

### **Future of Polymers**

EPR, PFAS & Circularity Event



### About the day...

### Order of the Day

Morning | Speakers and Presentation Topics

9:30 AM – Stuart McCaig | Welcome Address Introduction on challenges and opportunities shaping the future of plastics

9:40 AM – Yannick Martinez | DOMO Chemicals
Engineering Sustainability: Closing loops in high-performance materials

10:00 AM – Caleb Choe | Samyang Flame-Retardant PC in a Circular World: Tackling PFAS and beyond

10:20 AM – Laura Shahbenderian | Ravago Sustainability-Linked Loans: Driving Financial & Environmental Returns

10:40 AM - Refreshment Break & Table Top Networking

11:00 AM – Lee Nurse | Volution From Prime to 100% PCR: A converter's journey to full circularity

11:20 AM – Dave Ware | AO Recycling
Recycling from the Retail Frontline: Building a circular electronics model

11:40 AM – Larsen Kolberg | BASF BASF's Sustainability Toolbox

12:00 PM - Panel Discussion

12:30 PM - Lunch & Table Top Networking

#### Afternoon | Speakers and Presentation Topics

13:30 PM - Andrew Dixon | Eunomia
EPR & Packaging Waste in the UK: What you need to know

13:50 PM – Andrea Del Forno | LyondellBasell Circular and low carbon solutions for your business

14:10 PM - Nat Spencer | Jaguar Land Rover Automotive Sustainability: Future materials, future supply chains

14:30 PM – Patrick Todd | Oceanworks
From Ocean to Opportunity: Making recycled content work for your brand

14:50 PM - Refreshment Break & Table Top Networking

15:10 PM – Frank Eisentraeger | INEOS Styrolution How EFSA approval is possible on mechanically recycled PS

15:30 PM - Helen Jordan | British Plastics Federation (BPF) PFAS, Policy & Packing Waste: Where regulation meets reality

15:50 PM – Veronica Edmunds | Haitian Efficient Moulding Machinery: Cutting emissions through technology

16:10 PM - Panel Discussion & Closing Remarks

16:45 - 17:30 PM - Drinks, Conversations & Goodbyes



### About the day...















# **Tabletop innovation zone** with opportunity to collaborate:

**Wells**: Specialist performance masterbatches

**Gunther**: Innovative hot and cold runner technology

**PDS Vision**: Supporting customers in digital transformation

**Sierra 57**: Recruitment experts for the polymer industry

**Haitian**: Energy efficient machinery

Ravago: PCR & PIR polymer solutions

**Ultrapolymers**: <u>FREE</u> access to our

Digital Learning Academy



# Who are Ultrapolymers?



### About Ultrapolymers

\_\_\_

Our journey of distributing polymers began in the 1980's and since 2002 we have been a proud member of the Ravago Group, who today are one of the world's largest independent recyclers of plastics, founded in Belgium during the 1960's.

With such a strong identity built around recycling, sustainability is in our DNA and something that Ultrapolymers has been championing and promoting for a number of years. Today, we are pleased to be able to offer one of the widest portfolios of sustainable materials available.

Sustainability is not just about using recycled materials. By drawing on our technical expertise, we also help customers design for manufacture, supporting part integration, recyclability and light weighting.

We really appreciated your attendance at our first ever Sustainability Event and hope you found the day insightful. We would be delighted to partner with you for any upcoming projects or to discuss any topics you found particularly interesting.

Thank you, the Ultrapolymers Team.





### **Engineering Sustainability**

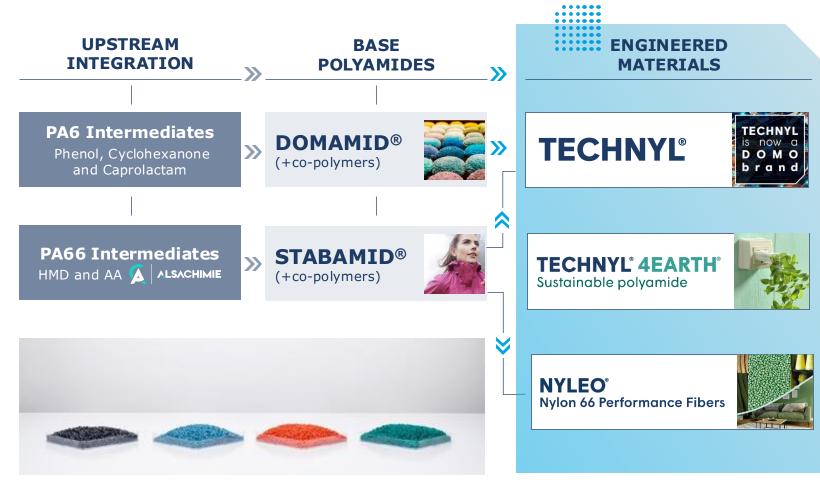
Closing loops in high-performance materials





INTRODUCTION

# DOMO CHEMICALS AT A GLANCE: **EUROPE ROOTED, GLOBALLY DRIVEN**



### DOMO'S AMBITION ON SUSTAINABILITY IS DEFINED AROUND 3 LONG-TERM COMMITMENTS



#### **PLANET CARE**



We are investing in CO2 emissions reductions, delivering on our impact on water and waste.

Our contribution to the UN's sustainable development goals:











UN's sustainable development goals:

PARTNER

Moving towards a lower

We want to offer an ever-greater

engineered products and applications

that can help them to reduce their

range of recycled and carefully

compromising on performance.

solutions portfolio

own emissions, without

Our contribution to the

CO<sub>2</sub>, circular and bio-based

OF CHOICE





#### **RESPONSIBLE EMPLOYER**

#### Being an attractive company and a great place to work

We are committed to maintaining and further accelerating our status as an employer of choice and creating valuable relations with all our stakeholders, including all employees and contractors.

Our contribution to the UN's sustainable development goals:







### Contributing to the fight

ambition to be a GHG scope 1 & 2 net zero company by 2050, as well as managing and mitigating our











**Our ambition:** 

**DOMO** pursues a

value growth and

strategy of sustainable

wishes to be, in 2030, a

development and social

responsibility, and be

recognized among the

best in our industry.

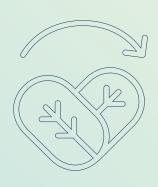
benchmark in sustainable



#### SUSTAINABILITY ROADMAP



# WORLDWIDE SUSTAINABILITY AGENDA



### DOMO gets EcoVadis Platinum rating for 2024!

"In two years, we went from the top 25% to the top 2%, placing DOMO among the industry's best. This demonstrates our commitment to our ambitious 2030 agenda, being part of the industry benchmark in sustainability."



Yves Bonte

Chief Executive Officer DOMO / Chair of the Board of Directors



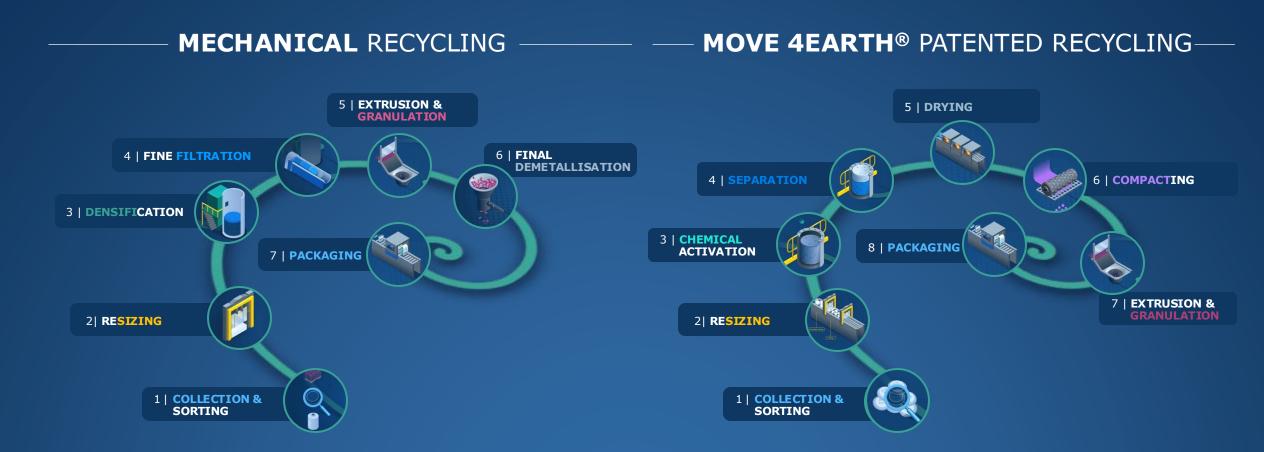








# **DEDICATED RECYCLING PROCESSES** & CONTINUOUS REGENERATION





#### PIONEERING CIRCULARITY

#### **Partnership-based** technologies

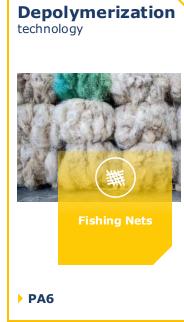
#### **Exploring** technology

In-house

technologies

### DOMO **RECYCLED** & BIOCIRCULAR **OFFERING**

























### FEEDSTOCK SOURCES

	Mass-Balance	Depoly- merization	Separation ( )	Mechanical (C)	Direct Allocation
Post-Industrial (PIR)	Glass Fiber with ISCC+	<b>PA6</b>	PA66 airbags (Proprietary M4E technology)	• PA6 & 66 (fibers & films – carpets/airbags)	
Post-Consumer (PCR)	• PA6 ISCC+ (end-of-life tires)	PA6		• PA6 (fishing nets)	
BIO-Based	• Biocircular PA6 ISCC+ (Used Cooking Oil UCO, Bio-Ammonia)				PA6.10 (castor oil)



### PCR OFFERING: PA6 IN FOCUS



Mechanical

for Black or Dark grey compounds

**Quality range available:** similar to C1E & C2E PIR performance





Chemical (Depoly)

Chemical (ISCC+)

for Niche solutions

for Application with certification (e.g. UL, Food Contact)

for Colored applications

**Fit for all applications**, drop-in to prime solutions





### MECHANICAL PERFORMANCE FROM PCR



### **TECHNYL® 4EARTH®**

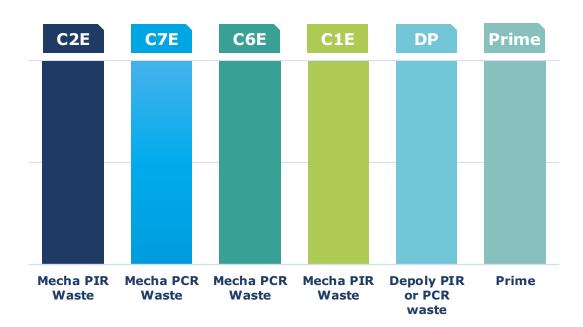
Sustainable polyamide

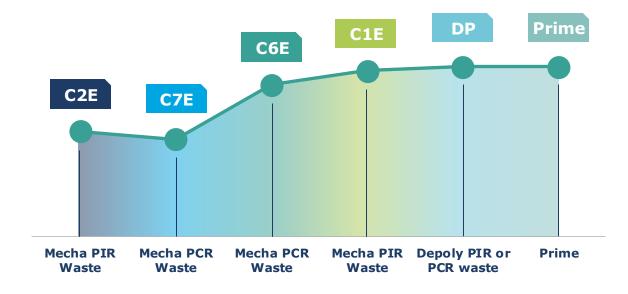


**Tensile Modulus** (MPa)

**Charpy Unnotched** (kJ/m²)

**Recycled content can be optimized** to meet the performance requirements of each customer

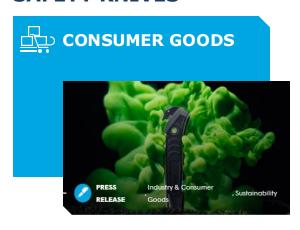






### **SUCCESS** CASES

### SUSTAINABLE SAFETY KNIVES



MARTOR opts for **DOMO's TECHNYL® 4EARTH® sustainable polyamide**for ECO line of knives.



### SUSTAINABLE FAN & SHROUDS



TECHNYL® 4EARTH® wins the Plastic recycling award India 2024.



### **ELECTRIC SWITCHES**



More sustainable solutions in electrical and electronics.



### RESIDUAL CIRCUIT BREAKERS



#### Siemens and DOMO Chemicals join forces to drive sustainability

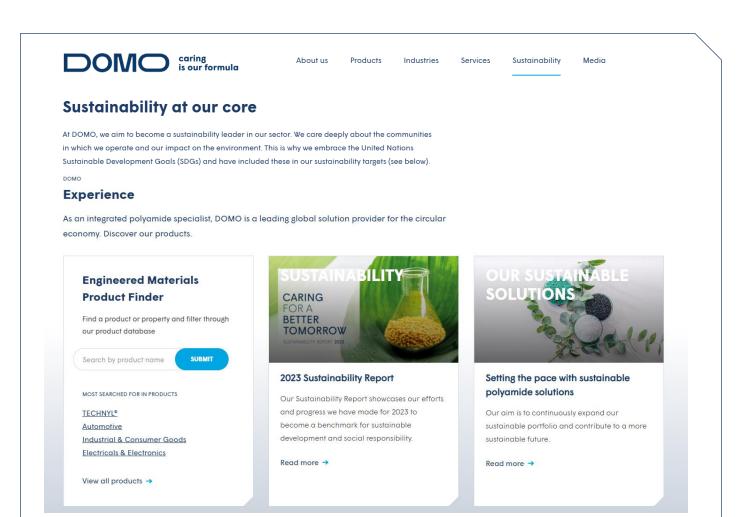
to drive sustainability in the electrical industry.





#### PIONEERING CIRCULARITY

# FOR MORE INSIGHTS ON OUR OFFERING VISIT WWW.DOMOCHEMICALS.COM





#### Up to 100% recycled content

- From 30 to 90% CO2 reduction
- Mechanical performance matching application needs
- Dark colors

More information →



#### From 20 to 50% recycled content

- From 20 to 25% CO2 reduction
- Prime Similar Performance
- FR and hydrolysis resistant grades available
- Unlimited color choice

Mol information →



#### Up to 100% recycled content

- From 16 to 34% CO2 reduction
- Prime identical Performance
- No re-homologation needed
- Virtually all products available

More information →



#### From 59 to 63% bio-based content

- Excellent Product Performance
- Unlimited color choice

More information →









### Flame Retardant PC

Tackling PFAS for a Circular World



# SAMYANG SUSTAINABLE SOLUTIONS

For ENGINEERING PLASTICS

SAMYANG



## Soaring Beyond "100 Years" A Global R&D Innovator

Established: 1924

Revenue: USD 4.57 billion (as of 2023)

**Employees**: Approx. 3,500

**Businesses: Chemical**, Food, Biopharmaceutical, Packaging

**Location:** Seoul (HQ, Korea), Chicago/San Diego (US), Jászberény (Hungary), Shanghai (China), Vietnam

\*The revenue is calculated by a simple sum of affiliated companies within the group which may vary from the official announcement

### [Samyang Chemical Affiliates]



Samyang Corporation	Samnam Petrochemical	Samyang Kasei	Samyang Innochem	
Headquarter	TPA	Polycarbonate	BPA (Bisphenol-A)	
(South Korea)	(Terephthalic acid)	rofycarbonate	ISB (Isosorbide)	



KCI NC Chem		Verdant (US)	Samyang Fine Technology	
Ingredients for	Materials for	Ingredients for	Ion Exchange Resin	
Personal Care	Semiconductor Tech	Personal Care		

### Samyang's overseas business



### Samyang EP Hungary

Wide range and eco-friendly Engineering Plastics for Automotive, E&E and C&I market

### **Quick View**





### Product portfolio



※ PCR (Post Consumer Resin) PC / OBP (Ocean Boundary Plastic) PA
CR (Chemical Recyding) PC & PBT

### Certification

















### **AM BU's Customers – E&E**







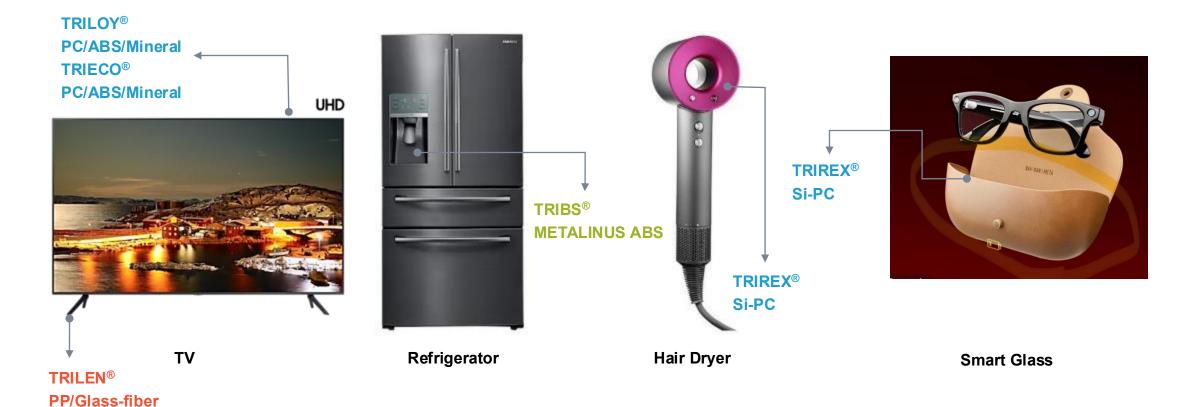












[some Examples of applied parts]

### **AM BU's Customers - Automobile**







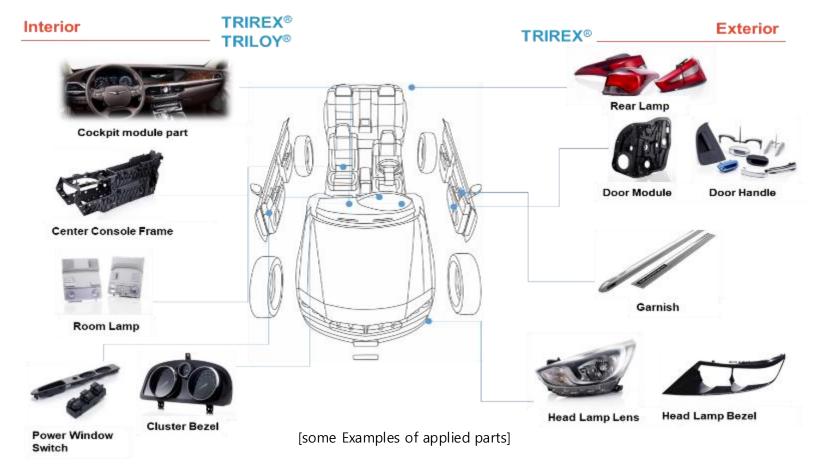












### **AM BU's Customers – Consumer goods**



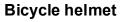














**Coffee Machine** 



**Goggle Trip** 



Desk chair mesh

**Smart lock** 

[some Examples of applied parts]

### **Table of Contents**

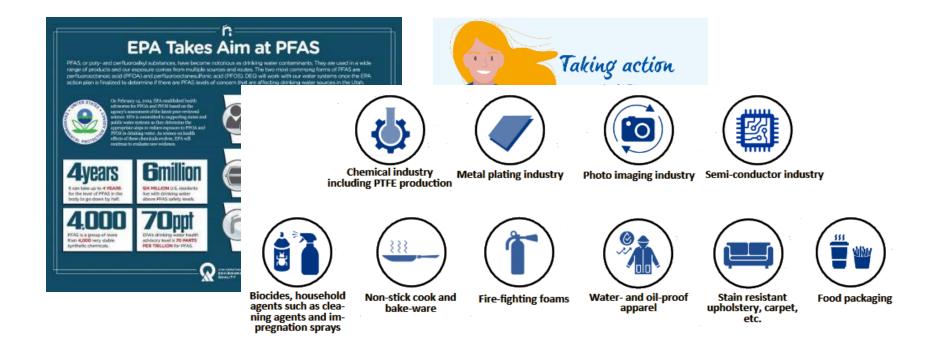
1. PFAS-Free Solution

2. Eco-friendly Materials

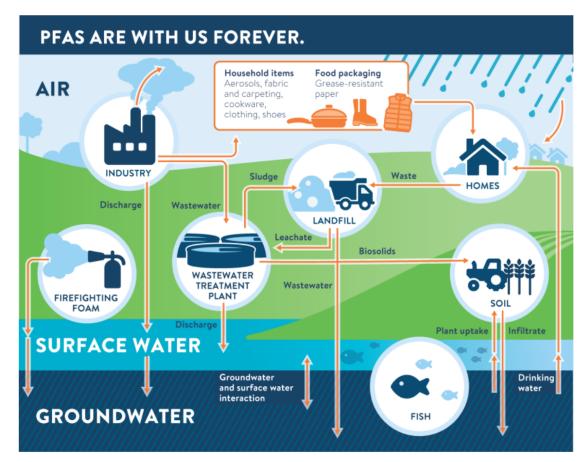
### What is PFAS

### **PFAS** (per- and polyfluorinated substances) - Forever Chemicals

Per-and polyfluoroalkyl substances (PFAS) are a large class of thousands of synthetic chemicals that are used throughout society. However, they are increasingly detected as environmental pollutants and some are linked to negative effects on human health.



### PFAS exposure routes and risks



https://water.unl.edu/article/drinking-water-wells/and-polyfluoroalkyl-substances-pfas-facts-related-drinking-water

PFAS is a major environmental threat because it doesn't break down naturally in the environment.

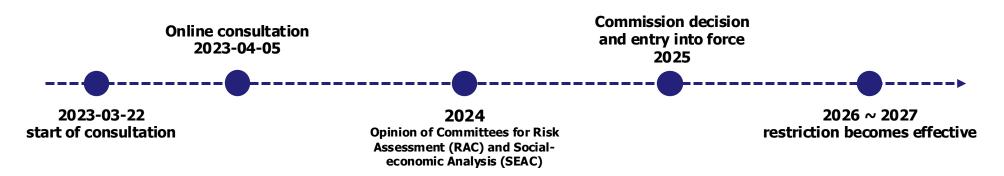
Consequently, PFAS disperses via atmospheric and aquatic pathways, resulting in ecological contamination and bioaccumulation in flora and fauna.

When people eat food with PFAS in it, it can stay in their bodies for a long time and might make them sick, causing cancer and problems with their immune system.

Also, PFAS can pass from mother to baby before birth and can hurt the liver, cause cancer, and affect how well the thyroid works.

### **EU PFAS Regulation Status and Future Outlook**

• ECHA Annex XV Restriction Report, February 7, 2023 Proposal for a Restriction, Per- and Polyfluoroalkyl Substances (PFASs)



Restriction Option (RO) for PFAS	Scope	Requirement	Remark	
RO1	Full ban	Prohibited	Enters into force after a transition period of 18 months No derogations	
RO2	Substances on their own	Prohibited	Enters into force after a transition period of 18 months  5 or 12 years for derogations after transition period ends  Time-unlimited derogations only for specific uses	
	Constituent of another substance Mixtures Articles	≤ 50 ppm for PFASs, including polymeric PFASs*		

### Samyang Solutions

In the field of engineering plastics, PFAS substances have been instrumental in providing flame resistance

Our innovation initiative encompasses PFAS-free alternatives across multiple polymer categories: PC, PBT and mPPO

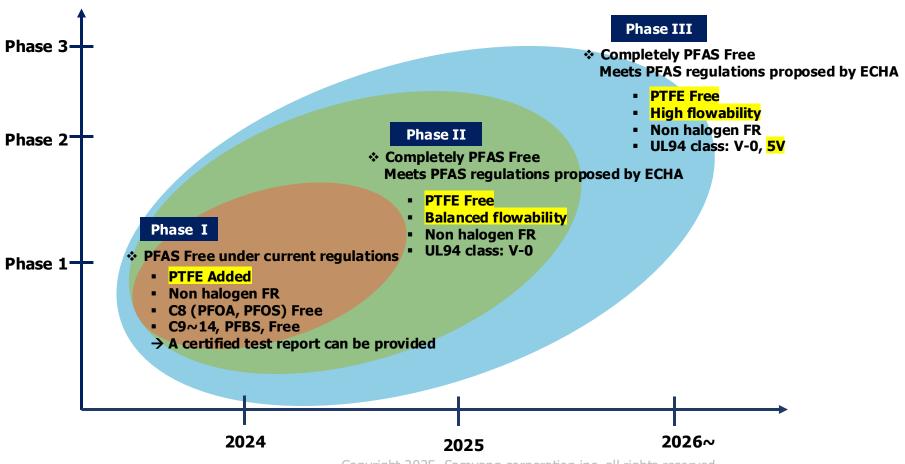
Our dedication to maintaining superior quality standards remains constant.



SAMYANG corp operates under ESG principles, dedicated to developing a comprehensive product portfolio that protects both human health and environmental sustainability

### Samyang Product Development Roadmap

Samyang will continue to comply with each country's regulations and currently has materials that meet PFAS regulations. In the future, additional regulations on PTFE (Polytetrafluoroethylene) anti-dripping agents are expected from ECHA/EPA. So, we are preparing PTFE Free Solution Roadmap as the next step.



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### Samyang Product Development Roadmap

• Samyang is expanding its PFAS-free portfolio by applying its innovative flame-retardant technology to a wide range of materials

	SAMYANG PFAS-Free ENGINEERING PLASTICS										
Materials		Un-reinforced					Reinforced (%)				
		UL-94	0.75mm@V-0	1.0mm@V-0	1.5mm@V-0	2.0mm@V-0	GF(%)	10	20	30	40
PC (TRIREX)	Transparent*	General (Extrusion)	In development	SF3-3026T10 (MI: 0.6)	SF3-3026T15 (MI: 0.8)	SF3-3026T20 (MI: 1.2)		PF3025G10 PF3025G20 V-0@1.5mm V-0@1.5mm			
		General (Injection)		PF3025TR10 (MI: 5)	PF3025TR15 (MI: 8)	-					
		High-Flow (Injection)		PF3020TR10 (MI: 22)	-	-					
	Opaque	General (Injection)		-	PF3025Q15 (MI: 6)	-	High-Flow	In development			
		High-Flow (Injection)		-	PF3022Q15 (MI: 12)	-					

<sup>\*</sup> Melt Flow index (300°C/1.2kg): General: 10g/10min ↓, High-Flow: 11g/10min ↑

<sup>\*</sup> Transparent: Haze 2% ↓

### Samyang Product Development Roadmap

• Samyang is expanding its PFAS-free portfolio by applying its innovative flame-retardant technology to a wide range of materials

Materials	SAMYANG PFAS-Free ENGINEERING PLASTICS								
	Un-reinforced	Reinforced (%)							
		GF(%)	<u>10</u>	20	<u>30</u>	40			
PC+ABS (TRILOY)	In Development			In Develop	ment				
PC+PBT (TRILOY)	In Development		In Development						
PBT (TRIBIT)	In Development		PF1500GN30 V-0@1.5mm (MI: 30) 1)						
mPPE (TRIPPE)	In Development		EV856GN10 V-0@0.8mm (MI: 13) <sup>2)</sup>						
PA (TRAMID)	In Development			In Develop	ment				

<sup>\*</sup> Red letter: Development completed

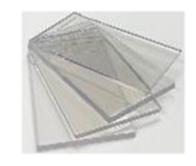
Melt Flow index: 1) (250°C/5.0kg), 2) (285°C/5.0kg)

### Samyang's PFAS-free Polycarbonate Products

### TRIREX SF3-3026T10, SF3-3026T15, SF3-3026T20

- **♦ Characteristics**
- Halogen, PFAS free
- Extrusion / Injection
- Transparent
- No flame-retardant additives used(Br, Cl, P, F free)
- Low temperature impact, chemical resistance





Application



#### Samyang's PFAS-free Polycarbonate Products

#### TRIREX PF3025TR10, PF3025TR15, PF3020TR10

- **♦ Characteristics**
- Halogen, PFAS free
- Injection
- Transparent
- Good mold-ability
- Chemical resistance



Home appl.



**Enclosure Housing** 



Face shield



**Building interior** 

#### Samyang's PFAS-free Polycarbonate Products

#### **TRIREX PF3025Q15, PF3022Q15**

- **♦ Characteristics**
- Halogen, PFAS free
- Injection
- Opaque color
- Good mold-ability
- Low temperature impact
- Chemical resistance



Charger



Medical HSG



**Junction Box** 



**Electric Vehicle Battery Charger** 

#### Samyang's PFAS-free PBT Products

#### TRIBIT PF1500GN30

- **♦ Characteristics** 
  - Halogen, PFAS free
  - Good mold-ability
  - Good dimension stability
  - Good Mechanical property
  - High Heat Resistance





Ev connector

Toaster HSG.

#### Samyang's PFAS-free mPPE Products

#### **TRIPPE EV856GN10**

- **♦** Characteristics
- High Strength & Modulus
- Dimensional Stability
- Low Warpage
- Flame Resistance
- Chemical Resistance
- High Heat Resistance





**Busbar Frame** 

Cylindrical Battery Tray







**Eco-friendly Materials** 



#### **Eco-friendly Materials**

#### 1. Recycle Materials

#### **√** Market Requirements: Sustainability, Quality and Performance, High PCR Content

#### PCR-PC

Mechanical Recycled Head lamp, Water Bottle.... Transparent / Opaque

#### PCR-PA6

Mechanical Recycled Fishing net Opaque

#### PCR-PA66

Mechanical Recycled Air Bag Opaque



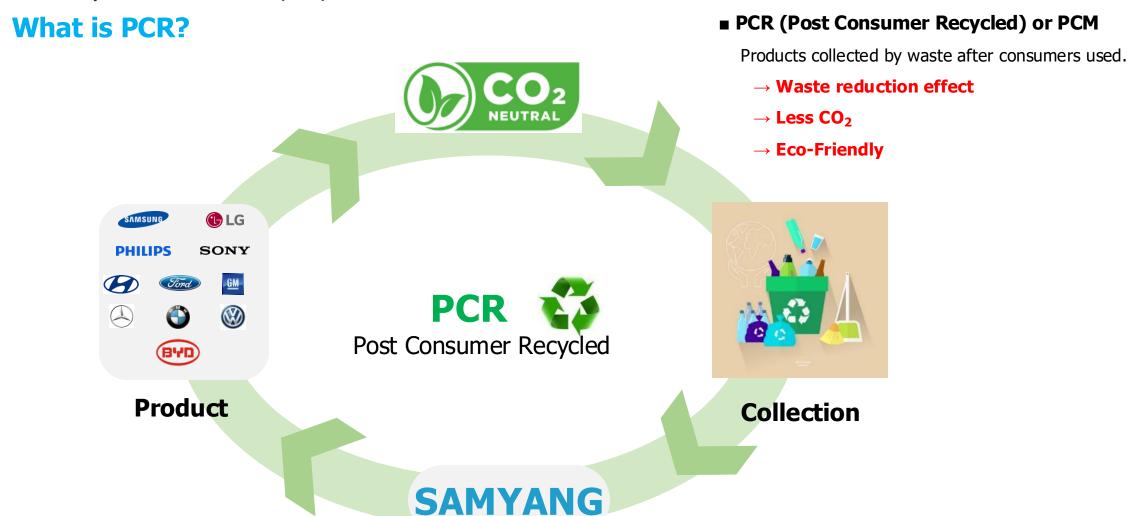








#### 1. Recycle Materials (PC)



#### **Production**

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#### 1. Recycle Materials (PCR)

#### **Sources of PCR?**







#### ENVIRONMENTAL CLAIM VALIDATION SUMMARY



Report Number:

187475-4210

Validation Period:

11/12/2020 - 11/12/2021

Project Number:

#### Claim

SUN PC (##)(\*\*) contains a minimum of 100% post-consumer recycled content

## indicates MELT FLOW INDEX.

\*\* indicates COLOR.

#### Method:

Environmental Claim Validation Procedure (ECVP) for Recycled Content, UL 2809 - Fifth Edition

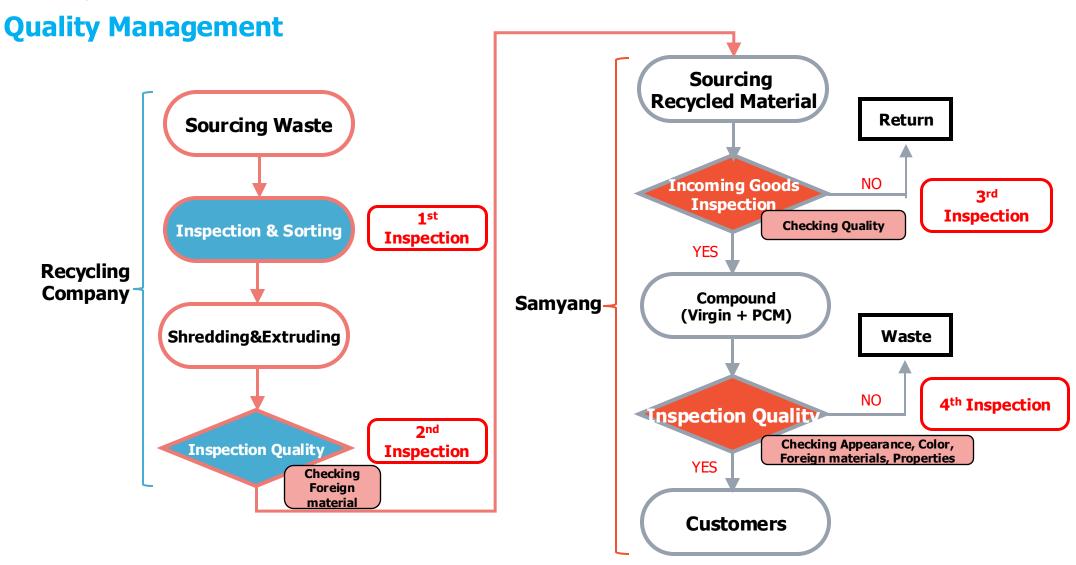
#### acility:

53-85, Hagunsandan 2-ro, Yangchon-eup 10049, Gimpo-si, Gyeonggi-do Korea

PCR PC\_TUV Certification.

PCR PC\_ECV Certification.

#### 1. Recycle Materials (PCR)



#### 1. Recycle Materials (PCR)

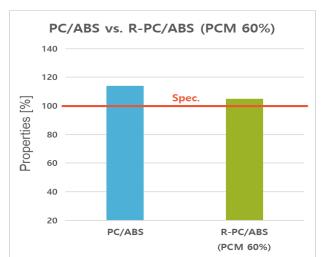
	Grade	Recycled Contents	UL Flame Class	Characteristic
	TRIREX EM3017PN8	98%	0.75mm / HB	
	TRIECO 3D03	000/	0.8mm / V-0	
	TRIREX MRJ3022U	90%		
PC	TRIECO 3D53		0.8mm / V-0	
PC	TRIREX 3025N1-35	50%	1.0mm / V-0 2.0mm / V-0&5VB 3.0mm / V-0,5VA	
	<b>TRIREX 3025GW15</b>		1.5mm / V-0	
	TRIECO 3D25PND	20%	1.0mm / V-0	
	TRIECO 2D28SB	20%	0.75mm / HB	
	TRILOY MRJ490N	85%	1.0mm / V-0	RPC 75%+OB-PET 10%
	TRIECO 2D63	50%	1.0mm / V-1 ; 1.5mm / V-0&5VB	PC+ABS
	TRILOY EM210NHFT	34%	1.5mm / V-O	PC+ABS
	TRIECO 2D43		1.5mm / V-O	PC+ABS
	TRIECO 2D33	30%	1.5mm / V-0	PC+ABS
PC	TRILOY EM230TN(XX)		0.8mm / V-0	PC+ABS
Alloy	TRILOY EM210G(e)		1.5mm / V-1 ; 3.0mm / V-0	PC+ABS
	TRIECO US3D22G10	20%	0.75mm / HB	PC+GF
	TRIECO SM3-3D10H		0.7mm / HB	Si-PC
	TRIECO 2D16AG20		1.5mm / V-1 ; 3.0mm / V-0	PC+ABS+GF
	TRIECO 2D13	10%	1.0mm / V-1 ; 1.2mm / V-0	PC+ABS
	TRIECO 2D10T20		1.0mm / V-0	PC+ABS+ED

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#### Mechanical Recycled Polycarbonate alloy

#### **Mechanical Recycled Polycarbonate Alloy**

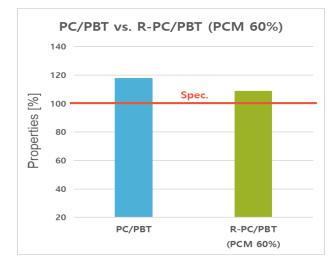
#### R-PC/ABS (PCM 60%)





**Console Tray** 

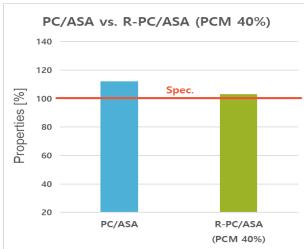
#### **R-PC/PBT (PCM 60%)**





**Center Front PNL** 

#### **R-PC/ASA (PCM 40%)**



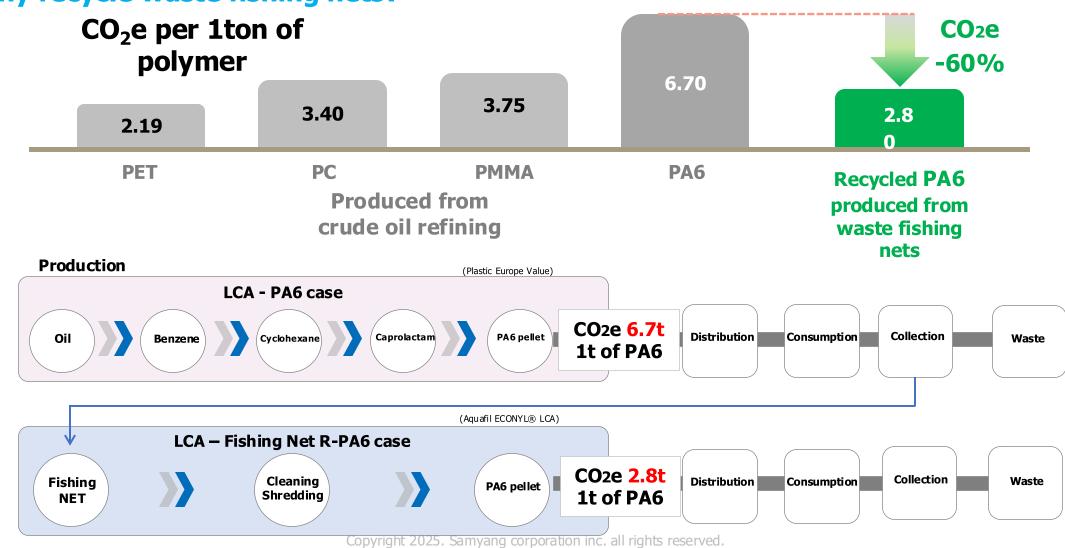






#### 2. Recycle Materials (PA)





#### 2. Recycle Materials (PA6)

#### **Properties of Recycled PA6 compound**











Samyang's TRIECO provides the equivalent mechanical properties to virgin.

#### 2. Recycle Materials (PA6)

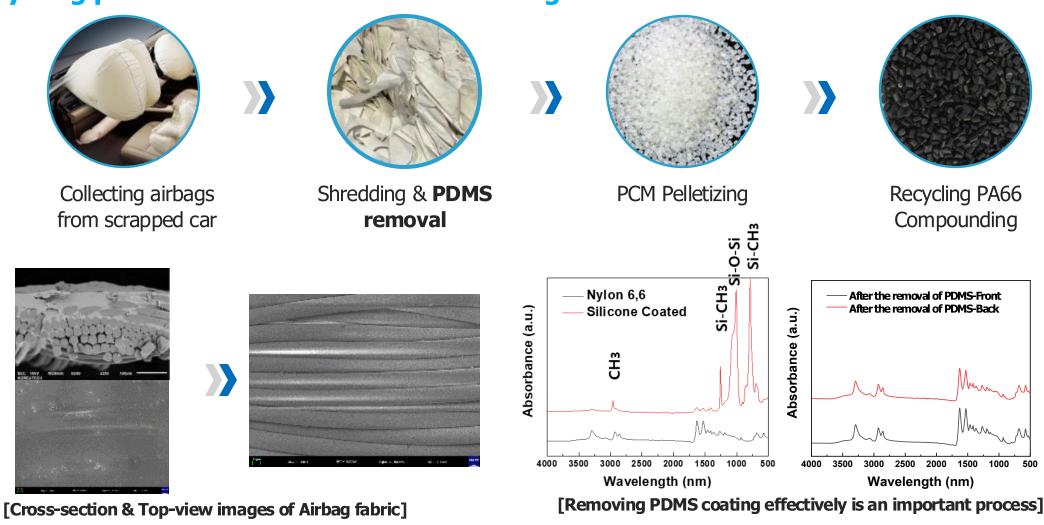
#### **Recycled PA6 compound**

Grade	Description	Recycled PA6 Contents	Application	Specification
TRIECO 4D40G30 BK (OCEAN)	PA6 GF30%	35%	<u>Air cleaner</u> Bracket console mount	General grade
TRIECO 4D46M20 BK (OCEAN)	PA6 GF7% + MF13%	40%	Engine cover	Mineral reinforced
TRIECO 4D20G15 BK (OCEAN)	PA6 GF15% (Non coating)	20%	Door handle bracket	General grade
TRIECO 4D21G15 BK (OCEAN)	PA6 GF15% (Coating)	20%	Door frame finisher	Chemical resistance
TRIECO 4D43G30 BK (OCEAN)	PA6 GF30% (Flame retardant)	30%	On progress	Frame resistance (1.5t V-0)
TRIECO 4D40G40 BK (OCEAN)	PA6 GF40%	40%	Sun visor arm	High impact strength
TRIECO 4D40G50 BK (OCEAN)	PA6 GF50%	35%	On progress	High impact strength
TRIECO 4D51G15 BK (OCEAN)	PA6 GF15%	50%	On progress	High recycle contents
TRIECO 4D51G30 BK (OCEAN)	PA6 GF30%	50%	On progress	High recycle contents

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#### 3. Recycle Materials (PA66)

#### **Recycling process of PA66 from waste airbags**



#### 3. Recycle Materials (PA66)

#### **Properties of Recycled PA66 product**

	Properties	Unit	Standard (ISO)	Ref) Airbag fabric	After Coating Removal
Dhysical	Specific gravity	-	1183	1.14	1.14
Physical	MI(@275°C, 2.16kg)	g/10min	1133	28	27
	Tensile strength	MPa	527	80	78
	Tensile elongation	%	527	17	15
Mechanical	Flexural strength	MPa	178	107	104
	Flexural modulus	MPa	178	2,650	2,600
	Notched Izod impact	kJ/m²	180/1eA	5.2	4.3
Thermal	HDT(@1.8MPa)	°C	75	71	71



















Drying

Extrusion & Evaluation

(Solvent+Cat.)

PDMS removal Rinse with Water

Samyang's waste airbag recycled PA66 provide the equivalent mechanical properties to virgin.

## SAMYANG



## Sustainability-Linked Loans

Driving Financial & Environmental Returns

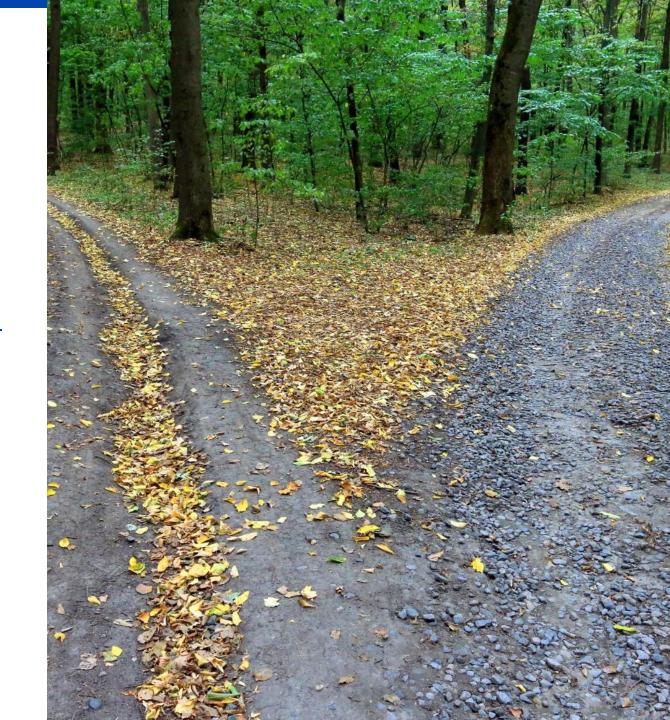


## **Agenda**

- 1. What are SLL's?
- 2. SLL process
- 3. Fee structure
- 4. Ravago KPIs
- 5. Key take-aways from our own SLL experience

## What are SLL's?

- Sustainability-Linked Loans (SLLs) are a type of financing mechanisms where the borrower's ESG performance is directly tied to the terms of the loan ie. the interest rate.
  - Set up with banks or syndicates
- General principle is that the interest rate goes up or down according to ESG KPI performance levels



## What difference with green bonds or SLB?

Aspect	Sustainability-Linked Loan (SLL)	Sustainability-Linked Bond (SLB)	GSSS Bond (Green/Social/Sustainability Bond)	
Type of Instrument Loan		Bond	Bond	
Use of Funds General corporate purposes		General corporate purposes	Specific green, social, or sustainability projects only	
Impact on Pricing	Reward or penalty (up/down interest) based on KPI performance	Penalty only (coupon goes up if KPI missed)	No performance-linked pricing — impact comes from project eligibility	
Lender/Investor	Banks or syndicates	Capital market investors	Banks or development finance institutions	
Disclosure	Private reporting to lenders	Public reporting to investors	Private, project-specific reporting to lender	
Flexibility of Use	High – money can be used anywhere in the business	High – general funding use	Low – funds must go to pre-approved eligible projects	

## **How SLL work in practice?**

Can be energy, GHG, water, diversity, health & safety, ....

depends bank system (sector defined or / flexible)



2. Agree on targets for each KPI per year

3. Ongoing Reporting and Verification

#### Should be specific:

- > Time bounded
- Per year covering the whole period
- Can be absolute or relative
- Ambitious enough (beyond BAU)
- Measurable

Annual reporting & thirdparty audit required to confirm reported results



### Fee structure

- Basis points (bps) are used to measure changes in interest rates, loan margins, bond yields, and fees in a precise way
  - -1 basis point (bp) = 0.01%
  - So 100 bps = 1% 25 bps = 0.25% 15 bps = 0.15%, etc...
  - Fictive example

Initial loan margin is 150 bps (1.50%) and SLL agreement to decrease by 5bps per target reached and increase by 5 bps per if none of KPI targets is reached

	Adjustments agreed	Margin evolution		
0 KPI	+ 5 bps	1,55%		
1 KPI	+ 2 bps	1,52%		
2 KPI	- 2 bps	1,50%		
3 KPI	- 5 bps	1,45%		





## SUSTAINABLY AT THE HEART OF YOUR LIFE.



NVIRONMENTAL FOOTPRINT



Operating ethically while minimizing our environmental impact



BUSINESS INTEGRITY



**HEALTH &** SAFETY



Enhancing the lifecycle of our products

**OTHER** SUSTAINABLE SOLUTIONS

RECYCLING EXCELLENCE

#### **Empowered** people

Engaging and strengthening our people and communities



**OUR EMPLOYEES** 



OUR COMMUNITIES

## Which KPI's selected for Ravago Group?



Ravago Group Sustainability Indicators Recycled products volumes (absolute)



Scope 1&2 GHG Intensity change



Employee Engagement Score

## **Ravago Group SLL Indicators**

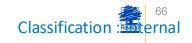
Financial year of the Group	2020	2021	2022	2023	2024	2025	2026
Volume of Recycled Products STVs (Cumulative Growth in %)			Baseline	+4.4%	+16.2%	+26.8%	+35.2%
Manufacturing GHG Intensity Change		Baseline	99,7%	98.9%	94.7%	90.5%	89.8%
Employee engagement score (%) is above external sectorial benchmark score		>80%	>80%	>79%	>80%	TBD	TBD

## Our learnings & key take aways



- GHG targets are (still & always) a challenge! Hard to escape scope 3 targets in the future
- Having sustainability strategy before engaging in SLL
- Costs not to be underestimated (external benchmark, audits, internal resources)

- ✓ Great instrument to drive sustainability internally
- ✓ Helps us to get prepared for CSRD.
- Gives legitimacy to sustainability strategy
- ✓ Gives credibility (audited figures)





## From Prime to PCR

A converter's journey to full circularity



## Healthy air

## sustainably

## volution

Volution Group plc

Our journey with recycled plastic

#### Volution at a glance



Volution Group plc

69



# Our energy efficient indoor air quality solutions are part of the global green economy

We are differentiated by our purpose. Our purpose is to provide healthy indoor air, sustainably. This commitment is integral to everything we do. It shapes our values, steers our strategy and informs our capital allocation.

#### **Products and Components**

Ventilation Group primarily supplies heat recovery finished products for residential and commercial construction in the UK, Continental Europe and Australasia.

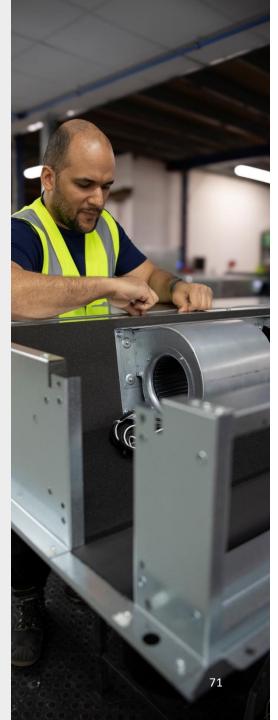


OEM heat cells for use in heat recovery products including plate and rotary and high efficiency motors for HVAC systems.

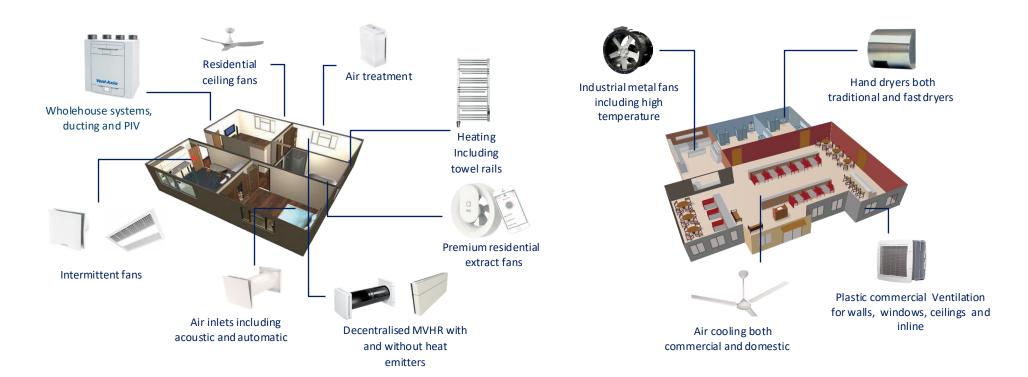


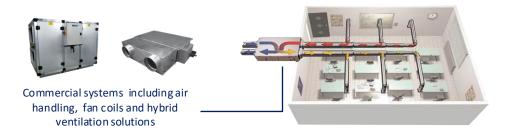






#### **Key Product Categories**





Volution Group plc 72

### What is the scale of plastic use?

Circa 85% of what we sell we manufacture

We sell >3m fans a year across our group and extrude >2m meters of ducting a year

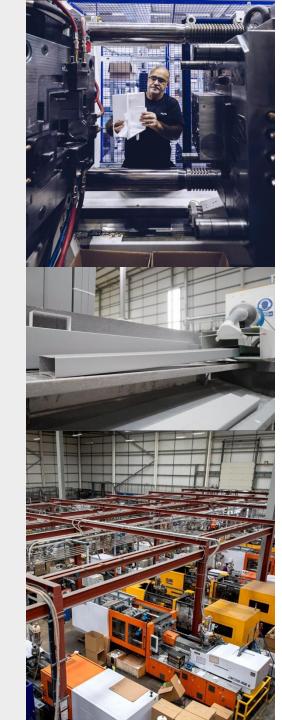
We have injection moulding and extrusion across 3 sites in the UK and Europe

Circa 60 injection moulding machines from 25 tonne to 1200 tonne

5 extrusion lines for ducting

Total polymer usage is circa 4,000 tonnes a year

4 key polymers PVC, HIPS, ABS and PP



### Key Uses for the different polymers



**PVC** = Extruded ducting



HIPS = Ducting components and Grilles





ABS = Fan facias and chassis



**PP** = Ducting plenums

74

Volution Group plc



#### 1) Sourcing

Getting enough material for our needs and the continuity of supply

#### 2) Processing

Learning how to manage variations between batches within our production facility

#### 3) Quality and properties

Understanding the sensitivity of each component—This covers lots of areas including (but not limited to) colour and colour match between components, flow marks, imperfections, matt or gloss surfaces as well as mechanical properties of each component and the relevance of stresses.

#### 4) Certification of our products

Lots of 3rd party certifiers assume virgin plastic with appropriate evidence of properties etc

#### 5) Distribution Channels

Colour changes and the impact that has on listing in the distribution channels

#### 6) Internal teams

There is a perceived association between recycled and quality, even though they are not the same thing. Those barriers needed to be broken down.

Volution Group plc 75

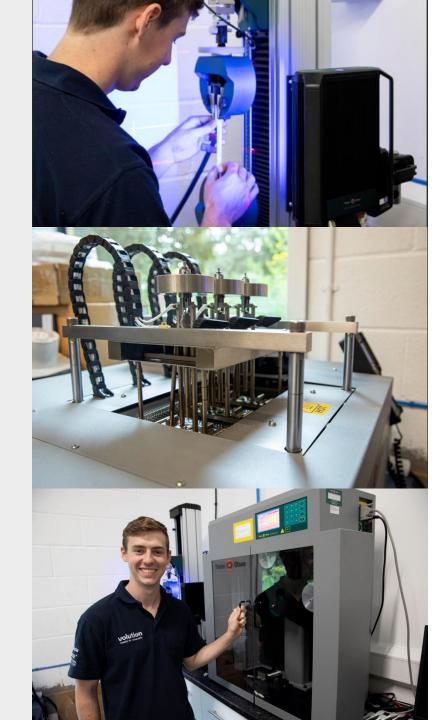
### **Quality Control**

As part of the journey, we realised that we needed to be sure of the properties of the material that we were receiving.

To assist with that we set up our own lab. On each batch we perform the following tests:

- Tensile tests to ISO 527
- Charpy & IZOD impact tests to ISO 179 & ISO 180
- VICAT testing to ISO 306
- Heat deflection testing to ISO 75
- Glow wire testing to IEC 60695

We also leave samples on long term test for durability, performance and reliability.



#### Market acceptance

We sell most of our products through electrical distributors and retailers right across Europe as well as working with house builders, landlords and ventilation specifiers.

In some areas, recycled plastic has helped elevate ventilation. Listed companies have helped amplify by adding us into the external communications where it helps their own ESG journey.

We have had champions at the Director Level encouraging our teams to be brave and the sales teams have been carried along in the journey.

You don't need many examples of positive feedback from customers before sales-people start to believe.

















solar

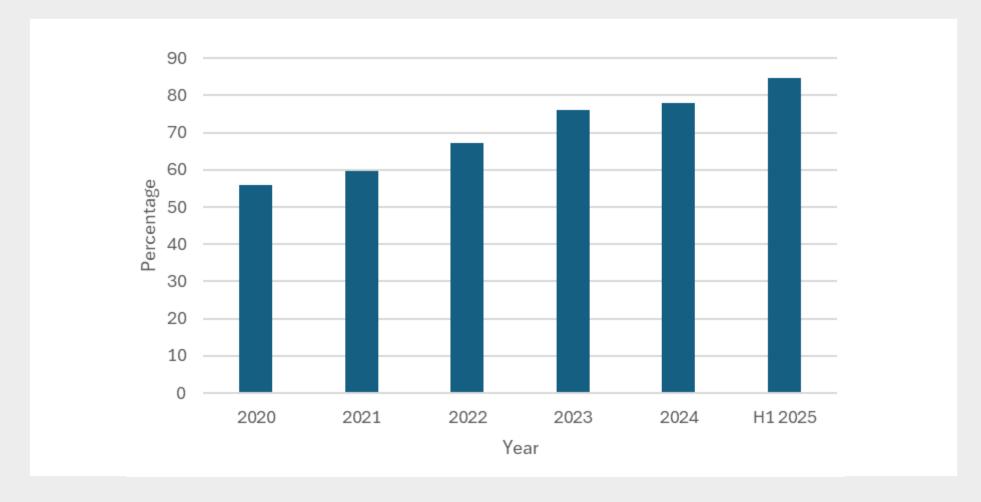


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Volution Group plc

#### Our Progress



In 2020 we started this process in earnest. We had 56% of our overall usage from recycled sources already, but crucially nothing that was a visible part. Our target of 90% was always a challenge, but we are getting close...

Volution Group | Volution Group plc 78





### Recycling from the Retail Frontline

Building a circular electronics model



# **Spirit of Partnership**

+ 5 years





### **Since 2016**













Why invest in recycling?

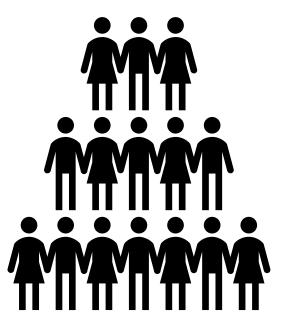




Why invest in recycling?

**Customer** direction

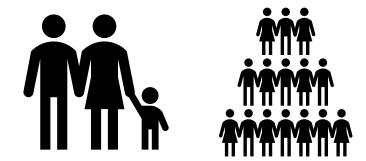






Why invest in recycling?

Legislation









**ESG** 



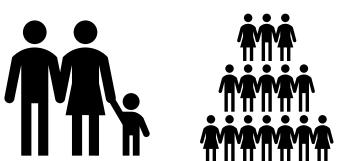


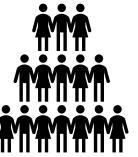




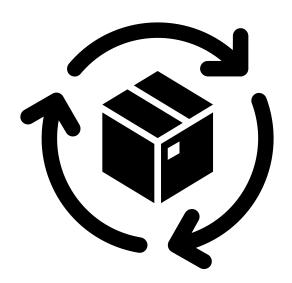
### Why invest in recycling?

**Vertical** integration







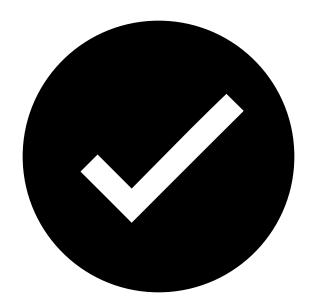






Doing the right thing















### **Quality Assured**



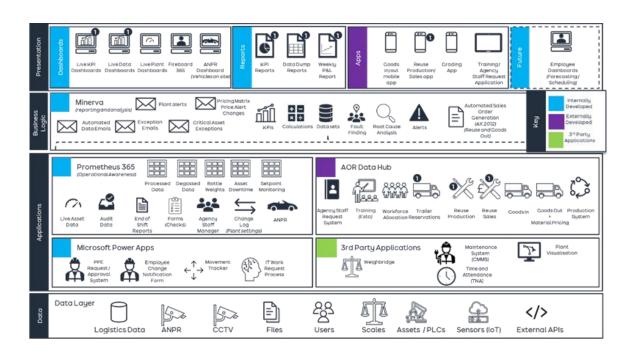




# Consistency & Quality



## Process Controls & Tech









# Use with confidence



Why we are different



## Long term view



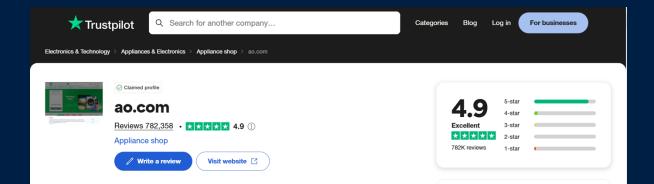
Why we are different

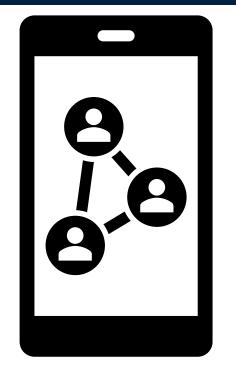


# Why we are different

### Reach of Voice

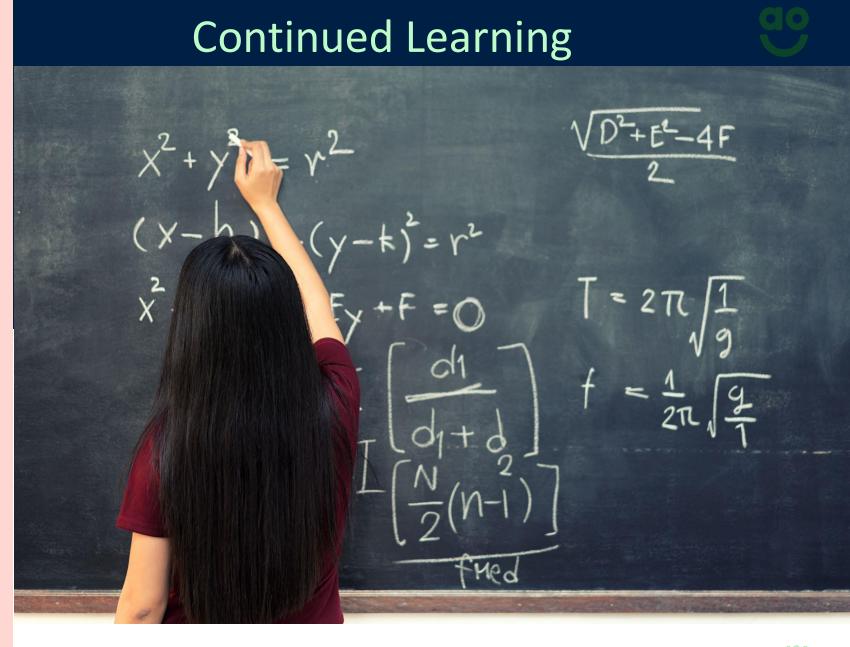








# Why we are different



### Accepting limitations



## Why we are different

There are known knowns; there are things we know that we know.

There are known unknowns; that is to say, there are things that we now know we don't know.

But there are also unknown unknowns - there are things we do not know we don't know.

-Donald Rumsfeld

# Why we are

different

## Working in partnership





## Why we are different









## **Problem Solving**





## The results?







## **The Future**





The Chemical Company

## **BASF's Sustainability Toolbox**

Solutions for Circularity



## **BASF** – We create chemistry

- Our chemistry is used in almost all industries
- We combine economic success with environmental protection and societal responsibility
- Sales 2024: €65.3 billion
- EBITDA before special items 2024: €7.9 billion
- Employees (as of December 31, 2024): 111,822
- 235 production sites including 6 Verbund sites
- Over 74,000 customers from various sectors in almost every country in the world



## Our products reach almost all industries & applications

#### **Core businesses**

## Chemicals



Petrochemicals

Intermediates

**Materials** 



Performance Materials

Monomers

Industrial Solutions



Dispersions & Resins

Performance Chemicals

Nutrition & Care



Care Chemicals

**Nutrition & Health** 

#### **Standalone businesses**

#### **Surface Technologies**



Environmental Catalyst and Metal Solutions



Battery Materials



Coatings



Agricultural Solutions







"Our ambition:

to be the preferred chemical company to enable our customers' green transformation.

BASF's key customer industries are facing tremendous challenges in achieving their transformation targets. We deliver the chemical products that support our customers on this journey."

Dr. Markus Kamieth, CEO of BASF



## While enabling our customers' green transformation, we keep fully committed to our climate protection targets

2030

Scope 1 and Scope 2

25%

CO<sub>2</sub> emission reduction (compared with 2018)<sup>1</sup>

**Specific Scope 3.1** 

15%

CO<sub>2</sub> emission reduction (compared with 2022)<sup>2</sup>

## Sustainable-Future Solutions (sales share)<sup>3</sup>

>50%

products that offer sustainability benefits in terms of resource efficiency, climate change and energy, circularity, others<sup>4</sup>

#### **Loop Solutions sales**

€10bn

products that **close the loop** by being based wholly or partially on renewable or recycled feedstocks or enabling recyclability and/or biodegradability or **extend the loop** by increasing durability of materials or prolonging their functional life.

## 2050

**Scope 1, 2** and **3.1** 

## **Net Zero**

CO<sub>2</sub> emissions<sup>1</sup>

- 1 Scope 1 and Scope 2 (excluding sale of energy to third parties); greenhouse gas emissions according to Greenhouse Gas Protocol, converted into CO<sub>2</sub> equivalents (CO<sub>2</sub>e)
- <sup>2</sup> Corresponds to a reduction from 1.64 to 1.39 kilograms of CO<sub>2</sub> equivalents per kilogram of raw material bought; Scope 3.1, raw materials excluding battery materials, excluding services, technical goods and greenhouse gas emissions from BASF trading business. In 2024 we adjusted the baseline in line with the TfS guideline due to the availability of further primary data.
- <sup>3</sup> TripleS: Sustainable Solution Steering methodology for steering the product portfolio based on sustainability criteria; not included: platinum group metals within ECMS, strategically non-relevant businesses such as IT services, licenses, etc.
- 4 "Others" comprises health and safety, pollution reduction, biodiversity, water protection and zero hunger.



## The green transformation is global driver



# Regulation clearly targets circularity

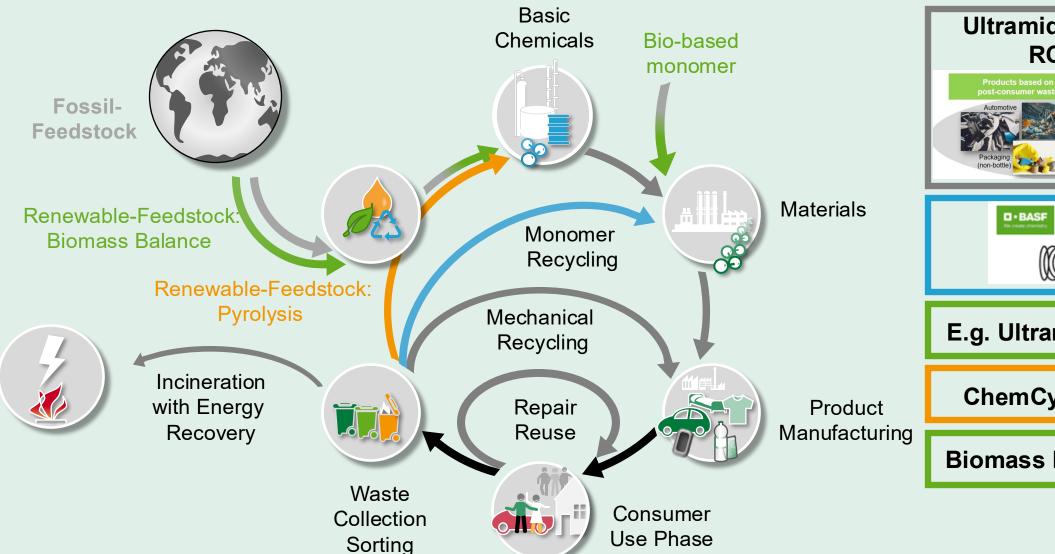
# Brands strive for a Green Image







## Closing the loop with circular economy: We have several options







E.g. Ultramid® S Balance

ChemCycling® grades

**Biomass Balance grades** 



## Our customers produce intrinsically sustainable products

**Durable** 





Strong Reliable
Safe

**Cost-efficient** 





Lightweight

Chemical products are crucial in our daily life



Their production traditionally requires fossil resources and causes emissions

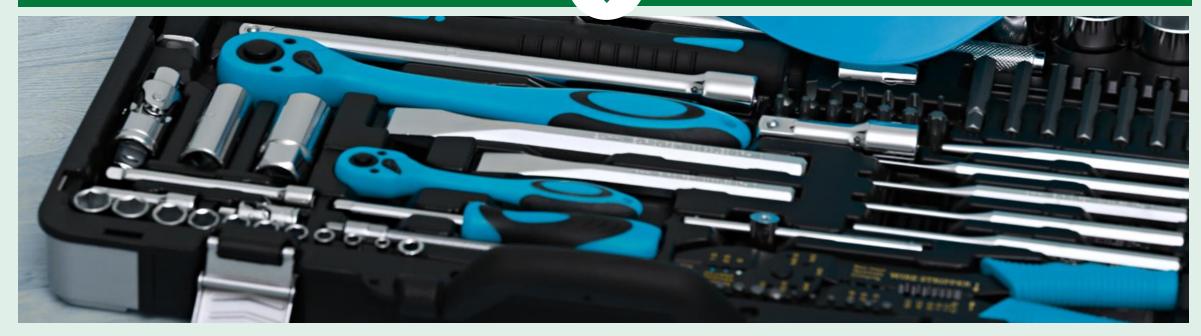




## Our Sustainability Toolbox summarizes various solutions and will be further extended

The chemical industry has many tools





Mechanical Recycling



Green Energy Manufacturing

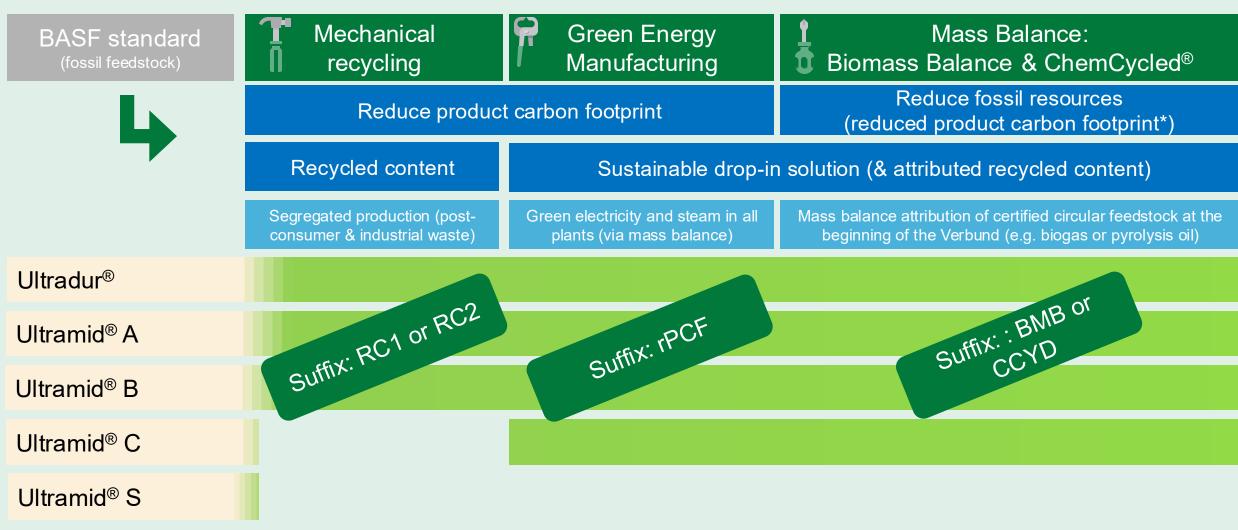


Mass Balance





## We support you with our Engineering Plastics toolbox





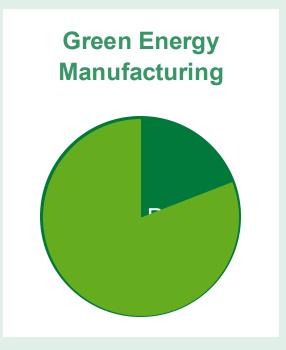


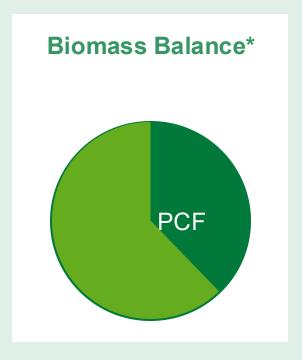


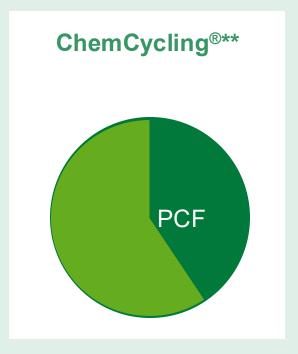


### Product Carbon Footprint reduction and circularity potential









50% RC

100% attributed

100% attributed

#### Disclaimer:

Abbreviations:

PCF: Product Carbon Footprint RC: Recycled Content

■ **BASF**We create chemistry

<sup>\*</sup>including biogenic uptake

<sup>\*\*</sup>including upstream system expansion

## Sustainability Toolbox: Ultramid B product example

Product & Sustainability Attributes	PCF [kg CO <sub>2e</sub> /kg]	Circularity
Ultramid® B3EG6 UN	3.4	
Mechanical Recycling (30%)	-1.0	30% recycled content
Green Energy Manufacturing	-0.6	
Biomass Balance	-1.6*	Up to 100% attributed biobased*** content
ChemCycling®	-1.5*	Up to 100% attributed recycling content

#### Dis claimer:

All shown data represent "BASF Environmental Evaluation Data" and therefore fall under the signed Agreement. Shown PCF data for products based on fossil raw materials are equivalent with already submitted data with given constraints regarding liability and comparability. \*) PCF data marked with \* are estimated values based on qualified estimation procedures. Such estimation allows to derive a first indication fore cast for the particular products.

The values are not accurate, and BASF will not grant any liability for these values, nor will BASF guarantee commercial availability of such products with given PCF Abbreviations:

PCF: Product Carbon Footprint

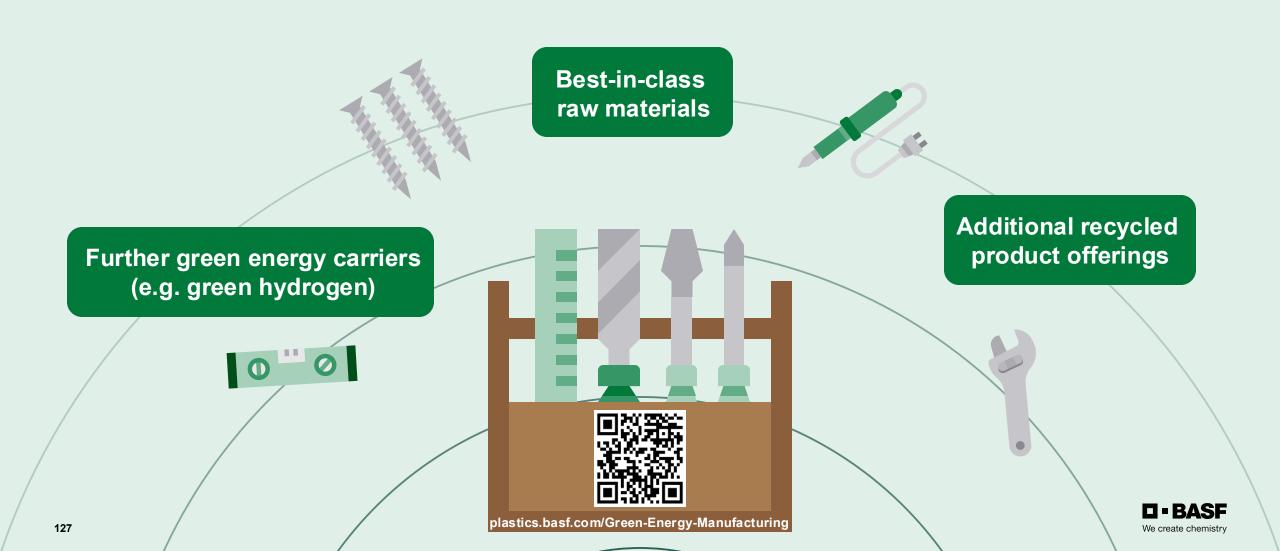


<sup>\*</sup>including biogenic uptake

<sup>\*\*</sup>in cluding upstream system expansion

<sup>\*\*\*</sup>Waste based biofeedstock

## Our Toolbox is constantly evolving...stay tuned!







- 1 Who Are Eunomia?
- 2 Policy Objectives
- 3 Selected Regulatory Trends
- 4 How Eunomia Can Support



## Who are Eunomia

## **Introducing Eunomia**

A leading global environmental consultancy that combines real world consulting experience with an active role in policy, to provide pragmatic, science-led solutions for people and the planet.



#### What we do

Joining the dots between policy, strategy and real-world implementation for better environmental outcomes.



#### Where we work

A certified B-Corp business with 150+ employees across 5 offices, spanning three continents.



#### Who we work with

Clients across the public, private and NGO sectors.

Clients along the entire value chain.









Policy Objectives

## Quick Poll – Hands Up

What is primarily motivating businesses to make sustainable product decisions?

- Consumer perception
- Regulations
- Other



## **Policy Objectives**



**Problem:** Reliance on consumer preference and unharmonized regulatory landscape leads to poor environmental outcomes



**Solution:** Harmonised legislation provides clear direction to manufacturers, the waste management sector and consumers while reducing regulatory burden



**Implication:** Major shift in Responsibility = Major Implications for supply chains





## Selected Regulatory Trends

## **Introducing PPWR**



Recycling targets

65% of packaging is recycled.

Feb 2025 Entered into force

Recycling targets 25-70% depending on material.



Compostable packaging

Mandatory use of compostable packaging for certain products e.g. tea bags, fruit & veg sticky labels.

Non-mandatorily compostable items must allow material recyclina.



**EPR** 

Mandatory EPR fee modulation for recyclability.

Recycled content targets for plastic 10-35% depending on polymer and use.

Recyclina taraets

70% of packaging is recycled. Recycling targets 30-85% depending on material.

Reuse targets

10-100% depending on packaaina type and use.

Recycled content targets 25-65%

depending on material.

Reuse taraets

25-70% depending on packaging type.

2025

2026

2027

2029

2030

2035

2040

2028

DRS

Mandatory DRS set up with 90% collection target for bottles & cans

Item bans

XPS food & beverage containers: Plastic packing peanuts; Plastic luggage wrap; Plastic multipackrings



Minimisation & void space

Minimum necessary packaging. Empty space ratio in grouped, transport and e-commerce packaging < 50%

Item bans

HORECA single use plastic food and beverage containers, sachets and toiletries; very lightweight plastic bags; plastic multipack and plastic fruit and veg packaging.



Waste reduction targets Increasing 5% 2030, 10% 2035 and 15% 2040.

Bans based on recyclability scores

2030: <70% recyclable 2035: <70% recyclable, <55% recycled 2040: <80% recyclable. <(55+x)% recycled.



Substances of concern

PFAS limit values and minimisation of substances of concern.



**EPR** 

Producer EPR registers established in every MS.

Labels

**Design for** 

methods

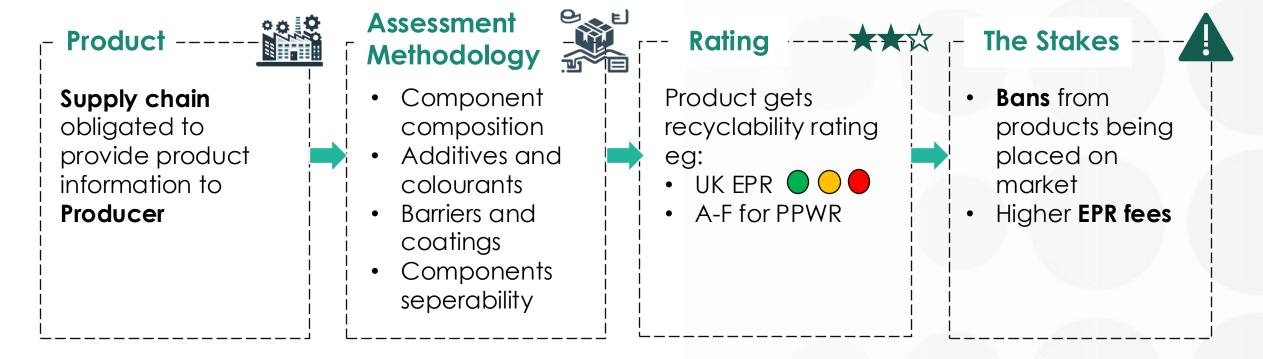
expected

Recyclability

Calculation

Harmonised material labellina.

## **Recyclability Criteria**



#### **Supply Chain Obligations**

Minimum: Understand obligations and have technical documentation available

**Optimum:** Proactive engagement with customers to provide compliant alternatives



**Recycled Content** 

RC origin often dictated eg:
PCR
Vehicle to Vehicle

Chain of Custody

Supply chain will have to report chain of custody compliance

Recycled
Content Targets

Vary by sector, material and application and increase over time PPWR:

2030: 10-35% 2040: 25-65%

ELV: 25%

The Stakes-



Higher EPR fees

#### **Supply Chain Obligations**

Minimum: Understand obligations and have chain of custody strategy in place

**Optimum:** Proactive engagement with customers to provide compliant materials with chain

of custody evidenced



### **Green Claims Restrictions**

The UK has new regulation in force to prevent greenwashing with Europe following close behind.

#### **United Kingdom**

#### What?

Digital Markets, Competition and Consumers Act 2024

#### What is in scope?

Mis-leading, false, unsubstantiated claims

#### Is it in force already?

Yes

#### **Fines**

Up to 10% of companies global turnover

### **European Union**

#### What?

Green Claims Directive

#### What is in scope?

Explicit claims on environmental impacts and performance made on a voluntary basis. Individual states can transpose it into national law with differences to the EU legislation

### Is it in force already?

No – expected 2025, in force ~2027

#### **Supply Chain Obligations**

Environmental claims must be specific and substantiated by clear evidence and therefore will require supporting documentation from supply chain actors



## How Eunomia can Help

## **How Eunomia Can Help**

#### The Transformation

- Voluntary sustainability
- Unverified claims
- Lack of harmony with waste management



- Regulatory framework
- Mandated compliance
- Harmonised strategy

#### Eunomia can help you turn regulatory risk into competitive advantage

#### The Challenge

- Understanding obligations
- Assessing and mitigating risk
- Navigating complexity



### The Opportunity

- Proactive Customer Engagement
- Reach previously unmotivated customers
- Provide impactful solutions





## Circular and low carbon solutions for your business

Solutions for Circularity



## LYB – Sustainability Report 2024 Highlights

# At a glance sustainability performance

0.127

Total Recordable Incident Rate (TRIR), representing industry-leading performance, marking our second-best year for TRIR

GoalZERO<sup>1</sup>

Manufacturing

sites achieved

70

100%

allocation of Green Bond funds to eligible projects

72

Manufacturing sites were injury-free



Laid the foundation for our first commercial-scale chemical recycling plant using our MoReTec technology

Produced and marketed more than

200,000

metric tons of recycled and renewable-based polymers<sup>2</sup>

Volumes of our recycled and renewable-based polymers have increased since 2023

65%



1,820 MWof renewable energy capacity secured under power purchase agreements, which will enable us to meet our goal to procure at least 50% of our electricity from renewable sources by 2030<sup>3</sup>



Safely completed the shutdown of refining operations at our Houston Refinery in the first quarter of 2025, marking our exit from the refining business, which will reduce our annual scope 3 emissions by

### ~40MMtCO<sub>2</sub>e

- We classify incidents on a scale from 0 to 5, with Level 5 having the highest impact. Our GoaZERO program relates to Level 2+ incidents, which generally means at minimum, an impact resulted in reporting or record keeping under an applicable regulatory program.
- Production and marketing includes: (i)
  joint venture production marketed by LYB
  plus our pro rata share of the remaining
  production produced and marketed by the
  joint venture, and (ii) production via third-party
  tolling arrangements.
- 3. Based on 2020 procured levels
- Identified items include adjustments for lower of cost or market (LCM), gain on sale of business, asset write-downs in excess of \$10 million in aggregate for the period and refinery exit costs.

# At a glance financial performance

Net income

\$1.4B

Net income excluding identified items<sup>4</sup>

\$2.1B

**EBITDA** 

\$3.5B

\$4.3B

**EBITDA** 

excluding

Diluted EPS

\$4.15

Diluted EPS excluding identified items<sup>4</sup>

\$6.40

## **Business-led sustainability**



Full portfolio of high-performance solutions that you can rely on



Integrated ecosystem that brings global scale and continuous innovation



Technical and commercial expertise that supports leadership buy-in



## Circulen portfolio offers multiple pathways to achieve virgin plastic and PCF reduction goals









#### Recycled polymers using plastic waste converted through mechanical recycling

- Direct inclusion of post-consumer recycled content up to 100%
- The shortest path from plastic waste to recycled polymer
- PCF reduction compared to virgin polymers

## Recycled polymers sourced from plastic waste converted through chemical recycling

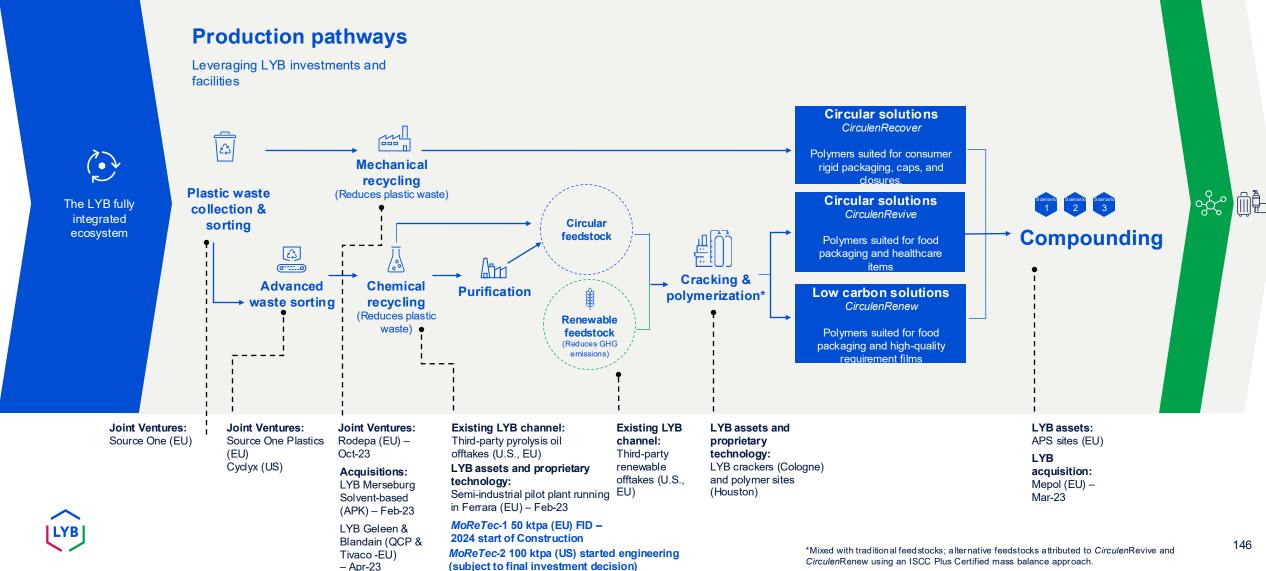
- Chemical recycling complements mechanical recycling by diverting hard-to-recycle plastics from the waste stream
- Up to 100%\* attributed circular content on an ISCC PLUS-certified mass balance basis
- Retains regulatory compliance of virgin resins

#### Polymers sourced from bio-circular feedstock

- Replacing fossil-based feedstocks with bio-circular feedstocks derived from biomass waste and residues
- Up to 100%\* attributed bio-circular content on an ISCC PLUS-certified mass balance basis
- Retains regulatory compliance of virgin resins
- · Substantially lower PCF compared to virgin polymers



## The LYB integrated ecosystem is designed to bring global scale and continuous innovation



# MoReTec: a differential chemical recycling technology

Construction of the first commercial facility in Germany: 50kt single train

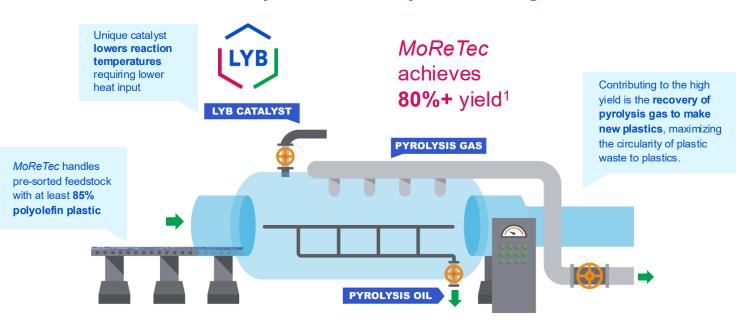
Post-consumer waste journey

#### Mechanical recycling

recovers single polymer plastics

Chemical recycling

complements mechanical methods by processing a broader range of plastics, including difficult-torecycle multi-polymer types



*MoReTec* facility will process the plastic packaging waste equivalent generated by 1,2 million German citizens annually



Unique process design allows for electrical heating, enabling the process to be powered by renewable energy.



The *MoReTec* process is estimated to have at least a 50% lower carbon footprint than the process for fossil-based feedstocks.2



MoReTec's innovative design enables commercial scaling and supports the LYB goal to produce and market at least 2 million metric tons/year of recycled and renewable-based polymers by 2030.3



LYB is developing post-treatment solutions to enable higher volumes of chemical recycled feedstock to be processed into plastics via steam crackers

Yield depending on the quality of the waste plastic feed stock. We define yield as the percentage by weight of the waste plastic fed to the process that is converted into liquid and gaseous products (pyrolysis oil and pyrolysis gas) that can be used as feedstock to produce new polyclefins Fee distords produced via the MoReTec process (pyrolysis oil and gas) displace fossil-based feed stocks. In the olefins cracking process; the stated carbon footprint reduction is based on a comparison of Life Cycle Assessment (LCA) results for (1) pyrolysis oil and gas produced by the MoReTec technology, and (2) fossil-based mapht ha feed stock. LCA for pyrolysis oil and gas based on MoReTec pilot plant data. LCA

for foss I-based napht ha includes carbon emissions associated with the production of foss I-based napht ha feed stock, plus incineration of the equivalent amount of mixed plastic waster equired to produce pyrolisis oil and gas via the MoReTec process.

Production and marketing includes: (i) joint venture production marketed by LYB plus our pro rata share of the remaining production produced and marketed by the joint venture, and (ii) production via third-party tolling arrangements.

Solutions for a better tomorrow



# **Automotive Sustainability**

Future materials, strategy & supply chains



#### 01 CONTENTS

- 02 **ELV & Net Zero Targets** Challenges and successes in reducing lifecycle emissions and achieving sustainability goals.
- The Future of Sustainable Automotive Manufacturing Recycled plastics, design for recycling, circularity.
- 14 Innovations in Materials The shift towards recycled and advanced polymers in next-gen vehicle manufacturing.
- OEM & Supply Chain Partnerships What JLR looks for in injection moulding and polymer partners to align with its sustainability ambitions.



"Aligned to our Reimagine strategy, we aim to truly embed a sustainable mindset into the heart of JLR, driving workstreams and partnerships to enable the transformation of our business as we target carbon net zero across our supply chain, products, and operations by 2039."

Andrea Debbane, JLR Sustainability Director

2025

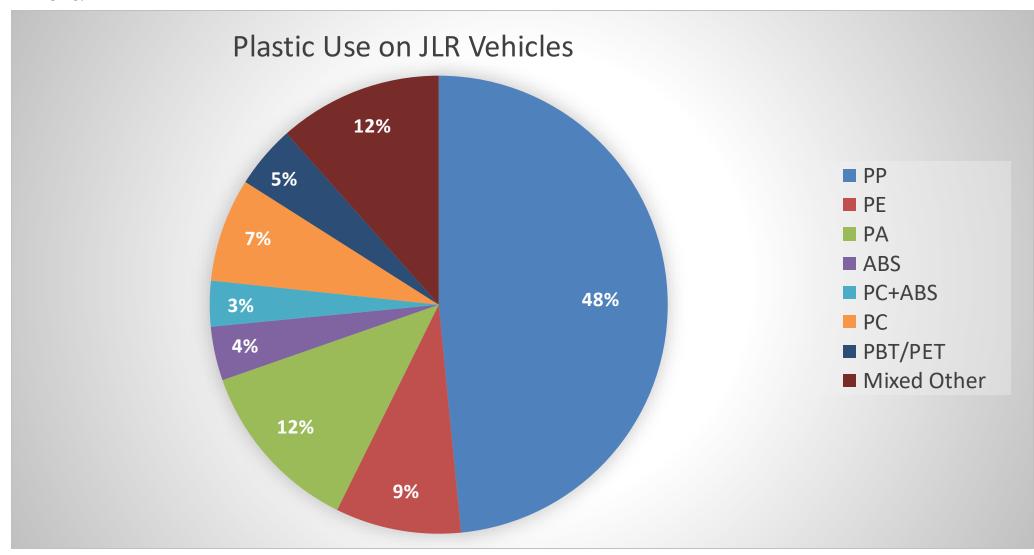
Electric first business - £15bn transformation 2030

Halve carbon equivalent emissions in the full value chain

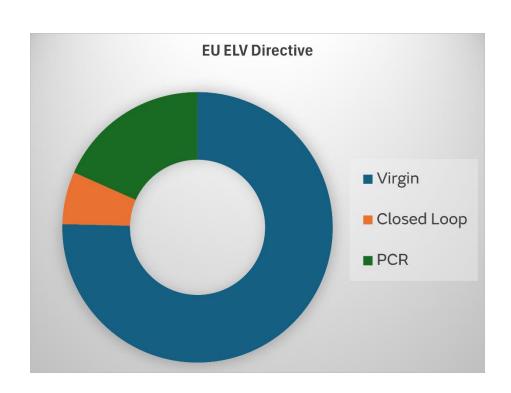
2039

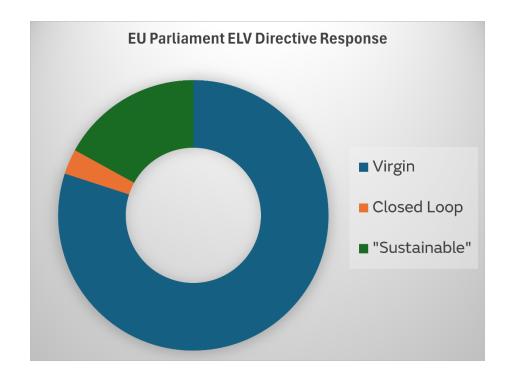
Carbon Net Zero emissions across the full value chain





### Sustainability will be the biggest driver in the development of Automotive plastics



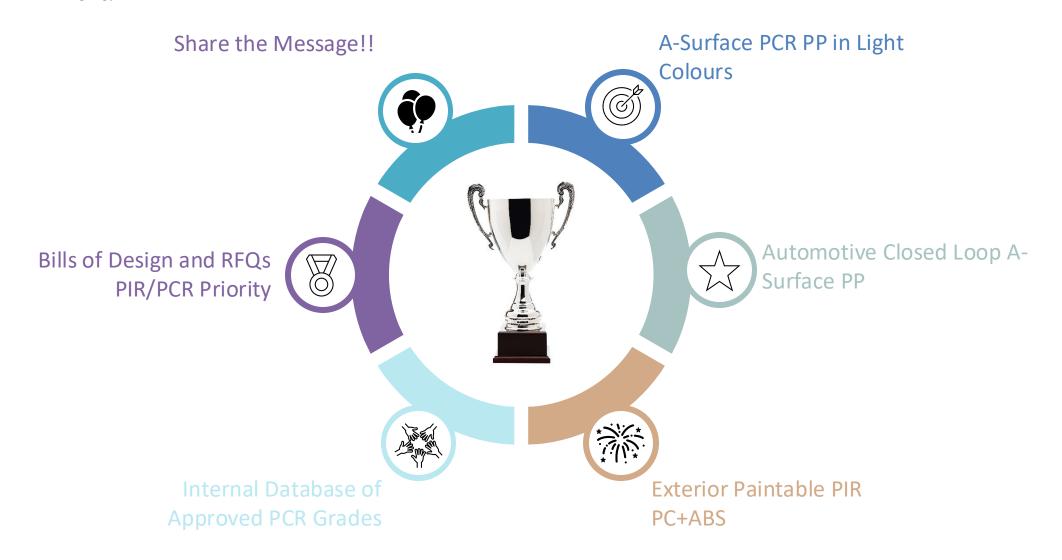


JLR to focus on increasing the recycled content within the top 6 polymers PP, PA6, PA66, ABS, PC, PET

Chemically recycled grades must have a lower carbon footprint than virgin

painting shrinkage a-surface quality not-available adhesion variability not-approved colour consistency





## JLR

#### 03 THE FUTURE OF SUSTAINABLE AUTOMOTIVE MANUFACTURE



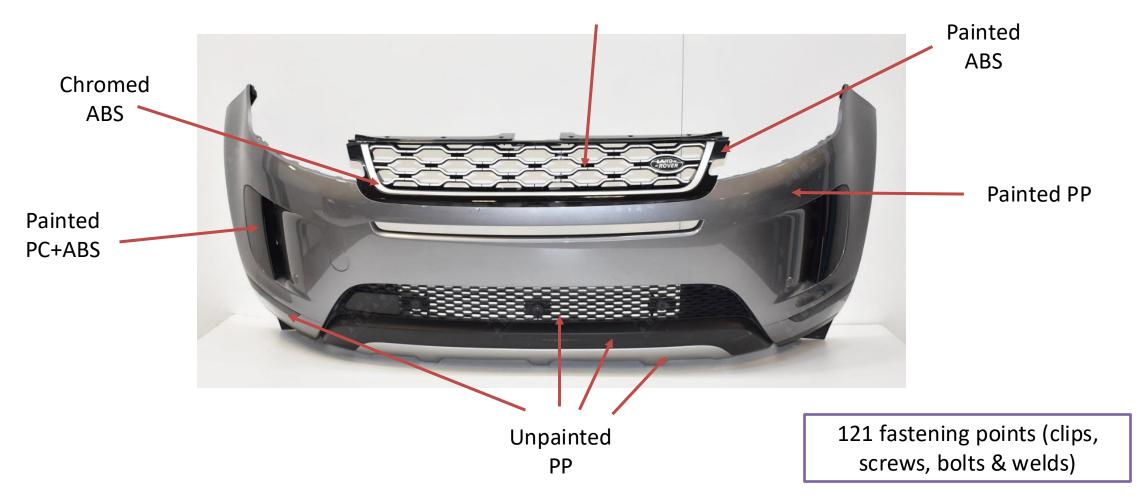






#### 03 THE FUTURE OF SUSTAINABLE AUTOMOTIVE MANUFACTURE

### **ASA** with Foil





#### 03 THE FUTURE OF SUSTAINABLE AUTOMOTIVE MANUFACTURE





Dismantling Stage Avg Time Taken (mm:ss)		Exceptions / Comments				
Removal from Car	3:00 - 5:00	Discovery Sport (8:00) – Attached washer bottle leak caused a delay				
Secondary Dismantling	10:00					



#### 04 INNOVATION IN AUTOMOTIVE POLYMERS





JLR Circularity Lab and Seating Team are developing a circular seat concept aimed at halving the CO<sub>2</sub>e footprint per seat

Circularity Lab worked with Dow and Adient to create a PU seat foam with 20% closed loop recycled polyol

Demo seat to be produced with all plastics replaced with grades containing a minimum 20% of PCR content

JLR Materials Engineering and Circularity Lab working with 10 polymer suppliers and 4 Tier 1 suppliers on End-of
Life vehicle recycling



#### 05 OEM & SUPPLY CHAIN PARTNERSHIPS

## Material Suppliers

- Aim for recycled grades that are virgin-like for a-surface and safety critical parts
- Control batch variation and share data
- How to achieve balance of design and sustainability dark colours only?

## Design and ELV

- Start with recycled mindset how do I design with lower properties or more variation?
- Design for disassembly (mono materials, reduce welding and adhesives)
- Replace painted & wrapped parts with a-surface moulded plastics

### Moulders

- Optimise factory energy efficiency, fix leaks, green energy, optimise start-up times
- Upgrade moulding machines to automatically compensate for viscosity variation

## **ELV Recyclers**

- Remove more parts and separate by material family
- Recover higher percentage of material from ASR

CUSTOMER LOVE UNITY INTEGRITY GROWTH IMPACT

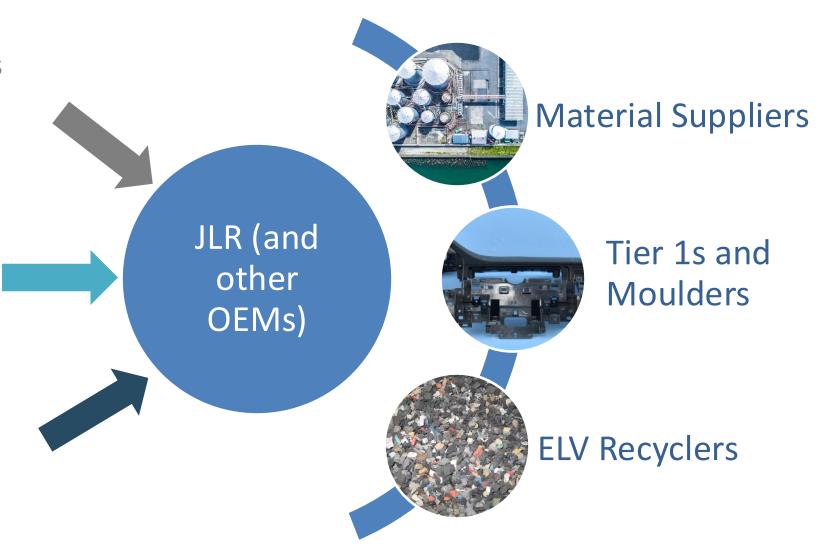


#### 05 OEM & SUPPLY CHAIN PARTNERSHIPS

External Regulations EU ELV Directive China, USA ???

Customers
Environmentally
Conscious

Internal Targets
Net Zero
Social Responsibility





# From Ocean to Opportunity

Making recycled content work for your brand











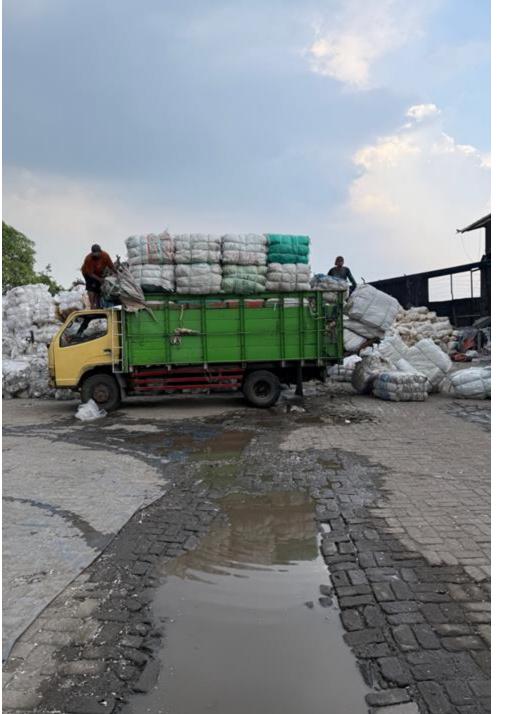
















## WHY?





### **WHO**



CO-FOUNDER & CEO

FINSIX











**MARTIN PAVLIK** DIRECTOR OF SALES, EUROPE





SI Group



















#### **JEFFREY SUDIKOFF**

BOD Chairman, Riverhorse



#### **JAIME WESTON**

**BOD & Marketing Advisor** 

#### **ROB IANELLI**

BOD & Co-founder

#### **PETER HARTZ**

**BOD & Operations Advisor** 

#### **NEAL OAKTER**

**BOD Observer BASF** 



We create chemistry

#### **KEN MORSE**



#### **CHRISTOPHE LACROIX**

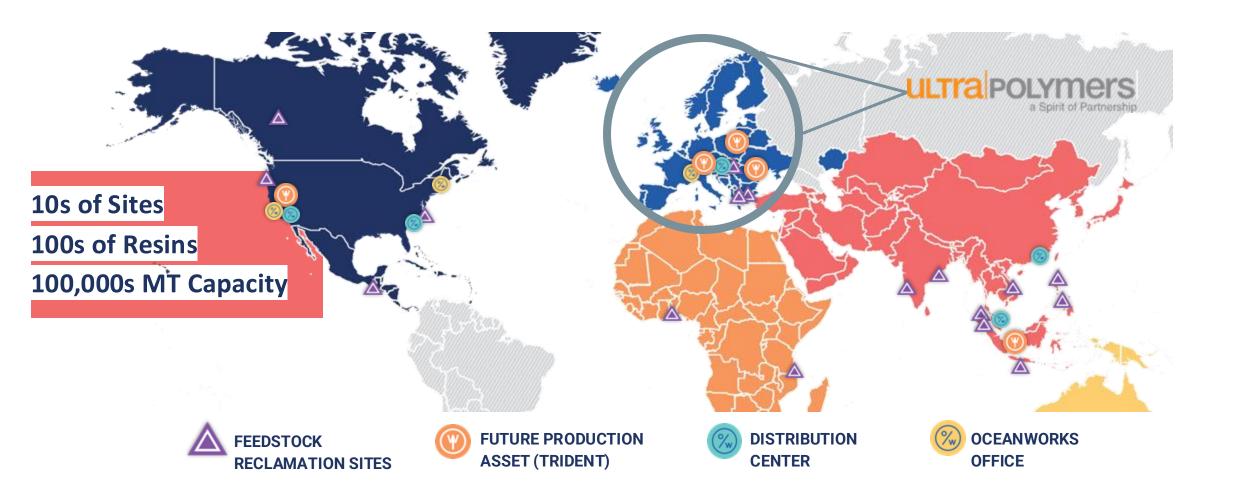


#### **RONALD BECKER**



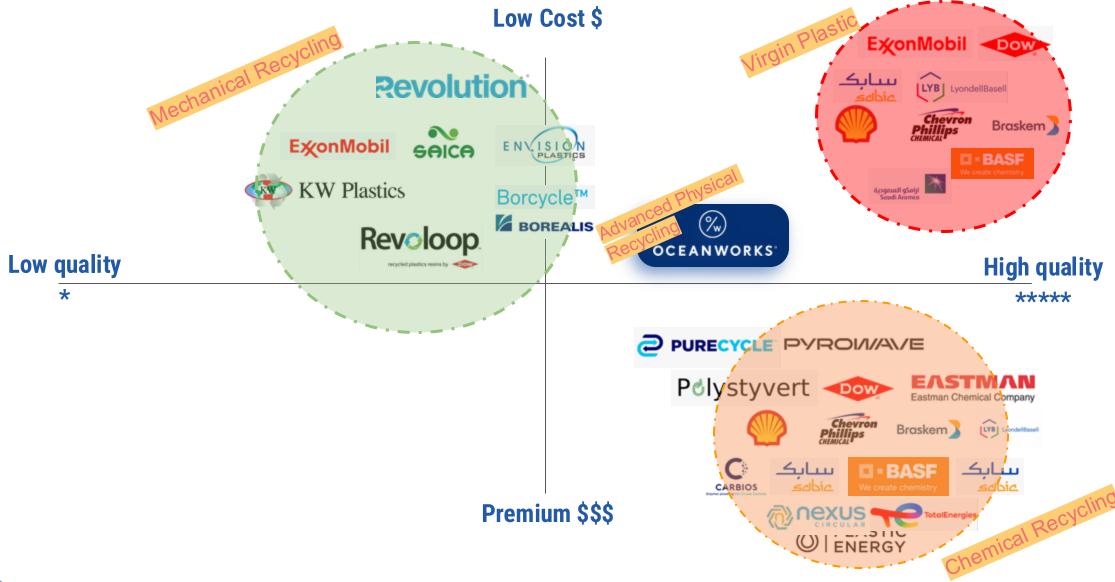


## **GLOBAL REACH**





### **WHO**







# WHAT: THE BROADEST PORTFOLIO OF PERFORMANCE PCR MATERIALS FOR YOUR TODAY'S AND FUTURE'S NEEDS



# WHAT: ENHANCE EFFECTIVENESS & PROVIDE CLEAR DATA TO INCREASE YOUR CUSTOMER'S SUCCESS WITH OCEANWORKS BEST-IN-CLASS DIGITAL TOOLS

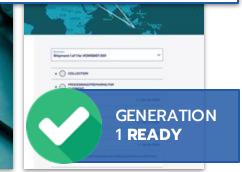


CO2 Footprint GtG Calculator **Customer Portal** 

- > DIGITAL TRACEABILITY
- > BLOCKCHAIN ARCHITECTURE







SENERATION 2 PLANT BATTERS AND THE SAME AND

Plastic Leakage Offsets

> OFFSETS EMBEDDED IN RESINS

> HOLISTIC IMPACT SOLUTION







## Ocean-Bound & Closed-Loop Post-Consumer Recycled Polyethylene



Polymer	Product Code	Feedstock	Color	Properties	Film & Sheet Extrusion	Blow Molding	Profile Extrusion	Compounding
HDPE	OR.211621	Ocean-bound PCR	Natural	MFI≈0.3	✓	<b>√</b>	<b>✓</b>	<b></b> ✓
HDPE	OR.201125	Ocean-bound PCR	Natural	MFI≈0.2	✓	<b>✓</b>	✓	
HDPE	PCR.247021	Closed-loop PCR	Natural	MFI≈0.3	✓	<b>√</b>	<b>✓</b>	<b></b> ✓
LLDPE	PCR.222641	Closed-loop PCR	Natural	MFI≈2.2	✓			<b></b> ✓
LL/LDPE	PCR.222643	Closed-loop PCR	Natural	MFI≈1.1	✓			<b></b> ✓
LL/LDPE	PCR.223846	Closed-loop PCR	Natural	MFI≈0.8	✓	✓	<b>√</b>	
LDPE	PCR.222644(.02)	Closed-loop PCR	Natural	MFI≈0.5	V	<b>√</b>	<b></b> ✓	
LDPE	PCR.247041	Closed-loop PCR	Natural	MFI≈0.5-1.5	✓	<b>√</b>	<b></b> ✓	<b></b> ✓





SEA PLASTIC DIFFERENTLY.



## **Ocean-Bound Post-Consumer Recycled Polypropylene**



Polymer	Product Code	Feedstock	Color	Properties	Food Contact	Film & Sheet Extrusion	Injection Molding	Fiber Extrusion	Compounding
hPP	OR.201151	Ocean-bound PCR	Natural	MFI≈5	$\boxtimes$	<b>✓</b>		<b>√</b>	
hPP	OR.211651	Ocean-bound PCR	Natural	MFI≈10	FDA		V	V	V
hPP	OR.190656	Ocean-bound PCR	Natural	MFI≈12.5	$\boxtimes$		V		✓









## **Closed-Loop Post-Consumer Recycled Polypropylene**



Polymer	Product Code	Feedstock	Color	Properties	Film & Sheet Extrusion	Injection Molding	Fiber Extrusion	Compounding
hPP	PCR.236451	Closed-loop PCR	Black	MFI≈4	V		V	
hPP	PCR.236452	Closed-loop PCR	Light Grey	MFI≈6.5	V	V	V	<b></b> ✓
hPP	PCR.246453	Closed-loop PCR	Black	MFI≈6.5	V	V	V	V
hPP	PCR.246454	Closed-loop PCR	Black	MFI≈13.5		V		<b>✓</b>
hPP	PCR.246455	Closed-loop PCR	Light Grey	MFI≈4	V		V	















#### **Nearshore Post-Consumer Recycled Polyamide**





colorable



PA6 NETTING // BLACK

PA6 NETTING // NATURAL

PA6 NETTING // BLACK\*

1			

PA6 CLOTHING // MIXED(BLACK)

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OR.211279

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OR. 231276

OR. 2312776

OR.231276\*

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PCR.231274

OR.201271





#### Ocean-Bound Post-Consumer Recycled Polyethylene Terephthalate



Polymer	Product Code	Feedstock	Color	Intrinsic Viscosity	Food Contact	Film & Sheet Extrusion	Injection Molding	Blow Molding	Fiber Extrusion
rPET	OR.201611	Ocean-bound PCR	Colorless/Clear/ Crystallized	IV≈0.80	COMPLIANT	V	V	V	<b>√</b>
rPET	OR.201612	Ocean-bound PCR	Colorless/Clear/ Non-Crystallized	IV≈0.66	FA COMPLIANT	V	V		V



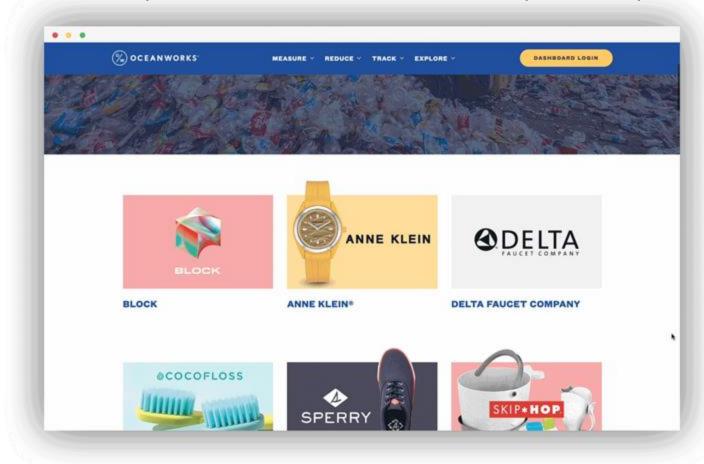




#### LAUNCH AND TELL YOUR STORY

#### A PARTNER IN YOUR CUSTOMERS' SUSTAINABILITY JOURNEY

Oceanworks® can work directly with your customers to help effectively and transparently tell their plastic action story. The result will beneficial to both our planet and your bottom line.







#SEAPLASTICDIFFERENTLY

# INEOS Styrolution

### **Advancing Styrenics**

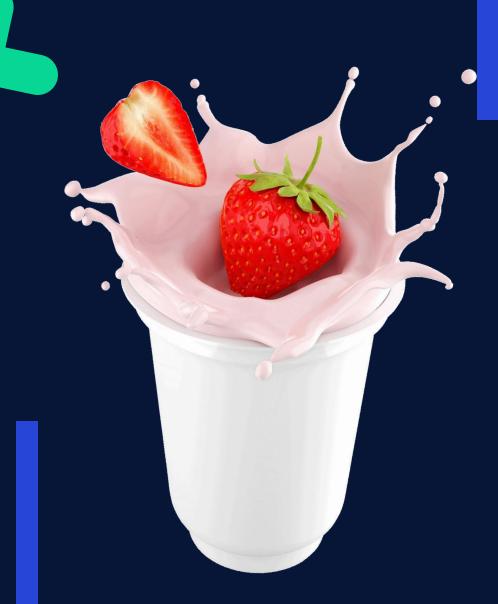
How EFSA approval is possible on mechanically recycled PS



INEOS
Styrolution

Polystyrene – a circularity champion

Frank Eisenträger



# Polystyrene and dairy packaging:

An excellent combination!



#### Recyclable

- Can be recycled via mechanical recycling, depolymerisation, dissolution, gasification, pyrolysis
- Meets food-contact regulations after being recycled



#### **Faster to process**

- 20% to 30% faster processing speed, particularly with form-fill-seal (FFS) machines
- Doesn't need to be pre-dried
- Can be rapidly moulded into its final shape



#### **Easier to process**

- Large processing window due to its amorphous structure – less chance of waste compared to other polymers
- Can withstand several processing cycles while maintaining mechanical properties



## Ideal choice for multi-pack yoghurt pots

 Portionability – PS is the only packaging material that can be snapped off easily into smaller units



#### **Excellent properties**

 Less PS needed to obtain same degree of strength and stiffness compared to other polymers



#### **Great footprint reductions**

- Low scope 2 in FFS processing due to amorphous polymer
- Depo advantage over pyrolysis
- Strong footprint reduction agenda for virgin

## Yogurt cup with 30% mrPS

Now in your (German) supermarket

- PS is recyclable back to direct food contact
- MR-PS is a drop in solution
- White labels are front runners
  - Prepare for PPWR
  - Move towards SBTi targets
- Parties involved in this project: Müller,
   INEOS Styrolution, Lidl and more
- According 2022/1616 "Novel Technology"

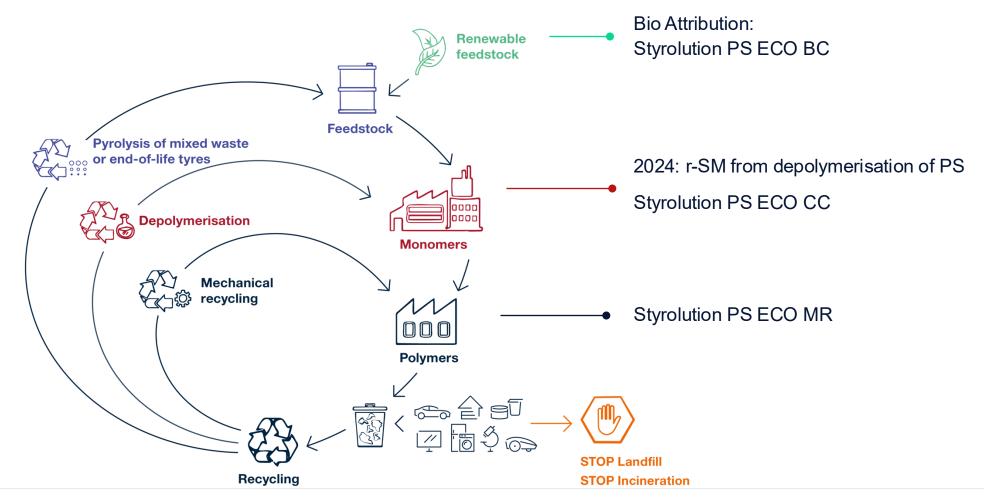


## PRSE Award – finalist



# Recycling technologies and bio feedstock

Pathways to circularity for styrenics



## Mechanical recycling of polystyrene

Leading to 99.9% polystyrene purity



Bales of polystyrene



Sorting by food/ non-food/ by colour



Hot washing



Flake sorting



Super cleaning & melt filtration







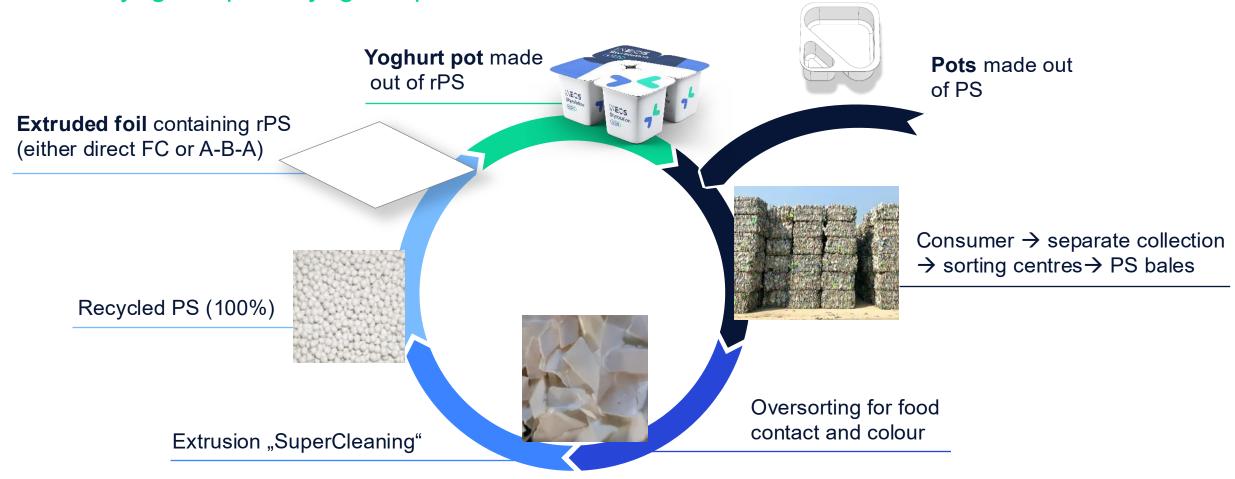




The result: Recycled polystyrene suitable for use in food-contact applications

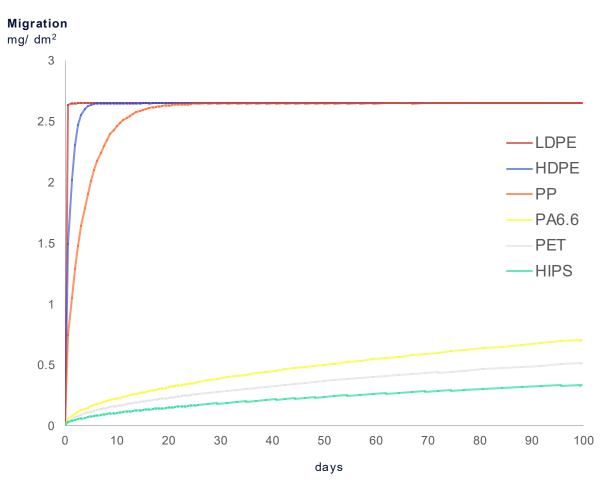
# Perfect cylcle

From yoghurt pot to yoghurt pot



Hot wash and flake sorting

# The power of PS waste: Low contaminations Low diffusion polymer – even more than PET



- Polystyrene is a low diffusion polymer even more than PET
- Due to its properties, it takes up little contamination in the waste stream and when recycled doesn't diffuse out contamination
- This makes it safe and perfect for mechanical recycling, even in highly demanding food packaging applications
- Refrigerated applications with short best before dates are an additional safety!

Kinetic modelling, diffusion coefficients from Ap model (calculated for a molecule 250 g/mol, c<sub>P 0</sub>=1000 mg/kg, 40 °C, 300 µm film thickness). Source: A Störmer Fraunhofer IVV 7/2/23

# Project impressions rPs tested in various formats











## Intensive testing





Print quality

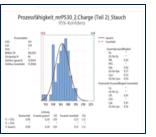
Processing parameters



Smell/ taste



Packaging test



Transport test



# Regulatory Update



- InSTY has passed Local Authority Audits for MR the register of "novel technologies" will show status "Active"
- We completed 2 years (4 reports) of monitoring our mechanical recycling. >very many lots have been analyzed in detail.
- EFSA opinion has been requested by INSTY (and SCS) immediately with 4<sup>th</sup> report in April 25
  - No postponement expected (large set of data available)
  - EFSA is well into the matter, as they worked on the dossiers already in 2021/22 and had nearly finished when 2022/1616 kicked in and wiped it off the table
  - Positive EFSA opinion expected late 2025/early 2026.

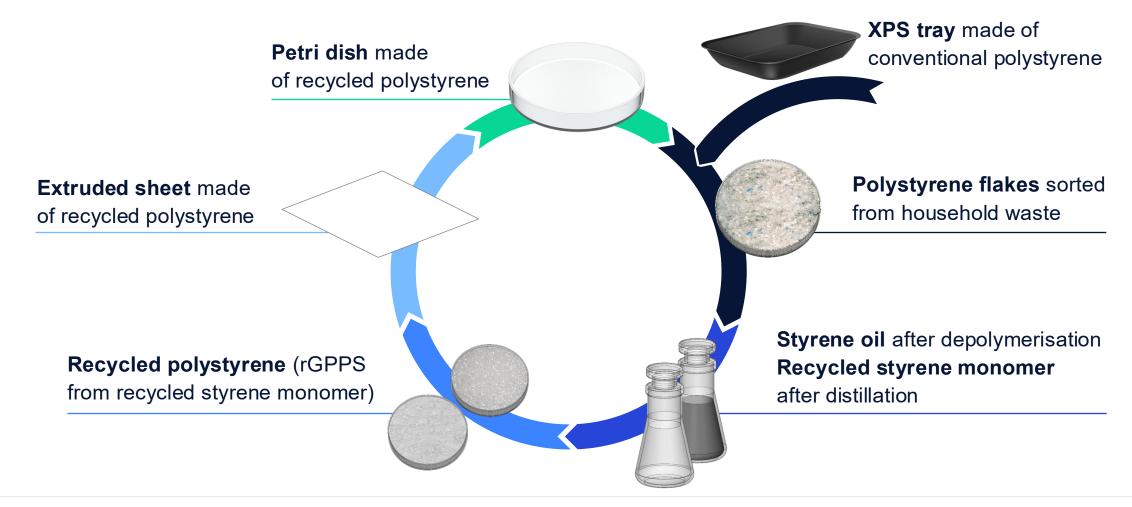
# Closing the loop here PS recycling happens



- First depolymerisation plant in Europe
- Capacity 26 kt
- Excellent footprint (compared to e.g. pyrolysis)
- First rSM delivery expected early June
- French dairies close the loop
- Larger press release expected around start up and at the opening ceremony in september

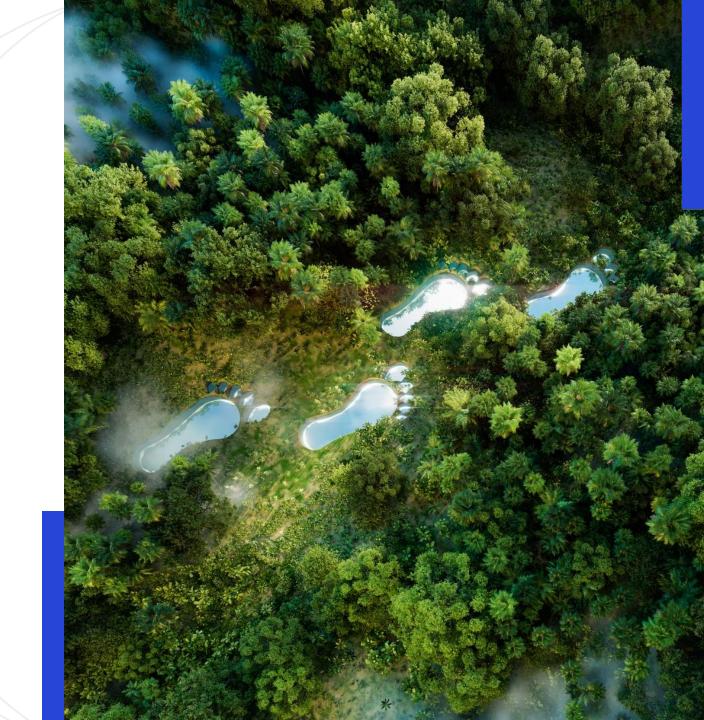
## **Depolymerisation process**

Rather up-than downcycling





# Footprint



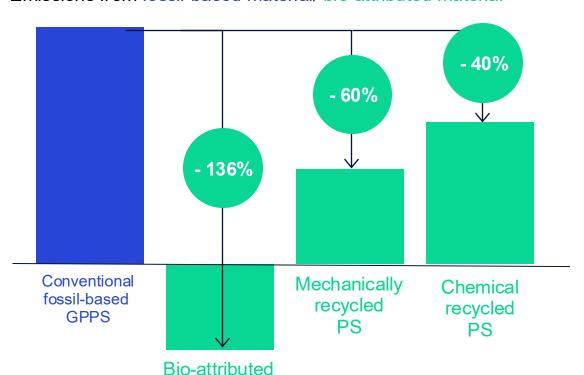


Source: LinkedIn ESG Professionals Group

## **PS Eco solutions**

#### Footprint overview

**Cradle-to-gate** CO<sub>2</sub>-eq/AU<sup>1</sup> material produced Emissions from fossil-based material/ bio-attributed material







\*Net emission reductions = (feedstock + production emissions) Savings correspond to the emissions of fossil feedstock avoided via attribution

<sup>1</sup>AU – Arbitrary Units; CO<sub>2</sub>-equivalent based on an arbitrary mass of production

Data based on 100% bio-attributed styrene; values and methodology 3rd party assessed. | Conventional value based upon Plastics Europe Eco-profile of polystyrene



# PS: at the forefront of circular food packaging solutions

Mechanical recycling

- Enables perfect closed circle: from yoghurt pot to yoghurt pot
- Today 70% recycling quota, but rather downcycling to flower pots

Depolymerisation

- Can preferably use foamed feedstocks (EPS, XPS)
- Enables recycling of Styrene monomer back into all kind of Styrenics
- Great footprint

Chemical Recycling Pyrolysis

- PS does not disturb pyrolysis
- Not sorting it out is a loss for the above mentioned recycling technologies
- Can handle mixed plastics waste

rPS is a perfect circular material, but it needs an industry widespread adoption

# PS is no longer a dying horse

It's a circular packaging champion.





Polystyrene. Made for recycling – with a bright future in the circular economy.

Styrolution-ECO.com



## Upcoming regulations update

Where regulation meets reality





















#### About the BPF



£10.5 bn

Value of exports





3.5m Tonnes of plastics consumed





Plastics are one of the UK's

Top 10 exports







 $2.5 \times$ 

Increase in recycling since 2006



Top 3 largest manufacturing sectors

in the UK (by employment)



160,000

People employed





# Recycling and waste management



## Post-consumer plastics waste treatment evolution 2006-2022, in kt

kt 2,833 Landfill 2006-2022 2,343 +879% 1,966 1,947 1,605 1,573 2006-2022 1,218 1,201 1,187 1,166 +180% 1,017 843 2006-2022 976 700 710 962 650 **-74**% 515 Recycling 250 325 314 **Energy** recovery 2008 2010 2012 2014 2016 2018 2020 2022

Source: PlasticsEurope Circular Economy for Plastics Data for 2022



#### **BPF Recycling Roadmap - 2<sup>nd</sup> Edition**

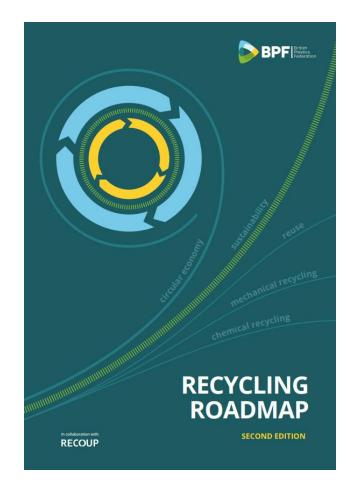
#### Includes:

Where we are now data across the industry

- Placed on the market
- Recycling
- Capacity
- Environmental Impact

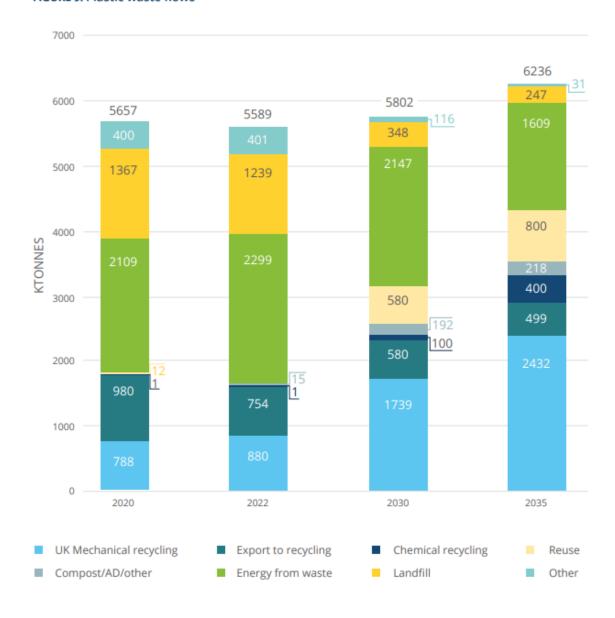
Forecast for 2030 and 2035.

16 Key changes needed to achieve the forecast.





#### FIGURE 9: Plastic waste flows



#### The forecast



# **Key changes**

Increasing investment

Optimising legislation and existing systems

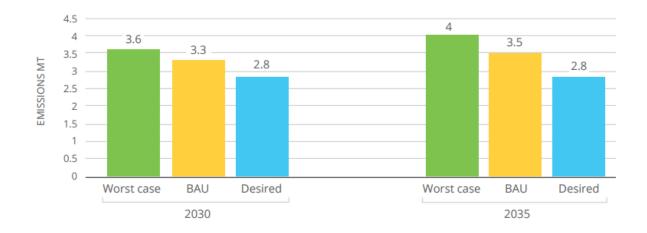
Improving communication and collection systems



#### **Environmental Impact**

#### Environmental impact<sup>™</sup>

#### FIGURE 15: CO<sub>2</sub> emissions associated with each scenario (see Annex 1)

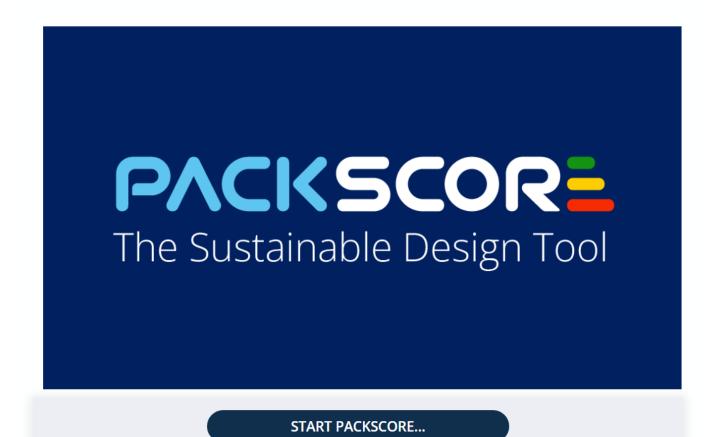


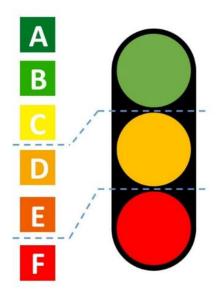
Without the key changes (worse case scenario see annex 1) emission would be **1MT CO2e higher** (4MT). Actual savings would be higher when the emissions savings from replacing virgin plastic are taken into account. In the 2035 forecast it could save an additional **6MT** of CO<sub>2</sub>.

Recycling around 20 Mt of plastics will **save about 50 million tons** of resources from depletion worldwide.<sup>66</sup>



# Ecodesign





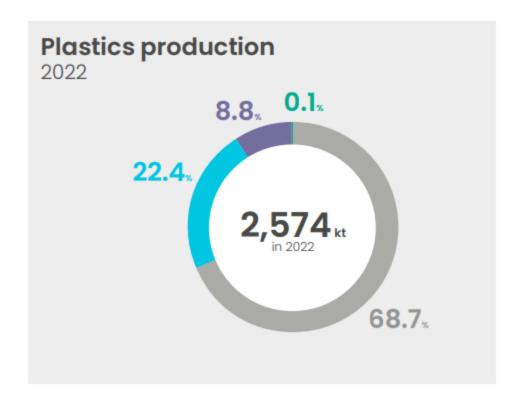




		COMPATIBLE for recycling for most applications	MAY BE SUITABLE for recycling for some applications	NOT SUITABLE for recycling
20	COLOUR	Clear / Light-blue / light tints	Dark blue / dark green / brown / strong tints	Opaque / solid colours Carbon Black
	BARRIER / COATINGS	Clear plasma coating	External coating / PA - 3 layers	EVOH / PA monolayer blends
	ADDITIVES		UV stabilisers / AA blockers	Nanocomposites
CLOSURE	CAPS	PP HDPE LDPE - Europe only		Steel / Aluminium / Silicone (density >= 1g/cm3)
CLO	SEALS	PE / PP	Silicone (density < 1g/cm3)	PVC / Aluminium / Silicone (density > = 1g/cm3)
DECORATION	DIRECT PRINTING	None / Embossed / laser printing (minimal)	Minimal direct printing e.g. production or expiry date	Steel / Aluminium / Silicone (density >= 1g/cm3)
	LABELS	HDPE / LDPE / PP /OPP less than 60% coverage on face	Paper over 60% coverage on face	PET / PVC / Metallised
	SLEEVES (INCL. TAMPER RESISTANT)	PE / PP / OPP / EPS (density <1g / cm3) Foamed PET / Foamed PET-G		PET PVC / Full body sleeves PS (density > 1g/cm3 / PET-G)
	ADHESIVE	Removable Water releasable in 60-80°C		Not removable in water
	INK	EuPIA good manufacturing practices (for non food applications)		Inks that bleed and dye-wash solution
OTHER	TRIGGER SPRAYS	PP / HDPE / LDPE		Glass components Metal springs / ball bearings



## Circular Plastics



■ Fossil-based

■ Mechanically & chemically recycled (post-consumer)<sup>1</sup>

■ Mechanically recycled (pre-consumer)

■ Bio-based<sup>2</sup>

Source: PlasticsEurope Circular Economy for

Plastics Data for 2022

#### **Targets from Plastics Europe**

25% Circular Plastics by 2030 65% Circular Plastics by 2050





Our industry's roadmap for plastics in Europe to be circular and have net-zero emissions by 2050

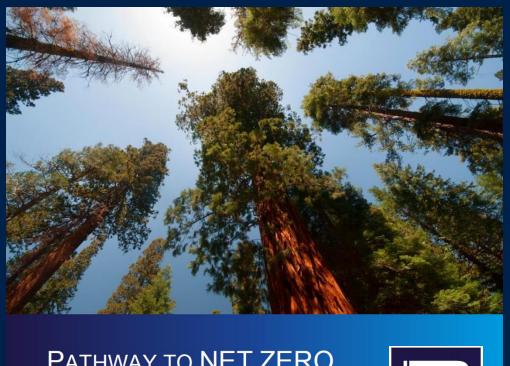




# Net Zero and Decarbonisation

BPF launched a Net Zero Strategy Report at the end of 2023.

It is a Member-only document available online at the Net Zero Hub

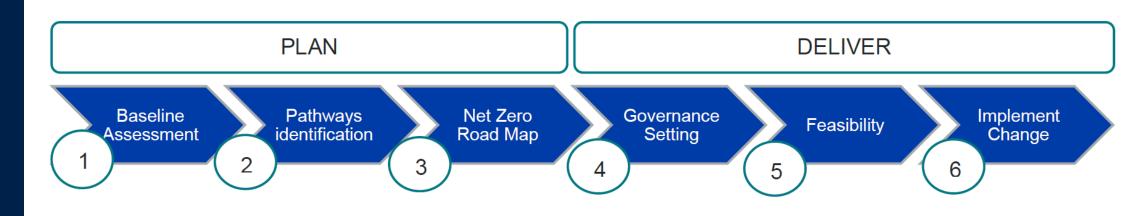


#### PATHWAY TO NET ZERO

Decarbonisation of the UK plastic sector

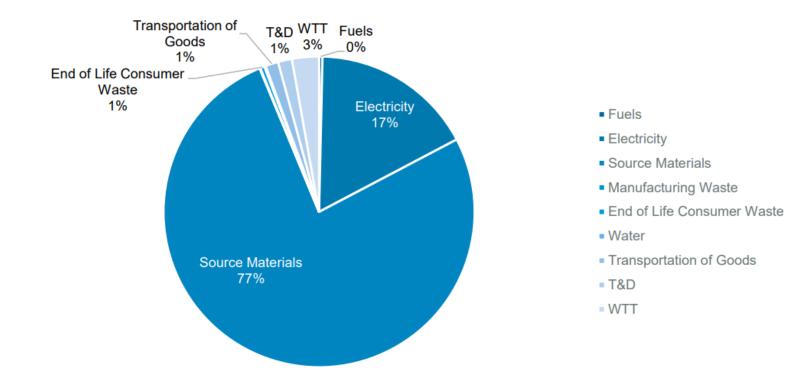
Report for: British Plastics Federation (BPF)





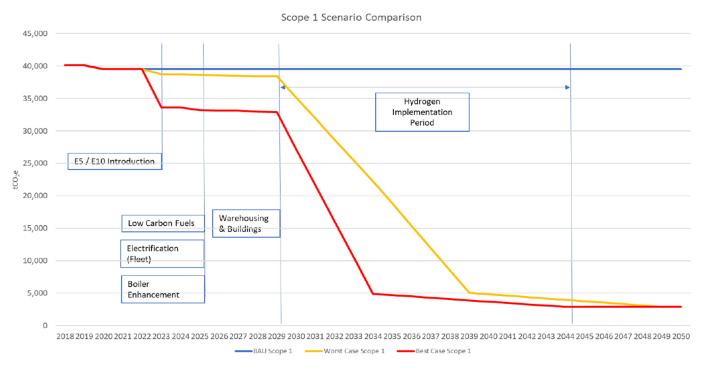
#### Baseline 2018

Figure 4-1 Emissions by source A & B (BPF, 2018).



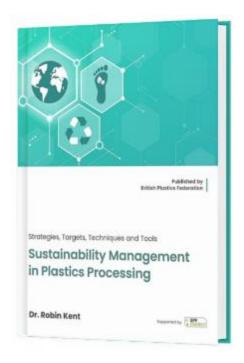


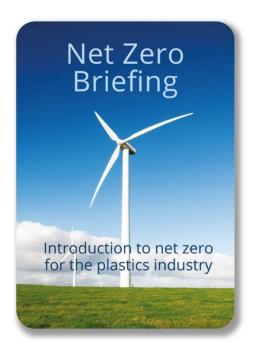
#### Scope 1 Emissions - Decarbonisation Pathway Scenarios

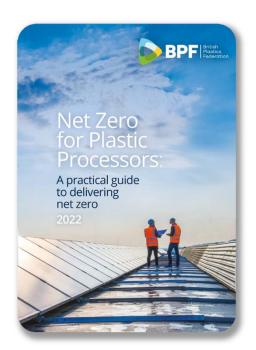


Action	Owner	Target Archetypes	Timescale	Estimated Benefits	Barriers	Enablers	Target Emissions
Energy Management System (EMS, or EnMS)	Individual businesses	Primary Targets: Plastic producers, converters, recyclers, and equipment suppliers.  Secondary Targets: all others archetypes	0.5 – 1 year	See individual actions below	Resistance to change, lack of awareness, and lack of data and resources	Policy, CAPEX & OPEX savings	Scope 1 & 2









Effective Energy Management for Plastics
Processors

Full Seven Module Bundle + Bonus Modules

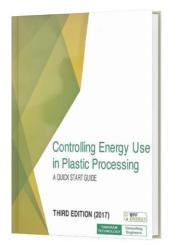
Beginner - 2h 30mins



Lots of Net Zero resources on the BPF Net Zero Hub!

www.bpf.co.uk/netzero





Dr. Robin Kent



## **Eco** Design



#### Step by Step Guide to Net Zero



Achieving net-zero carbon emissions is one of the most pressing challenges of our time. With climate change threatening ecosystems, economies, and communities worldwide, transitioning to net-zero has become critical for preserving our planet for future generations. But as important as it is, we know that many companies are confused about best practise, or even where to start! That's why we've created a 10-step guide to help you reach net-zero.

- Step 1: Set Your Boundaries
- Step 2: Identify your scope 1, 2 and 3 emissions
- Step 3: Collect data on scope 1, 2 and 3
- Step 4: Calculate your carbon footprint
- Step 5: Net zero methodology
- Step 6: Set targets
- Step 7: Develop your decarbonisation plan
- Step 8: Publish your plan and implement it!
- Step 9: Review your progress against your targets
- Step 10: Achieve your net zero target!

www.bpf.co.uk/netzero





#### **Purchasing Equipment**

When purchasing equipment for your site, the following questions may help;

#### **Key Questions**



1) What do you need to buy?



2) How much does it cost?



3) What is the payback time?



4) What are the implications on your Net Zero journey?

It is important to think about the energy efficiency of equipment purchased. Smaller products usually use less electricity than bigger ones of the same type, and it is necessary to have an understanding of how much energy the various options use so that you can make an informed choice.

It is also important to calculate your payback period, as energy saved in the long run should encourage the purchasing of energy-efficient equipment. Also ask if the equipment you purchase will affect the efficiencies of other machinery on site. How and when you use the equipment is also key, and is outlined in the 'energy efficiency' section.





## **Operation Clean Sweep**

## What is OCS?

OCS is an international voluntary agreement from the plastics industry to prevent plastic pellet, flake and powder loss into the environment.

By signing up to OCS, you are making a commitment to adhere to best practice and implement systems to prevent plastic pellet loss.



Total of ~340 Companies
Signed up to OCS

Over 2/3 of UK Polymer Handled by Converters are Signed up to OCS





Major Brand Retailers:

- Coca-Cola European
   Partners
- Iceland
- Sainsburys



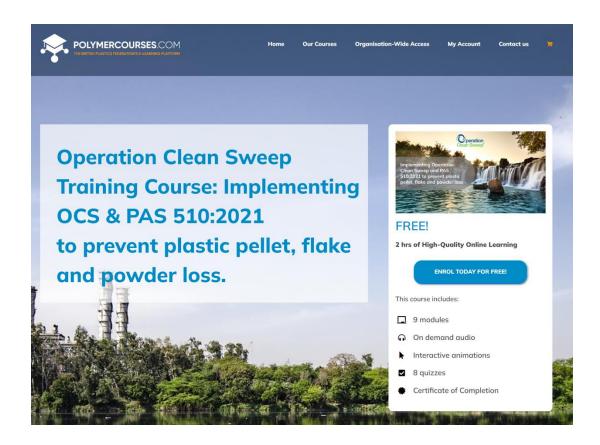
99.9% of Material Produced in the UK are Signed up to OCS



## **OCS** training

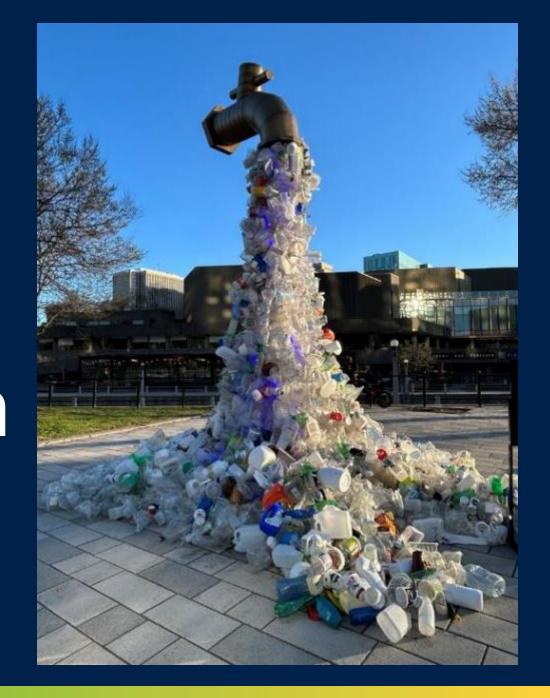
- Aimed towards:
- OCS signatories
- Any company that handles plastic pellet, flake or powder
- 2-hour online training course
- 9 modules
- Audio voiceover
- Interactive animations and 8 quizzes
- CPD accredited by IOM3
- COMPLETELY FREE FOR ALL

Course content is based upon the OCS manual, <u>PAS 510:2021</u> and <u>Guidance</u>.





# UN Global Treaty on Plastic Pollution



## A Global Treaty on Plastic Pollution

- In March 2022, at the resumed fifth session of the UN Environment Assembly (UNEA-5.2), a historic resolution was adopted to develop an international legally binding instrument on plastic pollution, including in the marine environment.
- The resolution (5/14) requested the Executive Director of the UN Environment Programme (UNEP) to convene an Intergovernmental Negotiating Committee (INC) to develop "the instrument," which is to be based on a comprehensive approach that addresses the full life cycle of plastic, including its production, design, and disposal.



#### **End Plastic Pollution: Looking forward**



#### **UNEA-5.2**

28 Feb – 2 Mar | Nairobi, Kenya Adoption resolution 5/14 End Plastic Pollution: Towards an International Legally Binding Instrument

#### INC-1

28 Nov - 2 Dec | Punta del Este, Uruguay Preceeded by a multistakeholder forum

#### INC-3

13 - 19 Nov | Nairobi, Kenya

#### INC-4

21-29 April | Ottawa,Canada

#### INC-5

25 Nov - 1 Dec | Busan, Republic of Korea

2022

2023

2024

#### 2025

#### **OEWG**

30 May - 1 Jun | Dakar, Senegal

#### INC-2

29 May - 2 June | Paris, France

#### **UNEA-6**

26 Feb - 1 Mar | Nairobi, Kenya Report progress of the INC

UNEA-5 resolution sets the ambition of completing the INC work by the end of 2024

## Diplomatic Conference of Plenipotentiaries

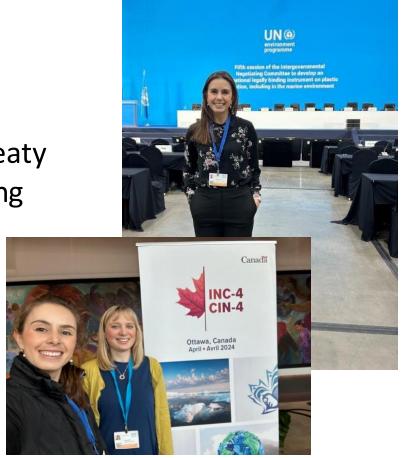
Mid 2025 | For the purpose of adoption and opening for signature the new instrument



## BPF involvement

 The BPF attended the 4<sup>th</sup> and 5<sup>th</sup> session of the Intergovernmental Negotiation Committee on the Global Treaty on Plastic Pollution as an observer. They will also be attending 5.2.

- Part of OPRL and Defra's dialogues
- Regular meetings with Defra and DBT
- Position statement





### Where are we now?

- A final agreement could not be reached!. Divergence from Member States particularly on Articles on Supply, Chemicals of Concern and Plastic Products, and Finance
- It was determined that the INC process will be continued at INC 5.2, a resumed session of this meeting
- The latest non-paper will serve as a basis for negotiations going forward, but it should be assumed that all language in this document is in brackets (not yet agreed on)





## **Efficient Moulding Machinery**

Cutting emissions through technology





## **Smart Manufacturing for a sustainable future**

Carl Reeve – MD Haitian UK







#### British Plastics Industry – who we are and what we do



5,700 Companies



180,000 Employees



£26 Billion Turnover



1,500 Injection Moulding Companies



Sectors Supplied: Automotive, Aerospace, Packaging, Medical, Defence, construction.

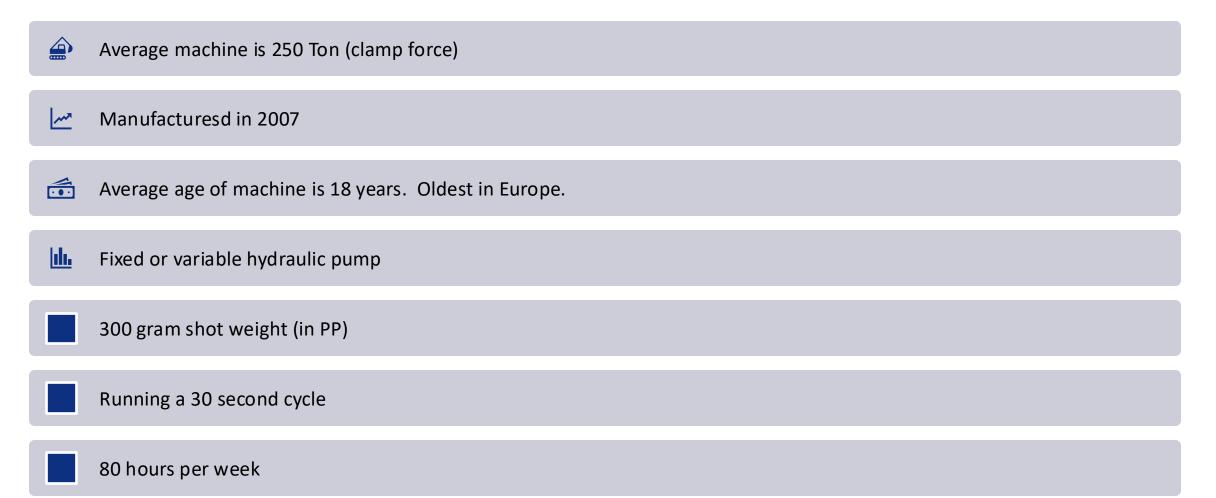


Approximately 14,000 machines in operation



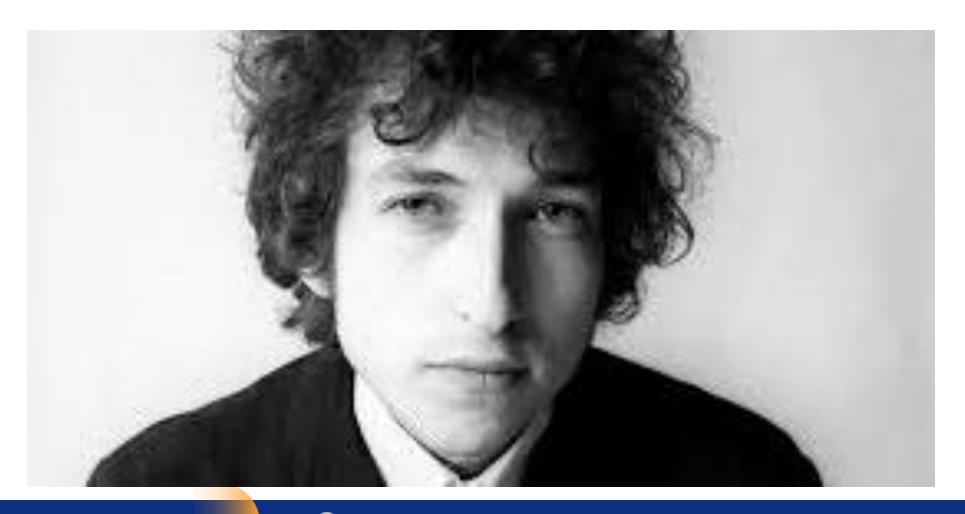


#### **Average Machine data**





## The Times they are a changing



#### **Best Laid Plans..**

















#### **CO2 Calculations**

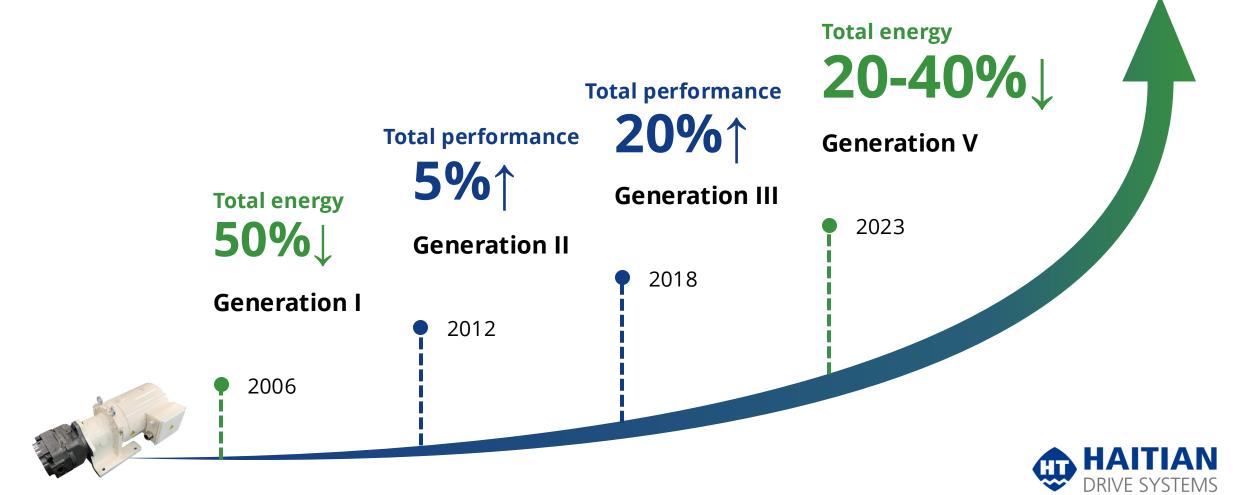
→ Average 250 ton machine (Haitian vs. Actual 'average' machine)

Calculation CO2 - Haitian Machine (250 ton clamp force EUROMAP 10) Calculation CO2 - Competitor							
Shot weight	300	gr	Country CO2 / kwh		Shot weight	300	gr
consumption	0.25	kwh /kg			consumption	1.6	kwh /kg
Cycle time	30	S	0.00027		Cycle time	30	S
Power	9	kwh	UK ,	<b>▼</b>	Power	58	kwh
Nb hours /year	4500	h	0.2	£/kwh	Nb hours /year	4500	h
Power /year	40,500	kwh			Power /year	259,200	kwh
Energy cost	8,100	£			Energy cost	51,840	£
Material / year	162	tons			Material / year	162	tons
CO2 / year	2.734	tons			CO2 / year	111.974	tons



## Haitian Servo Technology

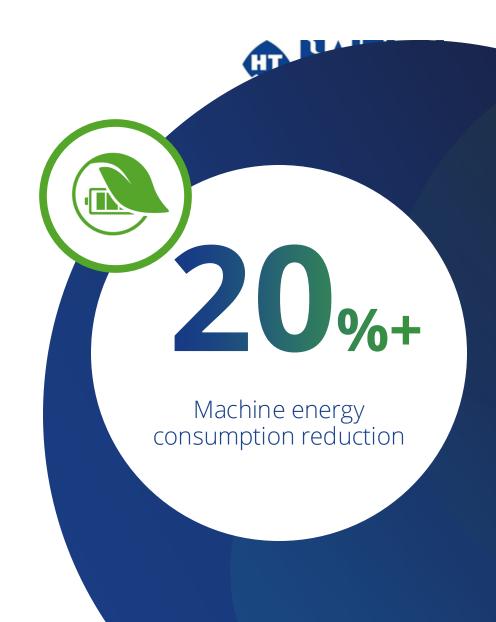




## Electrical Charging

 MA models	Energy consumption V- generation	Energy consumption III- generation	comparative	
1600	0.3	0.369	-23 %	
2500	0.248	0.318	-28 %	
5300	0.254	0.31	-30.1%	

Electric charging as standard feature for IU130-IU8400



Energy-saving Heating Device

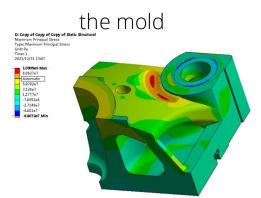
- Overall better energy saving results
- Optimal insulation
- Easy and quick to dismantle
- Feeding leakage prevention

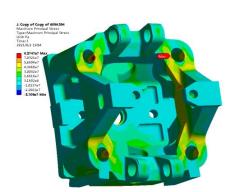
Туре	New	Old
Heating Energy (kW)	3.14	3.55
Saving	12 %	-
Description	Housing on top, left and right sides to save energy	-

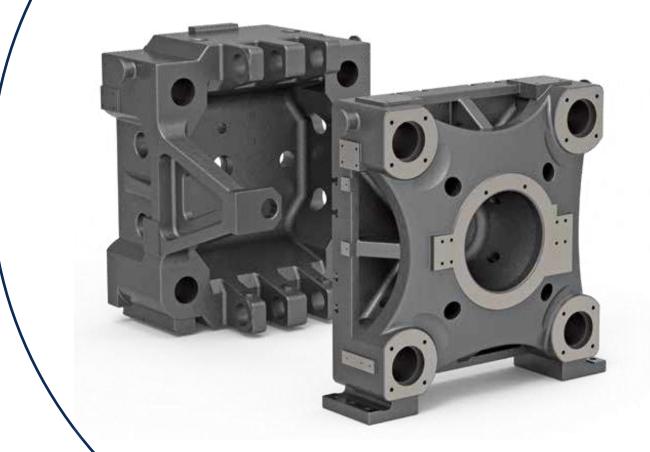


## High-rigid Platen Structure

- Centralized Pressure Platen
- High rigidity against deformation
- Even pressure distribution across the surface
- Excellent moving platen support to protect











## HT.XTEND



**HT**·DIAGNOSE

**HT·INJECT** 







**HT**·ENERGY

**HT**·**CHARGE** 



Smart Machine Technology

Standard



**HT·LUBRICATE** 



#### Costs Involved – What's your payback time?

#### Financial Inputs

Agreement Type Hire Purchase Net Price / Invoice Price / Vatable items £65,000.00 VAT Qualifying Deal? Yes VAT £13,000.00 Non-vatables £0.00 Deposit (please include the VAT amount of £13,000.00) £26,000.00 Number of advance payments 36 Number of subsequent payments Term (In Months) - term must be 12-60 months 36 Net rate 8.00%

#### **Deal Summary**

Net Price		£65,000.00
VAT	@ 20%	£13,000.00
Non vatables		£0.00
Total Cost		£78,000.00
Deposit		£26,000.00
Amount Financed		£52,000.00
Monthly repayments		£1,629.49
Flat Rate		4.27%

www.haitiangermany.com



## **WOULD YOU RUN YOUR BUSINESS**

with a 20-year old computer?





## Questions, Panel Discussion & Closing Remarks

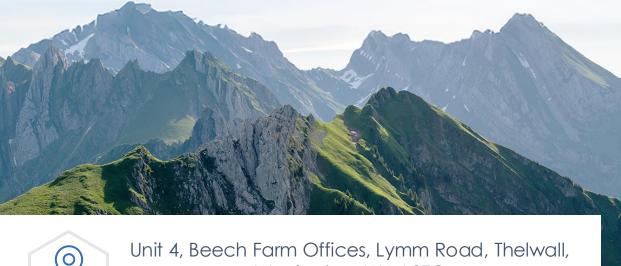


77

Providing solutions for every customer need by partnering with industry leading suppliers

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a Spirit of Partnership



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