

EVOLVING TO CLOUD NATIVE

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O'REILLY®

Compliments of
Pivotal.

Thinking Architecturally

Lead Technical Change Within
Your Engineering Team



Nathaniel Schutta

[https://tanzu.vmware.com/
content/ebooks/thinking-
architecturally](https://tanzu.vmware.com/content/ebooks/thinking-architecturally)

Ah “the cloud!”

So. Many. Options.

Microservices. Modular monoliths.

Container all the things?

What about serverless?

Functions. *As a Service.*

Did someone say Polycloud?

<https://www.thoughtworks.com/radar/techniques/polycloud>

How do we make
sense of all this?!?

There are real engineering
issues to overcome.

Many believe in magic
sparkle ponies...

How do we avoid pitfalls?

And a strong case of
resume driven design?

WHAT IS CLOUD
NATIVE?

A blue sky with white clouds and a thin white contrail.



https://mobile.twitter.com/as_w/status/1090763452241534976

Applications designed to take advantage of cloud computing.

Fundamentally about how we
create and deploy applications.

Cloud computing gives us
some very interesting abilities.

Scale up. Scale down. On demand.

Limitless compute.*

* Additional fees may apply.

Said fees can be...opaque.

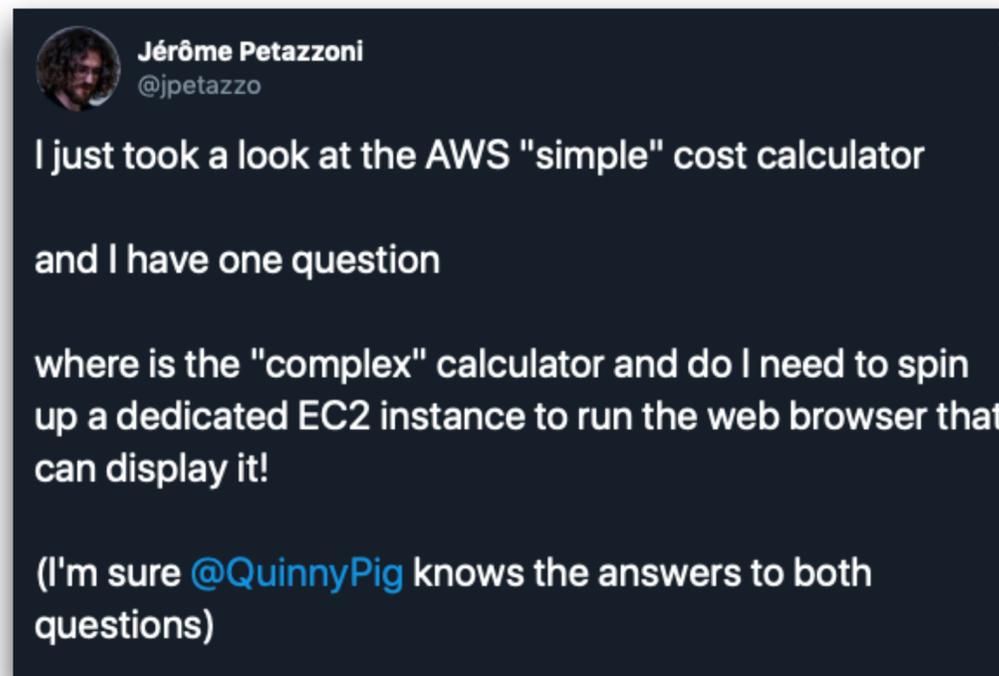


Tanya Reilly
@whereistanya

After several attempts to stop paying AWS 80c every month I spent an hour searching the console and finally found the stray service I hadn't deleted. And I was **sure** I had it this time until... I just got an AWS bill for 23c. This thing is the goddamn Hotel California.

10:32 AM · Jan 3, 2019 · [Twitter Web Client](#)

<https://mobile.twitter.com/whereistanya/status/1080864493108776961>



<https://mobile.twitter.com/jpetazzo/status/1227638126602080256>

Get Started with AWS: [Learn more about our Free Tier](#) or [Sign Up for an AWS Account](#)

FREE USAGE TIER: New Customers get free usage tier for first 12 months

Reset All

Services

Estimate of your Monthly Bill (\$ 0.00)

Choose region: US East (N. Virginia) Inbound Data Transfer is Free and Outbound Data Transfer is 1 GB free per region per month

Amazon EC2

Amazon S3

Amazon Route 53

Amazon CloudFront

Amazon RDS

Amazon Elastic Load Balancing

Amazon DynamoDB

Amazon ElastiCache

Amazon CloudWatch

Amazon SES

Amazon SNS

Amazon Elastic Transcoder

Amazon WorkSpaces

Amazon WorkDocs

AWS Directory Service

Amazon Redshift

Amazon Glacier

Amazon SQS

Amazon SWF

Amazon Elastic MapReduce

Amazon Kinesis Streams

Amazon CloudSearch

AWS Snowball

AWS Direct Connect

Amazon VPC

Amazon SimpleDB

Common Customer Samples

Free Website on AWS

AWS Elastic Beanstalk Default

Marketing Web Site

Large Web Application (All On-Demand)

Media Application

European Web Application

Disaster Recovery and Backup

Amazon Elastic Compute Cloud (Amazon EC2) is a web service that provides resizable compute capacity in the cloud. It is designed to make web-scale computing easier for developers. Amazon Elastic Block Store (EBS) provides persistent storage to Amazon EC2 instances.

Clear Form

Compute: Amazon EC2 Instances:

Description	Instances	Usage	Type	Billing Option	Monthly Cost
+ Add New Row					

Compute: Amazon EC2 Dedicated Hosts:

Description	Number of Hosts	Usage	Type	Billing Option
+ Add New Row				

Storage: Amazon EBS Volumes:

Description	Volumes	Volume Type	Storage	IOPS	Baseline Throughput	Snapshot Storage
+ Add New Row						

Compute: Amazon Elastic Graphics:

Description	Number of Elastic Graphics	Usage	Elastic Graphics Size and Memory
+ Add New Row			

Additional T2/T3 Unlimited vCPU Hours per month:

For Linux, RHEL and SLES:

For Windows and Windows with SQL Web:

Elastic IP:*

Enter values below Calculate

Total time the additional Elastic IPs are attached to running EC2 instances**:

Hours/Month

Total Non-attached time for all the Elastic IPs:

Hours/Month

Number of Elastic IP Remaps: Per Month

Data Transfer:

Inter-Region Data Transfer Out: GB/Month

Data Transfer Out: GB/Month

Data Transfer In: GB/Month



<https://mobile.twitter.com/paulbiggar/status/1228385370439467009>

Cloud native isn't just an
architectural pattern.

Combination of practices,
techniques, technologies.

Agile development.

Continuous delivery.

Automation.

Containers.

Microservices.

Functions.

Changes our culture.

DevOps.

Infrastructure is a different
game today isn't it?

We've seen this massive shift.

Servers used to be home grown.

Bespoke. Artisanal.

Spent days hand crafting them.

Treated them like pets...



Did whatever it took to keep
them healthy and happy.

Servers were a heavily
constrained resource.

They were really expensive!

Had to get our money's worth...

Thus was born app servers.

Put as many apps as possible on a server.

Maximize the return on investment.

But that has some
unintended side effects.

Shared resources.

One application's bug could
take down multiple apps.

Coordinating changes hurts.

“Your app can’t get this feature until all other apps are ready.”

Currency === 18 months of
freezes, testing, frustration.

Organizations ignored currency issues...pain wasn't "worth it".

“Fear is the path to the dark side.
Fear leads to anger. Anger leads
to hate. Hate leads to suffering.”

-Yoda

#YodaOps

Move `code` from one
server to another...

Worked in dev...but not test.

Why?!?

The environments are
the same...right?

“Patches were applied in a
different order...”

Can I change careers?

Things started to change.

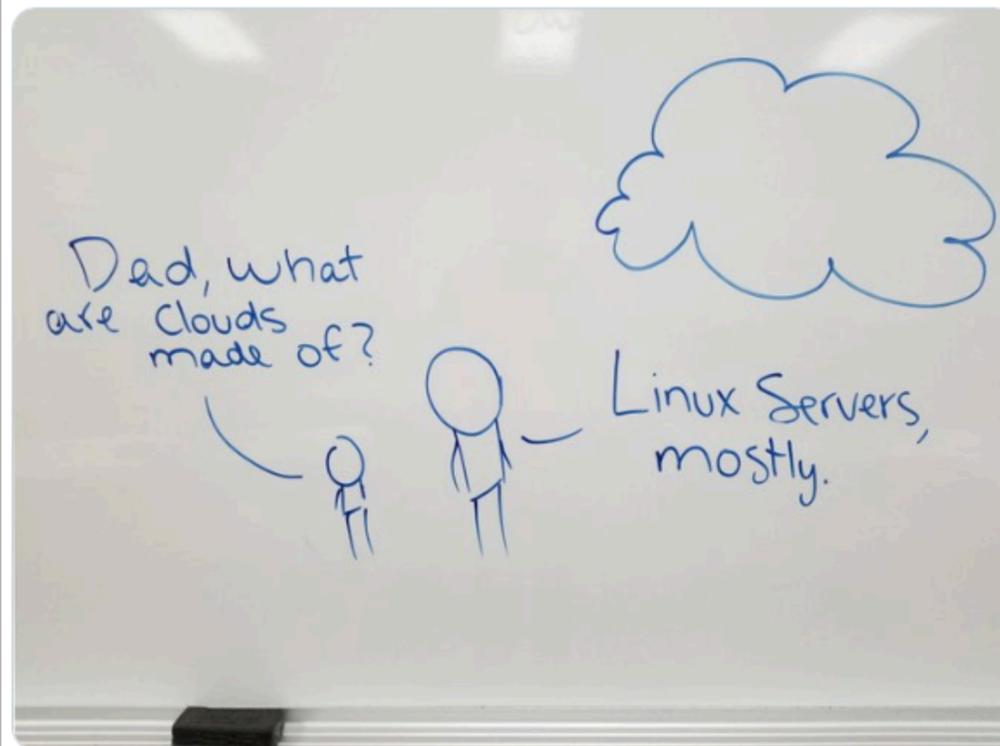
Servers became commodities.

Linux and Intel chips replaced
custom OS on specialized silicon.



Linux
@Linux

What are clouds made of?



2:39 AM · Dec 2, 2017

4.9K Retweets 8K Likes

<https://mobile.twitter.com/linux/status/936877536780283905?lang=en>

Prices dropped.

Servers were no longer the
constraining factor.

People costs eclipsed
hardware costs.

Heroku, AWS, Google App
Engine, Cloud Foundry, Azure.

Shared servers became a liability.

Treat them like cattle...when
they get sick, get a new one.



15

New abstractions.

Containers and PaaS
changed the game.

Package the app up with
everything it needs.

Move **that** to a
different environment.

Works in dev? You're testing the
exact same thing in test.

So. Much. Win.

Your app needs a spiffy
new library? Go ahead!

It doesn't impact any other app
because you are isolated.

Moves the value line.

Less “undifferentiated heavy lifting”.

Changes development.

Always be changing.

Run experiments. A/B testing.

Respond to business changes.

Deliver in days not months.



Nate Schutta
@ntschutta

Yes, even your company in your industry can move away from four deploys a year to, well thousands a month. #springone



<https://mobile.twitter.com/ntschutta/status/938109379995353088>

Speed matters.

Disruption impacts *every* business.

Your industry is not immune.

Amazon Prime customers can
order from Whole Foods.

Some insurance companies
view Google as a competitor.

We're all technology
companies today.

12 FACTORS



Twelve Factor App.

<https://12factor.net>

Characteristics shared by
successful apps.

At least at Heroku.

I. One codebase in version control, multiple deploys.

Version control isn't
controversial. Right?!?

Sharing code? It better
be in a library then...

II. Explicitly define your dependencies.

Do not rely on something just
“being there” on the server.

If you need it, declare it.

III. Configuration must be
separate from the code.

The things that vary from
environment to environment.

Could you open source
that app right now?

IV. Backing services are just
attached resources.

Should be trivial to swap out a local database for a test db.

In other words, loose coupling.

V. Build, release, run.

Deployment pipeline anyone?

Build the executable...

Deploy the executable with the
proper configuration...

Launch the executable in a
given environment.

VI. Stateless - share nothing.



<https://mobile.twitter.com/stuarthalloway/status/1134806008528809985>

State must be stored via some
kind of backing service.

In other words, you cannot rely
on the filesystem or memory.

Recovery. Scaling.

VII. Export services via port binding.

App exports a port, listens for
incoming requests.

`localhost` for development,
load balancer for public facing.

VIII. Scale via process.

In other words, scale horizontally.

IX. Start up fast, shut
down gracefully.

Processes aren't pets,
they are disposable.

Processes can be started (or stopped) quickly and easily.

Ideally, start up is seconds.

Also can handle
unexpected terminations!

X. Dev/Prod parity.

From commit to production
should be hours...maybe days.

Definitely not weeks.

Developers should be involved
in deploys and prod ops.

Regions should be identical. Or
as close as possible to identical.

Backing services should be the
same in dev and prod.

Using one DB in dev and
another in prod invites pain.

XI. Logs as event streams.

Don't write logs to the filesystem!

It won't be there later...

Write to `stdout`.

Stream can be routed any
number of places.

And then consumed via a
wide variety of tools.

XII. Admin tasks run as
one off processes.

Database migrations for instance.

REPL for the win.

Run in an identical environment
to the long running processes.

Your legacy apps will
violate some factors.

Maybe all 12!

In general...

II. Explicitly define your dependencies.

Probably one of the
harder ones to satisfy.

Do we *really* need this library?

“It works, don’t touch it.”

III. Configuration must be
separate from the code.

Many an app has
hardcoded credentials.

Hardcoded database connections.

VI. Stateless - share nothing.

Also can be challenging.

Many apps were designed
around a specific flow.

Page 2 left debris for Page 3!

“Just stash that in session”.

IX. Start up fast, shut
down gracefully.

Many apps take way
too long to start up...

Impacts health checks.

X. Dev/Prod parity.

Environments should be consistent!

Shorten code to prod cycle.

“It worked in test...”

Do your applications have to be
fully 12 factor compliant?

Nope.

Is it a good goal?

Sure.

But be pragmatic.

Certain attributes lessen the advantages of cloud.

Long startup time hurts elastic
scaling & self healing.

Think of it as a continuum.

Benefits of Cloud Deployment

12 Factor Compliance

Developers also talk
about 15 factor apps.

aka Beyond the Twelve-Factor App.

<https://content.pivotal.io/blog/beyond-the-twelve-factor-app>

However you define it...

To maximize what
the cloud gives us...

Applications need to be
designed properly.

Legacy applications will fall short.

Opportunistically refactor!

Building greenfield?

Go cloud native!

Don't build legacy.



MICROSERVICES

Reaction to monoliths and
heavy weight services.

As well as cloud environments.

Monoliths hurt.

Developer productivity takes a hit.

Hard to get your head wrapped
around a huge code base.

Long ramp up times
for new developers.

Small change results in building
and deploying everything.

Scaling means scaling the
entire application!

Not just the part that
needs more capacity.

Hard to evolve.

We're all familiar with the second
law of thermodynamics...

Otherwise known as a
teenagers bedroom.

The universe really
wants to be disordered.

Software is not immune
from these forces!

Modularity tends to
break down over time.

Over time, takes longer to
add new functionality.

Frustration has given birth to a
“new” architectural style.

Enter the microservice.

No "one" definition.

In the eye of the beholder...



<https://mobile.twitter.com/littleidea/status/500005289241108480>

Anything that can be
rewritten two weeks or less.



How Big Should Microservices Be?

2,361 views • May 3, 2020

Like (121), Comment (1), Share, Save, and More options.

Channel information for Sam Newman, including a profile picture and the text "719 subscribers".

SUBSCRIBE button.

Another frequently asked question about microservices this week, and it's a doozy one. How big should microservices be?

Up next AUTOPLAY

Video recommendation: Principles Of Microservices by Sam Newman, Devovx, 213K views • 4 years ago, 56:13.

Video recommendation: Introduction to Microservices, Docker, and Kubernetes, James Quigley, 812K views • 2 years ago, 55:08.

Video recommendation: Avoiding Microservice Megadisasters - Jimmy Bogard, NDC Conferences, 315K views • 3 years ago, 45:27.

Video recommendation: IRON SWING VS DRIVER SWING, Danny Maude, Recommended for you, 11:20.

Video recommendation: Monolith To Microservices - Book Overview, Sam Newman, 675 views • 2 months ago, 2:08.

Video recommendation: Rory McIlroy shares tips to improve your drive | GOLFPAS..., Golf Channel, Recommended for you, 11:32.

Video recommendation: GOTO 2019 • "Good Enough" Architecture • Stefan Tilkov, GOTO Conferences, 121K views • 3 months ago, 41:42.

Video recommendation: Why Do So Many Programmers Lose Hope?, Healthy Software Developer, 115K views • 2 years ago, 20:27.

Video recommendation: NOT ALL URETHANE GOLF BALL COVERS ARE THE SAME, Titleist, Recommended for you, 1:09.



Think in terms of characteristics.

Suite of small, focussed services.

Do one thing, do it well.

Linux like - pipe simple things
together to get complex results.

Independently deployable.

Independently scalable.

Evolve at different rates.

Freedom to choose the
right tech for the job.

Built around business capabilities.

High cohesion, low coupling...

Applied to services.

It is just another approach. An
architectural style. A pattern.



Despite what some
developers may have said.



Use them wisely.

Please Microservice Responsibly.

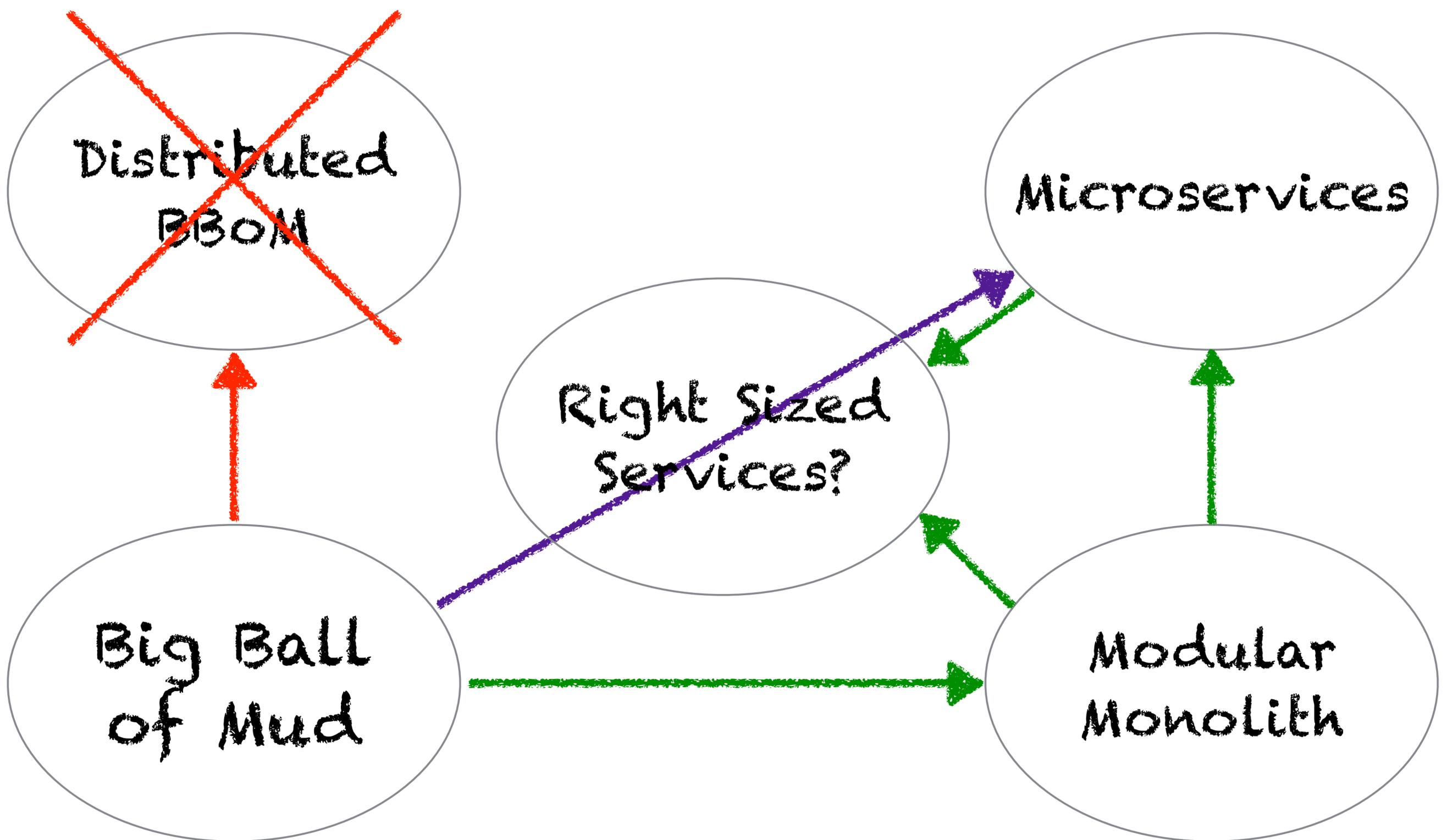
<https://content.pivotal.io/blog/should-that-be-a-microservice-keep-these-six-factors-in-mind>

“If you can't build a monolith, what makes you think microservices are the answer?”

-Simon Brown

[http://www.codingthearchitecture.com/2014/07/06/
distributed_big_balls_of_mud.html](http://www.codingthearchitecture.com/2014/07/06/distributed_big_balls_of_mud.html)

Distributability



Modularity

Sometimes the right answer is a
modular monolith...

<https://www.youtube.com/watch?v=kbKxmEeuv4>

SERVERLESS



From IaaS to CaaS to PaaS...

What about serverless?

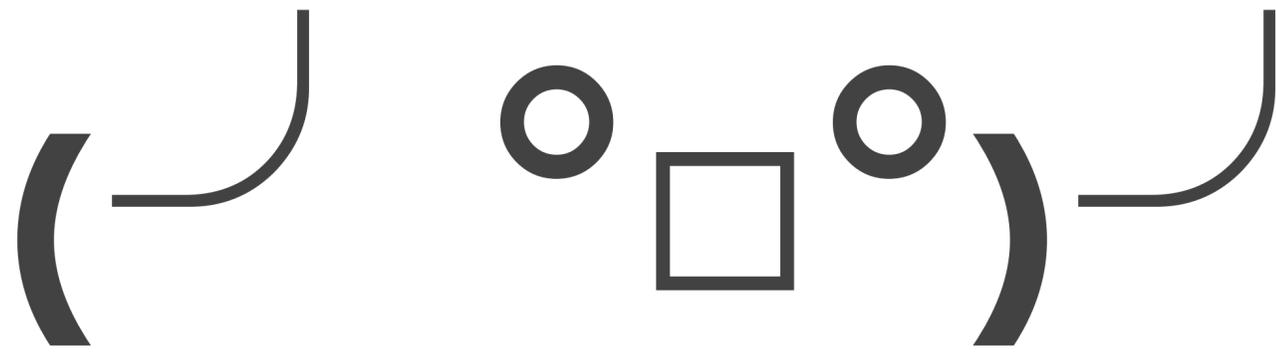
Functions.

As a Service.

I hear that is **the** in thing now.

But we just refactored to cloud
native microservices...





Don't throw that code away just yet!

Fair to say FaaS is a
subset of serverless.

Though many use the terms interchangeably.

First things first. There
are still servers.

We are just (further)
abstracted away from them.

We don't have to spend time
provisioning, updating, scaling...



<https://mobile.twitter.com/pczarkowski/status/1098978227169755136>

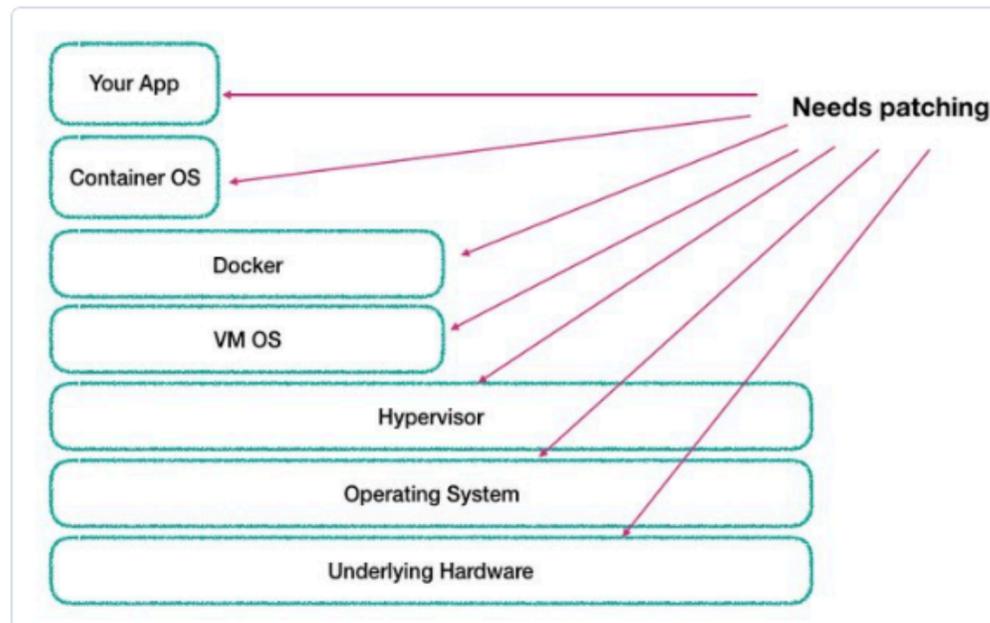
In other words it is
someone else's problem.



Sam Newman ✓
@samnewman



I was in the middle of creating this slide (wrt patch hygiene) and had to stop half-way through and ask myself - aren't we all just making this worse?



12:35 PM · Jan 14, 2018

1,071 Retweets 1,640 Likes



<https://mobile.twitter.com/samnewman/status/952610105169793025>



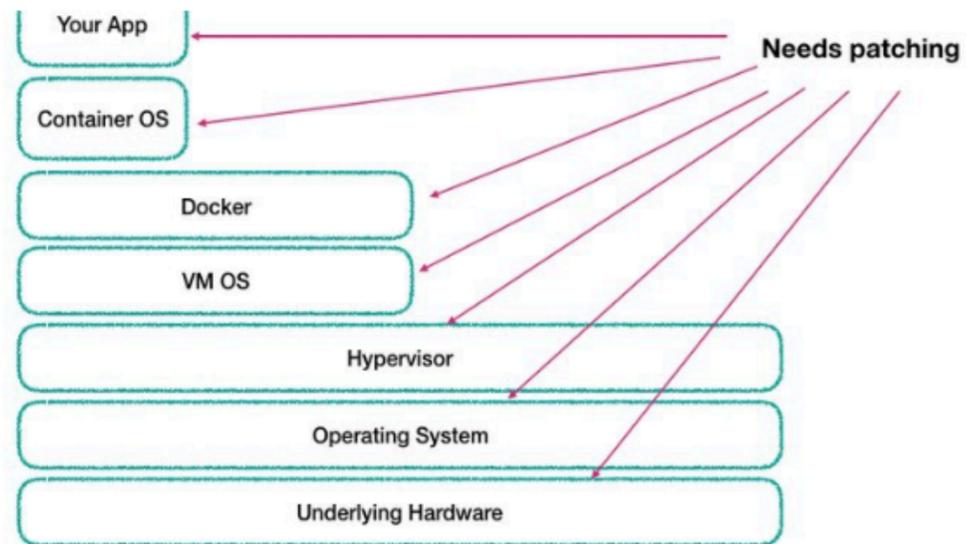
Josh Long (龙之春, जोश) ✓
@starbuxman

This is exactly why an integrated platform like @cloudfoundry & a public cloud offering is valuable: everything in that slide (except your app) is either managed centrally by the platform or its managed by somebody else who have a vested interest in doing so well.

Sam Newman ✓ @samnewman

I was in the middle of creating this slide (wrt patch hygiene) and had to stop half-way through and ask myself - aren't we all just making this worse?

Show this thread



4:03 AM · Feb 2, 2018

17 Retweets 35 Likes



<https://mobile.twitter.com/starbuxman/status/959366771462496256>

Containers

Platform

Serverless

Developer
Provided

Container

Application

Function

Tool
Provided

Container
Scheduling
Primitives for
Networking,
Routing, Logs and
Metrics

Container

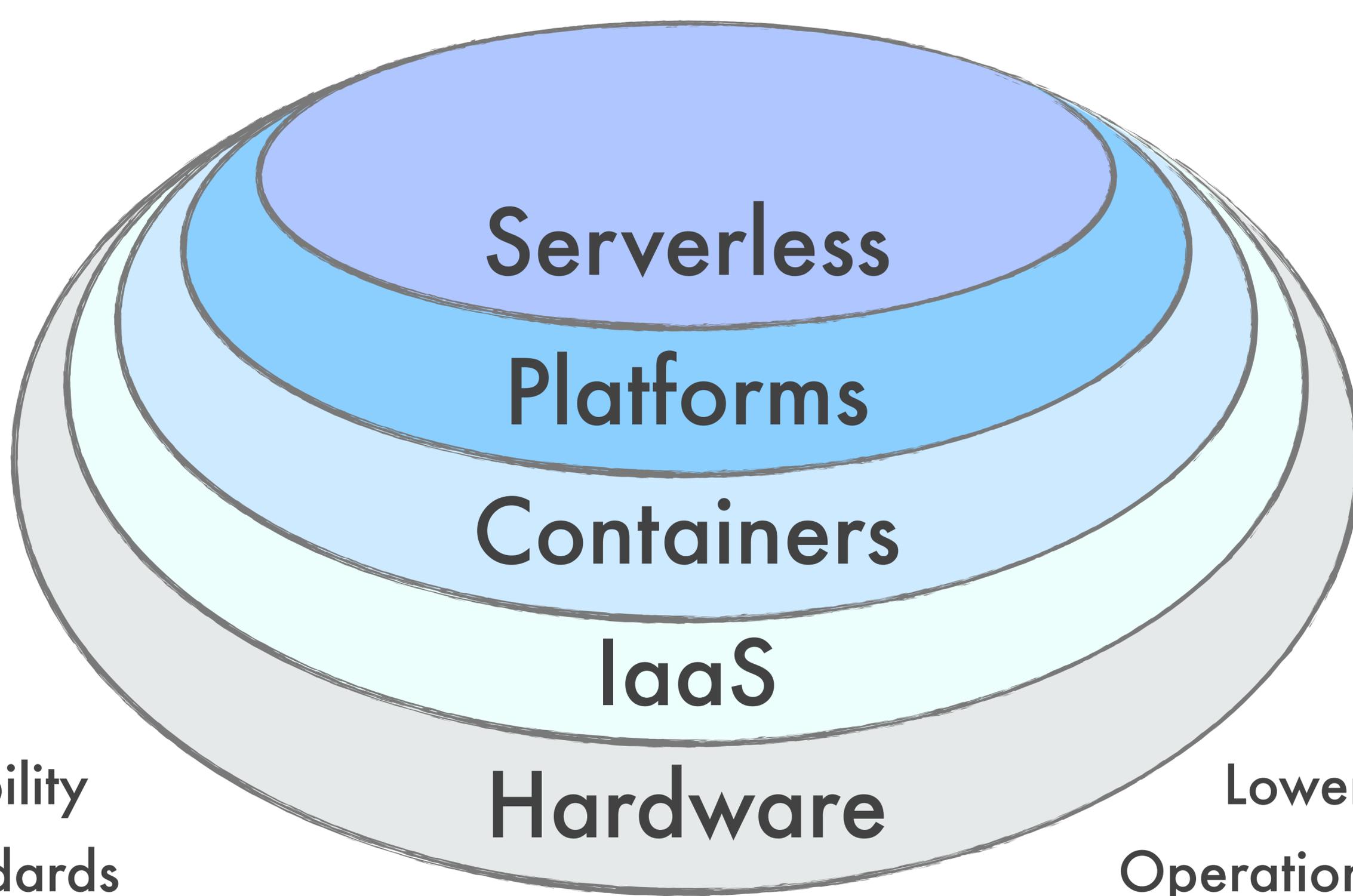
Container

Container Images
L7 Network
Logs, Metrics,
Monitoring
Services
Marketplace
Team, Quotas &
Usage

Function Execution
Function Scaling
Event Stream
Bindings

IaaS

Different levels of abstraction.



More Flexibility
Fewer Standards

Lower Complexity
Operational Efficiency

Push as many workloads up the stack as feasible.

Veritable plethora of options.

AWS Lambda, Azure Functions,
Google Cloud Functions...

riff, OpenWhisk, Kubeless, Knative...

Definitely suffers from the
shiny new thing curse.



And everything that entails.



There **are** very good reasons
to utilize this approach!

But it isn't just a new a way to cloud.

There are serious efficiency gains
to be had with this approach!

Development efficiencies.

Functions push us further up
the abstraction curve.

Allows us to focus on
implementation not infrastructure.

Do you know what OS your
application is running on?

Do you care?

What **should** you care about?

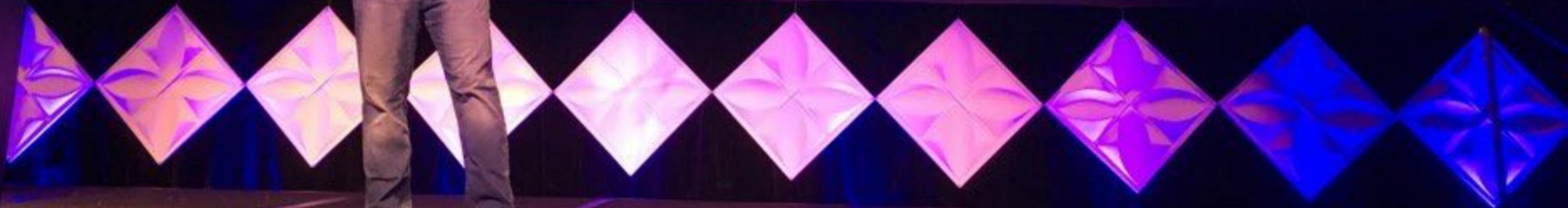
Where is the “value line” for you?

We want to get out of the business
of “undifferentiated heavy lifting”.



“Good job configuring servers this year.”

-No CEO Ever...



Focus on business problems,
not plumbing problems.

Resource efficiencies.

Function hasn't been
called recently?

Terminate the container.

Request comes in? Instance
springs into existence.

First million (or two)
requests are free*.

* Additional fees may apply.

For example: data transfer fees
or other services you leverage.

Functions aren't free however.

A fractional cost per request.

Charged based on # of requests,
run duration & resource allocation.

Can be challenging to determine
just how much it will cost...

But for *certain workloads*,
it is very cost effective.

Operational efficiencies.

Serverless ops?

Again, less for us to worry about.

Rely on a platform.

Very valuable tool.

It isn't a good fit for every workload.

 **Nate Schutta**
@ntschutta

Serverless isn't the right answer to every problem! If your use case is latency sensitive, serverless isn't a good choice. It doesn't matter if you use Java or Python, it'll suffer from the same issues. #serverless #s1p #Pivotal @david_syer

5:37 AM - 22 Jun 2018

3 Retweets 13 Likes



<https://twitter.com/ntschutta/status/1010109588832702464>



<https://mobile.twitter.com/seldo/status/1046895968329728000>



But you knew that.

PLAN THE JOURNEY



Before you start, figure
out where you are.

You need to assess the applications.

Some will be great
candidates, others...

We need to understand a few things about our applications.

Technical characteristics.

What is the tech stack?
What version are we on?

How many users?

How many transactions per
second (estimate)?

What components do we use?

What 3rd party things does the application use?

What are the data integrations?

What is the data access technology?

Do we use any internal frameworks?

Are there any batch jobs?

Do we have CI/CD? What are we using to build the apps?

What do we have for test coverage?

We need to assess the
refactoring effort.

Look for certain red flags.

Vendor dependencies.

Writing to the file system.

Reading from the file system.

Long startup times.

Long shut down times.

Non-HTTP protocols.

Hard coded configuration.

Container based shared state.

Distributed transactions.

Evaluate your applications for
12 Factors compatibility.

Again, it is a sliding scale.

How far out of alignment is the app?

This effort requires
application expertise.

And it will take time.

At least a few hours per.

Consider building a little
application for all the data.

Excel is not an application
platform. Cough.

Unless you have a small portfolio...

Assessments will bucket
your applications.

Low/Medium/High.

Or red/yellow/green.

Whatever works!

“Cutoffs” likely arbitrary.

Sanity check it.

What is the business value
of the application?

Consider the life cycle
of the application.

Is it strategic?

Is it something we're
going to invest in?

Or is it going to be retired soon?

Retirement isn't a hard no though.

When matters. A lot.

“When I started, this app
was marked sunset...”

That was 25 years ago. Still running.

If it is going away in a few
months...not worth it.

Going to be around for a
few years, probably is.

Now we need to do some planning.

What is your desired end state?

Cloud native? Just get it
running on cloud?

Legacy apps will require refactoring.

How long does it take to
forklift an application?

<https://blog.pivotal.io/pivotal-cloud-foundry/features/the-forklifted-application>



Kent Beck ✓

@KentBeck

Follow



any decent answer to an interesting question begins, "it depends..."

10:45 AM - 6 May 2015

540 Retweets 380 Likes



18

540

380

<https://twitter.com/KentBeck/status/596007846887628801>

Strongly recommend
a pilot app or two.

Get a feel for it.

Usually a few weeks or so.

Ask the experts.

<https://pivotal.io/application-transformation>

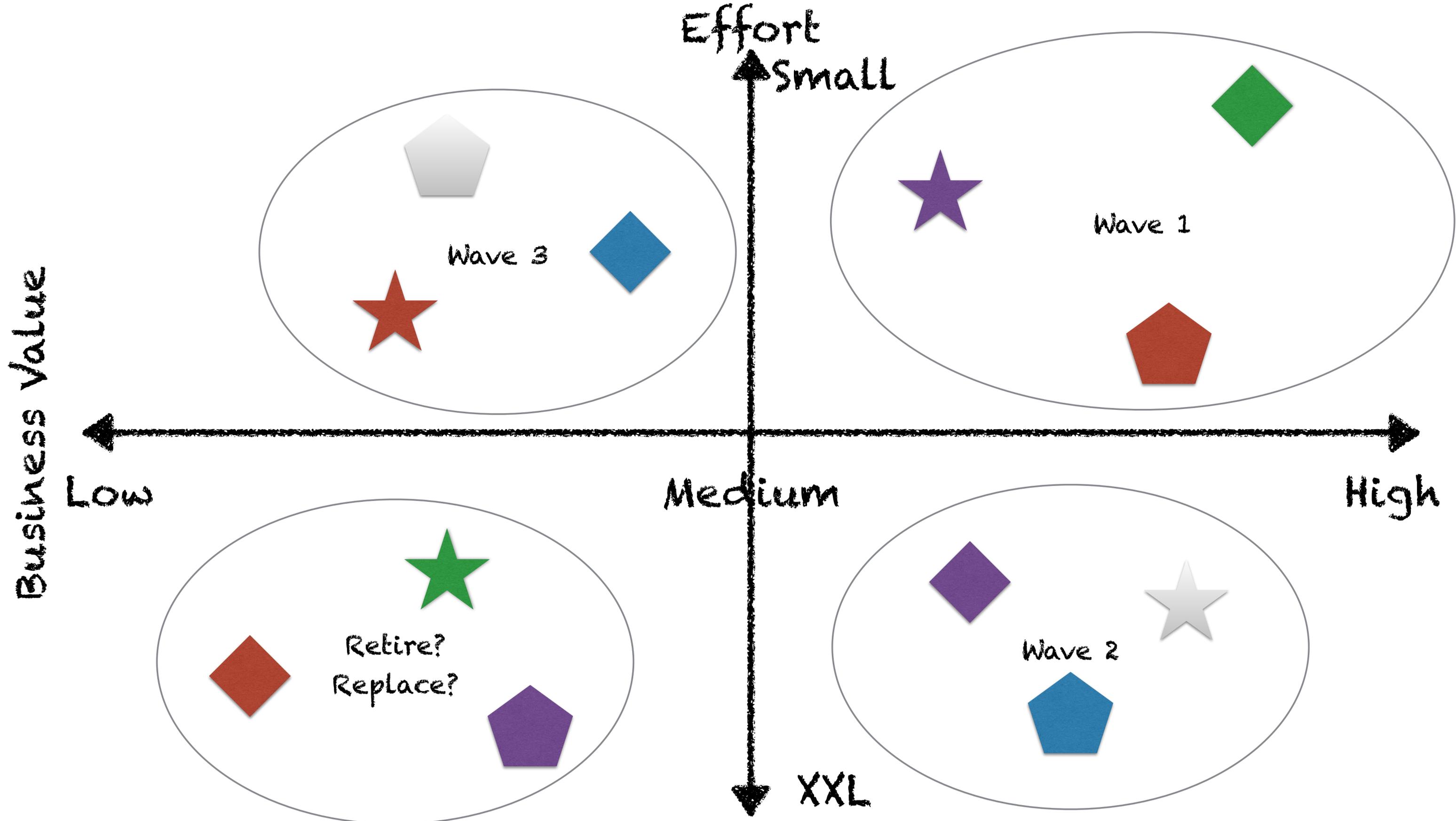
Consider staffing up a “lab”
team with expertise.

Help teams migrate.

Should **pair** with the
application area.

Need to grow the skills.

Create a roadmap.



When can the applications move?

It doesn't have to be
the entire application!

Some deployable units will
be easy, others hard.

Move what you can.

Again, the terminology
can be challenging...

Look to opportunistically
migrate what you can.

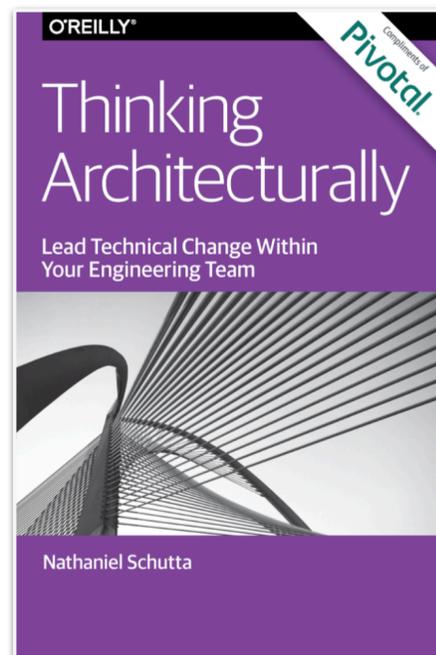
But have a rough idea of when.

Does that satisfy your stakeholders?

What can you do to
accelerate the plan?

Good luck!

Thanks!



I'm a Software Architect, Now What?
with Nate Shutta



O'REILLY
O.ΒEΙΓΓΛ.

Presentation Patterns
with Neal Ford & Nate Schutta



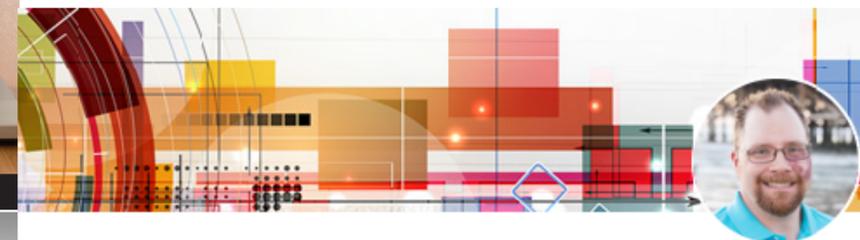
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Modeling for Software Architects
with Nate Schutta



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Nathaniel T. Schutta
@ntschutta
ntschutta.io



July 22 & 23, 2020

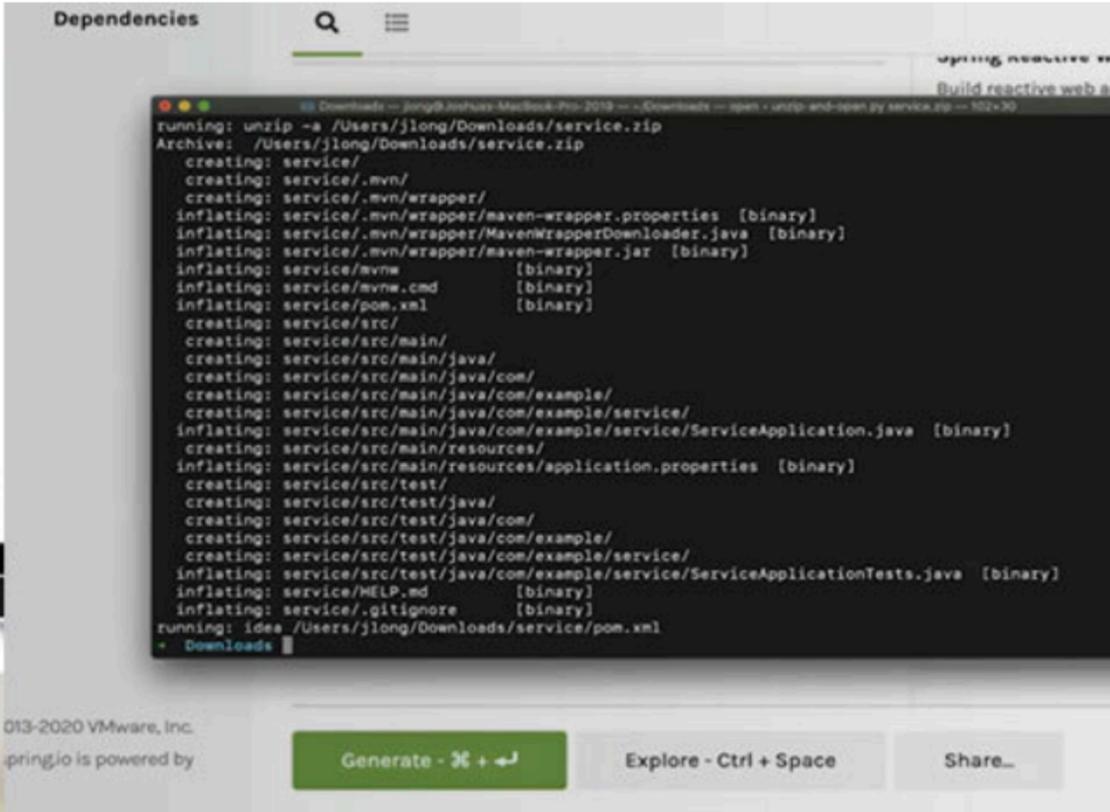
From developer to software architect

Presented by Nathaniel Schutta

SpringOne Tour is going virtual

Even in an online format, SpringOne Tour still features the best **cloud native** Java content from **our annual developer conference**. Join us each month for a two-day, live event where your favorites from the cloud native community go in depth on a different topic, featuring a mix of presentations, interactive demos, and panel discussions.

FREE!
All events begin
at 9 AM PDT



Topics

May 20-21

Jun 29-30

Jul 22-23