AMENDMENT 1 to ADDENDUM NO. 48
TO THE AGREEMENT DATED JANUARY 8, 2021
BETWEEN GREATER ORLANDO AVIATION AUTHORITY
AND RICONDO & ASSOCIATES, INC.

Project: **Additional Concept Planning Services for W-S00211, Development of the Program Definition Document (PDD) for the Terminal C, Phase 2 Program, Orlando International Airport**

THIS AMENDMENT is effective this 15th day of May, 2024, by and between the **GREATER ORLANDO AVIATION AUTHORITY** ("Aviation Authority"), and **RICONDO & ASSOCIATES, INC.** ("Consultant').

WITNESSETH:

WHEREAS, by Agreement dated January 8, 2021, Aviation Authority and Consultant entered into an agreement for Consultant to provide General Consulting Services; and

WHEREAS, under the Agreement, Consultant agreed to perform such additional services for the Aviation Authority as are contained in any additional scope of work established by the Aviation Authority in any addendum to the Agreement and accepted in writing by the Consultant; and

WHEREAS, the Aviation Authority and the Consultant desire to enter into this Amendment to the Agreement to provide for additional services to be rendered by the Consultant under the terms of said Agreement.

NOW, THEREFORE, in consideration of the premises and the mutual covenants herein contained, the Aviation Authority and the Consultant do hereby agree as follows:

1. Consultant shall perform additional services in accordance with the terms of the Agreement and the attached Exhibit "A." Consultant shall be paid for such additional services according to the payment terms set forth in the Agreement.

2. Consultant shall be compensated for such additional services in the **NOT TO EXCEED amount of ONE MILLION EIGHTEEN THOUSAND FIVE HUNDRED FIFTY-NINE AND NO/100 DOLLARS ($1,018,559.00),** broken down as follows:

Professional Fees:	**NTE:**	**$1,018,559.00**
Professional Fees:	**LS:**	**$0.00**
Reimbursable Expenses:	**NTE:**	**$0.00**
Total:		**$1,018,559.00**

3. Except as expressly modified in this Amendment, the Agreement dated January 8, 2021 and all prior addenda will remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto by their duly authorized representatives, have executed this Amendment this day of May 23, 2024.

GREATER ORLANDO AVIATION AUTHORITY

Kevin J. Thibault
box SIGN 1V3Q39J4-1X3W722Z

By: Kevin J. Thibault, P.E.
Chief Executive Officer

Approved as to Form and Legality
(for the benefit of GOAA only)
this day of May 17, 2024

Karen Ryan
box SIGN 1V0RLH31-1X3W722Z

By: _____
NELSON MULLINS BROAD AND CASSEL
Legal Counsel
Greater Orlando Aviation Authority

RICONDO & ASSOCIATES, INC.

Pete Ricondo
box SIGN 4LWR3Z2Q-1X3W722Z

By: _____
Signature (Duly Authorized Rep.)

Pete Ricondo
Printed Name

Senior Vice President
Title

Published By: Name of Preparer of CC Memo
Reviewed By:

GREATER ORLANDO AVIATION AUTHORITY
Innovation Connecting the World

MEMORANDUM

TO: Members of the Construction Committee

FROM: Max Marble, Senior Vice President Capital Programs (as prepared by Ksenia Merck, OAR)

DATE: April 30, 2024

ITEM DESCRIPTION

Request for Recommendation of Approval of an Amendment to Addendum 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Planning Services for W-S00211, Terminal C, Phase 2 Program Definition Document Development at the Orlando International Airport

BACKGROUND

On October 18, 2023, a request was approved by the Aviation Authority Board for Ricondo & Associates, Inc. to develop the Program Definition Document for the Terminal C Phase 2. An extension of services and additional services are required to refine the concepts and cost estimates for planning purposes.

ISSUES

Ricondo's proposal, dated April 24, 2024, is to provide additional services related to airline scenario development, program requirements refinement, GOAA's financial analysis, airside and terminal concept refinements, additional landside coordination, coordination and accommodation of cost estimator activities, and Industry Day Participation. The scope includes additional project management associated with these activities for the extended project timeline.

If approved, services will be effective the date of Aviation Authority Board approval.

This continuing consultant was selected for this task based on (☑ all that apply):

☑ Experience	☑ Available Personnel	☐ Current Workload
☑ Expertise	☐ Equitable Distribution	☐ Other:_____

SMALL BUSINESS

The MWBE/LDB participation has been reviewed by the Office of Small Business Development. Their findings and recommendation are attached.

ALTERNATIVES

None.

EXHBIT A

CC
ITEM IV-G
4/30/2024

FISCAL IMPACT

Funding is from previously approved Capital Expenditure Funds. Funding source verified by Melvin Martinez of Construction Finance on 04 / 25 / 24 as correct and available.

RECOMMENDED ACTION

It is respectfully requested that the Construction Committee recommend to the Aviation Authority Board approval of an Amendment to Addendum 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the services contained herein and the amount as shown below:

Not to Exceed Fees	$1,018,559.00
Lump Sum Fees	$0.00
Not to Exceed Expenses	$0.00
TOTAL	**$1,018,559.00**
AAC – Compliance Review Date	SJ 04/24/24
AAC – Funding Eligibility Review Date	04/24/24

April 2024

Orlando International Airport

Scope of Work
Terminal C Phase 2
Program Definition Document

Addendum 1

Prepared for:

Greater Orlando Aviation Authority

Prepared by:

Ricondo & Associates, Inc.

Ricondo & Associates, Inc. (Ricondo) and the JW Group prepared this document for the stated purposes as expressly set forth herein and for the sole use of Greater Orlando Aviation Authority and its intended recipients. The techniques and methodologies used in preparing this document are consistent with industry practices at the time of preparation and this Report should be read in its entirety for an understanding of the analysis, assumptions, and opinions presented. Ricondo & Associates, Inc. is not registered as a municipal advisor under Section 15B of the Securities Exchange Act of 1934 and does not provide financial advisory services within the meaning of such act.

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INTRODUCTION

This proposal is an Amendment to Addendum No. 48 (Terminal C Phase 2 Project Definition Document) for Ricondo and Associates (Ricondo) to provide additional services related to airline scenario development, program requirements refinement, GOAA's financial analysis, airside and terminal concept refinements, additional landside coordination, coordination and accommodation of cost estimator activities, and Industry Day participation. This also covers additional project administration associated with these activities and the extended project timeline.

RICONDO PLANNING TEAM

The following lists the firms that comprise the Ricondo Planning Team (Planning Team) and their respective roles:

- Ricondo
  - Prime Consultant
  - Planning: Terminal Ramp (except utilities and hydrant fueling); Terminal Building; and Landside - except as noted
- AirProjects, Inc.
  - Commercial concessions
- Anser Advisory
  - Cost estimating
  - Phasing and implementation strategies
- AVCON, Inc.
  - Site civil planning
  - Site utilities planning
- Burns Engineering
  - Information technology
  - Low voltage systems
  - CCTV
  - Security access control
- Graphic Support Services
  - Graphics/presentation support
- HDR, Inc.
  - Roadway traffic forecasting
- Illustrate My Design
  - Concept renderings

- Lea+Elliott
  - Automated people mover and autonomous vehicle systems
- Matern Professional Engineering, Inc.
  - Power and lighting
- Studdiford Technical Solutions, LLC
  - Baggage handling systems (including Transportation Security Administration (TSA) baggage screening)
- TLC Engineering Solutions
  - Heating, ventilation, and cooling
  - Plumbing
  - Fire alarm and suppression
  - LEED Continuity

TASK 1. INVENTORY/DATA COLLECTION

This task supports in-person data collection efforts/surveys at the Terminal C FIS to refine the planning assumptions that were previously developed. The planning team would observe transaction times at check-in and measure the time it takes to process through FIS Primary Screening during the peak international arrivals period as follows:

- Passenger classification (passenger will be identified as U.S. Citizen/Legal Permanent Resident/Canadian Citizen or Visitor by queue used)
- Passenger hands Passport to officer at Primary processor
- Passenger finishes Primary processing (provides transaction time)
- Next passenger hands over passport

Data would be collected regarding first and last bag delivery at the baggage claim carousel if information is not available electronically. Information would be matched to recorded actual arrivals flight schedule (including passenger load factors, arrival time deviation, size of aircraft, etc.) for that period.

Travel

Up to four Ricondo staff would travel to MCO to conduct observations. An overnight stay in anticipated for each staff member. To the extent possible, local Ricondo staff will be used to conduct observations.

Deliverables

Ricondo will produce a single presentation that describes the planning team's observations of check-in transaction times and international arriving passenger flows, first-bag arrival times, and passenger processing through the FIS facility.

GOAA Responsibilities

GOAA staff authorized to enter the FIS facility would escort unbadged data collection staff throughout the data collection effort.

TASK 2. ACTIVITY BASIS

Ricondo will work with the Aviation Authority staff to establish appropriate demand basis scenarios that would drive near-term Terminal C Phase 2 capital improvement program (CIP) recommendations. These analyses will explore potential airline relocation scenarios occupying the expanded Terminal C facility and the associated demand levels.

2.1 METHODOLOGY

The methodology to determine airlines for each scenario will be determined through discussions between the Aviation Authority staff and Ricondo prior to the start of Task 2. Ricondo will develop representative peak period schedules by modifying existing MCO flight schedules or future airline schedules provided by airlines to generate peak passenger demand for departures and arrivals. Airline flight schedules would be shared with the Planning Team by the Aviation Authority. These flight schedules will define aircraft gauge, seating capacities, load factors, and flight times.

Up to five high-level airline gate utilization scenarios would be developed to identify peak hour domestic and international arrival and departure periods and the number of gates required to accommodate the DDFS. Ricondo will develop Gantt charts showing the gate utilization for each flight schedule. GOAA will review and approve the activity basis prior to its use in developing updated program requirements in Task 4.

2.2 STAKEHOLDER ENGAGEMENT

Stakeholder engagement will be conducted virtually as follows:

GOAA Working Group Meeting - Virtual Meeting

Ricondo will present the initial demand activity levels proposed for use in developing Phase 2 program requirements to the Working Group in a PowerPoint (PPT) presentation. The Aviation Authority staff will review the demand activity and provide timely feedback to allow adjustments to the PPT presentation prior to development of updated program requirements.

Planning Team participation for in-person meetings is as follows:

- One local Ricondo staff to attend the Working Group meeting in person.

2.3 DELIVERABLES

Deliverables for this Task are Gantt gated flight schedules, Excel flight schedules defining peak hour, 10-minute, and 30-minutes periods, and up to two PPT presentations (GOAA Working Group Meetings) describing the demand level findings for peak international and domestic periods.

2.4 AUTHORITY RESPONSIBILITIES

The following summarily lists responsibilities to support this Task:

- participate in meetings and provide feedback from relevant airport stakeholders, as well as assist with requests for information made by Ricondo.
- schedule Working Group meetings (Ricondo will schedule virtual (Teams) interfaces as required).

TASK 3. PLANNING PARAMETERS

Ricondo will update planning parameters developed earlier during the PDD as necessary as new data is collected or provided by the Aviation Authority staff to support the program requirements refinement. Activities may include updating Ricondo's CAST terminal simulation models or landside analysis with new planning parameters for airline check-in, first-bag delivery times at baggage claim, FIS processing, SSCP input, or other data used to develop program requirements.

No travel or stakeholder meetings are anticipated for this task.

TASK 4. PROGRAM REQUIREMENTS/ROADWAY TRAFFIC FORECASTING REFINEMENT

The purpose of Task 4 is to refine the airside, terminal, and landside program requirements developed for the PDD to reflect decisions made by the Aviation Authority staff to align the Phase 2 project with the larger capital improvement program (CIP) process and airline negotiations. Should the CIP process and airline negotiations dictate that facilities be scaled or phased to align with GOAA's financial planning, Ricondo will adjust and document the program requirements to match the level of demand or facility development identified for the refined facility configuration.

This task also provides for additional analysis requested by the Aviation Authority staff to determine airside, terminal, and landside requirements and necessary project elements for intermediate construction phases in support of the CIP process (i.e., how much facility is required to support specific airline carriers or projected passenger demand levels for opening day plus a number of years of occupancy). Up to five iterations of analysis are anticipated to determine an appropriate facility that may be fiscally supported by the CIP.

Roadway Traffic Forecasting

For roadway traffic forecasting, the Planning Team will review demand scenarios and adjustments to initial PDD requirements in context with short-term requirements and will provide daily airport traffic forecasting based on use of HDR's MCO airport trip generation model for up to six (6) alternatives. Alternatives may represent a combination of demand scenarios, future year horizons, and vehicle routing conditions for Terminal C (e.g., use of Heintzelman Boulevard as the primary signed route for Terminal C traffic to/from the north side of the airport). The passenger demand, year, and routing assumptions associated with each alternative will be provided by the Ricondo Team as inputs into the traffic forecasting process. The forecasts will use the framework established from previous forecasting tasks, such as the MCO Transportation Master Plan Phase 1 (2022), ConRAC Feasibility Study (2024), and the initial PDD phase for Terminal C Phase 2 (2024).

Daily airport traffic forecasts will be used to provide peak hour traffic volume assignments for roadway segments, ramps, weaving areas, and curbsides at Terminal C and the surrounding areas providing access to Terminal C. As with the traffic forecasting for the initial PDD phase, existing traffic volumes from the 2023 MCO Easter Traffic Count Program will be used as the baseline for peak hour forecasts. Separate peak hour forecasts for each of the up to six (6) alternatives will be provided. Peak hour forecasts will also include balanced peak hour turning movement volumes in two areas around Terminal C with signalized intersections: along Jeff Fuqua Boulevard adjacent to the

Terminal C area and at the Jeff Fuqua Boulevard / Heintzelman Boulevard interchange where the relocated Terminal C exit is proposed.

The Planning Team will complete a high-level traffic analysis for the up to six (6) alternatives. Each scenario will include airport roadway segment peak hour forecasted volumes and comparison to existing available peak hour roadway capacities, along with the number of lanes needed to meet the airport's adopted LOS D minimum service level (if greater than the existing number of lanes). Existing and proposed signalized intersections on Jeff Fuqua Boulevard adjacent to Terminal C and at the Jeff Fuqua Boulevard / Heintzelman Boulevard interchange will be evaluated using Synchro for each alternative to help determine the necessary intersection configurations and number of lanes needed.

The Planning Team will also update the curbside requirements calculations for each alternative. However, the expansion of the existing Terminal C curbs proposed in the PDD will remain, as that is an enabling project to the construction of the new Terminal C exit roadway to make way for the ConRAC. It is anticipated that these alternatives will have lower demand for curb length than the full 24-gate buildout that was analyzed for the PDD.

No weaving segment analysis or microsimulation analysis is included in the scope of services.

4.2 STAKEHOLDER ENGAGEMENT

Stakeholder engagement will be conducted virtually as needed.

4.3 DELIVERABLES

Deliverables for this Task are as follows:

- Up to six PPT presentations at GOAA Working Group Meetings and up to two GOAA Steering Committee Meetings to present updated program requirement findings by phase for different airline scenarios.
- One day trip for up to two Ricondo staff to present updated program requirement findings to Aviation Authority leadership.

TASK 5. CONCEPT REFINEMENTS FOR PROJECT IMPLEMENTATION

This task will refine the preferred indicative Terminal C Phase 2 concept to clearly illustrate the program requirements refined in Task 10 and support the financial analysis that GOAA is conducting as it defines the CIP and prepares for airline negotiations. The refined concept will include documentation of the preferred concept of operations and indicative facility layout for the airside, landside, and terminal building components that comprise the Project.

5.1 REFINED CONCEPT

The illustrative conceptual layouts will be refined to the level of detail needed to describe the preferred phasing, implementation strategy, and cost estimate for the Project identified through the CIP process and airline negotiations. Concept refinements could be developed for each DDFS scenario, but it is anticipated the refinements will be developed for up to 3 scenarios. As the scenarios are narrowed through the planning process to a few

preferred concepts, the Planning Team will be expanded to include more detailed planning-level input and review by MEP/IT, BHS, site civil, concessions, and APM disciplines. Specifically, layouts will be refined to illustrate the following:

- program elements within the Terminal C site plan
- ramp layout within the context of the Terminal C ramp and adjacent airfield
- airside refinements to taxiway, taxilane, apron, and remain-overnight and gate aircraft parking layouts
- air traffic control tower (ATCT) with line of sight
- gate layout refinements based on identified demand scenarios and potential conflict mitigation measures
- building space layouts (floor levels and sectional views)
- refined and new FIS facility configurations for Bags First operations and traditional FIS configuration
- reduction and refinement of hub area to reflect refinements to concessions program areas and incorporation of potential theming elements (architectural, technological, or environmental features, cost savings opportunities, etc.)
- exploration of cost saving configurations, including reduction of swing gate vertical cores, non-dependent gate/simplified vertical cores, width of concourse, inclusion or removal of moving walkways, etc.
- building support space refinements (placement for coverage of IT and MEP systems)
- autonomous vehicle or APM initial and ultimate configuration/technology phasing including alignment and associated technology equipment space requirements, including accommodations for power distribution, communications, train control and monitoring, etc.
- roadway, parking, and curb layouts
- continue to coordinate the Terminal C Phase 2 landside roadway and curb concepts and phasing with other landside planning, design, and construction initiatives, including the CONRAC. Ricondo will update landside drawings to reflect the current indicative concept or site extents of these other initiatives, and coordinate cost estimating with the other landside initiatives and with the estimators. Additional virtual meetings will be attended as needed.

5.2 STAKEHOLDER ENGAGEMENT

Stakeholder engagement will be conducted virtually as needed.

5.3 DELIVERABLES

Deliverables for this Task are as follows:

- Up to seven PPT presentations at GOAA Working Group Meetings
- Up to three GOAA Steering Committee Meetings
- Up to four presentations to GOAA leadership
- Two exterior renderings
- One interior rendering with a view of the “hub” and associated passenger transportation/APM station

- One interior rendering of the concourse showing holdrooms, concessions, and other features
- Scalable concept plan and section drawings in PDF format

Ricondo will add a new Implementation chapter to the PDD documenting the refined program and indicative concept generated through the CIP and airline negotiations process. This chapter will define the project elements for the design team and reference previous sections as needed to provide context. Requirements that changed through the program refinement will be highlighted and clearly identified in the chapter.

5.4 AUTHORITY RESPONSIBILITIES

The following summarily lists responsibilities to support this Task:

- The client shall participate in meetings and provide timely feedback from relevant airport stakeholders, as well as assist with requests for information and reports.
- GOAA will schedule Working Group and Steering Committee meetings (Ricondo will schedule virtual (Teams) interfaces as required).

5.5 EXCLUSIONS

- Schematics of individual mechanical, electrical, plumbing or IT components will not be provided, nor will detailed schematics showing interior distribution of mechanical, electrical, or plumbing systems.
- Structural concept drawings will not be provided.
- Airfield/airspace simulation will not be provided.
- Computer simulation model animations or fly-through animations are not anticipated in this scope of services.
- No additional travel is anticipated for this task.

TASK 6. PROJECT PHASING AND LOGISTICS

The Planning Team will refine the Terminal C Phase 2 phasing and implementation strategy. Phasing refers to whether the Project will be delivered in phases, for example delivering the ultimate number of gates (24) in multiple phases. Implementation refers to identifying Project delivery approach, construction packaging, enabling projects, and timeline.

No additional travel is anticipated for this task.

TASK 7. COST ESTIMATING

This task allows Ricondo to conduct day-to-day coordination with the cost estimators and to work with them as they refine the cost estimates as necessary to reconcile between the two estimates and reflect the concept refinements made in support of the CIP and airline negotiations process.

Anser Advisory will revise cost estimates based on the program concepts developed by the Planning Team, including up to three scenarios of phased construction of the airside, terminal, and landside elements. The proposal includes coordination and reasonable reconciliation with GOAA's independent cost estimator.

Lea+Elliott will prepare ROM cost estimates for the selected/preferred passenger transportation system technology and provide to Anser for inclusion in the overall program estimate. The Team will develop a cost estimate that considers both capital expenditures (CapEx) and operating expenditures (OpEx) based on the selected/preferred technology operating system, indicative architectural concept layout, aesthetics, building system requirements, and indicative implementation strategy. Note that costs related to autonomous vehicle technologies (AVTs) are not very structured as these systems are relatively new and several have been procured as an extended period pilot project concessionaire contract and as such this ROM for AVTs will be based on the latest and best information available at the time of the analysis.

AVCON will prepare ROM cost estimates for site civil elements and provide to Anser for inclusion in the overall program estimate.

Exclusions

- No additional travel is anticipated for this task.
- This proposal does not include fees for GOAA's independent cost estimate.

7.2 DELIVERABLES

Anser will produce a revised single cost estimate for GOAA's 1-week review and will respond to review comments and conduct cost reconciliation session(s) with GOAA, Ricondo, and the GOAA cost estimator (approximately 1-week period), before delivering an updated final cost estimate.

7.3 AUTHORITY RESPONSIBILITIES

- The client shall participate in meetings and provide feedback from relevant airport stakeholders, as well as assist with requests for information and reports.
- GOAA will coordinate contact information and meetings with their cost estimator. Ricondo will meet jointly with all cost estimators to convey project information.

TASK 8. PROJECT DEFINITION DOCUMENTATION

Using the completed work from the preceding tasks, Ricondo would update the Project Definition Document. The PDD will represent the full-build Terminal C Phase 2 analysis and findings and then document in a separate chapter the consensus reached between the stakeholders regarding the types, size, arrangement, and cost of capital facilities required to support the desired concept of operations and forecast aviation activity for the Project as defined by the CIP and airline negotiations process.

8.1 DELIVERABLES

Delivery of the draft and final PDD is envisioned as follows:

- Draft PDD Preparation: Compile and complete the Terminal C Phase 2 written narrative, incorporating major graphics, tables, exhibits, and plans from PPT presentations in GOAA-approved format. Estimated duration for assembly and editing the draft PDD is approximately four weeks.
- Draft PDD QA/QC: Review updated Terminal C Phase 2 material for quality assurance and quality control. Assume a one-week QA/QC period.
- Draft PDD Review and Comment Period: Deliver the draft PDD to GOAA. A two-week review and comment period is assumed for GOAA. The GOAA project manager will organize and compile all review comments before delivery to the Planning Team.
- Respond to Comments: The Planning Team will respond to GOAA comments from the draft PDD, closing or resolving all open comments. A one-week period for resolving and closing comments is assumed.
- Final Deliverable Production: Final deliverable production is assumed to require approximately 3 days for final edits, formatting, and PDF printing.

Deliverable formats are as follows:

- Draft PDD – electronic consolidated copy in PDF format
- Final PDD – electronic consolidated copy in PDF format

8.2 STAKEHOLDER ENGAGEMENT

Stakeholder engagement will be conducted virtually as needed.

8.3 AUTHORITY RESPONSIBILITIES

The Authority's project manager will organize timely reviews of draft and final PDD by stakeholders, collect and compile review comments (deleting duplicate or redundant comments) and assist the Planning Team in closing any review comments by facilitating virtual meetings between stakeholders and Planning Team.

TASK 9. PROJECT ADMINISTRATION AND STAKEHOLDER OUTREACH

This task includes additional project coordination between GOAA, Ricondo, and subconsultants throughout the project to support GOAA's development of the capital improvement program and preparations for airline negotiations. More specifically, it provides for the monitoring and communication of project status with GOAA project management during the PDD development effort. The task provides an allowance for additional weekly Planning Team status meetings and conference/Teams calls throughout the extended course of the project.

Other project administration activities include:

- Attendance at additional coordination/progress meetings with GOAA
- Preparation of agendas and meeting summaries with action items
- Project management tasks

- Extension of internal and subconsultant coordination
- Additional invoice reviews

Industry Day

Ricondo will support the GOAA Executive Team at an Industry Day near the conclusion of the project. The Industry Day includes preparation of project summary presentations, extra in-person meetings, and dry run rehearsals prior to the meeting.

- One overnight trip each for Ricondo on-site participants: Officer, Project Manager, Landside Manager
- Up to two in-person meetings for one local Ricondo staff: Senior Director
- Up to two virtual meetings for up to four staff to coordinate presentation content

BUDGET

Ricondo proposes an estimated not to exceed fee of **$1,018,559.00** for the above-described Scope of Work, which includes the Ricondo Teams labor and the actual cost of out-of-pocket expenses, such as airfare, hotels, meals, and car rentals, all in accordance with GOAA's expense reimbursement policies.

TRUTH IN NEGOTIATION CERTIFICATION

The Consultant hereby certifies, covenants, and warrants that wage rates and other factual unit costs supporting the compensation for this project's agreement are accurate, complete, and current at the time of contracting.

The Consultant further agrees that the original agreement price and any additions thereto shall be adjusted to exclude any significant sums by which the Aviation Authority determines the agreement price was increased due to inaccurate, incomplete, or noncurrent wage rates and other factual unit costs. All such agreement adjustments shall be made within (1) year following the end of the contract. For purposes of this certificate, the end of the agreement shall be deemed to be the date of final billing or acceptance of the work by the Aviation Authority, whichever is later.

Consultant: Ricondo & Associates, Inc.

By:

Print Name: Pete Ricondo, P.E., Senior Vice President

Date: 4/24/2024

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-1
PROJECT SCHEDULE
Terminal C Phase 2 Program Definition Document
Amendment No. 1

MCO Terminal C Phase 2 - Amendment 1 Project Schedule Proposal - Assumes Aviation Authority Board Approval on May 15, 2024

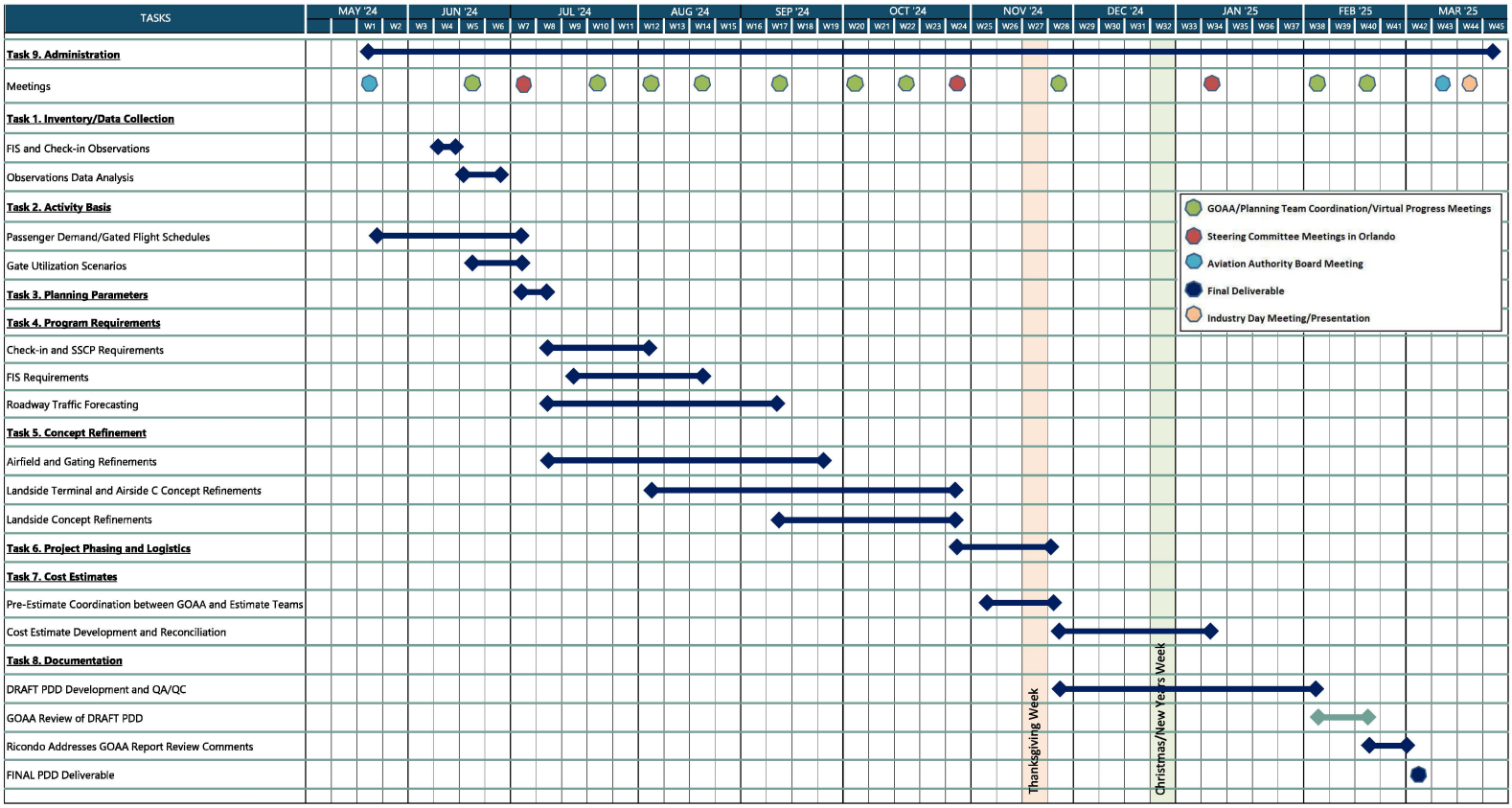

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-1
SUMMARY OF TOTAL CONTRACT VALUE
Terminal C Phase 2 Project Definition Document Amendment 1

Phase of Project:	Tasks	TOTAL CONTRACT
1.0 Lump Sum Fee:	$0.00	**$0.00**
2.0 Not to Exceed Professional Fees:	$1,018,559.00	**$1,018,559.00**
3.0 Not to Exceed Reimbursable Expenses:	$0.00	**$0.00**
4.0 TOTAL CONTRACT VALUE:	**$1,018,559.00**	**$1,018,559.00**

Total Lump Sum Labor Hours:	0	**0**
Total Not to Exceed Professional Labor Hours:	5,362	**5,362**
TOTAL LABOR HOURS:	**5,362**	**5,362**
Average Hourly Rate:		$190

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-2
SUMMARY OF NOT TO EXCEED FEES

TASKS	ALL TASKS		TOTAL		
	labor hours	Total Fee	labor hours	Cost	Avg. Rate
Ricondo & Associates, Inc.					
Not to Exceed Fee Subtotal	2,445	$482,219.00	2,445	$482,219	$197
TLC					
Not to Exceed Fee Subtotal	118	$26,950.00	118	$26,950	$228
Matern					
Not to Exceed Fee Subtotal	211	$29,571.00	211	$29,571	$140
Anser					
Not to Exceed Fee Subtotal	272	$47,952.00	272	$47,952	$176
Lea + Elliott					
Not to Exceed Fee Subtotal	384	$99,760.00	384	$99,760	$260
Studdiford Technical Solutions					
Not to Exceed Fee Subtotal	80	$13,940.00	80	$13,940	$174
Burns Engineering					
Not to Exceed Fee Subtotal	130	$23,858.00	130	$23,858	$184
Graphics Support Services					
Not to Exceed Fee Subtotal	124	$15,376.00	124	$15,376	$124
Wonderstruct					
Not to Exceed Fee Subtotal	80	$8,880.00	80	$8,880	$111
IMD					
Not to Exceed Fee Subtotal	385	$62,275.00	385	$62,275	$162
HDR					
Not to Exceed Fee Subtotal	368	$68,520.00	368	$68,520	$186
AVCON					
Not to Exceed Fee Subtotal	516	$89,322.00	516	$89,322	$173
AirProjects					
Not to Exceed Fee Subtotal	249	$49,936.00	249	$49,936	$201
Total Not to Exceed Amount:	**5,362**	**$1,018,559**	**5,362**	**$1,018,559**	$190

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Ricondo & Associates, Inc.

RICONDO & ASSOCIATES, INC. (PRIME)	OFFICER		SENIOR DIRECTOR		SR DIRECTOR w/Travel Premium		DIRECTOR		DIRECTOR w/Travel Premium		MANAGER		SENIOR CONSULTANT		SR CONSULTANT w/Travel Premium		CONSULTANT		CONSULTANT w/Travel Premium		TECHNICAL EDITOR		TOTAL		
Rate ($/Hour):	$340		$295		$330		$239		$274		$180		$139		$174		$93		$128		$138		labor		Avg. Hourly
	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	Rate
Tasks																									
Tasks																									
Task 1 - Inventory/Data Collection		$0	24	$7,080	12	$3,960	4	$956		$0		$0	24	$3,336	36	$6,264	16	$1,488	48	$6,144		$0	164	$29,228	$178
Task 2 - Activity Basis	8	$2,720	48	$14,160		$0	32	$7,648		$0	12	$2,160	80	$11,120		$0	24	$2,232		$0		$0	204	$40,040	$196
Task 3 - Planning Parameters	4	$1,360	24	$7,080		$0	24	$5,736		$0		$0	40	$5,560		$0	24	$2,232		$0		$0	116	$21,968	$189
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	4	$1,360	80	$23,600	12	$3,960	60	$14,340	12	$3,288		$0	160	$22,240		$0	80	$7,440		$0		$0	408	$76,228	$187
Task 5 - Concept Refinements	16	$5,440	120	$35,400	24	$7,920	80	$19,120	24	$6,576	60	$10,800	200	$27,800		$0	160	$14,880		$0		$0	684	$127,936	$187
Task 6 - Project Phasing and Logistics	8	$2,720	48	$14,160		$0	32	$7,648		$0	24	$4,320	40	$5,560		$0	40	$3,720		$0		$0	192	$38,128	$199
Task 7 - Cost Estimating	2	$680	48	$14,160		$0	24	$5,736		$0	16	$2,880	60	$8,340		$0	15	$1,395		$0		$0	165	$33,191	$201
Task 8 - Project Definition Documentation	12	$4,080	80	$23,600		$0	48	$11,472		$0		$0	80	$11,120		$0	16	$1,488		$0	48	$6,624	284	$58,384	$206
Task 9 - Project Administration	12	$4,080	80	$23,600	20	$6,600	60	$14,340	8	$2,192		$0	40	$5,560		$0	8	$744		$0		$0	228	$57,116	$251
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**66**	**$22,440**	**552**	**$162,840**	**68**	**$22,440**	**364**	**$86,996**	**44**	**$12,056**	**112**	**$20,160**	**724**	**$100,636**	**36**	**$6,264**	**383**	**$35,619**	**48**	**$6,144**	**48**	**$6,624**	**2445**	**$482,219**	**$197**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
TLC Engineering Solutions

TLC Engineering Solutions	Principal/Director		Senior Project Manager		Senior Engineer		Engineer		Administrative		TOTAL		
Rate ($/Hour):	$265		$220		$220		$190		$115		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost			hours	Cost	hours	Cost			
Tasks													
Tasks													
Task 1 - Inventory/Data Collection		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 3 - Planning Parameters		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 5 - Concept Refinements	8	$2,120	12	$2,640	20	$4,400		$0		$0	40	$9,160	$229
Task 6 - Project Phasing and Logistics	4	$1,060	8	$1,760	8	$1,760		$0		$0	20	$4,580	$229
Task 7 - Cost Estimating	4	$1,060	8	$1,760	12	$2,640		$0		$0	24	$5,460	$228
Task 8 - Project Definition Documentation	4	$1,060	8	$1,760	12	$2,640		$0		$0	24	$5,460	$228
Task 9 - Project Administration	2	$530	4	$880	4	$880		$0		$0	10	$2,290	$229
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**22**	**$5,830**	**40**	**$8,800**	**56**	**$12,320**	**0**	**$0**	**0**	**$0**	**118**	**$26,950**	**$228**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Matern

Matern	Sr. Project Manager		Senior CADD Designer		Administrative Assistant		TOTAL		
Rate ($/Hour):	$152		$109		$77		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost	hours	Cost			
Tasks									
Tasks									
Task 1 - Inventory/Data Collection	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 2 - Activity Basis	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 3 - Planning Parameters	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	6	$912	0	$0	2	$154	8	$1,066	$133
Task 5 - Concept Refinements	32	$4,864	12	$1,308	3	$231	47	$6,403	$0
Task 6 - Project Phasing and Logistics	8	$1,216	0	$0	0	$0	8	$1,216	$0
Task 7 - Cost Estimating	18	$2,736	0	$0	0	$0	18	$2,736	$0
Task 8 - Project Definition Documentation	76	$11,552	12	$1,308	4	$308	92	$13,168	$0
Task 9 - Project Administration	24	$3,648	8	$872	6	$462	38	$4,982	$131
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**164**	**$24,928**	**32**	**$3,488**	**15**	**$1,155**	**211**	**$29,571**	**$140**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Anser Advisory

Anser Advisory	Director (SVP Estimating)		Manager (Estimator 2)		Cost Engineer 2 (Estimator 1)		TOTAL		
Rate ($/Hour):	$225		$146		$115		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost	hours	Cost			
Tasks									
Tasks									
Task 6 - Project Phasing and Logistics	80	$18,000	80	$11,680	40	$4,600	200	$34,280	$171
Task 7 - Cost Estimating	24	$5,400	16	$2,336		$0	40	$7,736	$193
Task 9 - Project Administration	16	$3,600	16	$2,336		$0	32	$5,936	$186
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**120**	**$27,000**	**112**	**$16,352**	**40**	**$4,600**	**272**	**$47,952**	**$176**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Lea+Elliott

Lea+Elliott	Sr. Project Manager (PM)		Sr. PM w/Travel Premium		Project Manager (PM)		Sr. Consultant w/Travel Premium		Sr. Consultant (APM)		Engineer 3		Engineer 2		Sr. Admin Asst		TOTAL		
Rate ($/Hour):	$338		$383		$253		$298		$280		$217		$162		$104		labor		Avg. Hourly
	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	Rate
Tasks																			
Tasks																			
Task 1 - Inventory/Data Collection		$0		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 2 - Activity Basis	8	$2,704		$0	8	$2,024		$0		$0		$0		$0		$0	16	$4,728	$296
Task 3 - Planning Parameters	4	$1,352		$0	8	$2,024		$0		$0		$0		$0		$0	12	$3,376	$281
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	16	$5,408		$0	16	$4,048		$0		$0		$0		$0		$0	32	$9,456	$296
Task 5 - Concept Refinements	16	$5,408	32	$12,256	40	$10,120		$0	36	$10,080		$0	12	$1,944		$0	136	$39,808	$293
Task 6 - Project Phasing and Logistics	16	$5,408		$0	16	$4,048		$0	32	$8,960		$0	8	$1,296		$0	72	$19,712	$274
Task 7 - Cost Estimating	4	$1,352		$0	8	$2,024		$0	8	$2,240		$0	12	$1,944		$0	32	$7,560	$236
Task 8 - Project Definition Documentation		$0		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 9 - Project Administration	12	$4,056		$0	24	$6,072		$0		$0		$0		$0	48	$4,992	84	$15,120	$180
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**76**	**$25,688**	**32**	**$12,256**	**120**	**$30,360**	**0**	**$0**	**76**	**$21,280**	**0**	**$0**	**32**	**$5,184**	**48**	**$4,992**	**384**	**$99,760**	**$260**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Studdiford Technical Solutions, LLC

Studdiford	Principal		Principal with Travel Premium		Sr. Project Manager		Engineer/ Planner VI		TOTAL		
Rate ($/Hour):	$271		$301		$172		$109		labor		Avg. Hourly
	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	Rate
Tasks											
Tasks											
Task 1 - Inventory/Data Collection		$0		$0		$0		$0	0	$0	#DIV/0!
Task 2 - Activity Basis		$0		$0		$0		$0	0	$0	#DIV/0!
Task 3 - Planning Parameters		$0		$0		$0		$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	4	$1,084		$0	16	$2,752	16	$1,744	36	$5,580	$155
Task 5 - Concept Refinements	4	$1,084		$0	16	$2,752		$0	20	$3,836	$192
Task 6 - Project Phasing and Logistics		$0		$0		$0		$0	0	$0	$0
Task 7 - Cost Estimating	2	$542		$0	8	$1,376		$0	10	$1,918	$0
Task 8 - Project Definition Documentation	2	$542		$0	12	$2,064		$0	14	$2,606	$0
Task 9 - Project Administration		$0		$0		$0		$0	0	$0	#DIV/0!
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**12**	**$3,252**	**0**	**$0**	**52**	**$8,944**	**16**	**$1,744**	**80**	**$13,940**	**$174**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Burns Engineering

Burns Engineering	Sr. Project Manager		Engineering Specialist II		Engineer I		TOTAL		
Rate ($/Hour):	$269		$185		$114		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost	hours	Cost			
Tasks									
Tasks									
Task 1 - Inventory/Data Collection	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 2 - Activity Basis	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 3 - Planning Parameters	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 5 - Concept Refinements	6	$1,614	56	$10,360	16	$1,824	78	$13,798	$177
Task 6 - Project Phasing and Logistics	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 7 - Cost Estimating	2	$538	8	$1,480	8	$912	18	$2,930	$163
Task 8 - Project Definition Documentation	2	$538	24	$4,440	0	$0	26	$4,978	$191
Task 9 - Project Administration	8	$2,152	0	$0	0	$0	8	$2,152	$269
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**18**	**$4,842**	**88**	**$16,280**	**24**	**$2,736**	**130**	**$23,858**	**$184**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
GRAPHICS SUPPORT SERVICES

GSS	Senior Graphic Designer		TOTAL		
Rate ($/Hour):	$124		labor hours	Cost	Avg. Hourly Rate
	hours	Cost			
Tasks					
Tasks					
Task 1 - Inventory/Data Collection	12	$1,488	12	$1,488	$124
Task 2 - Activity Basis	12	$1,488	12	$1,488	$124
Task 3 - Planning Parameters	12	$1,488	12	$1,488	$124
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	16	$1,984	16	$1,984	$124
Task 5 - Concept Refinements	24	$2,976	24	$2,976	$124
Task 6 - Project Phasing and Logistics	16	$1,984	16	$1,984	$124
Task 7 - Cost Estimating	4	$496	4	$496	$124
Task 8 - Project Definition Documentation	24	$2,976	24	$2,976	$124
Task 9 - Project Administration	4	$496	4	$496	$124
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**124**	**$15,376**	**124**	**$15,376**	**$124**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Wonderstruct

Wonderstruct	Senior QC Reviewer		TOTAL		
Rate ($/Hour):	$111		labor hours	Cost	Avg. Hourly Rate
	hours	Cost			
Tasks					
Tasks					
Task 1 - Inventory/Data Collection		$0	0	$0	#DIV/0!
Task 2 - Activity Basis		$0	0	$0	#DIV/0!
Task 3 - Planning Parameters		$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement		$0	0	$0	#DIV/0!
Task 5 - Concept Refinements		$0	0	$0	#DIV/0!
Task 6 - Project Phasing and Logistics		$0	0	$0	#DIV/0!
Task 7 - Cost Estimating		$0	0	$0	#DIV/0!
Task 8 - Project Definition Documentation	80	$8,880	80	$8,880	$111
Task 9 - Project Administration		$0	0	$0	#DIV/0!
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**80**	**$8,880**	**80**	**$8,880**	**$111**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
Illustrate My Design (IMD)

Illustrate My Design (IMD)	Principal		Senior Consultant		Consultant		TOTAL		
Rate ($/Hour):	$215		$195		$125		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost	hours	Cost			
Tasks									
Tasks									
Task 1 - Inventory/Data Collection		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 2 - Activity Basis		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 3 - Planning Parameters		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 5 - Concept Refinements	60	$12,900	125	$24,375	200	$25,000	385	$62,275	$162
Task 6 - Project Phasing and Logistics		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 7 - Cost Estimating		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 8 - Project Definition Documentation		$0	0	$0	0	$0	0	$0	#DIV/0!
Task 9 - Project Administration		$0	0	$0	0	$0	0	$0	#DIV/0!
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**60**	**$12,900**	**125**	**$24,375**	**200**	**$25,000**	**385**	**$62,275**	**$162**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
HDR

HDR	Project Principal		Senior Project Manager		Engineer/Planner VI		Engineer/Planner IV		Senior Designer		Senior Project Accountant		Document Control		TOTAL		
Rate ($/Hour):	$249		$208		$166		$132		$99		$129		$119		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost			hours	Cost	hours	Cost	hours	Cost	hours	Cost			
Tasks																	
Tasks																	
Task 1 - Inventory/Data Collection		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 2 - Activity Basis	2	$498		$0		$0		$0		$0		$0		$0	2	$498	$249
Task 3 - Planning Parameters		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	100	$24,900		$0		$0	104	$13,728		$0		$0		$0	204	$38,628	$189
Task 5 - Concept Refinements	16	$3,984		$0	24	$3,984		$0		$0		$0		$0	40	$7,968	$199
Task 6 - Project Phasing and Logistics		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 7 - Cost Estimating		$0		$0		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 8 - Project Definition Documentation	24	$5,976	8	$1,664		$0	32	$4,224	16	$1,584		$0	4	$476	84	$13,924	$166
Task 9 - Project Administration	22	$5,478		$0		$0		$0		$0	12	$1,548	4	$476	38	$7,502	$197
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**164**	**$40,836**	**8**	**$1,664**	**24**	**$3,984**	**136**	**$17,952**	**16**	**$1,584**	**12**	**$1,548**	**8**	**$952**	**368**	**$68,520**	**$186**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
AVCON

AVCON	Principal / QC Reviewer		Senior Project Manager		Sr. Engineer / Designer / Planner		Project Engineer / Designer / Planner		Sr. CADD Designer / Planner		TOTAL		
Rate ($/Hour):	$312		$296		$207		$143		$131		labor		Avg. Hourly
	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	Rate
Tasks													
Tasks													
Task 1 - Inventory/Data Collection	2	$624	6	$1,776	10	$2,070	16	$2,288	16	$2,096	50	$8,854	$177
Task 2 - Activity Basis	0	$0	0	$0	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 3 - Planning Parameters	0	$0	0	$0	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	0	$0	0	$0	0	$0	0	$0	0	$0	0	$0	#DIV/0!
Task 5 - Concept Refinements	0	$0	8	$2,368	16	$3,312	16	$2,288	40	$5,240	80	$13,208	$165
Task 6 - Project Phasing and Logistics	0	$0	16	$4,736	16	$3,312	16	$2,288	40	$5,240	88	$15,576	$177
Task 7 - Cost Estimating	2	$624	16	$4,736	36	$7,452	80	$11,440	72	$9,432	206	$33,684	$164
Task 8 - Project Definition Documentation	4	$1,248	4	$1,184	8	$1,656	16	$2,288	16	$2,096	48	$8,472	$177
Task 9 - Project Administration	4	$1,248	0	$0	40	$8,280	0	$0	0	$0	44	$9,528	$217
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**12**	**$3,744**	**50**	**$14,800**	**126**	**$26,082**	**144**	**$20,592**	**184**	**$24,104**	**516**	**$89,322**	**$173**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-5
BREAKDOWN OF NOT TO EXCEED PROFESSIONAL FEES
AirProjects

AirProjects	PRINCIPAL		PRINCIPAL with Travel Premium		Senior Project Manager		Senior Manager		Document Control		TOTAL		
Rate ($/Hour):	$241		$276		$224		$158		$92		labor		Avg. Hourly
	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	hours	Cost	Rate
Tasks													
Tasks													
Task 1 - Inventory/Data Collection		$0		$0		$0		$0		$0	0	$0	#DIV/0!
Task 2 - Activity Basis	4	$964		$0	6	$1,344	4	$632	1	$92	15	$3,032	$202
Task 3 - Planning Parameters	8	$1,928		$0	12	$2,688	8	$1,264	1	$92	29	$5,972	$206
Task 4 - Program Requirements/Roadway Traffic Forecasting Refinement	18	$4,338		$0	20	$4,480	30	$4,740	2	$184	70	$13,742	$196
Task 5 - Concept Refinements	18	$4,338		$0	20	$4,480	28	$4,424	1	$92	67	$13,334	$199
Task 8 - Project Definition Documentation	10	$2,410		$0	12	$2,688	10	$1,580	1	$92	33	$6,770	$205
Task 9 - Project Administration	10	$2,410		$0	13	$2,912	10	$1,580	2	$184	35	$7,086	$202
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**68**	**$16,388**	**0**	**$0**	**83**	**$18,592**	**90**	**$14,220**	**8**	**$736**	**249**	**$49,936**	**$201**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-6
BREAKDOWN OF NOT TO EXCEED REIMBURSABLE EXPENSES

EXPENSES:				AMOUNT
TASK __				
Travel Reimbursable Expenses	**# of Trips**	**# of Days**	**Unit Price**	
Air Travel - US Airport (BOS/Orlando) round trip				$0
Air Travel - US Airport (MIA/Orlando (round trip)				$0
Air Travel - US Airport (ORD/Orlando (round trip)				$0
Air Travel - Oversea Airport LRH/Orlando (round trip)				$0
Hotel/Lodging/Per Diem Expenses - 1 night				$0
Hotel/Lodging/Per Diem Expenses - Multiple Night				$0
Airport Parking				$0
Taxi				$0
Per diem expenses				$0
Subtotal - Ricondo & Associates				**$0.00**
Task __ Total				$0.00

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLES C-7b and C-7c
PARTICIPATION SCHEDULES

TABLE C-7b MWBE PARTICIPATION SCHEDULE

NAME OF SUBCONSULTANT	ADDRESS	MWBE CLASSIFICATION	PROPOSED SCOPE OF SERVICES	FEE	PROPOSED PARTICIPATION
Ricondo & Associates, Inc.		N/A	General Consultant, QA/QC	$482,219.00	47%
TLC		N/A	Consulting Services	$26,950.00	3%
Matern		N/A	Consulting Services	$29,571.00	3%
Anser		N/A	Consulting Services	$47,952.00	5%
Lea + Elliott		N/A	Consulting Services	$99,760.00	10%
Studdiford Technical Solutions		N/A	Consulting Services	$13,940.00	1%
Burns Engineering		N/A	Consulting Services	$23,858.00	2%
HDR		N/A	Consulting Services	$68,520.00	7%
Graphic Support Services		MWBE	Consulting Services	$15,376.00	2%
Wonderstruct		MWBE	Consulting Services	$8,880.00	1%
Illustrate My Design (IMD)		MWBE	Consulting Services	$62,275.00	6%
AVCON		MWBE	Consulting Services	$89,322.00	9%
AirProjects		MWBE	Consulting Services	$49,936.00	5%
TOTAL PROPOSED PARTICIPATION				**$1,018,559.00**	**100.0%**
TOTAL PROPOSED MWBE PARTICIPATION				**$225,789.00**	**22.2%**

TABLE C-7c LDB PARTICIPATION SCHEDULE

NAME OF FIRM	ADDRESS	PROPOSED SCOPE OF SERVICES	FEE	PROPOSED PARTICIPATION
TOTAL PROPOSED PARTICIPATION			**$0.00**	**0.0%**

EXHIBIT A - CONSULTANT'S COMPENSATION PROPOSAL
TABLE C-9
CONTRACT HOURLY RATES

All amounts invoiced by the Consultant as Reimbursable Fees shall be calculated on the basis of the actual number of hours of services rendered under this Agreement by each of the positions defined and by the new positions as identified below, multiplied by the contract hourly rates shown below.

FIRM	POSITION	CONTRACT HOURLY RATE
Ricondo & Associates	Officer	$340
Ricondo & Associates	Senior Director	$295
Ricondo & Associates	Director	$239
Ricondo & Associates	Manager	$180
Ricondo & Associates	Senior Consultant	$139
Ricondo & Associates	Technical Editor	$138
Ricondo & Associates	Consultant	$93
TLC Engineering Solutions	Principal/Director	$265
TLC Engineering Solutions	Senior Project Manager	$220
TLC Engineering Solutions	Senior Engineer	$220
TLC Engineering Solutions	Engineer	~~$190~~
TLC Engineering Solutions	Administrative	~~$115~~
Matern	Senior Project Manager	$152
Matern	Senior CADD Designer	$109
Matern	Administrative Assistant	$77
Anser	Director (SVP Estimating)	$225
Anser	Manager (Estimator 2)	$146
Anser	Cost Engineer 2 (Estimator 1)	$115
Lea+Elliott	Sr. Project Manager (PM)	$321
Lea+Elliott	Sr. Consultant / Project Manager (PM)	$277
Lea+Elliott	Sr. Consultant	$277
Lea+Elliott	Engineer 3	$218
Lea+Elliott	Engineer 2	$160
Lea+Elliott	Sr. Admin Asst	$83
Studdiford Technical Solutions, LLC	Principal	$271
Studdiford Technical Solutions, LLC	Senior Project Manager	$172
Studdiford Technical Solutions, LLC	Engineer/Planner VI	$109
Burns Engineering	Senior Project Manager	$269
Burns Engineering	Engineering Specialist II	$185
Burns Engineering	Engineer I	$114
Graphic Support Services	Principal	$124
Wonderstruct	Senior QC Reviewer	$111
IMD	Principal	$215
IMD	Senior Consultant	$195
IMD	Consultant	$125
HDR	Project Principal	$249
HDR	Sr. Project Manager	$208
HDR	Engineer/Planner VI	$166
HDR	Engineer/Planner IV	$132
HDR	Senior Designer	$99
HDR	Sr. Project Accountant	$129
HDR	Document Control	$119
AVCON	Principal/QC Reviewer	$312
AVCON	Senior Project Manager	$296
AVCON	Sr. Engineer/Designer/Planner	$207
AVCON	Project Engineer/Designer/Planner	$143
AVCON	Sr. CADD Designer/Planner	$131
AirProjects	Principal	$241
AirProjects	Senior Project Manager	$224
AirProjects	Senior Manager	$158
AirProjects	Document Control	$92

APPENDIX A SUBCONSULTANT PROPOSALS

April 15, 2024

Scott Hyde
Director
Ricondo
2077 Convention Center Concourse, Suite 285
Atlanta, GA 30337

Re: OIA STC Phase 2 PDD Support – Revised Program
Professional Services Proposal

Dear Teresa:

As requested, TLC Engineering Solutions, Inc. (TLC) proposes to provide HVAC, plumbing, and fire protection support services for the above reference project, with proposed scope and fee as outlined below. As previously discussed, TLC will require confirmation from GOAA that our participation in this effort will not preclude TLC from pursuing any work/projects documented in the PDD.

PROJECT SCOPE

We understand the project is to consist of supporting GOAA and Ricondo with the development of the PDD for Phase 2 of the South Terminal Complex. TLC's proposal is based on information provided in Scope of Work document dated September 13, 2023. Specific scope items are included in the Ricondo SOW document. It is our understanding that Matern will be providing the electrical scope of services and Burns will be providing the low-voltage scope of services.

This proposal is an Amendment to Addendum No. 48 (Terminal C Phase 2 Project Definition Document) for Ricondo and Associates (Ricondo) to provide additional services related to airline scenario development (design day flight schedule (DDFS) development and gating analysis), program requirements refinement, GOAA's financial analysis, airside and terminal concept refinements, additional landside coordination, coordination and accommodation of cost estimator activities, and Industry Day participation. This also covers additional project administration associated with these activities and the extended project timeline.

BASIC SCOPE OF SERVICES

Basic Scope of Services shall be as outlined in the Scope of Work document. TLC shall provide professional services for:

a. Heating, Ventilating and Air-Conditioning (HVAC)
b. Pre-conditioned Air
c. Plumbing
d. Fire Protection

TLC anticipates to provide information from site walks to support Ricondo's development of the PDD. TLC will support the const estimating team with development of budget.

Meetings are included in the provided fee.

INFORMATION TO BE FURNISHED BY THE ARCHITECT/CLIENT

In addition to Architect's Responsibilities defined in AIA Document C401 – 2017 Edition – Standard Form of Agreement Between Architect and Consultant, Article 5, specific information and material that impacts the design shall be provided to TLC.

ADDITIONAL SERVICES

Additional services, when requested in writing, shall be performed for additional compensation.

TLC shall submit the estimated additional services cost for approval and authorization prior to proceeding with a design.

FEE

We propose to provide the above-described basic scope of services for the following fee structure plus reimbursable expenses at 1.0 times direct cost. See TLC Fee Table provided separately.

- MP/FP Fee $ 26,950

If this proposal is acceptable, TLC anticipates a Work Authorization will be issued based upon our Master Agreement with Ricondo.

We look forward to your favorable selection of TLC and the opportunity to assist your team for this and future projects. Please give me a call with any questions or comments.

Regards,

TLC ENGINEERING SOLUTIONS, INC.

Wayne E. Allred, PE, LEED AP
Principal / Regional Director

MATERN

Mechanical • Electrical • Plumbing • Fire Protection
Technology • Commissioning • Energy

April 15, 2024

Mr. Scott Hyde
Director
Ricondo & Associates
2077 Convention Center Concourse
Suite 285
Atlanta, GA 30337

RE: Ricondo MCO Terminal C Phase 2 SOW – ADD 01 Short-Term Airline Demand
MPE#:2023-200-01

We submit herewith MATERN's proposal for Professional Consulting Services for the MCO Terminal C Phase 2 ADD 01, Tasks 4, 5, 6, 7, 8, and 9. We appreciate the opportunity to provide you with this proposal.

Matern's scope of work will be to:

- Analyze the previously submitted PDD requirements and modify model based on short-term requirements for airline demand for use in determining phasing for Phase 2 based on priority and needs.
- Review concepts from the PDD for power and lighting.
- Evaluate any additional infrastructure requirements necessary resulting from short-term requirements assessments.
- Provide consulting services to Ricondo for concept refinements, including reviews relating to power and lighting.
- Prepare for and attend Workshops, Working Group meetings, meetings with Stakeholders (virtual and/or in person), and calls relating to project coordination.
- Additional support for coordination efforts between Ricondo, GOAA and sub-consultants to support the Capital Improvement Program and airline negotiations. This includes additional weekly status meetings, coordination meetings with GOAA, and preparing meeting documents and/or presentations.

The proposed Not-to-Exceed fee for these Professional Consulting Services is **Twenty-nine thousand five hundred seventy-one dollars. $29,571.00**

130 Candace Drive, Maitland, Florida 32751-3331
Orlando • Fort Myers • Jacksonville • Tampa
Mechanical | Electrical | Plumbing | Fire Protection | Technology | Energy | Commissioning Engineering
FL CA #5096 • Registered in FL • AL • GA • NJ • NC • PA • SC • TN • TX • VA • WA

CONNECT WITH US: LinkedIn // Facebook // www.MATERN.net // 407.740.5020

Thank you for your consideration of our services for this project.

Sincerely,

MATERN PROFESSIONAL ENGINEERING, INC.
Thomas C. Croff
Senior Project Manager

Attachments: Fee Proposal C-5
Truth in Negotiation Certification

cc: Perm File 2023-200-01

TCC/emh

130 Candace Drive, Maitland, Florida 32751-3331
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CONNECT WITH US: LinkedIn // Facebook // www.MATERN.net // 407.740.5020

April 12, 2024

Mr. Sebastien Carreau / Mr. Scott Hyde
Ricondo & Associates
Email: scarreau@ricondo.com & shyde@ricondo.com

Re: Proposal for Refining Cost Estimates – Terminal C Phase 2

Dear Mr. Carreau and Mr. Hyde,

Anser Advisory is pleased to submit our proposal to provide **Tasks 6, 7 & 9 Services** for the refinement of the Terminal C – Phase 2 Cost Estimates at the Orlando International Airport on a time and material basis for the ***not-to-exceed sum of $47,952.00.*** We have included Exhibit C-3) Rate Sheets with our cost breakdown, hours, and rates.

The staff that will be assigned to this proposal are:

- Andy Kleimola – Managing Director of Estimating
- Dustin Reinhart – Estimator 2
- Estimator 1's are to be assigned based on timing of work

Our Tasks for this proposal are as follows:

Task 6: Cost Estimating
- Revise Cost Estimates based on program over the coming months to reduce volumes
- Includes different scenarios (18 and 10 Gate concepts w/&w/owork Landside Expansion
- Inclusion of Airfield Elements (by others) into our Overall Program Estimate.

Task 7: Documentation
Task 9: Project Administration

We thank you for this opportunity to provide this proposal. If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,

Andrew J. Kleimola

Andrew J. Kleimola
Anser Advisor
Managing Director of Estimating

EXHIBIT C-3

South Terminal C – Phase 2 REFINEMENT OF COST ESTIMATES

Anser Advisory	Director (SVP Estimating)		Manager (Estimator 2)		Cost Engineer 2 (Estimator 1)		TOTAL		
Rate ($/Hour):	$225		$146		$115		labor hours	Cost	Avg. Hourly Rate
	hours	Cost	hours	Cost	hours	Cost			
Tasks									
Tasks									
Task 6 - Cost Estimating	80	$18,000	80	$11,680	40	$4,600	200	$34,280	$171
Task 7 - Documentation	24	$5,400	16	$2,336		$0	40	$7,736	$193
Task 9 - Project Administration	16	$3,600	16	$2,336		$0	32	$5,936	$186
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	120	$27,000	112	$16,352	40	$4,600	272	$47,952	$176

--- End of Document ---

LEA ELLIOTT

April 17, 2024 LE-GOAA-NCP-2737-0002

Mr. Scott Hyde
Director
Ricondo and Associates
2077 Convention Center Concourse, Suite 285
Atlanta, GA 30337

SUBJECT: Lea+Elliott Proposal for MCO Terminal C – Program Definition Document (PDD) - Phase 2 Expansion at the Orlando International Airport (OIA)

Dear Mr. Hyde,

Pursuant to your request, Lea+Elliott is pleased to support Ricondo with the refinement of the Program Definition Document (PDD) for the MCO Terminal C Phase 2 Expansion at the Orlando International Airport (OIA). L+E assumes that the decision to move forward with APM solution remains unchanged and there will not be any need to revisit alternate technologies including AVT. Lea+Elliott's effort for this phase of the PDD will consist of the following Mobility related services:

1. **Activity Basis** – Support Ricondo with mobility solutions based on initial demand activity levels with due consideration of potential impacts to the passenger mobility technology solutions related to Automated People Mover (APM) systems.
2. **Planning Parameters** – Support Ricondo through review and comment of planning updates/assumptions, as needed, to ensure accuracy of information as it relates to passenger mobility technology solutions.
3. **Program Requirements/Roadway Traffic Forecasting Refinement** – Support Ricondo's passenger demand analysis by adjusting mobility solution parameters to meet program requirements.
4. **Concept Refinements For Project Implementation** – Support Ricondo with mobility solutions for up to three (3) scenarios, including accommodations for operating systems
5. **Project Phasing and Logistics** – Support Ricondo with mobility solutions as the project phasing plan is developed.
6. **Cost Estimating** – Support Ricondo with ROM cost estimates for mobility solutions as the project phasing plan is developed.

The above level of effort is reflected in the Attached fee proposal, which amounts to $99,760.00. Please note that our fee proposal includes anticipated direct expenses related to travel to the site.

We appreciate the opportunity to support Ricondo on this task. Should you have any questions or comments please contact me.

LEA ELLIOTT

Sincerely,

LEA+ELLIOTT, INC.

Gregory W. Love
Senior Associate

5200 Blue Lagoon Drive, Ste. 250 | Miami, Florida 33126 Phone 305.500.9390 Fax 305.500.9391

Studdiford
Technical Solutions, LLC

April 15, 2024

Mr. Scott Hyde, Director
Ricondo & Associates

RE: Proposal for Professional Services: Baggage Handling System Strategy
Terminal C, Phase 2, Orlando International Airport

Dear Mr. Hyde:

Pursuant to your request, Studdiford Technical Solutions (STS) is pleased to provide this proposal for the performance of additional Baggage Handling Systems (BHS) planning support at Orlando International Airport (MCO).

Scope of Work

The Greater Orlando Aviation Authority (GOAA) seeks to further study other options for the next phase of expansion of the South Terminal C BHS.

Project Approach

This Scope of Work will provide additional BHS Strategies to expand the Terminal C BHS. STS will perform the following tasks to develop the BHS Strategy:

- Task 1: Inventory/Data Collection: N/A
- Task 2: Activity Basis: N/A
- Task 3: Planning Parameters: N/A
- Task 4: Program Requirements/Roadway Traffic Forecasting Refinement:
    - Perform up to three (3) revised flight schedule analyses (FSA) based on the Design Day Flight Schedule (DDFS) produced by Ricondo
    - Participation in up to two working group meetings (virtually) to review FSA results as required
- Task 5: Concept Refinement for Project Implementation:
    - Support by reviewing and providing feedback on any concept refinements that would influence the BHS concepts.
    - Participation in up to three working group meetings (virtually) to support as required
- Task 6: Project Phasing and Logistics: N/A
- Task 7: Cost Estimating: Support for the cost estimators compiling revised cost estimates
- Task 8: Project Definition Documentation: Support for revised write-ups for the BHS portion of the revised PDD
- Task 9: Project Administration: N/A

Compensation

The scope of work outlined above and attached will be performed for a firm fixed price (FFP) of $13,940.00, including expenses.

Studdiford
Technical Solutions, LLC

Assumptions, Clarifications and/or Exclusions

1. Design work is excluded.
2. Professional Engineering analysis and stamps are excluded.
3. Site visits are excluded. Requested visits will be billed at cost.
4. STS acknowledges that any Ricondo or GOAA-provided material, either verbal or in writing, is to be treated as confidential, proprietary, and valuable. STS will maintain the confidential and proprietary nature of the material and will execute confidentiality agreements as required.
5. STS will notify Ricondo of any required additional services or trips in writing prior to proceeding with the work. Additional services will be billed on a T&M basis.
6. Invoices will be submitted monthly; to be paid within thirty (30) calendar days of receipt.
7. This proposal is valid for 30 days.

If you have any questions or concerns, please do not hesitate to contact me at 203-206-0533 or Larry@studdifordtech.com. I appreciate the opportunity to provide this proposal.

Best regards,
Studdiford Technical Solutions, LLC

Larry Studdiford, PMP
President

Burns
BURNS ENGINEERING, INC. | BURNS-GROUP.COM
TWO COMMERCE SQUARE, 2001 MARKET ST, SUITE 600, PHILADELPHIA, PA 19103 | 215 979-7700

April 24, 2024

Mr. Scott Hyde, Director
Ricondo
2077 Convention Center Concourse, Suite 285
Atlanta, GA 30377

Re: Professional Fee Proposal for:
MCO Terminal C Phase 2 PDD Task Order Amendment

Dear Scott,

Burns Engineering, Inc. (Burns) appreciates the opportunity to continue our support for the development of the Program Definition Document (PDD). We have reviewed the team scope of work in your email dated April 14, 2024.

Below is a brief description of the Burns related activity to support each task per the team Scope of Work.

Task Assignments

- TASK 1. INVENTORY/DATA COLLECTION – No scope for Burns based on the SOW write-up.
- TASK 2. ACTIVITY BASIS – No scope for Burns based on the SOW write-up.
- TASK 3. PLANNING PARAMETERS – No scope for Burns based on the SOW write-up.
- TASK 4. PROGRAM REQUIREMENTS/ROADWAY TRAFFIC FORECASTING REFINEMENT – No scope for Burns based on the SOW write-up.
- TASK 5. CONCEPT REFINEMENTS FOR PROJECT IMPLEMENTATION – Support by reviewing and providing feedback on any concept refinements that would influence the IT/Low Voltage concepts. Participation in up to three working group meetings (virtually) to support as required. Develop and present modified IDF room coverage diagrams (diamonds).
- TASK 6. PROJECT PHASING AND LOGISTICS – No scope for Burns based on the SOW write-up.
- TASK 7. COST ESTIMATING – Support for the cost estimators compiling revised cost estimates.
- TASK 8. PROJECT DEFINITION DOCUMENTATION – Support for revised write-ups for the IT/Low Voltage portion of the revised PDD.
- TASK 9. PROJECT ADMINISTRATION – Project Administration and coordination activities.

Professional Fees

Burns has based this proposal on a Hourly Not-to Exceed Fee to be billed on a monthly basis. See the attached C-tables for more detailed information:

PDD Total: $23,858.00

Burns
BURNS ENGINEERING, INC. | BURNS-GROUP.COM
TWO COMMERCE SQUARE, 2001 MARKET ST, SUITE 600, PHILADELPHIA, PA 19103 | 215 979-7700

We hope this proposal meets with your approval, and I am available to discuss with you or your staff any aspect of the information contained herein. Burns is committed to serving GOAA with our fullest capabilities. Please do not hesitate to contact me at 314-835-7149 if you need anything further.

Regards,
Burns Engineering, Inc.

Gregory Spence, PE
Project Manager, Aviation

2023-0243

April 15, 2024

Dear sir or madam,

Graphics Support Services, Inc. (dba) GSS Creative will assist Ricondo with graphics support for the MCO Terminal C Phase 2 program development document (PDD). Please see our fees in the table below.

GSS	President		TOTAL		
Rate ($/Hour):	$121		labor		Avg. Hourly
	hours	Cost	hours	Cost	Rate
Tasks					
Tasks					
Task 1 - Inventory/Data Collection	12	$1,452	12	$1,452	$121
Task 2 - Activity Basis	12	$1,452	12	$1,452	$121
Task 3 - Planning Parameters	12	$1,452	12	$1,452	$121
Task 4 - Program Requirements/Roadway Traffic Forecasting	16	$1,936	16	$1,936	$121
Task 5 - Concept Refinement	24	$2,904	24	$2,904	$121
Task 6 - Project Phasing and Logistics	16	$1,936	16	$1,936	$121
Task 7 - Cost Estimating	4	$484	4	$484	$121
Task 8 - Project Definition Documentation	24	$2,904	24	$2,904	$121
Task 9 - Project Coordination	4	$484	4	$484	$121
TOTAL NOT TO EXCEED PROFESSIONAL FEES:	**124**	**$15,004**	**124**	**$15,004**	**$121**

Respectfully,

Michelle Piette
President
Graphics Support Services, Inc.

GSS CREATIVE

20 N. Clark Street Suite 1500 Chicago, IL 60602 312 553-2111 TEL 312 553-2113 FAX gsscreative.net

WONDERSTRUCT

Let's **estimate** your project.

Ricondo & Associates, Inc.

Technical editing and writing for Terminal 3 Expansion Project Definition Document, Orlando International Airport, Greater Orlando Aviation Authority

PROJECT PROPOSAL & ESTIMATE

TO Sébastien Carreau | Director
3504 Lake Lynda Drive | Suite 165 | Orlando, FL 32817

WONDERSTRUCT REP	ESTIMATED START	ESTIMATED COMPLETION
Donna Wynn	TBD	TBD

TASK	DESCRIPTION	HOURS	PRICE
Full technical edit	Approximately 150-page plan / project definition document for the Terminal C expansion project at OIA.	60	$6,660
Second technical edit	Requested revisions made, plus second round of review and edits.	20	$2,220
	TOTAL	**80**	**$8,880**

General Project Assumptions/Clarifications

- Estimated hours represent approximately 150 pages, with a mix of content, exhibits and tables.
- Estimate includes a second tech edit capped at 20 hours. Should the client refuse the second tech edit, the first listed price will be considered not-to-exceed. Alternatively, should a second tech edit be requested and require more than 20 hours (equivalent to roughly 50 pages) to complete, its price would increase accordingly. The revised estimated price would be discussed and approved by Ricondo prior to execution.
- Utilizing "Ricondo Characteristics and Writing Rules" and Ricondo Word template, or Aviation Authority template if directed.
- Changes tracked in Microsoft Word, questions and suggested major revisions in comments section (formatting changes will not be tracked to reduce visual clutter in comments panel).
- Stylesheet included with initialism/acronym inventory, and questions/clarifications for the author.
- Status update twice monthly (or as directed) to ask questions and provide updates on progress/timeline, project team meetings as directed/requested.

Rates

- Donna (Sr QC Reviewer) — $111

ILLUSTRATE MY DESIGN LLC
1775 TYSONS BLVD, 5th FLOOR
MCLEAN, VA 22102
(703)548-2929
ILLUSTRATEMYDESIGN.COM

3D RENDERINGS

ANIMATION

VIRTUAL DESIGN + CONSTRUCTION

VR/AR

GRAPHIC DESIGN

Orlando International Airport
Terminal C Phase 2

Ricondo & Associates
Attn. Sebastien Carreau
April 24, 2024

Per our discussion of the upcoming scope of work for Orlando International Airport, Terminal C Phase 2 please find our detailed description of visualization efforts of 3D Rendering Stills and 3D Animation.

We will start with a 3D model provided by the client, and leverage the previous work done for the Rental Car Facility, to create various 3D rendering stills and a 3D Animation to illustrate the connection and phasing of the facility.

The areas to be illustrated include:

1. **Exterior of Terminal C**
2. **Interior of Terminal C, Concessions Hub, Water feature**
3. **Connection from the Main Terminal to Terminal C**
4. **Progression of Terminal C**

Deliverables

Animation: We propose to illustrate the connection of the Main Terminal to Terminal C, following the APM path, and the proposed phasing of Terminal C.
In the interiors, we propose to illustrate a Concessions Hub, Water Feature, and others. The animation should not be more than 2 minutes in length.

Renderings: We propose to create Aerial views to illustrate Terminal C and it is the relationship with the rest of the airport. Interior views will include the Concessions Hub, Water Feature, and others.

Project Timeline

This project is anticipated to start in late summer of 2024, with a final deliverable date TBD. IMD will provide weekly intermediate progress reviews.

Exclusions

This scope does not include:

1. Efforts requiring more than the estimated hours
2. Any additional efforts for edits, changes, enhancements, or revisions are outside this scope of work.
3. The fees associated with this estimate do not include any applicable Rush Fees for condensed project timelines.

ILLUSTRATE MY DESIGN LLC
1775 TYSONS BLVD, 5th FLOOR
MCLEAN, VA 22102
(703)548-2929
ILLUSTRATEMYDESIGN.COM

3D RENDERINGS

ANIMATION

VIRTUAL DESIGN
+ CONSTRUCTION

VR/AR

GRAPHIC
DESIGN

Fee
The proposed not-to-exceed fee for these professional consulting services is $62,275.

Thank you for your consideration. We look forward to working with you again at this airport, and with your team.

Best Regards,

Daniel Zeballos, CCO
703-548-2929 ext. 102
dzeballos@illustratemydesign.com

April 15, 2024

Mr. Scott Hyde
Ricondo & Associates, Inc.
2077 Convention Center Concourse, Suite 285
Atlanta, GA 30337

Re: MCO Terminal C Phase 2 Project Definition Document (PDD) Amendment 1 - Transportation Planning and Engineering Support

Dear Mr. Hyde:

HDR Engineering, Inc. is pleased to submit this task order amendment proposal to provide professional transportation planning and engineering services in support of the Terminal C Phase 2 Project Definition Document (PDD) Amendment 1. The terms and conditions of HDR's existing master subconsultant agreement with Ricondo for MCO Airport Consulting W419 will apply to this amended task authorization. The hourly rates used to develop the fee proposal are consistent with HDR's established GOAA rates under our existing Continuing Transportation Planning Consultant contract.

If you have any questions, please contact Jamie Krzeminski at (407) 420-4250. We look forward to continuing to work with you.

Sincerely,
HDR ENGINEERING, INC.

Katie E. Duty
Vice President

James M. Krzeminski, PE, PTOE
Project Manager

JMK:jmk

C: Jason Garman (Ricondo); Matthew Wiesenfeld (HDR); HDR Accounting Department

hdrinc.com

315 E. Robinson Street, Suite 400
Orlando, FL 32801
T 407.420.4200 F 407.420.4242

Exhibit A – Transportation Planning and Engineering Support Services for Terminal C Phase 2 Project Definition Document (PDD) Amendment 1, Orlando International Airport

HDR Engineering, Inc. (HDR) will provide transportation planning and engineering services in support of the Terminal C Phase 2 Project Definition Document (PDD) Amendment 1, including traffic forecasting and analysis, as described as follows. This scope of work follows the tasks outlined in the Ricondo scope of work.

Task 1: Inventory/Data Collection
No work proposed under this task.

Task 2: Activity Basis
One (1) staff will attend two (2) virtual GOAA Working Group Meetings. No content or material will be prepared for these meetings.

Task 3: Planning Parameters
No work proposed under this task.

Task 4: Program Requirements/Roadway Traffic Forecast Refinement
HDR will review demand scenarios and adjustments to initial PDD requirements in context with short-term requirements and will provide daily airport traffic forecasting based on use of HDR's MCO airport trip generation model for up to six (6) alternatives. Alternatives may represent a combination of demand scenarios, future year horizons, and vehicle routing conditions for Terminal C (e.g., use of Heintzelman Boulevard as the primary signed route for Terminal C traffic to/from the north side of the airport). The passenger demand, year, and routing assumptions associated with each alternative will be provided to HDR by the Ricondo Team as inputs into the traffic forecasting process. The forecasts will use the framework established from previous forecasting tasks, such as the MCO Transportation Master Plan Phase 1 (2022), ConRAC Feasibility Study (2024), and the initial PDD phase for Terminal C Phase 2 (2024).

Daily airport traffic forecasts will be used to provide peak hour traffic volume assignments for roadway segments, ramps, weaving areas, and curbsides at Terminal C and the surrounding areas providing access to Terminal C. As with the traffic forecasting for the initial PDD phase, existing traffic volumes from the 2023 MCO Easter Traffic Count Program will be used as the baseline for peak hour forecasts. Separate peak hour forecasts for each of the up to six (6) alternatives will be provided. Peak hour forecasts will also include balanced peak hour turning

315 E. Robinson Street, Suite 400
Orlando, FL 32801
T 407.420.4200 **F** 407.420.4242

movement volumes in two areas around Terminal C with signalized intersections: along Jeff Fuqua Boulevard adjacent to the Terminal C area and at the Jeff Fuqua Boulevard / Heintzelman Boulevard interchange where the relocated Terminal C exit is proposed.

HDR will complete a high-level traffic analysis for the up to six (6) alternatives. Each scenario will include airport roadway segment peak hour forecasted volumes and comparison to existing available peak hour roadway capacities, along with the number of lanes needed to meet the airport's adopted LOS D minimum service level (if greater than the existing laneage). Existing and proposed signalized intersections on Jeff Fuqua Boulevard adjacent to Terminal C and at the Jeff Fuqua Boulevard / Heintzelman Boulevard interchange will be evaluated using Synchro for each alternative to help determine the necessary intersection configurations and number of lanes needed.

No curbside operations, weaving segment analysis, or microsimulation analysis is included in the scope of services.

Deliverable: Summaries of traffic forecasts and assumptions will be prepared for each alternative evaluated and included in the Task 8 documentation and in meeting presentation materials as needed.

Task 5: Concept Refinements for Project Implementation

HDR will provide support in the refinement of conceptual layouts for roadways and intersections in the Terminal C area. HDR will develop up to three (3) refined conceptual layouts for roadways and intersections in the Terminal C area, which may include the proposed reconfigured Terminal C exit roadway and Jeff Fuqua Boulevard / Heintzelman Boulevard interchange area and Jeff Fuqua Boulevard adjacent to Terminal C.

HDR will provide support for up to three (3) GOAA Working Group Meetings and one (1) GOAA Steering Committee Meeting, including development of traffic-related PowerPoint presentation slides to be used at the meetings. One (1) HDR staff member will attend these meetings (all assumed to be virtual).

Deliverables: Up to three (3) refined roadway and/or intersection concepts. Presentation slides to support up to four (4) project meetings.

Task 6: Project Phasing and Logistics

No work proposed under this task.

315 E. Robinson Street, Suite 400
Orlando, FL 32801
T 407.420.4200 **F** 407.420.4242

Task 7: Cost Estimating
No work proposed under this task.

Task 8: Project Definition Documentation
HDR will provide documentation of the revised traffic forecasting, roadway and intersection analysis and laneage needs, and refined roadway and intersection concepts for inclusion in the Draft and Final PDD. HDR will also review relevant traffic-related sections of the Draft PDD prepared by Ricondo to verify traffic-related content and conclusions.

Deliverable: Technical memorandum summarizing traffic forecasts and assumptions, roadway and intersection results, and roadway and intersection infrastructure needs for alternatives considered.

Task 9: Project Administration

HDR will prepare monthly invoices and progress reports, assemble and maintain project documentation, and coordinate with the project team. Participation by one (1) HDR staff in up to five (5) meetings beyond those described in other tasks is assumed as part of this task. Three (3) of these meetings are assumed to be virtual, and two (2) are assumed to be in-person.

Deliverable: Monthly invoices and progress reports, and participation in up to five (5) project meetings.

SCHEDULE

This task order amendment covers additional work through March 1, 2025. HDR will coordinate with Ricondo to develop an appropriate schedule for the tasks described herein.

FEE

The services described above in Tasks 1-9 will be accomplished for an hourly not-to-exceed budget of $ 68,520.00 as follows and as documented in the attached C-tables:

HDR Engineering, Inc. (hourly not-to-exceed)	$ 68,520.00

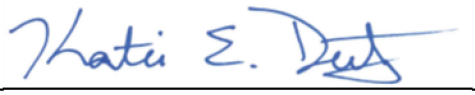
Any tasks not specifically included within this scope of services will be considered additional work and will require an amendment to the task order contract.

TRUTH IN NEGOTIATION CERTIFICATION

The Consultant hereby certifies, covenants, and warrants that wage rates and other factual unit costs supporting the compensation for this project's agreement are accurate, complete, and current at the time of contracting.

The Consultant further agrees that the original agreement price and any additions thereto shall be adjusted to exclude any significant sums by which the Greater Orlando Aviation Authority determines the agreement price was increased due to inaccurate, incomplete, or noncurrent wage rates and other factual unit costs. All such agreement adjustments shall be made within one (1) year following the end of the contract. For purposes of this certificate, the end of the agreement shall be deemed to be the date of final billing or acceptance of the work by the Greater Orlando Aviation Authority, whichever is later.

Consultant: HDR Engineering, Inc.

By: 

Print Name: Katie E. Duty, Vice President

Date: April 15, 2024

hdrinc.com

315 E. Robinson Street, Suite 400
Orlando, FL 32801
T 407.420.4200 **F** 407.420.4242

AVCON, INC
Engineers & Planners

5555 E. Michigan St., Suite 200
Orlando, Florida 32822
Phone: (407) 599-1122
Fax: (407) 599-1133
www.avconinc.com

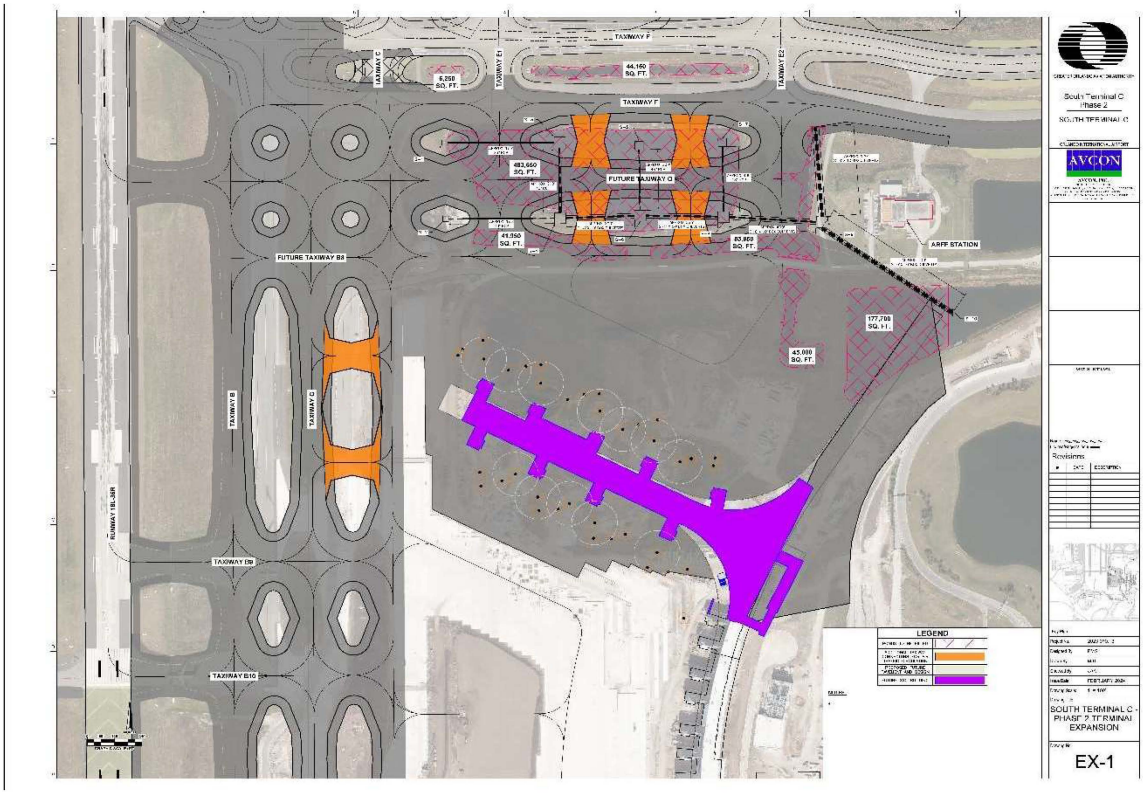
April 15, 2024

Sébastien Carreau, Director
RICONDO
3504 Lake Lynda Drive, Suite 165
Orlando, Fl 32817

Reference: **Proposal for Planning Support Services**
Development of Conceptual Development Estimates
South Terminal C, Phase 2
Orlando International Airport

Dear Sebastien:

AVCON, INC. (AVCON) is pleased to submit this scope and fee proposal to assist the Ricondo Team in the development of conceptual drawings to support development of cost estimates for proposed Terminal C Phase 2 Development program at Orlando International Airport. As part of the concept evaluations being developed for coordination and approval by the Greater Orlando Aviation Authority, AVCON will develop supporting documents and ROM costs for the major civil elements of the subject development. The conceptual scope area is included in the graphic below.



INITIAL CONCEPT – MCO SOUTH TERMINAL COMPLEX, PHASE 2

As a condition of acceptance of this assignment, please provide confirmation from the Authority that this assistance will not preclude AVCON from pursuing work with the Authority for the planning, final design or construction phase services associated with these estimates.

AVCON will prepare development cost estimates for the work based on the approved concept for the STC – Phase 2. The projects will include all facets of the site infrastructure for development based on both aviation and non-aviation potential. The project elements will include possible enabling work as well as any proposed short, medium and long-term intervals. Escalation and costs of capital will be deferred to Ricondo.

The AVCON concept and estimating support will include the following elements:

- Site mass grading
- Stormwater improvements
- Specific parcel grading and site preparation
- Utilities
- Roadway and access improvements
- AOA and related fencing and access controls
- Aprons and Taxilanes
- Other features as requested by the Ricondo Team

AVCON will provide review of concepts, quantity calculations and construction cost estimates for concept layouts provided by Ricondo as to incorporating them within the existing parameters of the Phase 1 South Terminal Complex, Taxiways E and F, and Taxiways E1 and C as well as the Terminal C Entrance Road. Among issues to be included will be:

- Drainage system requirements, including interface with existing surrounding systems;
- Verification of geometric requirements for the airfield based on designated ADG parameters;
- Identification of major and minor utilities and systems;
- Evaluation of additional landside access improvements and roadway system requirements for public and secure roadway networks;
- Planning concepts for AOA perimeter fencing and gate installations;

The anticipated work area is indicated in the exhibit above. Upon completion of the reviews, AVCON will utilize the standard GOAA Estimate template with ROM quantity takeoffs, FY 2024 construction costs, A/E allowances, Contingencies, OAR and Construction Phase Services and overall program contingencies with conventional markups. Escalation parameters will be provided by others. It is estimated that up to 10-20 separate projects may be contemplated in this series of cost estimates.

The AVCON deliverables will be a compilation of the following in electronic format for incorporation into the overall project:

- Incremental CADD exhibits of each project element enumerated by Ricondo, with prioritization and project description as provided by Ricondo
- A brief narrative by AVCON of the project description and the basis of the cost estimate
- Integrated spreadsheet quantities and unit costs using current industry unit pricing
- Summary master spreadsheet illustrating the various cost elements and mark ups

The following are the anticipated scope items associated with this work effort:

1. AVCON will participate in meetings and workshops with the Ricondo team for Civil planning issues;
2. AVCON will obtain site photographs of areas of interface with the surrounding infrastructure as may be necessary, and include them as an appendix to the cost estimate;
3. AVCON will work with CADD files developed by Ricondo and incorporate them into incremental project sketches for inclusion with the listed projects established by Ricondo;
4. AVCON will provide detailed CAD-based quantity take-offs of the project horizontal development limits and provide additional information depicting the supplemental work for utilities and other work elements not shown in the planning exhibits;
5. AVCON will develop a table of construction unit costs (for approval by Ricondo and GOAA) based on the expected items of work to be used with the estimates which will be referenced in the individual project cost spreadsheets;
6. AVCON will prepare conventional unit price cost estimate spreadsheets with the computed quantities along with the additional line work supplemental items and insert the approved unit costs to derive each individual construction cost estimate;
7. AVCON will provide a summary report for each project element to include sketches, unit price tables, all appropriate GOAA-approved soft-cost mark ups and contingencies to provide a composite project cost for each project;
8. AVCON will provide a linked summary spreadsheet to provide an executive level summation of all costs for development of the stated projects to complete the infrastructure requirements of the southeast quadrant;
9. AVCON will attend twenty in-person meetings and workshops with Ricondo and / or the Authority staff to review the estimate and to address potential questions or other commentary to achieve consensus on the final approve estimates. The cost estimates will be prepared with sufficient detail for use in capital programming;
10. AVCON will make all final adjustments to the cost estimates based on the input from these meetings and submit a final electronic spreadsheet (.XLS) and PDF summary report of the entire cost estimate including all exhibits, narratives, photos and related work.

For the above noted Scope of Work, **AVCON** proposes a Total **Not-to-Exceed** Project Fee of **Eighty-nine thousand three hundred twenty-two and no/100 dollars ($89,322.00)**, as set forth in the attached C-Tables.

Thank you for considering AVCON to perform these services on behalf of the Authority. We look forward to working with you in facilitating the necessary repairs and extending the life of this critical infrastructure at Orlando International Airport.

Sincerely,

AVCON, INC.

James A. Kriss, P.E.
Sr. Project Manager

Enclosures

Cc: Ryan Lenda, Sandeep Singh, P.E.

Greater Orlando Aviation Authority
Project MCO2310 T-C - Task Order 2
Terminal C Phase 2 Concession Planning and Design Scope of Services
April 15, 2024

Introduction

AirProjects is pleased to present this additional scope of services to assist Ricondo with amendments to the Project Definition Document (PDD) for Phase 2 of Terminal C.

Task 1. Inventory/Data Collection

Task 2. Activity Basis

AirProjects will review the airline flight schedules and gate utilization scenarios prepared by Ricondo and GOAA. AirProjects will participate in the demand activity Working Group meeting and review the final demand levels, which will be used as the basis for setting the planning parameters and the demand analysis in Tasks 3 and 4.

Task 3 - Planning Parameters

AirProjects will update the concession program planning parameters based on input provided by the Planning team and GOAA in Tasks 1 and 2, including updated information regarding the performance of the existing Terminal C concession program.

Task 4 – Program Requirements/Roadway Traffic Forecasting Refinement

AirProjects would update its concession demand analysis for the Terminal to confirm or adjust supportable space estimates for food service, convenience retail, specialty retail, and duty-free retail concessions for up to three planning scenarios. This effort would provide an updated assessment of the future demand for concession space by category and terminal zone, generating a key input for a concession strategy that right-sizes the concession program for each scenario. Estimates for concession storage space associated with these projections would also be updated. A high-level assessment of the potential concession revenue that could be generated under each scenario would be provided to assist in GOAA's decision-making.

Task 4 Deliverable: AirProjects would prepare a summary of the updated supportable concession space analysis in PowerPoint slides for inclusion in a Ricondo presentation.

Task 5. Concept Refinements for Project Implementation

AirProjects will review and provide updates to the concession program block plans for up to three concept alternatives prepared by the planning team (provided to AirProjects in scaled pdf format). AirProjects will attend (virtually) one workshop to review and discuss the concept alternatives with Authority management.

Task 5 Deliverable: AirProjects would provide concession supportable space by category, support space, a list of utilities required to operate the concessions (no loads to be provided) to support up to three plan scenarios prepared by Ricondo for Authority management review.

Task 8. Project Definition Documentation

AirProjects would update the concession section of the PDD. This update would include supportable concession space and support space requirements, and general utility requirements for the concession program. AirProjects would support one revision of the PDD and responses to inquiries regarding concession content.

Deliverable: AirProjects would provide revised PDD content to align with the final scenario selected for Phase 2.

Task 9. Project Administration

AirProjects would participate in virtual Working Group and stakeholder meetings (as noted in tasks above) and up to four project coordination meetings scheduled by the planning team.

GREATER ORLANDO AVIATION AUTHORITY
Innovation Connecting the World

MEMORANDUM

TO: Members of the Construction Committee

FROM: Edelis Molina, Manager Small Business Programs

DATE: April 30, 2024

ITEM DESCRIPTION

Request for Recommendation of Approval of an Amendment to Addendum 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Planning Services for W-S00211, Terminal C, Phase 2, Program Definition Document Development at the Orlando International Airport

SMALL BUSINESS

We have reviewed the qualifications of the subject contract's MWBE/LDB/VBE specifications and have determined that Ricondo & Associates, Inc. proposes 22% MWBE participation in this amendment to addendum 48.

MWBE UTILIZATION FORM FOR NON-FEDERALLY FUNDED PROJECTS
PLEASE COMPLETE THIS FORM

This form should be used to report Construction and Engineering /Professional Services activities.

Name of Airport: **Orlando International Airport** Telephone No: **(407) 825-7179**

Address: **One Jeff Fuqua Boulevard, Orlando, FL 32827**

Project Name & Number: **Request for Recommendation of Approval of an Amendment to Addendum 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Planning Services for W-S00211, Terminal C, Phase 2, Program Definition Document Development at the Orlando International Airport**

1. Construction Information:

Amendment Amount:

2. MWBE Goal by Group Representation:

Asian Pacific American		Actual Result	
Asian Subcontinent American		Actual Result	
Black American		Actual Result	
Caucasian Female American		Actual Result	
Hispanic American		Actual Result	
Native American		Actual Result	
Other		Actual Result	
Total MWBE Participation	-	**Actual Result**	

3.a. Prime Contractor Information:

Name:
Address:
City, State, Zip:
Telephone:

3.b. Name and Address of MWBE Subcontractor

Name:
Address:
City, State, Zip:
Telephone:

3.c. *Identity:
Work Item(s):
Amount of Subcontract
Percent of Prime Contract (%):

4. Engineering/Professional Services Information:

Amendment Amount: **$1,018,559.00**

5. MWBE Goal by Group Representation:

Asian Pacific American	89,322.00	Actual Result	9%
Asian Subcontinent American	-	Actual Result	0%
Black American	-	Actual Result	0%
Caucasian Female American	74,192.00	Actual Result	7%
Hispanic American	62,275.00	Actual Result	6%
Native American	-	Actual Result	0%
Other		Actual Result	0%
Total MWBE Participation	**225,789.00**	**Actual Result**	**22%**

6.b. Engineering / Professional Service Firm Information:

Name: **Ricondo & Associates, Inc.**
Address: **1146 Corporate Blvd Suite 140**
City, State, Zip: **Orlando, FL 32817**
Telephone: **(407) 381-5730**

6.b. Name and Address of MWBE Subconsultant

Name: **Please see attached**
Address:
City, State, Zip:
Telephone:

6.c. *Identity:
Work Item(s):
Amount of Subcontract
Percent of Prime Contract (%):

*** In Items 3.c. and 6.c. above specify the identity of MWBE Subcontractors and E/PS Firms (e.g. Black American, Hispanic American, Asian Subcontinent American, Asian Pacific American, Caucasian Female American, Native American & Other)**

MWBE Subcontractor/Subconsultant Certification

Project Name & Number:	**Request for Recommendation of Approval of an Amendment to Addendum 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Planning Services for W-S00211, Terminal C, Phase 2, Program Definition Document Development at the Orlando International Airport**
Prime Firm:	**Ricondo & Associates, Inc.**
Amendment Amount:	**$1,018,559.00**

Company Name	**Graphics Support Services, Inc., DBA GSS Creative**	**Wonderstruct, LLC**
Address	20 N Clark Street, Suite 1500	5335 W 48th Ave Ste 602
City, State, Zip	Chicago, IL 60602	Denver, CO 80212
Phone	312-553-2111	312-581-8202
Identity	Caucasian Female American	Caucasian Female American
Work Item	Graphics/presentation support	Consulting Services
Amount of Subcontract	$15,376.00	8,880.00
Percentage	1.5%	0.9%

Company Name	**Illustrate My Design LLC, DBA IMD**	**AVCON, Inc.**
Address	1775 Tyson Blvd	5555 East Michigan Street Suite 200
City, State, Zip	Mclean, VA 22102	Orlando, FL 32822
Phone	703-548-2929 Ext. 101	407-599-1122
Identity	Hispanic American	Asian Pacific American
Work Item	Concept rendering	Site civil/site utilities planning
Amount of Subcontract	$62,275.00	$89,322.00
Percentage	6.1%	8.8%

Company Name	**AirProjects, Inc.**	
Address	908 King Sttreet, Suite 400E	
City, State, Zip	Alexandria, VA 22314	
Phone	703-683-5507	
Identity	Caucasian Female American	
Work Item	Commercial Concessions Consulting Services	
Amount of Subcontract	$49,936.00	
Percentage	4.9%	

Company Name		
Address		
City, State, Zip		
Phone		
Identity		
Work Item		
Amount of Subcontract		
Percentage		

$225,789.00	**22%**
$1,018,559.00	

GREATER ORLANDO AVIATION AUTHORITY
Innovation Connecting the World

MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marie Dennis, Vice Chair, Construction Committee

DATE: May 15, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program at the Orlando International Airport (MCO)

BACKGROUND

On December 9, 2020, the Aviation Authority Board approved the General Consulting Services Agreement with Ricondo, following a competitive award process in compliance with state statutes and Aviation Authority policies.

The agreement is structured as a no-cost base agreement with negotiated hourly rates. Services that are within the advertised scope are negotiated on an as-needed or annual basis, and awarded as addenda to the base agreement. The scope of advertised services includes advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design-build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities. The services may also include interfacing with the Aviation Authority's committees and the Aviation Authority's departments, and coordinating and providing documentation required by federal, state, and local agencies, including the Federal Aviation Administration (FAA); the Transportation Security Administration (TSA); the Florida Department of Transportation (FDOT); the Orlando Utilities Commission (OUC); the Division of Strategic Business Development; City of Orlando; Orange County, Florida; and, other agencies as required.

Addendum No. 48 to the General Consulting Services Agreement with Ricondo was approved by the Aviation Authority Board on October 18, 2023, for $1,090,217, for the initial Program Definition Document (PDD) for Terminal C, Phase 2, at MCO.

ISSUES

A fee has been negotiated with Ricondo for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program at MCO, for the total not-to-exceed fees amount of $1,018,559. Services will include, but are not limited to, concept refinement for airline scenario development, refinement of program requirements, financial analyses, airside and terminal concept refinements, additional landside coordination, accommodations of cost estimator activities, and Industry Day preparation and participation. Services are anticipated through March 2025.

On April 30, 2024, the Construction Committee recommended to the Aviation Authority Board approval of an Amendment to Addendum No. 48 to the General Consulting Services Agreement with Ricondo for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program at MCO.

SMALL BUSINESS

The Aviation Authority has reviewed the proposal from Ricondo, and determined that Ricondo proposes 22% Minority and Women Business Enterprise (MWBE) participation on the amendment, and certifies that Ricondo is in good standing as it relates to its small business participation.

ALTERNATIVES

None.

FISCAL IMPACT

Fiscal impact is $1,018,559. Funding is from previously-approved Capital Expenditure Funds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and approve an Amendment to Addendum No. 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program, for the total not-to-exceed fees amount of $1,018,559, with funding from previously-approved Capital Expenditure Funds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.