

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA

Date: December 17, 2025

Day: Wednesday

Time: 2:00 P.M.

Place: Carl T. Langford Board Room, Orlando International Airport, One Jeff Fuqua Blvd.

FOR INDIVIDUALS WHO CONDUCT LOBBYING ACTIVITIES WITH AVIATION AUTHORITY EMPLOYEES OR BOARD MEMBERS, REGISTRATION WITH THE AUTHORITY IS REQUIRED EACH YEAR PRIOR TO CONDUCTING ANY LOBBYING ACTIVITIES. A STATEMENT OF EXPENDITURES INCURRED IN CONNECTION WITH THOSE LOBBYING INSTANCES SHOULD ALSO BE FILED PRIOR TO APRIL 1 OF EACH YEAR FOR THE PRECEDING YEAR. LOBBYING ANY AVIATION AUTHORITY STAFF WHO ARE MEMBERS OF ANY COMMITTEE RESPONSIBLE FOR RANKING PROPOSALS, LETTERS OF INTEREST, STATEMENTS OF QUALIFICATIONS OR BIDS AND THEREAFTER FORWARDING THOSE RECOMMENDATIONS TO THE BOARD AND/OR BOARD MEMBERS IS PROHIBITED FROM THE TIME THAT A REQUEST FOR PROPOSALS, REQUEST FOR LETTERS OF INTERESTS, REQUEST FOR QUALIFICATIONS OR REQUEST FOR BIDS IS RELEASED TO THE TIME THAT THE BOARD MAKES AN AWARD. THE POLICY, FORMS, AND INSTRUCTIONS ARE AVAILABLE ON THE AVIATION AUTHORITY'S OFFICES WEB SITE. PLEASE CONTACT JEFF AARON, GENERAL COUNSEL, WITH QUESTIONS AT (407) 349-3949. (PURSUANT TO FLORIDA STATUTE 286-0113 (2)(B)1., THE PORTION OF THE PROCUREMENT COMMITTEE MEETING, WHEN INTERVIEWS ARE BEING CONDUCTED, WILL BE EXEMPT FROM PUBLIC MEETING REQUIREMENTS.)

I. CALL TO ORDER

II. INVOCATION

III. PLEDGE OF ALLEGIANCE

IV. ROLL CALL

V. CONSIDERATION OF AVIATION AUTHORITY MINUTES FOR NOVEMBER 19, 2025

VI. SERVICE RECOGNITIONS

 VII. PRESENTATION – MCO MASTER PLAN UPDATE

VIII. CHAIR'S REPORT

IX. CHIEF EXECUTIVE OFFICER'S REPORT

X. CONSENT AGENDA

(These items are considered routine and will be acted upon by the Aviation Authority in one motion. If discussion is requested on an item, it will be considered separately. Items under this section are less than \$1,000,000 dollars)

A. Recommendation to Accept Aviation Authority Committee Minutes

B. Recommendation to Dispose of Surplus Property

C. Recommendation of Appointments to the Orlando Executive Airport Advisory Commission

NOTE: Comments to the Board are governed by Aviation Authority Policy 120.06. Any person wishing to address the Aviation Authority Board must complete and turn in a Speaker's Request Card no later than ten minutes after the meeting begins. Late speaker requests will not be recognized.

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA FOR ITS DECEMBER 17, 2025 MEETING
PAGE 2

- D. Recommendation of the Procurement Committee to Award Single Source Contract 25-745-SGS (SG-270), Explosive Detection Equipment at Orlando International Airport to Thruvision, Inc.
- E. Recommendation to Approve Assignment of Terminal C, Space N-3, PGA Grill from Host PHE LDL MCO FB, LLC to Trip Hospitality Orlando LLC
- F. Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando International Airport (MCO) from the Florida Department of Transportation (FDOT)
- G. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Company for the Award of V-01059 Building 616 Demolition at the Orlando International Airport (MCO)
- H. Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts
- I. Recommendation of the Procurement Committee to Approve an Increase in Value for Procurement 26-143-OEC - OpenGov eProcurement Platform with Carahsoft Technology Corporation
- J. Request to Reject All Solicitation Responses for Proposal 25-326-RFP, North Terminal Complex Food and Beverage Package 13, and Authorize Staff to Issue New Solicitations with Revised Specifications
- K. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Information Officer
- L. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Strategy and Performance Improvement Officer

XI. NEW BUSINESS

(Consistent with GOAA Policy 450.04, contracts in excess of \$1,000,000 are listed under this section as separate line items)

- A. Recommendation to Approve a Fixed-Based Operator Lease Agreement for Signature Flight Support, LLC (Signature Aviation) at Orlando International Airport (MCO)
- B. Recommendation of the Procurement Committee to Approve the Award of North Terminal Concession Package 8 to McDonald's Corporation
- C. Recommendation of the Chief Executive Officer to Approve the Award of 25-328-RFP NTC Concessions Package 14 to Paradies Lagardere @ MCO 2025 (F&B), LLC
- D. Recommendation of the Procurement Committee to Approve the Purchase of One Aircraft Rescue & Fire Fighting (ARFF) Vehicle from Rosenbauer Minnesota, LLC, Utilizing Sourcewell Contract No. 113021-RSD
- E. Recommendation of the Procurement Committee to Award Invitation to Negotiate 25-793-ITN, Passenger Mobility Services, to Front Row Parking, LLC
- F. Recommendation of the Procurement Committee to Approve the Purchase of Public Safety Portable Radios from Motorola Solutions, Inc., utilizing the State of Florida (NASPO) Agreement No. 43190000-22-NASPO-ACS
- G. Recommendation of the Procurement Committee to Approve the First Renewal Option to Purchasing Contract 23-105-A-RFP for Security Services, Location A at Orlando International Airport with Universal Protection Service, LLC
- H. Recommendation of the Procurement Committee to Approve the First Renewal Option to Purchasing Contract 23-105- B-RFP for Security Services, Location B at Orlando International Airport with Covenant Aviation Security, LLC
- I. Recommendation of the Construction Committee to Approve Various Addenda to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the Development of Three Program Definition Documents at the Orlando International Airport (MCO)

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA FOR ITS DECEMBER 17, 2025 MEETING
PAGE 3

- J. Recommendation of the Construction Committee for Approval of Change Order Nos. 12 and 13 to BP-00477, Airsides 2 and 4 Automated People Mover (APM) Improvements with Mitsubishi Heavy Industries America, Inc. at the Orlando International Airport
- K. Recommendation of the Construction Committee to Approve the Award of V-01083 North Terminal Complex Buildings Roof Replacement Area 1 (Design/Build) to Gomez Construction Company, addendum to the Continuing Program and Project Management Services with The Roderick Group, Inc., dba Ardmore Roderick for Construction Phase Owner Authorized Representative Services, at the Orlando International Airport
- L. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Owner Authorized Representative (OAR) Services for W-00453 Airsides 2 & 4 APM System Replacement Program at Orlando International Airport (MCO)
-  M. Recommendation to Suspend the \$3.00 Per Day Increase to the Rate Approved Under the Sixth Amended and Restated Resolution of the Greater Orlando Aviation Authority, Authorizing the Collection of a Customer Facility Charge at Orlando International Airport, adopted on August 21, 2024, and Adopt the Seventh Amended and Restated Resolution Authorizing the Collection of a Customer Facility Charge (Seventh Restated Resolution)

XII. PROCUREMENTS

(Notification for release of documents for different services at the Aviation Authority in excess of \$500,000)

- A. Request for Statement of Qualifications, Design Services for BP-00052 ORL Taxiway A Rehabilitation and Related Improvements at the Orlando Executive Airport

XIII. INFORMATION SECTION

(No action is required on the item(s). Board members should feel free to ask questions on the item(s).)

- A. Notification of Procurement Committee Recommendations to the Chief Executive Officer
- B. Notification of Operation and Maintenance Fund Budget Transfers in Excess of \$250,000 Approved by the Chief Financial Officer through September 30, 2025
- C. Notification of Release of Request for Proposal (RFP)/Request for Statement of Qualifications (RFSQ)/ Invitation for Bid (IFB)
- D. Successful Completion of Negotiations for BP-00500 Airsides 1 and 3 Interior Renovation (Design/Build) with The Beck Group
- E. Change Order Summary Report for December 2025
- F. Construction Report for December 2025

NEXT SCHEDULED AVIATION AUTHORITY BOARD MEETING IS ON WEDNESDAY, JANUARY 21, 2026
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DRAFT

On **WEDNESDAY, NOVEMBER 19, 2025**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (MCO), One Jeff Fuqua Boulevard, Orlando, Florida. Chair Kopelousos called the meeting to order at 2:04 p.m. The meeting was posted in accordance with Florida Statutes, and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present:

Stephanie Kopelousos, Chair
Joe Nunziata, Vice Chair
Dan Giordano
Mayor Dyer
Mayor Demings
Carson Good
Jason James

Also present:

Lance Lyttle, Chief Executive Officer
Kathleen Sharman, Chief Financial Officer
Vicki Jaramillo, Chief Commercial Officer
Kenyatta Lee, Chief, External Affairs
Dr. Randolph Hudgins, Chief Administrative Officer
Jeffrey Brown, Chief Development Officer
Theodore Kitchens, Chief Operating Officer
Dominic Palakal, Interim Chief Information Officer
Brad Friel, Senior Vice President, Planning &
Environmental
Tianna Dumond, Senior Vice President, Internal Audit
Tawana Allen, Vice President, Customer Experience
Mayanne Downs, General Counsel
Angelica Matos, Recording Secretary

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. Lobbyists are now required to sign in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact Jeff Aaron, General Counsel, with questions at (407) 349-3949.

INVOCATION

1. Chair Kopelousos introduced Pastor Rodney Gage, who delivered the invocation for the meeting.

APPROVAL OF MINUTES

2. Upon motion by Mr. Nunziata, second by Mr. Giordano, vote carried to accept the board meeting minutes for October 8, 2025, and October 15, 2025, as presented.

CEO REPORT

3. Mr. Lyttle's report included the following:
 - a. TAKEOFF 2025 event
 - b. Newly opened Employee Clinic
 - c. Inaugural nonstop service to Madrid
 - d. Charter passenger service to Tokyo

CONSENT AGENDA

4. Upon motion by Mayor Dyer, second by Mayor Demings, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation Authority Board that the following Consent Agenda items are approved, accepted, and adopted, and execution of all necessary documents are authorized by the Chief Executive Officer or Aviation Authority Officers:

A. accept the following minutes: July 18, 2025, Aviation Noise Abatement Committee; August 19 and August 26, 2025, Construction Committee; September 3, 2025, Construction Finance Oversight Committee;

B. resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures;

C. accept the recommendation to: (1) approve the Amendment No. 5 to the Lease Agreement for Fire Station No. 6 at Orlando Executive Airport (ORL); and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the appropriate documents following satisfactory review by legal counsel;

D. accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc; (2) authorize funding from Operations and Maintenance fund for the not-to-exceed amount of \$415,240; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

E. accept the recommendation to ratify the decision of the Chief Executive Officer to authorize Emergency Purchase EP-00643 to Hewlett Packard Enterprise Company (HPE) for Broadcom VMware Cloud Foundation License Subscriptions; and, (2) Ratify PO 99760 issued to HPE on October 17, 2025, in the NTE amount of \$323,742.72 with funding from the Operations and Maintenance Fund;

F. accept the recommendation of the Procurement Committee to: (1) Approve Amendment No. 4, Contract Adjustment to Procurement Contract 24-280-C-RFP, Low Voltage Wiring and Installation Services (On-Call) with Orlando Business Telephone Systems, Inc; (2) authorize funding in the not-to-exceed amount of \$500,000 from the Capital Expenditure Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

G. approve the following: (1) Rescind Award to WB Mason for Group 2, Line 1 for Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27; (2) Award to Imperial Dade as the primary supplier and to All Florida Paper as the secondary supplier, for Group 2, Line 1 in the amounts shown above; (3) authorize funding from the Operations and Maintenance Fund; (4) authorize Procurement Services to issue the necessary Blanket Purchase Agreements; (5) allow for the allocation of funds among the Suppliers as required to meet inventory requirements; and (6) authorize the Procurement Services Department to extend the term of the resulting BPA's if funds remain available at the end of the original BPA period;

H. accept the recommendation of the Procurement Committee to: (1) approve the first renewal option of Purchasing Contract 23-104- IFB, Woven Level Loop and Cut and Loop

Carpet with Bloomsburg Carpet Industries, Inc.; (2) authorize funding in the not-to-exceed amount of \$733,477.50 from the Capital Expenditure Fund; and (3) authorize the Chief Executive Officer or Aviation Authority Officer to execute necessary documents following satisfactory review by legal counsel;

I. accept the recommendation of the Procurement Committee to: (1) approve addenda to the Continuing Environmental Consulting Services Agreement with Vanasse Hangen Brustlin, Inc. to provide FY26 On-Call Environmental Support for the not-to-exceed amount of \$49,497, with funding from Operations and Maintenance Funds; (2) approve addenda to the Continuing Environmental Engineering Consultant Services Agreement with CDM Smith, Inc. to provide FY26 On-Call Environmental Support for the not-to-exceed amount of \$75,000, with funding from Operations and Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

J. accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for FY26 Wildlife Hazard Assessment and Abatement for the not-to-exceed fee amount of \$245,789, with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

K. accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Signage Construction Services Agreement with AC Signs, LLC for the award of H-00394, Terminal C Roadway Airline Sign Expansion for Airline Relocation (Design/Build) at MCO, for the total lump sum amount of \$375,500, with funding from Line of Credit to be reimbursed with General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

L. accept the recommendation to: (1) reject all responses to Request for Statements of Qualifications 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502); and (2) authorize staff to issue a new solicitation with revised specifications;

M. approve the Amendment to the Previously Presented Vision and Strategy Initiatives for Orlando International Airport (MCO) and Orlando Executive Airport (ORL); and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to advance and implement the recommendations;

N. ratify the Resolution to (1) accept PTGA FM 450788-4; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

O. accept PTGA FM 450788-3; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

P. accept the Chief Executive Officer's nomination and confirm the appointment of Ms. Allen as the Chief Customer Experience Officer;

Q. accept the Chief Executive Officer's nomination and confirm the appointment of Ms. Chin as the Vice President, Operational Readiness, Activation and Transition (ORAT);

R. accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Palakal as the Vice President, Information Technology.

NEW BUSINESS ITEMS

5. There was one speaker for New Business Item H – Ruben Perez. Mr. Perez spoke on the Aviation Authority's scoring system for concessionaire proposals. Highlighting concerns on the financial return to the Authority, referencing the handout provided to the Board, which outlined the outsized impact on the final ranking and the top-ranked bidder due to the 30 percent proposed rent (copy on file), further providing historical context on the rent being sustained at such a percentage. Mr. Perez requested the Board take action to reconsider Package 11.

6. Using visual aids (copies on file), Staff presented the following New Business Items.

A. New Business Item A is a Recommendation for Greater Orlando Aviation Authority (Aviation Authority) to Engage in Discussions with the City Of Orlando and Orlando Police Department (OPD) to Explore a Structured Transition from the Status Quo Under the Amended and Restated Operation And Use Agreement, which Requires OPD to Provide Law Enforcement Services at The Orlando International Airport (MCO) to a Dedicated, Newly-Formed In-House GOAA Airport Police Department, which will Provide Law Enforcement Services at MCO on an Exclusive Basis

Mr. James inquired on the number of airports that maintain in-house police departments and the factors influencing airports to transition to such a model, including requesting clarification on whether the request was for MCO only or included ORL. Mr. Cute responded.

Mayor Dyer expressed support for initiating a dialogue to assess the feasibility of transitioning the airport and OPD to an in-house police department. He reiterated the importance of understanding the transition timeline and the tasks required to achieve the desired level of service, including officer recruitment.

Mr. Giordano sought clarification regarding the financial impact outlined in the presentation and affirmed his full support for commencing discussions on the matter. Mr. Cute responded. Discussion ensued.

Mr. Nunziata commended Staff for their diligent efforts and acknowledged the City's willingness to explore options that serve the airport's best interests.

Mayor Demings provided a suggestion regarding staffing analysis, including information on OPD's ability to reallocate staff based on size, coverage, and resources.

Upon motion by Mr. Nunziata, second by Mr. Giordano, vote carried to accept the recommendation to enter into discussions to include information exchange, identification of key issues to be determined, and ultimately negotiations with the City of Orlando and OPD to collaborate towards a structured transition from OPD to a dedicated, newly formed in-house GOAA Airport Police Department for Orlando International Airport.

B. New Business Item B is a Recommendation of the Construction Committee to Approve the Procurement of Builders Risk (BR) Insurance and Owner's Protective Professional Indemnity (OPPI) Insurance Policies for Capital Project BP-00477, Phase 1 - Design-Construction Services for the Replacement of APMs at Airsides 2 & 4 for Orlando International Airport (MCO)

Mr. Giordano posed a question on the total cost of the project. Ms. Cottman responded, stating 277 million.

Upon motion by Mr. Good, second by Mr. Giordano, vote carried to accept the recommendation for procurement of insurance for Capital Project BP-00477, Phase 1 - Design-Construction services, for the Replacement of APMs at Airsides 2 & 4 to Aon for the total Not-to-Exceed amount of \$1,184,926 funded from W-00609: and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

C. New Business Item C is a Recommendation of the Construction Committee to Approve an Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for W-00615 Airside 2 Third Wing Expansion Program Definition Document Development at Orlando International Airport (MCO)

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to accept the recommendation of the Construction Committee to; (1) approve the Addendum to the General

Consulting Services Agreement with Ricondo & Associates, Inc.; (2) authorize funding in the not-to-exceed fee, amount of \$1,018,771 from future General Airport Revenue Bonds; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

D. New Business Item D is a Recommendation of the Construction Committee for Approval of Change Order No. 84 to BP-S00195, Terminal C, Phase 1X – Airside Concourse with Hensel Phelps Construction Company at the Orlando International Airport (MCO)

Mr. James posed questions on the inclusion of the Tenant Buildout in the final budget and its effect on contingency funds. He further requested clarification on the original amount established in the settlement prior to reaching the current figure. Mr. Shedek responded.

Upon motion by Mr. Nunziata, second by Mayor Demings, vote carried to accept the recommendation of the Construction Committee to: (1) approve Change Order No. BP-S00195-84 for \$14,038,020 and a 246 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order following satisfactory review by legal counsel.

E. New Business Item E is a Recommendation of the Chief Executive Officer to Approve the Award of 25-598-IFB for BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc.

Upon motion by Mr. Giordano, second by Mayor Dyer, vote carried to accept the recommendation of the Construction Committee to (1) Award BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc , for the total bid amount of \$2,575,370.00, (2) approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for Construction Phase Owner Authorized Representative Services for BP-00048 ORL East Ramp Rehabilitation - Phase 1 at ORL, for the total amount of \$376,844.20 including the not-to-exceed fee amount of \$340,188.00 and the not-to-exceed expense amount of \$36,656.20, (3) approve an Addendum to the Design Services Agreement for ORL East Ramp Rehabilitation - Phases 1, 2, 3 and Taxiways A, B, and E4 Rehabilitation with Mead & Hunt, Inc. for the Construction Administration Services for BP-00048 ORL East Ramp Rehabilitation - Phase 1 at ORL, for the total bid amount of \$46,283.00 with funding from future FAA and FDOT Grants to the extent eligible, and Aviation Authority Funds; and, (4) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

F. New Business Item F is a Recommendation of the Chief Executive Officer to Approve the Award of 25-322-RFP NTC Concessions Package 9 to SSP America MCO III, LLC

Mr. Giordano posed a question regarding the potential sales impact associated with the upcoming construction related to the APM replacement project. Ms. Conner-Harris stated that the Authority does not anticipate any adverse impact. Mr. Good questioned why only one company submitted a bid for the package. Ms. Conner-Harris responded. Discussion ensued.

Upon motion by Mr. Giordano, second by Mr. Good, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-322-RFP NTC Concessions Package 9 to SSP America MCO III, LLC; (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

G. New Business Item G is a Recommendation of the Chief Executive Officer to Approve the Award of 25-323-RFP NTC Concessions Package 10 to Central Florida Hospitality Partners Pkg 10, LLC

Upon motion by Mr. Nunziata, second by Mr. James, vote carried to revise the recommendation of the Procurement Committee for 25-323-RFP NTC Concessions Package 10; (2) award 25-323-RFP NTC Concessions Package 10 to Central Florida Hospitality Partners Pkg 10, LLC; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (4) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

H. New Business Item H is a Recommendation of the Chief Executive Officer to Approve the Award of 25-324-RFP NTC Concessions Package 11 to TGlobal/Lago, LLC

Mr. Good inquired on the points presented by the speaker, Mr. Perez, and requested that Ms. Conner-Harris address his statements. Ms. Conner-Harris provided a response. Subsequently, Mr. Nunziata and Mr. James posed additional questions concerning the duration of the companies' presence at the airport, as well as the vetting process, business plans, and projected sales submitted by the companies. Discussion ensued.

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-324-RFP NTC Concessions Package 11 to TGlobal/Lago, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

I. New Business Item I is a Recommendation of the Chief Executive Officer to Approve the Award of 25-325-RFP NTC Concessions Package 12 to TGlobal/Lago, LLC

Upon motion by Mayor Dyer, second by Mr. Nunziata, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-325-RFP NTC Concessions Package 12 to TGlobal/Lago, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

J. New Business Item J is a Recommendation of the Chief Executive Officer to Approve the Award of 25-328-RFP NTC Concessions Package 15 to InMotion Entertainment Group, LLC

Upon motion by Mr. Giordano, second by Mr. James, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-328-RFP NTC Concession Package 15 to InMotion Entertainment Group, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

ADJOURNMENT

7. There being no further business to be considered, Chair Kopelousos adjourned the meeting at 2:54 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

Orlando International Airport Master Plan Update

December 17, 2025



Orlando International Airport



AGENDA



- 01** Why Do a Master Plan
- 02** MCO Base Line Conditions
- 03** What Are We Learning
- 04** What's Next

MPU Background

What is the main purpose for this Update?



Most recent update to the MCO Master Plan was completed in 2014.

Many changes have transpired globally, nationally, and locally to warrant a comprehensive assessment of MCO's future growth and the needs to support such growth.

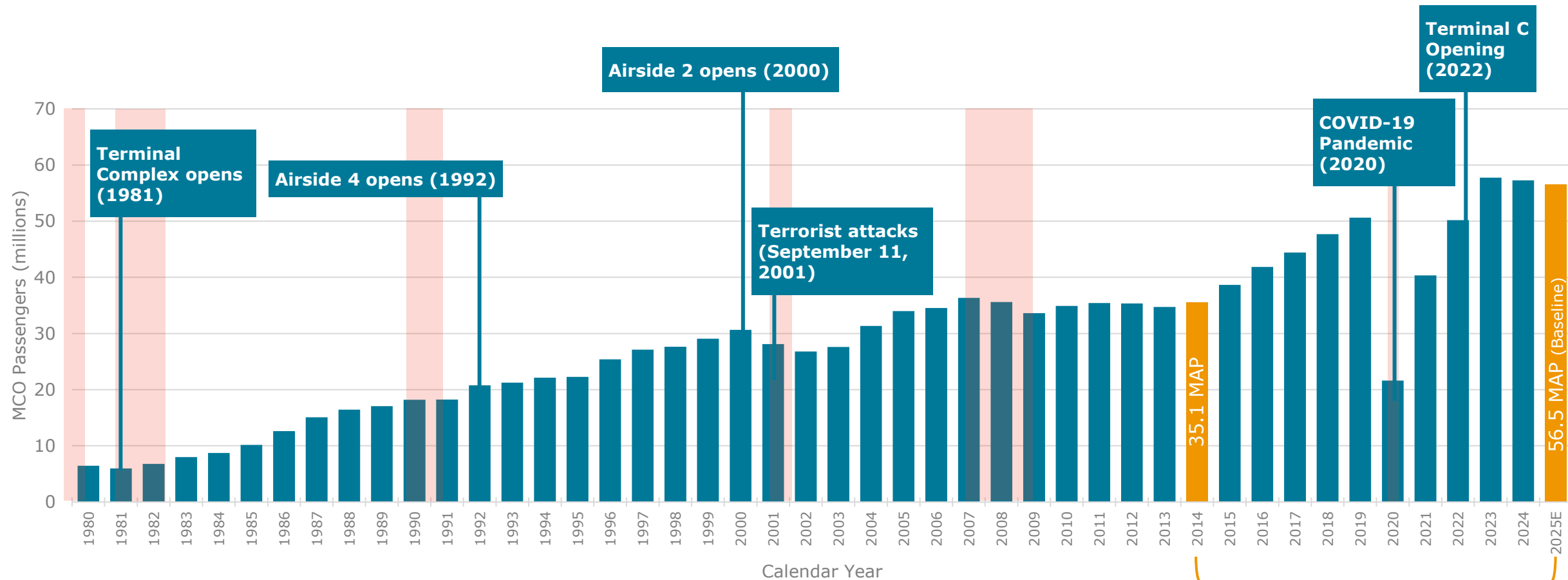


Why update the Master Plan now?

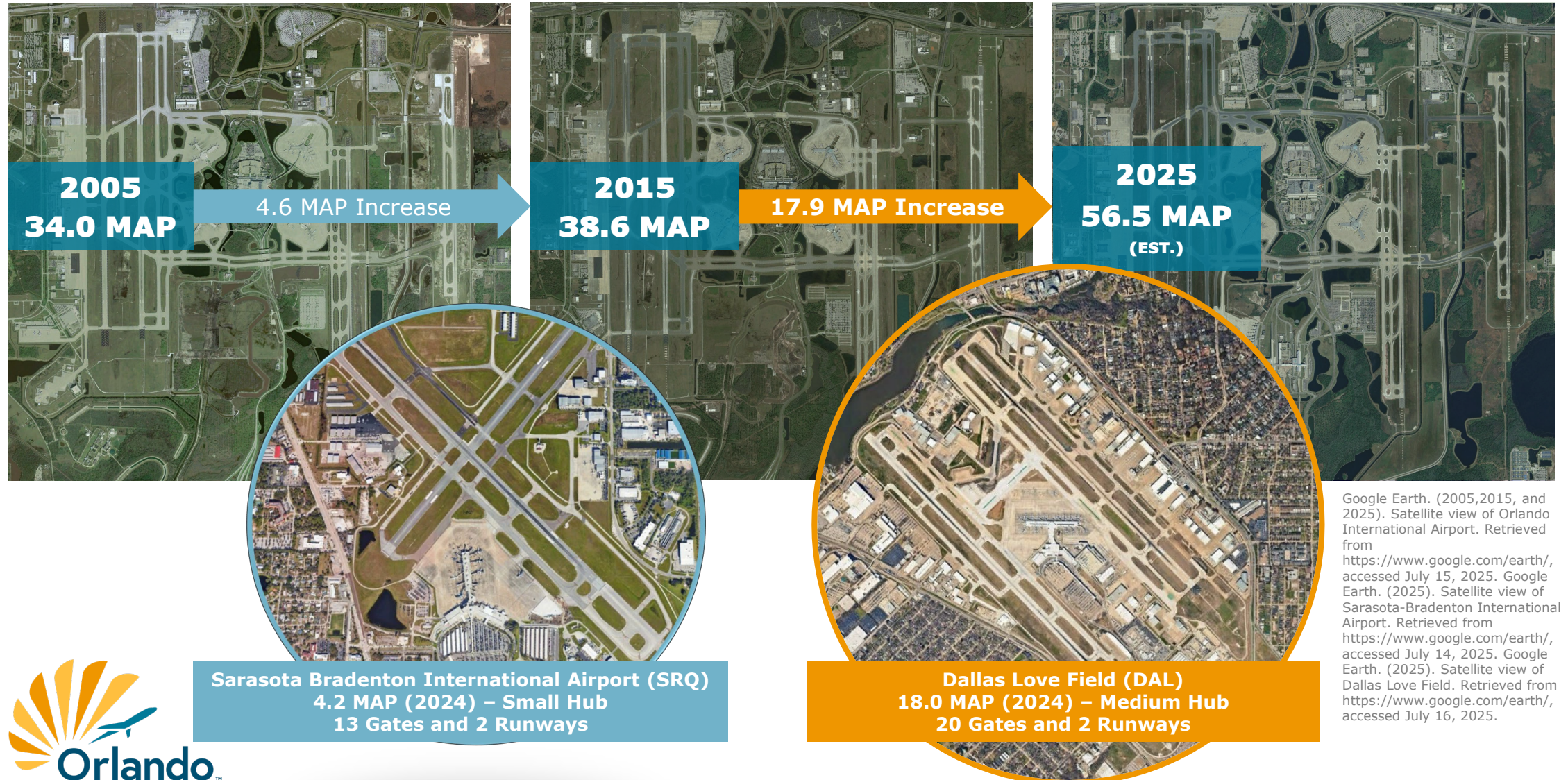
To enable decision-making relative to airport investments based on a holistic and cohesive plan for serving MCO's needs based on forecast growth over the next 20 years.

Baseline - MCO Through the Years

Annual Passengers and External Events

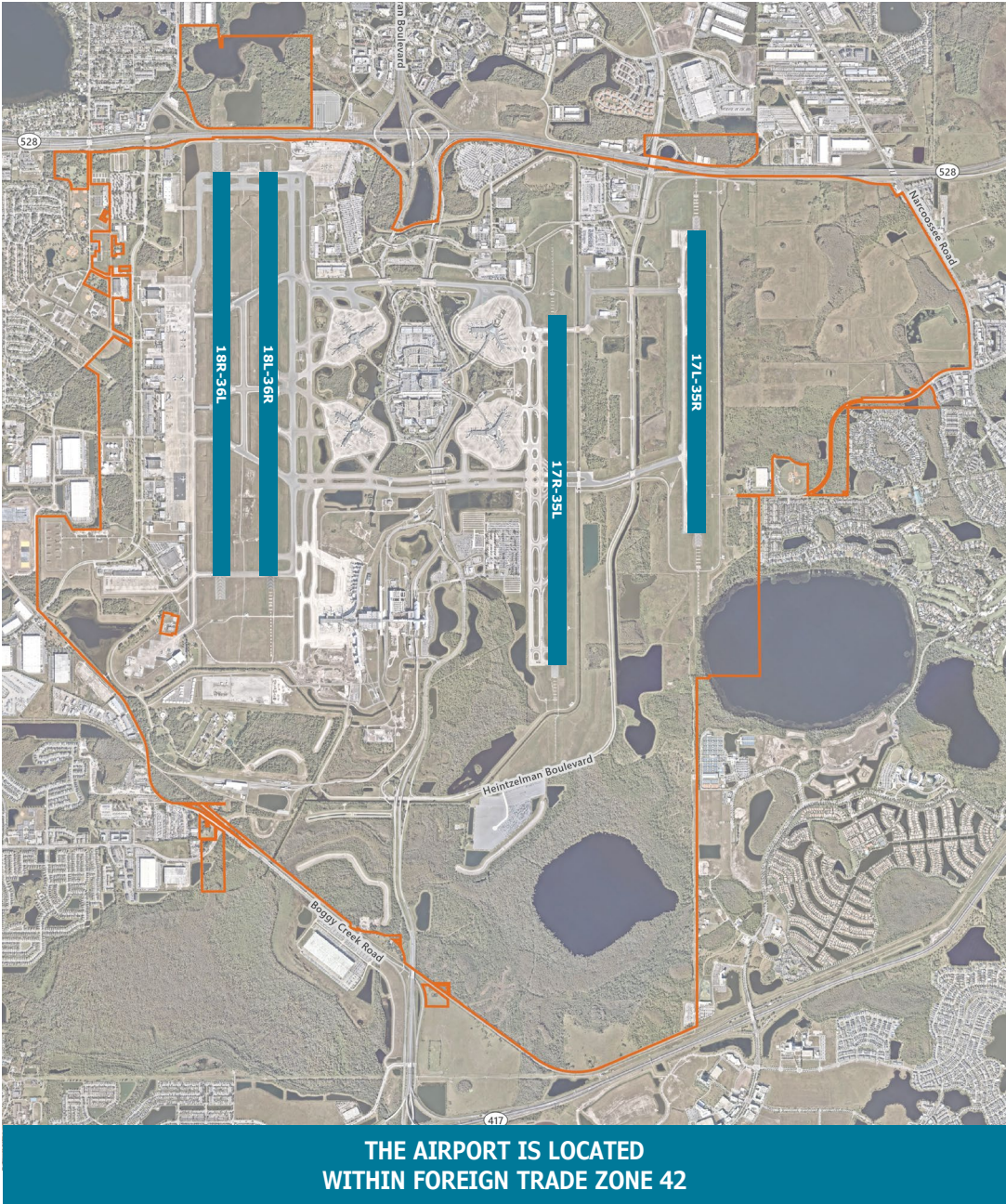


Baseline - MCO Through the Years



MCO Baseline Conditions

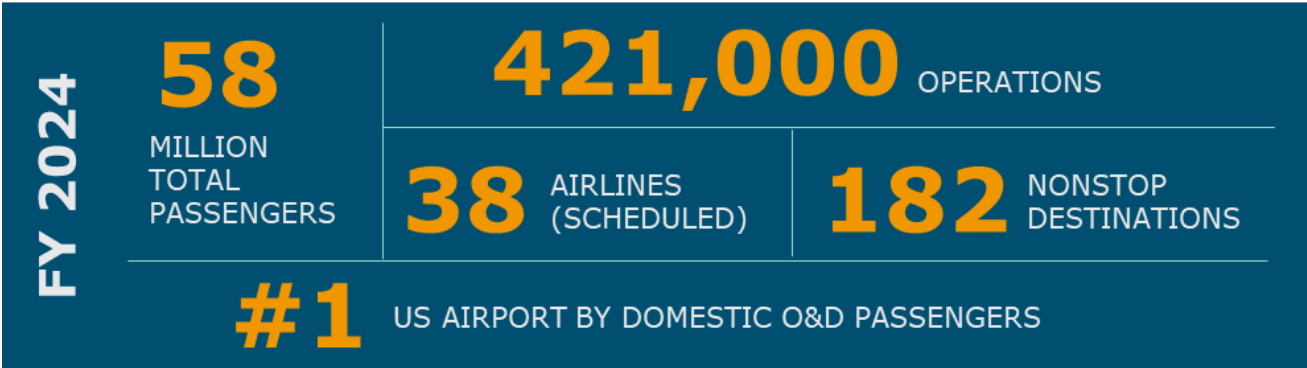
Infrastructure – By The Numbers



SOURCES: Florida Department of Transportation, 2022 *Florida Statewide Economic Impact Study*, <https://www.fdot.gov/aviation/economicimpact22.shtm> (accessed July 2025); Ricondo & Associates, Inc., July 2025.

MCO Baseline Conditions

Operations – By The Numbers



 **World's largest rental car market**

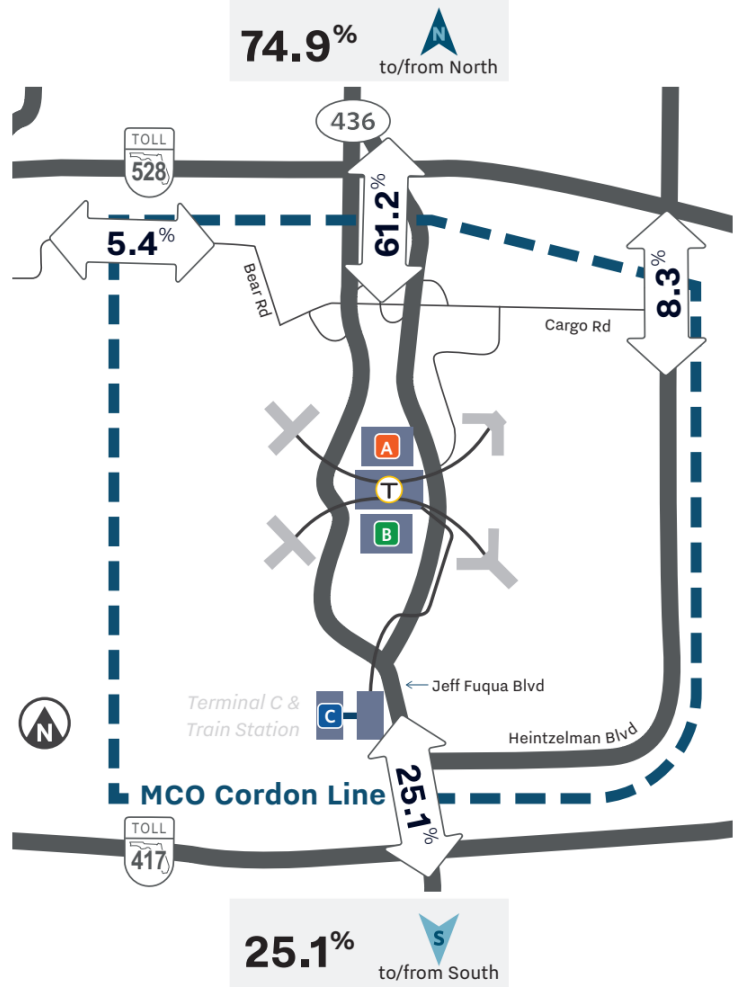
**Transportation Network Company (TNC)
Vehicles and Taxis**

Vehicles per Day



NOTE: 1. Vehicles per day counts were collected April 6-12, 2025.
SOURCES: Florida Department of Transportation, 2022 *Florida Statewide Economic Impact Study*, <https://www.fdot.gov/aviation/economicimpact22.shtm> (accessed July 2025); Ricondo & Associates, Inc., July 2025; HDR, Inc., 2025 *MCO Easter Traffic Counts Program Summary – DRAFT*, June 24, 2025.

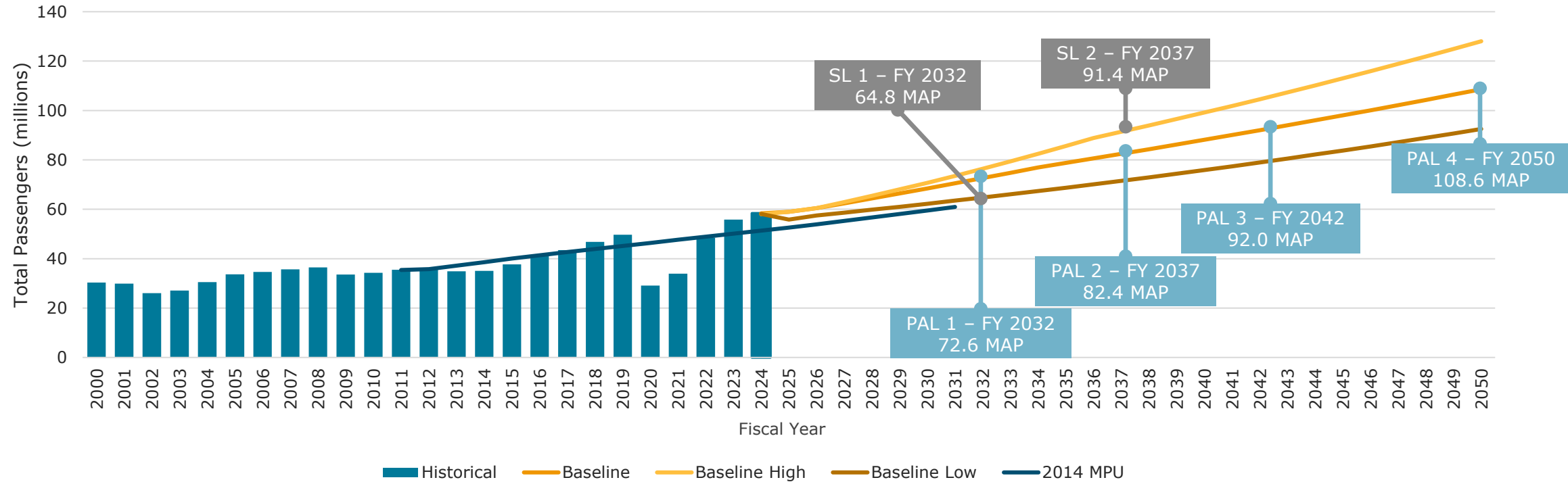
Cordon Line Statistics



What Have We Learned - Master Plan

Forecast Results

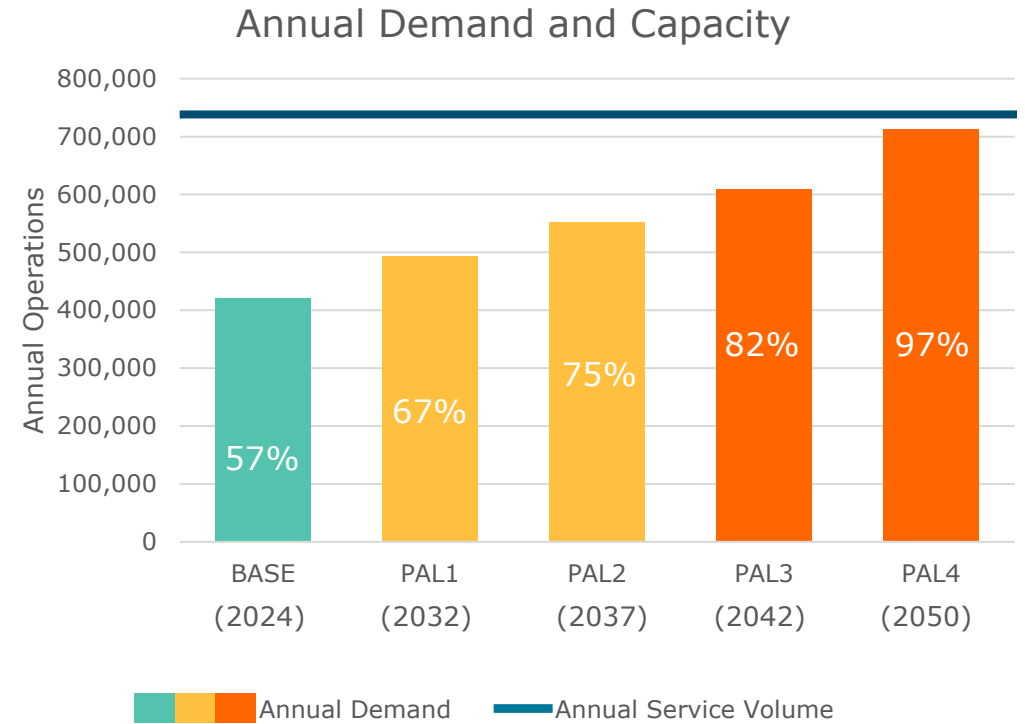
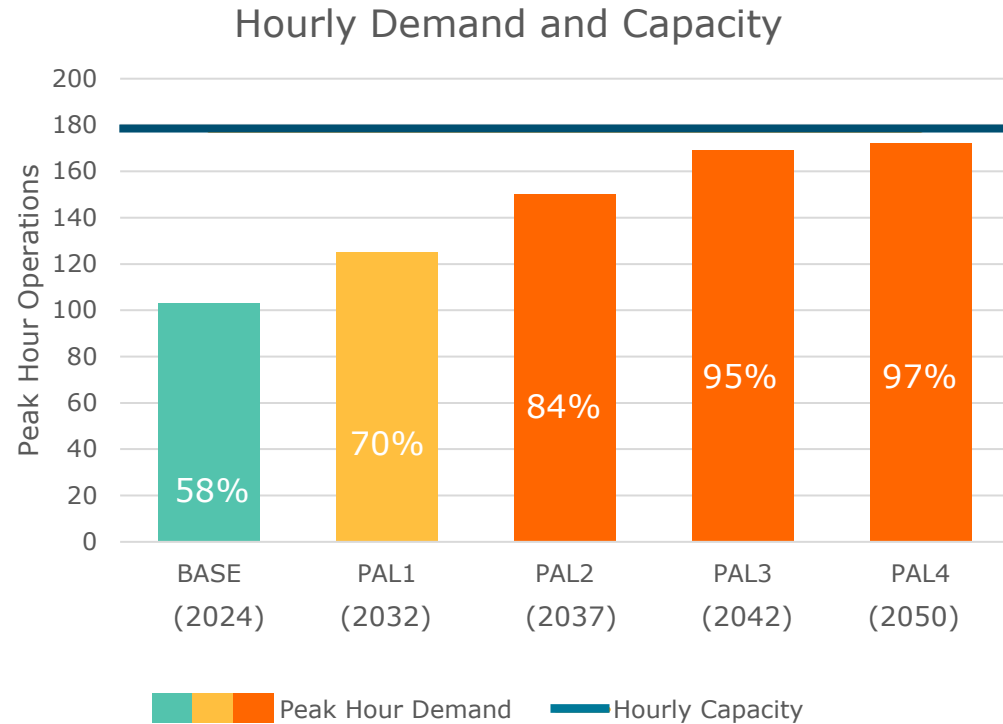
Total Passenger Volumes



SOURCES: Ricondo & Associates, January 2025 (2024 MPU forecasts); Greater Orlando Aviation Authority, January 2025 (historical).

Forecast	CAGR
2024 MPU Baseline	2.4% (2024–2050)
2024 MPU Baseline High	3.1% (2024–2050)
2024 MPU Baseline Low	1.8% (2024–2050)
2014 MPU	2.8% (2011 – 2031)

What Have We Learned - Airfield Forecast Demand and Capacity



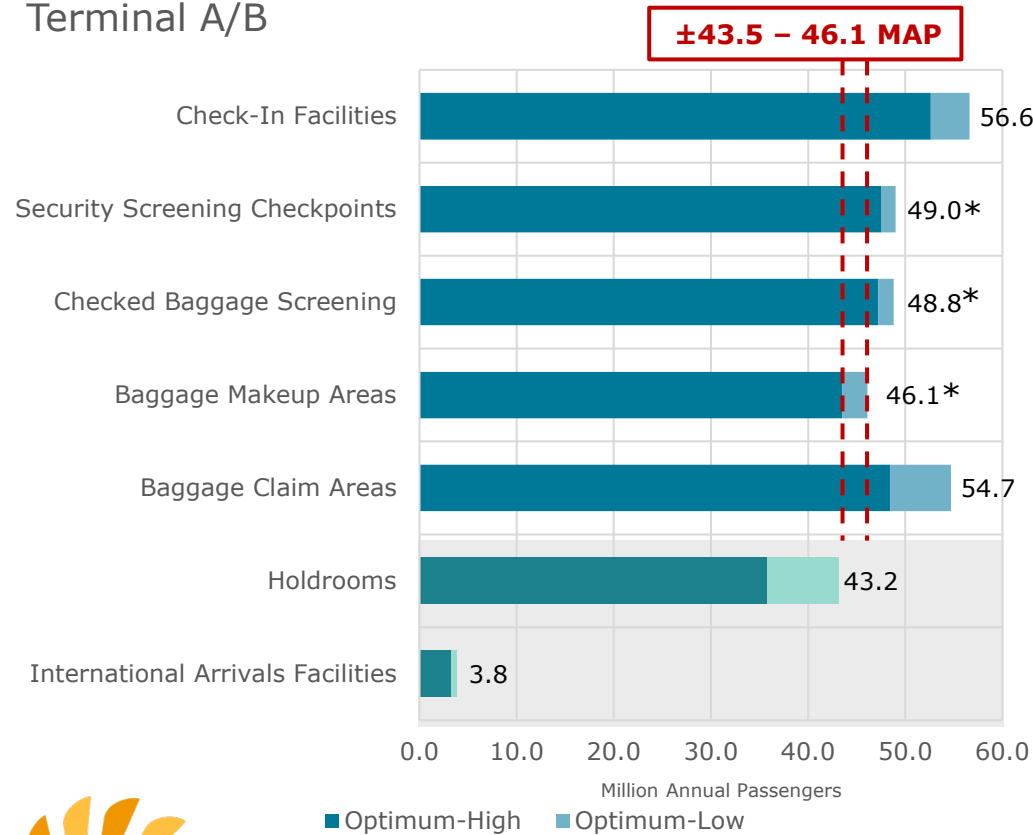
NPIAS guidelines for providing additional capacity will be applied to determine a timeline for when additional capacity should be planned, developed, and implemented:

- 60% of ASV – *Planning* for additional capacity
- 80% of ASV and within 5 years of ASV – *Development* of additional capacity

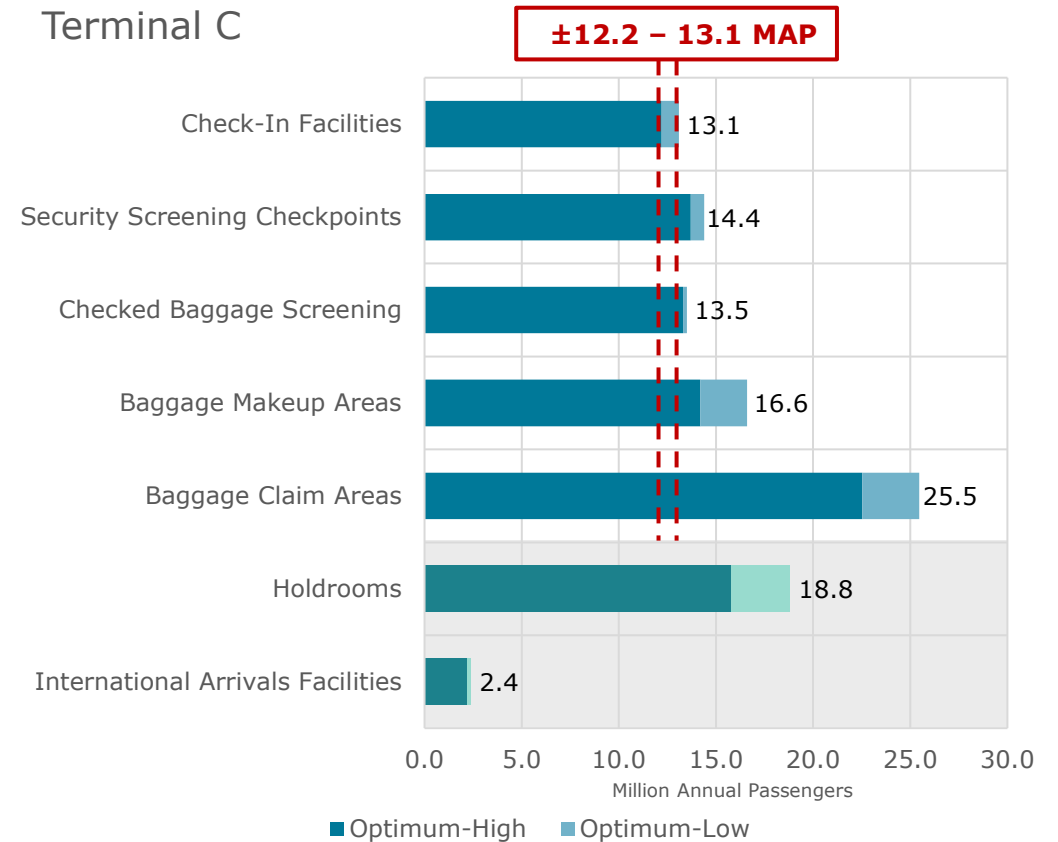
SOURCES: Greater Orlando Aviation Authority, 2014 Master Plan Update, September 2023; Federal Aviation Administration, Order 5090-5, Formulation of the NPIAS and ACIP, September 2019; Ricondo & Associates, Inc., February 2025 (Analysis).

What Have We Learned - Annualized Capacity of Passenger and Baggage Processing Areas (in Million Annual Passengers)

Terminal A/B



Terminal C



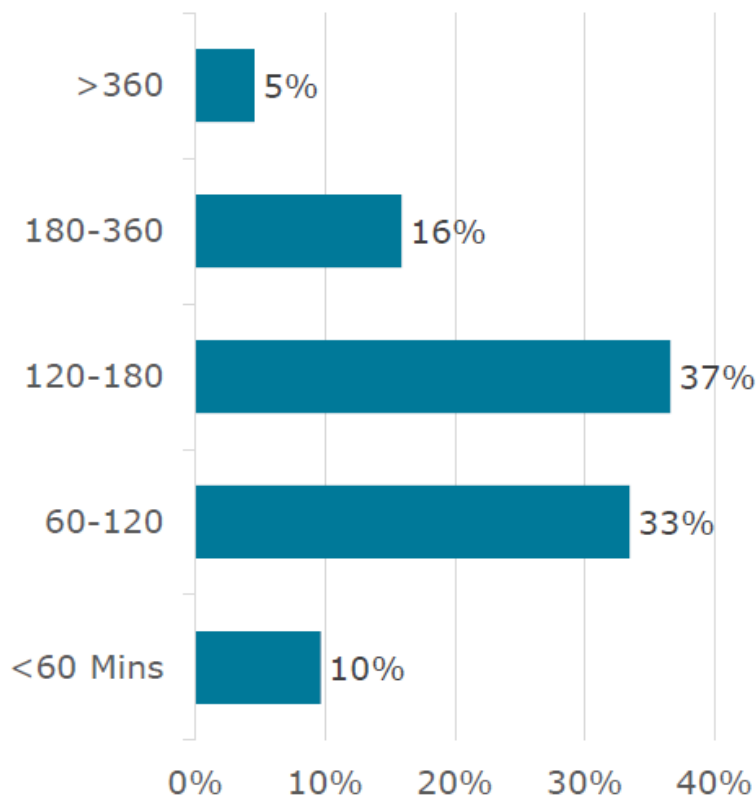
What Have We learned - Mobility

- Develop Integrated Corridor Management Plan
- Curbside Management & Dwell Time Data
- Update Employee Transportation Demand Management (TDM) Survey
- Traffic/Incident Management Strategy Planning
- Develop MCO Visum Model for Scenario Planning & Alternatives Traffic Forecast Development
- Ultimate Airport Roadway Network Planning
- Model MCO Network Using Existing with South Terminal Improvements – Vissim
- Assess Multimodal Options for MCO
- Develop Alternatives
- Select Preferred Improvement

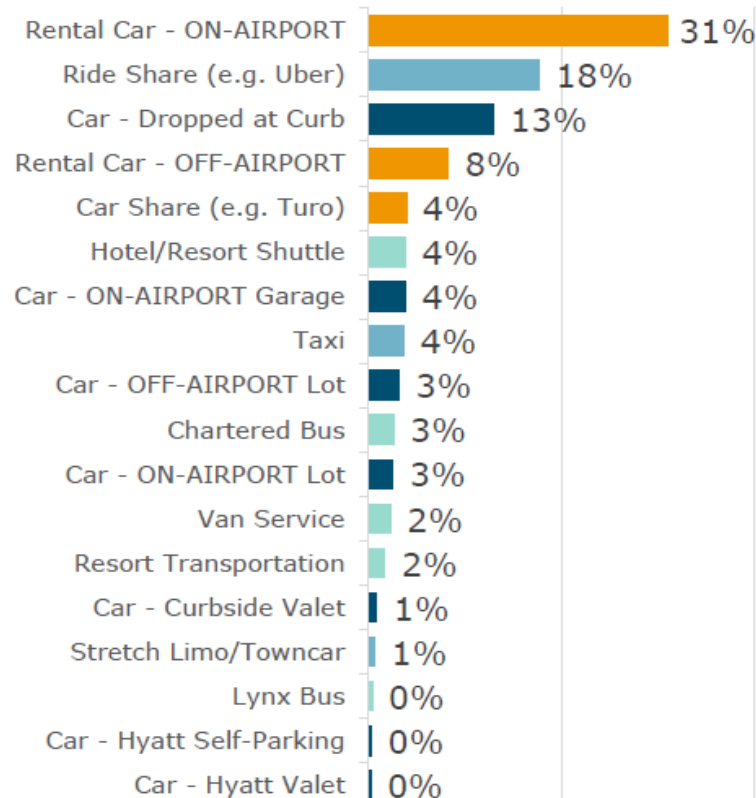


Passenger Profile – Arrival Choices

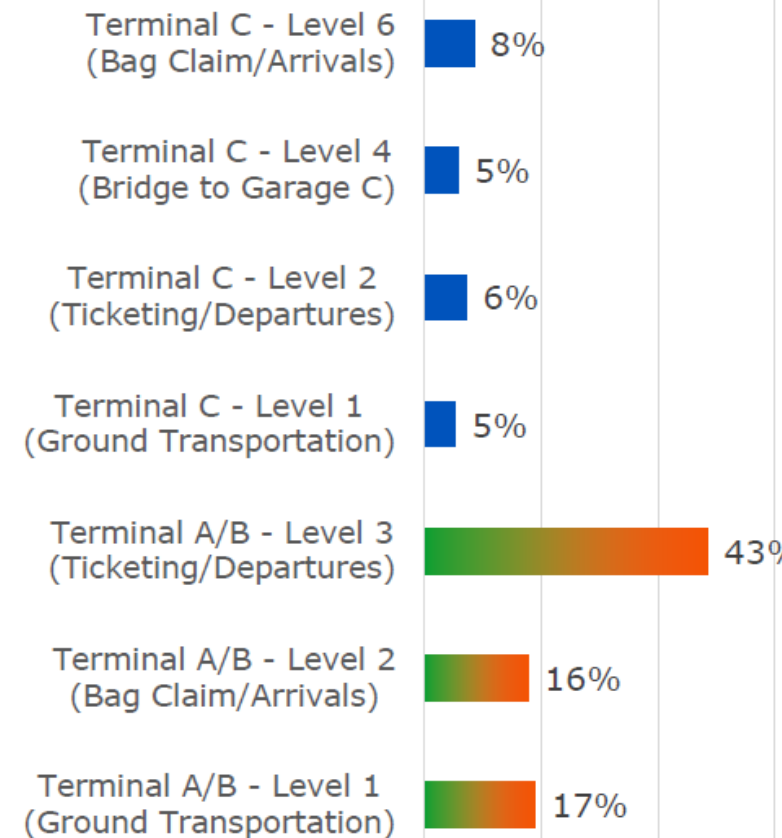
Dwell Time in Terminal



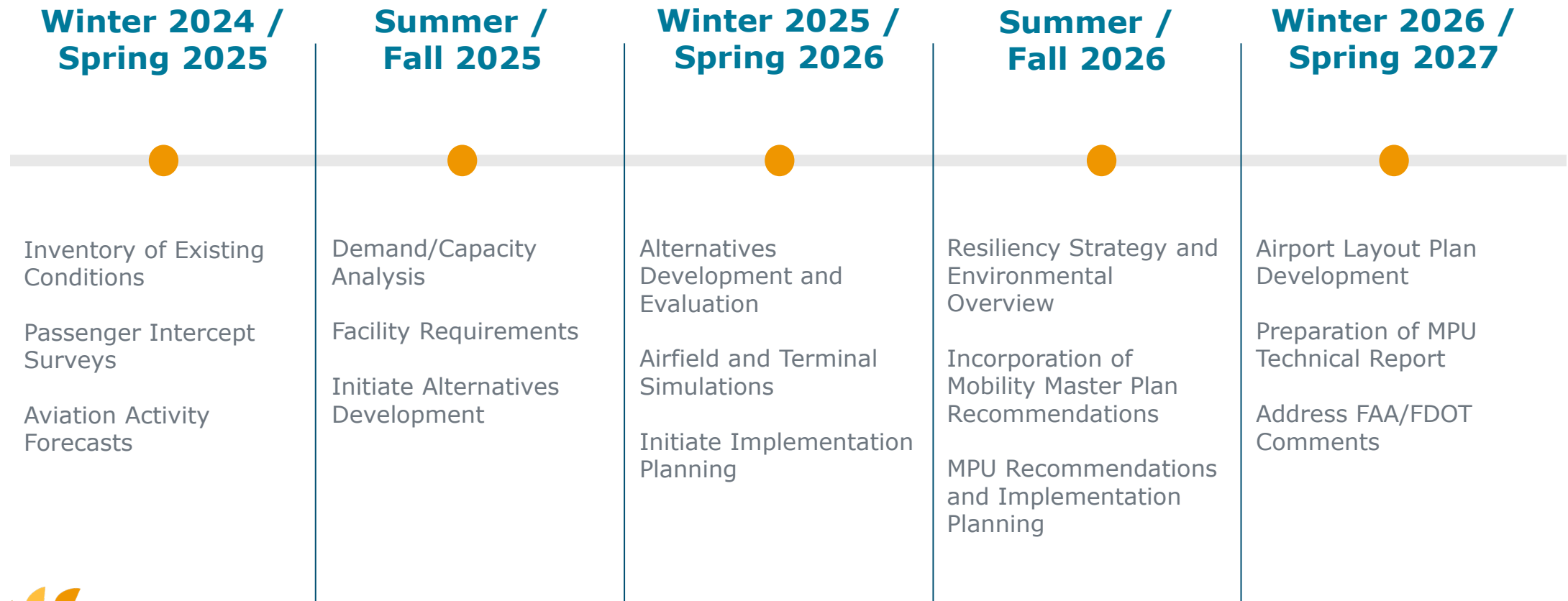
Transportation to Airport



Arrival into Terminal



What's Next - MCO MPU Schedule



Stay Connected

Ongoing MPU



Previous (2014) MPU Executive Summary



Orlando International Airport (MCO)

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MCO

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Orlando International Airport Master Plan Update

<https://flymco.com/mcomasterplan/>

Over the past decade, the Orlando International Airport (MCO) has seen a significant surge in activity, with annual passenger numbers surpassing 50 million annually. Recent developments, such as Terminal C and the Train Station have only further contributed to the demand.

The Greater Orlando Aviation Authority is initiating an update to the MCO Master Plan to address the Airport's developmental needs over the next 20 years and beyond. The MCO Master Plan Update will include holistic analyses of existing Airport facilities, the development of aviation activity forecasts, identification of any deficiencies, and the evaluation of potential development strategies that would meet the Airport's needs for the short, medium, and long-term planning horizons.

This webpage will be updated periodically with information pertaining to the MCO Master Plan Update. The Aviation Authority will engage with our tenants, businesses, and community stakeholders throughout the master planning process as we strive to realize our long-term strategic vision to be the global leader in the evolution of mobility. To learn more about the MCO Master Plan Update, or to find out ways to get involved, please click on one of the links below:



Master Plan Background & Overview

[Learn more →](#)



Community Involvement

[Learn more →](#)



Frequently Asked Questions

[Learn more →](#)



Comments

[Learn more →](#)

3

Master Plan Briefing – December 2025

14

CEO REPORT



MCO CEO Report

December 2025



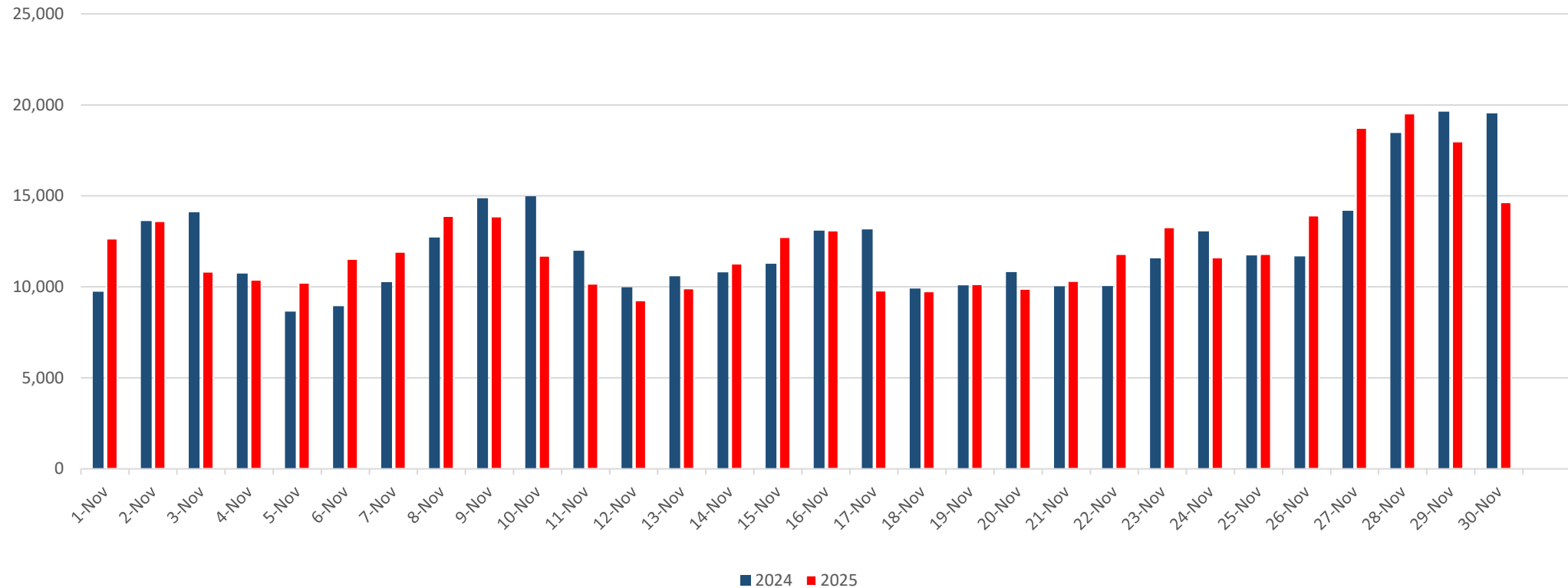
Orlando International Airport



DAILY PARKING

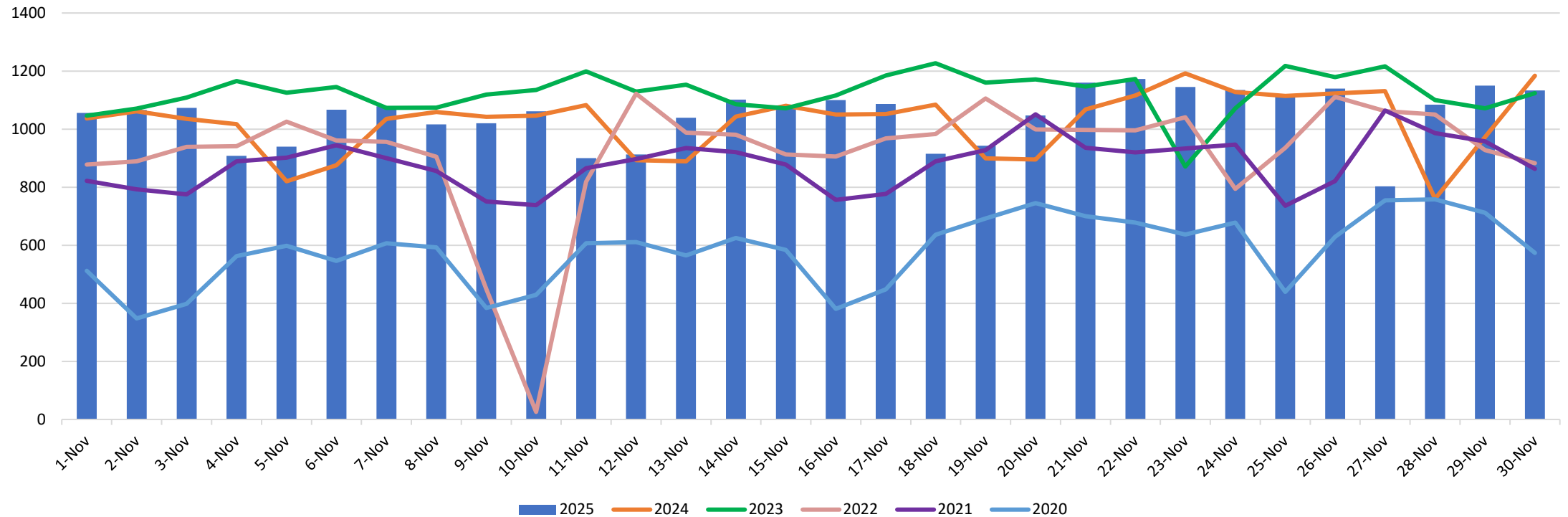
November 2025

MCO Daily Vehicle Count



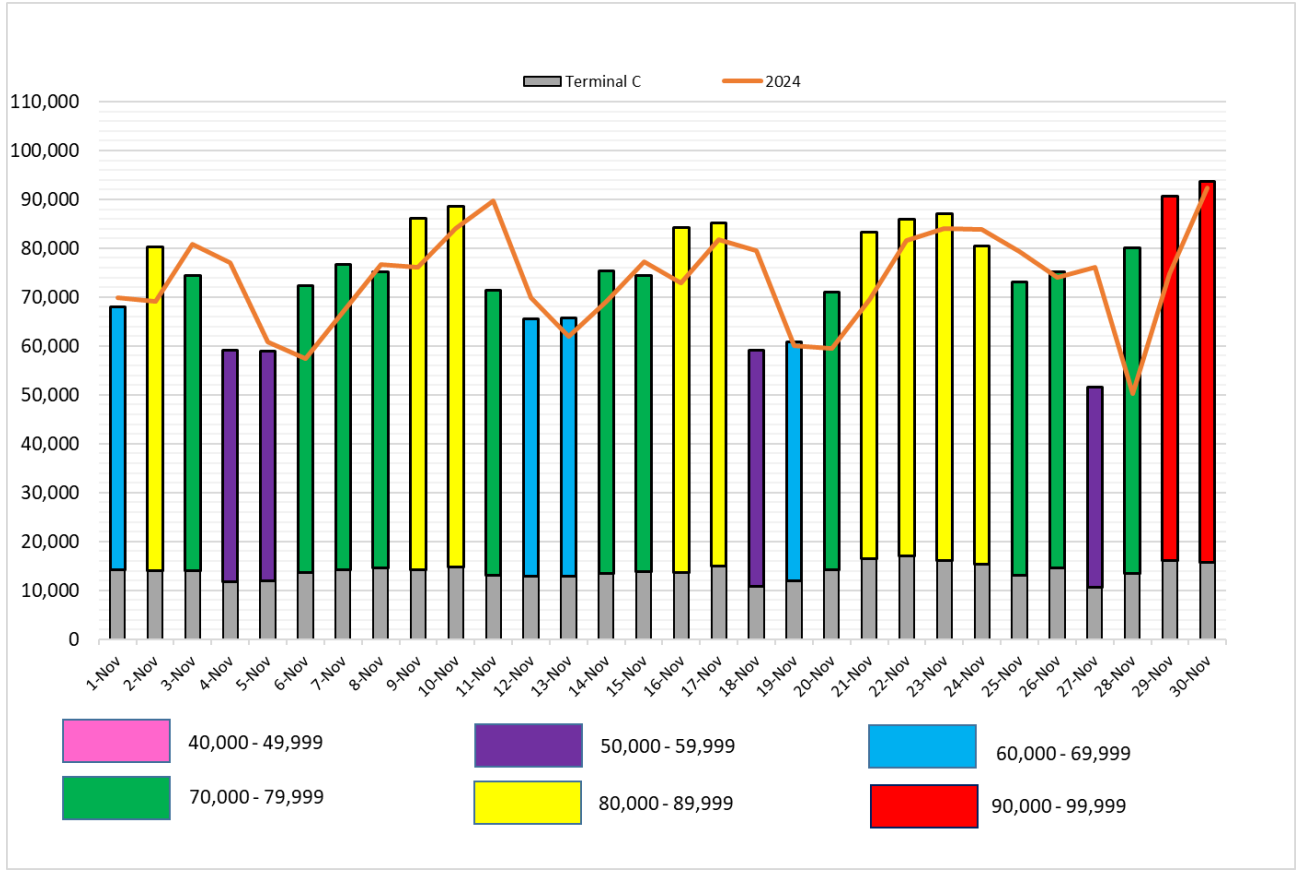
Daily Departing Flights

November 2025



Daily Departing Passengers

November 2025



Busiest Days:

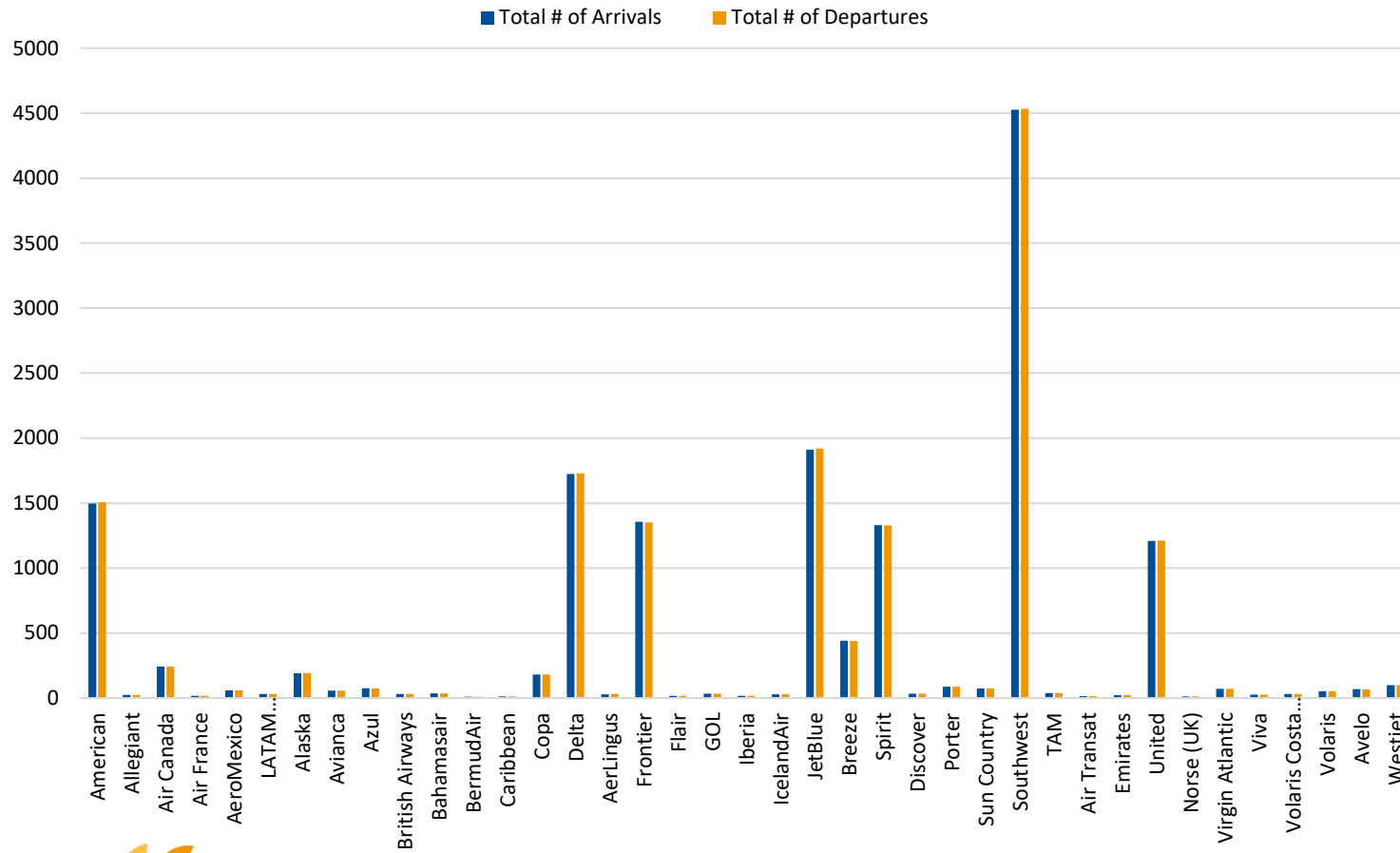
11/30 – 93,638
11/29 – 90,672
11/10 – 88,476

2 days – 90,000-99,999
9 days – 80,000-89,999
11 days – 70,000-79,999



Flight Activity By Airline

November 2025



Top 5 Departures:

SWA – 4533

JBU – 1921

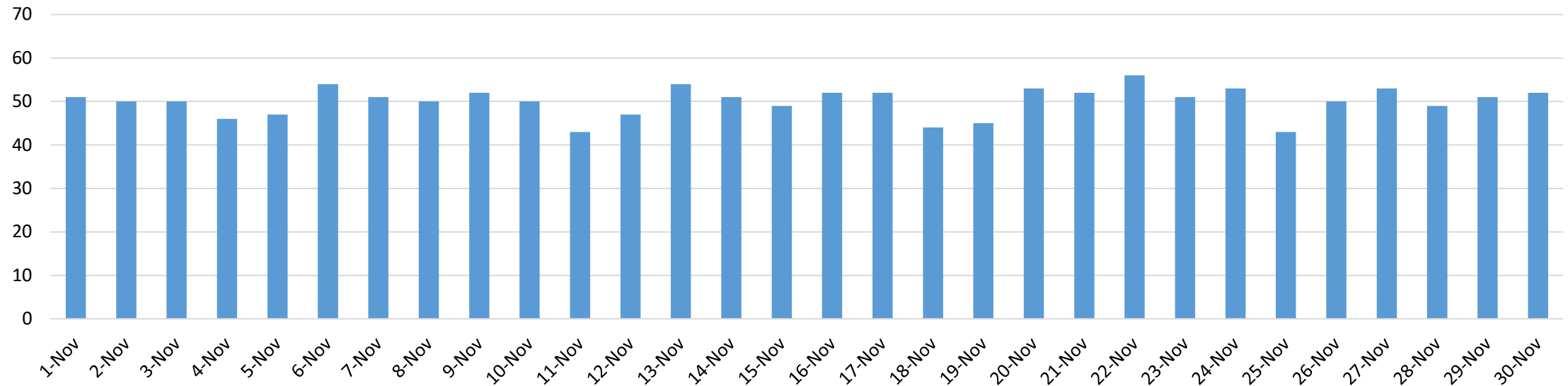
DAL – 1729

AAL – 1505

NKS – 1328

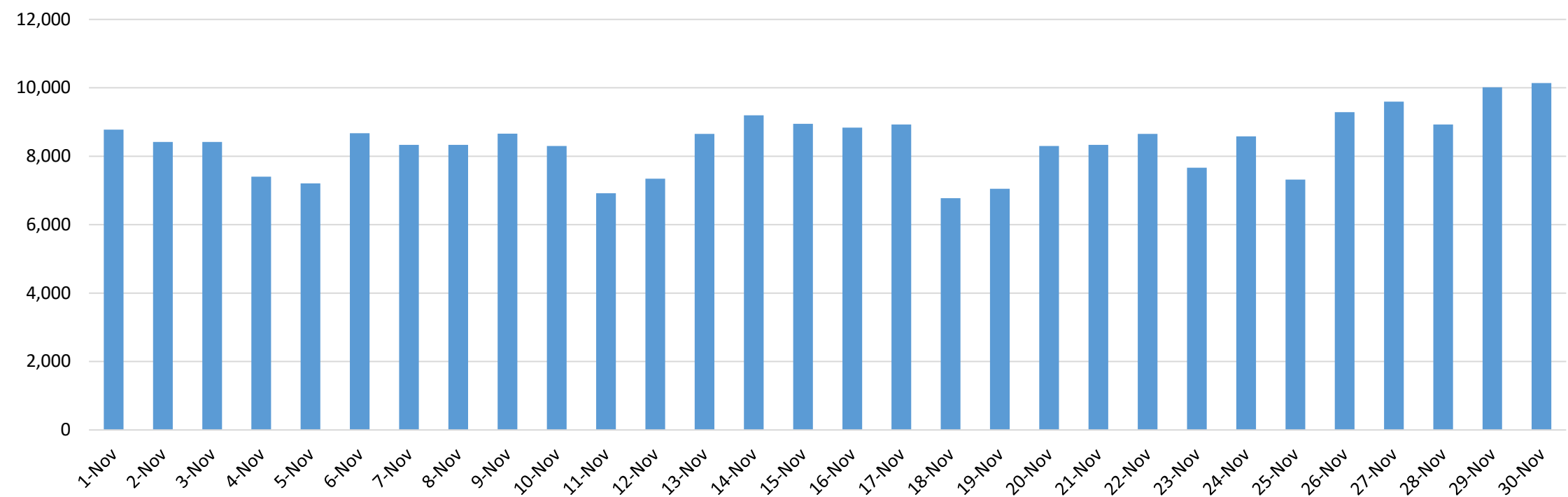
International Activity – Arriving Flights

November 2025



International Activity – Arriving Passengers

November 2025



Passenger Traffic Statistics

12-Months Ended September 2025

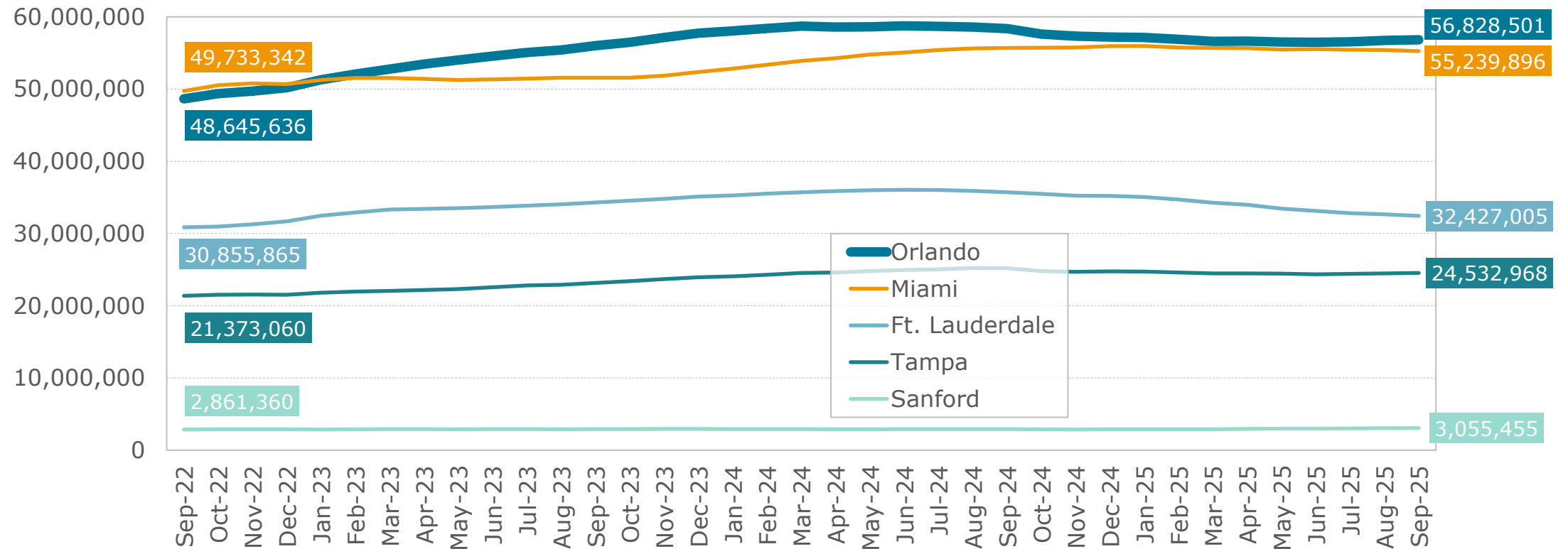
	Sep 2025	% Chg.	YE Sep 2025	% Chg.
Domestic	3,420,524	2.6%	48,485,050	(4.4%)
International	594,043	0.9%	8,343,451	9.2%
Total	4,014,567	2.3%	56,828,501	(2.6%)



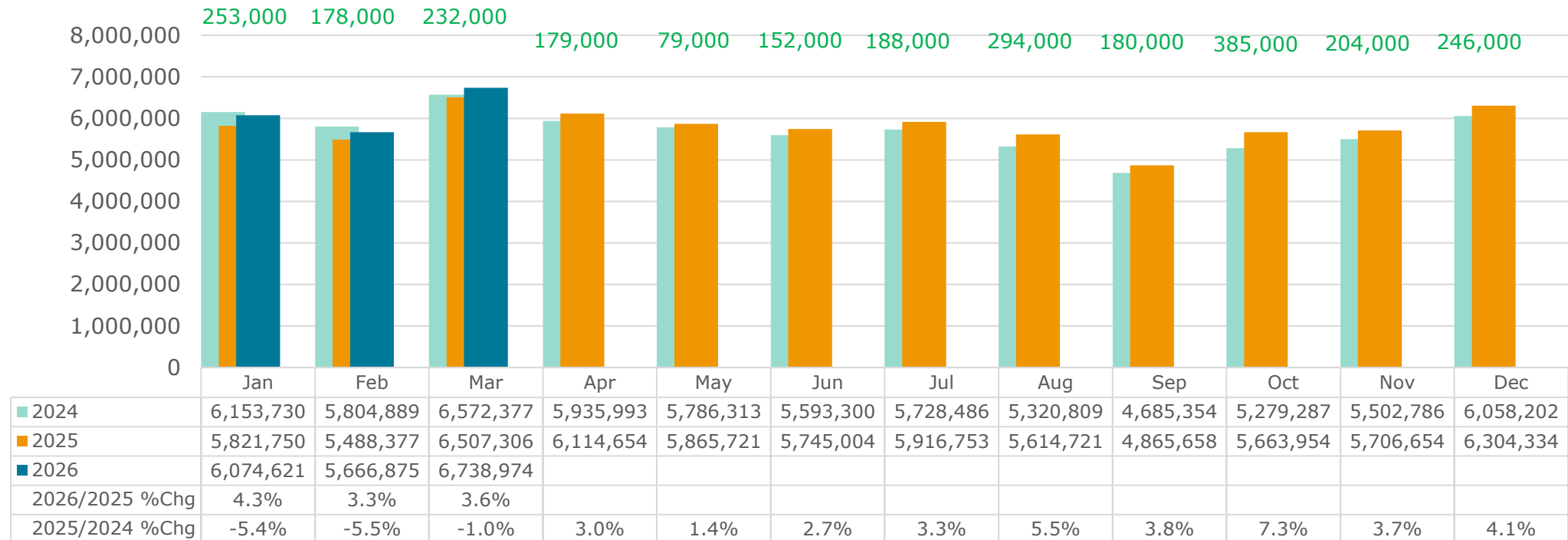
Key Takeaways:

- Passenger traffic
 - Domestic: 3rd monthly increase
 - International: All-time high
- Seat capacity
 - Domestic: up 4.7%
 - International: down 0.6%
- Load factors
 - Domestic: 82.7%
 - International: 81.4%

FL Airports Rolling 12-Month Passenger Traffic



Monthly Seat Capacity



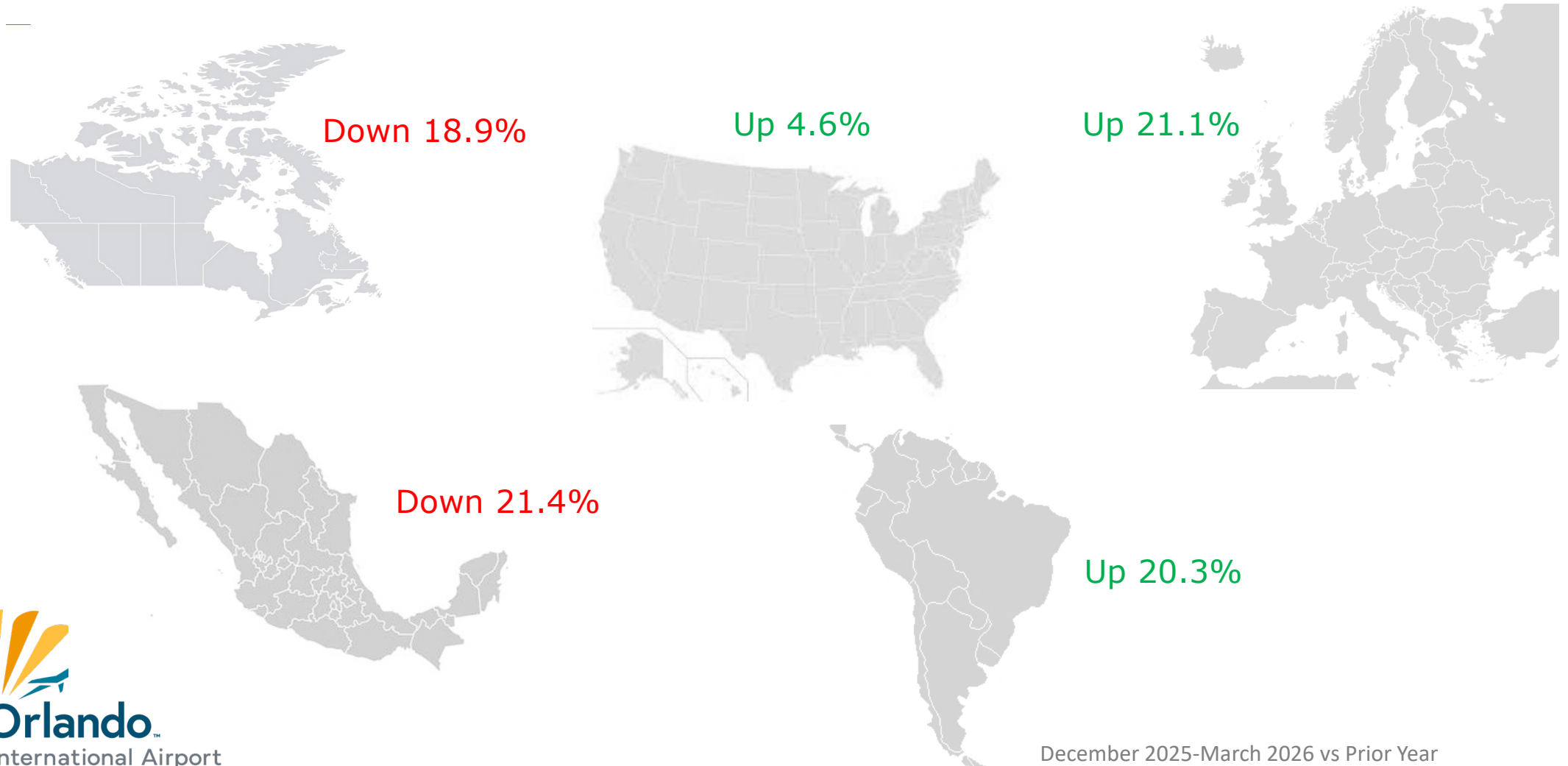
NOTE: Future schedules may be subject to change.

Updated: December 3, 2025.

Source: Airline Data Inc. flight schedules.

Seat Capacity Changes by Region

This Winter vs Last Winter



Upcoming Service Starts/Resumptions

Destination	Airline	Date
Lima, Peru (n, u)	 LATAM AIRLINES	Dec 1
Medellin, Colombia	 avianca	Dec 1
San Salvador, El Salvador (u)	 avianca	Dec 1
Las Vegas, NV	 spirit	Dec 4
Louisville, KY	 spirit	Dec 4
Recife, Brazil (u)	 Azul	Dec 5
Syracuse, NY	 FRONTIER AIRLINES	Dec 5
Lincoln, NE (n, u)	 Breeze	Dec 10
Hamilton, Ontario (n, u)	 porter	Dec 12
Tri-Cities, TN (n, u)	 Breeze	Dec 12
Boston, MA	 American Airlines	Dec 18
Guadalajara, Mexico	 AEROMEXICO.	Dec 18
Milwaukee, WI	 sun country airlines	Dec 18
Monterrey, Mexico	 AEROMEXICO.	Dec 18
Phoenix, AZ	 FRONTIER AIRLINES	Dec 18

Destination	Airline	Date
Montego Bay, Jamaica	 spirit	Dec 19
Omaha, NE	 FRONTIER AIRLINES	Dec 19
Santo Domingo, Dom. Republic	 FRONTIER AIRLINES	Dec 19
Santo Domingo, Dom. Republic	 spirit	Dec 19
Columbus, OH (n)	 DELTA	Dec 20
Grand Rapids, MI (n)	 DELTA	Dec 20
Indianapolis, IN	 DELTA	Dec 20
Jackson, MS (u)	 Southwest	Dec 20
Kansas City, MO (n)	 DELTA	Dec 20
Louisville, KY (n)	 DELTA	Dec 20
Nashville, TN	 DELTA	Dec 20
Pittsburgh, PA (n)	 DELTA	Dec 20
Salt Lake City, UT	 Southwest	Dec 20
San Jose, Costa Rica (n)	 FRONTIER AIRLINES	Dec 20
San Pedro Sula, Honduras (n)	 FRONTIER AIRLINES	Dec 20

OPERATIONS VOLUMES MCO - PRIOR MONTH

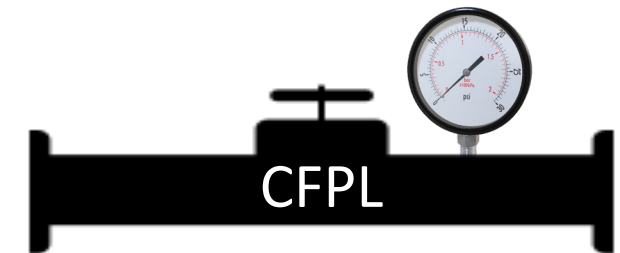


41.6M Gallons
2.3M Departing Passengers
16.1K Departing Flights

Received
661 Trucks
5.3M Gallons

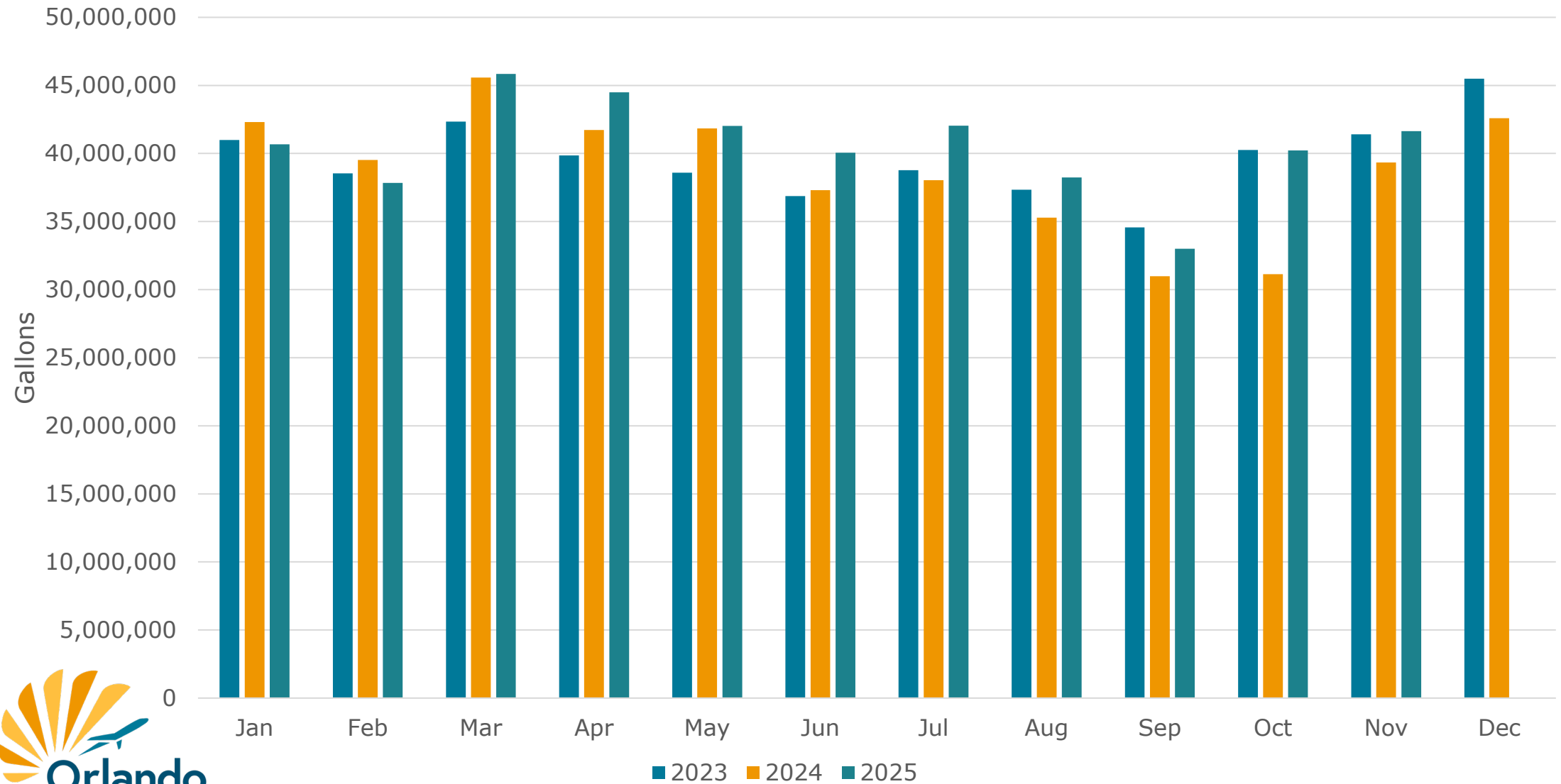


Daily Avg: 1,388,254 gallons
Peak Day: 11/29 – 1,643,691
Low Day: 11/27 – 976,207
Dec. Forecast: 47.5M Gallons
1.53M Daily Avg.



Received 32.4M Gallons
(Includes other supplier shipments)

MONTHLY FUEL UPLIFTS – MCO



ORL CEO Report

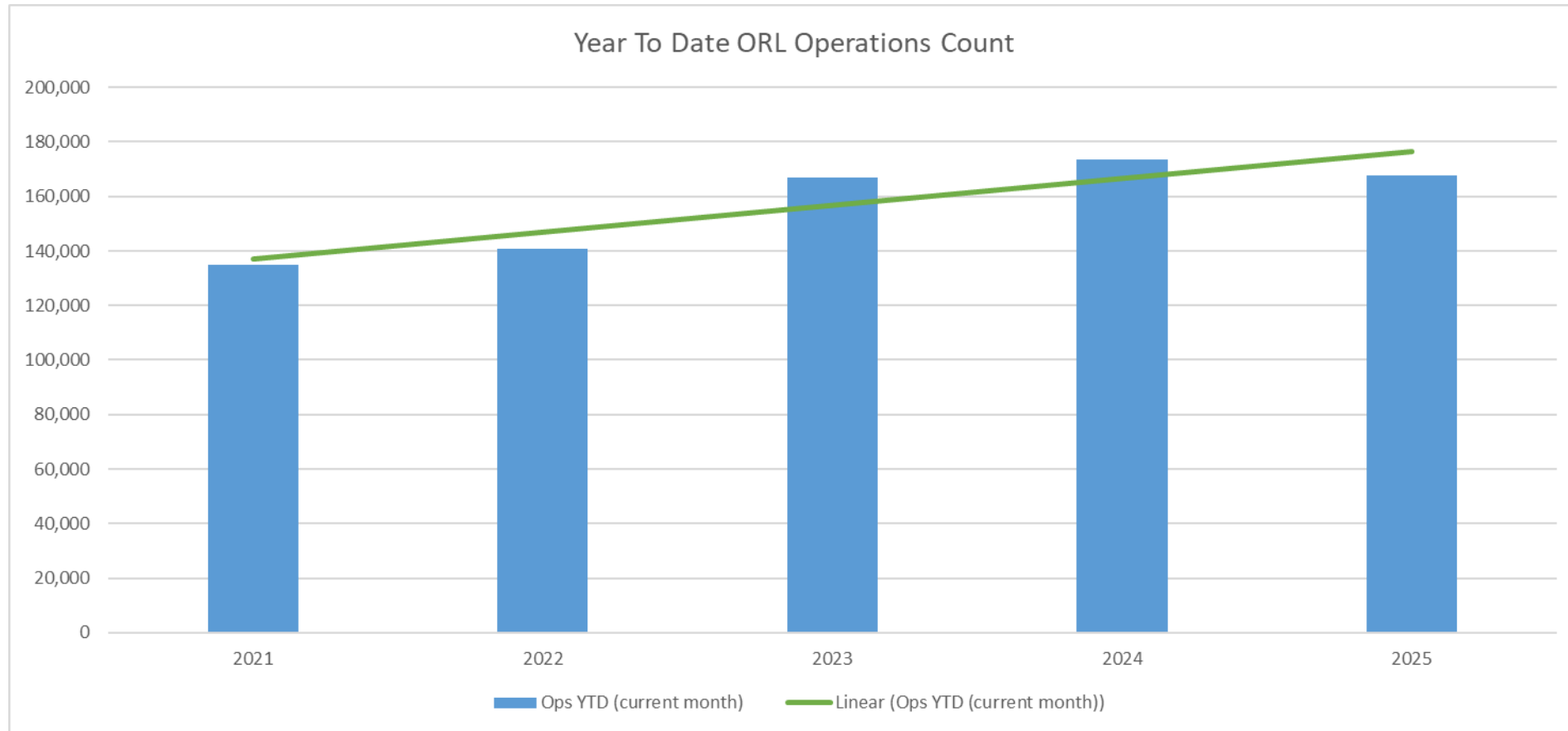
December 2025



Orlando Executive Airport



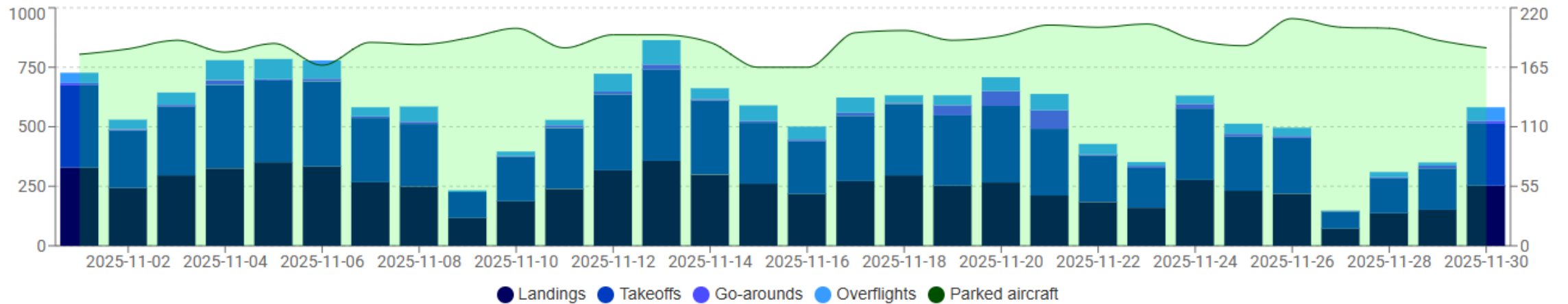
ORL YTD Operations



ORL YTD Operations

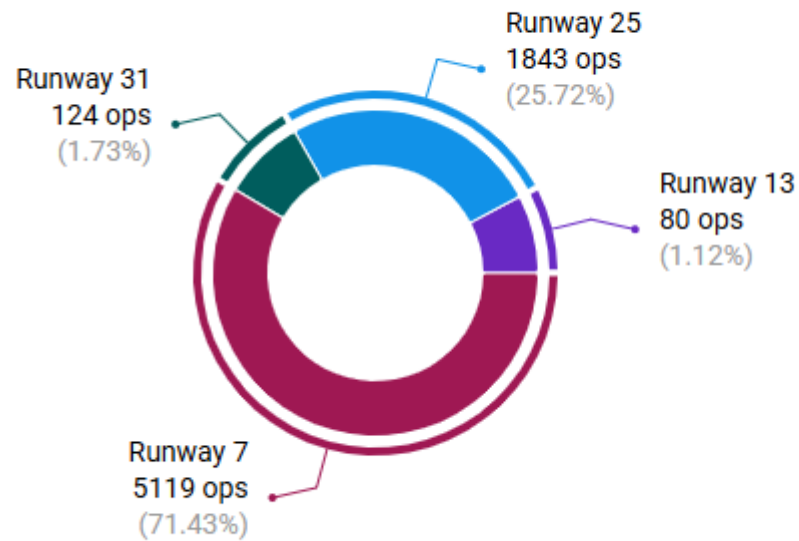
ORL AIRCRAFT OPERATIONS														
FAA Operations Count (Source:The Operations Network (OPSNET))														
	January	February	March	April	May	June	July	August	September	October	November	December	Ops YTD (current month)	
2021	11,257	9,982	12,741	12,451	13,320	12,270	11,732	11,977	12,215	13,914	13,157	12,878	135,016	
2022	11,880	13,846	14,936	15,277	14,443	11,240	11,423	11,677	9,677	13,408	13,086	13,900	140,893	
2023	15,745	13,566	16,034	14,115	16,154	15,116	15,304	15,476	14,772	16,834	13,888	14,223	167,004	
2024	15,519	15,710	16,015	16,151	15,731	14,664	16,746	15,323	15,226	15,681	16,884	12,870	173,650	
2025	15,297	14,050	15,327	17,470	15,946	14,575	14,684	14,463	14,161	15,962	15,847		167,782	
%D '24	-1.4%	-10.6%	-4.3%	8.2%	1.4%	-0.6%	-12.3%	-5.6%	-7.0%	1.8%	-6.1%	-100.0%	-3.4%	%D YTD

ORL November Operations

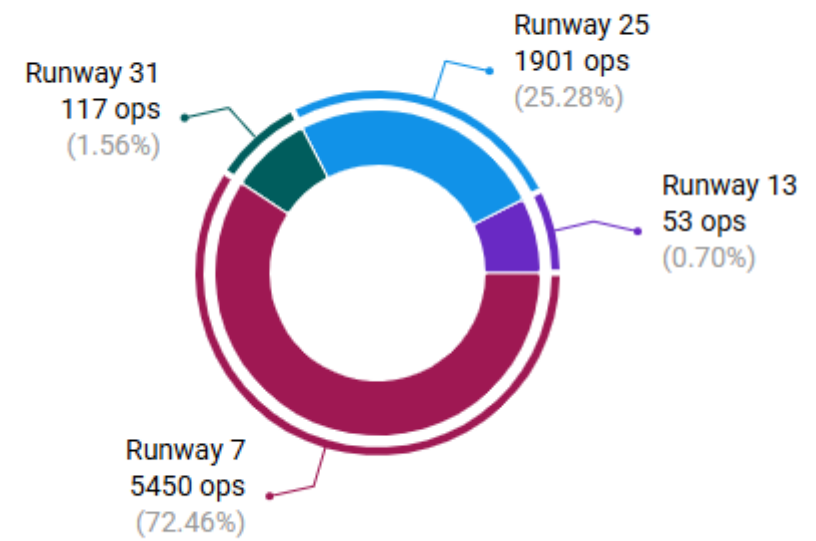


ORL Runway Usage

Landings

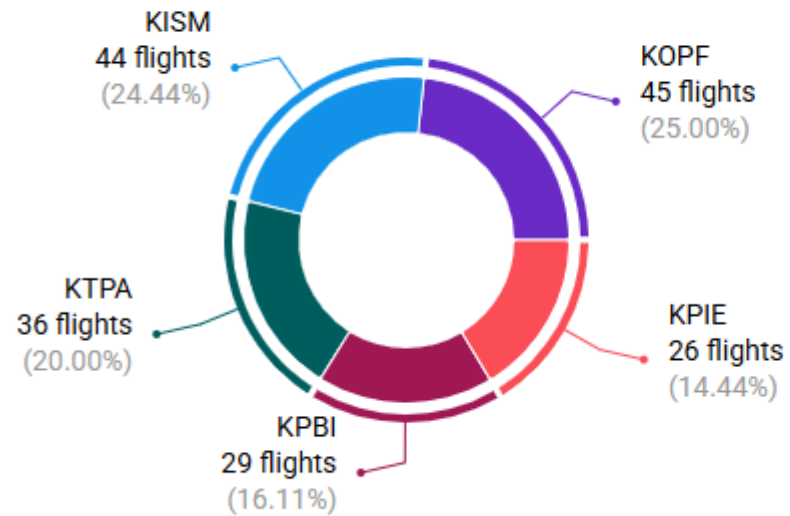


Takeoffs

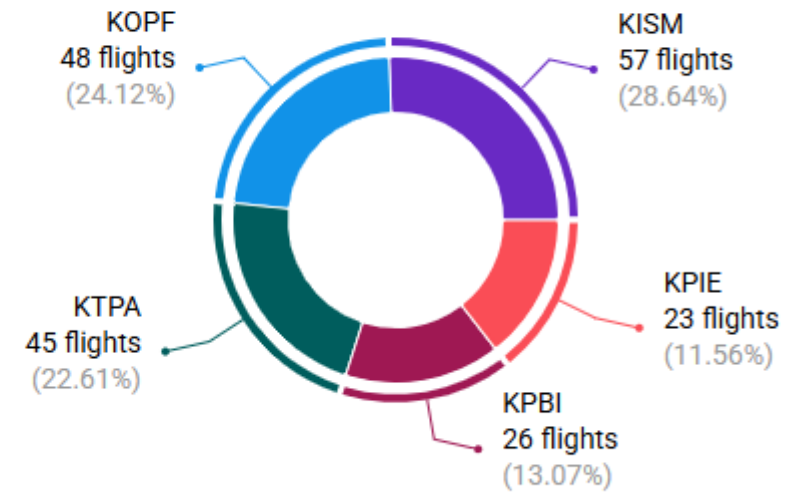


ORL O/D

Top Origin Airports



Top Destination Airports



Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Dr. Randolph Hudgins, Chief Administrative Officer

Item Description

Recommendation to Accept Aviation Authority Committee Minutes

Background

The following Aviation Authority Committee meeting minutes are provided in conjunction with the agenda package for the board meeting:

1. September 2, 9, 16, 23, and 30, 2025, October 7, 14, and 21, 2025 Construction Committee
2. September 30, 2025, and November 4, 2025, Construction Finance Oversight Committee

The minutes package is provided under separate cover on the website at: www.flymco.com

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept these minutes for filing.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President, Procurement Services

Item Description

Recommendation to Dispose of Surplus Property

Background

Section 709 of the Amended and Restated Airport Facilities Bond Resolution (the "Bond Resolution") and Aviation Authority Policies and Procedures Sections 450.05 (Disposal of Surplus Property, Scrap and Trash) and 450.11 (Property Control) permit the Aviation Authority to dispose of any property that is part of the Airport System (as defined in the Bond Resolution) for fair and reasonable value at any time. Section 450.05 specifically defines Surplus Items as declared "excess" pursuant to Section 450.11.

Under Section 709, the Bond Resolution specifically authorizes the sale or disposition of any property constituting part of the Airport System which an Authorized Officer of the Authority certifies to be obsolete, uneconomical, negligible, worn out or surplus property, or property no longer necessary, useful or profitable in the operation of the Airport System provided the transaction is for fair and reasonable value and conducted at arm's length.

Additionally, Section 709 stipulates that any proceeds from the sale or disposition of property not used to replace such property such disposal are to be applied in the same manner and to the same purposes as "Revenues" under the Bond Resolution, or shall be utilized for such other purpose as may be required by law or contract.

Issues

The Aviation Authority Staff recommends certification of surplus items listed on Exhibit A attached hereto (the "Subject Property"), in accordance with Aviation Authority policies.

Disposal of the Subject Property is consistent with the Aviation Authority's Bond Resolution and Policies and Procedures referenced above.

Alternatives

The Aviation Authority could hold the Subject Property for future disposal.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board accepts Staff's recommendation to: (1) certify the Subject Property listed in Exhibit A attached to this memorandum to be obsolete, uneconomical, negligible, worn out or surplus property, or property no longer necessary, useful, or profitable in the operation of the Airport System; (2) authorize Staff to dispose of the Subject Property in accordance with the Aviation Authority's Bond Resolution and Policies and Procedures; and (3) request Orlando City Council concurrence.

ASSETS NEEDING BOARD APPROVAL FOR DECEMBER 2025 MEETING

<u>ASSET #</u>	<u>TAG #</u>	<u>GOAA GENERAL</u>
133861	61741	Reader, Barcoded Boarding Pass, w/Receipt Printing Port, 2D
180415	59054	Reader, Barcoded Boarding Pass, w/Receipt Printing Port, 2D
126951	55512	Finger Print Capture Station, Crossmatch Guardian "L-Scan"
126952	55511	Finger Print Capture Station, Crossmatch Guardian "L-Scan"
126949	55552	Finger Print Capture Station, Crossmatch Guardian "L-Scan"
126950	55549	Finger Print Capture Station, Crossmatch Guardian "L-Scan"
123129	54601	Switch, IE 3000, 8 10/100, Cisco w/ 2-trncvr, & 1-exp mod
122005	50777	Switch, Cisco, Catalyst 6509 # WS-C6509-E
146924	68601	Switch, "Catalyst 3850", w/ 48 10/100/1000 PoE, 715W, by Cisco
122004	50776	Switch, Cisco, Catalyst 6509 # WS-C6509-E
122007	52098	Power Supply, Cisco 8700W AC, #WS-CAC-8700W-E
159464	55600	HP ProLiant DL360p Gen8 Server (654081-B21)
122489	53700	Server, HP, ProLiant DL380, Intel Xeon
122137	53826	Tape Library, HP, MSL 4048
156274	65458	Switch, "Catalyst 3560-CX", w/12 Port PoE IP Base, by Cisco
162879	56567	BP-447 Switch, "Catalyst 3850"
122099	52092	Power Supply, Cisco, 3000W AC, Model# WS-CAC-3000W
156276	65459	Switch, "Catalyst 3560-CX", w/12 Port PoE IP Base, by Cisco
164118	52278	WiFi Upgrade Phase 2 Device AP-175P Aruba Networks Project#500853
164119	52279	WiFi Upgrade Phase 2 Device AP-175P Aruba Networks Project#500853
164121	52276	WiFi Upgrade Phase 2 Device AP-175P Aruba Networks Project#500853
164120	52280	WiFi Upgrade Phase 2 Device AP-175P Aruba Networks Project#500853
164122	52277	WiFi Upgrade Phase 2 Device AP-175P Aruba Networks Project#500853
146909	68626	Switch, Industrial Ethernet, IE 4010, 4x 1G SFP, with 24 10/100/1000 GE PoE LAN
123302	54504	Enclosure, gangable, 83X22X26, blk, MRK-4426-VOIP Sm CIP
123300	54502	Enclosure, gangable, 83X22X26, blk, MRK-4426-VOIP Sm CIP
123301	54503	Enclosure, gangable, 83X22X26, blk, MRK-4426-VOIP Sm CIP
100488	34345	Artwork, Cassone, Carved, Dark Wood w/Figure Heads On Front
100455	34361	Artwork, Breakfront, Large, Golden Color, Glass Doors
100451	34377	Artwork, Statue (Figure), Stone Temple Lion Dog, Gold/Blue Motiff Base, Blk Ped
100450	34376	Artwork, Statue (Figure), Stone Temple Lion Dog, Gold/Blue Motiff Base, Blk Ped
190716	58801	HP Notebook, "Elitebook" 840 G6, Hewlett Packard #31220397
188517	58618	Microsoft Surface Book 2, Laptop
220875	59755	Computer, HP Notebook, "Elitebook" 840 G8
220846	59826	Computer, HP Notebook, "Elitebook" 840 G8
148018	68663	Computer, HP Z240 SFF Workstation
190711	58796	HP Notebook, "Elitebook" 840 G6
190702	58787	HP Notebook, "Elitebook" 840 G6
234064	61557	Computer, HP Notebook, Elitebook 840 G9
234096	61589	Computer, HP Notebook, Elitebook 840 G9
234080	61573	Computer, HP Notebook, Elitebook 840 G9
232062	61529	HP Notebook, Elitebook 840 G9
232024	61490	HP Notebook, Elitebook 840 G9
234084	61577	Computer, HP Notebook, Elitebook 840 G9
232070	61537	HP Notebook, Elitebook 840 G9
234077	61570	Computer, HP Notebook, Elitebook 840 G9
232022	61509	HP Notebook, Elitebook 840 G9
234067	61560	Computer, HP Notebook, Elitebook 840 G9
234069	61562	Computer, HP Notebook, Elitebook 840 G9
232061	61528	HP Notebook, Elitebook 840 G9
232042	61505	HP Notebook, Elitebook 840 G9
133898	56309	Computer, HP Z840 Workstation, Windows 7 Pro64, HP Base
153438		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
138937		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
212769		Computer, HP Notebook, "Elitebook" w/ Accidental Damage Protection & Dock
212771		Computer, HP Notebook, "Elitebook" w/ Accidental Damage Protection & Dock
134210		Desktop, HP Elitedesk 800 G1
153362		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
153347		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
138942		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
138899		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
138966		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
131387		Computer, HP "EliteDesk 800 G1 SFF", Hewlett Packard Base #C8N26AV
153423		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
134061		Elitebook, HP 840 G2
139024		Computer, HP "EliteDesk 800 G2 DM 65W", Hewlett Packard Base #L2X86AV

139008	Computer, HP "EliteDesk 800 G2 DM 65W", Hewlett Packard Base #L2X86AV
139020	Computer, HP "EliteDesk 800 G2 DM 65W", Hewlett Packard Base #L2X86AV
139018	Computer, HP "EliteDesk 800 G2 DM 65W", Hewlett Packard Base #L2X86AV
139010	Computer, HP "EliteDesk 800 G2 DM 65W", Hewlett Packard Base #L2X86AV
55749	Module, Network, for Catalyst 3850, 2 x10GE, Cisco #C3850-NM-2-10G, Serial#: FCW1832C1LQ; PO#: 83189
50733	Switch, KVM-Over-IP, 2 Remote Users, 32 KVM Ports, "Dominion KX" Series by Raritan, #DKX2-232, Serial#: HKB8500123; PO#: 1001801
54578	Switch, Stackable 48 10/100/1000 Ethernet PoE+ ports, w/ 715W AC Power Supply 1RU, IP Base Feature Set, Cisco #WS-C3750X-48P-S, Serial#: FDO1605V1DA; PO#: 80135
56594	Switch, "Catalyst 3850", w/ 48 10/100/1000 PoE, 715W, by Cisco #WS-C3850-48P-L, Serial#: FOC2025U1TV; PO#: 85904
56703	Switch, "Catalyst 3850", w/ 24 Port PoE LAN Base, by Cisco #WS-C3850-24P-L, Serial#: FOC2001V01X; PO#: 1004399
54816	Switch, Stackable 48 10/100/1000 Ethernet PoE+ ports, w/ 715W AC Power Supply 1RU, LAN Base Feature Set, Cisco #WS-C3750X48P-L, Serial#: FDO1626R2US; PO#: 80406
56345	Switch, "Catalyst 3850", w/ 48 10/100/1000 PoE, 715W, by Cisco #WS-C3850-48P-L, Serial#: FCW1931C19S; PO#: 84419
54041	Server, G7 Blade, "ProLiant BL460c", Hewlett Packard #603718-B21 Base, Custom Configuration, Serial#: USE1158YY2; PO#: 1002624
55017	Device, Line Interface, PVN for VoIP, 48 Port, Phybridge, Inc. Model #LB-UA2348, Serial#: 2142460165; PO#: 80488
55164	Device, Line Interface, PVN for VoIP, 48 Port, Phybridge, Inc. Model #LB-UA2348, Serial#: 2123080033; PO#: 80488
55007	Device, Line Interface, PVN for VoIP, 24 Port, Phybridge, Inc. Model #LB-UA2324, Serial#: 2152900095; PO#: 80488
55016	Device, Line Interface, PVN for VoIP, 48 Port, Phybridge, Inc. Model #LB-UA2348, Serial#: 2142460189; PO#: 80488
55009	Device, Line Interface, PVN for VoIP, 24 Port, Phybridge, Inc. Model #LB-UA2324, Serial#: 2152900075; PO#: 80488
55019	Device, Line Interface, PVN for VoIP, 48 Port, Phybridge, Inc. Model #LB-UA2348, Serial#: 2142460074; PO#: 80488
55011	Device, Line Interface, PVN for VoIP, 48 Port, Phybridge, Inc. Model #LB-UA2348, Serial#: 2142460193; PO#: 80488
54608	Expansion Module, IE 3000, 8 100FX, Cisco #IEM-3000-8FM, Serial#: FOC1551Z1DM; PO#: 80057
54585	Switch, IE 3000, 8 10/100 + 2 T/STP, Cisco #IE-3000-8TC, Serial#: FOC1606Z2J5; PO#: 80069
68519	Switch, "Catalyst 3850", w/ 48 10/100/1000 PoE, 715W, Serial#: FCW2103F1L4; PO#: 1005060
55844	Switch, Stackable, Enterprise-Class, 24-Port 10/100/10000, Cisco #WS-C3750X-24S-S, Serial#: FDO1746P0H8; PO#: 1003965
55840	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z02C; PO#: 1003965
55835	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z024; PO#: 1003965
55841	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z029; PO#: 1003965
55839	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z026; PO#: 1003965
55834	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z021; PO#: 1003965
55842	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z03A; PO#: 1003965
55833	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1844Z0KY; PO#: 1003965
55836	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z02W; PO#: 1003965
55838	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1845Z04B; PO#: 1003965
55837	Switch, 2520 Connected Grid, Managed, Front/Rear Cabling, w/2GE, 24 10/100 Copper Ports, Cisco #CGS-2520-24TC, Serial#: FOC1844Z47P; PO#: 1003965
	Aviosys, IP Power 9258 PDU, Serial#: AVIEA6145
	HP LaserJet Enterprise M506 Printer, Serial#: PHBGQ65967
	HP LaserJet Enterprise M506 Printer, Serial#: PHBGR35759
	HP LaserJet Enterprise M506 Printer, Serial#: PHBGR02122
	HP LaserJet Enterprise M506 Printer, Serial#: PHBGT35741
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QJ3F012391
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QJ3F010549
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QJ3F013426
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QBXF004066
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QBXF006076
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QBXF005740
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QBXF006136
	Epson Label TM-L500A Label Printer, Model#: M254A, Serial#: QBXF006287
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8153Q8K
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8153Q8L
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8153Q8J
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8030635
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8030632
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DP9
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8030621
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292OCR
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292OC8
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292OBL
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292O91
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292OBT
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DPH
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG803062Z
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DMV
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DNN
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DP1
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DNC
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292OBY
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8153Q8R
	HP EliteDesk 800 G4 Mini Desktop, Serial#: MXL9295RV1
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA6292O92
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG8153Q8C
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG803061T
	HP EliteDesk 800 G3 Mini Desktop, Serial#: 8CG803062J
	HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DNP

HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DMN
HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DPX
HP EliteDesk 800 G2 Mini Desktop, Serial#: 2UA7111DNK
ViewSonic VX2250WM-LED Monitor, Model#: VS13239, Serial#: RWS104702602
ViewSonic VX2450WM-LED Monitor, Model#: VS13518, Serial#: S4Z110406821
ViewSonic VX2450WM-LED Monitor, Model#: VS13518, Serial#: S4Z114933521
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2036X19H
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2036U1BV
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2036X194
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FCW2036C15A
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FCW2049C0V8
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2051U0CE
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2001U0TX
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2032X0WN
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FCW2032C0ZY
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FOC2036X19D
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FCW1910D0E5
Cisco Catalyst 3850 48 PoE+ Switch, Serial#: FCW1910C0FN
Tape Library, HP, MSL 4048, Serial#: MXA8241089
Cisco 2800 Series Router, Serial#: FTX1210A02W
Cisco 3800 Series Router, Serial#: FTX1211A0HK
Aruba Networks AP-275 Access Point, Serial#: CL0036484
Aruba Networks AP-275 Access Point, Serial#: CL0036479
Aruba Networks AP-224 Access Point, Model#: APIN0224, Serial#: CT0303245
Aruba Networks AP-324 Access Point, Model#: APIN0324, Serial#: DD0042771
Cisco Catalyst 3560-CG Series PoE, Model#: WS-C3560CG-8PC-S, Serial#: FOC1814Y11F
Aruba 7240 Mobility Controller, Model#: ARCN0102, Serial#: BC0002187
APC Smart UPS XL, Model#: SUA1000XL, Serial#: 3S1702X00264
APC Smart UPS, Model#: SU24RMLBP2U, Serial#: WS0231131350
APC Smart UPS, Model#: SU1400RM2U, Serial#: AS0046110014
APC Smart UPS, Model#: SU24RMLBP2U, Serial#: PS0441140951
APC Smart UPS, Model#: SU1400RML3U, Serial#: QS0342111258
APC Smart UPS XL, Model#: SUA24XLBP, Serial#: S51909T61046
Crestron 3-Series 4K Digital Media Presentation System 150, Model#: DMP53-4K-150-C, Serial#: 14055332
Cisco WS-CAC-8700W-E V01 Catalyst 6500 Series 8700W Enhanced AC Power Supply, Serial#: DTM172900FT
Cisco WS-CAC-8700W-E V01 Catalyst 6500 Series 8700W Enhanced AC Power Supply, Serial#: DTH11222108
Aruba Networks AP-275 Access Point, Model#: JW178A, Serial#: CNCKHMZ0RV
Aruba Networks AP-275 Access Point, Model#: JW178A, Serial#: CNCKHMZ0JF
Aruba Networks AP-275 Access Point, Model#: JW178A, Serial#: CNCKHMZ08K
APC Smart UPS, Model#: SURTA1500RML2U, Serial#: QS1221132315
APC Smart UPS XL, Model#: SU1000XLNET, Serial#: QS0119212377
APC Smart UPS, Model#: SMT750RM2U, Serial#: AS1109211192
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PMC
ViewSonic VX2250WM-LED Monitor, Serial#: RWS110601525
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PPX
HP LaserJet Pro 500 color MFP M570dn Printer, Serial#: CNB9H859LH
HP Color LaserJet CP3525dn Printer, Serial#: CNCCC8LONR
HP Folio 13-2000 Laptop, Serial#: CND2225F2Q
ViewSonic VX2450WM-LED Monitor, Serial#: S4Z130940305
ViewSonic VX2450WM-LED Monitor, Serial#: S4Z113436422
ViewSonic VX2250WM-LED Monitor, Serial#: RWS112424663
ViewSonic VX2250WM-LED Monitor, Serial#: RWS112104183
ViewSonic VX2250WM-LED Monitor, Serial#: RWS130261320
ViewSonic VX2250WM-LED Monitor, Serial#: RWS104702604
Harman Kardon Speakers, Serial#: CN-01D430-48220-16N-0307
HP ProDesk 600 G6 Desktop Mini PC, Serial#: MXL1462Z53
HP EliteDesk 800 G3 Mini 65W, Serial#: 8CG7452J5L
Samsung TV, Model#: UN32H5203AF, Serial#: 02PW3CFF511533H
ViewSonic VX2450WM-LED, Serial#: S4Z112939389
Dell XPS 410 Desktop, Serial#: DLGTC1
Dell Inspiron 531 Desktop, Serial#: S0966D1
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PPB
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CVS
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CWC
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CW1
HP EliteDesk 800 G2 Desktop Mini - 65W, Serial#: 2UA6492W27
ViewSonic VX2452mh Monitor, Serial#: TVT143234668
ViewSonic VX2452mh Monitor, Serial#: TVT161502390
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PMF
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PNH
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PMS
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CXK

HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PNK
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PM9
HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PNP
HP EliteDesk 800 G1 SFF Desktop, Serial#: 2UA4430FH3
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CVR
HP LaserJet Pro M402n Printer, Serial#: PHBHB32000
ViewSonic VA2231WM-LED Monitor, Serial#: S9U122043703
ViewSonic VA2250WM-LED Monitor, Serial#: RWS132262375
HP EliteBook 840 G3 Laptop, Serial#: 5CG929137X
Microsoft Surface Pro 6, Serial#: 058228390353
Microsoft Surface Book 2, Serial#: 003781294057
HP Protect Smart Laptop, Model#: m6-n010dx, Serial#: 6CB416DKW0
Sony PCG-61A11L Laptop, Serial#: 27553909 3001889
Apple Ipad Mini, Serial#: F5JKJ073F196
Apple MacBook Pro, Model#: A1278, Serial#: C02FVJCBDH2G
HP Compaq Presario CQ60 Laptop, Serial#: 3CG00805ZX
Philips LCD Monitor, Model#: 272E1C, Serial#: AU02124001178
Samsung TV, Model#: UN32H5203AF, Serial#: 02PW3CFF511532V
HP LaserJet P2015dn Printer, Serial#: CNBJ504149
HP Color LaserJet Pro 3201dw Printer, Serial#: VNB1G43824
APC Back-UPS Pro 700, Model#: BR700G, Serial#: 3B1735X19231
APC Back-UPS Pro 650, Model#: BP650S, Serial#: FB9747042977
HP EliteDesk 800 G6 Small Form Factor PC, Serial#: MXL232244M
HP EliteDesk 800 G6 Small Form Factor PC, Serial#: MXL232244W

ASSET #

TAG #

ORLANDO EXECUTIVE AIRPORT

ASSET #

TAG #

HYATT REGENCY

ASSET #

TAG #

MOTOR POOL

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Stephanie, Kopelousos, Chair

Item Description

Recommendation of Appointments to the Orlando Executive Airport Advisory Commission

Background

The Orlando Executive Airport Advisory Commission (the Commission) serves as an Advisory Group to the Aviation Authority Board on matters relating to the operation of the Orlando Executive Airport (ORL). The members of the Commission are appointed by the Chair of the Aviation Authority Board.

Issues

The Commission consists of the following members, whose terms will expire on December 31, 2025:

- Three Citizens at Large
- Two Fixed Base Operators (FBO) Representatives
- One Tenant Representative

Mr. Todd Anderson, FBO Representative (Sheltair Aviation), and Mr. Chip Hart, Citizen at Large, have not submitted their names for reappointment. Both Mr. Anderson and Mr. Hart served with distinction, and their dedicated service to the Aviation Authority and the aviation community is recognized and appreciated; therefore, the Staff is recommending Mr. Tony Sherbert to replace Mr. Anderson as the Sheltair FBO representative, and Mr. Kevin Logue to replace Mr. Hart as Citizen at Large. Mr. Logue represents an ORL non-aeronautical tenant, The Shoppes at Baldwin Park.

The recommendation is to appoint the following to serve on the Commission:

Carson Lee, Citizen at Large	Term expires December 31, 2028
Kevin Logue, Citizen at Large	Term expires December 31, 2028
Brad Pierce, Citizen at Large	Term expires December 31, 2028
Troy Webb, Tenant Representative	Term expires December 31, 2028
Michelle Hartmann, FBO Representative	Term expires December 31, 2028
Tony Sherbert, FBO Representative	Term expires December 31, 2028

Small Business

Not applicable.

Alternatives

The Aviation Authority Board can elect not to approve this recommendation.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to confirm the appointments of Tony Sherbert and Kevin Logue, and the reappointments of Carson Lee, Brad Pierce, Troy Webb, Michelle Hartmann, and Tony Sherbert, to the positions and terms set forth in the memorandum.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Award Single Source Contract 25-745-SGS (SG-270), Explosive Detection Equipment at Orlando International Airport to Thruvision, Inc

Background

This Award is for the purchase of five explosive detection screening units in accordance with regulatory requirements contained in the Transportation Security Administration (TSA) National Amendment 23-02. The equipment is an addition to existing screening equipment and will enhance the security capabilities at all employee security checkpoints throughout the airport. The equipment's unique capabilities allow for detection screening in a non-invasive manner. This equipment also allows for the detection of other dangerous items. The units are mobile and can be easily deployed at the security checkpoints located throughout the entire airport.

Issues

This award is made as a Single Source Procurement in accordance with the Aviation Authority's Policy 450.03 – Non-Competitive Procurements. This policy allows for the acquisition of goods, services, or professional services from a single vendor when it is determined to be the most advantageous solution in a competitive marketplace. The Notice of Intent to Award Single Source (SG-00270), which included the scope of work, was publicly posted on the Aviation Authority's website for fifteen business days, beginning May 30, 2025. No viable challenges were received.

Thruvision, Inc. has proposed the price of \$502,580 for equipment and software and \$97,400 for two-year support and maintenance.

On November 25, 2025, the Procurement Committee recommended awarding Single Source Contract 25-745-SGS, Explosive Detection Equipment, to Thruvision, Inc.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The total value of this procurement is a not-to-exceed amount of \$599,980. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve Single Source Contract 25-745-SGS, Explosive Detection Equipment with Thruvision, Inc.; (2) authorize funding from the previously approved Capital Expenditure Fund in the not-to-exceed amount of \$599,980; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Tracy Conner Harris, Vice President, Concessions

Item Description

Recommendation to Approve Assignment of Terminal C, Space N-3, PGA Grill from Host PHE LDL MCO FB, LLC to Trip Hospitality Orlando LLC

Background

Host PHE LDL MCO FB, LLC (Host) built and furnished space N-3, which is approximately 3,528 square feet, as the PGA Grill food and beverage concession located on Level 4 near the entrance to the Phase 1X gates of Terminal C at Orlando International Airport (Airport), under the non-exclusive STC Food and Beverage Package 1 Concession Agreement with the Greater Orlando Aviation Authority (Aviation Authority). The PGA Grill has not yet opened to the traveling public.

The Aviation Authority and Trip Hospitality Orlando LLC (PPG) are parties to a certain STC Passenger Lounge Concession Agreement at the Airport, which provides common-use passenger lounge services in Terminal C. The Agreement currently includes 9,301 square feet of space on Level 4 and 8,761 square feet of space on Level 6 of Terminal C and is scheduled to expire on September 30, 2034.

PPG has identified Space N-3, PGA Grill, as a strategic expansion opportunity for its Level 6 lounge, enabling operational efficiencies, expanded square footage on Level 4, and enhanced capacity for premium guest services, aligning with international carrier growth at Terminal C.

PPG has negotiated terms with Host to acquire Space N-3, PGA Grill, subject to Aviation Authority approval. The proposed transfer does not alter the existing financial obligations in Host's concessions lease agreement with the Aviation Authority. The transfer will increase PPG's minimum annual concession fee.

Issues

Host and PPG seek to complete the transfer of Space N-3, PGA Grill, prior to December 31, 2025. This transition will enable PPG to undertake required improvements necessary to activate the Level 4 PGA Grill and the Level 6 lounge spaces for passenger and support services in 2026.

The PPG expansion is expected to increase guest capacity, enhance lounge offerings for both common-use and airline-affiliated customers, and strengthen the premium passenger experience consistent with Terminal C's international focus.

No adverse operational impacts are anticipated as the PGA Grill has not yet opened to the traveling public. All regulatory, insurance, and financial compliance requirements for the PGA Grill location will become the responsibility of PPG upon execution of the associated amendments.

Small Business

There is no small business goal associated with this transition.

Alternatives

The Aviation Authority Board could choose not to grant PPG additional space.

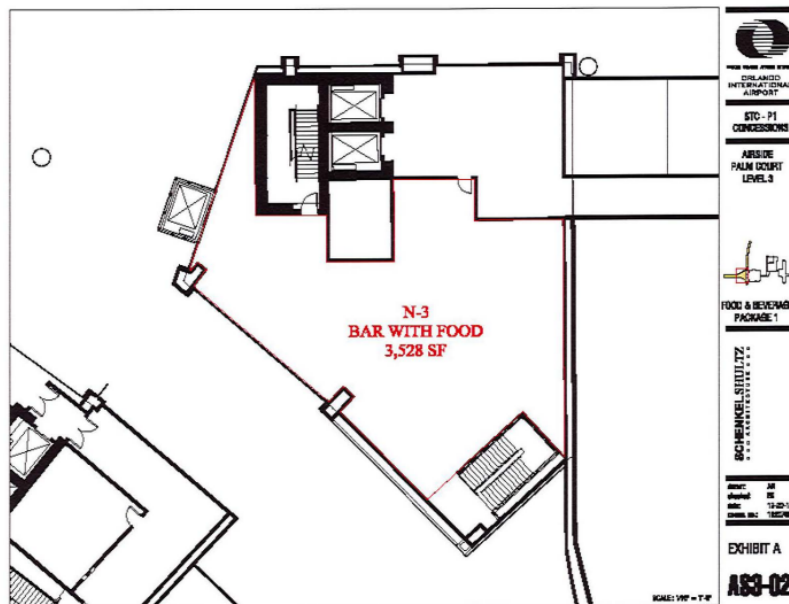
Fiscal Impact

The Minimum Annual Concession Fee (MACF) and percentage rent terms under Host PHE LDL MCO, LLC agreement remains unchanged. The percentage rent terms under the Trip Hospitality Orlando LLC agreement remain unchanged; however, the MACF will increase from the current rate of \$1,794,560.20 to \$1,925,096.20.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) approve the transfer of Space N-3, PGA Grill, in Terminal C from Host PHE LDL MCO, LLC to Trip Hospitality Orlando LLC to facilitate PPG's planned expansion and operational consolidation at Orlando International Airport; and (2) remove Space N-3, PGA Grill, premises from the Host PHE LDL MCO, LLC STC Food and Beverage Package 1 Concessions Agreement; and (3) incorporate the Space N-3, PGA Grill, premises into Trip Hospitality Orlando LLC's existing STC Passenger Lounge Concession Agreement; and (4) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Space N-3



Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando International Airport (MCO) from the Florida Department of Transportation (FDOT)

Background

Throughout the year, FDOT provides grants (i.e., PTGA) to match funds with the Aviation Authority for certain projects in accordance with the Aviation Authority's Capital Improvement Program.

The Airside 2 and 4 Automated People Mover (APM) Improvements total budget is \$263,000,000. The total FDOT grant funds received to date are \$34,695,241. The fiscal year 2026 Supplemental FDOT grant funds for this project is \$10,783,052, bringing the total FDOT participation to \$45,478,293. The Aviation Authority anticipates requesting \$5,000,000 in fiscal year 2027. The CIP for this project has a total FDOT grant budget of \$50,478,293, of which GOAA has received \$34,695,241 to date.

Issues

The Aviation Authority has received a Supplemental PTGA from FDOT for MCO to award a grant for Bid Package (BP) No. 00477, Airsides 2 and 4 APM Improvements. As required by 215.971, F.S., this scope of work includes, but is not limited to, design, manufacturing, factory testing, installation, testing, commissioning, safety certification, and operation of the new Airsides 2 and 4 APM systems.

Small Business

Not Applicable.

Alternatives

None.

Fiscal Impact

The fiscal impact is the acceptance of FDOT funding in the total amount of \$10,783,052 for Amendment 3. The Aviation Authority's matching funds in the amount of \$10,783,052 will be from General Airport Revenue Bonds and Passenger Facility Charges to the extent eligible.

GRANT NUMBER	PTGA Type	% SHARE (FDOT/LOCAL)	FDOT SHARE	LOCAL SHARE	TOTAL	Status
449926-1	Original PTGA	(50%/50%)	\$6,605,926	\$6,605,926	\$13,211,852	Executed
449926-1	Amendment 1	(50%/50%)	\$9,723,052	\$9,723,052	\$19,446,104	Executed
449926-1	Amendment 2	(50%/50%)	\$18,366,263	\$18,366,263	\$36,732,526	Executed
449926-1	Amendment 3	(50%/50%)	\$10,783,052	\$10,783,052	\$21,566,104	Pending
		SUBTOTAL	\$45,478,293	\$45,478,293	\$90,956,586	
FY27	Future Anticipated		\$5,000,000			
		TOTAL	\$50,478,293			

Total Project with Funding Sources

Project	FDOT Grants	Authority Funds	PFCs	GARBs	Total Local Share	Project Total
AS 2/4 APM Replacement	\$50,478,293	\$2,240,000	\$98,919,030	\$111,362,677	\$212,521,707	\$263,000,000

Associated Board Agenda Items: NB - J

Recommended Action

It is respectfully requested that the Aviation Authority Board ratify the Resolution to (1) accept PTGA Amendment No. 3 to PTGA 449926-1; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

**PUBLIC TRANSPORTATION
AMENDMENT TO THE PUBLIC TRANSPORTATION
GRANT AGREEMENT**

Financial Project Number(s): (item-segment-phase-sequence) 449926-1-94-01	Fund(s): Work Activity Code/Function: Federal Number/Federal Award Identification Number (FAIN) – Transit only:	DDR,DPTO 215	FLAIR Category: 088719	
			Object Code: 751000	
			Org. Code: 55052000531	
			Vendor Number: VF591696799001	
Contract Number: G2L23	Federal Award Date:		Amendment No.: 3	
CFDA Number: N/A	SAM/UEI Number:			
CFDA Title: N/A				
CSFA Number: 55.004				
CSFA Title: Aviation Grant Program				

THIS AMENDMENT TO THE PUBLIC TRANSPORTATION GRANT AGREEMENT ("Amendment") is made and entered into on _____, by and between the State of Florida, Department of Transportation ("Department"), and Greater Orlando Aviation Authority, ("Agency"), collectively referred to as the "Parties."

RECITALS

WHEREAS, the Department and the Agency on 5/24/2023 (date original Agreement entered) entered into a Public Transportation Grant Agreement ("Agreement").

WHEREAS, the Parties have agreed to modify the Agreement on the terms and conditions set forth herein.

NOW THEREFORE, in consideration of the mutual covenants in this Amendment, the Agreement is amended as follows:

1. **Amendment Description.** The project is amended to add funds to project.
2. **Program Area.** For identification purposes only, this Agreement is implemented as part of the Department program area selected below (select all programs that apply):
 - ☒ **Aviation**
 - ☐ **Seaports**
 - ☐ **Transit**
 - ☐ **Intermodal**
 - ☐ **Rail Crossing Closure**
 - ☐ **Match to Direct Federal Funding** (Aviation or Transit)
 - (Note: Section 15 and Exhibit G do not apply to federally matched funding)
 - ☐ **Other**
3. **Exhibits.** The following Exhibits are updated, attached, and incorporated into this Agreement:
 - ☒ Exhibit A: Project Description and Responsibilities
 - ☒ Exhibit B: Schedule of Financial Assistance
 - ☐ *Exhibit B1: Deferred Reimbursement Financial Provisions
 - ☐ *Exhibit B2: Advance Payment Financial Provisions
 - ☐ *Exhibit C: Terms and Conditions of Construction
 - ☒ Exhibit D: Agency Resolution
 - ☐ Exhibit E: Program Specific Terms and Conditions
 - ☐ Exhibit F: Contract Payment Requirements
 - ☒ *Exhibit G: Financial Assistance (Single Audit Act)
 - ☐ *Exhibit H: Audit Requirements for Awards of Federal Financial Assistance
 - ☐ *Exhibit I: Certification of Disbursement of Payment to Vehicle and/or Equipment Vendor

STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION
PUBLIC TRANSPORTATION
AMENDMENT TO THE PUBLIC TRANSPORTATION
GRANT AGREEMENT

Form 725-000-03
STRATEGIC
DEVELOPMENT
OGC 10/25

___ *Additional Exhibit(s):

4. Project Cost.

The estimated total cost of the Project is X increased/ ___ decreased by \$21,566,104 bringing the revised total cost of the project to \$90,956,586.

The Department's participation is X increased/ ___ decreased by \$10,783,052. The Department agrees to participate in the Project cost up to the maximum amount of \$45,478,293, and, additionally the Department's participation in the Project shall not exceed 50.00% of the total eligible cost of the Project.

Except as modified, amended, or changed by this Amendment, all of the terms and conditions of the Agreement and any amendments thereto shall remain in full force and effect.

IN WITNESS WHEREOF, the Parties have executed this Amendment on the day and year written above.

AGENCY Greater Orlando Aviation
Authority

STATE OF FLORIDA, DEPARTMENT OF TRANSPORTATION

By: _____
Name: _____
Title: _____

By: _____
Name: James S. Stroz, Jr., P.E.
Title: Director of Transportation Development

STATE OF FLORIDA, DEPARTMENT OF TRANSPORTATION

Legal Review: _____

STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION
**PUBLIC TRANSPORTATION
GRANT AGREEMENT EXHIBITS**

Form 725-000-02
STRATEGIC
DEVELOPMENT
OGC 10/25

EXHIBIT A

Project Description and Responsibilities

A. Project Description (description of Agency's project to provide context, description of project components funded via this Agreement (if not the entire project)): The scope of this project includes the design, manufacturing, factory testing, installation, testing, commissioning, safety certification, and operation of the new Airside 2 & 4 APM systems. The project equipment includes guideway concrete running surfaces, station doors, platform screen doors, power distribution systems, back-up power systems, automatic train controls, communications, and APM vehicles.

B. Project Location (limits, city, county, map): Orlando International Airport/Orlando, FL/Orange

C. Project Scope (allowable costs: describe project components, improvement type/service type, approximate timeline, project schedule, project size): As required by 215.971, F.S., this scope of work includes but is not limited to consultant and design fees; survey and geotechnical costs; permitting; construction inspection and material testing costs; mobilization and demobilization; maintenance of traffic; erosion control; demolition; surface preparation; APM structure, tracks, cars, and all appurtenances; electrical support and systems; APM/rail stations (building, MEP, fire prevention, power supply and back-up, IT, and specific systems); APM/train maintenance station (building, MEP, fire prevention, IT, power supply and back-up, and specific systems); systems and equipment trials; APM/train station parking lot and access road (pavement, parking lot, sidewalks, electrical lighting, landscaping, parking management system, access control and security systems, fencing, marking, and signage); drainage; and utilities, including all materials, equipment, labor, and incidentals required to complete the APM/rail project. The Sponsor will comply with Aviation Program Assurances.

D. Deliverable(s): Final closeout documents to be uploaded into JACIP

The project scope identifies the ultimate project deliverables. Deliverables for requisition, payment and invoice purposes will be the incremental progress made toward completion of project scope elements. Supporting documentation will be quantifiable, measurable, and verifiable, to allow for a determination of the amount of incremental progress that has been made, and provide evidence that the payment requested is commensurate with the accomplished incremental progress and costs incurred by the Agency.

E. Unallowable Costs (including but not limited to): Stored materials unless prior written approval from FDOT is obtained.

F. Transit Operating Grant Requirements (Transit Only):

Transit Operating Grants billed as an operational subsidy will require an expenditure detail report from the Agency that matches the invoice period. The expenditure detail, along with the progress report, will be the required deliverables for Transit Operating Grants. Operating grants may be issued for a term not to exceed three years from execution. The original grant agreement will include funding for year one. Funding for years two and three will be added by amendment as long as the grantee has submitted all invoices on schedule and the project deliverables for the year have been met.



STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION
**PUBLIC TRANSPORTATION
GRANT AGREEMENT EXHIBITS**

Form 725-000-02
STRATEGIC
DEVELOPMENT
OGC 10/25

EXHIBIT B

Schedule of Financial Assistance

FUNDS AWARDED TO THE AGENCY AND REQUIRED MATCHING FUNDS PURSUANT TO THIS AGREEMENT
CONSIST OF THE FOLLOWING:

A. Fund Type and Fiscal Year:

Financial Management Number	Fund Type	FLAIR Category	State Fiscal Year	Object Code	CSFA/CFDA Number	CSFA/CFDA Title or Funding Source Description	Funding Amount
449926-1-94-01	DDR	088719	2023	751000	55.004	Aviation Grant Program	\$6,605,926.00
449926-1-94-01	DDR	088719	2024	751000	55.004	Aviation Grant Program	\$9,723,052.00
449926-1-94-01	DDR	088719	2025	751000	55.004	Aviation Grant Program	\$10,366,263.00
449926-1-94-01	DDR	088719	2025	751000	55.004	Aviation Grant Program	\$2,500,000.00
449926-1-94-01	DDR	088719	2026	751000	55.004	Aviation Grant Program	\$8,783,052.00
449926-1-94-01	DDR	088719	2026	751000	55.004	Aviation Grant Program	\$2,000,000.00
449926-1-94-01	DPTO	088719	2025	751000	55.004	Aviation Grant Program	\$5,500,000.00
449926-1-94-01	LF	088719	2026	751000	55.004	Aviation Grant Program	\$8,783,052.00
449926-1-94-01	LF	088719	2026	751000	55.004	Aviation Grant Program	\$2,000,000.00
449926-1-94-01	LF	088719	2025	751000	55.004	Aviation Grant Program	\$10,366,263.00
449926-1-94-01	LF	088719	2025	751000	55.004	Aviation Grant Program	\$8,000,000.00
449926-1-94-01	LF	088719	2024	751000	55.004	Aviation Grant Program	\$9,723,052.00
449926-1-94-01	LF	088719	2023	751000	55.004	Aviation Grant Program	\$6,605,926.00
Total Financial Assistance							\$90,956,586.00

B. Estimate of Project Costs by Grant Phase:

Phases*	State	Local	Federal	Totals	State %	Local %	Federal %
Land Acquisition	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00
Planning	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00
Environmental/ Design/ Construction	\$45,478,293.00	\$45,478,293.00	\$0.00	\$90,956,586.00	50.00	50.00	0.00
Capital Equipment/ Preventative Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00
Match to Direct Federal Funding	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00
Mobility Management (Transit Only)	\$0.00	\$0.00	\$0.00	\$0.00	0.00	0.00	0.00
Totals	\$45,478,293.00	\$45,478,293.00	\$0.00	\$90,956,586.00			

*Shifting items between these grant phases requires execution of an Amendment to the Public Transportation Grant Agreement.

**PUBLIC TRANSPORTATION
GRANT AGREEMENT EXHIBITS**

Scope Code and/or Activity Line Item (ALI) (Transit Only)	
Common Name/UZA Name (Transit Only)	

BUDGET/COST ANALYSIS CERTIFICATION AS REQUIRED BY SECTION 216.3475, FLORIDA STATUTES:

I certify that the cost for each line item budget category (grant phase) has been evaluated and determined to be allowable, reasonable, and necessary as required by Section 216.3475, Florida Statutes. Documentation is on file evidencing the methodology used and the conclusions reached.

Joseph A. Jerkins

Department Grant Manager Name_____
Signature_____
Date

STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION
**PUBLIC TRANSPORTATION
GRANT AGREEMENT EXHIBITS**

Form 725-000-02
STRATEGIC
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EXHIBIT D

AGENCY RESOLUTION

PLEASE SEE ATTACHED

STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION
**PUBLIC TRANSPORTATION
GRANT AGREEMENT EXHIBITS**

Form 725-000-02
STRATEGIC
DEVELOPMENT
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EXHIBIT G

AUDIT REQUIREMENTS FOR AWARDS OF STATE FINANCIAL ASSISTANCE

THE STATE RESOURCES AWARDED PURSUANT TO THIS AGREEMENT CONSIST OF THE FOLLOWING:

SUBJECT TO SECTION 215.97, FLORIDA STATUTES:~

Awarding Agency: Florida Department of Transportation

State Project Title: Aviation Grant Program

CSFA Number: 55.004

***Award Amount:** \$45,478,293

*The award amount may change with amendments

Specific project information for CSFA Number 55.004 is provided at: <https://apps.fldfs.com/fsaa/searchCatalog.aspx>

COMPLIANCE REQUIREMENTS APPLICABLE TO STATE RESOURCES AWARDED PURSUANT TO THIS AGREEMENT:

State Project Compliance Requirements for CSFA Number 55.004 are provided at:
<https://apps.fldfs.com/fsaa/searchCompliance.aspx>

The State Projects Compliance Supplement is provided at: <https://apps.fldfs.com/fsaa/compliance.aspx>

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Company for the Award of V-01059 Building 616 Demolition at the Orlando International Airport (MCO)

Background

Project V-01059 Building 616 Demolition provides for the demolition of an existing building located at 8160 Bear Road, and associated parking lot, including building foundations, , all surrounding hardscape, all above ground utilities, removal and disposal of debris, disconnection, removal and capping of all below ground utilities and storm drains to the parcel boundary, and site stabilization.

Issues

To create potential leasing opportunities for GOAA Commercial Properties, this parcel needs to be made pad-ready for development. The duration of the project is 150 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of January 5, 2026. Liquidated Damages are defined as \$500 per calendar day for late Substantial Completion, and \$250 per calendar day for late Final Completion.

On October 21, 2025, bids were received from the continuing Vertical and Horizontal contractors, as follows:

Contractor	Base Bid	Add Alt 1	Total Bid Price
Clancy & Theys Construction Company	\$254,244.00	\$112,136.00	\$366,380.00
Carr & Collier, Inc.	\$280,300.00	\$141,200.00	\$421,500.00
Ovation Construction Company	\$450,906.73	\$185,320.00	\$636,226.73
Collage Design and Construction Group			Non-Responsive
Gomez Construction Company			Non-Responsive
H.A. Contracting Corporation			Non-Responsive
H.W. Davis Construction, Inc.			Non-Responsive
Prime Construction Group, Inc.			Non-Responsive
Hormac Construction Group, Inc.			Did not bid
Kiewit Infrastructure South Co.			Did not bid
LEGO Construction Company			Did not bid
Mejia International Group Corp.			Did not bid
The Middlesex Corporation			Did not bid
Valencia Construction Group, Inc.			Did not bid
Latest Reconciled Estimate			\$475,000.00

Clancy & Theys Construction Company has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule

Overall Project Cost Summary

Design	Construction (Clancy & Theys)	Program and Project Management (Ardmore Roderick)	Construction Administration	Total
N/A	\$366,380.00	\$37,698.00**	N/A	\$404,078.00*

*Project cost is within the approved budget; any unused budget will be returned to Aviation Authority funds.

**On November 25, 2025, the Construction Committee approved an Addendum to the Continuing Program and Project Management Services Agreement with The Roderick Group, Inc., dba Ardmore Roderick for Construction Phase Owner's Authorized Representative Services for V-01059, Building 616 Demolition.

Project Schedule

Anticipated Construction NTP	01/12/2026
Anticipated Substantial Completion	06/10/2026
Anticipated Final Completion	08/09/2026

On November 25, 2025, the Construction Committee recommended approval of the above-referenced services.



Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Clancy & Theys Construction Company proposes 4% LDB participation in this addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

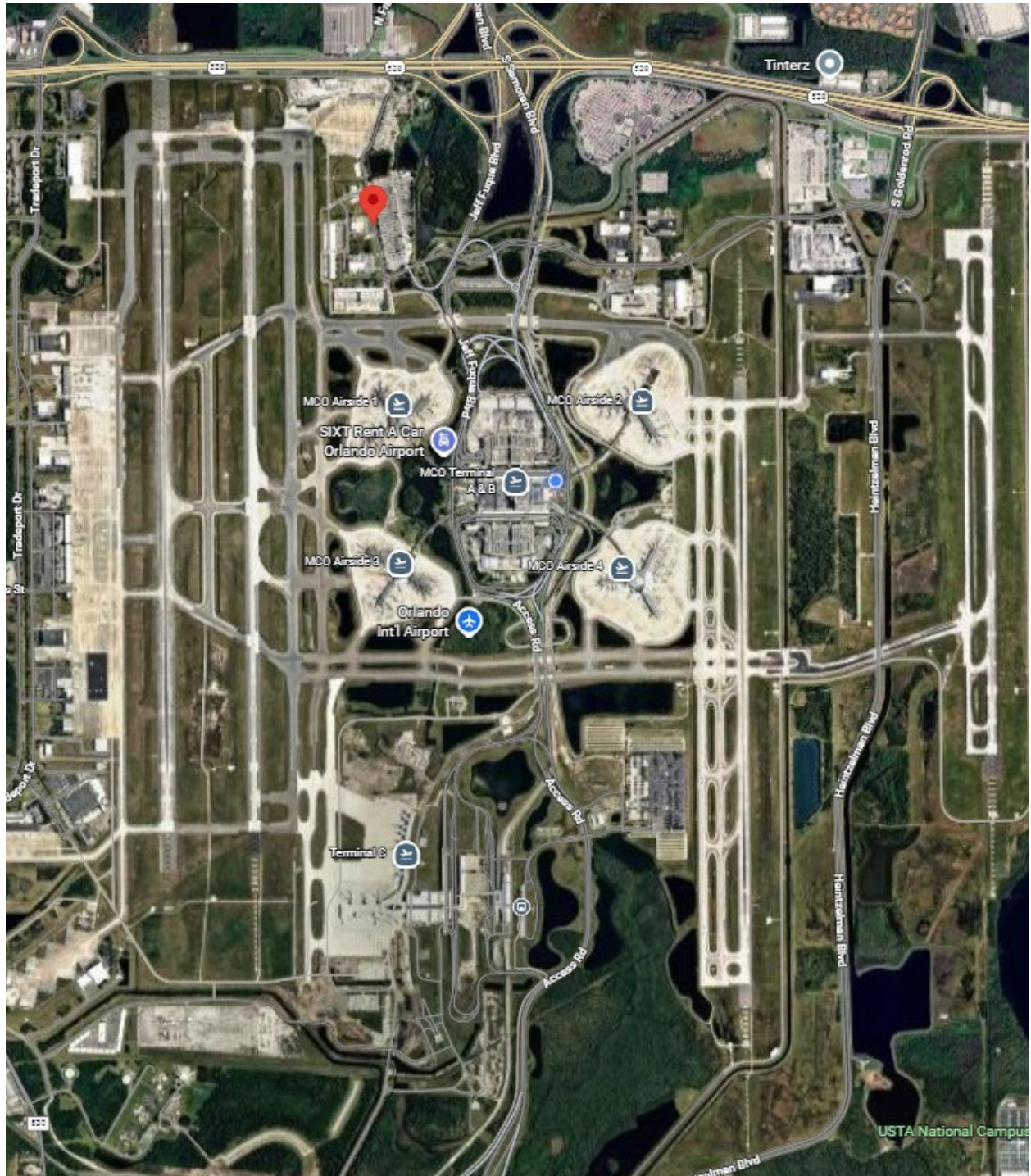
Fiscal Impact

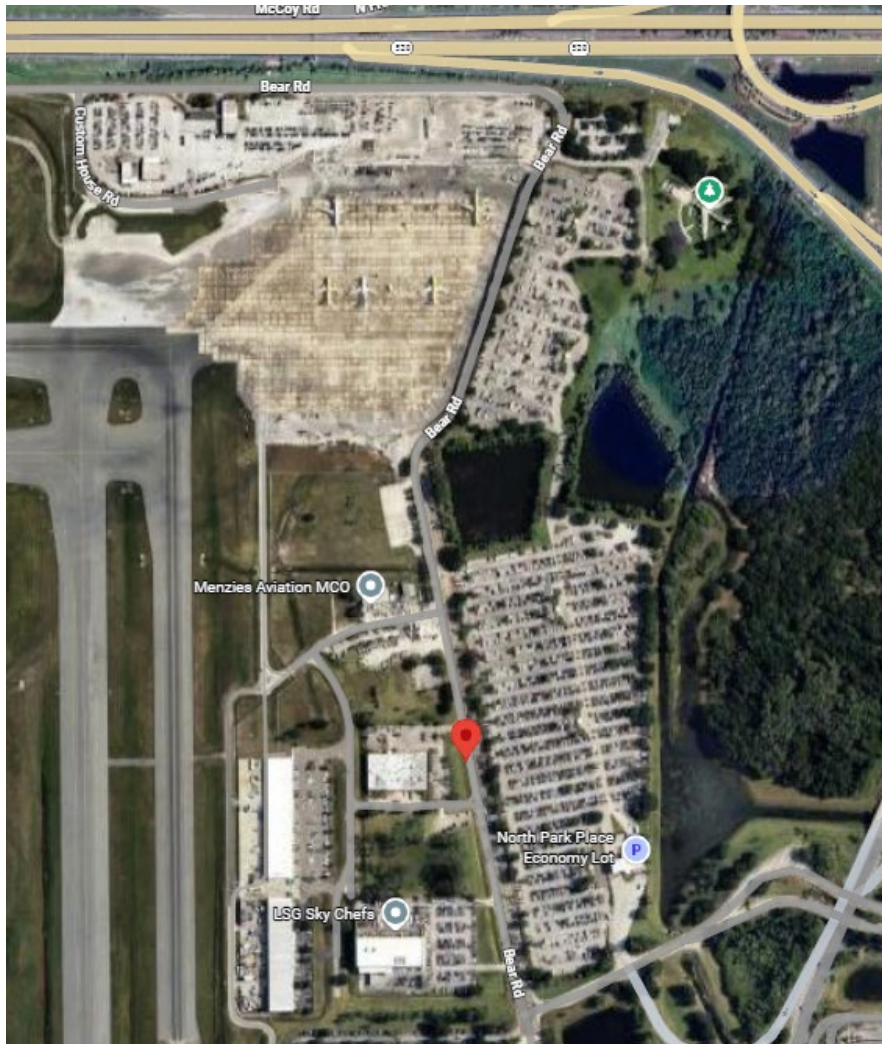
The fiscal impact is \$366,380. Funding is from Capital Expenditure Funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Company for the award of V-01059 Building 616 Demolition at MCO, for the total lump sum amount of \$366,380, with funding from Capital Expenditure Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Attachment A





Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts

Background

At the meetings held on November 18, 2025, and November 25, 2025, the Construction Committee recommended approval of the change orders, as outlined in Attachment A.

Issues

Description of change for each change order is outlined in Attachment A.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

Attachment A (3-3) V-01023-13 to NB-J

Fiscal Impact

Funding for each change order is outlined in Attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to (1) approve Change Order No. BP-00498-02 for \$267,594.50 and a 107 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (2) approve Change Order No. V-00980-03 for \$455,673.52 and a 107 day extension to Substantial Completion, with funding as outlined in Attachment A; (3) approve Change Order No. V-01023-13 for \$500,000.00 and a 90 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (4) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order(s) following satisfactory review by legal counsel.

Attachment A (Page 1 of 3)

Change Order No. BP-00498-02

Construction Committee: November 25, 2025
Project: Taxiways G and H Rehabilitation – Phase 2
Contractor: The Middlesex Corporation

Amount This Change Order: \$ 267,594.50 (1.23% of Original Contract Price)
Original Contract Amount: \$ 21,767,646.00
Previous Change Orders: \$ 228,917.10 (1.05% of Original Contract Price)
Revised Contract Amount: \$ 22,264,157.60* (2.28% increase to Original Contract Price)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 107 Days

Funding Source: FAA and FDOT Grants to the extent eligible, Capital Expenditure Funds, and Line of Credit to be Reimbursed by General Airport Revenue Bonds.

Description of Changes:

Isolated concrete panel replacement per Bulletin No. 3.1. Provide all labor, materials, and equipment to remove and replace three panels on Taxiway H10 inside the Runway Safety Area of Runway 17R-35L. Repairs to be completed for the Not-to-Exceed amount of \$267,594.50. ADD: \$267,594.50

Reasons for Change:

Unforeseen Condition - Three isolated panels inside the Runway Safety Area for Runway 17R-35L developed thin cracks after the completion of the design and were not included in the original scope of the BP-00498 project. Runway 17R/35L was rehabilitated in 2019 under project BP-00468. At the completion of that project, no cracking or damage remained in the runway pavement. The BP-00498 design work was completed in October 2022 and did not note any cracking in the concrete at this location.

These cracks were first observed during the construction of the first phase of the BP-00498 project. However, at that time, a runway closure could not be coordinated to make the repairs based on the operational needs of the airport. The BP-00497 project remained under construction for the first phase of this project, so any additional closures could not be accommodated by FAA Air Traffic Control Staff. Previously coordinated runway closures have determined that the first available opportunity to close Runway 17R-35L to make the repair will be January 5th through 10th, 2026.

Since the original observation of the cracking in these panels, the damage has progressed to the extent that Facilities was forced to make temporary repairs to resolve discrepancy reports from Airfield Operations. With this level of progression, no other repair option remains but to remove and replace the cracked panels. The construction will be coordinated with the scheduled outage of the runway for pavement marking repair to consolidate runway closures as few as possible. Because the first runway closure opportunity will be long after substantial completion, the contract time will be extended to allow for the additional work. Due to the operational considerations, the FAA Air Traffic Control Tower limits all airfield closures between the Thursday prior to Thanksgiving and the Monday after New Year's Day. This is why the next available window for the work is January of 2026.

Attachment A (Page 2 of 3)

Change Order No. V-00980-03

Construction Committee: November 25, 2025
Project: CCTV Renewal & Replacement – Phase 1 (Design/Build)
Contractor: Gomez Construction Company

Amount This Change Order: \$ 455,673.52 (16.53% of Original Contract Price)
Original Contract Amount: \$2,756,239.00
Previous Change Orders: \$ 48,752.10 (1.77% of Original Contract Price)
Revised Contract Amount: \$3,260,664.62* (18.30% increase to Original Contract Price)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 107 Days

Funding Source: FDOT Grants to the extent eligible and General Airport Revenue Bonds

Description of Changes:

Bulletin #1 - Added Cameras to Base Scope (RCO No. 6): Provide all design, labor, material, equipment, demolition, and supervision to add or replace 39 CCTV cameras per Bulletin No. 1 and the comments made during the 95% and 100% design Technical Review Team meetings for a Not to Exceed (NTE) value of \$455,673.22.

- The work includes additional design and added conduit, Cat6A data cable, fiber optic cable, camera mounts, installation, and programming of Owner furnished cameras. Additional conduits lengths for added cameras and relocations are shown on pages TS-2.0.13 through TS-2.13.11 of the shop drawings. Work also includes modifications to the existing electrical power in the four tunnels to extend power to new network zone enclosures, and demolition old network zone enclosures.
- This added work includes a time extension increase for the Contract Time for Substantial Completion by 107 calendar days, from 400 calendar days to 507 calendar days, as substantiated by the Time Impact Analysis.

The Contractor shall submit a detailed lump sum proposal for this work which will be evaluated in accordance with the Contract. Approval of a change order based on a lump sum proposal will reconcile the NTE value. This change allows for work to proceed, but the Contractor will not be permitted to bill for this work until the Lump Sum change order is approved. ADD: Not to Exceed \$455,673.52

Reasons for Change:

Owner Request. The Design Criteria Package included CCTV cameras requested by Security to replace the existing analog cameras in the public areas of Levels 1, 2 and 3 of Terminals A and B.

Attachment A (Page 3 of 3)

Change Order No. V-01023-13

Construction Committee: November 25, 2025
Project: Airsides 2 and 4 COOP Ramps (Design/Build)
Contractor: Clancy & Theys Construction Co.

Amount This Change Order: \$ 500,000.00 (20.70% of Original Contract Price)
Original Contract Amount: \$ 2,414,910.00
Previous Change Orders: \$ 832,153.30 (34.46%) of Original Contract Price)
Revised Contract Amount: \$ 3,747,063.30* (55.16% increase to Original Contract Price)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 90 Days

Funding Source: General Airport Revenue Bonds

Description of Changes:

1. Establish Allowance - Provide an allowance for the design, permitting, and construction of a canopy structure on Airside 2 and Airside 4 extending from the emergency exit doors to the entrance of the newly constructed switchback ramps. Change order(s) will be brought back to Construction Committee to establish the actual cost of the work based on appropriate supporting documentation up to the allowance amount established in this change order. No payment will be made until the change order(s) establishing the actual cost of the work is approved by the Construction Committee. ADD: \$500,000.00

2. Time Extension - Increase the Contract Time for the Substantial Completion date by 90 calendar days, from 489 Calendar days to 579 calendar days, associated with the design and construction of canopy structures at Airside 2 and Airside 4, resulting in a revised contractual substantial completion date of February 23, 2026. ADD: \$0.00

Reasons for Change:

1. Owner Requested - This change order creates an allowance for the Contractor to be reimbursed for costs associated with the design and installation of a canopy structure extending from the emergency exit doors to the entrance of the newly constructed switchback ramps at each Airside requested by the Aviation Authority Customer Experience Team to provide protection from rainfall during COOP operations, ensuring a safer and more comfortable experience for passengers transitioning between the terminal and the switchback ramps.

2. Owner Requested - The original substantial completion date of April 20, 2025, was previously extended by 157 calendar days in Change Order No. 7 resulting in a new substantial date of September 24, 2025, and extended by 62 calendar days in Change Order No. 8, resulting in a new substantial date of November 25, 2025. This change order adds an additional 90 calendar days for the design and installation of canopies at Airside 2 and Airside 4 resulting in a new project substantial completion date of February 23, 2026.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Increase in Value for Procurement 26-143-OEC - OpenGov eProcurement Platform with Carahsoft Technology Corporation

Background

OpenGov provides the Aviation Authority with an eProcurement cloud-based solicitation and supplier registration system hosted by the OpenGov eProcurement Platform ("OpenGov"). The Aviation Authority's Purchasing staff develops solicitations with the end-user departments using OpenGov Procurement's guided workflows and boilerplates.

The OpenGov platform is the central location for all solicitation opportunities issued by the Aviation Authority. Without this subscription renewal, purchasing staff, end-user departments, and current and potential vendors would be affected by any current or upcoming solicitations for purchases.

This expenditure was recommended for approval by the Procurement Committee on January 21, 2025, New Business Agenda Item NB-B, and subsequently approved by the Aviation Authority Board at its February 19, 2025, meeting, as New Business Item X-A with a cost of \$73,130.73.

Issues

The current support renewal exceeds the 20% allowable escalation contingency limit allowable for all Information Technology Master List annual renewal items, and totals \$106,985.09. This is a 46% increase, 26% higher than the allowable contingency. Consequently, Procurement Committee and Board approval is required to authorize the overage of \$33,854.36, which includes a 5% increase from the current year renewal in the amount of \$3,664.28.

If an annual support or subscription renewal item exceeds the 20% allowable contingency fee on the IT Master List, the department is required to seek authorization and approval from the Procurement Committee and Board.

This increase is due to the addition of new modules to the platform requested by the department: The Contract eSignatures module in the amount of \$2,744.78 and the Request Management module in the amount of \$27,445.30.

Approval of this request will authorize the purchase of the renewal for the OpenGov eProcurement Platform subscription for a 12-month period, from January 1, 2026, through December 31, 2026.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is a not-to-exceed amount of \$33,854.36. Funding is available from the previously approved Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Approve the Increase in Value for Procurement 26-143-OEC for OpenGov eProcurement Platform; (2) authorize funding from the Operation and Maintenance Fund in a not-to-exceed amount of \$33,854.36; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Request to Reject All Solicitation Responses for Proposal 25-326-RFP, North Terminal Complex Food and Beverage Package 13, and Authorize Staff to Issue New Solicitations with Revised Specifications

Background

On February 2, 2025, the Aviation Authority released Request for Proposal 25-326-RFP, North Terminal Complex Food and Beverage Package 13

The Aviation Authority's Procurement Services Operational Policy 450-02 currently requires Aviation Authority Board approval to reject all solicitation responses and issue a new solicitation.

Issues

On May 2, 2025, the Aviation Authority received thirteen responses for Request for Proposal 25-326-RFP, North Terminal Complex Food and Beverage Package 13 and the Procurement Committee recommended the award to MBC Concessions, Inc. on August 1, 2025. The Procurement Committee's award recommendation has not yet been presented to the Aviation Authority Board for award. Staff recommends rejection of all responses and issue a new solicitation with revised specifications due to changes in the federal guidelines for DBE Certification. When the ACDBE goal was changed to zero to be in compliance with the new guidelines the Procurement Committee's recommended number one ranked firm changed.

Small Business

The Office of Business Opportunity & Exchange will set goals for the new solicitations based on federal and Aviation Authority guidelines.

Alternatives

There are no alternatives

Associated Board Agenda Items

Not Applicable

Fiscal Impact

There is no fiscal impact

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) reject all solicitation responses for proposal 25-326-RFP, North Terminal Complex Food and Beverage Package 13, and (2) authorize staff to issue new solicitations with revised specifications.

VIA EMAIL: tconners@stearnsweaver.com

December 12, 2025

Patricia A. Conners, Esq.
106 E. College Avenue, Suite 700
Tallahassee, FL 32301

Subject: Determination of Chief Executive Officer: Appeal by Areas USA MCO, LLC ("Areas 13") regarding 25-326-RFP: North Terminal Concessions Food and Beverage Package 13 ("Solicitation")

Dear Ms. Conners:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from Areas 13 dated November 17, 2025, regarding the Revised Notice of Intended Award for the above-referenced Solicitation (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

On February 2, 2025, the Aviation Authority issued the Solicitation on its e-procurement platform, OpenGov. The Solicitation provided that the responses would be ranked in order of most advantageous to the Aviation Authority, based on the following six scoring criteria:

1. ACDBE Participation
2. Customer Service
3. Demonstrated Experience and Qualifications
4. Concepts and Quality, Variety and Price Range of Menu Items
5. Concession Improvements
6. Financial Return to the Aviation Authority

On May 2, 2025, the Aviation Authority received eleven responses to the Solicitation. On August 1, 2025, following a full evaluation and scoring of all responses, in accordance with the published criteria, the Aviation Authority's Procurement Committee (PCM) made a recommendation to the Aviation Authority Board that the contract be awarded to the top-ranked Respondent. A Notice of Intent to Award the Solicitation was posted on the e-procurement platform, OpenGov, advising all Respondents of the PCM's recommendation and expressly stating that the award was subject to approval by the Aviation Authority Board.

On October 3, 2025, the United States Department of Transportation (USDOT) issued an Interim Final Rule (IFR) that substantially revised the Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program. The IFR became effective immediately. On October 27, 2025, the USDOT published guidance in the form of Frequently Asked Questions that instructed grant recipients, including the Aviation Authority, to delete (“zero-out”) all ACDBE participation goals in active solicitations where responses had been opened, but not yet awarded. In accordance with this federal guidance, the Aviation Authority revised the scoring criteria to delete the ACDBE participation criteria (which had a scoring value of 10 points out of 100 total points) and posted a Revised Notice of Intent to Award on November 7, 2025.

On September 17, 2025, the Aviation Authority approved an updated Capital Improvement Plan that will significantly expand Airside 2 by adding a third “wing” and additional gates. As a result, staff anticipates changes to the physical layout and location of the restaurants and food court in Airside 2.

Appeal

Areas 13 appeals the Revised Notice of Intent to Award and requests that the Aviation Authority vacate the Revised Notice and re-issue the Solicitation.

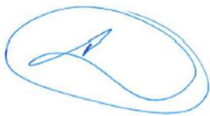
Determination

In light of the anticipated changes to the physical layout and location of the concessions in Airside 2, staff recommend that the Aviation Authority reject all responses to the Solicitation and re-issue a re-viced solicitation for Concessions Package 13.

On December 17, 2025, staff will present the above-mentioned recommendation to the Aviation Authority Board for determination. Staff will publish the revised solicitation for Concessions Package 13 thereafter.

Therefore, the Appeal is denied as moot.

Sincerely,



Lance Lyttle
Chief Executive Officer

VIA EMAIL: jehrlich@taylorduma.com

December 12, 2025

Jessica D. Ehrlich, Esq., Partner
Taylor Duma LLP
One Biscayne Tower
2 S Biscayne Blvd, Suite 2500
Miami, FL 33131

Subject: Determination of Chief Executive Officer: Appeal by Orlando Concessions Partners, LLC ("OCP") regarding 25-326-RFP: North Terminal Concessions Food and Beverage Package 13 ("Solicitation")

Dear Ms. Ehrlich:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from OCP dated November 17, 2025, regarding the Revised Notice of Intended Award for the above-referenced Solicitation (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

On February 2, 2025, the Aviation Authority issued the Solicitation on its e-procurement platform, OpenGov. The Solicitation provided that the responses would be ranked in order of most advantageous to the Aviation Authority, based on the following six scoring criteria:

1. ACDBE Participation
2. Customer Service
3. Demonstrated Experience and Qualifications
4. Concepts and Quality, Variety and Price Range of Menu Items
5. Concession Improvements
6. Financial Return to the Aviation Authority

On May 2, 2025, the Aviation Authority received eleven responses to the Solicitation. On August 1, 2025, following a full evaluation and scoring of all responses, in accordance with the published criteria, the Aviation Authority's Procurement Committee (PCM) made a recommendation to the Aviation Authority Board that the contract be awarded to the top-ranked Respondent. A Notice of Intent to Award the Solicitation was posted on the e-procurement platform, OpenGov, advising all Respondents of the PCM's recommendation and expressly stating that the award was subject to approval by the Aviation Authority Board.

On October 3, 2025, the United States Department of Transportation (USDOT) issued an Interim Final Rule (IFR) that substantially revised the Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program. The IFR became effective immediately. On October 27, 2025, the USDOT published guidance in the form of Frequently Asked Questions that instructed grant recipients, including the Aviation Authority, to delete (“zero-out”) all ACDBE participation goals in active solicitations where responses had been opened, but not yet awarded. In accordance with this federal guidance, the Aviation Authority revised the scoring criteria to delete the ACDBE participation criteria (which had a scoring value of 10 points out of 100 total points) and posted a Revised Notice of Intent to Award on November 7, 2025.

On September 17, 2025, the Aviation Authority approved an updated Capital Improvement Plan that will significantly expand Airside 2 by adding a third “wing” and additional gates. As a result, staff anticipates changes to the physical layout and location of the restaurants and food court in Airside 2.

Appeal

OCP appeals the Revised Notice of Intent to Award and requests that the Aviation Authority vacate the Revised Notice of Intent to Award dated November 7, 2025, reinstate OCP as the apparent awardee and permit OCP to undergo ACDBE re-evaluation under 49 C.F.R. §23.81.

Determination

In light of the anticipated changes to the physical layout and location of the concessions in Airside 2, staff recommend that the Aviation Authority reject all responses to the Solicitation and re-issue a re-vised solicitation for Concessions Package 13.

On December 17, 2025, staff will present the above-mentioned recommendation to the Aviation Authority Board for determination. Staff will publish the revised solicitation for Concessions Package 13 thereafter.

Therefore, the Appeal is denied as moot.

Sincerely,



Lance Lyttle
Chief Executive Officer

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Information Officer

Background

As operations continue to grow in scale and airport development activities increase in complexity at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), it has become even more essential that executive-level leadership is in place to ensure organizational Information Technology (IT) needs are met, strategic plans are executed, and growth of the Aviation Authority is sustainable.

Issues

The Chief Information Officer (CIO) provides executive leadership and oversight associated with the development, implementation, and enforcement of information technology standards and procedures. Reviews risk evaluations, audits, and IT security incident investigations and presents information to senior leadership as needed.

To provide continuity of leadership for these activities at the Aviation Authority, I recommended to the Aviation Authority Board the position of Interim CIO be filled by Dominic "Danny" Palakal until a new CIO is hired. Recruitment for the CIO role is complete, and I nominate Rishma M. Khimji as CIO.

Ms. Khimji is currently serving as the Chief Information Technology Officer with the LAS Airport System in Las Vegas, NV. She has over twenty years of IT experience at the enterprise level across both public and private sectors. She holds a bachelor's degree in computer science and economics as well as a master's degree in economics from the University of New Mexico.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Ms. Rishma M. Khimji as the Chief Information Officer.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Strategy and Performance Improvement Officer

Background

The Chief Strategy and Performance Improvement Officer (CSPI) is the senior executive responsible for driving the strategic direction, operational performance, and organizational excellence of the airport. This role oversees enterprise-wide strategic planning and execution, business innovation, intelligence analytics, performance optimization, and quality assurance/quality control (QA/QC) systems. The CSPI works closely with executive leadership to ensure that strategic goals are aligned with the airport's mission, vision, regulatory requirements, and long-term growth objectives.

Issues

To provide this critical strategic leadership function to the Aviation Authority, I nominate Andrew Yates as Chief Strategy and Performance Improvement Officer.

Mr. Yates is a Senior Manager, Operations Excellence with Amazon Air. He has over ten years of experience leading Field Operations and Corporate Engineering Teams. Mr. Yates is a former US Army Company Commander with a Bachelor's degree in Business Marketing from the University of South Florida.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Andrew Yates as Chief Strategy and Performance Improvement Officer.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Jay Cassens, Vice President, Aviation Real Estate

Item Description

Recommendation to Approve a Fixed-Based Operator Lease Agreement for Signature Flight Support, LLC (Signature Aviation) at Orlando International Airport (MCO)

Background

Signature Aviation is a long-standing airport tenant and Fixed Base Operator (FBO) at MCO, pursuant to a Fixed Base Operator Lease Agreement (FBO Lease) dated May 31, 1996, as amended. The current lease is scheduled to expire on May 31, 2026.

Issues

Signature Aviation is committed to continuing its service to the Greater Orlando Region by making substantial investments and enhancements to MCO's aeronautical facilities, as well as expanding hangar capacity to meet the region's growing corporate aviation demand. These proposed improvements will elevate Signature's FBO as a premier corporate aviation facility, welcoming guests from around the world and exemplifying the 'Orlando Experience' that reflects the region's reputation as a global destination. In response, Aviation Authority staff has negotiated a proposed long-term FBO Lease with Signature Aviation.

Under the proposed agreement, Signature Aviation is obligated to complete a series of New Improvements, including the construction of one (1) state-of-the-art 8,000-square-foot FBO terminal to replace the existing terminal ("New Terminal Improvements"), two (2) new 40,000-square-foot aircraft hangars, and 5,000 square feet of office space, together with associated improvements (collectively, the "New Hangar Improvements").

Contained within Signature Aviation's existing leasehold are three hangars: Hangars 461, 462, and 435. Hangars 461 and 462 are owned by the Aviation Authority and will remain within Signature Aviation's leasehold under the proposed lease, with fair market value rent paid on both the land and improvements. Upon expiration of the existing term, Hangar 435 will revert to the Aviation Authority, at which time the Aviation Authority will collect fair market value rent on both the land and improvements.

In addition to Hangars 461, 462, and 435, Signature Aviation will also incorporate Office Building 439 into its new leasehold. Southwest Airlines currently occupies Building 439 under a facility lease that expired in June 2025, currently on a month-to-month basis. Upon approval of the FBO Lease, Southwest Airlines will vacate Building 439 within approximately six (6) months and relocate to a newly renovated facility elsewhere on MCO property. Following Southwest's move, Signature Aviation will occupy Building 439, which will serve as its interim FBO terminal while the existing corporate terminal is demolished, and the New Terminal Improvements are constructed. Signature Aviation will pay fair market value for Building 439, including both the land and improvements. The Aviation Authority will retain the right to take back possession of Building 439 beginning October 1, 2036, at which time the Authority may elect to repurpose Building 439 or redevelop the parcel.

Atlantic Aviation currently occupies Hangar 460 under a separate lease that is set to expire in November 2027. The Aviation Authority retains the right to terminate this lease with six (6) months' notice. Within approximately six (6) months of approval of the proposed Signature FBO Lease, Signature will commence demolition of Hangar 460, which has become functionally obsolete due to door height limitations that cannot accommodate modern corporate jets. Once the existing improvements are demolished, Signature will begin construction of its New Hangar Improvements, consisting of two (2) 40,000-square-foot hangars. Signature Aviation will be responsible for both demolishing Hangar 460 and constructing the New Hangar Improvements on that site. Upon taking possession of the Hangar 460 site, Signature Aviation will pay fifty percent (50%) of the fair market value ground rent, and full fair market value ground rent upon completion of construction or expiration of the construction period.

Signature Aviation will be provided a thirty (30)-month construction period to demolish its existing FBO terminal and Hangar 460 and construct new improvements, consisting of a new FBO terminal and two (2) hangars.

The total minimum investment for the construction of the New Improvements, together with associated site improvements, shall be no less than Twenty-Six Million Dollars (\$26,000,000), with a soft-cost allowance not to exceed fifteen percent (15%).

In consideration of this significant capital investment and revenue guarantee to the Aviation Authority, Signature Aviation will be provided with a thirty (30)-year lease term, with no renewal options, allowing for the amortization of the New Improvements.

Signature Aviation's current leasehold encompasses 794,205 square feet, including 505,983 square feet of apron area. Upon execution of the proposed FBO Lease, the leasehold will increase to 1,323,566 square feet, with a new total of 761,471 square feet of associated apron area.

This proposed lease aligns with the Vision for MCO and the Airport's Real Estate Guiding Principles, adopted by the Aviation Authority Board. By leveraging real estate assets to generate revenue, attract investment, and strengthen Central Florida's economy, the lease directly supports recommendations by the GOAA Board to "maximize the use of development-ready parcels along Tradeport Drive" and "support additional corporate aviation as demand evolves."

Attachment A, which includes: Exhibit A, "Proposed Signature Aviation Leasehold" and Exhibit B, "Proposed New Signature Aviation FBO Terminal."

Small Business

Not applicable to real estate leases.

Alternatives

None.

Fiscal Impact

On the Effective Date of the lease, Signature Aviation will pay the Aviation Authority an annual rent of \$2,486,298 as a Minimum Annual Guarantee ("MAG") in the first year, representing a 134% increase in annual rent revenue to the Aviation Authority compared to the existing lease, with annual escalations of 3.5%. Signature Aviation will also be responsible for paying a percentage of Gross Receipts, up to ten percent (10%), on all gross revenues generated from the operation of the FBO that exceeds the MAG. In addition, Signature Aviation will pay a graduated Fuel Flowage fee per gallon of all fuel sales.

For the year ending December 2024, the Aviation Authority collected approximately \$736,685 in additional Gross Receipts and \$160,824 in Fuel Flowage fees.

The total fiscal impact is estimated to exceed \$150,000,000 over the term of the new lease.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation to: (1) approve the Fixed Based Operator Lease Agreement for Signature Flight Support at Orlando International Airport; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the appropriate documents following satisfactory review by legal counsel; and (3) seek concurrence from the City of Orlando as to the Lease term.

ATTACHMENT – A

Exhibit A - Proposed Signature Aviation Leasehold

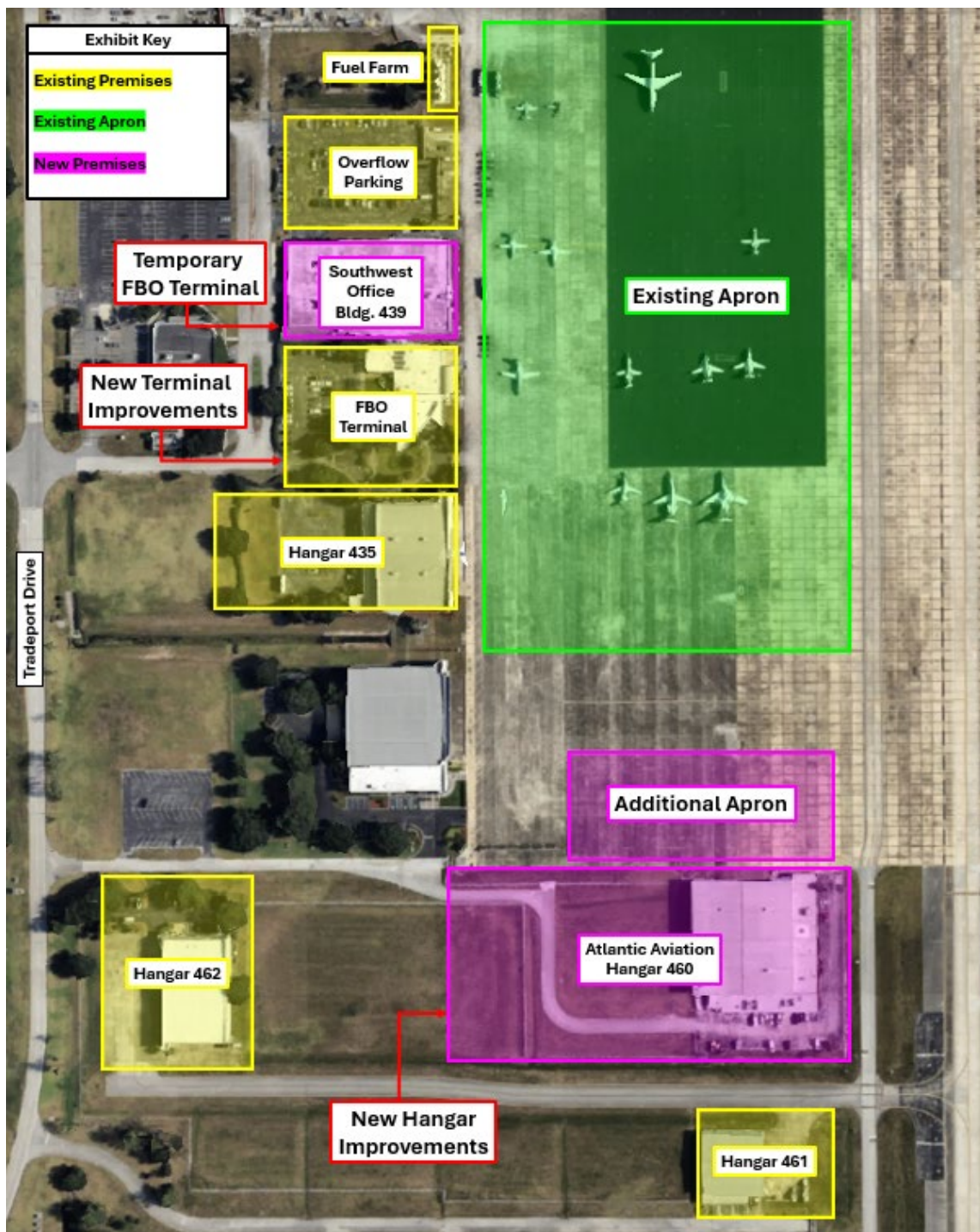
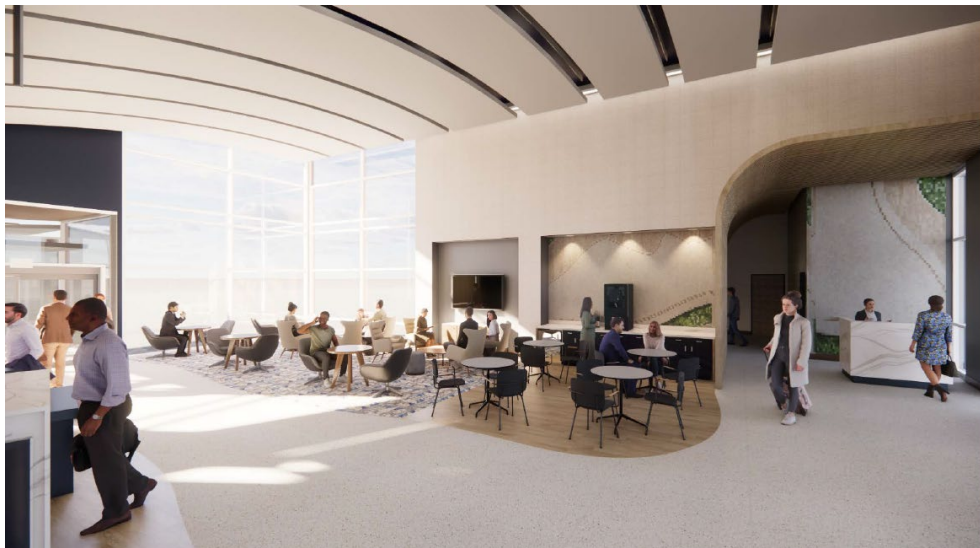


Exhibit B - Proposed New Signature Aviation FBO Terminal



Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Maquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Award of North Terminal Concession Package 8 to McDonald's Corporation

Background

On May 15, 2024, a notification was provided to the Aviation Authority Board of Staff's intent to direct negotiate for North Terminal Concession Package 8 for the non-exclusive right and privilege to operate one quick service burger location on Landside totaling approximately 1,575 square feet of food and beverage space and the associated seating and queuing area designated as LSC-F-9B in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with an anticipated concession unit opening date on or about May 1, 2026.

In evaluating the operational needs of this location, Staff determined that the unit requires a food and beverage offering that provides affordable, consistent, and value-oriented menu options with broad national appeal. Given the 24-hour service demand at this location, along with the need for rapid throughput and high reliability during peak passenger volumes, a brand with proven capacity for efficient, around-the-clock operations is essential.

Per Policy 910.01, Awarding and Operating Concession and Consumer Service Privileges in the Terminal, the Aviation Authority may designate spaces in the terminal, which are deemed necessary and desirable to the traveling public and the rental arrangements entered into shall be at the sole discretion of the Aviation Authority, provided that such arrangements would be acceptable to a reasonably prudent operator of an airport system comparable to the Airport. Negotiation will be used where services offered are covered by patents, copyrights, trademarks, or service marks, or are unique or available only from a single supplier, or in circumstances where the Authority considers a specific brand or product, is crucial to the overall success of the concessions program. In addition, if only one concessionaire meets the eligibility requirements with respect to the goods or services required or desired, the Authority may, at its sole discretion, negotiate the concession or privilege.

On November 25, 2025, the Procurement Committee met to review the proposed terms resulting from the direct negotiation. Following staff's presentation of the negotiated terms, responses to committee inquiries, and a thorough evaluation of the information provided, the Committee approved the proposed terms as presented.

Issues

Staff intend to enter a ten year agreement with McDonald's Corporation for the operation of the Package 8 Burger unit and the associated seating and queuing area, effective on or about February 1, 2026.

McDonald's is an internationally recognized concept with established customer preference, strong perceived value for money, and the operational systems to support continuous 24-hour service. For these reasons, staff directly negotiated with McDonald's for NTC Package 8.

Small Business

The agreement includes an ACDBE participation goal of 0%.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$418,000 or 15% of gross receipts up to \$4,500,000 and 17% of gross receipts greater than \$4,500,000. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is therefore recommended that the Aviation Authority Board resolve to accept the Procurement Committee recommendation to: (1) award North Terminal Concession Package 8 to McDonald's Corporation; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-327-RFP NTC Concessions Package 14 to Paradies Lagardere @ MCO 2025 (F&B), LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise (ACDBE) Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE/ACDBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE/ACDBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

	Areas USA MCO, LLC	Paradies Lagardere @ MCO 2025 (F&B), LLC	SSP America MCO V, LLC
Scored Evaluation Criteria			
ACDBE Participation	10	8	8
Customer Service	9	9	9
Demonstrated Experience and Qualifications	9	9	9
Concepts and Quality, Variety, and Price Range of Menu Items	21	21	20
Concession Improvements	17	17	18
Financial Return to the Aviation Authority	16.25	25	18.75
REVISED TOTAL:	72.25	81.00	74.75

This revision to the scoring to comply with the updated federal regulations does not impact the recommended award to Paradies Lagardere @ MCO 2025 (F&B), LLC.

On November 17, 2025, a firm representing Areas USA MCO, LLC submitted an appeal per the Revised Notice of Intent to Award. The recommendation of the Procurement Committee is affirmed (copies of relevant appeal documents are attached).

Fiscal Impact

No change.

Recommended Action

It is therefore recommended that the Aviation Authority Board accept the recommendation of the Procurement Committee.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-327-RFP NTC Concession Package 14

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-327-RFP NTC Concession Package 14 for the non-exclusive right and privilege to operate seven locations: six each on Airside 4 and one on Landside totaling approximately 17,814 square feet of food and beverage space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with an anticipated commencement date on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Menu Items	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from three Respondents listed below:

Areas USA MCO, LLC
Paradies Lagardere @ MCO 2025 (F&B), LLC
SSP America MCO V, LLC

On August 1, 2025, the Procurement Committee met to consider the proposal submissions. Under review of the Respondents' proposals, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposals as follows:

Scored Evaluation Criteria	Areas USA MCO, LLC	Paradies Lagardere @ MCO 2025 (F&B), LLC	SSP America MCO V, LLC
ACDBE Participation	10	8	8
Customer Service	9	9	9
Demonstrated Experience and Qualifications	9	9	9
Concepts and Quality, Variety, and Price Range of Menu Items	21	21	20
Concession Improvements	17	17	18
Financial Return to the Aviation Authority	16.25	25	18.75
TOTAL:	82.25	89.00	82.75

The Procurement Committee recommended the overall ranking of the proposals as follows:

First: Paradies Lagardere @ MCO 2025 (F&B), LLC
Second: SSP America MCO V, LLC
Third: Areas USA MCO, LLC

Small Business

The contract includes an ACDBE participation goal of 25%. Paradies Lagardere @ MCO 2025 (F&B), LLC exceeded the participation goal with 31% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$3,270,000 or 20% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-327-RFP NTC Concessions Package 14 to Paradies Lagardere @ MCO 2025 (F&B), LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

VIA EMAIL: tconners@stearnsweaver.com

December 12, 2025

Patricia A. Conners, Esq.
106 E. College Avenue, Suite 700
Tallahassee, FL 32301

Subject: Determination of Chief Executive Officer: Appeal by Areas USA MCO, LLC ("Areas 14") regarding 25-327-RFP: North Terminal Concessions Food and Beverage Package 14 ("Solicitation")

Dear Ms. Conners:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from Areas 14 dated November 17, 2025, regarding the Revised Notice of Intended Award for the above-referenced Solicitation (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

The Aviation Authority issued the Solicitation on February 2, 2025, on its e-procurement platform, OpenGov. The Solicitation provided that the responses would be ranked in order of most advantageous to the Aviation Authority, based on the following six scoring criteria:

1. ACDBE Participation
2. Customer Service
3. Demonstrated Experience and Qualifications
4. Concepts and Quality, Variety and Price Range of Menu Items
5. Concession Improvements
6. Financial Return to the Aviation Authority

On May 2, 2025, the Aviation Authority received three responses to the Solicitation. On August 1, 2025, following a full evaluation and scoring of all responses, in accordance with the published criteria, the Aviation Authority's Procurement Committee (PCM) made a recommendation to the Aviation Authority Board that the contract be awarded to the top-ranked Respondent, Paradies Lagardere. Areas 14 was the third-ranked Respondent. A Notice of Intent to Award the Solicitation to Paradies Lagardere was posted on the e-procurement platform, OpenGov, advising all three Respondents of the PCM's recommendation and expressly stating that the award was subject to approval by the Aviation Authority Board.

On October 3, 2025, the United States Department of Transportation (USDOT) issued an Interim Final Rule (IFR) that substantially revised the Airport Concessions Disadvantaged Business Enterprise (ACDBE) Program. The IFR became effective immediately. On October 27, 2025, the USDOT published guidance in the form of Frequently Asked Questions that instructed grant recipients, including the Aviation Authority, to delete (“zero-out”) all ACDBE participation goals in active solicitations where responses had been opened, but not yet awarded. In accordance with this federal guidance, the Aviation Authority revised the scoring criteria to delete the ACDBE participation criteria (which had a scoring value of 10 points out of 100 total points) and posted a Revised Notice of Intent to Award to the same Respondent, Paradies Lagardere. Deleting the ACDBE criterion did not change the recommended ranking. Paradies Lagardere remained top-ranked and Areas 14 remained ranked as third.

Appeal

Areas 14 appeals the Revised Notice of Intent to Award and requests that the Aviation Authority vacate the Revised Notice and re-issue the Solicitation.

Determination

Operational Policy 110.04, Appeal Process, requires the Chief Executive Officer (CEO) to review an appeal and determine whether the appellant has stated a good faith foundation, in fact or law, for the appeal. If there is no good faith basis for the appeal, as determined by the CEO, the recommendation may proceed to the Aviation Authority Board for award.

The Appeal does not allege a sufficient basis to establish a likely chance of success. The deletion of the scoring criteria for ACDBE participation did not impact the outcome of the original evaluation. The overall ranking remained the same. There has been no error or flaw that would justify requiring the proposers to go through the tremendous effort to re-submit revised proposals and require the Aviation Authority to spend additional resources to re-evaluate detailed proposals.

Florida law is clear that public bodies have wide discretion in their evaluation of proposals and the honest exercise of that discretion will not be set aside by a court, even if it may appear erroneous and even if reasonable persons may disagree. The Aviation Authority reasonably exercised its discretion in this situation where all three Respondents followed the Solicitation instructions and submitted fully responsive proposals and the Aviation Authority evaluated all proposals thoroughly and fairly. There is no allegation of any issue with the proposals that are ranked number one and two. There is no allegation that the Aviation Authority incorrectly scored or made a mistake in the initial ranking. Deleting the goal (and the scoring for the goal) did not change the fact that the top-ranked firm proposed the most advantageous proposal. That remains true before and after the deletion of the ACDBE participation goal. Any argument that a rebid may result in a better proposal is speculative. In the absence of a fundamental flaw in the top-ranked proposal or in the process, there is not a sufficient basis to require a “re-do.”

The Aviation Authority genuinely appreciates the considerable effort that goes into developing a Solicitation Response, especially for concessions packages that require a significant investment to prepare detailed plans and financial analysis, and, it will not simply re-issue a Solicitation unless it is absolutely necessary or in the best interest of the Aviation Authority.

Accordingly, the recommendation to proceed with the award will be presented to the Aviation Authority Board for a determination.

Sincerely,



Lance Lyttle
Chief Executive Officer

STEARNS WEAVER MILLER
WEISSLER ALHADEFF & SITTERSON, P.A.

Trish Conners
106 East College Avenue, Suite 700
Tallahassee, FL 32301
Direct: (850) 354-7622
Email: tconners@stearnsweaver.com

Due: November 17, 2025 – Prior to 4:30 P.M.

VIA E-mail Only:

Mr. Lance Lyttle
Chief Executive Officer
Greater Orlando Aviation Authority
Lance.lyttle@goaa.org

Mr. Jeff Aaron, Esq.
Shareholder
Downs Aaron
Jeff.aaron@downsaaron.com

Bid Appeal: 25-327-RFP: North Terminal Concessions Food and Beverage Package 14

Bidder: Areas USA MCO, LLC

Dear Mr. Lyttle,

This firm represents, and is the authorized agent for, Areas USA MCO, LLC (“Areas 14”), a bidder for the Request for Proposals titled *25-327-RFP: North Terminal Concessions Food and Beverage Package 14* (“RFP”). Areas 14 files the instant appeal per the *Revised Notice of Intent to Award* (“Revised Award”) instructions and RFP Section 3.1, the Greater Orlando Aviation Authority’s (“GOAA”) Operational Policy: Competitive Procurements (“Operational Policy”), the United States Department of Transportation’s (“USDOT”) *Interim Final Rule* (“Interim Rule”), and Florida law.

Areas 14 submits the Revised Award should be vacated resulting in the rejection of all bids and, at GOAA’s discretion, the re-issuance of a new Request for Proposals for the following reasons:

1. Florida law prohibits GOAA’s post-submission alterations to material aspects of the RFP’s criteria.
2. Re-scoring submissions solely based on the removal of one scoring component alone is arbitrary and capricious and violates the plain language of the RFP.
3. GOAA violated its own Operational Policy and the plain terms of the RFP through the issuance of the Revised Award by the Procurement Committee.

Accordingly, Areas 14 requests GOAA vacate the Revised Award and re-issue a new Request for Proposals for the North Terminal Concessions Food and Beverage Package 14.

I. Introduction

USDOT's issuance of the Interim Rule placed GOAA and all bidders participating in the RFP in an unenviable position. The Interim Rule eviscerated a material component of GOAA's RFP upon which all bidders had relied in preparation of their proposals. The Airport Concessions Disadvantaged Business Enterprise ("ACDBE") participation goals that were removed were not a standalone consideration in crafting responsive proposals and permeated multiple decisions bidders made in pricing, structure, and partnership considerations. In fact, ACDBE participation goals were a material component required for responsiveness. As such, simple removal of the points awarded for the ACDBE created a cascading and disproportionate impact on all bidders' proposals.

Areas 14 understands GOAA's changes were an attempt to comply with the Interim Rule. However, GOAA's well-intended actions are contrary to state law and fundamentally undermine the purpose of competitive bidding in Florida. The Interim Rule required three things: 1) vacation of the initial award issued August 1, 2025, 2) alteration of the ACDBE criteria scoring to zero, and 3) an assessment of the impact of Florida law and the RFP's language on the competitive process.¹ GOAA indisputably complied with the first two requirements, but improperly applied Florida law in altering, post-submission, material criteria underpinning the RFP. Florida law mandates vacation of the Revised Award and the re-issuance of the RFP.

II. Standing

Per GOAA Policy 110.04, Appeal Process, Areas 14 is a proposer adversely affected by the decision or intended decision of the GOAA regarding this RFP. Accordingly, Areas 14 has standing to file this appeal. Independent of the GOAA Policy, Areas 14 has a substantial interest in the outcome of the proceedings and has been injured as a result of the modification to the bid criteria which, in turn, impacted its proposal and the subsequent award affording standing under Florida general law. *See generally Preston Carroll Co., Inc. v. Florida Keys Aqueduct Auth.*, 400 So. 2d 524, 525 (Fla. 3d DCA 1981); *Agrico Chemical Co. v. Department of Environmental Regulation*, 406 So. 2d 478, 479 (Fla. 2d DCA 1981).

III. Argument

A. Florida law requires a rejection of all bids.

On October 3, 2025, USDOT issued its Interim Rule regarding the alteration of GOAA's use of the ACDBE criteria provided for in the RFP. On October 24, 2025, USDOT published

¹ Florida law requires competitive bidding to follow clearly defined criteria in an RFP or other procurement vehicle, so an assessment of Florida law regarding the impacts of the Interim Rule necessarily includes a comparative review of the RFP, even if not stated in the Interim Rule. *See Wester v. Belote*, 138 So. 721, 726 (Fla. 1931).

frequently asked questions (“FAQs”) discussing the Interim Rules impact on multiple procurement scenarios.² The FAQs provide in relevant part:

B. Contracting Questions

1. How does the IFR affect projects that are currently authorized/advertised and projects/contracts already awarded that have DBE Goals?

....

For projects with DBE contract goals that have been let (*i.e.*, bids opened) but contracts not yet awarded (*i.e.*, executed), recipients must take appropriate action to zero out the DBE goal. Due to the program changes in the IFR, DOT will allow recipients to amend the contracts without readvertising the projects, but each recipient should make its ***own determination on whether the contract needs to be recompeted under State law.*** (emphasis supplied).

As GOAA is aware, all bids were opened, scored, and this Project was awarded on August 1, 2025 to Paradies Lagardere, but no contract was executed. The issuance of the Interim Rule and FAQs required GOAA to conduct a three-part process prior to amending the award (if allowable): 1) vacation of the initial award on August 1, 2025; 2) alteration of the ACDBE criteria scoring to zero; and 3) conduct a comparative assessment of Florida law and the RFP’s language to determine if re-competition was required. Per Florida law and the RFP, re-competition was required.

GOAA, like all other public bodies, is “not entitled to omit or alter material provisions required by an RFP.” *See Emerald Correctional Management v. Bay County Bd. Of County Com’rs*, 955 So. 2d 647, 653 (Fla. 1st DCA 2007); *see also Air Support Services Intern, Inc. v. Metropolitan Dade County*, 614 So. 2d 583 (Fla. 3d DCA 1993) (holding public bid requirements may not be materially altered subsequent to the submission of bids); *State, Dep’t of Lottery v. GTECH Corp.*, 816 So. 2d 648, 652-653 (Fla. 1st DCA 2001) (holding when post-submission alterations render submissions non-responsive the bidding entity should reject all bids and relet the project). Deviation of a material term in a bid requires the re-solicitation of the bid if such deviation destroys the competitive nature of procurement. *See Harry Pepper & Associates, Inc. v. City of Cape Coral*, 352 So. 2d 1190, 1193 (Fla. 2d DCA 1977) (“The test for measuring whether a deviation in a bid is sufficiently material to destroy its competitive character is whether the variation affects the amount of the bid by giving the bidder an advantage or benefit not enjoyed by the other bidders.”)

The RFP required compliance with the ACDBE to be responsive. *See RFP*, Section 7.3. Thus, ACDBE compliance is a material term of the RFP. Further, as the ACDBE participation goal required 25% of the anticipated concession revenues, the selection and use of ACDBE vendors directly correlates with the pricing of a bid; it materially impacts other material

² *See Official Frequently Asked Questions on the USDOT’s DBE Program and ACDBE Program Implementation Modifications, Interim Final Rule*, U.S. Department of Transportation, <https://www.transportation.gov/media/1081> (last visited Nov. 14, 2025).

components of scoring. It is clear that zeroing out the ACDBE requirement created a material deviation that destroyed the competitive character of the bid because of the initial weight the criteria carried in the procurement. *Id.*

Accordingly, the post-submission alterations of the RFP violate Florida Law requiring re-issuance of the RFP.

B. Alternatively, issuing the Revised Award was arbitrary and capricious.

While a public authority has wide discretion in the award of contracts for public works on competitive bids, such discretion must be exercised based upon clearly defined criteria and may not be exercised arbitrarily or capriciously. *City of Sweetwater v. Solo Const. Corp.*, 823 So. 2d 798, 802 (Fla. 3d DCA 2002). As argued *supra*, the RFP's **clearly defined** criteria cannot be altered post-submission. Even if it could be, such an amendment cannot be arbitrary or capricious. Here, the decision to amend the award by simply reducing the ACDBE scoring is both illogical and irrational under the circumstances, which are by definition arbitrary and capricious, and warrant reversal of the award and re-competition.³

In reviewing the Interim Rule's impact on the RFP, GOAA must ensure it: (1) has considered all relevant factors; (2) has given actual good faith consideration to those facts; and (3) has used reason rather than whim to progress from consideration of these factors to its final decision. *See Adam Smith Enters. v. State Dep't of Env't Regul*, 553 So. 2d 1260, 1273 (Fla. 1st DCA 1989).⁴ A correct application of those factors supports vacation of the Revised Award, a rejection of all bids, and a re-issuance of the RFP.

i. Consideration of all relevant factors.

Here, the structure of the RFP's criteria and scoring are relevant factors to consider. GOAA's policy is to award this RFP via competitive bids, and an impermissible alteration of the RFP's criteria undermines both the fairness and competitiveness of the process. All bidders (Areas 14 included) submitted proposals pursuant to clearly defined criteria in the RFP regarding the ACDBE participation goals. Areas 14 factored in the 25% ACDBE participation goal requirements and made multiple (and significant) partnership, contract, offering, and pricing decisions impacting multiple aspects of their proposal for the related scoring (10% of points). By way of example, Areas 14's considerations in the ACDBE participation goals correlates with the percentage of potential financial return to GOAA, an alteration of those goals could impact the

³ "[A]n arbitrary decision is one not supported by facts or logic, ...[;and a] capricious action is one taken without thought or reason or irrationally." *Agrico Chem. Co. v. Dep't of Env't Regul.*, 365 So. 2d 759, 763 (Fla. 1st DCA 1978).

⁴ *Adam Smith*, applying the standard to agency informal rule making, is consistently applied in the context of reviewing municipal and agency decision making in the bid protest context. *See Quail Roost Transit Village, LTD v. Fla. Housing Fin. Corp.*, No. 23-0674BID, 2023 WL 3486176 * 10 (Fla. DOAH May 10, 2023); *WSP USA, Inc. v. Miami-Dade Cty. Pub. Schools*, No. 23-0287BID, 2023 WL 2977024 * 9 (Fla. DOAH, April 11, 2023).

financial return considerations to GOAA. Reducing the ACDBE scoring without consideration for the impacts on other scoring criteria supporting the satisfaction of the ACDBE participation goal leads to disparate treatment of Areas 14 (and other similarly situated bidders) who sought to maximize the use of ACDBE's as requested by the RFP. As such, the failure to review these facts supports a showing that GOAA's decision to issue the Revised Award based solely on the zeroing out of the ACDBE scoring is *per se* arbitrary and capricious.

ii. Good faith consideration of relevant factors.

Based on the information available to Areas 14, it does not appear GOAA considered the impacts of, and relevant underlying factors for, their decision in attempting to comply with the Interim Rule. As best we can discern, it appears GOAA may have misapplied relevant Florida law when attempting to comply with the Interim Rule.

iii. Use of reason rather than whim.

Areas 14 does not believe, nor contend, GOAA chose its course of action on a whim. However, the appropriate application of the above-described factors and relevant law demonstrate the RFP should have been re-issued as the application of the Interim Rule resulted in impermissible post-submission material alterations to the RFP's criteria. To be sure, the Interim Rule's plain language acknowledged this possibility in directing covered entities to review state law before making a decision.

C. *Issuance of the Revised Award Violates GOAA's Operational Policy and the RFP's Terms.*

Public procurement procedures exist with the fundamental purpose of establishing uniform standards to create predictable, effective, and uniform processes for how goods and services are procured. *See Moore v. State, Dept. of Health & Rehab. Services*, 596 So. 2d 759 (Fla. 1st DCA 1992). The failure of a public entity to follow the established procedures eviscerates the integrity of the competitive procurement. *Id.* If the failure cannot be cured through the re-evaluation of bids, then rejection of all bids is an appropriate and necessary decision. *See e.g., GTECH Corp. v. State Dept. of Lottery*, 737 So. 2d 615, 620 (Fla. 1st DCA 1999). In the instant case, despite GOAA's own policies affording it broad discretion, such discretion is not unbridled. *See RFP*, Section 2.2(a). Because the ACDBE criteria was fundamental and material to the underlying scoring in the bid, zeroing out such requirement poisoned the entirety of the bid for all proposers. Since GOAA could not then fairly re-evaluate the poisoned proposals per its own procedures, the only available decision remaining was to reject all bids.

Section 910.01 of GOAA's Policy and Procedure Manual establishes the framework for the evaluation of Competitive Proposals. The RFP itself further specifies evaluation criteria, scoring methodology, and the selection process once bids are submitted. GOAA's policies for evaluating concession proposals creates a multi-step process:

1. Proposals will be evaluated based upon the Evaluation Criteria and will be ranked by the Procurement Committee.

2. The Committee will evaluate the Proposals and may, at its sole discretion, invite one or more of the Proposers that appear to be the most advantageous to interview with the Committee.
3. The Committee shall submit to the Aviation Authority Board for approval, a ranking and recommendation of the Proposer(s) that are most advantageous to meet the needs of the Aviation Authority.
4. The Aviation Authority Board may accept, reject or amend the recommendation of the Committee.
5. After the Aviation Authority Board has established and approved the final rankings, the first ranked Proposer shall execute the Concession Agreement.
6. If the first-ranked proposer fails to execute the Concession Agreement, the Aviation Authority Board has the authority to enter into an agreement with the next-ranked proposer.
7. The Aviation Authority reserves the right to request clarification of information submitted in any Proposal, to require additional information from any Proposer, or, in the Aviation Authority's sole discretion, to reject any or all Proposals for any reason and to re-advertise or not to re-advertise the RFP.

On August 1, 2025, the Procurement Services Committee (“Committee”) issued its Notice of Intent to Award the RFP to Paradies Lagardere. On November 7, 2025, the Procurement Services Department, citing the USDOT Interim Rule, issued the Revised Award, and zeroed out the ACDBE criteria. Given the plain terms of GOAA’s procedures, the Procurement Services Department lacked the authority to completely remove a material criterion from the RFP and lacked the authority to issue the Revised Award. The Committee only had the authority to submit its recommendation to the Aviation Authority Board, which then had the authority to accept, reject, or amend the recommendation. However, because the material alteration in the criteria fundamentally altered the RFP, the Aviation Authority Board was left with one proper decision: reject all bids. Because the Committee and the Board took action in violation of GOAA’s procedures, and due to the unenviable position created by the Interim Rule, any action besides a rejection of all proposals and a re-bidding of the RFP would lead to a violation of due process and undermine the purpose of Florida’s – and by extension GOAA’s – public procurement process.

IV. Conclusion and Relief Requested

Areas 14 (and presumably the other two bidders), committed time, resources, and value to the submission of its proposal and is simply seeking a fair opportunity to have its proposal reviewed under a new request for proposals. For the reasons detailed above, Areas 14 requests GOAA vacate the Revised Award and re-issue, at GOAA’s discretion, a new Request for Proposals for the North Terminal Concessions Food and Beverage Package 14.

Thank you for your consideration of this matter.

Sincerely,



Patricia A. Conners, Esq.

Florida Bar No. 361275

Christopher R. Clark, Esq.

Florida Bar No. 1002388

Robert J. Walters, Esq.

Florida Bar No. 1024733

106 E. College Avenue, Suite 700

Tallahassee, Florida 32301

Direct: (850) 329-4853

Email: tconners@stearnsweaver.com

crclark@stearnsweaver.com

rwalters@stearnsweaver.com

aruddock@stearnsweaver.com

Counsel for Areas USA MCO, LLC

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Purchase of One Aircraft Rescue & Fire Fighting (ARFF) Vehicle from Rosenbauer Minnesota, LLC, Utilizing Sourcewell Contract No. 113021-RSD

Background

The Aviation Authority's ARFF Department provides fire suppression, aircraft and structural, emergency medical services with transport capabilities and special teams operations such as high-angle and confined space rescue via three ARFF stations strategically located around the airfield.

The Federal Aviation Administration (FAA) has set standards that an airport must meet to remain certified and able to operate. ARFF Standards include the number of vehicles required to be in service because of their firefighting capabilities, per the size of the aircraft that operate at the airport. Orlando International Airport (MCO) is an index E airport, the largest category.

The FAA standard (FAR 139.319, Aircraft rescue and firefighting, operational requirements) also addresses ARFF response times on the airfield. The first ARFF vehicle must be at the midpoint of the furthest runway in under three minutes, with the remaining vehicles under four minutes. FAA response drills are routinely conducted to ensure that this time can be achieved. Currently, the Aviation Authority has five ARFF vehicles in service on a twenty-four-hour basis, with two ARFF vehicles as a reserve, which are strategically positioned on the airfield.

Issues

This new ARFF Vehicle will increase the in-service fleet from five to six. Previous FAA annual certification inspection noted the increased aircraft activity, and the recommendation was to increase the ARFF Vehicle fleet to ensure the required response times are met.

This award is based on a publicly advertised Government Contract/Annual Contract in accordance with Aviation Authority Policy 450.02, Competitive Procurements. Per this Policy, the Aviation Authority may acquire Goods, Services, and Professional Services from a Supplier having a requirements contract, annual agreement, or multi-year contract with any public entity (e.g., federal, state, county, city, authority, school board, buying cooperative, etc.) described in such contract and at prices or discounts equal to or more favorable than any set forth in such Contracts.

Under the terms of Sourcewell Contract No. 113021-RSD, Rosenbauer Minnesota, LLC has proposed the price of \$1,217,920 for the new ARFF vehicle.

On December 2, 2025, the Procurement Committee recommended approval of the Purchase of One Aircraft Rescue & Fire Fighting Vehicle from Rosenbauer Minnesota, LLC.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The total value of the purchase is a not-to-exceed amount of \$1,217,920. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve the purchase of one Aircraft Rescue & Fire Fighting Vehicle from Rosenbauer Minnesota, LLC utilizing Sourcewell Contract No. 113021-RSD; (2) authorize funding from the previously approved Capital Expenditure Fund in the not-to-exceed amount of \$1,217,920; and, (3) authorize the Procurement Services Department to issue the necessary purchase order.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Award Invitation to Negotiate 25-793-ITN, Passenger Mobility Services, to Front Row Parking, LLC

Background

On June 24, 2025, the Aviation Authority issued Invitation to Negotiate 25-793-ITN for Passenger Mobility Services. The Contractor is required to provide all labor, supervision, equipment, tools, materials, supplies, uniforms, passenger mobility vehicles, personnel and all other items necessary or proper for, or incidental to, providing passenger mobility services. Passenger mobility vehicles shall ensure the safe, courteous and expeditious movement of passengers in the arrival and departure concourses, Federal Inspection Station, and other areas within Terminal C.

The term of the Contract will be for five years, with the services to commence on or about March 1, 2026.

Issues

On July 21, 2025, the following responses were received, listed in alphabetical order:

ABM Aviation, Inc.
Front Row Parking, LLC
LGC Global Energy FM, LLC
Southeast Airport Services, Inc.

On August 19, 2025, vehicle demonstrations were performed to ensure compliance with mobility vehicle minimum requirements.

On September 2, 2025, the Procurement Committee deemed ABM Aviation, Inc. and LGC Global Energy FM, LLC as Non-Responsive to the Invitation to Negotiate for non-compliance with the mobility vehicle minimum requirements.

On October 7, the Procurement Committee reviewed the two remaining firm's proposals, demonstrations, staff assessment, and scored the received proposals as follows:

Evaluation Criteria	Maximum Points	Front Row Parking	Southeast Airport Services
Relevant Experience & Qualifications of Respondent and Key Personnel to include References	20	19	19
Passenger Mobility Vehicle Specifications, Maintenance and Support Plan	25	23	24
Method and Approach	15	14	13
LDB/VBE Participation Plan, Aviation Authority Standard Terms and Conditions Red Lines, Financial Statements, Proof of Insurance, Proof of Bondability, Claims Information, Prior or Pending Litigation, Investigations, Regulatory Investigations	10	8	9
Management Fee and Passenger Mobility Vehicle Monthly Fee	30	30	12.86
Total	100.00	94.00	77.86

The Procurement Committee also recommended negotiations with the two firms and to request their Best and Final Offer (BAFO).

On November 3, 2025, the Aviation Authority's staff started negotiations with the two firms and on November 24, 2025, Best and Final Offers were received from each firm.

On December 2, 2025, the Procurement Committee reviewed each firm's Best and Final Offer and the final score is as follows:

Evaluation Criteria	Maximum Points	Front Row Parking	Southeast Airport Services
Relevant Experience & Qualifications of Respondent and Key Personnel to include References	20	19	19
Passenger Mobility Vehicle Specifications, Maintenance and Support Plan	25	23	24
Method and Approach	15	14	13
LDB/VBE Participation Plan, Aviation Authority Standard Terms and Conditions Red Lines, Financial Statements, Proof of Insurance, Proof of Bondability, Claims Information, Prior or Pending Litigation, Investigations, Regulatory Investigations	10	8	9
Management Fee and Passenger Mobility Vehicle Monthly Fee	30	30	18.20
Total	100.00	94.00	83.20

Based thereon, the Procurement Committee recommended the overall ranking as follows:

<u>Ranking</u>	<u>Firm</u>	<u>BAFO Amount</u>
First:	Front Row Parking, LLC	\$10,049,941
Second:	Southeast Airport Services, Inc.	\$12,326,372

Small Business

The contract includes an LDB/VBE participation requirement of 5%. Front Row Parking, LLC has committed to the 5% LDB/VBE participation requirement.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the five-year contract term is a not-to-exceed amount of \$10,049,941. Funding for current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: 1) award Invitation to Negotiate 25-793-ITN to Front Row Parking, LLC; 2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$10,049,941; and 3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Purchase of Public Safety Portable Radios from Motorola Solutions, Inc., utilizing the State of Florida (NASPO) Agreement No. 43190000-22-NASPO-ACS

Background

The Aviation Authority's current Motorola portable radio inventory, used by Aircraft Rescue and Fire Fighting (ARFF) and Orlando Police Department (OPD), is specifically encrypted to communicate with other law enforcement and mutual aid agencies and is fully compatible with the master communication infrastructure operated by the City of Orlando. The current radio model has been discontinued, and Motorola's support will end in 2027.

This purchase is for 220 Motorola APX NEXT model radios with Wi-Fi, GPS, LTE, Adaptive Audio Suppression, Bluetooth 4.0 technology, and associated accessories.

Issues

This award is based on a publicly advertised Government Contract/Annual Contract in accordance with Aviation Authority Policy 450.02, Competitive Procurements. Per this Policy, the Aviation Authority may acquire Goods, Services, and Professional Services from a Supplier having a requirements contract, annual agreement, or multi-year contract with any public entity (e.g., federal, state, county, city, authority, school board, buying cooperative, etc.) described in such contract and at prices or discounts equal to or more favorable than any set forth in such Contracts.

The purchase of the 220 portable radios and associated accessories have been priced for the Aviation Authority pursuant to the State of Florida (NASPO) Agreement No. 4319000-22-NASPO-ACS. Under the terms of the State of Florida (NASPO) Agreement No. 4319000-22-NASPO-ACS, Motorola Solutions, Inc. has proposed the price of \$2,476,722.80 for the 220 Motorola portable radios.

On November 25, 2025, the Procurement Committee recommended approval of the Purchase of Public Safety Portable Radios from Motorola Solutions, Inc.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The total value of the purchase is a not-to-exceed amount of \$2,476,722.80. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: 1) approve the purchase of Public Safety Portable Radios and associated accessories from Motorola Solutions, Inc. pursuant to the State of Florida (NASPO) Agreement No. 4319000-22-NASPO-ACS; (2) authorize funding from the previously approved Capital Expenditure Fund in the not-to-exceed amount of \$2,476,722.80; and, (3) authorize the Procurement Services Department to issue the necessary purchase order.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the First Renewal Option to Purchasing Contract 23-105-A-RFP for Security Services, Location A at Orlando International Airport with Universal Protection Service, LLC

Background

The Aviation Authority currently has two security contracts for Location A and Location B. Both locations are comprised of numerous security positions, security posts, and vehicle checkpoints throughout the airport. The scope of work is the same for both locations providing the Aviation Authority a more flexible and efficient overall security posture.

Contract 23-105-A-RFP, Location A requires Universal Protection Service, LLC to provide all labor, supervision, equipment, tools, materials, supplies, uniforms, fuel, and vehicles and all other items necessary to providing the security services including, but not limited to, personnel searches, property searches, access control, alarm response, vehicle search services, and foot/vehicle patrol services at multiple locations located throughout Orlando International Airport, in accordance with the Contract Documents.

On January 18, 2023, the Aviation Authority Board awarded Purchasing Contract 23-105-A-RFP to Universal Protection, LLC. The initial term of the contract was for three years, effective April 1, 2023, at an initial cost of \$35,461,340.04 with the Aviation Authority having options to renew the Contract for two additional periods of one year each.

Issues

The contract pricing includes a reimbursable payroll and operating expenses budget provided by the Aviation Authority and a management fee. The reimbursable payroll expense budget for the first renewal option is a not-to-exceed amount of \$10,227,900. The management fee for the first renewal option is a not-to-exceed amount of \$2,297,657.34 and includes a 3% CPI increase, which is allowable under the contract.

Universal Protection, LLC has agreed to the first renewal option through March 31, 2027. Universal Protection, LLC has been performing satisfactorily. The total value of the first renewal option is a not-to-exceed amount of \$12,525,600.

On November 25, 2025, the Procurement Committee recommended approval of the first renewal option with Universal Protection Services, LLC.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this solicitation and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the first renewal option is a not-to-exceed amount of \$12,525,557.34. Funding required in the current and subsequent fiscal year will be allocated from the Operations and Maintenance Fund as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the first renewal option to Purchasing Contract 23-105-A-RFP for Security Services, Location A with Universal Protection Service, LLC ; (2) authorize funding from the Operations and Maintenance Fund in the not-exceed amount of \$12,525,557.34; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the First Renewal Option to Purchasing Contract 23-105- B-RFP for Security Services, Location B at Orlando International Airport with Covenant Aviation Security, LLC

Background

The Aviation Authority currently has two security contracts for Location A and Location B. Both locations are comprised of numerous security positions, security posts and vehicle checkpoints throughout the airport. The scope of work is the same for both locations providing the Aviation Authority a more flexible and efficient overall security posture.

Contract 23-105-B-RFP, Location B requires Covenant Aviation Security, LLC to provide all labor, supervision, equipment, tools, materials, supplies, uniforms, fuel, and vehicles and all other items necessary to providing the security services including, but not limited to, personnel searches, property searches, access control, alarm response, vehicle search services, and foot/vehicle patrol services at multiple locations located throughout Orlando International Airport, in accordance with the Contract Documents.

On January 18, 2023, the Aviation Authority Board awarded Purchasing Contract 23-105-B-RFP to Covenant Aviation, LLC. The initial term of the contract was for three years, effective April 1, 2023, at an initial cost of \$36,657,381 with the Aviation Authority having options to renew the Contract for two additional periods of one year each.

Issues

The contract pricing includes a reimbursable payroll and operating expenses budget provided by the Aviation Authority and a management fee. The reimbursable payroll expense budget for the first renewal option is a not-to-exceed amount of \$9,898,100. The management fee for the first renewal option is a not-to-exceed amount of \$3,022,417.58 and includes a 3% CPI increase, which is allowable under the contract.

Covenant Aviation, LLC has agreed to the first renewal option through March 31, 2027. Covenant Aviation has been performing satisfactorily. The total value of the first renewal option is a not-to-exceed amount of \$12,920,517.58.

On November 25, 2025, the Procurement Committee recommended approval of the first renewal option with Covenant Aviation Security, LLC.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this solicitation and has determined that no participation is required, based on technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the first renewal option is a not-to-exceed amount of \$12,920,517.58. Funding required in the current and subsequent fiscal year will be allocated from the Operations and Maintenance Fund as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the first renewal option to Purchasing Contract 23-105-B-RFP for Security Services, Location B with Covenant Aviation Security, LLC; (2) authorize funding from the Operations and Maintenance Fund in the not-exceed amount of \$12,920,517.58; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve Various Addenda to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the Development of Three Program Definition Documents at the Orlando International Airport (MCO)

Background

In December 2020, Ricondo & Associates, Inc. was selected by the Aviation Authority Board through a competitive award process to provide General Consulting Services. Tasks are awarded on an as-needed or annual basis. The base agreement established the negotiated hourly rates. The services provided as part of this agreement may include advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design/build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities.

Issues

On December 2, 2025, the Construction Committee recommended approval of addenda to the above-referenced agreement for the development of the three Program Definition Documents (PDD). The PDD will establish the overall program for the Project and a 15% level of design. Generally, the services to be delivered are summarized as follows:

- Perform and determine planning analysis and parameters; identify enabling projects, if any; assess infrastructure and building systems requirements, availability and limitations or constraints required to provide the requirements and scope definition for the Project.
- Prepare a PDD which documents the development of high-level site and floor plans to illustrate the preferred organization of programmatic requirements, sections and three-dimensional concept models to illustrate massing and form and integration with adjacent site conditions; project delivery strategy to include private-public partnerships (P3) opportunities and timeline; explore construction methods such as modular construction, and rough-order magnitude construction and program costs.

The PDD for each Project will be developed as follows:

- Rental Car (RAC) Expansion Program PDD (W-00620) – This program provides for the construction of new, and expansion and/or renovation of the existing, RAC facilities around MCO. These services are for a not-to-exceed fee amount of \$1,341,256 with funding from General Airport Revenue Bonds and Customer Facility Charges.
- New Terminal A Parking Garage (W-00621) – This Project provides for the construction of a new Terminal A parking garage above the current Terminal A RAC stacking and staging area. These services are for a not-to-exceed fee amount of \$1,079,807 with funding from General Airport Revenue Bonds and Customer Facility Charges.
- New Terminal C Parking Garage (W-00622) – This Project provides for the construction of a new Terminal C parking garage north or south of the current Terminal C parking garage. These

services are for a not-to-exceed fee amount of \$1,075,358 with funding from General Airport Revenue Bonds and Customer Facility Charges.

These PDDs support the Aviation Authority's goal of developing 8,000 new public parking spaces by 2030.

Schedule

PDD Development

- | | | |
|--------------------------------|---|---------------|
| • Notice to Proceed/Kick-off | – | December 2025 |
| • Preliminary Scope Definition | – | March 2026 |
| • Preferred Concept | – | April 2026 |
| • Final PDD | – | August 2026 |

Budget

The Capital Improvement Program approved by the Aviation Authority Board on September 17, 2025, includes a budget of \$1,210,000,000 for the RAC & Parking Expansion Program.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Ricondo & Associates, Inc. does not propose participation in this Addendum.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The fiscal impact is \$3,496,421. Funding is from previously approved General Airport Revenue Bonds, and Customer Facility Charges.

Recommended Action

1. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the RAC Expansion PDD (W-00620); (2) authorize funding in the not-to-exceed fee, amount of \$1,341,256 from future General Airport Revenue Bonds and Customer Facility Charges; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.
2. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the Terminal A Parking Garage PDD (W-00621); (2) authorize funding in the not-to-exceed fee, amount of \$1,079,807 from future General Airport Revenue Bonds and Customer Facility Charges; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.
3. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the Terminal C Parking Garage PDD (W-00622); (2) authorize funding in the not-to-exceed fee, amount of \$1,075,358 from future General Airport Revenue Bonds and Customer Facility Charges; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order Nos. 12 and 13 to BP-00477, Airsides 2 and 4 Automated People Mover (APM) Improvements with Mitsubishi Heavy Industries America, Inc. at the Orlando International Airport

Background

The Design/Build/Operate/Maintain contract will upgrade the exiting automated people mover (APM) system to Gates 70 – 129 (Airsides 2 & 4) by replacing aging infrastructure with state-of-the-art technology to deliver a smoother, faster, and more reliable passenger experience. The scope of work includes the replacement of all vehicles, running surfaces, operating systems, power distribution equipment, vehicle controls, communication systems, and platform screen doors.

As a result of unforeseen conditions, staff is recommending that 1) an allowance be added for the contractor to comply with the Federal Railway Administration requirements for construction within a railroad right of way, imposed by Brightline for the Employee-In-Charge (EIC) and Point of Contact flag people from RailPros, and 2) a special allowance for tariff charges be added for the Contract to reimburse the Contractor for new increases in federal taxes/tariffs imposed after April 5, 2025 by the United States Federal Government. At the Construction Committee meeting on November 4, 2025, the Construction Committee recommended approval of the associated change orders, as outlined in Attachment A. These allowances will provide budget and schedule certainty related to these unforeseen conditions.

Issues

As outlined in Attachment A, the proposed action will approve:

1. The support of an EIC for up to 80 days, for each lane of construction, for a total of 320 days
2. The reimbursement of the Contractor for the increase in tariffs on U.S.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items CA - F

Fiscal Impact

Amount of These Change Orders:	\$ 7,000,000.00 (3.94% of Original Contract Price)
Original Contract Amount:	\$ 177,808,570.00
Previous Change Orders:	<u>\$ 1,085,179.16</u> (2.3% of Original Contract Price)
Revised Contract Amount:	\$185,893,749.16*(4.55% increase to Original Contract Price)

Funding for the change orders is outlined in Attachment A.

Project Schedule

APM Replacement

Lane 4800 Construction (Airside 2)

Start: December 7, 2025

End: July 29, 2026

Lane 4700 Construction (Airside 2)

Start: July 20, 2026

End: December 13, 2026

Lane 4600 Construction (Airside 4)

Start: December 14, 2027

End: June 6, 2027

Lane 4500 Construction (Airside 4)

Start: June 7, 2027

End: October 16, 2027

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to approve Change Order No. BP-00477-12 for \$3,000,000 and no extension to Substantial Completion and Change Order No. BP-00477-13 for \$4,000,000 and no extension to Substantial Completion, with funding as outlined in Attachment A; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order following satisfactory review by legal counsel.

Attachment A (Page 1 of 2)

Change Order No. BP-00477-12

Construction Committee: November 4, 2025
Project: Airsides 2 and 4 APM Improvements
Contractor: Mitsubishi Heavy Industries America, Inc.

Amount This Change Order: \$ 3,000,000.00 (1.69% of Original Contract Price)
Original Contract Amount: \$177,808,570.00
Previous Change Orders: \$ 1,085,179.16 (0.61% of Original Contract Price)
Revised Contract Amount: \$181,893,749.16*(2.30% increase to Original Contract Price)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 0 Days

Funding Source: Line of Credit to be reimbursed by General Airport Revenue Bonds and General Airport Revenue Bonds

Description of Changes:

Add allowance for the contractor to comply with the Federal Railway Administration, imposed by Brightline for the Employee-In-Charge (EIC) and Point of Contact (POC) flag people from RailPros. Change order(s) will be brought back to CCM to establish the actual cost of the work based on appropriate supporting documentation up to the allowance amount established in this change order. No payment will be made until the change order(s) establishing the actual cost of the work is approved by CCM. ADD: \$3,000,000

Reasons for Change:

Unforeseen Condition - An additional requirement mandated by the Federal Railroad Administration and enforced by Brightline is the use of an Employee-In-Charge (EiC) and Point of Contact (POC) flag people from RailPros. Currently, RailPros is the only Brightline-approved provider for EiC services and must be utilized for any work occurring within the Brightline rail right-of-way, defined as 50 feet from the track in any direction. It is estimated that the project would require the support of an EiC for 80 days, for each lane of construction, for a total of 320 days.

Attachment A (Page 2 of 2)

Change Order No. BP-00477-13

Construction Committee: November 4, 2025
Project: Airsides 2 and 4 APM Improvements
Contractor: Mitsubishi Heavy Industries America, Inc.

Amount This Change Order: \$ 4,000,000.00 (2.25% of Original Contract Price)
Original Contract Amount: \$177,808,570.00
Previous Change Orders: \$ 4,085,179.16 (2.3% of Original Contract Price)
Revised Contract Amount: \$185,893,749.16*(4.55% increase to Original Contract Price)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 0 Days

Funding Source: Line of Credit to be reimbursed by General Airport Revenue Bonds and General Airport Revenue Bonds

Description of Changes:

Add Allowance No 5, Special Allowance for Tariff Charges: Add allowance for the contractor to be reimbursed for the new federal taxes/tariffs that came into effect on April 5, 2025, imposed by the United States Federal Government on most goods originating from Japan. This tariff took effect after the bid date on August 31, 2023.

Special Allowance for Tariff Charges ("Special Allowance"). The parties acknowledge that certain tariffs were implemented by Executive Orders (EOs) after the bid date, the validity, and amounts of which are uncertain and undetermined. The parties hereby establish a Special Allowance based upon the Contractor's estimated cost of materials and equipment and the Contractor's estimate of anticipated tariff changes occurring after the bid date. The Special Allowance is the maximum amount payable by the Owner for such tariffs. Payment for actual costs incurred for additional tariff charges that are funded from the Special Allowance may be requested in the next monthly Application for Payment, without the need for another Contract Modification. Any other use of the Special Allowance (i.e., for tariff-related administration costs) is not allowed, unless approved by the Construction Committee.

To utilize the Special Allowance, the Contractor shall document the actual amount of the additional tariff change in the payment application backup. Advise the Owner if it received notice that reimbursement could be available for any reason, and provide any other documentation requested by the Owner. Actual cost documentation includes, but is not limited to, the CBP Form 7501 or other administrative forms, quotes, invoices, receipts, evidence of title, or other documentation to the Owner's satisfaction. Any unused allowance shall be returned to the Owner in a Contract Modification on or around the date of Substantial Completion. For each amount held to be improperly imposed by the government agency, Contractor shall seek reimbursement of the tariff with the appropriate government agency on behalf of the Owner, which obligation survives completion or termination of this Agreement in accordance with Florida's Truth in Negotiation Act, Section 287.055, Florida Statutes.
ADD: \$4,000,000

Reasons for Change:

Unforeseen Condition - On March 12, 2025, the Federal Government implemented a 15%-25% tariff increase on U.S. imports originating from Japan. This directly impacts Project BP-0477REP, as critical components including train systems, controls, hardware, and miscellaneous equipment are being sourced from Japan. This allowance is being established to reimburse the Contractor for the increase in tariffs.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve the Award of V-01083 North Terminal Complex Buildings Roof Replacement Area 1 (Design/Build) to Gomez Construction Company, addendum to the Continuing Program and Project Management Services with The Roderick Group, Inc., dba Ardmore Roderick for Construction Phase Owner Authorized Representative Services, at the Orlando International Airport

Background

Project V-01083 is to design and build a complete replacement of the roof assembly for Area 1 (Approx. 104,000SF), located on the east end of Terminal A and B. The Contractor will design, permit, and construct a new Styrene- Butadiene-Styrene (SBS) modified bitumen roof system with a "Cool Roof" surface. The work includes removal of the existing roof, substrate repairs, equipment reconnections, lightning protection recertification, and resealing of exterior precast panel joints associated with the area of work. The contractor must ensure compliance with Aviation Authority requirements, FM Global (Property Insurance) and local codes, provide safety planning, and scheduling.

Issues

The duration of the project is 365 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of January 14, 2027. Liquidated Damages are defined as \$2,200 per calendar day for late Substantial Completion, and \$1,100 per calendar day for late Final Completion.

On October 24, 2025, bids were received from the continuing contractors as follows:

Contractor	Base Bid with Allowances	ADD ALT (1) Roof Area H Replacement	ADD ALT (2) Install Additional Roof Anchors	ADD ALT (3) Provide Fixed Ladders	Total Bid Price
Gomez Construction Company	\$6,208,360.90	\$24,367.50	\$5,268.09	\$39,812.00	\$6,277,808.49
H.A. Contracting Corp.	\$6,746,250.00	\$39,000.00	\$15,000.00	\$15,000.00	Non-Responsive
Collage Design and Construction Group					Did not Bid
H.W. Davis Construction, Inc.					Did not Bid
Lego Construction Company					Did not Bid
Mejia International Group Corp.					Did not Bid

Clancy & Theys Construction Company					Did not Bid
Ovation Construction Company, LLC					Did not Bid
Latest Reconciled Estimate	\$4,182,000.00	\$26,600.00	\$3,750.00	\$20,250.00	\$4,232,600.00

Gomez Construction Company has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule.

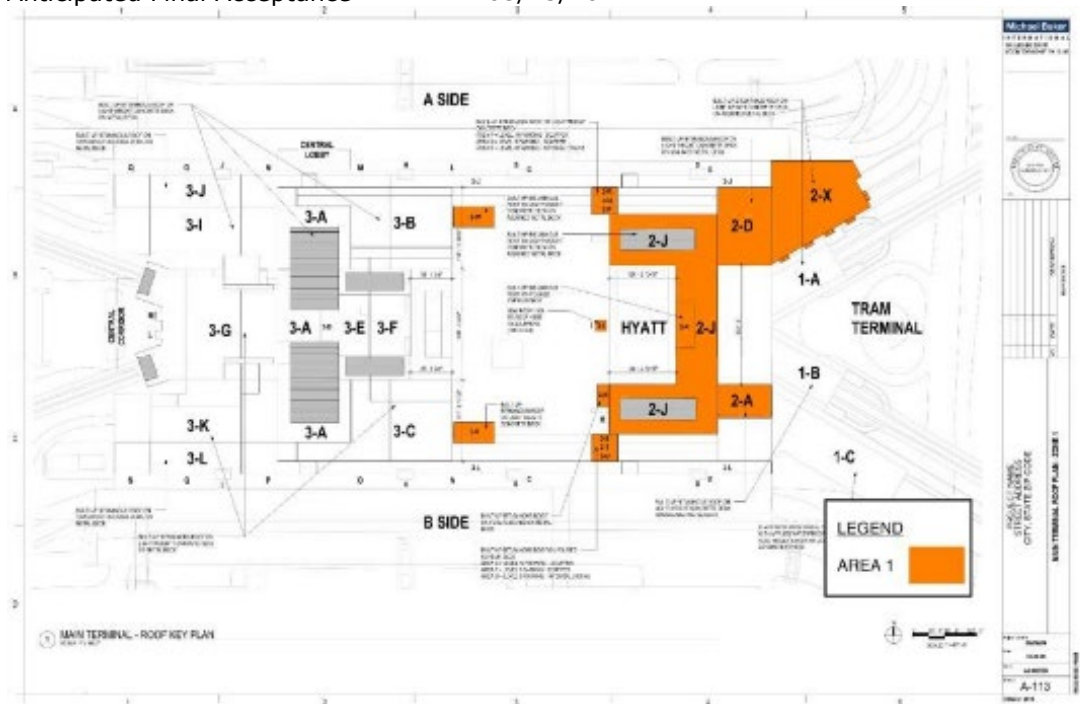
Overall Project Cost Summary

Design	Construction (Gomez)	Construction Support Services (Michael Baker International, Inc.)	Design/Construction Administration (The Roderick Group Inc dba Ardmore Roderick)	Total
N/A	\$6,277,808.49	\$25,362.00	\$634,816.00	\$6,937,986.49*

*The project cost is within the approved budget; any unused budget will be returned to Aviation Authority Funds.

Project Schedule

Anticipated Construction NTP	01/14/2026
Anticipated Substantial Completion	01/14/2027
Anticipated Final Acceptance	03/15/2027



MCO North Terminal Roof Area Key Plan

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contracts LDB/VBE specifications and determined that Gomez Construction Company proposes 4% LDB participation in this addendum, and The Roderick Group, Inc., dba Ardmore Roderick does not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

None

Fiscal Impact

The total fiscal impact for the project is \$6,937,986.49. Funding is from General Airport Revenue Bonds (GARBS) and Line of Credit to be reimbursed by GARBs.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) award V-01083 North Terminal Complex Buildings Roof Replacement Area 1 (Design/Build) to Gomez Construction Company, for the total bid amount of \$6,277,808.49, (2) approve an Addendum to the Continuing Program and Project Management Services Agreement with The Roderick Group, Inc., dba Ardmore Roderick for Owner Authorized Representative Services, for the total amount of \$634,816.00; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Owner Authorized Representative (OAR) Services for W-00453 Airsides 2 & 4 APM System Replacement program at Orlando International Airport (MCO)

Background

On May 18, 2022, the Aviation Authority Board approved an agreement with AECOM Technical Services, Inc. (AECOM) for Continuing Program and Project Management Services at the Orlando International Airport.

Issues

AECOM will provide OAR project management services for the BP-00477 Airsides 2 & 4 APM Replacement project. Services will include supporting the Aviation Authority staff in areas of project management, project controls, contract administration, construction coordination, and closeout for the Airsides 2 & 4 APM Program. The project consists of a complete APM system replacement, including running surfaces, controls, cars, and system components. AECOM has available resources and technical expertise to oversee the complexity of an APM system replacement project. These services were previously being provided by another firm.

Project	Program and Project Management Firm	Cost			
		Previously Approved	Reduced Scope	Additional OAR Services	Total Authorized
W-00453 AS 2 & 4 System Replacement Oversight	WSP*	\$9,635,022*	(\$5,005,057)	\$0.00	\$4,629,965
W-00453 AS 2 & 4 System Replacement Oversight	AECOM**	\$241,888**	\$0.00	\$6,445,724	\$6,687,612
Net Change					\$2,057,647

*Approved on October 18, 2023, Board Item NB-E

**Approved on December 4, 2025, Construction Committee Item 4-A

***Approved on December 9, 2025, Construction Committee Item 4-F

****The project cost is within the approved budget; any unused budget will be returned to Aviation Authority Funds.

Project Schedule

Construction NTP	01/24/2024
Anticipated Substantial Completion	10/17/2027
Anticipated Final Acceptance	04/13/2028

On December 9, 2025, the Construction Committee recommended approval of the above-referenced services.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that AECOM Technical Services proposes 35% LDB participation in this addendum.

Alternatives

None.

Associated Board Agenda Items

None

Fiscal Impact

The fiscal impact is \$6,534,824.00. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services for Construction Phase Owner Authorized Representative Services for W-00453 Airsides 2 & 4 APM System Replacement, for the total amount of \$6,534,824.00 including the not-to-exceed fee amount of \$6,434,824.00 and the not-to-exceed expense amount of \$100,000.00, with funding from Funding is from General Airport Revenue Bonds; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Suspend the \$3.00 Per Day Increase to the Rate Approved Under the Sixth Amended and Restated Resolution of the Greater Orlando Aviation Authority, Authorizing the Collection of a Customer Facility Charge at Orlando International Airport, Adopted on August 21, 2024, and Adopt the Seventh Amended and Restated Resolution Authorizing the Collection of a Customer Facility Charge (Seventh Restated Resolution)

Background

The Aviation Authority has levied a rental car Customer Facility Charge (CFC) on all customers renting a vehicle from the Airport since October 1, 2008. Between August 20, 2008, and as of today, the Aviation Authority has adopted six amended and restated CFC authorizing resolutions clarifying certain definitions and amending the permitted use of funds accumulated in the Facility Improvement Fund.

Per the Resolution, CFCs may be used by the Aviation Authority to cash fund the costs and expenses of, or pay debt service for, financing, interim financing, designing, constructing, operating, relocating, and maintaining (a) rental automobile related facilities or Customer Service Facilities, (b) facilities to be modified, improved, or relocated to accommodate rental automobile related facilities at the Airport or the Customer Service Facilities, and (c) to the extent not needed to satisfy reasonably expected project costs or debt service due, when considering projected CFC receipts, for rental automobile related facilities set forth in the Authority's Capital Improvement Plan, and any other project, facility, or other cost for which general airport revenues may be lawfully used or to the extent pledged as a source of repayment for debt or operating expenses.

At the September 2023 Aviation Authority Board meeting, the Aviation Authority adopted the Fourth Amended and Restated Resolution of the Greater Orlando Aviation Authority Authorizing the Collection of a Customer Facility Charge (Fourth Restated Resolution) regarding Customer Facility Charges, increasing the CFC to \$6.00 per transaction day, with a maximum collection period of 7 days. The increase was intended to provide funding to enhance the rental car customer experience and rental automobile concessionaires' ("RACs") operations with improved facilities. In October 2023, at the request of the RACs, the Aviation Authority adopted the Fifth Amended and Restated Resolution of the Greater Orlando Aviation Authority Authorizing the Collection of a Customer Facility Charge (Fifth Restated Resolution), which delayed the implementation of the CFC increase to December 1, 2023. On August 21, 2024, the Aviation Authority adopted the Sixth Amended and Restated Resolution of the Greater Orlando Aviation Authority Authorizing the Collection of a Customer Facility Charge (Sixth Restated Resolution), increasing the CFC to \$9.00 per transaction day, with a maximum collection period of 7 days, effective November 1, 2024. The increase was intended to provide a portion of the funding for the \$2.2 billion Consolidated Rent-A-Car facility (ConRAC).

Issues

At the September 17, 2025, Board meeting, the Board approved a change to the rental car expansion program that replaced the ConRAC with an alternative, lower-cost near-term expansion. In light of

the strategic priority shift away from the ConRAC to the lower-cost near-term expansion, the RACs have requested a reduction to the CFC rate to more appropriately align with the reduced scope in the current capital improvement program. At this time, staff recommends suspending the \$3.00 CFC increase approved in the Sixth Restated Resolution: temporarily reducing the CFC rate to \$6.00 for all rental car reservations with the first transaction date beginning on or after March 1, 2026, through September 30, 2027.

Small Business

Not applicable.

Alternatives

The Aviation Authority Board could choose not to suspend the previously approved increase or to simply reduce the CFC rate.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Based on the October 2025 rolling 12-month rental car transaction days at MCO, it is anticipated that CFC revenues would see an annualized reduction of approximately \$34 million.

Recommended Action

It is respectfully requested that the Aviation Authority Board adopt the Seventh Amended and Restated Resolution authorizing collection of a Customer Facility Charge (Seventh Restated Resolution) at the Airport, suspending the \$3.00 per day increase approved under the Sixth Restated Resolution for all rental car reservations with the first transaction date beginning on or after March 1, 2026 through September 30, 2027.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Tuan Nguyen, Interim Vice President, Engineering and Architecture

Type of Release

Request for Statement of Qualifications

Service/Type

Design Services for BP-00052 ORL Taxiway A Rehabilitation and Related Improvements at the Orlando Executive Airport

Release Date

December 2025

Committee and Date

Procurement Committee / March 2026

Construction Committee / May 2026

Award Date

October 2026

Scope/Services

The selected firm will provide the design, bid, and award, and construction administration services for the BP-00052 ORL Taxiway A Rehabilitation and Related Improvements project at the Orlando Executive Airport.

The scope of this project includes the pavement rehabilitation for Taxiway A and some of its connectors between Taxiway A1 and Taxiway A5. The project also includes the relocation of some taxiway connectors in order to prevent the aircraft's direct access from the ramp to the runway, a safety requirement to prevent runway incursion by the Federal Aviation Administration (FAA). Additionally, the project includes the construction of an aircraft holding bay. The construction work includes asphalt pavement mill and overlay, removal of existing asphalt pavement, construction of new asphalt pavement, clearing and grubbing, excavation, hauling, grading, drainage, sodding, marking, lighting, and signage.

Small Business Participation

The Office of Business Opportunity & Exchange will establish LDB or VBE participation goals for this scope of work.

Value/Term

\$700,000 / Project duration anticipated 3-4 years

Incumbent

New Procurement

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Notification of Procurement Committee Recommendations to the Chief Executive Officer

Background

The following list represents contracts recommended by the Procurement Committee to be executed by the Chief Executive Officer, requiring notification to the Aviation Authority Board:

- Addendum to the Specialty Automated People Mover (APM) and Passenger Rail Systems Consulting Services Agreement with Lea + Elliott, Inc., to provide FY 2026 System Safety Program Plan (SSPP) and Operations and Maintenance (O&M) oversight services for the Gate and Terminal Link APM Systems at the Orlando International Airport (MCO), for the not-to-exceed fee amount of \$236,931, with funding from Operations and Maintenance Funds. The Services may include, but are not limited to, Support the Aviation Authority approved SSPP; conduct annual review for compliance with the SSPP (1/3 of the SSPP); support the Aviation Authority with FDOT-related SSPP meetings, reviews, and hazard assessments; update the SSPP in accordance with APM system modifications and other Aviation Authority Policies/directions as provided; and provide document reviews, operations, maintenance support services, and quality control services in support of the APM O&M program. *[Reference PC Meeting held November 13, 2025, Agenda Item No. CA-A].*
- Addendum to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with RS&H, Inc. for FY 2026 On-Call Engineering Support Services at MCO for the total not-to-exceed fee amount of \$100,000, with funding from Operations and Maintenance Funds. The Services may include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of design parameters, budget development, evaluation and documentation of existing conditions; design, bid/procurement and award, design/build, design criteria package development, permitting, construction administration, resident engineering, Master Document support, technical support and review of documents prepared by others, design management support on various Aviation Authority projects and all other engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held November 25, 2025, Agenda Item No. CA-C].*

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Notification of Operation and Maintenance Fund Budget Transfers in Excess of \$250,000 Approved by the Chief Financial Officer through September 30, 2025

Background

On August 21, 2025, the Aviation Authority Board delegated approval of Operation and Maintenance Fund budget transfers for the remainder of Fiscal Year 2025, exceeding \$250,000, to the Chief Financial Officer with a request from the Board Chair for notification to the Treasurer and Chief Executive Officer of any transfer that exceed \$5,000,000.

ISSUES

There were no budget transfers that exceeded \$5,000,000; however, the following budget transfers were made from various unexpended line items through September 30, 2025:

Customer Experience	\$1,500,000	Ambassadors – VIP Hospitality & ABM Aviation Outside Services – Additional Staff
Airline Division	\$3,600,000	Additional Funds for Other Contractual Services, Maintenance Contract Loading Bridge Repairs
Capital Program Department	\$1,010,000	Fiber Infrastructure & Term C PHS 2 Design Program Professional Services
Planning Department	\$820,000	Land & Strategic Planning & Development Consulting Services, MCO Planning Study, Master Mobility Planning – Professional Services
Facilities Department	\$2,000,000	Flooring & Interior Finishes Repairs
Contingency	(\$2,619,000)	
Utilities	(\$5,881,000)	
Innovation Department	(\$430,000)	

These transfers were executed in accordance with the delegated authority and have been appropriately recorded in the Aviation Authority's financial system of record.

Memorandum

DATE: December 16, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Notification of Release of Request for Proposal (RFP)/Request for Statement of Qualifications (RFSQ)/
Invitation for Bid (IFB)

Background

The list below represents the anticipated release of solicitations for services at the Aviation Authority under \$500,000.00

TYPE OF RELEASE	SERVICE/TYPE	ESTIMATED RELEASE DATE	ESTIMATED AWARD DATE	SCOPE/SERVICE	VALUE/TERM
IFB	Service 5/Years	January 2026	May 2026	Electrical Lighting Control System Maintenance and Repair Services	Less than \$500K

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, VP, Construction

Item Description

Successful Completion of Negotiations for BP-00500 Airsides 1 and 3 Interior Renovation (Design/Build) with The Beck Group

Background

The Solicitation for this Design Build Project was released in OpenGov on August 11, 2024. The Project includes updating the ceilings, floor and walls with materials, fixtures and finishes, along with new contemporary interior finishes, seating, wayfinding, gate counters, and lighting improvements to Airsides 1 and 3. The scope includes all design and construction services that are required to upgrade the spaces, including but not limited to, preparation of design documents, development of design alternatives, finishes design, selection of materials, analysis of lifecycle costs, permitting, evaluation and documentation of existing conditions, verification of as-built conditions, cost estimating and scheduling, demolition, material procurement, construction, quality control, testing, commissioning, turnover to the Operations Department and all other services necessary for fully functional facilities including coordination with the Aviation Authority and other agencies having jurisdiction over the Project.

On September 23, 2024, the Aviation Authority received the following five responses to the solicitation:

- Balfour Beatty Construction (US)
- The Beck Group
- Clayco, Inc.
- DPR Construction, A General Partnership
- Leopardo Construction

On October 22, 2024, the Procurement Committee shortlisted all five firms. On November 19, 2024, the Procurement Committee interviewed all firms and recommended the following ranking that was submitted to the Aviation Authority Board for approval on December 11, 2024:

First: DPR Construction, A General Partnership
Second: The Beck Group
Third: Balfour Beatty Construction (US)
Fourth: Clayco, Inc.
Fifth: Leopardo Construction

The Board approved the ranking and authorized negotiations with the top-ranked firm, and if those negotiations were unsuccessful, authorized negotiations with the next-ranked firm until successful completion of contract negotiations.

Negotiations with the top-ranked firm was terminated on March 7, 2025.

Negotiations with the next-ranked firm commenced on March 7, 2025, and were successfully completed on November 21, 2025. The contract is a zero-dollar base agreement that includes all contract terms, specifications, forms, and master design guidelines. A contract amendment that includes approved hourly rates for the Contractor and Subcontractors, along with a preliminary scope of services, is being negotiated and will be submitted to the Construction Committee for approval

before any work begins. At this time, it is anticipated that the initial contract amendment will include investigative, pre-design services. A second amendment will be negotiated for the remainder of the design and pre-construction phase, including the schedule for the design and pre-construction phase of the project. This second amendment will be presented to the Aviation Authority Board for approval.

The construction schedule will be included in the final Guaranteed Maximum Price (GMP), which will be added to the contract as a contract amendment.

This item is for information only.

Memorandum

DATE: December 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Notification of Change Orders issued on active construction projects.

Background

The following report represents contract change orders issued on active construction projects, as approved by the Construction Committee, requiring notification to the Aviation Authority Board.

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

BP-00050-ORL ORL RUNWAY 7-25 REHABILITATION AND RELATED WORK

CONTRACTOR: **TBD**

Award CC: 05/27/25 Oracle PO#: 0 START DATE(NTP):

FUNDING: FAA

Award Board: 09/17/25 Contract Date:

AIP,FDOT,Aviation

Authority Funds

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$0.00		0		0
1	DBE Law Change		11/18/25			\$0.00	\$0.00	\$0.00	\$0.00	0.00%	0		0
						\$0.00	\$0.00	\$0.00	\$0.00	0.00%	0		0

CURRENT CONTRACT

Required Substantial Completion

ACTUAL Substantial Completion

\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)

Time Ext.for S.C

0%

Required Final Completion

ACTUAL Final Completion

\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)

Time Ext.for F.C.:

0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS (DBOM)

CONTRACTOR: Mitsubishi Heavy Industries America, Inc.

Award CC: 08/21/23 **Oracle PO#:** 1007582 **START DATE(NTP):** 01/24/24

FUNDING: O&M (Operations & Maintenance Fund),Cap. Ex. (Capital Expenditure Fund),PFCs (Passenger Facility Charges)

Award Board: 10/18/23 **Contract Date:** 01/22/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$177,808,570.00		1362	10/16/27	180
1	Various Revisions		07/30/24	08/23/24	08/23/24	\$66,800.00	\$0.00	\$66,800.00	\$177,875,370.00	0.04%	0	10/16/27	0
2	Brightline Allowance Requirements		07/30/24	08/27/24	08/27/24	\$245,000.00	\$0.00	\$311,800.00	\$178,120,370.00	0.14%	0	10/16/27	0
3	Various Revisions		11/19/24	12/05/24	12/05/24	\$0.00	\$0.00	\$311,800.00	\$178,120,370.00	0.00%	0	10/16/27	0
4	CCTV Demonstration		02/11/25	02/19/25	02/21/25	\$99,210.01	\$0.00	\$411,010.01	\$178,219,580.01	0.06%	0	10/16/27	0
5	Various Revisions	RFI No. 003	04/08/25	04/16/25	04/17/25	\$0.00	(\$14,137.93)	\$396,872.08	\$178,205,442.08	-0.01%	0	10/16/27	0
6	Various Revisions		06/03/25	06/13/25	06/13/25	\$0.00	\$0.00	\$396,872.08	\$178,205,442.08	0.00%	0	10/16/27	0
7	Various Revisions		07/01/25	07/24/25	07/24/25	\$6,633.25	\$0.00	\$403,505.33	\$178,212,075.33	0.00%	0	10/16/27	0
8	Temp Modular Wall System *		07/22/25	10/22/25	10/29/25	\$386,010.82	\$0.00	\$789,516.15	\$178,598,086.15	0.22%	0	10/16/27	0
9	Various Revisions *		09/02/25	10/29/25	10/29/25	\$295,663.01	\$0.00	\$1,085,179.16	\$178,893,749.16	0.17%	0	10/16/27	0
10	Various Revisions		09/02/25	11/07/25	11/07/25	\$0.00	\$0.00	\$1,085,179.16	\$178,893,749.16	0.00%	0	10/16/27	0
11	Various Revisions		09/16/25	11/07/25	11/07/25	\$0.00	\$0.00	\$1,085,179.16	\$178,893,749.16	0.00%	0	10/16/27	0
12	RAILPROS Allowance No. 4		11/04/25			\$3,000,000.00	\$0.00	\$4,085,179.16	\$181,893,749.16	1.69%	0	10/16/27	0
13	Tariff Charges		11/04/25			\$4,000,000.00	\$0.00	\$8,085,179.16	\$185,893,749.16	2.25%	0	10/16/27	0
						\$8,099,317.09	(\$14,137.93)	\$8,085,179.16	\$185,893,749.16	4.55%	1362	10/16/27	180

CURRENT CONTRACT

Required Substantial Completion 10/16/27

ACTUAL Substantial Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion 04/13/28

ACTUAL Final Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Shedek P.E. / TAMMY DOBBYN
A/E: NONE
OAR: Ramfis Morales-Nieves

**Contractor
Design Consultant
OAR**

Mitsubishi Heavy Industries America, Inc.-Darin Friedmann,Project Director
NONE-NONE ,
WSP USA Inc.-Ramfis Morales,Program Manager

BP-00477-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

Issues:

ALLOWANCE No. 1, Alstom Escorting: \$23,266.34 reduced to \$2, 6914.75 per CO #06 it has been reduced to \$0.00 per CO#7

Allowance No. 2, Florida Highway Patrol: \$29,700.00

Allowance No. 3, Brightline: \$245,000.00 per CO No. 10 deduct (\$16,134.00) from \$245,000.00 to \$228,866.00, per CO#11 \$35,863.20 from \$228,866.00 to \$193,002.80 to offset the cost

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
	\$245,000.00	0.14%	\$0.00	0%
Allowance	(\$19,382.45)	-0.01%	\$0.00	0%
Owner Requested Change	\$557,265.35	0.31%	\$0.00	0%
Unforeseen/Concealed Condition	\$7,295,663.01	4.10%	\$0.00	0%
TOTAL	\$8,078,545.91	4.54%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR: The Middlesex Corporation

Award CC: 05/28/24 Oracle PO#: 1007745 START DATE(NTP): 01/10/25

FUNDING: FDOT,FAA

Award Board: 10/16/24 Contract Date: 10/23/24

AIP,Aviation Authority

Funds

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$21,767,646.00		275	10/11/25	45
1	Taxiway F Pavement Repairs	Bulletin No. 1	09/23/25	11/12/25	11/12/25	\$228,917.10	\$0.00	\$228,917.10	\$21,996,563.10	1.05%	0	10/11/25	0
2	Isolated Concrete Panel Replacement	Bulletin No. 003.1	11/25/25			\$267,594.50	\$0.00	\$496,511.60	\$22,264,157.60	1.23%	107	01/26/26	0
						\$496,511.60	\$0.00	\$496,511.60	\$22,264,157.60	2.28%	382	01/26/26	45

CURRENT CONTRACT

Required Substantial Completion	01/26/26			
ACTUAL Substantial Completion		\$13,900 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	39%
Required Final Completion	03/12/26			
ACTUAL Final Completion		\$5,100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Unit Price

Consent of Surety is Required

Liquidated Damages (\$13,90.00/Day for S.C. & \$5,100.00/Day for F.C.)

OPEN ISSUES:

Final Quantity Adjustment

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$228,917.10	1.05%	\$0.00	0%
Unforeseen/Concealed Condition	\$267,594.50	1.23%	\$0.00	0%
TOTAL	\$496,511.60	2.28%	\$0.00	0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Reine / KATHERINE (KIT)
CHAMBERLAIN
A/E: AECOM Technical Services, Inc.
OAR: Benjamin Brown

Danielle Plummer, Contracts and
Grants Manager
David Benouaich, RWBC

Contractor
Design Consultant
Design Consultant
OAR

The Middlesex Corporation-Jake Shumway,Ass't Project Manager
AECOM Technical Services, Inc.-Clint Martin, P.E.,Project Manager
AECOM Technical Services, Inc.-Lisa (Melissa) Stoeckert,Project Admin.
Loyal Wingman, LLC-Benjamin Brown,Owner

BP-00498-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00505-MCO ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD

CONTRACTOR: Prime Construction Group, Inc. Award CC: 07/01/25 Oracle PO#: 1008048 START DATE(NTP): 08/15/25
FUNDING: FDOT,GARBS (General Award Board: 07/16/25 Contract Date: 08/12/25
Airport Revenue Bonds)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$2,630,185.00		382	08/31/26	60
1	Various Revisions*	RFI No. 2	09/23/25			\$750,400.00	\$0.00	\$750,400.00	\$3,380,585.00	28.53%	0	08/31/26	0
						\$750,400.00	\$0.00	\$750,400.00	\$3,380,585.00	28.53%	382	08/31/26	60

CURRENT CONTRACT

Required Substantial Completion	08/31/26		
ACTUAL Substantial Completion		\$1,100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C 0%
Required Final Completion	10/30/26		
ACTUAL Final Completion		\$550 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.: 0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$750,400.00	28.53%	\$0.00	0%
TOTAL	\$750,400.00	28.53%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

BP-00506-MCO PARKING GUIDANCE SYSTEM (D/B)

CONTRACTOR: Transportation Systems, Inc.

Award CC: 12/03/24 Oracle PO#: 1007899 START DATE(NTP): 01/20/25

FUNDING:

Award Board: 12/11/24 Contract Date: 01/15/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$11,581,067.00		650	10/31/26	90
1	Various Revisions		09/09/25	09/11/25	09/12/25	\$76,864.05	\$0.00	\$76,864.05	\$11,657,931.05	0.66%	0	10/31/26	0
2	Various Revisions		10/14/25	10/28/25	10/31/25	\$83,789.00	\$0.00	\$160,653.05	\$11,741,720.05	0.72%	0	10/31/26	0
3	Additional Conduit Protection		11/25/25			\$60,893.84	\$0.00	\$221,546.89	\$11,802,613.89	0.53%	0	10/31/26	0
						\$221,546.89	\$0.00	\$221,546.89	\$11,802,613.89	1.91%	650	10/31/26	90

CURRENT CONTRACT

Required Substantial Completion	10/31/26			
ACTUAL Substantial Completion		\$2,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	01/29/27			
ACTUAL Final Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Board is required

Liquidated Damages (\$2000.00/Day for S.C. & \$100.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges	Flag
Owner Requested Change	\$222,546.89	1.92%	\$0.00	0%
TOTAL	\$222,546.89	1.92%	\$0.00	0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Reine / WINSTON STAPLETON
A/E: NONE
OAR: Don Corthell

Contractor
Contractor
OAR

Transportation Systems, Inc.-Eric Lesso,President (Emg)
Transportation Systems, Inc.-Christopher Wickson,Project Manager (Emg)
PSA Constructors Inc. dba PSA Management Inc.-Rebecca McKeown,Project Manager

BP-00506-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR: Balfour Beatty Construction LLC Award CC: 02/18/25 Oracle PO#: 1008124 START DATE(NTP): 05/28/25
FUNDING: Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds), Award Board: 03/19/25 Contract Date: 05/26/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$71,970,777.00		1270	11/17/28	90
0						\$0.00	\$0.00	\$0.00	\$71,970,777.00	0.00%	0	11/17/28	0
						\$0.00	\$0.00	\$0.00	\$71,970,777.00	0.00%	1270	11/17/28	90

CURRENT CONTRACT

Required Substantial Completion	11/17/28			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/15/29			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR: Vanderlande Industries, Inc.

Award CC: 05/02/18 **Oracle PO#:** 1005805 **START DATE(NTP):** 06/14/18

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)

Award Board: 05/16/18 **Contract Date:** 05/16/18

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$94,900,000.00		902	12/01/20	120
1	Award Bid Option No. 6*		06/12/18	07/06/18	08/02/18	\$357,900.00	\$0.00	\$357,900.00	\$95,257,900.00	0.38%	0	12/01/20	0
2	BHS for STC Phase 1 * Expansion		06/12/18	07/06/18	08/03/18	\$18,889,281.00	\$0.00	\$19,247,181.00	\$114,147,181.00	19.90%	0	12/01/20	0
3	BHS Unit Rate Schedule		06/18/19	06/26/19	07/18/19	\$0.00	\$0.00	\$19,247,181.00	\$114,147,181.00	0.00%	0	12/01/20	0
4	Various Revisions *		07/02/19	07/24/19	08/07/19	\$4,921,620.00	\$0.00	\$24,168,801.00	\$119,068,801.00	5.19%	0	12/01/20	0
5	Various Revisions*		07/02/19	07/24/19	08/07/19	\$11,388,664.76	\$0.00	\$35,557,465.76	\$130,457,465.76	12.00%	0	12/01/20	0
6	Various Revisions*		07/02/19	07/24/19	08/07/19	\$7,459,468.00	\$0.00	\$43,016,933.76	\$137,916,933.76	7.86%	0	12/01/20	0
7	Various Revisions*		07/02/19	07/24/19	08/07/19	\$5,412,073.00	\$0.00	\$48,429,006.76	\$143,329,006.76	5.70%	0	12/01/20	0
8	Reduction in Services		07/07/20	07/23/20	07/28/20	\$0.00	(\$8,000,364.66)	\$40,428,642.10	\$135,328,642.10	-8.43%	0	12/01/20	0
9	Extended General Conditions*		10/27/20	11/10/20	11/13/20	\$2,783,933.00	\$0.00	\$43,212,575.10	\$138,112,575.10	2.93%	365	12/01/21	0
10	Allowance for Additional* Costs		10/27/20	11/10/20	11/13/20	\$1,000,000.00	\$0.00	\$44,212,575.10	\$139,112,575.10	1.05%	0	12/01/21	0
11	Credit for Manual Out-of-Gauge Lanes		08/24/21	09/08/21	09/09/21	\$0.00	(\$489,526.00)	\$43,723,049.10	\$138,623,049.10	-0.52%	0	12/01/21	0
12	ASL ISAT Testing Oversight and Coordination		08/31/21	09/14/21	09/16/21	\$172,724.97	\$0.00	\$43,895,774.07	\$138,795,774.07	0.18%	0	12/01/21	0
13	Proprietary Equipment		10/26/21	11/15/21	11/22/21	\$64,305.96	\$0.00	\$43,960,080.03	\$138,860,080.03	0.07%	0	12/01/21	0
14	Extended General Conditions-* Costs		02/08/22	02/21/22	02/24/22	\$309,460.00	\$0.00	\$44,269,540.03	\$139,169,540.03	0.33%	0	12/01/21	0
15	Extended General Conditions* & Time		05/03/22	05/17/22	05/31/22	\$1,194,837.60	\$0.00	\$45,464,377.63	\$140,364,377.63	1.26%	114	03/25/22	0
16	Firestop Sealing		05/10/22	05/17/22	05/23/22	\$172,604.00	\$0.00	\$45,636,981.63	\$140,536,981.63	0.18%	0	03/25/22	0
17	Final Settlement of COR's and GC's		05/31/22	06/29/22	07/19/22	\$580,601.68	\$0.00	\$46,217,583.31	\$141,117,583.31	0.61%	0	03/25/22	0
18	Negotiated Final Settlement* for Phase 1	FCO-01	09/12/23	12/05/23	12/06/23	\$346,684.93	\$0.00	\$46,564,268.24	\$141,464,268.24	0.37%	0	03/25/22	0
19	BHS for Gates C250-C253*	FCO-02	09/12/23	12/06/23	12/11/23	\$16,445,231.24	\$0.00	\$63,009,499.48	\$157,909,499.48	17.33%	1347	12/01/25	0
20	Dumpsters for Waste Removal		08/13/24	08/23/24	08/23/24	\$50,787.00	\$0.00	\$63,060,286.48	\$157,960,286.48	0.05%	0	12/01/25	0
21	Temporary Loop Installation		08/13/24	08/24/24	08/26/24	\$104,746.83	\$0.00	\$63,165,033.31	\$158,065,033.31	0.11%	0	12/01/25	0

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Shedeck P.E. / KATHERINE (KIT)
CHAMBERLAIN
A/E: NONE
OAR: Pankaj Gupta

**Contractor
Design Consultant
OAR**

Vanderlande Industries, Inc.-Nick Porter,President, Airports
NONE-NONE ,
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00132-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$94,900,000.00		902	12/01/20	120
22	Various Revisions*		05/20/25	08/27/25	09/03/25	\$986,928.84	\$0.00	\$64,151,962.15	\$159,051,962.15	1.04%	0	12/01/25	0
23	Various Revisions*		09/16/25			\$631,257.01	\$0.00	\$64,783,219.16	\$159,683,219.16	0.67%	51	01/21/26	0
						\$73,273,109.82	(\$8,489,890.66)	\$64,783,219.16	\$159,683,219.16	68.26%	2779	01/21/26	120

CURRENT CONTRACT

Required Substantial Completion	01/21/26												
ACTUAL Substantial Completion						\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)					Time Ext.for S.C	208%	
Required Final Completion	05/21/26												
ACTUAL Final Completion						\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)					Time Ext.for F.C.:	0%	

CONTRACT INFORMATION: Lump Sum (Design/Build/Operate/Maintain (DBOM)													
- Design/Build Services: \$94,900,000.00													
- Operate/Maintain Services (initial 7 yrs): \$58,521,587.70													
Liquidated Damages (\$25,000.00/Day for S.C. & \$10,000.00/Day for F.C.)													
Final Reconciliation of Allowance (Extended General Conditions issued via CO-10): \$1,000,000.00; Reduced to \$0.00 per CO-14.													
OPEN ISSUES: None.													

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	(\$1,000,000.00)	-1.05%	\$0.00 0%
	\$0.00	0.00%	\$0.00 0%
Other	\$250,000.00	0.26%	\$0.00 0%
Owner Requested Change	\$65,250,197.39	68.76%	\$0.00 0%
Unforeseen/Concealed Condition	\$110,296.80	0.12%	\$0.00 0%
TOTAL	\$64,610,494.19	68.08%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR: Hensel Phelps Construction Co. dba Hensel Phelps Construction

Award CC: 10/04/22 **Oracle PO#:** 1007227 **START DATE(NTP):** 12/06/22

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA AIP

Award Board: 10/19/22 **Contract Date:** 11/04/22

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
1	Allowance Nos. 1 and 2*	Bulletins 01/02	04/04/23	05/01/23	05/04/23	\$1,300,000.00	\$0.00	\$1,300,000.00	\$278,306,000.00	0.47%	0	12/04/25	0
2	Allowance No. 3 *		05/23/23	06/26/23	07/12/23	\$700,000.00	\$0.00	\$2,000,000.00	\$279,006,000.00	0.25%	0	12/04/25	0
3	Site Security for East Gate	FCO 01	05/23/23	06/05/23	06/16/23	\$44,913.00	\$0.00	\$2,044,913.00	\$279,050,913.00	0.02%	0	12/04/25	0
4	Site Security for South Gate*	FCO 02	05/23/23	06/26/23	07/12/23	\$373,505.00	\$0.00	\$2,418,418.00	\$279,424,418.00	0.13%	0	12/04/25	0
5	Various Revisions	CO-01/ Bulletin 02	06/06/23	06/08/23	07/11/23	\$0.00	\$0.00	\$2,418,418.00	\$279,424,418.00	0.00%	0	12/04/25	0
6	Raceways and Wiring for Condensate Pumps	RFI 09	06/13/23	06/14/23	06/16/23	\$6,186.00	\$0.00	\$2,424,604.00	\$279,430,604.00	0.00%	0	12/04/25	0
7	New/Revised Specification Sections	Bulletin 01	06/13/23	06/14/23	06/16/23	\$0.00	\$0.00	\$2,424,604.00	\$279,430,604.00	0.00%	0	12/04/25	0
8	Concrete Topping Slab	RFI 11	06/13/23	06/14/23	06/16/23	\$40,636.00	\$0.00	\$2,465,240.00	\$279,471,240.00	0.01%	0	12/04/25	0
9	Terrazzo Flooring in Transfer Level Restroom	RFI 0013	06/13/23	08/21/23	08/24/23	\$275,870.00	\$0.00	\$2,741,110.00	\$279,747,110.00	0.10%	0	12/04/25	0
10	BIM Coordination		06/27/23	06/30/23	07/11/23	\$220,000.00	\$0.00	\$2,961,110.00	\$279,967,110.00	0.08%	0	12/04/25	0
11	Dual Contact Door Position Switches	CO-01/Bull-01	08/08/23	09/11/23	10/20/23	\$0.00	\$0.00	\$2,961,110.00	\$279,967,110.00	0.00%	0	12/04/25	0
12	Ramp Level Fire Alarm Pull Station		08/08/23	09/11/23	10/20/23	\$3,823.00	\$0.00	\$2,964,933.00	\$279,970,933.00	0.00%	0	12/04/25	0
13	Credit for ACR Humidifiers		08/08/23	09/11/23	09/19/23	\$0.00	(\$25,017.00)	\$2,939,916.00	\$279,945,916.00	-0.01%	0	12/04/25	0
14	Reconciliation of Bulletin Nos. 1, 2 and 3	Bull 01/02/03	08/29/23	10/18/23	11/16/23	\$0.00	(\$1,200,000.00)	\$1,739,916.00	\$278,745,916.00	-0.43%	0	12/04/25	0
15	Add Allowance No. 4* (Bulletins 4.0 and 4.1)	Bulletins 4.0/4.1	08/29/23	10/18/23	12/21/23	\$1,200,000.00	\$0.00	\$2,939,916.00	\$279,945,916.00	0.43%	0	12/04/25	0
16	Exterior Expansion Joints		08/29/23	10/18/23	10/20/23	\$41,023.00	\$0.00	\$2,980,939.00	\$279,986,939.00	0.01%	0	12/04/25	0
17	Piping Transition from Copper to Steel		08/29/23	10/18/23	10/20/23	\$0.00	(\$113,807.00)	\$2,867,132.00	\$279,873,132.00	-0.04%	0	12/04/25	0
18	Underground Conduit Flow	FCO 03	08/29/23	10/18/23	10/26/23	\$21,080.00	\$0.00	\$2,888,212.00	\$279,894,212.00	0.01%	0	12/04/25	0
19	Temporary Wall System	Bulletin 05	09/26/23	10/19/23	10/20/23	\$41,976.00	\$0.00	\$2,930,188.00	\$279,936,188.00	0.02%	0	12/04/25	0

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and Grants Manager
David Benouaich, RWBC

**Contractor
Design Consultant
OAR
OAR
OAR
OAR**

Hensel Phelps Construction-Shaun Gentry,Project Manager
HNTB Corporation-Bill Brooks,Sr Vice President
AECOM Technical Services, Inc.-Ross Spence,VP, Program Management Director (w/ AECOM)
Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
Jacobs Project Management Co.-David Grauvogl,PMO Construction Director
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
20	Sprinkler Coverage in Electrical Room		09/26/23	10/19/23	10/20/23	\$0.00	(\$26,574.00)	\$2,903,614.00	\$279,909,614.00	-0.01%	0	12/04/25	0
21	AED Model Replacement		09/26/23	10/19/23	10/20/23	\$1,764.00	\$0.00	\$2,905,378.00	\$279,911,378.00	0.00%	0	12/04/25	0
22	RLC Allowance*		01/23/24	02/26/24	02/29/24	\$4,000,000.00	\$0.00	\$6,905,378.00	\$283,911,378.00	1.44%	0	12/04/25	0
23	Elevator Sprinkler Amp Routing Relocation		01/30/24	02/27/24	03/01/24	\$26,406.00	\$0.00	\$6,931,784.00	\$283,937,784.00	0.01%	0	12/04/25	0
24	Underlayment Material Substitution		01/30/24	02/27/24	02/27/24	\$7,854.00	\$0.00	\$6,939,638.00	\$283,945,638.00	0.00%	0	12/04/25	0
25	Underground Sanitary Utility Work		02/27/24	03/30/24	04/04/24	\$62,364.00	\$0.00	\$7,002,002.00	\$284,008,002.00	0.02%	0	12/04/25	0
26	Material Substitution		02/27/24	03/30/24	04/04/24	\$0.00	(\$24,268.00)	\$6,977,734.00	\$283,983,734.00	-0.01%	0	12/04/25	0
27	Change Order BPS195-10 Final Reconciliatin	CO-10	02/27/24	03/30/24	04/04/24	\$0.00	(\$4,756.00)	\$6,972,978.00	\$283,978,978.00	0.00%	0	12/04/25	0
28	Allowance Nos. 5 and 6 *		03/05/24	03/30/24	04/04/24	\$875,000.00	\$0.00	\$7,847,978.00	\$284,853,978.00	0.32%	0	12/04/25	0
29	High Mast Light Pole * Foundations		03/12/24	03/30/24	04/04/24	\$280,624.00	\$0.00	\$8,128,602.00	\$285,134,602.00	0.10%	0	12/04/25	0
30	Allowance No. 7 *		03/12/24	05/24/24	06/03/24	\$350,000.00	\$0.00	\$8,478,602.00	\$285,484,602.00	0.13%	0	12/04/25	0
31	Various Revisions		03/19/24	03/30/24	04/04/24	\$102,994.00	\$0.00	\$8,581,596.00	\$285,587,596.00	0.04%	0	12/04/25	0
32	Various Revisions	FCO-07 / FCO-08	03/26/24	03/30/24	04/02/24	\$22,449.00	\$0.00	\$8,604,045.00	\$285,610,045.00	0.01%	0	12/04/25	0
33	Ticket Counter Modifications		04/02/24	04/22/24	04/29/24	\$23,528.00	\$0.00	\$8,627,573.00	\$285,633,573.00	0.01%	0	12/04/25	0
34	Various Revisions		04/09/24	04/22/24	04/22/24	\$94,288.00	\$0.00	\$8,721,861.00	\$285,727,861.00	0.03%	0	12/04/25	0
35	Roofing Modifications		04/16/24	04/17/24	04/22/24	\$124,129.00	\$0.00	\$8,845,990.00	\$285,851,990.00	0.04%	0	12/04/25	0
36	Bollard Clarifications		04/30/24	05/17/24	05/20/24	\$213,718.00	\$0.00	\$9,059,708.00	\$286,065,708.00	0.08%	0	12/04/25	0
37	Ramp Loading Connector		04/30/24	05/17/24	05/20/24	\$0.00	\$0.00	\$9,059,708.00	\$286,065,708.00	0.00%	0	12/04/25	0
38	Allowance No. 8 *		04/30/24	05/17/24	06/26/24	\$750,000.00	\$0.00	\$9,809,708.00	\$286,815,708.00	0.27%	0	12/04/25	0
39	Water System Requirements*	Bulletin 09	04/30/24	05/17/24	06/26/24	\$386,364.00	\$0.00	\$10,196,072.00	\$287,202,072.00	0.14%	0	12/04/25	0
40	Various Revisions		05/21/24	06/06/24	06/06/24	\$40,353.00	\$0.00	\$10,236,425.00	\$287,242,425.00	0.01%	0	12/04/25	0
41	Various Revisions	FCO 12 and 16	07/02/24	07/09/24	07/12/24	\$78,028.00	\$0.00	\$10,314,453.00	\$287,320,453.00	0.03%	0	12/04/25	0
42	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$1,792,066.00)	\$8,522,387.00	\$285,528,387.00	-0.65%	0	12/04/25	0
43	Various Revisions		07/23/24	08/15/24	08/19/24	\$79,886.00	\$0.00	\$8,602,273.00	\$285,608,273.00	0.03%	0	12/04/25	0
44	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$237,003.00)	\$8,365,270.00	\$285,371,270.00	-0.09%	0	12/04/25	0
45	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$322,460.00)	\$8,042,810.00	\$285,048,810.00	-0.12%	0	12/04/25	0
46	Various Revisions*		08/06/24	08/20/24	08/21/24	\$239,040.00	\$0.00	\$8,281,850.00	\$285,287,850.00	0.09%	0	12/04/25	0
47	Various Revisions		08/27/24	09/17/24	09/20/24	\$210,799.00	\$0.00	\$8,492,649.00	\$285,498,649.00	0.08%	0	12/04/25	0

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and
Grants Manager
David Benouaich, RWBC

Contractor
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Hensel Phelps Construction-Shaun Gentry,Project Manager
HNTB Corporation-Bill Brooks,Sr Vice President
AECOM Technical Services, Inc.-Ross Spence,VP, Program Management
Director (w/ AECOM)
Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
Jacobs Project Management Co.-David Grauvogl,PMO Construction Director
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
48	Various Revisions	FCO 11 and 19	09/03/24	09/17/24	09/20/24	\$47,748.00	\$0.00	\$8,540,397.00	\$285,546,397.00	0.02%	0	12/04/25	0
49	Various Revisions		09/03/24	09/17/24	09/20/24	\$41,689.00	\$0.00	\$8,582,086.00	\$285,588,086.00	0.02%	0	12/04/25	0
50	Allowance No. 9		09/03/24	09/17/24	09/20/24	\$45,000.00	\$0.00	\$8,627,086.00	\$285,633,086.00	0.02%	0	12/04/25	0
51	Various Revisions	FCO 17	09/10/24	09/18/24	09/20/24	\$179,084.00	\$0.00	\$8,806,170.00	\$285,812,170.00	0.06%	0	12/04/25	0
52	Various Revisions		10/01/24	10/07/24	10/08/24	\$0.00	\$0.00	\$8,806,170.00	\$285,812,170.00	0.00%	0	12/04/25	0
53	Various Revisions		10/01/24	10/07/24	10/22/24	\$66,697.00	\$0.00	\$8,872,867.00	\$285,878,867.00	0.02%	0	12/04/25	0
54	Various Revisions	FCO 14 and FCO 20	10/22/24	10/25/24	10/28/24	\$104,415.00	\$0.00	\$8,977,282.00	\$285,983,282.00	0.04%	0	12/04/25	0
55	Various Revisions	Bulletin 10	10/29/24	11/01/24	11/01/24	\$155,307.00	\$0.00	\$9,132,589.00	\$286,138,589.00	0.06%	0	12/04/25	0
56	Various Revisions		10/29/24	11/04/24	11/12/24	\$178,356.00	\$0.00	\$9,310,945.00	\$286,316,945.00	0.06%	0	12/04/25	0
57	Sterile Corridor Transition		11/05/24	11/07/24	11/12/24	\$62,583.00	\$0.00	\$9,373,528.00	\$286,379,528.00	0.02%	0	12/04/25	0
58	Various Revisions	Bulletin No. 9	11/12/24	11/13/24	11/14/24	\$215,945.00	\$0.00	\$9,589,473.00	\$286,595,473.00	0.08%	0	12/04/25	0
59	Allowance No. 11*		11/26/24	12/13/24	12/13/24	\$1,500,000.00	\$0.00	\$11,089,473.00	\$288,095,473.00	0.54%	0	12/04/25	0
60	Various Revisions		11/26/24	12/13/24	12/13/24	\$159,236.00	\$0.00	\$11,248,709.00	\$288,254,709.00	0.06%	0	12/04/25	0
61	Various Revisions	FCO 04, 06, 10	12/17/24	12/19/24	12/31/24	\$72,513.00	\$0.00	\$11,321,222.00	\$288,327,222.00	0.03%	0	12/04/25	0
62	Varous Revisions*		12/17/24	01/22/25	02/04/25	\$894,317.00	\$0.00	\$12,215,539.00	\$289,221,539.00	0.32%	0	12/04/25	0
63	Various Revisions		12/17/24	01/22/25	02/03/25	\$0.00	(\$63,044.00)	\$12,152,495.00	\$289,158,495.00	-0.02%	0	12/04/25	0
64	Various Revisions	FCO Nos. 13,15,18,21	02/18/25	02/26/25	03/04/25	\$61,632.00	\$0.00	\$12,214,127.00	\$289,220,127.00	0.02%	0	12/04/25	0
65	Various Revisions		02/25/25	02/26/25	03/04/25	\$241,061.00	\$0.00	\$12,455,188.00	\$289,461,188.00	0.09%	0	12/04/25	0
66	Various Revisions		03/04/25	03/10/25	03/11/25	\$247,743.00	\$0.00	\$12,702,931.00	\$289,708,931.00	0.09%	0	12/04/25	0
67	Various Revisions		03/11/25	03/18/25	03/25/25	\$49,948.00	\$0.00	\$12,752,879.00	\$289,758,879.00	0.02%	0	12/04/25	0
68	Various Revisions		03/25/25	04/03/25	04/09/25	\$37,649.00	\$0.00	\$12,790,528.00	\$289,796,528.00	0.01%	0	12/04/25	0
69	Various Revisions		04/15/25	04/23/25	04/30/25	\$23,018.00	\$0.00	\$12,813,546.00	\$289,819,546.00	0.01%	0	12/04/25	0
70	Various Revisions		05/13/25	05/21/25	06/09/25	\$14,676.00	\$0.00	\$12,828,222.00	\$289,834,222.00	0.01%	0	12/04/25	0
71	Various Revisions		05/27/25	06/02/25	06/04/25	\$229,986.00	\$0.00	\$13,058,208.00	\$290,064,208.00	0.08%	0	12/04/25	0
72	PBB Hurricane Tie-Downs		05/27/25	06/02/25	06/04/25	\$210,795.00	\$0.00	\$13,269,003.00	\$290,275,003.00	0.08%	0	12/04/25	0
73	Various Revisions		06/10/25	06/16/25	06/18/25	\$129,456.00	\$0.00	\$13,398,459.00	\$290,404,459.00	0.05%	0	12/04/25	0
74	Various Revisions		06/24/25	07/21/25	07/23/25	\$199,085.00	\$0.00	\$13,597,544.00	\$290,603,544.00	0.07%	0	12/04/25	0
75	Various Revisions		07/22/25	08/04/25	08/06/25	\$47,358.00	\$0.00	\$13,644,902.00	\$290,650,902.00	0.02%	0	12/04/25	0
76	Various Revisions		07/29/25	08/04/25	08/06/25	\$128,386.00	\$0.00	\$13,773,288.00	\$290,779,288.00	0.05%	0	12/04/25	0
77	Various Revisions		08/19/25	08/22/25	08/27/25	\$0.00	\$0.00	\$13,773,288.00	\$290,779,288.00	0.00%	0	12/04/25	0

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT		*Approved by the Aviation Authority Board							\$277,006,000.00		1095	12/04/25	120
78	Electrical Gear Equipment Procurement	Bulletin No. 12	08/26/25	09/02/25	09/05/25	\$152,588.00	\$0.00	\$13,925,876.00	\$290,931,876.00	0.06%	0	12/04/25	0
79	Various Revisions		09/09/25	09/12/25	09/22/25	\$240,993.00	\$0.00	\$14,166,869.00	\$291,172,869.00	0.09%	0	12/04/25	0
80	Various Revisions		09/30/25	10/28/25	10/30/25	\$118,555.00	\$0.00	\$14,285,424.00	\$291,291,424.00	0.04%	0	12/04/25	0
81	Various Revisions		10/07/25	10/28/25	10/30/25	\$123,625.00	\$0.00	\$14,409,049.00	\$291,415,049.00	0.04%	0	12/04/25	0
82	Various Revisions		10/14/25	11/19/25	11/22/25	\$246,069.00	\$0.00	\$14,655,118.00	\$291,661,118.00	0.09%	0	12/04/25	0
83	Various Revisions		10/21/25	11/19/25	11/22/25	\$18,419.00	\$0.00	\$14,673,537.00	\$291,679,537.00	0.01%	0	12/04/25	0
84	Negotiated Settlement*	FCO 22 & FCO 23	10/28/25			\$14,038,020.00	\$0.00	\$28,711,557.00	\$305,717,557.00	5.07%	0	12/04/25	60
85	Various Revisions	FCO Nos. 24, 25, 26	11/25/25			\$0.00	\$0.00	\$28,711,557.00	\$305,717,557.00	0.00%	0	12/04/25	0
						\$32,520,552.00	(\$3,808,995.00)	\$28,711,557.00	\$305,717,557.00	10.36%	1095	12/04/25	180

CURRENT CONTRACT

Required Substantial Completion **08/07/26**

ACTUAL Substantial Completion \$10,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion **02/03/27**

ACTUAL Final Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 50%

CONTRACT INFORMATION: Unit Price (plus 8 allowances)

Consent of Surety required.

Liquidated Damages (\$10,000.00/Day for S.C. & \$0.00/Day for F.C.)

FCO No. 5 - VOIDED

FCO No. 9 - VOIDED

FCO No. 22 - 4/11/25, NTE \$50,000.00 & No Time; This field change order scope of work is for the BP-S00195 Gate designation changes were made to Gates 250, 252 and 253, where the A and B sides were swapped. These changes did not require major rework. However, the GPU feeder will require rework if Gates A and B are swapped per RFI 0929, as the feeders were originally installed per the contract drawings before RFI 0929 was issued.

As a typical scenario for Gates 250, 252 and 253, based on the RFI 0929 response and current field conditions, the GPU-A and GPU-B side swap will result in the following feeder changes for these gates:

A. A 2" underground conduit was installed where a 1.25" conduit is now required. This will necessitate removing the previously sized feeder wire, placing a new feeder order, and installing the new feeder wire. The upsized 2" conduit will be used instead of the now-required 1.25" conduit.

B. A 1.25" underground conduit was installed where a 2" conduit is now required. This will require removing the previously sized feeder wire, marking the 1.25" conduit as SPARE, installing a new 2" overhead conduit, placing a new feeder order, and pulling in the new feeder wire.

C. The exterior box circuitry swapping sides will result in incorrect phase wire colors being installed in the conduits. These wires must be removed and reinstalled in the appropriate gate side to ensure the correct phase color wiring.

FCO No. 23 - 7/22/25, NTE \$4,000.00 & No Time: Per Owner's request, an eight inch (8") control valve will be installed at the fire protection system connection between Phase 1 and Phase IX allowing for the independent

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and
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David Benouaich, RWBC

**Contractor
Design Consultant
OAR
OAR
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OAR**

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Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
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BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

isolation of the Phase IX water supply and ensuring continuous fire protection for Terminal C while streamlining connections and minimizing downtime associated with repairs and maintenance on Phase IX. This scope of work consists of furnishing and installing an eight inch (8") butterfly valve in Area 34 at the Ramp Level.

OPEN ISSUES:

Allowance No. 1, Bulletin 01 (New and Revised Spec. Sections); \$1,000,000.00; Added per CO#1; Reduced to \$612,455.00 per CO#7; Reduced to \$595,476.00 per CO#11; Reduced to \$0.00 per CO#14.
Allowance No. 2, Bulletin 02 (Site Enabling Scope); \$300,000.00; Added per CO#1; Reduced to \$247,579.00 per CO#5; Reduced to \$0.00 per CO#14.
Allowance No. 3, Bulletin 03 (City of Orlando MEP Comments adn OAR Comments); \$700,000.00; Added per CO#2; Reduced to \$343,055.00 per CO#14; Reduced to \$0.00 per CO#43.
Allowance No. 4, Bulletins 04 and 4.1 (BIM Clash Changes and Tenant IDF Rm Mods); \$1,200,000.00; Added per CO#15; Reduced to \$0.00 per CO#62.
Allowance No. 5, RLC Construction (at south end of Terminal C Concourse); \$4,000,000.00; Added per CO#22; Reduced to \$3,444,762.00 per CO#37; Reduced to \$1,992,066.00 per CO#42; Reduced to \$91,894.00 per CO#52.
Allowance No. 5, Bulletins 07 and 7.1 (BIM Coordination, Fire/Smoke Damper Coordination); \$350,000.00; Added per CO#28; Reduced to \$0.00 per CO#62.
Allowance No. 6, Bulletin 08 (Site Enabling Electrical); \$525,000.00; Added per CO#28; Reduced to \$0.00 per CO#63.
Allowance No. 7, Structural Engineer (for four cast-in-place vault structures); \$350,000.00; Added per CO#30; Reduced to \$0.00 per CO#45.
Allowance No. 8, Bulletin 06 (BIM Coordination, A/E, A/V, Fire Alarm, MEP, Security and IT); \$750,000.00; Added per CO#38; Reduced to \$0.00 per CO#62.
Allowance No. 9, Temporary Demising Wall at Area 14 BHS Corridor; \$45,000.00; Added per CO#50.
Allowance No. 10, Reduce the RLC Allowance (Change Order No. 022) by (\$108,106.00), from \$200,000.00 to \$91,894.00, to offset the costs associated with Item Nos.1 and 2 above Per CO#52,
Allowance No. 11, Bulletin No. 10; Bulletin No. 10 highlights various technology adjustments, including outlet relocations and contractor coordination for DAS added \$1,500,000.00 per CO#59. Per Bulletin No. 10 (CO No.59) from 1,500,000.00 to \$1,498,663.00 to offset the cost of material by \$1,337.00.
Allowance No. 12, Reconciliation of Landside storm vaults pending and potential changes after September 1, 2025 through project Final Completion; \$3,500,000.00;
Allowance No. 13, Reconciliation of Airside Concourse P1X building or related pending and potential changes after September 1, 2025 through project Final Completion; \$1,500,000.00
Allowance No. 14, Tenant Space Buildout Bulletin 17 additional scope; \$5,500.00.00

FCO No. 24 - 9/23/25, NTE \$46,063.00 & No Time: This change order authorizes exploratory digging to identify the extent of unforeseen conditions encountered at the Southwest (SW) Storm Vault area, specifically related to:?? A water line and an unknown underground structure, Required exploratory potholing to determine: The extent of the SW barrier wall footer. The location where the underground conduit turns west. The dimensions and elevations of the electrical duct bank. These conditions were identified in RFIs 1143 and 1150, prompting the need for updated design and clarification before construction can resume.

FCO No. 25 - 9/23/25, NTE \$25,200.00 & No Time: P1X Vaults SE Vault Unforeseen Conditions ~ Duct Banks ~ Potholing This change order authorizes exploratory digging to identify unforeseen conditions at the Southeast (SE) Storm Vault, specifically related to: Duct banks and potential conflicts with existing infrastructure. Required exploratory potholing to: ?? Determine the extent and location of the bridge footer. Identify any other conflicts that may affect construction or design. These conditions were identified in RFI 1150, and the exploratory work is necessary to inform updated design and construction planning.

FCO No. 26 - 10/03/25, NTE \$37,508.00 & No Time: P1X NW Storm Vaults Unforeseen/Concealed Conditions ~ Potholing: This Field Change Order authorizes additional exploratory work required at the NW Storm Vault due to a design revision confirmed in RFI 1143, which shifted structures B-225-A and B-225-B northward onto a 36" storm line. RFI 1158 indicated potential conflicts between BIM model and existing underground utilities at the new structure locations. To mitigate risk and confirm constructability, exploratory potholing is necessary to identify any utility clashes and assess the feasibility of relocating structure B-225-B. These conditions were identified in RFI 1158, and the exploratory work is necessary to inform updated design and construction planning.

FCO No. 27 - 11/12/25, LS \$50,000.00 & No Time: This scope of work is for the BP-S00195 casework contractor to remove the existing countertops in area 35 and 37 Family Restrooms, modify the existing casework, and reinstall the new countertops to comply with ADA/FBC. Additionally, this scope of work includes the plumbing contractor removing and reinstalling the sinks and plumbing fixtures in the replaced countertop and for the specialties contractor to remove and reinstall soap dispensers to align with new countertop dimensions.

FCO No. 28 - 11/13/25, LS \$5,000.00 & No Time: This scope of work is for the signage contractor to procure and install new service disconnect signage for the P1X project as well as procure and replace the current service disconnect signage for the South Terminal C airside.

Final Allowance Reconciliation Change Order

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
6	Raceways and Wiring for Condensate Pumps	06/13/23	\$618.60	\$0.00
7	New/Revised Specification Sections	06/13/23	\$38754.50	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Hensel Phelps Construction-Shaun Gentry,Project Manager HNTB Corporation-Bill Brooks,Sr Vice President AECOM Technical Services, Inc.-Ross Spence,VP, Program Management Director (w/ AECOM) Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager		

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and
Grants Manager
David Benouaich, RWBC

Contractor
Design Consultant
OAR
OAR
OAR
OAR

BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/E Backcharges (Errors)		\$0.00	0.00%	\$0.00	0%
8	Concrete Topping Slab	06/13/23	\$0.00	\$40636.00	Allowance	\$759,920,791.00	274.33%	\$157,236.00	0%
16	Exterior Expansion Joints	08/29/23	\$4102.00	\$0.00	Design Error	\$1,990,468.00	0.72%	\$1,483,916.70	75%
24	Underlayment Material Substitution	01/30/24	\$0.00	\$785.40	Design Omission	\$4,609,585.00	1.66%	\$419,789.60	9%
27	Change Order BPS195-10 Final Reconciliatin	02/27/24	\$0.00	\$215244.00	Negotiated Settlement	\$3,538,020.00	1.28%	\$0.00	0%
28	Allowance Nos. 5 and 6	03/05/24	\$87500.00	\$0.00	Owner Requested Change	\$9,511,000.00	3.43%	\$156,123.00	0%
30	Allowance No. 7	03/12/24	\$0.00	\$35000.00	Unforeseen/Concealed Condition	\$118,705.00	0.04%	\$0.00	0%
31	Various Revisions	03/19/24	\$10299.00	\$0.00	TOTAL	\$779,688,569.00	281.47%	\$2,217,065.30	0%
32	Various Revisions	03/26/24	\$404.00	\$929.00					
33	Ticket Counter Modifications	04/02/24	\$2352.00	\$0.00					
34	Various Revisions	04/09/24	\$12597.00	\$0.00					
35	Roofing Modifications	04/16/24	\$0.00	\$12412.00					
36	Bollard Clarifications	04/30/24	\$0.00	\$213718.00					
38	Allowance No. 8	04/30/24	\$0.00	\$75000.00					
39	Water System Requirements	04/30/24	\$0.00	\$386364.00					
40	Various Revisions	05/21/24	\$5766.00	\$0.00					
41	Various Revisions	07/02/24	\$3477.00	\$13994.00					
43	Various Revisions	07/23/24	\$10771.00	\$0.00					
51	Various Revisions	09/10/24	\$9607.40	\$0.00					
53	Various Revisions	10/01/24	\$10163.10	\$0.00					
54	Various Revisions	10/22/24	\$8370.10	\$15258.00					
55	Various Revisions	10/29/24	\$11098.10	\$44326.00					
56	Various Revisions	10/29/24	\$13678.50	\$28949.00					
57	Sterile Corridor Transition	11/05/24	\$6258.30	\$0.00					
58	Various Revisions	11/12/24	\$20303.20	\$0.00					
61	Various Revisions	12/17/24	\$1110.50	\$50622.00					
62	Varous Revisions	12/17/24	\$244827.00	\$46926.00					
64	Various Revisions	02/18/25	\$4164.70	\$1725.00					
65	Various Revisions	02/25/25	\$12435.10	\$2603.00					
66	Various Revisions	03/04/25	\$24233.10	\$5412.00					
67	Various Revisions	03/11/25	\$2714.30	\$0.00					
69	Various Revisions	04/15/25	\$75.00	\$19446.00					
70	Various Revisions	05/13/25	\$162.50	\$15535.00					
71	Various Revisions	05/27/25	\$14409.30	\$38374.00					
73	Various Revisions	06/10/25	\$2446.50	\$7315.00					

**Greater Orlando Aviation Authority
Engineering & Construction Report**

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A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and
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Contractor
Design Consultant
OAR
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Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
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BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
74	Various Revisions	06/24/25	\$0.00	\$199085.00
75	Various Revisions	07/22/25	\$3905.40	\$8304.00
76	Various Revisions	07/29/25	\$3664.10	\$0.00
79	Various Revisions	09/09/25	\$0.00	\$4242.00
80	Various Revisions	09/30/25	\$13597.70	\$6867.20
81	Various Revisions	10/07/25	\$5629.50	\$7348.60
82	Various Revisions	10/14/25	\$21013.60	\$7723.40
83	Various Revisions	10/21/25	\$641.40	\$1200.50
		TOTAL	\$611,149.50	\$1,505,344.10

GOAA Constr.: Brooks / TAMMY DOBBYN	
A/E: HNTB Corporation	Danielle Plummer, Contracts and Grants Manager
OAD: Pankaj Gupta	David Benouaich, RWBC

Contractor
Design Consultant
OAD
OAD
OAD
OAD

Hensel Phelps Construction-Shaun Gentry,Project Manager
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Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
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CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR: Prince Contracting, LLC

Award CC: 01/02/24 Oracle PO#: 1007617 START DATE(NTP): 03/06/24

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT

Award Board: 02/21/24 Contract Date: 03/07/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$121,829,000.00		1228	07/16/27	180
1	Various Revisions		04/30/24	06/03/24	06/05/24	\$0.00	(\$330,000.00)	(\$330,000.00)	\$121,499,000.00	-0.27%	0	07/16/27	0
2	Various Revisions		06/18/24	06/28/24	07/03/24	\$156,976.78	\$0.00	(\$173,023.22)	\$121,655,976.78	0.13%	0	07/16/27	0
3	Various Revisions		06/18/24	06/28/24	07/03/24	\$13,450.00	\$0.00	(\$159,573.22)	\$121,669,426.78	0.01%	0	07/16/27	0
4	Vault Modifications		07/30/24	08/16/24	08/22/24	\$121,704.24	\$0.00	(\$37,868.98)	\$121,791,131.02	0.10%	0	07/16/27	0
5	Various Revisions		08/27/24	09/19/24	09/23/24	\$89,560.00	\$0.00	\$51,691.02	\$121,880,691.02	0.07%	0	07/16/27	0
6	Various Revisions		10/29/24	11/05/24	11/06/24	\$21,362.80	\$0.00	\$73,053.82	\$121,902,053.82	0.02%	0	07/16/27	0
7	Allowance No. 03*		03/04/25	04/09/25	05/01/25	\$1,000,000.00	\$0.00	\$1,073,053.82	\$122,902,053.82	0.82%	0	07/16/27	0
8	Various Revisions		04/22/25	04/28/25	05/07/25	\$0.00	(\$580,040.00)	\$493,013.82	\$122,322,013.82	-0.48%	0	07/16/27	0
9	Various Revisions		08/19/25	08/25/25	08/25/25	\$39,015.24	\$0.00	\$532,029.06	\$122,361,029.06	0.03%	0	07/16/27	0
						\$1,442,069.06	(\$910,040.00)	\$532,029.06	\$122,361,029.06	0.44%	1228	07/16/27	180

CURRENT CONTRACT

Required Substantial Completion	07/16/27			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	01/12/28			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CONTRACT INFORMATION: Unit Price (w/ 1 allowance)

Allowance No. 01: \$50,000
Allowance No. 02: \$250,000.00
Allowance No. 03: \$1,000,000.00

Consent of Surety Required.

Liquidated Damages: \$10,000.00/Day for S.C. & \$2,500.00/Day for F.C.
***Phase 2A: \$10,000.00/Day between Fixed Date and Actual Completion.
***Phase 2B: \$10,000.00/Day between Fixed Date and Actual Completion.
***Phase 2C: \$10,000.00/Day between Fixed Date and Actual Completion.

OPEN ISSUES:

Owner's DRB Allowance: \$50,000.00

Final Quantity Reconciliation Change Order

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$1,498,677.20)	-1.23%	\$2,136.28	0%
Owner Requested Change	(\$201,424.76)	-0.17%	\$0.00	0%
Unforeseen/Concealed Condition	\$2,232,131.02	1.83%	\$0.00	0%
TOTAL	\$532,029.06	0.44%	\$2,136.28	0%

CHANGE ORDER SUMMARY

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01-Dec-25

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

Award CC: 05/31/23 **Oracle PO#:** 1007467 **START DATE(NTP):** 07/27/23

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

Award Board: 06/21/23 **Contract Date:** 07/24/23

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$113,293,387.00		686	06/11/25	120
1	GTF Bridge and RAC Renderings		01/02/24	01/11/24	01/16/24	\$11,018.00	\$0.00	\$11,018.00	\$113,304,405.00	0.01%	0	06/11/25	0
2	Level 3 Shell Space Concept Design		04/02/24	04/19/24	04/22/24	\$24,174.00	\$0.00	\$35,192.00	\$113,328,579.00	0.02%	0	06/11/25	0
3	Glazed Curtain Wall System	FCO 02	04/02/24	04/26/24	04/27/24	\$140,890.00	\$0.00	\$176,082.00	\$113,469,469.00	0.12%	0	06/11/25	0
4	Design for Sanitary Sewer Line	RCO 046	04/30/24	05/15/24	05/17/24	\$59,062.00	\$0.00	\$235,144.00	\$113,528,531.00	0.05%	0	06/11/25	0
5	Add Roof Hydrants	RCO 027	04/23/24	05/15/24	05/16/24	\$36,583.00	\$0.00	\$271,727.00	\$113,565,114.00	0.03%	0	06/11/25	0
6	Move Floor Mounted Signs	RCO 029	04/23/24	05/16/24	05/18/24	\$30,140.00	\$0.00	\$301,867.00	\$113,595,254.00	0.03%	0	06/11/25	0
7	Lobby Renderings	RCO 063	10/29/24	11/08/24	11/08/24	\$8,976.00	\$0.00	\$310,843.00	\$113,604,230.00	0.01%	0	06/11/25	0
8	Various Revisions	FCO 03	12/17/24	01/07/25	01/10/25	\$49,643.00	\$0.00	\$360,486.00	\$113,653,873.00	0.04%	0	06/11/25	0
9	Various Revisions		02/18/25	07/22/25	07/23/25	\$42,882.22	\$0.00	\$403,368.22	\$113,696,755.22	0.04%	0	06/11/25	0
10	Various Revisions	FCO 01	05/20/25	07/22/25	07/23/25	\$62,582.71	\$0.00	\$465,950.93	\$113,759,337.93	0.06%	0	06/11/25	0
11	Metal Wall Panels		06/24/25	07/23/25	07/24/25	\$0.00	(\$59,285.12)	\$406,665.81	\$113,700,052.81	-0.05%	0	06/11/25	0
12	Various Revisions		10/28/25	11/03/25	11/04/25	\$225,847.14	\$0.00	\$632,512.95	\$113,925,899.95	0.20%	0	06/11/25	0
13	Various Revisions		11/25/25			\$222,099.00	\$0.00	\$854,611.95	\$114,147,998.95	0.20%	0	06/11/25	0
						\$913,897.07	(\$59,285.12)	\$854,611.95	\$114,147,998.95	0.75%	686	06/11/25	120

CURRENT CONTRACT

Required Substantial Completion **06/11/25**

ACTUAL Substantial Completion \$20,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion **10/09/25**

ACTUAL Final Completion \$5,000 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: NONE

OAR: Robert Erickson

Danielle Plummer, Contracts and Grants Manager

**Contractor
Design Consultant
OAR**

The Weitz Company LLC-Josh Wills,Project Executive
NONE-NONE ,
Jacobs Project Management Co.-Robert Erickson,Sr. Program Manager

BP-S00198-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

CONTRACT INFORMATION: Lump Sum (No Allowances)

Consent of Surety Required.

Liquidated Damages (\$20,000.00/Day for S.C. & \$5,000.00/Day for F.C.)

OPEN ISSUES:

FCO #04: (2025-07-14) NTE \$13,652.87 & No Time: Per Owner's request, Contractor shall provide eight (8),3”diameter x 36” high bollards with chrome finish at the leading edge of the glass balustrades of the onboard ramps of the moving walkways in the Pedestrian Bridge per the response to RFI No. C-0761.

DRB Allowance: \$100,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$59,285.12)	-0.05%	\$0.00	0%
Owner Requested Change	\$854,835.07	0.75%	\$0.00	0%
Unforeseen/Concealed Condition	\$59,062.00	0.05%	\$0.00	0%
TOTAL	\$854,611.95	0.75%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR: H. L. Pruitt Corporation Award CC: Oracle PO#: 1007331 START DATE(NTP): 06/12/23
FUNDING: Cap. Ex. (Capital Award Board: Contract Date: 06/06/23
Expenditure Fund)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$3,003,334.00		365	06/10/24	60
1	Various Revisions		06/18/24	07/15/24	07/18/24	\$0.00	(\$92,054.82)	(\$92,054.82)	\$2,911,279.18	-3.07%	0	06/10/24	0
2	Final Allowance Reconciliation		09/02/25	09/08/25	09/09/25	\$111,539.87	\$0.00	\$19,485.05	\$3,022,819.05	3.71%	0	06/10/24	0
						\$111,539.87	(\$92,054.82)	\$19,485.05	\$3,022,819.05	0.65%	365	06/10/24	60

CURRENT CONTRACT

Required Substantial Completion 06/10/24
ACTUAL Substantial Completion \$800 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%
Required Final Completion 08/09/24
ACTUAL Final Completion \$400 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety required.

Liquidated Damages (\$800.00/Day for S.C. & \$400.00/Day for F.C.) Allowances

1) Allowance 1: L-109-1 AIRFIELD LIGHTING CONTROL SYSTEM MODIFICATIONS: CONTRACTOR SYSTEM MODIFICATIONS: VENDOR
2) Allowance 2: L-109-3 RUSSELECTRIC SWITCHGEAR MODIFICATIONS
3) Allowance 3: L-109-13 F01 ADB SAFEGATE TESTING

4) Final Allowance Reconciliation

OPEN ISSUES: None

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$145,224.97)	-4.84%	\$0.00	0%
Owner Requested Change	\$164,710.02	5.48%	\$0.00	0%
TOTAL	\$19,485.05	0.65%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

G-00047-MCO CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT

CONTRACTOR: AC Signs Award CC: 08/26/25 Oracle PO#: 0 START DATE(NTP): 09/23/25
FUNDING: Cap. Ex. (Capital Award Board: Contract Date: 09/22/25
Expenditure Fund)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$174,204.00		90	12/21/25	60
0						\$0.00	\$0.00	\$0.00	\$174,204.00	0.00%	0	12/21/25	0
						\$0.00	\$0.00	\$0.00	\$174,204.00	0.00%	90	12/21/25	60

CURRENT CONTRACT

Required Substantial Completion	12/21/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/19/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation Award CC: 07/22/24 Oracle PO#: 1008070 START DATE(NTP): 08/05/25
FUNDING: Aviation Authority Funds Award Board: Contract Date: 08/04/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$0.00		75	10/18/25	60
0						\$0.00	\$0.00	\$0.00	\$0.00	0.00%	0	10/18/25	0
						\$0.00	\$0.00	\$0.00	\$0.00	0.00%	75	10/18/25	60

CURRENT CONTRACT

Required Substantial Completion	10/18/25												
ACTUAL Substantial Completion						\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)					Time Ext.for S.C		0%
Required Final Completion	12/17/25												
ACTUAL Final Completion						\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)					Time Ext.for F.C.:		0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)
Bond is required.
Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)
OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00369-MCO AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING

CONTRACTOR: The Middlesex Corporation Award CC: 09/23/25 Oracle PO#: 0 START DATE(NTP): 10/24/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 10/15/25 Contract Date: 10/20/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$373,921.35		45	12/07/25	60
0						\$0.00	\$0.00	\$0.00	\$373,921.35	0.00%	0	12/07/25	0
						\$0.00	\$0.00	\$0.00	\$373,921.35	0.00%	45	12/07/25	60

CURRENT CONTRACT

Required Substantial Completion	12/07/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/05/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00384-MCO AIRSIDE 1 PCC SLAB REHABILITATION

CONTRACTOR: Kiewit Infrastructure South Co.

Award CC: 06/24/25 Oracle PO#: 1008035 START DATE(NTP): 09/11/25

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT

Award Board: 07/16/25 Contract Date: 09/10/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$737,145.00		65	11/14/25	60
0						\$0.00	\$0.00	\$0.00	\$737,145.00	0.00%	0	11/14/25	0
						\$0.00	\$0.00	\$0.00	\$737,145.00	0.00%	65	11/14/25	60

CURRENT CONTRACT

Required Substantial Completion11/14/25

ACTUAL Substantial Completion

\$3,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)

Time Ext.for S.C0%

Required Final Completion01/13/26

ACTUAL Final Completion

\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)

Time Ext.for F.C.:0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$3000.00/Day for S.C. & \$1500.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.000%
TOTAL	\$0.00	0.00%	\$0.000%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00385-MCO RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS

CONTRACTOR: The Middlesex Corporation Award CC: 08/26/25 Oracle PO#: 1008104 START DATE(NTP): 11/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 09/17/25 Contract Date: 09/25/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,224,120.00		120	03/20/26	60
0						\$0.00	\$0.00	\$0.00	\$1,224,120.00	0.00%	0	03/20/26	0
						\$0.00	\$0.00	\$0.00	\$1,224,120.00	0.00%	120	03/20/26	60

CURRENT CONTRACT

Required Substantial Completion	03/20/26			
ACTUAL Substantial Completion		\$3,600 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	05/19/26			
ACTUAL Final Completion		\$1,800 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/4 Allowance)
Consent of Surety is Required -- Board is Required
Liquidated Damages (\$3,600.00/Day for S.C. & \$1,800.00/Day for F.C.)
OPEN ISSUES:
1) Allowance 1: SP-111-1 Photometric Testing- \$30,000.00
2) Allowance 2: SP-111-2 FAA Fight Check of Runway Lighting - \$25,000.00
3) Allowance 3: L-109-1 ADB-Safegate ALCMS Modifications - \$20,000.00
4) Allowance 4: L-125-4 Contractor Provided ALIS-23 Torque Wrench Kit - \$30,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)					CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount	A/ E Backcharges	Flag	
TOTAL			\$0.00	\$0.00		\$0.00	0.00%	\$0.00	0%
					TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00392-MCO BRIDGE 999954 STRUCTURAL REHABILITATION

CONTRACTOR: Kiewit Infrastructure South Co. Award CC: 08/26/25 Oracle PO#: 0 START DATE(NTP): 10/13/25
FUNDING: Cap. Ex. (Capital Expenditure Fund) Award Board: 09/17/25 Contract Date: 10/03/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$388,600.00		90	01/10/26	60
0						\$0.00	\$0.00	\$0.00	\$388,600.00	0.00%	0	01/10/26	0
						\$0.00	\$0.00	\$0.00	\$388,600.00	0.00%	90	01/10/26	60

CURRENT CONTRACT

Required Substantial Completion	01/10/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/11/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00395-MCO TERMINAL C ENHANCEMENTS PROGRAM - MISCELLANEOUS TERMINAL SITE IMPROVEMENTS

CONTRACTOR: Carr & Collier Inc.

Award CC: 07/29/25 Oracle PO#: 1008074 START DATE(NTP): 10/13/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: 08/20/25 Contract Date: 10/07/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$517,770.00		150	03/11/26	90
0						\$0.00	\$0.00	\$0.00	\$517,770.00	0.00%	0	03/11/26	0
						\$0.00	\$0.00	\$0.00	\$517,770.00	0.00%	150	03/11/26	90

CURRENT CONTRACT

Required Substantial Completion	03/11/26			
ACTUAL Substantial Completion		\$2,500 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/09/26			
ACTUAL Final Completion		\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Allowance)

Bond is required.

Liquidated Damages (\$2,500.00/Day for S.C. & \$1,500.00/Day for F.C.)

OPEN ISSUES:

Allowance: 1 Baggage Conveyance Intake Barriers- \$100,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

H-00402-MCO Secure Fence Between Airside 2 and Airside 4

CONTRACTOR: Prime Construction Group, Inc.

Award CC: 08/26/25 Oracle PO#: 1008118 START DATE(NTP): 09/10/25

FUNDING: O&M (Operations & Maintenance Fund)

Award Board: Contract Date: 09/09/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$128,569.09		23	10/02/25	60
1	Final Quantity Reconciliation		11/25/25			\$3,748.08	\$0.00	\$3,748.08	\$132,317.17	2.92%	0	10/02/25	0
						\$3,748.08	\$0.00	\$3,748.08	\$132,317.17	2.92%	23	10/02/25	60

CURRENT CONTRACT

Required Substantial Completion	10/02/25												
ACTUAL Substantial Completion	09/30/25	-2 Days Early				\$250 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)					Time Ext.for S.C		0%
Required Final Completion	11/29/25												
ACTUAL Final Completion						\$100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)					Time Ext.for F.C.:		0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is not required.

Liquidated Damages (\$250.00/Day for S.C. & \$100.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)					CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount		A/ E Backcharges	Flag
TOTAL			\$0.00	\$0.00	Allowance	(\$1,920.50)	-1.49%	\$0.00	0%
					Unforeseen/Concealed Condition	\$5,668.58	4.41%	\$0.00	0%
					TOTAL	\$3,748.08	2.92%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

Award CC: 12/17/24 Oracle PO#: 1007880 START DATE(NTP): 02/11/25

FUNDING: Aviation Authority Funds

Award Board: 01/15/25 Contract Date: 02/01/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$2,985,083.00		300	12/07/25	90
1	Various Revisions		04/15/25	04/23/25	04/28/25	\$0.00	\$0.00	\$0.00	\$2,985,083.00	0.00%	0	12/07/25	0
						\$0.00	\$0.00	\$0.00	\$2,985,083.00	0.00%	300	12/07/25	90

CURRENT CONTRACT

Required Substantial Completion	12/07/25			
ACTUAL Substantial Completion		\$1,700 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/07/26			
ACTUAL Final Completion		\$850 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)					CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount		A/ E Backcharges	Flag
TOTAL			\$0.00	\$0.00	Owner Requested Change	\$0.00	0.00%	\$0.00	0%
					TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 07/15/25 Oracle PO#: 1008054 START DATE(NTP): 07/29/25
FUNDING: Cap. Ex. (Capital Expenditure Fund) Award Board: Contract Date: 07/21/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$79,350.50		150	12/25/25	60
0						\$0.00	\$0.00	\$0.00	\$79,350.50	0.00%	0	12/25/25	0
						\$0.00	\$0.00	\$0.00	\$79,350.50	0.00%	150	12/25/25	60

CURRENT CONTRACT

Required Substantial Completion	12/25/25			
ACTUAL Substantial Completion		\$200 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/23/26			
ACTUAL Final Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is not required.

Liquidated Damages (\$200.00/Day for S.C. & \$100.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR: H.A. Contracting Corporation

Award CC: 12/19/23 Oracle PO#: 1007523 START DATE(NTP): 12/26/23

FUNDING: O&M (Operations & Maintenance Fund)

Award Board: Contract Date: 01/04/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$87,623.52		150	05/23/24	30
1	TRAX Smart Restroom		03/04/25	03/07/25	03/17/25	\$60,845.58	\$0.00	\$60,845.58	\$148,469.10	69.44%	0	05/23/24	0
						\$60,845.58	\$0.00	\$60,845.58	\$148,469.10	69.44%	150	05/23/24	30

CURRENT CONTRACT

Required Substantial Completion	05/23/24			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/22/24			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety is Required -- Bond Requirements.

Liquidated Damages (\$0.00/Day for S.C. & \$0.00/Day for F.C.)

Open Issues: None.

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$60,845.58 69.44%	\$0.00 0%
TOTAL	\$60,845.58 69.44%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company

Award CC: 10/01/24

Oracle PO#: 1007751

START DATE(NTP): 11/06/24

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)

Award Board: 10/16/24

Contract Date: 11/06/24

(002I4384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds.

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$2,756,239.00		365	11/05/25	60
1	Various Revisions		08/12/25	08/18/25	08/18/25	\$19,830.68	\$0.00	\$19,830.68	\$2,776,069.68	0.72%	0	11/05/25	0
2	Various Revisions		11/04/25	11/10/25	11/12/25	\$28,921.42	\$0.00	\$48,752.10	\$2,804,991.10	1.05%	35	12/10/25	0
3	Various Revisions		11/25/25			\$455,673.52	\$0.00	\$504,425.62	\$3,260,664.62	16.53%	107	03/27/26	0
						\$504,425.62	\$0.00	\$504,425.62	\$3,260,664.62	18.30%	507	03/27/26	60

CURRENT CONTRACT

Required Substantial Completion	03/27/26			
ACTUAL Substantial Completion		\$1,600 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	39%
Required Final Completion	05/26/26			
ACTUAL Final Completion		\$800 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

Lump Sum (w/1 Allowance) + 2 Alternates

Liquidated Damages (\$1,600.00/Day for S.C. & \$800.00/Day for F.C.)

- Base Bid: Schedule 1	\$1,549,047.00
- Alt. #1: New Cameras Level 1 & (4) Tunnels	\$848,933.00
- Alt. #2: New Cameras Level 3	\$348,259.00

OPEN ISSUES:

- Allowance 1: Security Area Monitor
- Final Quantity Adjustment of (1) Allowance

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$455,673.52	16.53%	\$0.00	0%
Unforeseen/Concealed Condition	\$48,752.10	1.77%	\$0.00	0%
TOTAL	\$504,425.62	18.30%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR: H.A. Contracting Corporation

Award CC: 11/21/23 Oracle PO#: 1007498 START DATE(NTP): 01/29/24

FUNDING: FDOT,GARBS (General
Airport Revenue
Bonds),LOC (Line of
Credit)

Award Board: 12/13/23 Contract Date: 01/02/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT*Approved by the Aviation Authority Board									\$419,900.00		150	06/26/24	30
1	Various Revisions		06/25/24	07/03/24	07/18/24	\$42,638.94	\$0.00	\$42,638.94	\$462,538.94	10.15%	0	06/26/24	0
2	Negotiated Settlement*		08/26/25	10/07/25	10/17/25	\$118,688.53	\$0.00	\$161,327.47	\$581,227.47	28.27%	611	02/27/26	30
						\$161,327.47	\$0.00	\$161,327.47	\$581,227.47	38.42%	761	02/27/26	60

CURRENT CONTRACT

Required Substantial Completion	02/27/26			
ACTUAL Substantial Completion		\$1,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	410%
Required Final Completion	04/28/26			
ACTUAL Final Completion		\$500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	103%

CONTRACT INFORMATION: NTE

Consent of Surety is Required -- Bond Requirements.

Liquidated Damages (\$1000.00/Day for S.C. & \$500.00/Day for F.C.)

Open Issues: Allowance
HARDWARE REPAIR/ REPLACEMENT

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
Allowance	(\$20,000.00)	-4.76%	\$0.00	0%
Unforeseen/Concealed Condition	\$62,638.94	14.92%	\$0.00	0%
TOTAL	\$42,638.94	10.15%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 06/27/23 Oracle PO#: 1007531 START DATE(NTP): 02/28/24
FUNDING: O&M (Operations & Maintenance Fund) Award Board: 08/16/23 Contract Date: 02/12/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$998,948.26		365	02/26/25	30
1	Various Revisions		04/15/25	04/23/25	04/25/25	\$0.00	\$0.00	\$0.00	\$998,948.26	0.00%	0	02/26/25	0
						\$0.00	\$0.00	\$0.00	\$998,948.26	0.00%	365	02/26/25	30

CURRENT CONTRACT

Required Substantial Completion	02/26/25			
ACTUAL Substantial Completion		\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/28/25			
ACTUAL Final Completion		\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum

Consent of Surety is Required.

Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)

OPEN ISSUES: None.

SPARE PARTS ALLOWANCE: \$250,000.00; Reduced to \$109,262.72 to 140,737.28 per CO No. 01; CURRENT ALLOWANCE 140,737.72 PER CO No. 01

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 06/04/24 Oracle PO#: 1007667 START DATE(NTP): 07/25/24
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 06/19/24 Contract Date: 07/15/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$2,414,910.00		270	04/20/25	45
1	Barrier Installation		09/03/24	09/19/24	09/23/24	\$83,142.03	\$0.00	\$83,142.03	\$2,498,052.03	3.44%	0	04/20/25	0
2	Various Revisions		10/22/24	10/28/24	10/28/24	\$0.00	\$0.00	\$83,142.03	\$2,498,052.03	0.00%	0	04/20/25	0
3	Various Revisions		01/28/25	02/03/25	02/03/25	\$16,514.90	\$0.00	\$99,656.93	\$2,514,566.93	0.68%	0	04/20/25	0
4	Safety Grating Extension		03/25/25	04/01/25	04/01/25	\$60,368.67	\$0.00	\$160,025.60	\$2,574,935.60	2.50%	0	04/20/25	0
5	Canopy Installation		03/25/25	04/01/25	04/01/25	\$125,807.41	\$0.00	\$285,833.01	\$2,700,743.01	5.21%	0	04/20/25	0
6	Install Pipe Bollards		07/15/25	07/23/25	07/24/25	\$38,781.47	\$0.00	\$324,614.48	\$2,739,524.48	1.61%	0	04/20/25	0
7	Various Revisions*		07/15/25	10/03/25	10/17/25	\$42,605.38	\$0.00	\$367,219.86	\$2,782,129.86	1.76%	157	09/24/25	0
8	Various Revisions*	RFI No. 1	09/23/25	10/23/25	10/29/25	\$344,891.98	\$0.00	\$712,111.84	\$3,127,021.84	14.28%	62	11/25/25	0
9	Various Revisions	RFI No. 7	09/30/25	10/29/25	10/29/25	\$50,331.84	\$0.00	\$762,443.68	\$3,177,353.68	2.08%	0	11/25/25	0
10	Temp Concrete Barrier		10/14/25	10/29/25	10/29/25	\$52,104.10	\$0.00	\$814,547.78	\$3,229,457.78	2.16%	0	11/25/25	0
11	Install Gates		10/28/25	10/30/25	10/30/25	\$6,974.37	\$0.00	\$821,522.15	\$3,236,432.15	0.29%	0	11/25/25	0
12	Install Handrail		10/28/25	10/30/25	10/30/25	\$10,631.15	\$0.00	\$832,153.30	\$3,247,063.30	0.44%	0	11/25/25	0
						\$832,153.30	\$0.00	\$832,153.30	\$3,247,063.30	34.46%	489	11/25/25	45

CURRENT CONTRACT

Required Substantial Completion	11/25/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	81%
Required Final Completion	01/09/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CONTRACT INFORMATION: Lump Sum (w/1 Allowances)

Surety Bond Required.

Liquidated Damages (\$0.00/Day for S.C. & \$0.00/Day for F.C.)

OPEN ISSUES:

1) Allowance 1: Underground Utilities; \$200,000.00: Reduce the Underground Utilities Allowance by \$57,702.53 from \$184,595.87 to offset the cost per CO No. 7 reconcile a portion of the cost \$0.00
p

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$200,000.00)	-8.28%	\$0.00	0%
Owner Requested Change	\$773,033.02	32.01%	\$0.00	0%
Unforeseen/Concealed Condition	\$259,120.28	10.73%	\$0.00	0%
TOTAL	\$832,153.30	34.46%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01032-MCO NORTH TERMINAL PREMIER PARKING RECONFIGURATION

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 06/24/25 Oracle PO#: 1008037 START DATE(NTP): 09/10/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 07/16/25 Contract Date: 09/09/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$984,532.00		180	03/08/26	60
1	Building Permit Cost		10/07/25	10/13/25	10/14/25	\$2,049.85	\$0.00	\$2,049.85	\$986,581.85	0.21%	0	03/08/26	0
						\$2,049.85	\$0.00	\$2,049.85	\$986,581.85	0.21%	180	03/08/26	60

CURRENT CONTRACT

Required Substantial Completion	03/08/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	05/07/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)				CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount	A/ E Backcharges	Flag
TOTAL			\$0.00	\$0.00	Owner Requested Change	\$2,049.85 0.21%	\$0.00	0%
					TOTAL	\$2,049.85 0.21%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR: Gomez Construction Company

Award CC: 07/01/25 Oracle PO#: 1008044 START DATE(NTP): 08/04/25

FUNDING: Cap. Ex. (Capital Expenditure Fund)

Award Board: 07/16/25 Contract Date: 08/01/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,030,207.00		270	04/30/26	60
0						\$0.00	\$0.00	\$0.00	\$1,030,207.00	0.00%	0	04/30/26	0
						\$0.00	\$0.00	\$0.00	\$1,030,207.00	0.00%	270	04/30/26	60

CURRENT CONTRACT

Required Substantial Completion	04/30/26			
ACTUAL Substantial Completion		\$900 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/29/26			
ACTUAL Final Completion		\$450 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Alternate)

Consent of Surety is Required

Liquidated Damages (\$900.00/Day for S.C. & \$450.00/Day for F.C.)

Base Bid: \$993,710.00
Alternate 1: New Valves and \$36,497.00

OPEN ISSUES:
None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01060-MCO TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION

CONTRACTOR: Clancy & Theys Construction Co.

Award CC: 08/19/25 Oracle PO#: 1008094 START DATE(NTP): 09/17/25

FUNDING: Cap. Ex. (Capital Expenditure Fund)

Award Board: Contract Date: 09/17/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$199,611.01		179	03/14/26	90
0						\$0.00	\$0.00	\$0.00	\$199,611.01	0.00%	0	03/14/26	0
						\$0.00	\$0.00	\$0.00	\$199,611.01	0.00%	179	03/14/26	90

CURRENT CONTRACT

Required Substantial Completion	03/14/26			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety Not Required -- Bond Requirements were Waived at Award

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
	\$0.00 0.00%	\$0.00 0%
TOTAL	\$0.00 0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR: Gomez Construction Company

Award CC: 03/25/25 Oracle PO#: 1007974 START DATE(NTP): 04/22/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: Contract Date: 04/21/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$246,176.27		120	08/19/25	90
1	Various Revisions		09/16/25	09/24/25	09/29/25	\$0.00	\$0.00	\$0.00	\$246,176.27	0.00%	56	10/14/25	0
						\$0.00	\$0.00	\$0.00	\$246,176.27	0.00%	176	10/14/25	90

CURRENT CONTRACT

Required Substantial Completion	10/14/25			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	47%
Required Final Completion	01/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Allowance)

Bond is required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES:

Allowance: A 3rd Party Certification and Miscellaneous Electrical Allowance: Reduction of Allowance No. 3 for Brightline training by 35,863.20 from \$228,866.00 to \$193,002.80 to offset the cost of item No. 1 per CO # 11

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$10,349.44)	-4.20%	\$0.00	0%
Owner Requested Change	\$10,349.44	4.20%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. dba The Collage Companies Award CC: 05/06/25 Oracle PO#: 1007990 START DATE(NTP): 06/26/25

FUNDING: Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds) Award Board: 05/21/25 Contract Date: 06/25/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,862,975.00		95	09/28/25	60
1	Various Revisions		11/25/25			\$0.00	\$0.00	\$0.00	\$1,862,975.00	0.00%	0	09/28/25	0
						\$0.00	\$0.00	\$0.00	\$1,862,975.00	0.00%	95	09/28/25	60

CURRENT CONTRACT

Required Substantial Completion 09/28/25

ACTUAL Substantial Completion \$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion 11/27/25

ACTUAL Final Completion \$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Lump Sum (Base Bid + 2 Alternates + 1 Allowance)

Surety Bond is Required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

- Base Bid: \$903,950.00 + (1) Allowance @ \$200,000.00 = \$1,103,950.00

- Add-Alternate No. 1: Airside 2 APM Platforms Tile Replacement = \$460,162.00

- Add-Alternate No. 2: Airside 4 APM Platforms Tile Replacement = \$298,863.00

Allowance #01: Temporary Walls - \$200,000.00

FCO#01 (2025-10-27) LS \$8,631.54 & No Time: Furnish all labor, material and equipment required to grind the existing concrete slab located at Landside A and Airside 2 APM boarding platforms to accommodate new large format floor tile. The grinding will occur only in areas where floor tile has been previously removed.

OPEN ISSUES:

Final Reconciliation CO for (1) Allowance

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

01-Dec-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$161,443.38)	-8.67%	\$0.00	0%
Owner Requested Change	\$161,443.38	8.67%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR: H.A. Contracting Corporation

Award CC: 04/29/25 Oracle PO#: 1007983 START DATE(NTP): 07/15/25

FUNDING: Cap. Ex. (Capital
Expenditure Fund),O&M
(Operations &
Maintenance Fund)

Award Board: 05/21/25 Contract Date: 07/14/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$484,000.00		120	11/11/25	60
1	Various Revisions*	RFI No. 1	09/30/25	10/20/25	10/22/25	\$85,737.60	\$0.00	\$85,737.60	\$569,737.60	17.71%	63	01/13/26	0
						\$85,737.60	\$0.00	\$85,737.60	\$569,737.60	17.71%	183	01/13/26	60

CURRENT CONTRACT

Required Substantial Completion 01/13/26

ACTUAL Substantial Completion

\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)

Time Ext.for S.C 53%

Required Final Completion 03/14/26

ACTUAL Final Completion

\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)

Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$85,737.60 17.71%	\$0.00 0%
TOTAL	\$85,737.60 17.71%	\$0.00 0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Reine / WINSTON STAPLETON
A/E: NONE
OAR: Jim Pancoast

Contractor
Contractor
Design Consultant
OAR
OAR

H.A. Contracting Corporation-Carl Leneis,Project Executive and Preconstruction
Manager
H.A. Contracting Corporation-Stephanie Strickland,Project Manager
NONE-NONE ,
Geotech Consultants International, Inc., dba GCI, Inc.-Jamie McGonagill,Project
Manager (Emg)
Geotech Consultants International, Inc., dba GCI, Inc.-Noy

V-01064-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)

CONTRACTOR: Gomez Construction Company

Award CC: 04/15/25 Oracle PO#: 1007955 START DATE(NTP): 04/22/25

FUNDING: O&M (Operations & Maintenance Fund)

Award Board: Contract Date:

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$157,005.67		90	07/20/25	60
1	Various Revisions		08/19/25	10/21/25	10/22/25	\$36,889.27	\$0.00	\$36,889.27	\$193,894.94	23.50%	49	09/07/25	7
						\$36,889.27	\$0.00	\$36,889.27	\$193,894.94	23.50%	139	09/07/25	67

CURRENT CONTRACT

Required Substantial Completion	09/07/25			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	55%
Required Final Completion	11/13/25			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	12%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is not required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$36,889.27	23.50%	\$0.00	0%
TOTAL	\$36,889.27	23.50%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01088-MCO STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company Award CC: 09/30/25 Oracle PO#: 0 START DATE(NTP): 10/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: Contract Date: 10/20/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$247,780.56		120	02/17/26	60
0						\$0.00	\$0.00	\$0.00	\$247,780.56	0.00%	0	02/17/26	0
						\$0.00	\$0.00	\$0.00	\$247,780.56	0.00%	120	02/17/26	60

CURRENT CONTRACT

Required Substantial Completion	02/17/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	04/18/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01090-MCO VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 09/30/25 Oracle PO#: 0 START DATE(NTP): 10/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: Contract Date: 10/07/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$82,592.40		210	05/18/26	60
0						\$0.00	\$0.00	\$0.00	\$82,592.40	0.00%	0	05/18/26	0
						\$0.00	\$0.00	\$0.00	\$82,592.40	0.00%	210	05/18/26	60

CURRENT CONTRACT

Required Substantial Completion	05/18/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	07/17/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)				CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount	A/ E Backcharges	Flag
TOTAL			\$0.00	\$0.00		\$0.00	0.00%	0%
					TOTAL	\$0.00	0.00%	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00054-MCO TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS

CONTRACTOR: Gomez Construction Company

Award CC: 07/29/24 Oracle PO#: 0 START DATE(NTP): 10/22/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: 09/18/24 Contract Date: 09/24/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$985,945.00		200	05/09/26	90
0						\$0.00	\$0.00	\$0.00	\$985,945.00	0.00%	0	05/09/26	0
						\$0.00	\$0.00	\$0.00	\$985,945.00	0.00%	200	05/09/26	90

CURRENT CONTRACT

Required Substantial Completion	05/09/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	08/07/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 12/17/24 Oracle PO#: 1007827 START DATE(NTP): 02/19/25
FUNDING: Award Board: 01/15/25 Contract Date: 02/18/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,619,177.00		287	12/02/25	90
1	Breaker Protection Functions		06/03/25	06/13/25	06/18/25	\$0.00	(\$10,600.00)	(\$10,600.00)	\$1,608,577.00	-0.65%	0	12/02/25	0
2	Tariff Impact		06/24/25	07/14/25	07/16/25	\$56,992.48	\$0.00	\$46,392.48	\$1,665,569.48	3.52%	0	12/02/25	0
						\$56,992.48	(\$10,600.00)	\$46,392.48	\$1,665,569.48	2.87%	287	12/02/25	90

CURRENT CONTRACT

Required Substantial Completion	12/02/25			
ACTUAL Substantial Completion		\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/02/26			
ACTUAL Final Completion		\$750 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety is not Required.

Damages (\$1500.00/Day for S.C. & \$750.00/Day for F.C.)

OPEN ISSUES:

Allowance 1: Misc. Electrical \$50,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$46,392.48 2.87%	\$0.00 0%
TOTAL	\$46,392.48 2.87%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR: Gomez Construction Company

Award CC: 04/01/25 Oracle PO#: 1007932 START DATE(NTP): 04/25/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: Contract Date: 04/24/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$169,307.07		150	09/21/25	90
1	Various Revisions		09/23/25	10/23/25	10/24/25	\$48,339.78	\$0.00	\$48,339.78	\$217,646.85	28.55%	113	01/12/26	0
						\$48,339.78	\$0.00	\$48,339.78	\$217,646.85	28.55%	263	01/12/26	90

CURRENT CONTRACT

Required Substantial Completion	01/12/26			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	76%
Required Final Completion	04/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$38,339.78	22.65%	\$0.00	0%
Unforeseen/Concealed Condition	\$10,000.00	5.91%	\$0.00	0%
TOTAL	\$48,339.78	28.55%	\$0.00	0%

CONSTRUCTION PROGRESS REPORT

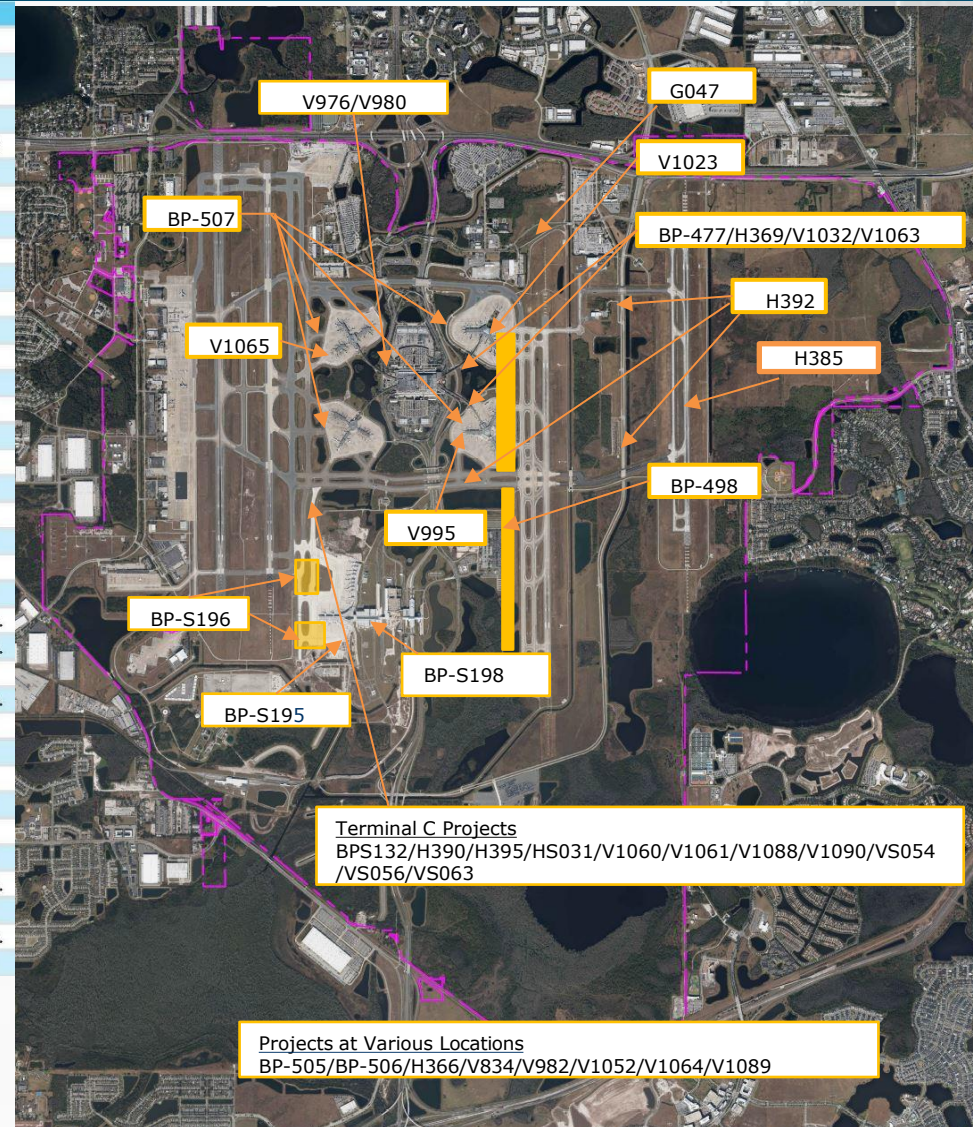
For Board Meeting of December 17, 2025



Greater **Orlando** Aviation Authority

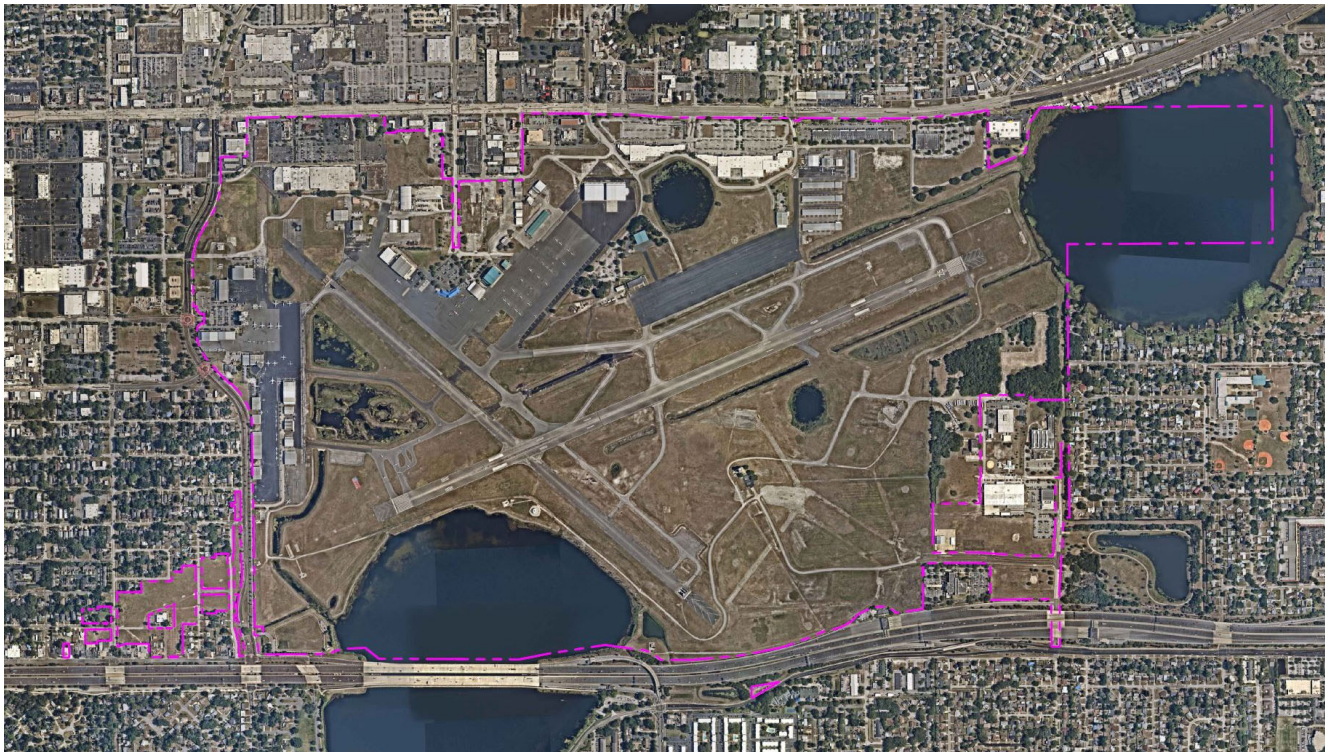
MCO Location Map for Active Construction Projects

Project No	Project Name	Contractor (Vendor)
BP-00477-MCO	AIRSIDES 2 AND 4 APM IMPROVEMENTS (DBOM)	Mitsubishi Heavy Industries
BP-00498-MCO	TAXIWAYS G & H REHABILITATION – PHASE 2	The Middlesex Corporation
BP-00505-MCO	ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD	Prime Construction Group, Inc.
BP-00506-MCO	PARKING GUIDANCE SYSTEM (D/B)	Transportation Systems, Inc.
BP-00507-MCO	AIRSIDE RESTROOM REFURBISHMENT (D/B)	Balfour Beatty Construction LLC
BP-S00132-MCO	S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)	Vanderlande Industries, Inc.
BP-S00195-MCO	TERM C, PH 1X - AIRSIDE CONCOURSE	Hensel Phelps Construction
BP-S00196-MCO	TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING& GSE FACILITY	Prince Contracting, LLC
BP-S00198-MCO	TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RAC LOBBY (D/B)	The Weitz Company LLC
G-00047-MCO	CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT	AC Signs
H-00366-MCO	PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION	The Middlesex Corporation
H-00369-MCO	AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING	The Middlesex Corporation
H-00385-MCO	RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS	The Middlesex Corporation
H-00390-MCO	TERMINAL C ENHANCEMENTS PROGRAM - J-HOOK POND	The Middlesex Corporation
H-00392-MCO	BRIDGE 999954 STRUCTURAL REHABILITATION	Kiewit Infrastructure South Co.
H-00395-MCO	TERM. L C ENHANCEMENTS PROGRAM - MISC. TERMINAL SITE IMPROVEMENTS	Carr & Collier Inc.
H-S00031-MCO	TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)	Kiewit Infrastructure South Co.
V-00834-MCO	NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)	Gomez Construction Company
V-00976-MCO	SMART RESTROOM PILOT PROJECT	H.A. Contracting Corporation
V-00980-MCO	CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)	Gomez Construction Company
V-00982-MCO	MCO CAMPUS KEY & LOCK REPLACEMENT	H.A. Contracting Corporation
V-00995-MCO	REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)	Gomez Construction Company
V-01023-MCO	AIRSIDES 2 AND 4 COOP RAMPS (D/B)	Clancy & Theys Construction Co.
V-01032-MCO	NORTH TERMINAL PREMIER PARKING RECONFIGURATION	Clancy & Theys Construction Co.
V-01052-MCO	ANNEX BUILDING CHILLER REPLACEMENT	Gomez Construction Company
V-01060-MCO	TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION	Clancy & Theys Construction Co.
V-01061-MCO	TERMINAL C ENHANCEMENTS - AIR CURTAINS	Gomez Construction Company
V-01063-MCO	NO. TERMINAL EAST APM PLATFORM & A/S's 2 & 4 PLATFORMS TILE REPLACEMENT	The Collage Companies
V-01064-MCO	GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3	H.A. Contracting Corporation
V-01065-MCO	DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)	Gomez Construction Company
V-01088-MCO	STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)	Gomez Construction Company
V-01089-MCO	STC VIRGIN ATLANTIC ATO BUILDOUT (DESIGN/BUILD)	Gomez Construction Company
V-01090-MCO	VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)	Clancy & Theys Construction Co.
V-S00054-MCO	TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS	Gomez Construction Company
V-S00056-MCO	MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT	Clancy & Theys Construction Co.
V-S00063-MCO	TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS	Gomez Construction Company



Orlando International Airport

ORL Location Map for Active Construction Projects



**No Active
Projects this
month.**



Orlando Executive Airport

PROJECTS IN CONSTRUCTION

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS (DBOM)

CONTRACTOR: Mitsubishi Heavy Industries America, Inc. **GOAA CONTACTS:**
A/E: NONE Sponsor: Operations
OAR: WSP USA Inc. **Construction:** Scott Shedek P.E.
FUNDING: O&M (Operations & Maintenance Fund),Cap. **PROJECT BUDGET:** \$188,470,913.00
 Ex. (Capital Expenditure Fund),PFCs
 (Passenger Facility Charges)

SCOPE: Design, fabricate and install the operating system (OS) of two automated people mover (APM) systems (i.e., replacement of the two existing OS at airside 2 and 4) at the Orlando International Airport.

STATUS: 100% design drawings have been submitted for permitting. Coordination with Brightline and MHIA is ongoing. An allowance has been established for Federal Requirement for use of RailPros. The allowance was established for Tariffs to address administration's increase. The first lane shutdown is scheduled for December 2025 and coordination with stakeholders has begun. COOP operation trails have been completed. Supporting GOAA project, V1023, had (2) partial occupancy use authorizations (POUA) on October 22, 2025 and November 19, 2025, to support the use of switchback ramp. Focus meetings for the first APM car deliveries in February 2026 are also ongoing. Pre-lane shutdown work started on September 15, 2025. Project continues to maintain progress.

				NOTICE TO PROCEED: 01/24/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$177,808,570.00		1362	10/16/27
Thru Change Order #	13	\$8,085,179.16	4.5%	0	
Current Contract		\$185,893,749.16		1362	10/16/27
Paid To Date Thru PA #	19	\$34,248,974.21	18.4%	Time: 50.9%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	FDOT,FAA AIP,Aviation Authority Funds	PROJECT BUDGET:	\$30,958,724.00

SCOPE:

This project is to provide the construction for the rehabilitation of taxiways G and H - phase 2 which includes the taxiway G, taxiway H and their connectors south of taxiway F at the Orlando International Airport. Construction work will include resealing the joints and replacing isolated cracked concrete slabs for the concrete pavement, rehabilitating the asphalt shoulders and improvements for the referenced taxiways' geometry, lighting, marking, and signage.

STATUS:

The base project scope is complete. The GOAA Facilities Department has identified several additional concrete panels with cracks that must be repaired under this contract. Those will be added by a future change order. The change order for this work will also extend the contract time by 107 calendar days for substantial completion (January 26, 2026). This extension has been coordinated with the FAA who has agreed to participate in the cost of the repairs. The repair work will be coordinated with a scheduled runway closure in early January 2026, after the holiday season is over. This closure will allow the contractor to work more efficiently and address the punch list work as well. Since most of the items on the punch list are related to pavement markings, the quality of the finished product will be better if the work is done in a single contiguous effort, rather than split into phases. Closeout and reconciliation of final quantities for the completed portions of the project is underway.

NOTICE TO PROCEED: 01/10/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$21,767,646.00		275	10/11/25
Thru Change Order #	1	\$228,917.10	1.1%	<u>0</u>	
Current Contract		\$21,996,563.10		275	10/11/25
Paid To Date Thru PA #	7	\$15,707,201.95	71.4%	Time: 124.0%	

**ANTICIPATED
COMPLETION:
01/26/26**

PROJECTS IN CONSTRUCTION

BP-00505-MCO ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD

CONTRACTOR:	Prime Construction Group, Inc.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Multi-Modal Planning & Environmental
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:	FDOT, GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,124,945.00

SCOPE: Provide new full-span tricord signage structure, digital message board, and associated electrical and communication infrastructures well as wayfinding signage at the Orlando International Airport.

STATUS: The drill shafts have been delayed by three weeks until December 1, 2025, due to existing utilities that were discovered (potable water and reclaim mains), Currently, a time extension will not be required, as there is sufficient time remaining in the schedule to absorb this delay. Project is on schedule.

NOTICE TO PROCEED: 08/15/25

CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$2,630,185.00		382	08/31/26
Thru Change Order #	1	\$750,400.00	28.5%	<u>0</u>	
Current Contract		\$3,380,585.00		382	08/31/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 32.5%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

BP-00506-MCO PARKING GUIDANCE SYSTEM (D/B)

CONTRACTOR:	Transportation Systems, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Operations
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:		PROJECT BUDGET:	\$13,995,000.00

SCOPE: Provide labor, materials, hardware and software required to design, furnish, install, and maintain an automated parking guidance system (PGS) for parking garages A, B and C at the Orlando International Airport.

STATUS: Terminal C garage is on schedule for commissioning in December 2025 and to be placed into service early January 2026. Terminal A garage infrastructure is in progress. Change order #03 was approved at CCM on November 25, 2025, which provided protective steel plates at (120) locations in garages A & B. This project is on schedule.

NOTICE TO PROCEED: 01/20/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$11,581,067.00		650	10/31/26
Thru Change Order #	2	\$160,653.05	1.4%	<u>0</u>	
Current Contract		\$11,741,720.05		650	10/31/26
Paid To Date Thru PA #	8	\$4,855,331.81	41.4%	Time: 50.9%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR:	Balfour Beatty Construction LLC	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Capital Program
OAR:	AECOM Technical Services, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds),	PROJECT BUDGET:	\$71,970,777.00

SCOPE:

This Project is to update and refurbish all public restrooms at Airsides 1, 2, 3 and 4 at MCO. The scope of services includes all design and construction for fully functioning restroom facilities. The mission is to incorporate finishes consistent with the south campus and build smart restroom technology. Each of the 4 airside will have a base contract to renovate the existing restrooms to like new finishes to match the P1X finishes used in the South Terminal Project. The proposed new restrooms will be built outside the current footprint. These additions are required in advance of the renovation work to maintain existing capacity. Airside 1 is proposed to have renovations to 6 sets of restrooms and the addition of 2 new sets of restrooms. Airside 2 is proposed to have renovations to 4 sets of restrooms. Airside 3 is proposed to have renovations to 9 sets of restrooms and the addition of 3 new sets of restrooms. Airside 4 is proposed to have renovations to 6 sets of restrooms and construction of 1 new set of restrooms. Fixture counts must be equal to or greater than what is shown in the DCP. In addition, the design is all inclusive for all men's, women's, vestibules, janitor's closets, companion care, nursing and pet relief areas. In addition, the ultimate deliverable will include all civil, structural, mechanical, electrical, plumbing and fire protection.

STATUS:

Restroom design continues. 30% submission of drawings have been reviewed, and design team is in progress with 60% set of documents.

CONSTRUCTION COST:

Original Contract		\$71,970,777.00		
Thru Change Order #	0	\$0.00	0.0%	
Current Contract		\$71,970,777.00		
Paid To Date Thru PA #	4	\$1,162,902.68	1.6%	

NOTICE TO PROCEED: 05/28/25

TIME(DAYS)

COMPLETION

	1270	11/17/28
	<u>0</u>	
	1270	11/17/28
Time: 16.0%		

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR:	Vanderlande Industries, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT BUDGET:	\$160,633,268.14

SCOPE: Design/Build/Operate/Maintain (DBOM) Services for the Baggage Handling System – South Terminal C Phase 1 Program.

STATUS: The P1X system integration with P1 system is now complete. Vanderlande is conducting pre-tests for system acceptance tests. Owner acceptance tests are scheduled for the second week of December 2025. All baggage handling system (BHS) related permits with City of Orlando have been closed. This project is on track to support live bags by the end of January 2026.

				NOTICE TO PROCEED: 06/14/18	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$94,900,000.00		902	12/01/20
Thru Change Order #	23	\$64,783,219.16	68.3%	<u>1877</u>	
Current Contract		\$159,683,219.16		2779	01/21/26
Paid To Date Thru PA #	64	\$154,324,678.27	96.6%	Time: 98.7%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR:	Hensel Phelps Construction Co. dba Hensel Phelps Construction	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA AIP	PROJECT BUDGET:	\$296,538,719.00

SCOPE:

Concrete, masonry, waterproofing, fireproofing, doors, frames and hardware, tile, resilient tile and carpet, fire suppression, plumbing and heating, ventilation, air conditioning (HVAC), electrical and low voltage work, elevators and an escalator for four aircraft gates as part of the expansion of terminal C at the Orlando International Airport.

STATUS:

Smoke control and fire suppression testing is continuing with Howe Engineering. Preparations for final integrated smoke evacuation control with City of Orlando are ongoing. All elevators are state certified, with escalators nearing certification. The temporary certificate of occupancy (TCO) request has been submitted to the City of Orlando with targeted TCO date of November 21, 2025. POUA walk throughs are planned for December 2nd and 3rd, 2025 with GOAA stakeholders. Targeted POUA sign off date is December 4, 2025. GOAA stakeholder training classes are setup through November 2025. Security door readiness for TSA/compliance acceptance remains the critical activity for achieving POUA.

NOTICE TO PROCEED: 12/06/22

CONSTRUCTION COST:

Original Contract		\$277,006,000.00			
Thru Change Order #	84	\$28,711,557.00	10.4%		
Current Contract		\$305,717,557.00			
Paid To Date Thru PA #	35	\$266,300,445.26	87.1%		

TIME(DAYS)

1095
0
1341
Time: 123.6%

COMPLETION

12/04/25

08/07/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR:	Prince Contracting, LLC	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT	PROJECT BUDGET:	\$127,829,000.02

SCOPE:

Underground utilities on the ramp and airfield, including drainage, sanitary mains, water, and power work for the expansion of terminal C at the Orlando International Airport. Construction of all grading, base and pavement for ramp areas, remain over night (RON) areas, taxiway extensions (taxiway E1); construction of all pavement markings, taxiway signage, and airfield lighting required for the project while maintaining the function of the current airfield as coordinated with airfield operations; providing all maintenance of traffic to phase the work and maintain access needed for airfield operations; and maintaining the integrity of the secure fence at all times.

STATUS:

The phase 2B (aircraft fit check/one-way traffic operations) punch list is ongoing. Phase 2C (south remain overnight parking (RON) and taxiway extensions) underground fuel piping installation is complete. Fuel flushing to begin early December 2025. Electrical underground work is complete. Switch gear installation has started in the south RON shelter. Drainage and domestic water utilities are nearing completion. P-306 (lean base) placement is ongoing in phase 2C RON area & TW Echo 1, taxiways Bravo & Bravo 13 are complete. P-501 (Portland Cement Concrete Pavement) is ongoing on TW Echo 1 and the South RON. Paving has been completed on TW Bravo & Bravo 1. Phase 5B (North RON) electrical work is ongoing. RON building foundation slab pour is complete; shelter is expected to be set in early 2026. High mast poles #16 & #17 drilled shafts are installed and high mast poles have been erected. Grounds Support Equipment (GSE) Facility work is ongoing with site work and building, OUC set the electrical meter and TSI is finalizing secondary power.

CONSTRUCTION COST:

Original Contract		\$121,829,000.00			
Thru Change Order #	9	\$532,029.06	0.4%		
Current Contract		\$122,361,029.06			
Paid To Date Thru PA #	19	\$77,751,550.85	63.5%		

NOTICE TO PROCEED: 03/06/24

	TIME(DAYS)	COMPLETION
	1228	07/16/27
	<u>0</u>	
	1228	07/16/27
	Time: 53.0%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Jacobs Project Management Co.

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT BUDGET: \$116,043,387.00

SCOPE:

Demolition, masonry, waterproofing and caulking, roofing, fireproofing, fire stopping, skylights, interior glass and glazing, curtain wall, doors, frames and hardware, drywall, framing, finishes, fire protection, mechanical, and plumbing work to expand the Ground Transportation Facility Boulevard with conditioned air connection between the Landside Terminal C and the Train Station Complex at the Orlando International Airport. This scope also includes moving walkways and a rental car lobby.

STATUS:

The pedestrian bridge punch list items are ongoing and scheduled to be complete in December 2025. Rental Car (RAC) Lobby construction is ongoing. With the completion of the skylight installation, the building is dried-in, and interior finishes are proceeding. Mechanical, electrical and plumbing rough-in is ongoing, as is fireproofing and gypsum board wall assemblies. Fire protection zone testing in garage C is in progress, while installation of fire protection on the garage C ramps is expected to begin in January 2026. Civil work, including sanitary sewer and storm drainage is expected to begin in December 2025. The Owner procurement of the Sharp LED wall monitor system, and the Synect Creative Content is in progress for the RAC lobby which requires CCM and Board approvals. The project's contract substantial completion date is June 11, 2025, however, the contractor's current schedule shows a substantial completion date of April 4, 2026. Currently, there is no anticipated change order to adjust the contract time, and the contractor has been given notice of potential liquidated damages for the project. The recommendations of the dispute resolution board (DRB) are being reviewed.

NOTICE TO PROCEED: 07/27/23

CONSTRUCTION COST:

Original Contract \$113,293,387.00

Thru Change Order # 12 \$632,512.95 0.6%

Current Contract **\$113,925,899.95**

Paid To Date Thru PA # 24 \$87,063,066.72 76.4%

TIME(DAYS)

686

0

686

Time: 127.4%

COMPLETION

06/11/25

06/11/25

**ANTICIPATED
COMPLETION:
4/4/2026**

PROJECTS IN CONSTRUCTION

G-00047-MCO CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT

CONTRACTOR: AC Signs A/E: NONE OAR: The Corradino Group, Inc. FUNDING: Discr . (Discretionary Fund)	GOAA CONTACTS: Sponsor: Multi-Modal Planning & Environmental Construction: Karla Carman PROJECT BUDGET: \$218,335.00
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SCOPE:

The project involves replacing outdated signage panels with high-visibility, reflective panels along Cargo Road, from Bear Road to Casa Verde Road, specifically on sign structures OT.CR.4 through OT.CR.7 at the Orlando International Airport. Existing light arms will be adjusted to ensure proper alignment and visibility.

STATUS:

Signs OT.CR.6 and OT.CR.7 have been fabricated and inspected at the manufacturer's shop. Installation of these signs is scheduled for November 19, 2025, through November 21, 2025. The remaining signs will be installed in early December 2025.

NOTICE TO PROCEED: 09/23/25

CONSTRUCTION COST:

Original Contract		\$174,204.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$174,204.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)	COMPLETION
90	12/21/25
0	
90	12/21/25
Time: 94.4%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation

A/E: C&S Engineers, Inc.

OAR: Cost Management, Inc., dba CMI

FUNDING: Aviation Authority Funds

GOAA CONTACTS:

Sponsor: Operations

Construction: Jeff Reine

PROJECT BUDGET: \$296,696.00

SCOPE:

Recondition the concrete roadway islands within the parking garage toll plazas at Orlando International Airport. Locations include Parking Garages A & B Entrances and Exits.

STATUS:

Demolition of the metal bands around the existing island curbs at both A&B side parking garage entries and exits has been completed. The curb restoration work (applying the new concrete band and painting) has been completed. The contract substantial completion date of October 18, 2025 was not achieved, due to the demolition and saw cutting taking longer than anticipated as GOAA Parking was not able to provide additional lane closures due to increased vehicle traffic. GOAA Parking is currently reviewing concepts for additional scope at the B-side garage toll plaza entry, which might extend the overall project completion via change order. The anticipated substantial completion date is currently December 30, 2025.

NOTICE TO PROCEED: 08/05/25

CONSTRUCTION COST:

Original Contract		\$0.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$0.00	
Paid To Date Thru PA #	1	\$113,056.35	#Error

TIME(DAYS)

COMPLETION

75	10/18/25
<u>0</u>	
75	10/18/25
Time: 178.7%	

**ANTICIPATED
COMPLETION:
12/30/2025**

PROJECTS IN CONSTRUCTION

H-00369-MCO AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$623,000.00

SCOPE:

Provide all labor, equipment, materials and design to modify the existing apron access road leading from the Airside 2 service road to the Airside 2 apron at the Orlando International Airport. In addition, provide labor, equipment, materials, and design to replace the existing curb and grass median with a new roadway at Airside 4 adjacent to the Airside 4 Chiller Plant for the COOP (Continuity of Operations Plan) buses. On Airside 4, the new roadway shall be constructed of asphalt and designed in a manner to leave the existing storm drain in place with minor modifications. On Airside 2, the pathway shall be levelled and constructed of asphalt or concrete with tapered edges. At least one driveway at Airside 2 will require extensive drainage construction to maintain positive drainage of all portions of the existing pavement. New striping shall be installed on both Airside 2 and 4 aprons indicating the bus lane for the COOP (Continuity of Operations Plan) operation. Any and all existing striping within the new bus lane, shall be removed. The contractor shall be responsible for any temporary service roads and maintenance of traffic to allow all tugs and airfield vehicles to safely pass the area of construction to gain access to the Airside 2 apron and Airside 4 apron and adjacent areas.

STATUS:

The 100% drawings were submitted on October 28, 20225 incorporating comments from the 95% technical review team. The demolition of all driveways has been completed. All limerock base work and drainage has been completed. Concrete curb installation is underway with asphalt paving to be completed as soon as the curb is in place. The associated pavement marking demolition and installation is underway. The project is on schedule.

				NOTICE TO PROCEED: 10/24/25
CONSTRUCTION COST:			TIME(DAYS)	COMPLETION
Original Contract		\$373,921.35	45	12/07/25
Thru Change Order #	0	\$0.00	0	
Current Contract		\$373,921.35	45	12/07/25
Paid To Date Thru PA #	0	\$0.00	Time: 120.0%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

H-00385-MCO RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$2,800,000.00

SCOPE:

This project focuses on rehabilitating light fixtures on Runway 17L-35R at the Orlando International Airport. Scope includes upgrading the fixtures, wiring, transformers, regulators, lightning arrestors, and all other related components. Additionally, the project will involve an Owner Direct Purchase of materials.

STATUS:

The contract for this work has been awarded and assigned an NTP date of 11/21/2025. The field work has been coordinated with Airfield Operations for January 18, 2026. The work will require a complete closure of RWY 17L/35R which will also concurrently close the remaining supporting taxiways (Taxiway N, Taxiway J east of Taxiway L, Taxiway F, east of Taxiway E6, and all Taxiway N connectors). The materials for the project have already been purchased under an owner-furnished purchase order. The OAR and contractor have completed an inventory of the owner-furnished materials to confirm all light fixtures will be available when the project starts.

				NOTICE TO PROCEED: 11/21/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$1,224,120.00		120	03/20/26
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$1,224,120.00		120	03/20/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 21.7%	

ANTICIPATED COMPLETION:
On Schedule

PROJECTS IN CONSTRUCTION

H-00390-MCO TERMINAL C ENHANCEMENTS PROGRAM - J-HOOK POND

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	Kimley-Horn and Associates, Inc.	Sponsor:	Engineering & Construction
OAR:	The Corradino Group, Inc.	Construction:	Jeff Reine
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$5,865,000.00

SCOPE:

The scope includes construction of the new J Hook Pond for stormwater drainage management at the Orlando International Airport. It includes mobilization and earthwork, demolition, storm sewer, landscape and irrigation, and stockpile area swale and sod. Design and OAR fees will be a part of the Terminal C Enhancements Program W-S151 -Design and Project Oversight Services.

STATUS:

This project is in the submittal / procurement phase.

					NOTICE TO PROCEED: 12/01/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$3,340,640.00			240	07/28/26
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$3,340,640.00			240	07/28/26
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 6.7%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

H-00392-MCO BRIDGE 999954 STRUCTURAL REHABILITATION

CONTRACTOR:	Kiewit Infrastructure South Co.	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,590,000.00

SCOPE:

The latest bridge inspection noted that bridge 99995's bearing pads are shifted out of place. This project will rehabilitate the bearing pads to their desired location and add features that would prevent future movement/misalignment at the Orlando International Airport. We will also rehabilitate other structural features of this bridge to extend its life expectancy.

STATUS:

The contractor produced a maintenance of traffic (MOT) plan for the service road beneath Taxiway Foxtrot to the west of Jeff Fuqua Blvd, as well as the small portion of work on Heintzelman Boulevard. This plan is currently being reviewed with Landside Operations and will be circulated formally as an Utility Outage Notification (UON) upon approval. The contractor is scheduled to mobilize on December 1, 2025. The Foxtrot closure is set for December 8th - 13th, 2025 which is when the bridge jacking, bearing resets and the installation of the bearing restraints will occur.

				NOTICE TO PROCEED: 10/13/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$388,600.00		90	01/10/26
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$388,600.00		90	01/10/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 72.2%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

H-00395-MCO TERMINAL C ENHANCEMENTS PROGRAM - MISCELLANEOUS TERMINAL SITE IMPROVEMENTS

CONTRACTOR: Carr & Collier Inc. A/E: AtkinsRealis USA, Inc. OAR: Loyal Wingman, LLC FUNDING: GARBS (General Airport Revenue Bonds)	GOAA CONTACTS: Sponsor: Engineering & Construction Construction: Jeff Reine PROJECT BUDGET: \$850,000.00
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SCOPE:

The scope includes construction of the new Service Animal Relief Area (SARA); Extend CVPA Sidewalks at Level 1; CVPA Guard Canopy Drainage Enhancements; Dumpster Area Enhancements and BHS Dock-off load barriers/fencing at the Orlando International Airport. Design, Designer Construction Admin and OAR fees will be a part of the Terminal C Enhancements Program W-S151 -Design and Project Oversight Services.

STATUS:

The contractor has submitted all critical submittals, and we have returned enough approved submittals to allow them to commence the work. The team has prioritized the sidewalk in the commercial vehicle parking area (CVPA) as well as the drainage improvements at the guard shack. The sidewalk has been completed, providing operational benefits for Thanksgiving traffic. The drainage improvements will be completed by Thanksgiving. We are concurrently coordinating the approval of the service animal relief area (SARA) furnishings, as those items have longer lead times. In December 2025, this project will address the installation of a dumpster pad and back-of-house drainage improvements.

NOTICE TO PROCEED: 10/13/25

CONSTRUCTION COST:

Original Contract		\$517,770.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$517,770.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

	150	03/11/26
	0	
	150	03/11/26
Time: 43.3%		

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: The Corradino Group, Inc.

Construction: Jeff Reine

FUNDING: Aviation Authority Funds

PROJECT BUDGET: \$3,655,000.00

SCOPE:

Design Build scope includes: Schedule A: CBP Parking Lot Expansion : Design, permitting with all applicable agencies including the SFWMD and construction for the expansion to the CBP parking lot. Scope includes parking lot, fence to match existing, emergency access drive, solar lighting and CBP camera infrastructure. Schedule B GOAA Employee Parking Lot with approximately 100 spaces (coordinated with phase 2 layout): Design, permitting with all applicable agencies including the SFWMD and construction for a new GOAA employee parking lot. Scope includes parking lot, security fence, lighting, EV charging conduit only; Access control and Management card access. Schedule: Design 60 Days; Permitting : 60 days; Construction 180 days = 300 days to Substantial; Closeout 90 days; NOTE: Schedule A OAR fees charged to the W-490 Changing Regulatory Program Oversight Services; Schedule B OAR fees charged to W-S00151 Terminal C Design and Project Oversight Services at Orlando International Airport.

STATUS:

The drainage systems for both the customs and border protection (CBP) and employee parking lots are installed. Subgrade and base course installation are currently in progress. The curbs and the existing fence at the CBP parking lot have been modified to allow the new parking lot to tie into the existing parking lot. Two (2) light poles will be relocated in November 2025.

NOTICE TO PROCEED: 02/11/25

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$2,985,083.00

300

12/07/25

Thru Change Order # 1 \$0.00 0.0%

0

Current Contract

\$2,985,083.00

300

12/07/25

Paid To Date Thru PA # 5 \$350,797.46 11.8%

Time: 103.0%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company
A/E: NONE
OAR: Cost Management, Inc., dba CMI
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Concessions
Construction: Jeff Reine
PROJECT BUDGET: \$116,000.00

SCOPE:

It is proposed to build a concrete block wall side enclosure off of the existing wall at the back side of the restroom building at the North Cell Lot at the Orlando International Airport. This building is centrally located in the cell lot and provides restroom facilities, FIDs monitors and seating areas for the public. To provide protection from above, there would also be a metal canopy added to cover the vending machines. The semi-enclosed space would have electrical and data outlets for the machines to plug into and light fixtures.

STATUS:

The contractor has provided responses to the additional design review comments. Select site work and field layout are ongoing, as we continue to coordinate with GOAA concessions on the new vending machine type that will be installed. Masonry wall construction will continue as we await the procurement of the canopy material.

NOTICE TO PROCEED: 07/29/25

CONSTRUCTION COST:

Original Contract		\$79,350.50	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$79,350.50	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

150
 0
 150
 Time: 94.0%

COMPLETION

12/25/25
 12/25/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR: H.A. Contracting Corporation
A/E: C&S Engineers, Inc.
OAR: Cost Management, Inc., dba CMI
FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:
Sponsor: Engineering & Construction
Construction: Scott Shedek P.E.
PROJECT BUDGET: \$213,663.24

SCOPE:

Evaluate and implement the use of a system of sensors to monitor certain metrics in terminal restrooms at the Orlando International Airport. The sensors will collect data which can be utilized to schedule maintenance and cleaning of the restrooms to improve passenger experience. Specific sensors for water levels (to identify standing water on the floors), waste receptacle/paper towel and toilet paper capacities, CO2, water flow (to identify leaks), custodial electronic check-in and customer satisfaction feedback will be implemented. The project will use one set of mens/womens restrooms in a frequently used location to test the sensor system.

STATUS:

The project delay is due to the procurement of the TRAXX equipment approved in change order #01. The TRAXX equipment has now been delivered. The components and devices have been installed. However, during equipment installations, it was noted that media equipment security enclosures were not provided as required in the construction documents, therefore the request for substantial completion was denied. TRAXX did the ship enclosures for the restroom feedback tablets which have now been installed. The monitor enclosures have been installed. The OAR will schedule another substantial completion walk-thru as GOAA's facilities department has completed the software training sessions and has loaded the TRAXX reporting data onto their devices. The system has already been operationally tested ready for implementation. The anticipated substantial completion walk-through is scheduled for November 26, 2025.

CONSTRUCTION COST:

Original Contract		\$87,623.52	
Thru Change Order #	1	\$60,845.58	69.4%
Current Contract		\$148,469.10	
Paid To Date Thru PA #	5	\$114,818.26	77.3%

NOTICE TO PROCEED: 12/26/23

TIME(DAYS)	COMPLETION
150	05/23/24
0	
150	05/23/24
Time: 481.3%	

**ANTICIPATED
COMPLETION:
11/26/2025**

PROJECTS IN CONSTRUCTION

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Security

OAR: Geotech Consultants International, Inc., dba GCI, Inc.

Construction: Torie Brooks

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)

PROJECT BUDGET: \$8,357,204.05

(00214384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds.

SCOPE:

Replace existing analog (video over coaxial cables) cameras with current technology IP (power and video over CAT6 network cables) cameras at the Orlando International Airport. Scope includes re-use of pathways as possible, provide pathway where needed, replace analog cables with data cables, and provide software licenses, network equipment and network video recorder (NVR) servers and storage as needed to support the system.

STATUS:

CCTV camera programming began at terminals A & B, level 2, and approximately 50% of all new cameras have been brought online. Programming is in progress for the level 1 and tunnel level cameras. Conduit and camera installation continues at the level 3 checkpoints. Owner furnished / Owner installed equipment installation continues with network switches and network video recorders. Cameras have been added to the base scope of work to provide additional security video coverage, which will also add time to the contract completion date. Change order #3 is in process, adding 107 days to substantial completion. The new anticipated substantial completion date is now March 26, 2025.

NOTICE TO PROCEED: 11/06/24

CONSTRUCTION COST:

TIME(DAYS) COMPLETION

Original Contract \$2,756,239.00

365 11/05/25

Thru Change Order # 2 \$48,752.10 1.8%

35

Current Contract **\$2,804,991.10**

400 12/10/25

Paid To Date Thru PA # 3 \$1,048,832.94 37.4%

Time: 101.5%

**ANTICIPATED
COMPLETION:
3/26/2026**

PROJECTS IN CONSTRUCTION

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Security
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek P.E.
FUNDING:	FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)	PROJECT BUDGET:	\$2,950,000.00

SCOPE:

Manage the installation, switch out the cores, and manage the key management system of owner-furnished equipment, lock cores, ancillary equipment, accessories, and other requirements to replace the lock and key system for the entire MCO Campus at the Orlando International Airport.

STATUS:

Representatives from Medeco's factory performed a site visit the week of November 3, 2025. During this site visit, Medeco determined that they have fabrication issues and Medeco requested to replace 100% of the previously manufactured and delivered cores. PSA, Medeco, GOAA Lock Shop and Construction concur with the assessment and field installations were paused. All orders for cores (i.e. locks) have been sent back to Medeco for reproduction. It is anticipated at this time that it will take five to six weeks to replace all the cores as Medeco has committed to 1000 - 1500 cores per week. The anticipated delay to the construction schedule is three to four weeks, if installation resumes upon the first of multiple delivers of cores. (The delay time frame may be updated following an internal meeting with PSA, GOAA Security and Construction on 11/20/25).

CONSTRUCTION COST:

Original Contract		\$419,900.00		
Thru Change Order #	2	\$161,327.47	38.4%	
Current Contract		\$581,227.47		
Paid To Date Thru PA #	4	\$152,995.99	26.3%	

NOTICE TO PROCEED: 01/29/24

TIME(DAYS)

COMPLETION

150	06/26/24
<u>611</u>	
761	02/27/26
Time: 90.4%	

**ANTICIPATED
COMPLETION:
5/1/2026**

PROJECTS IN CONSTRUCTION

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Cost Management, Inc., dba CMI	Construction:	Torie Brooks
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$2,490,000.00

SCOPE:

Design and construct the replacement of elevator P58 at Airside 4 at the Orlando International Airport. Scope will also include all related work associated with the elevator replacement.

STATUS:

Modernization of the elevator is 98% complete. The final control wiring and landing system are complete, and the elevator is running at a high speed. Fire alarm wiring is complete. LifeNet / Lobby vision is communicating with the network. Schindler Elevator Corp. has installed the 2-way video monitoring communication system from TEC Solutions, which has been tested and functioning as required. The ATS generator box installation has been completed. CAT (Ring Power) completed start-up on October 28, 2025, and the elevator is now working online with emergency power. The previous anticipated substantial completion date of November 21, 2025, was not achieved. The owner maintenance agreement with Tech Solutions to provide the Agent Licensing for the 2-way video monitoring system is pending, as they are waiting on their purchase order to be executed. Schindler Elevator Corp. will provide the final inspection date in December for turnover and operational use. The procurement of the TEC equipment has delayed the project. Liquidated damages on this project are \$300.00/day for substantial completion and will be addressed with the contractor on a future change order. The contractor's revised anticipated substantial completion date is December 30, 2025.

NOTICE TO PROCEED: 02/28/24

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$998,948.26		365	02/26/25
Thru Change Order #	1	\$0.00	0.0%	<u>0</u>	
Current Contract		\$998,948.26		365	02/26/25
Paid To Date Thru PA #	13	\$783,420.17	78.4%	Time: 180.3%	

**ANTICIPATED
COMPLETION:
12/30/2025**

PROJECTS IN CONSTRUCTION

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	WSP USA Inc.	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,000,000.00

SCOPE:

Design and build a permanent single-lane switchback ramp at the 4600 APM emergency exit stairwell at airside 4, and a permanent double-lane switchback ramp at the 4800 APM emergency exit stairwell at airside 2 at the Orlando International Airport. Each switchback ramp shall be covered to include overhead lighting and black chain link fencing installed around the perimeter of the structure.

STATUS:

The COOP operation trials have been completed. Airside 2 & 4's partial occupancy use authorization (POUA) to support the use of switchback ramp have been issued. OAR is verifying customs border protection (CBP) authorization for elevator use. Change order #13 is to be presented to CCM on November 25, 2025, which adds canopy extension allowance for the design, permitting and construction of canopy structure. Change order #13 will also add 90 calendar days for substantial completion to February 23, 2026. Project H-369's driveway paving and temporary striping is scheduled to be complete the night of November 25, 2025.

				NOTICE TO PROCEED: 07/25/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$2,414,910.00		270	04/20/25
Thru Change Order #	12	\$832,153.30	34.5%	<u>219</u>	
Current Contract		\$3,247,063.30		489	11/25/25
Paid To Date Thru PA #	3	\$1,282,404.92	39.5%	Time: 104.3%	
				ANTICIPATED COMPLETION: 02/23/2026	

PROJECTS IN CONSTRUCTION

V-01032-MCO NORTH TERMINAL PREMIER PARKING RECONFIGURATION

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$2,293,312.00

SCOPE: Design a revenue control and access control system to convert the Terminal Top parking to a premier parking configuration at the Orlando International Airport. Provide for designated parking for the Hyatt Hotel on the Terminal Top, Level 4.

STATUS: Field work began the first week of November. The project is on schedule.

					NOTICE TO PROCEED: 09/10/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$984,532.00			180	03/08/26
Thru Change Order #	1	\$2,049.85	0.2%		0	
Current Contract		\$986,581.85			180	03/08/26
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 54.4%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,363,000.00

SCOPE:

Replace the existing two (2) air-cooled chillers and associated plant piping and accessories. Includes demolition of the existing chillers, pumps, exposed piping, gauges, valves, and controls and replace with new to match existing at the Orlando International Airport.

STATUS:

The two new Annex building chillers are on site and demolition of existing chillers, piping and controls is nearly complete. The temporary chiller was put into operation on November 18, 2025 and continues providing chilled water to the Annex building for cooling. It is anticipated to be in place for three months. Installation of new chilled water piping and controls is in progress.

NOTICE TO PROCEED: 08/04/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$1,030,207.00		270	04/30/26
Thru Change Order #	0	\$0.00	0.0%	<u>0</u>	
Current Contract		\$1,030,207.00		270	04/30/26
Paid To Date Thru PA #	1	\$106,955.75	10.4%	Time: 50.0%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

V-01060-MCO TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION

CONTRACTOR: Clancy & Theys Construction Co.
A/E: TBD
OAR: AECOM Technical Services, Inc.
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Engineering & Construction
Construction: Scott Shedek P.E.
PROJECT BUDGET: \$250,000.00

SCOPE:

The scope includes relocation of existing art from North Terminal Airside 1 to Terminal C, and includes artwork removal, art restoration, art reinstallation and purchase of additional art works. OAR fees are included in the Terminal C Enhancements Program W-S000151 Design and Project Oversight Project.

STATUS:

The terminal C level 4 reinstallation has been completed. The springshed map mock-up is under review; Plexiglas cover installation at the turtle wall is to occur the week of November 24, 2025 with demising wall removal.

NOTICE TO PROCEED: 09/17/25

CONSTRUCTION COST:

Original Contract		\$199,611.01	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$199,611.01	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

179
 0
 179
 Time: 50.8%

COMPLETION

03/14/26
 03/14/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR: Gomez Construction Company **GOAA CONTACTS:**
A/E: RS&H, Inc. Sponsor: Engineering & Construction
OAR: AECOM Technical Services, Inc. **Construction:** Torie Brooks
FUNDING: GARBS (General Airport Revenue Bonds) **PROJECT BUDGET:** \$250,000.00

SCOPE:

The scope includes: The installation of six new air curtains and reinstallation of one air curtain to minimize air infiltration into the baggage areas at landside. Includes all electrical connections and all logistics to perform the work. The project will also include lightning protection at airside for concession spaces at the Orlando International Airport. Design and OAR fees are included in W-S151- Terminal C Enhancements Program Design and Project Oversight project.

STATUS:

The project scope has been completed, however there is a manufacturer's issue with the fans that were installed. The manufacturer will be replacing the existing fans. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to December 30, 2025. This change in date is anticipated to go to CCM by 12/9/25.

				NOTICE TO PROCEED: 04/22/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$246,176.27		120	08/19/25
Thru Change Order #	1	\$0.00	0.0%	56	
Current Contract		\$246,176.27		176	10/14/25
Paid To Date Thru PA #	3	\$212,492.46	86.3%	Time: 135.8%	
					ANTICIPATED COMPLETION: 12/30/2025

PROJECTS IN CONSTRUCTION

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. **GOAA CONTACTS:**
dba The Collage Companies

A/E: NONE **Sponsor:** Engineering & Construction

OAR: WSP USA Inc. **Construction:** Scott Shedek P.E.

FUNDING: Cap. Ex. (Capital Expenditure Fund), GARBS **PROJECT BUDGET:** \$2,350,000.00
(General Airport Revenue Bonds)

SCOPE:

Remove and replace existing floor tile at Terminal A and B Level 3 Landside 2 and 4 APM platforms 4500, 4600, 4700, and 4800, Airside 2 platforms 4700 and 4800 and Airside 4 deboarding platforms 4600 and 4500. Scope includes demolition and removal of approximately 41,000 SF of existing floor tile, procurement of approximately 34,000 SF of new floor tile plus 4,100 SF (10%) attic stock, and installation of approximately 41,000 SF of new floor tile. The work shall be performed in phases approved by GOAA and will include day and night work.

STATUS:

Tile is to be placed by December 1, 2025. Change order #01's procurement of STARC demising wall is going before CCM on November 25, 2025. No cost impact to contract as allowance was established. The project suspension has been removed. Project scope has been modified and reduced. The contractor will be allowed to complete floor tile installation only in the two areas where existing tile was previously removed. This scope of work is expected to be completed on or before December 1, 2025. The remaining scope of work will be removed from the project, resulting in a credit by the contractor.

NOTICE TO PROCEED: 06/26/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$1,862,975.00		95	09/28/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$1,862,975.00		95	09/28/25
Paid To Date Thru PA #	1	\$65,603.03	3.5%	Time: 183.2%	

**ANTICIPATED
COMPLETION:
12/1/2025**

PROJECTS IN CONSTRUCTION

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund), O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$617,811.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal and replacement of expansion Joint material at A Garage Parking Level P-3 East and West exposed ends and P-4 all expansion joints except for those at the 2 elevator lobbies at the Orlando International Airport. Reference Drawing A3.4 from BP-115 Record Drawings with Premold type Joint system markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of Premold type Joint system not listed in the above scope.(Schedule "A")

Add Alternate 1 Scope: Compression Seal replacement is to provide all labor, equipment and materials for the removal and replacement of compression type expansion Joint material at A Garage Parking Level P-3 North section starting at Column Line 16 at the Orlando International Airport. Reference Drawing A2.5.1 from BP-239 Record Drawings with Compression type seals markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of compression type expansion joint not listed in the above scope.(Schedule "B")

STATUS:

The change order work for the parking garage A and B on levels R2, P1, P2 and P3 for the drive lanes in front of the elevators banks is waiting on delivery of the pre-molded expansion joint material prior to start. Estimated delivery the first to second week of December 2025. The remainder of the schedule A expansion joint installation should start week of January 5, 2026. In the meantime, some of the sealant joints did not cure and needs to be replaced. This is noted in CMC site visit report #11 that was conducted on November 5, 2025. The project is on schedule.

					NOTICE TO PROCEED: 07/15/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$484,000.00			120	11/11/25
Thru Change Order #	1	\$85,737.60	17.7%		63	
Current Contract		\$569,737.60			183	01/13/26
Paid To Date Thru PA #	3	\$283,670.00	49.8%		Time: 84.7%	
					ANTICIPATED COMPLETION: 1/27/2026	

PROJECTS IN CONSTRUCTION

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: AECOM Technical Services, Inc.

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Airline Ops

Construction: Jeff Reine

PROJECT BUDGET: \$292,729.77

SCOPE:

The project consists of providing all labor, equipment and materials for the removal of carpet, installation of chain link fence cages, removal of CBP booth and lane wall, repairs to VCT, removal of power poles, and door modifications at the Orlando International Airport.

STATUS:

The project scope has been completed; however, additional fire protection work is required following the final City inspection. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to December 30, 2025. This change in date is anticipated to go to CCM by December 16, 2025.

NOTICE TO PROCEED: 04/22/25

CONSTRUCTION COST:

Original Contract		\$157,005.67	
Thru Change Order #	1	\$36,889.27	23.5%
Current Contract		\$193,894.94	
Paid To Date Thru PA #	3	\$72,254.21	37.3%

TIME(DAYS)

COMPLETION

90	07/20/25
<u>49</u>	
139	09/07/25
Time: 171.9%	

**ANTICIPATED
COMPLETION:
12/30/2025**

PROJECTS IN CONSTRUCTION

V-01088-MCO STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Jeff Reine

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$300,000.00

SCOPE:

This project consists of providing all design, permitting, labor, equipment and material for building out and relocating the employee amenities room at Terminal C landside level 1 at the Orlando International Airport. This is a Design/Build project with minimal design as needed for the purpose of obtaining permits.

STATUS:

This project is in design. 60% drawings have been submitted for GOAA review.

NOTICE TO PROCEED: 10/21/25

CONSTRUCTION COST:

Original Contract		\$247,780.56	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$247,780.56	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

120	02/17/26
0	
120	02/17/26
Time: 47.5%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01089-MCO STC VIRGIN ATLANTIC ATO BUILDOUT (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Jeff Reine

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$420,000.00

SCOPE:

This project consists of providing all design permitting, labor, equipment and material for building out the Virgin Atlantic ATO at Terminal C landside level 1 at the Orlando International Airport. This is a Design/Build project with minimal design is needed for the purpose of obtaining permits.

STATUS:

This project is in design. 60% drawings have been submitted for GOAA review.

NOTICE TO PROCEED: 11/17/25

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$332,658.85

120

03/16/26

Thru Change Order # 0 \$0.00 0.0%

0

Current Contract **\$332,658.85**

120

03/16/26

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 25.0%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01090-MCO VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Jeff Reine

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$135,000.00

SCOPE:

This project consists of providing all design, permitting, labor, equipment and material for refurbishing the Quimby room in North Terminal and relocating the training room from Terminal C landside level 1 to Quimby room in North Terminal at the Orlando International airport, moving the Virgin Atlantic (VA) Airline Ticket Office (ATO) from north terminal to STC LST, and minor refurbishing and cleanup of the VA North Terminal ATO spaces.

STATUS:

Drywall work at the electrical and data outlets in the Quimby room is ongoing. Repositioning these outlets is scheduled to start on Monday, November 17, 2025. Contractor is to send preliminary schedule for review on Friday, November 14, 2025. Project is on schedule.

NOTICE TO PROCEED: 10/21/25

CONSTRUCTION COST:

Original Contract		\$82,592.40	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$82,592.40	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

210	05/18/26
<u>0</u>	
210	05/18/26
Time: 27.1%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00054-MCO TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: AECOM Technical Services, Inc.

Construction: Torie Brooks

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$2,400,000.00

SCOPE: Install stainless steel baggage carousel wraps at all eight carousels at Terminal C FIS International and Domestic Bag Claim Areas at the Orlando International Airport.

STATUS: Contractor is working on logistics and phasing plans. Mockup has been submitted for review by GOAA.

NOTICE TO PROCEED: 10/22/25

CONSTRUCTION COST:

Original Contract		\$985,945.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$985,945.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

200
0
200
Time: 28.0%

COMPLETION

05/09/26
05/09/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co.

A/E: HNTB Corporation

OAR: AECOM Technical Services, Inc.

FUNDING:

GOAA CONTACTS:

Sponsor:

Construction: Torie Brooks

PROJECT BUDGET: \$2,000,000.00

SCOPE:

Install new KVAR units, breakers, and feeders. Testing, metering, recording, adjustments with training, and closeout at the Orlando International Airport.

STATUS:

Contractor is working on commissioning and closeout documents. Project is currently on schedule.

NOTICE TO PROCEED: 02/19/25

CONSTRUCTION COST:

Original Contract		\$1,619,177.00	
Thru Change Order #	2	\$46,392.48	2.9%
Current Contract		\$1,665,569.48	
Paid To Date Thru PA #	5	\$1,436,103.83	86.2%

TIME(DAYS)

287
0
287
Time: 104.9%

COMPLETION

12/02/25
12/02/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	Burns Engineering, Inc.	Sponsor:	Engineering & Construction
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

Provide all materials and labor to accomplish the scope designed in the packaged by Burns Engineering for the terminal C level 5 BHS cameras -- to include, but not limited to, conduit, cameras and programming. Project includes the removal of 5 existing single fixed lens cameras and replacing with multi-lens type cameras providing 360 degree field of view where existing camera resides at the Orlando International Airport. Provide conduit and cabling to support 8 new IP type cameras. Utilize portion of existing raceway and extending as required to new camera locations and providing new cat 6 cabling to support added cameras. Modify existing CCTV program to accommodate R&R cameras. Provide new programming support for 8 new cameras.

STATUS:

Change order #01's door has been ordered; awaiting permit comments.

					NOTICE TO PROCEED: 04/25/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$169,307.07			150	09/21/25
Thru Change Order #	1	\$48,339.78	28.6%		<u>113</u>	
Current Contract		\$217,646.85			263	01/12/26
Paid To Date Thru PA #	2	\$155,742.52	71.6%		Time: 89.7%	
					ANTICIPATED COMPLETION: 1/31/2026	