

# CITY OF ARMADALE

## AGENDA

**OF CORPORATE SERVICES COMMITTEE TO BE HELD IN THE COMMITTEE ROOM, ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON TUESDAY, 17 JUNE 2025 AT 7.00PM.**

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### **OFFICIAL OPENING & ACKNOWLEDGEMENT OF COUNTRY**

#### **PRESENT:**

Cr S J Mosey (Chair)  
Cr S Peter JP (Deputy Chair)  
Cr M J Hancock  
Cr J Joy JP  
Cr L Sargeson  
Cr G J Smith  
Cr S S Virk

#### **APOLOGIES:**

Cr S S Virk (Leave of Absence)

#### **OBSERVERS:**

#### **IN ATTENDANCE:**

#### **PUBLIC:**

*“For details of Councillor Membership on this Committee, please refer to the City’s website – [www.armadale.wa.gov.au/your council/councillors](http://www.armadale.wa.gov.au/your_council/councillors).”*

## **DISCLAIMER**

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The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read.

## **DECLARATION OF MEMBERS' INTERESTS**

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## **QUESTION TIME**

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*Public Question Time is allocated for the asking of and responding to questions raised by members of the public.*

*Minimum time to be provided – 15 minutes (unless not required)*

*Policy and Management Practice EM 6 – Public Question Time has been adopted by Council to ensure the orderly conduct of Public Question time and a copy of this procedure can be found at <http://www.armadale.wa.gov.au/PolicyManual>*

*It is also available in the public gallery.*

*The public's cooperation in this regard will be appreciated.*

## **DEPUTATION**

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## **CONFIRMATION OF MINUTES**

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## **RECOMMEND**

**Minutes of the Corporate Services Committee Meeting held on 20 May 2025 be confirmed.**

## **ITEMS REFERRED FROM INFORMATION BULLETIN**

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### **Items in Issue No. 7**

#### **Progress Report**

Progress Report on Contingency, Operational & Strategic Projects

#### **Outstanding Matters & Information Items**

Report on Outstanding Matters – Corporate Services Committee

#### **Economic Development**

Tourism & Visitor Centre Report

#### **Report of the Common Seal**

*If any of the items listed above require clarification or a report for a decision of Council, this item to be raised for discussion at this juncture.*

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## CORPORATE SERVICES COMMITTEE

17 JUNE 2025

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### **1.1 - LIST OF ACCOUNTS PAID - APRIL 2025**

WARD : ALL  
FILE No. : M/336/25  
  
DATE : March 2025  
REF : MH  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- The report presents, pursuant to Regulation 13(1), (2) and (3) and 13A (1) and (2) of the *Local Government (Financial Management) Regulations 1996*, the List of Accounts paid for the period 1 April to 30 April 2025 as well as the credit card and fuel card statements for the month of April 2025.

### **Tabled Items**

Nil.

### **Decision Type**

- ☐ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- ☒ **Executive** The decision relates to the direction setting and oversight role of Council.
- ☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

### **Officer Interest Declaration**

Nil.

### **Strategic Implications**

4. Leadership
- 4.3 Financial Sustainability
- 4.3.2 Undertake active financial management to ensure that the annual budget is achieved and any variances are promptly identified and addressed.



### **Legal Implications**

Section 6.10 (d) of the *Local Government Act 1995* refers, ie.

#### **6.10 Financial management regulations**

*Regulations may provide for —*

- (d) *the general management of, and the authorisation of payments out of —*
  - (i) *the municipal fund; and*
  - (ii) *the trust fund, of a local government.*

Regulation 13(1), (2) & (3) and 13A (1) and (2) of the *Local Government (Financial Management) Regulations 1996* refers, ie.

- 13. *Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.*
  - (1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
    - (a) *the payee's name;*
    - (b) *the amount of the payment;*
    - (c) *the date of the payment; and*
    - (d) *sufficient information to identify the transaction.*
  - (2) *A list of accounts for approval to be paid is to be prepared each month showing -*
    - (a) *for each account which requires council authorization in that month —*
      - (i) *the payee's name; and*
      - (ii) *the amount of the payment; and*
      - (iii) *sufficient information to identify the transaction;*
    - and*
    - (b) *the date of the meeting of the Council to which the list is to be presented.*
  - (3) *A list prepared under subregulation (1) or (2) is to be —*
    - (a) *presented to the Council at the next ordinary meeting of the Council after the list is prepared; and*
    - (b) *recorded in the minutes of that meeting.*

#### **13A Payments by employees via purchasing cards <sup>1</sup>**

- (1) *If a local government has authorised an employee to use a credit, debit or other purchasing card, a list of payments made using the card must be prepared each month showing the following for each payment made since the last such list was prepared -*
  - (a) *the payee's name;*
  - (b) *the amount of the payment;*
  - (c) *the date of the payment; and*
  - (d) *sufficient information to identify the payment*
- (2) *A list prepared under subregulation (1) is to be —*
  - (a) *presented to the Council at the next ordinary meeting of the Council after the list is prepared; and*
  - (b) *recorded in the minutes of that meeting.*

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<sup>1</sup> [Regulation 13A inserted: SL 2023/106 r. 6.]

**Council Policy/Local Law Implications**

Nil.

**Budget/Financial Implications**

All accounts paid have been duly incurred and authorised for payment as per approved payment procedures.

**Consultation**

Nil.

**BACKGROUND**

Pursuant to Section 5.42 of the *Local Government Act 1995 (Delegation of some powers and duties to CEO)*, Council has resolved to delegate to the CEO (*Delegation Payment from Municipal and Trust Funds refers*) the exercise of its powers to make payments from the municipal and trust funds.

**COMMENT**

The List of Accounts paid for the period 1 April to 30 April 2025 is presented as an attachment to this report as well as the credit card statements for the period ended 24 April 2025 and the monthly fuel card statements for the period ended 30 April 2025.

**RECOMMEND**

**That Council note the List of Accounts paid as presented in the attachment to this report and summarised as follows:**

**Municipal Fund**

**Accounts and direct debits paid totaling \$11,756,477.02, cheque numbers 475 to 483, transactions 29613 to 30437 and Payrolls dated 13 April and 27 April 2025.**

**Credit Cards**

**Accounts paid totalling \$6,300.02 for the period ended 24 April 2025.**

**Fuel Cards**

**Accounts paid totalling \$15,396.34 for the month ended 30 April 2025.**

**ATTACHMENTS**

1. [↓](#) Monthly Cheque and Credit Card Report - April 2025
2. [↓](#) Monthly Fuel Card Transactions - Period Ending 30 April 2025

**\*\*1.2 - STATEMENT OF FINANCIAL ACTIVITY - APRIL 2025**

WARD : ALL  
FILE No. : M/337/25  
  
DATE : March 2025  
REF : MH  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- This report presents the City's Monthly Financial Report for the tenth (10) month period ended 30 April 2025.
- This report recommends accepting the Financial Report for the tenth (10) month period ended 30 April 2025, noting there are reportable actual to budget material variances for the period.

**Tabled Items**

Nil.

**Decision Type**

- ☐ **Legislative**      The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- ☒ **Executive**      The decision relates to the direction setting and oversight role of Council.
- ☐ **Quasi-judicial**      The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

**Strategic Implications**

4. Leadership  
4.3 Financial Sustainability  
4.3.2 Undertake active financial management to ensure that the annual budget is achieved, and any variances are promptly identified and addressed.

### **Legal Implications**

*Local Government Act 1995 – Part 6 – Division 3 – Reporting on Activities and Finance  
Local Government (Financial Management) Regulations – Part 4 – Financial Reports.*

*Local Government Act 1995 – s.6.11 Reserve accounts*

- (1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.*
- (2) Subject to subsection (3), before a local government —*
  - (a) changes\* the purpose of a reserve account; or*
  - (b) uses\* the money in a reserve account for another purpose, it must give one month's local public notice of the proposed change of purpose or proposed use.*

*\* Absolute majority required.*
- (3) A local government is not required to give local public notice under subsection (2) -*
  - (a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or*
  - (b) in such other circumstances as are prescribed.*
- (4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.*
- (5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account.*

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

The Statement of Financial Activity, as presented, refers and explains.

### **Consultation**

Nil.

### **BACKGROUND**

A local government is required to prepare a statement of financial activity reporting on the revenue and expenditure as set out in the annual budget for that month. The details in the statement are those as prescribed and the statement is to be reported to Council.

## COMMENTS

Presented as an attachment this month, is the eighth monthly financial statement for the new financial year (presented in nature and type format) prepared from information posted in the OneCouncil system.

For the purposes of reporting other material variances from the Statement of Financial Activity, the following indicators, as resolved by Council, have been applied.

### **Revenue**

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) \$100,000 and in these instances an explanatory comment has been provided.

### **Expense**

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) \$100,000 and in these instances an explanatory comment has been provided.

For the purposes of explaining each Material Variance, a three part approach has been taken.

The parts are:

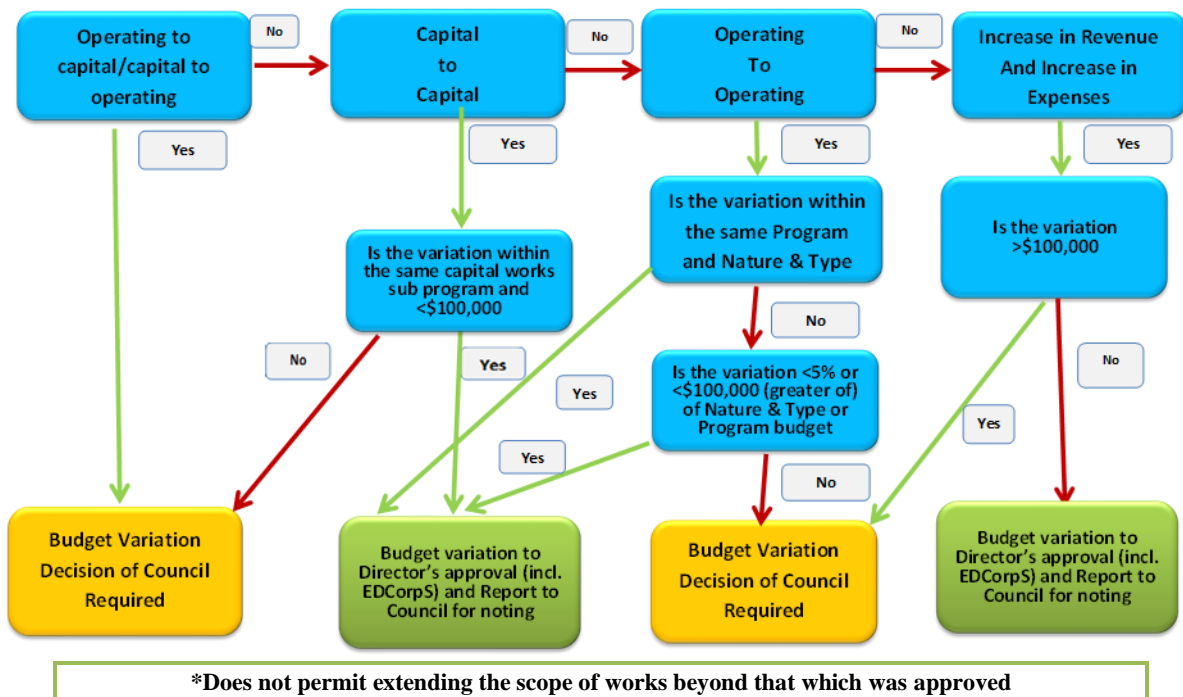
1. **Period Variation**  
Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.
2. **Primary Reason**  
Explains the primary reasons for the period Variance. As the report is aimed at a higher level analysis, minor contributing factors are not reported.
3. **Budget Impact**  
Forecasts the likely dollar impact on the Annual Budget position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

At the 26 May 2025 Ordinary Meeting, Council adopted the Budget Variations Process Map which increased the Capital variation to \$100,000 and the Operating to Operating variation at \$100,000 to align with the overall adopted material variation threshold. Budget variations are presented to Council for authorisation by 'Absolute Majority' in circumstances where a forecast variation requires a movement from:

- Operating to Capital.
- Capital to Capital for amounts above \$100,000
- Capital to Operating.
- Operating to Operating for amounts greater than 5% or \$100,000 (whichever is greater).



### Budget Variation Process Map



The May 2025 decision of Council also permitted the Chief Executive Officer to amend a grant funded capital works budget, if there was a corresponding increase in the grant funding.

*The Chief Executive Officer is authorised to approve amendments to capital budgets that are fully funded by external sources and that require an increase cost, commensurate with an increase in funding, but do not necessarily change scope. This caters for circumstances where Developer Contribution Works (which are pre-approved by Council) can be varied in terms of timing of delivery, if required.*

### **DETAILS**

Presented as an attachment is the Monthly Statement of Financial Activity for the tenth (10) month period ended 30 April 2025. The Monthly Statements are based on the model statements provided to the sector, which have been developed by Moore Australia, in conjunction with the Department of Local Government, Sport and Cultural Industries.

#### Capital Program Update

Included in the monthly report as an attachment is the list of the capital program as at the end for April 2025. Attachments are provided separately for projects above \$250K and projects under \$250K. At the end of April, actual spend plus commitments totalled \$28.1M.

	<b>Budget (incl C/Fwds)</b>	<b>Actuals (Apr 2025)</b>	<b>Commitments (Apr 2025)</b>	<b>Total (Spend plus commitments)</b>
Under \$250k	\$7,816,505	\$3,038,589	\$1,333,041	\$4,371,630
Over \$250K	\$48,645,217	\$5,833,579	\$17,913,423	\$23,747,002
<b>Total</b>	<b>\$56,461,722</b>	<b>\$8,872,168</b>	<b>\$19,246,464</b>	<b>\$28,118,632</b>

### Notable Variations

The variations noted in the Attachment – *Statement of Financial Activity* present the April YTD Budget and Actuals. The major variations occurring are additional revenues from fees, charges and interest, and the timing of materials and contracts expenditure in a number of Business Units including Waste Services, Environment Programs, ICT and Planning. Given that the financial year is drawing to a close, a number of the in progress projects may need some funding carried forward to the next financial year in order for them to be completed.

### Amended FY25 Budget Surplus and the FY26 Annual Budget

In March this year, Council considered the FY25 budget review, adopting budget amendments that now projects a FY25 budget surplus of \$838,931.

The amended budget position was recently discussed at a budget workshop with Councillors. Councillors expressed a preference to transfer the funds to the Future Projects Reserve Fund , with a notation being provided in the Monthly Financial Statements to indicate the amount in the Future Projects Reserve Fund transferred from the FY25 Budget.

Furthermore, it was noted that Councillors will be reviewing the final budget surplus later this year, once the final position is known – likely to be around September/October. This will provide Councillors with the opportunity to determine the application of those funds.

To put this into effect, a decision of Council is required this month, which will then enable the next set of Monthly Financial Statements to be updated for the reserve transfer.

### Rates Debtors

Outstanding rate debtors over one year, greater than \$250 outstanding and without any form of payment arrangement is summarised below.

<b>Apr-25</b>		<b>Non Pensioner</b>							
		<b>One Year</b>		<b>Two Years</b>		<b>Three + Years</b>		<b>TOTAL</b>	
		<b>#</b>	<b>\$</b>	<b>#</b>	<b>\$</b>	<b>#</b>	<b>\$</b>	<b>#</b>	<b>\$</b>
ALL	Year One	387	500,824	132	306,871	138	411,264	657	1,218,959
ALL	Year Two				168,416		124,985		293,401
ALL	Year Three						0		0
<b>TOTAL</b>		<b>387</b>	<b>500,824</b>	<b>132</b>	<b>475,287</b>	<b>138</b>	<b>536,249</b>	<b>657</b>	<b>1,512,360</b>

**Change from last month**      -26    -\$37,400      -6    -\$16,700      -17    -\$84,000      -49    **-\$138,100**

**YTD Change**                      -1,054    -\$1,759,397      -221    -\$1,102,382      -201    -\$1,625,479      -1,476    **-\$4,487,258**

A further \$138K has been collected from debtors who are currently not on payment arrangements. \$4.5M has now been collected since July 1. The team will continue to focus on these debtors leading right up until June 30 and the July rates strike.

#### Sundry Debtors

The total of Sundry Debtors 120+days has reduced slightly to \$0.82M. The breakdown for the 120 day plus category is:

- \$670K is with Fines Enforcement Registry for collection
- \$36K relate to Waste commercial customers which will now be presented to Council for consideration in July
- A further \$47K relate to Planning and Building debtors, which should be collected
- A number of community organisations make up the balance.

### **RECOMMEND**

#### **That Council:**

- 1. Pursuant to Regulation 34 of the *Local Government (Financial Management) Regulations 1996* accept the Statement of Financial Activity for the tenth (10) month period ended 30 April 2025.**
- 2. Note that there are reportable actual to budget material variances for the year-to-date period ending 30 April 2025.**
- 3. Approves a transfer to the Future Projects reserve Fund of \$838,931 and requests a notation be added to the Monthly Financial Statement Report attachment, at Note 5 (Reserve Funds).**
- 4. Note the \$337.14 small rates debts written off under Delegation 1.1.22 and Sub Delegation 1.2.22.**

### **ABSOLUTE MAJORITY RESOLUTION REQUIRED**

### **ATTACHMENTS**

1. [Monthly Financial Report - April 2025](#)
2. [Capital Program - April 2025 \(\\$250k plus\)](#)
3. [Small Balance Write Off - Rates - April 2025](#)



***\*\*2.1 - ANNUAL CORPORATE BUSINESS PLAN REVIEW 2025/26 - 2028/29***

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WARD : ALL  
FILE No. : M/340/25  
DATE : 26 May 2025  
REF : RP  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- In line with the Integrated Planning and Reporting Framework, the City's Corporate Business Plan has been reviewed and updated for accuracy and relevancy. The draft Corporate Business Plan 2025/26 to 2028/29 is presented to Council for adoption.
- This report recommends that Council, in accordance with Regulation 19DA(6) of the *Local Government (Administration) Regulations 1996*, adopts the 2025/26 – 2028/29 Corporate Business Plan as presented in the attachment to this Report.

**Tabled Items**

Nil.

**Decision Type**

- ☐ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- ☒ **Executive** The decision relates to the direction setting and oversight role of Council.
- ☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

### **Strategic Implications**

The City's Strategic Community Plan is the highest level planning document, capturing the aspirations, outcomes and objectives of the Community and Council. Adoption of the revised Corporate Business Plan will achieve the following strategic direction:

Aspiration: 4 – Leadership

Outcome 4.1 – Strategic leadership and effective management

Objective 4.1.2 – Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.

Key Action and Project (KAP) 4.1.2.1 – Implement and optimise the Integrated Planning and Reporting Framework

### **Legal Implications**

All local governments are required to produce a plan for the future under s5.56 (1) of the *Local Government Act 1995* (the Act). In accordance with s5.56(2) of the Act, a local government is to ensure that plans for the future are compliant with any regulations made about planning for the future of the district.

In accordance with Regulation 19DA of the *Local Government (Administration) Regulations 1996*, the draft Corporate Business Plan as presented to Council covers at least 4 financial years, takes into account and actions the Strategic Community Plan, and has been developed with regard to the City's resources.

The voting requirement for adoption, or modification, of a Corporate Business Plan is an absolute majority of Council.

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

Financial implications of the Corporate Business Plan actions are considered as part of the annual revision of the Long Term Financial Plan.

### **Consultation**

- Councillors
- Executive Leadership Team
- Organisational Management Team.
- City Staff.

## **BACKGROUND**

Section 5.56 of the *Local Government Act 1995* requires each local government ‘to plan for the future of the district’, by developing plans in accordance with the regulations. A Plan for the future under s5.56 of the *Local Government Act 1995* consists of a Strategic Community Plan and a Corporate Business Plan.

The regulatory requirements for the Corporate Business Plan stipulate that it:

- Has a minimum term of 4 financial years.
- Identifies and prioritises the principal strategies and activities the City will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- Guides the City’s internal business planning by expressing the priority operations that are within the capacity of the local government’s resources.
- References resourcing considerations such as asset management, workforce and long-term financial planning.
- Is adopted by Council by an absolute majority.
- Is reviewed annually, as it is the main ‘driver’ for the Annual Budget.

The Corporate Business Plan has been reviewed, including a workshop with Councillors in May, and is now presented for consideration.

## **DETAILS OF PROPOSAL**

The City’s Corporate Business Plan details Key Actions and Projects (KAPs) the City will undertake over the next four years to meet the Community’s vision for the future. The annual review provides the opportunity to assess these KAPs for relevancy, to confirm completed actions and confirm expected timelines.

Each KAP has been classified as a:

- Program: a collection of projects, usually as part of a strategy or plan.
- Project: an action that produces an output and has a defined start and finish date.
- Service: a task that occurs on an ongoing basis.

The City’s Staff, Management, and Executive Leadership Teams have reviewed all KAPs and made suggested changes. The proposed changes, generally minor in nature and were workshopped with Councillors on 27 May. Councillors made suggestions and these changes have been incorporated into the new draft Corporate Business Plan 2025/26 – 2028/29.

A summary of modifications by section follows.

<b>CBP 24/25 Page #</b>	<b>Section</b>	<b>Updates</b>
0	Cover	Date change
1	Armadale where country meets City	No change
2	Values	New City values
3	Contents...	No change
4	A message from the Mayor and Chief Executive Officer...	Date change Updated message from the Mayor & CEO
5	Role of the Corporate Business Plan...	No change
6	Image	No change
7-8	Our City in 2025	Capital projects financials, roads and pathways updated
9-10	Our Community Profile in 2025	2025 Demographics, and forecasts
11	Key Informing Plans and Strategies...	No change
12	Asset Management Planning	Updated assets figures
13	Risk Management	No change
14	Influencing Plans and Strategies	Updated to include newly adopted ISPs
15-16	Capital Investment 2025 – 2028	Updated capital investment figures
17-18	Key Projects Funding and Timeline: 2025/26 - 2028/29	Updated figures and timelines for 2025/26 - 2028/29
19	Our Performance	No change
20	How to use this Corporate Business Plan	No change
21-22	Aspiration 1 – Community Statement	No change
23- 30	Aspiration 1 - Community Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 10 renamed, 8 scheduling changes, and 1 (removed).  Deliverables for FY29 added.
31-32	Aspiration 2 – Environment Statement	No change.
33-44	Aspiration 2 – Environment Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 10 renamed, scheduling changes, and 1 (removed).  Deliverables for FY29 added.
45-46	Aspiration 3 – Economy Statement	No change.
47-54	Aspiration 3 - Economy Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 7 renamed, scheduling changes, and 2 (removed).  Deliverables for FY29 added.
55-56	Aspiration 4 – Leadership Statement	No change.
57-64	Aspiration 4 – Leadership Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area,	KAPs Updated: 7 renamed, 6 scheduling changes, and 2 (removed).

	4 year deliverables	Deliverables for FY29 added.
65-66	Financials	Updated financial numbers
67-68	Images	No change
69	Back page	No change

In addition, the worksheets that informed Councillors of the proposed changes, issued for the CBP workshop are included in attachment two, and have been updated following Councillor feedback at the workshop.

## COMMENT

The Integrated Planning and Reporting process, comprising Strategic Community and Corporate Business Planning is one of the most important activities that Councillors undertake in their role. It requires a clear vision, well-informed decisions regarding strategic priorities and clear measurements of objectives and outcomes. If the processes are sufficiently resourced, robust and integrated, it will lead to Council achieving the community outcomes it desires.

A review of the Corporate Business Plan has been conducted initially through consultation with the management, executive teams, management teams, City staff and subsequently with Councillors through a workshop held on the 27 May 2025.

Concurrently, a major review of the Strategic Community Plan is being undertaken which will inform the next iteration of the Corporate Business Plan and other informing plans and strategies next year. This review is programmed to be completed by September this year.

## CONCLUSION

Following a review of the City's Corporate Business Plan, incorporating the requirements of the Strategic Community Plan 2020–2030 and informed by the Long Term Financial Plan, the draft Corporate Business Plan 2025/26 to 2028/29 is presented to Council for adoption.

## RECOMMEND

**That Council, in accordance with Regulation 19DA(6) of the *Local Government (Administration) Regulations 1996*, adopts the 2025/6-2028/29 Corporate Business Plan as presented in the attachment to this report.**

## ABSOLUTE MAJORITY RESOLUTION REQUIRED

## ATTACHMENTS

1. [Corporate Business Plan Review - KAP Tables Post Council Workshop](#)
2. [Corporate Business Plan 2025-26 - 2028-29](#)

***\*\*3.1 - ANNUAL REVIEW OF DELEGATIONS - CORPORATE SERVICES  
DIRECTORATE AND OFFICE OF THE CEO***

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WARD : ALL  
FILE No. : M/283/25  
DATE : 2 May 2025  
REF : DB  
RESPONSIBLE : Manager City  
MANAGER Governance

**In Brief:**

- Section 5.46(2) of the *Local Government Act 1995* requires delegations made under the Act to be reviewed at least once annually
- Recommend that Council review and adopt the delegations presented.

**Tabled Items**

Nil.

**Decision Type**

- ☒ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- ☐ **Executive** The decision relates to the direction setting and oversight role of Council.
- ☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

**Strategic Implications**

The City's adopted Strategic Community Plan 2020-2030 contains the following relevant outcome:

*4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.*

### **Legal Implications**

Delegations of authority are made using enabling legislation to allow Officers to exercise functions and powers that would otherwise require to be exercised by Council. Section 5.46(2) of the *Local Government Act 1995* (Act) requires delegations made under the Act to be reviewed at least once by the delegator in every financial year.

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

Nil.

### **Consultation**

- Corporate Services Directorate.

## **BACKGROUND**

At Council's ordinary meeting of 26 June 2023 (CS20/6/23), Council adopted new delegations of authority to the Chief Executive Officer for functions and powers of the Act.

This represented the outcome of a wide ranging assessment of the City's existing delegations, which included benchmarking against other local governments in the Perth metropolitan area, as well as against templates provided by the Western Australian Local Government Association (WALGA). Legislative requirements were reviewed, and where necessary, advice obtained from external legal service providers on particular powers and the delegable status of those powers.

Council reviewed these delegations on 24 June 2024 to ensure compliance with the Act (CS33/6/24), with minimal changes requested to what was originally adopted.

## DETAILS OF PROPOSAL

Delegations for Corporate Services Directorate are presented for review for compliance with section 5.46(2) of the Act. These are presented with no changes requested, with the exception of one, detailed below:

1.1.16	Disposing of property involving land or buildings	No change requested
1.1.21	Payments from municipal and trust funds	No change requested
1.1.22	Defer, write off, grant a concession or authorise a waiver for monies owing	Change requested – see attached
1.1.23	Power to invest and manage investments	No change requested
1.1.24	Rate record amendment	No change requested
1.1.25	Agreement for payment of rates and service charges	No change requested
1.1.26	Determine due dates for rates or service charges	No change requested
1.1.27	Rate Record – Objections	No change requested

A minor amendment is requested to ‘1.1.22 Defer, write off, grant a concession or authorise a waiver for monies owing’ specifically the conditions attached to the exercise of the power, to clarify the frequency a grant of concession or waiver may be made, and to whom. This is shown marked up in the attachment.

Delegations for functions and powers allocated to the Office of the CEO are presented in the second attachment bundle, for the following:

1.1.1	Appointment of Acting Chief Executive Officer	No change requested
1.1.2	Local Government Act 1995 – legal proceedings	No change requested
1.1.16	Expressions of interest for goods and services	No change requested
1.1.17	Tenders for goods and services	No change requested
1.1.18	Panels of pre-qualified suppliers for goods and services	No change requested
1.1.29	Contract formalities	No change requested
2.1.2	Administration of City of Armadale Local Laws	No change requested

## OPTIONS

Council can review and affirm the delegations as they are, reject the changes that are proposed or make changes to the functions or powers delegated.

## CONCLUSION

The delegations adopted by Council are working appropriately for the City to acquit its responsibilities. Aside from the single delegation highlighted for a minor amendment, it is recommended that there is no change required to the delegations presented in the attachment to this report.



## **RECOMMEND**

### **That Council:**

- 1. For the purposes of compliance with section 5.46(2) of the *Local Government Act 1995*, review the delegations of authority contained in the attachment to this report.**
- 2. Amend delegation of authority ‘1.1.22 Defer, write off, grant a concession or authorise a waiver for monies owing’ as shown in the attachment to this report.**
- 3. Authorise the Chief Executive Officer to correct any identified minor grammatical, formatting or punctuation errors to the delegations, provided the correction does not represent a change to the function or power delegated.**

## **ABSOLUTE MAJORITY RESOLUTION REQUIRED**

## **ATTACHMENTS**

1. [!\[\]\(49aa2e1da5fe39294864e9598c593810\_img.jpg\)](#) Corporate Services Directorate and Office of the CEO delegations - 2025 review

#### **4.1 - CCTV UPDATE**

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At the Council meeting held on 10 March 2025, Cr J Keogh referred the following matter to the Corporate Services Committee.

*That the matter of a CCTV update be referred to the Corporate Services Committee.*

#### **Comment from Cr J Keogh**

I would like to have an updated list of CCTV cameras run by the city.

#### **Officer Comment**

The City has provided a list of CCTV camera locations to Councillors under separate cover.

A report on CCTV Cameras at specific locations would include legal implications (*Surveillance Devices Act 1998*), policy (*ENG 18*) obligations, and financial and strategic implications.

#### **RECOMMEND**

**That Council note the Officer Comment.**

#### **ATTACHMENTS**

There are no attachments for this report.

***COUNCILLORS' ITEMS***

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Nil.

*This refers to any brief updates from Councillors from their attendance at Working Group or Advisory Group meetings on which they represent Council.*

***CHIEF EXECUTIVE OFFICER'S REPORT***

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Nil.

***EXECUTIVE DIRECTOR'S REPORT***

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Nil.

**MEETING DECLARED CLOSED AT \_\_\_\_\_**

<b>CORPORATE SERVICES COMMITTEE</b>		
<b>SUMMARY OF ATTACHMENTS</b>		
17 JUNE 2025		
<b>ATT NO.</b>	<b>SUBJECT</b>	<b>PAGE</b>
<b>1.1 LIST OF ACCOUNTS PAID - APRIL 2025</b>		
1.1.1	Monthly Cheque and Credit Card Report - April 2025	25
1.1.2	Monthly Fuel Card Transactions - Period Ending 30 April 2025	44
<b>1.2 STATEMENT OF FINANCIAL ACTIVITY - APRIL 2025</b>		
1.2.1	Monthly Financial Report - April 2025	50
1.2.2	Capital Program - April 2025 (\$250k plus)	71
1.2.3	Small Balance Write Off - Rates - April 2025	74
<b>2.1 ANNUAL CORPORATE BUSINESS PLAN REVIEW 2025/26 - 2028/29</b>		
2.1.1	Corporate Business Plan Review - KAP Tables Post Council Workshop	78
2.1.2	Corporate Business Plan 2025-26 - 2028-29	87
<b>3.1 ANNUAL REVIEW OF DELEGATIONS - CORPORATE SERVICES DIRECTORATE AND OFFICE OF THE CEO</b>		
3.1.1	Corporate Services Directorate and Office of the CEO delegations - 2025 review	123

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

Trans #	Date	Payee	Description	Amount
000475	4/04/2025	City of Armadale	Conference Reimbursement -PIA National Congress	250.00
000476	4/04/2025	City of Armadale-Aquatic Centre	Petty Cash Recoup	411.00
000477	4/04/2025	City of Armadale	Petty Cash Recoup	2,933.35
000478	4/04/2025	City of Armadale-Community Services	Petty Cash Recoup	290.90
000479	14/04/2025	City of Armadale-Kelmscott Library	Petty Cash Recoup	32.85
000480	14/04/2025	City of Armadale	Petty Cash Recoup	817.10
000481	29/04/2025	City of Rockingham	Asbestos Removal	229.20
000482	29/04/2025	City of Armadale-Armadale Library	Petty Cash Recoup	145.15
000483	29/04/2025	City of Armadale-BLSL	Petty Cash Recoup	145.15
029613	2/04/2025	Alinta Gas	Gas Charges	1,070.75
029614	2/04/2025	Armadale Senior High School	Nutrition in School fund	300.00
029615	2/04/2025	Bolinda Publishing Pty Ltd	Shelf-ready - Piara Waters Library	543.57
029616	2/04/2025	Brook Marsh Pty Ltd	Consultancy Services	1,540.00
029617	2/04/2025	Byford Bobcats	Hire of Bobcat - Morgan Park	1,542.00
029618	2/04/2025	Cleveland Compressed Air Services	Parts/Repairs - Plant & Machinery	1,437.96
029619	2/04/2025	Galvins Plumbing Plus	2 x baby change tables Installation	823.98
029620	2/04/2025	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	3,479.72
029621	2/04/2025	Stewart & Heaton Clothing Co Pty Ltd	PPE Equipment	183.68
029622	2/04/2025	Water Corporation	Hydrant Standpipe	1,405.32
029623	2/04/2025	Synergy Energy	Electricity Charges	12,899.56
029624	2/04/2025	MetroCount	Staff Training	1,320.00
029625	2/04/2025	Gecko Contracting Turf & Landscaping	Landscaping Services	4,180.00
029626	2/04/2025	Repco Auto Parts	Parts - Parks Minor Equipment	287.10
029627	2/04/2025	Serpentine Spring Water	Refreshments	114.00
029628	2/04/2025	Stockland WA Development Pty Ltd	Booking Fee for Event Space	330.00
029629	2/04/2025	Imagesource Digital Solutions	Your Day Out Destination AFAC Billboard	918.50
029630	2/04/2025	Jones Lang Lasalle (WA) Pty Ltd	Repairs & Maintenance - Other	660.00
029631	2/04/2025	Better Pets and Gardens Kelmscott	Cat and Dog Food - Dog Pound	786.15
029632	2/04/2025	Big W	Assorted refreshment items	92.04
029633	2/04/2025	The Information Management Group Pty Ltd	Digitisation of Records	3,269.26
029634	2/04/2025	E Fire & Safety	Hydrant Flow testing	275.00
029635	2/04/2025	Capital Recycling	Sweepings and Gully Spoils	20,837.68
029636	2/04/2025	Downings Electrical Service	Electical Services - Avalanche Park	10,742.00
029637	2/04/2025	Metro Filters	Clean Canopy & Fan	597.50
029638	2/04/2025	SCP Conservation And Land Management	Shipwreck Park Repairs	374.00
029639	2/04/2025	Seisma Pty Ltd	Consultancy Services	45,091.42
029640	2/04/2025	Slavin Architects Pty Ltd	Architectural Services	9,581.00
029641	2/04/2025	Kukri Australia Pty Ltd	Ladies Group Fitness Polo, Men's Group	8,651.50
029642	2/04/2025	District Refrigeration & Airconditioning Pty Ltd	Degas Fridges/ Air conditioners - Landfill Sites	1,072.50
029643	2/04/2025	Aussie Broadband Pty Ltd	NBN Services - Study Hub	3,012.60
029644	2/04/2025	QTM Pty Ltd	Hire of Traffic Controllers	2,555.10
029645	2/04/2025	BrightMark Group Pty Ltd	Cleaning Works and Consumables - AFAC	8,262.10
029646	2/04/2025	Total Green Recycling	eWaste Recycling Landfill Site	5,059.45
029647	2/04/2025	Armadale Liquor Pty Ltd	Refreshments	9.00
029648	2/04/2025	Austmag	SJ Mosquito Magnet Application	168.03
029649	2/04/2025	Culture Care WA Inc	Social Priorities Service Agreement	3,200.00
029650	2/04/2025	GFG Temp Assist	Hire of Temporary Staff	4,610.10
029651	2/04/2025	Sandy Taylor Digital Marketing	Website Maintenance	550.30
029652	2/04/2025	ChoiceOne Pty Ltd	Hire of Temporary Staff	6,249.18

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

Trans #	Date	Payee	Description	Amount
029653	2/04/2025	Freeway Water Cartage Pty Ltd	Refreshments	990.00
029654	2/04/2025	Levanta Pty Ltd	Parts/Maintenance	1,138.50
029655	2/04/2025	Proline Wa Pty Ltd	Asbestos Removal Services	10,850.73
029656	2/04/2025	Liz Reed	Payroll	200.00
029657	2/04/2025	Hart Sport Australia Pty Ltd	Resistance Band - AFAC	320.00
029658	2/04/2025	Bus Hire Comparison Pty Ltd	Staff Bus Tour Bus Booking March 2025	943.00
029659	2/04/2025	Traffic Logistics Australia	Supply and install 24 x loggers	2,772.00
029660	2/04/2025	BioCity Pty Ltd	Tree Assessments	660.00
029661	2/04/2025	Corey O'Brien	Expenses Reimbursement	154.80
029662	2/04/2025	Emille Van Heyningen	Expenses Reimbursement	12.15
029663	2/04/2025	Anne Thompson	Expense Reimbursement	24.00
029664	2/04/2025	Cameron Ellis	Expenses Reimbursement	6.88
029665	2/04/2025	Linds Rehabilitation Equipment	AFAC - Disability Equipment Servicing	357.50
029666	2/04/2025	Aclass Linemarking Service	Railway Ave - Line Marking	686.84
029667	2/04/2025	Urban Development Institute of Australia Limited	Meetings/Conferences	3,432.00
029668	2/04/2025	Thida Cao	Thida Cao	43.00
029669	2/04/2025	Esther Kande	Sporting Recreation and Development Donation	500.00
029670	2/04/2025	Georgine Simm	Sporting Recreation and Development Donation	350.00
029671	2/04/2025	Daniel Genders	Refund Rates Credit Balance	246.86
029672	2/04/2025	J Oliver	Refund Rates Credit Balance	272.46
029673	2/04/2025	Giddens Realty	Refund of Credit Balance	1,479.00
029674	2/04/2025	Elizabeth Abisola Eleshinnla	Cancellation AFAC Fees	49.50
029675	2/04/2025	Natasha Smart	Sporting Recreation and Development Donation	350.00
029676	2/04/2025	Nizzy Bathia	Refund AFAC Fees Charged	371.00
029677	2/04/2025	Sumit Sharma	Cancellation AFAC Fees	66.00
029678	4/04/2025	Alinta Gas	Gas Charges	474.65
029679	4/04/2025	Armadale Community Family Centre	AEDC Vera and Friends van	910.25
029680	4/04/2025	J Blackwood & Son Pty Ltd	PPE Equipment	88.00
029681	4/04/2025	Australian Services Union	Australian Services Union Payroll Deductions	518.00
029682	4/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	52,516.70
029683	4/04/2025	Browns Sweeping	Sweeping Services - Various Locations	23,676.40
029684	4/04/2025	Child Support Agency	Child Support Deduction Payroll Deductions	1,622.62
029685	4/04/2025	City of Armadale-Social Club	Social Club (employee) Payroll Deductions	345.00
029686	4/04/2025	LGRCEU	LGRCEU Payroll Deductions	427.62
029687	4/04/2025	Murdoch University	Murdoch Careers Fair	220.00
029688	4/04/2025	Roleystone Courier	Advertising	850.00
029689	4/04/2025	Synergy Energy	Electricity Charges	5,781.93
029690	4/04/2025	Work Clobber	PPE Equipment	306.00
029691	4/04/2025	Hello World	Conference Airfare/Accommodation	1,363.00
029692	4/04/2025	Sports Turf Technology Pty Ltd	COA GWL Licences	440.00
029693	4/04/2025	Cr Ruth Butterfield	Councillors Allowances	38,083.25
029694	4/04/2025	Cecil Andrews College	AEDC- Letterbox Drop Community Play	500.00
029695	4/04/2025	Urban Development Inst of Australia	Consultancy Services	216.00
029696	4/04/2025	JB HIFI Group Pty Ltd (Armadale)	Computer Equipment - Leases	6,911.13
029697	4/04/2025	Kleenit Pty Ltd	Remove Graffiti Various Locations	1,358.50
029698	4/04/2025	ID Consulting Pty Ltd	Consultancy Services	1,000.00
029699	4/04/2025	Blueprint Homes (WA) Pty Ltd	Refund Security Deposit	400.00
029700	4/04/2025	Dale Alcock Homes Pty Ltd	Refund Security Deposit	400.00
029701	4/04/2025	Wren Oil	Oil Waste Removal Landfill Site	143.00

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
029702	4/04/2025	BGC Residential Pty Ltd	Refund Security Deposit	1,600.00
029703	4/04/2025	TJ Depiazzi & Sons	Softfall Stock - Various Playgrounds	3,588.75
029704	4/04/2025	Cr Caroline Wielinga	Councillors Allowances	9,660.85
029705	4/04/2025	Sonic HealthPlus	Preplacement Medicals	2,804.73
029706	4/04/2025	Greenfield Gardening	Landscaping Services - Landfill	8,140.85
029707	4/04/2025	Cr Kerry Busby	Councillors Allowances	9,617.01
029708	4/04/2025	Planning Institute of Australia	Meetings/Conferences	2,335.00
029709	4/04/2025	Big W	Library Resources	556.00
029710	4/04/2025	Vorgee Pty Ltd	Retail Items - AFAC Kiosk	4,287.25
029711	4/04/2025	Budget Rent a Car	Hire of Equipment	1,334.96
029712	4/04/2025	Paperbark Technologies Pty Ltd	Consultancy Services	3,080.00
029713	4/04/2025	Alsco Pty Ltd	Sanitary Services - Various Locations	44.48
029714	4/04/2025	E Fire & Safety	Pump Log Book	132.00
029715	4/04/2025	Downings Electrical Service	Electical Services - Bryan Gell Reserve	2,776.40
029716	4/04/2025	Cr Michelle Silver	Councillors Allowances	9,648.18
029717	4/04/2025	Pure Homes Pty Ltd	Refund Security Deposit	800.00
029718	4/04/2025	Hi Tech Security WA Pty Ltd	Security Services/Monitoring - Various Sites	418.00
029719	4/04/2025	Cr Gary Smith	Councillors Allowances	9,541.81
029720	4/04/2025	LD&D Australia Pty Limited	Refreshments	116.58
029721	4/04/2025	NewGround Water Services	Vortex Supply Gwynne Park	11,000.00
029722	4/04/2025	Spectur Limited	Security Services/Monitoring - Various Sites	90.75
029723	4/04/2025	Run Energy Pty Limited	Gas & Flare Maintenance Landfill Site	752.95
029724	4/04/2025	Cr Shanavas Peter	Councillors Allowances	9,565.14
029725	4/04/2025	Punrak Tree Farm	BEWG Grant Reimbursement	488.13
029726	4/04/2025	Mega Vision Australia Pty Ltd	Movies in March Event Fees	6,127.42
029727	4/04/2025	Professional Search Group Pty Ltd	Hire of Temporary Staff	11,075.22
029728	4/04/2025	Penske Australia	Parts - Various Plant	817.23
029729	4/04/2025	Cr John Keogh	Councillors Allowances	15,726.79
029730	4/04/2025	Cr Michael Hancock	Councillors Allowances	9,752.32
029731	4/04/2025	Cr Paul Hetherington	Councillors Allowances	9,600.37
029732	4/04/2025	Cr Scott Mosey	Councillors Allowances	9,612.47
029733	4/04/2025	Cr Sartaj Virk	Councillors Allowances	9,684.64
029734	4/04/2025	Cr Keyur Kamdar	Councillors Allowances	9,632.47
029735	4/04/2025	Ideal Homes Pty Ltd	Refund Security Deposit	400.00
029736	4/04/2025	GFG Temp Assist	Hire of Temporary Staff	14,636.16
029737	4/04/2025	Kamal's Quarter Paella Pty Ltd	Catering	3,432.00
029738	4/04/2025	Subway Armadale Central	Catering	80.25
029739	4/04/2025	Western Irrigation Pty Ltd	Repairs & Maintenance - Other	539.06
029740	4/04/2025	Examiner Newspapers (WA)	Advertising	1,089.00
029741	4/04/2025	Fennessy Recruitment Pty Ltd	Hire of Temporary Staff	5,085.30
029742	4/04/2025	Advanced Spatial Technologies Pty Ltd	Subscription Fees	5,879.50
029743	4/04/2025	ABN Residential WA Pty Ltd	Refund Security Deposit	1,600.00
029744	4/04/2025	Irrigation Australia Limited	Irrigation Australia Membership	858.00
029745	4/04/2025	Precision Safety Pty Ltd	Gas Testers Calibration	660.00
029746	4/04/2025	JJCT Packaging Pty Ltd	Payroll Deductions	13,246.76
029747	4/04/2025	Perth Bouncy Castle Hire	Event Costs	1,346.73
029748	4/04/2025	Australian HVAC Services	Airconditioning Services	4,037.00
029749	4/04/2025	Cr Sarah Stoneham	Councillors Allowances	9,517.75
029750	4/04/2025	Cr Jiby Joy	Councillors Allowances	9,517.75

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

Trans #	Date	Payee	Description	Amount
029751	4/04/2025	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	4,988.78
029752	4/04/2025	BBC Digital Perth	Photocopier Usage	55.00
029753	4/04/2025	Easisalary Pty Ltd	Payroll Deductions	642.41
029754	4/04/2025	Geraldine Gustavino	Canvas for Community Exhibition	3,120.00
029755	4/04/2025	Services Australia - Centrelink	Centrelink Garnishee Staff Wages	303.57
029756	4/04/2025	Insight Urbanism Pty Ltd	Meetings/Conferences	544.50
029757	4/04/2025	Ecoleaf Landscaping Pty Ltd	Landscaping Services- Harrisdale	1,892.00
029758	4/04/2025	Evolve Talent Pty Ltd	Parks/Garden Labourer	2,056.25
029759	4/04/2025	CK Maloney Surveying Pty Ltd	Surveying Services	7,590.00
029760	4/04/2025	Access Institute	Surveyor Webinar	396.00
029761	4/04/2025	Cathryn Hewitt	Expenses Reimbursement	14.33
029762	4/04/2025	Samuel Chaney	Expenses Reimbursement	67.00
029763	4/04/2025	Sheree Squillace	Sporting Recreation and Development Donation	700.00
029764	4/04/2025	Stephen Fox	Sporting Recreation and Development Donation	350.00
029765	4/04/2025	Stephanie Haug	Sporting Recreation and Development Donation	350.00
029766	4/04/2025	Brylee De Vires-Turned	Cancellation AFAC Fees	16.50
029767	4/04/2025	I P Pino & M A Pino	Refund Rates Credit Balance	160.15
029768	4/04/2025	Victor Allen Ladhams	Refund Rates Credit Balance	94.22
029769	4/04/2025	Open Corp Property Management	Refund Rates Credit Balance	1,004.01
029770	9/04/2025	Alinta Gas	Gas Charges	926.40
029771	9/04/2025	Armadale Lock & Key Service	Padlocks/Keys Cut - John Dunn	132.00
029772	9/04/2025	Armadale Newsagency	Newspapers Armadale Library	757.53
029773	9/04/2025	AIBS (WA Chapter)	Staff Training	264.00
029774	9/04/2025	Australian Institute of Management (AIM)	Staff Training	1,717.00
029775	9/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	2,468.40
029776	9/04/2025	BP Australia Pty Ltd	Fuels & Oils - Landfill	35,648.32
029777	9/04/2025	Browns Sweeping	Sweeping Services - Various Locations	1,496.00
029778	9/04/2025	Landgate	GRV Valuations G2024/25	16,070.45
029779	9/04/2025	Dept Of Mines, Industry Regulation And Safety	BSL Levy Collected	89,633.85
029780	9/04/2025	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	2,505.62
029781	9/04/2025	Veolia Recycling and Recovery Pty Ltd	Recycling Collections Various Locations	245,484.63
029782	9/04/2025	Target Towing Service	Towing Charges	165.00
029783	9/04/2025	Telstra	Telephone Charges	30.00
029784	9/04/2025	Water Corporation	Water Usage Charges	11,869.17
029785	9/04/2025	Westbooks	Library Resources	2,185.75
029786	9/04/2025	Synergy Energy	Electricity Charges	1,013.95
029787	9/04/2025	Work Clobber	PPE Equipment	134.10
029788	9/04/2025	Dept of Water & Environment Regulation-Waste Management	Landfill Licence Fee (Amended)	4,352.00
029789	9/04/2025	Bladon WA	6ft Polyester Stretch Fitted Tablecloths	1,590.60
029790	9/04/2025	Office Line	Office Furniture	3,039.30
029791	9/04/2025	Hello World	Conference Airfare/Accommodation	544.00
029792	9/04/2025	St John Ambulance WA Ltd	Staff Training	1,159.95
029793	9/04/2025	Repco Auto Parts	Parts - Parks Minor Equipment	74.65
029794	9/04/2025	Onhold Magic Pty Ltd	Messages on Hold Fees	110.00
029795	9/04/2025	Tourism Council WA Limited	Renewal - Membership - 2024-2025	110.00
029796	9/04/2025	Blueprint Homes (WA) Pty Ltd	Refund Security Deposit	2,000.00
029797	9/04/2025	Dale Alcock Homes Pty Ltd	Refund Security Deposit	800.00
029798	9/04/2025	Boffins Bookshop Pty Ltd	WA Plant Names book	55.65
029799	9/04/2025	Dept of Premier and Cabinet	2024/2025 UV TO GRV Gazetall	95.94



## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
029800	9/04/2025	Elliotts Filtration	Iron Filtration Servicing 24/25 RFQ	2,315.50
029801	9/04/2025	Fulton Hogan Industries Pty Ltd	EZ Street Pothole mix	4,330.15
029802	9/04/2025	Affordable Living Homes	Refund Security Deposit	800.00
029803	9/04/2025	JWH Group Pty Ltd - Residential Building	Refund Security Deposit	2,000.00
029804	9/04/2025	Apple Pty Ltd	Computer Equipment - Leases	2,514.60
029805	9/04/2025	Lime & Ice	Entertainment Citizenship Ceremony	300.00
029806	9/04/2025	Smart Colour Signs	Sanctuary Lake Banner Frame	3,890.70
029807	9/04/2025	Koori Kids Pty Ltd	NAIDOC School Initiatives	500.00
029808	9/04/2025	Carlisle Events Hire Pty Ltd	AFAC Carnival Equipment	2,486.00
029809	9/04/2025	Budget Rent a Car	Hire of Equipment	1,334.96
029810	9/04/2025	Aveling Training & Consulting	Staff Training	1,089.00
029811	9/04/2025	Bisht Pty Ltd	Newspapers Seville Grove Library	95.00
029812	9/04/2025	7 to 1 Photography	Let's Chill Armadale Youth Event	550.00
029813	9/04/2025	Great Lakes Community Resources Inc	Mattress Collection	733.20
029814	9/04/2025	Paramount Electrical Services	Electrical Services	370.71
029815	9/04/2025	Pure Homes Pty Ltd	Refund Security Deposit	1,200.00
029816	9/04/2025	JB Hi-Fi-Commercial	Computer Equipment	231.62
029817	9/04/2025	Quicklee Express Transport & Distribution Pty Ltd	Courier Services	553.30
029818	9/04/2025	Bug Busters Pty Ltd	Pest Control Treatments	253.00
029819	9/04/2025	Oracle CMS	Consultancy Services	2,242.89
029820	9/04/2025	LD&D Australia Pty Limited	Refreshments	606.42
029821	9/04/2025	Spectur Limited	Security Services/Monitoring - Various Sites	7,734.10
029822	9/04/2025	Kukri Australia Pty Ltd	Creche Polos AFAC	1,023.00
029823	9/04/2025	Slimline Warehouse Display Shop	Brochure Rack - Admin Building	191.34
029824	9/04/2025	Belvista Properties	Rent/Outgoings Kelmscott Library	24,788.83
029825	9/04/2025	AAC Wristbands Australia Pty Ltd	Wristbands - AFAC	1,819.61
029826	9/04/2025	Diverseco Pty Ltd	Load cells installation and commission	2,950.20
029827	9/04/2025	Katherine John Entertainment (KJE)	Let's Chill Armadale Youth Event 2025	2,200.00
029828	9/04/2025	ATF The Booth and Bourgeot Trust	Repairs to hook lift bins	2,673.00
029829	9/04/2025	QTM Pty Ltd	Hire of Traffic Controllers	2,605.60
029830	9/04/2025	Agrimate	Chainmesh Fencing - Roleystone Theatre	1,969.00
029831	9/04/2025	Surun Services Pty Ltd	Morgan Park Project - Sports Lighting Up & Gwynn Tennis Lighting Upgrade	19,228.00
029832	9/04/2025	Southern Cross Protection Pty Ltd	Security Services/Monitoring - Various Sites	663.30
029833	9/04/2025	Kylee Daye	Expenses Reimbursement	14.00
029834	9/04/2025	MDM Entertainment Pty Ltd	Library Resources	1,045.23
029835	9/04/2025	Barrelhouse Saloon and Eatery Armadale	MAG Catering - 31 March 2025	375.00
029836	9/04/2025	ATO PAYG	Tax Deductions Payroll	452,153.00
029837	9/04/2025	Payroll Edge Consulting	Payroll Edge	10,230.00
029838	9/04/2025	HWL Ebsworth Lawyers	Legal Services	4,776.75
029839	9/04/2025	R Maritanu	Expenses Reimbursement	83.81
029840	9/04/2025	Armadale Liquor Pty Ltd	Refreshments	261.98
029841	9/04/2025	CHG-Meridian Australia Pty Limited	AFAC Equipment Leases	5,083.62
029842	9/04/2025	Armadale Education Support Centre	Nutrition in School fund	300.00
029843	9/04/2025	A C Tanner	Let's Chill Armadale Youth Event 2025	600.00
029844	9/04/2025	The Pink Cafe (Kelmscott)	Catering for Training	484.00
029845	9/04/2025	Go Doors Pty Ltd	Service of 2 Automatic sliding doors	275.00
029846	9/04/2025	Sandy Taylor Digital Marketing	Website Maintenance	330.00
029847	9/04/2025	Seven Sins Perth Hills	MAA - OAN catering	3,300.00
029848	9/04/2025	Dell Financial Services Pty Ltd	Computer Equipment - Leases	36,747.15

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
029849	9/04/2025	Lauren Jayne Tilly	Expense Reimbursement	137.75
029850	9/04/2025	ChoiceOne Pty Ltd	Hire of Temporary Staff	5,685.74
029851	9/04/2025	NPB Security Australia Pty Ltd	Let's Chill Armadale Youth Event 2025	1,561.36
029852	9/04/2025	Freeway Water Cartage Pty Ltd	Refreshments	330.00
029853	9/04/2025	Simply Perthfect	Social Media Management	1,735.00
029854	9/04/2025	Graphic Art Mart	Avery V-4000-101 EA RS White Reflective	470.15
029855	9/04/2025	Finite Group APAC Pty Ltd	Hire of Temporary Staff	5,827.03
029856	9/04/2025	AMW (Audit) Pty Ltd	Audit - Riverbank Grant Acquittals	577.50
029857	9/04/2025	ABN Residential WA Pty Ltd	Refund Security Deposit	800.00
029858	9/04/2025	Access Without Barriers Pty Ltd	Refund Security Deposit	800.00
029859	9/04/2025	Supa Group Discretionary Trust	Weed Control	3,197.70
029860	9/04/2025	Treeswest Australia Pty Ltd	Tree Assessments	1,540.00
029861	9/04/2025	R & R Engineer Consultants Pty Ltd	Consultancy Services	7,678.00
029862	9/04/2025	Source Business Partners Pty Ltd	Consultancy Services	8,218.65
029863	9/04/2025	Trav & Co Building and Maintenance Pty Ltd	AFAC - Reactive door maintenance	566.50
029864	9/04/2025	T C Waste (WA) Pty Ltd	Waste Verge Collections Zone 10	77,506.00
029865	9/04/2025	AMS Technology Group Pty Ltd	AFAC - Reactive HVAC maintenance	693.00
029866	9/04/2025	Kwinana WTE Project Co Pty Ltd	Waste Disposal - Landfill	173,892.97
029867	9/04/2025	Sanpoint Pty Ltd	Mowing Services - Various Locations	8,394.34
029868	9/04/2025	RocknRubble Solutions Pty Ltd	Clean Concrete Mix	6,270.00
029869	9/04/2025	Antecedent Australia Pty Ltd	Assorted Indigenous Souvenir Items	137.62
029870	9/04/2025	PBSK Management trading as Bamboozled Quizmasters	AAF - Quiz Night	609.00
029871	9/04/2025	Picnic Insights Pty Ltd	Let's Chill Armadale Youth Event 2025	690.00
029872	9/04/2025	Lewis, Timothy Cameron	Brochure Design	800.00
029873	9/04/2025	Champion Ways Pty Ltd	Her Champion Wellness Program	12,375.00
029874	9/04/2025	Creative Slate Media Pty Ltd	Her Champion 5 week filming	12,298.00
029875	9/04/2025	Jacqueline Kruger	Refund Rates Credit Balance	70.53
029876	9/04/2025	Monica Henry	Sporting Recreation and Development Donation	150.00
029877	9/04/2025	Ruramayi Malaba	Sporting Recreation and Development Donation	350.00
029878	9/04/2025	Rental Management Australia	Refund Rates Credit Balance	625.48
029879	9/04/2025	B D Lourie	Refund Pensioner Concession	145.87
029880	9/04/2025	B A Horne	Refund Rates Credit Balance	55.28
029881	9/04/2025	LJ Hooker Harrisdale	Refund Rates Credit Balance	999.84
029882	11/04/2025	Alinta Gas	Gas Charges	218.35
029883	11/04/2025	Armadale Lock & Key Service	Padlocks/Keys Cut - John Dunn	1,274.00
029884	11/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	45,813.35
029885	11/04/2025	BOC Gases Australia Limited	AFAC - Medical Oxygen	94.15
029886	11/04/2025	Browns Sweeping	Sweeping Services - Various Locations	22,757.90
029887	11/04/2025	Galvins Plumbing Plus	2 x baby change tables (KB300-01)	823.98
029888	11/04/2025	Heavy Automatics WA Pty Ltd	208L Transynd and filters.	3,346.81
029889	11/04/2025	Noise & Vibration Measurement Systems	Licensing - Subscription	214.50
029890	11/04/2025	Stewart & Heaton Clothing Co Pty Ltd	PPE Equipment	31.02
029891	11/04/2025	Telstra	Telephone Charges	37,902.37
029892	11/04/2025	WALGA	2024 WALGA Conference	1,309.00
029893	11/04/2025	Water Corporation	Water Usage Charges	1,382.66
029894	11/04/2025	Synergy Energy	Electricity Charges	4,237.43
029895	11/04/2025	Waste Management Assoc of Australia	Staff Training	200.00
029896	11/04/2025	Serpentine Spring Water	Refreshments	128.00
029897	11/04/2025	Kleenit Pty Ltd	Remove Graffiti Various Locations	2,796.31

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
029898	11/04/2025	Wren Oil	Oil Waste Removal Landfill Site	297.00
029899	11/04/2025	Waterlogic Australia Pty Ltd	Refreshments	953.23
029900	11/04/2025	Commercial Aquatics Australia	Parts - AFAC	242.00
029901	11/04/2025	Beacon Equipment	Parts/Repairs - Plant & Machinery	605.80
029902	11/04/2025	The Information Management Group Pty Ltd	Digitisation of Records	3,500.13
029903	11/04/2025	Frontline Fire & Rescue Equipment	PPE Equipment	5,351.70
029904	11/04/2025	E Fire & Safety	Hydrant Flow testing - John Dunn	1,171.50
029905	11/04/2025	Paramount Electrical Services	Electrical Services	11,992.27
029906	11/04/2025	Hi Tech Security WA Pty Ltd	Security Services/Monitoring - Various Sites	9,207.17
029907	11/04/2025	Freedom Fairies Pty Ltd	AEDC- Face Painter Community Play 3	445.50
029908	11/04/2025	LD&D Australia Pty Limited	Refreshments	116.58
029909	11/04/2025	NewGround Water Services	Karragullen oval – Bore 1 and 2, Karragullen	9,878.99
029910	11/04/2025	Technogym Australia Pty Ltd	Health Club Teambeats Training	1,980.00
029911	11/04/2025	Rentokil Initial Pty Ltd	AFAC - Scheduled sanitary services	1,708.39
029912	11/04/2025	Botanical Fusion	MAA - Floral installation	325.00
029913	11/04/2025	Professional Cabling Services	Data/Cabling Works - AFAC	6,886.00
029914	11/04/2025	Aussie Broadband Pty Ltd	NBN Services Multiple Armadale locations	700.70
029915	11/04/2025	Southern Cross Protection Pty Ltd	Security Services/Monitoring - Various Sites	6,434.20
029916	11/04/2025	Penske Australia	Parts - Various Plant	67.74
029917	11/04/2025	Miracle Recreation Equipment	Moraba Park replacement swing parts	561.00
029918	11/04/2025	Dell Financial Services Pty Ltd	Computer Equipment - Leases	3,250.69
029919	11/04/2025	Classic Hire	Hire of Equipment	169.40
029920	11/04/2025	Examiner Newspapers (WA)	Advertising	1,089.00
029921	11/04/2025	Fennessy Recruitment Pty Ltd	Hire of Temporary Staff	4,068.24
029922	11/04/2025	Betteraim Pty Ltd	Consultancy Services	10,020.44
029923	11/04/2025	Consultas Pty Ltd	Consultancy Services	4,578.75
029924	11/04/2025	(A)POD Pty Ltd	Consultancy Services	11,156.01
029925	11/04/2025	Wash Work Canning Vale Pty Ltd	Wash Garbage Truck - AK16063	1,920.00
029926	11/04/2025	Proline WA Pty Ltd	Asbestos Removal Services	1,738.00
029927	11/04/2025	Cleanaway Co Pty Ltd	Removal of IBC's empty oil containers	2,645.39
029928	11/04/2025	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	6,221.22
029929	11/04/2025	The Jessen Group Pty Ltd	Ipad Security Stands	351.53
029930	11/04/2025	Crayon Australia Pty Ltd	Power BI Pro Sub User	3,775.99
029931	11/04/2025	Aaron Beales	Expenses Reimbursement	175.00
029932	11/04/2025	Cabcharge Payments Pty Ltd	Taxi Services	70.69
029933	11/04/2025	C & K Hannibal Pty Ltd	Hire of Excavator - Morgan Park Playground	286.00
029934	11/04/2025	Perth Mattress & Furniture Recycling Company	Mattress Collections Illegal Dumping	6,699.00
029935	11/04/2025	Michelle Anne Davies	BEWG Grant Reimbursement	334.85
029936	11/04/2025	Karly Plummer	Expenses Reimbursement	40.80
029937	11/04/2025	RELX Trading Australia Pty Limited	LexisNexis 12 Month Subscription	9,799.99
029938	11/04/2025	Evolve Talent Pty Ltd	Parks/Garden Labourer	2,026.01
029939	11/04/2025	Cloudifi Pty Ltd	Meraki Enterprise Licence/Support	21,291.60
029940	11/04/2025	Naomi Jory	Expenses Reimbursement	67.16
029941	11/04/2025	P A Toohey & D L Toohey	Refund Rates Credit Balance	199.00
029942	11/04/2025	Mala Ganesh Iyer	Refund Rates Credit Balance	342.64
029943	11/04/2025	Sam Perkins	Sporting Recreation and Development Donation	250.00
029944	11/04/2025	Alfy Biju	Sporting Recreation and Development Donation	250.00
029945	11/04/2025	Scott Tomlin	Sporting Recreation and Development Donation	350.00
029946	11/04/2025	Dedicated Property Management T/A	Refund Rates Credit Balance	618.08

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
029947	11/04/2025	A Kappen & N R Joseph	Refund Rates Credit Balance	75.46
029948	17/04/2025	Alinta Gas	Gas Charges	370.60
029949	17/04/2025	Armadale Mower World	Parts - Parks Minor Equipment	4,026.00
029950	17/04/2025	Australian Services Union	Australian Services Union Payroll Deductions	516.00
029951	17/04/2025	Baileys Fertilisers	Fertiliser Application - Various Reserves	2,098.80
029952	17/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	19,066.85
029953	17/04/2025	BOC Gases Australia Limited	AFAC - Medical Oxygen	90.48
029954	17/04/2025	Brook Marsh Pty Ltd	Consultancy Services	1,540.00
029955	17/04/2025	Browns Sweeping	Sweeping Services - Various Locations	16,003.90
029956	17/04/2025	Child Support Agency	Child Support Deduction Payroll Deductions	1,913.95
029957	17/04/2025	City of Armadale-Social Club	Social Club (employee) Payroll Deductions	348.00
029958	17/04/2025	Landgate	GRV Valuations G2024/25	252.80
029959	17/04/2025	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	2,572.89
029960	17/04/2025	LGRCEU	LGRCEU Payroll Deductions	427.62
029961	17/04/2025	Ambius	Hire of Plants Champion Centre	813.42
029962	17/04/2025	Smoke And Mirrors Audio Visual	Hire of Equipment	5,161.00
029963	17/04/2025	Shenton Enterprises Pty Ltd	AFAC - Program Pool cleaner service	889.65
029964	17/04/2025	Daimler Trucks Perth	Fleet Repairs	745.24
029965	17/04/2025	Sportsworld of WA	Retail Supplies	335.50
029966	17/04/2025	Stewart & Heaton Clothing Co Pty Ltd	PPE Equipment	937.98
029967	17/04/2025	Telstra	Telephone Charges	6,753.16
029968	17/04/2025	Water Corporation	Water Usage Charges	11,285.99
029969	17/04/2025	Synergy Energy	Electricity Charges	228,326.32
029970	17/04/2025	Dept of Water & Environment Regulation-Waste Management	Landfill Levy	585,367.66
029971	17/04/2025	Gecko Contracting Turf & Landscaping	Landscaping Services	22,925.10
029972	17/04/2025	Parks & Leisure Australia	Webinar: The Future of Outdoor Parks	66.00
029973	17/04/2025	Office Line	Office Furniture	21,553.40
029974	17/04/2025	E & MJ Rosher Pty Ltd	Parts/Repairs - Plant & Machinery	2,528.00
029975	17/04/2025	Kelyn Training Services	Staff Training	620.00
029976	17/04/2025	Officeworks Business Direct	Stationery	345.90
029977	17/04/2025	Sports Turf Technology Pty Ltd	Wirra Willa Garden Works	610.50
029978	17/04/2025	Serpentine Spring Water	Refreshments	47.50
029979	17/04/2025	Reece Pty Ltd	John Dunn Drink Fountain	1,335.13
029980	17/04/2025	Herron Todd White (WA) Pty Ltd	Consultancy Services	3,080.00
029981	17/04/2025	Kleenit Pty Ltd	Remove Graffiti Various Locations	1,401.40
029982	17/04/2025	Hot Cotton	Safety Equipment	1,065.90
029983	17/04/2025	J-Corp Pty Ltd - Homestart	Refund Security Deposit	800.00
029984	17/04/2025	BGC Residential Pty Ltd	Refund Security Deposit	400.00
029985	17/04/2025	Valvoline (Australia)	Workshop Supplies - Fleet	6,698.40
029986	17/04/2025	Ricoh Australia Pty Ltd	Photocopier/Printer Usage	19,397.40
029987	17/04/2025	Elliotts Filtration	Iron Filtration Servicing 24/25 RFQ	466.13
029988	17/04/2025	Affordable Living Homes	Refund Security Deposit	400.00
029989	17/04/2025	Kelmscott Primary School P & C Assoc	Nutrition in School fund	300.00
029990	17/04/2025	Superior Pak Pty Ltd	Parts/Repairs - Plant & Machinery	13,561.57
029991	17/04/2025	Public Libraries WA Inc	Staff Training	214.25
029992	17/04/2025	Commercial Aquatics Australia	Parts - AFAC	544.50
029993	17/04/2025	Apple Pty Ltd	Computer Equipment - Leases	2,514.60
029994	17/04/2025	Beacon Equipment	Parts/Repairs - Plant & Machinery	719.00
029995	17/04/2025	Greenfield Gardening	Landscaping Services - Landfill	4,756.47

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Trans #	Date	Payee	Description	Amount
029996	17/04/2025	Big W	Catering Various Events/Meetings	415.44
029997	17/04/2025	Vorgee Pty Ltd	Retail Items - AFAC Kiosk	6,691.30
029998	17/04/2025	Acurix Networks Pty Ltd	Public WIFI Access Various Sites	5,266.65
029999	17/04/2025	Reva Commercial Pty Ltd	Armadale Bowling Club - Alfresco repairs	6,215.01
030000	17/04/2025	Dowsing Concrete	Construction of Concrete Footpath & Works	76,589.12
030001	17/04/2025	Mother Earth Gardening & Landscaping	Landscaping Services	4,312.00
030002	17/04/2025	Heritage FM Incorporated	Lets Connect Armadale Broadcast	935.00
030003	17/04/2025	The Information Management Group Pty Ltd	Digitisation of Records	1,620.47
030004	17/04/2025	Paperbark Technologies Pty Ltd	Consultancy Services	46,965.60
030005	17/04/2025	EOS Electrical	Repairs - Street Lighting City Owned	6,567.88
030006	17/04/2025	Kelmscott Agricultural Society Inc	MIM - Sausage Sizzle Consumables	140.76
030007	17/04/2025	PRF Industries Pty Ltd	MIM - Electrical Compliance	506.83
030008	17/04/2025	E Fire & Safety	Evacuation diagrams- Armadale Arena	863.50
030009	17/04/2025	Capital Recycling	Street Sweeping Various Sites	6,777.69
030010	17/04/2025	Downings Electrical Service	Electical Services - Cross Park Roleystone	15,951.25
030011	17/04/2025	Wow Group (WA) Pty Ltd	Refund Security Deposit	800.00
030012	17/04/2025	7 to 1 Photography	Branding & Content Photography	1,100.00
030013	17/04/2025	Central Regional TAFE	Staff Training	997.86
030014	17/04/2025	Scavenger Supplies	PPE Equipment	234.08
030015	17/04/2025	Paramount Electrical Services	Electrical Services	75,110.59
030016	17/04/2025	SEISMA Pty Ltd	Program Manager Fees	28,548.44
030017	17/04/2025	Pure Homes Pty Ltd	Refund Security Deposit	2,000.00
030018	17/04/2025	Hi Tech Security WA Pty Ltd	Security Services/Monitoring - Various Sites	3,714.70
030019	17/04/2025	Bug Busters Pty Ltd	Pest Control Treatments	165.00
030020	17/04/2025	Prime Projects Construction Pty Ltd	Refund Security Deposit	1,200.00
030021	17/04/2025	LD&D Australia Pty Limited	Refreshments	116.58
030022	17/04/2025	NewGround Water Services	Karragullen oval – Bore 1 and 2, Karragullen	2,024.00
030023	17/04/2025	Run Energy Pty Limited	Gas & Flare Maintenance Landfill Site	2,678.58
030024	17/04/2025	West Tip Waste Control Pty Ltd	General Waste Collections	74,621.36
030025	17/04/2025	Love Letters	MAA - OAN theming	117.00
030026	17/04/2025	Wildflower Society of WA Inc	Plenary Guest Speaker: Bronwen Keighery	220.00
030027	17/04/2025	The Calapai Family Trust	GPS Expenses Various Plant	1,597.20
030028	17/04/2025	District Refrigeration & Airconditioning Pty Ltd	Degas Fridges/ Air conditioners - Landfill Sites	1,072.50
030029	17/04/2025	Diverseco Pty Ltd	Weighbridge calibration	5,282.09
030030	17/04/2025	Remondis Australia Pty Ltd	Cardboard collection	2,456.39
030031	17/04/2025	Aussie Broadband Pty Ltd	NBN Services Multiple Armadale locations	500.00
030032	17/04/2025	The Trustee for Rise Now Trust	Catering Various Events/Meetings	10,804.20
030033	17/04/2025	Brajovich Demolition & Salvage (WA) Pty Ltd	Demolition Works	44,165.00
030034	17/04/2025	Task Exchange Pty Ltd	LG Hub Cloud Package Renewal	14,020.66
030035	17/04/2025	Rayan Foods Pty Ltd	Catering Various Events/Meetings	150.70
030036	17/04/2025	J Abbiss	Expenses Reimbursement	774.40
030037	17/04/2025	Agrimate	Chainmesh Fencing - Roleystone Theatre	16,500.00
030038	17/04/2025	BCE Surveying Pty Ltd	Surveying Services	2,145.00
030039	17/04/2025	Tocojapa Pty Ltd	Parts/Repairs - Plant & Machinery	122.82
030040	17/04/2025	MDM Entertainment Pty Ltd	Library Resources	879.84
030041	17/04/2025	Landcare Weed Control	Roleypools weed control	9,506.75
030042	17/04/2025	Trent W Costello	Quantity Surveying Services	990.00
030043	17/04/2025	S Wilkins	Expenses Reimbursement	14.35
030044	17/04/2025	Total Green Recycling	eWaste Recycling Landfill Site	4,651.93

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
030045	17/04/2025	M Hurlston	The Sound Guy Lets Connect Expo	710.00
030046	17/04/2025	Andantino Pty Ltd T/A Outdoor World	Refund Security Deposit	400.00
030047	17/04/2025	The Pink Cafe (Kelmscott)	Catering Various Events/Meetings	740.00
030048	17/04/2025	Ideal Homes Pty Ltd	Refund Security Deposit	400.00
030049	17/04/2025	Moray and Agnew	Legal Services	495.00
030050	17/04/2025	Martins Environmental Services Pty Ltd	Verge Maintenance Roleystone	16,632.00
030051	17/04/2025	GFG Temp Assist	Hire of Temporary Staff	21,190.40
030052	17/04/2025	Miracle Recreation Equipment	Memorial Park Replacements	5,173.30
030053	17/04/2025	Pinnacle Safety and Training	Staff Training	250.00
030054	17/04/2025	Dell Financial Services Pty Ltd	Computer Equipment - Leases	2,067.42
030055	17/04/2025	Subway Armadale Central	Catering	177.60
030056	17/04/2025	Harvey Norman AV/IT Armadale - Sandtye Pty Ltd	White Goods - Armadale Hall	530.00
030057	17/04/2025	WA Flags and Banners Yatindra Godbole	Dogs Day Out Medium Feather Flags, Range	1,232.00
030058	17/04/2025	Veraison WA Pty Ltd	Life Styles Inventory Coaching Program	3,742.20
030059	17/04/2025	ChoiceOne Pty Ltd	Hire of Temporary Staff	8,900.80
030060	17/04/2025	ABN Residential WA Pty Ltd	Refund Security Deposit	400.00
030061	17/04/2025	Classic Hire	Hire of Equipment	1,685.20
030062	17/04/2025	KVS (WA) Pty Ltd	Fencing Repairs	4,290.00
030063	17/04/2025	Marketforce Pty Ltd	Video Production and Advertising Fees	39,600.00
030064	17/04/2025	Examiner Newspapers (WA)	Advertising	1,694.00
030065	17/04/2025	Advanced Spatial Technologies Pty Ltd	Subscription Fees	1,927.31
030066	17/04/2025	Jesson Flowers	Sympathy Flowers	70.00
030067	17/04/2025	Centre For Stories	Humans of Armadale 2025 Story collection	4,555.10
030068	17/04/2025	ABN Residential WA Pty Ltd	Refund Security Deposit	1,200.00
030069	17/04/2025	MM IT Consulting (WA) Pty Ltd	Consultancy Services	45,859.00
030070	17/04/2025	Sharon Edwards	Staff Training	150.00
030071	17/04/2025	Willandra Primary School	Nutrition in School fund	300.00
030072	17/04/2025	Treeswest Australia Pty Ltd	Tree Assessments	1,320.00
030073	17/04/2025	Perth Bouncy Castle Hire	MIM - Popcorn Machines Hire	448.34
030074	17/04/2025	CCGOF Pty Ltd	Swim Supplies -Swim Instructor	3,158.89
030075	17/04/2025	Australian HVAC Services	Airconditioning Services	5,853.49
030076	17/04/2025	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	6,884.00
030077	17/04/2025	Joey Icecream Holdings	Staff Training	700.00
030078	17/04/2025	Mindful Emergence	Meditation Hour - December	90.00
030079	17/04/2025	Crayon Australia Pty Ltd	Power BI Pro Sub User	579,059.70
030080	17/04/2025	Coterra Pty Ltd	Ecological Surveys	4,917.00
030081	17/04/2025	Ananda Marga Universal Relief Team Ltd	Mindfulness program	4,700.00
030082	17/04/2025	Source Business Partners Pty Ltd	Consultancy Services	7,748.40
030083	17/04/2025	Rachel Jones	Expenses Reimbursement	40.38
030084	17/04/2025	Easisalary Pty Ltd	Payroll Deductions	642.41
030085	17/04/2025	Metra Australia Pty Ltd	AFAC - RFID Lockers Capex Program	151,250.00
030086	17/04/2025	Autofix Mechanical Repairs	P563 Triton AK16521 Towbar.	1,496.25
030087	17/04/2025	Services Australia - Centrelink	Centrelink Garnishee Staff Wages	312.25
030088	17/04/2025	Mybrand Digital	Staff Training	10,885.00
030089	17/04/2025	Armadale District Bowling Club (Inc)	Community Grants 2024 / 2025 Round 1	1,100.00
030090	17/04/2025	Perth Mattress & Furniture Recycling Company	Booked Mattress Collections	7,616.40
030091	17/04/2025	Sweeney Hire Pty Ltd	Grade and roll landfill roads	28,215.00
030092	17/04/2025	Future Pools	Refund Security Deposit	400.00
030093	17/04/2025	Sanpoint Pty Ltd ATFT Fiore Family Trust	Extra Mowing	5,192.68

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
030094	17/04/2025	PBR Plumbing Pty Ltd	AFAC - Roof maintenance	915.00
030095	17/04/2025	Cornerstone Legal WA Pty Ltd	Legal Services	3,393.50
030096	17/04/2025	Pro AV Solutions WA	AV Upgrade - Council Chambers	10,947.20
030097	17/04/2025	RocknRubble Solutions Pty Ltd	Clean Concrete Mix	4,433.00
030098	17/04/2025	Diversus	Computer Equipment - Leases	94,072.00
030099	17/04/2025	Insurance Smash Repairs	Insurance Excess	1,000.00
030100	17/04/2025	Evolve Talent Pty Ltd	Hire of Temporary Staff	2,056.25
030101	17/04/2025	All4Memories_Booth	Let's Chill Armadale Youth Event 2025	642.00
030102	17/04/2025	Kaizen K9 Pty Ltd	Staff Training	1,650.00
030103	17/04/2025	The Australian Local Government Job Directory Pty Ltd	Local Government Job Board Advertising	3,850.00
030104	17/04/2025	Constructive Building Consultants	Certificate of Design Compliance	4,180.00
030105	17/04/2025	Barra Civil and Fencing	Fencing Repair Works	3,950.60
030106	17/04/2025	The Clarkson Services Trust	Wills and Estate Planning Workshop	150.00
030107	17/04/2025	BD Living Pty Ltd	Refund Security Deposit	800.00
030108	17/04/2025	D J Hands	Refund Rates Credit Balance	62.30
030109	17/04/2025	A J Sarti	Refund Rates Credit Balance	719.61
030110	17/04/2025	W Wibberley & Estate of H M Wibberley	Refund Rates Credit Balance	912.00
030111	17/04/2025	C L Cummins & M N Kelly	Refund Rates Credit Balance	145.33
030112	17/04/2025	B A Dos Reis & J D Costa Ferreira	Refund Rates Credit Balance	203.84
030113	17/04/2025	Ramcorp Enterprises Pty Ltd	Refund Withdrawn Building Application	12,311.95
030114	17/04/2025	James Francis Ryan	Refund Duplicate Hazard Burn	398.00
030115	17/04/2025	Brendan Garry Drewitt	Refund Rates Credit Balance	101.72
030116	17/04/2025	Armadale Fifth Development (WA) Pty Ltd	Release Trust Monies Fencing Bond	7,540.05
030117	17/04/2025	Aegis Property (Aust) Pty Ltd	Refund Rates Credit Balance	142.00
030118	17/04/2025	Aegis Property (Aust) Pty Ltd	Refund Rates Credit Balance	146.08
030119	17/04/2025	ABC Archive Community Access	Digitisation Fee - Local History Project	165.00
030120	17/04/2025	Sam Aoun	Refund Security Bond	200.00
030121	17/04/2025	Salvation Army (New South Whales)	Refund Rates Exemption Approval	3,308.16
030122	17/04/2025	Ayesha Gantini	Sporting Recreation and Development Donation	500.00
030123	24/04/2025	ALS Library Services Pty Ltd	Library Resources	2,786.16
030124	24/04/2025	Armadale Lock & Key Service	Padlocks/Keys Cut - Livorno Park	107.50
030125	24/04/2025	Armadale Kelmscott Self Storage	Storage Unit Rental	170.00
030126	24/04/2025	Aslab Pty Ltd	Consultancy Services	25,223.00
030127	24/04/2025	AIBS (WA Chapter)	Staff Training	154.00
030128	24/04/2025	Baileys Fertilisers	Fertiliser Application - Various Reserves	59,114.43
030129	24/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	33,241.45
030130	24/04/2025	BP Australia Pty Ltd	Fuels & Oils - Depot	26,312.03
030131	24/04/2025	Browns Sweeping	Sweeping Services - Various Locations	6,488.90
030132	24/04/2025	Dept of Local Govt, Sport & Cultural Industries- Sport & Rec	KidSport Refund	500.00
030133	24/04/2025	ERS Australia	Used Filter & Rag Removal	201.30
030134	24/04/2025	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	2,488.81
030135	24/04/2025	Kel Steel Constructions	Gates, Locking Pins	6,016.00
030136	24/04/2025	Ambius	Hire of Plants Champion Centre	1,932.40
030137	24/04/2025	Volunteering WA	Staff Training	181.50
030138	24/04/2025	Water Corporation	Water Usage Charges	29,310.30
030139	24/04/2025	Westbooks	Library Resources	1,801.91
030140	24/04/2025	Synergy Energy	Electricity Charges	26,556.16
030141	24/04/2025	Gecko Contracting Turf & Landscaping	Landscaping Services	43,104.03
030142	24/04/2025	Office Line	Office Furniture	426.80

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
030143	24/04/2025	St John Ambulance WA Ltd	Staff Training	732.60
030144	24/04/2025	Officeworks Business Direct	Stationery	47.23
030145	24/04/2025	Sports Turf Technology Pty Ltd	Consultancy Services	990.00
030146	24/04/2025	Westzone Enterprises Pty Ltd	Armadale Library Monthly Rental & Outgoings	59,122.43
030147	24/04/2025	Oral History Assoc of Australia	1 x attendee for oral history workshop	80.00
030148	24/04/2025	Countrywide Publications	Your Guide to Perth + WA Full Pge Spread	1,600.00
030149	24/04/2025	Oven Sparkle Pty Ltd	Oven Cleans	300.00
030150	24/04/2025	Kleenit Pty Ltd	Remove Graffiti Various Locations	1,197.90
030151	24/04/2025	Wren Oil	Oil Waste Removal Landfill Site	176.00
030152	24/04/2025	SERCUL Inc	Weed Control - Various Locations	8,454.60
030153	24/04/2025	Dept of Premier and Cabinet	Publication - Cat Local Law	2,660.27
030154	24/04/2025	Bamford Consulting Ecologists	Bird Survey Armadale Settlers Common	11,176.00
030155	24/04/2025	Records & Information Management Professionals Australasia	RIMPA Annual Membership	675.00
030156	24/04/2025	Elliotts Filtration	Iron Filtration Servicing 24/25 RFQ	184.26
030157	24/04/2025	Programmed Property Services Pty Ltd	Grounds Maintenance AFAC - December 2024	22,327.33
030158	24/04/2025	Natural Area Management & Services	Living Stream Improvement Works	13,266.00
030159	24/04/2025	Clever Patch Pty Ltd	Craft Supplies Children's Event	542.51
030160	24/04/2025	Commercial Aquatics Australia	Parts - AFAC	4,708.46
030161	24/04/2025	Jandakot Smash Repair Centre	P536 - AK16062. Inv#12989	500.00
030162	24/04/2025	Shop for Shops Pty Ltd	Slatwall for Brochure Room Cut to Size	93.33
030163	24/04/2025	Greenfield Gardening	Landscaping Services - Landfill	5,488.21
030164	24/04/2025	Smart Colour Signs	Change Room Signs	921.80
030165	24/04/2025	P W Sanders	Expenses Reimbursement	84.99
030166	24/04/2025	Height Safety Solutions	Harness inspection / tagging	19,377.60
030167	24/04/2025	Carlisle Events Hire Pty Ltd	AFAC Carnival Equipment	3,588.20
030168	24/04/2025	Vorgee Pty Ltd	Retail Items - AFAC Kiosk	2,205.50
030169	24/04/2025	Perth Expohire & Furniture Group	Lets Connect Expo Perth Expo Stall Hire	6,429.50
030170	24/04/2025	The Information Management Group Pty Ltd	Digitisation of Records	3,974.88
030171	24/04/2025	Paperbark Technologies Pty Ltd	Consultancy Services	19,839.60
030172	24/04/2025	LFA First Response	First Aid Supplies - AFAC	466.03
030173	24/04/2025	Alsco Pty Ltd	Sanitary Services - Various Locations	5,678.01
030174	24/04/2025	Roleybushcare Inc	BEWG Grant Reimbursement	3,254.58
030175	24/04/2025	Bennelongia Pty Ltd	Mosquito Identification March 2025	1,528.07
030176	24/04/2025	Prestige Property Maintenance Pty Ltd	Active Sports Oval Mowing Wks 33 & 34	8,903.40
030177	24/04/2025	E Fire & Safety	Hydrant Flow testing	1,507.00
030178	24/04/2025	Capital Recycling	Street Sweeping Various Sites	5,053.16
030179	24/04/2025	Downings Electrical Service	Electrical Services - Gwynne Park	342.10
030180	24/04/2025	Kennards Hire Pty Ltd	AFAC - LED solar light tower	1,250.00
030181	24/04/2025	Paramount Electrical Services	Electrical Services	2,229.20
030182	24/04/2025	West Power Group Pty Ltd	Service Generator - Depot	434.50
030183	24/04/2025	Hi Tech Security WA Pty Ltd	Security Services/Monitoring - Various Sites	2,226.86
030184	24/04/2025	Freedom Fairies Pty Ltd	AEDC- Face Painter Community Play 2	522.50
030185	24/04/2025	NewGround Water Services	Karragullen oval - Bore 1 and 2, Karragullen	3,239.50
030186	24/04/2025	Forrestdale Primary School P&C Assn Inc	Nutrition in School fund	300.00
030187	24/04/2025	Belvista Properties	Rent/Outgoings Kelmscott Library	24,788.83
030188	24/04/2025	Dushong Art	MAA - Cultural Appropriation Panel fee	440.00
030189	24/04/2025	Nunki Antaresia - Fun Faces Perth	MIM - Face Painting	370.00
030190	24/04/2025	Diverseco Pty Ltd	Load cells installation and commission	19,242.63
030191	24/04/2025	Katherine John Entertainment (KJE)	Event Coordination Fees	11,825.00



## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
030192	24/04/2025	Surjtec Pty Ltd	EBA4860 Guillotine Blade Sharpen	47.30
030193	24/04/2025	Accredit Building Surveying & Construction Services Pty Ltd	Certificate of Design Compliance	495.00
030194	24/04/2025	Idom Maddington Pty Ltd	Parts/Repairs - Plant & Machinery	130,090.34
030195	24/04/2025	Rayan Foods Pty Ltd	Catering Various Events/Meetings	438.90
030196	24/04/2025	Southern Cross Protection Pty Ltd	Security Services/Monitoring - Various Sites	6,504.70
030197	24/04/2025	BCE Surveying Pty Ltd	Surveying Services	1,375.00
030198	24/04/2025	Tocojopa Pty Ltd	Pin Shaft Lock Qte#29759	122.82
030199	24/04/2025	MDM Entertainment Pty Ltd	Library Resources	895.72
030200	24/04/2025	Payroll Edge Consulting	Payroll Edge (Lee & Kelsey)	11,220.00
030201	24/04/2025	HWL Ebsworth Lawyers	Legal Services	1,413.50
030202	24/04/2025	Nordic Fitness Equipment	Antibacterial Wipes - AFAC	350.97
030203	24/04/2025	Vault Protective Security Services	Security Services AFAC	765.60
030204	24/04/2025	IRIS ID Pty Ltd	SunSquirt data package - AFAC	82.50
030205	24/04/2025	A C Tanner	Entertainment	600.00
030206	24/04/2025	MMM (WA) Pty Ltd	Dry Hire Water truck 2024/25	10,454.40
030207	24/04/2025	Moray and Agnew	Legal Services	198.00
030208	24/04/2025	KPMG Australia	Audit Fees	12,644.50
030209	24/04/2025	Tidy Up	Burrowa Park Works	1,322.00
030210	24/04/2025	Dell Financial Services Pty Ltd	Computer Equipment - Leases	289.75
030211	24/04/2025	ATI-Mirage Training and Business Solutions Pty Ltd	Staff Training	5,494.50
030212	24/04/2025	ChoiceOne Pty Ltd	Hire of Temporary Staff	11,832.86
030213	24/04/2025	ABN Residential WA Pty Ltd	Refund security bond	400.00
030214	24/04/2025	360 Health And Community Limited	Service Agreement	11,330.00
030215	24/04/2025	Rebecca Hall	Expense Reimbursement	102.11
030216	24/04/2025	NPB Security Australia Pty Ltd	Crowd Control Services	456.98
030217	24/04/2025	Trayd Australia Pty Ltd	Consultancy Services	15,289.96
030218	24/04/2025	Marketforce Pty Ltd	Advertising	957.00
030219	24/04/2025	Fennessy Recruitment Pty Ltd	Hire of Temporary Staff	5,085.30
030220	24/04/2025	4Park Pty Ltd	Baltic Park Repairs	2,974.40
030221	24/04/2025	Jesson Flowers	Sympathy Flowers	114.00
030222	24/04/2025	MBGS Holdings Pty Ltd	AFAC - Water station maintenance	550.00
030223	24/04/2025	Paragon Construction Solutions Pty Ltd	AFAC - 50m pool tile maintenance	2,997.50
030224	24/04/2025	Finite Group APAC Pty Ltd	Hire of Temporary Staff	5,244.31
030225	24/04/2025	NDY Management Pty Limited	Consultancy Services	1,760.00
030226	24/04/2025	Supa Group Discretionary Trust	Herbicide Application - Various Locations	10,355.95
030227	24/04/2025	SLR Consulting Australia Pty Ltd	Consultancy Services	2,656.50
030228	24/04/2025	Greenacres Turf Farm	John Dunn Oval Turf Repairs	4,952.77
030229	24/04/2025	Australian HVAC Services	Airconditioning Services	12,036.31
030230	24/04/2025	Arbor Centre Group Pty Ltd	Rootzone Investigation	6,352.50
030231	24/04/2025	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	5,589.03
030232	24/04/2025	Metrowest Service Pty Ltd	Repairs and Maintenance - AFAC	3,560.70
030233	24/04/2025	Ecoscape Australia Pty Ltd	Playground Renewal - Rushton Park	3,572.80
030234	24/04/2025	Grafted Studio	Consultancy Services	13,164.80
030235	24/04/2025	BBC Digital Perth	Photocopier Usage	14.00
030236	24/04/2025	Vivant Repose Pty Ltd	Home Organisation workshop	365.00
030237	24/04/2025	C & K Hannibal Pty Ltd	Gas Works	572.00
030238	24/04/2025	T C Waste (WA) Pty Ltd	Greenwaste Verge Collections Zone 2 & 3	46,904.00
030239	24/04/2025	Australian Sports Medicine Federation Ltd	Staff Training	680.00
030240	24/04/2025	Perth Mattress & Furniture Recycling Company	Illegally Dumped Mattress collection	12,212.20

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

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Trans #	Date	Payee	Description	Amount
030241	24/04/2025	Close Protection Security Services Pty Ltd	MIM - Security	979.26
030242	24/04/2025	Sanpoint Pty Ltd ATFT Fiore Family Trust	Additional Irrigated Mowing Services	10,321.34
030243	24/04/2025	Diversus	Computer Equipment - Leases	47,036.00
030244	24/04/2025	Insurance Smash Repairs	Insurance Excess	500.00
030245	24/04/2025	Supagas Pty Limited	Forklift Gas Bottles Landfill Site	421.01
030246	24/04/2025	Evolve Talent Pty Ltd	Parks/Garden Labourer	2,540.08
030247	24/04/2025	Edgeloe Engineering Pty Ltd	Quote request - Estimate Services	3,850.00
030248	24/04/2025	Schlager Group Pty Ltd	Construction progress claim	26,400.00
030249	24/04/2025	Pjanwa Pty Ltd	Let's Chill Armadale Youth Event 2025	836.00
030250	24/04/2025	BD Living Pty Ltd	Refund Security Deposit	400.00
030251	24/04/2025	Vizzari's Transport And Livestock Services	Stock Yard Hire	1,950.00
030252	24/04/2025	The Brett Walker Trust	Refreshments	1,510.00
030253	24/04/2025	K E Walker	Refund Rates Credit Balance	148.80
030254	24/04/2025	B C Garnaut	Refund Rates Credit Balance	253.24
030255	24/04/2025	Rexington Pty Ltd	Road Contribution Bond Refund	2,607.24
030256	24/04/2025	Rexington Pty Ltd	Road Contribution Bond Refund	2,885.68
030257	24/04/2025	Rexington Pty Ltd	Road Contribution Bond Refund	5,791.55
030258	24/04/2025	L Anganjuan	Refund Rates Credit Balance	138.56
030259	24/04/2025	K J Tate & R A Torre	Refund Rates Credit Balance	234.81
030260	24/04/2025	Sherrie Anderson	Sporting Recreation and Development Donation	250.00
030261	30/04/2025	J Blackwood & Son Pty Ltd	PPE Equipment	1,470.92
030262	30/04/2025	Beaver Tree Services Aust Pty Ltd	Tree Pruning and Mulching Services - Various Locations	9,321.40
030263	30/04/2025	Browns Sweeping	Sweeping Services - Various Locations	10,351.00
030264	30/04/2025	Challenge Chemicals Australia	Glaze/Sanitaire	246.84
030265	30/04/2025	Cleanaway	AFAC - Skip Bin Delivery	756.25
030266	30/04/2025	WINC Australia Pty Ltd	Cleaning Materials	9,966.49
030267	30/04/2025	Dept of Biodiversity, Conservation & Attraction- Operations	Retail Items - AFAC Kiosk	2,093.60
030268	30/04/2025	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	3,969.90
030269	30/04/2025	K Mart-Armadale	Easter Decorations	48.00
030270	30/04/2025	Lawrence & Hanson	Electrical Supplies	3,629.18
030271	30/04/2025	Lori's Fuel Station	Fuels & Oils Various Plant	648.66
030272	30/04/2025	Ixom Operations Pty Ltd	AFAC - Chlorine gas order	5,710.26
030273	30/04/2025	Downer EDI Works Limited	Asphalt Works - Various Locations	190,000.10
030274	30/04/2025	Pure Air Filters	Air Filter Clean	729.30
030275	30/04/2025	Railway Avenue Vet Hospital	Animal Euthanasia	2,638.85
030276	30/04/2025	Veolia Recycling and Recovery Pty Ltd	AFAC - Waste Collections	122,590.25
030277	30/04/2025	Target Towing Service	Towing Charges	495.00
030278	30/04/2025	Termico Pest Management	Pest Control - Martin St Kelmscott	418.00
030279	30/04/2025	Total Packaging (WA) Pty Ltd	Doggie Bags	4,290.00
030280	30/04/2025	WA Hino Sales & Service	Hino parts Qte#122413	727.51
030281	30/04/2025	Water Corporation	Water Usage Charges	13,718.97
030282	30/04/2025	Synergy Energy	Electricity Charges	56,575.53
030283	30/04/2025	Wurth Australia Pty Ltd	Workshop Consumables	3,760.08
030284	30/04/2025	Gecko Contracting Turf & Landscaping	Landscaping Services	35,200.00
030285	30/04/2025	Exteria Street & Park Outfitters	Norfolk Bin Surrounds	9,498.50
030286	30/04/2025	Bunnings Building Supplies Pty Ltd	Hardware Consumables	9,492.13
030287	30/04/2025	StrataGreen	Cleaning Products	2,765.50
030288	30/04/2025	Sports Turf Technology Pty Ltd	Biannual lysimeter leachate monitoring	495.00
030289	30/04/2025	Toolmart	Blower Kit Bags	1,413.20

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Trans #	Date	Payee	Description	Amount
030290	30/04/2025	RSEA Pty Ltd	PPE Equipment	1,713.86
030291	30/04/2025	Refresh Waters Pty Ltd	Refreshments	56.00
030292	30/04/2025	Truck Centre (WA) Pty Ltd	P1515 Volvo AK16472.	824.43
030293	30/04/2025	Kleenit Pty Ltd	Remove Graffiti Various Locations	1,156.65
030294	30/04/2025	GCM Enviro Pty Ltd	P1502 Tana. Qte#00020158	2,549.89
030295	30/04/2025	Ricoh Australia Pty Ltd	Photocopier/Printer Usage	4,615.46
030296	30/04/2025	Elliotts Filtration	Iron Filtration Servicing 24/25 RFQ	2,772.00
030297	30/04/2025	Superior Pak Pty Ltd	Parts/Repairs - Plant & Machinery	11,428.43
030298	30/04/2025	Public Libraries WA Inc	Staff Training	85.70
030299	30/04/2025	Beacon Equipment	Parts/Repairs - Plant & Machinery	2,569.00
030300	30/04/2025	Rent A Fence Pty Ltd	Hire of Equipment	155.03
030301	30/04/2025	Sonic HealthPlus	Preplacement Medicals	305.80
030302	30/04/2025	P W Sanders	Expense Reimbursement	209.59
030303	30/04/2025	Vanguard Press	Brochure Display/Transport/Storage	660.00
030304	30/04/2025	Complete Office Supplies	Stationery	5,863.60
030305	30/04/2025	Clean Cloth Cotton Traders	Bags of Rags - Depot Stores	865.70
030306	30/04/2025	Horizon West Landscape & Irrigation	Weed Control - Various Locations	91,880.00
030307	30/04/2025	Dowsing Concrete	Construction of Concrete Footpath & Works	300,639.82
030308	30/04/2025	UDLA	Meetings/Conferences	4,675.00
030309	30/04/2025	Instant Toilets & Showers Pty Ltd	Toilet Chemicals/Transport Portable Toilets	769.62
030310	30/04/2025	Totally Workwear	PPE Equipment	5,108.74
030311	30/04/2025	ReNew Property Maintenance	Mowing Services - Various Locations	2,816.00
030312	30/04/2025	PRF Industries Pty Ltd	Let's Chill Armadale Youth Event 2025	506.83
030313	30/04/2025	Frontline Fire & Rescue Equipment	PPE Equipment	549.73
030314	30/04/2025	Veris Australia Pty Ltd	Line Marking Setouts	8,393.00
030315	30/04/2025	JJ Richards & Sons Pty Ltd	Document Destruction Depot	17.60
030316	30/04/2025	Prestige Property Maintenance Pty Ltd	Active Sports Oval Mowing Wks 33 & 34	2,992.00
030317	30/04/2025	Roleystone Theatre Inc	Venue costs - Belly Dance Show - AAF	800.00
030318	30/04/2025	Access Technologies WA Pty Ltd	Depot - Cable Repair and Remotes	1,005.84
030319	30/04/2025	E Fire & Safety	Servicing of Fire Extinguishers	2,663.10
030320	30/04/2025	Black Rubber Pty Ltd	Tyres - Various Plant	13,513.90
030321	30/04/2025	Capital Recycling	Street Sweeping Various Sites	15,401.44
030322	30/04/2025	Downings Electrical Service	Electical Services - John Dunn Dog Park	6,067.67
030323	30/04/2025	Pumps Australia Pty Ltd	Par-Max 3 Freshwater Pump 24v	357.50
030324	30/04/2025	SCP Conservation And Land Management	Gate - Eva & Bill Moore Reserve	1,056.00
030325	30/04/2025	Instant Products Hire	Toilet Chemicals/Transport Portable Toilets	1,603.37
030326	30/04/2025	Hi Tech Security WA Pty Ltd	Security Services/Monitoring - Various Sites	3,177.41
030327	30/04/2025	JB Hi-Fi-Commercial	Logitech M190 Wireless mouse	202.34
030328	30/04/2025	BJ Ball	Ecostar Silk Wrap	2,276.08
030329	30/04/2025	Bridge42 Pty Ltd	Contractor Services Roleystone Theatre	3,300.00
030330	30/04/2025	On Tap Plumbing & Gas Pty Ltd	Plumbing Services	27,741.66
030331	30/04/2025	Rockwater Pty Ltd	AFAC - Geothermal Works	1,633.78
030332	30/04/2025	Bug Busters Pty Ltd	Pest Control Treatments	1,300.00
030333	30/04/2025	Oracle CMS	Consultancy Services	1,376.66
030334	30/04/2025	LD&D Australia Pty Limited	Refreshments	520.86
030335	30/04/2025	Sea Containers WA Pty Ltd	Hire of Container Depot	231.00
030336	30/04/2025	Technogym Australia Pty Ltd	Boost Subscription	29,576.12
030337	30/04/2025	Kukri Australia Pty Ltd	Swim School Polo Supplies	8,233.50
030338	30/04/2025	West Tip Waste Control Pty Ltd	General Waste Collections	58,860.10

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

Trans #	Date	Payee	Description	Amount
030339	30/04/2025	Agent Sales & Services Pty Ltd	Cleaning Materials	6,627.50
030340	30/04/2025	GPA Engineering Pty Ltd	Consultancy Services	6,812.30
030341	30/04/2025	R G Whyte	Land artwork activity facilitation	600.00
030342	30/04/2025	Intelife Group Limited	BBQ Maintenance - February - 2025	1,865.60
030343	30/04/2025	JDS Building and Maintenance Services Pty Ltd	Repairs - Badminton Centre Store Room	27,258.00
030344	30/04/2025	Valspar Paint (Australia) Pty Ltd	Graffiti Team Paint	230.19
030345	30/04/2025	GPC Asia Pacific Pty Ltd	Repairs & Maintenance - Other	3,765.86
030346	30/04/2025	The Trustee for Rise Now Trust	Catering - Corporate Services	1,512.60
030347	30/04/2025	The Trustee For PSCP Investment Trust	Print Room Supplies	176.00
030348	30/04/2025	Instant Windscreens	P591 Mazda CX5 AK16602.	750.00
030349	30/04/2025	Action Glass & Aluminium	AFAC - LP sliding door maintenance	3,092.47
030350	30/04/2025	QTM Pty Ltd	Hire of Traffic Controllers	38,003.68
030351	30/04/2025	Jaycar Pty Ltd	Motor - Medium Torque CAT.NO: YM2707	39.50
030352	30/04/2025	Southern Bins Pty Ltd	Hire of Skip Bin	5,765.00
030353	30/04/2025	The Human Connection	Club Workshop	1,562.00
030354	30/04/2025	Southern Cross Protection Pty Ltd	Security Services/Monitoring - Various Sites	1,248.36
030355	30/04/2025	Corsign WA Pty Ltd	100x Traffic Cones, 12 x Workman Signs	10,908.84
030356	30/04/2025	Kylee Daye	Expenses Reimbursement	277.17
030357	30/04/2025	MDM Entertainment Pty Ltd	Library Resources	289.22
030358	30/04/2025	Total Green Recycling	eWaste Recycling Landfill Site	4,748.62
030359	30/04/2025	ATO PAYG	Tax Deductions Payroll	442,826.00
030360	30/04/2025	HWL Ebsworth Lawyers	Legal Services	2,851.75
030361	30/04/2025	Nordic Fitness Equipment	Antibacterial Wipes - AFAC	1,428.00
030362	30/04/2025	Marty Daley Graphic Design	Consultancy Services	2,464.00
030363	30/04/2025	4Cabling Pty Ltd	0.5m Cat 6 RJ45-RJ45 Network Cables, 1m	609.21
030364	30/04/2025	Pirtek Canning Vale	Repairs & Maintenance - Other	1,455.88
030365	30/04/2025	Vault Protective Security Services	Security Services AFAC	1,658.80
030366	30/04/2025	Back Beach Co Pty Ltd	Retail Items - AFAC Kiosk	11,071.50
030367	30/04/2025	GFG Temp Assist	Hire of Temporary Staff	14,919.30
030368	30/04/2025	Aspect Studios Pty Ltd	Consultancy Services	55,554.62
030369	30/04/2025	Plus Architecture Western Australia Pty Ltd	Consultancy Services	33,022.00
030370	30/04/2025	Dell Financial Services Pty Ltd	Computer Equipment - Leases	58.78
030371	30/04/2025	Donald Cant Watts Corke	Superintendent Services	8,403.81
030372	30/04/2025	Illion Australia Pty Ltd	Consultancy Services	422.81
030373	30/04/2025	Eurotech Group Pty Ltd	Printing Material - Various Departments	897.68
030374	30/04/2025	Shawmac Traffic & Safety Pty Ltd	Road Safety Audit	3,850.00
030375	30/04/2025	ChoiceOne Pty Ltd	Hire of Temporary Staff	6,538.72
030376	30/04/2025	Classic Hire	Hire of Equipment	8,218.76
030377	30/04/2025	Sandra Byrne	Expenses Reimbursement	57.98
030378	30/04/2025	Freeway Water Cartage Pty Ltd	Potable Water Supply to fill tanks	660.00
030379	30/04/2025	4Park Pty Ltd	Playground Equipment	3,766.40
030380	30/04/2025	Wizard Pharmacy Kelmscott Stargate	Newspapers Kelmscott Library	92.50
030381	30/04/2025	Authentic Security Pty Ltd	Cash in Transit Fees	1,323.87
030382	30/04/2025	Advantage Glass 2 Pty Ltd	Replace x2 sliding doors	3,300.00
030383	30/04/2025	Forrestdale Football Club Inc	Blender Bike Stall, Movies in March	800.00
030384	30/04/2025	Tenco Engineers Pty Ltd	Consultancy Services	1,045.00
030385	30/04/2025	Proline WA Pty Ltd	Basin Repair works - Depot	10,883.40
030386	30/04/2025	Omnicom Media Group Australia Pty Ltd	AFAC 30 for 30 January Promo	9,287.41
030387	30/04/2025	JJCT Packaging Pty Ltd t/a Positive Salary Packaging	Payroll deduction	13,833.07

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

Trans #	Date	Payee	Description	Amount
030388	30/04/2025	Total Eden	Repairs and Maintenance - AFAC	20,959.25
030389	30/04/2025	Australian HVAC Services	Airconditioning Services	4,367.00
030390	30/04/2025	Spare Parts Puppet Theatre Inc	Puppet Playtime Metro Tour	330.00
030391	30/04/2025	GRA Partners Pty Ltd	Consultancy Services	8,250.00
030392	30/04/2025	Jade Marie Bryan	Expenses Reimbursement	486.07
030393	30/04/2025	Elan Energy Matrix Pty Ltd	Tyres - Various Plant	2,304.73
030394	30/04/2025	Metrowest Service Pty Ltd	Repairs and Maintenance - AFAC	1,024.10
030395	30/04/2025	Mader Contracting Pty Ltd	Hire of Temporary Staff	11,238.70
030396	30/04/2025	Andrea Highman	Expenses Reimbursement	52.62
030397	30/04/2025	Source Business Partners Pty Ltd	Consultancy Services	6,651.15
030398	30/04/2025	Hadyn Geerlings	Expenses Reimbursement	33.00
030399	30/04/2025	4M Waste Pty Ltd	Tyres - Various Plant	1,524.60
030400	30/04/2025	Naomi Mathieson	Expenses Reimbursement	55.00
030401	30/04/2025	Miniquip Hire	Hire of Equipment	11,555.50
030402	30/04/2025	Cruce Pty Ltd	Staff Training	2,283.27
030403	30/04/2025	T C Waste (WA) Pty Ltd	Greenwaste Verge Collections Zone 2	67,353.00
030404	30/04/2025	Tyre Power Kelmscott	Parts/Repairs - Plant & Machinery	745.00
030405	30/04/2025	AMS Technology Group Pty Ltd	Check Airconditioner - AFAC	4,142.41
030406	30/04/2025	Sanpoint Pty Ltd ATFT Fiore Family Trust	Mowing and Gardening Services	25,535.22
030407	30/04/2025	Cornerstone Legal WA Pty Ltd	Legal Services	7,414.00
030408	30/04/2025	Kaval Pannu	Expenses Reimbursement	74.00
030409	30/04/2025	Bookeasy Australia Pty Ltd	Bookeasy Booking Fee - February 2025	330.00
030410	30/04/2025	McLeods Lawyers Pty Ltd	Legal Services	12,048.52
030411	30/04/2025	Diane Jones	Yoga Program	800.00
030412	30/04/2025	Battery World Armadale	Parts/Repairs - Plant & Machinery	144.00
030413	30/04/2025	Bormaz Contracting Pty Ltd	Fire Break Maintenance Works	3,190.00
030414	30/04/2025	Ecoleaf Landscaping Pty Ltd	Weed Control - Various Locations	1,738.00
030415	30/04/2025	Aclass Linemarking Service	Haslemere/Albany Hwy LineMarking	605.00
030416	30/04/2025	M.A. Services Group Pty Ltd	Security Services	33,662.59
030417	30/04/2025	Benchmark Consulting	Consultancy Services	4,413.20
030418	30/04/2025	Curate Arts Incorporated	CoA Contribution - AAF	1,500.00
030419	30/04/2025	Pro-Am Australia	PPE Equipment	475.20
030420	30/04/2025	The Trustee for The Rolls Family Trust	Saltwater Connection mat	699.00
030421	30/04/2025	Bianca Powell	Expenses Reimbursement	100.00
030422	30/04/2025	Julie Brown	Expenses Reimbursement	33.04
030423	30/04/2025	Ashley Sinton	Expenses Reimbursement	144.50
030424	30/04/2025	Karl Rainer Ludewig	Refund Security Bond	500.00
030425	30/04/2025	S J Walker & S R Walker	Refund Rates Credit Balance	98.53
030426	30/04/2025	DC Rankin	Refund Rates Credit Balance	229.03
030427	30/04/2025	A M Knoth & S H Knoth	Refund Rates Credit Balance	69.46
030428	30/04/2025	V Taneja	Refund Rates Credit Balance	161.78
030429	30/04/2025	D J Ballantyne	Refund Rates Credit Balance	127.12
030430	30/04/2025	Braille Co	Custom Braille Signage	238.70
030431	30/04/2025	Armadale Primary School	Art on the Scarp Grant	400.00
030432	30/04/2025	Hope 4 Change Inc	Volunteer Donation Lets Connect Expo	300.00
030433	30/04/2025	S Y Kan	Refund Pensioner Concession	52.57
030434	30/04/2025	R Strickland & S E Manson	Refund Rates Credit Balance	320.02
030435	30/04/2025	M A Quaddus & N Quaddus	Refund Rates Credit Balance	158.81
030436	30/04/2025	Amy TeTui	Refund Fees after Cancellation	43.00

## Accounts Paid and Submitted to Corporate Services Committee Meeting on 17 June 2025

Payments made between 01-Apr-2025 and 30-Apr-2025

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
030437	30/04/2025	Matthew Iwanow	Refund Tipping Fees	56.50
DD000991	11/04/2025	The Trustee for Aware Super	Super Deductions PE 30 Mar 2025	299,514.64
DD000992	14/04/2025	Unique International Recoveries LLC	Library Debts Collection services	678.40
DD000993	14/04/2025	RealtimeBoard Inc.dba Miro	Enterprise Plan - Multi-Year	5,454.55
DD000995	28/04/2025	The Trustee for Aware Super	Superannuation Deductions PE 13.04.2025	296,427.79
DD000996	28/04/2025	Westpac Banking Corporation	Direct Debit 038405 WBC 156892790771 090	137.39
DD000997	28/04/2025	Commonwealth Bank of Australia	Credit Interest Adjusted Value Date: 01/	1.56
DD000998	28/04/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	0.55
DD000999	28/04/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	20.35
DD001000	28/04/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	1.10
DD001001	28/04/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	22.55
DD001002	28/04/2025	Commonwealth Bank of Australia	(T) COMMBIZ FEES TRANS FEES-0358397	0.28
DD001003	28/04/2025	Commonwealth Bank of Australia	(T)BPAY FEE TRANS FEES-0358397	2,477.73
DD001004	28/04/2025	Commonwealth Bank of Australia	ACC SERV FEE TRANS FEES-0358397	32.95
DD001005	28/04/2025	Commonwealth Bank of Australia	(T) COMMBIZ FEES TRANS FEES-0358397	618.24
DD001006	28/04/2025	Commonwealth Bank of Australia	COMMBIZ FEES TRANS FEES-0358397	0.30
DD001007	29/04/2025	Les Mills Asia Pacific	Les Mills Group Fitness Licensing	1,447.35
DD001008	29/04/2025	SG FLeet	Motor Vehicle Lease	2,232.63
DD001009	29/04/2025	Toyota Finance Australia Ltd	Motor Vehicle Lease	634.34
DD001010	29/04/2025	Business Fuel Cards Pty Ltd	Fuel Cards for March 25	14,999.69
DD001011	2/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	0.55
DD001012	2/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	19.80
DD001013	2/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	2.75
DD001014	5/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	53.35
DD001015	5/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	0.55
DD001016	6/05/2025	Commonwealth Bank of Australia	(T) DE RET FEE/	0.55
DD001017	6/05/2025	Commonwealth Bank of Australia	276041 - incorrect amount given	1,247.70
DD001028	14/05/2025	Commonwealth Bank of Australia	(T) DE Reject Return Fee	30,628.92
DD001040	22/05/2025	Clubbercise Australia Pty Ltd	Clubbercise Annual Venue Licence	460.00
A 13/04/2025	13/04/2025	Payroll	Net Pay	1,515,941.77
A 27/04/2025	27/04/2025	Payroll	Net Pay	1,530,887.66
<b>Total</b>				<b>11,756,477.02</b>

Credit Card Transaction Report 27/03/2025 to 24/04/2025							CITY OF Armadale	
Transaction No	Tran Type	Tran Reference	Invoice Date	Amount (\$)	GST	Transaction Description	GL/PC Code	Supporting Paperwork Provided
<b>Credit card Chief Executive Officer</b>				<b>\$765.99</b>				
4828	Invoice/Fee	Tesla Inc St Leonards	17/04/2025	\$9.99	\$0.91	Tesla subscription	1000-410065-60050-1001	All Receipts/Paperwork Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH	23/04/2025	189.00	17.18	Prosecution Notice - E Courts Portal	2430-410066-61160-1001	All Receipts/Paperwork Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH	23/04/2025	189.00	17.18	Prosecution Notice - E Courts Portal	2430-410066-61160-1001	All Receipts/Paperwork Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH	23/04/2025	189.00	17.18	Prosecution Notice - E Courts Portal	2430-410066-61160-1001	All Receipts/Paperwork Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH	23/04/2025	189.00	17.18	Prosecution Notice - E Courts Portal	2430-410066-61160-1001	All Receipts/Paperwork Attached
<b>Credit Card - Financial Accountant Financial Services- CBA Card</b>				<b>\$397.98</b>				
4851	Invoice/Fee	APPLE.COM/BILL SYDNEY NSW	28/03/2025	\$13.99	\$1.27	Library Subscription	2300-410072-61170-1001	All Receipts/Paperwork Attached
4851	Invoice/Fee	STARLINK INTERNET Sydney AUS	9/04/2025	\$374.00	\$34.00	Monthly internet charges	3342-410515-61341-1001	All Receipts/Paperwork Attached
4851	Invoice/Fee	AMZNPRIMEAU MEMBERSHIP SYDNEY SOUTH NSW	13/04/2025	\$9.99	\$0.91	Amazon monthly subscription	3324-410518-61142-1001	All Receipts/Paperwork Attached
<b>Credit Card - Accounts Payable Officer Financial Services-CBA Card</b>				<b>\$3,202.43</b>				
4836	Invoice/Fee	AMAZON AU MARKETPLACE SYDNEY AUS	27/03/2025	\$482.56	\$43.87	Various Items - AFAC	2509-410067-61030-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	AMAZON AU MARKETPLACE	27/03/2025	\$180.96	\$16.45	Various Items - AFAC	2509-410067-61030-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	ARCHITECTURE MEDIA PTY EAST MELBOURNVIC	27/03/2025	\$72.00	\$6.55	Subscription - Landscape Architecture	5110-410075-61070-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	TWILIO SENDGRID SAN FRANCISCOCA	3/04/2025	\$144.23		Monthly Sendgrid Fee	2501-410072-61190-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	INTNL TRANSACTION FEE USA	3/04/2025	\$3.61		International Transaction Fees	2501-410072-61190-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	SHUTTERSTOCK IRELAND L Dublin 2 IRL	3/04/2025	\$229.00		Image Subscription	2310-410072-61190-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	URLLO* URLLO.COM/CHARG CALGARY AB	3/04/2025	\$399.26		Monthly Website Redirection	3340-410006-61142-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	INTNL TRANSACTION FEE CAN	3/04/2025	\$9.98		International Transaction Fees	3340-410006-61142-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	WHOOOP DUBLIN 2 CO.	9/04/2025	\$395.99		Whoop Membership	2508-410067-61190-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	WWW.DEEPBRAIN.IO PALO ALTO CA	10/04/2025	\$47.90		Monthly Subscription	3310-410065-61142-2075	All Receipts/Paperwork Attached
4836	Invoice/Fee	INTNL TRANSACTION FEE USA	10/04/2025	\$1.20		International Transaction Fees	3310-410065-61142-2075	All Receipts/Paperwork Attached
4836	Invoice/Fee	HTTPS://SCRIBE.HOW/B SAN FRANCISCOCA	14/04/2025	\$47.02		Monthly Subscription	3310-410065-61170-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	INTNL TRANSACTION FEE USA	14/04/2025	\$1.18		International Transaction Fees	3310-410065-61170-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	Intuit Mailchimp Sydney AUS	16/04/2025	\$676.60	\$61.51	Email marketing service	3300-410006-61170-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	Wufoo 0035315920752IRL	20/04/2025	\$498.48		Subscription renewal	2310-410072-61190-1001	All Receipts/Paperwork Attached
4836	Invoice/Fee	INTNL TRANSACTION FEE		\$12.46		International Transaction Fees	2310-410072-61190-1001	All Receipts/Paperwork Attached
<b>Manager Communications and Marketing</b>				<b>\$1,933.62</b>				
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	27/03/2025	\$10.07	\$0.92	Let's Chill - Traffic - Campaign	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	27/03/2025	\$9.06	\$0.82	Let's Chill - Traffic - Campaign	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	28/03/2025	\$9.86	\$0.90	Let's Chill - Traffic - Campaign & Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	29/03/2025	\$7.00	\$0.64	Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	FACEBK *JDQD7NQ7W2	29/03/2025	\$11.94		Bunuru Bidi Tours - Beelya Cultural Tours	1210-410074-61190-1001	All Receipts/Paperwork Attached
4908	Invoice/Fee	FACEBK *JDQD7NQ7W2	29/03/2025	\$15.23		Swim School Supe Traffic Campaign	2508-410067-61190-1001	All Receipts/Paperwork Attached
4908	Invoice/Fee	FACEBK *JDQD7NQ7W2	29/03/2025	\$1,222.83		City events and projects advertising on Facebook and Instagram	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	30/03/2025	\$7.77	\$0.71	Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	CITY OF PERTH	31/03/2025	\$7.81	\$0.71	Car Parking - Anthologie Central Park meeting	1100-410065-60040-1001	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	31/03/2025	\$7.39	\$0.67	Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	FACEBK *BWS5DMLB2	31/03/2025	\$277.99		City events and projects advertising on Facebook and Instagram	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	1/04/2025	\$5.96	\$0.54	Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	REAL MEDIA AWARDS	2/04/2025	\$169.95	\$15.45	Award Submission fee	1100-410065-61190-1074	All Receipts/Paperwork Attached
4908	Invoice/Fee	SNAP INC SNAP SNAP ADS	2/04/2025	\$1.76	\$0.16	Multi-Sport Winter 2025 Traffic	1100-410065-61190-1035	All Receipts/Paperwork Attached
4908	Invoice/Fee	SHUTTERSTOCK IRELAND	13/04/2025	\$169.00		Monthly Subscription for stock images	1100-410065-61080-1001	All Receipts/Paperwork Attached
<b>Grand Total</b>				<b>\$6,300.02</b>				

Monthly Fuel Card Transactions for the Period Ending 30/04/2025								
Business Fuel Card Pty Ltd								
Card No	Fuel Card	Card Owner	Invoice Date	GST	Actual (Inc GST)	Transaction Description	Account Code	Supporting Paperwork Provided
590351	Fleet Card	Subaru Impreza i Hatch - AK16497 (P2028)	30/04/2025	15.55	171.05	FleetCard Account - P/E 30.04.2025	5001240	Invoice received
590443	Fleet Card	Mitsubishi Triton GLX Single Cab 4x2 - AK16630 (FP612)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004589	Invoice received
590468	Fleet Card	Mitsubishi Triton GLX+ Dual Cab 4x4 AK16614 (FP561)	30/04/2025	17.50	192.45	FleetCard Account - P/E 30.04.2025	5005081	Invoice received
590484	Fleet Card	Kia Carnival S Van - AK16557 (FP585)	30/04/2025	10.38	114.19	FleetCard Account - P/E 30.04.2025	5004663	Invoice received
590799	Fleet Card	Kia Carnival PE FWD (Leased) - AK16494 (P2025)	30/04/2025	11.38	125.19	FleetCard Account - P/E 30.04.2025	5001237	Invoice received
590815	Fleet Card	Toyota Corolla Ascent Sport Hybrid Sedan - AK16058 (FP552)	30/04/2025	5.92	65.13	FleetCard Account - P/E 30.04.2025	5004591	Invoice received
590849	Fleet Card	Rubbish Truck - Volvo FE8 Superior Pak Side Loader - AK16486 (FP1519)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001113	Invoice received
590906	Fleet Card	Mitsubishi Triton GLX+ Club Cab 4x4 - AK16515 (FP506)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001690	Invoice received
590948	Fleet Card	Nissan X-Trail ST - AK16589 (P2051)	30/04/2025	8.54	93.89	FleetCard Account - P/E 30.04.2025	5001263	Invoice received
590989	Fleet Card	Nissan X-Trail ST - AK16583 (P2052)	30/04/2025	29.64	326.00	FleetCard Account - P/E 30.04.2025	5001264	Invoice received
591003	Fleet Card	Toyota Hilux SR 4x2 Dual Cab - 1GOW738 (P1963)	30/04/2025	9.12	100.36	FleetCard Account - P/E 30.04.2025	5001183	Invoice received
591037	Fleet Card	Mazda CX-3 G20 Pure FWD - AK16603 (FP627)	30/04/2025	7.09	77.95	FleetCard Account - P/E 30.04.2025	5005097	Invoice received
591045	Fleet Card	Nissan X-Trail ST - AK16587 (P2049)	30/04/2025	16.09	176.95	FleetCard Account - P/E 30.04.2025	5001261	Invoice received
591052	Fleet Card	Toyota Corolla Ascent Sport Hybrid Hatch - AK16620 (FP668)	30/04/2025	11.39	125.32	FleetCard Account - P/E 30.04.2025	5005137	Invoice received
591136	Fleet Card	Isuzu D-Max SX Dual Cab 4x4 - AK16638 (FP669)	30/04/2025	20.66	227.26	FleetCard Account - P/E 30.04.2025	5005176	Invoice received
591144	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16681 (FP677)	30/04/2025	15.38	169.18	FleetCard Account - P/E 30.04.2025	5005235	Invoice received
591250	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16680 (FP678)	30/04/2025	15.53	170.78	FleetCard Account - P/E 30.04.2025	5005240	Invoice received
591318	Fleet Card	Isuzu D-Max SX Dual Cab 4x4 - AK16674 (FP691)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005514	Invoice received
591409	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16682 (FP673)	30/04/2025	5.79	63.64	FleetCard Account - P/E 30.04.2025	5005200	Invoice received
591474	Fleet Card	Holden Colorado LS 4x4 Crew Cab - AK16498 (P2015)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5000140	Invoice received
591540	Fleet Card	Toyota Corolla Ascent Sport Hybrid Sedan - AK16059 (FP553)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004875	Invoice received
591623	Fleet Card	Isuzu FTS 150/260 4x4 Crew Cab (DFES) AK070 (FP637)	30/04/2025	11.67	128.36	FleetCard Account - P/E 30.04.2025	5000143	Invoice received



591649	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16628 (FP564)	30/04/2025	10.11	111.19	FleetCard Account - P/E 30.04.2025	5005322	Invoice received
591664	Fleet Card	Subaru Forester i-Sport AWD Wagon - AK16559 (P2038)	30/04/2025	23.86	262.47	FleetCard Account - P/E 30.04.2025	5001250	Invoice received
591680	Fleet Card	Isuzu D-Max SX Hi Ride Dual Cab 4x2 - AK16671 (FP659)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005037	Invoice received
591714	Fleet Card	Mitsubishi Triton GLX Single Cab 4x4 - AK16504 (P2033)	30/04/2025	16.51	181.57	FleetCard Account - P/E 30.04.2025	5001245	Invoice received
591771	Fleet Card	Mitsubishi Triton GLX-R 4x2 Crew Cab - AK16636 (FP567)	30/04/2025	15.69	172.63	FleetCard Account - P/E 30.04.2025	5005297	Invoice received
591839	Fleet Card	Rubbish Truck - Volvo FE8 Superior Pak Side Loader - AK16472 (FP1515)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001112	Invoice received
591854	Fleet Card	Rubbish Truck - Volvo FE8 Superior Pak Side Loader - AK050 (FP1508)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001108	Invoice received
591870	Fleet Card	Mitsubishi Triton GLX+ Club Cab 4x4 - AK16519 (FP594)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004833	Invoice received
591888	Fleet Card	Isuzu D Max SX 4x4 Space Cab with POD - AK018 (FP2034)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001332	Invoice received
592001	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16521 (FP563)	30/04/2025	19.23	211.52	FleetCard Account - P/E 30.04.2025	5005082	Invoice received
592183	Fleet Card	Isuzu D Max SX 4x4 Space Cab with POD - AK022 (FP2036)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001339	Invoice received
592225	Fleet Card	Isuzu D-Max SX Dual Cab 4x2 - AK16607 (FP688)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005476	Invoice received
592233	Fleet Card	Nissan X-Trail ST - AK16580 (P2044)	30/04/2025	19.31	212.38	FleetCard Account - P/E 30.04.2025	5001256	Invoice received
592258	Fleet Card	Subaru Forester i-L AWD - AK16596 (FP622)	30/04/2025	36.54	401.96	FleetCard Account - P/E 30.04.2025	5004712	Invoice received
592290	Fleet Card	Nissan X-Trail ST - AK16582 (P2050)	30/04/2025	32.01	352.14	FleetCard Account - P/E 30.04.2025	5001262	Invoice received
592423	Fleet Card	Isuzu D Max SX 4x4 Space Cab with POD - AK028 (FP2035)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5000135	Invoice received
592498	Fleet Card	Mazda CX8 Touring FWD Wagon - AK043 (P2039)	30/04/2025	41.68	458.52	FleetCard Account - P/E 30.04.2025	5000131	Invoice received
592530	Fleet Card	Subaru Forester i-S AWD - AK16562 (FP625)	30/04/2025	63.58	699.38	FleetCard Account - P/E 30.04.2025	5004779	Invoice received
592647	Fleet Card	Isuzu D-Max SX Dual Cab 4x2 - AK16641 (FP675)	30/04/2025	37.68	414.49	FleetCard Account - P/E 30.04.2025	5005218	Invoice received
592720	Fleet Card	Isuzu MU-X LS-M 4x2 - AK16608 (FP671)	30/04/2025	11.91	130.98	FleetCard Account - P/E 30.04.2025	5005187	Invoice received
592738	Fleet Card	Nissan X-Trail ST - AK16590 (P2053)	30/04/2025	15.83	174.08	FleetCard Account - P/E 30.04.2025	5001265	Invoice received
592761	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16511 (FP532)	30/04/2025	16.60	182.60	FleetCard Account - P/E 30.04.2025	5001691	Invoice received
592803	Fleet Card	Holden Colorado LS 4x4 Space Cab with POD - AK16493 (FP2023)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001330	Invoice received
592837	Fleet Card	Isuzu D Max SX 4x4 Crew Cab - SES General Rescue Utility - AK063 (P644)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001142	Invoice received

592860	Fleet Card	Isuzu D-Max SX Dual Cab 4x4 - AK16643 (FP650) Mosquito Management	30/04/2025	18.28	201.07	FleetCard Account - P/E 30.04.2025	5005102	Invoice received
592910	Fleet Card	Mitsubishi Triton GLX+ Dual Cab 4x4 - AK16635 (FP573)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005310	Invoice received
593017	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16613 (FP568)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005142	Invoice received
593033	Fleet Card	Toyota Corolla Ascent Hybrid Sport Sedan - AK16621 (FP555)	30/04/2025	10.51	115.63	FleetCard Account - P/E 30.04.2025	5005079	Invoice received
593058	Fleet Card	Mitsubishi Triton GLX Single Cab 4x2 - AK16631 (FP560)	30/04/2025	17.20	189.19	FleetCard Account - P/E 30.04.2025	5005080	Invoice received
593090	Fleet Card	Toyota Corolla Ascent Sport Hybrid Hatch - AK15726 (FP554)	30/04/2025	7.57	83.28	FleetCard Account - P/E 30.04.2025	5004837	Invoice received
593108	Fleet Card	Subaru Forester i-L AWD - AK16595 (FP665)	30/04/2025	19.15	210.65	FleetCard Account - P/E 30.04.2025	5005113	Invoice received
593124	Fleet Card	Mazda 6 Sport Wagon - AK16478 (P2045)	30/04/2025	16.12	177.29	FleetCard Account - P/E 30.04.2025	5001257	Invoice received
593157	Fleet Card	Mitsubishi Triton GLX+ Dual Cab 4x4 - AK16524 (FP2054)	30/04/2025	27.09	297.96	FleetCard Account - P/E 30.04.2025	5001266	Invoice received
593165	Fleet Card	Subaru Forester i AWD - AK16558 (FP592)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004649	Invoice received
593181	Fleet Card	Subaru Impreza i Hatch - AK16482 (FP2014)	30/04/2025	18.27	200.93	FleetCard Account - P/E 30.04.2025	5001226	Invoice received
593199	Fleet Card	Nissan X-Trail ST - AK16581 (P2047)	30/04/2025	21.29	234.19	FleetCard Account - P/E 30.04.2025	5001259	Invoice received
593207	Fleet Card	Subaru Forester i-Sport AWD - AK16555 (P2043)	30/04/2025	13.49	148.38	FleetCard Account - P/E 30.04.2025	5000128	Invoice received
593215	Fleet Card	Isuzu D-Max SX Dual Cab 4x2 - AK16640 (FP670)	30/04/2025	21.56	237.11	FleetCard Account - P/E 30.04.2025	5005182	Invoice received
593231	Fleet Card	Mazda 6 Sport Wagon - AK16479 (P2048)	30/04/2025	24.57	270.24	FleetCard Account - P/E 30.04.2025	5001260	Invoice received
593249	Fleet Card	Toyota Corolla Ascent Sport Hybrid Sedan - AK16619 (FP556)	30/04/2025	6.62	72.85	FleetCard Account - P/E 30.04.2025	5005061	Invoice received
593272	Fleet Card	Rubbish Truck - Volvo FE8 Superior Pak Side Loader - AK16471 (FP1514)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001111	Invoice received
593306	Fleet Card	Subaru Forrester i (AWD) - AK16593 (FP605)	30/04/2025	24.50	269.53	FleetCard Account - P/E 30.04.2025	5004898	Invoice received
593322	Fleet Card	Isuzu MU-X LS-T 4x4 - 1HWQ859 (FP543)	30/04/2025	29.94	329.35	FleetCard Account - P/E 30.04.2025	5004831	Invoice received
593330	Fleet Card	Mitsubishi Triton GLX+ Dual Cab 4x4 - AK16508 (FP528)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001687	Invoice received
593389	Fleet Card	Mazda CX-5 Maxx Sport FWD - AK16602 (FP591)	30/04/2025	24.09	264.95	FleetCard Account - P/E 30.04.2025	5004660	Invoice received
593413	Fleet Card	Mazda CX-5 Maxx Sport FWD SUV - AK16601 (FP590)	30/04/2025	14.72	161.89	FleetCard Account - P/E 30.04.2025	5004661	Invoice received
593454	Fleet Card	Mitsubishi Triton GLX+ Club Cab 4x4 - AK16518 (FP593)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001334	Invoice received
593462	Fleet Card	Ford Everest Ambiente 4x4 Wagon Auto - 1HSS309 (FP549)	30/04/2025	10.83	119.17	FleetCard Account - P/E 30.04.2025	5004584	Invoice received
593488	Fleet Card	Rubbish Truck - Volvo FE8 Superior Pak Side Loader - AK16305 (FP1509)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001109	Invoice received

593538	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16617 (FP596)	30/04/2025	9.95	109.45	FleetCard Account - P/E 30.04.2025	5005068	Invoice received
593595	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16633 (FP575)	30/04/2025	28.43	312.77	FleetCard Account - P/E 30.04.2025	5005319	Invoice received
593603	Fleet Card	Subaru Impreza i Hatch - AK053 (FP2030)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001242	Invoice received
593629	Fleet Card	Toyota Landcruiser SES Troop Carrier - 1EMW805 (P626)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001139	Invoice received
593710	Fleet Card	Isuzu MU-X LS-M 4x4 - AK16605 (FP497)	30/04/2025	32.70	359.67	FleetCard Account - P/E 30.04.2025	5004585	Invoice received
593728	Fleet Card	Toyota Landcruiser Light Tanker MK70 4x4 (DFES) - 1HTN967 (FP606)	30/04/2025	17.30	190.28	FleetCard Account - P/E 30.04.2025	5005083	Invoice received
593751	Fleet Card	Subaru Forester i AWD - AK16594 (FP657)	30/04/2025	26.36	290.00	FleetCard Account - P/E 30.04.2025	5005029	Invoice received
593769	Fleet Card	Subaru Forrester i AWD - AK16591 (FP604)	30/04/2025	41.76	459.38	FleetCard Account - P/E 30.04.2025	5004717	Invoice received
593884	Fleet Card	Subaru Forester i-L AWD Wagon - AK16560 (P2041)	30/04/2025	23.13	254.40	FleetCard Account - P/E 30.04.2025	5001253	Invoice received
593918	Fleet Card	Isuzu NPS AMT 75/155 Crew Cab - SES General Rescue / Storm Truck (DFES) - AK060 (FP647)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5000137	Invoice received
593926	Fleet Card	Mitsubishi Triton GLX+ Club Cab 4x4 - AK16634 (FP510)	30/04/2025	10.11	111.22	FleetCard Account - P/E 30.04.2025	5005075	Invoice received
593959	Fleet Card	Mitsubishi Triton GLX+ Dual Cab 4x4 - AK16616 (FP565)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005272	Invoice received
815295	Fleet Card	Volkswagen Caddy Cargo TSI220 Van - AK16689 (FP672)	30/04/2025	13.51	148.62	FleetCard Account - P/E 30.04.2025	5005192	Invoice received
915749	Fleet Card	Toyota Hiace SES Commuter Bus - 15SES (P628)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001140	Invoice received
123731	Fleet Card	BYD ATTO 3 Extended EV SUV - AK16657 (FP682)	30/04/2025	3.07	33.81	FleetCard Account - P/E 30.04.2025	5005821	Invoice received
124010	Fleet Card	BYD Seal Dynamic EV Sedan - AK16659 (FP683)	30/04/2025	11.26	123.86	FleetCard Account - P/E 30.04.2025	5005823	Invoice received
289870	Fleet Card	Mitsubishi Triton GLX-R Dual Cab 4x2 - AK16629 (FP582)	30/04/2025	9.92	109.16	FleetCard Account - P/E 30.04.2025	5005073	Invoice received
357016	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16062 (FP536)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001688	Invoice received
357024	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16065 (FP534)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001685	Invoice received
357313	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16063 (FP537)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001692	Invoice received
357412	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16066 (FP535)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5001686	Invoice received

358121	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16663 (FP620)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004587	Invoice received
358840	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16664 (FP621)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004588	Invoice received
358857	Fleet Card	Rubbish Truck - Dennis Eagle Elite 2 with Superior Pak Body - AK16662 (FP617)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004586	Invoice received
630214	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16691 (FP660)	30/04/2025	14.66	161.26	FleetCard Account - P/E 30.04.2025	5005041	Invoice received
641385	Fleet Card	Isuzu FTS 150/260 4x4 Crew Cab (DFES) AK061 (FP638)	30/04/2025	10.00	109.97	FleetCard Account - P/E 30.04.2025	5000146	Invoice received
895015	Fleet Card	Hyundai IONIQ 5 Dynamic 2WD 84KWH - AK16749 (FP703)	30/04/2025	6.49	71.42	FleetCard Account - P/E 30.04.2025	5006168	Invoice received
944284	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16690 (FP661)	30/04/2025	15.05	165.52	FleetCard Account - P/E 30.04.2025	5005062	Invoice received
944904	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16697 (FP663)	30/04/2025	24.34	267.70	FleetCard Account - P/E 30.04.2025	5005092	Invoice received
951198	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16698 (FP666)	30/04/2025	20.42	224.65	FleetCard Account - P/E 30.04.2025	5005121	Invoice received
954903	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16700 (FP664)	30/04/2025	29.00	318.95	FleetCard Account - P/E 30.04.2025	5005108	Invoice received
18302	Fleet Card	Isuzu D-Max LS-M Dual Cab 4x4 - AK16668 (FP624)	30/04/2025	27.74	305.14	FleetCard Account - P/E 30.04.2025	5004766	Invoice received
25919	Fleet Card	Isuzu D-Max SX Dual Cab Chassis 4x4 - AK16725 (FP697)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005976	Invoice received
153109	Fleet Card	Toyota Corolla Ascent Hybrid Hatch (Leased) - AK16060 (FP588)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5004662	Invoice received
351521	Fleet Card	Subaru Forrester i AWD - AK16592 (FP603)	30/04/2025	30.19	332.12	FleetCard Account - P/E 30.04.2025	5004797	Invoice received
352230	Fleet Card	Isuzu D-Max SX Dual Cab Chassis 4x4 (Leased) - AK16726 (FP692)	30/04/2025	10.41	114.51	FleetCard Account - P/E 30.04.2025	5005828	Invoice received
778038	Fleet Card	Mazda CX8 G25 Sport SUV FWD (FP656) - AK9795	30/04/2025	16.58	182.42	FleetCard Account - P/E 30.04.2025	5004994	Invoice received
892946	Fleet Card	Toyota Landcruiser V8 Light Tanker Fire Unit - AK15897 (FP623)	30/04/2025	17.10	188.09	FleetCard Account - P/E 30.04.2025	5000124	Invoice received
959745	Fleet Card	BYD ATTO 3 Extended EV SUV - AK16658 (FP681)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005822	Invoice received
69536	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16686 (FP667)	30/04/2025	6.68	73.51	FleetCard Account - P/E 30.04.2025	5005132	Invoice received
70138	Fleet Card	Mitsubishi ASX LS SUV 2WD - AK16685 (FP662)	30/04/2025	18.96	208.60	FleetCard Account - P/E 30.04.2025	5005087	Invoice received
358509	Fleet Card	Toyota Fortuner GXL - 1IME445 (FP702)	30/04/2025	31.32	344.48	FleetCard Account - P/E 30.04.2025	5006563	Invoice received
207986	Fleet Card	Isuzu D-Max SX Space Cab 4x4 with Ranger POD - AK16729 (FP684)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5005437	Invoice received
211129	Fleet Card	Isuzu D-Max SX Dual Cab 4x4 - AK16730 (FP705)	30/04/2025	0.20	2.19	FleetCard Account - P/E 30.04.2025	5006817	Invoice received

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**CITY OF ARMADALE**  
**MONTHLY FINANCIAL REPORT**  
(Containing the required statement of financial activity and statement of financial position)  
**For the period ended 30 April 2025**

*LOCAL GOVERNMENT ACT 1995*  
*LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*

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CITY OF ARMADALE  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2025

	Supplementary Information	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
<b>OPERATING ACTIVITIES</b>							
<b>Revenue from operating activities</b>							
General rates	9	88,959,484	88,441,084	89,416,136	975,052	1.10%	▲
Rates excluding general rates	9	599,100	599,100	602,439	3,339	0.56%	
Grants, subsidies and contributions	13	4,256,807	3,493,986	3,816,001	322,015	9.22%	▲
Fees and charges		36,957,100	34,395,583	34,451,471	55,888	0.16%	
Interest revenue		6,526,400	5,338,800	6,644,404	1,305,604	24.46%	▲
Other revenue		961,600	662,400	564,214	(98,186)	(14.82%)	
Profit on asset disposals		395,500	348,566	378,670	30,104	8.64%	
		<b>138,655,991</b>	<b>133,279,519</b>	<b>135,873,335</b>	<b>2,593,816</b>	<b>1.95%</b>	
<b>Expenditure from operating activities</b>							
Employee costs		(59,932,856)	(52,962,810)	(52,947,466)	15,344	0.03%	
Materials and contracts		(59,300,168)	(45,238,947)	(37,299,252)	7,939,695	17.55%	▼
Utility charges		(4,855,600)	(3,969,200)	(3,949,176)	20,024	0.50%	
Depreciation		(34,506,400)	(28,755,700)	(25,161,053)	3,594,647	12.50%	▼
Finance costs		(1,684,630)	(1,404,000)	(1,024,370)	379,630	27.04%	▼
Insurance		(1,412,400)	(1,412,400)	(1,355,099)	57,301	4.06%	
Other expenditure		(1,582,306)	(1,183,617)	(1,225,397)	(41,780)	(3.53%)	
Loss on asset disposals		(1,027,100)	(856,100)	(17,379)	838,721	97.97%	▼
		<b>(164,301,460)</b>	<b>(135,782,774)</b>	<b>(122,979,192)</b>	<b>12,803,582</b>	<b>9.43%</b>	
Non-cash amounts excluded from operating activities	Note 2(b)	35,138,000	29,263,234	27,039,906	(2,223,328)	(7.60%)	▼
<b>Amount attributable to operating activities</b>		<b>9,492,531</b>	<b>26,759,979</b>	<b>39,934,049</b>	<b>13,174,070</b>	<b>49.23%</b>	
<b>INVESTING ACTIVITIES</b>							
<b>Inflows from investing activities</b>							
Proceeds from capital grants, subsidies and contributions	14	9,845,025	8,757,186	2,456,452	(6,300,734)	(71.95%)	▼
Proceeds from disposal of assets		1,873,500	1,561,250	1,647,795	86,545	5.54%	
Developer Contribution Plans - Cash		9,692,267	27,564	27,564	0	0.00%	
Developer Contribution Plans - Gifted Assets		28,000,000	0	0	0	0.00%	
		<b>49,410,792</b>	<b>10,346,000</b>	<b>4,131,811</b>	<b>(6,214,189)</b>	<b>(60.06%)</b>	
<b>Outflows from investing activities</b>							
Payments for property, plant and equipment	6	(27,086,607)	(22,572,173)	(4,916,499)	17,655,673	78.22%	▼
Payments for construction of infrastructure	6	(29,375,115)	(24,479,263)	(3,955,669)	20,523,594	83.84%	▼
Infrastructure - Gifted Assets		(28,000,000)	0	0	0	0.00%	
		<b>(84,461,722)</b>	<b>(47,051,435)</b>	<b>(8,872,168)</b>	<b>38,179,267</b>	<b>81.14%</b>	
Non-cash amounts excluded from investing activities	Note 2(c)	865,923	865,923	7,341,212	6,475,289	747.79%	▲
<b>Amount attributable to investing activities</b>		<b>(34,185,007)</b>	<b>(35,839,512)</b>	<b>2,600,855</b>	<b>38,440,368</b>	<b>107.26%</b>	
<b>FINANCING ACTIVITIES</b>							
<b>Inflows from financing activities</b>							
Proceeds from new debentures	10	13,484,870	0	0	0	0.00%	
Transfer from reserves	5	31,686,222	3,477,554	3,477,554	0	0.00%	
		<b>45,171,092</b>	<b>3,477,554</b>	<b>3,477,554</b>	<b>0</b>	<b>0.00%</b>	
<b>Outflows from financing activities</b>							
Repayment of borrowings	10	(4,071,874)	(2,141,879)	(2,141,879)	0	0.00%	
Payments for principal portion of lease liabilities	11	(1,460,900)	(900,940)	(900,940)	0	0.00%	
Transfer to reserves	5	(29,041,400)	(11,803,691)	(11,803,691)	0	0.00%	
		<b>(34,574,174)</b>	<b>(14,846,510)</b>	<b>(14,846,510)</b>	<b>0</b>	<b>0.00%</b>	
<b>Amount attributable to financing activities</b>		<b>10,596,918</b>	<b>(11,368,956)</b>	<b>(11,368,956)</b>	<b>0</b>	<b>0.00%</b>	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>							
Surplus or deficit at the start of the financial year		14,934,489	14,934,489	14,934,489	0	0.00%	
Amount attributable to operating activities		9,492,531	26,759,979	39,934,049	13,174,070	49.23%	
Amount attributable to investing activities		(34,185,007)	(35,839,512)	2,600,855	38,440,368	107.26%	
Amount attributable to financing activities		10,596,918	(11,368,956)	(11,368,956)	0	0.00%	
<b>Surplus or deficit after imposition of general rates</b>		<b>838,931</b>	<b>(5,514,000)</b>	<b>46,100,437</b>	<b>51,614,438</b>	<b>936.06%</b>	

## KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

The material variance adopted by Council for the 2024-25 year is \$100,000.

\* Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**CITY OF ARMADALE  
STATEMENT OF FINANCIAL POSITION  
FOR THE PERIOD ENDED 30 APRIL 2025**

	Supplementary Information	30 June 2024	30 April 2025
		\$	\$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	4	10,416,594	16,090,752
Trade and other receivables	7	14,232,056	15,919,933
Other financial assets	4	143,749,522	168,323,040
Inventories	8	112,482	637,567
Other assets	8	4,552,759	3,377,788
<b>TOTAL CURRENT ASSETS</b>		<b>173,063,413</b>	<b>204,349,080</b>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables		1,063,482	917,319
Other financial assets		249,512	249,512
Property, plant and equipment		290,081,254	288,294,862
Infrastructure		1,224,995,460	1,210,175,571
Right-of-use assets		1,070,648	618,165
Intangible assets		19,425,986	18,838,229
<b>TOTAL NON-CURRENT ASSETS</b>		<b>1,536,886,342</b>	<b>1,519,093,658</b>
<b>TOTAL ASSETS</b>		<b>1,709,949,755</b>	<b>1,723,442,738</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables		23,167,211	16,279,193
Other liabilities	12	6,846,688	12,226,737
Lease liabilities	11	1,015,448	332,160
Borrowings	10	4,039,335	1,897,456
Employee related provisions	12	8,752,112	9,751,753
Other provisions		10,907,463	10,907,463
<b>TOTAL CURRENT LIABILITIES</b>		<b>54,728,257</b>	<b>51,394,762</b>
<b>NON-CURRENT LIABILITIES</b>			
Other liabilities		35,904,609	37,586,276
Lease liabilities	11	114,935	311,123
Borrowings	10	29,681,317	29,681,317
Employee related provisions		495,350	441,405
Other provisions		12,163,296	12,163,296
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>78,359,507</b>	<b>80,183,417</b>
<b>TOTAL LIABILITIES</b>		<b>133,087,764</b>	<b>131,578,179</b>
<b>NET ASSETS</b>		<b>1,576,861,991</b>	<b>1,591,864,559</b>
<b>EQUITY</b>			
Retained surplus		297,022,877	303,699,310
Reserve accounts	5	131,819,634	140,145,770
Revaluation surplus		1,148,019,480	1,148,019,480
<b>TOTAL EQUITY</b>		<b>1,576,861,991</b>	<b>1,591,864,560</b>

This statement is to be read in conjunction with the accompanying notes.



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2025**

**1 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES**

**BASIS OF PREPARATION**

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

**Local Government Act 1995 requirements**

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

*Local Government (Financial Management) Regulations 1996*, regulation 34 prescribes contents of the financial report. Supporting information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 15 to these financial statements.

**Judgements and estimates**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure and investment property
- estimation uncertainties made in relation to lease accounting
- estimated useful life of intangible assets

**SIGNIFICANT ACCOUNTING POLICIES**

Significant accounting policies utilised in the preparation of these statements are as described within the 2024-25 Annual Budget. Please refer to the adopted budget document for details of these policies.

**PREPARATION TIMING AND REVIEW**

Date prepared: All known transactions up to 14 May 2025

CITY OF ARMADALE  
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2025

## 2 STATEMENT OF FINANCIAL ACTIVITY INFORMATION

	Supplementary Information	Last Year Closing 30 June 2024	Year to Date 30 April 2025
<b>(a) Net current assets used in the Statement of Financial Activity</b>			
<b>Current assets</b>		\$	\$
Cash and cash equivalents	4	10,416,594	16,090,752
Trade and other receivables	7	14,232,056	15,919,933
Other financial assets	4	143,749,522	168,323,040
Inventories	8	112,482	637,567
Other assets	8	4,552,759	3,377,788
		173,063,413	204,349,080
<b>Less: current liabilities</b>			
Trade and other payables		(23,167,211)	(16,279,193)
Other liabilities	12	(4,018,620)	(9,679,005)
Capital grant/contribution liability		(2,828,068)	(2,547,732)
Lease liabilities	11	(1,015,448)	(332,160)
Borrowings	10	(4,039,335)	(1,897,456)
Employee related provisions	12	(8,752,112)	(9,751,753)
Other provisions		(10,907,463)	(10,907,463)
		(54,728,257)	(51,394,762)
<b>Net current assets</b>		<b>118,335,156</b>	<b>152,954,318</b>
<b>Less: Total adjustments to net current assets</b>	Note 2(d)	(103,400,667)	(106,853,042)
<b>Closing funding surplus / (deficit)</b>		<b>14,934,489</b>	<b>46,101,275</b>

**(b) Non-cash amounts excluded from operating activities**

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

	YTD Budget (a)	YTD Actual (b)
<b>Non-cash amounts excluded from operating activities</b>	\$	\$
<b>Adjustments to operating activities</b>		
Less: Profit on asset disposals	(348,566)	(378,670)
Add: Loss on asset disposals	856,100	17,379
Add: Accrual of employee benefit provisions backed by Reserve	0	675,809
Add: Depreciation	28,755,700	25,161,053
- Pensioner deferred rates	0	132,801
Movement in Contract liability (Non-Current)	0	1,681,667
Movement in leasing liability (Non-Current)	0	(196,188)
Movement in Employee Benefit Provisions (Non-Current)	0	(53,945)
<b>Total non-cash amounts excluded from operating activities</b>	<b>29,263,234</b>	<b>27,039,906</b>

**(c) Non-cash amounts excluded from investing activities**

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

<b>Adjustments to investing activities</b>		
Movement in current unspent capital grants associated with restricted cash	865,923	7,341,212
<b>Total non-cash amounts excluded from investing activities</b>	<b>865,923</b>	<b>7,341,212</b>

**(d) Current assets and liabilities excluded from budgeted deficiency**

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Last Year Closing 30 June 2024	Year to Date 30 April 2025
<b>Adjustments to net current assets</b>		\$	\$
Less: Reserve accounts	5	(131,819,634)	(140,145,771)
Less: Unspent Loan Funds		(336,061)	(336,061)
Less: Unspent Grants/Contributions		(2,828,068)	(1,162,947)
Add: Movement in Expected Credit Loss on Sundry Receivables		22,050	0
Add: Current liabilities not expected to be cleared at the end of the year:			
- Current portion of borrowings	10	4,039,335	1,897,456
- Current portion of lease liabilities	11	1,015,448	332,160
- Current portion of contract liability held in reserve		6,846,688	12,226,737
- Current portion of Rehabilitation provision		10,907,463	10,907,463
- Current portion of employee benefit provisions held in reserve	5	8,752,112	9,427,921
<b>Total adjustments to net current assets</b>	Note 2(a)	<b>(103,400,667)</b>	<b>(106,853,042)</b>

**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

**CITY OF ARMADALE**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE PERIOD ENDED 30 APRIL 2025**

**3 EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.  
The material variance adopted by Council for the 2024-25 year is \$100,000.

Description	Var. \$ \$	Var. % %	
<b>Revenue from operating activities</b>			
<b>General rates</b>	975,052	1.10%	▲
High number and value of new properties (interim rates) processed to April 2025.		Permanent	
<b>Grants, subsidies and contributions</b>	322,015	9.22%	▲
Operating grants have been received in advance compared to phased budget. Please refer to note 13 for the details.		Timing	
<b>Interest revenue</b>	1,305,604	24.46%	▲
Interest revenue on rates receivable and cash backed reserves higher than YTD budget to April. Please refer to note 4(b).		Timing	
<b>Expenditure from operating activities</b>			
<b>Materials and contracts</b>	7,939,695	17.55%	▼
The variance is due to delays in works and timing of payments such as consultancy fees, consumables, and in Waste, Environment Programs, ICT and Planning related projects.		Timing	
<b>Depreciation</b>	3,594,647	12.50%	▼
Depreciation under budget due to timing of completion of various capital projects, variances noted between budgeted and actual capital projects. Capitalisation movement from work-in-progress (WIP) is being reviewed.		Timing	
<b>Loss on asset disposals</b>	838,721	97.97%	▼
Eight (8) budgeted loss on disposal vehicles, and infrastructure assets have not been sold as at April.		Timing	
<b>Non-cash amounts excluded from operating activities</b>	(2,223,328)	(7.60%)	▼
Non cash movements in profit/(loss) on asset disposals, depreciation, and movements between current and non-current asset and liabilities. Please refer to note 2(b) for the details.		Timing	
<b>Inflows from investing activities</b>			
<b>Proceeds from capital grants, subsidies and contributions</b>	(6,300,734)	(71.95%)	▼
The variance is due to timing and is expected that the revenue will be recognised throughout the year in line with project completions. Please refer to note 14 for the details.		Timing	
<b>Outflows from investing activities</b>			
<b>Payments for property, plant and equipment</b>	17,655,673	78.22%	▼
The variance is due to timing of the capital projects so far this year. Please refer to note 6 and capital works attachment.		Timing	
<b>Payments for construction of infrastructure</b>	20,523,594	83.84%	▼
The variance is due to timing of the capital projects of infrastructure so far this year - Please refer to note 6 and capital works attachment.		Timing	
<b>Non-cash amounts excluded from investing activities</b>	6,475,289	747.79%	▲
Reflects developer contributions received and spent on DCP works, which will occur throughout the year.		Timing	

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

## 4 (a) CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted \$	Restricted \$	Total Cash \$	Trust \$	Expected Interest	Institution	Interest Rate	Maturity Date
<b>Cash on hand</b>									
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,072,301	0	3,072,301	0	35,388	CBA	4.62%	June 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	69,921	NAB	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	70,307	IMB	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	46,871	NAB	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	70,307	NAB	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	69,858	SUNCORP	4.67%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	70,307	BENDIGO BANK	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	69,718	CBA	4.61%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	71,079	Bank of QLD	4.70%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	72,592	WESTPAC	4.80%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	72,592	WESTPAC	4.80%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	72,592	WESTPAC	4.80%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,590,034	0	2,590,034	0	63,353	WESTPAC	4.80%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	71,445	NAB	4.75%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	71,445	NAB	4.75%	September 2025
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	71,445	NAB	4.75%	September 2025
Pending transfer from Reserve	Financial assets at amortised cost	(10,017,868)	10,017,868	0	0				
Term Deposits - Reserves	Financial assets at amortised cost	0	1,000,000	1,000,000	0	23,671	IMB	4.80%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	1,500,000	1,500,000	0	37,771	NAB	5.05%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,500,000	2,500,000	0	63,575	BENDIGO BANK	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,165,151	2,165,151	0	44,517	WESTPAC	4.97%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	101,162	Bank of QLD	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,581	BENDIGO BANK	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,581	NAB	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,581	NAB	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,581	NAB	5.10%	May 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	1,447,200	1,447,200	0	35,576	CBA	4.93%	June 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,299	CBA	4.90%	June 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,072,301	3,072,301	0	35,388	CBA	4.62%	June 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,072,301	3,072,301	0	35,388	CBA	4.62%	June 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,120,501	5,120,501	0	58,980	CBA	4.62%	June 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,897	SUNCORP	4.94%	July 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	71,653	CBA	4.79%	July 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	1,690,000	1,690,000	0	41,460	SUNCORP	4.92%	July 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,021,000	2,021,000	0	48,707	SUNCORP	4.86%	July 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	46,173	CBA	4.63%	August 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	71,014	NAB	4.80%	August 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	47,370	NAB	4.75%	August 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,329,000	2,329,000	0	54,233	SUNCORP	4.67%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	48,411	Bank of QLD	4.75%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,126,027	5,126,027	0	121,452	BENDIGO BANK	4.70%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,701	SUNCORP	4.90%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,701	SUNCORP	4.90%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,701	SUNCORP	4.90%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	98,268	SUNCORP	4.90%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	117,822	IMB	4.70%	September 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	72,197	Bank of QLD	4.80%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	120,329	Bank of QLD	4.80%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	46,672	SUNCORP	4.68%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	42,982	CBA	4.31%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	107,455	CBA	4.31%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	45,375	BENDIGO BANK	4.55%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	45,375	BENDIGO BANK	4.55%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	68,582	SUNCORP	4.61%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	66,945	BENDIGO BANK	4.50%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	64,714	NAB	4.35%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	64,714	NAB	4.35%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,617,224	2,617,224	0	61,673	Bank of QLD	4.70%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	47,129	Bank of QLD	4.70%	October 2025
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	105,538	CBA	4.21%	October 2025
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	1,400,000	35,253	NAB	5.05%	May 2025
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	2,000,000	50,860	NAB	5.10%	May 2025
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	1,200,000	28,003	SUNCORP	4.68%	October 2025
Funds - Muni Account	Cash and cash equivalents	7,623,554	8,467,198	16,090,752	1,075,390	0	CBA		
<b>Total</b>		<b>44,268,021</b>	<b>140,145,771</b>	<b>184,413,792</b>	<b>5,675,390</b>				
<b>Comprising</b>									
Cash and cash equivalents		7,623,554	8,467,198	16,090,752	1,075,390				
Financial assets at amortised cost		36,644,467	131,678,573	168,323,040	4,600,000				
		<b>44,268,021</b>	<b>140,145,771</b>	<b>184,413,792</b>	<b>5,675,390</b>				

## KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

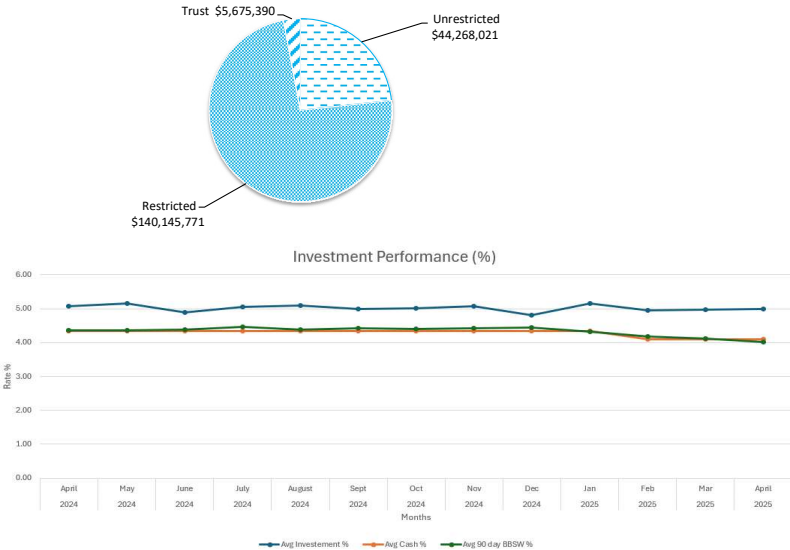
The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 8 - Other assets.

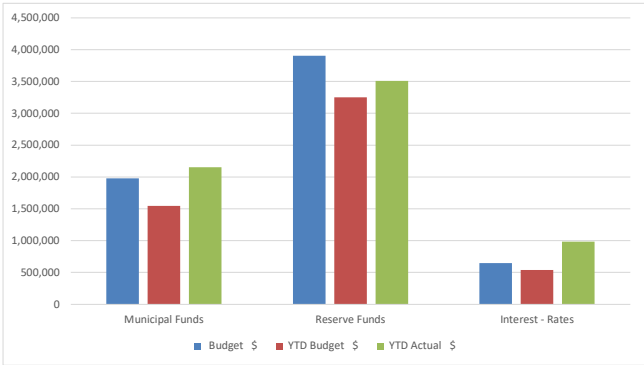
CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

4 (a) CASH AND FINANCIAL ASSETS ( Cont'd)



4 (b) INTEREST INCOME

Description	Amended Budget \$	YTD Budget \$	YTD Actual \$	Variance \$	Variance %
Municipal Funds	1,976,000	1,546,700	2,152,008	605,308	39.14%
Reserve Funds	3,904,400	3,253,700	3,509,324	255,624	7.86%
Total Investment Interest	5,880,400	4,800,400	5,661,332	860,932	17.93%
Interest - Rates	646,000	538,400	983,072	444,672	82.59%
Total Interest Income	6,526,400	5,338,800	6,644,404	1,305,604	24.46%



CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

## 5 RESERVE ACCOUNTS

Reserve name	Budget Opening Balance	Budget Interest Earned	Budget Transfers In (+)	Budget Transfers Out (-)	Budget Closing Balance	Actual Opening Balance	Actual Interest Earned	Actual Transfers In (+)	Actual Transfers Out (-)	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Restricted by Legislation</b>										
Anstey Keane - DCP	15,412,422	733,800	3,081,200	(323,800)	18,903,622	15,412,422	741,293	1,035,019	(100,439)	17,088,294
North Forrestdale DCP 3	24,510,807	1,033,000	3,895,000	(7,553,277)	21,885,530	24,510,807	1,043,548	5,026,882	(405,090)	30,176,147
North Forrestdale SAR Asset Renewal	3,201,005	144,700	0	(250,000)	3,095,705	3,201,005	146,178	0	(4,500)	3,342,683
SAR A - Armadale Town Centre	0	900	131,500	(131,500)	900	0	909	0	0	909
SAR B - Kelmscott Town Centre	0	2,200	74,400	(74,400)	2,200	0	2,222	0	0	2,222
SAR C - Kelmscott Industrial Area	0	300	21,800	(21,800)	300	0	303	0	14,674	14,977
SAR D - Armadale Industrial Area	0	800	24,900	(24,900)	800	0	808	0	0	808
SAR F - Harrisdale/ Piara Waters	0	0	332,000	(332,000)	0	0	0	0	0	0
SAR G - Champion Lakes	0	0	14,500	(14,500)	0	0	0	0	0	0
<b>Restricted by Council</b>										
Asset Renewal	15,624,312	517,600	3,924,800	(5,904,730)	14,161,982	15,624,312	522,885	0	(987,824)	15,159,374
Champion Lakes SAR Asset Renewal	181,893	8,200	0	0	190,093	181,893	8,284	0	0	190,177
City Centre Activation	79,151	3,600	177,000	0	259,751	79,151	3,637	0	0	82,788
Civic Precinct	3,539,314	159,900	500,000	0	4,199,214	3,539,314	161,533	0	0	3,700,847
Community Art	111,606	4,900	0	0	116,506	111,606	4,950	0	0	116,556
Computer Systems Technologies	2,086,882	93,800	228,100	(990,000)	1,418,782	2,086,882	94,758	0	0	2,181,640
Crossover Contributions	67,084	3,000	0	0	70,084	67,084	3,031	0	0	70,115
Covid-19 Response and Recovery	1,862,448	84,200	0	(1,840,000)	106,648	1,862,448	85,060	0	0	1,947,508
Emergency Management	248,492	11,200	0	0	259,692	248,492	11,314	0	0	259,806
Employee Provisions	9,427,921	440,700	0	(900,000)	8,968,621	9,427,921	445,200	0	0	9,873,121
Events Reserve Fund	48,189	2,200	0	0	50,389	48,189	2,222	0	0	50,411
Freehold Sales Capital Works	45,033	9,100	0	0	54,133	45,033	9,193	0	0	54,226
Future Community Facilities	564,787	23,700	0	0	588,487	564,787	23,942	0	189,550	778,279
Future Project Funding	10,687,257	783,700	5,828,000	(2,105,980)	15,192,977	10,687,257	791,702	0	(905,133)	10,573,826
Future Recreation Facilities	979,677	21,800	2,740,000	(3,230,000)	511,477	979,677	22,023	0	(124,905)	876,794
History of the District	40,766	1,800	0	0	42,566	40,766	1,818	0	0	42,584
Infrastructure Project Contribution	674,604	24,800	0	(471,000)	228,404	674,604	25,053	0	(10,845)	688,812
Land Acquisition	516,356	23,300	0	0	539,656	516,356	23,538	0	0	539,894
Mobile Bin Program	2,196,600	99,300	0	0	2,295,900	2,196,600	100,314	0	0	2,296,914
Perth Hills Tourism Alliance	50,297	2,300	0	0	52,597	50,297	2,323	0	0	52,620
Plant and Machinery	5,297,660	164,100	2,000,000	(1,736,500)	5,725,260	5,297,660	165,776	0	(868,593)	4,594,842
Revolving Energy	325,734	14,700	397,000	(175,000)	562,434	325,734	14,850	0	0	340,584
Strategic Asset Investments	774,427	35,000	0	0	809,427	774,427	35,357	0	0	809,784
Waste Management	27,397,236	1,015,400	0	(4,382,540)	24,030,096	27,397,236	1,025,768	0	(181,187)	28,241,818
Workers Compensation	392,302	12,100	0	0	404,402	392,302	12,224	0	0	404,526
Wungong River Project	1,000,808	45,200	0	(296,400)	749,608	1,000,808	45,662	0	0	1,046,470
Works Contributions	710,474	32,100	0	0	742,574	710,474	32,428	0	0	742,902
Public Art Contributions	45,452	2,100	0	0	47,552	45,452	371	12,681	0	58,503
DevelopmentWA Public Art Contribution	171,315	7,700	0	0	179,015	171,315	7,779	0	0	179,094
Forrestdale Business Park East	762,745	34,500	0	0	797,245	762,745	34,852	0	0	797,597
Project Funds Rolled Over	2,417,473	68,100	0	(850,100)	1,635,473	2,417,473	68,795	0	(93,261)	2,393,008
Street Tree Contribution	15,831	900	0	0	16,731	15,831	909	0	0	16,740
Kelmscott – Landscaping, Public Art and Bin Maintenance	100,000	4,500	0	(77,795)	26,705	100,000	4,546	0	0	104,546
Public Open Space - Cash in Lieu - Camillo No. 64	175,892	0	0	0	175,892	175,892	1,225	0	0	177,117
Public Open Space - Regional Recreation Infrastructure	75,382	0	0	0	75,382	75,382	525	0	0	75,907
	<b>131,819,634</b>	<b>5,671,200</b>	<b>23,370,200</b>	<b>(31,686,222)</b>	<b>129,174,812</b>	<b>131,819,634</b>	<b>5,729,110</b>	<b>6,074,581</b>	<b>(3,477,554)</b>	<b>140,145,771</b>
<b>Sub Reserve Notes</b>										
<i>Future Projects Funding Reserve includes provision for;</i>										
Property - Wirra Willa Park	345,000									
Central Park Plan and Design	500,000									
Hilbert District Community Centre Design	600,000									
Roleystone Theatre ( Major )	287,996									
Kelmscott Public Realm Strategy Implementation	500,000									
	<b>2,232,996</b>									
<i>Projects Rolled Over Reserve includes provision for;</i>										
Railway Ave (Ryland to Bray)	745,000									
Administration Building lift	105,100									
Optic Fibre to Depot	163,000									
Local Planning Strategy	128,000									
Kelmscott District Centre Structure Plan	132,000									
Kelmscott Public Realm Strategy	40,000									
ProMapp Program	110,000									
	<b>1,423,100</b>									

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

INVESTING ACTIVITIES

6 CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Land - freehold land	81,500	67,917	0	(67,917)
Buildings	23,429,047	19,524,206	3,155,614	(16,368,592)
Furniture and equipment	771,470	642,892	572,676	(70,216)
Plant and equipment	2,804,590	2,337,158	1,188,210	(1,148,949)
<b>Acquisition of property, plant and equipment</b>	<b>27,086,607</b>	<b>22,572,173</b>	<b>4,916,499</b>	<b>(17,655,673)</b>
Infrastructure - Roads	10,569,865	8,808,221	1,790,402	(7,017,819)
Infrastructure - Drainage	202,900	169,083	40,348	(128,735)
Infrastructure - Pathways	5,750,430	4,792,025	602,220	(4,189,805)
Infrastructure - Parks and Reserves	9,803,030	8,169,192	1,461,054	(6,708,138)
Infrastructure - Waste Infrastructure	1,337,990	1,114,992	39,880	(1,075,112)
Infrastructure - Other Infrastructure	250,000	208,333	0	(208,333)
Infrastructure - Landfill Cell	1,460,900	1,217,417	21,766	(1,195,651)
<b>Acquisition of infrastructure</b>	<b>29,375,115</b>	<b>24,479,263</b>	<b>3,955,669</b>	<b>(20,523,594)</b>
<b>Total capital acquisitions</b>	<b>56,461,722</b>	<b>47,051,435</b>	<b>8,872,168</b>	<b>(38,179,267)</b>
<b>Capital Acquisitions Funded By:</b>				
Capital grants and contributions	19,537,292	8,784,750	2,202,607	(6,582,143)
Borrowings	13,484,870	0	0	0
Other (disposals & C/Fwd)	1,873,500	1,561,250	1,647,795	86,545
Reserve accounts				
Anstey Keane - DCP	0	0	100,439	100,439
North Forrestdale DCP 3	0	0	405,090	405,090
Asset Renewal	5,904,730	4,920,609	987,824	(3,932,785)
Future Project Funding	2,105,980	1,754,983	905,133	(849,850)
Future Recreation Facilities	3,230,000	2,691,667	124,905	(2,566,761)
Plant and Machinery	2,249,000	1,874,167	868,593	(1,005,573)
Waste Management	2,951,780	2,459,817	181,187	(2,278,630)
Project Funds Rolled Over	850,100	708,417	93,261	(615,156)
Contribution - operations	3,475,675	21,216,273	926,149	(20,290,125)
<b>Capital funding total</b>	<b>56,461,722</b>	<b>47,051,435</b>	<b>8,872,168</b>	<b>(38,179,267)</b>

**SIGNIFICANT ACCOUNTING POLICIES**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**Initial recognition and measurement for assets held at cost**

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

**Initial recognition and measurement between mandatory revaluation dates for assets held at fair value**

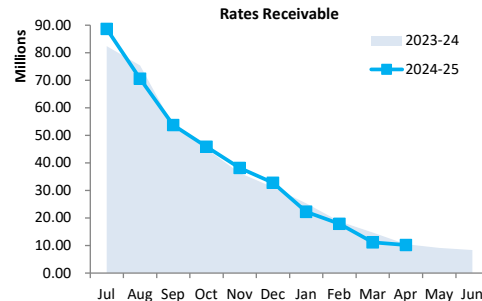
In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

OPERATING ACTIVITIES

7 RECEIVABLES

Rates receivable	30 June 2024	30 Apr 2025
	\$	\$
Opening arrears previous years	8,239,814	8,238,889
Levied this year	84,143,352	90,018,575
Less - collections to date	(84,144,277)	(88,119,262)
Gross rates collectable	8,238,889	10,138,202
Allowance for impairment of rates receivable	0	0
<b>Net rates collectable</b>	<b>8,238,889</b>	<b>10,138,202</b>
% Collected	91.1%	89.7%



	30 June 2024	30 Apr 2025
	\$	\$
<b>Balance per trial balance</b>		
Sundry receivable	2,770,013	2,219,546
GST receivable	759,896	419,444
Allowance for impairment of receivables from contracts with customers	(11,445)	(11,445)
ESL Receivables	778,840	753,611
Receivables for Employee Related Provisions	489,562	511,197
Debtors Control - Sanitation (Rates)	1,115,027	1,236,239
Unclaimed Pensioner Rebate Generated	96,041	631,291
Unclaimed ESL Rebate claimed	(4,767)	21,848
<b>Total receivables general outstanding</b>	<b>5,993,167</b>	<b>5,781,731</b>
Amounts shown above include GST (where applicable)		
<b>Trade and Other Receivables</b>	<b>14,232,056</b>	<b>15,919,933</b>

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2025

OPERATING ACTIVITIES

7 (b) RECEIVABLES

	Brought Forward 1 July \$	This Time Last Year 30-Apr-24 \$	30 April 2025 YTD Actual \$
<b>General Receivables</b>			
Debtors - General	2,008,468	1,022,022	1,482,616
Debtors - Rangers (Legacy)	229,894	206,043	198,427
Debtors - Recreation	15,060	15,841	11,466
Debtors - Libraries	-	70	231
Debtors - Fire	40,254	41,505	38,485
Debtors - Animals	192,426	197,979	194,615
Debtors - Parking	99,071	105,793	105,149
Debtors - Litter	99,941	103,226	94,324
Debtors - Off Road Vehicles	216	216	216
Debtors - Health	20,387	11,428	21,503
Debtors - Thoroughfares	7,708	10,579	13,730
Debtors - Unauthorised Signs	3,968	5,994	7,555
Debtors - Cats	5,261	4,081	3,786
Debtors - Planning & Building	47,360	47,360	47,443
	<b>2,770,014</b>	<b>1,772,135</b>	<b>2,219,547</b>

General Receivables - Aging

	Current	30 Days	60 Days	90 Days	120 + Days	Total
Sundry Receivable General	1,153,986	23,471	72,188	137,807	95,164	1,482,616
Libraries	-	-	231	-	-	231
Rangers	800	-	-	1,440	196,187	198,427
Recreation	-	-	-	-	11,466	11,466
Infringements	3,873	-	-	1,620	473,870	479,363
Planning & Building	-	-	-	-	47,443	47,443
<b>Total Receivables General</b>	<b>1,158,659</b>	<b>23,471</b>	<b>72,419</b>	<b>140,867</b>	<b>824,130</b>	<b>2,219,546</b>

General Receivables - Aging ( continued)

Sundry Debtors Outstanding Over 120 Days Exceeding \$1,000

Debtor #	Under Investigation by	\$
Various	Fines Enforcement Registry	670,057
4826	Waste Charges	35,876
Debtor	Planning & Building	47,443
5113	Other	9,600
4769	Other	8,646
	Debtors 120+ Days < \$5,000	52,509
<b>Total Debtors 120+ Days &gt; \$1,000</b>		<b>824,130</b>

**CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025**

**OPERATING ACTIVITIES**

**8 OTHER CURRENT ASSETS**

	Opening Balance 1 July 2024	Asset Increase	Asset Reduction	Closing Balance 30 April 2025
	\$	\$	\$	\$
<b>Other current assets</b>				
<b>Other financial assets at amortised cost</b>				
Financial assets at amortised cost	143,749,522	24,573,518	0	168,323,040
<b>Inventory</b>				
Inventory	112,482	525,085	0	637,567
<b>Other assets</b>				
Prepayments	13,687	763,914	0	777,601
Accrued income	4,539,072	0	(1,938,885)	2,600,187
<b>Total other current assets</b>	<b>148,414,763</b>	<b>25,862,517</b>	<b>(1,938,885)</b>	<b>172,338,395</b>
Amounts shown above include GST (where applicable)				

**KEY INFORMATION**

**Other financial assets at amortised cost**

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**Inventory**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

OPERATING ACTIVITIES

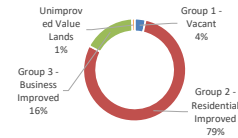
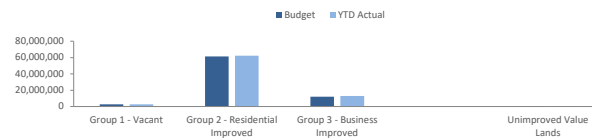
9 RATE REVENUE

General rate revenue

RATE TYPE	Rate in \$ (cents)	Number of Properties	Rateable Value	Budget			YTD Actual		
				Rate Revenue \$	Reassessed Rate Revenue \$	Total Revenue \$	Rate Revenue \$	Reassessed Rate Revenue \$	Total Revenue \$
<b>Gross rental value</b>									
Group 1 - Vacant	0.151463	761	18,572,946	2,813,130	0	2,813,130	2,813,114	(51,617)	2,761,497
Group 2 - Residential Improved	0.097708	30,993	618,748,447	60,449,796	994,794	61,444,590	60,336,470	1,899,044	62,235,514
Group 3 - Business Improved	0.101961	813	118,811,691	12,113,108	0	12,113,108	12,329,006	536,000	12,865,006
<b>Unimproved value</b>									
Unimproved Value Lands	0.004940	124	140,996,000	696,583	0	696,583	625,187	25,817	651,003
<b>Sub-Total</b>		<b>32,691</b>	<b>897,129,084</b>	<b>76,072,617</b>	<b>994,794</b>	<b>77,067,411</b>	<b>76,103,777</b>	<b>2,409,244</b>	<b>78,513,020</b>
<b>Minimum payment</b>	<b>Minimum Payment \$</b>								
<b>Gross rental value</b>									
Group 1 - Vacant	\$ 1.221	1,903	10,077,156	2,323,230	305,206	2,628,436	2,323,563	(54,133)	2,269,430
Group 2 - Residential Improved	\$ 1.409	5,723	74,483,471	8,063,043	0	8,063,043	7,974,940	32,094	8,007,034
Group 3 - Business Improved	\$ 1.639	345	3,909,470	565,284	0	565,284	560,538	68,292	628,830
<b>Unimproved value</b>									
Unimproved Value Lands	\$ 1.687	15	3,464,994	25,310	0	25,310	21,931	399	22,330
<b>Sub-total</b>		<b>7,986</b>	<b>91,935,091</b>	<b>10,976,867</b>	<b>305,206</b>	<b>11,282,073</b>	<b>10,880,972</b>	<b>46,652</b>	<b>10,927,624</b>
Rate Equivalent Payments and Adjustments						30,000			0
Concession						(20,000)			(24,508)
<b>Total general rates</b>			<b>989,064,175</b>	<b>87,049,484</b>	<b>1,300,000</b>	<b>88,359,484</b>	<b>86,984,749</b>	<b>2,455,896</b>	<b>89,416,136</b>
<b>Specified area rates</b>									
SAR A - Armadale Town Centre	0.004460	89	29,481,079	131,500	0	131,500	131,486	135	131,621
SAR B - Kelmscott Town Centre	0.009011	80	8,256,329	74,400	0	74,400	74,398	87	74,485
SAR C - Kelmscott Industrial Area	0.001735	348	12,562,527	21,800	0	21,800	21,796	(224)	21,572
SAR D - Armadale Industrial Area	0.003582	142	6,950,798	24,900	0	24,900	24,898	249	25,147
SAR F - Harrisdale/Piara Waters	0.002778	4,992	119,530,684	332,000	0	332,000	332,349	2,751	335,101
SAR G - Champion Lakes	0.002356	332	6,154,340	14,500	0	14,500	14,500	13	14,513
<b>Total specified area rates</b>			<b>182,935,757</b>	<b>599,100</b>	<b>0</b>	<b>599,100</b>	<b>599,426</b>	<b>3,012</b>	<b>602,439</b>
<b>Total</b>			<b>1,171,999,932</b>	<b>87,648,584</b>	<b>1,300,000</b>	<b>88,958,584</b>	<b>87,584,175</b>	<b>2,458,908</b>	<b>90,018,575</b>

KEY INFORMATION

Prepaid rates are, until the taxable event for the rates has occurred, refundable at the request of the ratepayer. Rates received in advance give rise to a financial liability. When the taxable event occurs the financial liability is extinguished and income recognised for the prepaid rates that have not been refunded.



CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

## FINANCING ACTIVITIES

## 10 BORROWINGS

## Repayments - borrowings

Information on borrowings										
Particulars	Loan No.	1 July 2024	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
			\$	\$	\$	\$	\$	\$	\$	\$
<b>Governance</b>										
296 Loan Borrowings 2009	296	27,950	0	0	(27,950)	0	0	27,950	0	0
316 Orchard House 2014	316	2,155,811	0	0	(85,332)	(172,700)	2,070,479	1,983,111	(73,679)	(115,730)
318 Orchard House 2015	318	6,743,585	0	0	(268,073)	(540,880)	6,475,512	6,202,705	(171,501)	(279,230)
323 Core System Review	323	1,828,345	0	0	(175,551)	(352,680)	1,652,794	1,475,665	(23,748)	(43,490)
342 Core System Review	342	860,037	0	0	(69,333)	(139,080)	790,704	720,957	(7,477)	(15,690)
345A Core System Review	345A	1,122,769	0	0	(59,809)	(120,870)	1,062,960	1,001,899	(34,529)	(53,370)
345B Core System Review	345B	1,267,831	0	0	(109,557)	(112,030)	1,158,274	1,155,801	(40,519)	(61,900)
345C Core System Review	345C	0	0	278,000	0	(22,220)	0	255,780	0	(15,060)
345C Core System Review	345C	0	0	2,889,200	0	0	0	2,889,200	0	0
<b>Recreation and culture</b>										
291 Aquatic Works 2008	291	180,648	0	0	(35,290)	(36,570)	145,358	144,078	(8,696)	(12,440)
299 Aquatic Centre Upgrade 2010	299	95,572	0	0	(47,058)	(95,572)	48,514	0	(3,895)	(5,430)
302 Aquatic Centre Upgrade 2011	302	698,370	0	0	(40,845)	(82,920)	657,525	615,450	(29,960)	(45,740)
304 Frye Park Redevelopment 2011	304	521,091	0	0	(30,477)	(61,870)	490,614	459,221	(22,355)	(34,130)
305 Piara Waters (North) Sports 2011	305	218,372	0	0	(52,239)	(106,020)	166,133	112,352	(8,874)	(13,140)
311 Aquatic Centre Upgrade 2012	311	812,426	0	0	(42,781)	(86,520)	769,645	725,906	(25,964)	(41,110)
314 Oval Lighting Renewal	314	104,558	0	0	(51,829)	(104,558)	52,729	0	(2,437)	(3,280)
315 Armadale Golf Course	315	135,421	0	0	(37,291)	(37,840)	98,130	97,581	(2,490)	(3,920)
322 Kelmscott Library - Stage 1	322	156,902	0	0	(38,443)	(77,400)	118,459	79,502	(2,932)	(4,660)
324A Indoor Aquatic Centre	324	8,620,183	0	0	(250,043)	(502,440)	8,370,140	8,117,743	(118,375)	(219,240)
326 Armadale Hall Upgrade 2018	326	2,025,180	0	0	(194,451)	(390,650)	1,830,729	1,634,530	(26,304)	(48,170)
332 Champion Centre Upgrade	332	71,065	0	0	(35,465)	(71,065)	35,600	0	(361)	(770)
337 AFAC Carpark	337	414,780	0	0	(11,121)	(22,350)	403,659	392,430	(5,861)	(10,790)
343 Bedfordale Fire Service	343	572,501	0	0	(72,808)	(73,330)	499,693	499,171	(5,705)	(11,120)
344 Challenge Park	344	1,022,967	0	0	(54,493)	(110,130)	968,474	912,837	(31,459)	(48,620)
346 Roleystone Theatre	346	2,821,134	0	0	(243,783)	(249,290)	2,577,351	2,571,844	(90,163)	(137,720)
347 Greyk Park 2021	347	1,149,049	0	0	(61,209)	(123,700)	1,087,840	1,025,349	(35,338)	(54,620)
339 Piara Waters Library Services	339	0	0	500,000	0	(39,960)	0	460,040	0	(27,070)
349 Piara Waters Library Services	349	0	0	5,969,700	0	(212,760)	0	5,756,940	0	(265,760)
350A Forrestdale Hub	350A	0	0	405,000	0	(32,370)	0	372,630	0	(21,980)
350B Forrestdale Sporting Precinct	350B	0	0	1,932,970	0	0	0	1,932,970	0	0
348 Morgan Park	348	0	0	1,510,000	0	0	0	1,510,000	0	0
<b>Transport</b>										
321 Armadale Arena Roofing 2015	321	94,099	0	0	(46,647)	(94,099)	47,453	0	(2,194)	(2,950)
<b>Total</b>		<b>33,720,646</b>	<b>0</b>	<b>13,484,870</b>	<b>(2,141,879)</b>	<b>(4,071,874)</b>	<b>31,578,767</b>	<b>43,133,642</b>	<b>(774,816)</b>	<b>(1,597,130)</b>
Current borrowings		4,071,874					1,897,456			
Non-current borrowings		29,648,772					29,681,311			
		<b>33,720,646</b>					<b>31,578,767</b>			

All debenture repayments were financed by general purpose revenue.

Particulars	Amount Borrowed	Amount Borrowed	Institution	Loan Type	Term Years	Total Interest & Charges	Interest Rate	Amount (Used)		Balance Unspent
								Actual	Budget	
	\$	\$				\$	%	\$	\$	\$
345D - Core System Review	0	2,889,200	WATC*	Debenture	15	1,276,860	5.09%	0	0	0
350B - Forrestdale Sporting Precinct	0	1,932,970	WATC*	Debenture	15	680,240	5.09%	0	0	0
348 - Morgan Park	0	1,510,000	WATC*	Debenture	15	667,340	5.09%	0	0	0
354A - LED Street Lighting Project	0	3,954,700	WATC*	Debenture	10	1,078,310	4.83%	0	0	0
345C Core System Review	0	278,000	WATC*	Debenture	10	75,801	4.83%	0	0	0
339 Piara Waters Library Services	0	500,000	WATC*	Debenture	10	136,332	4.83%	0	0	0
349 Piara Waters Library Services	0	5,969,700	WATC*	Debenture	15	2,052,826	5.09%	0	0	0
350A Forrestdale Hub	0	405,000	WATC*	Debenture	10	110,429	4.83%	0	0	0
	<b>0</b>	<b>17,439,570</b>				<b>6,078,138</b>		<b>0</b>	<b>0</b>	<b>0</b>

## Unspent borrowings

Particulars	Date Borrowed	Unspent Balance 30 June 2024	Borrowed During Year	Expended During Year	Unspent Balance 30 April 2025
		\$	\$	\$	\$
346 Roleystone Theatre	29/06/2023	336,061	0	0	336,061
		<b>336,061</b>	<b>0</b>	<b>0</b>	<b>336,061</b>

## KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

FINANCING ACTIVITIES

11 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars		New Leases			Principal Repayments		Principal Outstanding		Interest Repayments	
		1 July 2024	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Governance</b>										
Office Equipment	COARM001	103,676	0	0	(51,684)	(103,400)	51,992	276	(542)	(1,100)
Office Equipment	COARM002	9,239	0	0	(2,620)	(5,100)	6,619	4,139	(51)	(200)
Office Equipment	COARM003	15,620	0	0	(2,364)	(4,100)	13,256	11,520	(89)	(900)
<b>Corporate Services</b>										
IT Equipment	E6N0162298	6,769	0	11,777	(6,740)	(11,800)	29	6,746	(118)	(1,900)
IT Equipment	E6N0162003	8,015	0	22,785	(8,015)	(30,800)	0	0	(60)	(1,500)
IT Equipment	E6N0162826	18,549	18,549	54,351	(37,098)	(72,900)	0	0	(148)	(1,600)
IT Equipment	E6N0159594	19,181	0	49,419	(19,181)	(68,600)	0	0	(149)	(8,700)
IT Equipment	E6N0161137	13,652	0	16,500	(9,102)	(16,500)	4,550	13,652	(141)	(2,000)
IT Equipment	E6N0162255	7,603	0	13,800	(7,571)	(13,300)	32	8,103	(97)	(2,100)
IT Equipment	009-0154500-001	8,883	7,120	62,300	(16,003)	(20,700)	0	50,483	(69)	(700)
IT Equipment	009-0154500-002	147,629	0	520,200	(132,756)	(175,700)	14,873	492,129	(1,333)	(3,100)
IT Equipment	009-0154500-003	2,173	726	12,700	(2,899)	(4,300)	0	10,573	(15)	(100)
IT Equipment	009-0154500-004	7,437	0	29,100	(7,437)	(9,800)	0	26,737	(62)	(200)
IT Equipment	009-0154500-005	10,371	0	0	(2,772)	(3,700)	7,599	6,671	(137)	(200)
IT Equipment	009-0154500-006	28,159	0	0	(14,672)	(17,600)	13,487	10,559	(480)	(500)
IT Equipment	009-0154500-007	11,821	0	0	(5,565)	(6,100)	6,256	5,721	(248)	(300)
IT Equipment	009-0154500-008	0	3,300	0	(621)	0	2,679	0	(191)	0
IT Equipment	009-0154500-009	0	64,200	0	(15,431)	0	48,769	0	(106)	0
IT Equipment	009-0154500-010	0	22,875	0	(3,752)	0	19,123	0	(150)	0
IT Equipment	009-0154500-011	0	2,496	0	(335)	0	2,161	0	(25)	0
IT Equipment	009-0154500-012	0	2,268	0	(261)	0	2,007	0	(19)	0
IT Equipment	009-0154500-013	0	12,052	0	(240)	0	11,812	0	(24)	0
IT Equipment	Piara Waters Library IT	0	0	374,800	0	(89,400)	0	285,400	0	(10,600)
<b>Recreation and culture</b>										
Fitness Equipment	E6N0162801	4,933	9,790	10,700	(7,333)	(10,600)	7,390	5,033	(152)	(1,200)
Fitness Equipment	E6N0162813	17,405	0	0	(7,326)	(8,900)	10,079	8,505	(405)	(1,400)
Fitness Equipment	E6N0162400	53,787	0	296,300	(40,167)	(51,600)	13,620	298,487	(1,061)	(3,300)
Fitness Equipment	E6N0162397	4,512	8,958	3,488	(6,726)	(8,000)	6,744	0	(118)	(1,100)
Fitness Equipment	E6N0163450	3,442	0	0	(1,460)	(2,000)	1,982	1,442	(44)	(100)
Fitness Equipment	E2TEC64127	75,157	0	0	(31,494)	(42,800)	43,663	32,357	(2,176)	(2,100)
<b>Transport</b>										
Plants Equipment	6397356	1,011	0	32,100	(1,011)	(5,500)	0	27,611	(6)	(800)
Plants Equipment	973313	14,607	0	0	(4,654)	(6,900)	9,953	7,707	(322)	(100)
Plants Equipment	1021176	8,354	20,417	2,745	(8,112)	(11,100)	20,659	-1	(145)	(200)
Plants Equipment	1037417	6,985	0	0	(3,064)	(4,700)	3,921	2,285	(123)	(100)
Plants Equipment	6745927	0	31,700	0	(3,420)	0	28,280	0	(618)	0
<b>Other property and services</b>										
Building Armadale	Shop 64 & 65	422,970	0	96,600	(281,094)	(435,600)	141,876	83,970	(7,704)	(7,100)
Building Kelmscott	KELLIB	59,916	209,390	859,200	(153,387)	(160,000)	115,919	759,116	(37,736)	(27,500)
Building Seville Grove	E6N0162636	3,754	0	23,500	(3,754)	(4,700)	0	22,554	(58)	(400)
RFID Armadale Library	Bibliotheca SAAS2022101	34,773	0	0	(819)	(10,000)	33,954	24,773	(106)	(1,100)
Piara Waters Library Equipment	Piara Waters Library Equipment	0	0	187,400	0	(44,700)	0	142,700	0	(5,300)
<b>Total</b>		<b>1,130,383</b>	<b>413,841</b>	<b>2,679,765</b>	<b>(900,940)</b>	<b>(1,460,900)</b>	<b>643,283</b>	<b>2,349,248</b>	<b>(55,027)</b>	<b>(87,500)</b>
Current lease liabilities		1,015,448					332,160			
Non-current lease liabilities		114,935					311,123			
		<b>1,130,383</b>					<b>643,283</b>			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

**CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025**

**OPERATING ACTIVITIES**

**12 OTHER CURRENT LIABILITIES**

	Note	Opening Balance 1 July 2024	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 30 April 2025
		\$	\$	\$	\$	\$
<b>Other current liabilities</b>						
<b>Other liabilities</b>						
Contract liabilities		4,018,620	0	5,660,385	0	9,679,005
Capital grant/contributions liabilities		2,828,068	0	0	(280,336)	2,547,732
<b>Total other liabilities</b>		6,846,688	0	5,660,385	(280,336)	12,226,737
<b>Employee Related Provisions</b>						
Provision for annual leave		4,302,160	0	66,306	0	4,368,466
Provision for long service leave		4,131,294	0	909,995	0	5,041,289
Other employee leave provisions		318,658	0	23,340	0	341,998
<b>Total Provisions</b>		8,752,112	0	999,641	0	9,751,753
<b>Other Provisions</b>						
Provision for Rehabilitation		10,907,463	0	0	0	10,907,463
<b>Total Other Provisions</b>		10,907,463	0	0	0	10,907,463
<b>Total other current liabilities</b>		<b>26,506,263</b>	<b>0</b>	<b>6,660,026</b>	<b>(280,336)</b>	<b>32,885,953</b>
Amounts shown above include GST (where applicable)						

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

**KEY INFORMATION**

**Provisions**

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**Employee Related Provisions**

**Short-term employee benefits**

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

**Other long-term employee benefits**

The City's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**Contract liabilities**

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

**Capital grant/contribution liabilities**

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in	Decrease in	Liability	Current	Amended	YTD	YTD
	1 July 2024	Liability	Liability	30 Apr 2025	Liability	Budget	Budget	Revenue
	\$	\$	(As revenue)	\$	\$	\$	\$	\$
<b>Grants and subsidies</b>								
City of Gosnells	0	275,982	(275,982)	0	0	377,900	314,900	275,982
Department of Biodiversity Conservation and Attractions	0	75,000	(75,000)	0	0	470,800	346,840	75,000
Department of Communities	0	266,453	(266,453)	0	0	517,130	390,266	266,453
Department of Fire and Emergency Services	0	178,933	(178,933)	0	0	207,000	172,500	178,933
Department of Planning, Lands & Heritage	0	0	0	0	0	139,500	114,120	0
Department of Treasury	0	753,592	(753,592)	0	0	270,000	225,000	753,592
Department of Local Government, Sport and Cultural Industries	0	11,741	(11,741)	0	0	160,000	131,060	11,741
Lotterywest	0	35,000	(35,000)	0	0	35,000	29,200	35,000
Main Roads Western Australia	0	589,471	(589,471)	0	0	590,800	492,300	589,471
Stockland Development Pty Ltd	0	5,000	(5,000)	0	0	0	0	5,000
National Indigenous Australian Agency	0	165,531	(165,531)	0	0	160,000	133,300	165,531
Department of Education	0	379,790	(379,790)	0	0	0	0	379,790
Others	0	13,334	(13,334)	0	0	20,000	16,700	13,334
	0	2,749,827	(2,749,827)	0	0	2,948,130	2,366,186	2,749,827
<b>Contributions</b>								
DCP - Anstey Keane	0	113,577	(113,577)	0	0	242,300	201,900	113,577
DCP - North Forrestdale	0	405,090	(405,090)	0	0	490,600	408,800	405,090
Main Roads Western Australia	0	116,126	(116,126)	0	0	171,500	142,900	116,126
Other Local Governments	0	40,000	(40,000)	0	0	161,140	100,250	40,000
Others	(70,438)	461,819	(391,381)	0	0	243,137	273,950	391,381
	(70,438)	1,136,612	(1,066,174)	0	0	1,308,677	1,127,800	1,066,174
<b>TOTALS</b>	(70,438)	3,886,439	(3,816,001)	0	0	4,256,807	3,493,986	3,816,001

**Note:**  
Increase in liability reflects grants and contributions received.  
Decrease in liability reflects the City's expenditure ( application) of the grant and contributions.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue		
	Liability 1 July 2024	Increase in Liability	Decrease in Liability (As revenue)	Liability 30 Apr 2025	Current Liability 30 Apr 2025	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Capital grants and subsidies</b>								
ARENA (Australian Renewable Energy Agency)	(30,537)	0	(121,400)	(151,937)	(151,937)	121,400	99,000	121,400
Main Roads WA	551,596	81,618	(468,181)	165,033	165,033	2,168,600	1,810,376	468,181
Public Transport Authority WA	(86,498)	0	0	(86,498)	(86,498)	2,377,455	1,979,800	0
Department of Infrastructure, Transport, Regional Development and the Arts	(326,483)	2,133,565	(1,118,354)	688,728	688,728	3,105,940	2,545,610	1,118,354
Department of Local Government, Sport and Cultural Industries	(218,253)	253,666	(364,285)	(328,872)	(328,872)	1,541,530	1,267,050	364,285
WA Police	589,796	0	0	589,796	589,796	0	0	0
Department of Transport	115,481	9,000	(97,365)	27,116	27,116	355,100	290,250	97,365
Department of Education	0	292,510	0	292,510	292,510	0	0	0
Federal Department of Industry Science and Resources	0	0	0	0	0	175,000	87,500	0
	<b>595,102</b>	<b>2,770,359</b>	<b>(2,169,585)</b>	<b>1,195,876</b>	<b>1,195,876</b>	<b>9,845,025</b>	<b>8,079,586</b>	<b>2,169,585</b>
<b>Capital contributions</b>								
DCP Contribution Rexington Pty Ltd	320,500	(320,500)	0	0	0	0	0	0
PPL Liability	(6,500)	0	0	(6,500)	(6,500)	0	0	0
Developer Contribution	0	0	(21,959)	(21,959)	(21,959)	9,196,177	580,164	21,959
POS/Trust	0	0	(4,470)	(4,470)	(4,470)	496,090	125,000	4,470
Other Contributions	0	6,593	(6,593)	0	0	0	0	6,593
	<b>314,000</b>	<b>(313,907)</b>	<b>(33,022)</b>	<b>(32,929)</b>	<b>(32,929)</b>	<b>9,692,267</b>	<b>705,164</b>	<b>33,022</b>
<b>TOTALS</b>	<b>909,102</b>	<b>2,456,452</b>	<b>(2,202,607)</b>	<b>1,162,947</b>	<b>1,162,947</b>	<b>19,537,292</b>	<b>8,784,750</b>	<b>2,202,607</b>



**CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025**

**15 TRUST FUND**

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2024	Amount Received	Amount Paid	Closing Balance 30 Apr 2025
	\$	\$	\$	\$
Cash in Lieu - POS - Agreements	32,078	1,056	0	33,134
Cash in Lieu of Parking	252,913	8,327	0	261,239
POS - Precinct A - Westfield	89,529	2,948	0	92,477
POS - Precinct C - West Armadale	388,898	12,804	0	401,702
POS - Precinct F - Clifton Hills	239,549	7,887	0	247,436
POS - Precinct H - Mount Nasura	1,335,925	43,984	0	1,379,910
POS - Precinct N - Forrestdale	243,384	8,013	0	251,398
POS - Precinct O - Palomino	82,535	2,717	0	85,253
POS - Regional Recreation Infrastructure	577,810	19,024	0	596,834
POS Cash in Lieu - Suburb - Piara Waters	747,643	24,616	0	772,258
POS Cash in Lieu - Suburb - Kelmscott	101,741	3,350	0	105,091
POS Cash in Lieu - Suburb - Mount Richon	125,602	4,135	0	129,738
POS Cash in Lieu - Suburb - Armadale	317,201	10,444	0	327,645
POS Cash in Lieu - Suburb - Roleystone	91,413	3,009	0	94,423
POS Cash in Lieu - Suburb - Bedfordale	250,108	8,235	0	258,343
Nomination Deposits	240	0	(240)	0
Wungong Road Contribution Accounts	618,157	20,352	0	638,510
	<b>5,494,729</b>	<b>180,901</b>	<b>(240)</b>	<b>5,675,390</b>

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 30 APRIL 2025

## 16 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment \$	Increase in Available Cash \$	Decrease in Available Cash \$	Amended Budget Running Balance \$
<b>Budget adoption</b>						0
Surplus of 2023/2024		Opening surplus(deficit)		14,934,489		14,934,489
FAG grants received in advance in FY23/24		Operating revenue			(4,772,163)	10,162,326
Capital Expenditure - CFWD	CS3/8/24	Capital expenses			(21,679,120)	(11,516,794)
Operating expense - CFWD	CS3/8/24	Operating expenses			(4,845,810)	(16,362,604)
Increase in Tsf from Asset Renewal Reserve	CS3/8/24	Capital revenue		3,403,730		(12,958,874)
Increase in Tsf from Project Funds Rolled Over Reserve	CS3/8/24	Capital revenue		105,100		(12,853,774)
Increase in Tsf from Future Recreation Facilities Reserve	CS3/8/24	Capital revenue		1,000,000		(11,853,774)
Increase in Tsf from Waste Management Reserve	CS3/8/24	Capital revenue		1,329,180		(10,524,594)
Increase in Tsf from Future Project Funding Reserve	CS3/8/24	Capital revenue		1,260,980		(9,263,614)
Increase in Tsf from Kelmscott – Landscaping, Public Art and Bin Maintenance Reserve	CS3/8/24	Capital revenue		77,795		(9,185,819)
Increase in Tsf from Plant and Machinery Reserve	CS3/8/24	Capital revenue		108,400		(9,077,419)
Capital grants	CS3/8/24	Capital revenue		3,953,005		(5,124,414)
Sales proceeds	CS3/8/24	Capital revenue		35,600		(5,088,814)
DCP contribution	CS3/8/24	Non cash item	2,970,900			(2,117,914)
Increase in Tsf from Cashbacked Reserve - DCP	CS3/8/24	Capital revenue		2,970,900		852,986
Non- cash adjustment DCP	CS3/8/24	Non cash item	(2,970,900)			(2,117,914)
Cash in Lieu - POS	CS3/8/24	Capital revenue		116,090		(2,001,824)
Borrowings	CS3/8/24	Capital revenue		1,718,470		(283,354)
Operating Grant	CS3/8/24	Operating revenue		646,630		363,276
Increase in Tsf from Waste Management Reserve	CS3/8/24	Operating revenue		210,960		574,236
Capital Expenditure	Funded - Delegated Authority	Capital expenses			(253,310)	320,926
Capital grants - Road to Recovery	Funded - Delegated Authority	Capital revenue		253,310		574,236
CP983 Holden Road	Funded - Delegated Authority	Capital revenue		15,000		589,236
CP681 Streetscape Project	Funded - Delegated Authority	Capital expenses			(15,000)	574,236
CP949 Signage replacement program	Funded - Delegated Authority	Capital revenue		28,000		602,236
CP953 Pedestrian bridge renewal churchmans	Funded - Delegated Authority	Capital expenses			(28,000)	574,236
Charging station fee - AFAC	CS8/10/24	Operating revenue		24,600		598,836
Charging station fee - Administration building	CS8/10/24	Operating revenue		72,700		671,536
Operating expenses - AFAC	CS8/10/24	Operating expenses			(25,600)	645,936
Operating expenses - Administration building	CS8/10/24	Operating expenses			(71,700)	574,236
Program expenditure	Funded - Delegated Authority	Operating expenses			(552,000)	22,236
Operating grants	Funded - Delegated Authority	Operating revenue		255,600		277,836
Transfer from Reserve - North Forrestdale DCP 3	Funded - Delegated Authority	Capital revenue		879,977		1,157,813
CP00230 - Forrestdale Sporting Pavilion	Funded - Delegated Authority	Capital expenses			(879,977)	277,836
Transfer to Reserve - Wungong River Project	Funded - Delegated Authority	Capital revenue		296,400		574,236
General rates	Budget Review CS3/3/25	Operating revenue		600,000		1,174,236
Grants, subsidies and contributions	Budget Review CS3/3/25	Operating revenue		102,240		1,276,476
Fees and charges	Budget Review CS3/3/25	Operating revenue		970,100		2,246,576
Interest revenue	Budget Review CS3/3/25	Operating revenue		313,000		2,559,576
Employee costs	Budget Review CS3/3/25	Operating expenses			(263,040)	2,296,536
Materials and contracts	Budget Review CS3/3/25	Operating expenses			(1,092,000)	1,204,536
Utility charges	Budget Review CS3/3/25	Operating expenses			(200,000)	1,004,536
Other expenditure	Budget Review CS3/3/25	Operating revenue		3,792,700		4,797,236
Capital grants, subsidies and contributions	Budget Review CS3/3/25	Capital revenue		155,210		4,952,446
Developer Contribution Plans - Cash	Budget Review CS3/3/25	Capital revenue		1,239,000		6,191,446
Purchase of land and buildings	Budget Review CS3/3/25	Capital revenue		175,000		6,366,446
Purchase of plant and equipment	Budget Review CS3/3/25	Capital expenses			(350,000)	6,016,446
Purchase of furniture and equipment	Budget Review CS3/3/25	Capital expenses			(30,000)	5,986,446
Purchase and construction of infrastructure-roads	Budget Review CS3/3/25	Capital expenses			(731,815)	5,254,631
Purchase and construction of infrastructure-other	Budget Review CS3/3/25	Capital expenses			(636,000)	4,618,631
Proceeds from new borrowings	Budget Review CS3/3/25	Operating expenses			(3,954,700)	663,931
Transfers from reserve accounts	Budget Review CS3/3/25	Operating revenue		175,000		838,931
Sales proceeds	D18/8/24	Capital revenue		1,342,000		2,180,931
Lease Revenue	D18/8/24	Operating revenue		91,000		2,271,931
Materials and contracts - Welcome Gateway	D18/8/24	Operating expenses			(1,256,000)	1,015,931
Transfer to Reserve - City Centre Activation	D18/8/24	Capital expenses			(177,000)	838,931
				<b>47,162,566</b>	<b>(46,323,635)</b>	<b>838,931</b>

Major Projects (> \$250k)- FY 24/25 CAPEX Program (inc CFwds) with Funding Sources April 2025	Total Budget \$	Adopted Budget FY 24/25 \$	Cfwd Budget FY 25 \$	Committed April 25 \$	Actual & Committed \$	Funding Sources
<b>Buildings</b>						
Forrestdale Sporting Precinct	7,905,247	7,511,477	393,770	6,663,439	6,744,921	All Funding
Morgan Park ( Major )	5,673,200	3,902,300	1,770,900	5,963,157	6,277,493	Reserve/Loan/Grant
Depot Workshop - Design	2,196,890	1,686,000	510,890	166,520	245,250	Reserve
Piara Waters Library ( Major )	1,324,700	0	1,324,700	104,711	469,668	Loans
Springdale Pavilion changeroom	975,130	406,600	568,530	935,553	998,437	Grant/Municipal
Hilbert District Community Centre Design	600,000	0	600,000	0	0	Reserve
ARRR Stage 1 ( Netball Basketball)	500,000	0	500,000	122,394	126,406	Reserve
Central Park Plan and Design	500,000	500,000	0	126,448	437,170	Reserve
Gwynne Park - Design	500,000	0	500,000	328,535	404,940	Reserve
Animal Compound Works	454,950	0	454,950	86,244	151,731	Reserve
Roleystone Theatre ( Major )	412,600	0	412,600	6,736	131,340	Reserve
Roleystone Karragullen BushFire ( Major)	407,900	0	407,900	0	4,225	Municipal
Champion Lakes Community Centr ( Major )	382,380	0	382,380	990	383,844	Reserve
Fletcher Park (Wallangara Pony)	357,000	357,000	0	162,364	200,667	Municipal
Gwynne Park Tennis Club Lights	350,000	0	350,000	0	221,470	Grant
<b>Furniture &amp; Equipment</b>						
RFID Lockers AFAC	275,000	0	275,000	0	275,000	Reserve
<b>Landfill Cell</b>						
Landfill Closure and Capping	1,460,900	1,460,900	0	18,268	40,034	Reserve
<b>Parks &amp; Reserves</b>						
Playground Replacement Program	1,346,400	1,346,400	0	1,282,019	1,336,079	Municipal
Jull and civic space upgrades LRCI & Mun	1,267,360	0	1,267,360	504,189	584,593	Grant/Municipal
Piara Waters Secondary College Netball Court	1,000,000	1,000,000	0	0	0	DCP
Morgan Park Lighting and retic works	716,150	0	716,150	42,377	641,980	Grant/Municipal
Fixed Sports Equipment Replacement Prg	472,700	472,700	0	3,480	9,016	Municipal
Guerin Park	471,000	471,000	0	0	10,845	Reserve

Major Projects (> \$250k)- FY 24/25 CAPEX Program (inc CFwds) with Funding Sources April 2025	Total Budget \$	Adopted Budget FY 24/25 \$	Cfwd Budget FY 25 \$	Committed April 25 \$	Actual & Committed \$	Funding Sources
Piara Waters Netball-Lighting & Changerooms	450,000	450,000	0	0	0	DCP
Site main switch boards renewal program	375,800	0	375,800	0	31,397	Reserve
Hilbert South West Sports Ground (Cell J) - Stage 1 Ovals	350,000	350,000	0	0	0	Dev WA DCP
Property - Wirra Willa Park	345,000	345,000	0	111,689	365,965	Reserve
LED sports Lighting Cross Park	310,650	0	310,650	35,869	355,301	Grant/Municipal
Irrigation Replacement Program	260,000	260,000	0	49,667	82,229	Municipal
Decorative StreetLights	250,000	250,000	0	0	0	Reserve
Fancote Stage 1 Upgrade	250,000	250,000	0	88,840	96,290	POS/Trust/Municipal
North Forrestdale SAR Bridge Renewal Prg	250,000	250,000	0	0	4,500	Reserve
<b>Pathways</b>						
Railway Ave (Westfield to Lake)	1,529,300	1,529,300	0	0	0	Grant
Railway Ave (Ryland to Bray)	1,519,100	1,519,100	0	0	0	Reserve/Grant
Pathway Renewal- Various Projects	844,300	425,300	419,000	3,927	58,794	Municipal, Municipal
New Footpaths - Design & Construct	518,080	0	518,080	82,044	445,395	Municipal
Railway Ave Shared Path PSP - Design	350,000	0	350,000	62,914	155,225	Grant
<b>Plant &amp; Machinery</b>						
Various Fleets & Plants	2,333,000	2,189,000	144,000	522,457	1,708,042	Reserve/Sale Proceed
<b>Plant and equipment</b>						
AFAC Heat Pump	350,000	350,000	0		0	
<b>Roads</b>						
Mason Road Warton to Southhampton	2,161,400	661,400	1,500,000	0	0	DCP
Road Renewal - Eighth Rd ( Major )	925,000	0	925,000	91,315	91,315	DCP
Alexwood Dr(Chainage 1090-Chainage 1290)	681,600	681,600	0	4,614	69,008	Municipal
Piara Waters Oval CarPark	656,500	306,500	350,000	0	0	Grant

Major Projects (> \$250k)- FY 24/25 CAPEX Program (inc CFwds) with Funding Sources April 2025	Total Budget \$	Adopted Budget FY 24/25 \$	Cfwd Budget FY 25 \$	Committed April 25 \$	Actual & Committed \$	Funding Sources
Brookton Hwy & Hill St Int (State)	534,800	534,800	0	13,616	203,633	Grant/Municipal
Nicholson Rd / Easthope LinkAgbs	430,700	430,700	0	0	5,465	Grant/Municipal
Mason Road Upgrade - Land	351,000	14,000	337,000	0	0	DCP
Croyden Rd (Chainage 1860 To Chainage 2460)	350,800	350,800	0	0	0	Grant/Municipal
Street Lighting- Renewal Project (TBD)	337,010	0	337,010	252,977	267,977	Reserve
Skeet Rd / Keane Rd SBS	335,000	335,000	0	76,073	78,903	Grant/Municipal
Skeet Road, Harrisdale FY24	329,970	0	329,970	0	0	Grant
Bridge Renewal	303,800	303,800	0	0	0	Grant
Wright Rd / Columbia Pwy SBS	257,600	257,600	0	0	24,657	Grant/Municipal
<b>Waste Infrastructure</b>						
Relocate Vehicle Washbay	1,155,300	0	1,155,300	0	7,795	Reserve
<b>Total</b>	<b>48,645,217</b>	<b>31,158,277</b>	<b>17,486,940</b>	<b>17,913,423</b>	<b>23,747,002</b>	



**Rates Written Off  
for Batch No: 243**

1-May-25  
8:31:15 am

<u>Assess#</u>	<u>Property Address</u>	<u>Amount</u>
2171	14 Admiral Rd, Bedfordale	-0.51
8600	9 Badbury Rd, Armadale	-0.99
9076	13 Girraween St, Armadale	-2.84
9161	21 Barellan Ct, Armadale	-0.20
9503	11 Baryna St, Armadale	-2.76
11027	21 Bowden Pl, Armadale	-0.22
11635	73 Broome St, Forrestdale	-1.71
12213	8 Burns Rd, Armadale	-2.47
19893	17 Deerness Way, Armadale	-1.02
20496	29 Derry Av, Mount Nasura	-0.91
21709	101 Doorigo Rd, Armadale	-3.86
23488	113 Dale Rd, Armadale	-0.30
25018	77 Eighth Rd, Armadale	-2.35
37564	34 Lillian Av, Armadale	-1.71
42183	7 Newton Ct, Armadale	-2.71
44975	88 Paterson Rd, Mount Nasura	-1.20
46244	22 Stepney Rd, Armadale	-0.06
49696	11 Selby St, Armadale	-1.90
53736	204 South Western Hwy, Mount Richon	-0.54
55451	17 Tarrawan Rd, Armadale	-1.75
60999	6 Werndley St, Armadale	-1.60
64749	18 Adair Av, Mount Nasura	-1.29
65773	2600 Albany Hwy, Kelmscott	-4.08
72364	64 Buckingham Rd, Kelmscott	-1.62
75568	126 Clifton St, Kelmscott	-1.65
87050	5 Lake View Tce, Champion Lakes	-2.22
91451	13 Mountain View, Kelmscott	-1.08
95247	7 Peter St, Kelmscott	-1.36
98239	7 Saffron Ct, Kelmscott	-0.12
105254	5A Talwin Ct, Kelmscott	-1.20
105614	145 Third Av, Kelmscott	-1.53
107456	6 Vistula Tce, Kelmscott	-2.11
108840	48 Waratah Dr, Camillo	-2.12
112499	10 Trangie Way, Kelmscott	-4.64
115017	35 Ypres Rd, Camillo	-2.83
116104	8 Anthill Rd, Roleystone	-1.27
118045	18 Croyden Rd, Roleystone	-0.79
120307	56 Croyden Rd, Roleystone	-1.80
129436	63 Raeburn Rd, Roleystone	-4.00
131586	3 Norman Rd, Roleystone	-1.20
134352	25 Wymond Rd, Roleystone	-2.28
143537	45A Tewson Rd, Camillo	-2.03
145216	33 Onyx Rd, Mount Richon	-1.85
147878	6 Cowra Ct, Armadale	-1.62
157069	4/219 Railway Av, Kelmscott	-2.02
157609	53 Excalibur Cir, Camillo	-3.58
159112	3 Nowra Pl, Kelmscott	-1.33
159522	20 Page Rd, Kelmscott	-1.17
160684	6 Strawberry Dr, Seville Grove	-3.91
165747	9 Harbor Dr, Armadale	-0.43
170465	20 Sunset Tce, Kelmscott	-1.40
172306	3/42 Challis Rd, Armadale	-1.70
172324	2/42 Challis Rd, Armadale	-2.82
174229	8 Silverhill Loop, Seville Grove	-4.12
180660	30 Farmer Av, Brookdale	-1.80
185890	13/47 William St, Armadale	-2.24
186527	26 Chidzey Dr, Seville Grove	-3.60
187876	9 Chuditch Cl, Brookdale	-1.89
193758	34B Streich Av, Kelmscott	-0.90
196407	6/63 Third Av, Kelmscott	-3.90



**Rates Written Off  
for Batch No: 243**

1-May-25  
8:31:15 am

<u>Assess#</u>	<u>Property Address</u>	<u>Amount</u>
198415	43 Morgan Rd, Seville Grove	-2.67
202155	33A Panorama Dr, Kelmscott	-1.20
202303	685 Albany Hwy, Bedfordale	-3.54
204163	74 Strawberry Dr, Seville Grove	-1.16
206941	9 Coralie Ct, Armadale	-2.30
207763	1/11 Stott Cl, Armadale	-1.69
214156	26 Forestedge Rtt, Roleystone	-0.96
218910	29 Ashworth Way, Brookdale	-1.10
224626	15 Henty Lkt, Roleystone	-3.08
225321	33 Hill St, Kelmscott	-4.74
227965	14 Brown Cr, Seville Grove	-3.11
229284	8 Kobus Hts, Roleystone	-4.08
230940	182 Seville Dr, Seville Grove	-1.83
231730	14 Wedgetail Ct, Brookdale	-1.30
236168	282 Churchman Brook Rd, Bedfordale	-1.45
238964	23 Dunn Cl, Seville Grove	-3.41
239619	3/23 Gillam Dr, Kelmscott	-2.29
239623	4/23 Gillam Dr, Kelmscott	-2.17
241020	532 Albany Hwy, Bedfordale	-2.92
241557	1/47 Brant Rd, Kelmscott	-1.04
241575	3/47 Brant Rd, Kelmscott	-1.05
241606	6/47 Brant Rd, Kelmscott	-1.05
245523	5 Morolo St, Seville Grove	-0.80
247153	19 Edinburgh Rd, Seville Grove	-1.58
248529	6 Vermilion Bvd, Hilbert	-2.12
249698	8 Milano Loop, Seville Grove	-1.28
249751	20 Milano Loop, Seville Grove	-1.10
250962	3/17 Devonshire Tce, Armadale	-1.00
252407	111 Seville Dr, Seville Grove	-3.05
254122	14 Jonquil Loop, Seville Grove	-0.11
258085	20 Birmingham Pde, Piara Waters	-1.47
259893	19 Cheltenham App, Harrisdale	-1.99
261632	1 Annandale Way, Harrisdale	-2.56
261957	12 Stills Av, Harrisdale	-2.53
263721	76 Northerly Dr, Harrisdale	-1.49
265496	6 Fello Rise, Bedfordale	-1.45
270722	10 Alcaston Rd, Harrisdale	-1.71
271724	10 Falkner Rd, Harrisdale	-0.05
273354	3 Edgar Link, Piara Waters	-4.33
273895	14 Pleasant Av, Piara Waters	-3.08
286375	3/187 Cammillo Rd, Kelmscott	-4.83
295609	1A Coonong Pl, Armadale	-1.83
298033	35 Ralphs St, Seville Grove	-1.80
302557	27 Turtledove Rd, Harrisdale	-0.08
305977	52 Kudos Cct, Harrisdale	-1.70
310564	2/6 Turner Pl, Kelmscott	-2.83
310839	15 Bayonne Cnr, Piara Waters	-1.69
310992	16 Bayonne Cnr, Piara Waters	-0.99
314247	37 Kalanchoe App, Seville Grove	-3.17
314693	31 Sixth Rd, Armadale	-1.70
316845	9 Adenine Bend, Piara Waters	-0.87
319035	2B Tredale Av, Mount Richon	-2.91
320589	138 Mason Rd, Piara Waters	-3.60
322583	21 Exchange Av, Harrisdale	-4.11
323369	95 Lafayette Av, Harrisdale	-1.64
326365	29 Victory St, Harrisdale	-4.11
329799	6 Meldrum Loop, Bedfordale	-0.48
334219	113 Gillam Dr, Seville Grove	-0.52
336970	47 Bellas Cct, Piara Waters	-1.94
338168	14 Basalt Rd, Harrisdale	-0.30



**Rates Written Off  
for Batch No: 243**

1-May-25  
8:31:15 am

<u>Assess#</u>	<u>Property Address</u>	<u>Amount</u>
342686	29 Gypsum Av, Harrisdale	-1.42
344725	4 Olinda St, Harrisdale	-2.22
345056	17 Gleeson Way, Harrisdale	-2.52
349581	21 Melton Hill Lane, Champion Lakes	-1.17
351320	124 Aspiri Prom, Piara Waters	-1.56
353649	18 Ernest Way, Hilbert	-2.57
354277	6 Berkshire App, Piara Waters	-1.60
360852	10 Bambili Way, Harrisdale	-0.03
361197	72 Welcome Mndr, Harrisdale	-1.72
365096	32 St Catharines Prom, Champion Lakes	-3.53
367018	32 Hebrides Dr, Seville Grove	-3.83
369260	11 Hobson Loop, Piara Waters	-0.11
375304	11 Dorset St, Haynes	-2.62
375516	26 Torridge App, Piara Waters	-0.56
375552	119 Strawberry Dr, Seville Grove	-0.39
376419	44 Travertine St, Harrisdale	-2.12
378099	241 Westfield Rd, Seville Grove	-2.28
382846	18 Escada Way, Piara Waters	-0.14
385284	327 Taylor Rd, Forrestdale	-0.18
387094	49 Caldwell Pwy, Haynes	-0.33
393570	13 Carbeen View, Piara Waters	-0.80
395358	7 Yarran St, Armadale	-2.39
395439	6/1 Gladstone Rd, Armadale	-0.01
400103	28 Sullivan Rd, Seville Grove	-2.17
400167	25B Arnott Ct, Kelmscott	-3.20
407125	15 Creagorry Rd, Seville Grove	-1.87
407224	68 Balivanich Loop, Seville Grove	-1.59
408753	10 Gold Pl, Mount Richon	-1.58
412299	15 Marara St, Hilbert	-1.37
413449	9 Aquila Loop, Piara Waters	-4.95
414617	4 Kodja Lane, Haynes	-4.23
418403	10 Fogarty Loop, Piara Waters	-1.59
420634	41 Onyx Rd, Mount Richon	-1.62
422002	42 Greywacke Ent, Piara Waters	-1.88
427561	109 Boatwright Av, Haynes	-1.69
431778	13 Kyogle Pl, Armadale	-1.24
436291	11 Korrinup St, Haynes	-2.38
441248	4 Pierrepont Loop, Champion Lakes	-2.66
442402	43 Tuberoze Rd, Piara Waters	-0.36
442795	90 Greenpoint Way, Hilbert	-0.07
442943	4 Waterous St, Piara Waters	-0.03
444802	30 Camberwell Vsta, Piara Waters	-2.97
446351	23 Messina Way, Piara Waters	-0.34
446383	27 St Pierre Turn, Piara Waters	-2.63
452972	9 Westfield Rd, Camillo	-0.44
455063	7 Steffan Loop, Harrisdale	-0.07
459520	3/31 Haydock St, Forrestdale	-0.19
459782	30 Tobin St, Forrestdale	-2.81
462997	24 Coopworth Ent, Haynes	-0.15
463688	24 Crestone Gr, Haynes	-1.99
465597	20 Palmerston Loop, Hilbert	-4.74
469414	11 Oliva App, Piara Waters	-1.39
470382	Munglinup Rd, Hilbert	-2.49
472075	Myrtle St, Piara Waters	-0.34
472219	Gumblossom Av, Piara Waters	-3.94
480519	Vaughan Cr, Forrestdale	-0.19
482202	Desert Pea Loop, Piara Waters	-4.35
482383	Birkenhead Rd, Hilbert	-2.86
482630	Birkenhead Rd, Hilbert	-2.02
482743	Marconi Bend, Forrestdale	-0.60





**Rates Written Off**  
for Batch No: 243

1-May-25  
8:31:15 am

Assess#

Property Address

Amount

**Total Written Off**

**-337.14**

Primary Delegation 1.1.22 and Secondary Delegation 1.2.22 specifically refer - the above small debts have, following investigation, been written off.

J Lyon

Executive Director Corporate Services Date: \_\_\_\_\_

Primary Delegation 1.1.22 and Secondary Delegation 1.2.22

Aspiration 1 - Community

Outcome	Objective	Key Actions and Projects	KAP Review	KAP Change	Project / Program / Service	Lead Business Area	FY26	FY27	FY28	FY29
1.1 Foster and strengthen community spirit	1.1.1 Facilitate a dynamic calendar of events, festivals and cultural activities that activate suburbs, foster community connections, celebrate the diversity of the community and encourage a sense of place for residents	1.1.1.1 Implement the Events Program	Change	Change to "Implement" for FY26 and FY27	Program	Community Development	Change from "Review" to Implement	Change from "Review" to Implement	Implement	Implement
1.1 Foster and strengthen community spirit	1.1.1 Facilitate a dynamic calendar of events, festivals and cultural activities that activate suburbs, foster community connections, celebrate the diversity of the community and encourage a sense of place for residents	1.1.1.2 Implement the Arts and Culture Strategy	Change	Change to "1.1.1.2 Review the Arts and Culture Strategy" Change to "Review" for FY26 and "Implement" for FY27	Program	Community Development	Change from "Implement" to Review	Change from "Review" to Implement	Implement	Review
1.1 Foster and strengthen community spirit	1.1.2 Cultivate the sense of place generate by the City's heritage, vegetation and escarpment, wetlands and waterways as well as the participation in vibrant community hubs	1.1.2.1 Review the Community Hubs Master Plan for currency, and identify and progress key components.	Change	Change to "1.1.2.1 Progress community facilities identified in the Long Term Financial Plan."	Program	Community Infrastructure Planning	Implement	Implement	Implement	Implement
1.1 Foster and strengthen community spirit	1.1.3 Support the development and sustainability of a diverse range of community groups	1.1.3.1 Implement the Community Development Strategy	Change	Change to "1.1.3.1 Review the Community Development Strategy" Change to "Review" for FY26 and "Implement" for FY27	Program	Community Development	Review	Implement	Implement	Review
1.1 Foster and strengthen community spirit	1.1.4 Preserve and celebrate the City's built, natural and cultural heritage	1.1.4.1 Implement the Museum Interpretation Plan	No Change		Program	Library and Heritage Services	Implement	Implement	Implement	Implement
1.2 Improve Community Wellbeing	1.2.1 Advocate for the delivery of services and programs as well as increased resources to contribute to improvements in community safety	1.2.1.1 Implement the Community Development Strategy	Change	Change to "1.2.1.1 Review the Community Development Strategy" Change to "Review" for FY26 and "Implement" for FY27	Program	Community Development	Review	Implement	Implement	Review
1.2 Improve Community Wellbeing	1.2.1 Advocate for the delivery of services and programs as well as increased resources to contribute to improvements in community safety	1.2.1.2 Advocate to State and Federal Government for the delivery of services and programs to meet community needs	Change	Change to "Advocate" for FY29	Service	Community Development	Advocate	Advocate	Advocate	Change from "Remove" to Advocate
1.2 Improve Community Wellbeing	1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.1 Implement the Social Priorities Approach	Change	Change to "1.2.2.1 Review the Social Priorities Approach" Change to "Review" for FY26	Program	Community Development	Review	Implement	Implement	Review
1.2 Improve Community Wellbeing	1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.2 Report in September each year on the progress of the City's Social Priorities approach	Remove	Remove as already included in the action above (1.2.2.1).	Service	Community Development	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.2 Improve Community Wellbeing	1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.3 Implement the Homelessness Policy	No Change		Service	Community Development	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.2 Improve Community Wellbeing	1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.4 Implement the Community Development Strategy	Change	Change to "1.2.2.4 Review the Community Development Strategy" Change to "Review" for FY26 and "Implement" for FY27	Program	Community Development	Review	Implement	Implement	Review
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.1 Advocate and design options for public open space areas created as a result of the Byford rail project	Change	Change to "1.2.3.1 Advocate and design options for public open space areas created as a result of the Byford rail project and consider appropriate management responsibilities." Change to "Implement" for FY26	Project	DS Admin	Change from "Design" to Implement	Implement	Implement	Implement
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.2 Encourage an active program of recreation events through the City's green spaces such as Yoga in the Park and Bush Walks.	No Change		Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.3 Support sporting club development and sustainability, particularly junior clubs	No Change		Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.4 Advocate through the structure plan process to increase the provision of public open space and particularly active open space	Retain	Business as usual	Service	Strategic Planning	Advocate	Advocate	Advocate	Advocate
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.5 Implement the Dry Park Strategy	No Change		Project	Design	Implement (Subject to funding)	Implement (Subject to funding)	Implement (Subject to funding)	Implement (Subject to funding)
1.2 Improve Community Wellbeing	1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.6 Create a community DCP for infill areas to collect for CIP improvements	Change	Change to "Develop" for FY27	Project	Community Infrastructure Planning/Planning	Develop	Change from "Implement" to Develop	Implement	Implement
1.2 Improve Community Wellbeing	1.2.4 Facilitate the delivery of health and wellbeing programs and services within the community.	1.2.4.1 Implement Community Health and Wellbeing Plan	Change	Change to "Implement" for FY26	Program	Health Services	Change from "Develop" to Implement	Implement	Implement	Implement
1.2 Improve Community Wellbeing	1.2.5 Create opportunities for lifelong learning and building community connections.	1.2.5.1.1. Acknowledge the continually changing nature of library services and ensure that the City's libraries are positioned to be flexible in response to future community needs and demographic changes; 2. Develop new library facilities to meet community growth	No Change		Program	Library and Heritage Services	Implement	Implement	Implement	Implement
1.2 Improve Community Wellbeing	1.2.5 Create opportunities for lifelong learning and building community connections.	1.2.5.2 Continue to expand the role of Libraries in delivering community programs to build community connections and capacity	No Change		Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.2 Improve Community Wellbeing	1.2.5 Create opportunities for lifelong learning and building community connections.	1.2.5.3 Facilitate, where possible, the delivery of English as a Second Language programs and activities throughout the City	No Change		Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.1 Review the Community Infrastructure Plan	Change	Change to "Develop" for FY26	Project	Community Infrastructure Planning	Change from "Implement" to Develop	Implement	Implement	Implement
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.2 Advocate for the Armadale Regional Recreational Reserve (ARRR)	No Change		Project	Community Infrastructure Planning	Advocate	Advocate	Advocate	Advocate
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.3 Progress the development of Gwynne Park	No Change		Project	Program Delivery	Construct	Complete		
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.4 Progress the development of the Forrestdale Sporting Precinct	No Change		Project	Program Delivery	Design & Construct	Design & Construct	Design & Construct	
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.5 Progress the development of Morgan Park	No Change		Project	Program Delivery	Complete			

Aspiration 1 - Community

1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.6 Implement the Lease and Licence Policy	Change	Change to "1.3.1.6 Review and Implement the Lease and Licence Policy"	Service	Recreation Services	Change from "Deliver the Service" to Review & Implement	Change from "Deliver the Service" to Implement	Change from "Deliver the Service" to Implement	Change from "Deliver the Service" to Implement
1.3 Community Facilities meet Community needs	1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.7 Provide direction, through Master Planning, in the sustainable allocation of resources for: (i) development of reserves and co-located facilities to enable incorporation into the City's LTFP, and (ii) the ongoing maintenance	Remove	Covered in 1.3.1.1	Project	Community Infrastructure Planning	Remove	Remove	Remove	Remove
1.4 An inclusive and engaged community	1.4.1 Support a culture of volunteerism in the community and celebrate the contribution volunteers make to the City.	1.4.1.1 Implement the Community Development Strategy	Change	Change to "1.4.1.1 Review the Community Development Strategy"	Program	Community Development	Review	Implement	Implement	Review
1.4 An inclusive and engaged community	1.4.2 Encourage the provision of inclusive and accessible facilities, services and programs within the community.	1.4.2.1 Implement the Access and Inclusion Plan	Change	Change to "1.4.2.1 Review the Access and Inclusion Plan"	Program	Community Development	Review	Implement	Implement	Review
1.4 An inclusive and engaged community	1.4.3 Ensure the provision of culturally appropriate services and programs within the City	1.4.3.1 Advocate for the sustainable delivery of community support programs from the City's Champion Centre	No Change		Program	Community Development	Review	Implement	Implement	Implement
1.4 An inclusive and engaged community	1.4.4 Facilitate the provision of facilities, services and programs to meet the needs of the City's current and future demographics	1.4.4.1 Implement the Community Development Strategy	Change	Change to "1.4.4.1 Review the Community Development Strategy"	Program	Community Development	Review	Implement	Implement	Review

Aspiration 2 - Environment

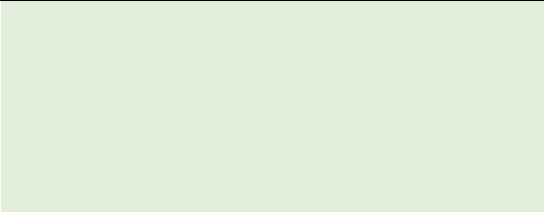
Outcome	Objective	Key Actions and Projects (KAPs)	KAP Review	KAP Change	Project / Program / Service	Lead Business Area	FY26	FY27	FY28	FY29
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.1 Utilise water efficiently and effectively as part of City operations.	2.1.1.1 Maintain the Waterwise Council Action Plan	No Change		Project	Environment & Sustainability	Review & Report	Review & Report	Review & Report	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.2 Improve the quality of water in the City's rivers, streams, brooks, drains and wetlands.	2.1.2.1 Implement the Water Strategy	No Change		Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.3 Minimise impacts on air quality throughout the City.	2.1.3.1 Implement the Air Quality Strategy	No Change		Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.4 Protect soil and land resources throughout the City.	2.1.4.1 Implement the Soil and Land Strategy	No Change		Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.5 Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.1 Implement the Local Biodiversity Strategy	Change	Change to "2.1.5.1" Implement the Biodiversity Strategy"	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.5 Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.2 Develop the Waterways Upgrade and Maintenance Plan	Change	Change to "Develop" for FY26	Project	Service Delivery	Change from "Implement" to Develop	Implement	Implement	Implement
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.5 Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.3 Through planning and engineering policies and processes advocate for environmental offsets to be located within the City boundaries	No Change		Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.5 Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.4 Advocate for the State to develop appropriate facilities and better protect Regional Parks, Ramsar and other wetlands	No Change		Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.6 Facilitate the creation of partnerships and support strategies for the maintenance and enrichment of the natural environment, and recognise the connection that members of the local Aboriginal community share with City managed land through the implementation of on-ground initiatives.	2.1.6.1 Recognise the connection that members of the Aboriginal community share with City managed land through the implementation of on-ground initiatives	No Change		Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.7 Ensure that the health of the City's natural environment is regularly monitored and the effectiveness of environmental programs are periodically assessed.	2.1.7.1 Present a bi-ennial report on the performance of the City against the Strategic Environmental Commitment and Environmental Management Framework	No Change		Service	Environment & Sustainability		Deliver the service		Deliver the Service
2.1Protection and restoration of the natural environment, and the reduction of environmental impacts	2.1.7 Ensure that the health of the City's natural environment is regularly monitored and the effectiveness of environmental programs are periodically assessed.	2.1.7.2 Present a bi-ennial report to Council on the impact on heat island effect within the City	No Change		Service	Environment & Sustainability		Deliver the service		Deliver the Service
2.2 Attractive, inclusive and functional public places	2.2.1 Focus on achieving a high level of streetscape amenity in new developments.	2.2.1.1 Advocate for larger road reservations to enable street trees in the renew of liveable neighbourhoods and advocate WAPC impose subdivision conditions for planting street trees.	Change	Change to "2.2.1.1 Advocate for the appropriate location of underground infrastructure to enable the planting of more trees"	Service	Design	Advocate	Advocate	Advocate	Advocate
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.1 Review and implement the City's Urban Forest Strategy	Change	Change to "2.2.2.1 Review and Implement the City's Urban Forest Strategy"	Program	Design	Change from "Implement" to Review & Implement	Implement	Implement	Implement
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.2 Implement the Footpath Program and Bike Plan	Change	Change to "Implement" for FY26	Program	Design	Change from "Review" to Implement	Implement	Implement	Implement
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.3 Implement a Verge Maintenance Strategy	Change	Change to "2.2.2.3 Implement the revised verge maintenance program to optimise levels of service"	Program	Service Delivery	Implement	Review	Implement	Implement
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.4 Develop the Greening Strategy for the Kelmscott Town Centre	Change	Change to "2.2.2.4 On completion of the Kelmscott Public Realm Strategy, implement town centre landscape improvements." Change "Develop" to FY26, "Implement (Subject to funding) FY27 & FY28	Project	Design	Change from "Implement" to Develop	Change from "Implement" to Implement (Subject to funding)	Change from "Develop" to implement (Subject to funding)	No Deliverable
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.5 Improve the amenity of streetscapes through the use of public art	No Change		Project	Design	Implement	Implement	Implement	Implement
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.6 Develop a Public Realm Strategy for Armadale City Centre	Change	Change to "2.2.2.6 Develop an Implementation Plan for Stage 1 - Public Realm Strategy for Armadale City Centre" Change to "Develop" for FY26 and "Implement (Subject to funding)" for FY27, FY28 and FY29	Project	Strategic Planning	Change from "Implement" to Develop	Change from "Implement" to Implement (Subject to funding)	Change from "Implement" to implement (Subject to funding)	Implement (Subject to funding)
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.7 Develop a Public Realm Strategy for the Kelmscott District Centre	Change	Change to "Develop" for FY26 and "Implement (Subject to funding)" for FY27, FY28 and FY29	Project	Strategic Planning	Change from "Implement" to Develop	Change from "Implement" to Implement (Subject to funding)	Change from "Implement" to implement (Subject to funding)	Implement (Subject to funding)
2.2 Attractive, inclusive and functional public places	2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.8 Implement innovative lighting to create active and engaging public spaces in the City Centre	Change	Change to "2.2.2.8 Implement the LRCP for innovative lighting in Memorial and Minnarrawa Park"	Program	Design	Implement	Implement	Implement	Implement
2.2 Attractive, inclusive and functional public places	2.2.3 Develop, improve and maintain quality parks, playgrounds and public open spaces throughout the City	2.2.3.1 Review the Park Facilities Strategy	Change	Change to "Review " for FY26	Project	Design	Change from "No Deliverable" to Review	No Deliverable	No Deliverable	No Deliverable
2.2 Attractive, inclusive and functional public places	2.2.3 Develop, improve and maintain quality parks, playgrounds and public open spaces throughout the City	2.2.3.2 Implement the Parks Improvement Plan	No Change		Program	Design	Implement	Implement	Implement	Implement
2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.1 Develop Cyclical Asset Condition Monitoring and timely scheduling of asset renewal/replacement to ensure an acceptable standard of service delivery to the community	No Change		Project	Asset Lifecycle	Implement	Implement	Implement	Implement
2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.2 Develop Service Levels that are affordable, equitable and measurable	No Change		Project	Service Delivery	Develop	Annual Review	Annual Review	

Aspiration 2 - Environment

2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.3 Review the Infrastructure Asset Management Plan	Change	Change to "Review " for FY26	Project	Asset Lifecycle	Change from "Implement" to Review	Implement	Implement	Review
2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.4 Review the Building Asset Management Plan	Change	Change to "Review " for FY26	Project	Asset Lifecycle	Change from "Implement" to Review	Implement	Implement	Review
2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.5 Review the Fleet Asset Management Plan	Change	Change to "Review " for FY26	Project	Asset Lifecycle	Change from "Implement" to Review	Implement	Implement	Review
2.3 Functional, inclusive and sustainable infrastructure	2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.6 Review the Park Asset Management Plans	Change	Change to "Review " for FY26	Project	Asset Lifecycle	Change from "Implement" to Review	Implement	Implement	Review
2.3 Functional, inclusive and sustainable infrastructure	2.3.2 Ensure that the City's assets are appropriately maintained, functional, affordable, safe and sustainable for current and future generations.	2.3.2.1 Review the City's Asset Management Strategy	Change	Change to "Review " for FY26	Project	Asset Lifecycle	Change from "Implement" to Review	Implement	Review	Implement
2.3 Functional, inclusive and sustainable infrastructure	2.3.3 Maintain the City's Assets effectively in order to meet service levels throughout their life cycle.	2.3.3.1 Develop and Implement the City's Asset Maintenance Plan for Property and Parks and Civil Assets	Change	Change to "Develop" for FY26	Project	Asset Lifecycle	Change from "Implement" to Develop	Implement	Implement	Implement
2.3 Functional, inclusive and sustainable infrastructure	2.3.4 Ensure the City's Asset Portfolio is sustainable over the medium and long term and sufficient information is available to inform the City's LTFP and Asset Renewal Reserves.	2.3.4.1 Progress design and construction of the City's Animal Management Facilities	No Change		Project	Program Delivery	Implement			
2.3 Functional, inclusive and sustainable infrastructure	2.3.4 Ensure the City's Asset Portfolio is sustainable over the medium and long term and sufficient information is available to inform the City's LTFP and Asset Renewal Reserves.	2.3.4.2 Progress design and construction of the Depot Master Plan	No Change		Project	Program Delivery	Implement	Implement	Implement	
2.4 Sustainable waste management	2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes.	2.4.1.1 Implement and review the City's Strategic Waste Management Strategy	Change	Change to "2.4.1.1 Review the City's Strategic Waste Management Strategy"	Project	Environment & Sustainability	Review	Implement	Review	Review & Report
2.4 Sustainable waste management	2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes.	2.4.1.2 Ensure the City's Waste Collection service is competitive in terms of level of service and cost	Change	Change to "Review " for FY26	Project	Environment & Sustainability	Change from "No Deliverable" to Review	Review	Implement	Deliver the Service
2.4 Sustainable waste management	2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes.	2.4.1.3 Deter proactively and respond promptly to littering and illegal dumping throughout the City	No Change		Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.4 Sustainable waste management	2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	2.4.2.1 Advocate to DWER to cover any shortfall in committed tonnage required under the WTE contract resulting from the introduction of FOGO in the City	No Change		Project	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
2.4 Sustainable waste management	2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	2.4.2.2 Review the Waste Plan	Change	Change to "2.4.2.2 Review the Waste Plan following Council's adoption of the Strategic Resource and Recovery Plan" Change to "Review " for FY26	Project	Environment & Sustainability	Change from "Implement" to Review	Implement	Implement	Implement
2.4 Sustainable waste management	2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	2.4.2.3 Advocate to ensure that the State landfill levy is not applied to waste delivered to the Kwinana Waste to Energy Plant	No Change		Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
2.5 Quality development that enhances the amenity and liveability of the City	2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan.	2.5.1.1 Prepare and implement a new Local Planning Strategy	No Change		Program	Strategic Planning	Implement	Implement	Implement	Implement
2.5 Quality development that enhances the amenity and liveability of the City	2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan.	2.5.1.2 Develop Local Planning Scheme No.5.	Change	Change to "2.5.1.2 Develop Local Planning Scheme No.5, once Local Planning Strategy is adopted."	Project	Strategic Planning	Develop	Implement	Implement	Implement
2.5 Quality development that enhances the amenity and liveability of the City	2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan.	2.5.1.3 Advocate for changes to the standards for provision of schools (including ratios, the number of street boundaries, built form (2 storey) and the order of road on which they are located) as well as the timely provision of schools in growth areas	Retain	Business as usual	Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5 Quality development that enhances the amenity and liveability of the City	2.5.2 Seek the retention of trees in new subdivisions and developments.	2.5.2.1 Advocate for the retention of trees in new subdivisions and development	No Change		Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5 Quality development that enhances the amenity and liveability of the City	2.5.3 Protect the amenity of infill areas and the City Centre by strengthening the planning frameworks for middle density development and addressing catchment management as well as transport and traffic planning.	2.5.3.1 Implement the Local Planning Strategy	No Change		Service	Strategic Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.5 Quality development that enhances the amenity and liveability of the City	2.5.4 Proactively plan for normalisation of Development WA areas back to the planning jurisdiction of the City	2.5.4.1 Work with the DWA and developers to resolve the transition of DCPs to the City as part of the normalisation process.	No Change		Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.5 Quality development that enhances the amenity and liveability of the City	2.5.4 Proactively plan for normalisation of Development WA areas back to the planning jurisdiction of the City	2.5.4.2 Advocate for the State to address any legacy shortfall in contributions from the normalisation process.	No Change		Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5 Quality development that enhances the amenity and liveability of the City	2.5.4 Proactively plan for normalisation of Development WA areas back to the planning jurisdiction of the City	2.5.4.3 Ensure the necessary Scheme provisions are in place to rationalise the marriage of the planning frameworks for these areas.	Remove	Remove as business as usual	Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.5 Quality development that enhances the amenity and liveability of the City	2.5.5 Seek opportunities to preserve, document and acknowledge the heritage of the City.	2.5.5.1 Develop Local Planning Scheme No.5	No Change		Project	Strategic Planning	Develop	Implement	Implement	Implement
2.5 Quality development that enhances the amenity and liveability of the City	2.5.6 Seek improvements to the nature and standard of developments within the City.	2.5.6.1 Implement the City's Design Review Panel	No Change		Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.5 Quality development that enhances the amenity and liveability of the City	2.5.7 Advocate and plan for the provision and preservation of public transport throughout the City.	2.5.7.1 Advocate for improvements to public transport and consider the design and development of an integrated transport and land use strategy (including the ability to incorporate at later stages the installation of alternate means of public transport)	Change	Change to "2.5.7.1 Implement the Integrated Transport Strategy"	Service	Design	Deliver the service	Deliver the service	Deliver the service	Deliver the Service
2.6 Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City	2.6.1 Sustainability initiatives are supported and implemented throughout the City.	2.6.1.1 Review and implement the 'Switch Your Thinking' Business Plan	Change	Change to "2.6.1.1 Implement the 'Switch Your Thinking' Business Plan"	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.6 Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City	2.6.1 Sustainability initiatives are supported and implemented throughout the City.	2.6.1.2 Encourage the installation of micro grids, community batteries, managed aquifer recharge and third pipe systems in developments throughout the City	No Change		Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the Service

Aspiration 2 - Environment

2.6 Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City	2.6.2 Minimise corporate and community carbon footprints within the City of Armadale.	2.6.2.1 Implement the Corporate Greenhouse Action Plan	No Change		Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.6 Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City	2.6.2 Minimise corporate and community carbon footprints within the City of Armadale.	2.6.2.2 Develop and implement the LED Street Lighting Program	Remove	Remove	Program	Environment & Sustainability	Implement	Implement	Implement	Implement
2.6 Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City	2.6.2 Minimise corporate and community carbon footprints within the City of Armadale.	2.6.2.3 Implement Fleet Transition Strategy	No Change		Project	Asset Lifecycle	Implement	Implement	Implement	Review





Aspiration 3 - Economy

Outcome	Objective	Key Actions and Projects (KAPs)	KAP Review	KAP Change	Project / Program / Service2	Lead Business Area	FY26	FY27	FY28	FY29
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.1 Implement the Activity and Retail Centre (Commercial) Strategy	Remove	Remove as now complete and business as usual	Program	Strategic Planning	Implement	Implement	Implement	
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.2 Implement the Kelmscott District Activity Centre Structure Plan	Change	Chnage to "3.1.1.2 Develop the Kelmscott District Structure Plan"	Program	Strategic Planning	Develop	Implement	Implement	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.3 Advocate for the Regional Health & Medical Precinct	No Change		Project	Economic Development	Advocate	Advocate	Advocate	Advocate
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.4 Develop concept designs and costings (inclusive of undergrounding power) for the gold tier roads within Stage 1 of the Armadale City Centre Public Realm Strategy for inclusion in the LTFF	Change	Change to "3.1.1.4 Develop an Implementation Plan for Stage 1 Public Realm Strategy for Armadale City Centre"  Deliverables change - Develop FY26, Implement (subject to funding) FY27, FY28 & FY29	Project	Design	Change from "Implement" to Develop	Change from "Review" to Implement (subject to funding)	Change from "Review" to Implement (subject to funding)	Implement (subject to funding)
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	3.1.2.1 Participate in the METRONET working group for the Byford extension and advocate for outcomes that support the future growth of the Armadale City Centre.	No Change		Project	Planning	Implement	Implement	Implement	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	3.1.2.2 Implement the Investment Framework and Advocacy Priorities Strategy for the Armadale City Centre	No Change		Program	Strategic Planning	Implement	Implement	Implement	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	3.1.2.3 Develop strategic partnerships to assist in the delivery of the private sector investment envisaged within the City Centre Structure Plan	Remove	Remove as business as usual	Service	Strategic Planning	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.3 Facilitate the development of high quality middle density projects within the City Centre.	3.1.3.1 Explore the opportunities for demonstration projects and collaborative ventures to showcase middle density development within the City Centre	No Change		Project	Strategic Planning	Develop & Implement	Develop & Implement	Develop & Implement	Develop & Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.4 Increase opportunities for the community to access on-site tertiary education within the City Centre.	3.1.4.1 Implement the Economic Development Strategy and Advocacy Priorities Strategy	Change	Change to "Review" for FY28	Project	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.4 Increase opportunities for the community to access on-site tertiary education within the City Centre.	3.1.4.2 Explore opportunities to attract a Suburban University Study Hub	Change	Change to "3.1.4.2 Establish the University Study Hub"	Project	Economic Development	Implement	Implement	Implement	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.	3.1.5.1 Progress Civic Precinct Redevelopment	No Change		Project	Economic Development	Develop	Develop	Develop	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.	3.1.5.2 Implement the City's Investment Framework	No Change		Program	Economic Development	Implement	Implement	Implement	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.	3.1.5.3 Implement the Economic Development Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.1 Increased economic growth, job creation and retention, as well as educational opportunities	3.1.6 Advocate for Federal and State government commitment and investment in the City's industrial precincts and cultivate the strategic partnerships necessary for their successful development.	3.1.6.1 Assist developers with the progression of the development of the Business Park in Doobarda	No Change		Service	Strategic Planning	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service
3.2 Positive image and identity for the City	3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	3.2.1.1 Implement the Communications and Marketing Strategy	No Change		Program	Comms & Engagement	Implement	Implement	Implement	Implement
3.2 Positive image and identity for the City	3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	3.2.1.2 Implement the Tourism Strategy	Change	Change to "3.2.1.2 Implement the Economic Development and Tourism Strategies"  Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.2 Positive image and identity for the City	3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	3.2.1.3 Implement the Landscaping Strategy for key arterial and distributor roads	Change	Change to "3.2.1.3 Develop and Implement a Streetscape Beautification Strategy"  Change to "Implement (Subject to Funding)" for FY26, FY27, FY28 and FY29	Program	Design	Change from "Implement (Subject to Funding)" to Develop and Implement	Change from "Implement (Subject to Funding)" to Implement	Change from "Implement (Subject to Funding)" to Implement	Change from "Implement (Subject to Funding)" to Implement
3.2 Positive image and identity for the City	3.2.2 Capitalise on the City's position as a gateway to the Perth metropolitan area, as well as being part of the South East corridor and the Perth Hills Armadale region.	3.2.2.1 Implement the Signage Strategy	No Change		Program	Comms & Engagement	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)
3.2 Positive image and identity for the City	3.2.2 Capitalise on the City's position as a gateway to the Perth metropolitan area, as well as being part of the South East corridor and the Perth Hills Armadale region.	3.2.2.2 Implement the Tourism Strategy	Change	Change to "3.2.2.2 Implement the Economic Development and Tourism Strategies"  Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.2 Positive image and identity for the City	3.2.3 Bring key stakeholders and decision makers to the City to showcase development and investment opportunities available, and build strategic partnerships.	3.2.3.1 Implement the Economic Development Strategy and Advocacy Priorities Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.3 Responsive and flexible support of business	3.3.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to economic development opportunities and trends.	3.3.1.1 Implement the Economic Development Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.3 Responsive and flexible support of business	3.3.2 Facilitate opportunities for local businesses to gain skills, access support, and build the networks required to grow in a competitive environment.	3.3.2.1 Implement the Economic Development Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.4 Thriving Tourism Industry	3.4.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to tourism opportunities and trends.	3.4.1.1 Implement the Tourism Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement

Aspiration 3 - Economy

3.4 Thriving Tourism Industry	3.4.2 Encourage the development of new attractions, events, accommodation and activities for tourists.	3.4.2.1 Implement the Tourism Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.4 Thriving Tourism Industry	3.4.3 Foster strategic partnerships with key stakeholders to market the City's tourism offering and promote investment in new developments.	3.4.3.1 Implement the Tourism Strategy	Change	Change to "Review" for FY28	Program	Economic Development	Implement	Implement	Change from "Implement" to Review	Implement
3.4 Thriving Tourism Industry	3.4.3 Foster strategic partnerships with key stakeholders to market the City's tourism offering and promote investment in new developments.	3.4.3.2 Advocate and design a regional scale destination park	Change	Change to "3.4.3.2 Advocate and Deliver Central Park "	Project	PMO	Develop	Implement	Implement	Implement

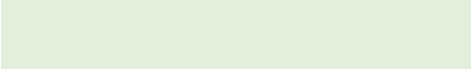


Aspiration 4 - Leadership

Outcome	Objective	Key Actions and Projects (KAPs)	KAP Review	KAP Change	Project / Program / Service	Lead Business Area	FY26	FY27	FY28	FY29
4.1 Strategic Leadership and effective management	4.1.1 Advocate for the delivery of key transformational projects	4.1.1.1 Implement the City's Advocacy Priorities Strategy	No Change		Program	Economic Development	Implement	Review	Develop	Review
4.1 Strategic Leadership and effective management	4.1.1 Advocate for the delivery of key transformational projects	4.1.1.2 Form partnerships and develop networks to influence government policy, infrastructure delivery, funding programs and budget allocations	Remove	Remove as Business as usual	Service	CEO Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.1 Advocate for the delivery of key transformational projects	4.1.1.3 Create and maintain portfolio of projects for advocacy	Change	Change to "Implement" for FY26	Project	Economic Development	Change from "Develop" to Implement	Implement	Implement	Review
4.1 Strategic Leadership and effective management	4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.	4.1.2.1 Implement and optimise the Integrated Planning and Reporting Framework	No Change		Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.	4.1.2.2 Ensure that the City's Workplace Health and Safety (WHS) policies and practices result in a safe workplace for elected members, staff, contractors, volunteers and visitors.	No Change		Service	HR	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.1 Deliver the Governance and Risk Improvement Program (GRIP) & Mature the Risk Management System	No Change		Project	Business Improvement	Implement	Implement	Review	Implement
4.1 Strategic Leadership and effective management	4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.2 Develop the Quality Management System	No Change		Project	Business Improvement		Develop	Implement	Implement
4.1 Strategic Leadership and effective management	4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.3 Develop a Review and Reporting System for Audits and Reviews	Change	Change to "4.1.3.3 Develop and Implement the Internal Audit Plan"	Project	City Legal	Change from "Implement" to Develop & Implement	Implement	Implement	Review
4.1 Strategic Leadership and effective management	4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.4 Implement the Project Management Framework	No Change		Service	PMO	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.5 Implement and optimise the Integrated Planning and Reporting Framework	No Change		Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.4 Deliver continuous improvements in the efficiency and effectiveness of the City's service delivery.	4.1.4.1 Continuously review and implement the City's Organisational Culture Roadmap	No Change		Program	HR	Implement	Implement	Implement	Implement
4.1 Strategic Leadership and effective management	4.1.4 Deliver continuous improvements in the efficiency and effectiveness of the City's service delivery.	4.1.4.2 Implement the ICT Strategy; Digital Strategy; OneCouncil Project and Customer Experience Strategy	No Change		Program	ICT	Implement	Implement	Implement	Implement
4.1 Strategic Leadership and effective management	4.1.5 Establish comprehensive governance policies and processes.	4.1.5.1 Promote the City's Code of Conduct	No Change		Service	City Legal	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1 Strategic Leadership and effective management	4.1.5 Establish comprehensive governance policies and processes.	4.1.5.2 Conduct Election and Undertake Ward Boundary Review	Change	Change to "Conduct" for FY26 and FY28	Project	City Legal	Change from "No Deliverable" to Conduct		Change from "No Deliverable" to Conduct	
4.1 Strategic Leadership and effective management	4.1.6 Ensure organisational and workforce development practices are contemporary and contribute to the City being a "great place to work"	4.1.6.1 Implement the Workplace Diversity and Inclusion Plan	No Change		Program	HR	Implement	Implement	Implement	Implement
4.1 Strategic Leadership and effective management	4.1.6 Ensure organisational and workforce development practices are contemporary and contribute to the City being a "great place to work"	4.1.6.2 Implement the Organisational Culture Roadmap	Change	Change to "4.1.6.2 Continuously review and implement the City's Organisational Culture Roadmap"	Program	HR	Implement	Implement	Implement	Implement
4.2 A culture of innovation	4.2.1 Embrace digital transformation to achieve improved efficiency and effectiveness of City functions.	4.2.1.1 Implement the One Council Project	No Change		Project	CS Admin	Implement			
4.2 A culture of innovation	4.2.1 Embrace digital transformation to achieve improved efficiency and effectiveness of City functions.	4.2.1.2 Deliver the ICT Strategy	No Change		Project	ICT	Implement	Implement	Implement	Implement
4.2 A culture of innovation	4.2.2 Drive innovation and develop a culture that supports diverse perspectives and "outside the box" thinking across the organisation.	4.2.2.1 Pursue opportunities for operational excellence across the organisation	No Change		Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3 Financial Sustainability	4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.1 Implement and optimise the Integrated Planning and Reporting Framework	Change	Change to "4.3.1.1 Implement and optimise the Integrated Planning and Reporting Framework to ensure accurate and timely input into the LTTP."	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3 Financial Sustainability	4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.2 Review the Rating Strategy	No Change		Project	Finance	Review and Implement	Review and Implement	Review and Implement	Review and Implement
4.3 Financial Sustainability	4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.3 Develop Grant Funding Application Policy	No Change		Project	Community Planning	Develop	Implement	Implement	Implement
4.3 Financial Sustainability	4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.4 Review and implement the Long Term Financial Plan	Change	Change to "4.3.1.4 Review and Update the Long Term Financial Plan"  Change Deliverable to "Deliver the Service"	Service	Finance	Change from "Review and Implement" to Deliver the service	Change from "Review and Implement" to Deliver the service	Change from "Review and Implement" to Deliver the service	Deliver the service
4.3 Financial Sustainability	4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.5 Seek to increase the number of industrial and commercial developments in order to reduce the reliance on residential rates	Remove	Remove as Business as usual	Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3 Financial Sustainability	4.3.2 Deliver pro-active financial management to ensure that the annual budget is achieved and any material variances are promptly identified and addressed	4.3.2.1 Implement the Long Term Financial Plan	Change	Change to "4.3.2.1 Implement and oversee the adopted Annual Budget"	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3 Financial Sustainability	4.3.3 Consider environmental, social and local content objectives in procurement.	4.3.3.1 Review the Procurement Policy	No Change		Project	City Legal	Review	Review	Review	Review

Aspiration 4 - Leadership

4.4.Effective community engagement and communications	4.4.1 Strive to achieve best practice community engagement.	4.4.1.1 Review the Community Engagement Strategy	No Change		Project	Communications and Engagement	Implement	Implement	Implement	Implement
4.4.Effective community engagement and communications	4.4.2 Integrate the City's Communications, Marketing and Community Engagement Strategies to provide direction and support for strategic planning.	4.4.2.1 Develop a customer-centric website for the City of Armadale.	Change	Change to "4.4.2.1 Review and optimise the new City website for the City of Armadale"	Project	ICT	Change from "Develop" to Implement	Implement	Implement	Implement
4.4.Effective community engagement and communications	4.4.2 Integrate the City's Communications, Marketing and Community Engagement Strategies to provide direction and support for strategic planning.	4.4.2.2 Implement the Communications and Marketing Strategy	No Change		Program	Communications and Engagement	Implement	Implement	Implement	Implement
4.4.Effective community engagement and communications	4.4.3 Seek to improve the level of internal communication	4.4.3.1 Implement the Organisational Culture Roadmap	Change	Change to "4.1.6.2 Continuously review and implement the City's Organisational Culture Roadmap"	Program	HR	Implement	Implement	Implement	Implement
4.4.Effective community engagement and communications	4.4.3 Seek to improve the level of internal communication	4.4.3.2 Implement and optimise the Integrated Planning and Reporting Framework	Remove	Already covered in Communications and Marketing Strategy and Organisational Culture Roadmap	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.4.Effective community engagement and communications	4.4.4 Promote excellence in customer experience in all areas of service delivery.	4.4.4.1 Develop the Customer Experience Strategy	Change	Change to "Develop" for FY26	Project	Customer Experience and Knowledge	Change from "Implement" to Develop	Implement	Implement	Review



# Corporate Business Plan

City of Armadale | 2025/26 - 2028/29

Corporate Business Plan | 2025/26 - 2028/29



[www.armadale.wa.gov.au](http://www.armadale.wa.gov.au)

(08) 9394 5000



# Armadale – Where City meets Country



A place of natural beauty, rich in heritage and respectful of culture, with diverse landscapes and lifestyles, and a wealth of business and investment opportunities.

## *Our Mission*

In making the most of today, we create opportunities for tomorrow.

## *What we Believe*

One day at a time gets us further, together.

## *Our Commitment*

Each day, we build and strengthen our organisation to greater serve our growing and diverse community, as well as our environment.



## We Care



We are here because we care about our community, our environment, our organisation, our colleagues and our wellbeing.

## We are Better Together



We are better when we work together. We are a mix of thinkers, doers and believers fuelled by wanting more for each other and our community. We work in partnership.

## We Learn and Grow



This is the organisation you come to when you're ready for your next challenge.

## We Seize Today, Shape Tomorrow



It is a privilege to be of service to the people of the City of Armadale. There is so much that should and could be worked on. One day at a time gets us further, together.



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## A message from the Mayor and Chief Executive Officer

We are pleased to present the City of Armadale's Corporate Business Plan, 2025/26 - 2028/29.

The future looks bright for the City of Armadale with significant growth forecast for many of our 20 suburbs over the next 20 years. Our population is predicted to surpass 145,000 people by the year 2041 and as such we need to ensure we're building solid foundations to manage this growth.

As a City, we are proactive in providing our community with the best possible outcomes across our four key aspirational areas:

- Community;
- Environment;
- Economy; and
- Leadership and Innovation.

While our Strategic Community Plan (SCP) outlines these aspirations, this Corporate Business Plan (CBP) identifies the actions we will be working towards ensuring we realise each aspiration. These key actions are reflected in the work of Council and the City's officers.

We review our CBP annually to ensure we're on the right track to meet our aspirations. The CBP is a crucial element in establishing our Annual Budget.

We have listened to your feedback which has informed the aspirations in the SCP and we are committed to achieving the outcomes necessary to meet the future needs of your City.

### KEY PROJECTS

Planning for key projects within the City of Armadale doesn't happen in isolation. We take into account what's occurring across the wider region, State and even nationally. These insights help inform how we prioritise our initiatives and services moving forward.

Key projects identified in this CBP include the construction of several new community facilities and upgrades to existing facilities. Some notable projects include building a new library in Piara Waters, the replacement of the pavilion at Morgan Park and the redevelopment of the Forrestdale Sporting Hub.

### AN EXCITING FUTURE

Our vision for the City of Armadale is becoming a reality. We're excited about our next phase and are pleased to provide a robust Corporate Business Plan which allows the City to build on its strengths and capitalise on opportunities to make our community an even more desirable place to live and work.



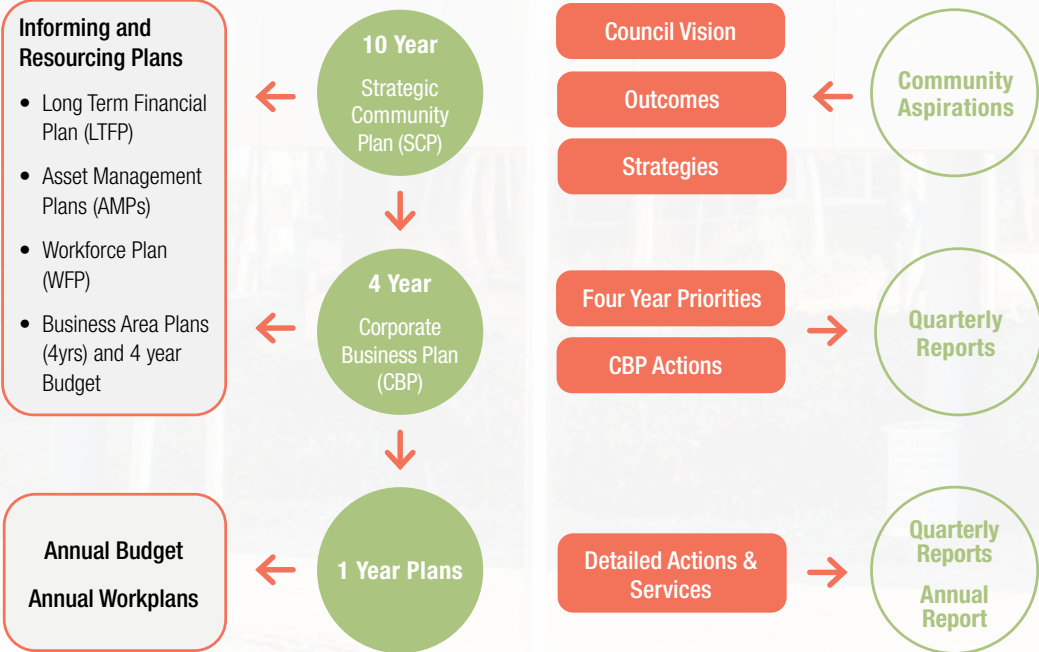
# Role of the Corporate Business Plan

This Corporate Business Plan outlines the key actions that will be undertaken over the next four years to progress the achievement of the aspirations and objectives outlined in the City's Strategic Community Plan.

The Corporate Business Plan ensures a continued focus on the City of Armadale's Vision and reflects the organisational values which guide City of Armadale Elected Members and employees in their day-to-day work and interaction with customers and the community.

In accordance with the *Local Government Act 1995*, the Corporate Business Plan is reviewed annually, with a major review every four years. Ongoing consultative processes with the community and other stakeholders contribute to these reviews.

The Corporate Business Plan forms an essential part of the City's Integrated Planning and Reporting Framework and is informed by a range of strategies and plans. The effectiveness of the Corporate Business Plan actions in achieving the strategic direction of the City will be monitored and reported through identified performance measures.





# Our City in 2025

Strategically located at the centre of Perth’s south eastern corridor, the City of Armadale is home to some of the fastest growing suburbs in WA, offering a unique lifestyle for those who want to live, work and play in an area of natural beauty. There are vineyards and orchards, green open spaces, bushland and the backdrop of the Darling Range.

With the population expected to grow from 100,000 to around 145,000 by the year 2041, Council aims to catalyse economic growth by leveraging the City’s natural assets and ensuring that Armadale fulfils its role as a Strategic Metropolitan Centre capable of providing employment and higher order services to the region.

Armadale’s current employment self-sufficiency rate is 49%, meaning for every 2 residents, there is only 1 job. In order to provide jobs for the growing population, an extra 120,000 jobs are needed in the region by 2040. Growing the Armadale City Centre will be key to achieving this jobs target and improving the economic prospects and prosperity of the region.


Partnering with both State and Federal government is essential to creating a critical mass of activation within the City Centre to attract and sustain the private sector investment required to ensure the population of the south-east region is able to access the jobs and services they require from a Strategic Metropolitan Centre. The State government’s investment in the

Armadale Courthouse and Police Complex (\$89M), as well as a purpose-built TAFE facility (\$39m) are welcome replacements for aged facilities and the METRONET Byford Rail Extension will provide improved accessibility for the region’s population into the Armadale City Centre.


In 2025, the Armadale University Study Hub will open its doors in the City Centre, made possible through funding from the Department of Education. This new facility will offer local students a supportive and accessible environment to pursue higher education closer to home, strengthening pathways to academic and career success across the community.

The City will invest \$61m in capital works in the 2025/26 financial year including the commencement of construction for Gwynne Park Pavilion and Piara Waters West Playing Field.


Each of these will provide significant cultural, social and economic benefits to the wider community.




20 Suburbs and localities




560 km<sup>2</sup>  
Area of the City



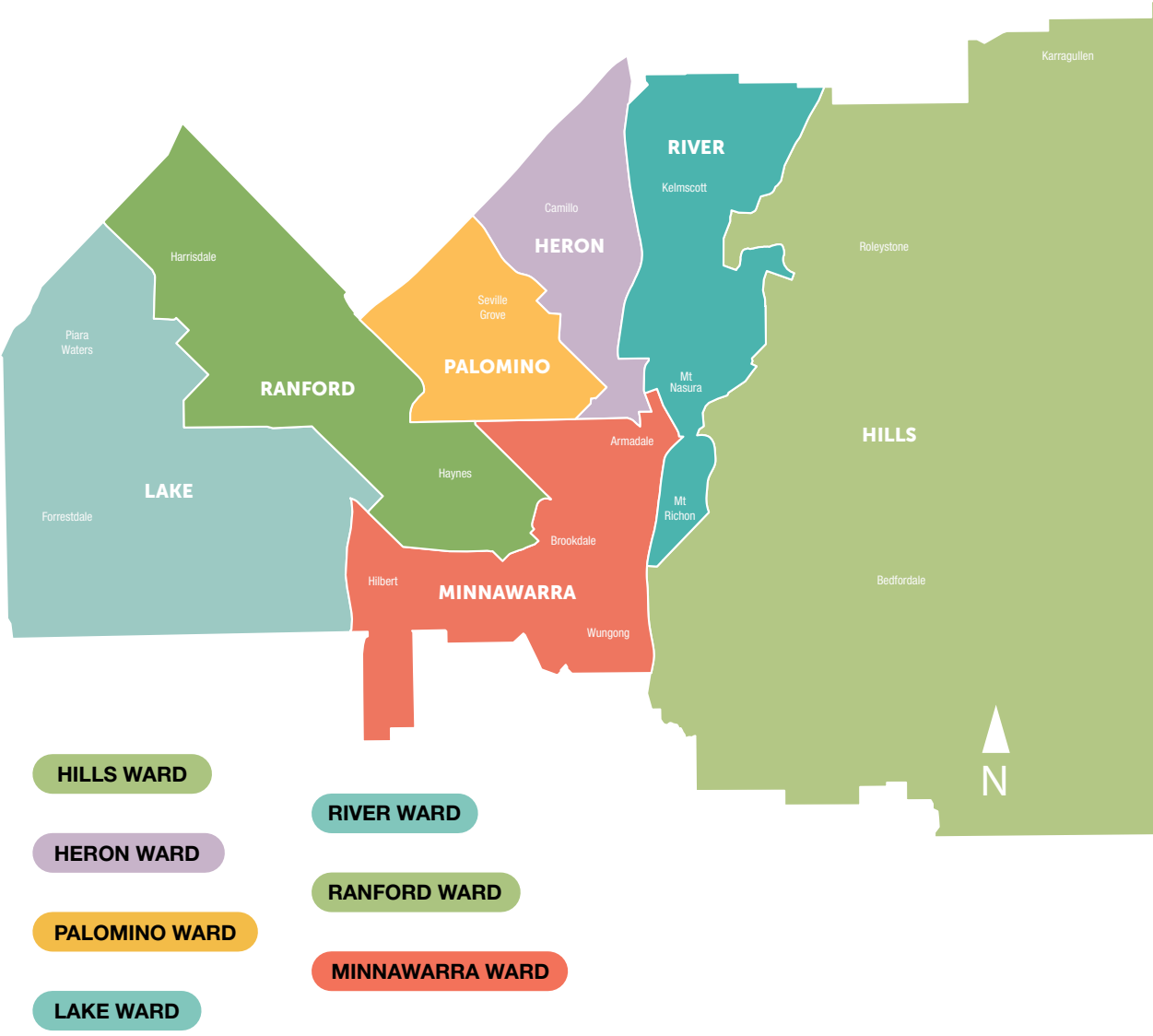
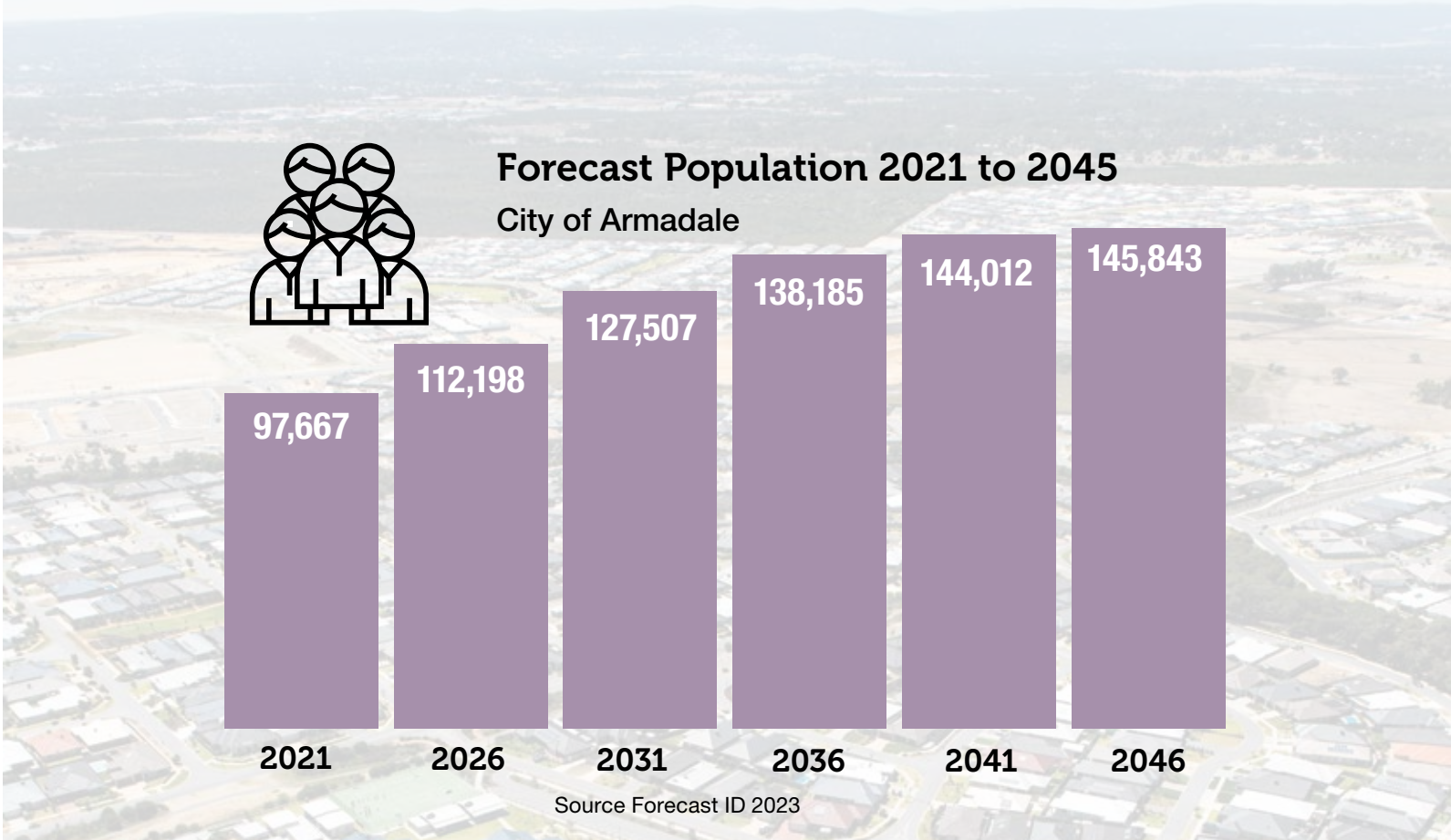
1167 hectares  
Design



831 km  
of Roads



647 km  
of Pathways



# Our Community Profile in 2025

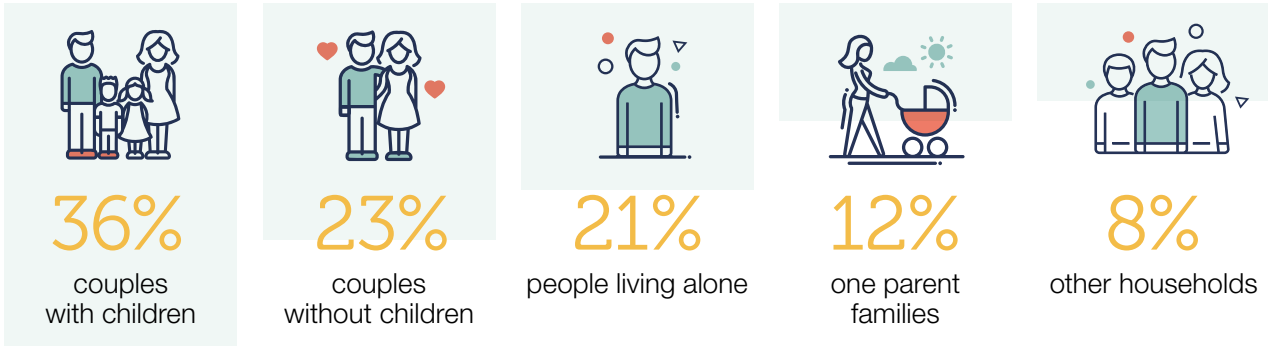


The population estimate (ERP) for the City of Armadale from the ABS as of 30 June 2024 is 109,218, which is forecast to reach 146,000 by 2046.

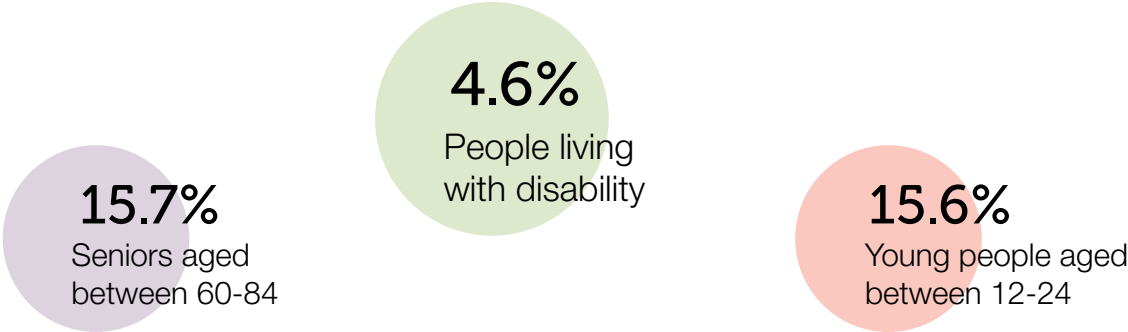
Source: ABS and Forecast ID 2023



Household size and composition - Average household size of 2.67 made up of:



Source: Census of Population and Housing 2016 - 2021



Source: Community Profile ID 2021



The City of Armadale has a significant Aboriginal population (around twice the average for metro Local Government Authorities) which provides an important opportunity for ongoing two way engagement and learning. The City has held a long standing positive relationship with the Aboriginal community for many years marked by the advent of the Aboriginal and Torres Strait Islander Advisory Committee in 1997.

In 2008 the Aboriginal Development team was established along with the Champion Centre at which the team are based, a dedicated community facility located on Champion Drive, Seville Grove. The Champion Centre is a meeting place for local people and a culturally appropriate space for the provision of services and programs for Aboriginal and Torres Strait Islander people and the wider community. The role of the local Aboriginal Elders is valued, with these community members working closely with the Aboriginal Development team and other officers in the City to provide guidance and advice on behalf of the wider Aboriginal community.

Key demographics and characteristics of the community from census data and other forecasts include:

	City of Armadale	Greater Perth	Western Australia	Australia
Aboriginal Population	2.9%	1.8%	3.0%	2.9%
Non-English speaking backgrounds	24%	21%	18%	22%
University attendance	3.3%	5%	4%	5%
Bachelor degree or higher	20%	27%	24%	26%
Vocational	24%	20%	21%	19%
Public transport (to work)	7%	8%	7%	5%
Unemployment	6.4%	5.3%	5.1%	5.1%
SEIFA index of disadvantage	994	1026	1015	1002

Source: Community Profile ID 2021



# Key Informing Plans and Strategies

## Strategic Community Plan (SCP)

The Strategic Community Plan is the City's long-term strategic planning document. The 2020-2030 Strategic Community Plan is the blueprint for the future direction of the City of Armadale and its community. The Plan, though broad, has a strong emphasis on the community's vision, aspirations and objectives. This Plan is the roadmap to ensure the City of Armadale remains a liveable, progressive and supportive City for its residents, businesses and visitors.

## Long Term Financial Plan (LTFP)

The Long Term Financial Plan outlines the City's financial strategies to deliver the outcomes sought in the Strategic Community Plan. It illustrates how the Council intends to fund services, community assets and infrastructure in a sustainable manner, now and into the future.

The LTFP is underpinned by a number of principles that seek to balance community needs with fairness, equity, and affordability.

## Four Year Budget

The Four Year Budget is a more detailed projection of the City's proposed services and investment in community assets and infrastructure. It helps Council determine the priority actions to deliver on the Corporate Business Plan objectives, and programming of those actions. The four year budget sets the basis for the development of the Annual Budget.

## Annual Budget

The Annual Budget is the refining document through which Council delivers its Strategic and Service-based priorities. It assembles and allocates financial and people resources, through a detailed analysis of all the City's allocated accounts, with clear performance based outcomes.

## Workforce Plan (WFP)

Human resources are planned for in the City's Workforce Plan which captures trends in the City's workforce and the longer term planning for projected changes to composition and expertise needed to meet and deliver the Corporate Business Plan objectives.

## Asset Management Plans

The City's Asset Management Plans are brought together through an asset management strategy that sustains the portfolio of assets over the long term. A fifty-year Asset Renewal Funding Strategy helps Council balance the cost of the assets used between the current and future generations. The asset plans set out the investment required to keep the assets in a serviceable condition that the Council and community expect from the City.

The City has Asset Management Plans for each class of asset: buildings, fleet, parks, roads, drainage and footpaths.

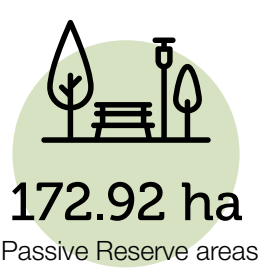
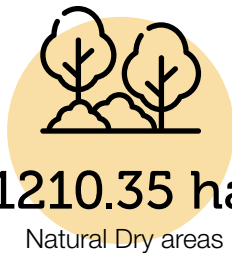
# Asset Management Planning

Asset Management Planning optimises the management of the City of Armadale assets including:

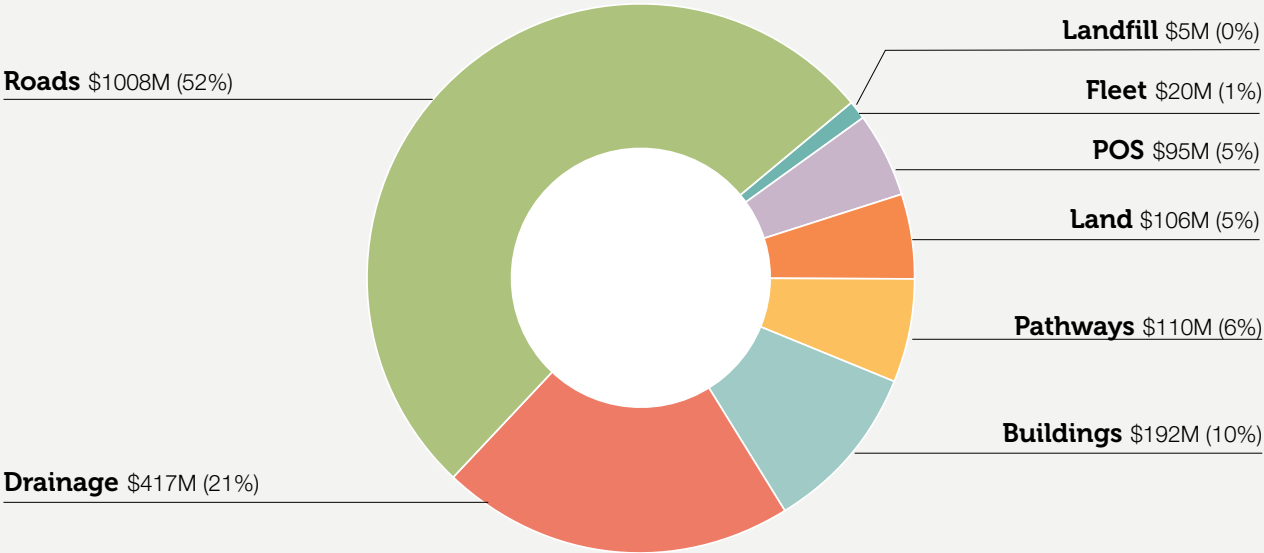
Roads, bridges, buildings, car parks, storm water drainage systems, natural bushland, footpaths, parks, sports ovals, courts and pavilions, signage, street lighting, street trees, streetscapes, irrigation, bus shelters, vehicle fleet, plant and equipment.

The City applies a strategic approach to asset management, with Asset Management Plans based on the complete asset lifecycle. Asset Management Plans are used to predict the cost to renew and maintain the City's assets.

Asset acquisitions and capital works projects are funded from rate revenue, specific cash reserves, and sale of existing land assets, government grants or external borrowings.



Value of Asset Portfolio 30 June 2024







# Risk Management

The City’s commitment to effective risk management is defined in the City’s Risk Management Policy. The City’s Risk Management Framework guides the organisation in the application of risk management practices which mitigate the adverse impacts of risk upon the achievement of strategic objectives and the quality of service delivery.

The City’s risks are managed at the Strategic, Business Area and Operational level and are closely aligned with the City Corporate Business Plan objectives as well as the City’s services and activities.

# Influencing Strategies and Plans

Work within the City of Armadale does not happen in isolation, but within the context of what is happening in the wider region, the state and the nation. The following plans and strategies all influence the way in which new initiatives and services can be considered.

Internal	Internal
Access & Inclusion Plan 2021 – 2026	Record Keeping Plan 2022
Activity & Retail Centres (Commercial) Strategy 2020	Risk Management Framework 2019
Advocacy Strategy Priorities Strategy 2022 – 2030	Scheme review Report 2021 – Town Planning Scheme #4
Air, Water, Soil and Land Strategies	Strategic Environmental Commitment 2019
Armadale City Centre Activation Plan 2018 – 2020	Strategic Waste Management Plan 2020 – 2025
Armadale Strategic Metropolitan City Centre Structure Plan	Subdivisional Development Guidelines
Arts and Culture Strategy 2022 - 2026	Switch Your Thinking Business Plan 2025/26 – 2029/30
Asset Management Plans	Tourism Strategy 2023 – 2028
Bike Plan 2016	Town Planning Scheme No.4 2005
Biodiversity Strategy 2024 - 2029	Urban Forest Strategy 2014
Bushfire Risk Management Plan	Workforce Plan
City Investment Framework	
Community Development Strategy 2021 – 2026	External
Community Engagement Strategy 2018	Action Plan for Planning Reform Implementation
Community Health and Wellbeing Plan 2021 – 2024	Armadale Redevelopment Scheme 2 2020
Community Hubs Master Planning Initiative 2017	Planning for Bushfire Guidelines
Community Infrastructure Plan 2020-2035	Community Connect South
Corporate Business Plan 2024/25 - 2027/28	Directions 2031 and Beyond
Corporate Greenhouse Action Plan 2020/21 – 2029/30	Infrastructure Australia Reform
Debt Management Plan	Liveable Neighbourhoods 2015 (draft)
Development Contribution Plans	Long Term Cycle Network Plan
Development Contribution Schemes – North Forrestdale (Harrisdale/Piara Waters) and Anstey-Keane Precinct Forrestdale	METRONET Rail Extension to Byford
Digital Strategy 2017-2022	Metropolitan Redevelopment Act (2011)
Dry Parks Strategy 2021	Metropolitan Region Scheme
Economic Development Strategy 2023 – 2028	Middle Canning Surface Water Area Allocation Plan 2012
Enterprise Agreement 2023	National Growth Areas Alliance Advocacy Strategy 2020
Environmental Management Framework 2019	Perth and Peel @ 3.5 Million
Events Strategy 2015 – 2020	Perth and Peel @ 3.5million - Transport Network
Fleet Transition Strategy	PLA Community Facility Guidelines 2020
Footpath Development Program	Smart Cities Plan 2016
ICT Strategy 2022 – 2026	South Metropolitan Peel Sub-Regional Framework (March 2018)
Innovate Reconciliation Action Plan 2023 - 2025	Sports Dimensions Guidelines for Playing Areas 2016
Integrated Transport Strategy	State Disability Strategy
Kelmscott District Centre Precinct Structure Plan	State Emergency Management Policies
Library Strategic Plan 2022 – 2030	State Homelessness Strategy 2020 – 2030
Local Emergency Management Arrangements	State Planning Policies
Local Heritage Survey (previously Municipal Heritage Inventory)	State Planning / Development Control Policies
Local Planning Policies	State Planning Strategy 2050
Local Planning Strategy 2016	State Waste Strategy – Waste Avoidance & Resource Recovery Strategy 2030
Long Term Financial Plan	Vision 2025 Framework for Strategic Action Public Library Services in WA
Museum Interpretation Plan 2016	WA Health Promotion Strategic Framework
Normalisation of DevelopmentWA Precincts – Project Handovers	WA Public Libraries Strategy 2018
Parks Facilities Strategy 2019	Wungong Urban Developer Contribution Scheme
Parks Improvement Plan – Top 25	
Public Art Strategy 2016	
Public Toilet Strategy	
Rating Strategy	



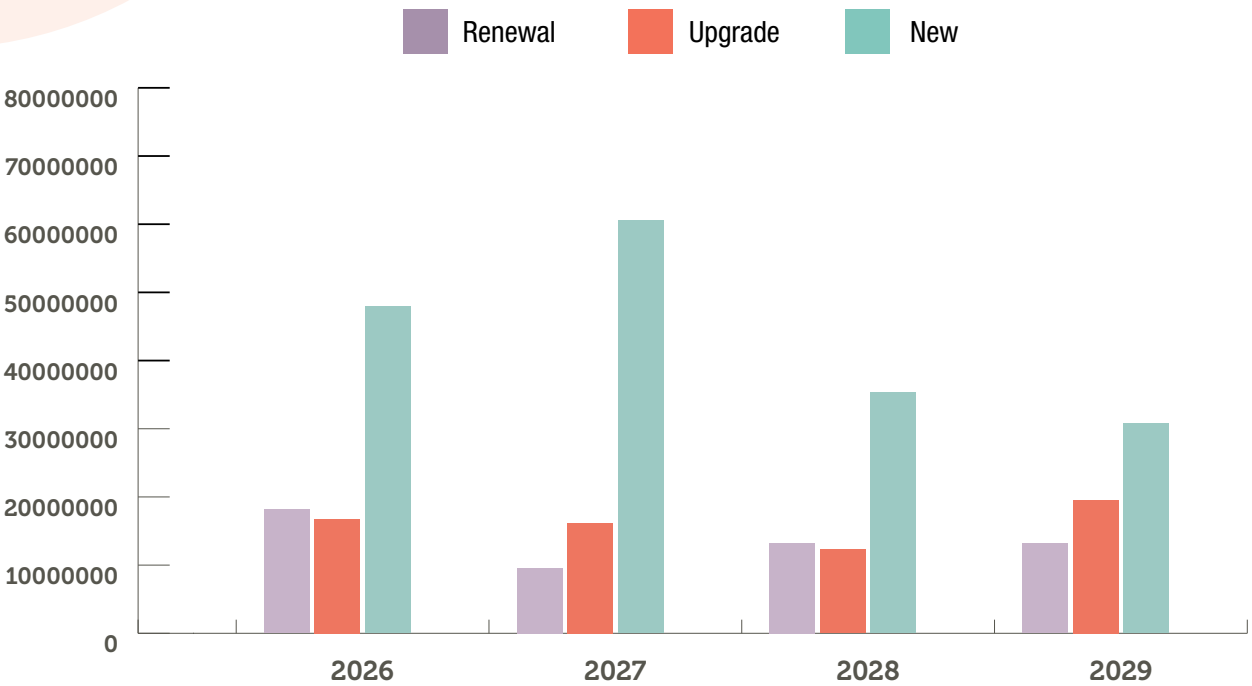
# Capital Investment 2026 - 2029



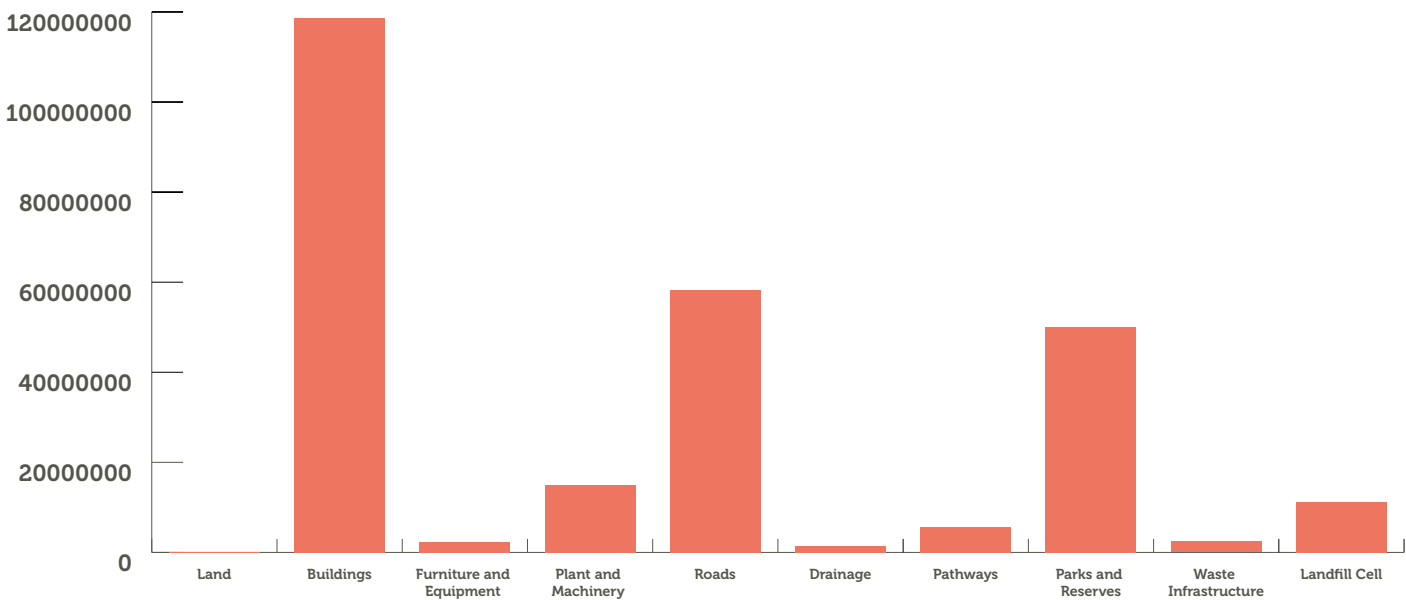
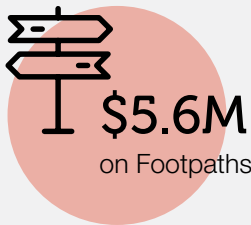
The City is setting aside:

- an average annual asset renewal commitment of \$14.1M to the capital program;
- an average net transfer to asset reserves of \$3.5M p.a.

In total, the average annual renewal commitment for four years is \$17.6M.

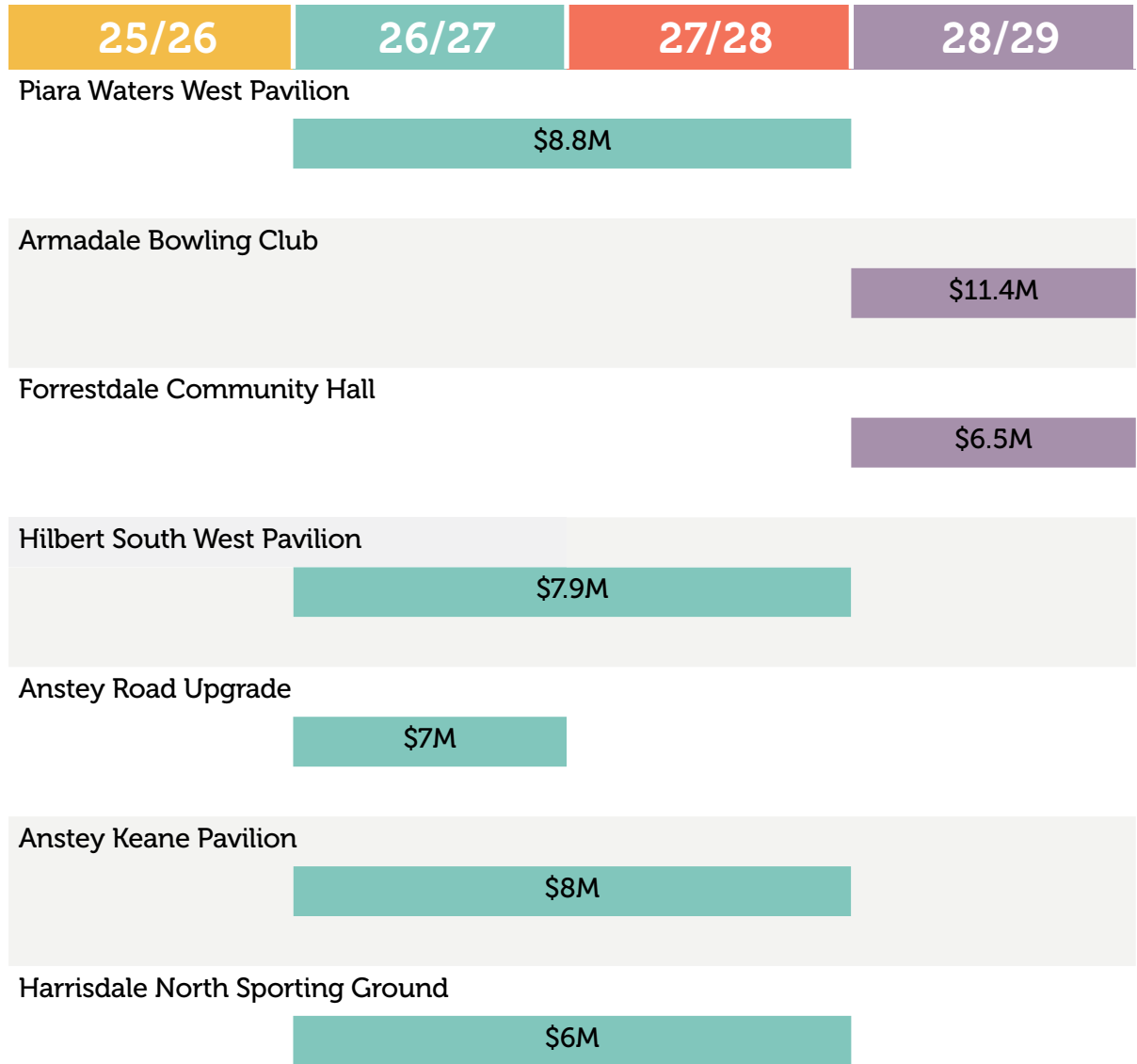
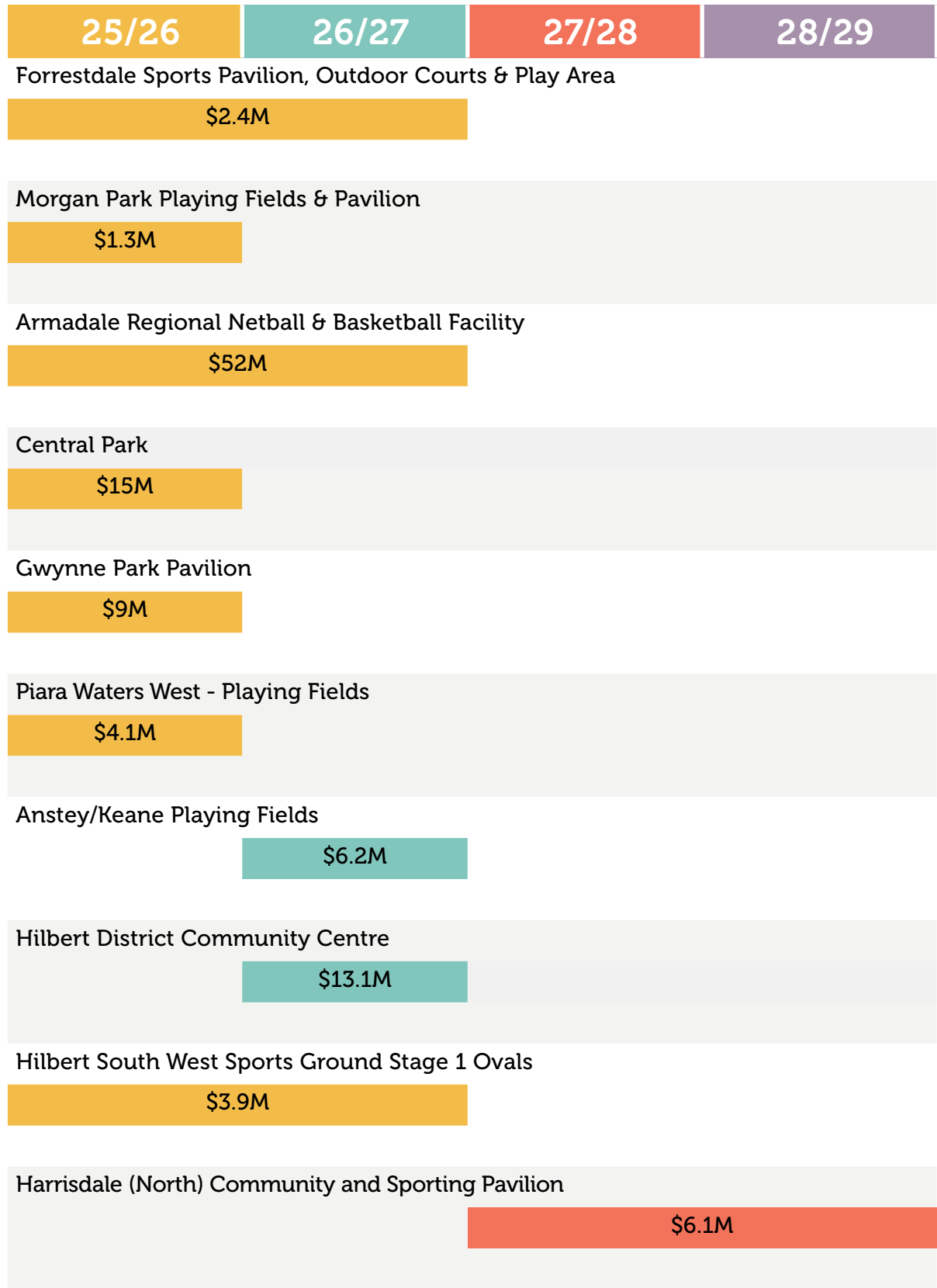


Over the next four years the City will invest...



# Key Capital Projects

## Funding and Timeline: 2025/26 - 2027/28





# Our Performance

In line with our commitment to continuous improvement the City needs to monitor and assess its performance on an ongoing basis.

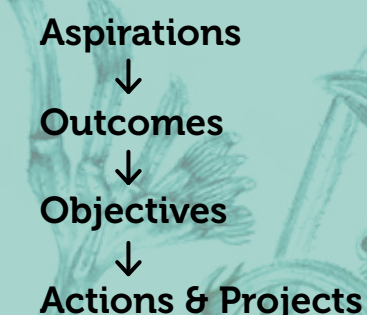
Community satisfaction and wellbeing are key indicators of the City's performance. The City surveys these aspects in detail in alternate years through the MARKYT Community Scorecard and the results of the 2016 and 2018 surveys are reported in the 2020-2030 Strategic Community Plan. The City also engages with the community to determine the aspirations and needs of residents at a suburb level which informs the Social Priorities Action Plan (2019, 2021 and 2023).

To achieve outcomes for our customers and our community, and deliver best value for money, we also need to ensure that the organisation performs optimally and sustainably. Key Performance Indicators (KPIs) are set through the organisation's Business Area Plans to measure our performance on the delivery of priority Corporate Business Plan Actions and Projects. Progress towards achievement of these KPIs are reported to the Council on a quarterly basis.

# How to use this Corporate Business Plan

The Corporate Business Plan links the Strategic Community Plan objectives to key actions, projects and strategies. The Plan includes the City's operational and capital works budgets outlined in the City's Four Year Budget.

The SCP Objectives are spread across four Aspirations (Community, Environment, Economy and Leadership & Innovation) and the link between Outcomes, Objectives and Actions & Projects is as below:



## Our Community Aspirations at a Glance

### Community

- Foster and strengthen community spirit
- Improve community wellbeing
- Community facilities meet community needs
- An inclusive and engaged community

### Environment

- Conservation and restoration of the natural environment
- Attractive, inclusive and functional public places
- Functional, inclusive and sustainable infrastructure
- Sustainable waste management
- Quality development that enhances the amenity and livability of the City of Armadale

### Economics

- Increased economic growth, job creation and retention, as well as educational opportunities
- Positive image and identity for the City of Armadale
- Responsive and flexible support of business
- Thriving Tourism Industry

### Leadership and Innovation

- Strategic leadership and effective management
- A culture of innovation
- Financial sustainability
- Effective community engagement and communications



# Aspiration 1 - Community

The City of Armadale will continue to foster and strengthen the community spirit that has been a binding force in the region since its earliest days. It is this sense of collectivity and vitality that has made Armadale a desirable and welcoming community where people continue to choose to make their home.

In the next decade, the City will build on its foundations and seek to challenge and change the narrative of Armadale in order to attract new residents, business and investors. We will actively engage with our multicultural community and facilitate and nurture new community connections, while also continuing to embrace the community spirit in our established community.

By 2030, the City of Armadale will expand the availability of recreation and community spaces so that they cater to a greater number of sporting codes, community and cultural groups. The provision of these services and facilities will be centered on principles relating to inclusivity and equity for all.

The City will partner in the delivery of health promotion activities in areas of need by actively supporting sporting groups, particularly junior clubs. It will also leverage partnerships for health promotion with groups to facilitate programs and services for seniors and youth.

The City will continue to advocate for increased police resources and work to facilitate improvements in community safety, particularly around the rail corridor and in public spaces. It will do this by working with members of parliament and community leaders to affect change through safety awareness campaigns.

Beyond this, efforts will be made to promote Armadale as a safe, welcoming, prosperous and vibrant community. In order to shift public perceptions, the City must be proactive in promoting the positive stories about our beautiful community, as well as cultural events. The emergence of Armadale as a hub for employment and tourism will be instrumental in this work.

The strong sense of community and connection to place that comes from living in Armadale will be enhanced through a network of volunteers and community leaders whose contributions will assist the promotion of Armadale's arts, biodiversity, culture and heritage. We will also work to strengthen the sense of place that comes from the City's natural environment. There will be a focus on maintaining access to public parks and reserves, while also prioritising the improvement of community facilities in established suburbs.





Aspiration 1: Community

Outcome 1.1: Foster and Strengthen Community Spirit

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
1.1.1 Facilitate a dynamic calendar of events, festivals and cultural activities that activate suburbs, foster community connections, celebrate the diversity of the community and encourage a sense of place for residents	1.1.1.1	Implement the Events Program	Program	Community Development	Implement	Implement	Implement	Implement
	1.1.1.2	Review the Arts and Culture Strategy	Program	Community Development	Review	Implement	Implement	Review
1.1.2 Cultivate the sense of place generate by the City's heritage, vegetation and escarpment, wetlands and waterways as well as the participation in vibrant community hubs	1.1.2.1	Progress community facilities identified in the Long Term Financial Plan	Program	Community Infrastructure Planning	Implement	Implement	Implement	Implement
1.1.3 Support the development and sustainability of a diverse range of community groups	1.1.3.1	Review the Community Development Strategy	Program	Community Development	Review	Implement	Implement	Review
1.1.4 Preserve and celebrate the City's built, natural and cultural heritage	1.1.4.1	Implement the Museum Interpretation Plan	Program	Library & Heritage Services	Implement	Implement	Implement	Implement





Aspiration 1: Community

Outcome 1.2: Improve Community Wellbeing

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
1.2.1 Advocate for the delivery of services and programs as well as increased resources to contribute to improvements in community safety	1.2.1.1	Review the Community Development Strategy	Program	Community Development	Review	Implement	Implement	Review
	1.2.1.2	Advocate to State and Federal Government for the delivery of services and programs to meet community needs	Service	Community Development	Advocate	Advocate	Advocate	Advocate
1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.1	Review the Social Priorities Approach	Program	Community Development	Review	Implement	Implement	Review
	1.2.2.2	Implement the Homelessness Policy	Service	Community Development	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.2.3	Review the Community Development Strategy	Program	Community Development	Review	Implement	Implement	Review
1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.1	Advocate and design options for public open space areas created as a result of the Byford rail project and consider appropriate management responsibilities	Project	DS Admin	Implement	Implement	Implement	Implement
	1.2.3.2	Encourage an active program of recreation events through the City's green spaces such as Yoga in the Park and Bush Walks	Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.3.3	Support sporting club development and sustainability, particularly junior clubs	Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.3.4	Advocate through the structure plan process to increase the provision of public open space and particularly active open space	Service	Strategic Planning	Advocate	Advocate	Advocate	Advocate
	1.2.3.5	Implement the Dry Park Strategy	Project	Design	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)
	1.2.3.6	Create a community DCP for infill areas to collect for CIP improvements	Project	Community Infrastructure Planning/Planning	Develop	Develop	Implement	Implement
1.2.4 Facilitate the delivery of health and wellbeing programs and services within the community.	1.2.4.1	Implement Community Health and Wellbeing Plan	Program	Health Services	Implement	Implement	Implement	Implement
1.2.5 Create opportunities for lifelong learning and building community connections.	1.2.5.1	1. Acknowledge the continually changing nature of library services and ensure that the City's libraries are positioned to be flexible in response to future community needs and demographic changes; 2. Develop new library facilities to meet community growth	Program	Library and Heritage Services	Implement	Implement	Implement	Implement
	1.2.5.2	Continue to expand the role of Libraries in delivering community programs to build community connections and capacity	Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.5.3	Facilitate, where possible, the delivery of English as a Second Language programs and activities throughout the City	Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service



Aspiration 1: Community

Outcome 1.3: Community Facilities Meet Community Needs

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.1	Review the Community Infrastructure Plan	Project	Community Infrastructure Planning	Develop	Implement	Implement	Implement
	1.3.1.2	Advocate for the Armadale Regional Recreational Reserve (ARRR)	Project	Community Infrastructure Planning	Advocate	Advocate	Advocate	Advocate
	1.3.1.3	Progress the development of Gwynne Park	Project	Program Delivery	Construct	Complete		
	1.3.1.4	Progress the development of the Forrestdale Sporting Precinct	Project	Program Delivery	Design & Construct	Design & Construct	Design & Construct	
	1.3.1.5	Progress the development of Morgan Park	Project	Program Delivery	Complete			
	1.3.1.6	Review and Implement the Lease and Licence Policy	Service	Recreation Services	Review & Implement	Implement	Implement	Implement



Aspiration 1: Community

Outcome 1.4: An Inclusive and Engaged Community

OBJECTIVES		KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
1.4.1	Support a culture of volunteerism in the community and celebrate the contribution volunteers make to the City.	1.4.1.1	Review the Community Development Strategy	Program	Community Development	Review	Implement	Implement	Review
1.4.2	Encourage the provision of inclusive and accessible facilities, services and programs within the community.	1.4.2.1	Review the Access and Inclusion Plan	Program	Community Development	Review	Implement	Implement	Review
1.4.3	Ensure the provision of culturally appropriate services and programs within the City	1.4.3.1	Advocate for the sustainable delivery of community support programs from the City's Champion Centre	Program	Community Development	Review	Implement	Implement	Implement
1.4.4	Facilitate the provision of facilities, services and programs to meet the needs of the City's current and future demographics	1.4.4.1	Review the Community Development Strategy	Program	Community Development	Review	Implement	Implement	Review



## Aspiration 2 - Environment

The City of Armadale is proud of its natural environment and the significance of many of its bushland areas, wetlands and waterways. Two key river systems, the Wungong and Canning Rivers, flow through the City. The internationally significant RAMSAR\* wetland site, Forrestdale Lake, is home to four known species of Declared Rare Flora, and is located in Armadale.

The City fosters and protects its natural environment by embracing the principles of sustainability and acknowledging the impacts of our changing climate.

Globally, there are twenty-five recognised biodiversity epicentres, and Armadale is situated within the South-Western Australian hotspot. The City is home to twenty four species of threatened flora, and includes 163ha of the Forrestdale Complex vegetation community. This is a Threatened Ecological Community, of which only a total of 220ha remains. The City has an active role in managing this community through Reserve Management Plans.

Armadale was one of the first councils in Western Australia to develop an Urban Forest Strategy, and this initiative will be continuously advanced as the City of Armadale takes action to address climate change. The Urban Forest Strategy (which has been responsible for the planting of thousands of trees) will continue to guide the City's approach in relation to the creation of tree canopy and the maintenance of parks, reserves and streetscapes.

We will also continue to upgrade community infrastructure and public amenities, such as roads, streetscapes and buildings, as Armadale continues to expand. The City has been laying the foundations for this growth through the Activity Centre Structure Plan, which will guide and govern future land use within the Armadale City Centre.

This planning guide will allow the Armadale CBD to reach its full potential as the primary Activity Centre for Perth's south-eastern corridor.

*\* A Ramsar wetland is a wetland placed under protection due to its international and ecological significance.*





Aspiration 2: Environment

Outcome 2.1: Protection and restoration of the natural environment, and the reduction of environmental impacts

OBJECTIVES		KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.1.1	Utilise water efficiently and effectively as part of City operations.	2.1.1.1	Maintain the Waterwise Council Action Plan	Project	Environment & Sustainability	Review & Report	Review & Report	Review & Report	Review & Report
2.1.2	Improve the quality of water in the City's rivers, streams, brooks, drains and wetlands.	2.1.2.1	Implement the Water Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1.3	Minimise impacts on air quality throughout the City.	2.1.3.1	Implement the Air Quality Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1.4	Protect soil and land resources throughout the City.	2.1.4.1	Implement the Soil and Land Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1.5	Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.1	Implement the Biodiversity Strategy	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
		2.1.5.2	Develop the Waterways Upgrade and Maintenance Plan	Project	Service Delivery	Develop	Implement	Implement	Implement
		2.1.5.3	Through planning and engineering policies and processes advocate for environmental offsets to be located within the City boundaries	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Review & Report
		2.1.5.4	Advocate for the State to develop appropriate facilities and better protect Regional Parks, Ramsar and other wetlands	Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
2.1.6	Facilitate the creation of partnerships and support strategies for the maintenance and enrichment of the natural environment, and recognise the connection that members of the local Aboriginal community share with City managed land through the implementation of on-ground initiatives.	2.1.6.1	Recognise the connection that members of the Aboriginal community share with City managed land through the implementation of on-ground initiatives	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
2.1.7	Ensure that the health of the City's natural environment is regularly monitored and the effectiveness of environmental programs are periodically assessed.	2.1.7.1	Present a bi-ennial report on the performance of the City against the Strategic Environmental Commitment and Environmental Management Framework	Service	Environment & Sustainability		Deliver the service		Deliver the service
		2.1.7.2	Present a bi-ennial report to Council on the impact on heat island effect within the City	Service	Environment & Sustainability		Deliver the service		Deliver the service

Aspiration 2: Environment

Outcome 2.2: Attractive, Inclusive and Functional Public Places

OBJECTIVES		KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.2.1	Focus on achieving a high level of streetscape amenity in new developments.	2.2.1.1	Advocate for the appropriate location of underground infrastructure to enable the planting of more trees	Service	Design	Advocate	Advocate	Advocate	Advocate
2.2.2	Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.1	Review and Implement the City's Urban Forest Strategy	Program	Design	Review & Implement	Implement	Implement	Implement
		2.2.2.2	Implement the Footpath Program and Bike Plan	Program	Design	Implement	Implement	Implement	Implement
		2.2.2.3	Implement the revised verge maintenance program to optimise levels of service	Program	Service Delivery	Implement	Review	Implement	Implement
		2.2.2.4	On completion of the Kelmscott Public Realm Strategy implement town centre landscape improvements	Project	Design	Develop	Implement (Subject to funding)	Implement (Subject to funding)	Implement (Subject to funding)
		2.2.2.5	Improve the amenity of streetscapes through the use of public art	Project	Design	Implement	Implement	Implement	Implement
		2.2.2.6	Develop an Implementation Plan for Stage 1 - Public Realm Strategy for Armadale City Centre	Project	Strategic Planning	Develop	Implement (Subject to funding)	Implement (Subject to funding)	Implement (Subject to funding)
		2.2.2.7	Develop a Public Realm Strategy for the Kelmscott District Centre	Project	Strategic Planning	Develop	Implement (Subject to funding)	Implement (Subject to funding)	Implement (Subject to funding)
		2.2.2.8	Implement the LRCP for innovate lighting in Memorial and Minnarrawa Park	Program	Design	Implement	Implement	Implement	Implement
2.2.3	Develop, improve and maintain quality parks, playgrounds and public open spaces throughout the City	2.2.3.1	Review the Park Facilities Strategy	Project	Design	Review	Implement	Implement	Implement
		2.2.3.2	Implement the Parks Improvement Plan	Program	Design	Implement	Implement	Implement	Implement



Aspiration 2: Environment

Outcome 2.3: Functional, inclusive and sustainable infrastructure

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.1	Develop Cyclical Asset Condition Monitoring and timely scheduling of asset renewal/replacement to ensure an acceptable standard of service delivery to the community	Project	Asset Lifecycle	Implement	Implement	Implement	Implement
	2.3.1.2	Develop Service Levels that are affordable, equitable and measurable	Project	Service Delivery	Develop	Annual Review	Annual Review	Annual Review
	2.3.1.3	Review the Infrastructure Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Review
	2.3.1.4	Review the Building Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Review
	2.3.1.5	Review the Fleet Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Review
	2.3.1.6	Review the Park Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Review
2.3.2 Ensure that the City's assets are appropriately maintained, functional, affordable, safe and sustainable for current and future generations.	2.3.2.1	Review the City's Asset Management Strategy	Project	Asset Lifecycle	Review	Implement	Implement	Review
2.3.3 Maintain the City's Assets effectively in order to meet service levels throughout their life cycle.	2.3.3.1	Develop and Implement the City's Asset Maintenance Plan for Property and Parks and Civil Assets	Project	Asset Lifecycle	Develop	Implement	Implement	Implement
2.3.4 Ensure the City's Asset Portfolio is sustainable over the medium and long term and sufficient information is available to inform the City's LTFP and Asset Renewal Reserves.	2.3.4.1	Progress design and construction of the Animal Management Facilities	Project	Program Delivery	Implement			
	2.3.4.2	Progress design and construction of the Depot Master Plan	Project	Program Delivery	Implement	Implement	Implement	





OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes.	2.4.1.1	Review the City's Strategic Waste Management Strategy	Project	Environment & Sustainability	Review	Implement	Review	Review & Report
	2.4.1.2	Ensure the City's Waste Collection service is competitive in terms of level of service and cost	Project	Environment & Sustainability	Review	Review	Deliver the service	Deliver the service
	2.4.1.3	Deter proactively and respond promptly to littering and illegal dumping throughout the City	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	2.4.2.1	Advocate to DWER to cover any shortfall in committed tonnage required under the WtE contract resulting from the introduction of FOGO in the City	Project	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
	2.4.2.2	Review the Waste Plan following Council's adoption of the Strategic Resource and Recovery Plan	Project	Environment & Sustainability	Review	Implement	Implement	Implement
	2.4.2.3	Advocate to ensure that the State landfill levy is not applied to waste delivered to the Kwinana Waste to Energy Plant	Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate



Aspiration 2: Environment

Outcome 2.5: Quality Development that Enhances the Amenity and Liveability of the City

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan.	2.5.1.1	Prepare and implement a new Local Planning Strategy	Program	Strategic Planning	Implement	Implement	Implement	Implement
	2.5.1.2	Develop Local Planning Scheme No.5, once the Local Planning Strategy is adopted	Project	Strategic Planning	Develop	Implement	Implement	Implement
	2.5.1.3	Advocate for changes to the standards for provision of schools (including ratios, the number of street boundaries, built form [2 storey] and the order of road on which they are located) as well as the timely provision of schools in growth areas	Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5.2 Seek the retention of trees in new subdivisions and developments.	2.5.2.1	Advocate for the retention of trees in new subdivisions and development	Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5.3 Protect the amenity of infill areas and the City Centre by strengthening the planning frameworks for middle density development and addressing catchment management as well as transport and traffic planning.	2.5.3.1	Implement the Local Planning Strategy	Service	Strategic Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.5.4 Proactively plan for normalisation of Development WA areas back to the planning jurisdiction of the City.	2.5.4.1	Work with the DWA and developers to resolve the transition of DCPs to the City as part of the normalisation process	Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	2.5.4.2	Advocate for the State to address any legacy shortfall in contributions from the normalisation process	Service	Planning	Advocate	Advocate	Advocate	Advocate
2.5.5 Seek opportunities to preserve, document and acknowledge the heritage of the City.	2.5.5.1	Develop Local Planning Scheme No.5	Project	Strategic Planning	Develop	Implement	Implement	Implement
2.5.6 Seek improvements to the nature and standard of developments within the City.	2.5.6.1	Implement the Design Review Panel	Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.5.7 Advocate and plan for the provision and preservation of public transport throughout the City.	2.5.7.1	Implement the Integrated Transport Strategy	Service	Design	Deliver the service	Deliver the service	Deliver the service	Deliver the service



Aspiration 2: Environment

Outcome 2.6: Achieve the corporate target of net zero by 2030 and the reduction of the carbon footprint within the City

OBJECTIVES		KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
2.6.1	Sustainability initiatives are supported and implemented throughout the City.	2.6.1.1	Implement the 'Switch Your Thinking' Business Plan	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
		2.6.1.2	Encourage the installation of micro grids, community batteries, managed aquifer recharge and third pipe systems in developments throughout the City	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.6.2	Minimise corporate and community carbon footprints within the City of Armadale.	2.6.2.1	Implement the Corporate Greenhouse Action Plan	Program	Environment & Sustainability	Implement	Implement	Implement	Review & Report
		2.6.2.2	Implement the Fleet Transition Strategy	Project	Asset Lifecycle	Implement	Implement	Implement	Review





## Aspiration 3 - Economy

Armadale in 2030 is home to a strong local economy with diverse employment opportunities. It is also a strategic hub for services (health, education and training) that is well connected to other centres in Perth through good transport links.

The area accommodates a range of retail, commercial, construction and manufacturing businesses that have driven employment growth, particularly for the City's youth.

This result will be achieved through the City of Armadale's efforts to encourage business investment in the area, with the Forrestdale Business Park being a particular driver of jobs growth. The City will also continue its proactive approach to advocating for government investment and grants. It will seek out partnerships with State and Federal governments to build community assets as well as road and rail infrastructure.

Significant attention will be devoted to achieving the decentralisation of State government departments, with the aim of securing the presence of a departmental HQ in Armadale.

Beyond this, the City will adapt its approach and become more ambitious in how it imagines its future self. The development of a local tourism industry will be central to this endeavour. Armadale is well-positioned to capitalise on its strategic advantages (proximity to Perth, escarpment, state forests, etc.) and has the ability to compete with the Swan Valley as a popular site for day-trip tourists.

Importantly, residents of all ages will have access to lifelong learning opportunities, with high-quality public and private educational institutions (primary, secondary and tertiary) within close reach. These specialised facilities will cater to the local community and attract students from across Perth.





Aspiration 3: Economy

Outcome 3.1: Increased Economic Growth, Job Creation and Retention, as well as Educational Opportunities

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.1	Develop the Kelmscott District Structure Plan	Program	Strategic Planning	Develop	Implement	Implement	Implement
	3.1.1.3	Advocate for the Regional Health & Medical Precinct	Project	Economic Development	Advocate	Advocate	Advocate	Advocate
	3.1.1.4	Develop an Implementation Plan for Stage 1 - Public Realm Strategy for Armadale City Centre	Project	Design	Develop	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)
3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	3.1.2.1	Participate in the METRONET working group for the Byford extension and advocate for outcomes that support the future growth of the Armadale City Centre	Project	Planning	Implement	Implement	Implement	Implement
	3.1.2.2	Implement the Investment Framework and Advocacy Priorities Strategy for the Armadale City Centre	Program	Strategic Planning	Implement	Implement	Implement	Implement
3.1.3 Facilitate the development of high quality middle density projects within the City Centre.	3.1.3.1	Explore the opportunities for demonstration projects and collaborative ventures to showcase middle density development within the City Centre	Project	Strategic Planning	Develop & Implement	Develop & Implement	Develop & Implement	Develop & Implement
3.1.4 Increase opportunities for the community to access on-site tertiary education within the City Centre.	3.1.4.1	Implement the Economic Development Strategy and Advocacy Priorities Strategy	Project	Economic Development	Implement	Implement	Review	Implement
	3.1.4.2	Establish the University Study Hub	Project	Economic Development	Implement	Implement	Implement	Implement
3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.	3.1.5.1	Progress Civic Precinct Redevelopment	Project	Economic Development	Develop	Develop	Develop	Implement
	3.1.5.2	Implement the City's Investment Framework	Program	Economic Development	Implement	Implement	Implement	Implement
	3.1.5.3	Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Review	Implement
3.1.6 Advocate for Federal and State government commitment and investment in the City's industrial precincts and cultivate the strategic partnerships necessary for their successful development.	3.1.6.1	Assist developers with the progression of the development of the Business Park in Doobarda	Service	Strategic Planning	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service

Aspiration 3: Economy

Outcome 3.2: Positive Image and Identity for the City

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	3.2.1.1	Implement the Communications and Marketing Strategy	Program	Communications & Engagement	Implement	Implement	Implement	Implement
	3.2.1.2	Implement the Economic Development and Tourism Strategies	Program	Economic Development	Implement	Implement	Review	Implement
	3.2.1.3	Develop and Implement a Streetscape Beautification Strategy	Program	Design	Develop and Implement	Implement	Implement	Implement
3.2.2 Capitalise on the City's position as a gateway to the Perth metropolitan area, as well as being part of the South East corridor and the Perth Hills Armadale region.	3.2.2.1	Implement the Signage Strategy	Program	Communications & Engagement	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)	Implement (subject to funding)
	3.2.2.2	Implement the Economic Development and Tourism Strategies	Program	Economic Development	Implement	Implement	Review	Implement
3.2.3 Bring key stakeholders and decision makers to the City to showcase development and investment opportunities available, and build strategic partnerships.	3.2.3.1	Implement the Economic Development Strategy and Advocacy Priorities Strategy	Program	Economic Development	Implement	Implement	Review	Implement





Aspiration 3: Economy

Outcome 3.3: Responsive and Flexible Support of Business

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
3.3.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to economic development opportunities and trends.	3.3.1.1 Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Review	Implement
3.3.2 Facilitate opportunities for local businesses to gain skills, access support, and build the networks required to grow in a competitive environment.	3.3.2.1 Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Review	Implement





OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
3.4.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to tourism opportunities and trends.	3.4.1.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Review	Implement
3.4.2 Encourage the development of new attractions, events, accommodation and activities for tourists.	3.4.2.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Review	Implement
3.4.3 Foster strategic partnerships with key stakeholders to market the City's tourism offering and promote investment in new developments.	3.4.3.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Review	Implement
	3.4.3.2 Advocate and deliver Central Park	Project	Project Management Office	Develop	Implement	Implement	Implement





## Aspiration 4 - Leadership

In order to attract and sustain the private sector investment required to ensure people are able to access the jobs and services required from a Strategic Metropolitan Centre, the City must lobby and collaborate with State and Federal governments and industry for investment.

This will require continued strategic leadership and effective management within the City to maintain accountability and transparency, while managing competing community demands and needs.

The City of Armadale's culture will promote forward thinking and innovation that optimises the use of technology and digital solutions to enhance customer experience. We will seek to consult with clear objectives and continue to involve residents in the City's journey.





## Aspiration 4: Leadership & Innovation

## Outcome 4.1: Strategic Leadership and Effective Management

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
4.1.1 Advocate for the delivery of key transformational projects	4.1.1.1	Implement the City's Advocacy Priorities Strategy	Program	Economic Development	Implement	Implement	Review	Implement
	4.1.1.2	Create and maintain portfolio of projects for advocacy	Project	Economic Development	Implement	Implement	Implement	Review
4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.	4.1.2.1	Implement and optimise the Intergrated Planning and Reporting Framework	Service	Business Improvement	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service
	4.1.2.2	Ensure that the City's Workplace Health and Safety (WHS) policies and practices result in a safe workplace for elected members, staff, contractors, volunteers and visitors.	Service	HR	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.1	Deliver the Governance and Risk Improvement Program (GRIP) & Mature the Risk Management System	Project	Business Improvement	Implement	Implement	Review	Implement
	4.1.3.2	Develop the Quality Management System	Project	Business Improvement		Develop	Implement	Implement
	4.1.3.3	Develop and Implement the Internal Audit Plan	Project	City Legal	Develop & Implement	Implement	Implement	Review
	4.1.3.4	Implement the Project Management Framework	Service	Project Management Office	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.1.3.5	Implement and optimise the Integrated Planning and Reporting Framework	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1.4 Deliver continuous improvements in the efficiency and effectiveness of the City's service delivery.	4.1.4.1	Continuously review and implement the City's Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement
	4.1.4.2	Implement the ICT Strategy; Digital Strategy; OneCouncil Project and Customer Experience Strategy	Program	ICT	Implement	Implement	Implement	Implement
4.1.5 Establish comprehensive governance policies and processes.	4.1.5.1	Promote the City's Code of Conduct	Service	City Legal	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.1.5.2	Conduct Election and Undertake Ward Boundary Review	Project	City Legal	Conduct		Conduct	
4.1.6 Ensure organisational and workforce development practices are contemporary and contribute to the City being a "great place to work"	4.1.6.1	Implement the Workplace Diversity and Inclusion Plan	Program	HR	Implement	Implement	Implement	Implement
	4.1.6.2	Continuously review and implement the City's Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement



Aspiration 4: Leadership & Innovation

Outcome 4.2: A Culture of Innovation

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
4.2.1 Embrace digital transformation to achieve improved efficiency and effectiveness of City functions.	4.2.1.1	Implement the One Council Project	Project	CS Admin	Implement			
	4.2.1.2	Deliver the ICT Strategy	Project	ICT	Implement	Implement	Implement	Implement
4.2.2 Drive innovation and develop a culture that supports diverse perspectives and “outside the box” thinking across the organisation.	4.2.2.1	Pursue opportunities for operational excellence across the organisation	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service





Aspiration 4: Leadership & Innovation

Outcome 4.3: Financial Sustainability

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.1	Implement and optimise the Integrated Planning and Reporting Framework to ensure accurate and timely input into the LTFP	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.3.1.2	Review the Rating Strategy	Project	Finance	Review & Implement	Review & Implement	Review & Implement	Review & Implement
	4.3.1.3	Develop Grant Funding Application Policy	Project	Community Infrastructure Planning	Develop	Implement	Implement	Implement
	4.3.1.4	Review and Update the Long Term Financial Plan	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3.2 Deliver pro-active financial management to ensure that the annual budget is achieved and any material variances are promptly identified and addressed	4.3.2.1	Implement and oversee the adopted Annual Budget	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3.3 Consider environmental, social and local content objectives in procurement.	4.3.3.1	Review the Procurement Policy	Project	City Legal	Review	Review	Review	Review

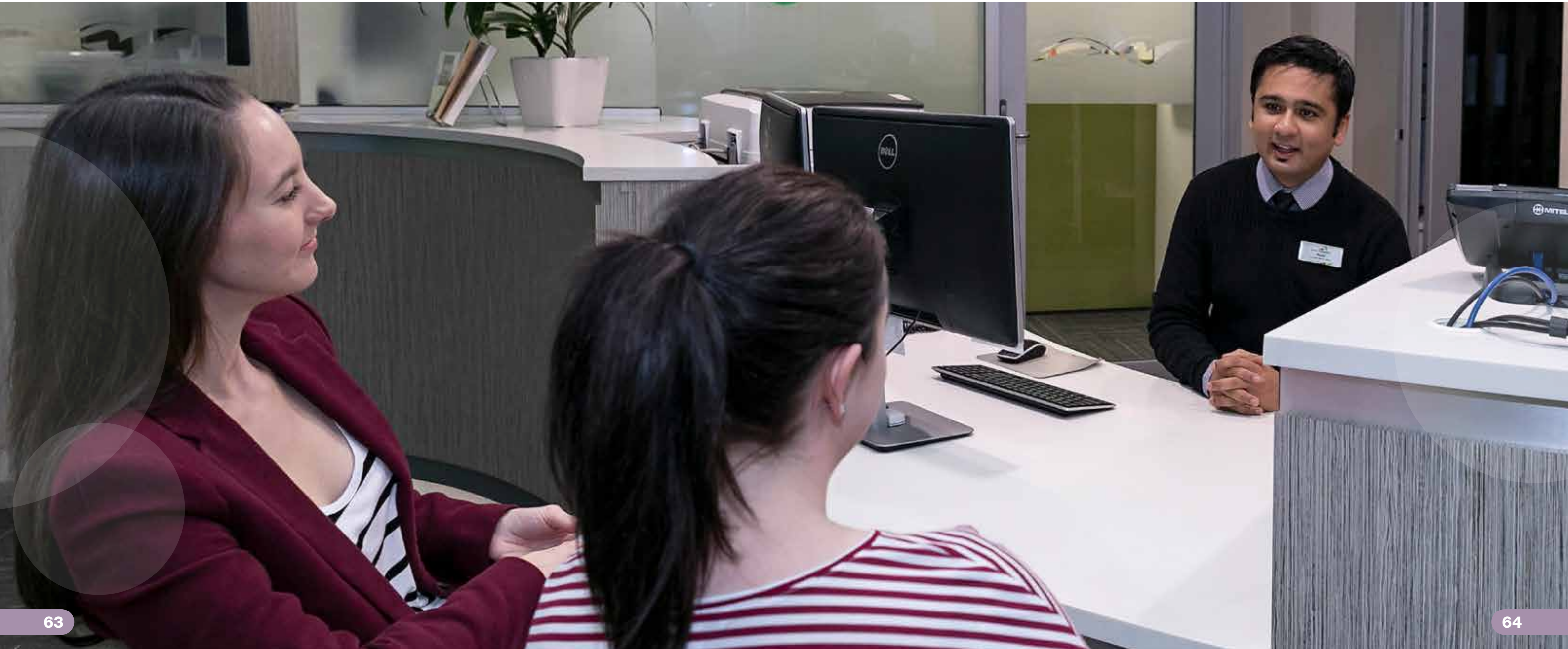




Aspiration 4: Leadership & Innovation

Outcome 4.4: Effective Community Engagement  
And Communications

OBJECTIVES	KEY ACTIONS AND PROJECTS		CATEGORY	LEAD AREA	25/26	26/27	27/28	28/29
4.4.1 Strive to achieve best practice community engagement.	4.4.1.1	Review the Community Engagement Strategy	Project	Communications & Engagement	Implement	Implement	Implement	Implement
4.4.2 Integrate the City's Communications, Marketing and Community Engagement Strategies to provide direction and support for strategic planning.	4.4.2.1	Review and optimise the new City website for the City of Armadale	Project	ICT	Implement	Implement	Implement	Implement
	4.4.2.2	Implement the Communications and Marketing Strategy	Program	Communications & Engagement	Implement	Implement	Implement	Implement
4.4.3 Seek to improve the level of internal communication	4.4.3.1	Continuously review and implement the City's Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement
4.4.4 Promote excellence in customer experience in all areas of service delivery.	4.4.4.1	Develop the Customer Experience Strategy	Project	Customer Experience and Knowledge	Develop	Implement	Implement	Review



# Financials

## Statement of Financial Activity

(Act s. 6.2(1) (d))

	LTFP Y1 2026	LTFP Y2 2027	LTFP Y3 2028	LTFP Y4 2029
<b>Revenue</b>				
Rates	94,390,425	99,081,259	103,498,097	108,000,040
Fees and Charges	37,617,985	39,145,427	40,576,350	42,234,540
Operating Grants	8,190,117	8,600,295	9,039,113	9,643,612
Earnings Interest	6,667,156	6,677,679	6,920,140	7,160,717
Contributions	754,726	779,632	803,021	827,112
Special Area Rates	620,668	641,150	660,384	680,196
Revenue Other	996,218	1,029,093	1,059,966	1,098,465
<b>Subtotal Revenue</b>	<b>149,237,294</b>	<b>155,954,534</b>	<b>162,557,070</b>	<b>169,644,680</b>
<b>Expenses Excluding Finance Costs</b>				
Employment	(57,487,387)	(58,622,370)	(61,538,847)	(70,299,850)
Materials and Contracts	(56,287,114)	(58,363,188)	(60,561,303)	(60,970,791)
Other Expenses	(3,909,960)	(4,036,728)	(4,157,830)	(2,289,900)
Insurance Expenses	(1,463,246)	(1,511,534)	(1,556,880)	(1,348,500)
Utility Charges	(5,228,615)	(5,401,159)	(5,563,194)	(3,939,100)
Depreciation and amortisation	(37,501,845)	(38,676,119)	(40,430,322)	(41,016,966)
<b>Subtotal Expense</b>	<b>(161,878,167)</b>	<b>(166,611,097)</b>	<b>(173,808,375)</b>	<b>(179,865,107)</b>
<b>Finance Costs</b>				
Interest Expense	(1,922,150)	(2,332,370)	(2,815,240)	(2,584,770)
Changes due to Asset Revaluation	2,935,660	1,925,680	2,679,200	2,637,420
<b>Net Operating Result</b>	<b>(11,627,363)</b>	<b>(11,063,253)</b>	<b>(11,387,345)</b>	<b>(10,167,777)</b>
<i>Non cash amounts excluded from operating activities</i>				
- Depreciation, Profit and Loss	37,501,845	38,676,119	40,430,322	41,016,966
- Movement in contract, leasing and other liabilities	4,116,974	(6,686,732)	(15,867,421)	(2,167,712)
-Changes due to Asset Revaluation	(2,935,660)	(1,925,680)	(2,679,200)	(2,637,420)
	-	-	-	-
<b>Amount Attributable to Operating Activities</b>	<b>27,055,797</b>	<b>19,000,454</b>	<b>10,496,357</b>	<b>26,044,058</b>
<b>Investing Activities</b>				
Non Operating Grants, Subsidies and Contributions	44,467,600	43,225,744	21,650,500	24,074,568
Developer Contribution Plans - Cash	4,548,900	14,619,000	21,755,700	5,600,000
Developer Contribution Plans - Gifted Assets	28,000,000	20,000,000	20,000,000	24,000,000
Proceeds from Disposal of Assets	1,698,300	534,400	1,297,300	1,118,700
Purchase of Property, Plant and Equipment	(44,134,500)	(45,553,500)	(29,752,400)	(29,893,000)
Purchase and Construction of Infrastructure	(36,543,300)	(40,831,500)	(31,285,000)	(33,582,200)
Infrastructure Assets contributed by Developers (Gifted Assets)	(28,000,000)	(20,000,000)	(20,000,000)	(24,000,000)
<b>Amount Attributable to Investing Activities</b>	<b>(29,963,000)</b>	<b>(28,005,856)</b>	<b>(16,333,900)</b>	<b>(32,681,932)</b>
<b>Financing Activities</b>				
Repayment of Borrowings	(4,088,810)	(4,491,340)	(5,156,220)	(5,308,450)
Repayment for Principal Portion of Lease Liabilities	(1,412,900)	(1,438,800)	(1,464,200)	(1,477,100)
Proceeds from New Borrowings	10,209,600	12,020,500	-	14,132,700
Transfers to Reserves	(23,886,468)	(24,589,270)	(21,830,339)	(21,911,703)
Transfers from Reserves	22,120,917	27,524,132	34,497,105	21,230,107
<b>Amount Attributable to Financing Activities</b>	<b>2,942,339</b>	<b>9,025,222</b>	<b>6,046,346</b>	<b>6,665,554</b>
Surplus or deficit at the start of the financial year	-	-	-	-
Amount attributable to operating activities	27,055,797	19,000,454	10,496,357	26,044,058
Amount attributable to investing activities	(29,963,000)	(28,005,856)	(16,333,900)	(32,681,932)
Amount attributable to financing activities	2,942,339	9,025,222	6,046,346	6,665,554
<b>Surplus or deficit at the end of the financial year</b>	<b>35,136</b>	<b>19,820</b>	<b>208,802</b>	<b>27,680</b>





Delegation for amendment - Corporate  
Services Directorate (marked up)

<b>Delegation</b>	<b>1.1.22 Defer, write off, grant a concession or authorise a waiver for monies owing [DRAFT]</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO s. 5.43 - Limitations on delegations to the CEO
<b>Express power or duty delegated</b>	Waive or grant concessions in relation to any amount of money [Act, s. 6.12(1)(b)] Write off any amount of money [Act, s. 6.12(1)(c)] The grant of a concession under (1)(b) may be subject to any conditions determined by the local government [Act, s. 6.12(3)] Recover a fee or charge for any goods or services provided [Act, s. 6.16(1)]
<b>Function</b>	1. Defer payment or payments in relation to money owed 2. Waive or grant a concession in relation to money owed 3. Write off an amount of money which is owed 4. Recover a fee or charge for good and services provided 5. In the event of monies owed to the City under 34AE of the <i>Local Government (Administration) Regulations 1996</i> , authority to seek Ministerial approval in accordance with 19AA <i>Local Government (Financial Management) Regulations 1996</i> .
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	The conditions of use of this delegation is subject to the following limitations:  1. The local government cannot grant a waiver or concession for a rate or service charge [Act, s. 6.12(2)]. 2. A write off of a debt incurred as a result of an administrative error on behalf of the City shall not exceed \$10,000. 3. Any grant of a concession <del>or</del> waiver, <u>either singular or multiple to a person or organisation</u> does not exceed <u>a total sum of \$2,000 per in occurrence any two consecutive financial years.</u> 4. Any write off of debt, not being due to an administration error, that does not exceed \$2,000. 5. Promotional activities run by or facilitated by the City at it's recreation facilities are not subject to the limits prescribed by 3. and 4. above, however any such concession or waiver must have the written approval of the CEO.
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b> <b>Local Government (Financial Management) Regulations 1996</b>
<b>Policy</b>	FIN 8 - Rates Assistance and Financial Hardship



<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
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Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

DRAFT

**Delegations for review - Corporate Services  
Directorate (no amendment required)**

DELEGATIONS .....	2
1.1.19 - Disposing of property involving land and buildings .....	2
1.1.21 - Payments from municipal and trust funds .....	5
1.1.23 - Power to invest and manage investments .....	9
1.1.24 - Rate record amendment .....	11
1.1.25 - Agreement for payment of rates and service charges .....	12
1.1.26 - Determine due dates for rates or service charges .....	14
1.1.27 - Rate Record - Objections .....	15

<b>Delegation</b>	<b>1.1.19 Disposing of property involving land and buildings</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO s. 5.43 - Limits on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 3.58(2), (3) and (5) - Disposing of Property s. 9.49B - Contract formalities  <b>Local Government (Functions and General) Regulations 1996</b> r. 30 - Dispositions of property excluded from Act s. 3.58
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Give local public notice of a proposed disposition of property [Act, s. 3.58(3)(a)]</li> <li>2. Dispose of local government property to the highest bidder at public auction [Act, s. 3.58(2)(a)]</li> <li>3. Dispose of local government property by way of private treaty [Act, s. 3.58(3)]</li> <li>4. Dispose of local government property where the disposition of land is an exempt disposition in the circumstances prescribed by regulation 30(2)(a), (d),(e),(f) and (g) of the <i>Local Government (Functions and General) Regulations 1996</i> [Act, s. 3.58(5)(d)]</li> <li>5. Negotiate the terms and conditions of a sale with the purchaser and enter into a contract of sale with the purchaser on behalf of the local government [Act, s. 9.49B]</li> </ol>
<b>Delegates</b>	Chief Executive Officer



<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. A Council resolution must be effect in order to commence the process for a disposition of property for any of the methods prescribed by Functions 1 - 4 above.</li> <li>2. Disposal of land and buildings must comply with the requirements of s. 3.58 of the Act, unless the disposal is an exempt disposition pursuant to regulation 30 of the <i>Local Government (Functions and General) Regulations 1996</i>.</li> <li>3. If a public auction is decided to be the method of disposal, a reserve price shall be set by independent valuation not less than 6 months old, if the reserve price is not achieved at auction, negotiation may be undertaken by the delegate to achieve the sale at up to a -10% variation on the set reserve price.</li> <li>4. If a public tender is decided to be the method of disposal and the tender does not achieve a -10% variance on a valuation not less than 6 months old for the disposal of the property, then the CEO shall determine if better value could be achieved through another disposal method and if so, must determine not to accept any tender and use an alternative disposal method.</li> <li>5. Where a disposition of property is to be by private treaty, public notice is to be provided in accordance with s. 3.58(3)(a) prior to Council considering the matter.</li> <li>6. If it is decided a private treaty is the preferred method of disposal, the delegate may negotiate the sale of the property up to a -10% variance on a valuation not less than 6 months old, and consider any public submissions received and determine if to proceed with the disposal, ensuring that the reasons for such a decision are recorded.</li> <li>7. Execution of any documents relating to the administration of the disposition must be in accordance with Policy - Execution of Documents.</li> <li>8. Any Contract for Sale entered into under Delegated Authority by the CEO, be reported in the relevant Executive Director's report for Council's information.</li> </ol>
<b>Express power to subdelegate</b>	Nil.
<b>Subdelegate conditions</b>	N/A
<b>Statutory framework</b>	<p><b><i>Local Government Act 1995</i></b>  s. 5.42 - Delegation of some powers and duties to CEO  s. 3.58 – Disposal of Property  s. 9.49B - Contract formalities</p> <p><b><i>Local Government (Functions and General) Regulations 1996</i></b>  r. 30 – Dispositions of property excluded from Act s. 3.58</p>
<b>Policy</b>	FIN 7 - Disposal of Assets Execution of Documents
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	16 October 2023
<b>Adoption references</b>	CS45/10/23

Amendments			
Date	Type	Amendment	References
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

<b>Delegation</b>	<b>1.1.21 Payments from municipal and trust funds</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO. s. 5.43 - Limitations on delegations to the CEO.
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.7 - Municipal fund (incurring expenditure or income to) s. 6.9(3) and (4) - Trust fund (management and payments from)  <b>Local Government (Financial Management) Regulations 1996</b> Reg 11 and 12(1)(a) - Payments from municipal fund or trust fund, restrictions on making
<b>Function</b>	Make payments from the municipal and trust funds [Regulations, r. 12(1)(a)]
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. Ensure efficient systems and procedures record the accounts and records of transactions in accordance the Local Government (Financial Management) Regulations 1996 [Regulations, r. 5 and r. 11].</li> <li>2. A list of accounts paid from the municipal fund and trust fund under this delegation are to be presented to Council each month.</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995:</b> s. 5.44 - CEO may delegate some powers and duties to other employees
<b>Statutory framework</b>	<b>Local Government Act 1995</b>  <b>Local Government (Financial Management) Regulators 1996</b> Regs 5, 11, 12 and 13 - Payments from Municipal Fund or Trust Fund by CEO, CEO's Duties as to, etc. <b>Local Government (Audit) Regulations 1996</b> Department of Local Government, Sport and Cultural Industries: Operational Guideline No 11 – Use of Corporate Credit Cards Accounting Manual.
<b>Policy</b>	Nil.
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24



Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

<b>Delegation</b>	<b>1.1.23 Power to invest and manage investments</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO.
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.14 - Power to invest  <b>Local Government (Financial Management) Regulations 1996</b> Regulation 19 - Investments, control procedures for.
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Invest money held in the municipal fund or reserve fund that is not, for the time being, required for any other purpose [s.6.14(1)].</li> <li>2. Establish and document internal control procedures to be followed to ensure control over investments [Regulations, r.19].</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<p>The delegation is to be exercised in accordance with -</p> <ol style="list-style-type: none"> <li>1. Regulation 19 of the <i>Local Government (Financial Management) Regulations 1996</i>.</li> <li>2. Section 20 of the <i>Trustees Act 1962</i>.</li> <li>3. Council's Investment Policy.</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b> s. 6.14(2)(a) - Power to Invest.  <b>Local Government (Financial Management) Regulations 1996</b> Regulation 19C(1) - Investment of money, restrictions. Regulation 28 - Investment Information Required in Notes. Regulation 49 - Invested money, information about in annual financial report.  <b>Trustees Act 1962</b> Part 111: Investments.
<b>Policy</b>	Investments Policy
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

<b>Delegation</b>	<b>1.1.24 Rate record amendment</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO s. 5.43 - Limitations on delegations to the CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.39(2)(b) - Rate record s. 6.40 Effect of amendment of rate record
<b>Function</b>	Authority to determine any requirement to amend the rate record for the five years preceding the current financial year [Act, s. 6.39(2)(b)].
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	Delegates must comply with the requirements of s. 6.40 of the <i>Local Government Act 1995</i> .
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995:</b> s. 6.40 - Prescribes consequential actions that may be required following a decision to amend the rate record.  <b>NOTE:</b> Decisions made using this Delegation may be reviewed by the State Administrative Tribunal (SAT).
<b>Policy</b>	Nil.
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24



<b>Delegation</b>	<b>1.1.25 Agreement for payment of rates and service charges</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to CEO s. 5.43 - Limitations on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.49 - Agreement as to payment of rates and service charges s. 6.56(1) - Rates or service charges recoverable in court s. 6.60 - Local government may require lessee to pay rent s. 6.64 - Actions to be taken
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Enter into an agreement, or make an alternative arrangement, with a person for payment of a rate or service charge due and payable by the person [Act, s. 6.49]</li> <li>2. Recover, as well as the costs of proceedings, if any, for the recovery of a rate or service charge that remains unpaid after it becomes due and payable, in court [Act, 6.56(1)]</li> <li>3. If payment of a rate or service charge imposed in respect of any land is due and payable, give notice to the lessee of the land requiring the lessee to pay to the local government any rent as it falls due in satisfaction of the rate or service charge [Act, s. 6.60(2)]</li> <li>4. Give to the lessor a copy of the notice with an endorsement that the original of it has been given to the lessee [Act, s. 6.60(3)]</li> <li>5. Recover the amount of the rate or service charge as a debt from the lessee if rent is not paid in accordance with the notice [Act, s. 6.60(4)]</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. Agreements must be in writing and must ensure acquittal of the rates or service charge debt before the next annual rates or service charges are levied.</li> <li>2. The delegation is subject to section 6.47 of the <i>Local Government Act 1995</i> and the <i>Rates and Charges (Rebates and Deferments) Act 1992</i>.</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b> <b><i>Rates and Charges (Rebates and Deferments) Act 1992</i></b>
<b>Policy</b>	FIN 8 - Rates Assistance & Financial Hardship FIN 9 - A Smarter Way to Pay
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

<b>Delegation</b>	<b>1.1.26 Determine due dates for rates or service charges</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to CEO s. 5.43 - Limitations on delegations to CEO.
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.50 - Rates or service charges due and payable
<b>Function</b>	Authority to determine the date on which rates or service charges become due and payable to the City [Act, s. 6.50(1)]
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	The due date determined is to be in accordance with the requirements prescribed by section 6.50 of the <i>Local Government Act 1995</i> .
<b>Express power to subdelegate</b>	<b>Local Government Act 1995:</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b>
<b>Policy</b>	Nil.
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

<b>Delegation</b>	<b>1.1.27 Rate Record - Objections</b>
<b>Category</b>	Corporate Services Directorate
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to CEO s. 5.43 - Limitations on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 6.76 - Grounds of objection
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Extend the time for a person to make an objection to a rate record [Act, s. 6.76 (4)].</li> <li>2. Consider an objection to a rate record and either allow it or disallow it, wholly or in part providing the decision and reasons for the decision in a notice promptly served upon the person who made the objection [Act, s. 6.76(5) and (6)].</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. Objection to be received within the required time frame identifying all relevant information as required by s. 6.76(2), unless an application for an extension has been granted (4);</li> <li>2. Objection is to be considered promptly;</li> <li>3. Written notice of the decision, including a statement of the reason for the decision to be promptly served on the person who has made the objection;</li> <li>4. Objections that are allowed must not exceed \$50,000 in lost revenue per property per financial year. Amounts great than this must be referred to Council.</li> <li>5. Amendments to the rate record must be within budget.</li> <li>6. Amendments to the rate record must not exceed \$50,000 in lost or increased revenue per property. Amounts greater than this must be referred to Council for determination.</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b>  NOTE: Decisions under this Delegation may be referred for review by the State Administrative Tribunal.
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23



Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review	CS33/6/24

**Delegations for review - Office of the CEO  
(no amendment required)**

DELEGATIONS .....	2
1.1.1 - Appointment of Acting Chief Executive Officer .....	2
1.1.2 - Local Government Act 1995 - legal proceedings .....	4
1.1.16 - Expressions of interest for goods and services .....	6
1.1.17 - Tenders for goods and services .....	8
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1.1.29 - Contract formalities .....	14
2.1.2 - Administration of City of Armadale Local Laws .....	16

## DELEGATIONS

<b>Delegation</b>	<b>1.1.1 Appointment of Acting Chief Executive Officer</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 Delegation of some powers to the CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b>  5.36. Local government employees (1) A local government is to employ —  ... (a) a person to be the CEO of the local government.
<b>Function</b>	Appoint a person as Acting Chief Executive Officer for a period not exceeding eight weeks.
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<p>1. Section 5.36(2)(a) of the <i>Local Government Act 1995</i> prescribes that a person is not to be employed in the position of CEO unless the Council believes that the person is suitably qualified for the position. Accordingly, Council considers the persons employed in the following positions to be suitably qualified:</p> <ul style="list-style-type: none"> <li>• Executive Director Corporate Service</li> <li>• Executive Director Development Services</li> <li>• Executive Director Technical Services</li> <li>• Executive Director Community Services</li> </ul> <p>2. The Chief Executive Officer may appoint one or more of the those Officers listed above to the role of Acting Chief Executive Officer either singularly or consecutively for a period not exceeding eight weeks at his or her discretion, to ensure and provide for best business continuity during the required period(s).</p> <p>3. Councillors will be informed by way of a memo of the arrangements for Acting Chief Executive Officer.</p>
<b>Express power to subdelegate</b>	This delegation is not to be sub-delegated.
<b>Subdelegate conditions</b>	N/A
<b>Statutory framework</b>	<i>Local Government Act 1995</i>
<b>Policy</b>	Nil.
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.

<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO")	CS33/6/24



<b>Delegation</b>	<b>1.1.2 Local Government Act 1995 - legal proceedings</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> Section 5.42 - Delegation of some powers and duties to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> Section 9.24 - Prosecutions, commencing <b>Criminal Procedure Act 2004</b> 20(1)(b)(i) - Who can commence prosecution - public authority, where public authority means —  (a) a Minister of the State; or  (b) a department of the Public Service; or  (c) a local government or a regional local government; or  (d) a body, whether incorporated or not, or the holder of an office, being a body or office that is established for a public purpose under a written law and that, under the authority of a written law, performs a statutory function on behalf of the State;
<b>Function</b>	Initiate a legal proceeding, enforcement function, or legal interest under the <i>Local Government Act 1995</i> or any of its Regulations or a local law made by the City of Armadale pursuant to the Act.  <b>Legal proceeding</b> may include - a) The making or receiving of a legal proceeding; b) The service of a notice, writ or subpoena; c) The withdrawal of a legal proceeding or a notice; and d) Any instruction to a solicitor or legal service provider in association with one or more of the above.
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	1. As determined by relevant requirements of the legislation under which the function is to be performed.  2. A memorandum to Elected Members shall be provided in the event the legal proceeding is, or expected to, result in legal service costs exceeding \$50,000.
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> Section 5.44 - CEO may delegate some powers and duties to other employees

<b>Statutory framework</b>	<p><b>Local Government Act 1995</b> s. 2.5 - Local Governments created as bodies corporate (6) Proceedings may be taken by or against the local government in its corporate name.</p> <p>s. 5.42 - Delegation of some powers and duties to CEO</p> <p>s. 9.24 - Prosecutions, commencing</p> <p><b>Criminal Procedure Act 2004</b> s. 3(1) - Terms used Local government defined as a public authority for the purposes of that Act s. 20(1)(b) - Who can commence prosecution</p>
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

<b>Amendments</b>			
<b>Date</b>	<b>Type</b>	<b>Amendment</b>	<b>References</b>
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO")	CS33/6/24

<b>Delegation</b>	<b>1.1.16 Expressions of interest for goods and services</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to CEO s. 5.43 - Limitations on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 3.57 - Tenders for providing goods or services.  <b>Local Government (Functions and General) Regulations 1996</b> r. 21 - Limiting who can tender, procedure for r. 23 - Rejecting and accepting expressions of interest to be acceptable tenderer
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Determine when to seek expressions of interest and to invite expressions of interest for the supply of goods or services [Regulations, r. 21(1)]</li> <li>2. Give Statewide public notice that expressions of interest are sought [Regulations, r. 21(3)]</li> <li>3. Reject an expression of interest that is not submitted at a place, and within the time, specified in the notice [Regulations, r. 23(1)]</li> <li>4. Reject an expression of interest that is submitted at a place, and within the time, specified in the notice but that fails to comply with any other requirement specified in the notice and reject that expression of interest without considering its merits [Regulations, r. 23(2)]</li> <li>5. Authority to consider Expressions of Interest which have not been rejected and determine those which are capable of satisfactorily providing the goods or services, for listing as acceptable tenderers [Regulations, r. 23].</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	Expressions of Interest can only be called for items in adopted budget.
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government (Functions and General) Regulations 1996</b>
<b>Policy</b>	Policy - Procurement of Goods and Services
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO") An additional minor amendment is recommended to link the ability to call an EOI to the need for the funds to be allocated in an adopted budget or the Long Term Financial Plan.	CS33/6/24



<b>Delegation</b>	<b>1.1.17 Tenders for goods and services</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO s. 5.43 - Limits on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 3.57 - Tenders for providing goods or services.  <b>Local Government (Functions and General) Regulations 1996</b> r. 11 - When tenders have to be publicly invited. r. 13 - Requirements when local government invites tenders though not required to do so. r. 14 - Publicly inviting tenders, requirements for. r. 18 - Rejecting and accepting tenders. r. 20 - Variation of requirements before entry into contract. r. 21A - Varying a contract for the supply of goods or services. r. 21 - Limiting who can tender, procedure for.

<p><b>Function</b></p>	<ol style="list-style-type: none"> <li>1. Publicly invite tenders if the consideration under a contract is, or is expected to be, more, or worth more, than \$250,000 [Regulations, r. 11(1)]</li> <li>2. Determine a sole supplier arrangement if there is good reason to believe that, because of the unique nature of the goods or services, or for any other reason it is unlikely that there is more than one supplier [Regulations, r. 11(2)(f)]</li> <li>3. Publicly invite tenders although not required to do so [Regulations, r. 13]</li> <li>4. Determine in writing, before tenders are publicly invited, the criteria for deciding which tender(s) should be accepted [Regulations, r. 14(2a)]</li> <li>5. Decide the information that is to be disclosed to those interested in submitting a tender [Regulations, r. 14(4)(a)]</li> <li>6. Vary tender information after public notice of invitation to tender, and before the close of tenders, taking reasonable steps to give each person who has sought copies of the tender information is provided notice of the variation [Regulations, r. 14(5)]</li> <li>7. Reject a tender that is not submitted at a place, and within the time, specified in the invitation for tenders [Regulations, r. 18(1)]</li> <li>8. Reject a tender that is submitted at a place, and within the time, specified in the invitation for tenders but that fails to comply with any other requirement specified in the invitation without considering the merits of the tender [Regulations, r. 18(2)]</li> <li>9. Assess by a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept and decide which of them (if any) would be most advantageous to accept [Regulations, r. 18(4)]</li> <li>10. Request a tenderer to clarify the information provided in the tender, in order to assist in deciding which tender would be the most advantageous to accept [Regulations, r. 18(4a)]</li> <li>11. Decline to accept any tender [Regulations, r. 18(5)]</li> <li>12. Accept the next most advantageous tender to the local government if, within 6 months of the day on which the tender was accepted, a contract has not been created between the City and the tenderer [Regulations, r. 18(6)]</li> <li>13. Accept the next most advantageous tender to the local government if, within 6 months of the day on which the tender was accepted, a contract has been entered into and the City and the tenderer agree to terminate the contract [Regulations, r. 18(7)]</li> <li>14. Determine that a variation needed for the supply of required goods or services is minor, and then negotiate minor variations with the successful tenderer before entering into a contract [Regulations, r. 20(1)]</li> <li>15. Choose the next most advantageous tenderer if the chosen tenderer is unwilling to enter into a contract to supply the varied requirement or the local government and the chosen tenderer cannot agree on any other variation to be included in the contract as a result of the varied requirement [Regulations, r. 20(2)]</li> <li>16. Vary a contract for the supply of goods or services if the variation is necessary in order for the goods or services to be supplied and does not change the scope of the contract, or the variation is a renewal or extension of the term of the contract entered into [Regulations, r. 21A(a) and (b)]</li> <li>17. Accept another tender where, within 6 months of either accepting a tender, a contract has not been entered into and the successful tenderer agrees to terminate the contract [Regulations, r. 18(7)].</li> </ol>
<p><b>Delegates</b></p>	<p>Chief Executive Officer</p>

<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. Authority to accept or reject tenders is to be conducted in accordance with the requirements of the Regulations where - <ol style="list-style-type: none"> <li>a. there is a budget provision up to a value of \$1,000,000; or</li> <li>b. it is a multiple year contract (including extension thereof) up to a total value of \$1,500,000.</li> </ol> </li> <li>2. Where the budget has not been adopted, the Chief Executive Officer can perform all functions outlined in this delegation with the exception of determining a tender provided that the specifications of the invitation to tender includes a provision that it's award is subject to the budget being adopted by Council.</li> <li>3. Tender exempt (Sole supplier) arrangements may only be approved where a record is retained that evidences - <ol style="list-style-type: none"> <li>a. a detailed specification;</li> <li>b. the outcomes of market testing of the specification;</li> <li>c. the reasons why market testing has not met the requirements of the specification or competitive analysis;</li> <li>d. rationale for why the supply is unique and cannot be sourced through other suppliers; and</li> <li>e. the expense is included in the adopted Annual Budget.</li> </ol> </li> <li>4. Tenders may only be called where there is an adopted budget for the proposed goods or services, with the exception being in the period immediately prior to the adoption of a new budget, and where the - <ol style="list-style-type: none"> <li>a. proposed goods or services are required to fulfil a routine contract related to the day to day operations of the local government;</li> <li>b. current supply contract expiry is imminent; and</li> <li>c. value of the proposed new contract has been included in the draft budget proposed for adoption.</li> </ol> </li> <li>5. A minor variation may only be entertained if - <ol style="list-style-type: none"> <li>a. the proposed variation does not alter the nature of the goods and/or services procured;</li> <li>b. the proposed variation does not materially alter the specification or structure provided for by the initial tender; and</li> <li>c. the proposed variation is less than 10% of the original tendered price.</li> </ol> </li> </ol> <p>A tender cannot be varied outside the above definition.</p>
<b>Express power to subdelegate</b>	<p><b>Local Government Act 1995</b> s. 5.44 - CEO may delegate powers and duties to other employees</p>
<b>Statutory framework</b>	<p><b>Local Government Act 1995</b> <b>Local Government (Functions and General) Regulations 1996</b></p>
<b>Policy</b>	<p>Policy - Procurement of Goods and Services</p>
<b>Record keeping</b>	<p>Exercise of the authority is to be recorded in the City's records management system and Attain.</p>
<b>Date adopted</b>	<p>26 June 2023</p>
<b>Adoption references</b>	<p>CS20/6/23</p>

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
22 Apr 2024	Amended delegation	Amended by Council 22 April 2024 - regulation 18(5) function added	CEO/2/4/24
24 Jun 2024	Amended delegation	<p>Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO")</p> <p>An additional minor amendment contains a requested amendment to condition (1)(b) to increase the value threshold of the CEO's delegated authority to accept or reject a tender to \$2,000,000 for a multi-year contract. Currently, the value threshold delegated to the CEO is \$1,500,000 for this purpose.</p>	CS33/6/24



<b>Delegation</b>	<b>1.1.18 Panels of pre-qualified suppliers for goods and services</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to the CEO s. 5.43 - Limits on delegations to the CEO
<b>Express power or duty delegated</b>	<b>Local Government (Functions and General) Regulations 1996</b> Reg 24AB - Local government may establish panels of pre-qualified suppliers Reg 24AC(1)(b) - Requirements before establishing panels of pre qualified suppliers Reg 24AD - Requirements when inviting persons to apply to join panel of prequalified suppliers Reg 24AH(2), (3), (4) and (5) - Rejecting and accepting applications to join panel of prequalified suppliers
<b>Function</b>	<ol style="list-style-type: none"> <li>1. Determine that there is a continuing need for the goods or services proposed to be provided by a panel of pre-qualified suppliers [Regulations, r. 24AC(1)(b)]</li> <li>2. Authority to, before inviting submissions, determine in writing the criteria for deciding which applications for inclusion in a panel of pre-qualified suppliers should be accepted [Regulations, r. 24AD(3)].</li> <li>3. Vary panel of pre-qualified supplier information after public notice inviting submissions has been given, taking reasonable steps to each person who has enquired or submitted an application is provided notice of the variation [Regulations, r. 24AD(6)].</li> <li>4. Authority to reject an application without considering its merits, where it was submitted at a place and within the time specified, but fails to comply with any other requirement specified in the invitation [Regulations, r. 24AH(2)].</li> <li>5. Authority to assess applications, by written evaluation of the extent to which the submission satisfies the criteria for deciding which applicants to accept, and decide which applications to accept as most advantageous [Regulations, r. 24AH(3)].</li> <li>6. Authority to request clarification of information provided in a submission by an applicant [Regulations, r. 24AH(4)].</li> <li>7. Authority to decline to accept any application [Regulations, r. 24AH(5)].</li> <li>8. Authority to enter into contract, or contracts, for the supply of goods or services with a prequalified suppliers for those particular goods or services [Regulations, r. 24AJ(1)].</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	In accordance with Regulation 24AJ of the <i>Local Government (Functions and General) Regulations 1996</i> , a contract (within the panel contract) must not be formed with a pre-qualified supplier for goods/services for a period exceeding 12months, which includes options to extend the contract.
<b>Express power to subdelegate</b>	<b>Local Government Act 1995:</b> s.5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<i>Local Government (Functions and General) Regulations 1996</i>
<b>Policy</b>	Policy - Procurement of Goods and Services
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023

<b>Adoption references</b>	CS20/6/23
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<b>Amendments</b>			
<b>Date</b>	<b>Type</b>	<b>Amendment</b>	<b>References</b>
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO")	CS33/6/24

<b>Delegation</b>	<b>1.1.29 Contract formalities</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 1 - Local Government Act 1995
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers or duties to CEO s. 5.43 - Limitations on delegations to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 9.49B - Contract Formalities  Insofar as the formalities of making, varying or discharging a contract are concerned, a person acting under the authority of a local government may make, vary or discharge a contract in the name of or on behalf of the local government in the same manner as if that contract was made, varied or discharged by a natural person.
<b>Function</b>	1. Authority to determine, make, vary or discharge any contracts or agreements [Act, s. 9.49B(1)]  2. The functions described in 1. above extend to all administrative actions, duties, and negotiations with the parties and any other contract related aspect required to give effect to the finalisation of a contract or a variation to a contract.
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. The delegate shall only determine a contract or agreement, as the case may be, where a budget item has been approved by Council for that contract or agreement, for the current financial year and the financial value of the contract is within the approving authority of the delegate.</li> <li>2. In accordance with s. 9.49B(2) of the <i>Local Government Act 1995</i>, nothing prevents Council from making, varying or discharging a contract under its common seal.</li> <li>3. This delegation expressly excludes those matters prescribed by s. 9.49A of the <i>Local Government Act 1995</i> and cannot be used for the dealing or execution of deeds, leases, or any document that requires the application of the Common Seal.</li> <li>4. A contract variation shall only be made if the variation does not change the scope or nature of the contract [Regulations, r. 21A].</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44 - CEO may delegate some powers and duties to other employees.
<b>Statutory framework</b>	<b>Local Government Act 1995</b> <b>Local Government (Functions and General) Regulations 1996</b>
<b>Policy</b>	Policy - Procurement of Goods and Services
<b>Record keeping</b>	Exercise of the authority is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	26 June 2023
<b>Adoption references</b>	CS20/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendment (Category change from CEO Functions and Powers to "Office of the CEO")	CS33/6/24



<b>Delegation</b>	<b>2.1.2 Administration of City of Armadale Local Laws</b>
<b>Category</b>	Office of the CEO
<b>Head of power</b>	Part 2 - Local Laws
<b>Delegator</b>	Council
<b>Express power to delegate</b>	<b>Local Government Act 1995</b> s. 5.42 - Delegation of some powers and duties to CEO
<b>Express power or duty delegated</b>	<b>Local Government Act 1995</b> s. 3.18 - Performing executive functions  (1)A local government is to administer its local laws and may do all other things that are necessary or convenient to be done for, or in connection with, performing its functions under this Act.
<b>Function</b>	Exercise powers or functions of the following City of Armadale Local Laws -  <ol style="list-style-type: none"> <li>1. Activities and Trading in Thoroughfares and Public Places Local Law (cl. 5.3 and cl. 5.7 excepted);</li> <li>2. Environment, Animals and Nuisance Local Law;</li> <li>3. Extractive Industries Local Law (cl 3.1(2), cl. 3.1(3)(a) and cl. 8.1 excepted);</li> <li>4. Fencing Local Law;</li> <li>5. Health Local Laws 2002;</li> <li>6. Livestock in Public Places and Wandering at Large Local Law 2015;</li> <li>7. Parking and Parking Facilities Local Law (limited to cl. 2.3(1)(a), cl. 7.2, cl. 9.1(1) and cl. 9.1(6))</li> <li>8. Pest Plant Local Law 2013;</li> <li>9. Local Laws Relating to the Removal of Refuse, Rubbish and Disused Materials; and</li> <li>10. Street Numbering Local Law 2010.</li> <li>11. Cat Local Law 2024 (cl. 3.1 and 4.4(f) excepted).</li> </ol>
<b>Delegates</b>	Chief Executive Officer
<b>Conditions</b>	<ol style="list-style-type: none"> <li>1. The delegation is unable to be used where a Local Law requires a Council resolution in order to exercise a power or function.</li> <li>2. The delegation is of no effect where a power, function or duty in a local law is granted directly to a local government employee or an Authorised Person.</li> <li>3. A summary of trading permits approved and cancelled under the Activities and Trading in Thoroughfares and Public Places Local Law, shall be reported monthly to Council via the Information Bulletin.</li> <li>4. Where a dedicated delegation exists for a particular Local Law or a function of a particular Local Law, this delegation shall not be used in its place.</li> </ol>
<b>Express power to subdelegate</b>	<b>Local Government Act 1995</b> s. 5.44(1) - CEO may delegate powers and duties to other employees

<b>Statutory framework</b>	<b>Local Government Act 1995</b> s. 3.18(1) Performing executive functions s. 5.42 - Delegation of some powers and duties to CEO
<b>Policy</b>	Policies relevant to individual local law functions - refer Policy Manual.
<b>Record keeping</b>	The exercise of the function is to be recorded in the City's records management system and Attain.
<b>Date adopted</b>	12 June 2023
<b>Adoption references</b>	C15/6/23

Amendments			
Date	Type	Amendment	References
26 Jun 2023	New delegation	N/A	CS20/6/23
24 Jun 2024	Amended delegation	Annual Review - Minor amendments - change of the category from "CEO functions and powers" to "Office of the CEO"	CS33/6/24
24 Feb 2025	Amended delegation	Added Cat Local Law 2024	CS8/2/25