIC School of Public Health is active in Africa, Asia, South America, and the Caribbean as part of its Global Health Initiative. AIDS and other public health issues are the focus of several international collaborations.



The UIC College of Nursing has a decade-long relationship with Bel-Air College of Nursing in Maharashtra, India. The partnership was awarded a 2014 Obama-Singh 21st Century Knowledge Initiative grant. Bel-Air has led the charge to provide holistic, compassionate care to HIV/AIDS patients in India and to reduce HIV-related stigma.

GLOBAL FOOTPRINT The University of Illinois at Chicago maintains a vibrant culture of international collaboration and exchange. As a major public research university comprised of fifteen colleges, the generation of new knowledge is considerable. Real-world application is prioritized, translating knowledge into action around the world.

>> UIC recently completed a study of its global successes and identified opportunities for expanding its international scope. The resulting strategy will establish a Center for International Studies with programming to enrich the student experience and help shape a positive global culture in Chicago and worldwide.

>> The UIC Global Learning Community Campus Certificate program provides undergraduate students with an understanding and appreciation of global diversity and to facilitate their transition to academic life at UIC.

>> The Inter-University Program for Latino Research is a national consortium of 25 university-based centers dedicated to the advancement of the Latino intellectual presence in the United States. The program is currently located at UIC.

>> In 1986, the UIC College of Nursing was designated the World Health Organization Collaborating Centre for International Nursing Development in Primary Health Care, becoming the world's first WHOCC in Nursing/Midwifery.

>> In 2012, the UIC Library received the designation of a UNESCO Slave Route Project for its exhibit and collections related to the Atlantic Slave Trade.

Serve as a powerful
economic engine
by contributing to the
continued growth,
development, health, and
wellbeing of the city of
Chicago.

UIC GOAL

EXPANSION PLANS The University of Illinois at Chicago has had a major physical and economic impact on the Near West Side for more than 50 years. As the University continues to expand, it has the opportunity to leverage private investment and reimagine the connection between the urban community and the university campus.

The University of Illinois has had a presence in Chicago since the late 19th century when private pharmacy, medical, and dental colleges that had been established on Chicago's near west side became affiliated with the University of Illinois. The University of Illinois Medical Center, part of the Illinois Medical district, now continues this pattern of productive expansion.

With the flood of GIs returning from World War II and seeking a University of Illinois education, an academic campus joined the medical campus in 1946. Temporarily housed on Navy Pier this campus moved to a newly-created University of Illinois at Chicago Circle campus in 1965. The Circle campus and the medical campus were merged administratively to become the University of Illinois at Chicago (UIC) in 1982.

Completed in 2010, the South Campus development began with an investment of \$450 million by the University, which leveraged \$137 million in private construction, providing over 500,000 square feet of academic buildings, student housing, private residential units, retail shops, parks, and parking facilities.

A strategic planning initiative of 2008 resulted in a 2010 Campus Master Plan for UIC. With a goal to re-establish a more meaningful sense of place—a quality that had been in decline since the incomplete realization of the 1965 Netsch campus—the Plan outlines a framework for visual cohesion and clarity, improved pedestrian and transit connections, greatly enhanced green spaces, and environmental initiatives. Now in the early stages of implementation, the opportunity to host the Barack Obama Presidential Library would greatly accelerate and amplify the goals and progress of the UIC Campus Master Plan.

A key element of the UIC Campus Master Plan is the undeveloped 278,000 sq.ft. property at Halsted and Harrison streets; identified as a “gateway” to the University. This is the academic site of our proposal. Fitting perfectly into UIC’s plans for expansion, this site has deep historical connections as the origin of both the social settlement and city beautiful movements in the United States.



The University expansion of our proposal would add a third Community Campus in North Lawndale to our existing Academic Campus and Medical Campus. Following the Navy Pier pattern of beginning a long-term effort through reuse and repurposing of existing buildings, the University would initially, based on available resources, occupy existing vacant warehouses adjacent to the Library site to establish a presence in the neighborhood that would be planned in collaboration with North Lawndale residents to enhance the community without displacing its businesses or residents.

The development of a BRT (Bus Rapid Transit) along Roosevelt Road would connect this new Obama Campus to the Museum Campus on the lake front, and set up future commercial and university development along the Roosevelt corridor, modeled along lines of the University's earlier success with its mixed-use South Campus extension.





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UIC VISION

Attract faculty from among the
brightest, most productive, and most
prolific scholars in their respective
fields in the world.

UIC GOAL

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REPORTING RELATIONSHIPS

ADMINISTRATIVE

ACADEMICS

FUNDRAISING

COMMUNICATIONS AND MARKETING

PROJECT MANAGER

REAL ESTATE DEVELOPMENT

CONSTRUCTION AND FACILITIES MANAGEMENT

REPRESENTATIVES OF NORTH LAWDALE

BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

ROBERT A EASTER

PRESIDENT

TIMOTHY KILLEEN

PRESIDENT, DESIGNATE

PAULA ALLEN-MEARES

CHANCELLOR

ERIC GISLASON

INTERIM VICE CHANCELLOR FOR ACADEMIC AFFAIRS

AND PROVOST

IN ASSOCIATION WITH THE DEANS OF THE COLLEGES

JEFF NEARHOOF

VICE CHANCELLOR FOR DEVELOPMENT

MICHAEL REDDING

EXECUTIVE ASSOCIATE CHANCELLOR FOR PUBLIC AND

GOVERNMENT AFFAIRS

MARK DONOVAN

VICE CHANCELLOR FOR ADMINISTRATIVE SERVICES

IN ASSOCIATION WITH

ASSOCIATE VICE PRESIDENT, CAPITAL PROGRAMS

AND REAL ESTATE SERVICES

DIRECTOR OF THE OFFICE FOR CAPITAL PROGRAMS

MARCUS BETTS

DARREN TILLIS

PAULA ALLEN-MEARES

CHANCELLOR, UNIVERSITY OF ILLINOIS AT CHICAGO

VICE PRESIDENT, UNIVERSITY OF ILLINOIS

JOHN CORBALLY PRESIDENTIAL PROFESSOR

Paula Allen-Meares, UIC Chancellor since 2009, has been the driving force behind UIC's efforts to host the Barack Obama Presidential Library. Recognizing what the Library could offer UIC and what UIC could offer the Library, she appointed the steering committee whose work has culminated in this proposal. During her tenure, Allen-Meares has established a number of important objectives that align with the goals of the Library.

STUDENT SUCCESS Allen-Meares championed a campus-wide collaboration to improve success rates for incoming students. The Chancellor's Student Success Initiative includes formal mechanisms for inter-group dialogue and sustained engagement for students from different social identity groups.

STUDENT RESEARCH Allen-Meares established a pilot program that allows undergraduate students eligible for Federal Work Study to participate in research projects at no cost to the host departments. Graduate and professional students are offered enhanced research opportunities through the Chancellor's Supplemental Graduate Fellowship Program, which awards 20 two-year fellowships on a competitive basis.

DIVERSITY & INTERDISCIPLINARY CULTURE The Chancellor's Discovery Fund supports new collaborations led by emerging UIC researchers, and draws on the expertise of different disciplines. The Cluster Initiative funds research teams that advance UIC's diversity and its multidisciplinary approach to knowledge.



INNOVATION The Chancellor's Innovation Fund supports Proof of Concept awards and seeds investments in UIC-related startups.

HUMANITIES & HEALTH The Chancellor's Initiative in the Humanities highlights creative and cutting edge scholarship in the humanities at UIC. Its focus in 2012-2014 was "Food Studies at UIC: Local and Global Issues," and included a post-doctoral fellowship in Food Studies. The Global Learning Community Campus Certificate Program focuses on preparing UIC graduates to serve in global health leadership roles.

URBAN FORUM For 20 years, the UIC Urban Forum has brought scholars, public intellectuals, policymakers, and elected officials to UIC. Under the Chancellor's leadership, UIC has become a venue for important local, national, and global announcements. Recently it has hosted Labor Secretary Hilda Solis, Health and Human Services Secretary Kathleen Sibelius, Senator Dick Durbin, Governor Pat Quinn, and Congressmen Danny Davis and Luis Gutierrez. They come to UIC to discuss higher education affordability, government aid opportunities, and programs to encourage students to go to college and complete their degrees.

Chancellor Allen-Meares is a member of the Institute of Medicine, the Royal Society of Medicine, and trustee of the New York Academy of Medicine. She serves on the Chicago Civic Consulting Alliance and the American Council on Education's Commission on Inclusion. Dr. Allen-Meares has written more than 160 published articles, chapters, and several books. She is Dean Emeritus of the University of Michigan School of Social Work.

ERIC GISLASON WILL BE RESPONSIBLE FOR WORKING WITH ALFRED TATUM AND MICHAEL PAGANO TO COORDINATE WITH THE FOUNDATION AND ENSURE THAT ANY NEW ACADEMIC PROGRAMS ARE VETTED WITH THE APPROPRIATE FACULTY, UNIVERSITY, AND STATE BODIES. DEANS TATUM AND PAGANO WILL BE RESPONSIBLE FOR WORKING WITH ERIC GISLASON AND THE FOUNDATION ON THE IDENTIFICATION OF RELEVANT ACADEMIC PROGRAMS.

JEFF NEARHOOF WILL BE RESPONSIBLE FOR WORKING WITH THE FOUNDATION ON DEVELOPING A STRATEGIC PLAN FOR FUNDRAISING FOR THE OBAMA LIBRARY PROJECT. HE WILL ALSO BE RESPONSIBLE FOR OVERSEEING IMPLEMENTATION OF UIC'S FUND-RAISING EFFORTS AND COORDINATING SUCH EFFORTS WITH THE UNIVERSITY OF ILLINOIS FOUNDATION AND THE BARACK OBAMA FOUNDATION.

MICHAEL BASS WILL SERVE AS THE LIAISON TO THE UNIVERSITY OF ILLINOIS BOARD OF TRUSTEES.

MARK DONOVAN WILL BE RESPONSIBLE FOR OVERALL COORDINATION WITH THE FOUNDATION, UNIVERSITY, AND CITY AS UIC'S PROJECT MANAGER. HE WILL WORK WITH MICHAEL MOLNAR (CONSTRUCTION) AND MICHAEL LANDEK (FACILITIES MANAGEMENT) TO STRATEGIZE AND IMPLEMENT ACTIVITIES IN THESE AREAS.

MICHAEL REDDING WILL BE THE LEAD FOR UIC IN ISSUES RELATED TO COMMUNICATIONS, MARKETING, AND GOVERNMENT AND COMMUNITY RELATIONS. HE WILL WORK WITH HIS DIRECTORS, PHIL WEILER AND MARTHA GUTIERREZ, TO STRATEGIZE AND IMPLEMENT ACTIVITIES IN THESE AREAS.

MARCIA LAUSEN, LISA YUN LEE, AND BOB SOMOL WILL PROVIDE CREATIVE LEADERSHIP AND DISCIPLINARY-SPECIFIC CONSULTING FOR THE PROJECT.

MARCUS BETTS AND DARREN TILLIS WILL BE RESPONSIBLE FOR REPRESENTATION AND COMMUNICATION ON BEHALF OF THE NORTH LAWDALE COMMUNITY AND PRESIDENTIAL LIBRARY COMMITTEE.

ERIC GISLASON

INTERIM VICE CHANCELLOR FOR ACADEMIC AFFAIRS AND PROVOST



Eric Gislason is Professor Emeritus of Chemistry and a veteran administrator who has spent his entire 40-year academic career at UIC. Gislason, a leading researcher in chemical thermodynamics, is a graduate of Oberlin College and received his doctorate in Chemical Physics from Harvard University. He has served in a variety of leadership roles at the University, most recently as Interim Chancellor in 2008-2009.

Following a postdoctoral fellowship at the University of California-Berkeley, Gislason joined the Department of Chemistry at UIC, where he received numerous teaching awards and authored 130 scholarly publications on theoretical studies of energy transfer and reaction in collisions of small molecules. He has served on four national committees.

Gislason was Professor and Head of Chemistry in 1997 when he was asked to serve as Interim Dean of the College of Liberal Arts and Sciences, UIC's largest college, a post he held for two years. In 1999, he was named Interim Vice Chancellor for Research to lead an overhaul of UIC's system for protection of participants in research trials. Under his guidance, UIC's institutional review boards re-evaluated nearly 2,000 research protocols, and less than a year later, UIC's system of research oversight was lauded by the federal authorities.

As Vice Chancellor for Research in 2001-2007, Gislason assured academic integrity and compliance with research regulations relating to human subjects, animals, recombinant DNA, and infectious agents. He helped research faculty achieve a dramatic increase in funding, making UIC's growth in research activity among the fastest in the nation.

MICHAEL PAGANO

DEAN, COLLEGE OF URBAN PLANNING & PUBLIC AFFAIRS



Michael Pagano is Dean of the College of Urban Planning and Public Affairs, Fellow of the National Academy of Public Administration, and Faculty Fellow of UIC's Great Cities Institute. Pagano is widely published and has delivered a number of papers and speeches on urban finance, capital budgeting, federalism, transportation policy, infrastructure, urban development, and fiscal policy. He earned a BA from the Pennsylvania State University and a PhD from the University of Texas at Austin.

Pagano is editor of *Metropolitan Resilience in a Time of Economic Turmoil* (University of Illinois Press, 2014), co-editor of *The Dynamics of Federalism in National and Supranational Political Systems* with Robert Leonardi (Palgrave, 2007), and coauthor of *Terra Incognita: Vacant Land and Urban Strategies* (Georgetown University Press, 2004).

Currently, he is Principal Investigator with Christopher Hoene (former director of research of the National League of Cities) on a \$1 million, three-year grant from the John D. and Catherine T. MacArthur Foundation to examine city fiscal behavior in response to their changing financial environments. Pagano has also been awarded grants from the National Research Council, Lincoln Institute of Land Policy, Pew Charitable Trusts, Brookings Institution, CEOs for Cities, National League of Cities, Chicago Community Trust, U.S. Advisory Commission on Intergovernmental Relations, U.S. Department of Health and Human Services, and the State of Ohio, among others.

In 2011, Pagano was the recipient of the Daniel Elazar Distinguished Scholar Award, which recognizes a lifetime of contributions to the study of federalism and intergovernmental relations. He serves on a variety of professional organizations, including the Governmental Accounting Standards Board, the Metropolitan Planning Council, the Pension Committee of the Civic Federation, and the Urban Land Institute.

ALFRED TATUM

DEAN, COLLEGE OF EDUCATION



Alfred Tatum is the foremost expert on the literacy development of African American boys, and has authored more than 60 publications on the topic. His work has appeared as chapters in edited books, monographs, and journals such as the *Harvard Educational Review*, *Reading Research Quarterly*, *Urban Education*, *Black History Bulletin*, *The Reading Teacher*, *Journal of Adolescent & Adult Literacy*, *Journal of Education*, and *Educational Leadership*. His publications include *Fearless Voices: Engaging a New Generation of African American Adolescent Male Writers* (Scholastic, 2013), *Reading for Their Life: (Re) building the Textual Lineages of African American Males* (Heinemann, 2009), and the award-winning *Teaching Reading to Black Adolescent Males: Closing the Achievement Gap* (Stenhouse, 2005).

For more than 10 years, Tatum has served on the national reading committee for the National Assessment of Educational Progress (NAEP). He has also served on the Board of Directors of both the Literacy Research Association and the International Reading Association.

Tatum directs the UIC Reading Clinic, where he hosted an African American Adolescent Male Summer Literacy Institute in 2008–2012. This institute was featured in the 2011 PBS documentary, *Too Important to Fail*. At UIC, he has served as Chair of the Department of Curriculum & Instruction and coordinated the Literacy, Language, & Culture PhD program for five years.

Tatum began his career as an eighth-grade teacher in Chicago. He continues to provide professional development support in urban elementary, middle, and high schools, and has authored four major reading and writing programs. Prior to UIC, Tatum was a faculty member at the Buffalo State College, University of Maryland at College Park, and Northern Illinois University. Tatum received his BS in Elementary Education from Northern Illinois University and his doctorate from the University of Illinois at Chicago.

MARY CASE

UNIVERSITY LIBRARIAN AND DEAN OF LIBRARIES

UNIVERSITY OF ILLINOIS AT CHICAGO



Mary Case has been the University Librarian and Dean of Libraries at UIC since 2004. In this position, Case is responsible for 175 faculty and staff who provide resources and services to students and faculty in support of their learning, teaching, and research. With an annual budget of \$20 million, the University Library consists of five physical facilities: the Richard J. Daley Library, the Library of the Health Sciences-Chicago, and three regional Health Sciences Libraries at Peoria, Rockford, and Urbana.

In the last decade, Case has led the transition of the Library to a substantially digital collection, significantly increasing the number of resources that are accessible to UIC users. She has worked with students and staff to transform library spaces in all facilities to support twenty-first century learning styles and pedagogical practices. Case has also introduced initiatives to support new forms of scholarly publishing and has emphasized the collection of primary resources, focusing on collecting and preserving the papers of Chicago social, community, and political-based organizations and leaders.

Case is a founder and Board Chair of the Chicago Collections Consortium, a new consortium of libraries, archives, and museums formed to promote the history and culture of Chicago. Case is a current board member and past chair of the Consortium of Academic and Research Libraries in Illinois. She has also served as President of the Association of Library Collections and Technical Services Board.

Case received her Masters in Library Science from the University of Michigan, and also holds degrees from Syracuse University and LeMoyne College. She began her professional career at Northwestern University, where she held several management positions. Prior to coming to UIC, Case was Director of Scholarly Communication at the Association of Research Libraries where she was responsible for activities intended to help transform the system of scholarly publishing.

MICHAEL REDDING

EXECUTIVE ASSOCIATE CHANCELLOR, PUBLIC AND GOVERNMENT AFFAIRS



Michael Redding joined UIC in May 2013 and is charged with the leadership responsibility for establishing strong relationships with outside constituencies and building a broad understanding of the many ways in which UIC contributes to society. Units within Public and Government Affairs are responsible for community relations, communications and marketing, web design and development, and institutional advocacy.

Prior to his arrival at UIC, Redding served in various senior leadership roles at the University of Oregon over 13 years. As Vice President of University Relations at the University of Oregon, he managed a comprehensive external affairs division. Redding also served as the Vice President of University Advancement and Associate Vice President of Public and Government Affairs. As a member of the president's senior leadership team from 2004-2013, he helped lead the university's overall strategic direction, implemented an integrated marketing and strategic communications plan, and secured significant state and federal investment in the education enterprise.

Before joining the University of Oregon, Redding was legislative director in the Office of Intergovernmental Relations for the city of Eugene, Oregon, as well as U.S. public and government affairs representative for Texaco. He has held numerous volunteer leadership positions in professional and civic organizations, including service on the Lane County Economic Committee and the Oregon Affordable Housing Coalition.

He holds a Master of Public Administration and Doctor of Education in Higher Education Management from the University of Pennsylvania.

PHILIP WEILER

**SENIOR EXECUTIVE DIRECTOR, MARKETING
AND BRAND MANAGEMENT, OFFICE
OF PUBLIC AND GOVERNMENT AFFAIRS**



Philip Weiler joined UIC in 2014. Weiler has broad communications management experience in the public and private sectors and in higher education. He served as Director of Communications for the City of Eugene, Oregon, for ten years before going to Symantec Corporation as a senior public relations manager. In 2006 he moved to the University of Oregon, where he began as Senior Director of Communications before becoming Assistant Vice President for Strategic Communications and later Assistant Vice President for Marketing Services. He led the University of Oregon's institutional branding initiative and guided communications strategy for a major fundraising campaign, several transformative construction projects, and major events like the 2008 and 2012 Olympic Track and Field Trials.

At UIC, Weiler is responsible for leading a team to increase the campus's overall visibility by developing and implementing a strategic plan for integrated external and internal marketing communication, as well as by developing, promoting, and maintaining a strong, unifying UIC brand identity.

Weiler is a graduate of the University of Oregon School of Journalism and is accredited by the Public Relations Society of America (PRSA). He is a past president of both the Greater Oregon Chapter of PRSA and of the Public Relations Roundtable, as well as past president of Parenting Now!, a nonprofit organization that provides parenting education and support to families with young children.

MARTHA GUTIERREZ

**SENIOR DIRECTOR, OFFICE OF PUBLIC AND GOVERNMENT
AFFAIRS**



Martha (Marty) Gutierrez serves as the Senior Director of Public and Government Affairs at UIC. In this role, Gutierrez strategically builds strong partnerships with key external groups and organizations, as well as managing government relations outreach initiatives on behalf of UIC. Prior to joining UIC in 2009, Gutierrez was Executive Director of the Rauner Family YMCA, a non-profit community center that serves the southwest side of Chicago. For five years she was responsible for ensuring the success of this full service YMCA, including educational programs for teens, social services for families and children, and a childcare center that serves over 150 program participants.

From 1993 to 2004, Gutierrez served in the City of Chicago's Mayor's Office holding positions as Assistant to the Mayor, Director of Latino Affairs, Director of the Mayor's Scheduling Office, and Director of Public Affairs. She has been an active leader in community, civic, and philanthropic organizations throughout Chicago and is engaged in a wide variety of local and international organizations including Free Spirit Media, National Museum of Mexican Art, and Chicago International Sister City Program. Gutierrez is a graduate of Columbia College Chicago, where she received a BA in Marketing Communications. She is also an alumna of the class of 2009 Leadership of Greater Chicago Fellowship Program.

JEFF NEARHOOF

UIC VICE CHANCELLOR FOR DEVELOPMENT

SENIOR VICE PRESIDENT

THE UNIVERSITY OF ILLINOIS FOUNDATION



Jeff Nearhoof is the Vice Chancellor for Development at UIC and the Senior Vice President of the University of Illinois Foundation (UIF). Reporting to the UIC Chancellor and the UIF President, Nearhoof leads all aspects of UIC's development program, including expansion of philanthropy driven by the vision of the Chancellor, coordination of priorities of the UIC leadership and deans, volunteer and strategy management, and management of a team of 90 development and alumni relations officers. He has been at UIC since 2013.

Nearhoof has 30 years of experience in development, marketing, and alumni relations. Before coming to UIC, Nearhoof spent eight years at the Feinberg School of Medicine at Northwestern University, where he rose quickly from the Director of Individual Giving to the Associate Dean for Development/ Executive Director of the Feinberg Campaign. At Northwestern, Nearhoof led all aspects of Feinberg campaign planning activities including creation of vision, prospect management, volunteer leadership, strategy management for leadership prospects, and the creation of campaign fundraising materials. He also coordinated campaign planning activities with the Feinberg development team, central Northwestern development team, and fundraising teams for affiliated hospitals.

Nearhoof also served as Director of Development at the School of Music, University of Michigan, the Case School of Engineering at Case Western Reserve, the Cleveland Institute of Art, and the Lyric Opera Cleveland. Earlier in his career, he worked for the Cleveland Ballet, the United Way of Broome County, and the United Way Services of Cleveland. Nearhoof has a BS in Marketing from Bowling Green State University.

MICHAEL BASS

**SENIOR ASSOCIATE VICE PRESIDENT OF
BUSINESS FINANCIAL SERVICES AND DEPUTY COMPTROLLER
ASSISTANT TREASURER
UNIVERSITY OF ILLINOIS FOUNDATION**

Michael Bass is the executive leader of the Office of Business and Financial Services of the University of Illinois. He provides advice and counsel to university executive officers and, via the University Vice President/Chief Financial Officer/Comptroller, advises the Board of Trustees on business and financial matters. Bass is responsible for establishing university business and financial policy, issuing financial reports, and ensuring the proper stewardship of university funds.

Prior to his current position, Bass was Associate Vice President of Capital Programs and Real Estate Services and then Senior Associate Vice President of Capital Programs and Real Estate Services for the University of Illinois. In this capacity, he was responsible for facility development and improvement activities of all campuses of the University, development and maintenance of campus master plans, management of major facility repair and renovation funds for auxiliary services, strategic and management oversight of the University's deferred maintenance funds and capital program diversity activities, development and maintenance of University-wide capital program information systems, capital program policies, procedures and document standards, participate in the executive oversight of the operations and strategic growth of the University Research Parks, direction of programs involving real estate transactions and opportunities for real estate development, and oversight of Willard Airport in Urbana.



MARK DONOVAN

VICE CHANCELLOR FOR ADMINISTRATIVE SERVICES



Mark Donovan is responsible for Facilities Management, Capital Programs, the Police Department, the Environmental, Health, and Safety Office, the Office of Sustainability and various other entities. UIC's campus includes over 100 buildings totaling approximately 10 million square feet on 243 acres of land. He manages a budget of \$44 million with almost 1000 employees.

Donovan began his career at UIC in 1984 as the Director of Building Operations in Campus Auxiliary Services, becoming Associate Vice Chancellor for Facilities Management in 1993 and Executive Director for Facilities Management and Capital Programs in 1998. During his tenure at UIC, Donovan was responsible for overseeing UIC's \$400 million South Campus Development including the design and construction of new residence halls, mixed-use buildings, and a performance venue and conference center. Donovan also oversaw the building of the new Student Recreation Center and College of Medicine Research Building. During the last several years, UIC has undertaken major renovations of several of the lecture centers on the campus's east side, removing the concrete outer walls of the original Walter Netsch buildings and replacing them with window walls that have created stunning natural light and openness while respecting the Netsch structure. The renovated facilities include a geothermal system, and two were awarded LEED Gold.

Prior to his arrival at UIC, Donovan worked for the City of Chicago for nearly a decade. He began in the Department of Public Works in 1975 where he soon became Manager of Building Operations and Services. He then became Manager of O'Hare Airport in the Department of Aviation, where he served from 1979-1983. At the airport, Donovan was responsible for the day-to-day activities in the areas of airport operations, tenant management, maintenance, motor pool, facilities management, and snow removal. He also participated in the long-range Master Planning concepts regarding the modernization of O'Hare International Airport.

MICHAEL MOLNAR

DIRECTOR

OFFICE FOR CAPITAL PROGRAMS

Michael Molnar is the Director of the Office of Capital Programs, which acts as a resource and single point of contact for the University and university departments on all major construction and building infrastructure projects. The Office for Capital Programs provides complete project management services, ranging from feasibility studies to program definition and development, cost estimates, schedule control, budget/cost control and construction administration for all facets of remodeling, renovation, infrastructure improvement, and new construction projects.

Molnar has over 35 years of successful project and facilities management experience with the U.S. Navy Civil Engineer Corps and as a consultant with PMA Consultants. He served as Director of Facilities on several military installations around the world, and has managed all aspects of facility sustainment, maintenance, and construction including acquisition planning, contract management, budgeting, in-house maintenance, and engineering. His experience also includes seven years of research laboratory and hospital construction in Illinois.

Molnar received his BS in Civil Engineering from the California State University at Northridge and his ME in Civil Engineering (Construction Management) from the University of Florida.



MICHAEL LANDEK

EXECUTIVE ASSOCIATE VICE CHANCELLOR FOR ADMINISTRATIVE SERVICES



Michael Landek is responsible for overseeing various projects and initiatives in Facilities Management, Grounds, Transportation, Capital Programs, the Police Department, and the Office of Sustainability, among others. Landek joined Administrative Services in 2014.

In 1985, Landek began his career at UIC as Associate Director of Campus Retail Operations, going on to serve as Director of Campus Parking Services and Interim Director of Telecommunications. In 1998, Landek was appointed Associate Vice Chancellor for Student Affairs and Director of Campus Auxiliary Services. In that capacity, he was responsible for the units that support student and campus life. Campus Auxiliary Services includes 350 full-time employees and 500 student employees that support operations in 25 buildings covering 2.7 million square feet, with a combined operating budget of \$85 million.

As the Associate Vice Chancellor, Landek managed the South Campus Development, a \$400 million public/private venture that reinvented the Maxwell Street Marketplace. This mixed-use development includes the UIC Forum and James Stukel Towers Residence Halls. Landek also initiated a five-year plan that successfully secured approval and funding for major facility improvements, including renovation of the two student centers, UIC Pavilion, and UIC Children's Center as well as construction of new student recreation facilities.

In 2005–2006, Landek served as the Interim Vice Chancellor for External Affairs, and was responsible for engaging numerous external political, civic, and corporate partners who share in the vision and mission of the university. During his service in this position, he re-launched and revitalized the Minority and Female Business Enterprise (MAFBE) initiative for the campus and worked with the City of Chicago and Cook County to develop standing intergovernmental agreements for the wide spectrum of engagements and projects shared between these governmental entities.

MARCIA LAUSEN

DIRECTOR

SCHOOL OF DESIGN



Marcia Lausen is an outspoken advocate for the value of good design in corporate, consumer, nonprofit, and government communications. As Professor of Graphic Design and Director of the UIC School of Design, Lausen leads a faculty of professional designers variously engaged in contemporary interdisciplinary theory and practice. As a founding principal of Studio/lab, a design practice based in Chicago and San Francisco, Lausen and her colleagues integrate five areas of communication design practice: identity, information, publication, environment, and exhibition.

In November of 2000, when the now infamous “butterfly” ballot confused Florida voters during a hotly contested presidential race, the importance of ballot design caught the nation’s attention. Recognizing that our entire voting process is potentially as confusing as the Florida ballot, Lausen led a group of design professionals and UIC students to harness the power of design to increase voter confidence, promote government transparency, and create an informed electorate. Their work is now the basis of federal guidelines distributed by the U.S. Election Assistance Commission and the subject of Lausen’s book, *Design for Democracy: Ballot and Election Design* (University of Chicago Press, 2007)

Lausen received a BFA in graphic design from Indiana University and an MFA in graphic design from Yale University. She has served on the National Board and as Chicago Chapter President of AIGA, the professional association for design. She is an invited participant of the AIGA Visionary Design Council and the Winterhouse Symposium on Design Education for Social Impact. Lausen has received grants from the National Endowment for the Arts and Sappi Ideas that Matter. She was named a 2010 Fellow of AIGA and a 2004 Fast Company Master of Design.

LISA LEE

DIRECTOR

SCHOOL OF ART AND ART HISTORY



Lisa Yun Lee is the Director of the School of Art & Art History, a visiting curator at the Jane Addams Hull-House Museum, and a member of the Art History, Museum and Exhibition Studies, and Gender and Women's Studies faculty at the University of Illinois at Chicago.

Previously, as the Director of the Hull-House Museum, Lee successfully raised the funds and implemented a new core exhibition in the National Historic Landmark and reinvigorated public programming, winning several national awards and recognitions. Lee is also the co-founder of The Public Square at the Illinois Humanities Council, an organization dedicated to creating spaces for dialogue and dissent and for reinvigorating civil society. She has published a book on Frankfurt School philosopher Theodor Adorno titled, *Dialectics of the Body: Corporeality in the Philosophy of Theodor Adorno* (Routledge, 2004), and researches and writes about museums and diversity, cultural sustainability, and spaces for fostering radically democratic practices. She is currently a core member of the Evaluation Laboratory, a program of Animating Democracy at the American for the Arts that is tasked with establishing metrics for evaluating the impact of socially engaged art and exhibitions.

Lee received her BA in Religion from Bryn Mawr College, and a PhD in German Studies from Duke University. She is the Co-Chair of the Executive Committee of the Institute for Research on Race and Public Policy at UIC, and she serves on the national boards of the American Alliance of Museums, Imagining America: Artists & Scholars in Public Life, the Ms. Magazine Advisory Board, and the boards of Rebuild Foundation, the National Public Housing Museum, Young Chicago Authors, 3Arts, and the International Contemporary Ensemble.

ROBERT SOMOL

DIRECTOR

SCHOOL OF ARCHITECTURE



Robert Somol was appointed Professor and Director of the UIC School of Architecture in 2007. A design critic and cultural strategist, Somol has over 20 years experience as an architectural educator, writer, and designer, and has taught at the Ohio State University, Princeton, UCLA, the University of Michigan, Rice, Harvard, and Columbia. Somol is the editor of *Autonomy and Ideology* (Monacelli Press, 1997) and has served on the editorial boards of *Any and Log*. His writings have appeared in publications ranging from *Assemblage* to *Wired*, and focus on the synthesis of new collective lifestyles with the design of public spaces. As a founding principal of PXS in Los Angeles, Somol was the co-designer of “off-use,” an award-winning studio and residence in Los Angeles, as well as the office’s second place entry for the San Jose State University Museum of Art + Design.

With advanced degrees in law (JD, Harvard Law School) and cultural history (PhD, University of Chicago), Somol has contributed to establishing the overall project narrative and communicating its consistent development across the various design scales and specializations. Extending his research on Chicago political and cultural history, Somol pays particular attention to integrating popular identity, management policy, and event-design curation: that is, the designed relationship between image, logistics, and activities. Chicago is a city whose past and future celebrate the mixture of advanced discipline and collective pleasure, the easy transition among “high” and popular pursuits, and the re-imagination of a Presidential Library provides the ideal platform for continuing this experimental tradition.



MARCUS BETTS is founder and managing partner of the Marcus Chizm Group, a boutique experiential marketing firm in Chicago. A North Lawndale native, he always knew he would return to North Lawndale after graduating from college to serve the community that raised him. An engaged civic leader and motivational speaker, whose pride of place is infectious, he leads by example, making him an inspiration to the youth of North Lawndale and to young business owners, like himself, who are the face of the community's future.



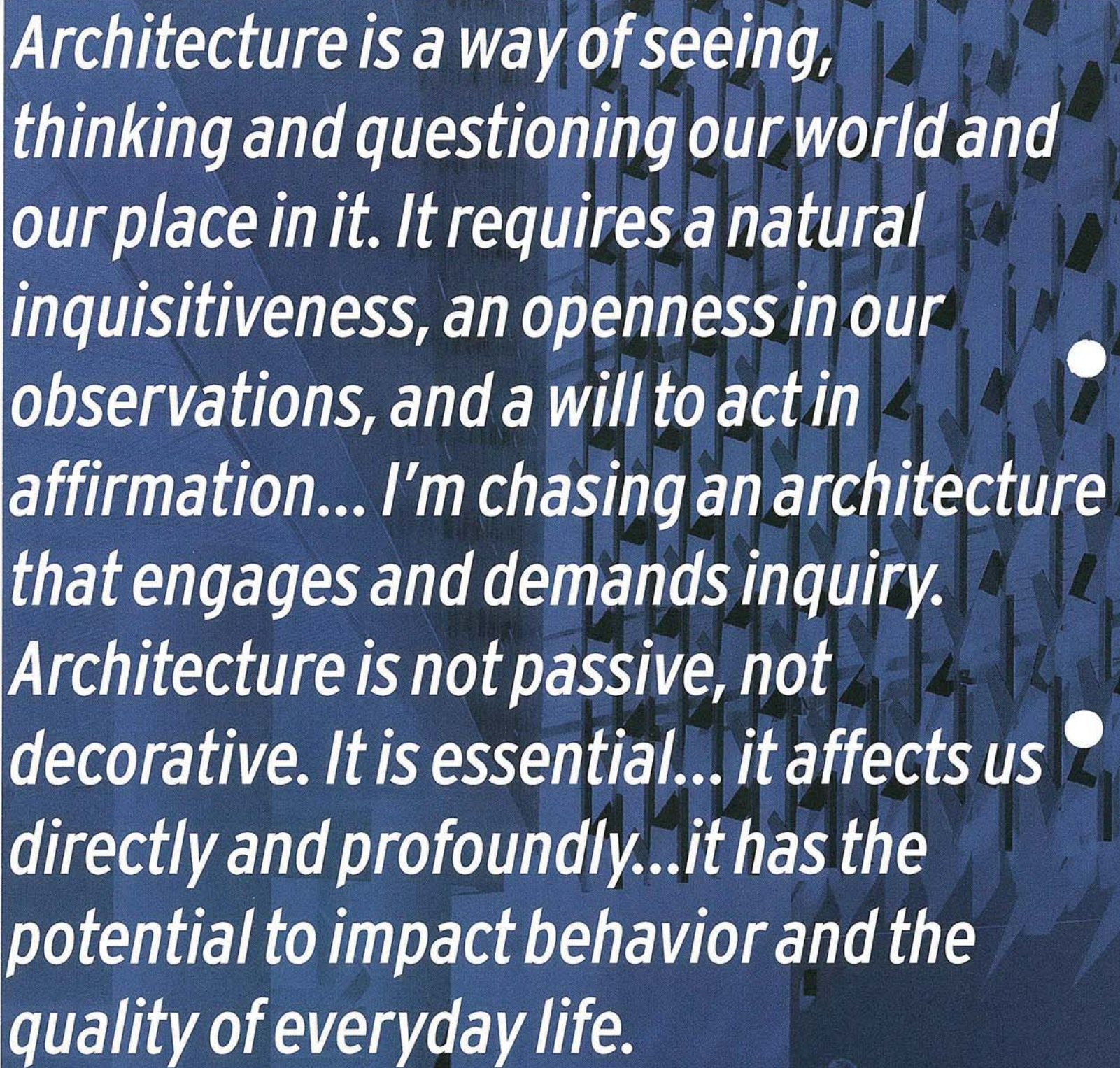
TERUKO SMITH Teruko Smith was born in North Lawndale and lived there until her family moved away when she was in high school. Years later, Smith returned to the neighborhood when she was ready to purchase her first home, as she found North Lawndale to be an up and coming community with many opportunities. Over the past twenty years, she has been involved in community meetings, the Chicago Alternative Policing Strategy (of which she was a facilitator for a decade), and the local homeowners association. Smith received a BA in Economics from the University of Illinois at Urbana-Champaign, and recently retired from her position as a manager in customer service with Commonwealth Edison after 28 years of employment. Smith is a current member of the Moody Church, where she has attended for over 15 years.



DARREN TILLIS, a native of North Lawndale, is an agent for State Farm Insurance. He is an active community member advocating for North Lawndale youth and educational opportunities. He is currently co-chair of the Charles Hughes Elementary Local School Council; co-chair of the Community Action Council; a liaison to Chicago Public Schools; chair of the North Lawndale Neighborhood Housing Services Advisory Board; advisory board member of Chicago Youth Centers, North Lawndale Campus; board member of North Lawndale Strategic Human Services; and a board member of the North Lawndale CARE initiative.

Attract faculty from among the
brightest, most productive, and most
prolific scholars in their respective
fields in the world.

UIC GOAL



Architecture is a way of seeing, thinking and questioning our world and our place in it. It requires a natural inquisitiveness, an openness in our observations, and a will to act in affirmation... I'm chasing an architecture that engages and demands inquiry. Architecture is not passive, not decorative. It is essential... it affects us directly and profoundly... it has the potential to impact behavior and the quality of everyday life.

THOM MAYNE, PRITZKER PRIZE ACCEPTANCE SPEECH

MAY 31, 2005

A ORGANIZATIONAL INFORMATION

A.1 EXECUTIVE SUMMARY

Long-term strategic vision
Complementary relationships
Global footprint
Expansion plans

A.2 INTELLECTUAL & HUMAN RESOURCES

Reporting relationships
Biographies

A.3 EXTERNAL CONSULTANTS

AECOM
Isiah International
Morphosis

A.4 COMMUNITY-BASED PARTNERSHIPS

North Lawndale
Formal partnerships

A.5 DIVERSITY

Summary & statistics

A.6 Long-term goals

A.7 EXPERIENCE & SUCCESS

Relevant large-scale development
Project leadership

*I am enamored of people who
change the framework, who
don't take something as given,
but scramble it...*

BARACK OBAMA

EXTERNAL CONSULTANTS We have taken great pride in fully developing our proposal from university and community resources – capturing the enthusiasm of our leaders and disciplinary experts, engaging our networks of professional mentors, faculty practices, and dedicated alumni. Intense, enjoyable, and magical collaborations are behind this work.

External collaborators contributing to the visionary aspects of our proposal include:

AECOM is a global provider of integrated infrastructure and support services. Our AECOM colleagues developed the economic impact plan. They helped us imagine an exciting future – then made it real with equally exciting facts and data.

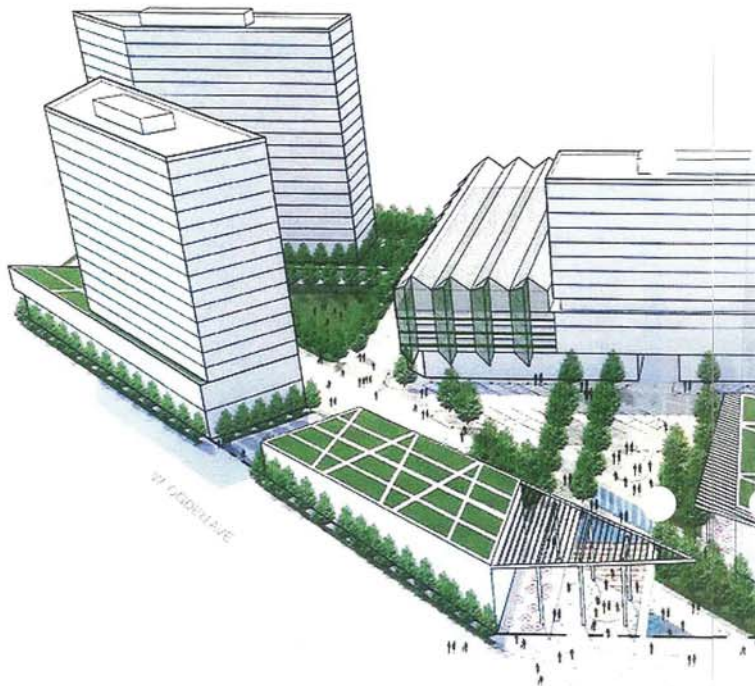
ISIAH INTERNATIONAL was founded by NBA star and North Lawndale native, Isiah Thomas. His firm brings tangible global experience to the business of strengthening communities. Our proposal anticipates substantial commercial and affordable residential development adjacent to the North Lawndale site of the Library. Isiah Thomas is a ready and willing partner.

JASCULCA Terman researched the marketing and attraction component and developed a draft marketing strategy.

MORPHOSIS, founded by our collaborator and advisor, Thom Mayne, encouraged focusing on the larger urban and contextual impact of the project. The active participation of Morphosis refined and expanded the initial vision, helping articulate how the long-range urban proposal could form an active part of the research agenda of the Institute itself.

Isiah Real Estate is a partner in Gateway Partners, leading the Illinois Medical District Commission in their plan to construct a \$300 million development that will include a hotel, retail space, office space, a residential tower, and a parking structure.

The project, which falls in the westward economic development corridor of our proposal, totals 1.16 million sq ft, made up of a 10 story, 225-room hotel; 92,000 sq ft of retail and restaurant space; 16 story, 200-rental unit apartment building; 224,000 sq ft of multi-family housing; 100,000 square feet of lab space; 88,000 sq ft medical office building; and 40,000 sq ft of urban farm greenhouses. Construction is slated to begin in 2015.



ISIAH INTERNATIONAL LLC is made up of four companies that include Isiah International Holdings, an investment holdings company, GRE3N Waste Removal, Isiah International Real Estate, a multi-housing development firm, and Isiah Capital, a private equity investment firm. As a certified, minority owned holding company with interests in a diversified portfolio of companies, Isiah International takes a long-term approach to investing in private businesses, real estate, and partnership opportunities to revitalize buildings and develop affordable housing in distressed communities with a high concentration of abandoned properties. Isiah International is principled on the belief that affordable housing is the catalyst to rebuild communities and is essential for addressing crime, lack of good jobs, and failing schools.

Isiah International is a company with seasoned and strategic investors and operators with a proven track record of acquiring targeted real estate assets, raising capital, and delivering favorable risk adjusted returns to investors. The firm provides the systems and processes required to manage the life cycle of acquired properties while leveraging the expertise of investors to optimize rewards and minimize risks. Isiah Real Estate, in particular, is poised to have a dramatic impact on the business community. The company's strategic investment and reinvestment in properties on Chicago's South and West sides aligns with one of its major goals to strengthen communities and improve the lives of disadvantaged women and families.

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ISIAH THOMAS

FOUNDER, ISIAH INTERNATIONAL



Isiah Thomas is a NBA Hall of Fame point guard, who spent his entire playing career with the Detroit Pistons. With the Pistons, Thomas helped lead Detroit to back-to-back NBA Championships in 1988-89 and 1989-90, was a 12-time NBA All-Star and was later named to the NBA's 50th Anniversary All-Time team. While a Detroit Piston, Thomas was a player representative for the National Basketball Players Association and went on to serve as Vice President. In 1988, the NBA players elected Thomas to serve as President of the NBPA, where he served through 1994. During his NBPA tenure from 1983-1994, he helped establish four historic Collective Bargaining Agreements and pushed to raise the average NBA player's salary, which increased from \$300,000 to \$1.8 million. He also used his keen knowledge of marketing to help guide the expansion of the NBA into a multi-billion dollar industry.

Following his retirement from the NBA, Thomas took a front office position as part owner and Executive Vice President of the Toronto Raptors expansion team. He served as head coach of the Indiana Pacers, President, General Manager and Coach of the New York Knicks and was owner of the Continental Basketball Association. He also served as the head men's basketball coach at Florida International University.

Thomas began his business career mid-way through his NBA tenure. In his free time, he read up on business and related issues, met with contacts and eventually invested in a series of ventures, including a large chain of printing franchises, American Speedy Printing. As his business mentor and partner Rick Inatome explained, "*He's the definitive study of 'picture it and it becomes'*" – a motto Thomas continues to bring to all of his business ventures.

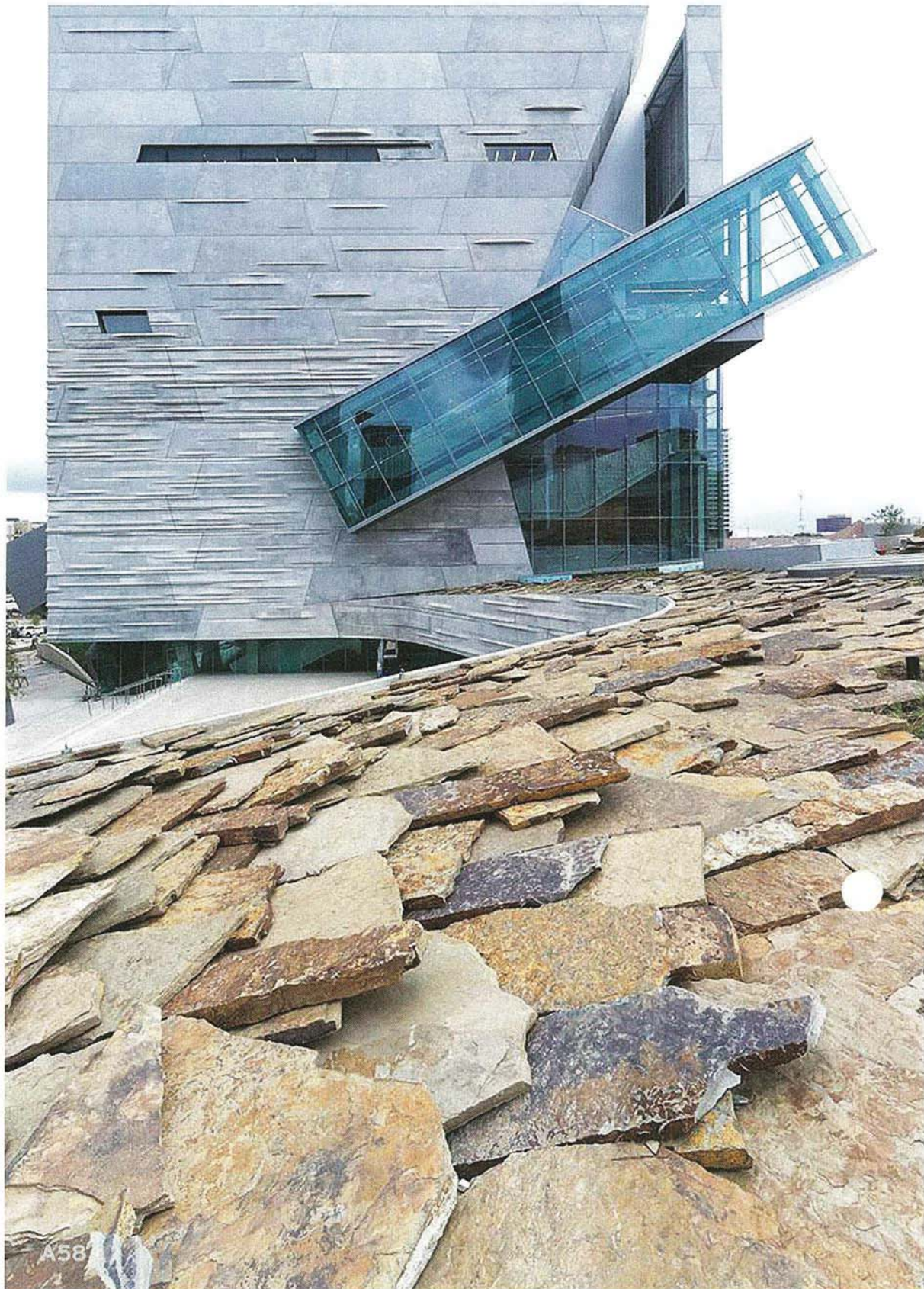
As Chairman and CEO of Isiah International, Thomas successfully applies his skills to the business world, building a career in waste removal and recycling, multi-family housing, and sports industries.

Thomas' philanthropic work is anchored to strengthening communities. Inspired by his mother's work to improve the lives of disadvantaged women and families, Thomas founded Mary's Court in her honor to support the health, safety, and personal achievement of Chicago's youth and youth around the country. With Father Michael Pfleger, Thomas launched the Peace Basketball Tournaments to reduce gang violence through communication and basketball. Thomas, in partnership with Chicago Mayor Rahm Emanuel, started a fundraising campaign to expand the Windy City Hoops program in ten park districts, offering a safe haven to kids and families. In 2013, Thomas was appointed by Mayor Emanuel to serve on the Public Safety Action Committee, an effort to raise and invest \$50 million of privately-funded investments in programs to reduce violence.

Isiah Lord Thomas III was born in the North Lawndale community of Chicago, as the youngest of nine children raised by his mother, Mary Thomas. His mother's courage and conviction continues to inspire his philanthropic work. Thomas has two children and currently lives with his wife, college sweetheart of 28 years, Lynn Kendall, in New York.

Thomas is currently an analyst for NBATV and a regular contributor to NBA.com.

The Perot Museum of Nature and Science, Dallas, Texas, was completed by Morphosis in 2012. This 180,000 sq ft new museum of nature and science in downtown Dallas revitalized district with galleries, theater, café, store, education and office programs.



MORPHOSIS is a collective practice committed to rigorous design and research that yields innovative buildings and urban environments. Today, as the scale and sophistication of the firm's projects continue to grow, Morphosis consists of a group of more than 50 professionals, who remain committed to the practice of architecture as a collective and interdisciplinary enterprise. With permanent offices in Los Angeles and New York City, and projects worldwide, the firm's work encompasses a wide range of project types and scales including residential, institutional, cultural, and civic buildings as well as large urban planning projects.

The firm engages contemporary society and culture through architectural design and education. We begin every project by asking broad questions; guided by the project itself, we query a wide range of cultural, urban, political, and ecological knowledge to discover ideas that stimulate the relevance and creativity of our designs. Resolution emerges as our understanding of the project allows us to synthesize increasingly complex inputs, ideas, and challenges. We seek design choices that optimize the use of natural resources, human comfort, energy conservation, and sustainability to yield high performance buildings and urban environments. Finally, we arrive at a work that is multivalent, layered, and integrative.

Since its founding, Morphosis has received 25 Progressive Architecture awards and over 100 American Institute of Architects (AIA) awards as well as numerous other honors in recognition of the firm's innovative work.

THOM MAYNE

FOUNDER, MORPHOSIS



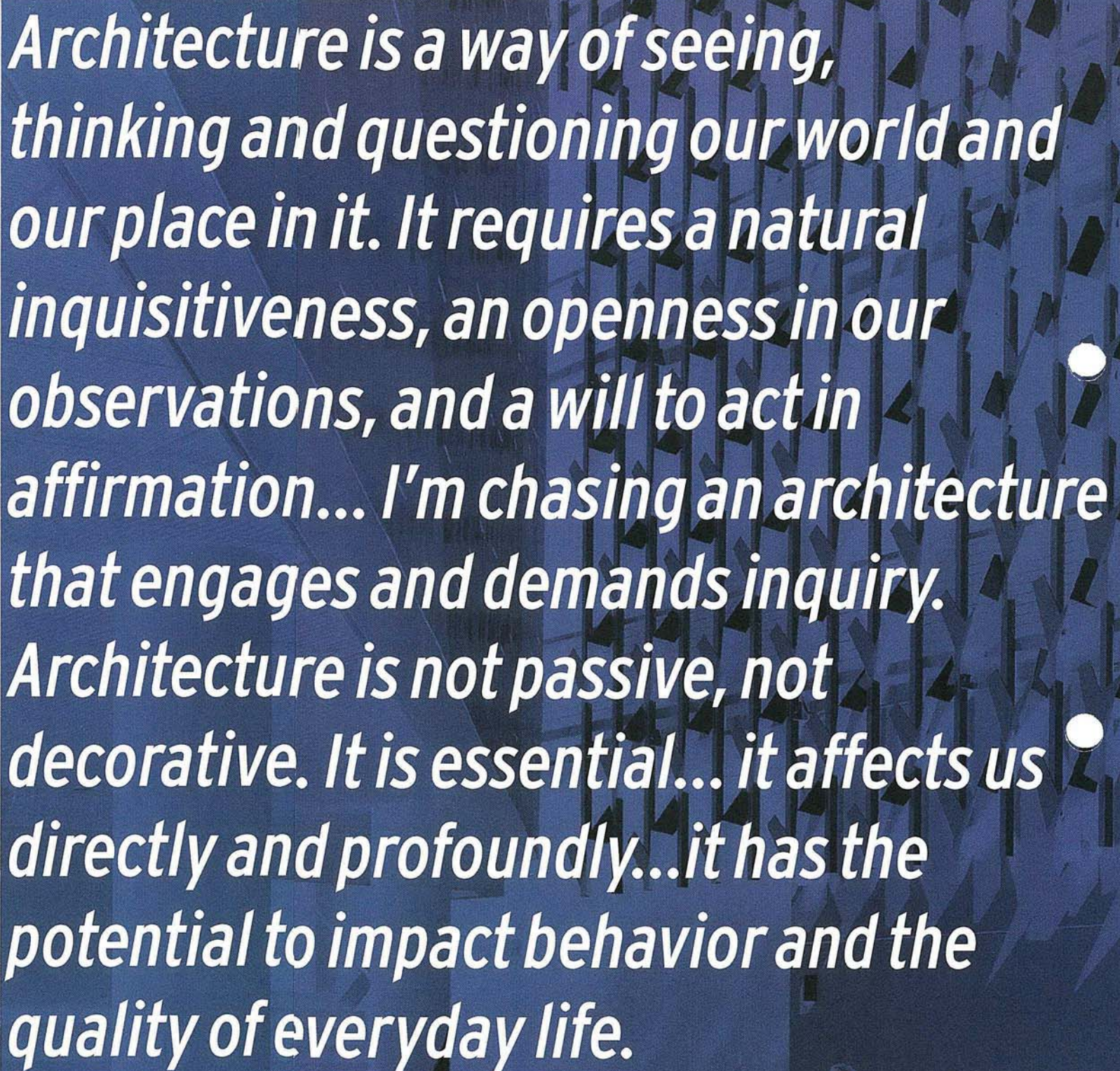
Thom Mayne founded Morphosis as an interdisciplinary and collective practice involved in experimental design and research. As the firm's design director and thought leader, Mayne provides overall vision and project leadership. With permanent offices in Los Angeles and New York City, the firm currently employs over 50 architects and designers.

Mayne's distinguished honors include the AIA Gold Medal (2013) and the Pritzker Prize (2005), as well as the Centennial Medal from the American Academy in Rome (2009), the McDowell Medal (2008), the National Design Award from the Smithsonian Cooper Hewitt (2006), the Rome Prize (1987), and the Alumni of the Year award from USC (1995). He was elected to membership in the American Academy of Arts and Letters in 2010, and **was appointed to the President Obama's Committee on the Arts and Humanities in 2009.**

With Morphosis, Thom Mayne has been the recipient of 25 Progressive Architecture Awards, over 100 American Institute of Architecture Awards and numerous other design recognitions. Under Mayne's direction, the firm has been the subject of various group and solo exhibitions throughout the world, including a large solo exhibition at the Centre Pompidou in Paris in 2006) the Contemporary Art Center in Cincinnati, the Walker Arts Institute in Minneapolis, and a major retrospective at the Netherlands Architectural Institute in 1999. Morphosis buildings and projects have been published extensively; the firm has been the subject of over 25 monographs, including five by Rizzoli, two by Korean Architect, two by El Croquis (Spain), one by G.A. Japan, one by Phaidon, and one by Equal Books (Korea).

Mayne received his Bachelor of Architecture degree from the University of Southern California in 1968 and his Master of Architecture from Harvard University in 1978. Throughout his career, Mayne has remained active in the academic world. In 1972, he helped to found the Southern California Institute of Architecture. Since then, he has held teaching positions at Columbia, Yale (the Eliel Saarinen Chair in 1991), the Harvard Graduate School of Design (Eliot Noyes Chair in 1998), the Berlage Institute in the Netherlands, the Bartlett School of Architecture in London, and many other institutions around the world. His commitment to the education of young designers has not wavered.

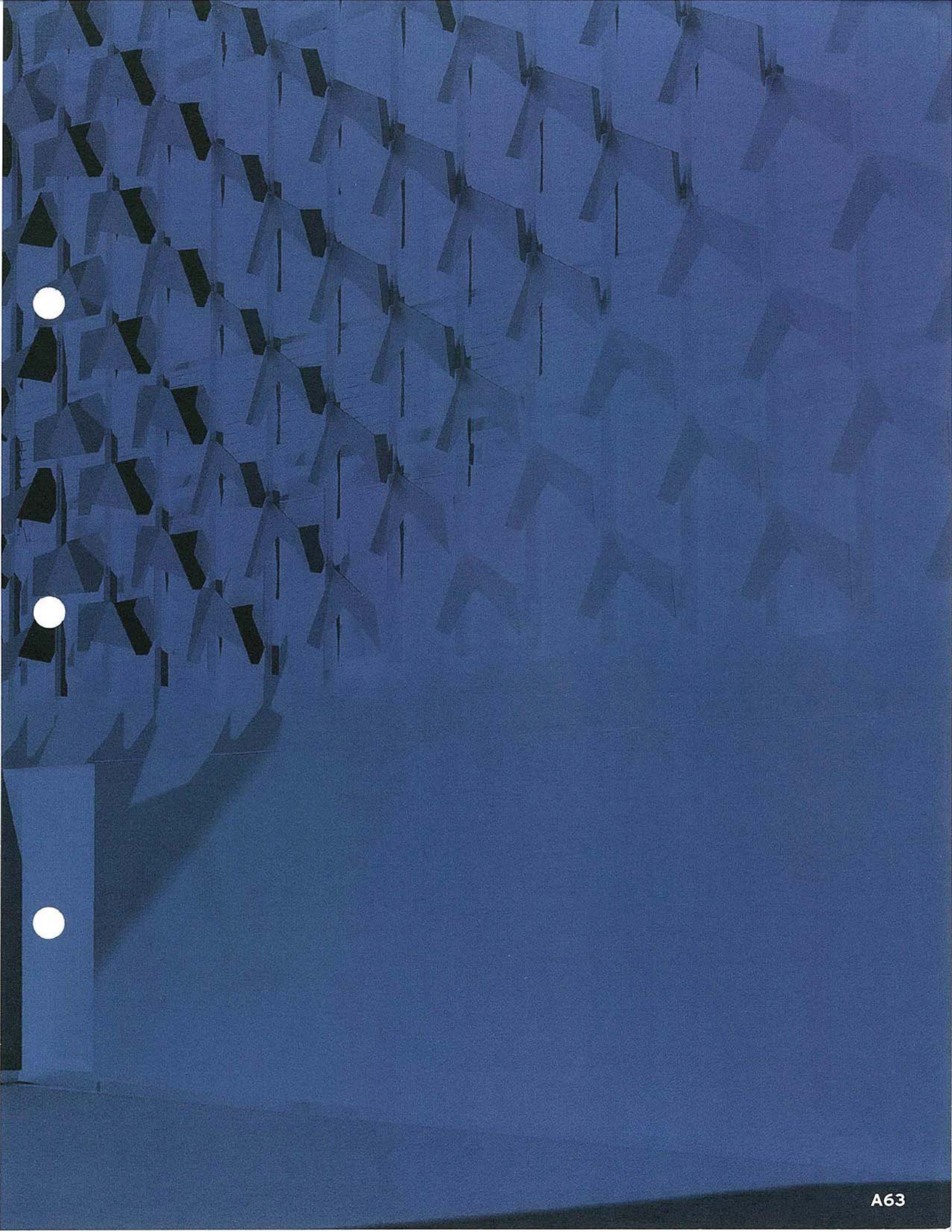
Mayne's significant contributions to architectural education include the highly regarded L.A. Now and Madrid Now initiatives. There has always been a symbiotic relationship between Mayne's teaching and practice, evidenced in his commitment to the recent sustainable, affordable housing project for the Make It Right Foundation in New Orleans developed with UCLA students. Currently, he holds a tenured faculty position at UCLA Architecture and Urban Design.

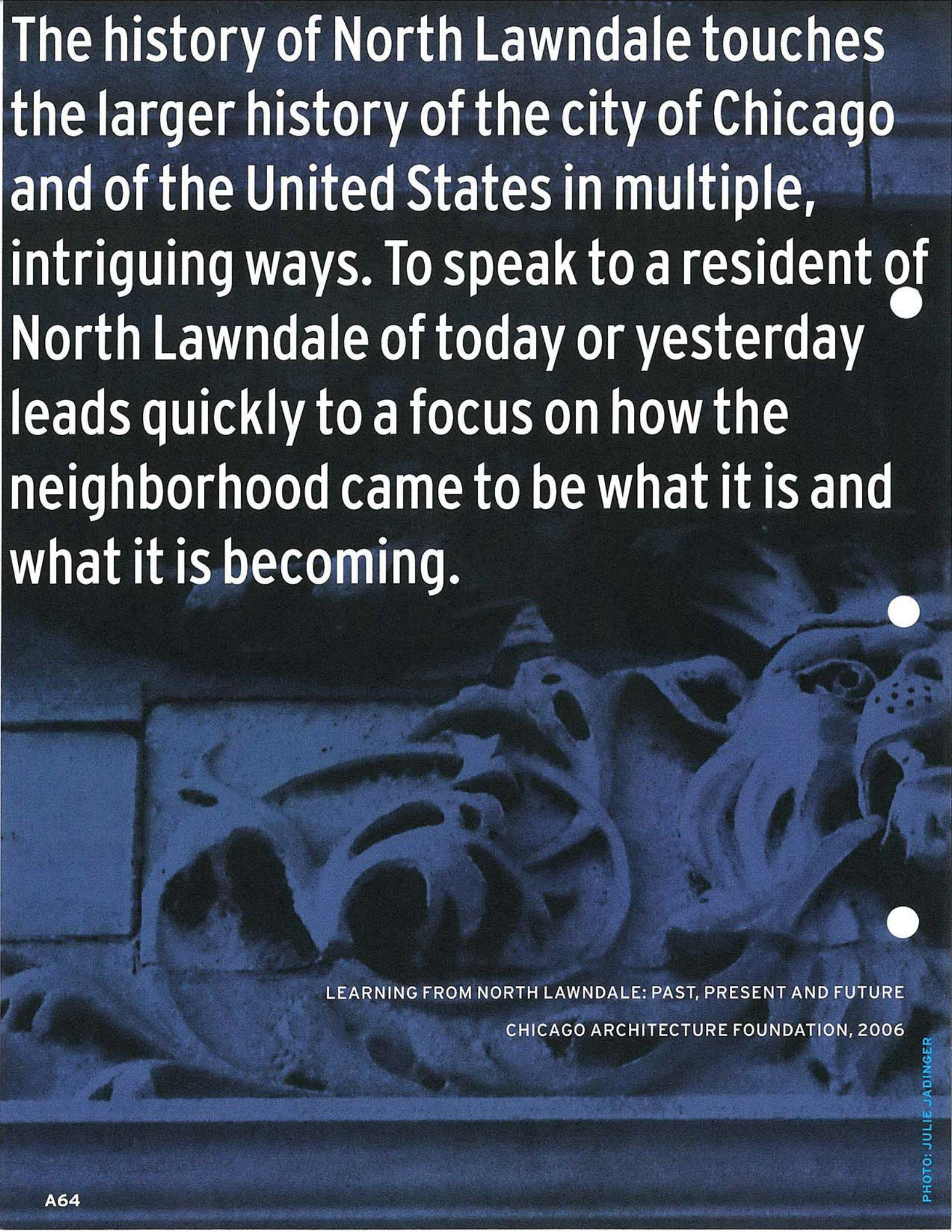


*Architecture is a way of seeing,
thinking and questioning our world and
our place in it. It requires a natural
inquisitiveness, an openness in our
observations, and a will to act in
affirmation... I'm chasing an architecture
that engages and demands inquiry.
Architecture is not passive, not
decorative. It is essential... it affects us
directly and profoundly...it has the
potential to impact behavior and the
quality of everyday life.*

THOM MAYNE, PRITZKER PRIZE ACCEPTANCE SPEECH

MAY 31, 2005





The history of North Lawndale touches the larger history of the city of Chicago and of the United States in multiple, intriguing ways. To speak to a resident of North Lawndale of today or yesterday leads quickly to a focus on how the neighborhood came to be what it is and what it is becoming.

LEARNING FROM NORTH LAWDALE: PAST, PRESENT AND FUTURE

CHICAGO ARCHITECTURE FOUNDATION, 2006

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A.3 EXTERNAL CONSULTANTS

AECOM
Isiah International
Morphosis

A.4 COMMUNITY-BASED PARTNERSHIPS

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A.5 DIVERSITY

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A.7 EXPERIENCE & SUCCESS

Relevant large-scale development
Project leadership

NORTH LAWDALE Our proposal is based on a partnership with the North Lawndale Presidential Library Committee, a community-wide organization made up of North Lawndale residents from different sectors of the community that focus on issues that affect the citizens in Chicago more broadly, but residents in North Lawndale in particular.

In the spirit of community renewal, concerned citizens, business leaders, educational leaders, church leaders, student groups, and community activists and historians have assembled to engage in a dynamic and growing conversation to shape the sphere of influence to address issues of education, housing, and economic development within their community boundaries. Membership on the North Lawndale Presidential Library Committee is voluntary and open to all residents of the community without regard to professional status or educational and income levels. The Committee was organized by a coalition of concerned community residents interested in preserving and expanding Barack Obama's legacy while serving as a host site for the Presidential Library in a community with a longstanding history of political and social activism.

The North Lawndale Presidential Library Committee embraces a model of shared collaborative leadership outside of a formal structure to encourage greater participation among the residents, including both adults and youths. However, several members have regularly participated and collaborated in all planning sessions to shape the proposal partnership between UIC and North Lawndale.

Committee members >>

Danah Anderson	Cynthia McAlpin
Daneke Anderson	Ingrid McAlpin
Edwina Betts	Ketesha Melendez
Marcus C. Betts	Dr. SherryI Moore-Ollie
Sophia M. Betts	Sharanda Morehead
Larissa Bullock	Elbert Muhammad
Tawanna Calvin	Rev. Richard Nelson
Barbara Cole	Paul Norrington
Johnette Cole	Vivian Ojikutu
Shavonda Fields	Mike Oliver
Lashana Fryer	Alice Peacock
Jimmy Gaither	Joi Perkins
Rev. Steve Greer, Jr.	Willie Porter
Karla Greer	Delores Robinson
Tony Guest	Cindi Sander
Adrienne Johnson	Laflora Sholar
Linda Johnson-Hooper	Mitchell Sholar
Wallace "Mickey" Johnson	Teruko Smith
Larry Kimbrough	Silvella Strain
Charles Leeks	Blanche Suggs-Killingsworth
Eric Lindsay	Darren Tillis
Charlie Martin	Mitzy Walker
	Cheryl Washington
	Laura Weathers
	John Wolf

The partnership between UIC and the North Lawndale Presidential Library Committee builds upon the university's well-established history of engagement with the North Lawndale community. Ten years ago, UIC's City Design Center worked with the Lawndale Heritage Board, Neighborhood Housing Services of Chicago, and the Civic Committee of the Commercial Club of Chicago to establish the Historic Chicago Greystone Initiative. More than one-third of the housing stock in North Lawndale consists of greystones built between 1895 and 1920, and their preservation promotes North Lawndale's image as a community with a unique historic and cultural legacy.

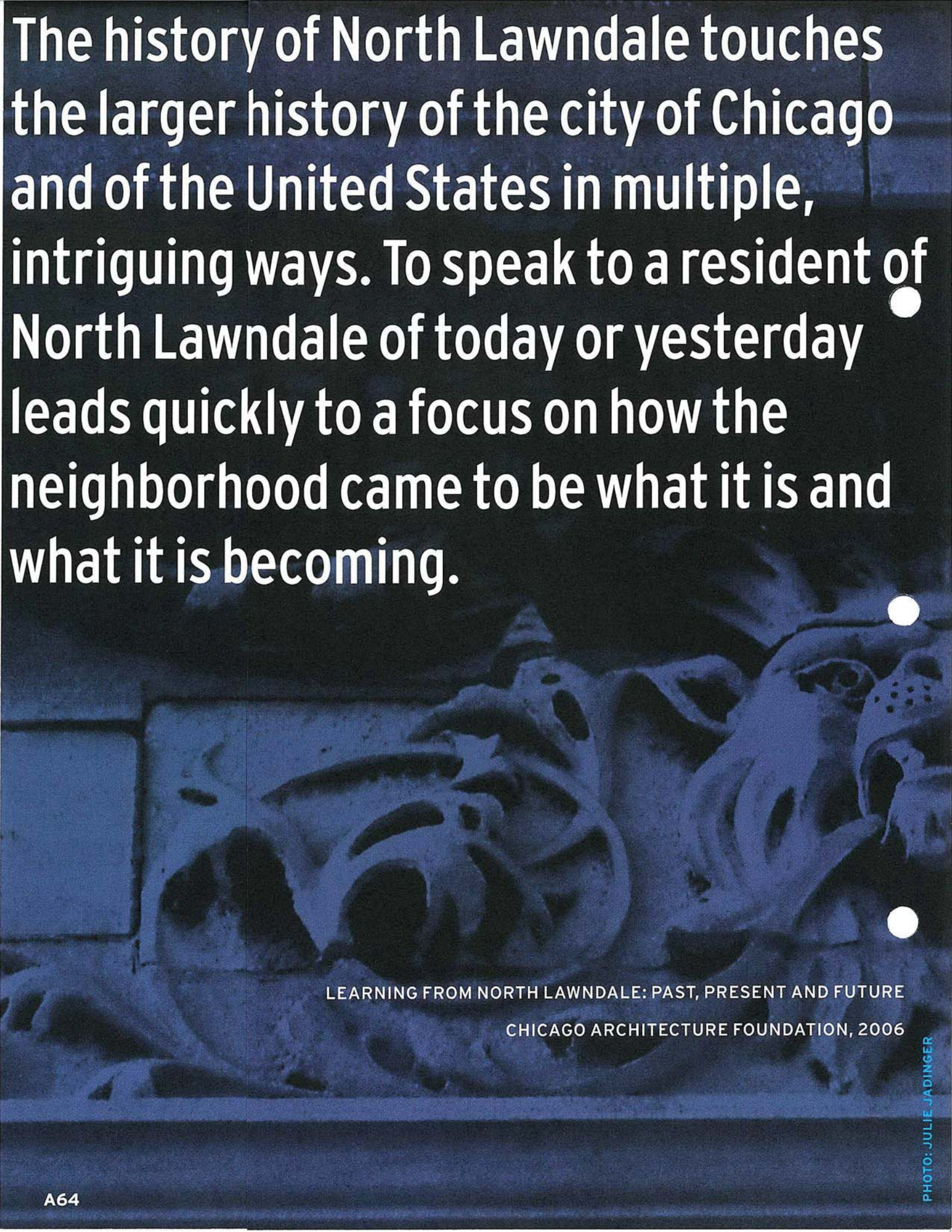
Through programs and initiatives spanning across numerous colleges, institutes, and centers, UIC has provided a wide range of services, from computer literacy training and workforce development to HIV prevention services and community health care for all ages.

The UIC College of Education is committed to improving educational outcomes in North Lawndale through participatory engagement in teacher training, curriculum development, after school programs, and science education initiatives. In 2007, UIC faculty members worked with the Steans Family Foundation to found North Lawndale College Preparatory Charter High School. Continued collaborative programs have received additional Steans funding.

The UIC-North Lawndale partnership deepens and expands the role of the Barack Obama Presidential Library as an empowering place where a broadened understanding of the political process is stimulated through, for instance, live and remote debates, designed to explore historical and contemporary questions of cultural politics, social justice, and the ethics of citizenship. This understanding can emerge from a variety of disciplines, including history, sociology, literature, music, political science, education, and criminology through exchanges staged in public libraries, high schools, and community centers.

The engaged campus in North Lawndale, linked to the medical and academic campuses and also to its community roots, would improve UIC's already substantial positive influence on the neighborhoods of Chicago. It would leverage the creation of the Barack Obama Presidential Library to serve as a positive force in our great city as well as in the world.

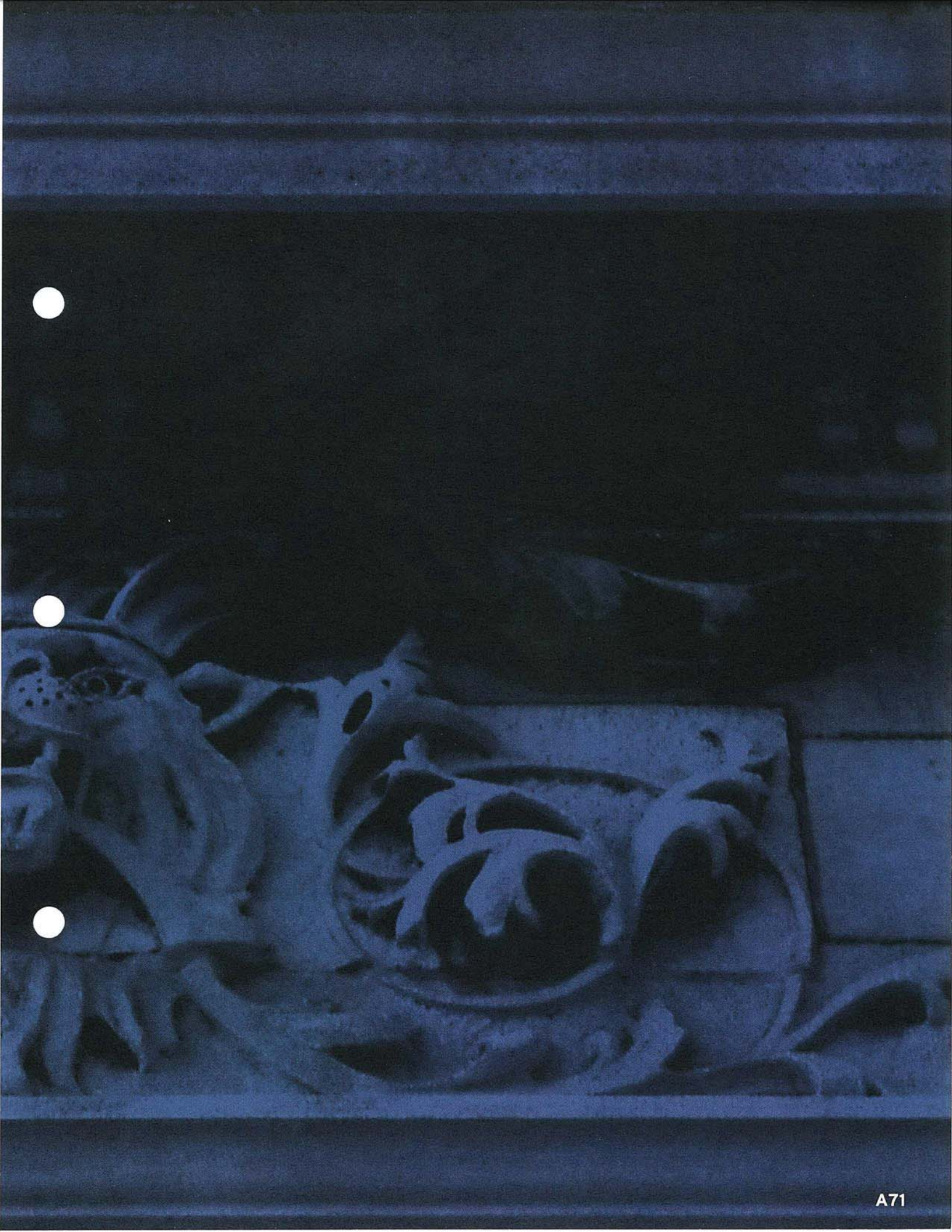
UIC's mission and long-term strategic vision will continue to be implemented, and its global footprint will continue to grow, regardless of whether or not it becomes the home of the Library. UIC will continue to develop its relationship with the North Lawndale community in ways that respect and benefit both parties, either via the leap forward that hosting a UIC/North Lawndale Barack Obama Presidential Library would permit, or as a partnership that grows incrementally. We are convinced that the pairing of these two young, vibrant, and committed communities will build upon inherent strengths and established efforts in a way that no other university partnership can offer to the Barack Obama Presidential Library.



The history of North Lawndale touches the larger history of the city of Chicago and of the United States in multiple, intriguing ways. To speak to a resident of North Lawndale of today or yesterday leads quickly to a focus on how the neighborhood came to be what it is and what it is becoming.

LEARNING FROM NORTH LAWNDALÉ: PAST, PRESENT AND FUTURE

CHICAGO ARCHITECTURE FOUNDATION, 2006



To foster scholarship and practices
that reflect and respond to the expanding
diversity of the U.S. in an increasingly
complex world.

UIC GOAL



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- Project leadership

**Of UIC's 28,000 students
there is no ethnic majority.**

UIC STUDENTS BY RACE/ETHNICITY



42% WHITE

19% ASIAN

18% HISPANIC / LATINO

8% BLACK / AFRICAN AMERICAN

8% INTERNATIONAL

3% UNKNOWN

2% TWO OR MORE RACES

DIVERSITY SUMMARY UIC seeks to foster a culture that never ceases to explore, understand, and honor diversity and to integrate it into all our processes and practices.

The UIC diversity strategic plan, *A Mosaic for UIC Transformation*, was implemented in Fall 2012. The Strategic Plan is the framework for UIC's diversity initiatives, and outlines the campus goals. UIC's articulation of its goals developed through a two-stage process. The first stage was a campus-wide institutional self-examination. This strategic thinking process resulted in *Through the Lens of Diversity*, a document defining UIC's core values, vision, and mission related to diversity. In the second stage, staff, faculty, and student work groups and subcommittees identified goals, objectives, and activities for the campus. College and major administrative units formed similar teams to develop plans specific to them. *A Mosaic for UIC Transformation* is intended to be read and considered with its companion document, *Through the Lens of Diversity*.

The Mosaic outlines seven major diversity goals for the UIC Campus, in the following areas :

>> LEADERSHIP AND RESPONSIBILITIES Create a structure that reflects UIC's vision of diversity as a fundamental institutional value supported and realized through shared leadership and responsibility.

>> STUDENT, FACULTY, AND STAFF DIVERSITY Recruit and promote the success of diverse student, faculty, and staff populations.

>> A CLIMATE FOR DIVERSITY AND EQUITY Create a climate in which individual students, faculty, and staff feel welcomed in their identities, valued for their contributions, and feel their identities can be openly expressed.

>> LESS STRATIFICATION, GREATER EXPECTATION OF SUCCESS FOR ALL Provide more students and employees access to excellence. Reduce social stratification by expecting and supporting the success of all members of the UIC community regardless of their background.

>> COMMUNITY ENGAGEMENT Engage diverse communities within Chicago and other great cities as partners and intellectual resources.

>> CURRICULUM, TEACHING, SCHOLARSHIP & NEW KNOWLEDGE Draw on diverse perspectives to challenge traditional, established values that determine and direct curricular content, teaching methods, knowledge-making, and scholarship.

>> A LEADER IN HIGHER EDUCATION DIVERSITY INNOVATION Become a leader in higher education through application and dissemination of knowledge gained from experience, scholarship, and innovative approaches to diversity.

FULL-TIME FACULTY BY RACE / ETHNICITY AND GENDER

FALL 2013

TENURE SYSTEM	M	W	TOTAL
American Indian or Alaskan Native	0	2	2
Asian*	147	75	222
Black or African American	27	34	61
Hispanic/Latino	42	45	87
International	28	18	46
Native Hawaiian /other Pacific Islander	0	1	1
Unknown	12	7	19
Two or more races**	3	5	8
White	475	305	780
TOTAL	734	492	1226

% Women	40.1 %
% Minority	31.1 %
% Underrepresented Minority	12.8 %

FULL-TIME FACULTY BY RACE / ETHNICITY AND GENDER

FALL 2013

NON-TENURE SYSTEM	M	W	TOTAL
American Indian or Alaskan Native	0	0	0
Asian*	28	35	63
Black or African American	18	22	40
Hispanic/Latino	18	15	33
International	12	15	27
Native Hawaiian /other Pacific Islander	0	0	0
Unknown	12	7	19
Two or more races**	2	4	6
White	172	207	379
TOTAL	256	306	562

% Women 54.4 %

% Minority 25.3 %

% Underrepresented Minority 13.5 %

Source: IPEDS Human Resources Survey

Notes: Full-time faculty is defined as full-time staff with faculty status and whose primary responsibility is instruction or instruction combined with research and/or public service. Prior to 2012, faculty counts also included employees with faculty status and whose primary responsibility was exclusively research or public service.

*Prior to 2010, includes Pacific Islander

**New IPEDS reporting category for 2010

***Minority includes faculty who designate themselves as American Indian or Alaska Native, Asian, Black or African American, Hispanic/Latino, or Two or More Races.

****Underrepresented minority includes faculty who designate themselves as American Indian or Alaska Native, Asian, Black or African American, or Hispanic/Latino. Also, includes faculty who select "Two or More Races" and identified themselves as one of the four underrepresented minority race/ethnicity categories.

EMPLOYEE HEADCOUNT BY RACE / ETHNICITY AND GENDER

FALL 2013

	Business & financial operations		Community service, legal, arts, and media		Computer, Engineering and science		Healthcare practitioners and technical		Instructional staff		Librarians		Library technicians		Management		Natural resources, construction & maintenance		Office & administrative support		Other teachers & instructional support staff		Postsecondary teachers research		Production, transportation & material moving		Public service		Service	
FULL-TIME EMPLOYEES	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W
American Indian or Alaskan Native	2	1	1	0	0	2	1	2	0	2	0	0	0	0	1	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0
Asian*	26	70	1	9	85	94	128	444	175	110	0	1	1	2	25	52	3	0	10	28	2	5	49	18	1	0	0	0	11	4
Black or African American	21	137	18	44	53	92	77	433	45	56	0	2	2	16	58	140	67	19	128	475	2	14	1	1	25	3	0	0	149	125
Hispanic/Latino	21	86	15	19	62	68	53	294	60	60	1	2	2	4	32	82	35	4	67	293	4	10	4	4	19	1	0	0	72	68
International	5	5	0	2	37	43	14	38	40	33	0	0	2	0	10	5	0	0	2	9	0	2	23	9	1	0	0	0	8	6
Native Hawaiian /other Pacific Islander	0	0	0	0	0	0	0	1	0	1	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Unknown	2	11	0	1	11	7	12	54	18	15	0	0	0	0	4	5	8	1	12	21	1	0	1	2	0	0	0	0	1	0
Two or more races**	3	3	3	0	2	5	1	11	5	9	0	0	0	0	3	7	1	0	4	9	0	0	0	1	0	1	0	0	8	9
White	106	275	53	77	231	218	197	632	647	512	9	19	6	10	276	359	94	10	118	332	13	42	45	39	100	2	0	2	48	45
TOTAL	774		243		1,010		2,392		1,788		34		45		1,061		242		1,509		95		197		153		2		555	

Source: IPEDS Human Resources Survey

EMPLOYEE HEADCOUNT BY RACE / ETHNICITY AND GENDER

FALL 2013

	Business & financial operations		Community service, legal, arts, and media		Computer, Engineering and science		Healthcare practitioners and technical		Instructional staff		Librarians	
FULL-TIME EMPLOYEES	M	W	M	W	M	W	M	W	M	W	M	W
American Indian or Alaskan Native	2	1	1	0	0	2	1	2	0	2	0	0
Asian*	26	70	1	9	85	94	128	444	175	110	0	1
Black or African American	21	137	18	44	53	92	77	433	45	56	0	2
Hispanic/Latino	21	86	15	19	62	68	53	294	60	60	1	2
International	5	5	0	2	37	43	14	38	40	33	0	0
Native Hawaiian /other Pacific Islander	0	0	0	0	0	0	0	1	0	1	0	0
Unknown	2	11	0	1	11	7	12	54	18	15	0	0
Two or more races**	3	3	3	0	2	5	1	11	5	9	0	0
White	106	275	53	77	231	218	197	632	647	512	9	19
TOTAL	774		243		1,010		2,392		1,788		34	

Library technicians			Management			Natural resources, construction & maintenance			Office & administrative support			Other teachers & instructional support staff			Postsecondary teachers research			Production, transportation & material moving			Public service			Service		
M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W	M	W			
0	0	1	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
1	2	25	52	3	0	10	28	2	5	49	18	1	0	0	0	0	0	11	4							
2	16	58	140	67	19	128	475	2	14	1	1	25	3	0	0	149	125									
2	4	32	82	35	4	67	293	4	10	4	4	19	1	0	0	72	68									
2	0	10	5	0	0	2	9	0	2	23	9	1	0	0	0	8	6									
0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1									
0	0	4	5	8	1	12	21	1	0	1	2	0	0	0	0	1	0									
0	0	3	7	1	0	4	9	0	0	0	1	0	1	0	0	8	9									
6	10	276	359	94	10	118	332	13	42	45	39	100	2	0	2	48	45									
45		1,061		242		1,509		95		197		153		2		555										

Source: IPEDS Human Resources Survey

DIVERSITY INITIATIVES FOR EMPLOYEES

To promote and support our diverse community, UIC established the Chancellor's Status Committees, which are administered by UIC's Office of Diversity. Involvement in Status Committee meetings and events is open to the entire UIC community.

CHANCELLOR'S COMMITTEE ON THE STATUS OF ASIAN AMERICANS

<http://ccsaa.uic.edu>

This committee promotes the academic, social, cultural, mental, emotional, and professional welfare of UIC's Asian American faculty, staff, and students. CCSAA addresses concerns and makes recommendations to the chancellor related to employment, climate, representation, recruitment, and retention, among other issues, that are of concern to the campus Asian American community. The committee works collaboratively with diverse communities on-campus and builds relationships with off-campus Asian American community organizations.

CHANCELLOR'S COMMITTEE ON THE STATUS OF BLACKS

<http://www.uic.edu/depts/ccsb>

This committee serves as an advisory body on matters pertaining to the academic, professional, and social aspects of African and African American life at UIC. CCSB addresses issues relating to campus governance, employment practices, public relations, student affairs, and other issues that affect the well being of Blacks on campus. The committee works collaboratively with UIC's diverse community.

CHANCELLOR'S COMMITTEE ON THE STATUS OF LATINOS

<http://www.uic.edu/depts/lcc/CCSL>

This committee was established to proactively work on the recruitment/retention of Latino students, faculty and staff, and support of Latino efforts on campus and in our communities. CCSL promotes the development of educational, professional, and career opportunities for UIC Latinos. The committee also plays an important role in addressing issues of general concern to Latinos at UIC.

CHANCELLOR'S COMMITTEE ON THE STATUS OF LESBIAN, GAY, BISEXUAL, TRANSGENDER, QUEER PEOPLE AND ALLIES

<http://www.uic.edu/depts/quic/ccslgbi>

The mission of CCSLGBTQPA is to provide leadership on lesbian, gay, bisexual, transgender, queer people and allies issues the UIC community. This includes addressing needs of faculty, staff, students and alumni of diverse sexual orientations and expressions of gender. The goal is to enhance a supportive environment, which will foster full participation by all members of the university's communities in teaching, public service, and research.

CHANCELLOR'S COMMITTEE ON THE STATUS OF PERSONS WITH DISABILITIES

<http://www.uic.edu/orgs/ccspd>

The mission of CCSPD is to promote empowerment and inclusion of faculty, staff, and students with disabilities at UIC. CCSPD recognizes that people with disabilities are a diverse group, including individuals with visible and non-visible disabilities and individuals with disabilities from various cultural communities and other under-represented groups. This mission is motivated by our goal to integrate all members of this diverse community into every aspect of campus life.

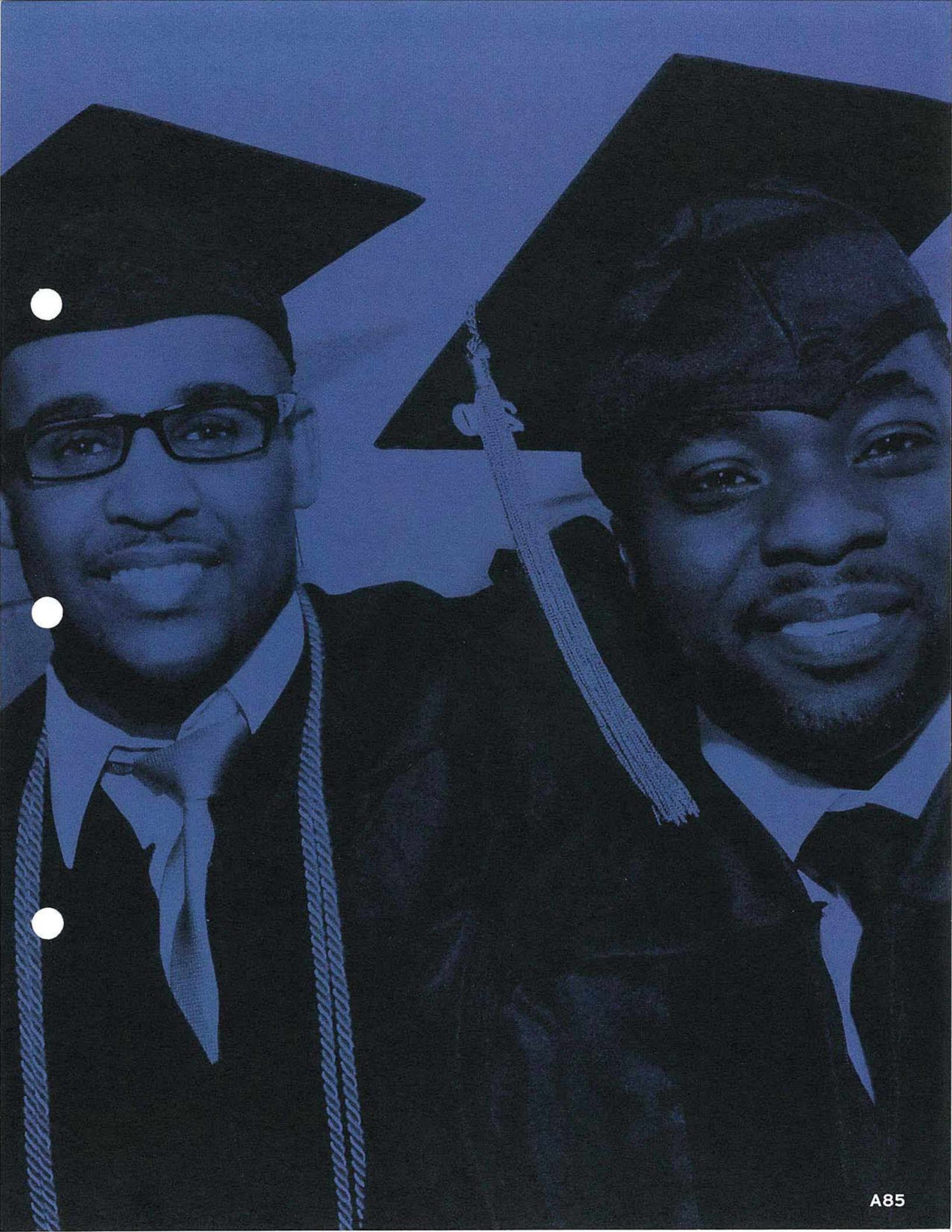
CHANCELLOR'S COMMITTEE ON THE STATUS OF WOMEN

<http://www.uic.edu/depts/ccsw>

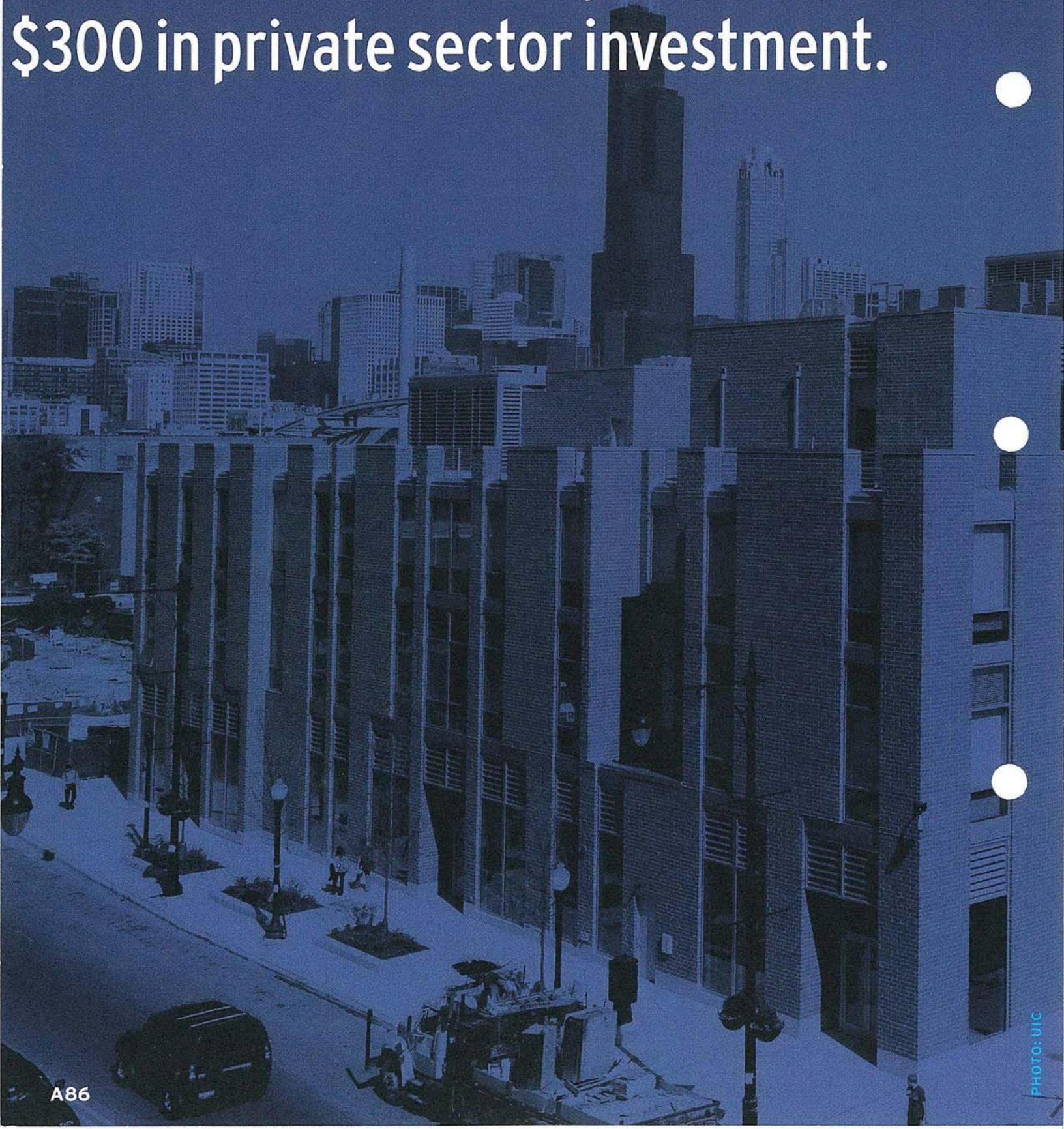
This committee works to improve the status of women at UIC with a primary objective to advise and make recommendations to the Chancellor regarding attitudes, policies, and procedures that affect women faculty, staff and students. The committee will undertake projects and will also recommend changes in campus structures, policies and programs as appropriate.

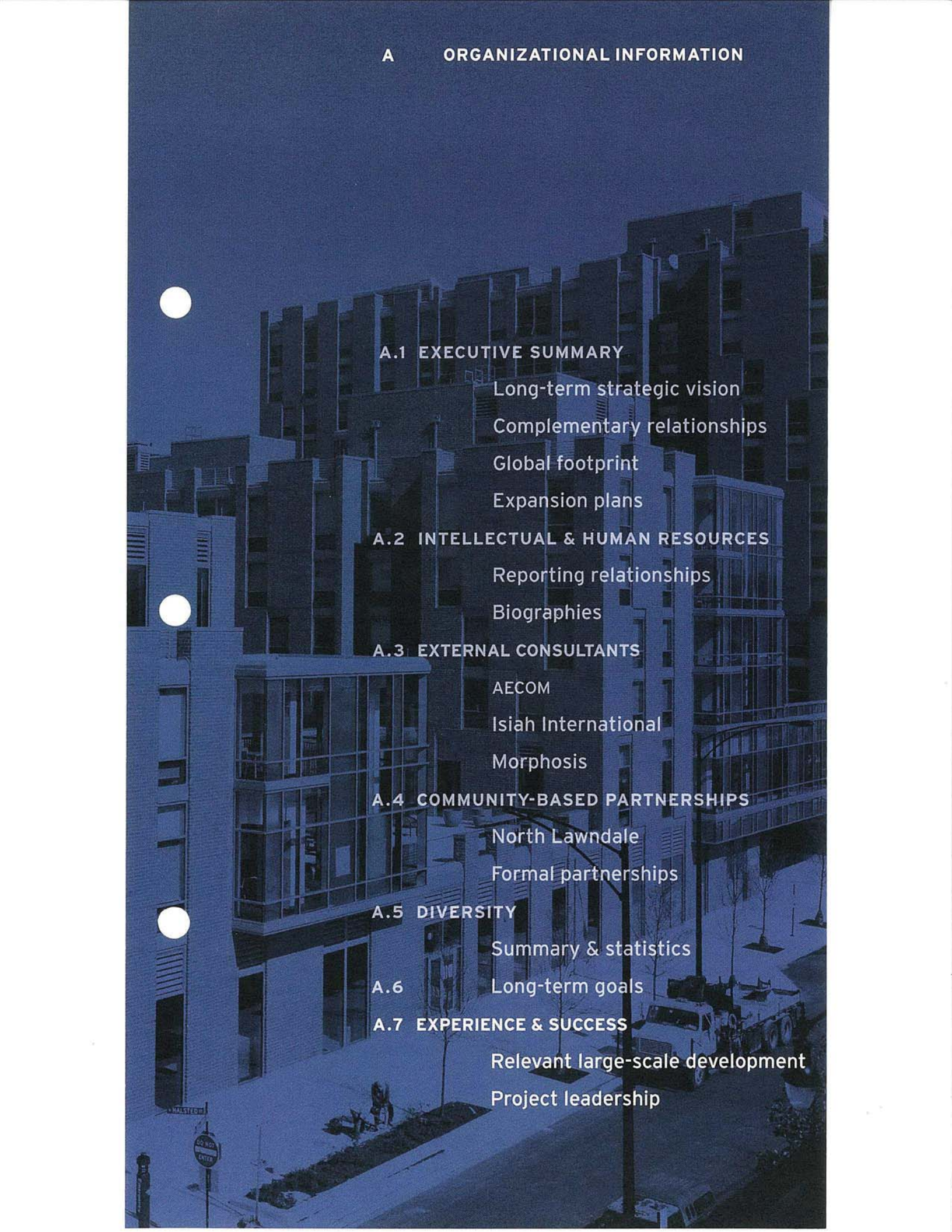
To foster scholarship and practices
that reflect and respond to the expanding
diversity of the U.S. in an increasingly
complex world.

UIC GOAL



The South Campus project suggests
that every \$1,000 of university
investment can leverage an additional
\$300 in private sector investment.





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A.7 EXPERIENCE & SUCCESS

- Relevant large-scale development
- Project leadership



From the construction of an entirely new campus at the Circle Interchange to the recent completion of the Mile Square Health Center, UIC has a demonstrated history of successful, large-scale projects.



SOUTH CAMPUS

Completed in 2010, UIC's South Campus Redevelopment reimagined the connection between the urban community and the university campus. An investment of \$450 million by the University leveraged \$137 million in private construction, providing over 500,000 square feet of academic buildings, student housing, private residential units, retail shops, parks, and parking facilities.



MILE SQUARE HEALTH CENTER

This five-story, 122,000-square-foot, state-of-the-art facility is the first federally qualified health center in the Chicago area to offer urgent care and specialty care. The new facility, which opened in early 2014, serves as the new headquarters for the Mile Square Health Centers, comprising 12 sites throughout Chicago, Cicero, and South Shore managed by UIC and the University of Illinois Hospital & Health Sciences System.

The UIC/North Lawndale proposal has been further strengthened by our collaboration with Morphosis, an award-winning collective practice that is committed to rigorous design and research that yields innovative buildings and urban environments.



WAYNE L. MORSE U.S. COURTHOUSE

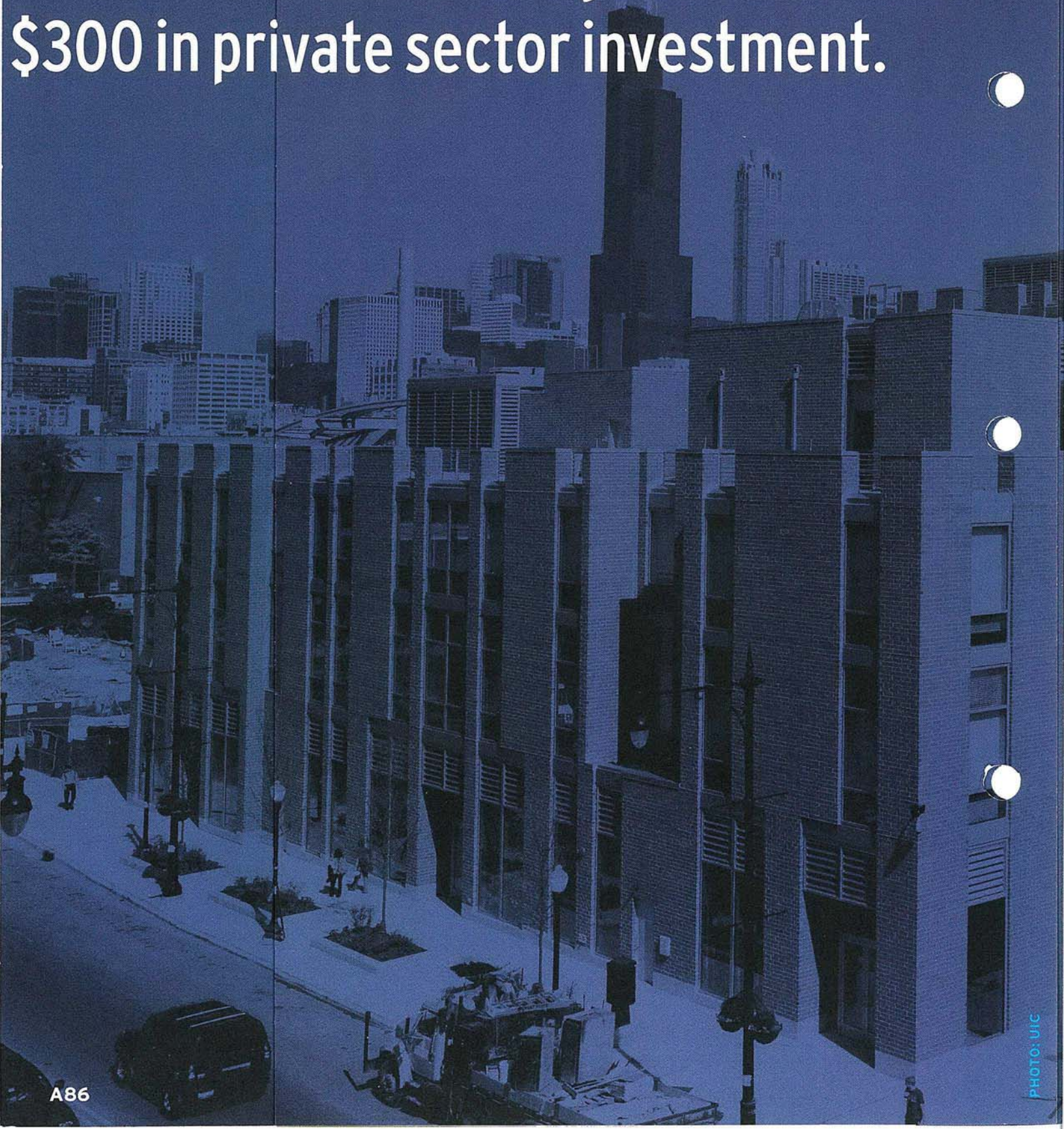
Completed in 2006, the Wayne L. Morse U.S. Courthouse in Eugene, Oregon, redefined symbolism for American courthouse architecture. Morphosis effectively synthesized a complex program into one, cohesive dynamic building. The courthouse is LEED Gold Certified.



STUDENT RECREATION FACILITY

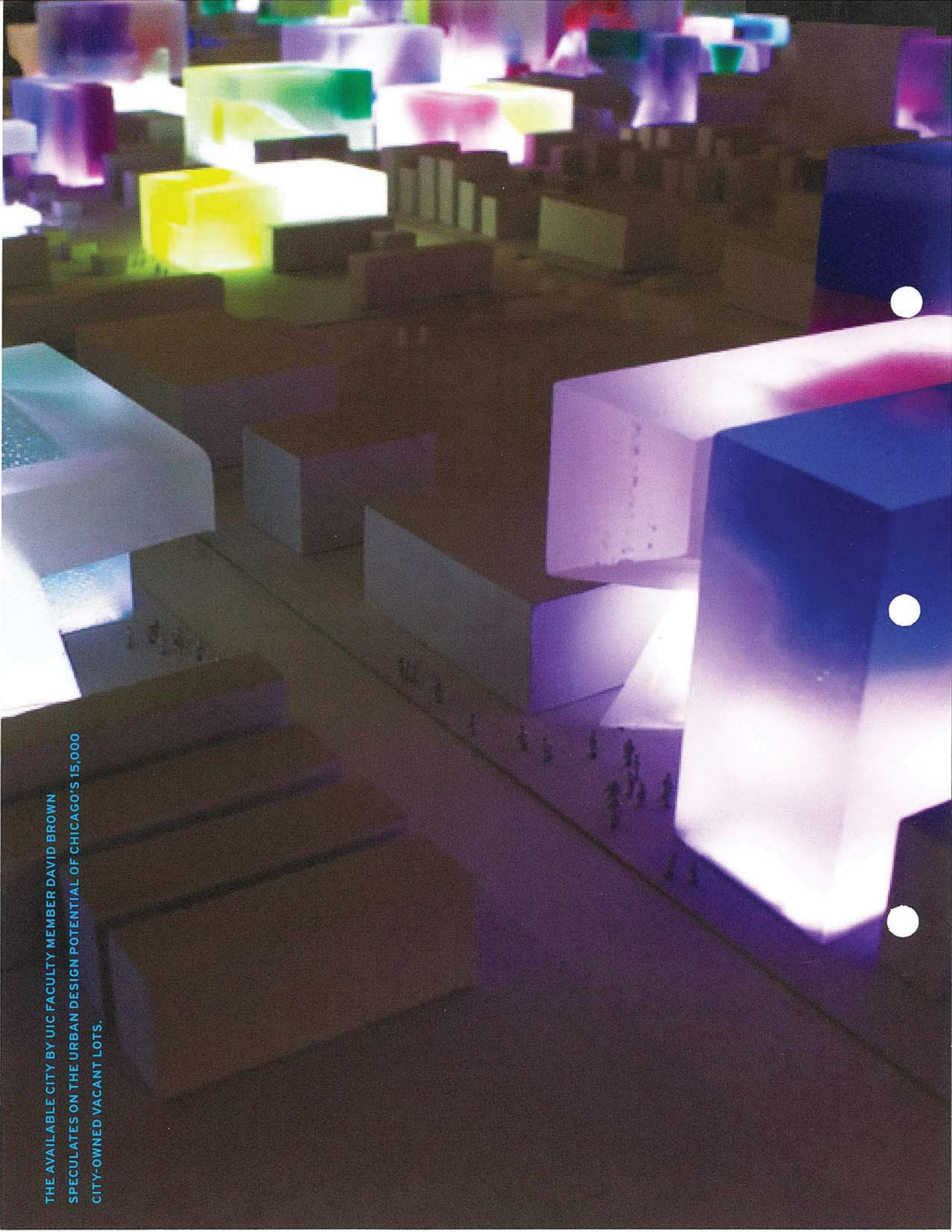
UIC's \$35 million Student Recreation Facility features a fitness, leisure, activity, and adventure center all under one roof. Opened in 2006, the 55,000-square-foot facility provided a new focus for the campus. The building incorporates large spans of glazing, providing students an unparalleled view of the Chicago skyline while giving the facility a sense of movement and energy.

The South Campus project suggests
that every \$1,000 of university
investment can leverage an additional
\$300 in private sector investment.





THE AVAILABLE CITY BY UIC FACULTY MEMBER DAVID BROWN
SPECULATES ON THE URBAN DESIGN POTENTIAL OF CHICAGO'S 15,000
CITY-OWNED VACANT LOTS.



B

B.1.i EXISTING TITLE REPORTS

UNIVERSITY OF ILLINOIS AT CHICAGO

The site at UIC is owned by the State of Illinois.

NORTH LAWDALE

During the 1990s, the City of Chicago took ownership of the North Lawndale site through a series of public sales and court proceedings to assemble the Roosevelt-Kostner redevelopment area.

See Appendix for supporting documentation

B.1.ii EXISTING ALTA PLAT OF SURVEY WITH CLEARLY DELINEATED EASEMENTS, FLOOD ZONES, AND/OR DESIGNATED WETLANDS

See Appendix for supporting documentation

B.1.iii EXISTING ENVIRONMENTAL REPORTS

UNIVERSITY OF ILLINOIS AT CHICAGO

The University has conducted a Phase 1 Environmental Site Assessment and there were no significant issues to report. If selected, UIC will provide the initial report and conduct the Phase 2 investigation.

NORTH LAWDALE

While the City of Chicago does not have an NFR letter on file for the site at North Lawndale, the City is committed to ensuring that the site is clean well before any Library development would begin.

B.1.iv PLAN FOR LAND ASSEMBLY

UNIVERSITY OF ILLINOIS AT CHICAGO

The site at UIC is ready for development and requires no remediation or demolition of existing structures.

B.1.v CIRCULATION AND TRAFFIC STUDY

UNIVERSITY OF ILLINOIS AT CHICAGO

The proposed site at UIC is located at the heart of Chicago's extensive transportation network, with direct access to the interstate highway system, the CTA (Chicago Transit Authority) Blue Line, several CTA Bus Lines, and Chicago's quickly expanding bikeway network.

B.1.v This site also sits prominently across the Jane Byrne Interchange (formerly the Circle Interchange) from downtown Chicago, providing access to the Loop and regional rail hubs such as Union Station and Ogilvie Transportation Center.

Within an easy one-mile walk of the site are several walkable and bikeable neighborhoods, including the Loop, the South Loop, the West Loop, Greektown, Little Italy, and University Village. These neighborhoods are connected to the site via numerous modes of transportation and are traffic generators in and of themselves due to the extensive dining, nightlife, and cultural destinations within them. Development of the site can serve as a catalyst to connect these neighborhoods to the University and the proposed site by bridging the gap that the interstate system currently creates.

This site's main transportation strength is its proximity to downtown Chicago, which will encourage non-motorized trips and reduce the strain on existing roadways. Visitors to the site will be within a 25-minute walk of downtown Chicago and its plethora of education, entertainment, and business institutions. Additionally, the site is easily and quickly accessible by bike via Chicago's protected bike lane network and Divvy Bike Share program. The CTA Blue Line UIC/Halsted stop is adjacent to the site's northern boundary and provides direct, off-street access for residents and visitors coming from downtown Chicago, local and regional rail hubs, O'Hare International Airport, and Chicago's neighborhoods and nearby suburbs. Several CTA Bus routes also serve the site providing access for residents and visitors from all areas of the city. For visitors arriving via car, the site is within close proximity to several on/off ramps for the Eisenhower and Dan Ryan expressways, and located near existing parking infrastructure that can facilitate parking and loading operations for cars, tour buses, and school buses.

NORTH LAWDALE

The North Lawndale site sits at the western edge of Chicago, immediately south of the Eisenhower Expressway (I-290) and the CTA Blue Line. The site is served by CTA bus service, near Chicago's growing bike lane network, and just west of Chicago's Park Boulevard System.

The convenient access to transit and interstate highway provides an opportunity to connect downtown Chicago and the western suburbs directly to the North Lawndale community. This opportunity also will enhance the community's connections to the University and the Illinois Medical District (IMD), providing unparalleled access to education and healthcare services and providers. The site's close proximity to transit can be a catalyst for economic opportunity and urban innovation at the neighborhood level and spur transit-oriented development in the area, matching the President's Sustainability and Livability principles and prominent transportation initiatives.

B.1.v This site's biggest transportation strengths are its location near the CTA Blue Line Cicero and Pulaski Stops, both just over 1/2-mile away, and its proximity to the Kostner and Cicero access ramps to the I-290 Eisenhower Expressway (1/4- and 1/2-mile away, respectively). The proximity to I-290 provides an opportunity to provide auto, tour bus, and school bus access to the site via Chicago's extensive interstate system, while minimizing local roadway congestion and neighborhood cut-through traffic. The available land in the area provides an opportunity to design parking access, bus staging and loading, as well as bicycle parking, in a thoughtful, context-sensitive manner.

In addition to the Blue Line and I-290, the site is served by the #12 Roosevelt and #7 Harrison CTA bus routes, and is just west of Chicago's Park Boulevard System, which provides access for bicyclists via protected bike lanes on several of the boulevards connecting Garfield and Douglas Parks.

B.1.vi PARKING ASSESSMENT

UNIVERSITY OF ILLINOIS AT CHICAGO

The UIC campus contains a significant quantity of surface and structured parking facilities. The East campus currently has over 5000 parking spaces spread between 14 surface parking lots and three multi-story parking garages. In terms of existing capacity, UIC Campus Parking Services estimates that during times of peak parking demand, only 48% of the combined capacity of the East and South Campus facilities is utilized. This presents the opportunity for the project to tap into this available underutilized capacity for its visitors. Apart from the parking spaces and structures that are part of the UIC campus, there is street parking available along many streets in the vicinity of the site.

NORTH LAWDALE

The North Lawndale site does not have any existing parking structures. Sufficient space exists on the 23-acre site to develop new parking facilities. Street parking along Roosevelt Road, Kostner Avenue, and 5th Avenue is available.

B.1.vii TAX STATUS

UNIVERSITY OF ILLINOIS AT CHICAGO

As a state university, the University of Illinois at Chicago is tax exempt.

NORTH LAWDALE

The site at North Lawndale is currently owned by the City of Chicago and is also tax exempt

B.1.viii ANALYSIS OF PROPOSED USE TAX STATUS

UNIVERSITY OF ILLINOIS AT CHICAGO

The UIC site is expected to remain tax exempt when developed.

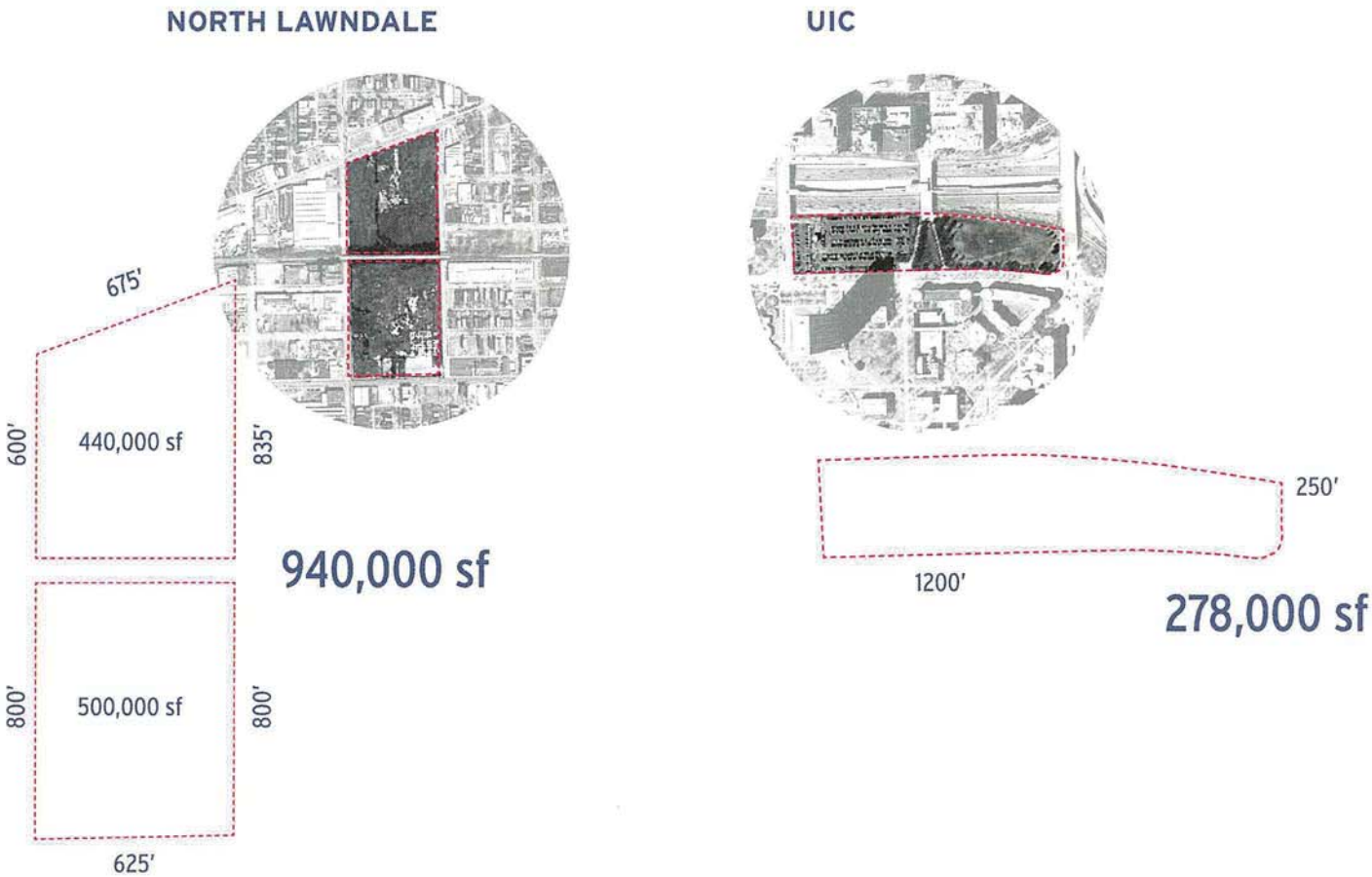
NORTH LAWDALE

On the North Lawndale site, there is potential for private development partnerships to be pursued (for example, the southern edge located along Roosevelt Road).

B.1.ix CURRENT ZONING

B.1.x ANALYSIS OF CURRENT ZONING

Please see previously submitted UIC/North Lawndale proposal in response to the RFQ (pages 146-151) for details on current zoning and proposed changes for the sites.



B.1.xi PUBLIC TRANSPORTATION ASSESSMENT

For a description of public transportation alternatives serving each site, please see **B.1.v**.

FROM DOWNTOWN CHICAGO

To UIC		To NORTH LAWDALE	
CAR:	14 minutes	CAR:	20 minutes
CTA:	15 minutes	CTA:	40 minutes
BIKE:	10 minutes	BIKE:	40 minutes

B.2 CONVEYANCE OF OWNERSHIP

UNIVERSITY OF ILLINOIS AT CHICAGO

UIC proposes to request approval from the University of Illinois Board of Trustees on a long-term lease consistent with the Procurement and Property Control Act. It is assumed that the Board of Trustees has authority to grant the long-term ground lease based on the public good and beneficial use concept. An alternative would be for the Board of Trustees to introduce legislation to convey the property to the Foundation.

NORTH LAWDALE

Mayor Emanuel will support the conveyance of land for the North Lawndale site. He would work with the City Council to make sure this happens quickly and at a minimal cost.

B.3 NARA STANDARDS

UNIVERSITY OF ILLINOIS AT CHICAGO

Located in the urban core of Chicago, both sites have ready access to public transportation, both bus and train. Both sites are close to CTA's Blue Line, which connects directly to O'Hare International Airport. The proposed division of the library and museum site in North Lawndale from the Foundation site at the UIC campus provides a clear division between future NARA-managed property and Foundation-managed property.

NORTH LAWDALE

As a previously cleared, former industrial site, the proposed library and museum site in North Lawndale has no historic, archaeological, or ecological features that are sensitive or that would be impacted by construction. The 23-acre North Lawndale site provides ample space to accommodate the building footprint as well as necessary parking and site circulation features and required security setbacks.

B.4 RISK ANALYSIS

UNIVERSITY OF ILLINOIS AT CHICAGO

This is not applicable for the UIC site.

NORTH LAWDALE

The City is committed to ensuring that the North Lawndale site is clean well before any Library development would begin.

B.5 SUMMARY OF OTHER SITES OR ADJACENT PROPERTY

UNIVERSITY OF ILLINOIS AT CHICAGO

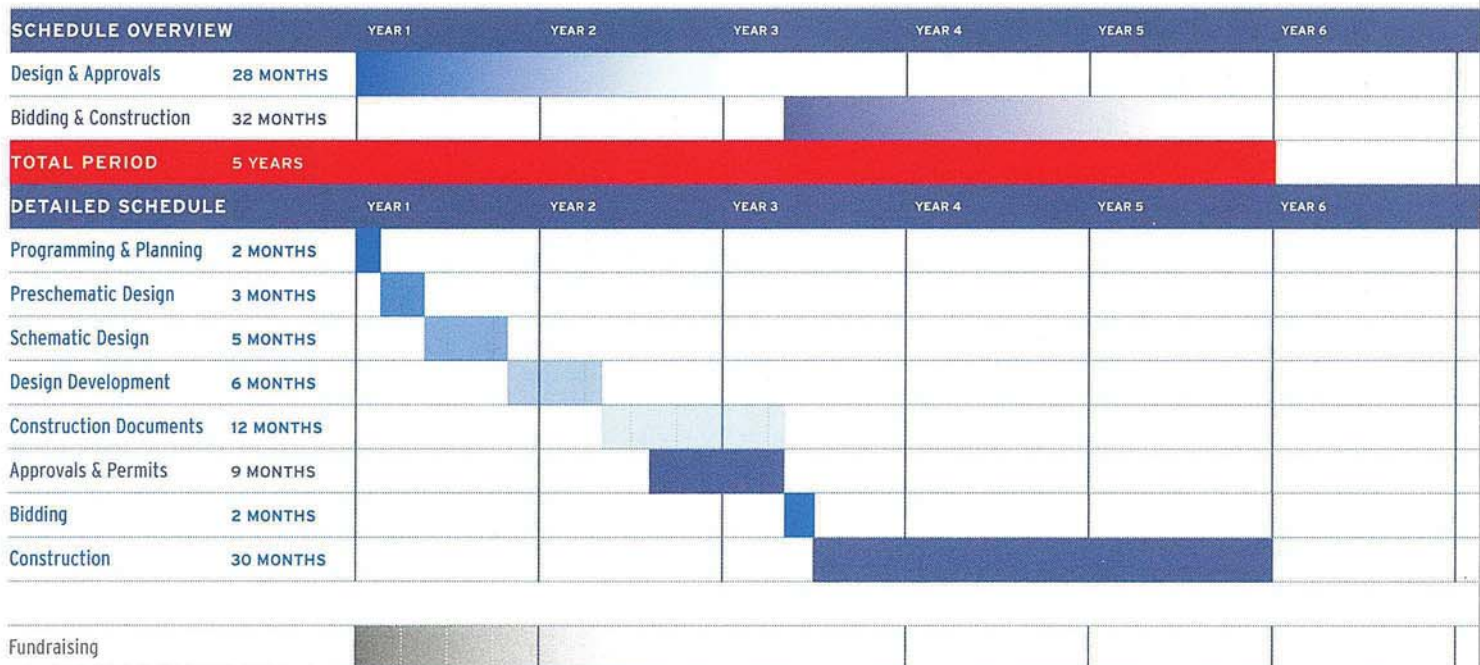
The site at UIC is divided by a pedestrian path to the campus from the Peoria Street entrance of the UIC-Halsted Station on the CTA Blue Line. However, this path does not constrain the ability to locate, build, or operate the Library at the site. In fact, proximity to the Peoria Street entrance is desirable as it offers the opportunity to consider how the Project might interact with daily activities of the 1.5 million annual passengers who use the station.

NORTH LAWDALE

An elevated rail right-of-way, which is no longer in use, divides the North Lawndale site, but does not limit the construction, development, or operation of the Project. As demonstrated in the architectural renderings, siting in proximity to the abandoned easement provides an opportunity to propel the development of that easement into a linear park and bikeway. The site's four surrounding streets offer different adjacencies: an industrial corridor across Kostner Avenue, a school across 5th Avenue, a residential area across Kildare Avenue, and a commercial corridor along Roosevelt Road. These conditions do not limit the project but can inform the Project's siting as well as the design of spaces and activities surrounding the Project.

B.6 PROJECT TIMELINE

Assumes design-bid-design delivery method

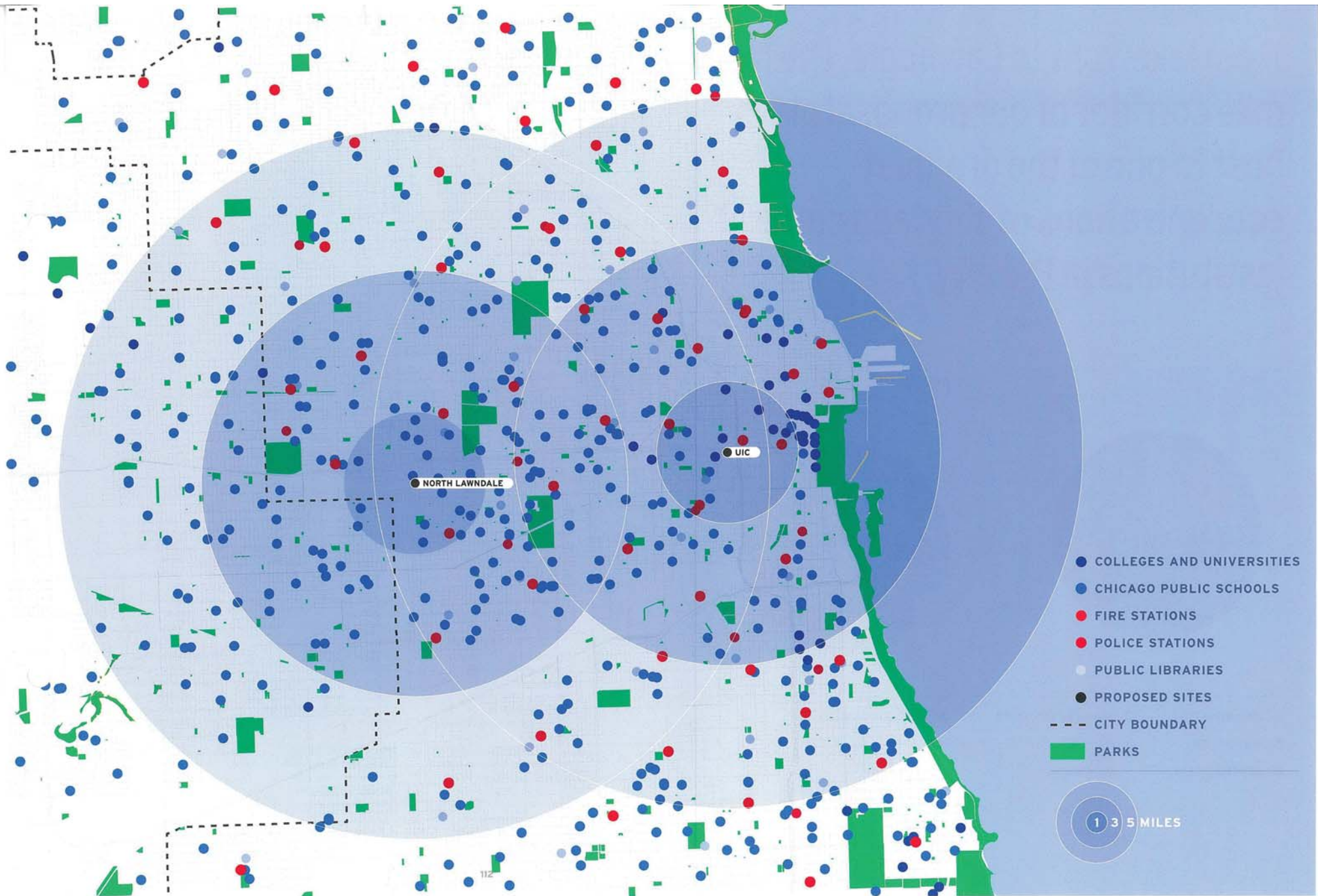


C

C.1 SURROUNDING COMMUNITY INFORMATION

CENSUS DATA	NORTH LAWDALE			UIC		
RADIUS	1	3	5	1	3	5
Total population	35,599	399,067	1,010,071	46,016	367,643	874,918
Total households	10,499	118,764	338,839	23,060	177,229	367,110
Owner occupied	2,966	43,770	149,297	10,379	73,614	143,513
Percent owner occupied	28.3%	36.9%	44.1%	45.0%	41.5%	39.1%
Renter occupied	7,533	74,994	189,542	12,681	103,615	223,597
Total vacant units	3,656	27,576	54,565	3,025	29,423	63,878
Rate of vacancy	25.8%	18.8%	13.9%	11.6%	14.2%	14.8%
Median household income (\$)	27,972	33,935	44,650	79,566	64,961	54,613
Total non-hispanic white alone	494	35,554	237,791	25,133	175,385	335,934
Total non-hispanic black alone	30,081	184,945	248,979	8,735	60,697	202,163
Total non-hispanic asian alone	71	2,924	33,404	7,752	48,702	67,369
Total hispanic	4,768	172,679	477,094	3,134	74,683	255,162
All others	185	2,965	12,803	1,262	8,176	14,290
Population with poverty determined	35,427	387,180	992,866	43,401	359,694	850,559
Poverty population	13,884	120,603	232,701	9,270	70,924	201,517
Poverty rate	39.2%	31.1%	23.4%	21.4%	19.7%	23.7%
Population 0-17 years of age	12,401	122,233	266,803	5,035	56,130	175,627
Percent youth	34.8%	30.6%	26.4%	10.9%	15.3%	20.1%
Population 65 and older	2,808	30,390	79,773	2,259	35,346	73,753
Percent senior	7.9%	7.6%	7.9%	4.9%	9.6%	8.4%
Population 16 and older	24,808	291,007	773,807	41,400	317,252	718,334
Civilian labor force	12,583	170,464	514,878	31,339	231,890	499,039
Civilian labor force employed	9,877	140,811	447,660	28,714	210,829	446,514
Civilian labor force unemployed	2,706	29,653	67,218	2,625	21,061	52,524
Unemployed rate	21.5%	17.4%	13.1%	8.4%	9.1%	10.5%

All Data Derived from 2008-2012 American Community Survey Block Groups; data compiled for block groups where centroid falls within 1, 3, or 5 mile radius. Median household income calculated using formula provided by Bureau of Census in American Community Survey documentation, Feb 3, 2011. Urban Data Visualization Lab, College of Urban Planning and Public Affairs, University of Illinois at Chicago

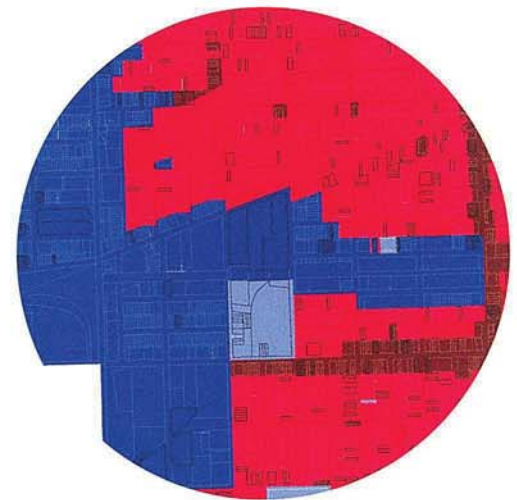


From lakefront to Lawndale, the five mile corridor of our proposal plays host to one of the greatest concentrations of civic and cultural institutions in the city.

UIC



NORTH LAWNDALE



● RESIDENTIAL

● BUSINESS

● COMMERCIAL

● MANUFACTURING

● PD-941
POS-1
POS-2

● DOWNTOWN MIXED

● DOWNTOWN SERVICE

C.1 UNIVERSITY PARTNERSHIPS

UIC maintains partnerships with a large number of community agencies, providing consultative services, staff development, and educational activities. Such relationships inform and enrich the education offered to students in the health sciences, social work, architecture and the arts, and many other areas of inquiry, providing shared opportunities for learning, collaboration, and discovery.

NEIGHBORHOOD

Boys and Girls Clubs
Boys Scouts of America
Chicago Lighthouse for the Blind
Chicago Public Schools
Connecting 4 Communities (C4C)
Girl Scouts of Greater Chicago and NW Indiana
Malcolm X College
Mercy Home for Boys and Girls
Merit School of Music
National Hellenic Museum
National Italian American Sports Hall of Fame
UIC College Prep High School
University Village Association (UVA)
West Central Association (WCA)
West Loop Community Organization (WLCO)
YMCA of Metro Chicago

3 MILE

100 Black Men of Chicago
18th Street Development Corporation
Alivio Medical Center
Benito Juarez High School
Bethel New Life Corporation
Casa Michoacán
Chicago Cultural Alliance
Chinatown Chamber of Commerce
Chinese American Service League
El Valor
Free Spirit Media
Gads Hill Center
Hispanic Health Coalition
Instituto del Progreso Latino
La Casa
Lawndale Christian Development Corporation
Mujeres Latinas en Acción
National Museum of Mexican Art
Pilsen Neighbors Community Council
Rainbow Push/Push Excel
Spertus Institute for Jewish Learning and Leadership
The Resurrection Project
United African Organization

5 MILE

American Indian Center of Chicago
Apostolic Faith Church
Arturo Velasquez Institute
Aspira of Illinois
Chicago Urban League
Chicago Westside Branch of the NAACP
DuSable Museum of African American History
Enlace Chicago
Erie Neighborhood House
Greater Auburn Gresham Development Corporation
Health Leads Chicago
Hyde Park Chamber of Commerce
Little Village Chamber of Commerce
National Latino Education Institute
National Puerto Rican Arts and Culture Museum
Peace and Education Coalition
Puerto Rican Arts Alliance
Puerto Rican Cultural Center

1 MILE

Changing Worlds
Chicago Jobs Council
El Hogar del Nino
Fathers, Families and Healthy Communities
Hispanic Alliance for Career Enhancement
Hispanic Housing Development Corporation
Illinois African American Coalition for Prevention
Illinois Hispanic Chamber of Commerce
Latino Policy Forum
Metropolitan Family Services
Pilsen Education Task Force
Polish American Museum of America

CHICAGO WESTSIDE BRANCH OF THE NAACP

For nearly a decade, UIC has hosted the branch's annual Afro-Academic, Cultural, Technological and Scientific Olympics (ACT-SO), in which hundreds of African American high school students from the Chicago region compete to represent the city at the NAACP's ACT-SO National Completion. ACT-SO is a year-long achievement program featuring 26 categories of competition in the sciences, humanities, business, and performing and visual arts.

100 BLACK MEN OF CHICAGO, INC.

The Chicago chapter of 100 Black Men of America, Inc., is dedicated to improving the quality of life and enhancing the educational opportunities of African American males throughout the greater Chicago area. UIC hosts the organization's monthly membership and leadership development meetings, and also co-hosts the college fair, which attracts thousands of African American students and their families seeking information about enrollment at UIC and other visiting universities.

CHINESE AMERICAN SERVICE LEAGUE

Located in the heart of Chinatown, the Chinese American Service League (CASL) is the largest, most comprehensive social service agency in the Midwest dedicated to serving the needs of Chinese Americans. The agency provides child services, elder services, employment training, family counseling, and housing and financial education. Over the years, UIC has collaborated with CASL to address health disparities in the Asian American community and provided student internship opportunities with the organization. Today, CASL continues its partnership by serving in an advisory role with the UIC Chancellor.

MUJERES LATINAS EN ACCIÓN

Mujeres Latinas en Acción is the longest-standing Latina organization in the country, empowering Latinas through a number of support services. The UIC College of Medicine's Hispanic Center for Excellence partners with Mujeres to provide the Parents Academy Leadership Institute. Through monthly seminars and a holistic support system based on the five pillars of empowerment, leadership, health awareness, parenting, and community outreach, the Parents Academy Leadership Institute empowers parents and legal guardians with the tools to best support their child's development, interests, and educational trajectory in biomedical and health science careers.

PILSEN NEIGHBORS COMMUNITY COUNCIL

For over 60 years, the Pilsen Neighbors Community Council (PNCC) has worked to confront the community's most pressing needs. Through community activism and leadership, PNCC has been instrumental in bringing new institutions, businesses, and infrastructural and capital improvements to the community, including the allocation and construction of Benito Juarez High School. PNCC organizes the annual Fiesta del Sol, the largest Latino festival in the Midwest with an attendance of over 1.3 million. UIC sponsors the Fiesta del Sol's College Pavilion, which provides information about UIC and its application process to interested families.

C.3 ASSESSMENT OF ECONOMIC IMPACT

The potential economic impact of the UIC/North Lawndale proposal extends far beyond building a new presidential library and museum that brings visitors and scholars to Chicago. The goal for the Project, along with its allied public and private investment, would be to irrigate an entire urban zone with new potential, stimulating economic and infrastructure development, as well as providing a larger case study in how to reclaim and rehabilitate the twenty-first century city.

INFRASTRUCTURE AND REAL ESTATE DEVELOPMENT

The Project provides an opportunity to improve east-west transit connections that link downtown Chicago with the new Museum, Library, and Institute. A proposed \$50 million investment in Bus Rapid Transit (BRT) along Roosevelt Road has the potential to generate \$1.25 billion in ancillary real estate development along the corridor over 15 years. This BRT development would connect a new Obama Campus in North Lawndale to the existing Museum Campus on Chicago's lakefront. The University can be a partner in future development along the Roosevelt Road corridor, modeled along the lines of the University's earlier mixed-use development in its South Campus extension.

UNIVERSITY GROWTH

Over the past 20 years, UIC's annual operating budget has increased from \$752 million to over \$2 billion. During this time, UIC has injected over \$32 billion into the Near West Side. UIC has also expanded its South Campus, which reimagined the connection between the urban community and the university campus. An investment of \$450 million by the University leveraged \$137 million in private construction, providing over 500,000 square feet of academic buildings, student housing, private residential units, retail shops, parks, and parking facilities.

Looking forward to the next 20 years, UIC will continue to grow. The UIC/North Lawndale proposal seeks to channel the University's growth westward. University operations over the next 20 years are expected to inject \$54 billion into the local economy, including health care.

PROJECT CONSTRUCTION AND OPERATIONS

To begin, the proposed Library, Museum, and Institute are expected to generate short-term construction period impacts totaling \$271 million, supporting more than 3,000 jobs. Once built, the Project will have an estimated annual operations and maintenance budget of \$35 million and create over 400 jobs.

D

The O-4 Institute



VISION FOR ACADEMIC COLLABORATION

It is through education that one learns to take democracy seriously. To think for oneself. To ask questions and to question answers. An educated citizenry is equipped with the means to move forward the democratic ideals of self-determination and equality, freedom and justice. UIC fulfills the role of a university without walls, prompting educational exchange and engaged research, and ensuring that lessons learned, research undertaken, and discoveries made are shared, extended, amplified, integrated—locally, nationally, and globally.

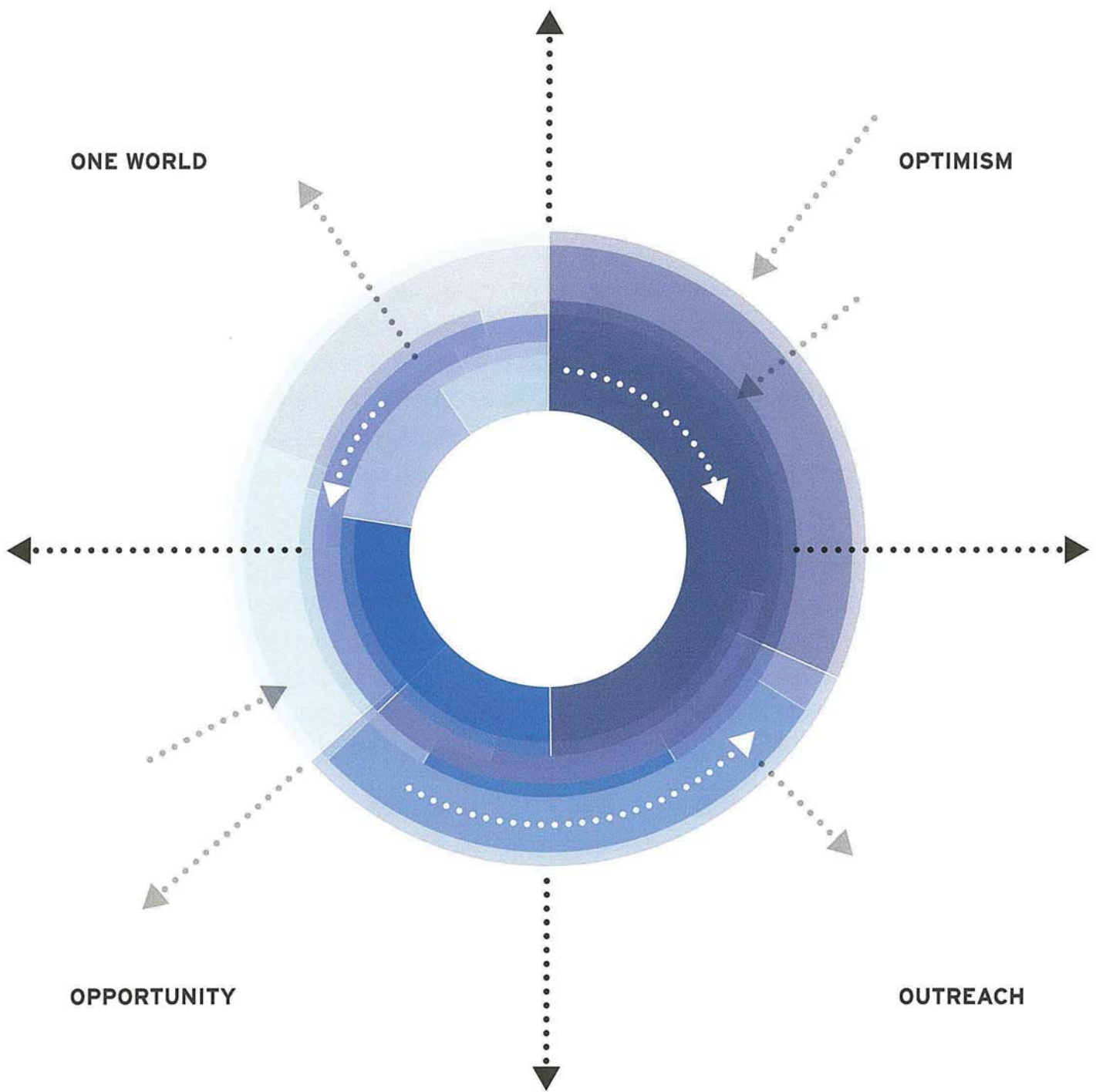
THE O-4 INSTITUTE: A NEW MODEL FOR ADDRESSING ISSUES OF THE 21ST CENTURY

In the spirit of transformation, mixing, and recombination, the O-4 Institute draws on and extends the intellectual capital of UIC's research infrastructure, including the clinical outreach of its seven health science colleges, and the depth and breadth of its community and professional partnerships, to produce projects that are relevant to an increasingly complex world. Embracing the principles of an engaged university, the O-4 Institute is dedicated to building capacity for future generations to shape a global consciousness while yielding tangible outcomes.

Education is a bulwark of democracy. The strength of our communities depends on it. UIC is an institution imbued with a higher sense of augmenting the quality of life of all people. The O-4 Institute will continue the university's path of partnership with relevant communities. The physical site of the Library and Museum in the Chicago community of North Lawndale presents a collaborative opportunity among the partners. UIC, the O-4 Institute, the Obama Foundation, and the community of North Lawndale will work to develop programs, projects, and opportunities that have a positive effect on the community's health and well-being.

Three broad-reaching goals, critical to establishing a well-conceptualized academic programming component that foregrounds and envisions outcomes for a world in constant transition, have been identified:

- >> To address complex challenges and shape affordances in the short-term for a wide spectrum of society through collaborative partnerships
- >> To respond to inevitable societal shifts and the emergence of innovation, exercised human capital, and new technologies
- >> To promote intellectual, spiritual, moral, and scientific endeavors that serve to reduce disparities and honor the human dignity of both children and adults alike.



THE O-4 INSTITUTE: CONCEPTUAL FRAMEWORK

The framing of the O-4 Institute is consistent with Barack Obama's writings, policies, and identity. The "O" in O-4 is a mark of endless continuity. The "4" represents the four corners of the world, and the Institute's four prominent, people-centric themes: One World, Optimism, Outreach, and Opportunity. It is imperative that we pay attention to the contours of human nature, to peoples' histories and the abiding need to shape one's future. Several significant pieces of presidential legislation align with this dynamic concept.

ONE WORLD

Barack Obama reshaped and revitalized America's foreign policy in significant ways by redesigning more collaborative approaches to world peace through international cooperation and by rebuilding alliances to meet common challenges of the twenty-first century such as global poverty, nuclear proliferation, and climate control measures.

OPPORTUNITY

The American Recovery and Reinvestment Act of 2009 allocated billions of dollars to research, employment, education, welfare programs, transportation, and infrastructure. Its historical impact will be regarded as among the most important since the New Deal Era for its focus on reinvigorating the economy.

The Affordable Care Act is the most important piece of legislation since Medicare and Medicaid were instituted, extending health care insurance and access to affordable health care to millions of uninsured Americans.

OUTREACH

Barack Obama required the Environmental Protection Agency, the Department of Housing and Urban Development, and the Department of Transportation to work together to build sustainable and healthy neighborhoods and strengthen metropolitan regions. He also has promoted advanced manufacturing as a means of preparing for the new economy of the twenty-first century.

OPTIMISM

Barack Obama passed two executive orders to protect LGBT employees from discrimination by federal contractors. He has focused on making college more affordable and reducing higher education debt for students, expanding early childhood education and community college access, promoting K-12 education reforms and reducing high school dropout rates.

THE O-4 INSTITUTE: FACULTY AND STUDENT OPPORTUNITIES

OBAMA FELLOWS

The Obama Fellowship will be a one- or two-year award that invites public intellectuals, thought leaders, academics, and others to provide the theoretical, scientific, and intellectual infrastructure to the work of the O-4 Institute. The Obama Fellows will collaborate with students, faculty, and research centers to develop programming commensurate with the O-4 Institute's agenda.

OBAMA JUNIOR FELLOWS

The Obama Junior Fellowship will be awarded to secondary students to participate in outreach initiatives involving research focused on impacting local, national, and international communities, extending the agenda of the Obama Fellows and building capacity for future generations.

UNIVERSITY STUDENT ENGAGEMENT

The programming agenda of the O-4 Institute will incorporate university students as partners, as well as high school and community college students. Engaging with a broader community of learners will strengthen students' understanding of complex societal issues. New degree programs (see section D4), will allow the university to align its academic and professional development work with that of the O-4 Institute.

INTEGRATING O-4 INSTITUTE AGENDA INTO THE ACADEMY

UIC faculty, staff, and students will work closely with the O-4 Institute in implementing its agenda based on mutual programmatic goals and objectives. The portfolio of research institutes whose programming aligns with that of the O-4 Institute's agenda will amplify the impact its programming.

THE O-4 INSTITUTE: ACADEMIC PROGRAMS

The academic programming of the O-4 Institute will embrace the principles of the engaged university. As such, to presuppose the programming that will be designed by the O-4 Institute would be mere speculation. The following vignettes illustrate how the agenda might be designed.

NEIGHBORHOOD GENTRIFICATION AND HOUSING

How, as a direct consequence of siting the Library and Museum in North Lawndale, would the inevitable escalation of housing prices, increased congestion, and real estate development affect the livelihood and well-being of North Lawndale residents? Would current North Lawndale residents be pushed from their homes and community in light of the transformative economic impact of the Library? Presented with these concerns, the O-4 Institute could prioritize housing policy as a critical agenda item, addressing not only the questions arising from the residents of North Lawndale, but also extending the scope of the project to include the more universal challenges of economic development and gentrification, housing, and workforce development issues

GLOBAL LITERACY AND HEALTH INITIATIVE

The UIC Center for Literacy, housed within the College of Education, has promoted literacy on Chicago's West and South Side communities for more than 25 years. For example, the Center recently prepared 327 teen mothers, both English and Spanish speaking, to earn their GEDs. An O-4 Institute initiative on global literacy and health, with a particular focus on women and children, could work to overcome barriers to equal educational opportunity that are particularly acute in urban contexts where economic disparities linked to racial diversity are stark.

BRINGING TOGETHER THE ACADEMIC COMMUNITY AND THE POLICY COMMUNITY

Since 1995, UIC has hosted the Urban Forum, an annual conference designed to address the pressing urban issues of the day. The 2014 Urban Forum, for example, focused on the role of neighborhoods in revitalizing and restoring strong communities and metropolitan regions. The O-4 Institute and the Obama Foundation could serve as collaborative partners with UIC's Urban Forum leadership: fashioning the theme of the annual event, nominating the preparers of white papers that provide the intellectual foundation of the Urban Forum, and inviting panelists and keynote speakers.

DEMOCRATIC RENEWAL AND ENGAGED CITIZENSHIP

In the spirit of Barack Obama's commitment to democratic governance and community organizing, this project would explore both the barriers to citizen action and ways to re-invigorate democratic life and citizen participation. Drawing on the strengths of UIC's faculty who are heavily involved in interdisciplinary, engaged scholarship, this initiative would also draw on the rich resources of Chicago-area institutions, foundations, and non-profit organizations as well as business and political associations. The project would also include a global dimension. In the current world climate, problems of democratic governance, citizen participation, and the development of institutions of civil society are critical to the establishment and maintenance of peace and security both at home and abroad. The O-4 Institute would be uniquely situated to bridge the local with the global in exploring ways to renew and strengthen democratic institutions.

COMMUNITY AND HEALTH CARE PARTNERING TO IMPROVE HEALTH CARE

The UIC Health Sciences Center is committed to educating health care professionals reflective of the populations we serve. To this end, the Urban Health Program provides a pipeline beginning in local grade schools to produce health care professionals from underrepresented minorities; and Chicago City Colleges are now concentrating their health professions programs in nearby Malcolm X College, providing further opportunity to encourage students to pursue more advanced training. The O-4 Institute could serve as a clearing house for the Center's numerous ongoing programs to facilitate effective exchange of information between projects and the community, and to promote unified strategic planning and coordination of research and programmatic goals.

PREVENTING, CONTAINING, AND MANAGING EPIDEMICS AND CONFLICTS

Chicago is one of the primary entry points for global travelers arriving in the U.S. As a result, city health departments and hospitals have an important local and global role in the prevention, containment, and management of diseases, epidemics, and natural disasters. The O-4 Institute could develop programming from both a global and local point of view, supported by UIC's expertise in the departments of public health, health informatics, and urban design and policy. The Institute could play a leading role in developing and testing strategies to promote appropriate management of community response, and create tools for government agencies, health care facilities, and the public to address global and local health issues.

D.2

VISION FOR ACADEMIC COLLABORATION

UIC currently has 54 centers and institutes, many of which are highlighted below. For a more complete description and details regarding faculty composition, student opportunities, and funding, please see the Appendix.

COLLEGE OF APPLIED HEALTH SCIENCES

Institute on Disability and Human Development

COLLEGE OF BUSINESS ADMINISTRATION

Institute for Entrepreneurial Studies

Institute for Leadership Excellence and Development

International Center for Futures and Derivatives

COLLEGE OF DENTISTRY

Center for Wound Healing and Tissue Regeneration

COLLEGE OF EDUCATION

Center for Literacy

Center for Urban Education Leadership

COLLEGE OF ENGINEERING

Institute for Environmental Science and Policy

Electronic Visualization Laboratory

Software Technologies Research Center

COLLEGE OF LIBERAL ARTS AND SCIENCES

Center for Economic Education

Center for Research on Women and Gender

Institute for the Humanities

Learning Sciences Research Institute

COLLEGE OF MEDICINE

Cancer Center

Center for Cardiovascular Research

Center for Clinical and Translational Science

Center for Magnetic Resonance Research

Center for Outcomes Research (Peoria)

Center for Structural Biology

Hispanic Center for Excellence

Institute for Juvenile Research

National Center for Rural Health Professionals (Rockford)

Sickle Cell Center

COLLEGE OF PHARMACY

Center for Botanical Dietary Supplements Research

Center for Pharmaceutical Biotechnology

Center for Pharmacoepidemiology and

Pharmacoeconomic Research

Institute for Tuberculosis Research

JANE ADDAMS COLLEGE OF SOCIAL WORK

Jane Addams Center for Social Policy and Research

Midwest Latino Health Research, Training, and Policy Center

COLLEGE OF URBAN PLANNING AND PUBLIC AFFAIRS

Center for Urban Economic Development

Great Cities Institute

Institute for Research on Race and Public Policy

Nathalie P. Voorhees Center for Neighborhood and

Community Improvement

Urban Transportation Center

SCHOOL OF PUBLIC HEALTH

Center for Research on Health and Aging

Chicago Project for Violence Prevention

Institute for Health Research Policy

UNIVERSITY OF ILLINOIS HOSPITAL AND HEALTH SCIENCES SYSTEM

Cranofacial Center

WORLD HEALTH ORGANIZATION (WHO)

DESIGNATED CENTERS

WHO Collaborating Center for International Nursing

Development in Primary Health Care

Great Lakes Center for Occupational and

Environmental Health

WHO Collaborating Center for Traditional Medicine

COMPOSITION AND GOVERNANCE

The O-4 Institute Board and the Executive Director will be appointed by the Obama Foundation and include representation from UIC and North Lawndale. The Board will be responsible for designing and driving the programming, projects, and civic engagement agenda of the O-4 Institute, reflective of the interests and priorities of the Board as well as its Advisory Board. The Advisory Board will include full-time faculty members whose appointment will be with the O-4 Institute, as well as Obama Fellows who will have limited-term appointments with the O-4 Institute. The O-4 Institute Board and Advisory Board will include equal representation from UIC and the North Lawndale community. The O-4 Institute Board will leverage the assets of UIC/North Lawndale in collaboration with academic, civic, and community partners from around the world. The UIC members will ensure that a diversity of disciplinary perspectives will be brought to bear on the Institute's various and manifold programs and projects.

The North Lawndale Community Development Coalition will recommend members to the O-4 Institute and the UIC/NLF respectively.

The North Lawndale Community Development Coalition is a grassroots community organization of stakeholders who are committed and dedicated to preserving the rich history and restoring the legacy of North Lawndale through civic engagement and high quality programming. The North Lawndale Community Development Coalition will be governed by it's Board of Directors.

FUNDING MECHANISM

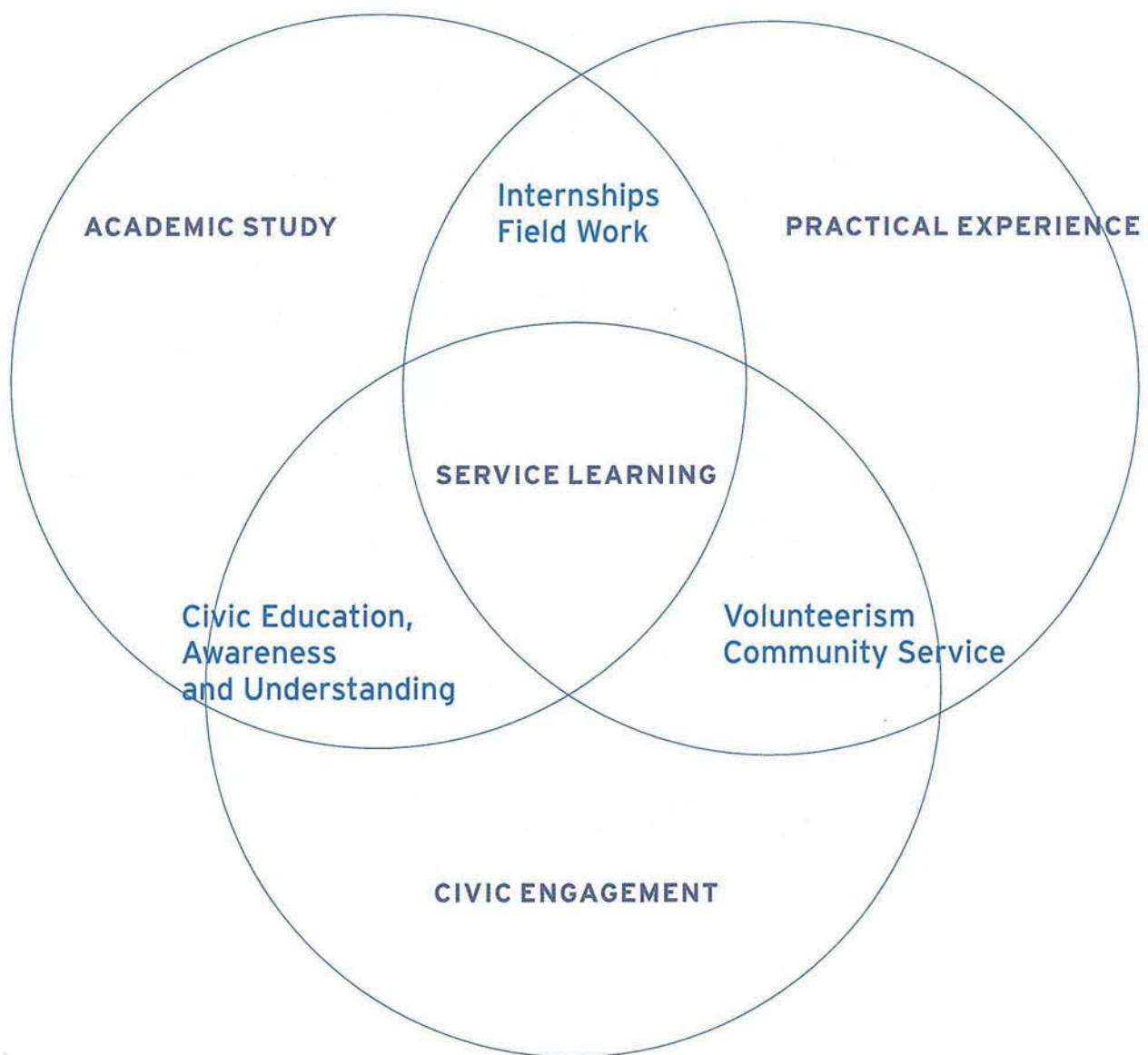
The UIC/North Lawndale Foundation (UIC/NLF) would be a new 501(c)(3) organization charged with raising funds for programs and facilities related to the O-4 Institute. The UIC/NLF would be governed by a Board of Directors with equal representation from UIC and the North Lawndale community. It would also be responsible for recommending members to the O-4 Institute Board.

The UIC/North Lawndale proposal creates a unique opportunity to design an interdisciplinary undergraduate degree program in Community and Civic Engagement that will prepare students for community-based participatory research and engaged public service while promoting the knowledge and understanding of the complexity and diversity of the urban environment. The agenda-setting projects and activities of the O-4 Institute will be integrated into the curriculum and will expose students to real-world research and practice.

Students in the Community and Civic Engagement degree program will study the theory and practice of civic engagement and learn from community service, engaged research, and capstone projects about how places, institutions, and activities shape cities and community. Students will expand their cultural competency, grow in their understanding of an equitable and socially just environment, and have an opportunity to bridge the divide between scholarly studies and community practices, thereby fostering an experience of rethinking their world-views and beliefs.

We also propose to engage students as interns on O-4 research projects, in order to create multidisciplinary academic courses accessible to students across several disciplines. For example, a course focusing on community health in North Lawndale might utilize a community-based participatory research model drawing on the training of students seeking degrees in public health, urban planning, education, and social work to perform a community health assessment.

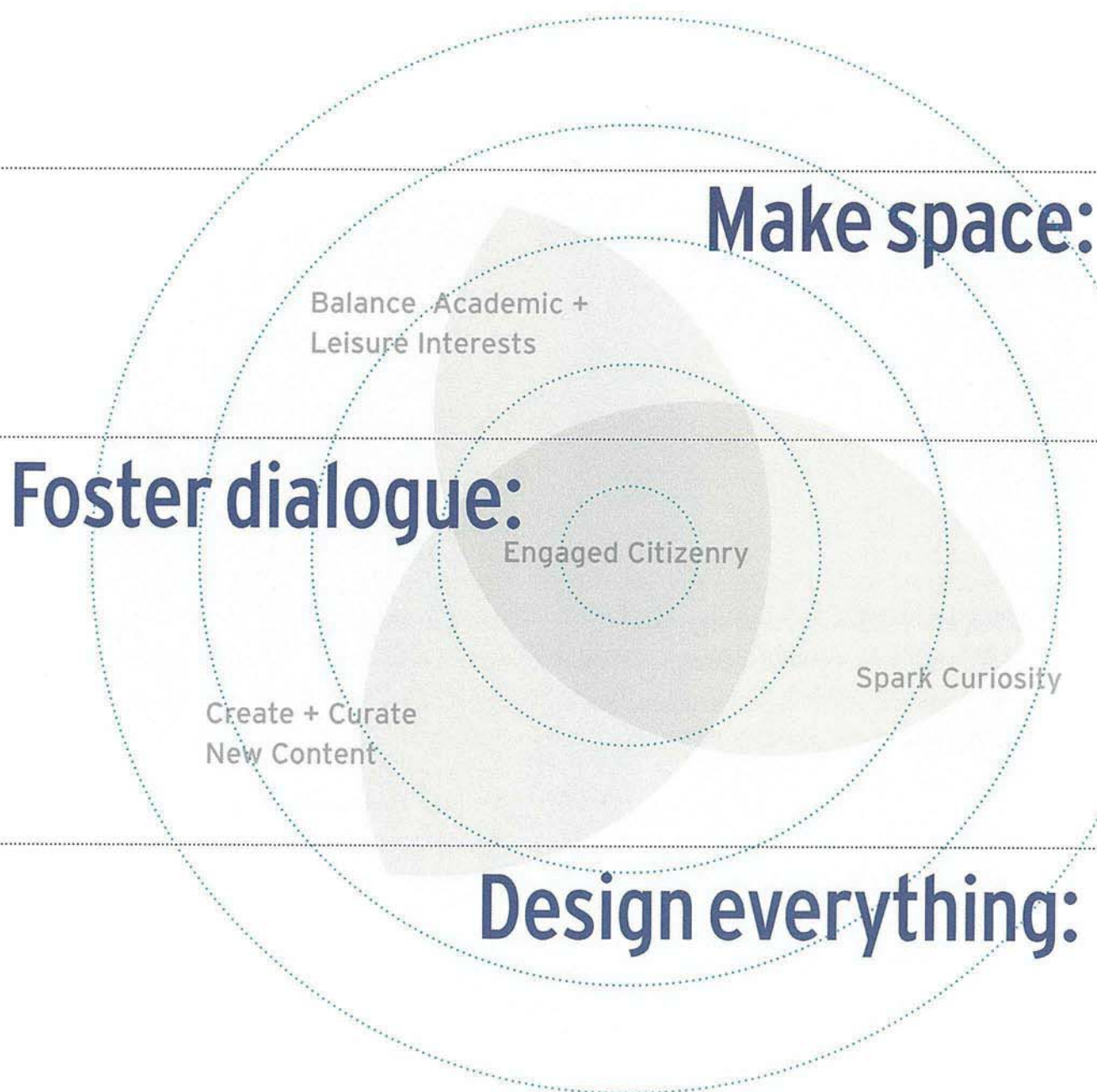
The O-4 Institute creates a catalyst for changing the dynamic within UIC to encourage and support multidisciplinary educational endeavors thus equipping future scientists, sociologists, artists, linguists, and health professionals with an eye toward civic engagement and a visceral understanding of the need for multi-dimensional and multi-professional solutions grounded in community-based participatory research. The resulting shift in focus may create an exciting new model for the academy.



E

E.1 **ATTRACTION STRATEGY**

Rethinking what a presidential library can do, our approach to design and marketing is founded on the belief that the Obama Presidential Library and Museum can connect different audiences and ideas and forge new identities.



E.4 PROPOSED PLAN

The design and marketing plan for the Barack Obama Presidential Library demonstrates how the **Make Spaces, Foster Dialogues, and Design Everything** strategy is brought to life. Spark curiosity. Engage all citizens equally. Balance academic and leisurely interests. Create and curate new content.

Create the **Barack Obama Presidential Library + O-4 Institute** identity, websites, media, and related design systems.

Utilize digital media to raise awareness, share relevant media, and reach a global audience. Actively engage with audiences, ask questions, and serve as a catalyst for critical thinking.

The expansive **North Lawndale** site is conceived and developed in thoughtful phases to create a steady flow of media attention.

Create a **series of artful temporary spaces**. Clusters of semi-permanent outdoor pavilions are placed in North Lawndale, around Chicago, and nationally to house programs.



Leading up to and throughout the grand opening and inaugural year of the Library and Museum, there will be a high level of media interest.

Exclusive **preview tours** are conducted for special guests and national/international media.

Dignitaries and celebrities attend the **grand opening and ancillary events**.

Hoop Diplomacy is a program for urban youth. While "game" is central, participants are also engaged in activities that foster responsible citizenship. Dedicated courts and social spaces provide a stage for the program, where NBA stars and other athletes frequent.

Let's Move Academy aims to realize Michelle Obama's vision for children to grow up healthy. The Academy experiments and evaluates strategies within the North Lawndale community and packages learning for others to implement across the country.

BEGINNING...

A **participatory design process** engages students, residents, families, potential visitors and others as the design team develops the site and articulates programs.

History Moves, an existing UIC program that tells personal histories in a mobile bus, expands to collect and share stories about the building and exhibit development. historymoves.org/

LEADING UP TO OPENING

Pop-up locations and pavilions build excitement around the country and inform the public about the building of the campus and exhibits.

Pavilions cross-promote the opening of the **Smithsonian National Museum of African American History and Culture (2015)**.

North Lawndale site tours and pavilions are featured during the **2015 Chicago Architecture Biennial**.

Establish **permanent exhibit spaces** in Chicago at O'Hare International Airport, Midway Airport, Chicago Cultural Center, City Hall, and Harold Washington Public Library.



OPENING!!

Begin the day with a walk along path connecting the **Library, Museum, UIC** and the **CTA Kostner Station** and include informational kiosks.

Promote use of the pathway by **encouraging food trucks** to park.

The **Bus Rapid Transit** service begins that departs Museum Campus and goes directly to the Library featuring an audio narrative, allowing the visitor experience to begin as soon as they step on board.

PROGRAMS

O-4 Clubs is a modern, national club on growing up in America. Children and young adults collect badges and merits as they embark on a journey aligned with the principles of the Institute.

The **Innovation Incubator** provides space, resources, grants and a path for disseminating knowledge. This program could re-use the hi-tech outdoor pavilions and be distributed across the country.

Kitchen Table Talks encourage discussions on economics, parenting, education, and other germane topics in a community group format.

Integrated Product Development courses engage UIC students and North Lawndale residents in creating new products and services.

Academic Immersions UIC and North Lawndale provide relevant sites for students to participate in coursework.

Children's White House Experience to inspire and delight the youngest visitors.

Partnerships with Chicago and Illinois tourism organizations will raise awareness to attract tourists.

Obama family tour bus with favorite Chicago stops and special on-bus programming.

Host an annual reception for concierges to experience the Museum after hours, listen to a presentation about new programming and exhibits, and network with others.

PROGRAMS

Saturday workshops Sessions for young adults that are relevant for their lives.

Speaker series: local leaders inspiring African American, Latina, and Asian moms to become community leaders; and new strategies for conflict resolution.

Speaker series: athletes could bring in famous athletes for talks and clinics about fitness for youth audiences.

Orbert Davis Jazz Fest marks the start of summer each year.

Citywide Back to School Bash on August 4, Barack Obama's birthday.

PARTNERSHIPS

Include Library and Museum information in **international delegation members' welcome** packets that can be highlighted during orientations for World Chicago, Chicago Council on Global Affairs, Chicago Sister Cities International and World Sport Chicago.

Co-host seminars and workshops that introduce international visitors to **the American democratic system**. The Museum could host networking events between delegation members and Chicago's emerging leader community.

Host an annual tour and reception for Chicago consuls general.

Send a senior university representative on all World Business Chicago and Illinois DCEO trade missions overseas.

Align special exhibits, like First Lady fashion, with signature events like Chicago Fashion Week.

Plan a Museum experience that complements civics curriculum to encourage annual visits by middle and high school groups.

PARTNERSHIPS

Be active in the community of conference and trade show planners to **demonstrate how** the Library and Museum complement large conventions.

Staffing booths at trade shows that target conference and party planners will help raise awareness of the Library and Museum as a venue.

Award Ceremony for young people globally who exemplify "uncommon leadership" presented by inspirational international leaders.

MEDIA

Target local and national print, radio, television, cable and online media to share stories behind events, new exhibits, new program and topics including policy, architecture, features, or arts and culture.

Generate calendar items and feature stories in multiple publications and online promoting new experiences and/or programs.

Effectively use appropriate advertising channels: **billboards, transit ads** (Metra and CTA), bus and bus shelters, in-flight videos and magazines, hotel publications, Google and Facebook ads.

We propose a strategic marketing framework designed to attract a vibrant and diverse public and stimulate community engagement. An active events calendar and rapidly evolving exhibitions program is supported by a flexible communication system that is magical, influential, unexpected, approachable, inspired, collaborative and, above all, inclusive.

Expanding boundaries

To attract visitors and extend the on-site experience beyond physical borders, a variety of structures offers Obama Presidential Library experiences anywhere in the world.

Engaging community

Foster an open network of members in-person and online – locally, regionally, nationally and globally – that support and enrich the goals of the Barack Obama Presidential Library.

Giving ideas tangible form

Design communication tools – reports, data visualizations, books, websites – that make the programmatic work and the models within the Barack Obama Presidential Library and the O-4 Institute both accessible and repeatable.

E.1 DESIGN AND MARKETING STRATEGY

The programs of the O-4 Institute provide additional themes that design and marketing will support with media, events, and services.

The multi-disciplinary educational endeavors of the O-4 Institute equip future scientists, sociologists, artists, linguists, physicians and health professionals, with a new lens for practicing their profession with an eye toward civic engagement and a visceral understanding of the need for multi-dimensional and multi-professional solutions grounded in community-based participatory research.

GLOBAL LITERACY & HEATH INITIATIVE FOR TEEN MOTHERS AND TODDLERS

Objective: To create a model of promoting literacy for young mothers based on 20 years of experience at UIC Center for Literacy. This focus on women and education has the potential to expand across national and international contexts.

Potential collaborators: UIC Center for Literacy, College of Nursing (within university), Scholastic (outside of university), North Lawndale community partner.

DEMOCRATIC RENEWAL AND ENGAGED CITIZENSHIP

Objective: Brings together scholars, community leaders, and grass-roots activists to address civic engagement, civil society, and democratic representation in the twenty-first century and to inform policy-based proposals on a range of issues that could both inform and engage public participation.

Potential collaborators: Heavily involved in interdisciplinary, engaged scholarship : Chicago-area institutions (including faith-based organizations, grass-roots activists, and labor unions), foundations and non-profit organizations (including music, theater, and the arts) as well as business and political associations.

EPIDEMIC MANAGEMENT

Objective: To study the management of epidemics, disasters, and conflicts from a global and local point of view, with particular attention to organizing and promoting an appropriate community response to global concerns.

To conduct research on epidemic control in urban centers, to play a leading role in developing and testing strategies to promote appropriate management of community response, educate providers, and create tools that can be used by government agencies, health care facilities, and the public to address global and local health issues including both infectious diseases and violence prevention.

Potential collaborators: UIC's Center for Global Health, Health Sciences System, School of Public Health, College of Nursing, Chancellor's Global Learning Community.

HEALTH DISPARITIES

Objective: To test and develop further strategies to improve the diversity of our healthcare workforce and to promote unified strategic planning and coordination of research and programmatic goals.

The Chicago Department of Health, various UIC institutes and centers, and local organizations have identified breast, oral, and prostate cancer, cardiovascular disease and its risk factors, and high infant mortality rates as targets for reducing health disparities among African Americans and Latino/Hispanics.

Potential collaborators: UIC Health Sciences Center, Urban Health Program, Malcom X College, community partners.

PEACE + JUSTICE: SOCIAL JUSTICE FOR PEACEFUL RESOLUTION

Objective: To provide a model for embracing social justice as a critical element for the peaceful resolution of conflicts at all levels

Application areas may include local labor disagreements, national race relations, or international warfare and the social disruptions from ensuing migrations and refugee streams. Indeed, environmental, economic and social problems would all benefit from focused research within a social justice framework.

Potential collaborators: open to all at UIC.

HEALTH CARE DELIVERY EFFICACY AND EFFICIENCY

Objective: To pursue the issue of how better care might be provided within hospital systems, through the use of technology and through a better application of communication and design principles.

Potential collaborators: Center for Research in Information Management (College of Business), Public Health's Department of Health Policy and Administration, Department of Economics (in Liberal Arts), Innovation Center

E.2 LOCAL ATTRACTIONS

Mayor Emanuel is well on his way to reaching the goal of 50 million* annual visitors to Chicago by 2020. If a mere 2% of these visitors were to attend an event, participate in a program, or bring their family to see and interact with the exhibition displays, the Library could expect an annual attendance rate of 1,000,000, sustaining at 600,000 in years to come.

MUSEUMS

Adler Planetarium
Attendance: 463,531
Art Institute of Chicago
Attendance: 1,539,716
Chicago History Museum
Attendance: 252,845
DuSable Museum
Attendance: 108,874
Field Museum
Attendance: 1,286,286
Institute of Puerto Rican Arts & Culture
Attendance: 17,777
Museum of Contemporary Art
Attendance: 224,957
Museum of Science and Industry
Attendance: 1,395,773
National Museum of Mexican Art
Attendance: 136,451
Notebaert Nature Museum
Attendance: 265,178
Shedd Aquarium
Attendance: 2,015,130

ATTRACTIONS

Chicago Architecture Foundation
Attendance: 518,000
Frank Lloyd Wright Home and Studio
Attendance: 92,075
Garfield Park Conservatory
Attendance: 182,000
Hancock Tower
Attendance: 533,000
Millennium Park
Attendance: 4,750,000
Navy Pier
Attendance: 8,900,000
United Center
Attendance: 3,000,000
Willis Tower
Attendance: 1,540,791

CONFERENCES

McCormick Place + Navy Pier
Attendance: 750,622
City-wide Events
Attendance: 750,622

OTHER

Burnham Park
Daley Center
Grant Park
Harold Washington Library
McCormick Place
National Hellenic Museum
Soldier Field
US Cellular Field
Wrigley Field

E.2.i

See Appendix for historical data including segmentation by demographics and attendance over time.

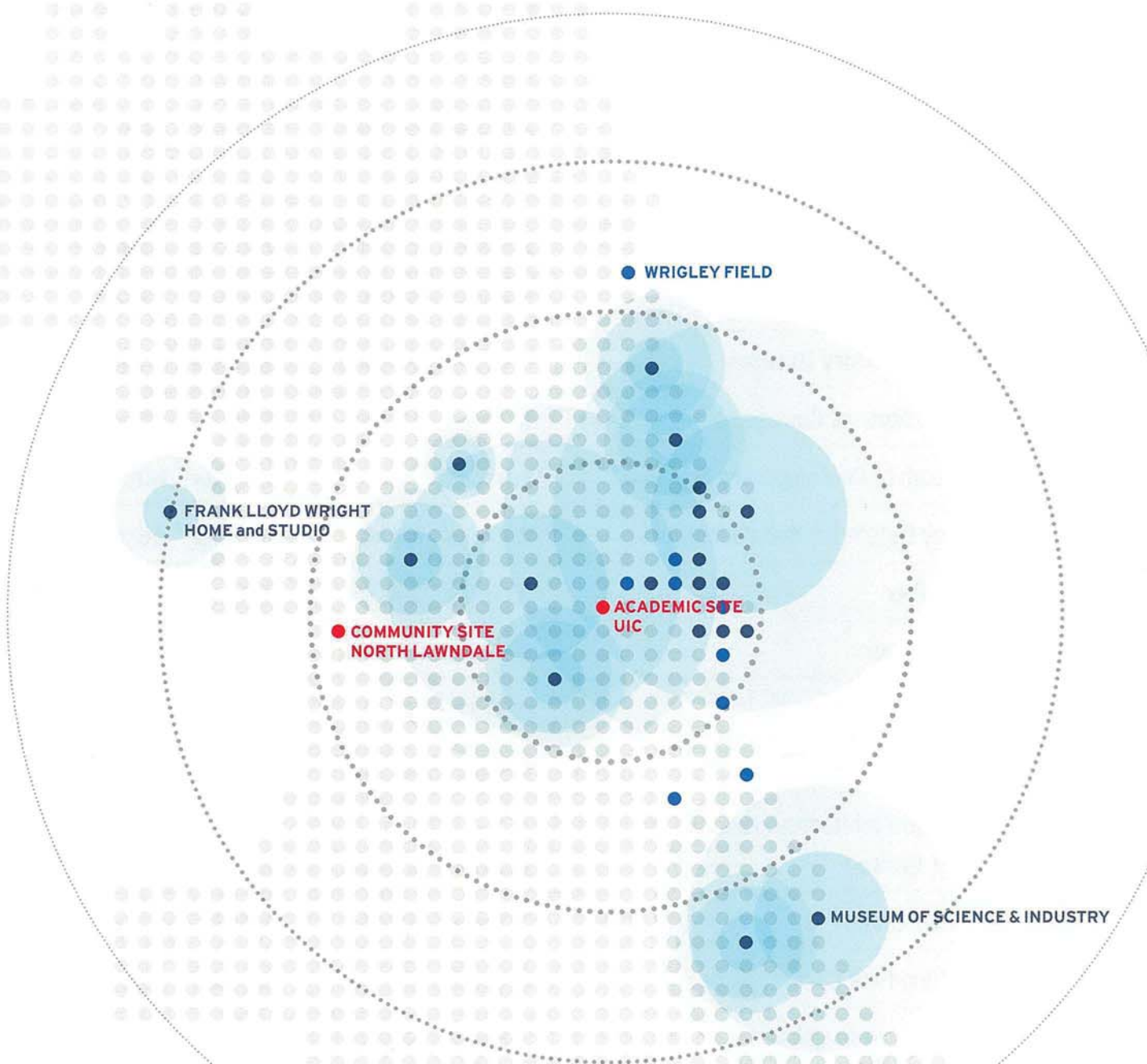
E.3

Barack Obama Presidential Library
Projected attendance
First Year Goal: 1,000,000
Ongoing: 600,000

See appendix for more details and supporting data.



E.2 PROXIMITY TO THE PROPOSED SITE



***48.48 million people visited
Chicago in 2013**

2% of this number would exceed our conservative estimate for projected attendance.

E.2 PROXIMITY OF SIGNIFICANT CHICAGO ATTRACTIONS TO PROPOSED SITES

FROM	To UIC		To NORTH LAWDALE	
	CAR:	CTA:	CAR:	CTA:
Museum of Science and Industry	8.5 miles	56 min.	12.7 miles	76 min.
Field Museum	2.2 miles	28 min.	6.5 miles	52 min.
Adler Planetarium	2.8 miles	32 min.	7.0 miles	55 min.
Shedd Aquarium	2.5 miles	30 min.	6.7 miles	52 min.
Chicago History Museum	3.4 miles	38 min.	7.3 miles	54 min.
Art Institute of Chicago	1.9 miles	15 min.	6.5 miles	40 min.
Museum of Contemporary Art	2.8 miles	31 min.	7.3 miles	50 min.
Peggy Notebaert Nature Museum	5.7 miles	44 min.	8.7 miles	66 min.
Navy Pier	3.0 miles	34 min.	7.2 miles	53 min.
Willis Tower	0.9 miles	0.9 min.	5.6 miles	32 min.
Hancock Building	2.8 miles	31 min.	7.0 miles	50 min.
Millennium Park	1.9 miles	16 min.	6.4 miles	33 min.
Chicago Architecture Foundation				
River Cruise	2.1 miles	21 min.	6.2 miles	39 min.
United Center	3.3 miles	30 min.	2.2 miles	24 min.
Garfield Park Conservatory	4.1 miles	27 min.	1.3 miles	15 min.
Frank Lloyd Wright Home and Studio	9.5 miles	58 min.	5.1 miles	50 min.
National Museum of Mexican Art	2.5 miles	26 min.	4.2 miles	37 min.
National Hellenic Museum	0.2 miles	1.0 min.	4.6 miles	28 min.
Jane Addams Hull-House	0.5 miles	2.0 min.	5.1 miles	28 min.

Please see previously submitted UIC-North Lawndale proposal in response to the RFQ (pages 116-117) for Chicago Visitation Profile.

F

This project will be transformative for UIC and North Lawndale: benefitting the ambitions of each partner, now shared; redefining the role of a presidential library; and amplifying projects and programs of the city. Support will come through networks both known and untapped, anticipated and undiscovered. This project is supported by our first formal commitments of 23 acres of land from the City, UIC land valued at \$6 million, and a commitment of \$5 million from the Steans Family Foundation. There is more to come.

Steans Family Foundation

Martin Nesbitt, Chairman
The Barack Obama Foundation
300 East Randolph Street, Suite 4030
Chicago, Illinois 60601

December 3, 2014

Dear Mr. Nesbitt:

The Steans Family Foundation (SFF) is honored to partner with the University of Illinois at Chicago (UIC)-North Lawndale partnership in the bid and consideration of hosting the Barack Obama Presidential Library. UIC's vision, coupled with the North Lawndale community and partnerships, creates a strong team in support of a presidential library and museum corridor that would link public transportation, UIC's academics and the North Lawndale community.

It is exciting to be a part of such an important and transformative project. SFF strongly believes the UIC-North Lawndale presidential corridor will serve as a testament of inclusiveness, revitalization and renewal – life changing principles shared by the Steans Family Foundation, UIC, North Lawndale and the President.

The Steans Family Foundation concentrates its grant making and programs in North Lawndale and works in partnership with local residents and institutions to build and enhance the community. The Foundation's work supports the idea that effective revitalization can occur within the embedded social and economic networks that create and sustain communities.

In strong support of the UIC-North Lawndale proposal, the Steans Family Foundation will commit \$5 million over the next five years if North Lawndale is the chosen site for the Barack Obama Presidential Library. The Steans Family Foundation will consider increasing its committed contribution if the needs of the project dictate it.

Thank you for your consideration. We look forward to the opportunities ahead.

Best,



Patricia Ford
Executive Director

F.1 CAPITAL COMMITMENT

UNIVERSITY OF ILLINOIS AT CHICAGO

In addition to the gift of land, should UIC and North Lawndale be chosen as the hosts of the Barack Obama Presidential Library, the university is prepared to provide the Foundation advice and manpower in the creation of a strategic plan for philanthropy. This strategic plan, based upon terms and conditions agreed upon by UIC, North Lawndale, and the Obama Foundation, will provide the framework for all aspects of financial generation for all capital, program, and endowment needs.

The UIC Office of the Vice Chancellor for Development has senior leadership with varied professional backgrounds in philanthropy and manages an overall team of over 90 officers who annually foster relationships with alumni, friends, corporations, and foundations to expand giving. With deep connections in the community, which includes over 100,000 alumni in the greater Chicago area, plus a network across the state and country, UIC is knowledgeable in staff and volunteer management to deliver gifts using channels from crowd-raising to principal gift work. We have platforms for the generation of prospect data, vision statements, naming opportunities, social media messaging, and stewardship reports.

Individuals and foundations have indicated their commitment to partner with UIC and North Lawndale to raise funds for the Barack Obama Presidential Library and Museum. We are prepared to engage our current funders, and push the boundaries in acquiring new ones, for the O-4 Institute, and any new academic programs that might be launched as a result of bid acceptance.

NORTH LAWDALE

The North Lawndale Community Development Coalition will recommend members to the O-4 Institute and the UIC/NLF respectively.

The North Lawndale Community Development Coalition is a grassroots community organization of stakeholders who are committed and dedicated to preserving the rich history and restoring the legacy of North Lawndale through civic engagement and high quality programming. The North Lawndale Community Development Coalition will be governed by its Board of Directors.

UIC NORTH LAWDALE FOUNDATION

The UIC/North Lawndale Foundation would be a new 501(c)(3) organization charged with raising funds for programs and facilities related to the O-4 Institute. The UIC/NLF would be governed by a Board of Directors with equal representation from UIC and the North Lawndale community. It would also be responsible for recommending members to the O-4 Institute Board.

F.2 MASTER DEVELOPMENT PLAN FOR SURROUNDING COMMUNITY

Please see section C3 for more information.

F.3 PRESIDENTIAL OFFICE

It would be our honor and pleasure to host the President and First Lady and their staff in temporary offices during the design, planning, and construction phases of the Library.

The University is prepared to participate in identifying, securing, and designing an appropriate office space on or off campus. There are a number of options immediately available on campus that can be modified as needed to meet the interests, size specifications, and requirements of the President and First Lady.

F.4 SUMMARY OF UNIVERSITY SERVICES

Employees of the Obama Presidential Library and Museum, the Foundation, and the Institute would be granted certain privileges as members of the UIC community, including UIC ID cards, UIC email accounts, and access to parking and recreation facilities at campus rates.

INTERNAL TRANSPORTATION

UIC currently runs an intracampus shuttle bus service to provide students, faculty, and staff free transportation between the South, East, and West Campuses. A commuter bus service is also provided during rush hours to and from UIC to the Metra rail stations in the West Loop. UIC would add stops on its intracampus and commuter bus services at the locations of the Library/Museum and Institute at UIC and North Lawndale.

SECURITY

UIC maintains its own police force with sworn members of the Illinois State Police. If the Library/Museum or Institute is located at UIC, the UIC police could provide routine external patrols and emergency response. At both sites, the UIC police force would assist with special events, consistent with other UIC sponsored events.

PARKING

The University would provide employees with parking privileges at UIC lots at UIC rates.

UIC is able to manage parking for the Library and Museum at the North Lawndale site for a management fee.

TECHNOLOGY

UIC has extensive technical expertise that can be leveraged on behalf of the Library and Museum. UIC is home to the Electronic Visualization Laboratory (EVL), the earliest interdisciplinary graduate research laboratory that combines computer science and art, specializing in advanced visualization and networking technologies.

The EVL is internationally known for its invention of the CAVE™ in 1992—a multi-person, room-sized, high-resolution 3D video and audio environment. In 2012, the EVL introduced CAVE2. The CAVE2 is the culmination of EVL's 20+ years of expertise in virtual reality and tiled display walls, creating a hybrid reality environment using tiled LCD displays. EVL-developed software called SAGE (Scalable Adaptive Graphics Environment) treats tiled display walls as though they were one huge laptop screen, enabling 2D and 3D information to be displayed simultaneously and creating a true collaborative space that supports multiple viewers. The instrument opens new opportunities in computer science research at the intersection of large-scale data visualization, human computer interaction, virtual reality, and high-speed networking.

With the collaboration of art and computer science within the EVL, and with the UIC Computer Science department's expertise in data mining, machine learning, and natural language processing, UIC is well positioned to research and develop museum technologies for the future. The Presidential Library and Museum may wish to be a tester and early adopter of tools that provide new user interaction techniques, new interfaces, and easier and better access to information. Graduate student projects funded by the museum or granting agencies could be an effective strategy for active updating of technologies that support interactive learning, global collaboration, and research that would help keep the Obama Presidential Library and Museum relevant and visited for decades to come.

UIC's Academic Computing and Communications Center (ACCC) is able to provide access to its technology and support services on a cost-recovery basis. ACCC can provide infrastructure to support a technology-intensive operation including direct access to a 100-gigabit/second research and education network that connects to regional, national, and international academic, government, and industrial research labs via the StarLight network communications exchange in downtown Chicago. ACCC can also provide wireless access throughout the facility. ACCC also provides such services as support for digital signage, VOIP phones, and security systems, such as the campus StarTel (Blue Light public security system). Consultation and onsite support services can also be contracted.

G

The City of Chicago has undoubtedly played an integral role in the life and career of Barack Obama. A city of vibrant neighborhoods made strong by our diverse residents, I can think of no better home for the Library. Chicago champions culture, community, and change, and alongside UIC and the North Lawndale community partners, will do its best to ensure that the President's dream lives on.

RAHM EMANUEL, MAYOR OF CHICAGO

NOVEMBER 21, 2014



OFFICE OF THE MAYOR
CITY OF CHICAGO

RAHM EMANUEL
MAYOR

November 21, 2014

Mr. Martin Nesbitt
Chairman
The Barack Obama Foundation
300 East Randolph Street
Suite 4030
Chicago, Illinois 60601

Dear Mr. Nesbitt:

I am pleased to write to you today in support of the University of Illinois at Chicago (UIC) and its North Lawndale community partners, who are jointly preparing a proposal to become the site of the future Barack Obama Presidential Library.

The City of Chicago is committed to preserving President Obama's legacy of optimism and hope for generations to come. As a tangible expression of that commitment, I would like to highlight a few of the ways in which Chicago can advance the UIC-North Lawndale proposal:

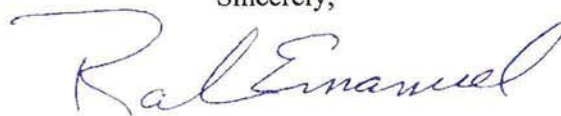
- 1) Supporting the conveyance of land in the North Lawndale community. Should that site be selected by The Barack Obama Foundation, I myself will work with the City Council to ensure that conveyance is conducted quickly and at minimal cost.
- 2) Rezoning of the North Lawndale site to facilitate multifaceted use. A zoning change would be required since the proposed site has split zoning districts between commercial and general manufacturing use.
- 3) Commitment to area improvement to ensure that the site is clean. Related projects would be complete well before any development for the Library would begin.
- 4) Collaborating with North Lawndale in developing a community-driven planning process. We would seek to maximize the positive impact of the Library upon surrounding neighborhoods.
- 5) Working with the Chicago Transit Authority (CTA) to revamp and reopen the Kostner Blue Line Station to facilitate access to North Lawndale.

- 6) Offering Small Business Improvement Fund (SBIF) grants to eligible businesses who successfully apply in North Lawndale, provided that a new Tax Increment Financing (TIF) district can be created in this area.
- 7) Partnering with transportation organizations including but not limited to CTA, Metra and the Chicago Department of Transportation (CDOT) on improving access to and from the site. Improvements might include streetscape and station upgrades, way-finding signage, bike lanes, new sidewalks, landscaping, decorative lighting, and community identifiers. These improvements would be expansive, considering the needs of residents and including surrounding neighborhoods.
- 8) Establishing a small business incubator with microfinancing capacity in North Lawndale to assist local entrepreneurs in serving the needs of Library users.
- 9) Encouraging Chicago Public Schools (CPS) to partner with the Library in developing educational and engagement programs for students in North Lawndale and neighboring communities.
- 10) Leveraging a "citywide steering committee of business, civic, planning and government leaders" to maximize West Side development triggered by the library.
- 11) Creating and shepherding an innovative "local education zone," deepening the Library programming and engagement with elementary, high school and community college students.

The City of Chicago has undoubtedly played an integral role in the life and career of President Barack Obama. A city of vibrant neighborhoods made strong by our diverse residents, I can think of no better home for the Library. Chicago champions culture, community, and change, and alongside UIC and North Lawndale community partners, will do its very best to ensure that the President's dream lives on

Thank you for considering the City of Chicago as a potential home for the Barack Obama Presidential Library.

Sincerely,

A handwritten signature in blue ink that reads "Rahm Emanuel". The signature is fluid and cursive, with the first name "Rahm" and last name "Emanuel" clearly distinguishable.

Mayor

G CITY, COUNTY, STATE CAPITAL COMMITMENTS AND OTHER SERVICES

CITY

On November 14, 2014, the City of Chicago provided a response outlining its commitments to park and transportation improvements as well as proposed planning and development initiatives as they relate to the UIC/North Lawndale proposal.

In addition to support from Mayor Rahm Emanuel, the UIC/North Lawndale proposal has received several letters from the City Council.

COUNTY

On December 5, 2014, Toni Preckwinkle, President of the Cook County Board of Commissioners, provided a letter supporting the UIC/North Lawndale proposal. Cook County Commissioner Robert Steele (2nd District), a lifelong resident of North Lawndale, also provided a letter of support.

STATE

On November 13, 2014, the Board of Trustees of the University of Illinois approved a resolution to endorse the UIC/North Lawndale proposal.

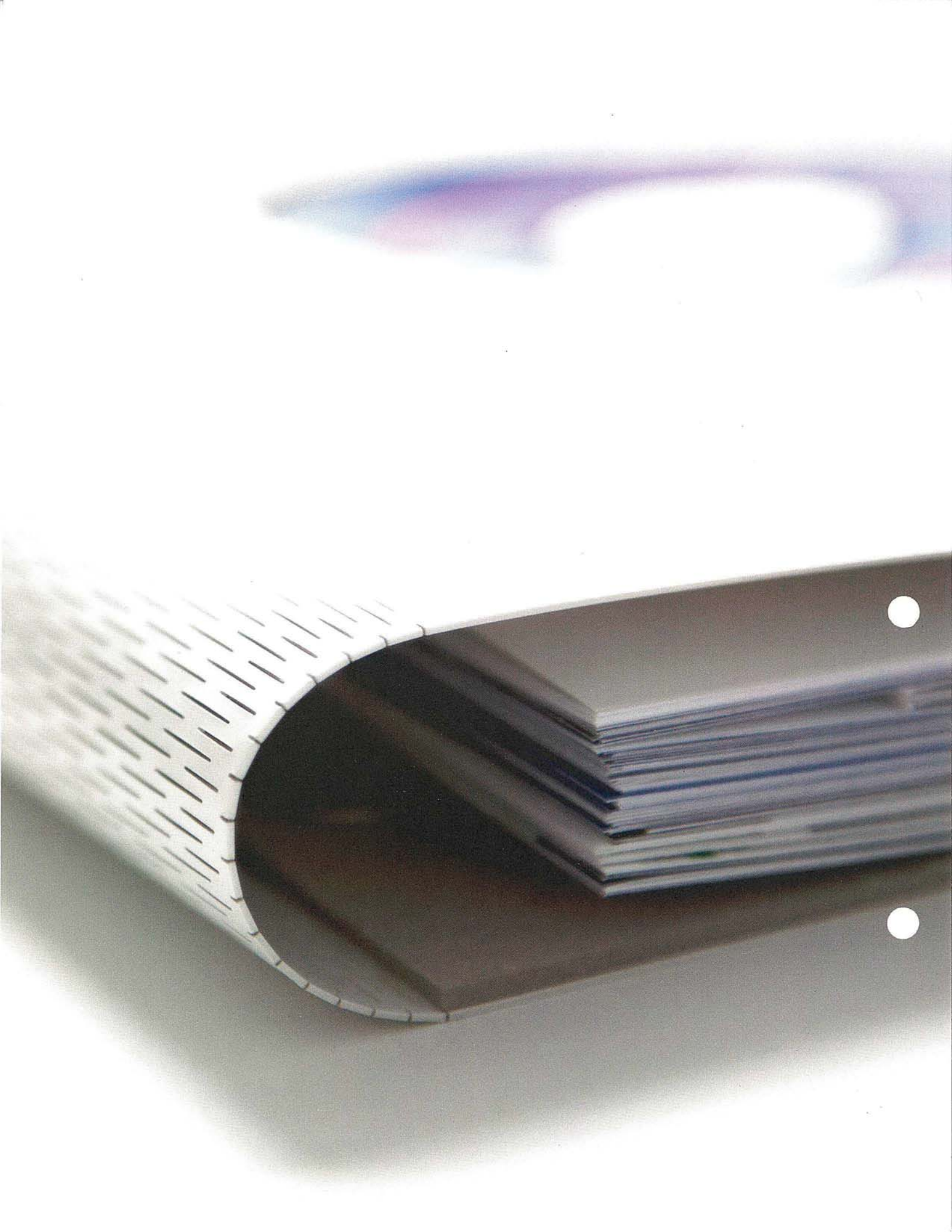
FEDERAL

On May 14, 2014, Congressman Danny K. Davis provided a letter of support citing the strengths of UIC as a comprehensive and engaged public research university.

FOUNDATION

On November 12, 2014, Terry Mazany, President and CEO of the Chicago Community Trust, strongly supported the UIC/North Lawndale proposal and welcomed the opportunity to discuss support for the project in terms of potential programming initiatives.

See appendix for supporting documentation



The Chancellor's Committees on
The University of Illinois at Chicago proposal to host the Barack Obama
Presidential Library

Steering Committee

**Steering Committee Co-Chairs serve as key contacts
for our submission**

Dean Mary Case, Co-Chair
marycase@uic.edu
(312) 996-2716

Michael W Redding, EdD, Co-Chair
reddingm@uic.edu
(312) 996-8165

Academic Programming Committee

Dean Michael A Pagano, Co-Chair
Dean Alfred Tatum, Co-Chair

Architecture / Site Committee

Vice Chancellor Mark Donovan, Co-Chair
Director Robert Somol, Co-Chair

Library / Museum Committee

Dean Mary Case, Co-Chair
Director Lisa Yun Lee, Co-Chair

Proposal Committee

Director Marcia Lausen, Co-Chair
Michael W Redding, EdD, Co-Chair

North Lawndale Presidential Library Committee

Marcus Betts, Representative
Darren Tillis, Representative

Steering Committee

Fred Beuttler
Mark Donovan
Michael Harte
Danielle Leibowitz
Patricia O'Brien
Jim Oliver
Michael A Pagano
Tony Podesta
Jon Pyatt
Sarah Spreitzer
Michael Stroschio
Astrida Tantillo
Alfred Tatum
Donna Williamson

Academic Programming
Committee

Paul Brandt-Rauf
Hui-Ching Chang
Teresa Cordova
George Crabtree
Martha Daviglus
Steve Everett
Tim Johnson
Susan Levine
Brigid Lusk
James McManus
Barbara Ransby
Beth Richie
Maria De Los Angeles Torres
Saul Weiner
Benn Williams
Robert A. Winn

THE
UNIVERSITY OF
ILLINOIS
AT
CHICAGO



North Lawndale Presidential Library Committee

Architecture / Site Committee

Mike Bass
Luisa DiPietro
Charles Hoch
Jay Lambrecht
Michael Landek
Jim Plunkard
Al Schorsch
Dave Taeyaerts

Library / Museum Committee

Lori Baptista
Jacqueline Berger
Maxine Brown
Greg Cameron
Theresa Christenson-Caballero
Patrick Daly
Clark Hulse
Dr. George Kottemann
Ramsey Lewis, Jr.
Cynthia Herrera Lindstrom
Linda Naru
Therese Quinn
Anna Roosevelt
Rob Rouzer
Tracy Seneca
Tony Shu
Sarah Spreitzer
Carlos Tortolero

Danah Anderson
Daneke Anderson
Edwina Betts
Marcus C. Betts
Sophia M. Betts
Larissa Bullock
Tawanna Calvin
Barbara Cole
Johnette Cole
Shavonda Fields
Lashana Fryer
Jimmy Gaither
Rev. Steve Greer, Jr.
Karla Greer
Tony Guest
Adrienne Johnson
Linda Johnson-Hooper
Wallace "Mickey" Johnson
Larry Kimbrough
Charles Leeks

Eric Lindsay
Charlie Martin
Cynthia McAlpin
Ingrid McAlpin
Ketesha Melendez
Dr. Sherryl Moore-Ollie
Sharanda Morehead
Elbert Muhammad
Rev. Richard Nelson
Paul Norrington
Vivian Ojikutu
Mike Oliver
Alice Peacock
Joi Perkins
Willie Porter
Delores Robinson
Cindi Sander
Laflora Sholar
Mitchell Sholar
Teruko Smith
Silvella Strain
Blanche Suggs-Killingsworth
Darren Tillis
Mitzy Walker
Cheryl Washington
Laura Weathers
John Wolf

Proposal Development Team

Proposal Committee

Barbara Henley
Marie Khan
Marcia Lausen, Co-Chair
Arlene Norsym
David Perry
Walter Podrazik
Jon Pyatt
Michael Redding, Co-Chair
Dick Simpson
Astrida Tantillo
James Thompson
Chuck Van Hecke

External Contributors

AECOM
William Abolt
Chris Brewer
Kimberly Gester
Anna Hochhalter
Stan Wang

Jasculca Terman
James Chase
Rick Jasculca
Mary Patrick
Jessica Thunberg

Morphosis

Lily Bakhshi
Arne Emerson
Thom Mayne
Nicole Meyer
Jane Suthi

Playhouse
Richie Gelles

UIC School of Architecture

Faulty, Staff & Alumni
Brandon Biederman
David Brown
Christopher Frye
Grant Gibson
Ryan Hernandez
Jennifer Meakins
Andrew Moddrell
Robert Somol, Director
Lauren Van Damme
Aura Venckunaite

UIC Innovation Center

Andrew Graham
Peter Pfanner, Director
Rashmi Mariyappa
Matthew Wizinsky

UIC Urban Data Visualization Lab

William "Max" Dieber
Nina Savar

UIC Urban Transportation Center

David Fullarton
Nadereh Moini
Stephen Schlickman
P.S. Sriraj

UIC School of Design

Faulty, Staff & Alumni
Annabelle Clarke
Meghan Ferrill
Audra Hubbell
Tara Kennedy
Marcia Lausen, Director
Meeyoung Melamed
Muhammad Nasfisur Rahman
Trysh Wahlig
Caroline Young

UIC Design Students

Noor Abdelrahim
Catherine Armitage
Wyatt Goins
Latrina Lee
Barbara Kennedy
Kostandin Marko
Lauren Marsan
Alexa Meyer
Allison Ramirez
Zachary Rodriguez
Sarah Ryan
Alexandra Shock
Tiffany Temple
Rashel Thomeh
Jennifer Zoleta

Our proposal team included pro bono creative consulting from the firms of UIC and North Lawndale project team members. CAMES/GIBSON, PORT URBANISM, AND (R)EVOLUTION ARCHITECTURE formed the core architectural/urban design team led by Robert Somol, Director of the UIC School of Architecture. THE MARCUS CHIZM GROUP coordinated communications from the North Lawndale committee, and STUDIO/LAB served as the team's design consultant.

Over the past year, UIC and North Lawndale hosted a series of summits to develop ideas for Academic Programs as well as the overall strategy for our proposal. Participants included:

A special thanks to those working behind the scenes:

Marcus Betts
Fred Beuttler
Bill Burton
Christina Bondar
Nora Bonnin
Paul Brandt-Rauf
David Brown
Maxine Brown
Joanna Burdette
Mary Case
Hui-Ching Chang
Teresa Córdova
George Crabtree
Martha Daviglus
William "Max" Dieber
Mark Donovan
Hannah Duffy
Christine Mary Dunford
Jon Pyatt
Christopher Frye
Sandy De Groote
Steve Everett
Meghan Ferrill
Trenance Ford
Tyrone Forman
Gina Gaston
Grant Gibson
Marty Gutierrez
Joe Hoereth
Timothy Johnson
Linda Kaste
Anne Koerber
Marcia Lausen
Lisa Yun Lee
Susan Levine

Danielle Leibowitz
Brigid Lusk
Bryan Manis
Peter Martinez
Dibyen Majumdar
Tanera Marshall
Philip McCarthy
Henrika McCoy
Carole Mitchener
Andrew Moddrell
Linda Naru
Von Nebbitt
Babette Neuberger
Arlene Norsym
Lynn Osmond
Michael Pagano
Peter Pfanner
Walter Podrazik
Michael Redding
Norma Ramos
Barbara Ransby
Robert Sandusky
Daniel Sauter
Marieke Schoen
Robert Somol
Michael Stroschio
Astrida Tantillo
Alfred Tatum
William Teale
Charu Thakral
Chevonne Totten-Garner
Trysh Wahlig
Benn Williams
Robert Winn
Matt Wizinsky

Miguel Alba
Sonya Booth
Clarence Brock
Maxine Brown
Bill Burton
Jessica Canlas
Kim Charles
Karen Coicou
Michael Crumbock
Marko Dumlija
Jonathan Fair
Joseph Garity
Marty Gutierrez
Michael Harte
Fernando Howell
Patricia Inman
Kenneth Itle
Stacey Jeffries
Cynthia Klein-Banai
Jay Lambrecht
Pam Levy
Rebecca Lowery
Cheryl Matthews
Sherri McGinnis Gonzalez
Judith Meza Vazquez
Kurt Okimoto
Catherine Owney
Mary Ozanich
Anne Ranallo
Reggie Smith
Megan Strand
Caroline Swinney
Sarah Tapper
Phil Weiler
Tim Wilson

Deans of the UIC Colleges

Bo Fernhall

College of Applied Health Sciences

Steve Everett

College of Architecture, Design, and the Arts

Michael B. Mikhail

College of Business Administration

Clark Stanford

College of Dentistry

Alfred Tatum

College of Education

Peter C. Nelson

College of Engineering

Karen J. Colley, Graduate College

Bette Bottoms, Honors College

Creasie Finney Hairston

Jane Addams College of Social Work

Astrida Tantillo

College of Liberal Arts and Sciences

Dimitri T. Azar

College of Medicine

Terri E. Weaver

College of Nursing

Jerry L. Bauman

College of Pharmacy

Paul Brandt-Rauf

School of Public Health

Michael Pagano

College of Urban Planning and Public Affairs

Mary M. Case

University Librarian and Dean of Libraries

University of Illinois at Chicago Leadership

Robert A Easter

President, University of Illinois

Timothy Killeen

President Designate, University of Illinois

Paula Allen-Meares

Chancellor, University of Illinois at Chicago

Vice President, University of Illinois

Eric Gislason

Interim Vice Chancellor for Academic Affairs and
Provost

Mark Donovan

Vice Chancellor for Administrative Services

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Vice Chancellor for Development

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Vice Chancellor for Research

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Pam Strobel



Submitted by the Board of Trustees of the University of Illinois,
on behalf of its Chicago campus and community partner
North Lawndale, in response to a request for proposal for
hosting the Barack Obama Presidential Library.
11 December 2014

The typeface used in our proposal is **Interstate**, designed
by Tobias Frere-Jones and closely related to the FHWA series of
fonts, a signage alphabet drawn for the United States Federal
Highway Administration in 1949.

The use of this font celebrates the transportation hub of
our proposed sites at Chicago's Circle Interchange linking three
US Interstate highways.



This submission may be subject to disclosure pursuant to the
Illinois Freedom of Information Act.