



**Procter & Gamble Hygiene
and Health Care Limited**
CIN: L24239MH1964PLC012971
Registered Office:
P&G Plaza
Cardinal Gracias Road, Chakala
Andheri (E), Mumbai 400 099
Tel: (91-22) 2826 6000
Fax: (91-22) 2826 7337
Website: in.pg.com

September 4, 2025

To,
The BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai - 400001
Ref:- Scrip Code:- 500459

To,
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex,
Bandra (East), Mumbai - 400051
Ref:-NSE Symbol:- PGHH

Dear Sir/Madam,

Sub:- Proceedings of the 61st Annual General Meeting of Shareholders held on September 4, 2025

Pursuant to Regulation 30 read with Para A (13) of Part A of Schedule III of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that the 61st Annual General Meeting of the Company was held on September 4, 2025 at 11.00 a.m. through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"). In this respect, please find enclosed a summary of proceedings of the 61st Annual General Meeting.

Further, we have also enclosed copy of presentation made at the 61st Annual General Meeting held today, i.e., September 4, 2025.

Kindly take the above on record and oblige.

Thanking you,

Yours faithfully,
For **Procter & Gamble Hygiene and Health Care Limited**

Ghanashyam Hegde
Executive Director and Company Secretary



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Summary of the proceedings of the 61st Annual General Meeting of Procter & Gamble Hygiene and Health Care Limited held on Thursday, September 4, 2025, at 11:00 a.m. through Video Conference / Other Audio Visual Means

Requisite quorum being present, the proceedings of the meeting commenced at 11:00 a.m.

Mr. Ghanashyam Hegde, Executive Director and Company Secretary, welcomed the shareholders to the 61st Annual General Meeting (AGM).

He informed the shareholders that Mr. Chittranjan Dua, Chairperson and Independent Director of the Company, as well as the Chairperson of the Audit Committee, had regretfully conveyed that he was unable to join the AGM.

He further informed that in absence of Mr. Dua, Mr. Gurcharan Das, Independent Director of the Company, would be the Chairperson for the AGM. Mr. Gurcharan Das is Chairperson of the Nomination & Remuneration Committee, Stakeholder Relationship Committee and Corporate Social Responsibility Committee. Mr. Chittranjan Dua, in his capacity as Chairperson of the Audit Committee had authorized Mr. Gurcharan Das to represent the Audit Committee at this AGM.

Mr. Gurcharan Das chaired the meeting and welcomed all the Members and called the meeting to order.

Mr. Das informed the shareholders that the AGM is being conducted through audio-video means, as permitted by the Ministry of Corporate Affairs (MCA) and the Securities and Exchange Board of India (SEBI). The Notice of AGM along with the Annual Report for the financial year 2024-25 was sent to the shareholders electronically in view of the MCA and SEBI circulars in this respect.

He then introduced the Board members and management representatives present in the meeting, as follows:

- Dr. Ashima Goyal, Independent Director
- Mr. Krishnamurthy Iyer, Independent Director
- Mr. Gagan Sawhney, Non-Executive Director
- Ms. Sonali Dhawan, Non-Executive Director
- Mr. Kumar Venkatasubramanian, Managing Director
- Mr. Ghanashyam Hegde, Executive Director and Company Secretary
- Mr. Gaurav Bhartia, Chief Financial Officer (effective July 01, 2025)
- Ms. Srividya Srinivasan, Vice President, Finance

Mr. Das informed the shareholders that Mr. Pramod Agarwal, Non-Executive Director, had expressed his inability to join the meeting today.



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The representatives of the Statutory Auditors, Cost Auditors and Secretarial Auditors also joined the Meeting.

Mr. Gurcharan Das informed that the Auditors' Report does not contain any qualifications or observations.

Mr. Ghanashyam Hegde, Company Secretary, briefed the shareholders through general instructions regarding virtual participation in this AGM, resolutions being put to vote and e-voting process.

Mr. Ghanashyam Hegde informed that the Company had provided an e-voting facility for members to cast their vote through remote e-voting, which had commenced on Saturday, August 30, 2025, at 9:00 a.m. and ended on Wednesday, September 3, 2025, at 5:00 p.m. Those Members who have not done so shall be eligible to vote through the e-voting system within 30 minutes after the conclusion of this AGM. Mr. Kamalax G. Saraf, Practicing Company Secretaries, had been appointed as Scrutinizers for conducting the scrutiny of the votes cast through e-voting at the meeting.

The resolutions proposed to be passed at the Annual General Meeting contained in the Notice convening the Meeting, which was circulated to the Members, and read by Mr. Ghanashyam Hegde, were:

Sr. No.	Item
	Ordinary Business
1	To adopt the Financial Statements for the Financial Year ended March 31, 2025, together with the Reports of the Auditors and Directors thereon. (Ordinary Resolution)
2	To confirm payment of interim dividend and to declare final dividend for the Financial Year ended March 31, 2025 (Ordinary Resolution)
3	To re-appoint Ms. Sonali Dhawan, who is retiring by rotation, as Non- Executive Director of the Company. (Ordinary Resolution)
	Special Business
4	To ratify payment of remuneration to the Cost Auditor for the Financial Year 2024-25 (Ordinary Resolution).
5	To appoint M/s. M K Saraf & Associates LLP, Practicing Company Secretaries as secretarial auditors for a period of five years (Ordinary Resolution).
6	To re-appoint Mr. Chittranjan Dua (DIN: 00036080) as Non-Executive Independent Director of the Company for a period of five years (Special Resolution).
7	To re-appoint Mr. Krishnamurthy Iyer (DIN: 01726564) as Non-Executive Independent Director of the Company for a period of five years (Special Resolution).



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Mr. Kumar Venkatasubramanian, Managing Director made a presentation to the Members on Company's financial performance and business strategy.

The Chairman of the meeting invited the Members for their comments and questions on the Financial Accounts and the Annual Report. Then the Members raised questions/made observations relating to the Annual Accounts and the Annual Report. The Management responded to the queries raised by the Members.

Mr. Gurcharan Das informed the Members that the results of the voting will be announced on receipt of the Scrutinizer's Report, within two working days of conclusion of the meeting to the Stock Exchanges and will also be available on the website of the Company.

The Meeting concluded at 1:01 p.m. The Members who had not completed their voting, were given 30 minutes to complete the e-voting on NSDL portal. The e-voting portal was closed at 1.31 p.m.

For Procter & Gamble Hygiene and Health Care Limited

Ghanashyam Hegde
Executive Director and Company Secretary



Procter & Gamble Hygiene and Health Care Ltd.

61st Annual General Meeting
4 September 2025



FISCAL RESULTS

2024-25

DELIVERED A BALANCED GROWTH

FY 2024-25

Balanced top and bottom-line growth over the 9-month fiscal versus comparable past period

+3%
SALES

+7%
PAT



Considering that the company, effective this year, changed its Financial Year from July 1 – June 30 to April 1 – March 31, the current Financial Year of the Company covers a period of 9 months, from July 1, 2024, to March 31, 2025. The company performance has therefore been indexed versus the comparable 9-month period in the last year (July 1, 2023, to March 31, 2024). The performance versus a 12-month past fiscal will not be comparable.



LONG TERM TRENDS

SUPERIOR RESULTS OVER THE P10Y

+6%
CAGR
NET SALES

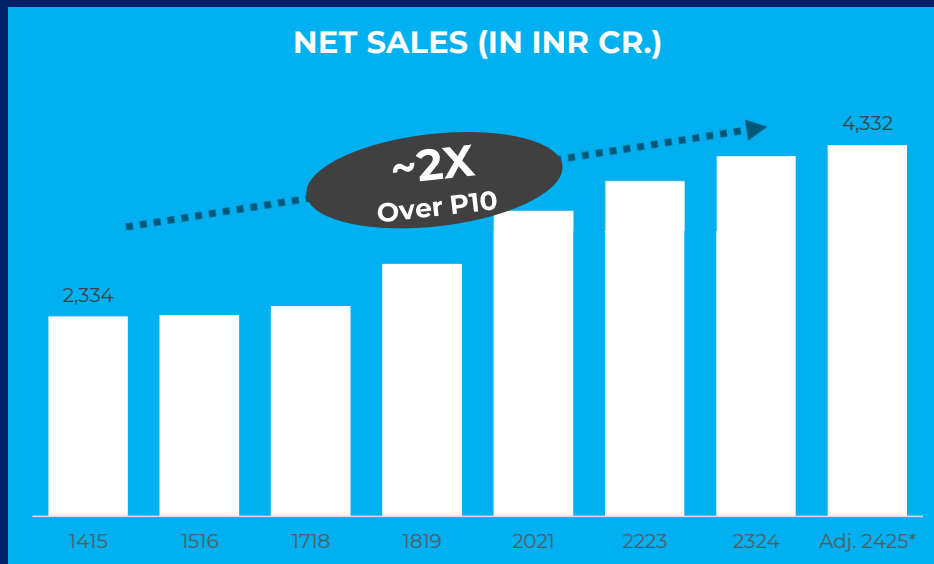
+8%
CAGR
PAT

3X
Increase in
ROE

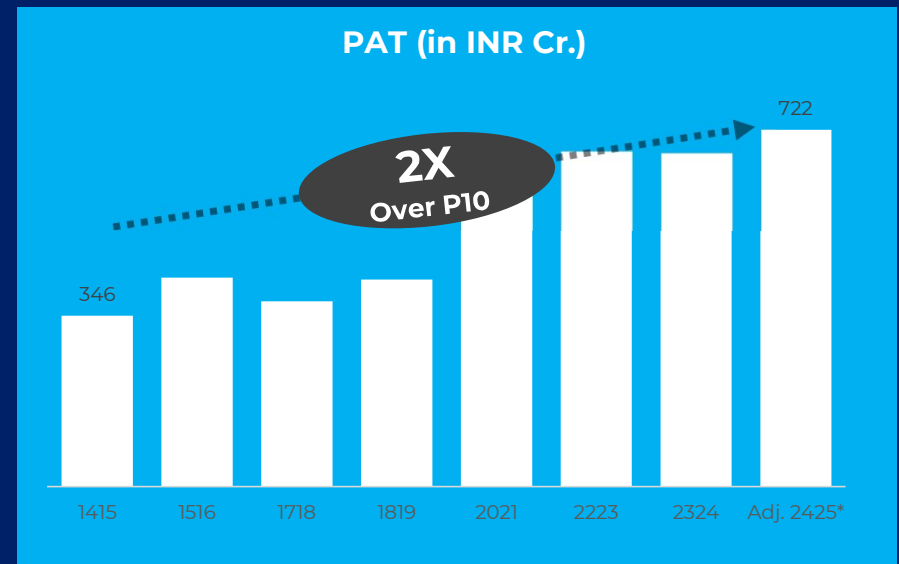


Note: 1) Basis Published results; 2) Net Sales refers to revenue from operations; 3) PAT Excluding OCI; 4) ROE = PAT/Avg. Equity

SUPERIOR RESULTS OVER THE P10Y



* Note: FY 24-25 was a 9-month year and hence above numbers are adjusted for 12-month estimates

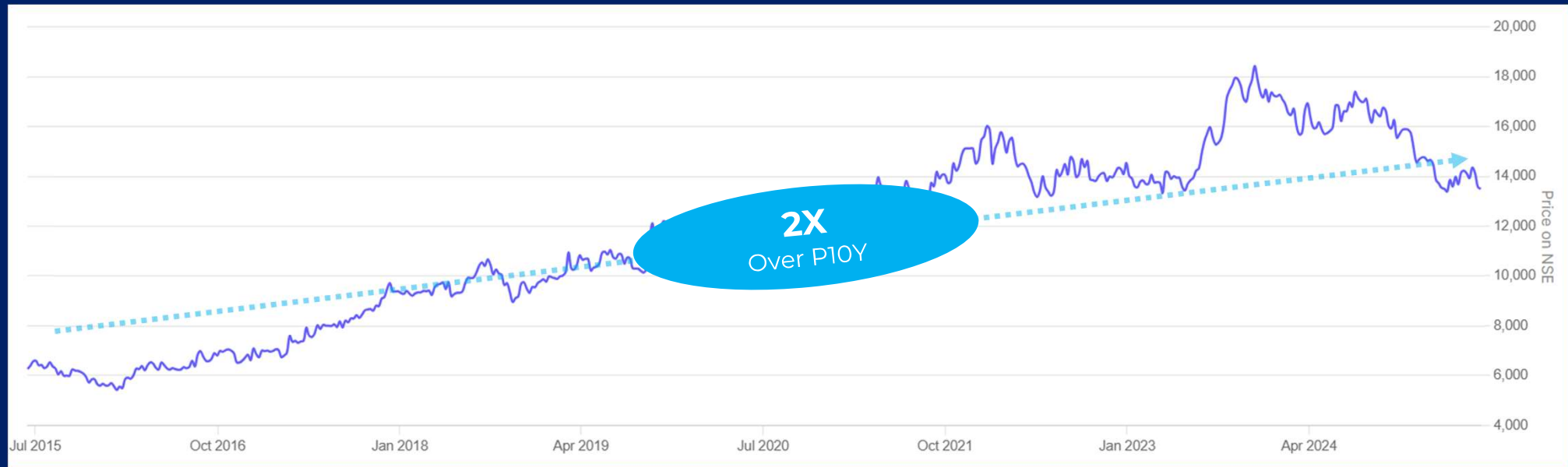


* Note: FY 24-25 was a 9-month year and hence above numbers are adjusted for 12-month estimates



Note: 1) Basis Published results; 2) Net Sales refers to revenue from operations; 3) PAT Excluding OCI; 4) PAT – Profit After Tax; OCI – Other Comprehensive Income

CREATING SUPERIOR SHAREHOLDER VALUE



Over 3 Decades
of Consistent Dividend Payout Record



In Service to **Consumers, Customers, Employees, Society & Shareowners**



Baby	Fem	Family	Fabric	Home	Hair	SPC	Grooming	Oral	PHC
Pampers	always	Bounty	Tide	Dawn	Head & Shoulders	SK-II	Gillette	Crest	Wool
Luvs	TAMPAX	Charmin	Downy	Fairy	PANTENE	OLAY	Venus	Oral-B	NyQuil DayQuil
		Tuffs	Ariel	Cascade	Rejoice	Old Spice	BRAUN		Meta
			Gain	Kleenex	Head & Shoulders	Secret			Pepito
			Lenor	Softcat					Perilodge

PORTFOLIO

PERFORMANCE DRIVES BRAND CHOICE

PORTFOLIO Feminine Care *whisper*

LONG-LASTING LEAK PROTECTION



HEAVY FLOW PROTECTION & COMFORT



ALL NIGHT PROTECTION



360° PROTECTION



PORTFOLIO Health Care



THROAT



VICKS RUB, INHALER & ROLL ON



SLEEP





SUPERIORITY
TO WIN WITH CONSUMERS

SUPERIORITY TO WIN WITH CONSUMERS



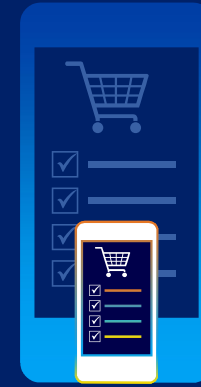
PRODUCT



PACKAGING



COMMUNICATION



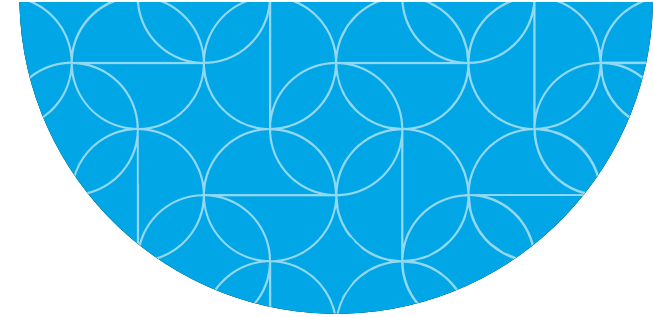
RETAIL
EXECUTION



CONSUMER &
CUSTOMER
VALUE



INNOVATION PIPELINE





PRODUCT





PRODUCT





PRODUCT



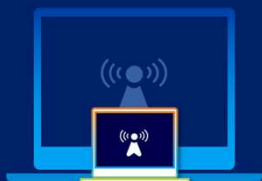


SUPERIOR COMMUNICATION

Vicks New Powerful Scent



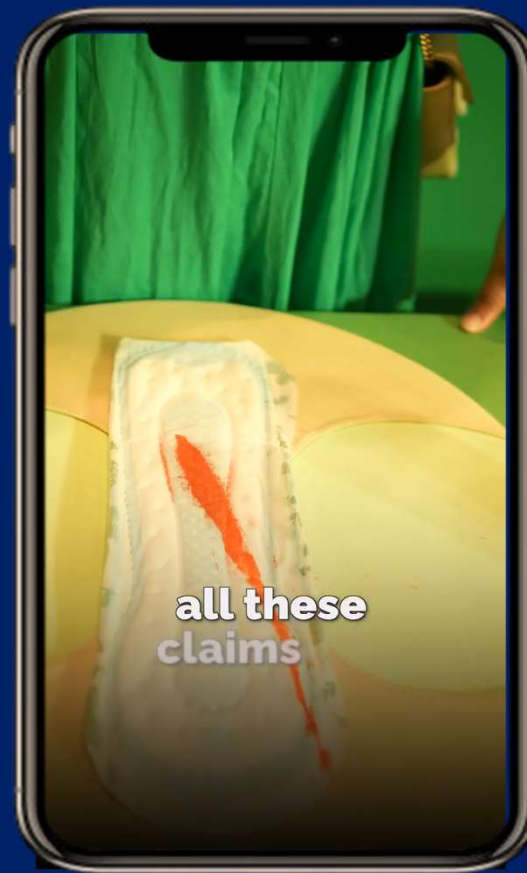
मात्रा डोज के अनुसार होनी चाहिए
हमेशा लेबल पढ़ें. निर्देश अनुसार ही इस्तेमाल करें. यदि लक्षण बने रहें, तो अपने डॉक्टर से संपर्क करें.



COMMUNICATION

SUPERIOR COMMUNICATION

No Gaps, No Leaks!





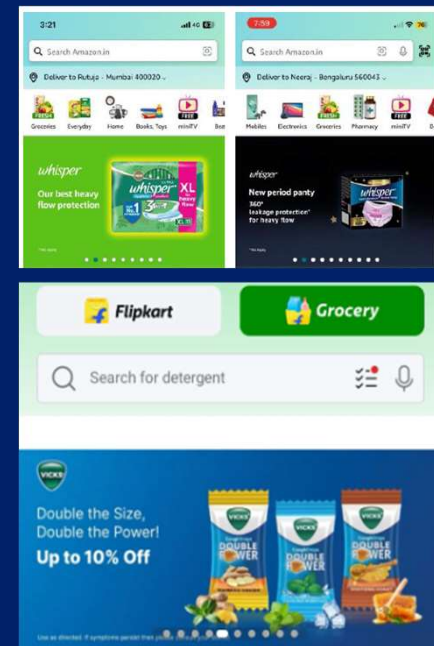
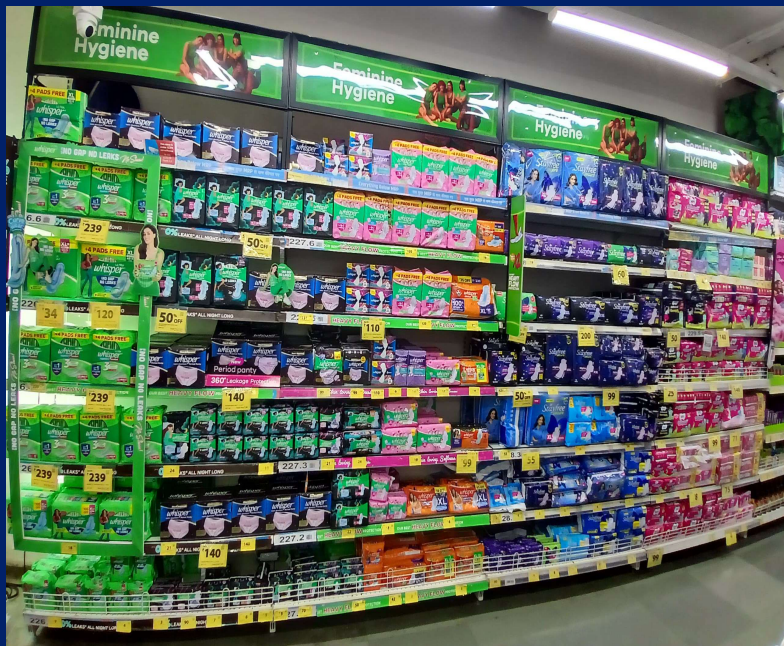
SUPERIOR RETAIL EXECUTION

SUPERIOR
SHELF TOOLS

SUPERIOR
CONTENT
AND SEARCH

SUPERIOR
AVAILABILITY

EXPANDING
REACH





PRODUCTIVITY
TO FUEL INVESTMENTS

PRODUCTIVITY INTEGRATED INTO THE STRATEGY

Delivering the same or better output measures...

with lower spending or resource investment.

MATERIALS

MANUFACTURING

OVERHEAD

AD SPEND &
PROMOTION

WORKING
CAPITAL



INR 93 crores productivity savings for FY 24/25



CONSTRUCTIVE DISRUPTION

ACROSS THE BUSINESS

CONSTRUCTIVE DISRUPTION ACROSS THE BUSINESS



**Right Assortment
at Right Store**

AI/ML-supported in-house
models to **curate winning
by-store assortment
across channels**



Supply 3.0

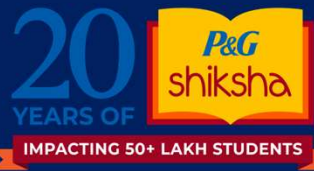
Continuous Supply Chain
optimization, making
Advance Ordering a
reality



Co-creating **superior
consumer experiences**
with Q-comm partners



ORGANIZATION
EMPOWERED • AGILE
ACCOUNTABLE



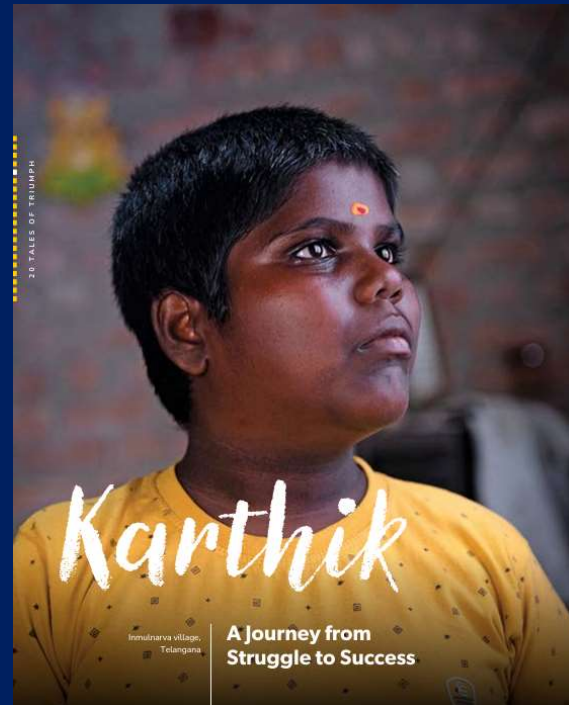
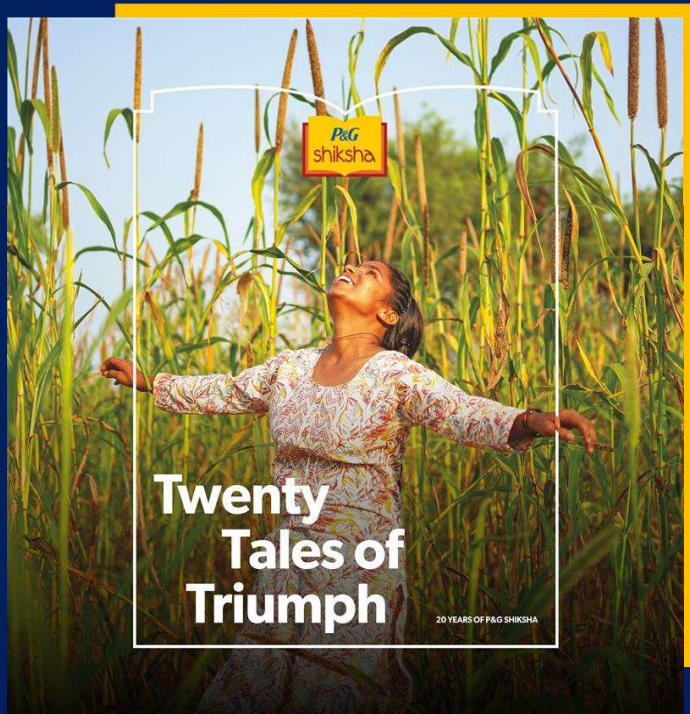
IMPROVING LEARNING OUTCOMES



20 YEARS OF

P&G
shiksha

IMPACTING 50+ LAKH STUDENTS



“

Karthik, an autistic child, overcame learning challenges with P&G Shiksha's personalized adaptive learning tools, highlighting the unique but compelling impact the program pedagogy can have for children with special needs.

”

WINNING EXTERNALLY



In Service to **Consumers, Customers, Employees, Society & Shareowners**

